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# Form **990-PF**Department of the Treasury Internal Revenue Service

EXTENDED TO AUGUST 17, 2015

Return of Private Foundation

r Section 4947 h) (1) Trust Treated as Private Foundation

| Do notentersocalsecurity numbers on this form as it may be made public.
| Information about form 990-PF and its separate instructions is at www.lrs.gov/form990pf.

OMB No 1545-0052 2014

For calendar year 2014 or tax year beginning and ending A Employer identification number Name of foundation 13-6193034 NOVARTIS U.S. FOUNDATION Number and street (or P O box number if mail is not delivered to street address) Room/suite B Telephone number 230 PARK AVENUE, 21ST FLOOR 908-766-9800 City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here NEW YORK, NY 10169 G Check all that apply: Initial return Initial return of a former public charity D 1. Foreign organizations, check here Final return Amended return Foreign organizations meeting the 85% test, check here and attach computation Address change Name change Check type of organization: X Section 501(c)(3) exempt private foundation E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust \_\_\_\_\_ Other taxable private foundation under section 507(b)(1)(A), check here X Accrual I Fair market value of all assets at end of year J Accounting method: Cash F If the foundation is in a 60-month termination Other (specify) (from Part II, col. (c), line 16) under section 507(b)(1)(B), check here 28,969,363. (Part I, column (d) must be on cash basis) ▶\$ (d) Disbursements for charitable purposes (cash basis only) Part | Analysis of Revenue and Expenses (b) Net investment (c) Adjusted net (a) Revenue and (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a)) expenses per books income income .547.054 Contributions, gifts, grants, etc., received Check X If the foundation is not required to attach Sch. B. Interest on savings and temporary cash investments 87 87 87 543,369. 543,369 543,369 Dividends and interest from securities 5a Gross rents b Net rental income or (loss) 6,741 6a Net gain or (loss) from sale of assets not on line 10 Gross sales price for all 330,780. assets on line 6a 1 5 2015 RS-1 6,741 7 Capital gain net income (from Part IV, line 2) ŭ N/A Net short-term capital gain Income modifications 10a Gross sales less returns and allowances b Less Cost of goods sold c Gross profit or (loss) 1,028 ,028 ,028.STATEMENT 11 Other income 2,098,279 551,225 544,484 12 Total. Add lines 1 through 11 0. 0. 0 Compensation of officers, directors, trustees, etc. Other employee salaries and wages 15 Pension plans, employee benefits 16a Legal fees 0. STMT 2 8,000 0. 0. b Accounting fees 10,217. 10,217 0. 0. STMT 3 c Other professional fees 17 Interest 10,784 0. 0 0. STMT 4 Depreciation and depletion Occupancy Travel, conferences, and meetings Printing and publications STMT 5 285,192 15,433 0 0. Other expenses 24 Total operating and administrative 314,193 10,217 15,433 0. expenses Add lines 13 through 23 563,054. 564,392 25 Contributions, gifts, grants paid 26 Total expenses and disbursements. 1,563,054. 1,878,585 10,217 15,433 Add lines 24 and 25 27 Subtract line 26 from line 12: 219,694 a Excess of revenue over expenses and disbursements

c Adjusted net income (if negative, enter -0-)

LHA For Paperwork Reduction Act Notice, see instructions

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529,051

b Net investment income (if negative, enter -0-)

541,008

		U-PF (2014) NOVARTIS U.S. FOUNDATION			6193034 Page 2
P	art	Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only	Beginning of year	End of	<del></del>
<u> </u>		column should be for end-of-year amounts only	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1	Cash - non-interest-bearing			·
	2	Savings and temporary cash investments	572,037.	562,624.	562,624.
	1	Accounts receivable ►	-		
	`	Less: allowance for doubtful accounts ▶			
	,	Pledges receivable ►			<del></del>
	"	Less: allowance for doubtful accounts			
	_	-			
	-	Grants receivable			<del> </del>
	6	Receivables due from officers, directors, trustees, and other			
		disqualified persons			
	7	Other notes and loans receivable			
		Less: allowance for doubtful accounts ▶			
ß	8	Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
Ÿ		Investments - U.S. and state government obligations			
	1	Investments - corporate stock STMT 6	15,562,972.	15,783,330.	28,397,872.
		Investments - corporate bonds	20,002,5724		
	1	Investments - land, buildings, and equipment basis			
	''				
	١	Less accumulated depreciation			
	1	Investments - mortgage loans			·
	13	Investments - other			
	14	Land, buildings, and equipment; basis ▶			
		Less accumulated depreciation			
	15	Other assets (describe ► STATEMENT 7)	0.	8,867.	8,867.
	16	Total assets (to be completed by all filers - see the			
		instructions. Also, see page 1, item I)	16,135,009.		28,969,363.
	17	Accounts payable and accrued expenses	402,920.	438,333.	
		Grants payable	68,569.	33,569.	
S	19	Deferred revenue			
Liabilities	1	Loans from officers, directors, trustees, and other disqualified persons			
Ē	1	Mortgages and other notes payable			
Ë			513.	218.	
	22	Other liabilities (describe	313.	210.	
			470 000	472 120	
_	23	Total liabilities (add lines 17 through 22)	472,002.	472,120.	
		Foundations that follow SFAS 117, check here			
w		and complete lines 24 through 26 and lines 30 and 31			
ë	24	Unrestricted			
<u>a</u>	25	Temporarily restricted			
8	26	Permanently restricted			
힏		Foundations that do not follow SFAS 117, check here			
Ę		and complete lines 27 through 31.			
ō	27	Capital stock, trust principal, or current funds	0.	0.	
ets	28	Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	
Net Assets or Fund Balances	29	Retained earnings, accumulated income, endowment, or other funds	15,663,007.	15,882,701.	
Ę		Total net assets or fund balances	15,663,007.	15,882,701.	
Z	30	Total liet assets of fully paralices	13,003,007.	15,002,701.	
		Total Politica and make an al-Mand belongs	16 135 000	16 254 921	
_	31	Total liabilities and net assets/fund balances	16,135,009.	16,354,821.	
F	art	III Analysis of Changes in Net Assets or Fund B	alances		
=		<del></del>		<del></del>	
1		I net assets or fund balances at beginning of year - Part II, column (a), line	30		15 663 005
		st agree with end-of-year figure reported on prior year's return)		1	15,663,007.
		r amount from Part I, line 27a		2	219,694.
		r increases not included in line 2 (itemize)	<del> </del>	3	0.
		lines 1, 2, and 3		4	15,882,701.
		eases not included in line 2 (itemize)		5	0.
<u>6</u>	Tota	I net assets or fund balances at end of year (line 4 minus line 5) - Part II, co	olumn (b), line 30	6	15,882,701.
					Earm QQ0-PF (2014)

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2 Total of line 1, column (d) 4 Enter the net value of noncharitable-use assets for 2014 from Part X, line 5 Multiply line 4 by line 3 724,701. 5 5,410. Enter 1% of net investment income (1% of Part I, line 27b) 6 7 Add lines 5 and 6 1,7<u>30,111.</u> 7 1,563,054. 8 Enter qualifying distributions from Part XII, line 4 8

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.

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See the Part VI instructions.

	990-PF (2014) NOVARTIS U.S. FOUNDATION rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), o	13- r <b>4948</b>	-619303 - see inst	4 ructio	Page 4
	Exempt operating foundations described in section 4940(d)(2), check here  and enter "N/A" on line 1.				<u> </u>
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)	ļ			
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here  and enter 1%	1		10,	320.
	of Part I, line 27b				
C	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col (b).				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2			<u>0.</u>
3	Add lines 1 and 2	3		10,	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	<u> </u>		<u>0.</u>
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5		10,8	<u>320.</u>
6	Credits/Payments:				
a	2014 estimated tax payments and 2013 overpayment credited to 2014 6a 10,566	5.			
b	Exempt foreign organizations - tax withheld at source 6b	_			
C	Tax paid with application for extension of time to file (Form 8868)  6c 3,000	<u>.</u>			
đ	Backup withholding erroneously withheld 6d 6	_			
7	Total credits and payments. Add lines 6a through 6d	7	ļ	<u>13,</u>	<u> 566.</u>
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here if Form 2220 is attached	8	ļ		
9	Tax due If the total of lines 5 and 8 is more than line 7, enter amount owed	<b>▶</b> 9	ļ <u></u>		
10	Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	► <u>10</u>		2,'	<u>746.</u>
	Enter the amount of line 10 to be: Credited to 2015 estimated tax   2,746. Refunded	<u>► 11</u>			<u>0.</u>
	rt VII-A Statements Regarding Activities			120	
	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or interv	ene in		Yes	No
	any political campaign?		1:	<u> </u>	X
	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definit		11	<u> </u>	X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials publi	shed or			
	distributed by the foundation in connection with the activities.				
	Did the foundation file Form 1120-POL for this year?		10	_	X
	Enter the amount (If any) of tax on political expenditures (section 4955) imposed during the year:	_			
	· · · · · · · · · · · · · · · · · · ·	<u>) .</u>			
	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation				
	managers ► \$O.				
	Has the foundation engaged in any activities that have not previously been reported to the IRS?		2		X
	If "Yes," attach a detailed description of the activities.				
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation	n, or			
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		_3		<u>X</u>
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	_	7/3	1	X
	If "Yes," has it filed a tax return on Form 990-T for this year?	r	1/A 41	_	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		5		X
_	If "Yes," attach the statement required by General Instruction T				1
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:				1
	By language in the governing instrument, or	4-4- I			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state of the state	tate law		.,	1
	remain in the governing instrument?		6		+
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part	ΧV	7	X	<del> </del>
o-	Enter the states to which the foundation reports or with which it is resistant (see including)				
вa	Enter the states to which the foundation reports or with which it is registered (see instructions)		<del></del>		
L	If the appear is "Ves" to line 7, has the foundation furnished a convert form 900 RE to the Atternov Congret (or decignate)				
D	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			x	
٥	of each state as required by General Instruction G? If "No," attach explanation	nglandor	81	<u>,                                    </u>	+
3	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for year 2014 or the tayable year beginning in 2014 (see instructions for Part VIV)2 if "You " complete Part VIV	JaicHüdl	١.	1	x
10	year 2014 or the taxable year beginning in 2014 (see instructions for Part XIV)? If "Yes," complete Part XIV  Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		10		$\frac{1}{X}$
IŲ	any persons occomic substantial continuators during the ldX yeal filf "Yes," attach a schedule listing their names and addresses		Form 9		

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Pa	art VII-A Statements Regarding Activities (continued)			
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13		X
	Website address ► _ N/A			
14	The books are in care of ▶ PRAGER METIS CPAS, LLC Telephone no. ▶908-76	6-9	800	
	Located at ► 222 MOUNT AIRY ROAD, BASKING RIDGE, NJ ZIP+4 ►07	920		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		<b></b>	
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
16	At any time during calendar year 2014, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		<u>X</u> _
	See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-22.1). If "Yes," enter the name of the			
	foreign country			
Pa	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required			
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)		l	
	a disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)?	1	\	
	(6) Agree to pay money or property to a government official? (Exception Check "No"			
	if the foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days.)			
b	If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations			
	section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? $N/A$	1b		
	Organizations relying on a current notice regarding disaster assistance check here			
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
	before the first day of the tax year beginning in 2014?	1c		<u> </u>
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section 4942(j)(3) or 4942(j)(5)):			
а	At the end of tax year 2014, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning		İ	
	before 2014? Yes X No			
	If "Yes," list the years			
b	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	statement - see instructions.) N/A	2b		
C	: If the provisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.			
	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
3a				
	during the year?			
b	of "Yes," did it have excess business holdings in 2014 as a result of (1) any purchase by the foundation or disqualified persons after			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
	Form 4720, to determine if the foundation had excess business holdings in 2014.)  N/A	3b	_	
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		<u>X</u>
b	o Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
	had not been removed from jeopardy before the first day of the tax year beginning in 2014?	4b		<u> </u>

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Part VII-B   Statements Regarding Activities for Which F	orm 4720 May Be F	Required (continu	ued)	
5a During the year did the foundation pay or incur any amount to:				
' (1) Carry on propaganda, or otherwise attempt to influence legislation (section	4945(e))?	Ye	es X No	
(2) Influence the outcome of any specific public election (see section 4955); o	r to carry on, directly or indire	ectly,		
any voter registration drive?		Ye	es X No	
(3) Provide a grant to an individual for travel, study, or other similar purposes'	7		es X No	
(4) Provide a grant to an organization other than a charitable, etc., organization				
4945(d)(4)(A)? (see instructions)		Ye	es X No	
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational purposes, or t	for		
the prevention of cruelty to children or animals?			es X No	
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify unc	ler the exceptions described			
section 53.4945 or in a current notice regarding disaster assistance (see instru			N/A !	5 <b>b</b>
Organizations relying on a current notice regarding disaster assistance check h	•			
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr		ined		
expenditure responsibility for the grant?			es No	
If "Yes," attach the statement required by Regulations section 53.4945		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
6a Did the foundation, during the year, receive any funds, directly or indirectly, to j				
a personal benefit contract?	Day promiums on	□ v <sub>e</sub>	es X No	
<b>b</b> Did the foundation, during the year, pay premiums, directly or indirectly, on a p	arcanal hanafit contract?			Sb X
If "Yes" to 6b, file Form 8870	ersonal Denemi Commact.		<u> </u>	<u>,,, , , , , , , , , , , , , , , , , , </u>
•	haltar transaction?	□ v <sub>e</sub>	es 🗓 No	
7a At any time during the tax year, was the foundation a party to a prohibited tax s		16		7b
Part VIII Information About Officers, Directors, Truste		nagore Highly		
Paid Employees, and Contractors	ces, roundation Me	mayers, riiging	,	
1 List all officers, directors, trustees, foundation managers and their	compensation.			
		(c) Compensation	(d) Contributions to employee benefit plans	(e) Expense
(a) Name and address	(b) Title, and average hours per week devoted	(If not paid,	i and deterred i	account, other allowances
	to position	`enter'-0-)	compensation	allowalices
SEE STATEMENT 8		0.	ا م ا	0
SEE STATEMENT 0		0.	0.	0.
				-
				<del> </del>
			ĺ	
2 Compensation of five highest-paid employees (other than those inc		enter "NONE."	(d) Contributions to	(a) Evnanca
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred	(e) Expense account, other allowances
	devoted to position		compensation	allowances
NONE				
		- <del>-</del>		
		ļ		
				_
Total number of other employees paid over \$50,000			<u>▶</u>	0
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Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section

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4940(e) reduction of tax in those years.

## Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2013	(c) 2013	(d) 2014
1 Distributable amount for 2014 from Part XI,				
line 7			<del></del>	1,353,637.
2 Undistributed income, if any, as of the end of 2014			0	
a Enter amount for 2013 only b Total for prior years:			0.	
g rotarior prior years.		_		
3 Excess distributions carryover, if any, to 2014:		0.		<del></del>
1				
a From 2009 175,516. b From 2010 479,912.				
d From 2012 290,059. e From 2013 23,249.				
	1 250 540			
f Total of lines 3a through e	1,359,549.			
4 Qualifying distributions for 2014 from				
Part XII, line 4 ► \$ 1,563,054.			^	
a Applied to 2013, but not more than line 2a			0.	
b Applied to undistributed income of prior		0		
years (Election required - see instructions)	.,	0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.		· · · · · · · · · · · · · · · · · · ·	1 252 627
d Applied to 2014 distributable amount	200 417			1,353,637.
e Remaining amount distributed out of corpus	209,417.			
5 Excess distributions carryover applied to 2014 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	1,568,966.			•
<b>b</b> Prior years' undistributed income. Subtract				
line 4b from line 2b		0.		
c Enter the amount of prior years'				
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable		- 0.		
amount - see instructions		0.		
e Undistributed income for 2013. Subtract line				
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2014. Subtract			<u> </u>	
lines 4d and 5 from line 1. This amount must				
be distributed in 2015				0.
7 Amounts treated as distributions out of			<del></del>	
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2009			<del>-</del> .	
not applied on line 5 or line 7	175,516.			
9 Excess distributions carryover to 2015				-
Subtract lines 7 and 8 from line 6a	1,393,450.			
10 Analysis of line 9:				<del></del>
a Excess from 2010 479,912.	}			
b Excess from 2011 390,813.				
c Excess from 2012 290,059.				
d Excess from 2013 23, 249.				
e Excess from 2014 209, 417.				
4235B1 11-24-14				Form <b>990-PF</b> (2014)

- Cappionentary mornate				<del></del> ,
3 Grants and Contributions Paid During the	Year or Approved for Future P	Payment	<del></del>	
Recipient Name and Address (home as houseas)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of	Purpose of grant or contribution	Amount
Name and address (home or business)	or substantial contributor	recipient		
a Paid during the year				
				•
LINK COMMUNITY SCHOOL			GENERAL OPERATING	
			BUDGET	35,000.
MATCHING GIFTS			MATCHING GIFT PROGRAMS	
			ARE TO EDUCATIONAL TAX EX 501C3 ORG., PUBLIC	
			RADIO & TV SCHOOL	
			PROGRAMS	1,528,055,
			-	·
			1	
			<u> </u>	
•				
Total	-		<b>▶</b> 3a	1,563,055.
<b>b</b> Approved for future payment				
NONE				
	-			
Total		L	<b>▶</b> 3h	

Dort	VI/I A	Amalumia af	Income Deadersing	A -4::4:
Раπ	XVI-A	Analysis of	<b>Income-Producing</b>	Activities

Enter gross amounts unless otherwise indicated.	Unrelated	business income		d by section 512, 513, or 514	(e)
	(a) Business	(b) Amount	Exclu- sion	(d) Amount	Related or exempt function income
1 Program service revenue:	code		code	741104111	
a	- <del>    -</del>				<del>.</del>
0	- <del>                                    </del>		<del>  -</del>		
<u> </u>	-		<del>                                     </del>		
d			+ +		
e	-				
g Fees and contracts from government agencies					
2 Membership dues and assessments	<del></del>			-	
3 Interest on savings and temporary cash investments					87.
4 Dividends and interest from securities					543,369.
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal					
property 7 Other investment income					1 020
					1,028.
8 Gain or (loss) from sales of assets other than inventory					6,741.
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a					
b	_				
c	_				
d					
e					
12 Subtotal. Add columns (b), (d), and (e)			).	0.	551,225.
13 Total. Add line 12, columns (b), (d), and (e)				13	551,225.
(See worksheet in line 13 instructions to verify calculations.)	<u> </u>				

## Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes).				
-					

Form **990-PF** (2014)

lere	nature of officer or trustee		OIS Control		return with the preparer shown below (see instr.)?  X Yes No
Sign	Print/Type preparer's hame STEPHEN R.	Preparer's signature		eck if PTI	N
aid reparer	GLICKENHAUS Firm's name ▶ PRAGER METIS	CPAS, LLC	07/14/15	Prm's EIN ► 06 -	00061550 1667465
lse Only		<i>U</i> .			
	Firm's address ► 222 MOUNT A  BASKING RID	IRY ROAD GE, NJ 07920	Pł	hone no. 908-	766-9800
					Form <b>990-PF</b> (2014)

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge

423822 11-24-14 May the IRS discuss this

Capital Gains and Losses for Tax on Investment Income (b) How acquired P - Purchase (a) List and describe the kind(s) of property sold, e.g., real estate, (c) Date acquired (d) Date sold (mo., day, yr.) 2-story brick warehouse; or common stock, 200 shs. MLC Co. D - Donation (mo., dav. vr.) 12/26/13|01/09/14 1a MFO VANGUARD BALANCED INDEX FD INC P **VANGUARD** MFO BALANCED P 12/26/13|01/10/14 INDEX FD INC c MFO INDEX VANGUARD BALANCED FD INC P 12/26/13|01/22/14 P d MFO VANGUARD BALANCED INDEX FD INC 03/28/1404/08/14 e MFO **VANGUARD** BALANCED INDEX FD INC P 03/28/1405/09/14 f MFO VANGUARD BALANCED INDEX FD INC P 03/28/14|05/19/14 g MFO VANGUARD P 03/28/14|05/22/14 BALANCED INDEX FD INC 06/20/1406/20/14 h MFO VANGUARD BALANCED INDEX FD INC P MFO P 06/20/1407/30/14 **VANGUARD** BALANCED INDEX FD INC 01/01/1008/22/14 MFO VANGUARD BALANCED INDEX FD INC P k MFO VANGUARD P BALANCED INDEX FD INC 03/28/1409/16/14 | MFO **VANGUARD** BALANCED INDEX FD INC P 09/19/14/10/06/14 **VANGUARD** m MFO BALANCED INDEX FD INC P 09/19/14/10/10/14 n MFO VANGUARD FD P 09/19/14/10/16/14 BALANCED INDEX INC VANGUARD BALANCED INDEX FD INC P 09/19/14/12/05/14 (g) Cost or other basis (f) Depreciation allowed (h) Gain or (loss) (e) Gross sales price (or allowable) plus expense of sale (e) plus (f) minus (g) 4. 3,443 3,439 52. 11,000. 10,948. b 8,000. 7,942 58. C 2,997. -1. d 2,996. 750. 743. 16,000. 15.790. 210. 35,000 34,479 521. q 775 775 0. h 4,378. 4.371. 165,110. 161,482. 3,628. 24,500 23,364 1,136. 7,500 7,594 -94. -119. 4,000. 4.119. m 13,300 13,798 -498. n 794 0 8,000. 206. Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 (I) Losses (from col. (h)) Gains (excess of col. (h) gain over col. (k), (j) Adjusted basis (k) Excess of col. (ı) (i) F.M.V. as of 12/31/69 but not less than "-0-") as of 12/31/69 over col. (1), if any \* \* 4. a 52. b \* \* 58. C \* \* \_1 d 7. \* \* 210. 521. \* \* g \* \* 0. h \* \* \* \* 3,628. \* \* 1,136. \* \* -94. \* \* -119. m \* \* -498. n \* \* 206. 0 { If gain, also enter in Part I, line 7 If (loss), enter "-0-" in Part I, line 7 } 2 Capital gain net income or (net capital loss) 2 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8

Part IV Capital Gains and	Losses for Tax on Investment Income	1			
(a) List a	and describe the kind(s) of property so y brick warehouse; or common stock, 2	ld, e.g., real estate,	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a MFO VANGUARD	BALANCED INDEX FO	INC	P	09/19/14	12/18/14
b CAPITAL GAINS	DIVIDENDS				
С					
d					
е					
f					i
9					
h					
_1					
k					
1					
m					
n					
0					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) (e) p	Gain or (loss) lus (f) minus (g)	
a 25,000		24,404.			596.
b 1,028					1,028.
C					
d					
e					
f					
g					
h					
1					
1					•
k_					
1					
m					
n					
0					
Complete only for assets sho	wing gain in column (h) and owned by	the foundation on 12/31/69	(I) Los	ses (from col. (h))	!
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col. (j), if any	Gains (excess of	of col. (h) gain ove ot less than "-0-")	
a		7	* *		596.
b					1,028.
C					
d					
e					
f					
9					
<u>h</u>					
1					
<u> </u>			· · · · · · · · · · · · · · · · · · ·		
k			<u> </u>		
1					
m					
<u>n</u>			<u> </u>		
0					
2 Capital gain net income or (net	t capital loss) { If gain, also ente	r in Part I, line 7 0-" in Part I, line 7	2		6,741.
Net short-term capital gain or ( If gain, also enter in Part I, line If (loss), enter "-0-" in Part I, lir	(loss) as defined in sections 1222(5) ar 8, column (c). ne 8	nd (6):	3		5,713.

DESCRIPTION		(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
STOCK SETTLEMENT		1,028.	1,028.	1,028.
TOTAL TO FORM 990-PF, PART I,	LINE 11 =	1,028.	1,028.	1,028.
FORM 990-PF	ACCOUNT	ING FEES	S	TATEMENT 2
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES
ACCOUNTING	8,000.	. 0	. 0.	0.
TO FORM 990-PF, PG 1, LN 16B	8,000.	. 0	. 0.	0.
FORM 990-PF C	THER PROFES	SSIONAL FEES	S	TATEMENT 3
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES
INVESTMENT FEES	10,217.	10,217	. 0.	0.
TO FORM 990-PF, PG 1, LN 16C	10,217	10,217	0.	0.
FORM 990-PF	TA	KES	S	TATEMENT 4
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES
FEDERAL EXCISE TAX	10,784			
NY FILING FEE				

FORM 990-PF	OTHER E	XPENSES		STATEMENT	5	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVE MENT INC		(C) ADJUSTEI NET INCOM		
MATCHING GIFT PROCESS FEE BANK CHARGES DONATIONS LICENSES AND FEES ADMINISTRATIVE FEES POSTAGE AMORTIZATION	11,567. 10,807. 190,110. 775. 56,500. 0. 15,433.		0. 0. 0. 0.	15,43	0. 0. 0. 0. 0. 0.	0.0.0.0.
TO FORM 990-PF, PG 1, LN 23	285,192.		0.	15,43	33.	0.
FORM 990-PF	CORPORAT	E STOCK			STATEMENT	6 ET
DESCRIPTION				K VALUE	VALUE	
CORPORATE SECURITIES		15	,783,330.			
TOTAL TO FORM 990-PF, PART II	, LINE 10B		15	,783,330.	28,397,8	372.
FORM 990-PF	OTHER .	ASSETS			STATEMENT	7
DESCRIPTION		NING OF K VALUE		OF YEAR K VALUE	FAIR MARKE VALUE	ET
SOFTWARE SOFTWARE		0.		0. 8,867.	8,8	0. 367.
TO FORM 990-PF, PART II, LINE	. 15	0.		8,867.		367.

	OF OFFICERS, DI FOUNDATION MANAG	STATEMENT 8			
NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB		
ROBERT PELZER 230 PARK AVENUE NEW YORK, NY 10163	CHAIRMAN 0.00	0.	0.	0.	
MERYL ZAUSNER ONE HEALTH PLAZA EAST HANOVER, NJ 07936	TRUSTEE 0.00	0.	0.	0.	
BRENDA LUCKRITZ 230 PARK AVENUE NEW YORK, NY 10163	TRUSTEE 0.00	0.	0.	0.	
JAMES ELKIN 700 PENNSYLVANIA AVE. N.W. WASHINGTON, DC 20004	TRUSTEE 0.00	0.	0.	0.	
KENNETH SCHUSTER 230 PARK AVENUE NEW YORK, NY 10163	TREASURER 0.00	0.	0.	0.	
EDGAR BUTZ 6201 SOUTH FREEWAY FORT WORTH, TX 76134-2099	EXECUTIVE DIR. 0.00	0.	0.	0.	
BARRY ROSENFELD 230 PARK AVENUE NEW YORK, NY 10163	SECRETARY 0.00	0.	0.	0.	
TOTALS INCLUDED ON 990-PF, PAGE 6	- , PART VIII	0.	0.	0.	

2014 DEPRECIATION AND AMORTIZATION REPORT FORM 990-PF PAGE 1

990-PF

20

(D) · Asset disposed

428102 05-01-14

\* ITC, Section 179, Salvage, Bonus, Commercial Revitalization Deduction

## **Depreciation and Amortization** (Including Information on Listed Property)

990-PF

► Attach to your tax return.

▶ Information about Form 4562 and its separate instructions is at www.lrs.gov/form4562.

OMB No 1545-0172

Attachment

Department of the Treasury Internal Revenue Service (99) Name(s) shown on return

Business or activity to which this form relates

Sequence No 179 Identifying number

							_	
	VARTIS U.S. FOUNDATI					PF PAGE		13-6193034
	rt   Election To Expense Certain Propert	y Under Section 1	79 Note: If yo	ou have any lis	ted property	, complete Part		
	Maximum amount (see instructions)						1	500,000.
	Total cost of section 179 property place	•		)			2	0.000.000
	Threshold cost of section 179 property						3	2,000,000.
4 F	Reduction in limitation. Subtract line 3 fi	om line 2 If zero	or less, ente	er -0-			4	
<u>5</u> [	Pollar limitation for tax year Subtract line 4 from line		-0- If married file	ing separately, se	instructions		5	
6	(a) Description of pro	perty		(b) Cost (busin	ess use only)	(c) Elected	d cost	
				···				
7 l	isted property Enter the amount from	ine 29			7			
8	Total elected cost of section 179 proper	ty Add amounts	s in column (d	c), lines 6 and	7		8	
9 1	Tentative deduction Enter the smaller of	of line 5 or line 8					9	
10 (	Carryover of disallowed deduction from	line 13 of your 2	013 Form 45	62			10	
11 E	Business income limitation. Enter the sn	naller of business	s income (no	t less than ze	ro) or line 5	••	11	
12 8	Section 179 expense deduction Add lin	es 9 and 10, but	do not ente	r more than li	ne 11	•	12	
13 (	Carryover of disallowed deduction to 20	15 Add lines 9 a	and 10, less l	ine 12	▶ 13			
Note	: Do not use Part II or Part III below for	listed property. I	nstead, use i	Part V	•			
Pa	rt II Special Depreciation Allowar	ce and Other D	epreciation	(Do not inclu	de listed pro	perty.)		
14 8	Special depreciation allowance for quali	fied property (oth	ner than liste	d property) pl	aced in serv	ce during		
	he tax year	- 11 7 (-				<b>3</b>	14	
	Property subject to section 168(f)(1) elec	ction					15	
	Other depreciation (including ACRS)					•	16	
	rt III MACRS Depreciation (Do not	include listed pi	operty)(See	nstructions	)	·	1 10 1	
				ection A	<u>,                                      </u>			
17 N	MACRS deductions for assets placed in	service in tax ve	ears beginnin	a before 201	4		17	
	you are electing to group any assets placed in servi	-	_	_		. ▶□	<del>ا '''</del> ا	
	Section B - Assets I						ation Syste	em
		(b) Month and	(c) Basis fo	r depreciation	(d) Recover			
	(a) Classification of property	year placed in service		nvestment use instructions)	period	(e) Convention	(f) Method	(g) Depreciation deduction
19a	3-year property							
b	5-year property						1	
c	7-year property	1						<del></del>
d	10-year property	1				1		
e	15-year property	1						
<del>_</del>	20-year property	1	<del></del>			<del>-  </del>	-	
	25-year property	1			25 yrs		S/L	
<u>g</u>	20-year property	,			<del> </del>	NANA .	S/L	
h	Residential rental property	/			27 5 yrs	MM	+	
	<del></del>	/			27 5 yrs		S/L	
i	Nonresidential real property	/		<del></del>	39 yrs	MM	S/L	
	Seeking O. Assault Di	/	2	4 = 11		MM	S/L	<del> </del>
	Section C - Assets PI	aced in Service	During 2014	4 Tax Year U	sing the Alte	ernative Depred	T	tem
<u>20a</u>	Class life		_			-	S/L	
<u>b</u>	12-year_				12 yrs.		S/L	<del></del>
C D-	40-year	/	<u> </u>		40 yrs.	MM	S/L	<del></del>
	rt IV Summary (See instructions )	<del></del> -						
	isted property. Enter amount from line						21	<del></del>
22 1	Fotal. Add amounts from line 12, lines 1	4 through 17, lin	es 19 and 20	) ın column (g	), and line 2°	i.		
E	Enter here and on the appropriate lines	of your return Page	artnerships a	and S corpora	tions - see in	str.	22	
23 F	For assets shown above and placed in s	service during the	e current yea	ar, enter the				
	portion of the basis attributable to section	on 263A costs			23			
41625	1 HA For Paperwork Reduction	Act Notice see	senarate in	structions				Form 4562 (2014)

Form 4562 (2014)	NOV	<u>ARTIS U</u>	<u>.s.</u>	<u>FOUN</u>	DATI	ON					<u> 13-</u>	<u>6193</u>	034	Page 2
Part V Listed Proper		utomobiles, ce	rtain otl	ner vehic	les, cer	taın aırcı	raft, ce	rtaın com	puters, a	nd prop	erty use	d for en	tertaınm	ent,
recreation, or a	,	hich vou are us	sina the	standare	d milean	ne rate or	dedu.	ctina lease	expens	e comr	oleteonly	24a 2	4b colur	nns (a)
through (c) of							acab	cimy icase	CAPCING	c, comp	, c c c c i i i j	244, 2	10, 00.01	,,,,o (u)
Section A	- Depreciati	on and Other	Informa	ition (Ca	ution: 3	See the i	nstruc	tions for li	mits for p	asseng	er auton	nobiles.)	)	
24a Do you have evidence to	support the bu	siness/investme	nt use cl	aimed?	Y	es 🗌	No	24b If "Y	es," is th	e evide	nce writt	en?	] Yes [	☐ No
(a)	(b) (c) (c) (d) (d)										(i)			
Type of property	Date	Business/		Cost or		sis for depre		Recovery	I -	hod/		ciation		cted
(list vehicles first)	placed in service	investment use percentag		her basis	(Bu	siness/inve use only		period	Conv	ention	dedu	uction	1	on 179 ost
25 Special depreciation alle	1	<u>_</u>		, placed	ın sen//	ce durino	the t	av vear an	d d		1			
used more than 50% in			property	placed	50. *!	oc damış	<i>y</i> 1110 11	·	u	25				
26 Property used more that			988 1188								1			<del>-</del>
20 1 Toporty accountered the	1	<del>i</del>	6								T		Ī	
	<del> </del>		6								1			
	<del> </del>	9			-						<del> </del> -			
O7 Proporty used 50% or I			<del></del>					L .	L		l			
27 Property used 50% or I	ess in a quai		1		-			I	10/1		Ι .		Ι	
			6						S/L·		<del> </del>		1	
	<del></del>	9	1		_				S/L -		<del>                                     </del>		1	
		9							S/L·	<del></del>	<del> </del>	<del></del>	-	
28 Add amounts in column	• •	•				, page 1				28	1	1		
29 Add amounts in column	(ı), line 26 E											29		
				B - Infor										
Complete this section for ve		• • •								•				S
to your employees, first ans	wer the ques	stions in Section	on C to	see if you	u meet a	an excep	otion to	completi	ng this s	ection f	or those	vehicles	3	
			-				ı		,				т ·	
			(	a)	(	(b)		(c)	(0	d)	(	e)	(1	Ŋ
30 Total business/investment	miles driven d	uring the	Vel	nicle	Vel	hicle	\ \	/ehicle	Veh	ıcle	Veh	ncle	Veh	ıcle
year (do not include com	muting miles)													
31 Total commuting miles	driven during	the year									<u> </u>			
32 Total other personal (no	ncommuting	ı) mıles							l					
driven														
33 Total miles driven during	g the year.													
Add lines 30 through 32	2								]					
34 Was the vehicle availab	le for person	al use	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
during off-duty hours?			Ţ											
35 Was the vehicle used p	rimarily by a	more									<u> </u>			
than 5% owner or relate														ĺ
36 Is another vehicle availa	•	onal									<del> </del>	·		
use?														
	Section C	- Questions f	or Emp	lovers W	/ho Pro	vide Vet	nicles	for Use h	v Their F	mnlove	205	·		
Answer these questions to				-					_			re not m	ore than	5%
owners or related persons	000000000000000000000000000000000000000	you moor an o	ACCP (IC)	1 10 00111	picting .	000110111	J 10. 1	0.110100 00	<b>00 by</b> 011	, picy co	o willo ui		ioro triai	. 070
37 Do you maintain a writte	an nolicy stat	tement that or	ohibite s	all nersor	nal use i	of vehicle	es inc	ludina con	nmutina	by you			Yes	No
employees?	on policy sta	tement that pr	OI IIDILS E	an persor	iai use i	or vernor	63, IIIC	luumig con	illiating,	by you	•		163	110
38 Do you maintain a writte	an nolicy stat	tomont that or	obibite r	orconal	uso of s	vobiolos	04005	st commut	ına hvv	OUE				<del> </del>
•	•	•	•							Oui				
employees? See the ins					licers, c	illectors,	, OI 170	o or more	owners				-	+
39 Do you treat all use of v													-	+
40 Do you provide more th		· ·			intorma	tion from	your	employees	s about					
the use of the vehicles,													ļ	+
41 Do you meet the require											•			⊥
Note: If your answer to	37, 38, 39, 4	0, or 41 is "Ye:	s," do n	ot compl	<u>ete Sec</u>	tion B fo	r the c	covered ve	hicles					
Part VI Amortization				т										
(a) Description of	f costs	Date	(b) amortization		(C) Amortizal	ble		( <b>d)</b> Code	ľ	(e) Amortiza		Δ.	(f) mortization	
			begins		amoun	t		section		period or per		fe	or this year	
42 Amortization of costs th	at begins du	<del></del>		1			- ,							
SOFTWARE			0114	+		L,000				12M				000.
SOFTWARE		09	0114		13	3,300				12M	[		4,	433.
43 Amortization of costs th	at began be	fore your 2014	tax yea	ar							43			
44 Total. Add amounts in	column (f) S	ee the instruct	ions for	where to	report						44		15,	433.
416252 01-08-15												F	orm <b>456</b>	2 (2014)

### Form **8868**

(Rev. January 2014)

Department of the Treasury Internal Revenue Service

# Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 .

OMB No 1545-1709

					_ l		
• If you	are filing for an Automatic 3-Month Extension, comple	te only Pa	art I and check this box			<b>▶</b> X	
<ul><li>If you</li></ul>	are filing for an Additional (Not Automatic) 3-Month Ex	tension, d	complete only Part II (on page 2 of t	this form)			
Do not d	complete Part II unless you have already been granted	an automa	atic 3-month extension on a previous	ly filed Fo	rm 8868.		
Electro	nic filing (e-file) . You can electronically file Form 8868 if	you need a	a 3-month automatic extension of tim	ne to file (6	months for a	a corporation	
required	to file Form 990-T), or an additional (not automatic) 3-mo	nth extens	sion of time. You can electronically file	le Form 88	368 to reques	t an extension	
of time t	o file any of the forms listed in Part I or Part II with the ex	ception of	Form 8870, Information Return for T	ransfers /	Associated W	ith Certain	
Persona	l Benefit Contracts, which must be sent to the IRS in pag	er format	(see instructions). For more details of	n the elec	tronic filing o	f this form,	
visit ww	w irs gov/efile and click on e-file for Charities & Nonprofits	3	,				
Part			subm itoriginal ho copies ne	eded).			
A corpo	ration required to file Form 990-T and requesting an autor	matic 6-mo	onth extension - check this box and o	complete			
Part I or	nly			•		ightharpoons	
All other	corporations (including 1120-C filers), partnerships, REM	IICs, and t	rusts must use Form 7004 to reques	t an exten	sion of time		
	come tax returns.		·		r's identifyin	g number	
Type or	Name of exempt organization or other filer, see instru	ictions			ployer identification number (EIN)		
print	, , , , , , , , , , , , , , , , , , , ,						
-	NOVARTIS U.S. FOUNDATION				13-619	3034	
File by the due date for	North an about and assessment as K - B O have	ee instruc	tions	Social se	curity numbe		
filing your	230 PARK AVENUE 21ST FLOOR				,	. (00)	
return See instruction			Iress see instructions				
	NEW YORK, NY 10169	orongir add	mose, dee mendenene				
	THEN TOTAL TOTOS						
Enter th	e Return code for the return that this application is for (file	a a conara	te application for each return)			0 4	
	o flotani oode for the retain that this application is for (iii	e a separa	te application for each return)		- •	( <b>U</b> .   <del>L</del> .)	
Applica	tion.	Return	Application			Return	
						į.	
Is For	0 or Form 990-EZ	Code	Is For			Code	
Form 99		01	Form 990-T (corporation)		<del></del>	07	
		02	Form 1041-A			08	
	20 (individual)	03	Form 4720 (other than individual)			09	
Form 99		04	Form 5227			10	
	0-T (sec 401(a) or 408(a) trust)	05	Form 6069			11	
Form 98	0-T (trust other than above)	06	Form 8870			12	
• The l	PRAGER METIS C			NT 07	020		
	books are in the care of > 222 MOUNT AIRY	RUAD	· ·	יט טא	920		
	phone No ► 908-766-9800		Fax No			<b>,</b> —	
	organization does not have an office or place of busines		•			<b>P</b> L	
	s is for a Group Return, enter the organization's four digit	n '	· · · · · · · · · · · · · · · · · · ·		•	oup, check this	
box 🕨	If it is for part of the group, check this box		ch a list with the names and EINs of		ers the exten	sion is for	
1 Ir	equest an automatic 3 month (6 months for a corporation		•				
_		it organiza	tion return for the organization name	ed above.	The extension	ו	
	for the organization's return for.						
<b>P</b>	X calendar year 2014 or						
-	tax year beginning	, an	d ending		<u> </u>		
2 If	the tax year entered in line 1 is for less than 12 months, o	check reas	on Initial return F	Fınal retur	n		
L	Change in accounting period			<del></del>			
	this application is for Forms 990-BL, 990-PF, 990-T, 4720	, or 6069,	enter the tentative tax, less any				
	onrefundable credits. See instructions	3a	\$	13,566.			
b If	this application is for Forms 990-PF, 990-T, 4720, or 6069	, enter an	y refundable credits and				
estimated tax payments made. Include any prior year overpayment allowed as a credit						<u> 10,566.</u>	
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required,							
b	using EFTPS (Electronic Federal Tax Payment System).	See instru	ctions	Зс	\$	3,000.	
Cautior instruct	<ul> <li>If you are going to make an electronic funds withdrawal ons.</li> </ul>	(direct de	bit) with this Form 8868, see Form 8	453-EO ar	nd Form 8879	-EO for payment	
LHA	For Privacy Act and Paperwork Reduction Act Notice,	see instr	uctions.		Form 88	368 (Rev. 1-2014)	