

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



DLN: 93493310021295

Form 990

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the	2014 ca	lendar year, or tax year beginning 01-01-2014 , and ending 12-31-2014					
B Ch	eck ıf a	pplicable	C Name of organization Christian Health Care Center		D Emplo	yer ide	ntification number	
┌ Ad	dress ch	nange			22-1546163			
Г№	me cha	nge	% KEVIN A STAGG Doing business as					
┌ Ini	tıal retu	ırn			E Talaah		h	
_ Fir			Number and street (or P O box if mail is not delivered to street address) Room/suite 301 Sicomac Avenue	е	E Teleph	one num	ber	
		mınated						
_	nended plication	return n pending	City or town, state or province, country, and ZIP or foreign postal code Wyckoff, NJ 07481		G Gross i	eceipts \$	78,913,141	
			F Name and address of principal officer	H(a) Is th	∎ is a group	return	for	
			Kevin A Stagg		rdinates?		┌ Yes ┌ No	
			301 Sicomac Avenue Wyckoff, NJ 07481	H(b) Are a	ll cubord	natas	┌ Yes ┌ No	
				inclu		illates	, res, No	
I Ta	ıx-exen	npt status	501(c)(3)	If"N	o," attach	ı a lıst	(see instructions)	
J W	ebsite	e: ► ww	w chccnj org	H(c) Grou	ıp exempt	ion nur	mber ►	
K For	m of or	ganızatıor	n	L Year of fo	rmation 19	911 M	State of legal domicile NJ	
Pa	rt I	Sun	ımary					
Governance		PROVII	describe the organization's mission or most significant activities DE HEALTHCARE SERVICES TO THE COMMUNITY SUCH AS A SKILL SYCHIATRIC SERVICES	ED NURSIN	G FACIL	ITY, RE	SIDENTIAL CARE,	
Š	2	Check t	his box দ if the organization discontinued its operations or disposed of	more than 2	5% of its	net as	sets	
	3	Number	of voting members of the governing body (Part VI, line 1a)		_	з	14	
Activities &			of independent voting members of the governing body (Part VI, line 1b)			4	14	
Ĭ			umber of individuals employed in calendar year 2014 (Part V, line 2a)			5	1,060	
্ব	6	Total nu	umber of volunteers (estimate if necessary)			6	187	
	7a	Total ur	nrelated business revenue from Part VIII, column (C), line 12			7a	0	
	ь	Net unre	elated business taxable income from Form 990-T, line 34			7b	0	
				Pric	r Year		Current Year	
<i>a.</i>	8	Contr	abutions and grants (Part VIII, line 1h)		779,	016	3,819,748	
HE HE	9 Progra		am service revenue (Part VIII, line 2g)		71,017,205		73,380,826	
Rayenue	10		tment income (Part VIII, column (A), lines 3, 4, and 7d)		258,		253,499	
	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		727,	492	754,735	
	12		revenue—add lines 8 through 11 (must equal Part VIII, column (A), line		72,782,	556	78,208,808	
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)			0	0	
	14	Benef	fits paid to or for members (Part IX, column (A), line 4)			0	0	
	15		es, other compensation, employee benefits (Part IX, column (A), lines		51,876,	237	53,697,963	
Expenses	160	5-10) ssional fundraising fees (Part IX, column (A), line 11e)		0		0	
薆	16a						0	
五	Ь	lotal fi	undraising expenses (Part IX, column (D), line 25) ► 0					
	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		19,543,		19,768,203	
	18		expenses Add lines 13–17 (must equal Part IX, column (A), line 25)		71,419,	_	73,466,166	
<u>ኤ</u> ኞ	19	Rever	nue less expenses Subtract line 18 from line 12	Beginnin	1,362, g of Curre	-	4,742,642 End of Year	
Not Assets or Fund Balances				<u> </u>	'ear			
ASS Ba	20		assets (Part X, line 16)		75,117,		78,483,852	
¥ #	21		liabilities (Part X, line 26)		50,582,		51,908,792	
	22 11 III		ssets or fund balances Subtract line 21 from line 20		24,535,	632	26,575,060	
Unde my k	r pena nowled arer ha	alties of dge and as any k	perjury, I declare that I have examined this return, including accompany belief, it is true, correct, and complete. Declaration of preparer (other that mowledge address of officer. IN A STAGG Executive Vice President/CFO e or print name and title.	n officer) is				
		17	Print/Type preparer's name Preparer's signature Da	te Che	eck 🗀 ıf	PTIN		
Pai	d		Christopher B Boggs Christopher B Boggs	self	-employed	P00032	2493	
	_u pare		Firm's name FRNST & YOUNG US LLP	Fim	n's EIN 🟲			
	yare 2 On	I .	Firm's address ► 111 MONUMENT CIRCLE SUITE 4000	Pho	ne no (317	7) 681-70	000	

INDIANAPOLIS, IN 46204

□Yes □No

Form	90 (2014) Pag	e 2
Par	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	_
1	Briefly describe the organization's mission	
PRIN MEN ROO UTIL	ISSION OF THE CENTER IS TO PROVIDE A CONTINUUM OF HIGH-QUALITY SERVICES CONSISTENT WITH THE CHRISTIA IPLES ON WHICH THE INSTITUTION WAS FOUNDED CARE IS PROVIDED TO THOSE IN NEED OF LONG-TERM CARE, AL-HEALTH CARE, AND RESIDENTIAL LIVING IN A COMPASSIONATE AND LOVING ENVIRONMENT THE MISSION IS ED IN THE BELIEF THAT WE MINISTER TO THE WHOLE PERSON, RECOGNIZING THAT A PERSON'S FAITH SHOULD BE ZED, STRENGTHENED, AND NOURISHED ACCORDINGLY, WE RESPECT AND CARE FOR THE PHYSICAL, EMOTIONAL, AND TUAL NEEDS OF THOSE WE SERVE	N
		—
2	Old the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	
	f "Yes," describe these new services on Schedule O	
3	Old the organization cease conducting, or make significant changes in how it conducts, any program services?	
	f "Yes," describe these changes on Schedule O	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.	
4a	(Code) (Expenses \$ 33,269,119 including grants of \$) (Revenue \$ 52,610,396)	
	The Centers Long-term Care Division operates (i) the Heritage Manor Nursing Home ("Heritage Manor"), a 298-bed skilled nursing and medical-care facility, (ii) Hillcrest Residence, a 39-bed Class C bed boarding home, (iii) Evergreen Court, a 40-unit supportive senior housing complex, (iv) the Longview Assisted Living Residence ("Longview"), a 95-bed assisted living facility with a specialized unit for residents with memory impairment, (v) Southgate Behavior Management Un ("Southgate"), a 40-bed long-term care facility that specializes in behavior-management treatment, and (vi) the Christian Health Care Adult Day Services ("Adu Day Services") programs in Wayne and Wyckoff, New Jersey that provide daytime nursing and respite care for area seniors	
	(Code) (Expenses \$ 18,823,559 including grants of \$) (Revenue \$ 20,769,890)	
4D	The Center's Mental Health Division operates (i) Ramapo Ridge Psychiatric Hospital, a 58-bed inpatient facility for adult and genatric patients, (ii) Ramapo Ridge	
	Partial Program, a short term treatment program for patients with severe symptoms related to an acute psychiatric/psychological condition, (ii) Christian Health Care Counseling Center, a program offering counseling services to families and individuals of all ages, and (iv) Pathways, a partial hospitalization program treating adults with both developmental disabilities and co-existing psychiatric disorders	
	/Code	
4 c	(Code) (Expenses \$ including grants of \$) (Revenue \$)	
		—
		_
		_
		_
		_
		—
4d	Other program services (Describe in Schedule O)	
	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses ► 52,092,678	

Form **990** (2014)

Part TV	Chec	klist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			1
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Νo
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			厂_
1.	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 26		Yes	No
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		Νo
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
_		5c		.
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6a		No
_	were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
_	contract?	7e		Νo
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	 7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
D	against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
h	Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states			
ט	in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	[
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
ь	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management				
				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	14			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O				
b	Enter the number of voting members included in line 1a, above, who are independent	14			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with ar other officer, director, trustee, or key employee?		2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	. 3	3		No
4			1		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .		5		No
6		.	5	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one more members of the governing body?		a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockhold or persons other than the governing body?	ers, 7	ь	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
а	The governing body?	. 8	a	Yes	
b	Each committee with authority to act on behalf of the governing body?	. 8	b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at		\Box		NI -
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	. 9	,		Νo
Se	ection B. Policies (This Section B requests information about policies not required by the Intern	•		e Cod	
Se		•		e Cod	
		•	enu		e.)
10a	ection B. Policies (This Section B requests information about policies not required by the Intern	al Rev	enu Da		e.) No
10a b	ection B. Policies (This Section B requests information about policies not required by the Internal Did the organization have local chapters, branches, or affiliates?	al Rev	enu Da		e.) No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	al Rev	enu Da Db	Yes	e.) No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	al Rev	Da Db	Yes	e.) No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10 10 11 11 11 11 11 11 11 11 11 11 11 1	Da Db La	Yes	e.) No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10 10 11 12 12 12 12 12 12 12 12 12 12 12 12	Doa La	Yes	e.) No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10 10 11 11 12 12 12 12 13 14 15 16 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18	Doa La	Yes Yes Yes	e.) No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10 10 11 12 12 12 12 12 12 12 12 12 12 12 12	Db la 22a 22c	Yes Yes Yes Yes	e.) No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before f the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," described the organization have a written whistleblower policy?	10 10 11 12 12 12 12 12 12 12 12 12 12 12 12	enu Doa Dob Lla 22a 22b	Yes Yes Yes Yes Yes Yes	e.) No
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10 10 11 12 12 12 12 12 12 12 12 12 12 12 12	enu Da Db La 22a 22b 3 4	Yes Yes Yes Yes Yes Yes	e.) No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fithe form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," descin Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision.	10 10 11 12 12 12 12 12 12 12 12 12 12 12 12	enu Da Db La 22a 22b 3 4	Yes Yes Yes Yes Yes Yes Yes Yes	e.) No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fithe form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," described the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official	10 10 11 12 12 12 12 12 12 12 12 12 12 12 12	enu Da Db La 22a 22b 3 4	Yes Yes Yes Yes Yes Yes Yes Yes	e.) No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fithe form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," descinal Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	10 10 11 12 12 12 12 12 12 12 12 12 12 12 12	22a 22b 33 44 55a 55b	Yes Yes Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fithe form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describedive O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with taxable entity during the year?	10 10 11 12 12 12 12 12 12 12 12 12 12 12 12	22a 22b 33 44 55a 55b	Yes Yes Yes Yes Yes Yes Yes Yes	e.) No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fithe form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," descinal Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)	10 10 11 12 12 12 12 12 12 12 12 12 12 12 12	22a 22b 33 44 55a 55b	Yes Yes Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before f the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," descin Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with taxable entity during the year?	10 10 11 12 12 12 12 12 12 12 12 12 12 12 12	22a 22b 22c 3 4 4 55a 55b	Yes Yes Yes Yes Yes Yes Yes Yes	No No

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed►NJ
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website V Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►KEVIN A STAGG

301 SICOMAC AVENUE

WYCKOFF, NJ 07481 (201)848-5200

Form 990 (2014)	
-----------------	--

)	а	g	e	7
---	---	---	---	---

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ♣ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Former Highest compensated employee Key employee Officer Institutional Trustee Individual trustee or chiector	2/1099-MISC)	2/1099-MISC)	organization and related organizations

Form **990** (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					;	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	►			
C	Total from continuation sheets to Part VII, Section A	M			
d	Total (add lines 1b and 1c)	▶	4,133,189	0	342,090
a	Total (add lines 10 and 1c)		4,133,109	U	342,0

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►61

			Yes	NO			
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	,					
	on the factor respectively and the factor of such marviaga.	3		No			
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such						
	ındıvıdual	4	Yes				
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No			

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
GENESIS ELDERCARE REHABILITATION, PO BOX 7247-6524 PHILADELPHIA, PA 19170	Therapy Services	3,608,378
OMNICARE PHARMACY, 121 ALGONQUIN PARKWAY WHIPPANY, NJ 07981	Pharmacy Services	1,350,066
SBA INTEGRATED MARKETING, 207 WEST FRANKLIN STREET RICHMOND, VA 23220	MARKETING SERVICES	609,867
LAN ASSOCIATES, 445 GODWIN AVENUE MIDLAND PARK, NJ 07432	Engineering Services	849,085
VISBEEN CONSTRUCTION, 555 GOFFLE ROAD RIDGEWOOD, NJ 07450	Construction	1,805,078
2 Total number of independent contractors (including but not limited to those listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►17

Part V	mì	Statement o	of Revenue					
			ule O contains a respon	se or note to any lir	ne in this Part VIII	<u></u>		<u>୮</u>
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections
						revenue		512-514
w 20	1a	Federated cam	paigns 1a					
and and	ь	Membership du	ıes 1b					
s, Grants Amounts	l c	Fundraising ev	ents 1c					
الم الم	_			1,691,677				
Gif ia	d		zations 1d					
ons, Giffe Similar	е	Government grant	s (contributions) 1e	78,996				
Contributions, and Other Sim	f		ons, gifts, grants, and 1f	2,049,075		į		
tributio Other		similar amounts no	ot included above					
ΞÓ	g	1a-1f \$	ons included in lines					
Com	h	Total. Add lines	s 1 a - 1 f	📦	3,819,748			
				Business Code				
Program Serwce Revenue	2a	LONG TERM CARE		623000	52,610,936	52,610,936		
e ke	Ь	MENTAL HEALTH S	ERVICES	621990	20,769,890	20,769,890		
or GE	c	- TENTAL TEACHT S		021330	20,703,030	20,703,030		
Š	_							
Š	d							
Ē	e	- 11 - 11						
Ď	f	All other progra	am service revenue					
屳	g	Total. Add lines	s 2a – 2f '		73,380,826			
	3		ome (including dividen		95,421			95,421
	_		ar amounts) stment of tax-exempt bond ;	le l	93,421			93,421
	4		· ·	proceeds	0			
	5	Royalties .	(.) Dl	(v) Paranal	Ŭ			
	63	Grace rante	(ı) Real	(II) Personal				
	h	Gross rents Less rental						
	້	expenses						
	С	Rental income or (loss)	0	0				
	d	Net rental inco	me or (loss)		0			
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	862,411					
	ь	Less cost or	704 222					
		other basıs and sales expenses	704,333					
	С	Gain or (loss)	158,078					
	d	Net gain or (los	ss)		158,078			158,078
Other Revenue	8a	events (not inc	ludings reported on line 1c)					
<u>.</u>			a					
фę	ь		penses b					
0	С	Net income or	loss) from fundraising (events 🛌	0			
	9a		from gaming activities ne 19 a					
	ь	Less directex	penses b					
	c		(loss) from gaming activ	vities	0			
		Gross sales of						
		returns and allo						
			a					
	ь		oods sold b					
	C		(loss) from sales of inve		0			
	_	Miscellaneou		Business Code	,			
	11a	BARBER & BEA	AUTY	453220	163,178			163,178
	b	MATTRESS RE	NTALS	900099	251,610			251,610
	C	GIFT SHOP		900099	135,381			135,381
	d	All other reven	ue		204,566			204,566
	e	Total. Add line:	s 11a-11d	🕨	754,735			
	12	Total revenue.	See Instructions	🛌	·	72 200 00-		4 000 0-
					78,208,808	73,380,826		1,008,234

Part IX Statement of Functional Expenses

- -	E O 1 /-	. \ / ¬ '	\ J E O 4 /	- 1/4	\	 ete all columns	A II - 1	 A 1 -	L 1 /	Λ \

	Check if Schedule O contains a response or note to any line in this	Part IX			· · · · · · · · · · · · · · · · · · ·
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	0			
2	Grants and other assistance to domestic individuals See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,635,901	1,825,625	810,276	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	40,546,319	28,082,381	12,463,938	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	776,000	537,458	238,542	
9	Other employee benefits	3,303,440	2,287,963	1,015,477	
10	Payroll taxes	6,436,303	4,457,783	1,978,520	
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	114,565		114,565	
C	Accounting	280,515		280,515	
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	0			
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	3,649,745	3,553,371	96,374	
12	Advertising and promotion	495,785	343,381	152,404	
13	Office expenses	5,535,319	3,833,888	1,701,431	
14	Information technology	1,633,159	1,131,126	502,033	
15	Royalties	0			
16	Occupancy	2,763,590	2,314,170	449,420	
17	Travel	148,426	102,800	45,626	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	67,194	46,539	20,655	
20	Interest	388,900	269,352	119,548	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	3,412,122	2,363,236	 	
23	Insurance	964,659	668,123	296,536	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	MEDICAL EXPENSES	314,224	275,482	38,742	
b					
c					
d					
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	73,466,166	52,092,678	21,373,488	(
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

3 Pledges and grants receivable, net 0 3 0.6972	rei	τχ	Check if Schedule O contains a response or note to any line in	this F	art X			
1								• •
2 Savings and temporary cash investments 6,000,000 2 4,305, 3 Pledges and grants receivable, net 0 0 3 4 Accounts receivable, net 0 0 5 5 Loans and other receivables from current and former officers, directors, trustees, key schedule 0 5 5 Loans and other receivables from other disqualified persons (as defined under section Sp(1)) persons described in section 495((1))(3), and contributing employers and sponsoring organizations of section 501((1))) persons described in section 495((1))(3), and contributing employers and sponsoring organizations (see instructions) Complete Part II of Schedule 0 6 7 Notes and loans receivable, net 0 7 8 Inventiones for sale or use 0 3 9 Prepaid expenses and deferred charges 1,478,244 9 1,138 100 Land, buildings, and equipment cost or other basis 100 113,471,196 111 Investments—publicly traded securities 100 53,821,197 51,782,802 10c 59,648 112 Investments—publicly traded securities 2,468,134 11 2,562 113 Investments—publicly traded securities 2,468,134 11 2,562 114 Intangible assets 11 10 13 11,138 115 Other assets See Part IV, line 11 10 13 11,139 116 Total assets Add lines 1 through 15 (must equal line 34) 79,117,760 16 78,483 117 Accounts payable and accrued expenses 7,299,739 17 6,422 118 Grants payable and accrued expenses 7,299,739 17 6,422 119 Deferred revenue 10 14,454,402 11 1,697 120 121 1,000 1,000 1,000 1,000 1,000 1,000 120 1,000 1,000 1,000 1,000 1,000 121 1,000 1,000 1,000 1,000 1,000 1,000 122 1,000 1,000 1,000 1,000 1,000 1,000 123 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 120 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000 1,000		1	Cach non-interact-hearing					End of year 0
3 Pledges and grants receivable, net 0 3 0.6972								4,365,154
4 A Counts receivable, net								4,303,134
Source Complete								6,872,870
## Provided in the complement of Schedule L		-				8,282,637	-4	0,872,870
1		5	employees, and highest compensated employees Complete P	art II	of	l	5	0
9 Prepaid expenses and deferred charges 1,476,244 9 1,139 10a Land, buildings, and equipment cost or other basis 10a 113,471,156 b Less accumulated depreciation 10b 53,821,197 51,762,802 11 Investments—publicly traded securities 2,456,134 11 2,562 12 Investments—bublicly traded securities 2,456,134 11 2,562 13 Investments—bublicly traded See Part IV, line 11 121,688 12 14 Intangible assets 0 14 15 Other assets See Part IV, line 11 4,510,450 15 3,893 16 Total assets. Add lines 1 through 15 (must equal line 34) 75,117,760 16 78,483 17 Accounts payable and accrued expenses 7,269,739 17 6,422 18 Grants payable 0 18 19 Deferred revenue 0 19 20 Tax-exempt bond liabilities 27,880,539 20 26,356 21 Escrow or custodial account liability Complete Part IV of Schedule D 1,685,789 1,645,402 21 1,687 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 0 22 23 Secured mortgages and notes payable to unrelated third parties 3,183,060 23 6,118 24 Unsecured notes and loans payable to unrelated third parties 3,183,060 23 6,118 25 Other liabilities including federal income tax, payables to related third parties 3,183,060 23 6,118 26 Total liabilities Add lines 17 through 25 50,582,128 26 51,508 27 Unrestricted net assets 22,992,433 27 25,131 28 Temporanly restricted net assets 727,981 29 727, 000,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 20,000 2	ts	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary 6	contri employ	buting employers		_	0
9 Prepaid expenses and deferred charges	8	,	Notes and loops reservable not					
9 Prepaid expenses and deferred charges 1.478,244 9 1.139 10a Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D b Less accumulated depreciation 10b 53,821,197 51,762,602 10c 59,649 11 Investments—publicly traded securities See Part IV, line 11 121,668 12 12 Investments—other securities See Part IV, line 11 1 121,668 12 13 Investments—program-related See Part IV, line 11 1 13,451,456 15 3,893 14 Intangible assets 10 14 15 15 Other assets See Part IV, line 11 1 4,510,450 15 3,893 15 Other assets See Part IV, line 11 1 4,510,450 15 3,893 16 Total assets. Add lines 1 through 15 (must equal line 34) 75,117,760 16 78,483 17 Accounts payable and accrued expenses 7,769,739 17 6,422 18 Grants payable 10 18 18 19 Deferred revenue 10 19 19 19 19 19 19 19 19 19 19 19 19 19	Ą							
10a		_						
Complete Part VI of Schedule D 10a 113,471,156 10b 53,821,197 51,762,602 10c 59,649 11 10vestments—publicly traded securities 2,456,134 11 2,562, 12 12 11 121,688 12 12 13 14 15 15 15 15 15 15 15		-		ι .		1,476,244	9	1, 139,344
11 Investments—publicly traded securities 2,456,134 11 2,562 12 Investments—other securities See Part IV, line 11 121,688 12 13 Investments—program-related See Part IV, line 11 0 13 14 Intangible assets 0 14 15 Other assets See Part IV, line 11 4,510,450 15 3,893 16 Total assets. Add lines 1 through 15 (must equal line 34) 75,117,760 16 78,483 17 6,422 18 Grants payable and accrued expenses 7,269,739 17 6,422 18 Grants payable and accrued expenses 7,269,739 17 6,422 19 Deferred revenue 0 19 19 19 19 19 19 19		10a	Complete Part VI of Schedule D					
12 Investments—other securities See Part IV, line 11 121,688 12 13 Investments—program-related See Part IV, line 11 0 13 14 Intangible assets 0 14 15 Other assets See Part IV, line 11 4,510,450 15 3,893 16 Otal assets. Add lines 1 through 15 (must equal line 34) 75,117,760 16 78,483 17 Accounts payable and accrued expenses 7,269,739 17 6,422 18 Grants payable 0 18 19 Deferred revenue 0 19 20 Tax-exempt bond liabilities 27,980,530 20 26,356 21 Escrow or custodial account liability Complete Part IV of Schedule D 1,645,402 21 1,657 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 0 22 22 Secured mortgages and notes payable to unrelated third parties 3,183,060 23 6,118 23 Secured mortgages and notes payable to unrelated third parties 0 24 24 Unsecured notes and loans payable to unrelated third parties 0 24 25 Other liabilities (including federal income tax, payables to related third parties 0 24 26 Other liabilities. Add lines 17 through 25 50,582,128 26 51,908 27 Unrestricted net assets 50,582,128 26 51,908 28 Total liabilities. Add lines 17 through 25 50,582,128 26 51,908 29 Permanently restricted net assets 22,592,433 27 25,131 29 Permanently restricted net assets 727,981 29 727, 727,981 29 727, 727,981 29 727, 727,981 29 727, 727,981 29 727, 727,981 29 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727,981 20 727, 727, 727,981 20 727, 727, 727, 727, 727, 727, 727, 72		b	·		<u> </u>			59,649,959
13 Investments—program-related See Part IV, line 11		11	Investments—publicly traded securities	•		· ' '		2,562,743
14		12	Investments—other securities See Part IV, line 11	•	121,688	12	0	
15 Other assets See Part IV, line 11		13	Investments—program-related See Part IV, line 11	0	13	0		
16 Total assets. Add lines 1 through 15 (must equal line 34)		14	Intangible assets		•	0	14	0
17		15	Other assets See Part IV, line 11			4,510,450	15	3,893,582
18 Grants payable 0 18		16	Total assets. Add lines 1 through 15 (must equal line 34) .			75,117,760	16	78,483,852
19 Deferred revenue		17	Accounts payable and accrued expenses			7,269,739	17	6,422,543
20 Tax-exempt bond liabilities		18	Grants payable			0	18	0
21 Escrow or custodial account liability Complete Part IV of Schedule D		19	Deferred revenue			0	19	0
22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		20	Tax-exempt bond liabilities			27,980,530	20	26,356,169
Loans and other payables to current and normer officers, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L	S.	21	Escrow or custodial account liability Complete Part IV of Sch	edule	D	1,645,402	21	1,657,527
24 Unsecured notes and loans payable to unrelated third parties		22			rustees,			_
24 Unsecured notes and loans payable to unrelated third parties	æ		persons Complete Part II of Schedule L			О	22	0
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		23	Secured mortgages and notes payable to unrelated third partic	es .		3,183,060	23	6,118,947
and other liabilities not included on lines 17-24) Complete Part X of Schedule D		24	Unsecured notes and loans payable to unrelated third parties			0	24	0
Total liabilities. Add lines 17 through 25		25	and other liabilities not included on lines 17-24) Complete Pa	art X o	f Schedule			
Organizations that follow SFAS 117 (ASC 958), check here and complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets							25	11,353,606
lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets		26				50,582,128	26	51,908,792
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	s e s			▼ an	d complete			
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	an	27	Unrestricted net assets		22,592,433	27	25,131,861	
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	- 80 00	28	Temporarily restricted net assets		1,215,218	28	715,218	
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	Ξ	29	Permanently restricted net assets			727,981	29	727,981
complete lines 30 through 34. 30 Capital stock or trust principal, or current funds	Ξ		Organizations that do not follow SFAS 117 (ASC 958), check I	here 🕨	and			
30 Capital stock or trust principal, or current funds	Ξ		complete lines 30 through 34.		•			
31 Paid-in or capital surplus, or land, building or equipment fund	2	30	Capital stock or trust principal, or current funds				30	
32 Retained earnings, endowment, accumulated income, or other funds	ž	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	Ą	32	Retained earnings, endowment, accumulated income, or other	funds			32	
33 Total net assets or fund balances	Net	33	Total net assets or fund balances			24,535,632	33	26,575,060
34 Total liabilities and net assets/fund balances	~	34	Total liabilities and net assets/fund balances			75, 117, 760	34	78,483,852

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
	Tatal account (worst a real Part WIII and wors (A) long 12)				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		78,2	208,808
2	Total expenses (must equal Part IX, column (A), line 25)	2		73,4	166,166
3	Revenue less expenses Subtract line 2 from line 1				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	3		4,,	742,642
		4		24,5	535,632
5	Net unrealized gains (losses) on investments	5		,	-53,100
6	Donated services and use of facilities				<u> </u>
_	Tananahan and an	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)				
		9		-2,6	550,114
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		26,5	575,060
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or rev a separate basis, consolidated basis, or both	iewed on	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepass, consolidated basis, or both	parate			
	Separate basis Consolidated basis Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversi audit, review, or compilation of its financial statements and selection of an independent accountant?	ght of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ıın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in Single Audit Act and OMB Circular A-133?		3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	e	3b		

Software ID: Software Version:

EIN: 22-1546163

Name: Christian Health Care Center

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(A) (B)		:ion (ne booth a	ox, u an of trus	nless ficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Office	Key employee	Highest compensated employee	Former	2/1099-1413C)	2/1099-1413C)	related organizations
(1) Rick De Bel	1 0	X		x				0	0	0
Vice-Chair (1) Rev Rod Gorter	0 0									
Trustee	0 0	Х						0	0	0
(2) Cynthia Bach	1 0								0	0
Trustee	0 0	Х						0	0	0
(3) Henry J Driesse	1 0	X		х				0	0	0
Secretary (4) Daniel C Grimm	0 0									
Assistant Treasurer	0 0	х						0	0	0
(5) Eugene Chrinian	1 0									
Trustee	0 0	X						0	0	0
(6) Ruth Knyfd-Wynbeek	1 0	х						0	0	0
Trustee	0 0	^						Ŭ		
(7) Bernie Tolsma	1 0	х						0	0	0
Trustee (8) Mark Reitsma	0 0									
Trustee	0 0	Х						0	0	0
(9) David Montgomery MD	1 0							_		_
Trustee	0 0	X						0	0	0
(10) Roger Steiginga	1 0	х		х				0	0	0
Treasurer	0 0							Ů		<u> </u>
(11) David Visbeen	1 0	X						0	0	0
TRUSTEE (12) Gordon MeyerEsq	0 0									
Chair	0 0	Х		Х				0	0	0
(13) Sandra DeYoungRNEdD	1 0	, , , , , , , , , , , , , , , , , , ,								
Trustee	0 0	Х						0	0	0
(14) Douglas Struyk	40 0			X				516,897	0	32,180
President/CEO (15) Denise Dunlap Ratcliffe	10							·		·
Executive Vice President/COO	0 0			х				371,766	0	20,000
(16) Kevin A Stagg	40 0									
Executive Vice President/CFO	1 0			Х				347,585	0	27,245
(17) Peter Peterson	40 0				х			190,289	0	10,778
VP LT Care & Post-Acute Care	0 0							130,203		10,770
(18) Robert Zierold	40 0				х			217,012	0	25,633
Sr VP HR and PROFESSIONAL DEV (19) Howard Gilman	0 0									
Medical Affairs/Medical Exec	0 0				Х			212,637	0	23,701
(20) Michael Doss	40 0				,			205.116		20.040
SVP Facilities Mgt & Business	0 0				Х			205,116	0	28,010
(21) Cathleen Pilone	40 0				х			194,198	0	23,685
VP Mental Health Services (22) Julie Lee	0 0 40 0						-			
	1 0				х			164,891	0	24,278
SVP Marketing and Foundation (23) Anjaz Nanjiani	40 0									
Psychiatrist	0 0					Х		402,870	0	26,790
(24) Monica Dhingra	40 0					х		360,036	0	27,411
Psychiatrist	0 0					<u> </u>		300,030		27,711

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

0 0

Psychiatrist

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Posit in person a lindividual trustice or director	ion (d nan oi n is b	ne booth a	ox, u an of /trust 心 里	nless ficer tee)	Forme	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(26) Igor Gefter 	40 0					х		293,712	0	30,059
(1) Hany Sourial Medical Director of LT Care	40 0					х		379,551	0	27,444
(2) Cynthia Jalando-On	40 0					х		276,629	0	14,876

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493310021295

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the

Internal Revenue Service

Treasury

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		le organization Ith Care Center					Employer Identifica	ation number					
Cilisti	an nea	itii care center					22-1546163						
Pa	rt I	Reason for Publi	c Charity S	tatus (All organiza	tions must co	mplete this p		ons.					
The c	organi	zation is not a private fo	oundation beca	ause it is (For lines 1	through 11, ch	eck only one b	ox)						
1	Γ	A church, convention	of churches, o	r association of churc	hes described i	n section 170(b)(1)(A)(i).						
2	Γ	A school described in	section 170(b)(1)(A)(ii). (Attach S	chedule E)								
3	<u>~</u>	A hospital or a cooper	atıve hospıtal	service organization o	described in sec	tion 170(b)(1)(A)(iii).						
4	Γ	A medical research or hospital's name, city,		erated in conjunction v	vith a hospital d	escribed in se	ction 170(b)(1)(A)(iii	i). Enter the					
5	Γ	An organization opera	ted for the ber	or the benefit of a college or university owned or operated by a governmental unit described in									
		section 170(b)(1)(A)	(iv). (Complete	nplete Part II)									
6	Γ	A federal, state, or loc	cal government or governmental unit described in section 170(b)(1)(A)(v).										
7	Γ	An organization that n described in section 1	•	· ·	• • •	om a governme	ental unit or from the o	general public					
8	Γ	A community trust de	scribed in sect	ion 170(b)(1)(A)(vi)	(Complete Par	tII)							
9	Γ	An organization that n	ormally receiv	es (1) more than 331	1/3% of its supp	ort from contri	butions, membership	fees, and gross					
		receipts from activitie	s related to its	s exempt functions—s	ubject to certai	n exceptions, a	and (2) no more than 3	331/3% of					
		ıts support from gross	ınvestment ır	come and unrelated b	usıness taxable	income (less	section 511 tax) from	n businesses					
		acquired by the organ	ızatıon after Ju	ine 30, 1975 See sec	tion 509(a)(2).	(Complete Pa	rt III)						
10	Γ	An organization organ	ized and opera	ited exclusively to tes	t for public safe	ty See sectio	n 509(a)(4).						
11	Γ	An organization organ one or more publicly s the box in lines 11a th	upported orga	nızatıons described ın	section 509(a)	(1) or section	509(a)(2) See section	on 509(a)(3). Check					
а	Γ	Type I. A supporting of supported organization	organization op n(s) the power	erated, supervised, or to regularly appoint o	controlled by 1 r elect a majori	ts supported o	rganization(s), typica	lly by giving the					
b	Γ	organization You mus Type II. A supporting management of the su must complete Part IV	organization s pporting orgar	upervised or controlle nization vested in the s	d ın connection								
С	Г	Type III functionally	•		n operated in c	onnection with	, and functionally inte	grated with, its					
		supported organization	_					,					
d	Γ	Type III non-function not functionally integr	ated The orga	ınızatıon generally mu	st satisfy a dist	rıbutıon requir							
_	_	(see instructions) Yo					T.,						
е	ı	Check this box if the contegrated, or Type III					is a Type I, Type II, T	ype III lunctionally					
f		Enter the number of si				 							
g		Provide the following i											
		ame of supported organization	(ii) EIN	(iii) Type of organization	(iv) Is the org	governing	(v) A mount of monetary support	(vi) A mount of other support (see					
				(described on lines 1-9 above or IRC section (see	docume	ant?	(see instructions)	instructions)					
				instructions))	Yes	No							

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶ □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income	(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom			
2 Amounts paid to perform activity that directly furthexcess of income from activity	ported organizations, in		
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 31 and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493310021295

OMB No 1545-0047

Open to Public Inspection

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number**

	22-1546163
TI Organizations Maintaining Donor Advised Funds or Other Similar	-
organization answered "Yes" to Form 990, Part IV, line 6.	
(a) Donor advised funds	(b) Funds and other accounts
Total number at end of year	
Aggregate value of contributions to (during year)	
Aggregate value of grants from (during year)	
Aggregate value at end of year	
Did the organization inform all donors and donor advisors in writing that the assets held in c funds are the organization's property, subject to the organization's exclusive legal control?	
Did the organization inform all grantees, donors, and donor advisors in writing that grant fun used only for charitable purposes and not for the benefit of the donor or donor advisor, or for conferring impermissible private benefit?	
Conservation Easements. Complete if the organization answered "Yes	s" to Form 990, Part IV, line 7.
Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of Protection of natural habitat Preservation of Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution is	f a certified historic structure
easement on the last day of the tax year	Held at the End of the Year
Total number of conservation easements	2a
Total acreage restricted by conservation easements	2b
Number of conservation easements on a certified historic structure included in (a)	2c
Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d
Number of conservation easements modified, transferred, released, extinguished, or termin	nated by the organization during
the tax year ►	
· · · · · · · · · · · · · · · · · · ·	
Number of states where property subject to conservation easement is located 🛌	
Does the organization have a written policy regarding the periodic monitoring, inspection, henforcement of the conservation easements it holds?	randling of violations, and Yes [
Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation eas	sements during the year
A mount of expenses incurred in monitoring, inspecting, and enforcing conservation easeme	ents during the year
Does each conservation easement reported on line 2(d) above satisfy the requirements of sand section 170(h)(4)(B)(ii)?	section 170(h)(4)(B)(i)
In Part XIII, describe how the organization reports conservation easements in its revenue balance sheet, and include, if applicable, the text of the footnote to the organization's finance the organization for conservation easements	
Organizations Maintaining Collections of Art, Historical Treasures Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	
If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its re works of art, historical treasures, or other similar assets held for public exhibition, education service, provide, in Part XIII, the text of the footnote to its financial statements that descri	evenue statement and balance sheet on, or research in furtherance of public
If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revent works of art, historical treasures, or other similar assets held for public exhibition, education service, provide the following amounts relating to these items	
(i) Revenue included in Form 990, Part VIII, line 1	► \$
(ii) Assets included in Form 990, Part X	<u></u>
If the organization received or held works of art, historical treasures, or other similar assets following amounts required to be reported under SFAS 116 (ASC 958) relating to these iter	

b Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art,	His	torio	al Tr	eası	ires, or O	the	Similar As	sets (d	continued)
3	Using the organization's acquisition, accessicollection items (check all that apply)	on, and other record	ds, ch	eck a	•		-		sıgnıfıcant use	e of its	
а	Public exhibition		d	Γ	Loan	orexc	hange progra	ams			
b	Scholarly research		e	Γ	Other						
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIII	llections and explai	n how	v they	furthe	rthe	organızatıon	s ex	empt purpose	ın	
5	During the year, did the organization solicit o								ılar	_	_
Dav	assets to be sold to raise funds rather than t								aa" ta Farra (Yes	No No
Раг	Excrow and Custodial Arrang Part IV, line 9, or reported an am	•					n answered	1 Y	es to Form s	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?						or other ass	ets r	ot	✓ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	follow	/ıng ta	able		_				
							L		An	nount	
С	Beginning balance						<u> </u>	lc		1	,645,402
d	Additions during the year						<u> </u>	Ld			195,631
е	Distributions during the year						_	le		1,	183,506
f	Ending balance						<u>_ :</u>	Lf			657,527
2a	Did the organization include an amount on Fo	rm 990, Part X, line	21, f	for es	crow o	rcust	odial accour	it lia	bility?	✓ Yes	☐ No
ь	If "Yes," explain the arrangement in Part XII	I Check here if the	expla	anatio	n has l	been	provided in P	art >	KIII		<u> </u>
Pai	t V Endowment Funds. Complete										
4	Degraping of week belongs	(a)Current year 727,981	(b)	Prior y	ear '27,981	b (c) ⊺	wo years back 727,981	(d)⊺	hree years back 727,981	(e)Four	years back 727,981
1a b	Beginning of year balance	727,301			27,501		727,301		727,301		727,501
c	Net investment earnings, gains, and losses										
		1,451			2,571		4,858		5,699		6,552
d	Grants or scholarships										
e	Other expenditures for facilities and programs	1,451			2,571		4,858		5,699		6,552
f	Administrative expenses	727,981		-	27,981		727,981		727,981		727,981
g	End of year balance	,							727,981		727,981
2	Provide the estimated percentage of the curr	ent year end balanc	e (line	e 1g,	columi	n (a))	held as				
а	Board designated or quasi-endowment										
Ь	Permanent endowment ► 100 000 %										
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c show	ıld equal 100%									
3a	Are there endowment funds not in the posses	sion of the organiza	ition t	hat a	re held	anda	admınıstered	for	the		
	organization by (i) unrelated organizations								3a	(i) Yes	No No
	(ii) related organizations			•		•		•	3a(No
b	If "Yes" to 3a(II), are the related organization		• I on S	ched	ule R?	٠		٠	3		1
4	Describe in Part XIII the intended uses of th	e organization's end	dowme	ent fu	nds						
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line 1		he or	rganı	zatıon	ans	wered 'Yes'	to	Form 990, Pa	art IV, I	ine
	Description of property				Cost or ((b)Cost or ot basis (other		(c) Accumulated depreciation	(d) B	ook value
1a l	Land										
	Buildings		•				64,516,	885	31,858,98	9	32,657,896
	Leasehold improvements						2,524,	874	1,273,17		1,251,700
d i	Equipment						29,536,	672	20,689,03	4	8,847,640
_e (Other	<u> </u>	•				16,892,	725			16,892,723
	I. Add lines 1a through 1e (Column (d) must e			mn (E	3), line .	10(c).)		🗠		59,649,959
									Schedule I) (Form	990) 2014

Part VII Investments—Other Securities. Co See Form 990, Part X, line 12.	emplete if the organization	answered 'Yes' to Form	m 990, Part IV, line 11b.
(a) Description of security or category	(b)Book value	(c) Method of va	
(Including name of security) (1)Financial derivatives		Cost or end-of-year r	narket value
(2)Closely-held equity interests			
Other			
	<u> </u>		
Part VIII Investments—Program Related. (2)	`omplete if the organization		rm 990 Part IV line 11c
See Form 990, Part X, line 13.			1111 990, Fart IV, IIIIC 11C.
(a) Description of investment	(b) Book value	(c) Method of va Cost or end-of-year r	
		Cost of end-of-year i	narket value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	F		
Part IX Other Assets. Complete if the organizati	on answered 'Yes' to Form 990	, Part IV, line 11d See F	orm 990, Part X, line 15
(a) Desc	ription		(b) Book value
Tabal (Caluman (b) march agreed Forms 2000, Don't V. and (B) line	4F \	_	
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the organization.			ne 11e or 11f See
Form 990, Part X, line 25.			
1 (a) Description of liability	(b) Book value		
Federal income taxes	0		
MINIMUM PENSION LIABILITY	9,897,376		
THIRD PARTY LIABILITY	627,395		
ACCRUED EXPENSE SICK TIME FUND BALANCE - PNA	808,000 20,835		
	20,033		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	▶ 11,353,606		
2 Liability for uncertain tay positions. In Part VIII provi		o organization's financia	

Par		Revenue per Audited Financial Stat Wered 'Yes' to Form 990, Part IV, line 1		ts With Revenue բ	oer Re	turn Complete if
1		er support per audited financial statements			1	
2	Amounts included on line 1 bi	ut not on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses)	on investments	2a			
b	Donated services and use of t	acılıtıes	2b]	
С	Recoveries of prior year grant	s	2c]	
d	Other (Describe in Part XIII))	2d			
e	Add lines 2a through 2d .		· · ·		2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1				
a	Investment expenses not inc	luded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII))	4b			
c	Add lines 4a and 4b				4c	
5	Total revenue Add lines 3 an	d 4c. (This must equal Form 990, Part I, line	12).		5	
Part		xpenses per Audited Financial Stanswered 'Yes' to Form 990, Part IV, line		nts With Expenses	s per	Return. Complete
1	Total expenses and losses pe	r audited financial statements			1	
2	Amounts included on line 1 bu	ıt not on Form 990, Part IX, line 25				
а	Donated services and use of f	acılıtıes	2a			
b	Prior year adjustments		2b			
c	Otherlosses		2c			
d	Other (Describe in Part XIII)		2d		_	
e	Add lines 2a through 2d				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	
4	Amounts included on Form 99	0, Part IX, line 25, but not on line 1:				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)		4b			
C	Add lines 4a and 4b				4c	
5		nd 4c. (This must equal Form 990, Part I, lin	e 18)		5	
Prov Part		formation Part II, lines 3, 5, and 9, Part III, lines 1a, lines 2d and 4b, and Part XII, lines 2d and				le any additional
	Return Reference	Explanation				
Secur	ity Payment for room and board	SCHEDULE D, PART V One Monthly Securisity days after discharge it is held in a security days after discharge it is held in a security days after discharge it is held in a security days after discharge it is held in a sec	parate	account at the Bank of	Ameri	ca, not directly by

Jenedale 2 (1 31111 33 3) 23 13		i age S
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

DLN: 93493310021295

OMB No 1545-0047

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

	e of the organization an Health Care Center					Employer identificati	on nu	mber	
Christi	an Health Care Center					22-1546163			
Pa	rt I Financial Ass	istance an	d Certain	Other Community	Benefits at Cost				
								Yes	No
1a	Did the organization have					stion 6a	1a	Yes	
b	If "Yes," was it a written	policy?					1b	Yes	
2	If the organization had m financial assistance police					application of the			
	Applied uniformly to a Generally tailored to				mly to most hospital	acılıtıes			
3	Answer the following base organization's patients de			nce eligibility criteria th	at applied to the larg	est number of the			
a	Did the organization use If "Yes," indicate which o						3a	Yes	
	┌ 100%								
b	Did the organization use which of the following was						3b	Yes	
	▼ 200% Г 250% Г	300%	50%	0% 「 Other		%			
C	If the organization used for determining eligibility for test or other threshold, re	free or discou	unted care I	nclude in the description	n whether the organiz	atıon used an asset			
4	Did the organization's fin						-		
5a	provide for free or discou Did the organization budg the tax year?	jet amounts fo	or free or disc	counted care provided u	nder its financial ass	stance policy during	4	Yes	
b	If "Yes," did the organiza						5a 5b	Yes	
	If "Yes" to line 5b, as a r care to a patient who was	esult of budge	et considerat	ions, was the organizati		ree or discounted	5c	103	No
6a	Did the organization prep	are a commur	nity benefit re	eport during the tax yea	r?		6a	Yes	
b	If "Yes," did the organiza	tion make it a	ıvaılable to th	ne public?			6b	Yes	
	Complete the following ta worksheets with the Sche		worksheets	provided in the Schedule	e H instructions Do i	ot submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st				
	ancial Assistance and Means-Tested vernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ber expense		f) Perce otal exp	
а	Financial Assistance at cost (from Worksheet 1)			632,496		632	496	0.8	60 %
b	Medicaid (from Worksheet 3,			·					
С	column a)			19,519,702	11,082,4	23 8,437,	279	11 4	80 %
d	Total Financial Assistance and Means-Tested Government Programs			20,152,198	11,082,4	9,069,	775	12 3	40 %
е	Other Benefits Community health Improvement services and community benefit operations (from Worksheet 4)	19	288	103,712	23,7	41 79,	971	0 1	10 %
f	Health professions education (from Worksheet 5)								
g	Subsidized health services (from Worksheet 6)								
h	Research (from Worksheet 7)								
I	Cash and in-kind contributions for community benefit (from Worksheet 8)								
j I	Total . Other Benefits	19 19		103,712 20,255,910	23,7		971		10 % 50 %
k	Total. Add lines 7d and 7j .	I 19	I ∠88	20,255,910	11,106,1	54 9,149,	740	124	JU 7/0

Part II	Community Building activities during the of the communities i	tax year, an							uildin	
	or the communices	(a) Number of	(b) Persons served (optional)	(c) Total community building expense	1 ' '	ct offsetting venue	(e) Net communit building expense		(f) Perco total ex	
1 Physical	ımprovements and housing									
2 Economi	c development									
3 Commu	nity support	13	189	66,80	1		66,	801	0	090 %
4 Environn	nental improvements									
	nip development and training									
6 Coalition	munity members n building									
7 Commun	nity health improvement									
	ce development									
9 Other										
10 Total		13	189	66,80	1		66,	801	0	090 %
Part IIII Section A. B	Bad Debt, Medicar	e, & Collec	tion Practic	es					Yes	No
Stater 2 Enter metho 3 Enter patien the me	the amount of the organi dology used by the orga the estimated amount of its eligible under the orga ethodology used by the o	zation's bad d nization to est the organizati anization's fina organization to	ebt expense Eximate this amo on's bad debt encial assistance estimate this a	xplain in Part VI the unt expense attributable ce policy Explain in amount and the rati	e to	nagement A 2	126,343	1	Yes	
4 Provid	or including this portion of the in Part VI the text of topage number on which the	he footnote to	the organization	on's financial statem			93,241 ad debt expense			
Section B. M	· -									
5 Enter	total revenue received fr	om Medicare ((including DSH	and IME)	[5	2,197,791			
6 Enter	Medicare allowable cost	s of care relati	ng to payments	s on line 5	[6	2,219,769			
8 Descr Also	act line 6 from line 5 Thi libe in Part VI the extent describe in Part VI the co the box that describes	to which any sosting methodo the method us	shortfall reporte ology or source ed	ed in line 7 should be used to determine						
Гс	st accounting system	r c₀	st to charge ra	tio Γ	Other					
	ollection Practices									
b If "Ye: contai	e organization have a wr s," did the organization's in provisions on the colle ance? Describe in Part \	collection pol ection practice	icy that applied s to be followed	d to the largest num d for patients who a	ber of its re known t	patients dur o qualify for	financial	9a 9b	Yes	
Part IV	Management Comp	anies and J	oint Ventur	es (owned 10% or mor	e by officers	, directors, tru	stees, key employees	, and	physiciar	is—see
instructions) (a	a) Name of entity	(b) Description of pr activity of entity		(c) Organiza profit % or : ownership	stock % 6	1) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	e) Physic ofit % or ownershi	stock
1										
2										
3								+		
4								+		
								-		
5								_		
6										
7										
8										
9										
10								+		
11								+		
12								+		
13								_		

Part V Facility Information										
Section A. Hospital Facilities	Licensed	Genera	Children's	Teaching	Critical	Research	ER-2	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)	sed hospital	ral medical & surgical	ren's hospital	hing hospital	al access hospital	arch facility	ER-24 hours	ther	O ther (describe)	Facility reporting group
See Additional Data Table										
	l	l	l	l	l	l	I			

Schedule H (Form 990) 2014

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

CHRISTIAN HEALTH CARE CENTER

Name of hospital facility or letter of facility reporting group

	orting group (from Part V, Section A):	_		
			Yes	No
	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current			
_	tax year or the immediately preceding tax year?	1		Νo
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the	١,		N
3	immediately preceding tax year? If "Yes," provide details of the acquisition in Section C During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community	2		Νo
•	health needs assessment (CHNA)? If "No," skip to line 12	з	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
	▼ Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of			
Ū	the community			
d	How data was obtained			
e	The significant health needs of the community			
	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
-	groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 <u>13</u>			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad			
	interests of the community served by the hospital facility, including those with special knowledge of or expertise in public			
	health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the	5		
62	community, and identify the persons the hospital facility consulted	-	Yes	
Va	facilities in Section C	6a	Yes	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the			
	other organizations in Section C	6b		Νo
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) SEE SECTION C			
b	O ther website (list url)			
C	Made a paper copy available for public inspection without charge at the hospital facility			
d	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs		Yes	
	identified through its most recently conducted CHNA? If "No," skip to line 11	8		
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 13			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10		Νo
	If "Yes" (list url)			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		Νo
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted			
12-	CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
12đ		12a		No
b	(1)(-)	12b		
	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of			
	its hospital facilities? \$			

CHRISTIAN HEALTH CARE CENTER

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	$\overline{\ \ }$ Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\underline{200}$ %			
	and FPG family income limit for eligibility for discounted care of 200_%			
b	Income level other than FPG (describe in Section C)			
c	Asset level			
d	▼ Medical indigency			
e	▼ Insurance status			
f	Underinsurance discount			
	Residency			
y h	Other (describe in Section C)			
'' 14	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
13	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)	15	1 65	
	explained the method for applying for financial assistance (check all that apply)			
а	Described the information the hospital facility may require an individual to provide as part of his or her application			
	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
	her application			
c	Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
е	Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The FAP was widely available on a website (list url)			
b	The FAP application form was widely available on a website (list url)			
c				
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
g	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
Bil	ling and Collections			
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon			
	non-payment?	17	Yes	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
	Reporting to credit agency(ies)			
d L				
D	Selling an individual's debt to another party			
С	Actions that require a legal or judicial process			
d				
е	None of these actions or other similar actions were permitted			

CHRISTIAN HEALTH CARE CENTER

Name of hospital facility or letter of facility reporting group

			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
c	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
f	None of these efforts were made			
Po	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21		No
а	The hospital facility did not provide care for any emergency medical conditions			
	The hospital facility's policy was not in writing			
_	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
	Other (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)		L	Ь—
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
	eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)			1
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No_
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No_

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
PART V, SECTION B, LINE 5	CHRISTIAN HEALTH CARE CENTER CONDUCTED
· · · · · · · · · · · · · · · · · · ·	INTERVIEWS WITH REPRESENTATIVES FROM LOCAL
	HEALTH AND SERVICES AGENCIES, ELECTED OFFICIALS
	AND COMMUNITY RESIDENTS TO TAKE INTO ACCOUNT
	THE NEEDS OF THE COMMUNITY AT LARGE Part V, Section
	B, Line 6 CHRISTIAN HEALTH CARE'S PARTNERS IN THE
	COMMUNITY ASSESSMENT ARE ENGLEWOOD HOSPITAL
	AND MEDICAL CENTER, HACKENSACK UNIVERSITY
	MEDICAL CENTER, HOLY NAME MEDICAL CENTER AND THE
	VALLEY HOSPITAL IN RIDGEWOOD Part V, Section B, Line 7a https://www.christianhealthcare.org/wp-
	content/uploads/2013/09/ Bergen-County-CHNA-Report pdf
	PART V, Section B, Line 11 Christian Health Care Center is
	addressing the significant needs from the CHNA in the following
	phases 1) identify and clarify the health care needs and priorities
	of the residents of Bergen County, 2) engage stakeholders,
	including key service providers and residents throughout the
	County, and 3) develop a detailed Bergen County Community
	Health Improvement Plan Each of the five partnering hospitals, in
	turn, is developing individual implementation plans that will draw
	from the countywide plan. These individual plans will leverage the
	hospitals strengths and resources and allow them to meet the
	needs of those who live and work in the communities they serve
	The assessment process compiled and analyzed an array of
	quantitative and qualitative health related data through
	community interviews, household and community surveys, and
	focus groups For the purpose of this assessment, the steering
	committee defined health broadly to include not just health status
	and the existence of disease but also social factors, access to
	care issues, and overall determinants of health Data was
	collected at County-level and whenever possible at the city, town,
	and borough level State and national data was also compiled to a
	County-level and whenever possible at the city, town, and
	borough level and was used to facilitate comparison and
	benchmarking of County and local data
	· · · · · · · · · · · · · · · · · · ·
	
	Schedule H (Form 990) 20:

Schedule H	(Form	990	2014
ochedule II	(1 01111	220	, 2014

age 8

Part V Facility Information (continue

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?______

Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
6	
7	
8	
9	
10	

Schedule H (Form 990) 2014

Schedule H (Form 990) 2014

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

990 Schedule H, Supplemental Information

Form and Line Reference	Explanation
PART I, LINE 7	

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493310021295

OMB No 1545-0047

Compensation Information Schedule J (Form 990)

> **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

For certain Officers, Directors, Trustees, Key Employees, and Highest

► Attach to Form 990. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Open to Public Inspection

Name of the organization Christian Health Care Center

Department of the Treasury

Internal Revenue Service

Employer identification number

22-1546163

Pa	Questions Regarding Compensation			
			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods			
	used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	✓ Compensation committee			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations Form 990 of other organizations Form 990 of other organizations			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in
	(i) Base compensation	se (ii) Bonus &		other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference Explanation

Schedule J (Form 990) 2014

Software ID:

Software Version: **EIN:** 22-1546163

Name: Christian Health Care Center

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of (i) Base Compensation	W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	C compensation (iii) O ther reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
1 Douglas Struyk,	(ı)	406,022	93,375	17,500	6,500	25,680	549,077	0
President/CEO	(ıı)	0	0	0	0	0	0	
Denise Dunlap Ratcliffe, Executive Vice President/COO	(I) (II)	314,046 0	52,320 0	5,400 0	6,500 0	13,500 0	391,766 0	0 0
2 Kevin A Stagg, Executive	(I)	292,064	55,521	0	6,500	20,745	374,830	0
Vice President/CFO	(II)	0	0	0	0	0	0	
3 Peter Peterson, VP LT	(I)	163,668	9,121	17,500	4,453	6,325	201,067	0 0
Care & Post-Acute Care	(II)	0	0	0	0	0	0	
4 Robert Zierold, Sr VP HR	(ı)	195,673	21,339	0	5,028	20,605	242,645	0 0
and PROFESSIONAL DEV	(ıı)	0	0	0	0	0	0	
5 Howard Gilman, Medical	(ı)	183,875	11,262	17,500	5,031	18,670	236,338	0 0
Affairs/Medical Exec	(ıı)	0	0	0	0	0	0	
6 Aıjaz Nanjianı,	(ı)	385,370	0	17,500	6,500	20,290	429,660	0
Psychiatrist	(ıı)	0	0	0	0	0	0	
7 Monica Dhingra,	(ı)	360,036	0	0	6,500	20,911	387,447	0
Psychiatrist	(ıı)	0	0	0	0	0	0	0
8 Igor Gefter, Psychiatrist	(ı)	293,712	0	0	6,500	23,559	323,771	0
	(ıı)	0	0	0	0	0	0	0
9 Hany Sourial, Medical	(ı)	368,125	11,426	0	6,500	20,944	406,995	0
Director of LT Care	(ıı)	0	0	0	0	0	0	0
10 Michael Doss, SVP	(ı)	178,941	26,175	0	4,682	23,328	233,126	0 0
Facilities Mgt & Business	(ıı)	0	0	0	0	0	0	
11 Cynthia Jalando-On, Psychiatrist	(ı) (ıı)	259,129 0	0	17,500 0	6,500 0	8,376 0	291,505 0	0 0
12 Cathleen Pilone, VP	(ı)	167,360	9,338	17,500	4,643	19,042	217,883	0 0
Mental Health Services	(ıı)	0	0	0	0	0	0	
13 Julie Lee, SVP Marketing and Foundation	(I) (II)	149,351 0	15,540 0	0	2,284 0	21,994 0	189,169 0	0

DLN: 93493310021295

OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

Open to Public **Inspection**

Name of the organization Employer identification number Christian Health Care Center

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Chr	ristian Health Care Center									22	-15461	63			
P	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issued	(e) Issue	price	(1	(f) Descriptio	n of purpose	(g) De	feased	beh	On alf of uer		Pool ncing
										Yes	No	Yes	No	Yes	No
A	NJ Health Care Facilities Financing Authority	22-1987084	64579FXR9	02-19-2009	14,97	70,000	CHC Rate	C Issue Serie e	s 2009 Var		X		×	X	
В	NJ Health Care Facilities Financing Authority	22-1987084	000000000	01-17-2008	3,50	00,000		500,000 Equ enue Note	ıpment		Х		Х		Х
c	NJ Health Care Facilities Financing Authority	22-1987084	64579FGX5	12-15-2005	6,60	00,000		Rate Compo:)5A-2	site Program		Х		Х	Х	
Pa	art II Proceeds			l											
					-	4		E	3		С			D	
1	A mount of bonds retired						0		0			0			
2	A mount of bonds legally defe	eased					0		0			0			
3	Total proceeds of issue					14,970	0,000 3,500,000			6,600,000			<u> </u>		
4	Gross proceeds in reserve fu						0 0			0			1		
5	Capitalized interest from pro						0 0			0	0				
6	Proceeds in refunding escro					9,879	9,879,296 0			0					
7	Issuance costs from procee					159	159,880 0			95,888					
8	Credit enhancement from pro					59	0,064			30,647			,		
9	Working capital expenditures	<u> </u>					0 0		0	0					
10	Capital expenditures from pr	roceeds				4,871	,760		3,500,000		6,47	3,465			
11	O ther spent proceeds						0		0			0			
12	O ther unspent proceeds						0)	0			0			
13	Year of substantial completi	on			20	10		20	08	2	006				
					Yes	No	•	Yes	No	Yes	N	lo	Yes	·	No
14	Were the bonds issued as pa	art of a current refund	ing issue?			Х			Х		,	<			
15 Were the bonds issued as part of an advance refunding issue?				Х			Х		,	×					
16	16 Has the final allocation of proceeds been made?			Х			Х		Х						
17	Does the organization maint allocation of proceeds?	aın adequate books a	nd records to supp	oort the final	Х			Х		Х					
Part IIII Private Rusiness Use					•			•			•				

Part IIII Private Business Use

	l de la companya de		4	I	3		C)
	l de la companya de	Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		×		×		
2	Are there any lease arrangements that may result in private business use of bond- financed property?		X		X		X		
For Denominal Poduction Act Nation and the Instruction for Form 000			N- FO16	225			C-L	- dul- 1/ / F	000\ 2014

Part Private Business Use (Continued) C D В Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Χ Χ Χ of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? Are there any research agreements that may result in private business use of bond-С Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 % 0 % 0 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government Total of lines 4 and 5 6 Does the bond issue meet the private security or payment test? 7 Χ Χ Х Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c Х Χ Х 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage Α В С Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Х Χ Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Exception to rebate? Χ b Χ Χ No rebate due? Χ c Х Χ If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Has the organization or the governmental issuer entered 4a Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was the hedge terminated?

	· · · · · · · · · · · · · · · · · · ·	А		В		С		D		
		Yes	No	Yes	No	Yes	No	Yes	No	
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X			
ь	Name of provider		0 0		0		0			
С	Term of GIC									
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6	Were any gross proceeds invested beyond an available temporary period?		X		X		x			
7	Has the organization established written procedures to monitor the requirements of section 148?	x		X		X				

Part V Procedures To Undertake Corrective Action

	Α	В			С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X			

Part VI Supplemental Info	rmation. Provide additional information for responses to questions on Schedule K (see instructions).
Return Reference	Explanation

SCHEDULE K, PART IV, Line 2c

DATE REBATE COMPUTATION WAS PERFORMED BOND A - The date of the calculation was January 22, 2014 BOND B - The date of the first rebate calculation was January 6, 2013 BOND C - The date of the last rebate computation was December 9, 2010

Return Reference	Explanation
SCHEDULE K, DESCRIPTIONS OF PURPOSE	NJHCFFA VARIABLE RATE COMPOSITE BOND PROGRAM (2005) THE PROCEEDS WERE USED FOR THE CONSTRUCTION AND EQUIPPING OF A TWO-STORY ADDITION AT THE INPATIENT MENTAL HEALTH FACILITY, THE CONSTRUCTION AND EQUIPPING OF RENOVATIONS, A NEW ACTIVITY FACILITY AND NURSES STATION, AND THE ACQUISITION OF PROPERTY SITUATED ADJACENT NEXT TO THE FACILITY SERIES 2009 VARIABLE RATE REVENUE BONDS THE PROCEEDS WERE USED FOR THE REFUNDING OF SERIES A BONDS AND THE CONSTRUCTION OF A GREAT ROOM IN THE NURSING HOME, AS WELL AS ADDITIONAL RENOVATION PROJECTS NJHCFFA TAX EXEMPT EQUIPMENT NOTE 2009 IN JANUARY 2008, THE CENTER FINANCED \$3,500,000 THROUGH A NJHCFFA TAX EXEMPT EQUIPMENT NOTE THE PROCEEDS WERE USED FOR WASHERS/DRYERS, FURNITURE, IT EQUIPMENT AND NEW ENERGY-RELATED EQUIPMENT SUCH AS A CHILLERS PAYMENTS OF PRINCIPAL AND INTEREST ARE DUE THROUGH JANUARY 2018 AND ARE AT A FIXED INTEREST RATE OF 3 60%

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493310021295

OMB No 1545-0047

Open to Public Inspection

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization Christian Health Care Center 22-1546163 990 Schedule O, Supplemental Information

Return Reference	Explanation
Description of Classes of Members or Stockholders	
Describe the Process used by Management &/Or Governing Body to Review 990	Form 990, Part VI, Question 11B A draft copy of the Organization's Form 990 (including req uired schedules), is sent to the Board of Trustee's before filing with the IRS for their r eview and oversight. Any comments or changes recommended by the Board are reviewed by the Finance Department and if the changes are deemed proper, they are incorporated in the fina. I 990 that is filed with the IRS
Description of Process to Monitor Transactions for Conflicts of Interest	Form 990, Part VI, Question 12c All Officers, Directors, Trustees and Key Employees are re quired to read and sign the organization's written conflict of interest policy annually D uring the course of the year, annual in-services are given on the subject as well as annua I education Within their disclosure they are required to state their interests and those of their family members that could give rise to conflicts of interest. If a conflict of in terest does arise, the matter is reviewed by the Corporate Compliance Committee and report ed to the Board if necessary for further action. The Board Chair, the Board Committee, or the Board shall ask the interested person to leave the meeting, although they may make a statement or answer any questions on the matter at hand before leaving the room. The interested person will not vote on the matter that gave rise to the potential conflict and the Board Committee must approve the transaction or arrangement by a Majority Vote of the Board Members present that has Quorum, not including the vote of the interested person.
Offices & Positions for Which Process was used, & Year Process was Begun Offices & Positions for which Process was used, & Year Process was Begun	Form 990, Part VI, Question 15a The Compensation determination for the Executive Director and Top Management Officials is based on area annual salary market rates and annual perfor mance evaluations. The process is reviewed annually by the personnel committee and uses da ta of comparable compensation for similar qualified persons in functionally comparable positions at similarly situated organizations. Form 990, Part VI, Question 15b Compensation determination for the CEO, Executive Director.
	and Top Management Officials of Christian HealthCare Center is based on area Salary Marke t rates and annual performance evaluations
Avail of Gov Docs, Conflict of Interest Policy, & Fin Stmts to Gen Public	Form 990, Part VI, Question 19 Written requests for the Organization's Governing documents , conflict of interest policy, and financial statements are considered on a case by case b asis Other Changes in Net Assets or Fund Balances Form 990, Part XI, Line 9 Change in Pen sion Liability (\$2,090,493) Change in Interest in Foundation (\$559,621) Total (\$2,650,1 14)

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493310021295OMB No 1545-0047

2014

Open to Public Inspection

Name of the organization Christian Health Care Center Employer identification number

22-1546163

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.											
(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity						
(1) 291 Sicomac Avenue LLC 301 SICOMAC AVENUE WYCKOFF, NJ 07481 20-5473688	INACTIVE	ία	0	0	снсс						

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co ent	512(b) ntrolled
						Yes	No
(1) CHRISTIAN HEALTHCARE CENTER FOUNDATION 301 SICOMAC AVENUE WYCKOFF, NJ 07481 22-3718702	FUNDRAISING	NJ	501(c)(3)	11 Type I	СНСС	Yes	
(2) HOLLAND MUTUAL CHARITABLE HEALTH CORP 301 SICOMAC AVENUE WYCKOFF, NJ 07481 22-3408320	SUPPORT OPS	NJ	501(c)(3)	11 Type II	NA		No
(3) CHCC CCRC Inc 301 Sicomac Avenue Wyckoff, NJ 07481 20-4072602	INACTIVE	NJ	501(c)(3)	11 Type I	СНСС	Yes	
(4) ADVENT CHRISTIAN HEALTH ASSOCIATES PC 301 SICOMAC AVENUE Wyckoff, NJ 07481 22-3629467	INACTIVE	NJ	501(c)(3)	9	СНСС	Yes	

Yes No

Yes

No

Part III	Identification of Related Organizations Taxable a because it had one or more related organizations treated.				atıon ansv	vered "Yes	s" on Form	990, Part I	V, line 34	4
	(a) Name, address, and EIN of related organization	(c) Legal domicile (state or foreign country)	,	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		allocations?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	I	(k) Percentage ownership
				,						

Part IV	Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV,
	line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-	Percentage	Section 512	
related organization		domicile	entity	(C corp, S	ıncome	of-year	ownership	(b)(13)	
		(state or foreign		corp,		assets		controlled	
		country)		or trust)				entity?	
								Yes	No

nedule k (Form 990) 2014		Рaç	ge 3
Part V Transactions With Related Organizations Complete of the organization answered "Yes" on Form 990, Part IV, line 34, 35b,	or 36.		
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
b Gift, grant, or capital contribution to related organization(s)	1b		No
c Gift, grant, or capital contribution from related organization(s)	1c	Yes	
d Loans or loan guarantees to or for related organization(s)	1d		No
e Loans or loan guarantees by related organization(s)	1e		No
f Dividends from related organization(s)	1f		No
g Sale of assets to related organization(s)	1 g		No
h Purchase of assets from related organization(s)	1h		No
i Exchange of assets with related organization(s)	1 i		No
j Lease of facilities, equipment, or other assets to related organization(s)	1 j		No
k Lease of facilities, equipment, or other assets from related organization(s)	1k		No
I Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m Performance of services or membership or fundraising solicitations by related organization(s)	1m		No
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
• Sharing of paid employees with related organization(s)	10		No
p Reimbursement paid to related organization(s) for expenses	1 p		No
q Reimbursement paid by related organization(s) for expenses	1q		No
r Other transfer of cash or property to related organization(s)	1r		No
s Other transfer of cash or property from related organization(s)	1s		No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

	· · · · · · · · · · · · · · · · · · ·	•	
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) Christian Health Care Center Foundation	С	1,691,677	CASH

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	so 50 organ	(e) all partners section 01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionat allocations?	7	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No		Yes	No	
								<u>, </u>	\Box	1			

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Page **5**