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DLN: 93493320032125

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the 2	2014 ca	lendar year, or tax year beginnir	g 01-01-2014 , and ending 12-31-20	14			
		plicable	C Name of organization The Cooper Health System a New			D Emplo	yer ide	ntification number
┌ Add	Iress ch	ange	Non-Profit Corporation	rersey		21-06	3446	2
┌ Nar	ne char	nge	% DOUGLAS E SHIRLEY Doing business as					
┌ Init	ıal retur	'n				E Telepho	no num	hor
Fina	al ,.		Number and street (or P O box if i One Cooper Plaza	nail is not delivered to street address) Room/s	suite			
_	ırn/tern		·			(856)	382-6	5502
	ended r		Camden, NJ 08103	ntry, and ZIP or foreign postal code		G Gross re	eceipts \$	1,124,098,385
i Abt	olication	pending						
			F Name and address of pri Adrienne Kirby PHD	ncipal officer		s this a group ubordinates?	return	for
			One Cooper Plaza Camden, NJ 08103					
			Camden, No 00103			re all subordii icluded?	nates	Γ Y es Γ No
I Ta	x-exem	pt status	501(c)(3) 501(c)()	(insert no) 4947(a)(1) or 527			a lıst	(see instructions)
J W	ebsite	: :► ww	w Cooperhealth org		H(c) (Group exempt	ıon nur	mber ►
K Forr	n of ora	ianization	Corporation Trust Association	on C Other ▶	1	of formation 18		State of legal domicile NJ
	rt I		nmary	, , , , , , , , , , , , , , , , , , ,	1 - 104	or roundation 20	, ,	otate of logar actinione 113
Governance	т	oserv	lescribe the organization's missi e, to heal and to educate Coope i people and resources together,	r accomplishes its mission through in	novative an	d effective sy	stems	of care and by
30Vel	2	Check t	his box 🔭 if the organization d	scontinued its operations or disposed	of more the	an 25% of its	net as	sets
2 0	3 1	Number	of voting members of the gover	ning body (Part VI, line 1a)			з	20
Activities &				of the governing body (Part VI, line 1			4	13
E	5 T	Total nu	ımber of ındıvıduals employed ın	calendar year 2014 (Part V, line 2a)			5	6,918
ă				necessary)			6	639
	l			Part VIII, column (C), line 12			7a	0
	b N	vet unre	elated business taxable income	from Form 990-T, line 34			7b 	0 Current Year
en.	8	Contr	ubutions and grants (Part VIII.)	ıne 1h)		48,927,0)45	36,713,605
				ue (Part VIII, line 2g)			575	966,309,164
Rayenue	10	_		n (A), lines 3, 4, and 7d)		13,922,8	337	10,157,764
æ	11	Other	revenue (Part VIII, column (A)	, lines 5, 6d, 8c, 9c, 10c, and 11e)		5,546,975		17,225,863
芒	12			. (must equal Part VIII, column (A), lı	ne	1,002,055,4	132	1,030,406,396
	13			IX, column (A), lines 1–3)	.	118,7		149,600
	14			IX, column (A), line 4)		<u> </u>	0	0
	15			ee benefits (Part IX, column (A), lines	519,167,848		552,353,871	
Expenses	16a	5-10 Profes	•	, column (A), line 11e)		0	0	
æ_	ь		undraising expenses (Part IX, column (I		•			
Д	17					402,079,7	706	416 610 976
	18			lines 11a-11d, 11f-24e) ist equal Part IX, column (A), line 25)	921,366,4		416,610,876 969,114,347 61,292,049	
	19			18 from line 12	80,689,0			
<u>क्ष</u> ह						ning of Curre	nt	End of Year
Not Assets or Fund Balances	20	T 0 + - 1	accete (Part V line 16)			Year 909,523,1	22	
Ass dBs	20 21					514,966,9		964,503,019 516,591,027
35 35	22		ssets or fund balances Subtract	394,556,222 447,911,9				
Pai	t II		nature Block					· · · · ·
my kr	nowled	lge and		amined this return, including accompa mplete Declaration of preparer (other				
		***				2015-11-12		
Sign Here		l.'	ature of officer			Date		
	_		glas Shirley Chief Financial Officer e or print name and title					
			Prınt/Type preparer's name Frank Giardini	Preparer's signature Frank Giardini	Date	Check I if	PTIN P00532	2255
Paid	t	⊢	Frank Glardini Firm's name F GRANT THORNTON LL			self-employed Fırm's EIN ►	FUU532	2000
	pare	r					\ E64 **	200
Use	Onl	у	Firm's address • 2001 MARKET STREET			Phone no (215)	, שנו ל	200
		ı	PHILADELPHIA, PA 19	103				

✓ Yes ☐ No

Pai	rt III	Statement of	Program Serv		lishments o any line in this Par	tIII	
1	Brief	ly describe the org			,		<u> </u>
COC THR VAL REG	OPER H OPER H OUGH UE FOI	EALTH SYSTEM I EALTH SYSTEM'S INNOVATIVE AN R OUR PATIENTS PRIVEN BY ITS EX	S AN INTEGRATE MISSION IS TO D EFFECTIVE SYS AND THE COMMU CEPTIONAL PEOL	D HEALTH CA SERVE, TO HE STEMS TO CAI JNITY COOPE PLE DELIVERI	AL AND TO EDUCA RE AND BY BRINGII R'S VISION IS TO	EM SERVING THE SOUTHER TE COOPER ACCOMPLISH NG PEOPLE AND RESOURCE BE THE PREMIER HEALTH C S PATIENT EXPERIENCE, O TUTURE	ES ITS MISSION S TOGETHER, CREATING CARE PROVIDER IN THE
2	the pi	rıor Form 990 or 99	90-EZ?			ar which were not listed on	
		es," describe these					
3	servi	ne organization cea ces? es," describe these			it changes in how it o	conducts, any program	
4	exper	ribe the organizationses Section 501(Stal expenses, and	(c)(3) and 501(c)(4	l) organızatıons	are required to repo	three largest program services ort the amount of grants and a	s, as measured by llocations to others,
4a	(Code	e Schedule O) (Expenses \$	834,994,102	including grants of \$	149,600) (Revenue \$	966,309,164)
4b	(Code	e) (Expenses \$		including grants of \$) (Revenue \$)
4c	(Code	e) (Expenses \$		including grants of \$) (Revenue \$)
4d	O+b/	er program service	e (Deceribe in Seb	edule O \			
~u		penses \$	•	luding grants o	f\$) (Revenue \$)
4e	Tota	al program service o	expenses 🟲	834,994,102			

Part IV Checklist of Required Schedule
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			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170 (b)(1)(A)(II)? If "Yes," complete Schedule E	13		Νo
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{\gamma}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)						
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes				
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No			
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J						
24a	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a						
b	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?						
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?						
d	d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?						
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No			
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No			
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No			
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III						
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)						
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part						
	IV	28a	Yes				
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes				
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes				
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		Νo			
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No			
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No			
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No			
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No			
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes				
35a	Did the organization have a controlled entity within the meaning of section $512(b)(13)$?	35a	Yes				
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes				
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No			
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No			
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?						

Form 990 (2014)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
	· · · · · · · · · · · · · · · · · · ·		Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 1,007			
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0		1	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Νo
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ►BD See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
F-	(FBAR)	F-		N.a
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a		No No
		5b		14.0
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	l _	ا	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
c	In which the organization is licensed to issue qualified health plans	1		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>	14b		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check it Schedule O contains a response or note to any line in this Part VI	if Schedule O contains a response or note to any line in this Part VI
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Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent	3		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4		4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Νo
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders or persons other than the governing body?	, 7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	estion P. Deligion (This Section P. requests information about noticing not required by the Internal			
<u> 5</u> e	ection B. Policies (This Section B requests information about policies not required by the Internal i	Reven	ue Cod	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal I	Reveni	ue Cod Yes	e.) No
	Did the organization have local chapters, branches, or affiliates?	10a		
10a				No
10a b	Did the organization have local chapters, branches, or affiliates?	10a 10b		No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No

Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed►NJ
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available Check all that apply
 - Own website Another's website V Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►DOUGLAS E SHIRLEY

ONE COOPER PLAZA

Camden, NJ 08103 (856) 342-2443

Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

any hours for related organizations (W- organizations (W- organizations (W- organization (W- 2/1099-MISC) organization related	(A) Name and Title	for related organizations below		•	` `	organization and
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Form 990 (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					•	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	►			
C	Total from continuation sheets to Part VII, Section A	►			
d	Total (add lines 1b and 1c)	•	16,557,807	0	617,545

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶912

			Yes	NO			
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	,					
	on the factor respectively of such marviaga.	3		No			
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such						
	ındıvıdual	4	Yes				
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No			

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
XEROX CONSULTANT COMPANY INC, 5225 Auto Club Drive DEARBORN, MI 48126	information techn	5,131,313
THE CAMPAIGN GROUP, 1600 LOCUST STREET PHILADELPHIA, PA 19103	ADVERTISING	3,260,127
ADREIMA, 4524 SOUTHLAKE PARKWAY HOOVER, AL 35216	CONSULTING	2,753,593
STANDARD TEXTILE CO, PO BOX 371805 CINCINNATI, OH 45222	LAUNDRY/LINEN SVCS	1,976,297
HSC BUILDERS AND CONSTRUCTION, 304 NEW MILL LANE EXTON, PA 19341	CONSTRUCTION	18,461,455
2 Total number of independent contractors (including but not limited to those listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶74

			ule O contains a respor	ise of flote to any fi	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
र इ	1a	Federated cam	paigns 1a					
Grants imounts	b	Membership du	ies 1b					
, Gi	С	Fundraising eve	ents 1c					
Giffis, nilar Al	d	Related organiz	zations 1d	2,311,770				
s, 6 imil	е	Government grant	s (contributions) 1e	34,147,110				
Contributions, Giffs, Grants and Other Similar Amounts	f	sımılar amounts no		254,725	ļ			
ntri X O	g	1a-1f \$	ons included in lines					
Contand	h	Total. Add lines	s 1a-1f	· · · •	36,713,605			
ē				Business Code				
Program Serwice Revenue	2a	NET PATIENT SERV	VICE REVENUE	541900	955,916,863	955,916,863		
æ	Ь	OTHER HEALTHCAI	RE RELATED REVENUE	541900	10,000,998	10,000,998		
МСе	С	EDUCATION		541900	391,303	391,303		
Ser	d							
ā	e _	^ athan program						
rogr	f	All other progra	am service revenue					
_	g		s 2a-2f		966,309,164			
	3		ome (including dividendar ar amounts)		8,644,617			8,644,617
	4	Income from inves	stment of tax-exempt bond	proceeds 🕨	0			
	5	Royalties			0			
	_ ا	C	(ı) Real 102,673	(II) Personal				
	ba b	Gross rents Less rental	102,673					
		expenses Rental income	102,673	0				
	C	or (loss)		0	402.673			402.677
	d	Net rental inco	me or (loss)		102,673			102,673
	7a	Gross amount from sales of assets other	(1) Securities 95,205,136	(II) O ther				
	ь	than inventory Less cost or other basis and	93,691,989					
	c	sales expenses Gaın or (loss)	1,513,147					
	d	Net gain or (los	ss)		1,513,147			1,513,147
1e	8a	Gross income f						
Other Revenue		of contributions See Part IV, lin						
<u>.</u>	ь	less directev	penses b					
Ę	С		(loss) from fundraising	events 🛌	0			
•	9a		from gaming activities ne 19					
	b c		a penses b (loss) from gaming activ	vities	0			
		Gross sales of returns and allo	inventory, less					
	ь		a oods sold b					
	С	Net income or i	(loss) from sales of inve	entory . Business Code	U U			
	11a	CAFETERIA/KI SHOP/GIFT SH	IOSK/COFFEE	900099	4,373,069			4,373,069
	b	PARKING		812930	809,922			809,922
	С	MANAGEMENT	T FEE	900099	507,244			507,244
	d		ue		11,432,955			11,432,955
	е	Total. Add lines	s 11a-11d	▶	17,123,190			
	12	Total revenue.	See Instructions .	🕨	1,030,406,396	966,309,164		27,383,627

Part IX Statement of Functional Expenses

Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns. All other organizations must complete column (A	Section	501(c)(3)) and 501(c)(4) organizations must com	plete all columns	All other organizations r	nust complete column (A)
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Section	n 501(c)(3) and 501(c)(4) organizations must complete all columns Al				
	Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
	t include amounts reported on lines 6b, , 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	149,600	149,600		
2	Grants and other assistance to domestic individuals See Part IV, line 22	0			
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	11,061,319	9,402,121	1,659,198	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	454,484,050	410,576,902	43,907,148	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	12,842,879	9,151,539	3,691,340	
9	Other employee benefits	43,225,582	38,903,024	4,322,558	
10	Payroll taxes	30,740,041	27,666,037	3,074,004	
11	Fees for services (non-employees)				
а	Management	5,127,828	724,072	4,403,756	
ь	Legal	505,632	52,616	453,016	
c	Accounting	214,737	,	214,737	
d	Lobbying	327,487		327,487	
e	Professional fundraising services See Part IV, line 17	0		327,107	
f	Investment management fees	322,317		322,317	
g g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	32,263,687	19,225,640	13,038,047	
12	Advertising and promotion	6,215,837	28,774	6,187,063	
13	Office expenses	150,928,385	150,697,015	231,370	
14	Information technology	0	, ,	,	
15	Royalties	0			
16	Occupancy	30,698,333	23,173,282	7,525,051	
17	Travel	479,811	339,295	140,516	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	333,233	110,310	
19	Conferences, conventions, and meetings	1,000,601	928,472	72,129	
20	Interest	8,716,977	125,.72	8,716,977	
21	Payments to affiliates	0		-,, 20, 2. ,	
22	Depreciation, depletion, and amortization	35,620,489	35,620,489		
 23	Insurance	17,269,549	17,269,549		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	2.,,200,,000	2.,,200,,000		
а	BAD DEBT EXPENSE	70,002,218	70,002,218		
b	MISCELLANEOUS EXPENSE	56,916,988	21,083,457	35,833,531	
С					
d					
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	969,114,347	834,994,102	134,120,245	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)		32 1,73 1,732		<u> </u>

Part X Balance Sheet

					(A) Beginning of year		(B) End of year			
	1	Cash-non-interest-bearing			81,039,053	1	144,215,173			
	2	Savings and temporary cash investments			10,242,233	2	21,133,818			
	3	Pledges and grants receivable, net			4,871,734	3	3,880,944			
	4	Accounts receivable, net			108,173,708	4	105,885,761			
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete Schedule L	Part II of	•	0	5	0			
ts	6	Loans and other receivables from other disqualified persons ($4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary organizations (see instructions) Complete Part II of Schedule	uting employers			0				
Assets	7	Notes and loans receivable, net			15,781,400	7	15,781,400			
र्द	7				13,781,400	8	19.663.331			
	8	Inventories for sale or use		10,820,925	9	<u>, , , , </u>				
	9	Prepaid expenses and deferred charges	, i		10,620,925	9	9,774,986			
'	L0a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	780,496,825	351,461,821		370,504,993			
	b	·	Less accumulated depreciation							
	11	Investments—publicly traded securities	302,959,456		264,577,224					
1	12	Investments—other securities See Part IV, line 11	0	12	0					
1	13	Investments—program-related See Part IV, line 11			0		0			
1	14	Intangible assets		•	575,652	14	434,430			
1	15	Other assets See Part IV, line 11			10,503,734	15	8,650,959			
1	16	Total assets. Add lines 1 through 15 (must equal line 34) .			909,523,123	16	964,503,019			
1	17	Accounts payable and accrued expenses			110,353,902	17	109,401,721			
1	18	Grants payable			0	18	0			
1	19	Deferred revenue			16,857,203	19	13,672,791			
2	20	Tax-exempt bond liabilities			292,449,478	20	270,246,676			
2 ا س	21	Escrow or custodial account liability Complete Part IV of Sc	hedule D		0	21	0			
iii j	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqua		stees,						
Liabilit		persons Complete Part II of Schedule L			0	22	0			
_ □ ₂	23	Secured mortgages and notes payable to unrelated third part	ies .		5,391,907	23	13,350,040			
2	24	Unsecured notes and loans payable to unrelated third parties			0	24	0			
2	25	Other liabilities (including federal income tax, payables to reand other liabilities not included on lines 17-24) Complete P								
		D			89,914,411	25	109,919,799			
	26	Total liabilities. Add lines 17 through 25			514,966,901	26	516,591,027			
S e S		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	√ and	complete						
- 등 2	27	Unrestricted net assets			394,117,222	27	447,472,992			
麗 2	28	Temporarily restricted net assets			0	28	0			
물 2	29	Permanently restricted net assets			439,000	29	439,000			
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check	here 🕨	and						
5		complete lines 30 through 34.								
_g s	30	Capital stock or trust principal, or current funds				30				
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31				
4 3	32	Retained earnings, endowment, accumulated income, or other	r funds			32				
¥ 3	33	Total net assets or fund balances		-	394,556,222	33	447,911,992			
3	34	Total liabilities and net assets/fund balances			909,523,123	34	964,503,019			

Par	t XI Reconcilliation of Net Assets			<u> </u>	<u> </u>
	Check if Schedule O contains a response or note to any line in this Part XI	•	• •		▽
1	Total revenue (must equal Part VIII, column (A), line 12)	1		1,030,4	106,396
2	Total expenses (must equal Part IX, column (A), line 25)	2		969,1	.14,347
3	Revenue less expenses Subtract line 2 from line 1	3		61,2	292,049
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		394,5	556,222
5	Net unrealized gains (losses) on investments	5		4,8	352,170
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-12,7	788,449
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		447,9	11,992
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	า			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	е	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Chief Financial Officer

Software ID: **Software Version:**

EIN: 21-0634462

Name: The Cooper Health System a New Jersey Non-Profit Corporation

Non-Profit Corporation										
Form 990, Part VII - Compensation Compensated Employees, and Inde	n of Officers, ependent Coi	Direct tracto	ors, ors	Tru	ıste	es, I	Key	Employees, Hig	hest	
(A)	(B)			(C)				(D)	(E)	(F)
Name and Title	Average	1	tion (_	Reportable	Reportable	Estimated amount of other
	hours per week (list	more to						compensation from the	compensation from related	compensation
	any hours	anda						organization (W-	organizations (W-	from the
	for related	0 =	Τ_	Г	大	回エ	Т¬п	2/1099-MISC)	2/1099-MISC)	organization and
	organizations	[출발	l ng	Office	<u> 3</u>	肾重	Former			related
	below dotted line)	통취	 	鱼	B	들짫	≩			organizations
	docted line)	호호	⊴		믕	88				
		E	1 3		Key employee	큐				
		Individual trustee or director	Institutional Truste		-	1 🚊				
		-	9			Highest compensated employee				
						_ <u>~</u>				
(1) George E Norcross	3 0	l x		X				0	0	0
Charıman of the Board/Trustee	0 0	, and the second						Ů	Ů	Ů
(1) John P Sheridan Jr	55 0	×		×				849,298	0	30,734
PRES&CEO-Cooper Hlth Sys/TTEE	0 0	^		^				049,290		30,734
(2) Adrienne Kirby PhD	55 0								_	
Pres&CEO-Cooper UNIV HLTH/TTEE	0 0	×		Х				1,075,632	0	19,051
(3) Michael E Chansky MD	55 0									
trustee/chief, emergency med	0 0	X						545,991	0	11,507
(4) Leon D Dembo Esq	3 0									
		×						0	0	0
Trustee (5) Dennis M DiFlorio	0 0		_							
		×						0	0	0
Trustee (C) Company Company	0 0				-		_			
(6) Generosa Grana MD	55 0	×						676,932	0	11,886
Trustee/Dir Cooper Cancer Ins	0 0							· ·		·
(7) Paul Katz MD	3 0	×						0	0	0
Trustee	0 0	,							Ü	Ů
(8) Alı A Houshmand PhD	3 0							0		
Trustee	0 0	X						0	0	0
(9) Wendell Pritchett PhD	3 0									
Trustee	0 0	×						0	0	0
(10) Duane D Myers	3 0									
Trustee	0 0	×						0	0	0
(11) Annette Reboli MD	3 0				1					
Twistee		×						0	0	0
Trustee (12) Robert A Saporito DDS	0 0		+				+			
		×						0	0	0
Trustee MD	0 0 55 0		-				-			
(13) Roland Schwarting MD		×						561,131	0	21,435
Trustee/Chief, Pathology	0 0						_			
(14) William A Schwartz Jr	3 0	×						0	0	0
Trustee	0 0	,						, and the second	Ů	
(15) John W Shimark	3 0	×						0	0	0
Trustee	0 0	^								ľ
(16) Harvey A Snyder MD	3 0							_		_
Trustee	0 0	×						0	0	0
(17) Kris Singh PHD	3 0				 					
Twiston		X						0	0	0
Trustee (18) M Allan Vogelson JSC Ret	3 0				1		+			
		×						0	0	0
Trustee (10) Paten C Amanda MD DbD	0.0		-		-		-			
(19) Peter S Amenta MD PhD	3 0	×						0	0	0
Trustee	0 0									
(20) Joseph C Spagnoletti	3 0	×						0	0	0
Trustee	0 0	,							Ü	, and the second
(21) SIDNEY R BROWN	3 0									
TRUSTEE	0 0	X						0	0	0
(22) George Weinroth end 41114	55 0	İ	1							
COO of UP	6 0			Х				214,750	0	12,690
(23) Carolyn E Bekes MD	55 0		1							
		1		Х				129,741	0	15,954
Chief Academic Affairs (24) Douglas Shirley	0 0 55 0	-	+			+	+			
(24) Douglas Siliney			1	Х		1		694,113	0	31,946

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde		itracto 						l		l I
(A)	(B)	Danis		(C)				(D)	(E)	(F)
Name and Title	Average hours per	Position (do not check more than one box, unless		Reportable compensation	Reportable compensation	Estimated amount of other				
	week (list	persor						from the	from related	compensation
	any hours	and a						organızatıon (W-	organizations (W-	from the
	for related	0 =		О	大	υт	ГП	2/1099-MISC)	2/1099-MISC)	organization and
	organizations below	골흑		Office	္	曼	≗			related
	dotted line)	ष्टि	∄	Φ	em	28	Former			organizations
	""",	호프	Institutional		믕	8 g				
		1 2	=		Ke, emplojee	릙				
		Individual trustee or director	[∄			Ē				
			Trustee			Highest compensated employee				
						Z.				
(26) Gary Lesneskı	55 0			x				828,471	0	27,638
Sr EVP/General Counsel	0 0			,				020,171	9	27,030
(1) Jane M Tubbs	40 0			х				63,218	0	1,868
Board Secretary	0 0			,				05,210	9	1,000
(2) Raymond Baraldı MD	55 0			, ,				F40 007	0	22.070
Chief - Dept of Radiology	0 0			Х				549,807	0	23,970
(3) Anthony Mazzarelli MD JD MBA	55 0									
Chief Medical Officer, SVP OPS	0 0			Х				552,679	0	38,601
(4) Louis Bezich officer beg	55 0									
SVP Strtgc Alliances 12/28/14)	0 0			Х				338,464	0	9,648
(5) Stephanie Conners officer beg	55 0									
SEVP, COO, CNO 12/28/14)	0 0			Х				390,293	0	2,910
(6) Robin L Perry MD	55 0									
Chief, Dept of Ob Gyn	3 0				Х			442,054	0	45,095
(7) Douglas Allen	55 0				Ų,			207.762		47.074
VP Human Resource	0 0				Х			307,762	0	17,974
(8) Lawrence S Miller MD	55 0				.,			022 545	0	20.200
Chief, orthopedic surgery	3 0				Х			923,545	0	38,380
(9) William G Smith MBA	55 0							224 227		
VP Chief Accounting Officer	8 0				Х			281,287	0	32,336
(10) Jeffrey P Carpenter MD	55 0								_	
Chief of Surgery	0 0				Х			991,970	0	38,693
(11) Eli Winkler end 8814	55 0								_	
Sr VP Growth & Development	0 0				Х			389,120	0	33,526
(12) Naomi Lawrence MD	55 0								_	
Head, Division of Dermatology	0 0					Х		842,223	0	38,380
(13) Michael Rosenbloom MD	55 0								_	
Head, Div of Cardiothoracic Sg	0 0					Х		1,574,900	0	38,693
(14) Richard Y Highbloom MD	55 0									
Surgeon	0 0					Х		1,163,054	0	31,298
(15) Frank W Bowen III MD	55 0								_	
Surgeon	0 0					Х		1,324,610	0	10,321
(16) Richard Lackman MD	55 0					,		046 765		22.211
Orthopaedic Oncologist	0 0					Х		846,762	0	33,011
-	•		•	•						

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As Filed Data -

DLN: 93493320032125

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Non-Profit Corporation 21-0634462													
Pai	rt I	Reason for Publi	c Charity S	Status (All organiza	tions must co	mplete this p	•	ons.					
The o	rganız	zation is not a private fo											
1	Γ	A church, convention	of churches, o	r association of churc	hes described i	n section 170(l	b)(1)(A)(i).						
2	Γ	A school described in	section 170(b)(1)(A)(ii). (Attach S	chedule E)								
3	굣	A hospital or a cooper	atıve hospıtal	service organization of	lescribed in sec	tion 170(b)(1)	(A)(iii).						
4	Γ	A medical research or hospital's name, city,		erated in conjunction v	vith a hospital d	lescribed in se c	ction 170(b)(1)(A)(iii). Enter the					
5	Γ	An organization opera	ted for the ber	nefit of a college or uni	versity owned o	r operated by	a governmental unıt d	escribed in					
		section 170(b)(1)(A)	(iv). (Complet	e Part II)									
6	Γ	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).											
7	Γ	An organization that n	•	•	• • •	om a governme	ental unit or from the o	jeneral public					
8	Γ	described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)											
9	Γ	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross											
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of											
	its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses												
	acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)												
10	Г	An organization organ	ized and opera	ated exclusively to tes	t for public safe	ty See sectio i	n 509(a)(4).						
11	11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of												
	one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Chec												
_	_	the box in lines 11a th											
а	ļ	Type I. A supporting of supported organization											
		organization You mus			-	cy of the direct	ors or crustees or the	supporting					
b		Type II. A supporting	=	•		with its suppo	rted organization(s), l	y having control or					
		management of the su must complete Part IV			same persons t	hat control or r	manage the supported	organization(s) You					
c	Г	Type III functionally	•		n operated in c	onnection with	, and functionally inte	grated with, its					
	•	supported organization	_		•		•	,					
d	Г	Type III non-function											
		not functionally integr					ement and an attentiv	eness requirement					
e	Г	(see instructions) Yo Check this box if the o					s a Type I. Type II. T	vne III functionally					
_	'	integrated, or Type II					- u . , po . , . , po , .	, , , , , , , , , , , , , , , , , , , ,					
f		Enter the number of su	upported organ	nizations									
g		Provide the following i	nformation abo	out the supported orga	nızatıon(s)								
				_									
		ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	•	(v) A mount of	(vi) Amount of					
	(organization		organization (described on lines	listed in your docume		monetary support (see instructions)	other support (see instructions)					
				1- 9 above or IRC	docume		(see ilistractions)	ilistructions;					
				section (see									
				ınstructions))									
					Yes	No							
Total													

Sch	edule A (Form 990 or 990-EZ) 2014						Page 2
Pa	Support Schedule for (Complete only if you c	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	ow, please com	ipiete Part I	11.)
	endar year (or fiscal year beginning	(-) 2010	(1) 2011	(-) 2012	(4) 2012	(-) 201	(6) T. t. l
	in) 🟲	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
,	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	1	l			1	
	endar year (or fiscal year beginning	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
	in) ►	(a) 2010	(0) 2011	(6) 2012	(d) 2013	(e) 2014	(I) Total
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI)						
11	Total support Add lines 7 through 10						
12	Gross receipts from related activities	es, etc (see inst	ructions)		•	12	<u> </u>
13	First five years. If the Form 990 is f	or the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	section 501	(c)(3)
	organization, check this box and sto					<u> </u>	<u> </u>
	ection C. Computation of Pub			4.4 1 (5)		 	
14	Public support percentage for 2014	· ·		11, column (f))		14	
15	Public support percentage for 2013	•	•			15	
16a	33 1/3% support test—2014. If the				line 14 is 33 1/3%	∕o or more, ch	
h	and stop here. The organization qua 33 1/3% support test—2013. If the				and line 15 is 3	3 1/3% or mo	re check this
	box and stop here. The organization				, and fine 13 is 3.	3 1/3/0 01 1110	re, check this ▶□
17a	10%-facts-and-circumstances test-	-2014. If the org	anızatıon dıd not	check a box on li			,
	is 10% or more, and if the organizat						
	in Part VI how the organization mee	ts the "facts-and	d-circumstances'	test The organi	zation qualifies as	s a publicly s	
h	organization 10%-facts-and-circumstances test-	-2013. If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and b	▶ ┌
	15 is 10% or more, and if the organ						
	Explain in Part VI how the organizat						ublicly
	supported organization				471		▶ ┌
18	Private foundation. If the organizations	on ala not check	ca box on line 13	, 16a, 16b, 1/a,	or 1 / b, check this	s pox and see	• ▶ □

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each		1 1	

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions	Current Year		
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthexcess of income from activity	ported organizations, in		
3 Administrative expenses paid to accomplish exemp	ot purposes of supported org	anızatıons	
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493320032125

OMB No 1545-0047

Open to Public Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Political Campaign and Lobbying Activities

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions). then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III **Employer identification number** Name of the organization The Cooper Health System a New Jersey Non-Profit Corporation Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 Enter the amount of any excise tax incurred by organization managers under section 4955 2 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ No Was a correction made? Yes If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities 1 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year?

Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

5 c	hedule C (Form 990 or 990-EZ) 2014					Page 2
Ρ	art II-A Complete if the organization under section 501(h)).	is exempt under	section 501(c	:)(3) and file	d Form 5768	
	Check If the filing organization belongs to a expenses, and share of excess lobb	ying expenditures)		_	p member's nam	e, address, EIN,
	Limits on Lobbying E (The term "expenditures" means an	xpenditures			(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o					
b	Total lobbying expenditures to influence a legisla	ative body (direct lobby	ying)			
c	Total lobbying expenditures (add lines 1a and 1b	o)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount fo	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax				
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,00	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000,	000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	00		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lin	ne 1f)				
h	Subtract line 1g from line 1a If zero or less, ente	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	ır - 0 -				
j	i Subtract line 17 from file 10 17 zero of less, effect 40 20 16 st., effect 40 20 17 zero on either line 1 from 1					
	4-Year Av (Some organizations that made a s columns below. See t		ection do not	have to com		ne five
	Lobbying Expe	enditures During	4-Year Avera	ging Period		
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total
2a	Lobbying nontaxable amount					
ь	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					
e	Grassroots ceiling amount (150% of line 2d, column (e))					

Grassroots lobbying expenditures

chedule C (i i	MIII 990 01 990-LZ) 2014		Page.
Part II-B	Complete if the organization is exempt under section $501(c)(3)$ and has filed Form 5768 (election under section $501(h)$).	NOT	
	1		

filed Form 5768 (election under section 501(n)).	(a)			(b)	
For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	es	No		noun	t
During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
a Volunteers?		No			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	es				
c Media advertisements?		Νo			
d Mailings to members, legislators, or the public?		No			
e Publications, or published or broadcast statements?		No			
f Grants to other organizations for lobbying purposes?		No			
g Direct contact with legislators, their staffs, government officials, or a legislative body?	es			28	0,552
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i Other activities?	es			4	6,935
j Total Add lines 1c through 1i				32	7,487
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No [
b If "Yes," enter the amount of any tax incurred under section 4912					
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912		Ī			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part III-A Complete if the organization is exempt under section $501(c)(4)$, section $501(c)(6)$.	L(c)(5), o	rsec	ction	n
		_		es	No
1 Were substantially all (90% or more) dues received nondeductible by members?		L	1		
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Part III-B Complete if the organization is exempt under section 501(c)(4), section 501 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No line 3, is answered "Yes."	" OR				
·	1				
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
a Current year	2a				
	2b				
<u> </u>	2c				
	3				
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
permanan empermanan year	5				
Part IV Supplemental Information					—

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, lines 1 and 2 (see instructions), and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
Lobbying Activity Explanation	During 2014, the Organization incurred the following lobbying expenditures. The organization paid independent firms \$223,152 to provide lobbying consulting services and to engage in lobbying efforts on behalf of the organization. The Organization incurred internal expenses for salaries and benefits of \$57,400 where its professionals participated in lobbying efforts. The organization was a member of certain industry organizations, all of which engage in lobbying efforts on behalf of their member hospitals. The portion of these dues allocated to lobbying expenditures for 2014 is detailed below and in total is \$46,935. New Jersey Council of Teaching Hospitals \$18,000. New Jersey Hospital Association \$23,435. Hospital Alliance of New Jersey \$5,500.

Part IV Supplemental Info	ormation (continued)
Return Reference	Explanation

Schedule C (Form 990 or 990EZ) 2014

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OMB No 1545-0047

Open to Public

SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Internal Revenue Service Name of the organization **Employer identification number** The Cooper Health System a New Jersey Non-Profit Corporation 21-0634462 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year 1 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during 3 the tax year 🟲 Number of states where property subject to conservation easement is located -Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

- If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
 - (i) Revenue included in Form 990, Part VIII, line 1
 - (ii) Assets included in Form 990, Part X
- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the
- following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
- Revenue included in Form 990, Part VIII, line 1
- Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art,	Histo	rical Tr	eas	ures, or Ot	her	Similar Ass	ets (co	ontinued)
3	Using the organization's acquisition, accessicollection items (check all that apply)	on, and other records	s, chec	_		_		significant use	of its	
а	Public exhibition		d [Loan	orex	change progra	ms			
b	Scholarly research		е Г	O the	r					
c	Preservation for future generations									
4	Provide a description of the organization's co Part XIII	llections and explain	n how th	ney furthe	er the	organızatıon's	exe	empt purpose ır	1	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t								_ Yes	□ No
Par	t IV Escrow and Custodial Arrang									1 110
_	Part IV, line 9, or reported an an						_			
1a b	Is the organization an agent, trustee, custod included on Form 990, Part X? If "Yes," explain the arrangement in Part XII				itions	or other asse	ts no	Г	Yes	┌ No
В	ir res, explain the arrangement in Part XII	I and complete the it	onowing	y table				Ame	ount	
С	Beginning balance						lc			
d	Additions during the year						Ld			
e	Distributions during the year						le			
f	Ending balance						Lf			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21, for	escrow	rcus	ـــ todıal accoun	t liab	oility? [Yes	
ь	If "Yes," explain the arrangement in Part XII	I Check here if the s	vnlana	ition has	heen	nrovided in P	art X			Γ
Pai	rt V Endowment Funds. Complete								<u> </u>	
	•	(a)Current year	(b) Prio			Two years back			(e)Four y	ears back
1a	Beginning of year balance	439,000		439,000		439,000		439,000		439,000
b	Contributions									
C	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities and programs									
f	Administrative expenses	420.000		100.000		422.222		100 000		
g	End of year balance	439,000		439,000		439,000		439,000		439,000
2	Provide the estimated percentage of the curr	ent year end balance	line 1	.g, colum	ın (a))	held as				
а	Board designated or quasi-endowment									
b	Permanent endowment ► 100 000 %									
C	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c show	ıld equal 100%								
3a	Are there endowment funds not in the posses	ssion of the organizat	ion tha	t are held	d and	admınıstered	for t	he		T
	organization by (i) unrelated organizations						_	3a(i	Yes	No No
	(ii) related organizations						٠.	3a(ii	_	No
b	If "Yes" to 3a(II), are the related organization		on Sch	edule R?				Зь		
4	Describe in Part XIII the intended uses of th									
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line 1		e orga	anızatıoı	n ans	wered 'Yes'	to F	form 990, Par	rt IV, lı	ne
	Description of property			a) Cost or o		(b)Cost or other)		(c) Accumulated depreciation	(d) Bo	ok value
1a	and		\top			4,083,1	.82			4,083,182
b i	Buildings					273,325,0		50,546,294		2,778,793
	easehold improvements		. [160,283,5	69	84,462,091	7	'5,821,478
d i	Equipment		. [342,804,9	87	274,983,447	6	7,821,540
							0	0	<u> </u>	0
Tota	I. Add lines 1a through 1e (Column (d) must e	qual Form 990, Part X,	column	(B), line	10(c)	.)				0,504,993
								Schedule D	(Form 9	90) 2014

Part VII Investments—Other Securities. Com	plete if the organization	answered 'Yes' to Form 990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category	(b)Book value	(c) Method of valuation
(Including name of security) (1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)		
Part VIII Investments—Program Related. Con	nplete if the organizatio	n answered 'Yes' to Form 990, Part IV, line 11c.
See Form 990, Part X, line 13. (a) Description of investment	(b) Book value	(c) Method of valuation
(a) Description of investment	(b) Book value	Cost or end-of-year market value
	+	+
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)		
	answered 'Yes' to Form 990	D, Part IV, line 11d See Form 990, Part X, line 15
(a) Descrip	tion	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.		
Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25.	iization answered 'Yes' t	to Form 990, Part IV, line 11e or 11f. See
1 (a) Description of liability	(b) Book value	
Federal income taxes	0	
SETTLEMENTS-3RD PARTY PAYORS, CURR	12,586,539	
SELF-INSURED RESERVES, CURRENT	18,642,350	
SELF-INSURED RESERVES, NON-CURRENT	50,552,227	
ACCRUED RETIREMENT BENEFITS	11,690,173	
SETTLEMENTS-3RD PARTY PAYORS, N/C	10,308,741	
DUE TO AFFILIATES	6,139,769	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	100 010 700	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	109,919,799	

Par		evenue per Audited Financial Sta vered 'Yes' to Form 990, Part IV, line :		nts With Revenue	oer Re	turn Complete if
1		r support per audited financial statements			1	952,145,582
2	Amounts included on line 1 bi	it not on Form 990, Part VIII, line 12				
а	Net unrealized gains (losses)	on investments	2a	4,852,170		
b	Donated services and use of f	acılıtıes	2b			
c	Recoveries of prior year grant	s	2c			
d	Other (Describe in Part XIII)		2d	-83,112,984		
e	Add lines 2a through 2d .				2e	-78,260,814
3	Subtract line 2e from line 1 .				3	1,030,406,396
4		0, Part VIII, line 12, but not on line 1				
а	Investment expenses not inc	uded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII)		4b			
c	Add lines 4a and 4b				4c	
5	Total revenue Add lines 3 an	d 4c. (This must equal Form 990, Part I, line	12)		5	1,030,406,396
Pari		xpenses per Audited Financial Stasswered 'Yes' to Form 990, Part IV, line			s per F	Return. Complete
1	Total expenses and losses pe	r audited financial statements			1	898,789,812
2	Amounts included on line 1 bu	t not on Form 990, Part IX, line 25				
а	Donated services and use of f	acılıtıes	2a			
b	Prior year adjustments		2b			
c	Otherlosses		2c] [
d	Other (Describe in Part XIII)		2d] [
e	Add lines 2a through 2d				2e	
3	Subtract line ${f 2e}$ from line ${f 1}$.				3	898,789,812
4	Amounts included on Form 99	0, Part IX, line 25, but not on line 1:				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	4a	322,317		
b	Other (Describe in Part XIII)		4b	70,002,218	1	
c	Add lines 4a and 4b				4c	70,324,535
5	Total expenses Add lines 3 a	nd 4c. (This must equal Form 990, Part I, lir	e 18)		5	969,114,347
Par	t XIII Supplemental In	formation				
Part		Part II, lines 3, 5, and 9, Part III, lines 1a , lines 2d and 4b, and Part XII, lines 2d and				any additional
	Return Reference	Explanation				
Endo	wment Funds	Restricted Funds are used to support the	charita	ble activities and progra	ms of th	ne organization and

Return Reference	Explanation					
Endowment Funds	Restricted Funds are used to support the charitable activities and programs of the organization and its affiliates					
RECONCILIATION OF REVENUE PER AFS WITH REVENUE PER RETURN	change in fair value of interest rate swap agreements \$(4,375,120) change in pension benefit obligation (8,413,329) Reclass Bad Debt Expense (70,002,218) Reclass Investment Interest Expenses (322,317) TOTAL (\$83,112,984) =========					
RECONCILIATION OF EXPENSES PER AFS WITH EXPENSES PER RETURN	Schedule D, Part XII, Line 4b Reclass Bad Debt Expense \$70,002,218					

Jenedale 2 (1 31111 33 3) 23 13		i age S
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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OMB No 1545-0047

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

		•
Name of the organiz	zation	Employer identification number
he Cooper Health Syste		
lon-Profit Corporation		21-0634462
Part I Fina	ncial Assistance and Certain Other Community Benefits at Cost	

								Yes	No	
1a	Did the organization have	a financial as	sistance pol	icy during the tax year?	If "No," skıp to questı	on 6a	1a	Yes		
b	If "Yes," was it a written j	policy?					1b	Yes		
2	If the organization had mi financial assistance polic					oplication of the				
	Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities									
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year									
а	Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for <i>free</i> care									
	□ 100% □ 150% ▼	200% ┌ 0	ther		%					
b	Did the organization use I which of the following was				=	•	3b	Yes		
	□ 200% □ 250% □	300% Г 3!	50% 厂 400	o%		%				
c	If the organization used for determining eligibility for test or other threshold, re	free or discou	inted care Ir	nclude in the description	whether the organizat	ion used an asset				
4	Did the organization's fina provide for free or discoul						4	Yes		
5a	Did the organization budg the tax year?				nder its financial assist	tance policy during	5a	Yes		
b	If "Yes," did the organiza	tion's financia	l assistance	expenses exceed the b	udgeted amount? .		5b	Yes		
c	If "Yes" to line 5b, as a recare to a patient who was				on unable to provide fre	e or discounted	5c		No	
6a	Did the organization prep	are a commun	ity benefit re	port during the tax year	·?		6a	Yes		
b	If "Yes," did the organiza	tion make it a	vailable to th	ne public?			6b	Yes		
	Complete the following ta worksheets with the Sche	_	worksheets p	provided in the Schedule	e H instructions Do not	t submit these				
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st					
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		(f) Perce total exp		
a	Financial Assistance at cost (from Worksheet 1)	1	950	57,756,130	41,922,000	15,834,	130	1 7	60 %	
b	Medicaid (from Worksheet 3, column a)	1	9,885	227,905,033	172,959,000	54,946,			10 %	
С	Costs of other means-tested government programs (from Worksheet 3, column b)									
d	Total Financial Assistance and Means-Tested Government Programs .	2	10,835	285,661,163	214,881,000	70,780,	163	7 8	70 %	
	Other Benefits						T		_	
е	Community health improvement services and community benefit operations (from Worksheet 4)	56	193,552	2,029,171	675,648	1,353,	523	0 1	50 %	
f	Health professions education				·					
g	(from Worksheet 5) Subsidized health services (from Worksheet 6)	46	2,482	65,929,892 11,070	25,369,000	40,560,		4 5	10 %	
h	(from Worksheet 6) Research (from Worksheet 7)	3	102	1,367,264	830,339	536,	-	0 0	60 %	
1	Cash and in-kind contributions for community benefit (from Worksheet 8)	12		142,100		142,	_		20 %	
J	Total. Other Benefits	117	196,216	69,479,497	26,874,987	42,604,	_		40 %	
k	Total. Add lines 7d and 7i .	119	207.051	355.140.660	241.755.987	113.384.	673 l	12 6	10 %	

chedule H	hedule H (Form 990) 2014 Page 2									
Part II	activities during the	Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.								
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense			
1 Physical	l improvements and housing	4		471,320	334,166	137,154	0 020 %			

		programs (optional)										
1	Physical improvements and housing	4		471,3	20			334,166	13	7,154	0	020 %
2	Economic development	1			00				55,00		0	010 %
3	Community support	6		777,!	95			104,572	67:	3,023	0 070 %	
4	Environmental improvements	8		763,8	73			164,212	599	9,661	0	070 %
5	Leadership development and training							ŕ				
6	for community members Coalition building	1		i i	17					1,366 7,517		
7	, · · · · · · · · · · · · · · · · · · ·	<u> </u>		,								
8	advocacy Workforce development	4		10,5 85,9	-					0,508 5,967		010 %
9	Other	J		65,:	07				0.	3,907		010 70
10	Total	34		2,173,	.46			602,950	1,570	0,196	0	180 %
	it IIII Bad Debt, Medicar ion A. Bad Debt Expense	e, & Collect	tion Practic	es							Vac	No.
1	Did the organization report bac Statement No 15?						nage	ment A:	ssociation	1	Yes	No
2	Enter the amount of the organi methodology used by the organ	zatıon's bad de	ebt expense E	xplaın ın Part VI t	he		2		70,002,218	3		
3	Enter the estimated amount of patients eligible under the orgathe methodology used by the oany, for including this portion of	anızatıon's fina ırganızatıon to	ancıal assıstan estımate thıs	nce policy Explain amount and the ra	ın Pa tıona	art V I	3		, ,			
4	Provide in Part VI the text of t or the page number on which th							rıbes ba	ad debt expense			
	ion B. Medicare							Ī				
5	Enter total revenue received fr					F	5		150,012,716	1		
6 7	Enter Medicare allowable costs Subtract line 6 from line 5 Thi						6 7		193,544,838	-1		
8	Describe in Part VI the extent Also describe in Part VI the condition of the Check the box that describes the Cost accounting system	osting methodo the method us	ology or source	e used to determin		e amou						
Sect	ion C. Collection Practices											
9a b	Did the organization have a wri If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	collection pol	icy that applie s to be followe	ed to the largest nu ed for patients who	mbei are k	r of its known i	patie to qua	nts duri alify for	financial	9a 9b	Yes Yes	
	rt IV Management Compa	anies and J	oint Ventur	'es (owned 10% or m	ore b	y officer	s, dire	ctors, trus	stees, key employee	es, and	physicia	ns—see
	(a) Name of entity	(b	Description of p activity of entit		pro	Organiza ofit % or ownership	stock	, e) Officers, directors, trustees, or key mployees' profit % stock ownership %	pro	Physiofit % or ownersh	stock
1												
2												
3												
4												
5												
6												
7												
8												
9												
10												
11												
12												
13												

Part V Facility Information												
Section A. Hospital Facilities		Licensed	General	Children's	Teaching	Critical	Research	ER-2.	ER-other			
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? 1 Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)		sed hospital	ral medical & surgical	en's hospital	ung hospital	al access hospital	arch facility	ER-24 hours	ther	O ther (describe)	Facility reporting group	
	See Additional Data Table											

Schedule H (Form 990) 2014

Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Cooper Health System

Nar	ne of hospital facility or letter of facility reporting group			
Line	e number of hospital facility, or line numbers of hospital facilities in a facility			
	orting group (from Part V, Section A):	_		
			Yes	No
Con	nmunity Health Needs Assessment			
1	Was the hospital facility first licensed, registered, or similarly recognized by a State as a hospital facility in the current tax year or the immediately preceding tax year?	1	Yes	
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		No
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	The significant health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Section C)			
4	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the	_	Yes	
6a	community, and identify the persons the hospital facility consulted		Yes	
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities?" If "Yes," list the			
_	other organizations in Section C	\vdash	Yes	
7	Did the hospital facility make its CHNA report widely available to the public?	7	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	Hospital facility's website (list url) www.cooperhealth.org			
b	Other website (list url)			
C	Made a paper copy available for public inspection without charge at the hospital facility			
	Other (describe in Section C)			
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	Yes	
9	Indicate the tax year the hospital facility last adopted an implementation strategy 20 13			
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes	
а	If "Yes" (list url) See Supplemental information			
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		Νo
	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed			
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	12-		N ~
h	required by section 501(r)(3)?	12a 12b	1	Νo
	If "Yes" to line 12a, and the organization me Form 4720 to report the section 4959 excise tax?	120		
	its hospital facilities? \$			

Part V Facility Information (continued)

Cooper Health System

Name of hospital facility or letter of facility reporting group

			Yes	No
Fin	ancial Assistance Policy (FAP)			
	Did the hospital facility have in place during the tax year a written financial assistance policy that	1		
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	Yes	
	If "Yes," indicate the eligibility criteria explained in the FAP			
а	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 200 %			
	and FPG family income limit for eligibility for discounted care of 500%			
b	Income level other than FPG (describe in Section C)			
c	Asset level			
d	Medical indigency			
е	▼ Insurance status			
f	▼ Underinsurance discount			
q	Residency			
h	Other (describe in Section C)			
	Explained the basis for calculating amounts charged to patients?	14	Yes	
	Explained the method for applying for financial assistance?	15	Yes	
	If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions)			
	explained the method for applying for financial assistance (check all that apply)			
	Described the information the hospital facility may require an individual to provide as part of his or her application			
b	Described the supporting documentation the hospital facility may require an individual to submit as part of his or			
c	her application Provided the contact information of hospital facility staff who can provide an individual with information about the			
	FAP and FAP application process			
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of			
	assistance with FAP applications			
е	Other (describe in Section C)			
16	Included measures to publicize the policy within the community served by the hospital facility?	16	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The FAP was widely available on a website (list url) X			
	The FAP application form was widely available on a website (list url) X			
C	A plain language summary of the FAP was widely available on a website (list url)			
. ا	X The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
	The FAP application form was available upon request and without charge (in public locations in the hospital facility			
_	and by mail)			
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the			
	hospital facility and by mail)			
g	Notice of availability of the FAP was conspicuously displayed throughout the hospital facility			
h	Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i	Other (describe in Section C)			
Bill	ling and Collections			
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon	17	Yes	
18	non-payment?	1	162	
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency(ies)			
b	Selling an individual's debt to another party			
C	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
e	None of these actions or other similar actions were permitted			

Part V Facility Information (continued)

Cooper Health System

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			Yes	No
19	Did the hospital facility or other authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		Νo
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency(ies)			
Ь	Selling an individual's debt to another party			
c	Actions that require a legal or judicial process			
d	Other similar actions (describe in Section C)			
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 18 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
Ь	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals'			
	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
e	Other (describe in Section C)			
f	None of these efforts were made			
Po	licy Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	Yes	
а	The hospital facility did not provide care for any emergency medical conditions			
	The hospital facility's policy was not in writing			
	Other (describe in Section C)			
	arges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
	eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Section C)			
23	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		No
	If "Yes," explain in Section C			
24	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		No

Schedule	Η	Form	990	2014
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Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3₁, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Form and Line Reference	Explanation
See Additional Data Table	

Schedule H (Form 990) 2014

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Section D.	Other Health	Care Facilities	That Are No	t Licensed,	Registered,	or Similarly	Recognized	as a
Hospital F	acility			•		-	_	

(list in order of size, from largest to smallest)

low many non-hospital health care facilities did the organization operate during the tax year?				
Name and address		Type of Facility (describe)		
1	See Additional Data Table			
2				
3				
4				
5				
6				
7				
8				
9				
10				

Schedule H (Form 990) 2014

Schedule H (Form 990) 2014

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference Explanation	
PART 1, LINE 3C	ELIGIBILITY FOR DISCOUNTED CARE The income based criteria used to determine eligibility is per New Jersey administrative code 10 52 sub chapters 11, 12 and 13, and based upon the 2013 poverty guidelines (Department of Health and Senior Services) Federal Poverty Guidelines ("FPG") are included in the criteria for determining eligibility for charity and discounted care

Form and Line Reference	Explanation
PART 1, LINE 7G	FINANCIAL ASSISTANCE AND CERTAIN OTHER COMMUNITY BENEFITS AT COST NO COSTS RELATING TO SUBSIDIZED HEALTHCARE SERVICES ARE ATTRIBUTABLE TO ANY PHYSICIAN CLINICS

Form and Line Reference	Explanation
PART I, LINE 7, COLUMN F	PERCENT OF TOTAL EXPENSES THE BAD DEBT EXPENSE INCLUDED ON FORM 990, PART IX, LINE 25, COLUMN (A) BUT SUBTRACTED FOR PURPOSES OF CALCULATING THE PERCENTAGE IN THIS COLUMN IS \$70,002,218

Form and Line Reference	Explanation
PARI II	COMMUNITY BUILDING ACTIVITIES THE HEALTH OF THE SURROUNDING COMMUNITIES IS OF COOPER'S UTMOST CONCERN FROM HEALTHCARE PROGRAMS FOR THE COMMUNITY TO EDUCATIONAL AND EMPLOYMENT PROGRAMS, COOPER STRIVES TO BE A RESPONSIBLE, INVOLVED COMMUNITY ADVOCATE PLEASE SEE SCHEDULE O FOR THE COMMUNITY BENEFIT STATEMENT

Form and Line Reference	Explanation
ART III, SECTION A, LINE 2 & INE 4	BAD DEBT EXPENSE BAD DEBT EXPENSE WAS CALCULATED USING THE PROVIDERS' BAD DEBT EXPENSE FROM FINANCIAL STATEMENT, NET OF ACCOUNTS WRITTEN OFF AT CHARGES COOPER HEALTH SYSTEM PREPARES AND ISSUES AUDITED FINANCIAL STATEMENTS. THE ATTACHED TEXT WAS OBTAINED FROM THE FOOTNOTES TO THE AUDITED FINANCIAL STATEMENTS OF THE COOPER HEALTH SYSTEM - OBLIGATED GROUP THE HEALTH SYSTEM PROVIDES CARE TO THOSE WHO MEET THE STATE OF NEW JERSEY PUBLIC LAW 1992 (CHAPTER 160) CHARITY CARE CRITERIA CHARITY CARE IS PROVIDED WITHOUT CHARGE OR AT AMOUNTS LESS THAN ITS ESTABLISHED CHARGES THE HEALTH SYSTEM MAINTAINS RECORDS TO IDENTIFY AND MONITOR THE LEVEL OF CHARITY CARE IT PROVIDES THE COST OF SERVICES PROVIDED AND SUPPLIES FURNISHED UNDER ITS CHARITY CARE POLICY IS ESTIMATED USING INTERNAL COST DATA AND IS CALCULATED BASED ON THE HEALTH SYSTEMS COST ACCOUNTING SYSTEM THE TOTAL DIRECT AND INDIRECT AMOUNT OF CHARITY CARE PROVIDED, DETERMINED ON THE BASIS OF COST, WAS \$36,650,000 AND \$62,073,000 FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013, RESPECTIVELY THE HEALTH SYSTEM'S PATIENT ACCEPTANCE POLICY IS BASED UPON ITS MISSION STATEMENT AND ITS CHARITABLE PURPOSES ACCORDINGLY, THE HEALTH SYSTEM'S PASSUMPTION OF HIGHER-THAN-NORMAL PATIENT RECEIVABLE CREDIT RISKS TO THE EXTENT THAT THE HEALTH SYSTEM REALIZES ADDITIONAL LOSSES RESULTING FROM SUCH HIGHER CREDIT RISKS AND PATIENTS THAT ARE NOT IDENTIFIED OR DO NOT MEET THE HEALTH SYSTEM'S DEFINED CHARITY CARE POLICY, SUCH ADDITIONAL LOSSES ARE INCLUDED IN THE PROVISION FOR BAD DEBTS CHAPTER 160 ESTABLISHED THE CHARITY CARE SUBSIDY FUND AND THE HOSPITAL RELIEF SUBSIDY FUND AND THE HOSPITAL RELIEF SUBSIDY FUND TO PROVIDE A MECHANISM AND FUNDING SOURCE TO COMPENSATE CERTAIN HOSPITALS FOR CHARITY CARE THE HEALTH SYSTEM RECORDED THE FOLLOWING AMOUNTS FROM THE FUNDS AS NET PATIENT SERVICE REVENUE THE AMOUNTS ARE SUBJECT TO CHANGE FROM YEAR TO YEAR BASED ON AVAILABLE STATE BUDGET AMOUNTS AND ALLOCATION METHODOLOGIES A PROPORTIONATE AMOUNT IS IN PLACE THROUGH JUNE 2015 WHILE AMOUNTS ARE NOT FINALIZED

Form and Line Reference	Explanation
PART III, SECTION B, LINE 8	Medicare costs were derived from the 2014 Medicare Cost Report Medicare underpayments (shortfall) and bad debt are community benefit and associated costs, in our opinion, should be includable on the Form 990, Schedule H, Part I As outlined more fully below, the organization believes that these services and related costs promote the health of the community as a whole and are rendered in conjunction with the organization's charitable tax-exempt purposes and mission in providing medically necessary healthcare services to all individual's in a non-discriminatory manner without regard to race, color, creed, sex, national origin, religion or ability to pay and consistent with the community benefit standard promulated by the IRS. The community benefit standard is the current standard for a hospital for recognition as a tax-exempt and charitable organization under internal revenue code (IRC) section 501(c)(3). The organization is recognized as a tax-exempt entity and charitable organization under IRC section 501(c)(3). Although there is no definition in the tax code for the term "charitable", a regulation promulgated by the department of the treasury provides some guidance and states that "the term charitable is used in IRC section 501(c)(3) in its generally accepted legal sense," and provides examples of charitable purposes, including the relief of the indigent or unprivileged, the promotion of social welfare, and the advancement of education, religion, and science. Note it does not explicitly address the activities of hospitals. In the absence of explicit statutory or regulatory requirements applying the term "charitable" to hospitals, it has been left to the IRS to determine the criteria hospitals must meet to qualify as IRC section 501(c)(3) charitable organizations. The original standard was known as the charity care standard. This standard was replaced by the IRS with the community benefit standard which is the current standard.

Form and Line Reference	Explanation
PART III, SECTION C, LINE 9B	COLLECTION PRACTICES THE ORGANIZATION EXPECTS PAYMENT AT THE TIME THE SERVICE IS PROVIDED OUR POLICY IS TO COMPLY WITH THE REQUIREMENTS OF THE AFFORDABLE CARE ACT AS WELL AS IRC SECTION 501(R) EMERGENCY SERVICES WILL BE PROVIDED TO ALL PATIENTS REGARDLESS OF ABILITY TO PAY FINANCIAL ASSISTANCE IS AVAILABLE FOR PATIENTS BASED ON FINANCIAL NEED AS DEFINED IN THE FINANCIAL ASSISTANCE POLICY THE ORGANIZATION DOES NOT DISCRIMINATE ON THE BASIS OF AGE, RACE, CREED, SEX, OR ABILITY TO PAY PATIENTS WHO ARE UNABLE TO PAY MAY REQUEST A FINANCIAL ASSISTANCE APPLICATION AT ANY TIME PRIOR TO SERVICE OR DURING THE BILLING AND COLLECTION PROCESS THE ORGANIZATION MAY REQUEST THE PATIENT TO APPLY FOR MEDICAL ASSISTANCE PRIOR TO APPLYING FOR FINANCIAL ASSISTANCE THE ACCOUNT WILL NOT BE FORWARDED FOR COLLECTION DURING THE MEDICAL ASSISTANCE APPLICATION PROCESS OR THE FINANCIAL ASSISTANCE APPLICATION PROCESS PART V, SECTION B, LINE 10A WWW COOPERHEALTH ORG/SITES/COOPER/FILES/SITE/PDF/CHNA_DECEMBER_2013 PDF PART V, SECTION B, LINE 16A, 16B, 16C WWW COOPERHEALTH ORG/PATIENT-GUIDE/FINANCIAL-MATTERS

Form and Line Reference	Explanation
PART VI, QUESTION 2	NEEDS ASSESSMENT Cooper Health System (CHS) conducts a review of key factor information annually which includes a review of healthcare utilization of its service area population by services (urology, cardiology, obstetrics, etc.) For determining increased or decreased health needs, healthcare service estimates and forecasts (both inpatient and outpatient), assessments of local demographic and socioeconomic information, review of health status/needs assessments and studies conducted by external parties, including not limited to a community health needs assessment completed and approved by Cooper Health System in December 2014 as required by IRC Section 501(r) CHS is in a diverse suburban location serving diverse communities ranging from inner city communities in Camden to more affluent suburban areas. CHS is located in Camden, Camden County Camden County is the fifth most populous county in the state with 37 municipalities. CHS is committed to service for its communities and serves both inner city and suburban areas. A bout 40 percent of its inpatients are of minority race/ethnicity. In addition, approximately 10 percent of its patients are of underinsured and uninsured payer categories.

Form and Line Reference	Explanation
PART VI, QUESTION 3	PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE It is the policy of Cooper University Hospital to assist uninsured and underinsured patients with hospital and physician bills by providing discounts and payment plan options when eligibility for Medicaid or Charity Care have been exhausted due to excess income or resources 1 Patients are screened for all potential third party liability resources, including Cooper related grants 2 Referrals directed to uninsured patient coordinator originate from accounts receivable management and data services, physician offices, clinics and any other Cooper Hospital, off campus, facilities and can be made prior to or after a specified date of service(s) 3 Uninsured patient coordinator contacts physician departments to inform them of patient need for discount, secures discounted rates, and forwards to patient 4 Patients are quoted prices by the uninsured patient coordinator that corresponds to Medicare expected reimbursement rates for outpatient procedures and Medicare base diagnosis-related group rate for inpatient hospitalizations 5 All discounted rates are presented to the patient as well as payment plan options using the pricing estimate software tool that stores and prints standard estimates for patients 6 Uninsured discount plan insurance and adjustments are posted to HealthQuest when appropriate 7 The uninsured patient coordinator determines and distributes patient payments amongst all hospital and physician departments

Form and Line Reference	Explanation
PART VI, QUESTION 4	community information THE ORGANIZATION IS IN A DIVERSE URBAN LOCATION SERVING DIVERSE COMMUNITIES RANGING FROM INNER CITY COMMUNITIES IN CAMDEN TO MORE AFFLUENT SUBURBAN AREAS THIS ORGANIZATION IS LOCATED IN CAMDEN, IN CAMDEN COUNTY CAMDEN COUNTY IS THE EIGHTH MOST POPULOUS COUNTY IN THE STATE WITH 37 MUNICIPALITIES THIS ORGANIZATION IS COMMITTED TO SERVICE FOR ITS CAMDEN COMMUNITIES AND SERVES BOTH INNER CITY AND SUBURBAN AREAS ABOUT 47 PERCENT OF ITS INPATIENTS ARE OF MINORITY RACE/ETHNICITY IN ADDITION, APPROXIMATELY 10 PERCENT OF ITS PATIENTS ARE OF UNDERINSURED AND UNINSURED PAYER CATEGORIES

Form and Line Reference	Explanation
TAKT VI, QUESTIONS	PROMOTION OF COMMUNITY HEALTH This organization operates consistently with the following criteria outlined in IRS Revenue Ruling 69-545 1 The organization provides medically necessary healthcare services to all individuals regardless of ability to pay, including charity care, self-pay, Medicare and Medicaid patients, 2 The organization operates an active emergency room for all persons, which is open 24 hours a day, 7 days a week, 365 days per year, 3 The organization maintains an open medical staff, with privileges available to all qualified physicians, 4 Control of the organization rests with its Board of Trustees, which is comprised of independent civic leaders and other prominent members of the community, and 5 Surplus funds are used to improve the quality of patient care, expand and renovate facilities and advance medical care, programs and activities

Form and Line Reference	Explanation
PART VI, QUESTION 6	AFFILIATED HEALTH CARE SYSTEM Cooper Health System (CHS) is committed to enhancing the overall health status of the community by providing the highest quality healthcare and related services CHS strives to exceed the patients' expectations emphasizing commitment, competence, collaboration, communication, and compassion The respective roles of CHS and its affiliates in promoting the health of the communities served is as follows - Cooper Medical Services, Inc is an organization recognized by the Internal Revenue Service as tax-exempt pursuant to Internal Revenue Code Section 501(c)(3) and as a non-private foundation pursuant to Internal Revenue Code Section 509(a)(3) The organization supports the charitable purposes, programs and services of the Cooper Health System - The Cooper Foundation is an organization recognized by the Internal Revenue Service as tax-exempt pursuant to Internal Revenue Code Section 501(C)(3) and as a non-private foundation pursuant to Internal Revenue Code Section 509(A)(1) The organization receives charitable contributions and grants from various sources and disburses grants to primarily Cooper Health System for its mission and programs, but also to other Internal Revenue Code Section 501(c)(3) organizations - The Cooper Health System Worker's Compensation Trust is an organization recognized by the Internal Revenue Service as tax-exempt pursuant to Internal Revenue Code Section 501(c)(3) and as a non-private foundation pursuant to Internal Revenue Code Section 509 (a)(3) The organization provides worker's compensation insurance coverage to employees of the Cooper Health System - C & H Collection Services, Inc is a for-profit entity whose sole shareholder is CHS. The organization is located in Cherry Hill, Camden County, New Jersey The organization was located in Cherry Hill, Camden County, New Jersey The organization provides healthcare services - Cooper Healthcare Services is a for-profit entity whose sole shareholder is CHS. The organization is located in Cherry Hill, Camden County, Ne

Form and Line Reference	Explanation
PART VI, QUESTION /	STATE FILING OF COMMUNITY BENEFIT REPORT NOT APPLICABLE THE ENTITY AND RELATED PROVIDER ORGANIZATIONS ARE LOCATED IN NEW JERSEY NO COMMUNITY BENEFIT REPORT IS FILED WITH THE STATE OF NEW JERSEY AS IT IS NOT A STATE REQUIREMENT

Additional Data

Software ID: Software Version:

EIN: 21-0634462

Name: The Cooper Health System a New Jersey

Non-Profit Corporation

Form 990 Part V Section C Supplemental Information for Part V, Section B.

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6_I, 7, 10, 11, 12_I, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
Part V , Section B	

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

e and address	Type of Facility (describe)
Cooper Cancer Inst - HematologyOncology 900 Centennial Boulevard Suite M Voorhees,NJ 08043	O utpatient Infusion Therapy ambulatory care, outpatier infusion therapy services
Cooper Imaging Center at Voorhees 900 Centennial Boulevard Suite B Voorhees,NJ 08043	O utpatient Infusion Therapy ambulatory care, outpatier infusion therapy services
Cooper Surgery Center 900 Centennial Boulevard Suite F Voorhees,NJ 08043	O utpatient Infusion Therapy ambulatory care, outpatier infusion therapy services
Cooper Cancer Inst - HematologyOncology 900 Centennial Boulevard Suite F Voorhees,NJ 08043	O utpatient Infusion Therapy ambulatory care, outpatier infusion therapy services
Cooper Digestive Health Inst Endoscopy 501 Fellowship Road Mt Laurel, NJ 08054	Outpatient Infusion Therapy ambulatory care, outpatier infusion therapy services
Cooper Cyber Knife Center 715 Fellowship Road Mt Laurel, NJ 08054	Outpatient Infusion Therapy ambulatory care, outpatier infusion therapy services
Cooper Cancer Inst - HematologyOncology 1000 Salem Road Suite C Willingboro, NJ 08046	Outpatient Infusion Therapy ambulatory care, outpatier infusion therapy services
Dept of Radiation Oncology - Voorhees 900 Centennial Boulevard Suite D Vorhees,NJ 08043	Outpatient Infusion Therapy ambulatory care, outpatien infusion therapy services
Pulmonary and Family Sleep Center 900 Centennial Boulevard Suite JK Voorhees,NJ 08043	O utpatient Infusion Therapy ambulatory care, outpatien infusion therapy services
Cooper Univ Hospital Rancocas Endoscopy 218 Sunset Road Willingboro, NJ 08046	O utpatient Infusion Therapy ambulatory care, outpatien infusion therapy services
Women's Care Center 3 Cooper Plaza Suite 301 Camden, NJ 08103	O utpatient Infusion Therapy ambulatory care, outpatien infusion therapy services
Cooper Gamma Knife and Diagnostic Cntr 3 Cooper Plaza Suite 100 Camden, NJ 08103	O utpatient Infusion Therapy ambulatory care, outpatien infusion therapy services
Early Intervention Program 3 Cooper Plaza Suite 513 Camden, NJ 08103	Outpatient Infusion Therapy ambulatory care, outpatien infusion therapy services
CHS Regional Cleft-Craniofacial Program 110 Marter Avenue Suite 402 Moorestown, NJ 08057	Outpatient Infusion Therapy ambulatory care, outpatien infusion therapy services
Cooper University Hospital Urgent Care Rte 70 Cherry Hill, NJ 08003	O utpatient Infusion Therapy ambulatory care, outpatien infusion therapy services

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Simila Recognized as a Hospital Facility	rly
Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized	asi

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)								
How many non-hospital health care facilities did the organization operate during the tax year?								
Name and address	Type of Facility (describe)							
MD Anderson Cooper Cancer Center 2 Cooper Plaza Camden, NJ 08103	O utpatient Infusion Therapy ambulatory care, outpatient infusion therapy services							
Cooper University Hospital Urgent Care 318 S White Horse Pike Audubon, NJ 08106	Outpatient Infusion Therapy ambulatory care, outpatient infusion therapy services							

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -DLN: 93493320032125 OMB No 1545-0047 Schedule I Grants and Other Assistance to Organizations, (Form 990) Governments and Individuals in the United States Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990. Open to Public Department of the Treasury **Inspection** Internal Revenue Service Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization Employer identification number The Cooper Health System a New Jersey 21-0634462 Non-Profit Corporation Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and √ Yes Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (c) IRC section (a) Name and address of **(b)** EIN (d) Amount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization ıf applıcable valuation non-cash assistance or assistance grant cash or government assistance (book, FMV, appraisal, other) See Additional Data Table

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table.

Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) 2014								
Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.							
	Part III can be duplicated if additional space is needed.							

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental II	nformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
, , ,	Grants are monitored by the organization's finance personnel through the utilization of cost centers and other information, including written documentation and receipts

Schedule I (Form 990) 2014

Additional Data

Software ID:

Software Version:

EIN: 21-0634462

Name: The Cooper Health System a New Jersey

Non-Profit Corporation

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Susan G Komen Breast Cancer Foundation125 South 9th Street Philadelphia, PA 19107	75-2949264	501(c)(3)	17,500				Sponsorship

Form 990,Schedule 1, Pa	Form 990, Schedule 1, Part 11, Grants and Other Assistance to Domestic Organizations and Domestic Governments.						
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Juvenile Diabetes Research Foundation26 Broadway 14th Floor New York, NY 10004	23-1907729	501(c)(3)	10,000				Sponsorship

Form 990, Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
International Healthcare VolunteersPO Box 8231 Trenton,NJ 08650	72-1530030	501(c)(3)	8,800				Sponsorship	

Form 990, Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
NJAFPNJ EMS Conference 224 West State Street Trenton,NJ 08608	22-6063156	501(c)(3)	25,000				Sponsorship	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Jewish Federation of Southern New Jersey1301 Springdale Rd Cherry Hill,NJ 08033	21-0634489	501(c)(3)	35,000				Sponsorship

Form 990, Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
National Brain Tumor Society 55 Chapel St Ste 200 Newton, MA 02458	04-3068130	501(c)(3)	10,000				Sponsorship	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Garden State Discovery Museum2040 Springdale Road Cherry Hill,NJ 08003	22-3410864	501(c)(3)	10,000				SPO NSO RSHIP		

Form 990,Schedule 1, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Inspira Medical Centers Inc 333 Irving Avenue Bridgeton,NJ 08302	21-0634484	501(c)(3)	5,800				SPO NSO RSHIP			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
UNIVERSITY OF PENNSYLVANIA - DBA WXPN3025 Walnut Street Philadelphia,PA 19104	23-1352685	501(c)(3)	7,500				SPO NSO RSHIP			

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DLN: 93493320032125

OMB No 1545-0047

Schedule J (Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

Compensation Information

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** The Cooper Health System a New Jersey Non-Profit Corporation 21-0634462

Рđ	rt I Questions Regarding Compensation				
			Yes	No	
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items				
	First-class or charter travel Housing allowance or residence for personal use				
	☐ Travel for companions ☐ Payments for business use of personal residence				
	Tax idemnification and gross-up payments Health or social club dues or initiation fees				
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)				
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all				
	directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2			
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the				
	organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III				
	✓ Compensation committee				
	✓ Independent compensation consultant ✓ Compensation survey or study				
	Form 990 of other organizations Approval by the board or compensation committee				
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization				
а	Receive a severance payment or change-of-control payment?				
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?				
c	Participate in, or receive payment from, an equity-based compensation arrangement?				
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III				
	Only 501(2)(2), 501(2)(4), and 501(2)(20) are risations much assumble to 100.5.0				
5	Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any				
5	compensation contingent on the revenues of				
а	The organization?	5a		Νo	
	Any related organization?	5b		No	
	If "Yes," to line 5a or 5b, describe in Part III	<u> </u>		-110	
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any				
Ū	compensation contingent on the net earnings of				
а	The organization?	6a		No	
ь	Any related organization?				
	If "Yes," to line 6a or 6b, describe in Part III			No	
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed				
_	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes		
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was				
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe				
	ın Part III	8		No	
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9			

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	(B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Nontaxable (E) Total of (F) Co					
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation					
,	THE FOLLOWING INDIVIDUAL RECEIVED SEVERANCE PAYMENTS IN 2014 THESE AMOUNTS ARE REPORTED ON SCHEDULE J, PART II, COLUMN (B)(III), OTHER REPORTABLE COMPENSATION AND FORM 990, PART VII, COLUMN D GEORGE WEINROTH - CHIEF OPERATING OFFICER OF UP \$125,000					
	Bonuses paid are based on a number of variables including but not limited to individual goal achievements as well as organization operation achievements. The final determination of the bonus amount is determined and approved by the Board as part of the overall compensation review of the officers and key employees.					

Schedule J (Form 990) 2014

Software ID: Software Version:

EIN: 21-0634462

Name: The Cooper Health System a New Jersey

Non-Profit Corporation

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, F	?art I	ΙΙ - Officers, Direc	ctors, Trustees, Ke	y Employees, and	1 Highest Compens	sated Employees	<i>}</i>	•
(A) Name and Title		(i) Base Compensation		SC compensation (iii) O ther reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
1 John P Sheridan Jr, PRES&CEO-Cooper Hith Sys/TTEE	(I) (II)	0	0	28,684 0	15,600 0	15,134 0	880,032	0
1 Adrienne Kirby PhD, Pres&CEO-Cooper UNIV HLTH/TTEE	(I) (II)		200,000	15,888 0	9,100 0	9,951 0	1,094,683	0
2 Michael E Chansky MD, trustee/chief, emergency med	(I) (II)		43,000	21,153 0	9,100 0	2,407 0	557,498 0	0
3 Generosa Grana MD, Trustee/Dir Cooper Cancer Ins	(I) (II)		75,000	20,396 0	9,100	2,786 0	688,818	0
4 Roland Schwarting MD, Trustee/Chief, Pathology	(I) (II)	0) o	2,749 0	9,100 0	12,335 0	5 582,566 0 0	0
5 George Weinroth end 41114, COO of UP	(I) (II)) 0	Ö	125,790 0	4,340 0	8,350 0	227,440	0
6 Douglas Shirley, Chief Financial Officer	(ı) (ıı)	0	0	12,224		22,846 0	726,059	0
7 Gary Lesneski, Sr EVP/General Counsel	(I) (II)) 0	0	15,810 0	9,100 0	18,538 0	856,109	0
8 Raymond Baraldi MD, Chief - Dept of Radiology	(I) (II)) 0	o o	20,817 0	6,500 0	17,470 0	573,777	0
9 Robin L Perry MD, Chief, Dept of Ob Gyn	(I) (II)	0) o	2,112 0	15,600 0	29, 4 95 0	487,149	0
10 Douglas Allen, VP Human Resource	(I) (II)) 0	0	1,870 0	15,600 0	2,374 0	325,736	0
11 Lawrence S Miller MD, Chief, orthopedic surgery	(I) (II)	0	0	22,024	9,100	29,280 0	961,925	0
12 William G Smith MBA, VP Chief Accounting Officer	(I) (II)	0	0	1,598 0	8,299 0	24,037 0	313,623	0
13 Jeffrey P Carpenter MD, Chief of Surgery	(I) (II)	0	o o	2,896 0	9,100 0	29,593 0	1,030,663	0
14 Eli Winkler end 8814, Sr VP Growth & Development	(I) (II)	0	0	269 0		20,733 0	422,646	0
15 Naomi Lawrence MD, Head, Division of Dermatology	(I) (II)	0	o o	1,576 0	9,100 0	29,280 0	880,603	0
16 Michael Rosenbloom MD, Head, Div of Cardiothoracic Sg	(I) (II)	0	0	2,947 0	9,100 0	29,593 0	1,613,593	0
17 Richard Y Highbloom MD, Surgeon	(ı) (ıı)	0	0	2,896 0	1	22,198 0	1,194,352	0
18 Frank W Bowen III MD, Surgeon	(I) (II)) 0	0	18,515 0	I I	1,221	1,334,931	0
19 Richard Lackman MD, Orthopaedic Oncologist	(I) (II)) 822,844) 0		1 ' 1		23,911		0 0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title		(B) Breakdown of (i) Base Compensation	f W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	C compensation (iii) O ther reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
21 Anthony Mazzarelli MD JD MBA, Chief Medical Officer, SVP OPS	(I) (II)	486,278 0	66,000 0	401 0	9,035 0	29,566 0	591,280 0	0 0
1 Louis Bezich officer beg, SVP Strtgc Alliances 12/28/14)	(1) (11)	274,087 0	45,000 0	19,377 0	8,312 0	1,336 0	348,112 0	0
2 Stephanie Conners officer beg, SEVP, COO, CNO 12/28/14)	(i) (ii)	389,940 0	0 0	353 0	0 0	2,910 0	393,203 0	0 0

DLN: 93493320032125

OMB No 1545-0047

Open to Public

Inspection

Schedule K (Form 990)

Name of the organization

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

	e Cooper Health System a New Jer	sey								21-	06344	6 2					
	n-Profit Corporation art I Bond Issues																
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(1	f) Description	on of purpose	(g) De	(g) Defeased		beha		On (i) Pool (i) Pool (in ancing financing		
										Yes	No	Yes	No	Yes	No		
Α	CAMDEN COUNTY IMPROVEMENT AUTHORITY	22-2681222	13281QBP9	11-18-2014	159,1	17,690		ind Issue Da 25/2005 & 9			X				Х		
В	New Jersey Economic Development Authority	22-2045817		11-09-2009	10,0	00,000		nstruction/Refd Issue X 7/1997				Х		Х			
c ¯	Camden County Improvement Authority	22-2681222	645918TVS	11-04-2008	50,0	00,000	Cons	struction-Blo t	dg, Various		Х		Х		Х		
D	Camden County Improvement Authority	22-2681222	13281QAY1	08-01-2013	53,0	48,439	Vario	ous Capital	Projects		Х		Х		Х		
Pa	art II Proceeds		•	•						<u>'</u>							
					<u> </u>	A		E	3		С			D			
1	A mount of bonds retired						0		3,865,794			0			0		
	A mount of bonds legally defeas	sed 					0		0			0			0		
3	Total proceeds of issue				1	59,117,	,690	10,000,000 50,000,000				53,	052,245				
4	Gross proceeds in reserve fund						0	0 0				0					
5	Capitalized interest from proce						0		0 0		0			0			
6	Proceeds in refunding escrows						256	0 0				0					
7	Issuance costs from proceeds					1,966,	,144		190,000	986,5		86,526 1,05		050,969			
8	Credit enhancement from proc						0		0		208	08,947		0			
9	Working capital expenditures f					192,	,209		0			0			0		
10		:eeds					0		5,771,076		48,804	1,527		25,	539,275		
11	0.11				1	56,959,	181		4,038,924			0			0		
<u>12</u>							0		0			0		26,	462,001		
13	Year of substantial completion				۱		r	20			009			ı			
_	Were the bonds issued as part	of a current refund	ng iccus?		Yes	No		Yes	No	Yes	N		Yes	+	No		
14					X			Х			×	-+		+	X		
<u>15</u>			naing issue?			Х			Х		×	·		$-\!\!\!\!+\!\!\!\!\!-$	X		
16						Х		Х		Х				\bot	Х		
17	allocation of proceeds?		nd records to supp	ort the final	Х			Х		Х			Х				
Pa	rt IIII Private Business U	se				Λ	ı		в		С	<u> </u>		D			
						<u> </u>			9		1			_ U			

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

No

Χ

Yes

Yes

Χ

No

Χ

Χ

No

Χ

Yes

Χ

No

Χ

Χ

Yes

Part Private Business Use (Continued) C D В Α Yes No Yes No Yes No Yes No Are there any management or service contracts that may result in private business use За Х Х Х Χ of bond-financed property? If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed Х Χ property? Are there any research agreements that may result in private business use of bond-С Χ Χ Χ financed property? If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities 4 0 % 0 100 % 0 % 0 100 % other than a section 501(c)(3) organization or a state or local government Enter the percentage of financed property used in a private business use as a result of 5 unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government Total of lines 4 and 5 6 0 100 % 0 100 % Does the bond issue meet the private security or payment test? 7 Х Χ Χ Χ Has there been a sale or disposition of any of the bond-financed property to a 8a nongovernmental person other than a 501(c)(3) organization since the bonds were Χ Χ Χ Χ issued? If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of b If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections c Х Χ Х Χ 1 141-12 and 1 145-2? Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Х Χ Χ Χ Regulations sections 1 141-12 and 1 145-2? Part IV Arbitrage Α В С Yes No Yes No Yes No Yes No Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield 1 Х Χ Χ Χ Reduction and Penalty in Lieu of Arbitrage Rebate? If "No" to line 1, did the following apply? 2 Rebate not due vet? а Χ Χ Χ Χ Exception to rebate? Χ b Χ Χ Χ No rebate due? Х c Χ Χ If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed Is the bond issue a variable rate issue? 3 Χ Χ Χ Χ Has the organization or the governmental issuer entered 4a Х Χ Χ Χ into a qualified hedge with respect to the bond issue? Name of provider Term of hedge C Was the hedge superintegrated? d Was the hedge terminated?

Part IV Arbitrage (Continued)	tinued)
-------------------------------	---------

	()	A		В		С	С		
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		х		Х		Х		Х
b	Name of provider	0		0		0		0	
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х		х		X	_	X
7	Has the organization established written procedures to monitor the requirements of section 148?	x		х		x		X	

Part V Procedures To Undertake Corrective Action

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI	Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).	_

Return Reference Explanation

Part II, Line 3, Column A

The difference in the issue price and the total proceeds is the investment earnings earned as of 12/31/2014

Return Reference	Explanation
Part II, Line 3, Column D	The difference in the issue price and the total proceeds is the total investment earnings earned to date and \$3,452,000 of proceeds transferred from the 1997 reserve fund. This amount is also included in the proceeds in the reserve fund on Part II, Column D, Line 4

Return Reference	Explanation
Part II, Line 11, Columns B & D	The other spent proceeds relate to the refunding proceeds of the respective issue

Return Reference	Explanation
Part IV, Question 2(C), Column C	The rebate calculation was performed on 11/4/2013

Return Reference	Explanation	
Part IV, Question 2(C), Column D	The rebate calculation was performed on 12/15/2010	

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DLN: 93493320032125

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

Transactions with Interested Persons

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

							E	mploy	er ident	ificatio	n numbe	er
							2	1-06	34462			
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958	ractad?											
1 (a) Nan	ie oi disquaimed pe					(C) Desc	.iiptioii	OI tia	iisactioii	' 		No
	inter the amount of tax incurred by organization managers or disqualified persons during the year under section 958											
4958 . 3 Enter the second of t	amount of tax, if any nd/or From Int ne organization ansv	y, on line 2, serested F	ersons.	mbursed by t	he organizati	on	 	 	▶ \$		anızatıo	1
ınterested		Purpose of	e of or from the pi		principal		default? Approved by board o		Approved by board or			
			То	From			Yes	No	Yes	No	Yes	No
	<u> </u>		I	1								
Part IIII Gr	mplete if the organizers	► \$ nce Beneranization a elationship lested person	nswered between	"Yes" on Fo	Persons. orm 990, Pa of assistance			ıstand	e (e)) Purpo	se of ass	sistance

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete ii tile organizati		T	,	() ()		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization' revenues?		
				Yes	No	
(1) Conner Strong Buckelew	Trustee-Norcross	475,765	See Part V, Footnote #1		No	
(2) Bonnie J Mannino	Family Member-Perry	108,153	Employee		No	
(3) Tina Cressman	Family Member- Weinroth	109,559	Employee		No	
(4) Parker McCay PA	Fam Member Co - Norcross	670,280	See Part V, Footnote #2		No	
(5) Cardiovascular Assoc of DE Valley	Trustee-Snyder	145,000	See Part V, Footnote #3		No	
(6) Joanne Mazzarellı	Family Member- Mazzarelli	286,598	Employee		No	

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
Business Transactions with Interested Persons	Schedule L, Part IV With regard to conflicts of members of the board of trustees, the board policy on duality and conflict of interest requires trustees to disclose all relationships that may cause a conflict. The audit/ethics & compliance committee of the board of trustees reviews transactions that may involve a conflict of interest of an officer, director, trustee, or key employee. These procedures are designed to provide for independent review of the transaction, determination of the availability of alternative transactions that do not pose a conflict of interest, and preservation of the organization's best interests in transactions where non-conflicting alternatives are not reasonably attainable. The audit/ethics & compliance committee makes a recommendation to the board of trustees with regard to such transactions, which then makes a determination whether the transaction is in the organization's best interest, whether the transaction is fair and reasonable and whether there is a legitimate business interest for such transaction. Any trustee with a conflict of interest with regard to such matter may not vote on such transaction.
Business Transactions with Interested Persons	Schedule L, Part IV Footnote #1 Although Mr Norcross' business transaction with Cooper Health System is not required to be disclosed under the new definition for interested person, Mr Norcross wishes to voluntarily provide this information. The amount noted in Part IV, Column (c) \$475,765 represents the amount paid by Cooper Health System (\$625,765) to Conner Strong & Buckelew, less than amount of contributed services (fair market value \$150,000) provided by Conner Strong & Buckelew to Cooper Health Services, for insurance brokerage, consulting, risk management, and safety services. It should be additionally noted that Cooper's relationship with Conner Strong & Buckelew and its predecessors extends back approximately twenty five years and predates Mr Norcross' board membership. Mr Norcross is not personally involved either in the procurement, performance or supervision of any services rendered by Conner Strong & Buckelew to Cooper. The Conner Strong & Buckelew relationship has been annually reviewed by Cooper's independent audit/ethics & compliance committee and consulting and brokerage services have been periodically subjected to a competitive bidding process.
Business Transactions with Interested Persons	Schedule L, Part IV Footnote #2 Parker McCay PA (Parker) has been providing legal services to Cooper for more than twenty five years, predating Mr Norcross' membership Mr Norcross' brother, Philip, is a shareholder and a managing officer of Parker, but did not become such until well after the firm began providing legal services to Cooper Parker's primary function as outside counsel is representing the Cooper Health System and its employees in defense of professional liability claims Philip Norcross is not involved in the assignment, performance, or supervision of that work
Business Transactions with Interested Persons	Schedule L, Part IV Footnote #3 Cardiovascular Associates of the Delaware Valley (CADV), a professional association, provides interventional and other cardiology services to patients CHS paid CADV \$145,000 related to a buy-out non-compete clause in a physician contract

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DLN: 93493320032125

OMB No 1545-0047

2014

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
The Cooper Health System a New Jersey
Non-Profit Corporation

Employer identification number

21-0634462

Return Reference	Explanation
Form 990, Part III, Lines 4a-c	Statement of Program Service Accomplishments The Cooper Health System, A New Jersey Non-Profit Corporation (CHS) is a New Jersey Not-For-Profit Organization CHS is comprised of three divisions. The Cooper University Hospital (CUH), Cooper University Physicians (CUP) and MD Anderson Cooper Cancer Center. The CUH includes the operations of Cooper Hospital/University Medical Center and the Children's Regional Hospital at Cooper, as well as programs focusing on ambulatory diagnostic and treatment services, wellness and prevention, and many other health services. The CUP consists primarily of the employed medical staff. MD Anderson Cooper Cancer Center provides cancer patients with the most advanced diagnostic and treatment technologies available. For the year ended December 31, 2014, CHS provides the following statistics. Total inpatient admissions including births and NICU/trans births. 27,859 patients Total outpatient volume not including emergency room cases that were admitted. 307,014 patients Total patient days. 141,760 Total bed days. 188,705 Total inpatient surgical volume. 17,113

Return Reference	Explanation
Form 990, Part VI, Line 11B	Form 990 Review Process As part of the tax return preparation process, the organization hired a professional CPA firm with experience and expertise in both healthcare and not-for-profit tax return preparation to prepare the Federal Form 990. The CPA firm's tax professionals worked closely with the organization's finance personnel and other senior management members of the organization and the system to obtain the information needed in order to prepare a complete and accurate tax return. The CPA firm prepared a draft Federal Form 990 and furnished it to the organization's finance personnel and other senior management members reviewed the draft Federal Form 990 and discussed questions and comments with the CPA firm Revisions were made to the draft Federal Form 990 where necessary and a final draft was furnished by the CPA firm to the organization's finance personnel and other senior management members for further review and approval. The Form 990 is then presented to and reviewed by the members of the Cooper Health System Audit/Ethics & Compliance Committee of the Board of Trustees. The Bylaws of the Board of Trustees provide that this Committee of the Board review the annual Federal Tax Return prior to its filing. Once that Committee's review and approval process is complete, the completed Form 990 is shared with the entire Board prior to its filing with the IRS.

Return Reference	Explanation
Form 990, Part VI, Line 12C	Conflict of Interest Policy THE FILING ORGANIZATION IS THE PARENT ENTITY IN THE COOPER HEALTH SYSTEM THE ORGANIZATION REGULARLY MONITORS AND ENFORCES COMPLIANCE WITH ITS CONFLICT OF INTEREST POLICY ANNUALLY, ALL MEMBERS OF THE BOARD OF TRUSTEES, OFFICERS AND SENIOR MANAGEMENT PERSONNEL ARE REQUIRED TO REVIEW THE EXISTING CONFLICT OF INTEREST POLICY AND COMPLETE A QUESTIONNAIRE THE COMPLETED QUESTIONNAIRES ARE RETURNED TO THE CHIEF COMPLIANCE OFFICER AND REVIEWED WITH INTERNAL AUDIT, THE FINANCE DEPARTMENT, AND GENERAL COUNSEL BOTH DATA AND A SUMMARY ARE PRESENTED TO THE COOPER HEALTH SYSTEM'S AUDIT/ETHICS & COMPLIANCE COMMITTEE FOR THEIR REVIEW AND DISCUSSION THE ORGANIZATION'S COMPLIANCE AND LEGAL DEPARTMENTS HAVE DEVELOPED PROCESSES TO REVIEW AND PRESENT POTENTIAL CONFLICTS TO THE AUDIT COMMITTEE

Return Reference	Explanation
Form 990, Part VI, Line 15A & 15B	Process for Determining Compensation The organization follows a process for determining the compensation of senior executives which is compliant with the requirements of Internal Revenue Code Section 4958 to enable the organization to receive the rebuttable presumption of reasonableness. 1 The organization's Bylaws charge the Audit/Ethics & Compliance Committee with the role of approving the selection of an executive compensation consulting firm and the services, including the methodology that will be employed by that firm, confirms the independence of the executive compensation survey and thereafter recommends to the Executive Committee of the Board the executive compensation survey prepared by the outside consultant. The Audit/Ethics & Compliance Committee is comprised entirely of independent members and no member of the Committee is either a member of the Board's Finance Committee or an ex officio member of the Board, or, has had any material financial dealings with the organization, or, otherwise has a conflict or duality of interest or the appearance of a conflict or duality of interest with the organization, 2. The selected outside consulting firm prepares a written, detailed report reviewing compensation for more than 20 senior executives, which documents relevant market comparability data, as well as the methodology, job matches, and survey sources used for the executive compensation review, and includes the firm's opinion that the executives' compensation falls within a reasonable range of competitive market practice applicable to like positions among like organizations under like circumstances, for purposes of compliance with Section 4958 of the Internal Revenue Code, 3. The Executive Committee of the Board is the required internal approval agent for executive compensation. In that role the Committee reviews and considers all recommendations made by the Audit/Ethics & Compliance Committee, reviews and approves the report of the outside consulting firm's report, 4. The actions of both the Audit/Ethics

Return Reference	Explanation
Form 990, Part VI, Line 19	Document availability to the public. The organization has issued tax-exempt bonds to finance various capital improvement projects, renovations and equipment. In conjunction with the issuance of these tax-exempt bonds, the organization's financial statements were included with the tax-exempt bond prospectus which was made available to the general public for review. In addition, the organization's filed certificate of incorporation and any amendments, BYLAWS AND conflict of interest policy can be viewed on the organization's website.

Return Reference	Explanation
Form 990, Part VII	Part VII The Cooper Health System also has two Trustee Emeritus, non-voting members. Peter E. Driscoll, Esq. and Raymond Meillier. However, Raymond Meillier, deceased November 4, 2014. Part VII reflects certain board trustees or board officers receiving compensation and benefits from the organization including. Adrienne Kirby, PhD (Trustee & Officer) John P. Sheridan, Jr. (Trustee & Officer) Generosa Grana, MD (Trustee) Michael E. Chansky, MD, PhD (Trustee) Roland Schwarting, MD (Trustee) George Weinroth (Officer) Carolyn E. Bekes, MD (Officer) Douglas Shirley (Officer) Gary Lesneski (Officer) Jane M. Tubbs (Officer) Raymond Baraldi, MD (Officer) Anthony Mazzarelli, MD, JD, MBA (Officer) Louis Bezich (Officer) Stephanie Conners (Officer) Please note that remuneration was for services rendered as full-time employees of the organization, not for services rendered as a voting trustee or officer of the organization's board of trustees

Return Reference	Explanation
Form 990, Part XI, Line 9	Reconciliation of Net Assets Change in Pension Benefit Obligation \$(8,413,329) Change in fair value of interest rate swap agreements (4,375,120) Total \$(12,788,449) ===================================

Return Reference	Explanation
COMMunity benefit statement index	References lower right-hand corner page number 1 Background, Page 88 2 Charitable purposes, charity care and community activites, Page 90 3 Vision and Mission of the Cooper Health System, Page 92 4 Signature Programs, Page 92 Cooper Heart Institute, Page 92 Cooper Bone & Joint Institute, Page 93 MD Anderson Cancer Center at Cooper, Page 94 Center for Critical Care Services, Page 95 Cooper Level One Trauma Center, Page 96 Cooper Neurological Institute, Page 97 Children's Regional Hospital at Cooper, Page 99 5 Other Medical Specialties, Page 101 6 Cooper Community Benefit Programs, Page 101 Community Hith, Hith Education, Clinical Services/fundraising/grantwriting Community Health Outreach, Page 102 Classes/Suppt Grps/Comm Prgrms/Screenings/Activts, Page 102 The Cooper Learning Center, Page 104 Trauma Education, Page 105 Safe Kids Southern New Jersey Coalition, Page 105 Life Supoprt Training Center, Page 104 Training Education, Page 106 Continuing Medical Education, Page 107 Graduate Medical Education, Page 107 Training for Camcare (Local FQHC) Physicians, Page 108 Allied Health Prof Clinical/Didactic Educ/Train, Page 108 Simulation Lab, Page 108 EMS Training, Page 109 Subsidized Health Services, Page 109 Emergency Services for Community Events, Page 109 Early Intervention Program, Page 109 Disaster Preparedness and Medical Coordination Center, Page 110 Support Groups, Page 111 Translation Services for Patients, Page 113 Camden Coalition of Healthcare Providers, page 113 Camden Citywide Care Management Project, Page 113 Practice Capacity Building Project, Page 113 Expansion of Access to Mental Health Care, Page 114 Palliative Care Program, Page 114 Research-clinical and Community Health, Page 115 Cash-in-kind Contributions to Community Groups, Page 116 Community Building, Page 116 Physical Improvements, Page 119 Leadership Development/Training for Community Members, Page 120 Coalition Building, Page 120 Workforce Development, Page 120

Return Reference	Explanation	
Reference	COMMunity benefit statement (continued)	COMMUNITY BENEFIT STATEMENT 1) Background Cooper University Hospital, founded in 1887, is the clinical campus of Cooper Medical School of Row an University, and the leading provider of health services to southern New Jersey Cooper has been a vital institution in Camden for 127 years in the past decade, Cooper has greatly expanded its facilities and services in Camden and throughout South Jersey. The Cooper network currently serves more than half a million patients a year. Cooper's main hospital campus is located on the Health Science's Campus in Camden, New Jersey. Adjacent to the Cooper Pazal, anning Square neighborhood. Cooper has a long history of outreach and service efforts to its local community. Some of these initiatives include health and wellness programs for the neighborhood, development of three neighborhood parks and playground, and outreach to programs in local schools. Cooper has also expanded its footprint in the city with the construction of a state-of-the-art medical tower and a new Cancer Center, creation of a new medical school, and efforts to rehabilitate nearby residential properties. Cooper University Hospital has over 6,600 emplo yees and a medical staff of over 700 physicians in over 75 Sepcialities. The health system has been the clinical campus of the University of Medicine and Dentistry of New Jersey - R obert Wood Johnson Medical School at Camden since 1978 and is now training the next genera tion of physicians at our new Cooper Medical School of Row an University. Cooper offers the iming programs for medical students, residents, fellows, nurses and allied health professionals in a variety of specialities. Cooper University Hospital offers a network of comprehe nsive services that include prevention and wellness, primary and speciality physicians services, because the services and the atment services, and education and support services within southern New Jersey and the entire Delaw are Valley. Coupled with its educational goals, Cooper offers a broad agenda in the field of research.

Return Reference	Explanation	
	COMMunity benefit statement (continued)	han established rates Cooper maintains records to identify and monitor the amount of char ity care it provides. These records include the amount of charges foregone for services and supplies furnished under its charity care policy. Additionally, as outlined herein, Coop er sponsors other charitable programs, which provide substantial benefit to the broader community. Such programs include services to the needy and elderly population that require special support, various clinical outreach programs as well as health promotion and education for the general community welfare.

Return Reference	Explanation	
	COMMunity benefit statement (continued)	3) Vision and Mission of The Cooper Health System Vision Statement Cooper University Health Care will be the premier health care provider in the region, driven by our exceptional people delivering a world-class patient experience, one patient at a time, and through our commitment to educating the providers of the future Mission Statement Our mission is to serve, to heal and to educate. We accomplish our mission through innovative and effectives systems of care and by bringing people and resources together, creating value for our patients and the community. 4) Signature Programs - Cooper Heart Institute The Cooper Heart institute is the most comprehensive cardiovascular program in southern New Jersey. At Cooper, cardiac patients have access to a world-renoving team of cardiovascular experts, the most advanced technology and the best care options. Cooper provides the full spectrum of heart care from prevention and diagnosis, to the most innovative non-surgical techniques and surgical treatments-from special stenting procedures to opening blocked heart arteries to be ating heart surgery and complex heart valve surgery. Cooper conducts cutting-edge clinical research in areas such as interventional cardiology, electrophysiology and arrityhtimas. The treatment of cardiogenic shock. The Cooper Heart Institute is the region's expert in it reatment of acute mortal may cardial infanction, and receives urgent transfers of seriously illicar diac patients round-the-clock. Cooper Bone & Joint Institute The Cooper Bone & Joint Institute is staffed by orthopedic physicians who provide comprehensive surgical and non-surgical services for disorders of the musculoskeletal system. As part of the Level Trauma Center in southern New Jersey, they are an integral part of the trauma team that handles the most complex orthopedic injuries. Cooper's orthopedic surgeons are experted who are devel oping innovative techniques in arthroscopic surgery, or intreplacement of the shoulder, hip, and knee, ankle, elbow, and sprine surgery, as well

Return Reference	Explanation	
	COMMunity benefit statement (continued)	a child has a serious illness or has suffered serious trauma, Cooper directs the highest c aliber of attention to the child's critical care needs. Cooper's pediatric intensive care service, which admits nearly 1,200 children each year, is staffed by pediatric critical care specialists who have the most sophisticated medical equipment at their disposal. Inter- hospital transfers from South Jersey are directed to Cooper's pediatric transfer center. When patients must be transported here from area hospitals, an experienced team of critical care transport specialists provide ongoing monitoring during the ground or air transport.

Return Reference	Explanation	
	COMMunity benefit statement (continued)	- Cooper Level One Trauma Center Each year, nearly 3,000 critically injured patients are transported to Cooper's Level I Trauma Center, South Jersey's only Level I trauma service Whether they arrive by helicopter or ambulance, the mission of the trauma teams remains the same resusciate, evaluate and treat the patient's injuries as quickly as possible Cooper's Trauma Center is known and respected throughout the region and is the most active tra uma center in the entire Delaware Valley. Cooper's trauma teams have saved tens of thousand sof lives The Trauma Center at Cooper was established in 1982 and is one of only three New Jersey state-designated Level I trauma centers. Cooper serves as the regional trauma center for southern New Jersey including Atlantic, Burlington, Camden, Cape May, Cumberland, Gloucester, Mercer, Ocean and Salem Counties, and as a resource for the Level II Trauma Centers in our region. A Level I trauma center cares for severely injured patients including persons involved in motor vehicle accidents, falls, and assaults with guns, knives, or other built objects. The Level I Trauma Center at Cooper has also been recognized and verified by the American College of Surgeons as a Level I Trauma Center with Pediatric Commitment. Cooper's trauma center is part of a statew die network of trauma centers. These center is participate in multiple national research studies to advance treatments for brain damage, spinal cord injuries and shock management. Cooper's nationally recognized. Traumatic injury Prevention Programs are geared for teens, education professionals and senior officers with 300 programs freached over 145,000 individuals last year, and since the inception of the program the team has reached over 145,000 individuals Additional classes are held through Cooper's participation with Safe Kids of Southern New Jersey. Accoper Neurological in stitute Cooper has one of the most programs treatment for brain disorders. The Cooper Health Sicences Campus The CNI is dedicated to providing exceptional,

Return Reference	Explanation	
	COMMunity benefit statement (continued)	Id to receive this certification. Cooper also has a Regional Cleft-Palate Craniofacial Pro gram. In addition to its facilities and staff, the CRH membership in the National Association of Children's Hospitals and Related Institutions (NACHRI) ensures access to the most current standards of pediatric care in practice in the U.S. CRH's participation in international, national, and statewide research collaboratives like the CRHs cancer group, AIDS c linical trials group and UMDNJ-New Jersey Medical School Asthma and Allergy Study Group all so allow the CRH to offer patients access to the latest treatment modalities. Each year, a bout 5,000 children are admitted to the Children's Regional Hospital at Cooper for special ized care. Another 15,000 children are treated each year in its pediatric emergency room. In addition, there are more than 60,000 outpatient visits each year to the pediatric medic ine and surgical specialists of the CRH. The CRH provides a wide range of pediatric service is for infants, children and adolescents from southern New Jersey, Philadelphia and throug hout the Delaware Valley. The CRH's services are comprehensive with the clinical staff and medical technology to diagnose the most complex pediatric diseases in an environment where the focus is on the child and the family. In addition to its highly skilled physicians, the CRH is staffed with nurses, clinical specialists, therapists, nutritionists, social workers and technicians who are dedicated to providing the highest caliber of care in each of their respective professions. Their excellent training is complemented by their dedication to serving the special needs of children. 5) Other Medical Specialties Cooper offers a variety of innovative prevention programs, state-of-the-art diagnostic and treatment techniques, and a dedicated team of physicians, nurses and other medical professionals. From its signature programs in cancer, cardiology, critical care, neurology, orthopaedics and trait uma to its innovative programs in radiology, oncology

Return Reference	Explanation	
	COMMunity benefit statement (continued)	6) Cooper Community Benefit Programs The health of its surrounding communities is of Cooper is utmost concern From health care programs for the community to educational and employm ent programs, Cooper strives to be a responsible, involved community advocate Many, but not all, of Cooper's community benefit activities are outlined below. Cooper's Community Benefit Activities. Many but not all, of Cooper's community benefit activities are outlined below. Cooper's Community Benefit Activities. Community health, health education, clinical services and fundraising/grain ant virting for community benefit programs. I Community Health Outreach. Classes and Heal th screenings for the community. A) Classes for Parents Classes and support groups offer ed by Cooper include, but are not limited to, the following Breastfeeding. An Introduction Examines the benefits of breastfeeding and discusses how to get started, positioning techniques and community resources Childbirth Preparation / Education Classes Obstet rical Unit Tours Infant/Child CPR Class-certification CPR - Non-certified Training Tenatal Yoga - Early Pregnancy Consultation Breathing and Relaxation Class - Breastfeed ing Support Group Baby 101 Newborn Care and Characteristics Child and Infant Car Seat Safety Workshop B) Community programs, screenings and activities, most of which are free of charge. Includes events and educational classes such as (not an all-inclusive list) Diabetes Support Group Health Screenings. I Extoke II: Oblestern III Clucose iv Bloo d Pressure v. Peripheral Vascular Disease Zumba The Healthy Weigh Weight Management Program The Diabetes Weigh Personalized Diabetes Management Program Chair Yoga Yoga for Women Program: - The Diabetes Weigh Personalized Diabetes Management Program Chair Yoga Yoga for Women Program: - Healthy Living Semnars - Core and More Tai Chi Flip Fitness Was Mat Plates Breast Health Education OB/Cyn Clinic Flu Vaccine Community Base d d

Return Reference	Explanation	
	COMMunity benefit statement (continued)	mbers The purpose of expanding the program is to educate and empower the community about Basic Life Support There are two basic program activities that are offered through the Life Support Training Center Healthcare Provider BLS for health professional and HeartSaver AED for community members

Return Reference	Explanation	
	COMMunity benefit statement (continued)	leath professional education, physicians, medical students, nurses, etc., scholarship 1. Continuing Medical Education - In July 2012, Cooper received a six-year accreditation with commendation (until July 2018). Cooper is the only hospital or health system in southern New Jersey with national accreditation Moreover, only an average of 7 percent of all national CME providers receives a six-year accreditation with commendation (approximately 49 providers). All CME activities target primary care physicians and physicians from all special ties Other allied health professionals including fellows, residents, advanced practice in urses, physician assistants, nurses, technicians, and medical students also attend. This year's topics included anesthesiology, various cancers, gynecologic oncology, cancer surviv orship, orthopaedics, hypnosis, cardiovascular disease, rheumatology, pediatric emergencies, and clinical research. All areas of interest are covered in our in-house series and joint-sponsorship series. 2 Graduate Medical Education - Cooper's GME programs trian approximately 250 residents and fellows per year. Cooper Medical School of Row an University in October 2009, Cooper and Row an University announced a landmark parintership to establish a me dical school - the first four-year allopathic medical school even in Southern New Jersey and the first new medical school in 35 years in the state. Key to the partnership has been the collaboration between the institutions. Representatives from both Row an and Cooper worked together to forge a founding philosophy for the school, explore partnerships in resear ch areas, and create committees to work toward Liaison Committee on Medical Education (LCME) accreditation of the school. Cooper Medical School of Rowan University is located in Ca miden, NJ, at Broadway and Benson Streets. The sx-floor, 200,000 square-foot school welcome dits inaugural class of 50 students in August 2012. 3 Training for CAMbare (local FOHC) physicians - Cooper provides continuing medical education

Return Reference	Explanation	
	COMMunity benefit statement (continued)	and pre-hospital care through evidence based medicine, to support a highly trained medical strike team that can respond to large chemical, biological, radiological, nuclear, and traumatic mass casualty events, and to collaborate with local, state, regional, and federal partners to assist in effective disaster planning

Return Reference	Explanation	
	COMMunity benefit statement (continued)	The Medical Coordination Center (MCC) serves as the regional hub for healthcare related emergency planning, training and response. The MCC located at CUH provides situational aware ness, resource management, and information management for the healthcare continuum as it relates to emergency preparedness, response, mitigation and recovery. The primary area of responsibility for the CUH MCC is the entire Southern Region of New Jersey which consists of the 7 Southern most counties as well as integration with Southeastern Pennsylvania (incliuding the City of Philadelphia) and the State of Delaware (including the City of Wilmington). The MCC utilizes the expertise provided by the Division of EMS and Disaster Medicine, regional law enforcement, fire departments, emergency medical services, CBRNE (Chemical, Biological, Radiological, Nuclear, and Explosive) teams, technical rescue teams, etc., to a sist the healthcare continuum in meeting their mission in January, 2010, Cooper sent a medical team to Hatt after the devastating earthquake injured thousands of Hattans. The teamspent two weeks treating patients and helping coordinate an effort to set up hospitals and clinics for the injured 4. Support groups. Cancer Support Groups There are times which in the support of friends and family isn't enough. Spending time with others who have a shi ared or similar experience and sharing experiences helps with depression and anxiety, and is the key to recovery. Cooper's support groups, activities and social events encourage fit tress and the maintenance of a healthy body and mind. Groups included but are not limited to - Prostate Support Group & Lecture Series - The Cooper Cancer Institute is proud to present the Prostate Support Group, the only such support group in southwestern New Jersey This is a joint venture of leaders in the care and treatment of prostate diseases and the Cooper Prostate Center. The meetings are intended to allow survivors of prostate diseases and their families to become well informed, give and receive the

bene state	OMMunity enefit	anage symptoms related to treatment such as chemotherapy, or for symptoms that linger or a ppear after
Cont	ratement continued)	treatment is complete. Palliative care is the comprehensive treatment of the discomfort, symptoms and stress of serious illness. It does not replace a patient's primary treatment, but works together with treatment at any point in a patient's care. Palliative care also addresses psychological, social and spiritual concerns - all to achieve the best quality of life possible for each patient. At Cooper, the Palliative Care Program can he lip patients manage the common side effects of illness such as pain, fatigue, nausea, constipation, diarrhea, depression and anxiety, difficulty breathing, loss of appetite and weight loss, weakness, sleep problems, confusion and end-of-life care. Research-clinical and community health. The Cooper Research Institute, established in January 2003, coordinates clinical trials and supports researchers at Cooper. Through basic and clinical research, faiculty at Cooper is bringing scientific discoveries to life and providing thousands of patients in South Jersey with access to cutting-edge treatments in fields such as cancer, card lology, critical care, diabetes, and gene therapy. Cooper faculty members currently conduct approximately 340 NIH and industry-sponsored clinical trials each year. Many of these studies are only available in South Jersey at Cooper. By participating in a clinical trial, an individual may have the first chance to benefit from improved treatment methods and the opportunity to make an important contribution to medical science. Past research by Cooper faculty has led to new standards of care and novel therapies in fields such as cancer, cardiology, surgery, and orthopedics. For example, Cooper faculty members have conducted studies that led to new cancer treatments such as Rituxan for lymphoma, Iressa for advanced non-small cell lung cancer, Tamoxifen to prevent breast cancer, and Cisplatin plus radiation therapy for cervical cancer. Among other medical advances credited to the Cooper Resear ch Institute are. Cash in kind contributions to community groups Cooper sp

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Return Reference	Explanation	
	COMMunity benefit statement (continued)	Cooper's Community Building activities include but are not limited to 1) Physical improve ments and housing revitalization projects - Neighborhood Revitalization Tax Credit Project - Cooper University Hospital has serve as the lead and is partnering with Metro Camden Habbatt for Humanity, Sant Joseph's Carpetiner Society, Center for Family Services, Camden Special Services District, The Cooper Lanning Civic Association and additional community partners on nearly \$3 million in funding from the Neighborhood Revitalization Tax Credit (NRTC) program through the N J Department of Community Affairs to improve housing and community conditions in the Cooper Plaza Neighborhood Cooper University Hospital has served as the lead in writing and administering the grant on behalf of the community partners. This includes three phases of NRTC projects - New Parks and Park Maintenance - Cooper has partnered with Camden City, Camden County and community groups on the construction of three new neighborhood parks Cooper has taken the responsibility for the ongoing maintenance and upkeep of the three parks. Cooper has been a partner with Camden County and community organizations for the ongoing streetscape and landscape improvements in the Cooper Plaza Neighborhood funded through the County Cooper has facilitated meetings to coordinate the project with the County and community organizations and address community questions or concer in - Housing Rehabilitation - Cooper partners with non-profits to advance efforts to improve housing in the Cooper Plaza neighborhood The Includes partnerships with Saint Joseph's Carpetiter Society and Camden County Habatt of Humanity and other housing partners to on projects g for the acquisition and rehabilitation of homes in the Cooper Plaza neighborhood in Housing partners to on projects g for the acquisition and rehabilitation of homes in the Cooper Plaza neighborhood in Housing Partnerships - Cooper is a partner of the Cooper's Ferry Partnership - Cooper is a member of the Cooper's Ferry Partnershi

Return Reference	Explanation	
	COMMunity benefit statement (continued)	Education and Health Care Task Force ("Eds and Meds") - Housing Implementation Task Forc e - Cooper convenes meetings with non-profits, community organizations, and government age noies to discuss opportunities to improve housing options in the City of Camden 7) Workforce Development - Career fairs and education - STRIVE, Woodland Community Development Cor poration, Camden County and Camden One Stop - Youth Summer Employment Program - Cooper's Summer Youth Employment Program provides opportunities for Camden residents that are in high school to work in paid internship positions for six weeks in the summer at various departments at Cooper - Cooper participates and serves in a collaborative effort with organizations like the Camden County Workforce Investment Board in the development and retention of workforce opportunities in Camden County and works with the Board on literacy programs and initiatives to prepare individuals to gain employment

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DLN: 93493320032125

OMB No 1545-0047

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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

> ► Attach to Form 990. ▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

Employer identification number Name of the organization The Cooper Health System a New Jersey Non-Profit Corporation 21-0634462

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (a) Name, address, and EIN (if applicable) of disregarded entity (c) Legal domicile (state **(e)** End-of-year assets Total income Direct controlling Primary activity or foreign country) entity

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

				•	•		
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co enti	512(b) ntrolled
						Yes	No
(1) Cooper Medical Sevices Inc One Cooper Plaza Camden, NJ 08103	Health Svcs	NJ	501(c)(3)	11-I	CH System	Yes	
22-3832149							
(2) The Cooper Foundation One Cooper Plaza	Support CHS	NJ	501(c)(3)	7	NA		No
Camden, NJ 08103 22-2213715							
(3) The Cooper HLTH SYS - Wrkrs Comp Trust One Cooper Plaza	Support CHS	NJ	501(c)(3)	11-I	CH System	Yes	
Camden, NJ 08103 _22-6409235							
(4) Cooper Cancer Center Inc Three Cooper Plaza	Health Svcs	NJ	501(c)(3)	11-I	CH System	Yes	
Camden, NJ 08103 46-0943572							

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990,	Part IV,	line 34
	because it had one or more related organizations treated as a partnership during the tax year.		

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h))	(i)	(j)		(k)
Name, address, and EIN of	Primary activity		Direct	Predominant	Share of	Share of	Dispropr	rtionate	Code V-UBI	Gener	al or	Percentage
related organization		domicile	controlling	ıncome(related,	total income	end-of-year	allocati	ions?	amount in box	mana	ging	ownership
_		(state or	entity	unrelated,		assets		i	20 of	partn	ner?	
		foreign	,	excluded from		Į.		l	Schedule K-1			
		country)	,	tax under		Į.		ŀ	(Form 1065)			
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				'		l .	Yes	No	l l	Yes	No	
									1			

Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-	Percentage	Section 512	
related organization		domicile	entity	(C corp, S	ıncome	of-year	ownership	(b)(13)	
		(state or foreign		corp,		assets		controlled	
		country)		or trust)				entity?	
								Yes	No
See Additional Data Table									_

Schedul	e K (1 01111 250) 2014					Ра	je J
Part	Transactions With Related Organizations Complete if the organization answer	ered "Yes" on Form	n 990, Part IV, lın	e 34, 35b, or 36.			
No	ote. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 Durir	ng the tax year, did the orgranization engage in any of the following transactions with one or more re	ated organizations li	sted in Parts II-IV?	•			
a R	eceipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			Ī	La		No
b G	ıft, grant, or capıtal contribution to related organization(s)			1	ιb		No
c G	ıft, grant, or capıtal contribution from related organization(s)			Ī	Lc	Yes	
d Lo	oans or loan guarantees to or for related organization(s)			1	Ld	Yes	
e Lo	oans or loan guarantees by related organization(s)			1	le	Yes	
f D	ıvıdends from related organization(s)			ı	Lf		No
g Sale of assets to related organization(s)							
h P	urchase of assets from related organization(s)			Ī	Lh		No
i Ex	change of assets with related organization(s)			[:	1i		No
j Le	ease of facilities, equipment, or other assets to related organization(s)			[1j	Yes	
k Le	ease of facilities, equipment, or other assets from related organization(s)			1	Lk	Yes	
	erformance of services or membership or fundraising solicitations for related organization(s)			⊢	_	Yes	
	erformance of services or membership or fundraising solicitations by related organization(s)			1	Lm		No
	aring of facilities, equipment, mailing lists, or other assets with related organization(s)			:	1n		No
o S	haring of paid employees with related organization(s)			1	Lo	Yes	
n D.	eimbursement paid to related organization(s) for expenses			1	Lp	Yes	
=				<u> </u>	-	Yes	
q R	eımbursement paıd by related organızatıon(s) for expenses			Ľ	-4		
r 01	ther transfer of cash or property to related organization(s)			[1	1r		No
s 0	ther transfer of cash or property from related organization(s)			[1	Ls		
2 If	the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	overed relationships	and transaction thresholds			
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amou	nt inv	olved	
See Addıtı	ional Data Table			-			

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Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>													
(a) Name, address, and EIN of entity	(b) Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	so 50 organ	(e) all partners section 01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionat allocations?	7	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No	<u> </u>	Yes	No	
								<u>, </u>	\Box	1			

Schedule R (Form 990) 2014

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

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Software ID: **Software Version:**

EIN: 21-0634462

Name: The Cooper Health System a New Jersey Non-Profit Corporation

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a)			_	(e)	(f)			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	Type of optity		(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?
Yes	No							,
C & H Collection SVS Inc RTE 70 Three EXEC Campus STE 310 Cherry Hill, NJ 08002 22-2603503	Collection)	NJ	CH Services	C Corp	1,082,289	134,314		
RTE 70 Three EXEC Campus STE 310 Cherry Hill, NJ 08002 22-2599494	Management)	NJ	CH Services	C Corp	0	0		
Cooper Healthcare Properties Inc RTE 70 Three EXEC Campus STE 310 Cherry Hill, NJ 08002 22-2567105	Real Estate M	NJ	CH Services	C Corp	965,669	2,094,651		
Cooper Healthcare Services RTE 70 Three EXEC Campus STE 310 Cherry Hill, NJ 08002 22-2567106		NJ	Cooper Hith Sys	C Corp	0	0	100 000 %	Yes
Cooper Gyn Oncology Association PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3427282	physician pract	NJ	cooper hith sys	c corp	2,071,735		100 000 %	Yes
Cooper Pediatrics PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-2965846	physcn practice	NJ	cooper hith sys	c corp	9,565,071		100 000 %	Yes
Cooper Bone and Joint Institute PC 3 Cooper plaza Suite 316 Camden, NJ 081031438 22-2354988	physician pract	NJ	cooper hith sys	c corp	0		100 000 %	Yes
Center for Health and Wellness PC 3 cooper plaza suite 316 camden, NJ 081031438 22-3487144	physician pract	NJ	cooper hith sys	c corp	122,897		100 000 %	Yes
Cooper Obstetrical Associates PC 3 Cooper plaza Suite 316 Camden, NJ 081031438 22-2329164	physician pract	NJ	cooper hith sys	c corp	1,038,195		100 000 %	Yes
PA 3 cooper plaza suite 316 camden, NJ 081031438	physician pract	NJ	cooper hith sys	c corp	47,797,276		100 000 %	Yes
22-3266219 CHC Pain Management Center PA 3 cooper plaza suite 316 camden, NJ 081031438 22-3419259	physician pract	NJ	cooper hith sys	c corp	1,106,443		100 000 %	Yes
Cooper Faculty OB-GYN PC 3 cooper plaza suite 316 camden, NJ 081031438 22-2700904	physician pract	NJ	cooper hith sys	c corp	6,157,993		100 000 %	Yes
3 cooper plaza suite 316 Camden, NJ 081031438 22-2965240	physician pract	NJ	cooper hith sys	c corp	3,580,956		100 000 %	Yes
Cooper Pathology PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3075647	physician pract	NJ	cooper hith sys	c corp	3,442,945		100 000 %	Yes
Cooper Physical Medicine&Rehab Assoc PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3137520	physician pract	NJ	cooper hith sys	c corp	1,631,736		100 000 %	Yes

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

Form 990, Schedule R, Part IV -	· Identification	of Related O	rganizations Ta	xable as a Co	-			
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?
Yes	No							
Cooper Physician Offices PA 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3310529	physician pract	NJ	cooper hith sys	c corp	21,443,888		100 000 %	Yes
CMC Psychiatric Associates PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3315602	physician pract	NJ	cooper hith sys	c corp	912,297		100 000 %	Yes
Cooper Anesthesia Associates PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3346073	physician pract	NJ	cooper hith sys	c corp	17,657,984		100 000 %	Yes
Cooper Family Medicine PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3358732	physician pract	ΝJ	cooper hith sys	c corp	6,272,006		100 000 %	Yes
Cooper University Radiology PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 51-0483383	physician pract	NJ	cooper hith sys	c corp	9,466,665		100 000 %	Yes
Cooper Urgent Care PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 80-0747085	physician pract	NJ	cooper hith sys	c corp	3,679,508		100 000 %	Yes
Cooper Pediatric Specialists PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3474357	physician pract	NJ	cooper hith sys	c corp	6,871,217		100 000 %	Yes
Cooper Primary Care at Pennsville PA 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3486722	physician pract	NJ	cooper hith sys	c corp	2,055,917		100 000 %	Yes
Critical Care Group PA 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3266221	physician pract	NJ	cooper hith sys	c corp	0		100 000 %	Yes
Radiation Oncology PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3587486	physician pract	NJ	cooper hith sys	c corp	2,716,218		100 000 %	Yes
Cooper University Trauma Physicians PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 20-0031895	physician pract	NJ	cooper hith sys	c corp	0		100 000 %	Yes
Cooper University Emergency PhysiciansPC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 20-0835576	physician pract	NJ	cooper hith sys	c corp	8,784,112		100 000 %	Yes
Cooper Medical Supply LLC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 20-3729490	physician pract	ΝJ	cooper hith sys	c corp	139		100 000 %	Yes
Cooper Surgical Associates PA 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-2170196	physician pract	NJ	cooper hith sys	c corp	36,644,502		100 000 %	Yes
University Urogynecology Association PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3235088	physician pract	NJ	cooper hith sys	c corp	1,434,085		100 000 %	Yes

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b) (13) controlled entity?
Yes	No							
Cooper Department of Neuroscience PC 3 Cooper Plaza Suite 316 Camden, NJ 081031438 22-3358684	physician pract	NJ	cooper hith sys	c corp	0		100 000 %	Yes

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
COOPER HEALTHCARE PROPERTIES INC	L	111,151	CASH-FMV
THE COOPER FOUNDATION	С	2,311,770	CASH-FMV
COOPER MEDICAL SERVICES	L	507,244	CASH-FMV
COOPER HEALTHCARE PROPERTIES	Q	153,948	CASH-FMV
COOPER HEALTHCARE PROPERTIES	К	473,771	CASH-FMV
COOPER MEDICAL SERVICES	К	4,449,236	CASH-FMV
COOPER MEDICAL SERVICES	0	187,944	CASH-FMV
COOPER MEDICAL SERVICES	К	281,000	CASH-FMV
COOPER MEDICAL SERVICES	Р	261,081	CASH-FMV
C & H COLLECTION SERVICES INC	0	63,468	CASH-FMV
C & H COLLECTION SERVICES INC	L	1,082,289	CASH-FMV
C & H COLLECTION SERVICES INC	L	163,287	CASH-FMV