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# Form **990-PF**

#### **Return of Private Foundation**

or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No 1545-0052

Department of the Treasury Internal Revenue Service

"SCANNED DEC "

**2015** 

▶ Do not enter social security numbers on this form as it may be made public.
 ▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

	For c	calendar year 2014 or tax year beginning		, and ending		
	Nan	ime of foundation			A Employer identification	number
2015	N	NORMAN FOUNDATION, INC	13-1862694			
		mber and street (or P O box number if mail is not delivered to street ad	Room/suite	B Telephone number		
	1	L47 E 48TH ST			212-230-98	00
	-	ty or town, state or province, country, and ZIP or foreign pos	stal code		C If exemption application is pe	ending, check here
<b>S</b>		NEW YORK, NY 10017			5 4 5	abaalabaaa 🔊 🗖
	G C	Check all that apply Initial return	Initial return of a for	rmer public charity	D 1 Foreign organizations	, cneck nere
NOV		Final return Address change	Amended return  Name change		2 Foreign organizations me check here and attach co	eting the 85% test,
	H C	Check type of organization. X Section 501(c)(3) exer				
		_	ther taxable private founda	tion	E If private foundation state under section 507(b)(1)	- 1
<b>3 3 3 3 3 3 3 3 3 3</b>	I Fa	air market value of all assets at end of year   J   Accounting		Accrual	F If the foundation is in a 6	
SALVINE C	(fr		er (specify)		under section 507(b)(1)	
	▶	\$ 25,840,489. (Part I, colum	n (d) must be on cash b	asis)		
	Pa	Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a))	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
		1 Contributions, gifts, grants, etc., received			N/A	
		2 Check X if the foundation is not required to attach Sch. B				
		3 Interest on savings and temporary cash investments				
		4 Dividends and interest from securities	337,279.	334,982.		Statement 1
		5a Gross rents		A.S 11 (1)		
		b Net rental income or (loss)	1,790,863.			
	ne	6a Net gain or (loss) from sale of assets not on line 10  Gross sales price for all 2,323,121.	1,750,003.		REC	EIVED
	Revenue	D assets on line 6a		1,790,863.		10
3		8 Net short-term capital gain			SE NOV	2 2015
<u>)</u>		9 Income modifications				S
ມ ≫		10a Gross sales less returns and altowances			OGDI	
		b Less Cost of goods sold			0001	
ī		c Gross profit or (loss)	151,164.	145,553.		Statement 2
		12 Total Add lines 1 through 11	2,279,306.	2,271,398.		Double Land
UZU T		13 Compensation of officers, directors, trustees, etc	110,654.	0.		110,654.
ິນ ∋າ		14 Other employee salaries and wages	20,075.	0.		20,075.
,	S	15 Pension plans, employee benefits	33,098.	0.		33,098.
သူ	71	\\ 40-    fano   C' +	451.	45.		406.
90 kg	Expense	b Accounting fees Stmt 4	5,000.	5,000.		0.
			9,014.	9,014.		0.
	Administrative	18 Taxes Stmt 5	55,494.	5,550.		10,444.
	istr	2 19 Depreciation and depletion	13,692.	0.		
	E Fig	20 Occupancy				
	Ρ	21 Travel, conferences, and meetings	22,879.	0.		22,879.
	and	22 Printing and publications	216 060	031 000		05 535
	Operating	23 Other expenses Stmt 6	316,968.	231,282.		85,525.
	erat	24 Total operating and administrative expenses. Add lines 13 through 23	587,325.	250,891.		283,081.
	o	25 Contributions, gifts, grants paid	939,404.	230,031.	<del></del> -	939,404.
		26 Total expenses and disbursements.				
		Add lines 24 and 25	1,526,729.	250,891.		1,222,485.
	_	27 Subtract line 26 from line 12				
		Excess of revenue over expenses and disbursements	752,577.	2 000 505		
		b Net investment income (if negative, enter -0-)		2,020,507.		
		c Adjusted net income (if negative, enter -0-)			N/A	<u> </u>

LHA For Paperwork Reduction Act Notice, see instructions.

Form **990-PF** (2014) (**93**) 14006\_\_2

13-1862694 Page 2 NORMAN FOUNDATION Form 990-PF (2014) Beginning of year Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only End of year (b) Book Value (c) Fair Market Value (a) Book Value 1 Cash - non-interest-bearing 775,735. 775.735. 203,482. 2 Savings and temporary cash investments 3 Accounts receivable ▶ Less: allowance for doubtful accounts 4 Pledges receivable ► Less: allowance for doubtful accounts 5 Grants receivable Receivables due from officers, directors, trustees, and other disqualified persons 7 Other notes and loans receivable Less: allowance for doubtful accounts 8 Inventories for sale or use 9 Prepaid expenses and deferred charges 10a Investments - U.S. and state government obligations 190,263 326,089. **b** Investments - corporate stock Stmt 7 Stmt 8 150,615 c Investments - corporate bonds 443,873 11 Investments - land, buildings, and equipment basis 68,416. 54,724 54,724. 389,149 Less accumulated depreciation 12 Investments - mortgage loans 18,857,736. 19,271,411 23,298,278. Stmt 9 13 Investments - other 14 Land, buildings, and equipment basis ► Less accumulated depreciation 1,280,302. 15 Other assets (describe ► <u>SPECIAL</u> ACCOUNT 826,211 819,868. 16 Total assets (to be completed by all filers - see the 21,112,001 25,840,489. 20,432,549 instructions. Also, see page 1, item 1) 17 Accounts payable and accrued expenses 18 Grants payable 19 Deferred revenue 20 Loans from officers, directors, trustees, and other disqualified persons 21 Mortgages and other notes payable 819,868. 826,211 Statement 10) 22 Other liabilities (describe 819,868 826,211 23 Total liabilities (add lines 17 through 22) Foundations that follow SFAS 117, check here and complete lines 24 through 26 and lines 30 and 31 Net Assets or Fund Balances 24 Unrestricted 25 Temporarily restricted 26 Permanently restricted  $\triangleright \mathbf{x}$ Foundations that do not follow SFAS 117, check here and complete lines 27 through 31 19,606,338 27 Capital stock, trust principal, or current funds Paid-in or capital surplus, or land, bldg., and equipment fund 29 Retained earnings, accumulated income, endowment, or other funds 19,606,338. 20,292,133 30 Total net assets or fund balances 20,432,549. 21,112,001 31 Total liabilities and net assets/fund balances Part III Analysis of Changes in Net Assets or Fund Balances 1 Total net assets or fund balances at beginning of year - Part II, column (a), line 30 19,606,338. (must agree with end-of-year figure reported on prior year's return) 2 Enter amount from Part I, line 27a Other increases not included in line 2 (itemize) 358,915. Add lines 1, 2, and 3 66,782. 5 Decreases not included in line 2 (itemize) ▶ PARTNERSHIP ADJUSTMENTS 292,133. 6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 Form 990-PF (2014)

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1,222,485.

8

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate.

See the Part VI instructions.

8 Enter qualifying distributions from Part XII, line 4

	990-PF (2014) NORMAN FOUNDATION, INC 13-1 rt VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - 5	862694		age 4
_		Sec 1113ti d		
	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1.			
	Date of ruling or determination letter: (attach copy of letter if necessary-see instructions)  Domestic foundations that meet the section 4940(e) requirements in Part V, check here	10	1 /I	10.
			<i>)</i> , 😉	10.
	of Part I, line 27b			
	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col. (b).			0.
	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)	4.0	0,4	
-	Add lines 1 and 2 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	<u> 4 (</u>	<i>J</i> , 4	10.
	500 mile / (	10	1	10.
			<i>J</i> , 4.	<u> 10 •</u>
	Credits/Payments 2014 estimated tax payments and 2013 overpayment credited to 2014 6a 33, 254.			
	Exempt foreign organizations - tax withheld at source  Tax paid with application for extension of time to file (Form 8868)  6c 4,500.			
	Backup withholding erroneously withheld  6d			
	Total credits and payments. Add lines 6a through 6d	3,	7 7	<u>54.</u>
	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached 8		<u>, , , , , , , , , , , , , , , , , , , </u>	<u> </u>
		•	2 6	56.
			4,0	<del>50.</del>
	Enter the amount of line 10 to be: Credited to 2015 estimated tax ▶ Refunded ▶ 11 rt VII-A Statements Regarding Activities			
			Yes	No
	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in	1a	.00	X
	any political campaign?  Put the send many than \$100 during the year (without diseastly or indirectly) for political purposes (see instructions for the definition)?	1b		X
	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see instructions for the definition)?	10		
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or			
	distributed by the foundation in connection with the activities	1.1		Х
	Did the foundation file Form 1120-POL for this year?	1c	+	
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year.			
	(1) On the foundation. ► \$ 0. (2) On foundation managers. ► \$ 0.			
	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation			
	managers ▶ \$			х
	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		
	If "Yes," attach a detailed description of the activities			
	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or		İ	х
	bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	X	
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	X	
	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	^	X
	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		
	If "Yes," attach the statement required by General Instruction T			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:			
	By language in the governing instrument, or      By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law		х	
	remain in the governing instrument?	7	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	-	^	
0-	Enter the states to which the foundation reports or with which it is registered (see instructions)			
8a				
_	NY  If the appear is "Vee" to line 7, has the foundation furnished a copy of Form 000. DE to the Attorney General (or designate)			
D	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)	0.	х	
_	of each state as required by General Instruction G? If "No," attach explanation	8b	Λ	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar	9		х
10	year 2014 or the taxable year beginning in 2014 (see instructions for Part XIV)? If "Yes," complete Part XIV	10		X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses	Form <b>990</b>	PF	
			(	

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orn	n 990-PF (2014) NORMAN FOUNDATION, INC 13-186	2694	Page 5
	art VII-A Statements Regarding Activities (continued)		
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of		
	section 512(b)(13)? If "Yes," attach schedule (see instructions)	11	<u> </u>
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?		
	If "Yes," attach statement (see instructions)	12	X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X
	Website address ► N/A	_	
14	The books are in care of ▶ NORMAN FOUNDATION, INC Telephone no ▶ (212)	230	9800
	Located at ► 147 E 48TH ST NEW YORK, NY ZIP+4 ►1	0017	
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		
	and enter the amount of tax-exempt interest received or accrued during the year	N/	
16	At any time during calendar year 2014, did the foundation have an interest in or a signature or other authority over a bank,		res No
	securities, or other financial account in a foreign country?	16	X
	See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-22.1). If "Yes," enter the name of the		
	foreign country		
Pa	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required		
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		res No
18	a During the year did the foundation (either directly or indirectly)		
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?		
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)		
	a disqualified person?		
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?		
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?		İ
	(5) Transfer any income or assets to a disqualified person (or make any of either available		
	for the benefit or use of a disqualified person)?		
	(6) Agree to pay money or property to a government official? (Exception Check "No"		
	if the foundation agreed to make a grant to or to employ the official for a period after		
	termination of government service, if terminating within 90 days.)		
t	b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations		
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?  N/A	1b	
	Organizations relying on a current notice regarding disaster assistance check here		
(	c Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected		v
_	before the first day of the tax year beginning in 2014?	1c	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation		
	defined in section 4942(j)(3) or 4942(j)(5)):		
•	a At the end of tax year 2014, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2014?  Yes X No		
,	If "Yes," list the years >		
1	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach		
	statement - see instructions )  N/A	2b	
	c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here.	-	
'			•
3:	a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time		
•	during the year?		
ı	b if "Yes," did it have excess business holdings in 2014 as a result of (1) any purchase by the foundation or disqualified persons after		
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose		
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,		
	Form 4720, to determine if the foundation had excess business holdings in 2014)  N/A	3b	
4:	a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
	b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that		
	had not been removed from leopardy before the first day of the tax year beginning in 2014?	4b	X

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orm 990-PF (2014) NORMAN FOUNDATION, INC	<del></del> -		<u>13-18626</u>	94 Page 6
Part VII-B   Statements Regarding Activities for Which I	Form 4720 May Be f	Required (contin	ued)	
5a During the year did the foundation pay or incur any amount to.				
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	n 4945(e))?	Y	es 🗶 No	1 1
(2) Influence the outcome of any specific public election (see section 4955); of	or to carry on, directly or indire	ectly,		
any voter registration drive?		Y	es X No	
(3) Provide a grant to an individual for travel, study, or other similar purposes	?	Y	es X No	
(4) Provide a grant to an organization other than a charitable, etc., organizatio	•			
4945(d)(4)(A)? (see instructions)		☐ Y	es X No	
(5) Provide for any purpose other than religious, charitable, scientific, literary,	or educational ournoses, or t			
the prevention of cruelty to children or animals?	o. 000000		es X No	
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify und	der the exceptions described :			
section 53.4945 or in a current notice regarding disaster assistance (see instru	•	riogalations	N/A	5ь
Organizations relying on a current notice regarding disaster assistance check h	•			<del></del>
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fi		ined		1 1
expenditure responsibility for the grant?		I/A 🗆 Ye	es 🗔 No	
If "Yes," attach the statement required by Regulations section 53 494		'/A	.5	
the state of the s				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to a personal benefit contract?	pay preimums on		es X No	
	area and han a fit contract?	11		6b X
b Did the foundation, during the year, pay premiums, directly or indirectly, on a p	iersonar denem comract?			DO   A
If "Yes" to 6b, file Form 8870	h . 14 4		es X No	
7a At any time during the tax year, was the foundation a party to a prohibited tax s		T6		76
b If "Yes," did the foundation receive any proceeds or have any net income attributed Part VIII Information About Officers, Directors, Trust		nagara Highl		7b
Part VIII Information About Officers, Directors, Trust Paid Employees, and Contractors	ees, Foundation Ma	magers, nigni	y	
1 List all officers, directors, trustees, foundation managers and their	compensation			
the control of the co		(c) Compensation	(d) Contributions to	(e) Expense
(a) Name and address	(b) Title, and average hours per week devoted	(If not paid.	(d) Contributions to employee benefit plans and deferred	(e) Expense account, other
	to position	`enter'-0-)	compensation	allowances
Soc Chahamamh 12		0.	0.	^
See Statement 13		0.	0.	0.
		<del></del>		·
		ļ		<del></del>
	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	4 (1)(0)(5 (1)		
2 Compensation of five highest-paid employees (other than those inc	T	enter "NONE."	(d) Contributions to	(a) Evpanca
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week	(c) Compensation	(d) Contributions to employee benefit plans and deferred	(e) Expense account, other
	devoted to position		compensation	allowances
	PROGRAM DIREC			
C/O NORMAN FDN 147E 48TH ST, NY, NY	35.00	0.	0.	0.
		ļ		
· · · · · · · · · · · · · · · · · · ·				
		<u></u>		
Total number of other employees paid over \$50,000	·		<b></b>	0
	·		Form	990-PF (2014)

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Part VIII Information About Officers, Directors, Trustees, Found Paid Employees, and Contractors (continued)	dation Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, en	ter "NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
NONE		
- 100		
Total number of others receiving over \$50,000 for professional services  Part IX-A Summary of Direct Charitable Activities		<u>▶</u>   0
List the foundation's four largest direct charitable activities during the tax year. Include relevant standard or organizations and other beneficiaries served, conferences convened, research papers p	itistical information such as the roduced, etc.	Expenses
1 N/A		<del></del> -
		0.
2		
3		
4		
Part IX-B Summary of Program-Related Investments		A
Describe the two largest program-related investments made by the foundation during the tax year	on lines 1 and 2.	Amount
1 <u>N/A</u>		
		0.
2		
All other program-related investments. See instructions.		
3 <u>N/A</u>		
		0
Total. Add lines 1 through 3	<b>•</b>	0.
Total 200 miles i timoogrio		Form <b>990-PF</b> (2014)

Р	Minimum Investment Return (All domestic foundations must complete this part. Foreign four	ndation	s, see instructions)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
а	Average monthly fair market value of securities	1a	2,775,318.
b	Average of monthly cash balances	1b	784,841.
C	Fair market value of all other assets	1c	21,471,087.
d	Total (add lines 1a, b, and c)	1d	25,031,246.
	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	25,031,246.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	375,469.
5	Net value of noncharitable-use assets Subtract line 4 from line 3. Enter here and on Part V, line 4	5	24,655,777.
6	Minimum investment return Enter 5% of line 5	6	1,232,789.
<u>P</u>	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and foreign organizations check here   in and do not complete this part.)	ıd certaii	1
1	Minimum investment return from Part X, line 6	1	1,232,789.
2a	Tax on investment income for 2014 from Part VI, line 5		
b	Income tax for 2014. (This does not include the tax from Part VI.)  2b 420.		
C	Add lines 2a and 2b	2c	40,830.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	1,191,959.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	1,191,959.
6	Deduction from distributable amount (see instructions)	6	0.
7_	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	1,191,959.
P	Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:	T	
a	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	1,222,485.
b	Program-related investments - total from Part IX-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
а	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	1,222,485.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		· <del>-</del>
	income. Enter 1% of Part I, line 27b	5	0.
6	Adjusted qualifying distributions Subtract line 5 from line 4	6	1,222,485.
	Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation of 4940(e) reduction of tax in those years.	qualifies	for the section

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Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2013	(c) 2013	( <b>d</b> ) 2014
1 Distributable amount for 2014 from Part XI,				
line 7				1,191,959.
2 Undistributed income, if any, as of the end of 2014				
a Enter amount for 2013 only		_	0.	
b Total for prior years.				
		0.		
3 Excess distributions carryover, if any, to 2014				
a From 2009 139,118.				
<b>b</b> From 2010 9,447.				
c From 2011 2,536.				
dFrom 2012 119,958.				
e From 2013 27,095.				
f Total of lines 3a through e	298,154.			
4 Qualifying distributions for 2014 from				
Part XII, line 4: ► \$ 1,222,485.				
a Applied to 2013, but not more than line 2a			0.	
<b>b</b> Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus		<u></u>		· · · · ·
(Election required - see instructions)	0.			
d Applied to 2014 distributable amount				1,191,959.
e Remaining amount distributed out of corpus	30,526.			
Excess distributions carryover applied to 2014 (If an amount appears in column (d), the same amount must be shown in column (a))	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus Add lines 3f, 4c, and 4e Subtract line 5	328,680.			
b Prior years' undistributed income Subtract	320,000		*** - 1	
line 4b from line 2b		0.		
c Enter the amount of prior years'				· · · · · · · · · · · · · · · · · · ·
undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b Taxable				
amount - see instructions		0.		
e Undistributed income for 2013 Subtract line				
4a from line 2a. Taxable amount - see instr.			0.	
f Undistributed income for 2014. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2015				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required - see instructions)	0.			
8 Excess distributions carryover from 2009				
not applied on line 5 or line 7	139,118.			
9 Excess distributions carryover to 2015	<u> </u>			
Subtract lines 7 and 8 from line 6a	189,562.			
10 Analysis of line 9:				
a Excess from 2010 9,447.				
b Excess from 2011 2,536.				
c Excess from 2012 119,958.				
d Excess from 2013 27,095.				
e Excess from 2014 30,526.				
423581 11-24-14				Form 990-PF (2014)

	FOUNDATION,			13-18	62694 Page 10
Part XIV Private Operating F	oundations (see ins	structions and Part VII-	A, question 9)	N/A	
1 a If the foundation has received a ruling of	or determination letter that	it is a private operating			
foundation, and the ruling is effective fo	r 2014, enter the date of t	he ruling	<b>▶</b>		
<b>b</b> Check box to indicate whether the found	dation is a private operatir	g foundation described in	n section	4942(j)(3) or 49	42(j)(5)
2 a Enter the lesser of the adjusted net	Tax year		Prior 3 years		
income from Part I or the minimum	(a) 2014	(b) 2013	(c) 2012	(d) 2011	(e) Total
investment return from Part X for					
each year listed					
<b>b</b> 85% of line 2a					
c Qualifying distributions from Part XII,					
line 4 for each year listed					
d Amounts included in line 2c not					
used directly for active conduct of					
exempt activities					
e Qualifying distributions made directly					
for active conduct of exempt activities					
Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the					
alternative test relied upon:					
<ul><li>a "Assets" alternative test - enter:</li><li>(1) Value of all assets</li></ul>					
` '					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter					
2/3 of minimum investment return					
shown in Part X, line 6 for each year					
listed					
c "Support" alternative test - enter:					
<ol> <li>Total support other than gross investment income (interest,</li> </ol>					
dividends, rents, payments on					
securities loans (section					
512(a)(5)), or royalties)					
(2) Support from general public					
and 5 or more exempt organizations as provided in		ļ			
section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from					
an exempt organization					
(4) Gross investment income		<u></u>			
Part XV   Supplementary Info			if the foundation	had \$5,000 or mo	ore in assets
at any time during	the year-see insti	ructions.)			
1 Information Regarding Foundation	on Managers:				
a List any managers of the foundation wh			ributions received by the	foundation before the clos	se of any tax
year (but only if they have contributed i	more than \$5,000) (See s	ection 507(d)(2).)			
None					
b List any managers of the foundation wh	no own 10% or more of th	e stock of a corporation (	(or an equally large portion	on of the ownership of a pa	artnership or
other entity) of which the foundation ha	as a 10% or greater intere	st			
None					. <u>-</u>
2 Information Regarding Contribut	tion, Grant, Gift, Loan	Scholarship, etc., Pr	ograms:		
				ot accept unsolicited requ	ests for funds. If
the foundation makes gifts, grants, etc.					
a The name, address, and telephone num	nber or e-mail address of	the person to whom appli	cations should be addres	sed:	
JUNE MAKELA 147 E 48					
b The form in which applications should	he submitted and informa	tion and materials they st	nould include:		
LETTER FORM DESCRIBI					
c Any submission deadlines:	ING INOI ODIII	D ID HOODI I			
NONE					
d Any restrictions or limitations on award	le euch se hy neographic	al areas charitable fields	kinds of institutions or a	other factors:	<del></del>
NO RESTRICTIONS EXC					SECTION
	PERNAL REVEN		I MOST DE I	TOTHE CHURK	
	TRUMATI VEAU	OE CODE			Form <b>990-PF</b> (2014)
423601 11-24-14					FOITH 330-FT (2014)

► 3b 0.
Form 990-PF (2014)

Total

## Part XVI-A Analysis of Income-Producing Activities

nter gross amounts unless otherwise indicated.	Unrelated	ousiness income		by section 512, 513, or 514	(e)
•	(a) Business	(b) Amount	Exclu- sion	(d) Amount	Related or exempt function income
1 Program service revenue	code		code	741100111	
a <u>N/A</u>					
b					
C					
d					
e					
1					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash					
investments	1				
4 Dividends and interest from securities			14	334,982.	2,297.
5 Net rental income or (loss) from real estate:			1		
a Debt-financed property				***	
b Not debt-financed property					<del></del>
6 Net rental income or (loss) from personal					· <del>.</del>
property					
7 Other investment income	531390	4,077	. 18	145,553.	1,534.
8 Gain or (loss) from sales of assets other	331330	1,077	• • •		1,0010
than inventory			18	1,790,863.	
9 Net income or (loss) from special events			1 - 0	1,750,005.	<del></del>
, ,					
Of Gross profit or (loss) from sales of inventory			+		
1 Other revenue					
a					
b	<u> </u>				
C	<del> </del>				
d			+ +		· · · · · · · · · · · · · · · · · · ·
e	-	4 077	+	2 271 200	2 021
2 Subtotal. Add columns (b), (d), and (e)		4,077	ــــــــــــــــــــــــــــــــــــــ	2,271,398.	3,831. 2,279,306.
3 Total Add line 12, columns (b), (d), and (e)				13	2,219,300.
See worksheet in line 13 instructions to verify calculations )				<del></del>	

						<del></del> -		
		<del></del>						
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						-		
						<u> </u>		
			•		· · ·			

Form **990-PF** (2014)

NEW YORK, NY 10017

rait /	VII	Exempt Organ	•	ansiers to a	and Transactions	and helations	snips with Monch	aritabit	5	
1 Did	the oro			ny of the followin	ng with any other organiza	tion described in sec	tion 501(c) of		Yes	No
	_	•			27, relating to political orga					
	•	rom the reporting found		-						
	Cash	. com mo roporting round			<b>5</b>			1a(1)		Х
	Other	assets						1a(2)		Х
		actions:						1.5,57		
-		of assets to a noncharita	able exempt organ	ızatıon				16(1)		X
٠,		ases of assets from a no			••			1b(2)		Х
٠,		of facilities, equipment,		pr organization				1b(3)		X
٠,,		ursement arrangements						1b(4)		Х
		or loan guarantees	•		•			1b(5)		X
		mance of services or me	embership or fund	Iraising solicitatio	nns			1b(6)		X
		facilities, equipment, ma						1c		X
	-		- '		edule. Column (b) should a	always show the fair	market value of the goods		sets.	
		-			ed less than fair market va				,	
		the value of the goods,				,	, , , , , , , , , , , , , , , , , , ,			
a) Line no	<del>``</del>	b) Amount involved			e exempt organization	(d) Description	on of transfers, transactions, an	d sharing ar	rangeme	nts
<del></del>	_	···	N/A	-						
	1		1							
							<del></del>			
							<del> </del>			
										-
									-	
				-						
							· · · · · · · · · · · · · · · · · · ·			
	1									
	1	<del></del>								
					• • •					
		<u> </u>								
2a Isti	he foun	dation directly or indirec	ctly affiliated with,	or related to, one	or more tax-exempt orga	nizations described				
		501(c) of the Code (othe	•		· -			Yes	X	] No
		mplete the following sch								
_	,	(a) Name of org			(b) Type of organization		(c) Description of relation	iship		
N/A										
	•									
_										
•										
					ng accompanying schedules ar			May the IRS	discuss	this
Sign	and be	lief, it is true, correct, and co	mplete Declaration	of preparer (other tha	an taxpayer) is based on all info	rmation of which prepar	er nas any knowledge	eturn with th	ne prepar	er
Here		12	<b>ــر</b>		11/16/15	<b>₽</b>		CYes		No
	Sign	ature of officer or truster	е		Date	Title				
		Print/Type preparer's n	iame	Preparer's s	signature	Date	Check if PTIN	1		
						1, 10	self- employed			
Paid		Rebecca Vi	<u>lvar</u>	111	ron .	11/16/15		01473		_
Prepa		Firm's name ► ABA		SSÓCIATE	ES	<del></del>	Firm's EIN ► 13 - 3	32744	71	
Use (	Only			·						
		Firm's address ► 14	17 EAST	48TH STE		1				

Phone no. 212-230-9800

Part IV   Capital Gains and Los	sses for Tax on Investment Income	<u> </u>			
(a) List and 2-story br	describe the kind(s) of property so ick warehouse; or common stock, 2	ld, e.g., real estate, 200 shs. MLC Co.	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a SCHEDULE ATTAC	HED		P	Various	06/26/14
b SCHEDULE ATTAC	HED		P	Various	Various
	NS COMPANY, LLC		P		
	A CRUT LLC		P	ļ. <u> </u>	
e FROM K-1 SUCAB			P		
f FROM K-1 SUCAB			P		<del></del>
	A CRUT LLC-SEC 1	.256	P		
h Capital Gains	Dividends				
				<del> </del>	
<u> </u>					
m					
n					
0					
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		) Gain or (loss) blus (f) minus (g)	
a 126,651.		114,567.			12,084.
b 682,261.		417,691.			264,570.
c -6,614.					-6,614.
d 407,894.					407,894.
e 1,031,188.				1,	<u>031,188.</u>
f -28.					-28.
$\frac{g}{h}$ $\frac{2,047}{79,722}$ .			<del></del>		2,047. 79,722.
					19,144.
1					
k					
1					
m					
n					
0					
Complete only for assets showing	ng gain in column (h) and owned by	the foundation on 12/31/69		sses (from col. (h))	
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col. (j), if any	Gains (excess but n	of col (h) gain ove lot less than "-0-")	r col. (k),
a					12,084.
b					264,570.
C					-6,614.
d					407,894.
<u>e</u>				1,	031,188.
f	<u> </u>				-28.
g h					2,047. 79,722.
1	<del></del>				12,144.
·					<del></del> -
k					
1	<del> </del>		<del></del>		
m					
n					
0					
2 Capital gain net income or (net ca	pital loss) ( If gain, also enter	r in Part I, line 7 )-" in Part I, line 7	2	1,	790,863.
3 Net short-term capital gain or (los if gain, also enter in Part I, line 8,	column (c)	} \		27.12	
If (loss), enter "-0-" in Part I, line 8	j		3	N/A	

			<del></del>						
Form 990-PF	Dividends	and I	Intere	st	from Secu	ırities	St	tatement	1
Source	Gross Amount	Ga	oital ains idends	3	(a) Revenue Per Books	Net I	b) invest- Income	(c) Adjuste Net Ince	
BIF TREASURY FUND COMMON STOCK CORPORATE BONDS FROM K-1 DIVIDENDS FROM K-1 INTEREST FROM K-1	36. 4,559. 15,659. 176,783. 128,684.		0	). ). ).	36 4,559 15,659 176,783 128,684	9. 9. 1 3. 17	36. 4,559. 5,659. 6,783. 8,684.		
TAX-EXEMPT INT INC THE BEEHIVE FUND	2,297. 88,983.	7	0 79,722	2.	2,29° 9,26°		0. 9,261.		
To Part I, line 4	417,001.		79,722	 2.	337,27	9. 33	4,982.		
Form 990-PF		Otl	ner Ir	ncor	ne		S	tatement	2
Description			F	Re	(a) venue Books	(b) Net Inv ment Ir	rest-	(c) Adjusted Net Incom	
ROYALTY INC-LISTERINE FROM K-1 ORD BUSINESS INC(LOSS) FROM K-1 NET RRE INCOME(LOSS) FROM K-1 OTHER PORTFOLIO INCOME FROM K-1 OTHER INCOME(LOSS) FROM K-1 ROYALTIES FROM K-1 OTHER TAX-EXEMPT INCOME VA FORM 500-REFUND-2012					112,075. 10,495. 14,377. 11,981. 674. 28. 1,019. 515.	14	2,075. 5,418. 4,377. 7,981. 674. 28. 0.		-
Total to Form 990-PF	, Part I,	line 1	11		151,164.	145	5,553.		
Form 990-PF		I	Legal	Fe	es		s	tatement	3
Description		(a Expens	ses		(b) t Invest- nt Income		c) isted Income	(d) Charita Purpos	
LEGAL FEES			451.		45	•		4	06.
To Fm 990-PF, Pg 1,	ln 16a		451.		45	•		4	06.

	·			
Form 990-PF	Accounti	ng Fees	(c) Adjusted Charles Net Income Put Charles N	tatement 4
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	Adjusted	(d) Charitable Purposes
AUDIT FEES	5,000.	5,000.		0.
To Form 990-PF, Pg 1, ln 16b	5,000.	5,000.		0.
Form 990-PF	Tax	es	SI	tatement 5
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	Adjusted	(d) Charitable Purposes
REAL ESTATE TAXES FOREIGN TAXES EXCISE TAXES-EXT 2013 EXCISE TAXES-EST 2014 FED UNRELATED BUSINESS INC TAXES-EXT-2013	11,605. 4,389. 9,000. 30,000.	1,161. 4,389. 0. 0.		10,444. 0. 0. 0.
To Form 990-PF, Pg 1, ln 18	55,494.	5,550.		10,444.
Form 990-PF	Other E	xpenses	St	tatement 6
Description	(a) Expenses Per Books	(b) Net Invest- ment Income	Adjusted	(d) Charitable Purposes
ABACUS FEES & EXPENSES MAINTENANCE / SERVICE FEES UTILITIES SUPPLIES BUSINESS LIABILITY INSURANCE SUBSCRIPTIONS NYS DEPT OF LAW-FILING FEE FROM K-1 PORTFOLIO DEDUCTIONS DELIVERY PAYROLL PROCESSING CHARGES MEMBERSHIP FEES CAR SERVICE/TAXI FROM K-1 NONDEDUCTIBLE EXPENSES	121,596. 5,354. 3,040. 1,128. 4,362. 49. 750.  162,725. 116. 5,117. 4,020. 403.	535. 304. 113. 436. 0. 0. 162,725. 12. 0. 0.		60,798. 4,819. 2,736. 1,015. 3,926. 49. 750. 0. 104. 5,117. 4,020. 403.

NORMAN FOUNDATION, INC		•	13-1862694
CUSTODIAL FEES MEALS FROM K-1 OTHER DEDUCTIONS PHOTOCOPIES FROM K-1 SEC 59 EXPENDITURES NEW YORK LAW JOURNAL	266. 1,522. 5,855. 126. 238. 140.	266. 0. 5,855. 0. 238. 0.	0. 1,522. 0. 126. 0. 140.
To Form 990-PF, Pg 1, ln 23	316,968. 2	31,282.	85,525.
Form 990-PF	Corporate Stoc	k	Statement 7
Description		Book Value	Fair Market Value
		190,263.	431,450.
Total to Form 990-PF, Part II,	line 10b	190,263.	431,450.
Form 990-PF	Corporate Bond	s	Statement 8
Description		Book Value	Fair Market Value
		0.	0.
Total to Form 990-PF, Part II,	line 10c	0.	0.
Form 990-PF	Other Investmen	ts	Statement 9
Description	Valuatio Method	n Book Value	Fair Market Value
	COST	19,271,411.	23,298,278.
Total to Form 990-PF, Part II,	, line 13	19,271,411.	23,298,278.

Form 990-PF	C	ther Liabili	ties 		Stat	ement	10
Description			BOY A	mount	EOY	Amount	
DEFERRED COMPENSATION	ON PAYABLE		8	26,211.		819,8	68.
Total to Form 990-PF	, Part II, 1	ine 22	8	26,211.		819,8	68.
Form 990-PF	Intere	est and Penal	ties		Stat	ement	11
Tax due from Form S Late payment inte	•	VI				2,6	556. 40.
Total Amount Due						2,6	96.
Form 990-PF	La	ite Payment I	nterest		Stat	ement	12
Description	Date	Amount	Balance	Rate	Days	Inter	est
Tax due Extension payment Date filed	05/15/15 05/15/15 11/15/15	7,156. -4,500.	7,156. 2,656. 2,696.		184		40.
Total late payment i	nterest						40.

Form 990-PF	Part VIII - List Trustees and I	of Officers, Di Foundation Manag					
Name and Address		Title and Avrg Hrs/Wk	Compen- sation	Employee Ben Plan Contrib	Expense Account		
HONOR LASSALLE 147 EAST 48TH ST NEW YORK, NY 1001	7	PRESIDENT 0.00	0.	0.	0.		
ALICE FRANKLIN 147 EAST 48TH ST NEW YORK, NY 1001	7	VICE PRESIDENT 0.00	0.	0.	0.		
AMANDA WEIL 147 EAST 48TH ST NEW YORK, NY 1001	7	VICE PRESIDENT 0.00	0.	0.	0.		
MELISSA BUNNEN 147 EAST 48TH ST NEW YORK, NY 1001	7	TREASURER 0.00	0.	0.	0.		
MARGARET NORMAN 147 EAST 48TH ST NEW YORK, NY 1001	7	SECRETARY 0.00	0.	0.	0.		
Totals included or	n 990-PF, Page 6,	Part VIII	0.	0.	0.		

Norman Foundation Depreciation Schedule :urrent Year Depreciation

	SUM	
	NF 2014.xts]S	
	epreciation -	
	Audit Files\{Depre	
	FoundationV	
	ller/Norman I	
	lates\Control	
•	us & Associ	
	::\Abac	

					Accum			Accium			Accum	
Jeanington	Deprec.	Year	Life	Unadjusted Cost Or Basis	Deprec. @ 12/31/2012	Net Balance as of 12/31/12	Fxn 2013	Deprec. @ 12/31/2013	Net Balance as of 12/31/13	Exn 2014	(a) 4	Net Balance as of 12/31/14
Building 07/22/87	Straight-Line	7/22/1987	31 50	300,000 00	(242,460 24)	57,539 76	(9,523 81)	(251,984 05)	48,015 95	(9,523 81)	(261,507 86)	38,492 14
Building Improvements 7/30/87	Straight-Line	7/30/1987	31 50	78,000 00	(63,043 56)	14,956 44	(2,476 19)	(65,519 75)	12,480 25	(2,476 19)	(67,995 94)	10,004.06
Building Improvements 9/21/87	Straight-Line	9/21/1987	31 50	12,000 00	(9,635 05)	2,364 95	(380 95)	(10,016 00)	1,984 00	(380 95)	(10,396 95)	1,603 05
Building Improvements 10/20/87	Straight-Line	10/20/1987	31 50	15,600 00	(12,483 76)	3,116 24	(495 24)	(12,979 00)	2,621 00	(495 24)	(13,474 24)	2,125 76
Building Improvements 03/01/88	Straight-Line	3/1/1988	31 50	3,202 00	(2,542 02)	659 98	(101 65)	(2,643 67)	558 33	(101 65)	(2,745 32)	456 68
4DJ to tie to tax work papers					•	•						
		<sub>S</sub>	Sub-Total	408,802.00	(330,164.63)	78,637.37	(12,977.84)	(343,142.47)	65,659.53	(12,977.84)	(356,120.31)	52,681.69
Telephone Equipment 11/92	900	Nov-92	5 00	2,233.36	(2,233.36)			(2,233.36)			(2,233.36)	
HP Punter 5/92	900	May-92	5 00	865 00	(865 00)	•		(865 00)	1		(865 00)	•
Software 10/92	Straight Line	Oct-92	5 00	10,000 00	(10,000 00)	•		(10,000 00)	1		(10,000 00)	•
Computers 11/92	900	Nov-92	5 00	4,940 00	(4,940 00)	•		(4,940 00)	•		(4,940 00)	•
Network Winng 1/93	800	Jan-93	2 00	1,829 00	(1,829 00)	•		(1,829 00)	•		(1,829 00)	•
Dell Computers 09/95	900	Sep-95	2 00	5,124 00	(5,124 00)	•		(5,124 00)	•		(5,12400)	٠
HP Lasenet 09/96	900	Sep-96	2 00	1,200 00	(1,200 00)	ı		(1,200 00)	•		(1,200 00)	٠
2 Deli Dimension 433MHz Celeron Computers	800	Aug-99	2 00	2,874 00	(2,874 00)	•		(2,874 00)	•		(2,874 00)	•
ADJ to tie to tax work papers				(901 77)	901 77	00 0		901 77	000		901 77	000
AMEX - PC Purchase	800	Feb-03	200	2,616 00	(2,616 00)	•		(2,616 00)	•		(2,616 00)	•
Computer 1/2010	800	Jan-10	2 00	1,591 70	(1,047 34)	544 36	(217 74)	(1,265 09)	326 61	(174 13)	(1,439 22)	152 48
Computer 6/2013	SL	0	200	2,700 00			(270 00)	(270 00)	2,430 00	(540 00)	(810 00)	1,890 00
						•						
		<sub>o</sub> S	Sub-Total	32,837.93	(29,593.57)	544.36	(487.74)	(30,081.32)	2,756.61	(714.13)	(30,795.45)	2,042.48
		Gra	Grand Total	443,873.29	(361,991.56)	79,181.73	(13,465.59)	(375,457.15)	68,416.14	(13,691.97)	(389,149.12)	54,724.17
										>	,	>
		<b>Audited Balance</b>	921		Accum	Net	Exp	Accum	Net	Exp	Accum	Net
		Building		408,802.00	(330, 164 63)	78,637 37	(12,977 84)	(343,142 47)	65,659.53	(12,977.84)	(356, 120 31)	52,681.69
		Telephone		2,233 36	(2,233 36)	•	•	(2,233 36)		•	(2,233 36)	'
		Computer		32,837 93	(29,593.57)	544.36	(487 74)	(30,081.32)	2,756 61	(714 13)	(30,795.45)	2,042 48
,				443,873.29	(361,991.56)	79,181.73	(13,465.59)	(375,457.15)	68,416.14	(13,691.97)	(389,149.12)	54,724.17
								addition	2,700 00			

# **REALIZED GAINS AND LOSSES**

# Norman Foundation - 4006 ML Acct # 16114006

From 01-01-14 Through 12-31-14

Open	Close			Cost		
Date	Date	Quantity	Security	Basis	Proceeds	Gain Or Loss
Q1						
Short Terr 12-31-13	m Gains 06-26-14	526 040	BEEHIVE FD SHS	7 202 02	7 955 54	472.51
12-31-13	06-26-14		BEEHIVE FD SHS	7,383.03 107,184.02	7,855.54 118,795.62	472.51 11,611.60
TOTAL G		0,120 002		107,104.02	110,775.02	12,084.11
TOTAL LO						0.00
			-	114,567.05	126,651.16	12,084.11
Long Torn	n Coinc					
Long Term 12-30-09	01-16-14	1 150 00	THERMO FISHER	55,160.33	133,143.99	77,983.66
12-30-09	01-10-14	1,150.00	SCIENTIFIC INC COM	55,100.55	133,143.99	77,763.00
12-30-09	03-11-14	1,210.00	THERMO FISHER	58,038.26	152,389.47	94,351.21
			SCIENTIFIC INC COM			
12-30-09	05-09-14	610.00	THERMO FISHER	29,258.96	70,459.54	41,200 58
12 00 10	06.10.14	14 515	SCIENTIFIC INC COM			(0.45)
12-08-10	06-10-14	16,313	GOLDEN CLOSE MARIT CORP	16,515.47	16,515.00	(0.47)
			11.000% Due 12-09-15			
12-13-12	06-26-14	5,199.140	BEEHIVE FD SHS	55,942.74	76,063.41	20,120.67
12-30-11	06-26-14	•	BEEHIVE FD SHS	2,302 35	3,254.40	952 05
04-01-10	06-26-14	6,431.464	BEEHIVE FD SHS	66,372 71	94,092.33	27,719 62
12-08-10	12-11-14	112,342	GOLDEN CLOSE MARIT	112,345.19	114,588.84	2,243 65
			CORP			
12-08-10	12-12-14	21.754	11.000% Due 12-09-15 GOLDEN CLOSE MARIT	21,754.62	21.754.00	(0.62)
12-06-10	12-12-14	21,734	CORP	21,734.02	21,754.00	(0.62)
			11.000% Due 12-09-15			
TOTAL GA	AINS					264,571.45
TOTAL LO	OSSES					(1.09)
				417,690.62	682,260.98	264,570.36
TOTAL G	AINS					276,655.56
TOTAL LO						(1 09)
GRAND T				532,257.67	808,912.14	276,654.47

Norman Foundation, Inc. EIN 13-1862694 12/31/14

Part 11 Balance Sheet Investments - Other

	Beg of Year	End of Year	End of Year
	Book Value	Book Value	FMV
Listerine Royalty	0	0	877,500
Cooperative Assistance Fund	200,000	200,000	200,000
Norman-Weil Foundations Company, LLC	-123,663	-121,872	220,357
Sucaba Crut, LLC	17,467,762	18,029,848	20,083,012
The Beehive Fund	1,313,637	1,163,435	1,917,409
	18,857,736	19,271,411	23,298,278

# PORTFOLIO APPRAISAL

## Norman Foundation - 4006 ML Acct # 16114006

December 31, 2014

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
CASH AND EQ	UIVALENTS						
0	BIF TREASURY FUND		764,986 19		764,986 19	3 1	0 0
		_	764,986 19		764,986 197	31	00
CUCADA CDUT	CDEDITMANACED D	001		•			
144,222	' - CREDIT MANAGED P AG CAPITAL	OOL 0 99	143,400 00	0 98	141,784 65	06	0 0
,	RECOVERY VIII	0 ,,	145,400 00	0 76	141,764 05	00	0.0
	HOLDING LP						
	0 000% Due 06-04-20						
36,399	AG CAPITAL	1 44	52,313 77	3 32	120,950 24	0 5	0 0
	RECOVERY VI HOLDING LP						
	0 000% Due 06-04-20						
881,167	AG DIVERSIFIED	1 00	881,167 00	1 55	1,368,276 12	5 6	0 0
	CREDIT STRATEGIES		, -		,,-		- •
	FUND LTD						
441.401	0 000% Due 06-10-20	0.00	122 2 4 7 6 2	0.00	20.400.04		
441,401	TCM MPS Ltd SPC 0 000% Due 06-10-20	0 98	432,247 58	0 89	394,789 05	16	0 0
	0 00070 Duc 00-10-20	_	1,509,128 35	(2)	2,025,800 06	<del>2</del> 83	0 0
			1,309,128 33		2,023,800 00	ده رچ	00
SUCABA CRUT	- TAXABLE BOND MAN	AGED POOL	,				
30,458	ABACUS BOND POOL	1 00	30,461 19	1 01	30,694 11	0 1	0 0
	(#16174908)						
1,540,895	0 000% Due 01-01-21 GATES MANAGED	1 00	1,540,897 44	0 99	1,524,100 91	62	0 0
1,540,655	ACCOUNT	1 00	1,340,637 44	0 99	1,324,100 71	02	0.0
	(#16114296)						
	0 000% Due 01-01-21						
454,449		1 00	454,448 94	0 97	439,376 44	18	0 0
	PARTNERS LLC						
2,084,739	0 000% Due 01-01-21 First Republic Bond	1 00	2,084,740 10	0 98	2,038,916 55	8 3	0 0
2,004,739	Acct (#A9G006315)	1 00	2,064,740 10	0 98	2,038,910 33	0.3	00
	0 000% Due 01-01-21						
		_	4,110,547 67	(2)	4,033,088 02(	2)65	0 0
			, ,				
COMMON STO							
705 00	COMCAST CORP NEW CL A	17 37	12,248 20	58 01	40,897 05	0 2	17
3 92	DIGIRAD CORP COM	1,691 53	6,630 78	4 36	17 09	0 0	4 6
1,659 00	MICROSOFT CORP	30 97	51,373 92	46 45	77,060 55	03	3 1
	СОМ		•		•		
2,502 00	THERMO FISHER	47 97	120,009 68	125 29	313,475 58	13	0 5
	SCIENTIFIC INC COM	-			·		
			190,262 58		431,450 27	18	1 1
SUCARA CRUT	PARTNERS-COMMON	STOCK					
15,000 00	NETWORK-I	2 05	30,750 00	2 20	33,000 00	0 1	0 0
10,000	TECHNOLOGIES, INC		00,700 00		55,500	•	•
	-	-	30,750 00	(a)	33,000 00 (	a )01	0.0
			•	6			
	- MANAGED EQUITY P		1 (54 600 10		2 1 / 2 2 / 2 / 2		^ ^
1,674,526 01	ABACUS EQUITY POOL (#16114297)	1 00	1,674,528 42	1 28	2,143,342 43	8 8	0 0
	1 OOL (#10114297)						

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# PORTFOLIO APPRAISAL

## Norman Foundation - 4006 ML Acct # 16114006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
401,854 40	BURGUNDY ASSET MANAGEMENT LTD (#Q57544001)	1 00	401,856 24	1 41	565,102.63	2 3	0 0
367,758 00	BURGUNDY SMALL CAP (#W72606002)	1 00	367,757 75	1 40	515,977.95	2 1	0 0
736,654 00	CLEARGATE (M43695002)	1 00	736,652 93	0 72	529,590.18	2 2	0 0
504,622 00	DSM MANAGED ACCOUNT	1 00	504,624 84	1 33	672,238 78	2 7	0 0
417,992 00	INTERNAL STOCK POOL (#16174927)	1 00	417,992 66	l 04	435,398 19	18	0 0
527,648 00	Kantor Managed Pool	1 00	527,646 69	1 33	701,466 51	29	0 0
880,272 00	SA RPM MANAGED POOL (#16174921)	1 00	880,272 50	1 00	882,059 93	3 6	0 0
1,137,198 21	SPEARS MANAGED ACCOUNT (#16114299)	1 00	1,137,199 77	I 46	1,659,355 24	6 8	0 0
	,	-	6,648,531 81	<b>②</b>	8,104,531 83 (	2)33 I	0 0
SUCABA CRUT	PARTNERS - EXCHANGI	E TRADED I	FUND				
444,531 00		1 00	444,529 89	_ 1 02	455,096 25	19	0 0
		<del>-</del>	444,529 89 (	<b>3</b> ) -	455,096 28	2) 19	0 0
MUTUAL FUNI	os						
135,697 729	BEEHIVE FD SHS	8 57	1,163,434 91	14 13	1,917,408 91	7 8	0.5
			1,163,434 91		1,917,408 91	7 8	0 5
SUCABA CRUT	- REAL ESTATE						
	AG ASIA REALTY HOLDING II LP	l 14	221,662 04	1 50	291,398 50	1 2	0 0
157,683	AG ASIA REALTY HOLDING LP (CAYMAN)	1 00	157,683 15	0 89	140,337 87	0.6	0 0
332,972	AG Net Lease Realty Fund II LP	1 00	332,915 53	1 20	398,900.46	1.6	0 0
135,462	ROCKWOOD CAP PTRS FD V (SUCABA CRUT #31)	1 00	135,740 75	0 20	26,848 57	0 1	00
329,021	ROCKWOOD CAP PTRS FD VI (SUCABA CRUT)	1 00	329,023 47	1 01	332,245 41	1.4	0 0
453,705	ROCKWOOD CAP REAL ESTATE PTNRS FD VII,LP	1 00	453,705 90	0 55	249,084 04	10	0 0
53,659	ROCKWOOD CAP REAL ESTATE PTNRS FD VIII,LP	101	54,060 81	1 55	83,010.47	0.3	00
			1,684,791 64 (	(a)	1,521,825 31	6 2	0 0
	IONS - REAL ESTATE						
9,022	ARLINGTON GATEWAY	1 00	9,022 00	1 00	9,022 00	0 0	0 0
75,082	HOTEL(FOUNDATIONS) SULLY STATION LLC (FOUNDATIONS)	1 00	75,082 44	1 00	75,232.16	0 3	0 0

# Abacus & Associates, Inc. PORTFOLIO APPRAISAL

## Norman Foundation - 4006 ML Acct # 16114006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
136,103	UNION STATION PARTNERS LLC (FOUNDATIONS)	1 00	136,103 00	1 00	136,103 00	0 6	0 0
	,	-	220,207 44	<del>-</del>	220,357 16	0 9	0 0
SUCABA CRUT	PARTNERS - HEDGE FU	IND STRATEG	GIES				
	AG SUPER FUND INTERNATIONAL LTD	1 00	3,755 00	1 49	5,590 44	0.0	0 0
357,400	DAVIDSON KEMPNER	1 00	357,400 00	1 51	540,638 98	2 2	0 0
713,710	INTERNATIONAL LTD Hay Harbor Capital Partners LLC	1 00	713,710 18	1 04	742,406 35	3 0	0 0
231,625	LONE STAR VALUE INVESTORS LP	1 00	231,625 00	0 87	200,818 87	0 8	0 0
510,088	PoleStar Offshore Fund Ltd – Class S	1 03	524,100 00	1 10	561,963 95	2 3	0 0
347,700	Prince Street Fund Ltd Class A Series 03 11	1 00	347,700 00	1 11	387,303 03	1 6	0 0
20,574	SANDSTONE CAPITAL INDIA FUND OFFSHORE	1 00	20,574 00	0 72	14,741 27	0 1	0 0
			2,198,864 18	<b>a</b>	2,453,462 90	<u>5)00</u>	0 0
SUCABA CRUT	- VC/PRIVATE EQUITY	PARTNERSH	IPS				
	CLAYTON, DUBILIER & RICE FD IX LP	0 99	184,397 96	1 00	187,361 17	0.8	0 0
46,812	DFJ ELEMENT FUND LP	0 98	45,833 45	0 76	35,717 56	0 1	0 0
12,315	DRAPER ATLANTIC FUND II (SUCABA CRUT #13)	0 99	12,236 51	0 54	6,637 78	0 0	0 0
240,380	DRAPER FISHER FUND VI (SUCABA CRUT #05)	0 98	235,139 40	0 44	106,728 72	0 4	0 0
136,242	•	0 99	135,416 22	0 83	112,944 54	0 5	0 0
173,823	ELEMENT FUND II LP	1 02	177,994 26	1 27	221,102 86	09	0 0
331,475		1 00	331,475 45	0 05	16,905 22	0 1	0 0
74,023	IVY HEALTHCARE CAPITAL II,LP	1 00	74,023 47	0 83	61,365 07	0 3	0 0
21,843	METALMARK CAPITAL PARTNERS CAYMAN FD I	1 00	21,843 05	1 25	27,237 85	0 1	0 0
298,933		1 00	298,000 23	0 86	256,185 58	10	0 0
121,197		1 02	123,097 19	1 38	167,130 66	0 7	0 0
60,029	TAILWIND CAPITAL PARTNERS II (CAYMAN) LP	0 89	53,284 58	0 93	55,826 97	0 2	0 0

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### Abacus & Associates, Inc.

# PORTFOLIO APPRAISAL

# Norman Foundation - 4006 ML Acct # 16114006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
86,980	ZONE VENTURE FUND II (SUCABA CRUT #06)	0 98	85,221 01	0 05	4,435 98	0 0	0 0
			1,777,962 77	2	1,259,579 96	2)1	0 0
SUCABA CRUT	'- PRIVATE STOCK						
625	DIVERSIFIED NATURAL PRO (Mushroom)	1 00	625 02	0 50	315 62	0 0	0 0
3,907	DIVERSIFIÉD NATURAL PRO	3 96	15,468 75	2 02	7,899 95	0 0	0 0
4,407	NATURAL PROD	8 42	37,126 07	4 16	18,333 46	0 1	0 0
107,260	SERIES A & B IVY SPORT	1 00	107,260 20	1 00	107,260 00	0.4	0 0
1,300	MEDICINE, LLC MC10 INC SERIES C PREFERRED STOCK	1 00	1,299 88	1 00	1,300 00	0 0	0 0
3,686	RECOGNITION INTERFACE LLC	0 00	0 08	0 00	0 00	0 0	0 0
56,457	(SUCABA CRUT) VINA SAN RAFAEL S A	2 57	145,234 47	0 00	0 00	0 0	0 0
36,487	Windham-CURASEAL Inc Series C Preferred	0 69	25,175 88	0 69	25,175 76	0 1	0 0
21,787	Windham-CURASEAL Inc Series D Preferred	0 27	5,882 36	0 27	5,882 49	0 0	0 0
9,660	Windham-MC Investment I, LLC	1 00	9,660 00	1 00	9,660 00	0 0	0 0
997	Windham Venture Partners - Series C	2 27	2,264 20	2 27	2,263 19	0 0	0 0
741	Windham Venture Partners - Series D	4 54	3,365 17	4 54	3,364 14	00	0 0
		_	353,362 08	(E)	181,454 62	2)07	0 0
OTHER ASSETS							
200,000	COOPERATIVE ASSISTANCE FUND	1 00	200,000 00	1.00	200,000 00	0 8	0 0
35,100	LISTERINE ROYALTY	0 00	200,000 00	25 00	877,500 00 1,077,500 00	$\frac{36}{44}$	$\frac{00}{00}$
			200,000 00		1,077,300 00	44	00
SUCABA CRUT	- CASH AND EQUIVALE CASH ACCOUNT (SUCA CRUT)		15,172 68		15,172.68	0 1	2
	CKOT	-	15,172 68	(E)	15,172 68	2)01	00
TOTAL PORTFOLIO		21,312,532.19	_	24,494,714.17	100.0	0.1	
FIRST REPUBLIC - OPERATING		9750.71		975071	• (1)		
FIRST REPUBLIC - PAYROLL		997.90		997.90	· Ø		
,	FONS COMPANY		(342079.4		, 2		
	CABA CRUT L		<u> </u>	′ 🔪		_	
		_	20237409.	29	24505462	<u>7</u> 8	
			4 🖸		1		

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# Abacus & Associates, Inc.

# PORTFOLIO APPRAISAL

### Norman Foundation - 4006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
CASH AND EQ	UIVALENTS BIF TREASURY FUND		188,144 68		188,144 68	0.8	0.0
	3.1. TALIBORE 1 0.1.D	_	188,144.68	<i>(</i> )	188,144.68		0.0
CORPORATE I	BONDS					•	
150,611		100.00	150,615.28	105.00	158,141.55	0.6	10.5
ý			150,615 28	-	158,141.55	0.6	10.5
SUCABA CRUT	CCREDIT MANAGED PO	OL.					
51,620	AG CAPITAL RECOVERY VI HOLDING LP	1.00	51,620.00	3.15	162,732.05	0.7	0.0
881,167	CREDIT STRATEGIES FUND LTD	1.00	881,167.00	1.46	1,283,507.85	5.1	0.0
347,040	0.000% Due 06-10-20 TCM MPS Ltd. SPC 0.000% Due 06-10-20	1 00	347,040.00	0 95	328,126.32	1.3	0.0
	0.000% Due 00-10-20		1,279,827.00(	<b>3</b> ) -	1,774,366.22	3) 7.1	0 0
SUCABA CRUT	- TAXABLE BOND MAN	AGED POOL		_	•		
	ABACUS BOND POOL (#16174908)	1 00	28,996.45	1.01	29,232.47	0.1	0.0
1,447,110	0 000% Due 01-01-21 GATES MANAGED ACCOUNT (#16114296)	1.00	1,447,110.01	1.01	1,455,029.67	5.8	00
2,033,111	0.000% Due 01-01-21 First Republic Bond Acct (#A9G006315) 0.000% Due 01-01-21	1.00	2,033,111.99	0.98	2,001,088.09	8 0	0.0
		_	3,509,218.45	3) -	3,485,350.24	3)14.0	0.0
COMMON STO	CK			_			
705.00		17.37	12,248.20	51.96	36,635.32	0.1	1.7
1,659.00	MICROSOFT CORP COM	30.97	51,373.92	37.41	62,063.19	0.2	3.3
5,472 00	THERMO FISHER SCIENTIFIC INC COM	47.97	262,467.22	11135	609,307.20	2.4	0.5
		_	326,089.34		708,005.71	2.8	0.8
SUCABA CRUT	PARTNERS-COMMON S	госк					
15,000.00	NETWORK-1 TECHNOLOGIES, INC.	2.05	30,750.00	1.58	23,700.00	0.1	0.0
		_	30,750.00	$\overline{3}$	23,700.00	3 0.1	0.0
	IONS - COMMON STOCK						
2,970 00	DIGIRAD CORPORATION SERIES D PREFERRED	2.31	6,852.46	0.99	2,940.30	0.0	0.0
		_	6,852.46	<b>5</b> ) -	2,940.30	0.0	0.0

# Abacus & Associates, Inc. PORTFOLIO APPRAISAL

# Norman Foundation - 4006

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
SUCARA CRUI	r - MANAGED EQUITY P	001					
1,562,961.01	ABACUS EQUITY POOL (#16114297)	1.00	1,562,961.46	1.28	1,996,939.40	8.0	0.0
533,254.40	BURGUNDY ASSET MANAGEMENT LTD (#Q57544001)	1.00	533,255.02	1.35	721,370.46	2.9	0.0
356,985 00	• •	1.00	356,984.33	1.32	472,404.41	1.9	0.0
732,618 00	CLEARGATE (M43695002)	1.00	732,618.71	1.12	823,090.77	3.3	0.0
548,591.00	DSM MANAGED ACCOUNT	1.00	548,590.44	1.39	760,664.06	3 1	0.0
590,243.00	Hay Harbor Capital Partners LLC	1.00	590,244.01	1.04	614,448.52	2.5	0.0
366,519.00	INTERNAL STOCK POOL (#16174927)	1.00	366,518.83	1.48	542,030.17	2.2	0.0
744,597.00	Kantor Managed Pool	1.00	744,594.03	1.33	993,929.29	4.0	0.0
785,353.00	SA RPM MANAGED POOL (#16174921)	1.00	785,353.14	1.03	810,224.70	3 2	0.0
1,303,389 21	SPEARS MANAGED ACCOUNT (#16114299)	1.00	1,303,391.24	1.45	1,885,151.03	7.6	0.0
	,		7,524,511.22	3) -	9,620,252.82	38.6	0.0
MUTUAL FUNI	OS						
149,779.541	BEEHIVE FD SHS	8.77	1,313,636.74	13.75	2,059,468.69	8.3	0.4
			1,313,636.74	_	2,059,468.69	8.3	04
SUCABA CRUT	- REAL ESTATE						
227,304	AG ASIA REALTY HOLDING II LP	1.10	250,880.00	1.32	299,132.06	1.2	0.0
166,321	AG ASIA REALTY HOLDING LP (CAYMAN)	1.00	166,321.16	1.00	166,653.64	0.7	0.0
346,275	AG Net Lease Realty Fund II LP	1.00	346,216.27	1.15	397,177.42	1.6	0.0
470,977	ROCKWOOD CAP PTRS FD V (SUCABA CRUT #31)	1 00	471,946.17	0.20	94,666.38	0.4	0.0
557,019	ROCKWOOD CAP PTRS FD VI (SUCABA CRUT)	1.00	557,023.18	0.99	549,220.73	2.2	0.0
453,705	ROCKWOOD CAP REAL ESTATE PTNRS FD VII,LP	1.00	453,705.90	0 48	219,593.22	0.9	0.0
95,350	ROCKWOOD CAP REAL ESTATE PTNRS FD VIII,LP	1.00	95,465 58	1 28	121,761.95	0.5	0.0
	•	_	2,341,558.26	3) <sup>-</sup>	1,848,205.41	7.4	0.0
N-W FOUNDAT	IONS - REAL ESTATE						
	ARLINGTON GATEWAY	1.00	9,022.00	1.00	9,022.00	0.0	0.0
75,082	HOTEL(FOUNDATIONS) SULLY STATION LLC (FOUNDATIONS)	1.00	75,082.44	1.00	75,232.16	0.3	00

# PORTFOLIO APPRAISAL

# Norman Foundation - 4006 December 31, 2013

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
136,103	UNION STATION PARTNERS LLC (FOUNDATIONS)	1.00	136,103.00	1.00	136,103 00	0 5	00
		_	220,207.44	$\overline{z}$	220,357.16	2) 09	00
SUCABA CRUI	r Partners - Hedge Fu	ND STRATE	CIFC				
	AG SUPER FUND INTERNATIONAL LTD	1.00	359,200.00	1.51	541,098.88	2 2	0.0
357,400	DAVIDSON KEMPNER INTERNATIONAL LTD	1.00	357,400.00	1.44	514,906.18	2.1	0.0
243,000		1.00	243,000.00	1.09	263,825.10	1.1	00
349,400	PoleStar Offshore Fund Ltd – Class S	1.00	349,400.00	1.05	366,730.24	1 5	0.0
347,700	Prince Street Fund Ltd Class A Series 03 11	1.00	347,700.00	1.04	362,894.49	1.5	0.0
20,574	SANDSTONE CAPITAL INDIA FUND OFFSHORE	1.00	20,574.00	0.42	8,639.02	0 0	0.0
			1,677,274.00	3)	2,058,093.91	3 8.3	00
SUCARA CRUT	- VC/PRIVATE EQUITY I	ADTNEDCH	IPC	-	_		
	DFJ ELEMENT FUND	1.00	75,720 00	0.58	43,921.08	0.2	0.0
122,530	DRAPER ATLANTIC FUND II (SUCABA CRUT #13)	0.99	121,749.05	1.14	140,051.79	0.6	0.0
307,203	DRAPER FISHER FUND VI (SUCABA CRUT #05)	0.98	300,505.58	0 46	140,391.77	0.6	0.0
179,074	-	0.99	177,988.64	0.78	139,319.50	0.6	0.0
159,402	ELEMENT FUND II LP	1.01	160,392.09	1.10	174,863.99	0.7	00
331,475	HUPOMONE CAPITAL FUND LP	1.00	331,475.45	0.50	166,731.92	0.7	0.0
99,748	IVY HEALTHCARE CAPITAL II,LP	1 00	99,748.63	0 73	72,816.04	0.3	0.0
75,818	METALMARK CAPITAL PARTNERS CAYMAN FD I	1 00	75,818.91	0 95	72,178.45	0.3	0.0
278,630	NEW ATLANTIC VENTURE FUND III	1.00	278,630 23	0 98	272,500.14	1.1	0.0
198,781	TAILWIND CAPITAL PARTNERS (ERISA) LP	1.00	199,550.58	1.23	243,705.51	1.0	0.0
30,405	TAILWIND CAPITAL PARTNERS II (CAYMAN) LP	1.00	30,405.24	1.00	30,405.00	0.1	0 0
86,980	ZONE VENTURE FUND II (SUCABA CRUT #06)	0.98	85,221.01	0.05	4,349.00	0.0	0.0
		_	1,937,205.40	<u> </u>	1,501,234.18	6.0	0.0
	- PRIVATE STOCK DIVERSIFIED NATURAL PRO (Mushroom)	1.00	625.02	1.00	625.00	0.0	0.0

# PORTFOLIO APPRAISAL

# Norman Foundation - 4006 December 31, 2013

Quantity	Security	Unit Cost	Total Cost	Price	Market Value	Pct. Assets	Cur. Yield
3,907	DIVERSIFIED NATURAL PRO	4.00	15,625.00	4.00	15,628.00	0.1	0.0
4,407	SERIES D, LLC DIVERSIFIED NATURAL PROD SERIES A & B	8.51	37,501 08	8.51	37,504.27	0.2	0.0
107,260	IVY SPORT MEDICINE, LLC	1.00	107,260.20	1.00	107,260.00	0.4	0.0
1,300	MC10 INC SERIES C PREFERRED STOCK	1 00	1,299 88	1 00	1,300.00	0.0	0.0
3,686	RECOGNITION INTERFACE LLC (SUCABA CRUT)	0.00	0.08	0.00	0 00	0.0	0.0
56,457	VINA SAN RAFAEL S.A.	2 57	145,234.47	0.00	0.00	0.0	0.0
36,487	Windham-CURASEAL Inc Series C Preferred	0.69	25,175.88	0.69	25,175.76	0.1	0 0
21,787	Windham-CURASEAL Inc Series D Preferred	0.27	5,882.36	0.27	5,882.49	0.0	0 0
9,660	Windham-MC Investment I, LLC	1.00	9,660.00	1.00	9,660.00	0.0	0 0
997	•	2.27	2,264.20	2.27	2,263.19	0.0	0.0
741		4.54	3,365.17	4.54	3,364.14	0.0	0.0
			353,893.34	3	208,662.85	3 0.8	0.0
OTHER ASSET	S						
	COOPERATIVE ASSISTANCE FUND	1.00	200,000.00	1.00	200,000.00	0.8	0.0
35,100	LISTERINE ROYALTY	0.00	0.00	25.00	877,500.00	3.5	0.0
·			200,000.00		1,077,500.00	4.3	0.0
N-W FOUNDAT	IONS - CASH AND EQUIV CASH ACCOUNT (N-W FOUNDATIONS)	VALENTS	254.79		254 79	0.0	0.0
			254.79	<b>③</b>	254.79 (	2) 0.0	0.0
TOTAL PORTF	OLIO ·	٠.	21,060,038.40			100.0	0.1
FIRST	REPUBLIC - OPERA	TING	6755.17	(p)	6755·17	<b>*</b>	
FIRST REPUBLIC - PAYROLL		8582.279	0	8582.27	( <i>O</i> )		
	DNS COMPANY		( 3509 77.69	<u>&gt;</u>			
SUCABA CLUT LLC		21186475.6	1		_		
			19537922.		24950015.9	7	
			•	_	200	<del></del>	

Norman Foundation Grants 2014

Grantee Name	Amount Reason	501c3	Relationship
Alaska Community Action on Toxics The Allen-Stevenson School	\$30,000 environmental education	Y Y	None None
The Alliance Francaise of Greenwich	\$10,000 education programs \$1,000 cultural activities	Ϋ́	None
Anacostia Riverkeeper	\$1,000 environmental education	Ý	None
Bat Conservation International	\$5,000 conservation program	Ϋ́	None
Breakthrough New York	\$2,500 youth programs	Y	None
Brooklyn Community Foundation	\$2,000 economic development program	Y	None
Brooklyn Public Library	\$1,000 education activities	Y	None
Bryan Brothers Foundation	\$5,000 sports programs	Y	None
Camp Sunshine	\$1,000 children's programs	Y	None
Center for Earth, Energy and Democracy	\$25,000 environmntal program	Y	None
Children's Defense Fund	\$1,000 youth programs	Y	None
Creative Time, Inc	\$24,990 art programs	Y	None
Data Center	\$25,000 research programs	Y	None
The Deer Isle Granite Museum	\$1,000 public programs	Y	None
Doctors Without Borders	\$15,000 medical relief program	Y	None
Documentary Education Resources	\$25,000 environmental education	Y	None
Eagle Hill School	\$2,000 education programs	Y	None
Earth Share of Georgia	\$2,000 environmental funding	Y Y	None None
East Michigan Environmental Action Council	\$25,000 environmental programs	Y	None
Enlace First Serve Inc	\$30,000 capacity building programs \$7,500 sports programs	Ϋ́	None
Food Chain Workers Alliance	\$30,000 sports programs \$30,000 education & research	Ý	None
Friends Peace Teams	\$1,200 education programs	Y	None
Georgia Organics	\$1,500 food programs	Ý	None
Georgia Tennis Foundation, Inc	\$5,000 sports education	Ý	None
Grassroots Policy Project	\$25,000 education activities	Ý	None
The Greater Miami Tennis and Education Foundation	\$1,700 youth program	Ý	None
Hambidge Center	\$3,000 arts programs	Y	None
Harvard University	\$22,500 education and sports activities	Υ	None
The Harvey School	\$10,000 education programs	Υ	None
Heifer Project International	\$9,000 aid programs	Y	None
Hobart and William Smith Colleges	\$15,000 sailing program	Y	None
Interfaith Action of Southwest Florida	\$25,000 education activities	Y	None
International Labor Rights Forum	\$30,000 education activities	Y	None
International Tennis Club of the U S A	\$5,000 sports education	Y	None
International Tennis Hall of Fame	\$16,500 youth programs	Y	None
Island Community Center	\$1,000 emergency services	Y	None
Junior Tennis Champions Center	\$1,000 sports programs	Y	None
Kentucky Horse Park Foundation	\$7,000 youth activities	Y	None
The Lovett School	\$3,000 education programs	Y Y	None None
Lowlander Center	\$25,000 environmental programs \$1,000 research	Y	None
Muscular Dystrophy Association	\$2,000 research	Y	None
Museum of Contemporary Art of Georgia The National Campaign To Prevent Teen Pregnancy	\$1,000 education activities	Ý	None
National Cathedral School	\$5,000 education programs	Ý	None
National Family Farm Coalition	\$25,000 public education	Y	None
Native Movement	\$30,000 economic development	Y	None
The Nature Conservancy	\$5,000 environmental edu	Y	None
New York Junior Tennis & Learning	\$1,000 sports programs	Y	None
Northwest Arkansas Workers' Justice Center	\$25,000 education activities	Y	None
Ohio Valley Environmental Coalition	\$25,000 environmental programs	Y	None
Opera House Arts	\$10,000 arts programs	Y	None
Part of the Solution (POTS)	\$6,000 food for needy	Y	None
PetConnect Rescue, Inc	\$1,000 animal programs	Y	None
Powder River Basin Resource Council	\$25,000 environmental protection	Y	None
Project South	\$30,000 leadership development	Y	None
Promise Project/Fund for the City of New York	\$1,000 education programs	Y	None
Smart Kids with Learning Disabilities, Inc	\$5,000 education programs	Y	None
Southwest Research and Information Center	\$25,000 environmental programs	Y	None
Statewide Organizing for Community eMpowerment Resource Project	\$25,000 environmental programs	Y Y	None
Sunflower Community Action Team Paradice Sailing Inc.	\$25,000 community engagement \$5,000 disabled athletes	Y Y	None None
Team Paradise Sailing, Inc Thoroughbred Charities of America	\$5,000 disabled athletes \$5,000 horse rescue program	Y	None
Tides Foundation/NAACP Local Action Fund	\$25,000 norse rescue program \$25,000 coalition building	Y	None
Transnational Institute for Grassroots Research and Action	\$25,000 economic education	Y	None
Tulane University	\$2,000 sports activities	Ý	None
UE Research and Education Fund	\$25,000 sports activities	Ý	None
An income an and management a fine	21	•	

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United Workers Association	\$30,000 community education	Y	None
University of Miami Advancement	\$1,000 educat programs	Y	None
Washington English Center	\$1,000 education programs	Y	None
Well Dunn	\$2,000 youth programs	Y	None
Wildlife Conservation Network	\$5,000 conservation program	Y	None
Windward School	\$5,000 education programs	Y	None
Workers Defense Project	\$30,000 leadership development	Y	None
Workers Interfaith Network	\$25,000 education activities	Y	None
Wounded Warrior Project	\$1,000 rehabiliation program	Y	None

Grand Total \$939,390