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Department of the Treasury Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation ▶ Do not enter social security numbers on this form as it may be made public. ▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf. OMB No 1545-0052

F		lendar year 2014 or tax year beginning		<u>,</u> 2014,	and endir	ng	, 20
		of foundation		_	,	A Employer identit	ication number
_	DOR	IS DUKE FOUNDATION				13-165524	11
	Numb	er and street (or P O box number if mail is not delivered	d to street address)		Room/suite	B Telephone numb	er (see instructions)
						(90	08) 243-3619
	650	FIFTH AVENUE, 19TH FLOOR		ŀ			
_	City o	r town, state or province, country, and ZIP or foreign po	stal code	•			
						C If exemption applic	ation is
	NEW	YORK, NY 10019				pending, check here	,
G	Che	eck all that apply: Initial return	Initial return	of a former pu	blic chari	ty D 4 5	
		Final return	Amended re			D 1 Foreign organiza 2 Foreign organiza	
		Address change	Name chang			85% test, check	here and attach
Н	Che	ck type of organization. X Section 501			·	computation .	▶□
ſ		section 4947(a)(1) nonexempt charitable trust	Other taxable pr		nn	E If private foundation	- L I
Ť		market value of all assets at J Acco		ash X Accr		· ·	o)(1)(A), check here . P
		1—	ther (specify)				s in a 60-month termination
			column (d) must be on cas	sh basis)			χ(·χ=), σ//σσκ ποισ .
E	art	Analysis of Revenue and Expenses (The					(d) Disbursements
_		total of amounts in columns (b), (c), and (d)	(a) Revenue and expenses per	(b) Net inves		(c) Adjusted net	for charitable
		may not necessarily equal the amounts in column (a) (see instructions))	books	income	' i	ıncome	purposes (cash basis only)
_	1	Contributions, gifts, grants, etc., received (attach schedule)	6,825,000.				(SEE, SEE, STILL)
	2	Check I if the foundation is not required to					
	3	attach Sch B					
	4	Dividends and interest from securities	21,200.	21	,200.		
	5a	Gross rents			-	RFC	EIVED
		Net rental income or (loss)				4	100
Ф		Net gain or (loss) from sale of assets not on line 10	147,342.			B ALIG	
Revenue	b	Gross sales price for all ATTACHMENT 11				NU AUG	2013 w
Š	7	assets on line 6a Capital gain net income (from Part IV, line 2).		147	,342.		<u> </u>
ď	8	Net short-term capital gain			-	OGD	
	9	Income modifications					
	-	Gross sales less returns					
	h	Less Cost of goods sold					
		Gross profit or (loss) (attach schedule)					
	11	Other income (attach schedule)			-		
	12	Total. Add lines 1 through 11	6,993,542.	168	,542.		
_	13	Compensation of officers, directors, trustees, etc	0				
es		Other employee salaries and wages					
S	15	Pension plans, employee benefits					
g	16a	Legal fees (attach schedule)					
ш	ь	Accounting fees (attach schedule)				·	
<u>≤</u>	С	Other professional fees (attach schedule).[1]	29,401.	29	,401.	• •	
rat	17	Interest				-	
ist	18	Taxes (attach schedule) (see instructions)					
uin	19	Depreciation (attach schedule) and depletion.		_			†
þ	20	Occupancy					<u> </u>
ÞΡ	21	Travel, conferences, and meetings					1
an(22	Printing and publications				· · · · · · · · · · · · · · · · · · ·	
5	23	Other expenses (attach schedule) ATCH . 2	62,734.				53,372
atiı	14 15 16a b c 17 18 19 20 21 22 23 24	Total operating and administrative expenses.					
ě		Add lines 13 through 23	92,135.	29	,401.		53,372
ö	25	Contributions, gifts, grants paid	6,755,104.			ATTACHMENT 9	4,268,057
	26	Total expenses and disbursements Add lines 24 and 25	6,847,239.	29	,401.		4,321,429
	27	Subtract line 26 from line 12					
	а	Excess of revenue over expenses and disbursements	146,303.				<u></u>
		Net investment income (if negative, enter -0-)		139	,141.		
	С	Adjusted net income (if negative, enter -0-)			T		

E	art II	Attached schedules and amounts in the description column should be for end-of-year	Beginning of year	• End∉o	f year
_	alli	amounts only (See instructions)	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1,	Cash - non-interest-bearing	71,528.	86,482.	86,482.
	2	Savings and temporary cash investments			
	3	Accounts receivable ▶			
		Less allowance for doubtful accounts ▶			
	4	Pledges receivable			
		Less allowance for doubtful accounts ▶			
	5	Grants receivable	14,614,825.	17,221,768.	17,221,768.
	l	Receivables due from officers, directors, trustees, and other			
	_	disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule)		· · · · · · · · · · · · · · · · · · ·	
		Less allowance for doubtful accounts ▶			
S		Inventories for sale or use			
Assets	9	Prepaid expenses and deferred charges			
As	10 a	Investments - U.S. and state government obligations (attach schedule)			
	ь	Investments - corporate stock (attach schedule) ATCH 3	4,199,570.	4,347,728.	4,347,728.
		Investments - corporate stock (attach schedule)			
	11	Investments - land, buildings, and equipment basis Less accumulated depreciation (attach schedule)			
		Investments - mortgage loans			
	13 14	Investments - other (attach schedule) Land, buildings, and			
		equipment basis Less accumulated depreciation			
		(attach schedule)	12 062	12.062	12.062
	15	Other assets (describe ATCH 4)	13,062.	13,062.	13,062.
		Total assets (to be completed by all filers - see the	10 000 005	21 660 040	21 660 040
_		Instructions Also, see page 1, item I)	18,898,985.	21,669,040.	21,669,040.
		Accounts payable and accrued expenses	7,514,825.	40,300.	
		Grants payable	7,314,623.	10,034,334.	
Liabilities		Deferred revenue		 	
Ē		Loans from officers, directors, trustees, and other disqualified persons			
Lia	21	Mortgages and other notes payable (attach schedule)	198,974.	100 156	
	22	Other liabilities (describe ATCH_5)	190,974.	198,156.	
	23	Total liabilities (add lines 47 through 22)	7,828,254.	10,292,990.	
-		Total liabilities (add lines 17 through 22)	7,020,234.	10,292,990.	
		Foundations that follow SFAS 117, check here . ▶ X and complete lines 24 through 26 and lines 30 and 31.			
Ses		-	11,070,731.	11,376,050.	
auc	24	Unrestricted	11,070,731.	11,376,030.	
Bal	25	Temporarily restricted			
þ	26	Permanently restricted			
Ē		Foundations that do not follow SFAS 117, ▶ 🔲			
ō		check here and complete lines 27 through 31.			
ts		Capital stock, trust principal, or current funds			
SSE	28	Paid-in or capital surplus, or land, bldg , and equipment fund			
t A	29	Retained earnings, accumulated income, endowment, or other funds	11,070,731.	11,376,050.	
Ne	30	Total net assets or fund balances (see instructions)	11,070,731.	11,3/6,030.	
	31	Total liabilities and net assets/fund balances (see	10 000 005	21 660 040	
		Instructions)	18,898,985.	21,669,040.	
		Analysis of Changes in Net Assets or Fund Bala			
1		I net assets or fund balances at beginning of year - Part I	• • • • • • • • • • • • • • • • • • • •	· 1	11 070 721
_			• • • • • • • • • • • • • • • • • • • •		11,070,731.
2	Citte	er amount from Part I, line 27a er increases not included in line 2 (itemize) ► ATCH 6	• • • • • • • • • • • • • • • • • • • •	2	159,016.
3	V 444				11,376,050.
		lines 1, 2, and 3reases not included in line 2 (itemize) ▶	• • • • • • • • • • • • • • • • • • • •	I I	11,370,030.
J	Tota	l net assets or fund balances at end of year (line 4 minus	lino 5\ Dest II delivere (6)	5	11,376,050.
	1018	The assets of fund balances at end of year fille 4 minus	iiile 5) - Fait II, column (b)), line 30 6	5 000 DE (004)

Pa	rt IV Capital Gains	s and Losses for Tax on Inve	estment Income			
		nd describe the kind(s) of property sold (-	(b) How acquired	(c) Date acquired	(d) Date solo
		brick warehouse; or common stock, 200	shs MLC Co)	P - Purchase D - Donation	(mo , day, yr)	(mo , day, yr)
<u>1a</u>	SEE PART IV SCHI	EDULE				
<u>b</u>						
<u> </u>						
<u>d</u>						
<u>e</u>		(f) Depreciation allowed	(g) Cost or other basis		(h) Gain or (lo	Ec.)
	(e) Gross sales price	(or allowable)	plus expense of sale		(e) plus (f) minu	
а						
b						
C						
<u>d</u>						
<u>e</u>	Complete only for accets	showing goin in column (h) and owns	d by the foundation on 12/21/50	-		
	Complete only for assets	showing gain in column (h) and owne			Gains (Col. (h) ga (k), but not less t	
1	(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	(0)	Losses (from co	•
					-	
<u>b</u>						
С						
d						
е						
2	Capital gain net income	or (not capital loss)	gain, also enter in Part I, line 7			147 242
_		, , , , , , , , , , , , , , , , , , ,	(loss), enter -0- in Part I, line 7	2		147,342.
3		ain or (loss) as defined in sections ' 'art I, line 8, column (c) (see inst				
	•	art i, line o, column (c) (see inst		3		0
Pa	rt V Qualification	Under Section 4940(e) for Rec	duced Tax on Net Investment Ir	ncome		
Wa		the section 4942 tax on the distrib	• •	ase period	1?	Yes X No
<u> </u>		not qualify under section 4940(e)				
	(a)	mount in each column for each yea		g any enti	ries (d)	
Ca	Base period years lendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(с) Net value of nonchaпtable-use assets		Distribution ra (col (b) divided by	atio col (c))
	2013	3,880,973.	4,393,722.			0.883300
	2012	1,700,783.	5,241,277.	-		0.324498
	2011	190,858.	5,459,597.			0.034958
	2010	214,188.	5,002,259.	<u> </u>		0.042818
	2009	541,446.	4,379,778.	1		0.123624
2	Total of line 1 column /	d)		2		1.409198
		d)		-		
J	•	indation has been in existence if les		3		0.281840
	named of yours the loa	indution had been in existence in lea	is man o yours			
4	Enter the net value of no	oncharitable-use assets for 2014 fro	om Part X, line 5	4	4,	365,928.
					 .	
5	Multiply line 4 by line 3			5	1,	230,493.
						1 201
6	Enter 1% of net investm	ent income (1% of Part I, line 27b)		6		1,391.
_	Allha P. Co			,	1	231,884.
7	Add lines 5 and 6	• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •	 		202,004.
8	Enter qualifying distribut	tions from Part XII, line 4		8	4,	321,429.
•		greater than line 7, check the box				

Dec	t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see i	4		age •
_		nstru	ictions	s)
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1			
	Date of ruling or determination letter (attach copy of letter if necessary - see instructions)		1 -	0.1
O	Domestic foundations that meet the section 4940(e) requirements in Part V, check		1,3	391.
	here X and enter 1% of Part I, line 27b			
С	All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of J Part I, line 12, col (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			
3	Add lines 1 and 2		1,3	391.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			0
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-		1,3	391.
6	Credits/Payments:			-
а	2014 estimated tax payments and 2013 overpayment credited to 2014 6a 18,409.			
ь	Exempt foreign organizations - tax withheld at source			
C	Tax paid with application for extension of time to file (Form 8868).			
d	Backup withholding erroneously withheld			
7	Total credits and payments Add lines 6a through 6d		18,4	109.
8	Enter any penalty for underpayment of estimated tax. Check here			
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		17,0	18.
11	Enter the amount of line 10 to be Credited to 2015 estimated tax ▶ 17,018. Refunded ▶ 11		_	
Par	t VII-A Statements Regarding Activities			
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it		Yes	No
	participate or intervene in any political campaign?	1a		X
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see			
	Instructions for the definition)?	1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials			
	published or distributed by the foundation in connection with the activities			
С	Did the foundation file Form 1120-POL for this year?	1c		X
	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year			
	(1) On the foundation ▶ \$0 (2) On foundation managers ▶ \$0			
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on			
	foundation managers. > \$0			.,
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		Х
	If "Yes," attach a detailed description of the activities			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of			х
	incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3		<u>x</u>
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a	N	
	If "Yes," has it filed a tax return on Form 990-T for this year?	4b	11/1	$\frac{A}{x}$
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		
	If "Yes," attach the statement required by General Instruction T			
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either			
	By language in the governing instrument, or Proceedings to the control of t			
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	x	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II. col. (c), and Part XV	7	X	
	, , , , , , , , , , , , , , , , , , , ,			
	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ DE, NJ, NY,			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General			
	(or designate) of each state as required by General Instruction G? If "No," attach explanation	8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or			
	4942(j)(5) for calendar year 2014 or the taxable year beginning in 2014 (see instructions for Part XIV)? If "Yes,"			
	complete Part XIV	9		Х
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their			
	names and addresses	10	!	X

11 At any time during the year, did the foundation, directly or indirectly, own a controled entity within the meaning of accounts 20(3)(13) "I'ves, attach schedule (see instructions). 12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileger? "Yes, attach statement (see instructions). 13 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person. The distribution of the foundation requirements for its annual returns and exemption application? 14 The books are in care of \$\infty\$ ETERBY ORBERIANDER. 15 Section 449(a)(1) nonexempt charitable trusts filing form 990-PF in liqu of Form 1041. Check here. 16 At any time during claimed year 2014, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country. 16 At any time during claimed year 2014, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? 16 At any time during claimed year 2014, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? 18 At my time during claimed year 2014, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country. 19 Part VIBS Statements Regarding Activities for Which Form 4720 May Be Required 19 File Form 4720 if any time is checked in the "Yes" column, unless an exception applies. 1a During the year did the foundation (princh dricet) or indicate) (if conscept it from) a disqualified person? 1b File Form 4720 if any time is checked in the "Yes" column, unless an exception applies. 1a During the year did the foundation (princh dricet) or indicate) (if exception, Check "No" if the foundation or second in the princh of the second princh or indi	Pa	VII-A Statements Regarding Activities (continued)			
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified particular process of the public process of	11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the			
12 Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges) "I've," statis that internet (see instructions) 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 Did the foundation are required to the foundation and or its annual returns and exemption application? 15 Section 447(a)(1) nonexempt charitable trusts filling Form 950-PF in lieu of Form 1041 Check here and other the amount of tax-exempt interest received or accrued during they sea". 15 N/A 15 N/A 16 At any time during claim year 2014, dut the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?. 16 At any time during claim year and the foundation (and the foundation) 16 At any time financial account in a foreign country?. 16 At any time financial account in a foreign country?. 17 Sec Item instructions for conceptions and fing requirements for FinCEN Form 114, (formerly TD F 90-221) 17 Yes. 18 Statements Regarding Activities for Which Form 4720 May Be Required. 18 Did Form 4720 it any time is checked in the "Yes" column, unless an exception applies. 18 Did Form 4720 it any time is checked in the "Yes" column, unless an exception applies. 18 Did Form 4720 it any time is checked in the "Yes" column, unless an exception applies. 18 Did Form 4720 it any time is checked in the "Yes" column, unless an exception applies. 18 Did Form 4720 it any time is checked in the "Yes" column, unless an exception applies. 18 Did Form 4720 it any time is checked in the "Yes" column, unless an exception applies. 18 Did Form 4720 it any time is checked in the "Yes" column, unless an exception applies. 18 Did Form 4720 it any time is checked in the "Yes" kind with a provision of acc		meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		Х
13 Did the foundation comply with the public inspection requirements for its annual returns and exemption application? 13 X No.	12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified			
Website address MWW. DDCF.ORG		person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
14 The books are in care of ▶ STILEEN OBERLANDER 15 Section 447(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041. Check here: 16 At any time during callendar year 2014, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. (formerly TD F 90-221) if Yes, lent the name of the foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. (formerly TD F 90-221) if Yes, lent the name of the foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114. (formerly TD F 90-221) if Yes, lent the name of the foreign country? Part VIIE3 Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1a During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money ito, or otherwise extend credit to (or accept it from) a disqualified person? (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? (4) Pay compensation to, or pay or rembutse the expenses of, a disqualified person? (5) Transfer any income or assests to a facilities to (or accept them from) a disqualified person? (6) Agree to pay money or property to a government official? (Exception, Check *No*) if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days), bif any answer is Yes's to Id(1)(4)(5), did any of the acts described in Regulations section 53 941 ((o)-3 or in a current notice regarding disaster assistance check here. c Did the foundation engage in a prior year in any of the acts described in Regulation was a private operating foun	13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
Located at \$1117_DUKES PARKWAY WEST, \$111_ISBOROUGH, NJ ZIPL4 \$08844 \$15 Section 4947(a)(1) nonexempt charaltable trusts filing Form 980-FF in lieu of Form 1041 Check here .		Trobatio dedices P	. -		
Located at \$1117_DUKES PARKWAY WEST, \$111_ISBOROUGH, NJ ZIPL4 \$08844 \$15 Section 4947(a)(1) nonexempt charaltable trusts filing Form 980-FF in lieu of Form 1041 Check here .	14	The books are in care of ► EILEEN_OBERLANDER Telephone no ► 908-243	-361	9	_
16 At any time during calendar year 2014, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-221) if yes, "enter the name of the foreign country". See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-221) if yes, "enter the name of the foreign country". File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1a During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of property with a disqualified person? (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? (5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? (6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, it ferminating within 90 days). Organizations relying on a current notice regarding disaster assistance sheet exceptions described in Regulations section 394 (3) (3) of a process of a section 4942 (3) (a) of any of the acts fast to qualify under the exceptions described acts, that were not corrected before the first day of the tax year beginning 2014? 2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating disaster in active and process and the first day of the tax year beginning process. A no him Yes, list the years. b Are there any years isted in 2a for which the foundation is not a		Located at ▶1112 DUKES PARKWAY WEST, HILLSBOROUGH, NJ ZIP+4 ▶ 08844	-		
16 At any time during calendar year 2014, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financel account in a foreign country? See the instructions for exceptions and filing requirements for FinCEN Form 114, (formerly TD F 90-221) if yes, enter the name of the foreign country. Part VILE2 Statements Regarding Activities for Which Form 4720 May Be Required File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. 1a During the year did the foundation (either directly or indirectly) (1) Engage in the sale or exchange, or leasing of properly with a disqualified person?	15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here		🕨	
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Form **990-PF** (2014)

Total number of other employees paid over \$50,000...........

Page 7

Form 990-PF (2014)

Part	VIII .	Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Emploannd Contractors (continued)	yees,
3	Five h	ighest-paid independent contractors for professional services (see instructions). If none, enter "NONE	
		(a) Name and address of each person paid more than \$50,000 (b) Type of service	(c) Compensation
- -			
	NONE		
- -			
_			
			-
Fotal	numbe	er of others receiving over \$50,000 for professional services	
	IX-A	Summary of Direct Charitable Activities	
Fart	IV-W	Summary of Direct Charitable Activities	
		dation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of sand other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1	N/A		
·			
2			
_			
3			
4 -			
Part	ІХ-В	Summary of Program-Related Investments (see instructions)	<u> </u>
		e two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1_	NONE		
_	_		
2			
	- <i>-</i>		
Δ11.	other pro	gram-related investments See instructions	
	NONE	gram-related investments. See institutions	
3 _ :			
	4 4 4 1	pool 4 through 2	

Form 990-PF (2014)

orm !	990-PF (2014)	<u>e</u> .	Page 8
Par	Minimum Investment Return (All domestic foundations must complete this part. For see instructions.)	eign foundatio	ns,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc	,]	
	purposes		
а	Average monthly fair market value of securities	. 1a	4,325,462.
Ь	Average of monthly cash balances	. 1b	106,952.
С	Fair market value of all other assets (see instructions)	1c	
ď	Total (add lines 1a, b, and c)	1d	4,432,414.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation)	_	
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see	. 3	4,432,414.
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see	e	
	ınstructions)	. 4	66,486.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4		4,365,928.
6	Minimum investment return. Enter 5% of line 5		218,296.
Pari	Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating for and certain foreign organizations check here ▶ □ and do not complete this part.)	undations	
1	Minimum investment return from Part X, line 6	. 1	218,296.
2 a	Tax on investment income for 2014 from Part VI, line 5	1.	
b	Income tax for 2014 (This does not include the tax from Part VI).		
С	Add lines 2a and 2b	. 2c	1,391.
3	Distributable amount before adjustments. Subtract line 2c from line 1	. 3	216,905.
4	Recoveries of amounts treated as qualifying distributions	. 4	0
5	Add lines 3 and 4.	. 5	216,905.
6	Deduction from distributable amount (see instructions)	. 6	0
7	Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII		
	line 1	. 7	216,905.
Part	XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes		
а	Expenses, contributions, gifts, etc - total from Part I, column (d), line 26	. 1a	4,321,429.
b	Program-related investments - total from Part IX-B	1b	0
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc.	,	
	purposes	. 2	0
3	Amounts set aside for specific charitable projects that satisfy the		
а	Suitability test (prior IRS approval required)	. 3a	0_
b	Cash distribution test (attach the required schedule)	3b	0
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line		4,321,429.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income		
	Enter 1% of Part I, line 27b (see instructions)	. 5	1,391.
6	Adjusted qualifying distributions. Subtract line 5 from line 4	. 6	4,320,038.
	Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when qualifies for the section 4940(e) reduction of tax in those years	calculating wh	ether the foundation

Form 990-PF (2014)

Form 990-PF (2014) Page 9 Part XIII Undistributed Income (see instructions) (b) (c) Corpus Years prior to 2013 2013 2014 Distributable amount for 2014 from Part XI, 216,905. Undistributed income, if any, as of the end of 2014 a Enter amount for 2013 only . . Total for prior years 20 12 ,20 11 ,20 10 Excess distributions carryover, if any, to 2014 324,461 From 2009 214,188 From 2010 c From 2011 1,441,687. From 2012 3,664,767. e From 2013 Total of lines 3a through e 5,645,103 Qualifying distributions for 2014 from Part XII, line 4 ▶ \$ 4,321,429. a Applied to 2013, but not more than line 2a b Applied to undistributed income of prior years (Election required - see instructions), c Treated as distributions out of corpus (Election 216,905. d Applied to 2014 distributable amount 4,104,524. Remaining amount distributed out of corpus . . Excess distributions carryover applied to 2014 (If an amount appears in column (d), the same amount must be shown in column (a)) Enter the net total of each column as indicated below: 9,749,627. a Corpus Add lines 3f, 4c, and 4e Subtract line 5 Prior years' undistributed income Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b Taxable amount - see instructions Undistributed income for 2013 Subtract line 4a from line 2a Taxable amount - see f Undistributed income for 2014. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2015 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions) Excess distributions carryover from 2009 not 324,461. applied on line 5 or line 7 (see instructions) . . . Excess distributions carryover to 2015. 9,425,166. Subtract lines 7 and 8 from line 6a 10 Analysis of line 9 214,188.

Form 990-PF (2014)

a Excess from 2010 . . . b Excess from 2011 . . .

c Excess from 2012 . . .

d Excess from 2013 . . .

e Excess from 2014 . .

1,441,687.

3,664,767.

4,104,524.

JSA 4E 1490 1 000

Page **11**

Part XV Supplementary Information 3 Grants and Contributions Paid Du	(continued)	royad far l	Eutura Daymant	
Recipient	If recipient is an individual,	Foundation	i e	
Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	I status of	Purpose of grant or contribution	Amount
a Paid during the year	or substantial contributor	recipient		
a raid during the year				
ATCH 9				
		ļ		
			ļ	
		1		4 260 055
Total			▶ 3a	4,268,057
ATTACHMENT 10				5,317,416
				3,317,410
Total		<u> </u>	▶ 3b	5,317,416
SA E1491 1 000				Form 990-PF (201

990-PF	A Analysis of Income-Produ	cina Activ	vities			
Enter gross amounts unless otherwise indicated					section 512, 513, or 514	(e)
gross	amounts unless otherwise indicated	(a)	(b)	(c)	(d)	Related or exemp
ogram	service revenue	Business code	Amount	Exclusion code	Amount	function income (See instructions)
-	j					(OCC MORICEMONS)
				1		
				<u> </u>		
		_		- 		
Fees a	and contracts from government agencies					
	ship dues and assessments					
	n savings and temporary cash investments					
	s and interest from securities			14	21,200.	
	al income or (loss) from real estate:					
Debt-	-financed property					
	lebt-financed property					
	Income or (loss) from personal property .					
ther inv	vestment income					
ain or (k	oss) from sales of assets other than inventory			18	147,342.	
et inco	me or (loss) from special events			_		
ross pr	rofit or (loss) from sales of inventory		· ·			<u> </u>
ther rev	venue a					
file: ie.						
_						
					150.540	
ubtotal.	. Add columns (b), (d), and (e)				168,542.	160.5
ubtotal.	. Add columns (b), (d), and (e) dd line 12, columns (b), (d), and (e)					168,5
ubtotal.	. Add columns (b), (d), and (e) dd line 12, columns (b), (d), and (e)	ulations)			13	168,5
ubtotal. otal Adworksh	Add columns (b), (d), and (e)	ulations)	complishment of E	xempt Purp	13	
ubtotal.	Add columns (b), (d), and (e)	ulations) to the Ac	complishment of E	xempt Purpo in column (e	oses) of Part XVI-A contribu	ited importantly to
ubtotal. otal Adworksh	Add columns (b), (d), and (e)	ulations) to the Ac	complishment of E	xempt Purpo in column (e	oses) of Part XVI-A contribu	ited importantly to
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ubtotal otal Ad worksh t XVI-	Add columns (b), (d), and (e)	ulations) to the Ac	complishment of E	xempt Purpo in column (e	oses) of Part XVI-A contribu	ited importantly to
ubtotal otal Ad worksh t XVI-	Add columns (b), (d), and (e)	ulations) to the Ac	complishment of E	xempt Purpo in column (e	oses) of Part XVI-A contribu	ited importantly to

Part	XVII	Information Exempt Org		ransfers To ar	nd Transact	ions aı	nd Relation	ships V	Vith None	chari	itable	;
1 [Did the			ly engage in any o	of the followin	g with a	nv other orga	nization	described		Yes	No
			-	in section 501(c)(-	. •				103	
		ations?	(5.1.5) 1.1.5	55585 55 .(5)(o, organization	.0, 0	55552.,	· o.ag ·	o pontioui			
	-		ting foundation	to a noncharitable	exempt organ	nization o	nf .					
										10/41		Х
ì	2) Oth	or accote	• • • • • • • •							l .		X
		ransactions:							• • • • • •	1a(2)		
			nonobositoble ei	vomat organization						41.74		Х
,	1) Dan	channa of annota	from a namebo	xempt organization			• • • • • • •	• • • • •	• • • • • •	10(1)		X
,	2) Fui 2) Dor	utal of facilities of	non a nonchai	ritable exempt orga	mization			• • • • •		16(2)		X
,	4) Do	mburnement erre	quipinient, or our	er assets	• • • • • • • •	• • • • •				10(3)		X
,	4) INC	no or loop gueron	toos						• • • • •	10(4)		X
,	e) Dos	ns or loan guaran						• • • • •	• • • • • •	1b(5)		X
ا .	o) Per	ormance or servi	ces or member	ship or fundraising	solicitations .			• • • • •	• • • • • •			X
C	onaring	or racinties, equi	pment, mailing	lists, other assets,	or paid employ	ees				1 c		
a 1	r the a	inswer to any of	the above is "	Yes," complete the	e following so	chedule	Column (b) s	should al	ways show	the	fair m	arke
				rvices given by the								
				ngement, show in								
(a) Line	e no	(b) Amount involved	(c) Name o	of noncharitable exemple	t organization		escription of trans	fers, transac	tions, and shar	ing arra	ingeme	nts
		N/A		<u></u>		N/A						
		<u> </u>										
_												
				-	•				•			
							<u> </u>					
						Ì						
						<u> </u>						
2a l	s the f	oundation directl	v or indirectly	affiliated with, or	related to on	e or mo	re tax-exemp	t organiz	ations			
				other than section				· o.gam.		\neg	es X	No
		complete the fo				0000					<i>~</i>	, 140
	, , , ,	(a) Name of organiza			of organization			(c) Descript	ion of relations	hin		
		,,,		(4) 1)				(0) 0 000р.				
				<u> </u>								
				- 								
												
					·	-						
	Under	penalties of periury 1 de	eclare that I have exa	mined this return, includi	ing accompanying &	thedules and	d statements and t	o the heet o	of my knowledge	and h	oliof it	in tour
	correct	and complete Declaration	n of preparer (other tha	n taxpayer) is based on all i	information of which	preparer has	any knowledge	o ma besi (iny knowledge	anu o	ener, it	is true
Sign	2	Lund Olle		1 7/07/45	•	Proc	sident & CEC	`	May the IRS	discus	s this	return
lere	<u> </u>	overall. Her	m	7/27/15	<u> </u>		SIGERICA OLC	<u>, </u>	•	parer s		below
_	Sign	ature of officer or truste	7/	Date		Title			(see instructions)? X	Yes	No
	ــــــــــــــــــــــــــــــــــــــ	Drugt/Trans areas :	<u>/</u>						1 1 1 -			
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		1	NEW YORK,	NY		10	0017-2013	Phone no	212-59	9-0	100	

Form **990-PF** (2014)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service Name of the organization

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

Employer identification number

▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www irs.gov/form990.

OMB No 1545-0047

DORIS DUKE FOUNDATION		13-1655241
Organization type (check one):		13-1033241
Filers of:	Section:	
Form 990 or 990-EZ	501(c)() (enter number) organization	
FOIII 990 01 990-L2		
ا	4947(a)(1) nonexempt charitable trust not treated as a private four	ndation
l	527 political organization	
Form 990-PF	X 501(c)(3) exempt private foundation	
[4947(a)(1) nonexempt charitable trust treated as a private foundat	ion
[501(c)(3) taxable private foundation	
· ·	red by the General Rule or a Special Rule.), or (10) organization can check boxes for both the General Rule and a S	pecial Rule See
General Rule		
	g Form 990, 990-EZ, or 990-PF that received, during the year, contribution operty) from any one contributor. Complete Parts I and II. See instruction butions.	_
Special Rules		
regulations under section 13, 16a, or 16b, and that \$5,000 or (2) 2% of the For an organization descontributor, during the years.	cribed in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/sns 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 of the received from any one contributor, during the year, total contributions amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Contribed in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that revear, total contributions of more than \$1,000 exclusively for religious, charges and the research of the research of the section 501(c)(7).	or 990-EZ), Part II, line of the greater of (1) omplete Parts I and II. eceived from any one aritable, scientific,
	ourposes, or the prevention of cruelty to children or animals. Complete Pa	
contributor, during the y contributions totaled mo during the year for an ex General Rule applies to	cribed in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that recear, contributions exclusively for religious, charitable, etc., purposes, but the than \$1,000. If this box is checked, enter here the total contributions is clusively religious, charitable, etc., purpose. Do not complete any of the this organization because it received nonexclusively religious, charitable during the year.	t no such that were received parts unless the , etc , contributions
990-EZ, or 990-PF), but it must ar	ot covered by the General Rule and/or the Special Rules does not file Sonswer "No" on Part IV, line 2, of its Form 990, or check the box on line Fritify that it does not meet the filing requirements of Schedule B (Form 990)	of its Form 990-EZ or on its

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Name of organization DORIS DUKE FOUNDATION

Employer identification number 13-1655241

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.							
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
1_	DORIS DUKE CHARITABLE FOUNDATION 650 FIFTH AVENUE, 19TH FLOOR NEW YORK, NY 10019	\$6,825,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)					
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution					
		\$	Person Payroll Noncash (Complete Part II for noncash contributions)					

JSA

Schedule B (Form 990, 990-EZ, or 990-PF) (2014)

Name of organization DORIS DUKE F

iame or o	rganization DORIS DUKE FOUNDATION	Emi	ployer identificat	tion number
			13-1	655241
Part II	Noncash Property (see instructions). Use duplicate copies of Pa	rt II if additional spac	e is needed.	
(a) No.	(b)	(c)		(d)

from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	

Name of organization DORIS. DUKE .FOUNDATION

Employer Identification number 13-1655241

Part III	Exclusively religious, charitable, etc. that total more than \$1,000 for the y following line entry. For organizations contributions of \$1,000 or less for the	rear from any one of completing Part III,	contributor. Comp enter the total of e	elete columns (a) through (e) and the exclusively religious, charitable, etc.,				
(-) 1(-	Use duplicate copies of Part III if addit	ional space is neede	ed					
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
		(e) Transf	er of gift					
	Transferee's name, address, ar		Relation	nship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
		(e) Transf	er of gift					
	Transferee's name, address, ar	nd ZIP + 4	Relation	nship of transferor to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use	of gift	(d) Description of how gift is held				
		(e) Transf	er of gift					
	Tours for all name address on							
	Transferee's name, address, ar		Relation	nship of transferor to transferee				
(a) No. from Part I	(b) Purpose of glft	(c) Use	of gift	(d) Description of how gift is held				
		(e) Transfer of gift						
	Transferee's name, address, ar	nd ZIP + 4	Relation	nship of transferor to transferee				
SA				Schedule B (Form 990, 990-EZ, or 990-PF) (2014)				

FORM 990-PF - PART IV
CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

Cross sale Degrees and content State S	' Kınd of	Property	INS AND LO	Desc	ription		P D	Date	Date sold
xpenses of sale allowable basis 12/31/69 12/31/69 adj basis (loss) INVESTMENTS HELD BY DDCF ON DDF'S BEHALF VAR 147,342.			Cost or			Excess of	P	acquired Gain	
INVESTMENTS HELD BY DDCF ON DDF'S BEHALF VAR 147,342.	price less	allowed/	other	as of	as of	FMV over	П	or	
147,342.	expenses of sale	<u>allowable</u>	basis	12/31/69	12/31/69	adı basıs	H	(loss)	
147,342.			TNUECTMENTS	HEID BY DE	CE ON DDELC	DEUALE	Ш	173.0	***
			INVESIMENTS	חם זם חדשו	CF ON DDF S	DENALI	П		VAI
TAL GAIN(LOSS)							1	147,342.	
TAL GAIN(IOSS)							li		
TAL GAIN(IOSS)									
147,342.	ODAT CATAL/T	000)							
	OTAL GAIN(I	055)	• • • • • • • • • • • •	• • • • • • • • • • • • • • • • • • • •	• • • • • • • • • • •			<u>147,342.</u>	
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FORM 990PF, PART I - OTHER PROFESSIONAL FEES

DORIS DUKE FOUNDATION

	NET	INVESTMENT	INCOME		29,401.
REVENUE	AND	EXPENSES	PER BOOKS		29,401.
			DESCRIPTION	•	INVESTMENT MANAGEMENT FEES

29,401. 29,401.

TOTALS

29,401.

ATTACHMENT 1 PAGE 20

- OTHER EXPENSES PART I FORM 990PF,

DORIS DUKE FOUNDATION

REVENUE AND

EXPENSES
PER BOOKS
60,961.
1,714.
59.

MANAGEMENT FEES (PAID TO DDMF) FILING FEES INSURANCE

DESCRIPTION

<u>PURPOSES</u>
51,599.
1,714.
59.

CHARITABLE

TOTALS

62,734.

ATTACHMENT 2 PAGE 21

V 14-6F

CORPORATE STOCK PART II FORM 990PF,

DORIS DUKE FOUNDATION

DESCRIPTION

BOOK VALUE BEGINNING

BOOK VALUE ENDING

ENDING FMV

VARIOUS INVESTMENTS HELD BY DORIS DUKE CHARITABLE FDN ON DORIS DUKE FDN'S BEHALF

4,199,570.

4,347,728.

4,347,728.

TOTALS

4,199,570.

4,347,728.

4,347,728.

4	
ATTACHMENT	

ASSETS
OTHER
- II
PART
990PF,
FORM

DORIS DUKE FOUNDATION

ENDING <u>FMV</u>	13,062.	13,062.
ENDING BOOK VALUE	13,062.	13,062.
BEGINNING BOOK VALUE	13,062.	13,062.
		TOTALS
DESCRIPTION	COLLECTIBLES	

ATTACHMENT 4 PAGE 23

DORIS DUKE FOUNDATION

13-1655241

ATTACHMENT	5	

FORM	990PF.	PART	ΤТ	_	OTHER	LIABILITIES
LOM	JOUEE,	LUVI	т т	_	OIUPK	PINDIPILIES

DESCRIPTION		BEGINNING BOOK VALUE	ENDING BOOK VALUE
DUE TO DORIS DUKE CHARITABLE FOUNDATION		2,232.	2,232.
DUE TO DORIS DUKE MANAGEMENT FOUNDATION DUE TO DUKE FARMS FOUNDATION		123,779. 72,963.	122,961. 72,963.
	TOTALS	198,974.	198,156.

FORM 990PF, PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCES

DESCRIPTION

AMOUNT

UNREALIZED GAIN ON INVESTMENTS

159,016.

TOTAL

159,016.

FYE: 12/31/2014 Attachment 7

Form 990-PF, Part VIII - List of Officers, Directors and Trustees

Name	Title	Hrs Worked	Comp	Employee Benefits	Expense Accounts
John Zuccotti	Chairperson	4 hours per year	NONE	NONE	NONE
Anthony S. Fauci	Vice Chairperson	4 hours per year	NONE	NONE	NONE
Kathy Halbreich	Director	4 hours per year	NONE	NONE	NONE
Harry Demopoulos	Director	4 hours per year	NONE	NONE	NONE
Jide Zeitlin	Director	4 hours per year	NONE	NONE	NONE
James F Gill	Director	4 hours per year	NONE	NONE	NONE
Peter A. Nadosy	Director	4 hours per year	NONE	NONE	NONE
William H. Schlesinger	Director	4 hours per year	NONE	NONE	NONE
Nanneri O Keohane	Director	4 hours per year	NONE	NONE	NONE
Angela K. Mwanza	Director	4 hours per year	NONE	NONE	NONE
Nicholas Scoppetta	Director	4 hours per year	NONE	NONE	NONE
Edward P. Henry	Chief Executive Officer/President	0 hours per week	NONE	NONE	NONE
Peter Simmons	Chief Operating Officer/Treasurer	1 hours per week	NONE	NONE	NONE
Erica Dziedzic	Secretary/Counsel	2 hours per week	NONE	NONE	NONE

All Board of Directors members and officers provide services to five related entities (Doris Duke Charitable Foundation, Doris Duke Management Foundation, Duke Farms Foundation, Doris Duke Foundation for Islamic Art, Doris Duke Foundation), and may be reached at the Doris Duke Charitable Foundation's corporate address at 650 Fifth Avenue, 19th Floor, NY, NY, 10019 See Attachment 7(a) Note (1) and Note (2) for further information.

FYE: 12/31/2014 Attachment 7a

Notes:

- (1) The Doris Duke Foundation does not compensate any of its officers directly; the officers are paid compensation by the Doris Duke Management Foundation (DDMF). The hours shown on the Form 990-PF are based on an allocation of time spent on matters related to the Doris Duke Foundation (DDF) and are for informational purposes only. These officers provide services to other related entities (Doris Duke Charitable Foundation (DDCF), Doris Duke Management Foundation (DDMF), Duke Farms Foundation (DFF), and Doris Duke Foundation for Islamic Art (DDFIA) and in the aggregate, hours worked on matters related to these entities equal or exceed 40 hours a week. The allocation of compensation paid by the Doris Duke Management Foundation and allocated to other related entities is based on an annual survey.
- (2) The trustees who receive compensation are paid by the Doris Duke Charitable Foundation, even though they provide services to each of the five foundations (DDCF, DDMF, DDF, DFF, and DDFIA). The hours reported on Attachment 7 of the Form 990-PF represent an allocation of the trustees' time spent on matters related to DDF including attendance at Board meetings and various foundation-related events and discussions. These hour allocations are reported to comply with the Form 990-PF reporting requirement, and are for informational purposes only. Trustees have oversight responsibilities and perform multiple tasks across all five foundations; and thus, significant additional hours are reported on the DDCF, DFF, DDMF and DDFIA tax returns.

FYE: 12/31/2014 Attachment 8

Form 990-PF, Part XV - Name, Address and Phone for Applications

Public charities (and occasionally, private foundations) may request funding from the Doris Duke Foundation via letter submission. The Foundation does not require any specific prescribed format for the submission. Submissions are sent to:

Doris Duke Foundation 650 Fifth Avenue, 19th Floor New York, NY 10019

The Doris Duke Foundation also provides matching gift donations for the trustees and Doris Duke Artist Awards. Please see Attachments 9 and 12 for more information about each grant initiative.

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

THE DORIS DUKE FOUNDATION 650 FIFTH AVE, 19TH FL NY, NY 10019 908-243-3619

FYE: 12/31/2014 Attachment 8

Form 990-PF, Part XV - Name, Address and Phone for Applications

The Doris Duke Foundation provides three different classes of grants: Matching Gift donations, Doris Duke Artist and Impact Awards and standard grants to other Section 50l(c)(3) organizations (most of which are public charities).

The procedures and criteria for awarding each type of funding is different.

Matching Gifts:

All non-temporary full-time and part-time foundation employees and members of the Board of Trustees are eligible to participate in the Foundation's Matching Gifts Program Immediately upon their date of hire or membership. Donations made to qualifying Section 501(c)(3) charitable organizations will be matched by the Foundation up to two times (2x) the donated amount. The maximum amount the Foundation will contribute per participant in any calendar year is \$10,000.

Doris Duke Artist and Impact Awards:

Doris Duke Artist Award recipients are selected through a rigorous, anonymous process of peer review. No applications are accepted. Candidates for Doris Duke Awards are selected from a pool of artists who have won at least three designated national grants, awards, accolades or fellowships over the past ten years, with at least one having been funded by the Doris Duke Charitable Foundation. (See attachment 12 for more information).

Doris Duke Impact Awards invest in artists who are not eligible for the Doris Duke Artist Award either because they lack the necessary number of qualifying national awards, grants and prizes to be eligible for the Doris Duke Artist Award or because their artistic voices are still coming into focus. No applications are accepted. Doris Duke Artists nominate artists to be considered for a Doris Duke Impact Award and a separate, anonymous panel of peers then selects the recipients based on evidence of exceptional creativity, self-challenge and the potential to make significant contributions to the fields of jazz, contemporary dance and theatre in the future.

Grants to Organizations:

Public charities (and occasionally, private foundations) may request funding from the Doris Duke Foundation via letter submission. The Foundation does not require any specific prescribed format for the submission.

Doris Duke Foundation

FYE: 12/31/2014

Attachment 9

PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR	NTRIBUTIONS PAID DI	URING THE YEAF	~
Recipient and/or Purpose	Tax Status	Amount Paid 2014	Approved for Future Payment
Matching Gifts (as reported in Attachment 9)	501(c)(3) public charities	\$50,000	\$0
Doris Duke Artist Awards Recipients	N/A	\$3,982,977	\$5,317,416
Grants to Organizations	See Attachment 9a	\$235,080	\$0
Total Grants Paid out in 2014	*	\$4,268,057	\$5,317,416

DORIS DUKE FOUNDATION

FORM 990PE. PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
	AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
SOUTHERN ENVIROMENTAL LAW CENTER	NONE	MATCHING GIFT	10,000.
201 MAIN ST.	20		
CHARLOTTESVILLE, VA 22902			
•			
PROTESTANT EPISCOPAL CATHEDRAL FOUNDATION OF THE D	NONE	MATCHING GIFT	2,000.
MOUNT SAINT ALBAN	PC		
WASHINGTON, DC 20016			
The months diver michaelli			ı
VERMONI LAND IRUST INC	NONE	MATCHING GIFT	2,000.
8 BAILEY AVE	PC		
MONTPELIER, VT 05602			
WELLESLEY COLLEGE	NONE	MATCHING GIFT	10,000.
106 CENTRAL STREET	PC		
WELLESLEY, MA 02482			
DANSPACE PROJECT INC	NONE	MATCHING GIFT	1,000.
131 EAST 10TH STREET	PC		
NEW YORK, NY 10003			
THE LAUNDROMAT PROJECT	NONE	MATCHING GIFT	1,000.
127 WEST 127TH SUITE 324	PC		
NEW YORK, NY 10027			

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ATTACHMENT 9 (CONT'D)

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FORM 990PF. PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
STUDIO MUSEUM IN HARLEM INC 144 WEST 125TH STREET NEW YORK, NY 10027	NONE PC	MATCHING GIFT	1,500.
ARTISTS SPACE INC 38 GREEN STREET NEW YORK, NY 07095	NONE PC	MATCHING GIFT	1,000.
HALEAKALA INC 512 WEST 19TH STREET NEW YORK, NY 10011	NONE PC	MATCHING GIFT	1,000.
RENAISSANCE PROJECT 5234 N CLAIBORNE AVE NEW ORLEANS, LA 70017	NONE PC	MATCHING GIFT	1,000.
ACHIEVE MINNEAPOLIS 111 THIRD AVENUE SOUTH, SUITE 5 MINNEAPOLIS, MN 55401	NONE PC	MATCHING GIFT	1,000.
COLLEGE OF THE HOLY CROSS ONE COLLEGE STREET WORCESTER, MA 01610	NONE PC	MATCHING GIFT	500.

13-1655241

ATTACHMENT 9 (CONT'D)

5,000.

AMOUNT

10,000.

THE PRINCE WITH THE PRINCE WIT	P. POTISTIC ALLE APPEAL	
	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR	
RECIPIENT NAME AND ADDRESS	AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION
NEW EONDON BARN PLAYHOUSE INC	NONE	MATCHING GIFT
PO BOX 9	PC	
NEW LONDON, NH 03257		
•		
ST PATRICK'S CATHEDRAL LANDMARK FOUNDATION INC	NONE	MATCHING GIFT
1011 FIRST AVE 17TH FL	PC	
NEW YORK, NY		
SEE ATTACHMENT 9A		FOR ADDITIONAL GRANTS PAID OUT PUR

4,268,057.
TOTAL CONTRIBUTIONS PAID

4,218,057.

FOUNDATION'S ART INITIATIVE AND FOR GRANTS PAID FOR ADDITIONAL GRANTS PAID OUT PURSUANT TO THE

TO 501(C)(3) PUBLIC CHARITIES.

ATTACHMENT 9

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DORIS DUKE FOUNDATION

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EIN: 13-1655241

Recipient*	Purpose	Tax Status and Relationship to Any Foundation Manager or Substantial Contributor	Amount Paid
Anne Bogart	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Incentive Funding	Individual	50,000 8,514
Don Byron	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	40,000 0 4,250
Wally Cardona	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	50,000
Rinde Eckert	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	50,000 0 0
Bill Frisell	Doris Duke Artist Award 2012 - Unrestncted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	45,000 0 5,000
Deborah Hay	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	80,000 0 7,500
John Hollenbeck	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	0 0 13,750
Vijay lyer	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	22,500 10,000 0
Marc Bamuthi Joseph	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	50,000 0 0

DORIS DUKE FOUNDATION

EIN: 13-1655241

PARI XV - GRAN	PAKI AV - GRANIS AND CONIRIBUIIONS PAID DURING THE TEAK		
		Tax Status and Relationship to Any	
Recipient*	Purpose	Foundation Manager or Substantial Contributor	Amount Paid
Elizabeth LeCompte	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	75,000 0 5,000
Young Jean Lee	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	22,499
Ralph Lemon	Doris Duke Artist Award 2012 - Unrestricted Dons Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	57,500 0 0
Richard Maxwell	Doris Duke Artist Award 2012 - Unrestrıcted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	65,000 0 7,500
Sarah Michelson	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	31,700 0 0
Bebe Miller	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	45,000 0 17,000
Nicole Mitchell	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	55,500 0 0
Meredith Monk	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Incentive Funding	Individual	33,750 5,000
Eiko Otake	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development	Individual NONE	55,000 0

PART XV - GRANTS AND CON	S AND CONTRIBUTIONS PAID DURING THE YEAR	YEAR	
		Tax Status and Relationship to Any	
Recipient*	Purpose	Foundation Manager or Substantial Contributor	Amount Paid 2014
	Doris Duke Artist Award 2012 - Incentive Funding		4,583
Takashi Koma Otake	Dons Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual	65,000 0 4,123
Basil Twist	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	000
Reggie Wilson	Doris Duke Artist Award 2012 - Unrestricted Doris Duke Artist Award 2012 - Audience Development Doris Duke Artist Award 2012 - Incentive Funding	Individual NONE	50,000
Braxton, Anthony	Doris Duke Artist Award 2013 - Unrestncted Doris Duke Artist Award 2013 - Audience Development Doris Duke Artist Award 2013 - Incentive Funding	Individual	90,000
Childs, William	Doris Duke Artist Award 2013 - Unrestricted Doris Duke Artist Award 2013 - Audience Development Doris Duke Artist Award 2013 - Incentive Funding	Individual NONE	67,500 25,000 10,000
Chong, John Ping	Doris Duke Artist Award 2013 - Unrestricted Doris Duke Artist Award 2013 - Incentive Funding	Individual NONE	75,000 18,312
Copper, Kelly	Doris Duke Artist Award 2013 - Unrestricted Doris Duke Artist Award 2013 - Audience Development Doris Duke Artist Award 2013 - Incentive Funding	Individual NONE	40,000 0 6,569
D'Amour, Lisa	Doris Duke Artist Award 2013 - Unrestricted Doris Duke Artist Award 2013 - Audience Development Doris Duke Artist Award 2013 - Incentive Funding	Individual	90,000 25,000 0
Dorvillier, Deanna	Doris Duke Artist Award 2013 - Unrestricted Doris Duke Artist Award 2013 - Incentive Funding	Individual NONE	50,000 5,244

EIN: 13-1655241

PART XV - GRANT	PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR	YEAR	
		Tax Status and Relationship to Any	
Recipient*	Purbose	Foundation Manager or Substantial Contributor	Amount Paid
ElSaffar. Amir	Doris Duke Artist Award 2013 - Unrestricted	lendividul	50 500
	Doris Duke Artist Award 2013 - Audience Development	NONE	12,500
	Doris Duke Artist Award 2013 - Incentive Funding		7,500
Gordon, David	Dons Duke Artist Award 2013 - Unrestricted	Individual	000'06
	Doris Duke Artist Award 2013 - Incentive Funding	NONE	8,333
Graney, Patricia	Doris Duke Artist Award 2013 - Unrestricted	Individual	75,000
	Doris Duke Artist Award 2013 - Audience Development	NONE	0
	Doris Duke Artist Award 2013 - Incentive Funding		0
Klein, Stacy	Doris Duke Artıst Award 2013 - Unrestricted	Individual	80,000
	Doris Duke Artist Award 2013 - Incentive Funding	NONE	15,250
Lang, David	Doris Duke Artist Award 2013 - Unrestricted	Individual	45,000
	Doris Duke Artist Award 2013 - Audience Development	NONE	25,000
	Doris Duke Artist Award 2013 - Incentive Funding		5,000
Liska, Pavol	Dons Duke Artist Award 2013 - Unrestricted	Individual	30,000
	Doris Duke Artist Award 2013 - Audience Development Doris Duke Artist Award 2013 - Incentive Funding	NONE	0 3 247
Mahanthanna Didash	Oris Disto Artist Aurard 2019 Handaland		
wananuappa, Nudesii	Doris Duko Arist Award 2013 - Ullesuriced		000'70
	Doris Duke Artist Award 2013 - Incentive Funding		5,000
Malpede, John	Doris Duke Artist Award 2013 - Unrestricted	Individual	40,000
	Doris Duke Artıst Award 2013 - Incentive Funding	NONE	5,000
Masaoka, Miya	Doris Duke Artist Award 2013 - Unrestricted	Individual	45,000
	Doris Duke Artist Award 2013 - Audience Development	NONE	10,000
	Dons Duke Artist Award 2013 - Incentive Funding		0
· Melford, Myra	Doris Duke Artist Award 2013 - Unrestricted	Individual	83,400

Recipient*	R Fou	Tax Status and Relationship to Any Foundation Manager or	Amount Paid
	Dons Duke Artist Award 2013 - Audience Development Doris Duke Artist Award 2013 - Incentive Funding	NONE	0 0 71
O'Connor, Tere	Doris Duke Artist Award 2013 - Unrestricted Doris Duke Artist Award 2013 - Audience Development Doris Duke Artist Award 2013 - Incentive Funding	Individual NONE	41,250
Parker, William	Doris Duke Artist Award 2013 - Unrestricted Doris Duke Artist Award 2013 - Audience Development Doris Duke Artist Award 2013 - Incentive Funding	Individual NONE	43,000 25,000 4,018
Streb, Elizabeth	Doris Duke Artist Award 2013 - Unrestricted Doris Duke Artist Award 2013 - Incentive Funding	Individual NONE	45,000 5,000
Zollar, Willa Jo	Doris Duke Artist Award 2013 - Unrestricted Doris Duke Artist Award 2013 - Incentive Funding	Individual	0 2,806
Collins, John Charles	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	000'06 0
Haigood, Joanna	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	75,000 0 3,250
Hwang, David	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	90,000 0 15,000
Jasperse, John R.	Dons Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	40,000 0 0
Johnson, Emily	Dons Duke Artist Award 2014 - Unrestncted Dons Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	000
Jones, William T.	Doris Duke Artist Award 2014 - Unrestncted	Individual	90,000

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		Tax Status and	
		Relationship to Any Foundation Manager or	Amount Paid
Recipient*	Purpose	Substantial Contributor	2014
	Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	NONE	5,000
Joseph, Melanie	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	40,000 0 0
Keystone, Nancy	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	000
Kron, Lisa	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	000
Lake, Oliver	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	90,000 0 8,334
Lazar, Anne Parson	Dons Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	90,000 0 11,750
Lehman, Stephen Hart	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	000,08
McCraney, Tarell A	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	000
Mitchell, Roscoe E	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	90,000 0 8,333
Parkins, Elizabeth	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	000
Ramaswamy, Ranee	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development	Individual NONE	45,000 0

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Recipient*	Purpose	Tax Status and Relationship to Any Foundation Manager or Substantial Contributor	Amount Paid 2014
	Doris Duke Artist Award 2014 - Incentive Funding		0
Shaw, Margaret	Dons Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	90,000 0 8,333
Taborn, Craig	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	45,000 0 0
Weston, Randolph	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	90,000 0 8,334
Abrams, Muhal Richard	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	000
Akinmusire, Ambrose	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	36,000 0 0
Coleman, Steven D	Dons Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual	000
Halprin, Anna	Doris Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	36,000 10,000 5,000
Harrell, Trajal	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual	20,000 0 0
Jarcho, Julia K	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual	000
Lacey, Jennifer Megan	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	20,000 0 0

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Recipient*	Purpose	Tax Status and Relationship to Any Foundation Manager or Substantial Contributor	Amount Paid
Melnick, Jodi	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	10,000 0 3,250
Monder, Ben	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	000
Monson, Jennifer	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	10,000
Moss, Richard Dean	Doris Duke Impact Award 2014 - Unrestncted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	20,000
Neare, Lucia	Doris Duke Impact Award 2014 - Unrestncted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	36,000 0 0
Ortiz Vizcay, Orlando Aruan	Doris Duke Impact Award 2014 - Unrestricted	Individual	30,000
	Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	NONE	00
Roberts, Matana	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	000
Satter, Kristina Susan	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual	36,000 0 0
Shyu, Jennifer Lay	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	36,000 0 0

EIN: 13-1655241

PART XV - GRANTS AND CON	AND CONTRIBUTIONS PAID DURING THE YEAR	YEAR	
Recipient*	Purpose	Tax Status and Relationship to Any Foundation Manager or Substantial Contributor	Amount Paid
Simons, John T.	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	000
Sommers, Michael	Doris Duke Impact Award 2014 - Unrestrıcted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	000
Truscott, Adrienne E.	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	36,000 5,000 5,000
Truscott, Cristal Chanelle	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	000
		TOTAL	\$3,982,977

PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR	AID DURING THE YEAR		
	•	Amount Paid	
Recipient and/or Purpose	Tax Status	2014	Grant Purpose
Wcv Inc 140 Second Ave #501 Brooklyn, NY 11218	S	10,000	To support development and creation of public platforms for "The Set Up" project with the goal of expanding viewership and securing its accessibility to new audiences
Deborah Hay Dance Co 1703 Alta Vista Ave Austin, TX 78704	S	25,000	To design and tour a 3-part seminar on Perception and Consciousness
Wooster Group, Inc. 33 Wooster St New York, NY 10013	8	25,000	To increase the capability of the Wooster Group's website and digital tools for targeting, evaluating and measunng outreach
New York City Players Incorporated 138 South Oxford Street #4C Brooklyn, NY 11217	8	25,000	To explore cultivating, expanding and sustaining a visual arts audience through programming, marketing, outreach and vision
Sarah Michelson Inc. 140 Second Ave, #501 New York, NY 10003	S	25,000	25,000 To support the "NOT A LECTURE" project
Gotham Dance Inc PO Box 82484 Columbus, OH 43202	O	11,080	11,080 To further design and develop Dance Fort.

ATTACHMENT 9A

		Amount Pald	
Recipient and/or Purpose	Tax Status	2014	Grant Purpose
Fist and Heel Performance Group 476 Dean Street, #2 Brooklyn, NY 11217	S	000'6	To create a new website that reflects the Reggie Wilson/Fist & Heel aesthetic and vision, and edit recent raw camera footage of Moses(es),
Tri-Centric Foundation Inc PO Box 22935 Brooklyn, NY 11202	S	25,000	To mount an audience development, publicity, and outreach campaign supporting the work and legacy of Anthony Braxton
Big Tree Productions Inc 42 Horatio St #9 New York, NY 10014-1673	S	25,000	To support the Gateways project to address audience development and communications aimed primarily toward funders and presenters
Fractured Atlas 248 W 35th St FL 10 New York, NY 10001	S.	25,000	To support the Audience Development/Arts Education project of the Nature Theater of Oklahoma to expand OK Radio and create OK Video
Big Dance Theater, Inc. 303 Clinton Street Brooklyn, NY 11231	5	25,000	To support the Digital Marketing Initiative
Gametophyte Inc 528 Hancock Street, #3 Brooklyn, NY 11233	8	5,000	To create workshop and performance expenences for teenaged production assistants as part of the premiere and touring performances of johnbrown

ATTACHMENT 9A

DORIS DUKE FOUNDATION - ARTISTS' AWARDS PART XV - CASH GRANTS APPROVED DURING THE YEAR (TO BE PAID IN FUTURE)

Recipient*	Purpose	Tax Status and Relationship to Any Foundation Manager or Substantial Contributor	Approved for Future Payment
Collins, John Charles	Dons Duke Artist Award 2014 - Unrestricted	Individual	135,000
Comms, som Chanes	Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	NONE	25,000 25,000
Haigood, Joanna	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	150,000 25,000 21,750
Hwang, David	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	135,000 25,000 10,000
Jasperse, John R.	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	185,000 25,000 25,000
Johnson, Emily	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	225,000 25,000 25,000
Jones, William T.	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	135,000 25,000 20,000
Joseph, Melanie	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	185,000 25,000 25,000
Keystone, Nancy	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	225,000 25,000 25,000
Kron, Lisa Lake, Oliver	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development	Individual NONE Individual NONE	225,000 25,000 25,000 135,000 25,000
Lazar, Anne Parson	Dons Duke Artist Award 2014 - Incentive Funding Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development	Individual NONE	16,666 135,000 0
Lehman, Stephen Hart	Dons Duke Artist Award 2014 - Incentive Funding Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	13,250 135,000 25,000 25,000
McCraney, Tarell A	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	225,000 25,000 25,000
Mitchell, Roscoe E	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	135,000 25,000 16,667
Parkins, Elizabeth	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	225,000 25,000 25,000
Ramaswamy, Ranee	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	180,000 25,000 25,000
Shaw, Margaret	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	135,000 25,000 16,667
Taborn, Cralg	Dons Duke Artist Award 2014 - Unrestricted Dons Duke Artist Award 2014 - Audience Development Dons Duke Artist Award 2014 - Incentive Funding	Individual NONE	180,000 25,000 25,000
Weston, Randolph	Doris Duke Artist Award 2014 - Unrestricted Doris Duke Artist Award 2014 - Audience Development Doris Duke Artist Award 2014 - Incentive Funding	Individual NONE	135,000 25,000 16,666

DORIS DUKE FOUNDATION - ARTISTS' AWARDS PART XV - CASH GRANTS APPROVED DURING THE YEAR (TO BE PAID IN FUTURE)

	·	Tax Status and Relationship to Any Foundation Manager or	Approved for Future
Recipient*	Purpose	Substantial Contributor	Payment
Abrams, Muhal Richard	Dons Duke Impact Award 2014 - Unrestneted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	60,000 10,000 10,000
Akinmusire, Ambrose	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	24,000 10,000 10,000
Coleman, Steven D	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	60,000 10,000 10,000
Halprin, Anna	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	24,000 0 5,000
Harrell, Trajal	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	40,000 10,000 10,000
Jarcho, Julia K	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	60,000 10,000 10,000
Lacey, Jennifer Megan	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	40,000 10,000 10,000
Melnick, Jodi	Dons Duke Impact Award 2014 - Unrestncted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	50,000 10,000 6,750
Monder, Ben	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	60,000 10,000 10,000
Monson, Jennifer	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	50,000 10,000 10,000
Moss, Richard Dean	Dons Duke Impact Award 2014 - Unrestncted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	40,000 5,000 10,000
Neare, Lucia	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	24,000 10,000 10,000
Ortiz Vizcay, Orlando Aruan	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development	Individual NONE	30,000 10,000
	Dons Duke Impact Award 2014 - Incentive Funding	HOHE	10,000
Roberts, Matana	Dons Duke Impact Award 2014 - Unrestncted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	60,000 10,000 10,000
Satter, Kristina Susan	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	24,000 10,000 10,000
Shyu, Jennifer Lay	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	24,000 10,000 10,000
Simons, John T.	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	60,000 10,000 10,000
Sommers, Michael	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development Dons Duke Impact Award 2014 - Incentive Funding	Individual NONE	60,000 10,000 10,000
Truscott, Adrienne E.	Dons Duke Impact Award 2014 - Unrestricted Dons Duke Impact Award 2014 - Audience Development	Individual NONE	24,000 5,000

1	DATION - ARTISTS' AWARDS RANTS APPROVED DURING THE YEAR (TO	BE PAID IN FUTURE)	
Recipient*	Purpose	Tax Status and Relationship to Any Foundation Manager or Substantial Contributor	Approved for Future Payment
	Dons Duke Impact Award 2014 - Incentive Funding		5,000
Truscott, Cristal Chanelle	Doris Duke Impact Award 2014 - Unrestricted Doris Duke Impact Award 2014 - Audience Development Doris Duke Impact Award 2014 - Incentive Funding	Individual NONE	60,000 10,000 10,000
		TOTAL	\$5,317,416

Doris Duke Foundation
Form 990-PF - Return of Private Foundation

FYE: 12/31/2014 Attachment 11

Form 990-PF, Part I - Net Gain from Sale of Assets

The Doris Duke Foundation's investments are commingled with that of a related organization, the Doris Duke Charitable Foundation. The realized gains reportable on the Doris Duke Foundation's Form 990-PF are an allocation of the portfolio's total gains based on its percentage of holdings in the account. Accordingly, deriving a sales price for Line 6(b) is impractical. A detailed schedule of gains and losses is available upon request.

Doris Duke Foundation
Form 990-PF - Return of Private Foundation

FYE: 12/31/2014 Attachment 12

Form 990-PF, Part VII-B, Line 5(a)(3).

The Doris Duke Artist Awards: these grants constitute qualifying distributions because such grants are made pursuant to the Internal Revenue Code Section 4945(g)(3).

The Doris Duke Artist Awards, a sub-initiative of the Doris Duke Performing Artist Awards, invest in exemplary individual artists in contemporary dance, jazz, theatre and related interdisciplinary work who have proven their artistic vitality and commitment to their field. The Doris Duke Artist Award is not a lifetime achievement award, nor a "genius" grant. The award is a deeper investment in the potential of dedicated artists, empowering them through the freedom of unrestricted support while celebrating past achievement.

Doris Duke Artist Award recipients are entitled to two kinds of funds: unrestricted/flexible funds, and restricted project funds. Artists will receive an unrestricted grant of \$225,000 over a three to five year period, as set through a schedule to be determined by the recipient. An additional \$25,000 of unrestricted funds will be made available to artists who can demonstrate that they have started or increased resources (whether IRA's, SEP's 401(k)'s, etc.) that will allow them to continue their creative exploration in their later years when other resources are likely to be unpredictable and difficult to obtain. Restricted project funds of up to \$25,000 will be available to the artist specifically to support work around audience connections or development, bringing the program's potential investment to \$275,000 per artist.

With the third class of Doris Duke Artists announced in 2014, a total of 60 of America's most vital and productive performing artists have received awards. Doris Duke Artists are selected through a rigorous, anonymous process of peer review. No applications are accepted. Candidates for Doris Duke Artist Awards are instead "harvested" from a pool of artists who have won at least three designated national grants, awards, accolades or fellowships over the past ten years, with at least one having been funded by the Doris Duke Charitable Foundation.

The Doris Duke Impact Awards, also a sub-initiative of the Doris Duke Performing Artist Awards, invests artists who are not eligible for the Doris Duke Artist Award either because the artists lack the necessary number of qualifying national awards, grants and prizes to be eligible for the Doris Duke Artist Award or because their artistic voices are still coming into focus. Within those parameters, Doris Duke Artists have the opportunity to nominate artists who inspire them to be considered for a Doris Duke Impact Award. A separate, anonymous panel of peers then selects the recipients based on evidence of exceptional creativity, self-challenge and the potential to make significant contributions to the fields of jazz, contemporary dance and theatre in the future. These grants are not tied to any specific project but are made as investments in the artists' personal and professional development and future work.

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The first cohort of 20 Doris Duke Impact Awards was announced in 2014. Impact Award recipients are entitled to two kinds of funds: unrestricted/flexible funds, and restricted project funds. Artists will receive an unrestricted grant of \$60,000 over a two to three year period, as set through a schedule to be determined by the recipient. An additional \$10,000 of unrestricted funds will be made available to artists who can demonstrate that they have started or increased resources (whether IRA's, SEP's 401(k)'s, etc.) that will allow them to continue their creative exploration in their later years when other resources are likely to be unpredictable and difficult to obtain. Restricted project funds of up to \$10,000 will be available to the artist specifically to support work around audience connections or development, bringing the program's potential investment to \$80,000 per artist.

Recipients of both Doris Duke Artist Awards and Doris Duke Impact Awards will have access to Creative Capital's goal assessment tools; financial and legal counseling; and conferences with peer-to-peer learning opportunities. Artists will also be able to allocate a portion of their funding to cover costs of professional development services including workshops to help artists expand their skills and practices (from strategic planning to fundraising to promotion); phone-in clinics that offer support for the business areas of artistic practices (legal, financial, tech, PR and business advice); memberships that provide opportunities for crowdfunding and fiscal sponsorship partners, as well as pro-rated fees for insurance or health care.

Visit http://ddpaa.org to find additional information about the Doris Duke Artist and Doris Duke Impact Awards; DDPAA program staff; and the eligibility criteria and selection process for the awards.

The Foundation received prior approval from the IRS for this grant-making program. A copy of the IRS Advance Approval is available upon request.