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EXTENDED TO NOVEMBER 16, 2015

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public.

| Inter | nal Rever | nue Service | <u> Informati</u> | <u>ion about Fo</u> | rm 990 and its instri | ictions is at | www.ic | aov/form990. | Inspection |
|-------------------------------------|-------------------|---------------------------------|---|---------------------|--|----------------------|-------------|-------------------------------|--------------------------------|
| A | For the | 2014 calend | lar year, or tax year beg | | | and end | | | |
| В | Check If | C Name o | f organization | | . <u>-</u> | | | D Employer identifica | ation number |
| , o | applicable | | ICAN FRIENDS | | E TODAET. | | ! | D Employer Identifica | |
| _ | Addres | | | | | | | | |
| <u>_</u> | lchang | e Demo | CRACY INSTIT | UTE IN | <u>. </u> | | | | |
| L | Name change | Doing b | usiness as | | | | | 13-33 | 48313 |
| | Initial | | and street (or P.O. box if | mail is not del | vered to street address) | Rooi | m/suite | E Telephone number | |
| - | Final | 1 1 2 6 6 | W PACES FER | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | 61 | | | 40-7700 |
| L | return/ termin | | | | | | | | 8,666,800. |
| | ated Amend | | own, state or province, o | | ZIP or foreign postal | code | | G Gross receipts \$ | |
| <u></u> | return | VI III | NTA, GA 303 | | | | | H(a) Is this a group ret | |
| | Applic tion | ^{a-} F Name a | ind address of principal o | officer:JAY | KAIMAN | | | for subordinates? | Yes X No |
| | pendir | | AS C ABOVE | | | | | H(b) Are all subordinates Inc | luded? Yes No |
| | Tay.ev | empt status | X 501(c)(3) 501(| (c) (| ◀ (insert no.) 4 | 947(a)(1) or L | 527 | If "No " attach a li | st. (see instructions) |
| P) : | | te: ► N/A | <u> </u> | , | <u> </u> | (- // ./ | | H(c) Group exemption | • |
| | | | V Corneration T | rust As | sociation Other | | . V. | | State of legal domicile: NY |
| | | | | ust As | SOCIATION Other | | L Year | or formation. 1900 M | State of legal doffliche, 14 1 |
| A Pa | art I | | | | | | | | |
| - | 1 | Briefly describ | oe the organization's mis | sion or most | significant activities: | THE PU | RPOS | E OF THE AME | RICAN |
| ے رہے | | FRIENDS | OF THE ISRA | EL DEM | OCRACY INST | ITUTE, | INC | . IS TO PROM | OTE AND |
| UE (` ernanc | | | ox lif the organi | | • | | | than 25% of its net ass | sets. |
| ANNED UEL Activities & Governance | 1 | | ting members of the gov | | · · | | | 3 | 3 |
| <u> </u> | | | • | - | | h 46-X | | | 3 |
| مع الله | 1 | | dependent voting membe | - | * · · | | | 4 | |
| E S | 5 | Total number | of individuals employed | ın calendar y | ear 2014 (Part V, line) | 2a) | | . 5 | 0 |
| AMNIFU Activities & Go | 6 | Total number | of volunteers (estimate i | f necessary) | | | | 6 | 0 |
| ₹ ; | 7 a | Total unrelate | ed business revenue from | n Part VIII. co | lumn (C), line 12 | | | 7a | 0. |
| €. 4 | 1 | | business taxable incom | | • • | | | 7b | 0. |
| | 1 | | | | | | | Prior Year | Current Year |
| | ١, | 0 + | | | | | | 8,831,738. | 8,665,800. |
| ě | 8 | | and grants (Part VIII, line | = | | | \vdash | | |
| ē | 9 | Program serv | ice revenue (Part VIII, line | e 2g) | | | <u> </u> | 0. | 0. |
| Revenue | 10 | Investment in | come (Part VIII, column (| (A), lines 3, 4 | , and 7d) | | | 0. | 0. |
| ш | 11 | Other revenue | e (Part VIII, column (A), lii | nes 5, 6d, 8d | , 9c, 10c, and 11e) | | | 0. | 1,000. |
| | 12 | Total revenue | - add lines 8 through 11 | (must equal | Part VIII. column (A). | line 12) | | 8,831,738. | 8,666,800. |
| | | | milar amounts paid (Part | | | | | 8,176,730. | 8,332,285. |
| | li . | | , , | | • | | | 0. | 0. |
| | | • | to or for members (Part | - | | 5 4 S\ | - }- | 51,948. | 39,123. |
| Expenses | 15 | | er compensation, employ | | | ies 5-10) | ⊢ | | |
| Sue | 16a | Professional 1 | fundraising fees (Part IX, | column (A), | | | | 100,725. | 220,499. |
| ğ | b | Total fundrais | sing expenses (Part IX, co | olumn (D), lın | e 25) 🕨2 | <u>82,711</u> | · ∟ | | |
| Ш | 17 | Other expens | ses (Part IX, column (A), li | ines 11a-11d | , 11f-24e) | | | 317,734. | 221,690. |
| | | | | | | 1 | | 8,647,137. | 8,813,597. |
| | 10 | Pevenue less | es Add lines 13-17 (mus expenses Subtract line | 18 from line | GEIVED | ì | | 184,601. | <146,797. |
| - S | 15 | rievenue less | CAPELIACS GUDITACTIME | 10 11011111110 | | 1 | - P. | ginning of Current Year | End of Year |
| t Assets or | | | (5.1) | 1_1 | ၂ဗ | 1 | 1 0 | 323,823. | 127,557. |
| SSe | 20 | | (Part X, line 16) | NOV S | 1 9 2015 | 1 | - | | |
| g.t | 21 | Total liabilities | s (Part X, line 26) | S | | 1 | | 101,574. | 51,940. |
| Net | 22 | Net assets or | fund balances. Subtrac | line-21-from | Hine-20 | ·] | | 222,249. | 75,617. |
| Pa | art II | Signatur | e Block | l OG | DEN. UT | 1 | | | |
| Und | der pena | alties of perjury, | decare that I have examir | ed this return | -ineluding-accompanylin | schedules and | d statem | ents, and to the best of my | knowledge and belief, it is |
| | - | | Declaration of preparer (o | | | | | | |
| | , 00110 | T . | 1 / \ | ther then e-ag | 217 10 00000 011 011 111101111 | anon or minor p | propara | 11 /15 | 11 |
| | | Signatur | of officer | | | | | Date | } |
| Sig | ın | 1' | 1/ | | | | | Date | - |
| He | re | | KAIMAN, EXEC | . DIRE | CTOR | _ | | | |
| | | Type or | print name and title | | | | | | |
| | | Print/Type pre | parer's name | - | Preparer's signature | | | Date Check | PTIN |
| Pai | d | | W. HAYES | | | _ | - 1. | 17 17.15 | P00054246 |
| | | | MOORE STEP | מודווכ ה | TILED ILO | } | | Self-employed | 58-0673524 |
| | parer | Firm's name | | | | 7000 | | Firm's EIN | 30-00/3544 |
| USE | Only | Firm's addres | | | | 2E 360 | U | | |
| | | | DULUTH, GA | 3 30097 | · | | | Phone no. 77 (|)-995-8800 |
| Ma | y the l | RS discuss th | is return with the prepare | er shown abo | ove? (see instructions |) | | | X Yes No |

432001 11-07-14 LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2014)

| | AMERICAN FRIENDS OF THE ISRAEL | | |
|----------|--|---------------------------------------|--|
| | | 3-3348313 | Page 2 |
| Par | rt III Statement of Program Service Accomplishments | | _ |
| | Check if Schedule O contains a response or note to any line in this Part III | _ _ | X |
| 1 | Briefly describe the organization's mission | | |
| | THE PURPOSE OF THE AMERICAN FRIENDS OF THE ISRAEL DEMOCRA | | |
| | INC. IS TO PROMOTE AND SUPPORT IN THE UNITED STATES AND E | | THE |
| | NONPARTISAN ANALYSIS, STUDY AND RESEARCH ON GOVERNMENT AN | | |
| | REFORM CONDUCTED BY A NONPROFIT CHARITABLE AND EDUCATIONA | <u>.L</u> | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on | | |
| | the prior Form 990 or 990-EZ? | L Yes | X No |
| | If "Yes," describe these new services on Schedule O | | r== |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? | LYes | X No |
| | If "Yes," describe these changes on Schedule O. | | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as me | | |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, | , the total expenses, | and |
| | revenue, if any, for each program service reported. | | |
| 4a | (Code) (Expenses \$ 8,456,631. including grants of \$ 8,332,285.) (Revenue \$ | |) |
| | RESEARCH - ISRAEL DEMOCRACY INSTITUTE, PO BOX 4702 JERUSA | LEM ISRAEL | |
| | 91040 | | |
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| 4b | (Code) (Expenses \$ | | |
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| 4c | (Code) (Expenses \$ Including grants of \$) (Revenue \$ | | |
| 40 | / (Code) / (Expenses 9) / (Note that of 9) | ' | ······································ |
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| <u> </u> | | | |
| 4d | | , | |
| | (Expenses \$ including grants of \$) (Revenue \$ | | |
| 4e | Total program service expenses ► 8,456,631. | | |

Form **990** (2014)

| | | | Yes | No |
|-----|--|-------------|--|----------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | х | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors | | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | <u></u> | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | X |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| _ | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | _ | | v |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | <u> </u> |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | - |
| | Schedule D, Part III | 8 | | Х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for | | | |
| | amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent | | | ٠ |
| | endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | | | |
| • | as applicable Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | ' | | |
| a | Part VI | 11a | х | |
| ь | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| С | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | X |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 11 <u>e</u> | | |
| f | the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | х | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | <u> </u> |
| | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | ļ | X |
| | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | X |
| | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | - | Х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | ļ | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | х | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | <u> </u> | \vdash |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | Х | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | ۱., | 1 |
| 4- | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | X | - |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | [| x |
| 10 | 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII. line 9a? If "Yes." | 18 | | ^ |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | ł | x |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | <u> </u> | X |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| | | <u></u> | 000 | (2014) |

Form 990 (2014) DEMOCRACY INSTITUT

Part IV Checklist of Required Schedules (continued)

| | | | Yes | No_ |
|-----|--|-----------|---------------|----------------|
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | ., |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | X |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | 22 | | х |
| 23 | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | -22 | | |
| 23 | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | x | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K If "No", go to line 25a | 24a | | Х |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | 1 |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | X |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or | | | |
| | former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," | | | x |
| ^- | complete Schedule L, Part II | 26 | | |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member | | | |
| | of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | x |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | <u></u> - | | |
| 20 | instructions for applicable filing thresholds, conditions, and exceptions): | | | l |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | х |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | | X |
| | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, | | | |
| | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | X |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | l |
| | contributions? If "Yes," complete Schedule M | 30 | <u> </u> | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? | | | ٠,, |
| | If "Yes," complete Schedule N, Part I | 31 | | X |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | ļ | x |
| | Schedule N, Part II | 32 | | ^ |
| 33 | | 33 | | x |
| 24 | sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | 33 | - | 1 |
| 34 | Part V, line 1 | 34 | x | ſ |
| 352 | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | - | Х |
| | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | 55. | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | <u>L</u> | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 197 | 1 | | 1 |
| | Note. All Form 990 filers are required to complete Schedule O | 38 | X | <u> </u> |
| | | Form | 990 | (2014) |

| Par | t V Statements Regarding Other IRS Filings and Tax Compliance | | | | age o |
|----------|--|-------------------------------|-----|---------------|--|
| | Check if Schedule O contains a response or note to any line in this Part V | | | | |
| | | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | 1a 5 | | | |
| | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | 1b 0 | , i | | 1 |
| C | Did the organization comply with backup withholding rules for reportable payments to vendors and re | eportable gaming | | | |
| | (gambling) winnings to prize winners? | | 1c | Ŷ | <u>. </u> |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | |
| | filed for the calendar year ending with or within the year covered by this return | 2a 0 | | | _ |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax retuin | ns? | 2b | | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions | ;) | | | - |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | | 3a | | X |
| b | If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule | 0 | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other | authority over, a | | | |
| | financial account in a foreign country (such as a bank account, securities account, or other financial | account)? | 4a | | X |
| b | If "Yes," enter the name of the foreign country. ▶ | | | | 1 |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A | ccounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | 5a | | X |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction | ction? | 5b | | X |
| С | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | ne organization solicit | | | |
| | any contributions that were not tax deductible as charitable contributions? | | 6a_ | | X |
| b | If "Yes," did the organization include with every solicitation an express statement that such contribute | ions or gifts | | | |
| | were not tax deductible? | | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se | rvices provided to the payor? | 7a | | X |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w | as required | 1 | l | |
| | to file Form 8282? | 1 1 | 7c | | X |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | 7d | | | ا۔۔۔۔ا |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of | | 7e | <u> </u> | X |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont | | 7f | \ | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file F | | 7g | N/ | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization | | 7h | N/ | <u>~</u> |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained | by the N/A | ١. | 1 | |
| | sponsoring organization have excess business holdings at any time during the year? | | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | NT / 7 | ١. | 1 | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | N/A N/A | 9a | ├ | ├ |
| þ | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | N/A | 9b | | \vdash |
| 10 | Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 N/A | ا -مدا | | l | |
| а | militation root and dupliar destruction in the control of the cont | 10a | ┨ | İ | , |
| Ь | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | ┨ | 1 | |
| 11 | Section 501(c)(12) organizations. Enter: Gross income from members or shareholders N/A | 144-1 | | | |
| a | | 11a | ┨ | | |
| b | • | | | ŀ | ŀ |
| | amounts due or received from them.) | 11b | 40- | | ŀ |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form If "Yes." enter the amount of tax-exempt interest received or accrued during the year N/A | | 12a | | ┼─ |
| _ | ,,,,,,,, . | 12b | 1 | | ŀ |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | N/A | 13a | \vdash | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | H/A | 13a | +- | + |
| 1- | Note. See the instructions for additional information the organization must report on Schedule O. | | | 1 | ' |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the | 126 | | 1 | |
| | organization is licensed to issue qualified health plans | 13b | 1 | | 1 |
| 140 | | 100 | 14a | | X |
| | Did the organization receive any payments for indoor tanning services during the tax year? If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu | le O | 14a | +- | + |
| <u>b</u> | ii 165, 1185 it lileu a Fortii 720 to report tilese payments fil 140, provide an explanation in scriedo | <u></u> | | n aa n | (2014) |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

| | to line 64, 65, 67 105 below, describe the circumstances, processes, or changes in schedule O see instructions | | | |
|------------|---|---------------|----------------|--------------|
| Sec | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
| sec | tion A. Governing Body and Management | | V | Na |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 1 | $\overline{}$ | Yes | No |
| | If there are material differences in voting rights among members of the governing body, or if the governing | 1 | | |
| | body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent 1b 3 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | 1 1 | | , |
| | officer, director, trustee, or key employee? | 2 | X | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | | | |
| | of officers, directors, or trustees, or key employees to a management company or other person? | _3 | | X |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | X |
| 6 | Did the organization have members or stockholders? | 6 | | Х |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or | | | |
| | more members of the governing body? | 7a | | X |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | 77 |
| | persons other than the governing body? | 7b | | <u> </u> |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | X | i |
| | The governing body? | 8a | X | |
| b | Each committee with authority to act on behalf of the governing body? | _8b | | |
| 9 | is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | , | | X |
| 500 | organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 9 | | Α |
| <u>3ec</u> | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) | | Yes | No |
| 102 | Did the organization have local chapters, branches, or affiliates? | 10a | 103 | X |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | 100 | | |
| Ī | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | ļ |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | X | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | X | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | X | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | in Schedule O how this was done | 12c | X | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | X | ļ |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | ľ | ł | ĺ |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | v | ŀ |
| a | The organization's CEO, Executive Director, or top management official | 15a | X | |
| þ | Other officers or key employees of the organization | 15b | ^ | |
| 16- | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| iva | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | 160 | } - | X |
| . | taxable entity during the year? | 16a | | |
| U | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | İ | |
| | exempt status with respect to such arrangements? | 16b | ł | |
| Sec | tion C. Disclosure | 100 | | <u> </u> |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶GA , NY | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) | availat | ole | - |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | Own website Another's website X Upon request Other (explain in Schedule O) | | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an | d finar | icial | |
| | statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records: | | | |
| | FREDERICK S SLAGLE, CFO - 404-240-7700 | | | |
| | 1266 W PACES FERRY RD, NO. 615, ATLANTA, GA 30327 | | | |

Rart VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees; officers; key employees, highest compensated employees; and former such persons.

| Check this box if neither the organiz (A) Name and Title | (B) Average hours per | (do | not c | Posi heck iss pe | tion | than | one h an | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of |
|---|--|------------------|-----------------------|---------------------|----------|-------------------------|-------------|--|--|---|
| | week (list any hours for related organizations below line) | stee or director | Institutional trustee | Officer D | | Highest compensated 4/2 | | from the organization (W-2/1099-MISC) | from related organizations (W-2/1099-MISC) | other compensation from the organization and related organizations |
| (1) BERNARD MARCUS | 0.50 | Ι | | | | | | | | • |
| CHAIRMAN / DIRECTOR | 0 50 | X | - | <u> </u> | <u> </u> | ├ | _ | 0. | 0. | 0 |
| (2) RICHARD GOODMAN DIRECTOR | 0.50 | X | 1 | | | | | 0. | 0. | 0 |
| (3) FRED MARCUS | 0.50 | ┝ | ┢ | H | - | - | | 0. | 0. | <u>_</u> |
| DIRECTOR | 0.50 | $ \mathbf{x} $ | ļ | | | | | 0. | 25,000. | 0 |
| (4) FREDERICK S SLAGLE | 3.00 | T | | | | | | | | |
| CFO | | 1_ | 1 | X | l | | | 0. | 0. | 0 |
| (5) JAY KAIMAN | 3.00 | | | | | | | _ | | |
| EXECUTIVE DIRECTOR | | 丄 | <u> </u> | X | _ | ↓_ | L | 0. | 332,387. | 0 |
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| Rart VII Section A. Officers, Directors, 1 (A) | (B) | | | | C) | | | (D) | (E) | | | (F) | |
|--|------------------------|--------------------------------|-----------------------|----------|--------------|------------------------------|---|---------------------------------|--------------------|-------|---------|---------------------|-----------------|
| Name and title | Average | 100 | | Pos | | l than | OPė | Reportable | Reportable | | Es | timate | ed |
| | hours per | box | , unle | ss pe | rson | is bot | h an | compensation | compensatio | n [| am | ount (| of |
| | week | _ | cer ar | oad | urecu | or/trus | (00) | from | from related | | | other | |
| | (list any hours for | Individual trustee or director |] | | | | | the | organizations | | | oensa | |
| | related | 5 | 農 | | | sated | | organization (W-2/1099-MISC) | (W-2/1099-MIS | ·C) | | om the | |
| | organizations | age . | E | | 93 | 퉏 | İ | (44-271099-101130) | | j | _ | anızatı I relati | |
| | below | dual | Institutional trustee | _ | e e | S es | نة |] | | | | nızatı | |
| | line) | lugiv. | Instit | Officer | Key employee | Highest compensated employee | Former | | | | J | | |
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| | | 4 | | 1 | | | | | | | | | |
| | | ٠ | | L | , | | <u> </u> | 0. | 357,38 | 37 | | | 0. |
| 1b Sub-total | | | | | | | | 0. | 351,30 | 0. | | | - 0. |
| c Total from continuation sheets to Pa | rt VII, Section A | | | | | | | 0. | 357,38 | | | | -0: |
| d Total (add lines 1b and 1c) | | | . 1 4 | | | | <u> </u> | | | | | | |
| 2 Total number of individuals (including b | | nose | IIST | eo a | vod | e) W | no r | eceived more than \$100 | ,000 or reportab | ie | | | (|
| compensation from the organization | | | - | | | | | | | | | Yes | No |
| 3 Did the organization list any former off | cer director or tr | ueta | ماد | 3V A1 | mnl | \\\AA | or | highest compensated a | mployee on | | | | |
| line 1a? If "Yes," complete Schedule J | | | e, n | ay Cı | mpi | Јусс | , 01 | riighest compensated e | inployee on | | 3 | | Х |
| 4 For any individual listed on line 1a, is the | | | omn | ene: | atio | n an | d at | her compensation from | the organization | j | | | |
| and related organizations greater than | | | | | | | | | tile Organization | | 4 | X | |
| 5 Did any person listed on line 1a receive | | | | | | | | | idual for services | | | | |
| rendered to the organization? /f "Yes," | • | | | | | • | Cia | tod organization or mail | 100 301 11003 | | 5 | | х |
| Section B. Independent Contractors | | | | | | | | | | | | | |
| 1 Complete this table for your five highes | t compensated in | den | ende | ent c | cont | ract | ors 1 | that received more than | \$100,000 of con | npens | ation 1 | rom | |
| the organization. Report compensation | =" | - | | | | | | | | | | | |
| (A) | | | | | | | | (B) | | | (0 | ;) | |
| Name and busin | | | | | | | J | Description of s | services | С | ompe | | 'n |
| DR. JESSE FERRIS, LTD | | | | | | | | FUNDRAISING | | | | | |
| MARCUS 7, SUITE 8, , J | ERUSALEM, | I | SR | AE] | L | | | ACTIVITIES_ | | | 10 | 8 <u>,0</u> | 00 |
| | | | | | | | | | | _ | | | |
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| | | | | | | | | | | | | | |
| 2 Total number of independent contract | ors (including but | not l | ımıte | ed to | the | se li | ste | d above) who received r | nore than | | | | |
| \$100,000 of compensation from the or | ganization | | | | | 1_ | | | | | | | |
| | | | | | | | | | | | Form | 000 | 0044 |

| | | Check if Schedule O conta | | of thoto to unity in | (A) | (B) | (C) | (D) |
|--|----------|---|-------------------|-------------------------|---------------------|------------------------------------|----------------------------------|--|
| | | | | | Total revenue | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 |
| ats I | 1 a | Federated campaigns | 1a | | | | | |
| 2 2 | b | Membership dues | 1b | | | | | } |
| A B | С | Fundraising events | 1c | | | | | |
| 5 8 | d | Related organizations | 1d | | | | | |
| ΣĒ | е | Government grants (contribution | ons) 1e | | | | | } |
| الم ق | f | All other contributions, gifts, grants | | | | | | Į |
| 三美 | | similar amounts not included above | e 1f 8 , | <u>665,800.</u> | : | | | |
| Contributions, Giffs, Grants and Other Similar Amounts | g | Noncash contributions included in lines 1 | 1a-1f \$ | | | | | |
| 7 2 | h | Total. Add lines 1a-1f | | | 8,665,8 <u>0</u> 0. | | | |
| | | | | Business Code | | | | - |
| <u> </u> | 2 a | | | | | | | |
| - P | b | | | | | | | |
| פַ בַּ | С | | | | | | | |
| <u> </u> | ď | | | | | | | |
| Program Service Revenue | е | | | ļ <u>.</u> | | | | |
| ۱ ۲ | f | All other program service rever | nue | L | | | | |
| -+- | | Total. Add lines 2a-2f | | <u> </u> | | | | |
| | 3 | Investment income (including o | dividends, intere | est, and | | | | |
| J | _ | other similar amounts) | | | | | | |
| 1 | 4 | Income from investment of tax | exempt bond p | roceeds | | | | <u> </u> |
| | 5 | Royalties | (ı) Real | (ii) Personal | | | | |
|] | 6 a | Gross rents | (I) Neai | (ii) Personai | | | | ļ |
| 1 | - | | | | | | | |
| | c | · | _ | | | | | |
| - 1 | | Net rental income or (loss) | | <u> </u> | |] | | } |
| | | Gross amount from sales of | (i) Securities | (ii) Other | | | | |
| | | assets other than inventory | West | , (v) G · · | | | | |
| | ь | Less cost or other basis | | | | | | |
| İ | | and sales expenses | | | | | | |
| | С | Gain or (loss) | | | | | | 1 |
| 1 | ď | | | • | | | | |
| a | 8 a | Gross income from fundraising | events (not | | | | | |
| /enne | | including \$ | of | | | ļ | | |
| | | contributions reported on line | 1c). See | ì | } | ł | | ł |
| F | | Part IV, line 18 | а | | | | | |
| Other Re | b | Less: direct expenses | b | <u></u> | | | | |
| ~ | C | Net income or (loss) from fund | raising events | | | | | <u> </u> |
| - 1 | 9 a | Gross income from gaming ac | tivities See | | | | | |
| ļ | | Part IV, line 19 | а | | 1 | | | |
| - 1 | b | Less: direct expenses | b | <u> </u> | ĺ | [| | |
| | С | ` ' | - | <u> </u> | | | | |
| | 10 a | Gross sales of inventory, less | | | | | ! | |
| | | and allowances | a | | | [| | { |
| | | Less: cost of goods sold | b | L | 1 | | | |
| - | <u>c</u> | Net income or (loss) from sales | | Business Caris | | | | |
| - | 11 a | Miscellaneous Revenue MISC. REVENUE-R | | Business Code 623990 | 1,000. | 1,000. | | |
| | ııa b | | | 023330 | | | | |
| - 1 | C | | | | | | | |
| - 1 | C. | | | <u> </u> | | | | |
| | | All other revenue | | | | | | |
| | d e | | | | 1,000. | | <u> </u> | |

Part IX Statement of Functional Expenses

| | Check if Schedule O contains a respons | | | /ci | (D) |
|----------|---|-----------------------|------------------------------|-------------------------------------|---|
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| | ındıvıduals See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | ļ | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals See Part IV, lines 15 and 16 | 8,332,285. | 8,332,285. | | · |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | | | | |
| | trustees, and key employees | | | | |
| 6 | Compensation not included above, to disqualified |] | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | 10 207 | | | 10 107 |
| 7 | Other salaries and wages | 19,387. | | | 19,387 |
| 8 | Pension plan accruals and contributions (include | ļ | , | | |
| _ | section 401(k) and 403(b) employer contributions) | 9,868. | | 0 060 | |
| 9 | Other employee benefits | | | 9,868. | 0 060 |
| 0 | Payroll taxes | 9,868. | | | 9,868 |
| 11 | Fees for services (non-employees) | 3,970. | | 1,985. | 1,985 |
| a | Management | 14,229. | | 14,229. | 1,300 |
| þ | Legal | 14,223. | | 14,223. | |
| C | Accounting | | | | |
| | Lobbying Brofessional fundrations convers Cos Bort IV line 17 | 220,499. | | | 220,499 |
| e | Professional fundraising services. See Part IV, line 17 | 220,400. | | | 220,455 |
| f - | Investment management fees | | | | |
| g | Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.) | 16,500. | | 16,500. | |
| 12 | Advertising and promotion | | | | |
| 12 13 | Office expenses | 37,315. | | 28,148. | 9,167 |
| 14 | Information technology | | | | |
| 15 | Royalties | | | | |
| .o 16 | Occupancy | | | | |
| 17 | Travel | 25,729. | 4,292. | ····· | 21,437 |
| 8 | Payments of travel or entertainment expenses | | ···· | | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | | | | |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization | 730. | | 730. | |
| 23 | Insurance | 2,534. | | 2,534. | |
| 24 | Other expenses. Itemize expenses not covered | | | | |
| | above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| а | CONSULTANTS & CONSULTIN | 120,000. | 120,000. | | |
| b | MEAT C C DAMEDONA TARRESTO | 359. | | | 359 |
| c | | 186. | | 186. | |
| d | LICENSES, PROPERTY TAX | 75. | | 75. | |
| е | All other expenses | 63. | 54. | | |
| 5 | Total functional expenses. Add lines 1 through 24e | 8,813,597. | 8,456,631. | 74,255. | 282,71 |
| 26 | Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | ļ | | ļ | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here If following SOP 98-2 (ASC 958-720) | | i | l | |

| Part X | Bala | nce | She | et |
|------------|-------|-----|-----|----|
| Form 990 (| 2014) | | | |
| • | | | | • |

| | | Check if Schedule O contains a response or no | te to any line in this Part X | (4) | $\neg \neg$ | (8) |
|-----------------------------|-----|---|-----------------------------------|---------------------------------------|-------------|-----------------------------------|
| | | | | (A) Beginning of year | | (B) End of year |
| $\neg \neg$ | 1 | Cash - non-interest-bearing | | 287,760. | 1 | 103,573. |
| - 1 | 2 | Savings and temporary cash investments | | | 2 | 4,817. |
| | 3 | Pledges and grants receivable, net | | | 3 | |
| - 1 | 4 | Accounts receivable, net | [| 35,333. | 4 | 19,167. |
| | 5 | Loans and other receivables from current and for | ormer officers, directors, | | | |
| - 1 | | trustees, key employees, and highest compens | ated employees. Complete | | | |
| ĺ | | Part II of Schedule L | Ĺ | | 5 | |
| | 6 | Loans and other receivables from other disqual | fied persons (as defined under | | | |
| H | | section 4958(f)(1)), persons described in section | n 4958(c)(3)(B), and contributing | | | |
| | | employers and sponsoring organizations of sec | tion 501(c)(9) voluntary | | | |
| 2 | | employees' beneficiary organizations (see instr) | . Complete Part II of Sch L | · · · · · · · · · · · · · · · · · · · | 6 | |
| Classe | 7 | Notes and loans receivable, net | L | | 7 | |
| ۱ ۲ | 8 | Inventories for sale or use | L | | 8 | |
| J | 9 | Prepaid expenses and deferred charges | | | 9 | |
| ı | 10a | Land, buildings, and equipment, cost or other | 1 | | | |
| | | basis. Complete Part VI of Schedule D | 10a 10,227. | | | _ |
| - 1 | b | Less accumulated depreciation | 105 10,227. | 730. | 10c | 0. |
| ı | 11 | Investments - publicly traded securities | | | 11 | |
| 1 | 12 | Investments - other securities See Part IV, line | 11 | | 12 | |
| [| 13 | Investments · program-related See Part IV, line | 11 | | 13 | |
| - 1 | 14 | Intangible assets | | 14 | | |
| - } | 15 | Other assets See Part IV, line 11 | _ | | 15 | 400000 |
| | 16 | Total assets. Add lines 1 through 15 (must equ | al line 34) | 323,823. | 16 | 127,557 |
| | 17 | Accounts payable and accrued expenses | 79,574. | 17 | 33,940 | |
| ı | 18 | Grants payable | Ļ | | 18 | |
| - 1 | 19 | Deferred revenue | Ļ | | 19 | |
| ı | 20 | Tax-exempt bond liabilities | - | | 20 | |
| | 21 | Escrow or custodial account liability. Complete | Part IV of Schedule D | | 21 | |
| ŝ | 22 | Loans and other payables to current and forme | r officers, directors, trustees, | | | |
| | ł | key employees, highest compensated employe | es, and disqualified persons. | | } | |
| Liabilities | | Complete Part II of Schedule L | - | | 22 | |
| • | 23 | Secured mortgages and notes payable to unrel | · | | 23 | 10 000 |
| | 24 | Unsecured notes and loans payable to unrelate | d third parties | 22,000. | 24 | 18,000 |
| i | 25 | Other liabilities (including federal income tax, pa | · | | l j | |
| ı | ł | parties, and other liabilities not included on line | s 17-24). Complete Part X of | | | |
| | | Schedule D | - | 101,574. | 25 | 51,940 |
| | 26 | Total liabilities. Add lines 17 through 25 | . 191 | 101,574. | 26 | 51,940 |
| ĺ | ĺ | Organizations that follow SFAS 117 (ASC 950 | | | | |
| 3 | l | complete lines 27 through 29, and lines 33 ar | nd 34. | 222 240 | | 75 617 |
| ě | 27 | Unrestricted net assets | ļ- | 222,249. | 27 | 75,617 |
| a | 28 | Temporarily restricted net assets | <u> </u> | | 28 | |
| 2 | 29 | Permanently restricted net assets | | 29 | | |
| 2 | | Organizations that do not follow SFAS 117 (A | ASC 958), check here ▶ 📖 | | i | |
| 5 | | and complete lines 30 through 34. | | | | |
| 361 | 30 | Capital stock or trust principal, or current funds | | | 30 | |
| € | 31 | Paid-in or capital surplus, or land, building, or e | ' ' | | 31 | ·- ·- ·- · |
| Net Assets of Fund balances | 32 | Retained earnings, endowment, accumulated in | ncome, or other funds | 222 240 | 32 | 75 647 |
| - | 33 | Total net assets or fund balances | ļ. | 222,249. | 33 | 75,617. |
| | 34 | Total liabilities and net assets/fund balances | | 323,823. | 34 | 127,557. Form 990 (2014 |

AMERICAN FRIENDS OF THE ISRAEL 13-3348313 Page 12 DEMOCRACY INSTITUTE INC. Form 990 (2014) Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI 8,666,800. 1 Total revenue (must equal Part VIII, column (A), line 12) 8,813,597. 2 2 Total expenses (must equal Part IX, column (A), line 25) <146,797.>3 3 Revenue less expenses. Subtract line 2 from line 1 222,249. 4 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 165. 5 Net unrealized gains (losses) on investments 6 Donated services and use of facilities 6 7 Investment expenses 8 Prior period adjustments 0. 9 Other changes in net assets or fund balances (explain in Schedule O) Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, 75,617. 10 column (B)) Part XII Financial Statements and Reporting \mathbf{x} Check if Schedule O contains a response or note to any line in this Part XII Yes No Accounting method used to prepare the Form 990: X Cash Accrual If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. X 2a 2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both Both consolidated and separate basis Consolidated basis Separate basis X 2b b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both Both consolidated and separate basis X Separate basis Consolidated basis c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, X 2c review, or compilation of its financial statements and selection of an independent accountant?

If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

X

Form 990 (2014)

За

Act and OMB Circular A-133?

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2014

Open to Public Inspection

Name of the organization

AMERICAN FRIENDS OF THE ISRAEL DEMOCRACY INSTITUTE INC.

Employer identification number 13-3348313

Part Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is. (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. Type i. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. J Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions) You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iii) Type of organization (vi) Amount of (i) Name of supported (iv) is the organization (v) Amount of monetary (ii) EIN listed in your (described on lines 1-9 other support (see organization support (see governing document? above or IRC section Instructions) Instructions) Yes No (see instructions))

LHA For Paperwork Reduction Act Notice, see the Instructions for

Form 990 or 990-EZ. 432021 09-17-14

| | | | | THE ISRA | EL | 10.004 | |
|----------|---|--------------------|-------------------|----------------------|-----------------------|------------------------|--------------|
| | edule A (Form 990 or 990-EZ) 2014 D | | | | | 13-334\ | 8313 Page 2 |
| Fa | rt II Support Schedule for | | | | | | |
| | (Complete only if you checked | | | | n failed to qualify t | inder Part III. If the | organization |
| <u> </u> | fails to qualify under the tests | listed below, plea | ise complete Part | | | | |
| | tion A. Public Support | | | | | | |
| Cale | ndar year (or fiscal year beginning in) 🕨 | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | ľ | |
| | membership fees received (Do not | | | | | Ï | |
| | include any "unusual grants.") | 8,893,638. | 8,444,735. | 8,187,788. | 8,831,738. | 8,665,800. | 43,023,699 |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | 1 | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | ł | | 1 | |
| 4 | Total. Add lines 1 through 3 | 8,893,638. | 8,444,735. | 8,187,788. | 8,831,738. | 8,665,800. | 43,023,699. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | i | | · . | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | 1 | |
| | column (f) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 43,023,699 |
| | tion B. Total Support | | | <u> </u> | | | |
| Cale | ndar year (or fiscal year beginning in) | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| | Amounts from line 4 | 8,893,638. | 8,444,735. | 8,187,788. | 8,831,738. | 8,665,800. | 43,023,699 |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | ' | | | | |
| | securities loans, rents, royalties | | | | | | |
| | and income from similar sources | | } | | | | |
| 9 | Net income from unrelated business | | | | | | |
| - | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | ı |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | |] | | | | ı |
| | assets (Explain in Part VI) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 43,023,699 |
| | Gross receipts from related activities, | etc (see instructi | One) | <u> </u> | | 12 | |
| | First five years. If the Form 990 is for | • | • | d fourth or fifth to | ax vear as a sectio | | |
| | organization, check this box and stop | - | s mst, second, am | a, rourn, or min te | ix year as a section | 11 30 1(0)(0) | ▶[|
| Sec | ction C. Computation of Publ | | rcentage | - | | | |
| | Public support percentage for 2014 (| | | column (fi) | | 14 | 100.00 % |
| 15 | Public support percentage from 2013 | | • | | | 15 | 96.07 9 |
| | 33 1/3% support test - 2014. If the | | | n line 13, and line | 14 is 33 1/3% or n | | |
| | stop here. The organization qualifies | _ | | | | | X |
| b | 33 1/3% support test - 2013. If the | | • | | line 15 is 33 1/3% | or more, check th | • |
| _ | | | | | | | |

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions Schedule A (Form 990 or 990-EZ) 2014

17a 10% -facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization

b 10% -facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the

meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization

and stop here. The organization qualifies as a publicly supported organization

Schedule A (Form 990 or 990 EZ) 2014 Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

| Section A. Public Support | new, picase com | olete i art ii.j | | | | |
|--|---------------------------------------|---------------------------|-----------------------|---------------------|--|--|
| Calendar year (or fiscal year beginning in) | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | _(e) 2014 | (f) Total |
| 1 Gifts, grants, contributions, and | | | | | | |
| membership fees received (Do not | | | | | | |
| include any "unusual grants.") | | | | | | |
| 2 Gross receipts from admissions, | | ~ | | 1 | | |
| merchandise sold or services per- | | | | | | |
| formed, or facilities furnished in | | | | | | |
| any activity that is related to the organization's tax-exempt purpose | | | | 1 | | |
| 3 Gross receipts from activities that | | | | | | |
| are not an unrelated trade or bus- | | | | | | |
| iness under section 513 | ! | | | | | |
| 4 Tax revenues levied for the organ- | | | | | | |
| <u> </u> | | | | | | |
| ization's benefit and either paid to | ļ | | | ł | | |
| or expended on its behalf | | | | | <u> </u> | |
| 5 The value of services or facilities | | | | 1 | | |
| furnished by a governmental unit to | | | | l | | |
| the organization without charge | | | | | | |
| 6 Total. Add lines 1 through 5 | | | | | | ** |
| 7a Amounts included on lines 1, 2, and | | | | 1 | | |
| 3 received from disqualified persons | | | | | <u> </u> | |
| b Amounts included on lines 2 and 3 received | | | | | | : |
| from other than disqualified persons that exceed the greater of \$5,000 or 1% of the | 1 | | | ľ | | ı |
| amount on line 13 for the year | | | | | | |
| c Add lines 7a and 7b | | | | | | |
| 8 Public support (Subtract line 7c from line 6.) | | | | | | |
| Section B. Total Support | | | | | | |
| Calendar year (or fiscal year beginning in) 🖊 | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) 2014 | (f) Total |
| 9 Amounts from line 6 | | | | <u> </u> | | |
| 10a Gross income from interest, | | | | | 1 | |
| dividends, payments received on | | , | | | 1 | |
| securities loans, rents, royalties and income from similar sources | | | | | | 1 |
| b Unrelated business taxable income | | | | | | |
| (less section 511 taxes) from businesses | | | | | 1 | İ |
| acquired after June 30, 1975 | | | | | | |
| c Add lines 10a and 10b | | | | <u> </u> | | |
| 11 Net income from unrelated business | | | | | | |
| activities not included in line 10b, | | | | | | |
| whether or not the business is | | 1 | | | | |
| regularly carried on 12 Other income Do not include gain | | | <u> </u> | | | |
| or loss from the sale of capital | | | | | | |
| assets (Explain in Part VI) | | | | | | |
| 13 Total support. (Add lines 9, 10c, 11, and 12) | | <u> </u> | <u> </u> | <u> </u> | 5544)(9) | ــــــــــــــــــــــــــــــــــــــ |
| 14 First five years, If the Form 990 is for | the organization's | s first, second, thir | d, fourth, or fifth t | ax year as a secti | on 501 (c)(3) organiz | zation, |
| check this box and stop here | a Command Da | | | | | |
| Section C. Computation of Publi | | | | | 145 | |
| 15 Public support percentage for 2014 (li | | - | column (t)) | | 15 | % |
| Public support percentage from 2013 | | | | | 16 | |
| Section D. Computation of Inves | | | | | 1.21 | |
| 17 Investment income percentage for 20 | | | ne 13, column (f)) | | 17 | % |
| 18 Investment income percentage from 2 | • | • | | | 18 | <u>%</u> |
| 19a 33 1/3% support tests - 2014. If the | - | | | | | 17 is not |
| more than 33 1/3%, check this box ar | · · · · · · · · · · · · · · · · · · · | - · | · · | | | ▶∟⊥ |
| b 33 1/3% support tests - 2013. If the | organization did r | not check a box or | line 14 or line 19 | a, and line 16 is m | ore than 33 1/3%, | and |
| line 18 is not more than 33 1/3%, che | ck this box and s | top here. The orga | anization qualifies | as a publicly supp | oorted organization | ▶∐ |
| 20 Private foundation. If the organization | n did not check a | box on line 14, 19 | a, or 19b, check t | his box and see ir | nstructions | <u> </u> |

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V)

| Section | Δ | ΔII | Supporting Organizations | |
|---------|----|-----------|---------------------------------|--|
| Section | Л. | \sim 11 | Supporting Organizations | |

| <u>Sec</u> | tion A. All Supporting Organizations | | | |
|--------------|--|----------|----------------|--|
| | | | Yes | No |
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing | | | |
| | documents? If "No" describe in Part VI how the supported organizations are designated. If designated by | | | |
| | class or purpose, describe the designation. If historic and continuing relationship, explain | 1 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status | | | |
| _ | under section 509(a)(1) or (2)? If "Yes," explain in part VI how the organization determined that the supported | ĺ | | |
| | organization was described in section 509(a)(1) or (2) | 2 | | |
| 20 | | | | |
| Sa | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer | | | |
| | (b) and (c) below | 3a | | |
| D | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and | | | |
| | satisfied the public support tests under section 509(a)(2)? If "Yes," describe in part VI when and how the | | | |
| | organization made the determination | 3b | | _ |
| C | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2) | - | | ~ |
| | (B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use | 3c_ | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If | | | |
| | "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign | | | İ |
| | supported organization? If "Yes," describe in Part VI how the organization had such control and discretion | l | | |
| | despite being controlled or supervised by or in connection with its supported organizations | _ 4b | | l |
| c | Did the organization support any foreign supported organization that does not have an IRS determination | | | |
| | under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used | 1 | | |
| | to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) | | | |
| | purposes | 4c | | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," | | | $\overline{}$ |
| - | answer (b) and (c) below (if applicable). Also, provide detail in part VI, including (i) the names and EIN | 1 | | |
| | numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, | | | |
| | (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action | 1 | | |
| | was accomplished (such as by amendment to the organizing document) | 5a | | |
| _ | | - Ja | - | |
| Ь | Type I or Type II only. Was any added or substituted supported organization part of a class already | 5b | ŀ | |
| | designated in the organization's organizing document? | | ├─- | - |
| | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | ├ | ├ |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to | | | |
| | anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class | 1 | l | ľ |
| | benefited by one or more of its supported organizations, or (c) other supporting organizations that also | | | |
| | support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in | | 1 | l |
| | Part VI. | 6 | ├ | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial | | | ł |
| | contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent | | | ļ |
| | controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990) | 7 | <u> </u> | <u> </u> |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? | | | ŀ |
| | If "Yes," complete Part I of Schedule L (Form 990). | 8 | | <u> </u> |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more |) | ļ | ļ |
| | disqualified persons as defined in section 4946 (other than foundation managers and organizations described | 1 | | |
| | in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI. | 9a | ļ | 1 |
| b | Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which | | | |
| | the supporting organization had an interest? If "Yes," provide detail in part VI. | 9b | 1 | 1 |
| c | Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit | | | |
| • | from, assets in which the supporting organization also had an interest? If "Yes," provide detail in part VI. | 9c | | |
| 1 0 2 | Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) | <u> </u> | T^{-} | |
| | (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting | | | |
| | organizations)? If "Yes," answer (b) below. | 10a | 1 | 1 |
| h | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to | 00 | | † |
| | bid the digarization have any excess basiness indicates in the tax year (1000 conducted of 1000 for | 1 | ł | 1 |

determine whether the organization had excess business holdings)

AMERICAN FRIENDS OF THE ISRAEL Schedule A (Form 990 or 990-EZ) 2014 DEMOCRACY INSTITUTE INC.

| Sche | dule A (Form 990 or 990-EZ) 2014 DEMOCRACY INSTITUTE INC. | 13-334831 | . 3 Pa | age 5 |
|------------|---|----------------------|--|--|
| | t IV Supporting Organizations (continued) | | | |
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | _ 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| c | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| <u>Sec</u> | tion B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | İ |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | } | 1 |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | ĺ | ĺ |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | • |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | <u> </u> | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | } | ļ |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | 1 |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | ; | 1 | 1 |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s) | 1 | | |
| Sec | tion D. Type III Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | 1 | |
| | organization's tax year, (1) a written notice describing the type and amount of support provided during the prior ta | × | | |
| | year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the | j | 1 | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 11_ | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | 1 |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | } | 1 | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | <u> </u> | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | ļ |
| | significant voice in the organization's investment policies and in directing the use of the organization's | į | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | J |] |] |
| | supported organizations played in this regard | | <u> </u> | |
| Sec | tion E. Type III Functionally-Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in | structions): | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below | | | |
| С | The organization supported a governmental entity Describe in Part VI how you supported a government ent | ity (see instruction | | , |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | 1 | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | - | 1 | |
| | that these activities constituted substantially all of its activities. | 2a | | - |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | ļ | | 1 |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | ľ | - | |
| | activities but for the organization's involvement | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | 1 | | 1 |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | l | 1 | |
| | trustees of each of the supported organizations? Provide details in Part VI. | 3a | ↓ | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | [| | |
| | of its supported organizations? If "Yes," describe in Part VI, the role played by the organization in this regard | 3b | | |
| 43303 | 5 09-17-14 Schedule | A (Form 990 or 9 | 00-E7 | 1 2014 |

AMERICAN FRIENDS OF THE ISRAEL Schedule A (Form 990 or 990-EZ) 2014 DEMOCRACY INSTITUTE INC. 13-3348313 Page 6 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970. See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions 3 Other gross income (see instructions) 4 Add lines 1 through 3 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or 6 maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): 1a a Average monthly value of securities b Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c 1d d Total (add lines 1a, 1b, and 1c) e Discount claimed for blockage or other factors (explain in detail in Part VI) 2 Acquisition indebtedness applicable to non-exempt-use assets Subtract line 2 from line 1d 3 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, 4 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 6 Multiply line 5 by 035 7 Recoveries of prior-year distributions 8 Minimum Asset Amount (add line 7 to line 6) **Current Year** Section C - Distributable Amount 1 Adjusted net income for prior year (from Section A, line 8, Column A) 2 Enter 85% of line 1 3 Minimum asset amount for prior year (from Section B, line 8, Column A) Enter greater of line 2 or line 3 4 5 Income tax imposed in prior year

Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see

Schedule A (Form 990 or 990-EZ) 2014

instructions)

Distributable Amount. Subtract line 5 from line 4, unless subject to

emergency temporary reduction (see instructions)

AMERICAN FRIENDS OF THE ISRAEL

| | dule A (Form 990 or 990-EZ) 2014 DEMOCRACY INS | | 1 | 3-3348313 Page 7 |
|----------|---|--------------------------------|--|---------------------------------------|
| Pai | rt V Type III Non-Functionally Integrated 509 | 9(a)(3) Supporting Org | anizations (continued) | · · · · · · · · · · · · · · · · · · · |
| Sect | ion D - Distributions | | | Current Year |
| _1_ | Amounts paid to supported organizations to accomplish exe | | | |
| 2 | Amounts paid to perform activity that directly furthers exem | | | |
| | organizations, in excess of income from activity | | | |
| _3_ | Administrative expenses paid to accomplish exempt purpos | ses of supported organization | ns | |
| 4_ | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| | Other distributions (describe in Part VI). See instructions. | | | |
| | Total annual distributions. Add lines 1 through 6 | | | |
| 8 | Distributions to attentive supported organizations to which t | the organization is responsive | 9 | |
| | (provide details in Part VI) See instructions. | | | |
| 9_ | | | | |
| 10 | Line 8 amount divided by Line 9 amount | T | T | |
| Sect | ion E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2014 | (iii) Distributable Amount for 2014 |
| _1_ | Distributable amount for 2014 from Section C, line 6 | ļ | | |
| 2 | Underdistributions, if any, for years prior to 2014 | | | |
| | (reasonable cause required-see instructions) | | | |
| _3_ | Excess distributions carryover, if any, to 2014 | | | |
| a | | | | |
| b | | | | |
| c | | | | <u> </u> |
| <u>d</u> | | | | |
| e | From 2013 | <u> </u> | | |
| f | Total of lines 3a through e | | | <u> </u> |
| <u> </u> | Applied to underdistributions of prior years | | | |
| <u>h</u> | Applied to 2014 distributable amount | | | |
| i | Carryover from 2009 not applied (see instructions) | | | |
| i | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | <u> </u> | | |
| 4 | Distributions for 2014 from Section D, | 1 | 1 | |
| | line 7. \$ | <u> </u> | | ļ |
| a | Applied to underdistributions of prior years | | <u> </u> | |
| | Applied to 2014 distributable amount | | | |
| c | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2014, if | | | |
| | any. Subtract lines 3g and 4a from line 2 (if amount | | | |
| | greater than zero, see instructions) | <u> </u> | ļ | |
| 6 | Remaining underdistributions for 2014. Subtract lines 3h | | | |
| | and 4b from line 1 (if amount greater than zero, see | | | |
| | instructions). | <u> </u> | | |
| 7 | Excess distributions carryover to 2015. Add lines 3j | | | |
| | and 4c | <u> </u> | ļ | |
| _8_ | Breakdown of line 7 | <u> </u> | | |
| a | | <u> </u> | | |
| b | | ļ | | |
| _ | | 1 | 1 | i |

Schedule A (Form 990 or 990-EZ) 2014

d Excess from 2013 e Excess from 2014

AMERICAN FRIENDS OF THE ISRAEL 13-3348313 Page 8 Schedule A (Form 990 or 990-EZ) 2014 DEMOCRACY INSTITUTE INC. Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

SCHEDULE D

(Porm 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.lin.gov/form990.

OMB No 1545-0047 Inspection

AMERICAN FRIENDS OF THE ISRAEL Name of the organization

DEMOCRACY INSTITUTE INC

Employer identification number

| Par | t I Organizations Maintaining Donor Advise | | s or Accounts. Complete if the |
|-----|--|--|--|
| | organization answered "Yes" to Form 990, Part IV, line | | o or recognitions of the first |
| | | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | (4, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, | (17) |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | · • · | | |
| 4 | Aggregate value of grants from (during year) Aggregate value at end of year | | |
| _ | | | |
| 5 | Did the organization inform all donors and donor advisors in v | | Yes No |
| _ | are the organization's property, subject to the organization's | • | |
| 6 | Did the organization inform all grantees, donors, and donor a | • • | • |
| | for charitable purposes and not for the benefit of the donor o | or donor advisor, or for any other purpose | · — — |
| Par | impermissible private benefit? t II Conservation Easements. Complete if the org | contaction arrayared "Vee" to Form 000 | Port IV line 7 |
| | | | Part IV, line 7. |
| 1 | Purpose(s) of conservation easements held by the organization | | town all the same automation of a super |
| | Preservation of land for public use (e.g., recreation or e | · — | torically important land area |
| | Protection of natural habitat | Preservation of a cer | tified historic structure |
| _ | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualif | fied conservation contribution in the form | or a conservation easement on the last |
| | day of the tax year | | Hald at the End of the Tay Your |
| | - | | Held at the End of the Tax Year |
| a | Total number of conservation easements | | 2a |
| | Total acreage restricted by conservation easements | | 2b |
| | Number of conservation easements on a certified historic str | • • | 2c |
| d | Number of conservation easements included in (c) acquired a | after 8/17/06, and not on a historic struc | |
| | listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferred, rel | leased, extinguished, or terminated by tr | ne organization during the tax |
| | year ▶ | | |
| 4 | Number of states where property subject to conservation ea | | |
| 5 | Does the organization have a written policy regarding the per | | |
| | violations, and enforcement of the conservation easements r | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | _ | |
| 7 | Amount of expenses incurred in monitoring, inspecting, and | | |
| 8 | Does each conservation easement reported on line 2(d) above | ve satisfy the requirements of section 17 | |
| _ | and section 170(h)(4)(B)(ii)? | | └ Yes └ No |
| 9 | In Part XIII, describe how the organization reports conservati | | |
| | include, if applicable, the text of the footnote to the organization | tion's financial statements that describe | s the organization's accounting for |
| Dai | conservation easements † III Organizations Maintaining Collections o | f Art Historical Transuras or (| Other Similar Assets |
| Га | - | • | Julier Sillillar Assets. |
| | Complete if the organization answered "Yes" to Form | | |
| та | If the organization elected, as permitted under SFAS 116 (AS | | |
| | historical treasures, or other similar assets held for public exh | · · | ance of public service, provide, in Part XIII, |
| | the text of the footnote to its financial statements that descri | | |
| D | If the organization elected, as permitted under SFAS 116 (AS | • | |
| | treasures, or other similar assets held for public exhibition, ed | ducation, or research in furtherance of p | ublic service, provide the following amounts |
| | relating to these items | | . . |
| | (i) Revenue included in Form 990, Part VIII, line 1 | | ► \$ ► \$ |
| _ | (ii) Assets included in Form 990, Part X | | |
| 2 | If the organization received or held works of art, historical tre | • | ial gain, provide |
| | the following amounts required to be reported under SFAS 1 | 16 (ASC 958) relating to these items: | |
| а | Revenue included in Form 990, Part VIII, line 1 | | ➤ \$ ➤ \$ |
| b | Assets included in Form 990, Part X | | ▶ \$ |

AMERICAN FRIENDS OF THE ISRAEL

| | | ACY INSTITU | TE INC | : <u> </u> | | | | <u>13-33</u> | <u>48313</u> | Page 2 |
|------|--|---------------------------------------|---------------|-------------|-----------------|-----------------|-------------|--------------|--|---|
| Par | t III Organizations Maintaining | Collections of A | rt, Histoı | rical Tro | easures, c | or Oth | er Simil | ar Asse | ts(continu | Jed) |
| 3 | Using the organization's acquisition, acces | sion, and other record | is, check a | ny of the | following tha | t are a s | ignificant | use of its | collection | rtems |
| | (check all that apply): | | | - | • | | • | | | |
| а | a Public exhibition d Loan or exchange programs | | | | | | | | | |
| b | Scholarly research | | | ner | ila.igo pi ogio | | | | | |
| c | Preservation for future generations | • | ,0 | ··· — | | | | | | |
| 4 | • | | | | | | | | 4 VIII | |
| | Provide a description of the organization's | | | | | | | ose in Pai | t Alli. | |
| 5 | During the year, did the organization solicit | | | | | er simila | r assets | _ | ٦., | г |
| Da | to be sold to raise funds rather than to be | | | | | | | | _ Yes | <u> </u> |
| Par | reported an amount on Form 990, F | | ete if the or | ganizatio | n answered ' | 'Yes" to | Form 990 |), Part IV, | line 9, or | |
| | | | | . 71 | | | | | | |
| та | Is the organization an agent, trustee, custo | dian or other intermed | diary for co | ntribution | s or other as | sets no | t included | | ٦ | <u> —</u> |
| | on Form 990, Part X? | | | | | | | L_ | 」Yes | ∟ No |
| Ь | If "Yes," explain the arrangement in Part XI | II and complete the fo | ollowing tab | le: | | | | , | | |
| | | | | | | | | | Amount | |
| c | Beginning balance | | | | | | 1c | | | |
| þ | Additions during the year | | | | | | 1d | | | |
| e | Distributions during the year | | | | | | 1e | | | |
| f | Ending balance | | | | | | 1f | | | |
| 2a | Did the organization include an amount on | Form 990, Part X, line | 21. for esc | row or cu | ustodial acco | unt liab | ılıtv? | ` <u>-</u> | Yes | No |
| | If "Yes," explain the arrangement in Part XI | · · · · · · · · · · · · · · · · · · · | | | | | - | | | |
| | rt V Endowment Funds. Complete | | | | | | | | _ | |
| | | (a) Current year | (b) Prio | | (c) Two year | | | years back | (e) Four | years back |
| 4. | Paginning of year balance | (a) Ourient year | (5)110 | , year | (6) 1110 300. | o buok | (4) 111100 | Jours Buon | 107.00. | , |
| | Beginning of year balance | | | | | | | | | |
| b | Contributions | | | | | | | | | |
| C | Net investment earnings, gains, and losses | 3 | <u> </u> | | | | | | ļ. —— | |
| q | Grants or scholarships | | | | ļ | | | | | |
| é | Other expenditures for facilities | | ļ. | | | | | | | |
| | and programs | | | | | | | | | |
| f | Administrative expenses | | | | | | | | <u> </u> | |
| g | End of year balance | | | | | | | | <u> </u> | |
| 2 | Provide the estimated percentage of the c | urrent year end balan | ce (line 1g, | column (a | a)) held as: | | | | | |
| a | Board designated or quasi-endowment | | % | | | | | | | |
| ь | Permanent endowment | % | | | | | | | | |
| | Temporarily restricted endowment | | | | | | | | | |
| • | The percentages in lines 2a, 2b, and 2c sh | | | | | | | | | |
| 3- | Are there endowment funds not in the pos | • | ration that | ara hald a | and administs | ared for | the organ | ization | | |
| Og | | session of the organiz | Lation that e | are ricia a | ara aominista | 3,00 101 | tilo organ | | Γ | Yes No |
| | by | | | | | | | | | 165 140 |
| | (i) unrelated organizations | | | | | | | | 3a(i) | |
| | (ii) related organizations | | | | | | | | 3a(ii) | |
| | If "Yes" to 3a(II), are the related organization | | | | | | | | 3b | |
| 4 | Describe in Part XIII the intended uses of t | | owment fur | nds. | | | | | | |
| Pa | rt VI Land, Buildings, and Equip | | | | | | | | | |
| | Complete if the organization answer | | | ne 11a. S | See Form 990 | , Part X | , line 10 | | | |
| | Description of property | (a) Cost or | other | (b) Cost | or other | (c) A | Accumulat | ted | (d) Book | value |
| | | basis (invest | ment) | basis | (other) | de | epreciation | <u> </u> | | |
| 1a | Land | | | | | المراجع المراجع | (- Weight). | 3-30 | | |
| | Buildings | | - | | | | | | | |
| c | | | | -: | | | | | | |
| | | · | | | | | | | | |
| d | • • | | | | 0,227. | | 10,2 | 27 | | 0. |
| _ | Other | t anual Farm 000, Car | t V action | | | <u> </u> | ±0,2 | | | 0. |
| rota | il. Add lines 1a through 1e. (Column (d) mus | ı equai rorm 990, Par | , column | (D), IINE | (UC) | | | | | |

| Part VII Investments - Other Securities. Complete if the organization answered "Yes" to | o Form 990, Part IV, | line 11b See Form 990, | Part X, line 12. | |
|--|----------------------|---------------------------|------------------------|------------------------|
| (a) Description of security or category (including name of security) | (b) Book value | | | -of-year market value |
|) Financial derivatives | | | | |
|) Closely-held equity interests | | | | |
| 3) Other | | | | |
| _(A) | | | | |
| (B) | | | | |
| (C) | | | | |
| (D) | | | | |
| (E) | | | | |
| _ (F) | | | | |
| _ (G) | | | | |
| (H) | | | | |
| otal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | <u></u> _ | | |
| Part VIII Investments - Program Related. | | | | |
| Complete if the organization answered "Yes" t | | | | |
| (a) Description of investment | (b) Book value | (c) Method of v | valuation: Cost or end | l-of-year market value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | _ - | |
| Part IX Other Assets. | | | | |
| Complete if the organization answered "Yes" t | | , line 11d. See Form 990, | Part X, line 15. | |
| (a) [| Description | | | (b) Book value |
| (1) | | | | |
| (2) | | | | |
| (3) | | | | |
| (4) | _ | | | |
| (5) | | | | |
| (6) | | | | |
| (7) | | | | |
| (8) | | | | |
| (9) | | | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line | 9 15) | | | |
| Part X Other Liabilities. | | | | |
| Complete if the organization answered "Yes" i | to Form 990, Part IV | | n 990, Part X, line 25 | |
| 1. (a) Description of liability | | (b) Book value | 4 | |
| (1) Federal income taxes | | | - | |
| (2) | | | 4 | |
| (3) | | | - | |
| (4) | | | 4 | |
| (5) | | | - | |
| (6) | | | 4 | |
| (7) | | | 1 | |
| (8) | | | 1 | |
| (9) | | | 1 | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | 25) | | 1 | |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2014

AMERICAN FRIENDS OF THE ISRAEL DEMOCRACY INSTITUTE INC.

| Sche | dule D (Form 990) 2014 | DEMOCRACY INSTITUTE I | NC. | 13-3348313 Page 4 |
|-------|------------------------------|--|---------------------------------------|---------------------------------|
| Par | t XI Reconciliation | of Revenue per Audited Financial | Statements With Revenue per | Return. |
| | Complete if the org | ganization answered "Yes" to Form 990, Part IV | , line 12a | |
| 1 | Total revenue, gains, and | other support per audited financial statements | | 1 8,666,965. |
| 2 | Amounts included on line | 1 but not on Form 990, Part VIII, line 12: | | |
| а | Net unrealized gains (loss | es) on investments | 2a 169 | 5 • [|
| b | Donated services and use | | 2b | 7 |
| С | Recoveries of prior year g | rants | 2c | |
| d | Other (Describe in Part XII | | 2d | |
| е | Add lines 2a through 2d | • | | 7 _{2e} 165. |
| 3 | Subtract line 2e from line | 1 | | 3 8,666,800. |
| 4 | Amounts included on Fori | m 990, Part VIII, line 12, but not on line 1: | | |
| а | | included on Form 990, Part VIII, line 7b | 4a | |
| ь | Other (Describe in Part XI | | 4b | |
| - | Add lines 4a and 4b | , | | 4c 0. |
| 5 | | and 4c. (This must equal Form 990, Part I, line | 12) | 5 8,666,800. |
| | t XII Reconciliation | of Expenses per Audited Financial | Statements With Expenses p | |
| | | ganization answered "Yes" to Form 990, Part IV | | |
| 1 | | s per audited financial statements | | 1 8,813,597. |
| 2 | • | 1 but not on Form 990, Part IX, line 25 | | |
| a | Donated services and use | | 2a | |
| b | Prior year adjustments | of radiates | 2b | |
| • | Other losses | | 2c | |
| d | Other (Describe in Part XI | II A | 2d | |
| | Add lines 2a through 2d | ·· <i>)</i> | <u> </u> | |
| _ | Subtract line 2e from line | 4 | | 3 8,813,597. |
| 3 | | | | 0 0,020,00 |
| 4 | | m 990, Part IX, line 25, but not on line 1: | 1 4-1 | i l |
| а | • | included on Form 990, Part VIII, line 7b | 4a | - |
| b | Other (Describe in Part XI | ш) | _4b | - $ $ $ $ 0. |
| | Add lines 4a and 4b | | | |
| 5 | | s 3 and 4c. (This must equal Form 990, Part I, III | ne 18) | 5 8,813,597. |
| | rt XIII Supplemental | | | 4 B . W L . O. B . W |
| | | ed for Part II, lines 3, 5, and 9; Part III, lines 1a | | ine 4; Part X, line 2; Part XI, |
| lines | 2d and 4b; and Part XII, lir | nes 2d and 4b. Also complete this part to provi | de any additional information. | |
| | | | | |
| | | | | |
| PAI | RT X, LINE 2: | | | |
| | | | | DOGETHEONIC CHOULD |
| AUI | OIT NOTE: "GAZ | AP PROVIDES GUIDANCE FOR | HOW UNCERTAIN TAX | POSITIONS SHOULD |
| _ | | | | |
| BE | RECOGNIZED, 1 | MEASURED, PRESENTED, AND | DISCLOSED IN THE O | RGANIZATION S |
| _ | | | | |
| FII | NANCIAL STATE | MENTS. THE ORGANIZATION' | S MANAGEMENT HAS EV | ALUATED THE |
| | | | | |
| IMI | PLICATIONS OF | THESE STANDARDS AND HAS | NOT IDENTIFIED ANY | UNCERTAIN TAX |
| | | | | |
| POS | SITIONS FOR TH | HE ORGANIZATION; THEREFO | RE, NO TAX EXPENSE | OR ACCRUALS FOR |
| | | | | |
| UNO | CERTAIN TAX PO | DSITIONS ARE INCLUDED IN | THE ACCOMPANYING F | INANCIAL |
| | | | | |
| ST | ATEMENTS." | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | · · · · · · · · · · · · · · · · · · · | |
| | | | | |
| | | · · · · · · · · · · · · · · · · · · · | | |
| | | | | |

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

OMB No 1545-0047 2014

Department of the Treasury Internal Revenue Service

▶ Information about Schedule F (Form 990) and its instructions is at www.lrs.gov/form990.

Open to Public

Name of the organization **Employer identification number** AMERICAN FRIENDS OF THE ISRAEL DEMOCRACY INSTITUTE INC. 13-3348313 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes No the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed.) (a) Region (b) Number of (c) Number of (d) Activities conducted in region (e) If activity listed in (d) (f) Total employees, agents, and independent expenditures is a program service, offices (by type) (e.g., fundraising, program for and describe specific type in the region services, investments, grants to investments contractors recipients located in the region) of service(s) in region in region ın region MIDDLE EAST AND 8,332,285. NORTH AFRICA -GRANTS 8,332,285. 0 3 a Sub-total **b** Total from continuation ٥. n sheets to Part I c Totals (add lines 3a

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2014

8,332,285.

and 3b)

AMERICAN FRIENDS OF THE ISRAEL DEMOCRACY INSTITUTE INC.

Page 2

13-3348313

Schedule F (Form 990) 2014

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| | 1 | | | 1 | 1 | 1 | 1 | ~ 1 - |
|---|---|--|---|---|---|---|---|---|
| (i) Method of valuation (book, FMV, appraisal, other) | | | • | | | | ← | 0 Schedule F (Form 990) 2014 |
| (h) Description of non-cash assistance | | | | | | | | Sched |
| (g) Amount of non-cash assistance | 0. | | | | | | exempt by | |
| (f) Manner of cash disbursement | CASH DISBURSEMENT | | | | | | , recognized as tax- | |
| (e) Amount of cash grant | 8,332,285. | | | | | | foreign country, | |
| (d) Purpose of grant | TO PROMOTE AND SUPPORT IN THE UNITED STATES AND ELSEWHERE, THE NONPARTISAN | | | | | | Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by | |
| (c) Region | MIDDLE EAST AND NORTH AFRICA - ALGERIA, BAHRAIN, DJIBOUTI, EGYPT, | | | | | | ins listed above that are | or entities |
| (b) IRS code section and EIN (if applicable) | | | | | | | recipient organization | other organizations |
| 1 (a) Name of organization | | | | | | | 2 Enter total number of | Enter total number of other organizations or entitles |

SEE PART V FOR COLUMN (D) DESCRIPTIONS

432072 09-24-14

AMERICAN FRIENDS OF THE ISRAEL DEMOCRACY INSTITUTE INC.

Page 3

13-3348313

Schedule F (Form 990) 2014

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16

Schedule F (Form 990) 2014 (h) Method of valuation (book, FMV, appraisal, other) (g) Description of non-cash assistance (f) Amount of non-cash assistance (e) Manner of cash disbursement (c) Number of (d) Amount of recipients cash grant Part III can be duplicated if additional space is needed. (b) Region (a) Type of grant or assistance

| Part | IV Foreign Forms | |
|------|---|----------|
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | Yes X No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990) | Yes X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471) | Yes X No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | Yes X No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | Yes X No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713, do not file with Form 990) | Yes X No |

Schedule F (Form 990) 2014

. AMERICAN FRIENDS OF THE ISRAEL Schedule F (Form 990) 2014 DEMOCRACY INSTITUTE INC.

| Schedule F (Form 990) 2014 DEMOCRACY INSTITUTE INC. | 13-3348313 | Page 5 |
|--|--------------------------|---------------|
| Part V Supplemental Information | nting method, amounts of | |
| Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (account investments vs. expenditures per region), Part II, line 1 (accounting method), Part III (accounting method). | | ;) |
| (estimated number of recipients), as applicable. Also complete this part to provide any additional info | rmation | |
| PART I, LINE 2: | | |
| GRANTS ARE ONLY MADE TO THE ISRAEL DEMOCRACY INSTITUTE A | RECOGNIZED_ | |
| ISRAELI CHARITABLE ENTITY. | | |
| | 48884 | |
| PART II, COLUMN (D): | | |
| (A) REGION: | | |
| MIDDLE EAST AND NORTH AFRICA - ALGERIA, BAHRAIN, DJIBOUTI | , EGYPT, | |
| (D) PURPOSE OF GRANT: TO PROMOTE AND SUPPORT IN THE UNITE | D STATES AND | |
| ELSEWHERE, THE NONPARTISAN ANALYSIS, STUDY AND RESEARCH C | N GOVERNMENT | AND |
| ECONOMIC REFORM CONDUCTED BY A NONPROFIT CHARITABLE AND E | DUCATIONAL | |
| ORGANIZATION IN ISRAEL, THE ISRAEL DEMOCRACY INSTITUE, AM | ID THE | |
| DISSEMINATION OF THE RESULTS OF SUCH WORK TO THE GENERAL | PUBLIC. | |
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SCHEDULE G

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

2014
Open to Public Inspection

OMB No 1545-0047

Name of the organization

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www. Irs. gov/form. 990.

AMERICAN FRIENDS OF THE ISRAEL

Emplo
DEMOCRACY INSTITUTE INC.

13-3

Employer identification number 13-3348313

| Part Fundraising Activities required to complete this part | Complete if the organization answ | vered "Y | es" to | Form 990, Part IV, I | ine 17 Form 990-EZ | filers are not |
|--|---|--|--|--|---|---|
| Indicate whether the organization raise a X Mail solicitations b X Internet and email solicitations c X Phone solicitations d X In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, Figure 1 b if "Yes," list the ten highest paid and compensated at least \$5,000 by the | e X Solicition of the solicities of Solicities or oral agreement with any individual or entity in connection with inviduals or entities (fundraisers) pur | ation of ation of al fundra al (includ profess | non-g gover ising ding o ional f | overnment grants nment grants events fficers, directors, trui undraising services? | stees or X Yes | |
| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) fundr have cu or con contribu | istody trol of | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col (i) | (vi) Amount paid to (or retained by) organization |
| DR. JESSE FERRIS, LTD - MARCUS 7, SUITE 8, JERUSALEM, | FUNDRAISING | Yes | No X | 629,648. | 108,000. | 521,648. |
| LILI NAVEH - 119 MONTE AVENUE, PIEDMONT, CA 94611 | FUNDRAISING | | х | 321,152. | 26,000. | 295,152. |
| DAVID ALTSHULER COMPANY, INC 63 VINE ROAD, LARCHMONT, NY | FUNDRAISING CONSULTING | - | x | 0. | 51,000. | <51,000.> |
| | | | | | | |
| | | | | | | |
| Total | | | > | 950,800. | 185,000. | 765,800. |
| List all states in which the organization or licensing. GA , NY | on is registered or licensed to solici | t contrib | ution | s or has been notifie | d it is exempt from r | egistration |
| | | | | | | |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

SEE PART IV FOR CONTINUATIONS

Schedule G (Form 990 or 990-EZ) 2014

432081 08-28-14

AMERICAN FRIENDS OF THE ISRAEL

| Sch | edui | e G (Form 990 or 990-EZ) 2014 DEMOCRA | | | 13- | 3348313 Page 2 |
|-----------------|----------|---|----------------------------|---------------------------|--------------------|---|
| Рa | πι | Fundraising Events. Complete if the of fundraising event contributions and groups and groups. | _ | | | |
| | | or folial assing event contributions and git | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events (add col. (a) through |
| e l | | | (event type) | (event type) | (total number) | col. (c)) |
| Revenue | 1 | Gross receipts | | | | |
| ۳ | | | | | | |
| ļ | 2 | Less. Contributions | | | | |
| \dashv | 3 | Gross income (line 1 minus line 2) | | | | <u> </u> |
| | 4 | Cash prizes | | | <u> </u> | |
| Si | 5 | Noncash prizes | | | | |
| cpense | 6 | Rent/facility costs | | | , | |
| Direct Expenses | 7 | Food and beverages | | | | |
| ^ | 8 | Entertainment | | | | |
| | 9 | Other direct expenses | | <u> </u> | L <u></u> | ļ |
| | 10 | Direct expense summary Add lines 4 through | • | | | ļ |
| Pa | 11 rt | | | 990, Part IV, line 19, or | reported more than | <u> </u> |
| | | \$15,000 on Form 990-EZ, line 6a. | | , | | |
| e l | | | (a) Bingo | (b) Pull tabs/instant | (c) Other gaming | (d) Total gaming (add |
| Revenue | | | | bingo/progressive bingo | | col (a) through col. (c)) |
| B _e | • | Gross revenue | } | } | | 1 |
| — | Ė | Gloss revenue | | | | <u> </u> |
| Ses | 2 | Cash prizes | | | | |
| Direct Expenses | 3 | Noncash prizes | | | | |
| Direct | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses | | | | |
| | 6 | Volunteer labor | Yes % No | Yes% No | Yes% No | |
| | 7 | Direct expense summary. Add lines 2 through | h 5 ın column (d) | | • | |
| | 8 | Net gaming income summary. Subtract line 7 | ' from line 1, column (d) | | | |
| | | | | | | |
| | ls ' | ter the state(s) in which the organization condi the organization licensed to conduct gaming a | ctivities in each of these | states? | | Yes No |
| b | lf " | No," explain. | | | | |
| 10a | W | ere any of the organization's gaming licenses re | evoked, suspended or te | erminated during the tax | year? | Yes No |
| b | lf ' | Yes," explain | | | | |
| | _ | | | | | |
| 4320 | B2 0 | 8-28-14 | | | Schedule G (Fo | rm 990 or 990-EZ) 2014 |

AMERICAN FRIENDS OF THE ISRAEL

| <u>Sch</u> | edule G (Form 990 or 990-EZ) 2014 DEMOCRACY INSTITUTE INC. | <u> 13-33</u> | <u> 348313</u> | Page 3 |
|------------|--|---------------|----------------|---------------|
| 17 | Does the organization conduct gaming activities with nonmembers? | | Yes | ☐ No |
| 12 | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed | | | |
| | to administer charitable gaming? | l | Yes | |
| 13 | Indicate the percentage of gaming activity conducted in: | - | | |
| а | The organization's facility | Ĺ | 13a | % |
| b | An outside facility | г | 13b | % |
| 14 | Enter the name and address of the person who prepares the organization's gaming/special events books and record | :at | | |
| | Name | | | |
| | Address > | | | |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue? | | Yes | □ No |
| b | If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount of gaming revenue retained by the third party > \$ | ınt | | |
| c | If "Yes," enter name and address of the third party | | | |
| | Name | | | |
| | Address ► | | | |
| 16 | Gaming manager information. | | | |
| | Name | <u>-</u> | | |
| | Gaming manager compensation ▶ \$ | | | |
| | | | | |
| | Description of services provided | | | |
| | | | | |
| | | | | |
| | ☐ Director/officer ☐ Employee ☐ Independent contractor | | | |
| 17 | Mandatory distributions | | | |
| | Is the organization required under state law to make charitable distributions from the gaming proceeds to | | | |
| · | retain the state gaming license? | | Yes | ☐ No |
| | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent i | in the | | |
| • | organization's own exempt activities during the tax year \$ | | | |
| Pa | rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and F | Part III. lin | es 9, 9b, 1 | 0b. 15b. |
| <u> </u> | 15c, 16, and 17b, as applicable Also provide any additional information (see instructions) | | ,, | ,, |
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| • | | AMERICAN | FRIENDS OF | THE | ISRAEL | |
|------------|--|---------------------------------------|---------------|-----|--|-------------------|
| Schedule G | (Form 990 or 990-EZ) Supplemental Infor | DEMOCRACY | INSTITUTE | INC | <u>. </u> | 13-3348313 Page 4 |
| Part IV | Supplemental Infor | mation (continued | d) | | | |
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SCHEDULE J (Form 990)

Department of the Treasury

Part I

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

2014

Open to Public Inspection

Name of the organization

Questions Regarding Compensation

AMERICAN FRIENDS OF THE ISRAEL DEMOCRACY INSTITUTE INC.

Employer identification number 13-3348313

| | _ | | Yes | No |
|----|---|-----------|--------------|--------------|
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | ļ |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (e.g., maid, chauffeur, chef) | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? | 2 | X | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III | | | |
| | Compensation committee Written employment contract | | | |
| | Independent compensation consultant Compensation survey or study | | 1 | ł |
| | Form 990 of other organizations Approval by the board or compensation committee | | | |
| 4 | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| | organization or a related organization. | | , | |
| а | Receive a severance payment or change-of-control payment? | 4a | ļ | X |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | X |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | X |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | ļ Į | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | İ | l | |
| | contingent on the revenues of. | | | |
| а | The organization? | <u>5a</u> | | X |
| b | Any related organization? | 5b | | X |
| | If "Yes" to line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | 1 | | |
| | contingent on the net earnings of | ١ | } | ₹ 7 |
| | The organization? | 6a | | X |
| b | Any related organization? | 6b | | <u> </u> |
| _ | If "Yes" to line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments | l _ | | . |
| | not described in lines 5 and 6? If "Yes," describe in Part III | 7 | | X |
| 8 | Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | _ | ł | |
| _ | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | ļ | X |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in | _ | | |
| | Regulations section 53 4958-6(c)? | 9 | I | l |

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Schedule J (Form 990) 2014

AMERICAN FRIENDS OF THE ISRAEL

Schedule J (Form 990) 2014

DEMOCRACY INSTITUTE INC.

Page 2

13-3348313

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VIII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (ii) Bonus & (iii) Other compensation compen | | (B) Breakdown of | (B) Breakdown of W-2 and/or 1099-MISC compensation | SC compensation | (C) Retirement and | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) |
|--|----------|--------------------------|--|-------------------------------------|--------------------|-------------------------|---------------------------------|--------------------------------|
| 332,387. 0. 0. 0. 0. 0. 0. 332,3 | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | | g = |
| 332,387. 0. 0. 0. 0. 332,3 | 5 | | | | | | | 0 |
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AMERICAN FRIENDS OF THE ISRAEL DEMOCRACY INSTITUTE INC.

13-3348313

Schedule J (Form 990) 2014

Schedule J (Form 990) 2014 Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information Part III Supplemental Information

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information.

DEMOCRACY INSTITUTE INC.

► Attach to Form 990 or 990-EZ. Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www irs goulform 990

AMERICAN FRIENDS OF THE ISRAEL Emplo

OMB No 1545-0047 Open to Public Inspection

Employer identification number 13-3348313

| FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: |
|---|
| SUPPORT IN THE UNITED STATES AND ELSEWHERE, THE NONPARTISAN ANALYSIS, |
| STUDY AND RESEARCH ON GOVERNMENT AND ECONOMIC REFORM CONDUCTED BY A |
| NONPROFIT CHARITABLE AND EDUCATIONAL ORGANIZATION IN ISRAEL, THE ISRAEL |
| DEMOCRACY INSTITUE, AND THE DISSEMINATION OF THE RESULTS OF SUCH WORK |
| TO THE GENERAL PUBLIC. |
| |
| FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: |
| ORGANIZATION IN ISRAEL, THE ISRAEL DEMOCRACY INSTITUE, AND THE |
| DISSEMINATION OF THE RESULTS OF SUCH WORK TO THE GENERAL PUBLIC. |
| |
| FORM 990, PART VI, SECTION A, LINE 2: |
| BERNARD MARCUS - CHAIRMAN |
| FRED MARCUS - DIRECTOR |
| BERNARD AND FRED MARCUS ARE FATHER AND SON. |
| |
| BERNARD MARCUS - CHAIRMAN |
| FREDERICK SLAGLE - CFO |
| FREDERICK SLAGLE IS AN EMPLOYEE OF THE MARCUS FAMILY OFFICE, LLC OF WHICH |
| MR. MARCUS IS OWNER. |
| |
| BERNARD MARCUS - CHAIRMAN |
| JAY KAIMAN - EXECUTIVE DIRECTOR |
| JAY KAIMAN IS AN EMPLOYEE OF THE MARCUS FAMILY OFFICE, LLC OF WHICH MR. |
| MARCUS IS OWNER. |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 432211 08-27-14

Schedule O (Form 990 or 990-EZ) (2014)

INFORMATION OF THE ORGANIZATION, THEY AND THE FINANCIAL STATEMENTS ARE NOT MADE AVAILABLE TO THE GENERAL PUBLIC.

FORM 990, PART XII, LINE 2(C)

THE PROCESS BY WHICH THE ORGANIZATION CHOOSES AND AUDITOR AND REVIEWS

THE FINANCIALS HAS NOT CHANGED FROM THE PRIOR YEAR.

432212 08-27-14

Schedule O (Form 990 or 990-EZ) (2014)

| leann ad Alice | 990-EZ) (2014) AMERICAN FRIENDS OF | MUR TODART | Page |
|-------------------------|---------------------------------------|---------------------|---|
| ame of the organization | AMERICAN FRIENDS OF | IUE TOWNER | Employer identification number 13-3348313 |
| · | DEMOCRACY INSTITUTE | INC. | 13-3348313 |
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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Open to Public Inspection

OMB No 1545-0047

Section \$12(b)(13) controlled enity? Schedule R (Form 990) 2014 ž Employer identification number 13-3348313 2014 Direct controlling Yes entity Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. MARCUS FOUNDATION Direct controlling entity End-of-year assets Public charity status (if section <u>e</u> 501(c)(3)) e Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. AMERICAN FRIENDS OF THE ISRAEL PF Total income Exempt Code ਉ section 501(C)(3) Ē Legal domicile (state or Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Legal domicile (state or foreign country) foreign country) ► Attach to Form 990. BORGIA Primary activity Primary activity 9 DEMOCRACY INSTITUTE INC. GRANT MAKING For Paperwork Reduction Act Notice, see the Instructions for Form 990. THE MARCUS FOUNDATION, INC. - 58-1815651 Name, address, and EIN (if applicable) Name, address, and EIN of related organization of disregarded entity 1266 W PACES FERRY RD Name of the organization GA 30327 Department of the Treasury Internal Revenue Service Part 🎼 ATLANTA, Part

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AMERICAN FRIENDS OF THE ISRAEL

Schedule R (Form 990) 2014 DEMOCRACY INSTITUTE INC.

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year

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13-3348313

| (a) Name, address, and EIN of related organization | (b) Primary activity | (C) | © | <u> </u> | (e) | € | (<u>a</u> | Ξ | = | _ | = | 2 |
|---|-------------------------|--|------------------------------|----------------|---|--------------------------|-----------------------------------|---------------------|------------|--|------------------------------------|---|
| Name, address, and EIN of related organization | Primary activity | Legal | | | | , , | | | _ | | = | 3 |
| | | domicile (state or foreign country) | Direct controlling entity | | Predominant income (related, unrelated, excluded from tax under sections 512-514) | Share of total income | Share of end-of-year assets | Dispropo allocal | | Code V-UBI amount in box ' 20 of Schedule K-1 (Form 1065) | General or managing partner? | General or Percentage managing ownership partner? |
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| Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. | anizations Taxable a | as a Corpo | oration or Trust Co | omplete if th | e organization | answered "Yes | on Form 99 | 0, Part IV, line | 34 because | it had one | e or mor | e related |
| (e) | | | (a) | (၁) | (p) | (e) | | (J) | (6) | | (h) | |
| Name, address, and EIN | 7 | Prim | Primary activity | Legal domicile | Direct controlling | ling Type of entity | | Share of total | Share of | | Percentage | 512(b)(13) controlled |
| OI IEIAIEU OIGA IIZAUOI | | | | foreign | | | ust) | | assets | | | ۔ ا |
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| 432162 08-14-14 | | | | 45 | | | | | 0) | Schedule 1 | R (Form | Schedule R (Form 990) 2014 |

Schedule R (Form 990) 2014 DEMOCRACY INSTITUTE INC.

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

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|--|-----------------------|------------------------------|--|----------------------------|--------------|----------|----|
| Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | • | ! | | _ | Yes | اہ |
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? | s with one or more re | lated organizations listed | in Parts II-IV? | | | : - | 1 |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | | | 1 | × | ı |
| b Gift, grant, or capital contribution to related organization(s) | | | | | ₽ | × | |
| c. (Sift arant or capital contribution from related organization(s) | | | | | 2 | × | 1 |
| | | • | | | Ŧ | × | 1 |
| | | | | | : | > | 1 |
| Loans or loan guarantees by related organization(s) | | | | | <u>0</u> | ∢ | |
| f Dividends from related organization(s) | | | | | = | × | |
| a Sale of assets to related organization(s) | • | | | | 10 | × | ı |
| | | | | • | P 4 | × | ı |
| | • | | | | = ; | 4 2 | ı |
| Exchange of assets with related organization(s) | | | | | = | 4 | ı |
| Lease of facilities, equipment, or other assets to related organization(s) | | | | | <u>=</u> | × | 1 |
| k Lease of faculties, equipment, or other assets from related organization(s) | | | | | * | × | |
| 1 Performance of services or membership or fundraising solicitations for related organization(s) | nization(s) | | | | = | X | ì |
| m Performance of services or membership or fundraising solicitations by related organization(s) | nization(s) | | | | ŧ | × | ı |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | on(s) | | | • | ۶ | × | l. |
| מושיים לי ייי ייי יייי יייי איניים לי ייייים מייים מיייים מיייים מיייים מיייים מיייים מיייים מיייים מיייים מיייים מייים | (c) 10 | | | - | 1 | > | ı |
| Sharing of paid employees with related organization(s) | | • | • | • | ၉ | 4 | 1 |
| | | | | | | | |
| Reimbursement paid to related organization(s) for expenses | | | | | 9 | × | ı |
| q Reimbursement paid by related organization(s) for expenses | | • | | | 19 | × | 1 |
| | | | | | - | - | |
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| 1 | | | | | 1S | 4 | ı |
| 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds | no must complete th | is line, including covered i | relationships and transaction thr | resholds. | | | ı |
| (a) Name of related organization | (b) Transaction | (c) Amount involved | (d) Method of determining amount involved | (d) ining amount invo | olved | | |
| | type (a-s) | | | | | } | ı |
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Schedule R (Form 990) 2014 DEMOCRACY INSTITUTE INC.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a) (b) (c) (d) | (b) | (c) | (d) | (e) | (b) | (6) | £ | (E) | 9 | (K) |
|-------------------------------------|------------------|---|--|---------------------|-----------------------|-----------------------------------|--------------------------------------|---|------------------------------------|----------------------------|
| Name, address, and EIN of entity | Primary activity | Legal domicile (state or foreign country) | Predominant income (related, unrelated, excluded from tax under sections 512-514) | 501(c)(3) 0rgs 7 | Share of total income | Share of end-of-year assets | bispropor- tonate allocations? | Dispropore CODE V-USI General or Percentage hands amount in box 20 managing ownership elications of Schedule K-1 partner? Ownership Yes No (Form 1065) Yes No | General or managing partner? | ownership |
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AMERICAN FRIENDS OF THE ISRAEL 13-3348313 Page 5 DEMOCRACY INSTITUTE INC. Schedule R (Form 990) 2014 Part VII | Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions).