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DLN: 93493133027405

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

 \blacktriangleright Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A F	or the	2014 ca	lendar year, or tax year beginning C Name of organization	g 01-01-2014 , and ending 12-31-2	014			
		applicable	UNITED SERVICE ORGANIZATIONS I	NC		D Emplo	yer ide	ntification number
_	ldress c	-	% KRISTINE SHUMACKVP-CONTROI	L		13-16	1045	1
	ame cha	_	Doing business as					
•	ıtıal retu	ım	Number and street (or D.O. hov if m	nail is not delivered to street address) Room	/cuite	E Telepho	ne num	ber
⊢ re	nal turn/ter	mınated	2111 WILSON BLVD Suite 1200	iali is not delivered to street addressy Room	i/ Suite	(703)	908-6	400
	nended	return n pending	City or town, state or province, cour ARLINGTON, VA 22201	ntry, and ZIP or foreign postal code		G Gross r	eceipts s	134,230,243
i ~F	plicatio	ii penanig		1				
			F Name and address of prir JD Crouch II	ncipal officer	H(a)	Is this a group subordinates?	return	for
			2111 WILSON BLVD			Suborumates		1 1631 140
			ARLINGTON, VA 22201		H(b)	Are all subordi	nates	Γ Y es Γ No
I Ta	ax-exer	npt status	501(c)(3)	insert no)			a lıst	(see instructions)
J W	/ebsit	e:► HT	TP //WWW USO ORG		H(c)	Group exempt	ıon nur	mber ► 1291
K For	m of o	rganızatıor	Corporation Trust Associatio	n Other ▶	L Ye	ar of formation 19	41 M	State of legal domicile DC
	art I		nmary					
	1	Briefly o	lescribe the organization's mission	on or most significant activities				
			O lifts the spirits of America's tro	-				
ቋ								
Ĭ								
Ě								
Governance	2	Check t	his box দ if the organization di	scontinued its operations or dispose	ed of more	than 25% of its	net as	sets
Ĭ	,	Numban	of voting members of the govern	ung hady (Part VI June 15)			ا د ا	22
Activities &	1			ing body (Part VI, line 1a)			3	32
Ē	1			of the governing body (Part VI, line :			4	31
₹	1			calendar year 2014 (Part V, line 2a)			5	465
ĕ				ecessary)			6	13,048
				art VIII, column (C), line 12 rom Form 990-T, line 34			7a	109,819
	B	Net unit	erated business taxable income i	10111 F01111 990-1, 1111e 34			7b	2,887 Current Year
		C t	which are and our the (Doub WIII II			Prior Year	270	
<u>o</u>	8		= :	ne 1h)		132,388,		125,940,710
ē	9			ne 2g)		5,188,4		4,951,699
Revenue	10		· · · · · · · · · · · · · · · · · · ·	(A), lines 3, 4, and 7d)	·	417,		453,846
	11			lines 5, 6d, 8c, 9c, 10c, and 11e) (must equal Part VIII, column (A),	lina —	-630,	298	-565,404
	12			(must equal Fart VIII, column (A),		137,363,	728	130,780,851
	13			IX, column (A), lines 1-3)		7,681,	221	17,301,360
	14	Benef	its paid to or for members (Part I	X, column (A), line 4)			0	0
	15	Salar	ies, other compensation, employe	ee benefits (Part IX, column (A), line	:s	35,998,	148	34,965,834
Expenses		5-10	•					
ξ	16a			column (A), line 11e)	·	1,995,6	551	1,794,712
ਲੋ	b	Total f	undraising expenses (Part IX, column (D), line 25) • 23,787,533	-			
	17	Other	expenses (Part IX, column (A),	lines 11a-11d, 11f-24e)		81,983,	224	74,414,083
	18	Total	expenses Add lines 13-17 (mu	st equal Part IX, column (A), line 25)	127,658,	544	128,475,989
	19	Revei	nue less expenses Subtract line	18 from line 12		9,705,	184	2,304,862
\$ 8 6 8					Beg	jinning of Curre Year	nt	End of Year
Not Assets or Fund Balances	20	Total	assets (Part X, line 16)		. —	78,620,9	910	81,927,851
4. A.	21					10,478,	-	11,441,006
ž	22			line 21 from line 20		68,142,		70,486,845
Pa	rt II		nature Block					· · · · · ·
Unde my k	er pen (nowle	alties of dge and	perjury, I declare that I have ex	amined this return, including accomp nplete Declaration of preparer (othe				
		***				2015-05-13		
Sig		Sign	ature of officer			Date		
Her			LIP PARISI TREASURER AND CFO					
		11 1	Print/Type preparer's name	Preparer's signature	Date	Check I If	PTIN	_
Pai	d	- ⊢	MARY TORRETTA	MARY TORRETTA	1	self-employed	P00847	7851
	pare		Firm's name F Grant Thornton LLP			Firm's EIN 🕨		
	e On		Firm's address 🟲 2010 CORPORATE RID	GE SUITE 400		Phone no (703) 908-64	400
	_	· · J	MCLEAN, VA 22102					

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Form	1990 (2014)					Page
Par		nt of Program Serv				٦
1	Briefly describe t	he organization's missio	n			
		MENT" OF THE ORGAN ND THEIR FAMILIES "		ADOPTED BY BOARD	IS AS FOLLOWS "THE USO L	IFTS THE SPIRITS O
2	-	on undertake any signifi) or 990-EZ?			which were not listed on	┌ Yes ┌ No
	If "Yes," describe	these new services on S	Schedule O			
3		on cease conducting, or	_	nt changes in how it co	nducts, any program	┌ Yes ┌ No
	If "Yes," describe	these changes on Sche	dule O			
4	expenses Section		4) organization:	s are required to report	ree largest program services, a t the amount of grants and alloc	
4a	(Code) (Expenses \$	49,907,195	ıncludıng grants of \$	14,202,374) (Revenue \$	4,996,835)
	Center Operations -	See Schedule O				
4b	(Code) (Expenses \$	7,424,349	ıncludıng grants of \$	75,000) (Revenue \$)
	Entertainment Tours	- See Schedule O				
4c	(Code) (Expenses \$	13,279,388	ıncludıng grants of \$	3,023,986) (Revenue \$)
	Warnor and Family F	Programming - See Schedule	0			
	Other program se	ervices (Describe in Sch	nedule O)			
-14	(Expenses \$	•	cluding grants (of\$) (Revenue \$)

88,499,562

Total program service expenses ▶

art IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $X^{f G}$	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			I
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section $512(b)(13)$?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			<u>.,</u>
_			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 210 Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
C	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country FIT, JA, AE, KS See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	7e		No
f	contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			110
	required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		Νo
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
_	The which the organization is need to issue qualified health plans			
	Did the organization receive any payments for indoor tanning services during the tax year?	 144	 	NI ~
	If "Yes" has it filed a Form 720 to report these payments? If "No" provide an explanation in Schedule O	14a 14b		No

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O	contains a resi	nonce or note t	o any li	ing in this D	art VI						V
Check ii Schedule O	Contains a resi	י שנווטע שבווטע	o ally II	1116 III (1115 F	aitvi						., .

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	32		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent	31		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	, 2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? \cdot	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one of more members of the governing body?	7 a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholde or persons other than the governing body?	rs, 7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	. 8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at organization's mailing address? If "Yes," provide the names and addresses in Schedule O	:he 9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Interna	I Reven	ue Cod	e)
		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	10 000	 ,
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		
10a	Did the organization have local chapters, branches, or affiliates?		Yes	
10a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10a 10b	Yes Yes	
10a b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil	10a 10b	Yes Yes Yes	
10a b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil the form?	10a 10b	Yes Yes Yes	
10a b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990	10a 10b 11a 12a	Yes Yes Yes	
10a b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil the form?	10a 10b 11a 12a 12b	Yes Yes Yes Yes	
10a b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," described and the polic	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes	
10a b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filthe form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," described of the process	10a 10b 11a 12a 12b be 12c 13	Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," descriin Schedule O how this was done Did the organization have a written whistleblower policy?	10a 10b 11a 12a 12b be 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," descri in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision	10a 10b 11a 12a 12b be 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," descriin Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision	10a 10b 11a 12a 12b be 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes Yes	
10a b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," descriin Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b be 12c 13 14	Yes	
10a b 11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before fil the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," described the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization	10a 10b 11a 12a 12b be 12c 13 14 15a 15b	Yes	
10a b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filthe form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," descriin Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with	10a 10b 11a 12a 12b be 12c 13 14 17 15a 15b	Yes	No
10a b 11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filt the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," described the organization have a written whistleblower policy? Did the organization have a written whistleblower policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision. The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10a 10b 11a 12a 12b 12c 13 14 17 15a 15b 16a	Yes	No

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, address, and telephone number of the person who possesses the organization's books and records ►KRISTINE SHUMACKVP-CONTROLL 2111 WILSON BLVD 1200

Form 990 (2014)	
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Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

any hours for related organizations (W- organizations (W- organizations (W- organization (W- 2/1099-MISC) organization related	(A) Name and Title	for related organizations below		•	` `	organization and
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Form 990 (2014)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	more t	han d n is l	ne l both	box, an d	officer stee)		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	►			
C	Total from continuation sheets to Part VII, Section A	M			
d	Total (add lines 1b and 1c)	▶	2,783,684	0	333,225
d	Total (add lines 1b and 1c)	•	2,783,684	0	333,

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization►59

			Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule I for such person	5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

	, ,	
(A) Name and business address	(B) Description of services	(C) Compensation
Polaris Direct, 300 Technology Drive HOOKSET, NH 03106	Printing	2,179,998
Worth Linen Associates Inc, 535 Fifth Ave 31st Floor NEW YORK, NY 10017	DM Fundraiser	3,821,055
Clark Construction Group, 7500 Old Georgetown Rd BETHESDA, MD 20814	Construction	4,151,658
Communications Corporation of Ameri, 13195 Freedom Way BOSTON, VA 22713	DM Production	1,761,711
International Data Management, 490 White Pond Drive AKRON, OH 44320	Data Management	1,422,917
2 Total number of independent contractors (including but not limited to th	ose listed above) who received more than	

Part V	лì	Statement o	f Revenue					r age 3
			ule O contains a respor	nse or note to any lir		 ,	<u> </u>	<u> </u>
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s	1a	Federated cam	paigns 1a	1,377,327				
ants	ь	Membership du	es 1b					
Giffs, Grants ilar Amounts	c	Fundraising eve	ents 1c	2,448,288				
ffs, FA	d	Related organiz	zations 1d					
ig ig	e	Government grants		17,903,755				
Sir	f	_	ons, gifts, grants, and 1f	104,211,340				
Contributions, Giffs, Grants and Other Similar Amounts	'	sımılar amounts no	ot included above					
n G Ei	g	1a-1f \$	ons included in lines	5,419,412				
G E	h	Total. Add lines	s 1a-1f		125,940,710			
<u> </u>				Business Code				
Te.	2a	USO CENTER		900099	4,845,556	4,845,556		
æ	Ь	PUBLICATIONS ADV	VERTISING	541800	106,143		106,143	
956	C							
38	d							
an E	e	A.II I						
Program Serwce Revenue	f	-	am service revenue					
	g		s 2a – 2f		4,951,699			
	3		ome (including dividen ar amounts)		349,569			349,569
	4		stment of tax-exempt bond	l l	0			
	5	Royalties		🕨	0			
			(ı) Real	(II) Personal				
	6a b	Gross rents Less rental						
	-	expenses Rental income	0					
	C	or (loss)	_	°				
	d	Net rental inco	me or (loss) (i) Securities	► (II) Other	0			
	7a	Gross amount from sales of assets other	2,088,265	73,386				
	ь	than inventory Less cost or other basis and	1,989,523	67,851				
		sales expenses						
	d	Gain or (loss)	98,742	5,535	104,277			104,277
	8a			· · · · >	101,277			101,277
Other Revenue		events (not inc \$2,448	luding ,288 s reported on line 1c)					
<u>.</u>	.		a	407,414				
	b c		penses b (loss) from fundraising	1,101,564	-694,150			-694,150
-	9a		rom gaming activities ie 19	events p				
	ь	Less directles	penses b					
	c		(loss) from gaming acti	vities	О			
	10a	Gross sales of returns and allo		339,266				
	ь	Less cost of a	oods sold b	290,454				
	c	_	(loss) from sales of inv	·	48,812	45,136	3,676	
		Mıscellaneou		Business Code				
	11a	MISC INCOM	E	900099	79,934			79,934
	ь							
	C							
	d	All other reven						
	e		s 11a-11d	•	79,934			
	12	Total revenue.	See Instructions .	🕨	130,780,851	4,890,692	109,819	-160,370

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns All	other organizati	ions must comp	lete column (A)	
	Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and				
	domestic governments See Part IV, line 21	17,291,174	17,291,174		
2	Grants and other assistance to domestic individuals See Part IV, line 22	10,186	10,186		
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16	0	20,200		
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,380,198	779,284	1,266,360	334,554
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	26,347,532	20,048,767	3,914,164	2,384,601
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,674,721	1,221,168		161,056
9	Other employee benefits	2,471,738	1,788,894	464,584	218,260
10	Payroll taxes	2,091,645	1,607,366	295,455	188,824
11	Fees for services (non-employees)	2,031,013	2,007,300	233,133	100,021
а	Management	0			_
b	Legal	510,606	214,711	149,045	146,850
C	Accounting	123,400	214,711	123,400	140,030
d	Lobbying	180,000	180,000	123,400	
e	Professional fundraising services See Part IV, line 17	1,794,712	100,000		1,794,712
f	Investment management fees	34,088		34,088	1,754,712
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	6,490,469	3,566,104	1,770,742	1,153,623
12	Advertising and promotion	2,119,898	968,271	' ' 	1,151,627
13	Office expenses	12,625,413	6,033,075	 	3,488,538
14	Information technology	4,162,246		349,978	275,459
15	Royalties	4,102,240	3,330,809	349,970	273,439
16	*	1,571,443	052.020	207 207	220 217
17	Occupancy		953,829	397,297	220,317
18	Payments of travel or entertainment expenses for any federal,	6,054,748	5,409,240	266,585	378,923
19	state, or local public officials	495,254	209 021	61.499	124.945
20	Conferences, conventions, and meetings	495,254	308,921	61,488	124,845
20 21	Payments to affiliates	0			
21	•		2 202 226	E4 262	E4 264
23	Depreciation, depletion, and amortization	2,310,863 319,070	2,202,336	54,263 62,524	54,264 36,437
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10%	319,070	220,109	02,324	30,437
	of line 25, column (A) amount, list line 24e expenses on Schedule O)	222.55	4.=	00.000	00.000
_	SUBSCRIPTION, DUES, TRAINING	328,551	145,637	83,976	98,938
b	PRINTING AND PRODUCTION	21,155,326		3,329,219	11,176,443
C	PROGRAM SUPPLIES / SUPPORT	14,539,409	14,539,409	22.22	45.00
d	RENTAL AND MAINTENANCE	495,185	451,852	28,287	15,046
	·	898,114	372,756	· · ·	384,216
25	Total functional expenses. Add lines 1 through 24e	128,475,989	88,499,562	16,188,894	23,787,533
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ✓ if following SOP 98-2 (ASC 958-720)	22 045 900	10 427 604	7 212 472	15 404 727
		33,045,800	10,427,601	7,213,472	15,404,727

Part X Balance Sheet

Pal	rt X	Check if Schedule O contains a response or note to any line in:	thıs P	art X			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			5,824,178	1	6,902,339
	2	Savings and temporary cash investments			17,142,556	2	32,863,179
	3	Pledges and grants receivable, net			23,472,830	3	17,498,361
	4	Accounts receivable, net			287,376	4	362,169
	5	Loans and other receivables from current and former officers, of employees, and highest compensated employees. Complete Paschedule L	art II	of	0	5	0
Assets	6	Loans and other receivables from other disqualified persons (a $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary e organizations (see instructions) Complete Part II of Schedule	contrı mploy	buting employers			0
Š	7	Notes and loans receivable, net			0		0
ď	8	Inventories for sale or use			4,316,807		4,202,667
	9	Prepaid expenses and deferred charges			2,180,393		1,405,013
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	i	21,730,742	, ,		.,,,,,,,,
	Ь	Less accumulated depreciation	10b	16,252,955	6,842,017	10c	5,477,787
	11	Investments—publicly traded securities	•		12,604,753	11	13,216,336
	12	Investments—other securities See Part IV, line 11			0	12	0
	13	Investments—program-related See Part IV, line 11			5,950,000	13	0
	14	Intangible assets			0	14	0
	15	Other assets See Part IV, line 11			0	15	0
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			78,620,910	16	81,927,851
	17	Accounts payable and accrued expenses			9,379,890	17	8,889,086
	18	Grants payable			974,645	18	2,375,057
	19	Deferred revenue			124,212	19	176,863
	20	Tax-exempt bond liabilities			0	20	0
S.	21	Escrow or custodial account liability Complete Part IV of Sch	edule	D	0	21	0
Liabilitie	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disquali		rustees,			
gej		persons Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelated third partie	s.		0	23	0
	24	Unsecured notes and loans payable to unrelated third parties			0	24	0
	25	Other liabilities (including federal income tax, payables to rela and other liabilities not included on lines 17-24) Complete Pa	rt X o	f Schedule	0	25	0
	26	D			10,478,747	26	11,441,006
— Ф	20	Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.			10,470,747	20	11,441,000
ž	27	Unrestricted net assets			51,785,910	27	55,676,920
<u> </u>	28	Temporarily restricted net assets			16,331,253	-	14,784,925
	29	Permanently restricted net assets			25,000		25,000
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check h complete lines 30 through 34.					·
ō	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
4.5.5	32	Retained earnings, endowment, accumulated income, or other f				32	
Net /	33	Total net assets or fund balances			68,142,163		70,486,845
Ź	34	Total liabilities and net assets/fund balances			78,620,910		81,927,851
	1.		•	<u> </u>	1 75,020,010		Form 900 (2014)

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				 ┌
1	Total revenue (must equal Part VIII, column (A), line 12)	1		130,7	780,851
2	Total expenses (must equal Part IX, column (A), line 25)	2		128,4	175,989
3	Revenue less expenses Subtract line 2 from line 1	3			304,862
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			142,163
5	Net unrealized gains (losses) on investments	5			39,820
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		70,4	186,845
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ewed o	n		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	ne 2с	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	ne	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Software ID: Software Version:

EIN: 13-1610451

Name: UNITED SERVICE ORGANIZATIONS INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation Compensated Employees, and Inde				· · · u	SIC.	cs, r	(Cy		·	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion (nan o n is b	ne b oth ctor/	ox, u an of trus	inless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former			related organizations
(1) Sloan D Gibson President/CEO	50 0	х		х				45,483	0	6,046
(1) JD Crouch II	50 0	х		х				213,619	0	17,091
President/CEO (2) Gen Richard B Myers Chairman / Director	2 0	х		х				0	0	0
(3) Raymond Caldiero Director	2 0	х						0	0	0
(4) Tom R Del Valle Director	1 0	х						0	0	0
(5) Marillyn A Hewson Director	1 0	х						0	0	0
(6) James Hamilton Director	2 0	х						0	0	0
(7) Dr Maynard Howe Director	1 0	х						0	0	0
(8) John Suttle Director	1 0	х						0	0	0
(9) Curt Kolcun Director	1 0	х						0	0	0
(10) William Lynn III Director	1 0	х						0	0	0
(11) Debra Langford Director	2 0	х						0	0	0
(12) Beatriz R Perez Director	1 0	х						0	0	0
(13) Thomas E Vice	2 0	х						0	0	0
(14) Robert A Martinez Director	1 0	х						0	0	0
(15) Lisa Borin Ogden Director	1 0	х						0	0	0
(16) Michael H O'Shea Director	1 0	х						0	0	0
(17) Janice Emmert Director	1 0	х						0	0	0
(18) Michael Phelps Director	1 0	х						0	0	0
(19) Kenneth O Preston Director	1 0	х						0	0	0
(20) Lt Gen Harry D Raduege Director	2 0	х						0	0	0
(21) Leonel R Roche Director	1 0	х						0	0	0
(22) Karl-Heinz Stahl Director	1 0	х						0	0	0
(23) Gen George Casey Director	2 0	х						0	0	0
(24) Sue Timken Director	1 0	х						0	0	0
	-	-								

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde (A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more the perso	ion (han o n is b	ne b oth ctor/	ox, u an of trus	nless ficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
(26) Louis A Weil	1 0	x						0	0	0
Director								-	-	
(1) Ed Reilly	2 0	х						0	0	0
Director (2) Orlan Boston	10									
Director		X						0	0	0
(3) Robin Lineberger	1 0							_	_	
Director		X						0	0	0
(4) Ed Wilson	1 0	,								
Director		X								
(5) William Gershen	1 0	V								
Director		Х								
(6) John Estrada	1 0	x								
Director		^								
(7) Jed Becker	2 0	l x								
Director	1 0									
(8) Philip Parisi	50 0			×				264,157	0	44,406
Treasurer/ CFO	2 0								-	,
(9) Tammy Heiser	50 0			х				217,597	0	40,962
SVP, Human Resources/Secretary	40.0							·		
(10) Jennifer Giglio	40 0			х				73,362	0	5,139
Exec/ Board Liason/ Secretary (11) John Pray	50 0									
					Х			398,307	0	23,400
EVP Chief of Staff (12) Alan Reyes	50 0									
					Х			235,958	0	44,832
SVP, Operations (13) Kelli Seely	50 0									
SVP, Development					Х			194,853	0	5,487
(14) John Hanson	50 0									
SVP					X			205,105	0	36,814
(15) Craig Opel	50 0					х		203,175	0	19,584
VP, Information Technology						,				
(16) Gena Fitzgerald	50 0					x		181,442	0	31,891
VP, Communications	50 0									
(17) Bruce Burda						x		195,504	0	18,092
Regional VP, Operations SWA (18) Marguerite Kirst	50 0									
						х		179,938	0	23,614
VP, Marketing (19) Glenn Welling	50 0									
						х		175,184	0	15,867
VP, Operations		<u> </u>		<u> </u>	<u> </u>		L			

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DLN: 93493133027405

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

		ne organization					Employer identifica	ation number
UNITE	D SERV	/ICE ORGANIZATIONS INC					12 1610451	
Dэ	rt I	Peacon for Dubli	c Charity S	Status (All organiza	tions must co	malata this n	13-1610451	\nc
		zation is not a private f		, ,				ль.
1	r gain.	A church, convention		•	= :	· ·	•	
	<u>'</u>	·	•			H Section 170(D)(1)(A)(I).	
2	<u> </u>	A school described in						
3	<u> </u>	A hospital or a cooper		-				
4	ı	A medical research or hospital's name, city,		erated in conjunction v	vith a hospital d	lescribed in sec i	tion 170(b)(1)(A)(iii). Enter the
5	г	An organization opera	ted for the ber	nefit of a college or uni	versity owned o	or operated by a	governmental unit d	escribed in
_	•	section 170(b)(1)(A)			,		3	
6	г	A federal, state, or loc			described in se	ection 170(b)(1)(Δ)(v).	
7	, V	An organization that n	_	_				ieneral nublic
•	1.	described in section 1	•	<u>.</u>	• •	om a governmen	rear anne or monrene g	cheral public
8	Γ	A community trust de				tII)		
9	Γ	An organization that n	ormally receiv	es (1) more than 33:	L/3% of its supp	ort from contrib	utions, membership	fees, and gross
		receipts from activitie	s related to its	s exempt functions—s	ubject to certai	n exceptions, ai	nd (2) no more than 3	331/3% of
		its support from gross	ınvestment ır	ncome and unrelated b	usıness taxable	e income (less s	ection 511 tax) from	n businesses
		acquired by the organ	ızatıon after Ju	ine 30, 1975 See sec	tion 509(a)(2).	(Complete Part	:III)	
10	Г	An organization organ	ized and opera	ited exclusively to tes	t for public safe	ety See section	509(a)(4).	
11	Γ	An organization organ	ized and opera	ited exclusively for the	e benefit of, to p	erform the func	tions of, or to carry o	ut the purposes of
	·	one or more publicly s	upported orga	nızatıons described ın	section 509(a)(1) or section 5	09(a)(2) See sectio	on 509(a)(3). Check
	_	the box in lines 11a th						
а	ļ	Type I. A supporting of			•			
		supported organizatio organization You mus				ty of the directo	rs or trustees of the	supporting
ь	Г	Type II. A supporting				with its suppor	ted organization(s), l	ov having control or
	·	management of the su	-	•				
	_	must complete Part I	•					
C	ļ	Type III functionally	_		•	•		grated with, its
d	\vdash	supported organizatio Type III non-function						ianization(s) that is
	,	not functionally integr						
		(see instructions) Yo	u must comple	te Part IV, Sections A	and D, and Pai	rt V.		
e	Γ	Check this box if the o					a Type I, Type II, T	ype III functionally
		integrated, or Type II						
Т		Enter the number of s						
g		Provide the following i	nformation abo	out the supported orga	inization(s)			
	(i)N:	ame of supported	(ii) EIN	(iii) Type of	(iv) Is the org	nanization	(v) A mount of	(vi) A mount of
		organization	(11) 2111	organization	listed in your		monetary support	other support (see
				(described on lines	docume		(see instructions)	instructions)
				1-9 above or IRC				·
				section (see				
				ınstructions))				
					Yes	No		
Tota	ı		I					

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

	ection A. Public Support				, p		
	endar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	119,578,42	7 126,279,553	124,866,183	132,388,379	125,940,710	629,053,252
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly	119,578,42	7 126,279,553	124,866,183	132,388,379	125,940,710	629,053,252
	supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0
6	Public support. Subtract line 5 from line 4						629,053,252
_ <u>S</u>	ection B. Total Support						
Cal	endar year (or fiscal year	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) 2014	(f) Total
7	beginning in) ► A mounts from line 4	119,578,427	126,279,553	124,866,183	132,388,379	125,940,710	629,053,252
8	Gross income from interest,	115,570,427	120,279,333	124,000,103	132,300,373	125,540,710	023,033,232
Ū	dividends, payments received on securities loans, rents, royalties and income from similar sources	217,420	373,179	296,671	298,111	349,659	1,535,040
9	Net income from unrelated business activities, whether or not the business is regularly carried on	114,098	136,573	80,856	105,407	109,819	546,753
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part VI)	91,208	89,657	67,941	-710,722	-614,216	-1,076,132
11	Total support Add lines 7						630,058,913
12	through 10 Gross receipts from related activit	las ats (sagins	tructions \			142	25.24.2.27.2
13	First five years. If the Form 990 is organization, check this box and st	for the organizat	tion's first, second				
S	ection C. Computation of Pu						
14	Public support percentage for 201	4 (line 6, column	(f) divided by line	11, column (f))		14	99 840 %
15	Public support percentage for 201	3 Schedule A , Pa	art II, line 14			15	99 209 %
	33 1/3% support test—2014. If the and stop here. The organization qu	alıfıes as a publi	cly supported orga	inization		·	► ▽
17a	33 1/3% support test—2013. If the box and stop here. The organizatio 10%-facts-and-circumstances test is 10% or more, and if the organization me organization me organization 10%-facts-and-circumstances test	in qualifies as a permanal of the organism of the "ation meets the "ets the "facts-ar	oublicly supported ganization did not facts-and-circum nd-circumstances	organization check a box on lin stances" test, che " test The organiz	ie 13, 16a, or 16 eck this box and s zation qualifies as	b, and line 14 stop here. Explair s a publicly suppo	▶
18	15 is 10% or more, and if the orga Explain in Part VI how the organization Private foundation. If the organizationstructions	nization meets thation meets the "	ne "facts-and-circ facts-and-circum	umstances" test, stances" test The	check this box a e organization qua	nd stop here. alifies as a public	ly ▶┌

Schedule A (Form 990 or 990-EZ) 2014 Page 3 Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified persons Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning (a) 2010 **(b)** 2011 (c) 2012 (d) 2013 (e) 2014 (f) Total in) 🟲 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b C Net income from unrelated 11 business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part VI) Total support. (Add lines 9, 10c, 11. and 12) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f)) 15

15 Public support percentage for 2014 (line 8, column (f) divided by line 13, column (f))

16 Public support percentage from 2013 Schedule A, Part III, line 15

Section D. Computation of Investment Income Percentage

17 Investment income percentage from 2014 (line 10c, column (f) divided by line 13, column (f))

18 Investment income percentage from 2013 Schedule A, Part III, line 17

18

19a 33 1/3% support tests—2014. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I If you checked 11a of Part I, complete Sections A and B If you checked 11b of Part I, complete Sections A and C If you checked 11c of Part I, complete Sections A, D, and E If you checked 11d of Part I, complete Sections A and D, and complete Part V $\,)$

Section A. All Supporting Organizations

Se	ection A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section $509(a)(1)$ or (2) ? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section $509(a)(1)$ or (2) .	2		
За	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	За		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
c	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes" and if you checked 11a or 11b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
c	Did the organization support any foreign supported organization that does not have an IRS determination under sections $501(c)(3)$ and $509(a)(1)$ or $(2)^7$ If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$ purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations, (b) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI .	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part II of Schedule L (Form 990).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509 (a)(1) or (2))? If "Yes," provide detail in Part VI .	9a		
b	Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If</i> "Yes," provide detail in Part VI .	9b		
c	Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI .	9c		
L0a	Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer b below.	10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings).	10b		
l1	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below,			
	the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		

c A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.

11c

Pa	rt IV Supporting Organizations (continued)			
S	ection B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised or controlled the supporting organization.	2		
S	ection C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
S	ection D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax year, (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
S	ection E. Type III Functionally-Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test Complete line 2 below The organization is the parent of each of its supported organizations. Complete line 3 below The organization supported a governmental entity. Describe in Part VI how you supported a government entity instructions.			
2	Activities Test Answer (a) and (b) below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
	b Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3				
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.	За		
	b Did the organization exercise a substantial degree of direction over the policies, programs and activities of each			l

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

3b

Part V - Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	_	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov 20, 1970 See instructions. All other
ype	[]	II non-functionally integrated supporting organizations must complete Sections A through E

	Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)	8		

	Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year)	1		
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
e	Discount claimed for blockage or other factors (explain in detail in Part VI)			
2	Acquisition indebtedness applicable to non-exempt use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use Enter 1-1/2% of line 3 (for greater amount, see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		

Section C - Distributable Amount

- **1** Adjusted net income for prior year (from Section A, line 8, Column A)
- 2 Enter 85% of line 1
- 3 Minimum asset amount for prior year (from Section B, line 8, Column A)
- 4 Enter greater of line 2 or line 3
- 5 Income tax imposed in prior year
- **6 Distributable Amount.** Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)
- 7 Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions)

	Current Year
1	
2	
3	
4	
5	
6	

Section D - Distributions		Current Year	
1 Amounts paid to supported organizations to accom	plish exempt purposes		
2 A mounts paid to perform activity that directly furthexcess of income from activity	ported organizations, in		
3 Administrative expenses paid to accomplish exemp	anızatıons		
4 Amounts paid to acquire exempt-use assets			
5 Qualified set-aside amounts (prior IRS approval rec	nured)		
6 Other distributions (describe in Part VI) See instru	JCTIONS		
7 Total annual distributions. Add lines 1 through 6			
8 Distributions to attentive supported organizations t details in Part VI) See instructions	o which the organization is r	esponsive (provide	
9 Distributable amount for 2014 from Section C, line	6		
10 Line 8 amount divided by Line 9 amount			
		(::)	(:::)
Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2014	(iii) Distributable Amount for 2014
1 Distributable amount for 2014 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2014 (reasonable cause requiredsee instructions)			
3 Excess distributions carryover, if any, to 2014			
a From 2009			
b From 2010			
c From 2011			
d From 2012			
e From 2013			
f Total of lines 3a through e			
g Applied to underdistributions of prior years			
h Applied to 2014 distributable amount i Carryover from 2009 not applied (see instructions)			
j Remainder Subtract lines 3g, 3h, and 3i from 3f			
4 Distributions for 2014 from Section D, line 7 \$			
A pplied to underdistributions of prior years			
b Applied to 2014 distributable amount			
c Remainder Subtract lines 4a and 4b from 4			
5 Remaining underdistributions for years prior to 2014, if any Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions)			
6 Remaining underdistributions for 2014 Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)			
7 Excess distributions carryover to 2015. Add lines 3j and 4c			
8 Breakdown of line 7			
a From 2010			
b From 2011			
c From 2012			
d From 2013			

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

Schedule A (Form 990 or 990-EZ) 2014

DLN: 93493133027405

OMB No 1545-0047

Open to Public Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

For Paperwork Reduction Act Notice, see the instructions for Form 990 or 990-EZ.

- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

	Section 501(c)(4), (5), or (6) orga	anizations Complete Part III			
	ime of the organization ITED SERVICE ORGANIZATIONS INC			Employer ider	ntification number
JIV	THE SERVICE ORGANIZATIONS INC			13-1610451	
Par	t I-A Complete if the or	ganization is exempt under	section 501(c) or is a section 527	organization.
1	Provide a description of the or	ganızatıon's dırect and ındırect polıtı	cal campaıgn act	civities in Part IV	
2	Political expenditures			▶	\$
3	Volunteer hours				
Dar	t-T-B Complete if the or	ganization is exempt under	section 501/	c)(3)	
1		e tax incurred by the organization un	_		¢
2	·	e tax incurred by organization manag			+
3	·	section 4955 tax, did it file Form 472			↑ — Yes
4a	Was a correction made?	,	,		┌ Yes ┌ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt under	section 501(c), except section 50)1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ection 527 exem	pt function activities 🕨	\$
2	Enter the amount of the filing o exempt function activities	organization's funds contributed to of	ther organizations	s for section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	.0-POL, line 17b ►	\$
4	Did the filing organization file F	Form 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments f amount of political contribution	nd employer identification number (E For each organization listed, enter th ns received that were promptly and c political action committee (PAC) If	e amount paid fro Iirectly delivered	om the filing organization's to a separate political orga	funds Also enter the anization, such as a ition in Part IV
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Cat No 50084S

Schedule C (Form 990 or 990-EZ) 2014

section 4911 tax for this year?

┌ Yes ┌ No

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A Check ► If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply

	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)		
b	Total lobbying expenditures to influence a legisla	ative body (direct lobbying)	180,000	
c	Total lobbying expenditures (add lines 1a and 1b	o)	180,000	
d	Other exempt purpose expenditures		128,295,989	
e	Total exempt purpose expenditures (add lines 1	c and 1d)	128,475,989	
f	Lobbying nontaxable amount Enter the amount f	rom the following table in both	1,000,000	
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:		
	Not over \$500,000	20% of the amount on line 1e		
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000		
	Over \$17,000,000	\$1,000,000		
g	Grassroots nontaxable amount (enter 25% of lin	e 1f)	250,000	
h	Subtract line 1g from line 1a If zero or less, ent	er-0-		
i	Subtract line 1f from line 1c If zero or less, ente	r-0-		
j	If there is an amount other than zero on either lir	ne 1h or line 1i, did the organization file Form 4720	reporting	□ Ves □ No

4-Year Averaging Period Under section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

	Lobbying Expenditures During 4-Year Averaging Period							
	Calendar year (or fiscal year beginning in)	(a) 2011	(b) 2012	(c) 2013	(d) 2014	(e) Total		
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000		
b	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000		
c	Total lobbying expenditures	180,011	180,000	180,000	180,000	720,011		
d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000		
e	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000		
f_	Grassroots lobbying expenditures	0	0	0	lula C (Farma 200 a	0		

Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has N filed Form 5768 (election under section 501(h)).	ОТ			rage
For a	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a	1)	((b)
activ		Yes	No	Am	ount
1 a	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of Volunteers?	ı			
b c	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
f	Grants to other organizations for lobbying purposes?				
g	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
i	O ther activities?				
j	Total Add lines 1c through 1:				
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
b	If "Yes," enter the amount of any tax incurred under section 4912				
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6).	01(c)	(5), o	r sec	tion
	552(6)(6).			Y	es No
1	Were substantially all (90% or more) dues received nondeductible by members?		Г	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3	
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 5 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "I line 3, is answered "Yes."				
1	Dues, assessments and similar amounts from members	1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
	Current year	2a			
b	Carryover from last year	2b			
C	Total	2c 3			
3 4	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess	3			
-	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and				
	political expenditure next year?	4			
5	Taxable amount of lobbying and political expenditures (see instructions)	5			
P	art IV Supplemental Information				
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou see instructions), and Part II-B, line 1 Also, complete this part for any additional information	p list),	Part II	-A , line	es 1 and
	Return Reference Explanation				
Lobb	SCHEDULE C, PART II-A, LINE 1B THE UNITED SERVICE ORGANIZA LOBBIES FOR CONGRESSIONAL APPROPRIATIONS AND ENSURES ARE ON ITS CAUCUS TO FOSTER RELATIONSHIPS WITH TROOPS				

Part IV Supplemental Information (continued)								
Return Reference	Explanation							

Schedule C (Form 990 or 990EZ) 2014

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DLN: 93493133027405

OMB No 1545-0047

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

			- Attach to Form 990. n 990) and its instructions is at <u>www.irs</u>	s.gov/form990.	Open to Public Inspection
				Employer identif	-
Pa		izations Maintaining Donor Advation answered "Yes" to Form 990	vised Funds or Other Similar Fo	13-1610451 unds or Accou	nts. Complete if the
	Organiz	tation answered Tes to Form 990	(a) Donor advised funds	(b) Funds a	nd other accounts
1	Total number a	t end of year			
2	Aggregate valu	e of contributions to (during year)			
3	Aggregate valu	e of grants from (during year)			
4	Aggregate valu	e at end of year			
5		zation inform all donors and donor advis irganization's property, subject to the oi	ors in writing that the assets held in don rganization's exclusive legal control?	or advised	□ Yes □ No
6	used only for c		onor advisors in writing that grant funds fit of the donor or donor advisor, or for a		┌ Yes
Pa	rt III Conse	rvation Easements. Complete if	the organization answered "Yes" t	o Form 990, Par	t IV, line 7.
2	Preservation Protection Preservation Complete lines	of natural habitat on of open space	or education) Preservation of an	certified historic st	ructure
				Held at	the End of the Year
а	Total number o	f conservation easements		2a	
b	Total acreage	restricted by conservation easements		2b	
c	Number of con	servation easements on a certified histo	oric structure included in (a)	2c	
d		servation easements included in (c) acc ure listed in the National Register	quired after 8/17/06, and not on a	2d	
3	Number of consthe the tax year 🛌		red, released, extinguished, or terminate	ed by the organizati	on during
4	Number of stat	es where property subject to conservat	ion easement is located ►	<u></u>	
5	_	nization have a written policy regarding fthe conservation easements it holds?	the periodic monitoring, inspection, hand	dling of violations,	and Yes No
6	Staff and volun ►	teer hours devoted to monitoring, inspe	ecting, and enforcing conservation easer	ments during the ye	ear
7	A mount of expo	enses incurred in monitoring, inspecting	g, and enforcing conservation easements	s during the year	
8	Does each con and section 17		d) above satisfy the requirements of sec	ction 170(h)(4)(B)(」) ┌ Yes ┌ No
9	balance sheet,		nservation easements in its revenue and e footnote to the organization's financial ents		
Pai			s of Art, Historical Treasures,	or Other Simila	ar Assets.
		ete if the organization answered "Y		nuo etatament nei	halanca shast
1a	works of art, hi	storical treasures, or other similar asse	116 (ASC 958), not to report in its revelets held for public exhibition, education, to its financial statements that describe	or research in furth	
b	works of art, hi		116 (ASC 958), to report in its revenue ets held for public exhibition, education, e items		
	(i) Revenue in	cluded in Form 990, Part VIII, line 1		► \$	
	(ii) Assets incl	luded in Form 990, Part X		► \$	
2	If the organizat	tion received or held works of art, histor	rical treasures, or other similar assets fo 116 (ASC 958) relating to these items	or financial gain, pr	
а	Revenue includ	ded in Form 990 Part VIII line 1		Ŀ - ⊄	

b Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art,	Histori	cal Tr	easu	res, or O	ther	Similar As	sets (c	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other records	s, check	•		_		sıgnıfıcant use	of its	
а	Public exhibition		d Γ	Loan	or excl	hange progr	ams			
b	Scholarly research		е Г	Other	r					
c	Preservation for future generations									
4	Provide a description of the organization's c Part XIII	ollections and explain	n how the	y furthe	er the o	organızatıon	's ex	empt purpose ı	n	
5	During the year, did the organization solicit								-	-
Dar	assets to be sold to raise funds rather than t IV Escrow and Custodial Arrang							<u> </u>	Yes	No
- GII	Part IV, line 9, or reported an ar					i answered	<i>a</i> 10	55 (0 101111)	<i>9</i> 0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	dian or other intermed	lary for d	ontribu	itions (or other ass	ets n		_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI $$	II and complete the fo	ollowing	table		_				
						_		Am	ount	
с	Beginning balance					-	1c			
d	Additions during the year					<u> </u>	1d			
e f	Distributions during the year					-	1e			
f	Ending balance	000 5 111	24.6			L	1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	21, for e	scrowo	orcusto	odial accour	nt IIaI	oility?	Yes	□ No
ь	If "Yes," explain the arrangement in Part XI									<u> </u>
Pa	rt V Endowment Funds. Complete	If the organization (a)Current year	(b)Prior y						(e)Four	vears back
1a	Beginning of year balance	11,929,976		502,059	D (C)11	10,872,346	_	10,786,595	(C) our	56,898,200
ь	Contributions									0
c	Net investment earnings, gains, and losses	416 565		452.070		C49,000		100 710		1 151 202
d	Grants or scholarships	416,565		453,870		648,000		108,718		1,151,282 47,262,887
e	Other expenditures for facilities									
_	and programs									0
f	Administrative expenses	28,887		25,953		18,287		22,967		0
g	End of year balance	12,317,654	11,	929,976		11,502,059		10,872,346		10,786,595
2	Provide the estimated percentage of the cur	•	(line 1g	, colum	ın (a)) l	held as				
а	Board designated or quasi-endowment ►	99 800 %								
b	Permanent endowment ► 0 200 %									
C	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%								
3a	Are there endowment funds not in the posse	ssion of the organizat	on that	are held	d and a	dmınıstered	l for t	:he		
	organization by (i) unrelated organizations							3a(Yes	No No
	(ii) related organizations						٠.	3a(i		
b	If "Yes" to 3a(II), are the related organization		on Sche	ule R?	٠.٠.	· · · · ·	٠. ٠	3b		
4	Describe in Part XIII the intended uses of t	ne organization's endo	owment f	unds						
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line		e orgar	nızatıor	n ansv	vered 'Yes	' to I	Form 990, Pa	rt IV, l	ine
	Description of property	10.) Cost or sis (inves		(b)Cost or o basis (othe		(c) Accumulated depreciation	(d) B	ook value
							+			
	Buildings		<u> </u>				\dashv		+	
	Leasehold improvements		. \vdash			9,952	,545	6,954,31	8	2,998,227
	Equipment		. \vdash			3,994	+	3,300,23	-	694,641
_e (Other	<u> </u>				7,783	,326	5,998,40	7	1,784,919
	I. Add lines 1a through 1e <i>(Column (d) must e</i>			B), lıne	10(c).)			►		5,477,787
		·						Schedule D	(Form	990) 2014

Part VII	Investments—Other Securities. Con See Form 990, Part X, line 12.	mplete if the organization	answered 'Yes' to Forr	m 990, Part IV, line 11b.
	(a) Description of security or category	(b)Book value	(c) Method of va	
/1 \5	(including name of security)		Cost or end-of-year r	narket value
	al derivatives			
Other	-held equity interests			
Total (Colu	mp (h) must equal Form 000, Part V, col. (P) line 12.)	F		
	mn (b) must equal Form 990, Part X, col (B) line 12) Investments—Program Related. C		answered 'Ves' to Fo	rm 990 Part IV line 11c
Pair VIII	See Form 990, Part X, line 13.	omplete il the organization	i aliswered Tes (OTO	illi 990, Pait IV, ille IIC.
	(a) Description of investment	(b) Book value	(c) Method of va	
			Cost or end-of-year r	market value
-				
Total. (Colu	mn (b) must equal Form 990, Part X, col (B) line 13)	F		
Part IX		n answered 'Yes' to Form 990	, Part IV, line 11d See F	orm 990, Part X, line 15
	(a) Desci	ription		(b) Book value
Total. (Colu	umn (b) must equal Form 990, Part X, col.(B) line 1	(5.)		
	Other Liabilities. Complete if the organization			ne 11e or 11f. See
	Form 990, Part X, line 25.		,	
1	(a) Description of liability	(b) Book value		
Federal inc	come taxes	0		
-				
-				
-				
Total. (Colu	mn (b) must equal Form 990, Part X, col (B) line 25)	0		

Par		ue per Audited Financial Sta 'Yes' to Form 990, Part IV, line		ts With Revenue p	er Re	eturn Complete if	
1	Total revenue, gains, and other supp				1		
2	A mounts included on line 1 but not o	on Form 990, Part VIII, line 12					
а	Net unrealized gains (losses) on inve	estments	2a				
b	Donated services and use of facilitie	·s	2b				
C	Recoveries of prior year grants .		2c		1		
d	Other (Describe in Part XIII)		2d				
e	Add lines 2a through 2d				2e		
3	Subtract line $2e$ from line 1				3		
4	Amounts included on Form 990, Par	t VIII, line 12, but not on line 1					
а	Investment expenses not included o	n Form 990, Part VIII, line 7b .	4a				
b	Other (Describe in Part XIII)		4b				
C	Add lines 4a and 4b				4c		
5	Total revenue Add lines 3 and 4c. (T				5		
Part	Reconciliation of Expen			nts With Expenses	s per	Return. Complete	
	Total expenses and losses per audit	ed 'Yes' to Form 990, Part IV, lin			1	T	
1	·				 		
2	Amounts included on line 1 but not on Donated services and use of facilities.	· · · · · · · · · · · · · · · · · · ·	ا ء	I			
a			-		-		
b	Prior year adjustments				+		
C	Other losses		2c 2d		-		
d	Other (Describe in Part XIII)				١,,		
e o	Add lines 2a through 2d Subtract line 2e from line 1				2e 3		
3					3		
4	Amounts included on Form 990, Pari Investment expenses not included o		. 4a	I			
a	Other (Describe in Part XIII)				-		
b					4.		
с 5	Add lines 4a and 4b				4c 5		
	Total expenses Add lines 3 and 4c. Supplemental Informa		ne 16)		<u> </u>	_	
P rov Part	ide the descriptions required for Part I V, line 4, Part X, line 2, Part XI, lines mation	I, lines 3, 5, and 9, Part III, lines 1a				de any additional	
	Return Reference	Explanation					
INTENDED USE OF ENDOWMENT FUNDS		Schedule D, Part V, Line 4 THE BOARD DESIGNATED PORTION OF THE ENDOWMENT IS RESTRICTED TO ASSIST THE USO IN DELIVERING ITS PROGRAMS AND SERVICES FOR MANY YEARS INTO THE FUTURE THESE BOARD DESIGNATED CONTRIBUTIONS AND INVESTMENT EARNINGS ARE AVAILABLE TO FUND OPERATIONS, HOWEVER, CONTRIBUTIONS/EARNINGS HAVE NOT BEEN SPENT TO DATE					
LIABILITY FOR UNCERTAIN TAX POSITIONS		dule D, Part X, Line 2 The USO is extral Revenue Code (IRC) of 1986, as) However, income generated from a x under IRC Section 511 The USO oity for the years ended December 31 ded in the accompanying consolidate ion be recognized or derecognized becomes taken or expected to be taken in cial statements include any material information tax returns in the US and ect to US federal and state income taken in the US and ect to US federal and state income taken in the US and ect to US federal and state income taken in the US and ect to US federal and state income taken in the US and ect to US federal and state income taken in the US and ect to US federal and state income taken in the US and extra taken in the US and ect to US federal and state income taken in the US and extra taken in the US and	amende ctivities did not ha , 2014 a ed finance ased on a n a tax re uncerta I various	d, as an organization do unrelated to the USO's ave any material unrelated to the USO's ave any material unrelated to the USO A a "more likely than not" eturn The USO does not the ustates With few excep	escribe s exem ted bus tax lia AP req thresh ot belie open ta otions,	ed in IRC Section 501 upt purpose is subject siness income tax ability has been uires that a tax hold This applies to eve its consolidated ax years The USO the USO is no longer	

Jenedale 2 (1 31111 33 3) 23 13		r age t			
Part XIII Supplemental Information	on (continued)				
Return Reference	Explanation				
l					
-					

Schedule D (Form 990) 2014

efile GRAPHIC print - DO NOT PROCESS

UNITED SERVICE ORGANIZATIONS INC

As Filed Data -

DLN: 93493133027405

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection**

Employer identification number

					13-1610451	
Pa	rt I General Information "Yes" to Form 990, Par			e United States. Co	omplete if the organiza	ation answered
1	For grantmakers. Does the cand other assistance, the grants or a used to award the grants or a	intees' eligibilit	ty for the gran	ts or assistance, and	the selection criteria	┌ Yes ┌ No
2	For grantmakers. Describe in assistance outside the United		ganızatıon's pı	rocedures for monitori	ng the use of its grant	s and other
3	Activites per Region (The follow	ing Part I, line 3	table can be du	iplicated if additional spa	ace is needed)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	East Asia and the Pacific	20	62	Program Services	OP of USO Center	4,812,817
(2)	Europe (Including Iceland and Greenland)	20	74	Program Services	OP of USO Center	7,028,162
(3)	Middle East and North Africa	4	26	Program Services	OP of USO Center	4,395,991
(4)	South Asia	9	24	Program Services	OP of USO Center	3,860,925
(5)						
	Sub-total Total from continuation sheets to Part I	53	186			20,097,895
	Totals (add lines 3a and 3b)	53	186			20,097,895
For Pa	aperwork Reduction Act Notice, see	the Instructions 1	for Form 990.	Cat	No 50082W Schedu	ıle F (Form 990) 2014

Schedule F (Form 990) 2014

Pa				izations or Entitie ved more than \$5,0		•	9		to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								
2				ed above that are ro or counsel has pro					
3	Enter total num	nber of other or	ganizations or ent	ities					

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.									
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)		
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
(17)									
(18)									

Part IV Foreign Forms

1	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Γ	Yes	ত	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Г	Yes	<u>r</u>	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	<u> ~</u>	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	<u>r</u>	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	▽	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Г	Yes	<u> </u>	Νo

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page 5

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
Activities outside US	Schedule F, Part I, Line 2 PROVIDE TELEPHONE CARDS AND OTHER MEANS OF COMMUNICATION TO ALL OW MILITARY PERSONNEL ACCESS TO THEIR FAMILIES WHILE AWAY FROM HOME PROMOTE INTERCULTURAL UNDERSTANDING AND ORIENTATION TO NEW COMMUNITIES, CULTURAL AND HISTORICAL TOURS INTO LOCA L INTERNATIONAL COMMUNITIES PROVIDE FAMILY AND COMMUNITY RECREATION, REFRESHMENTS, HOLIDA Y ACTIVITIES, VIDEOS, MUSIC AND LITERATURE PROVIDE LANGUAGE TRANSLATION, TRANSPORTATION O PTIONS, CURRENCY CONVERSION, AREA MAPS AND GUIDANCE

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DLN: 93493133027405

OMB No 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Name of the organization

Supplemental Information Regarding **Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. UNITED SERVICE ORGANIZATIONS INC

Employer identification number

13-1610451

Part I	Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part	IV, line 17. Form 990-EZ
	filers are not required to complete this part.	

- Indicate whether the organization raised funds through any of the following activities Check all that apply
- Mail solicitations
- Internet and email solicitations
- Phone solicitations
- In-person solicitations

- Solicitation of non-government grants
- Solicitation of government grants
- Special fundraising events
- Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

ᅜ	Yes	\sqcap	No

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No			
1 Worth Linen Associates 535 Fifth Ave 31st Floor	DR Mail Program		No	67,576,823	3,821,055	63,755,768
New York, NY 10017						
2 Anne Lewis Strategies LLC 901 New York Ave NW Suite 470 Ea	DR Web program		No	5,655,118	318,000	5,337,118
Washington, DC 20001						
3 True North Inc 630 Third Ave 12th Fl	Consulting		No	1,065,051	38,540	590,622
New York, NY 10017						
4 Rising Tide Interactive LLC 1133 19th Street NW Ste 301	Consulting		No	489,569	93,128	396,441
Washington, DC 20036						
5 Mindset Direct LLC 1700 N Jefferson St Suite 200	Consulting		No		33,000	
Arlington, VA 22205						
6 The Pollack PR Marketing Gro 1901 Avenue of the Stars Ste 1040	PR/MKTG		No		8,250	
Los Angeles, CA 90067	la !!				25.000	
7 Datoc Witten Group 13145 Applegrove Lane Herndon, VA 20171	Consulting		No		35,000	
8 By the Horns Inc 300 Carlsbad Village Dr Ste 108a	DR TV		No		42,877	
Carlsbad, CA 92008						
9						
10						
			.	74,786,561	4,389,850	70,079,949

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

AL, AK, AZ, AR, CA, CO, CT, DC, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI

Sche	edule	G (Form 990 or 990-EZ) 2014				Page 2					
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts of	aising event contribut								
		от ст. ст. ст. ст. ст. ст. ст. ст. ст. ст	(a) Event #1	(b) Event #2 DFW PATS DINNER	(c) Other events	(d) Total events (add col (a) through col (c))					
Ф			(event type)	(event type)	(total number)						
Ė	1	Gross receipts	1,460,513	276,596	1,118,593	2,855,702					
Revenue	2	Less Contributions	1,350,693	264,596	832,999	2,448,288					
	3	Gross income (line 1 minus line 2)	109,820	12,000	285,594	407,414					
	4	Cash prizes									
မှာ	5	Noncash prizes									
Expenses	6	Rent/facility costs			94,483	94,483					
ă	7	Food and beverages .	228,301	25,845	128,873	383,019					
Drea	8	Entertainment	7,050		34,669	41,719					
à	9	Other direct expenses .	433,659	9,697	138,987	582,343					
	10	(1.101.564									
	11	Net income summary Subtract l			🛌	-694,150					
Par	t II	Gaming. Complete if the o \$15,000 on Form 990-EZ, li		"Yes" to Form 990, Pa	rt IV, line 19, or repo						
Reveilue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))					
<u></u>	1	Gross revenue									
Ses	2	Cash prizes									
Expenses	3	Non-cash prizes									
Direct B	4	Rent/facility costs									
Ē	5	Other direct expenses									
	6	Volunteer labor	│	✓ Yes %✓ No	│ Yes						
	7	Direct expense summary Add line	es 2 through 5 in column ((d)							
	8	Net gaming income summary Sub	tract line 7 from line 1, co	olumn (d)							
9 a b	Ist	er the state(s) in which the organiz the organization licensed to conduc No," explain	t gaming activities in eac	h of these states?							
10a b		re any of the organization's gaming Yes," explain	licenses revoked, suspei	nded or terminated during	the tax year?						

Sche	edule G (Form 990 or 990-EZ) 2014					Page 3				
11	Does the organization conduct gamin	g activities with nonmen	nbers?		┌ Yes 「	_ No				
12	Is the organization a grantor, benefici	ary or trustee of a trust	or a member of a partnership or other ei	ntity						
	formed to administer charitable gamir	ıg [,]			┌ Yes 「	— No				
13	Indicate the percentage of gaming ac	tivities conducted in								
а	The organization's facility			13a		%				
b	An outside facility			. 13b		%				
14	Enter the name and address of the pe	rson who prepares the o	rganization's gaming/special events boo	oks and records						
	Name 🟲									
	Address ►									
15a	_		whom the organization receives gaming							
_					Yes	No				
Ь	If "Yes," enter the amount of gaming amount of gaming revenue retained by		organization 🟲 \$	_ and the						
C	If "Yes," enter name and address of the third party									
	Name 🏲									
	Address 🟲									
16	Gaming manager information									
	Name 🟲									
	Gaming manager compensation > \$									
	Description of services provided									
	Director/officer	Employee	Independent contractor							
17	Mandatory distributions	i Employee	i independent contractor							
- <i>-</i>	•	ite law to make charitab	le distributions from the gaming proceed	ds to						
	retain the state gaming license? .				┌ Yes I	— _{N.o}				
b	Enter the amount of distributions requ	ured under state law dis	tributed to other exempt organizations of	orspent	, 105 ,	110				
	ın the organization's own exempt acti	vities during the tax yea	r ▶ \$							
Pai			lanations required by Part I, line 2l , as applicable. Also provide any a							
	Return Reference		Explanation							
	RESSES OF PROFESSIONAL DRAISERS	Lewis Strategies LLC 9 630 Third Ave , 12th I 301 Washington, DC 2 ARLINGTON, VA 222 SUITE 1040 LOS ANG	Worth Linen Associates 535 Fifth Ave 901 New York Ave NW, Suite 470 East FI New York, NY 10017 Rising Tide Inte 20036 MINDSET DIRECT, LLC 1700 N 05 THE POLLACK PR MARKETING GR GELES, CA 90067 DATOC WITTEN GF L BY THE HORNS, INC 300 CARLSBA 8	Washington, DC eractive, LLC 11 JEFFERSON S OUP 1901 AVE ROUP 13145 AP	20001 Tr 33 19th St T, SUITE 2 NUE OF T PLEGROV	rue North, Inc creet, NW, Ste 00 HE STARS, E LANE				

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Grants and Other Assistance to Organizations, Covernments and Individuals in the United States

2011

				_	4	2014
epartment of the Treasury Example 1 the Organization answered 1 tes, 10 form 990, Part 19, line 21 of 22. Example 2 to 10 form 990. Example 2 to 10 form 990. Example 2 to 10 form 990. Example 3 to 10 form 990. Example 4 the Organization answered 1 tes, 10 form 990. Example 5 to 10 form 990.						
N.C. TN.C.					Employer identificati	on number
NS INC					13-1610451	
ion on Grants an	d Assistance				•	
award the grants or as	sistance?			_	-	▽ Yes ┌ N
						es" to
(b) EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grar or assistance
í	Information NS INC ion on Grants and the grants or assistance to Do ine 21, for any recipion in the complex in	Complete if the organization at Information about Schedule I (Formstine) Information about Schedule I (Formstine)	Complete if the organization answered "Yes," to Form Attach to Form 990. Information about Schedule I (Form 990) and its instruction NS INC ion on Grants and Assistance In records to substantiate the amount of the grants or assistance, the award the grants or assistance?	Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or Attach to Form 990. Information about Schedule I (Form 990) and its instructions is at www.irs.gov/ NS INC ion on Grants and Assistance n records to substantiate the amount of the grants or assistance, the grantees' eligibility for award the grants or assistance?	Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990 . NS INC ion on Grants and Assistance In records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance award the grants or assistance?	Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990. Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990 . Imployer identification 13-1610451 In records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and award the grants or assistance?

DLN: 93493133027405

OMB No 1545-0047

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) USO Desert Storm Education Fund	2	10,186			

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.							
Return Reference	Explanation						
PROCEDURE FOR	Schedule I, Part I, Line 2 USO GRANT FUNDS ARE MONITORED WITH PERIODIC REPORTING IN ACCORDANCE WITH THE FORMS AND						
MONITORING THE USE OF	SCHEDULES SET FORTH IN THE RELATED POLICIES AND PROCEDURE MANUALS REGULARLY REQUIRED REPORTS INCLUDE FINANCIAL						
GRANT FUNDS IN THE US	REPORTS AND PROGRAM ACTIVITY REPORTS						

Schedule I (Form 990) 2014

Additional Data

Software ID:

Software Version:

EIN: 13-1610451

Name: UNITED SERVICE ORGANIZATIONS INC

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
USO Greater Los Angeles 203 World Way W STE 200 Los Angeles, CA 90045	95-2302811	501(c)(3)	341,679				Revenue Share/Event Support

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO GeorgiaPO BOX 20963 201 New Bridge Street Atlanta, GA 30320	58-0917673	501(c)(3)	265,512				Revenue Share/Event Support		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Greater JacksonvillePO BOX 108 Bldg 1050 Jacksonville,FL 32212	59-1052424	501(c)(3)	35,458				Revenue Share		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
USO Hampton RoadsPO BOX 7250 Hampton,VA 23666	54-1305517	501(c)(3)	221,276				Revenue Share/Event Support			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Illinois330 S Wabash Ave 16th Fl Chicago,IL 60604	36-2349617	501(c)(3)	156,414				Revenue Share/Event Support		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Metropolitan DC228 McNair RD BLd 405 Fort Myer, VA 22211	53-0204665	501(c)(3)	1,061,910				Rev Share/Event Support/Center Support		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Metropolitan NY1601 Broadway 11th Fl New York, NY 10019	13-2500122	501(c)(3)	179,636				Revenue Share/Event Support		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Missouri10701 Lambert Intl BLV St Louis, MO 63145	43-1237410	501(c)(3)	139,115				Revenue Share		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Pioneer Valley100 Walker Ave Box 33 Chicopee, MA 01022	04-2318250	501(c)(3)	11,851				Revenue Share/Program Support		

form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Pennsylvania & South NJPHIL INTL AIRPORT TERM D Philadelphia,PA 19153	23-1426011	501(c)(3)	401,409				Revenue Share/Program Support		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO NorthwestSea-Tac INTL Airport 17801 Internat Seattle,WA 98158	91-0573116	501(c)(3)	228,256				Revenue Share/Gala		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
USO San DiegoDowntown CTR 303 A ST STE 100 San Diego,CA 92101	95-1644030	501(c)(3)	138,229				Revenue Share/Program and Event Support			

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
USO North CarolinaPO Box 91536 Raleigh,NC 27675	56-0532315	501(c)(3)	105,671				Revenue Share/Program Support/Gala			

form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Central OhioPO Box 13176 Columbus,OH 43213	31-4401239	501(c)(3)	444,475				Revenue Share		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO IndianaPO Box 441160 Indianapolis,IN 46244	20-8349270	501(c)(3)	76,793				Revenue Share		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Northern Ohio20637 Emerald PKY Cleveland,OH 44135	34-6006829	501(c)(3)	43,478				Revenue Share		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Central Florida4100 George J Bean PKY Ste 2441 Tampa,FL 33607	37-1664582	501(c)(3)	64,453				Revenue Share/Program Support		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Wisconsin750 N Lincoln Memorial Dr Ste 303 Milwaukee, WI 53202	39-1703157	501(c)(3)	14,763				Revenue Share/Program Support		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Airpower FoundationPO Box 8728 Fort Worth,TX 76124	75-2828493	501(c)(3)	100,000				Program Support		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Military Family Lifestyle Charitable Foundation13620 Reese Blv STE 100 Huntersville,NC 28078	20-5416722	501(c)(3)	10,000				Program Support for Warrior Ride		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
National Military Family Association3601 Eisenhower Ave Ste 425 Alexandria,VA 22304	52-0899384	501(c)(3)	235,000				Program Grant			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Renovating Hope IncPO Box 438 Westtown,PA 19395	80-0600071	501(c)(3)	135,322				Program Support		

form 990,Schedule 1, Part 11, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Tragedy Assistance Program for Survivors3033 Wilson Blv Ste 630 Arlington, VA 22201	92-0152268	501(c)(3)	325,000				Program and Event Support		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Wyakın Warrıor Foundatıon 9249 W Bay Stream Ct Garden Cıty,ID 83714	27-1674941	501(c)(3)	300,000				Wounded Warrior Education Programs		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Blue Sky Foundation Inc 15910 Lisbon CT Wellington,FL 33414	26-1886137	501(c)(3)	30,000				Event Support		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Gary Sinise FoundationPO Box 50008 Studio City,CA 91604	80-0587086	501(c)(3)	50,000				Program Grant		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
Georgetown University640 Massachusetts Ave Washington,DC 20001	53-0196603	501(c)(3)	98,097				Program Grant		

Form 990, Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
Project SanctuaryPO Box 1563 Granby,CO 80446	26-1410596	501(c)(3)	210,000				Program Grant	

Form 990,Schedule 1, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
United States Olympic CommitteeOne Olympic PLZ Colorado Springs, CO 80909	13-1548339	501(c)(3)	75,000				EVENT SUPPORT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
Vail Veterans ProgramPO Box 6473 Vail,CO 81658	20-5254885	501(c)(3)	25,000				EVENT SUPPORT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Wreaths Across AmericaPO box 249 Columbia Falls,ME 04623	20-8362270	501(c)(3)	10,000				PROGRAM SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
United States Department of the Army1000 Navy Pentagon Washington, DC 20350				149,264	Book		Wounded Warrior and Family Care Center		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
USO Metropolitan DC228 McNair Road BLD 405 Fort Myer, VA 22211	53-0204665	501(c)(3)		1,032,842	воок	F, F & E	FF&E		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
ARMED SERVICES YMCA OF THE USA7405 ALBAN STATION CT STE B215 SPRINGFIELD, VA 22150	36-3274346	501(c)(3)	94,700				PROGRAM SUPPORT				

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
ASPEN POINTE ENTERPRISES220 RUSKIN DRIVE COLORADO SPRINGS,CO 80910	90-0528134	501(c)(3)	27,202				PROGRAM SUPPORT				

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
FITNESS CHALLENGE FOUNDATION (DBA RIDE 2 RECOVERY)23679 CALABASAS RD CALABASAS,CA 91302	20-2252840	501(c)(3)	299,827				PROGRAM SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
HIRE HEROES USA100 NORTH POINT CTR E STE 200 ALPHARETTA,GA 30022	43-1562688	501(c)(3)	516,704				PROGRAM SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
RIVERS OF RECOVERYPO BOX 22326 EAGAN,MN 55122	26-2260491	501(c)(3)	36,172				PROGRAM SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
STRONGER FAMILIESPO BOX 40584 BELLEVUE,WA 98015	94-3080306	501(c)(3)	333,793				PROGRAM SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
UNITED STATES DEPARTMENT OF THE NAVY1200 NAVY PENTAGON 1000 Navy Pentagon WASHINGTON, DC 20350				9,210,619	Book		WARRIOR & FAMILY CENTER		

Form 990,Schedule I, Part II, Grants and Other Assistance to Domestic Organizations and Domestic Governments.										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
PROJECT HEALING WATERS FLY FISHING INC PO BOX 695 LA PLATA,MD 20646	61-1518154	501(c)(3)	50,000				Program SUPPORT			

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DLN: 93493133027405

OMB No 1545-0047

Open to Public

Schedule J

(Form 990)

Department of the Treasury

Internal Revenue Service

7

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

Compensation Information

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number**

Name of the organization UNITED SERVICE ORGANIZATIONS INC

13-1610451 **Questions Regarding Compensation** Yes No Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Health or social club dues or initiation fees Tax idemnification and gross-up payments Discretionary spending account Personal services (e.g., maid, chauffeur, chef) If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Yes Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? 2 Yes Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III Compensation committee $\overline{\mathbf{v}}$ Written employment contract ~ 굣 Compensation survey or study Independent compensation consultant Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization Receive a severance payment or change-of-control payment? Yes 4a 4b Participate in, or receive payment from, a supplemental nonqualified retirement plan? Νo Participate in, or receive payment from, an equity-based compensation arrangement? **4**c Νo If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III Only 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of The organization? Νo 5b Νo Any related organization? If "Yes," to line 5a or 5b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of The organization? 6a Νo Any related organization? Νo If "Yes," to line 6a or 6b, describe in Part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III 7 Yes Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe ın Part III 8 Nο If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

section 53 4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable benefits	(E) Total of	(F) Compensation in
, ,	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation		columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

The state of the s	
Return Reference	Explanation
Travel expenses policy	Schedule J, Part I, Line 1a THE PRESIDENT AND CEO OF THE USO MAY BE ACCOMPANIED BY HIS/HER SPOUSE ON OFFICIAL USO BUSINESS IF SPECIFIC BUSINESS PURPOSE IS SUPPORTED SPOUSAL/COMPANION/FAMILY TRAVEL BY OTHER EMPLOYEES IS NOT REIMBURSED BY THE USO, UNLESS SPECIFICALLY AUTHORIZED BY THE CEO AND IN COMPLIANCE WITH IRS REGULATIONS COACH IS THE AUTHORIZED CLASS OF TRAVEL UPGRADES ARE ALLOWABLE BY EMPLOYEES UNDER THE FOLLOWING CIRCUMSTANCES 1) THE EMPLOYEE PAYS THE DIFFERENCE IN FARE THEMSELVES OR USES AIR MILES FROM THEIR PERSONAL ACCOUNT 2) MEDICAL CONDITIONS REQUIRE BUSINESS CLASS TRAVEL 3) SAFETY, SERVICE AND ENVIRONMENT ARE CLEARLY INFERIOR 4) BUSINESS CLASS TRAVEL IS ALLOWABLE FOR INTERNATIONAL TRAVEL (TRAVEL OUTSIDE OF YOUR REGIONS) BY ALL STAFF WHEN TOTAL FLIGHT TIME EXCEEDS 6 HOURS
SEVERANCE PAYMENTS	SCHEDULE J, PART I, LINE 4A SEVERANCE IN THE AMOUNT OF \$140,000 WAS PAID TO KELLI SEELY DUE TO HER DEPARTURE IN THE ROLE AS THE SENIOR VICE PRESIDENT OF DEVELOPMENT SEVERANCE IN THE AMOUNT OF \$40,000 WAS PAID TO JENNIFER GIGLIO DUE TO HER DEPARTURE IN THE ROLE AS EXECUTIVE BOARD LIAISON Non-fixed payments Schedule J, Part I, Line 7 The amounts shown in Part II, Column B (II) for the key employees were paid based on 2014 achievement of organizational goals and overall individual contributions and accomplishments and were reviewed by the Executive Committee of the Board The amount shown in Part II, Column B (II) for the VPS WERE PAID BASED ON 2014 ACHIEVEMENTS AND WRITTEN PERFORMANCE PLANS AND APPROVED BY MANAGEMENT

Schedule J (Form 990) 2014

Additional Data

Software ID: **Software Version:**

EIN: 13-1610451

Name: UNITED SERVICE ORGANIZATIONS INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (A) Name and Title (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and

(A) Name and Title		(B) Breakdown of (i) Base Compensation	W-2 and/or 1099-MIS (ii) Bonus & Incentive compensation	C compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation in column (B) reported as deferred in prior Form 990
1 JD Crouch II, President/CEO	(I) (II)	213,135 0	0	484 0	8,641 0	8,450 0	230,710 0	0
1 John Pray, EVP Chief of Staff	(I) (II)	329,338 0	67,808 0	1,161 0	23,400 0	0	421,707 0	0
2 Philip Parisi, Treasurer/ CFO	(I) (II)	263,752 0	0	405 0	23,123 0	21,283 0	308,563 0	0
3 Alan Reyes, SVP, Operations	(I) (II)	235,562 0	0	396 0	22,050 0	22,782 0	280,790 0	0
4 Kellı Seely, SVP, Development	(I) (II)	54,759 0	0	140,094 0	4,955 0	532 0	200,340 0	0
5 Tammy Heiser, SVP, Human Resources/Secretary	(I) (II)	217,357 0	0	240 0	20,031 0	20,931 0	258,559 0	0
6 John Hanson, SVP	(I) (II)	203,640 0	0	1,465 0	18,900 0	17,914 0	241,919 0	0
7 Craig Opel, VP, Information Technology	(I) (II)	201,765 0	0	1,410 0	18,270 0	1,314 0	222,759 0	0
8 Gena Fitzgerald, VP, Communications	(I) (II)	177,869 0	2,753 0	820 0	16,763 0	15,128 0	213,333 0	0
9 Bruce Burda, Regional VP, Operations SWA	(I) (II)	146,399 0	0	49,105 0	17,159 0	933 0	213,596 0	0
10 Marguerite Kirst, VP, Marketing	(I) (II)	179,656 0	0	282 0	16,172 0	7,442 0	203,552	0
11 Glenn Welling, VP, Operations	(I) (II)	174,411 0	0	773 0	_	165 0	191,051 0	0

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► Attach to Form 990.

DLN: 93493133027405

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

SCHEDULE M

(Form 990)

Noncash Contributions ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organiz	ation
INITED SERVICE ORGAN	NIZATIONS IN

Employer identification number

					13-1610451			
Pā	rt I Types of Property	(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of d noncash contrib	- etermı		
	A \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			19				
	Art—Works of art							
	Art—Historical treasures .							
	Art—Fractional interests			42.002	COCT/CELLING DE	165		
	Books and publications	X			COST/SELLING PR			
5	Clothing and household goods	Х		2,583,884	COST/SELLING PR	ICE		
6	Cars and other vehicles	X	1	48 985	COST/SELLING PR	ICE		
	Boats and planes		-	10,200				
	Intellectual property							
	Securities—Publicly traded .	X	52	280.436	FAIR MARKET VAL	UE		
	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .	Х	1	135,000	FAIR MARKET VAL	.UE		
16	Real estate—Commercial			,				
	Real estate—O ther							
18	Collectibles							
19	Food inventory	Х	2,353	2,328,125	COST/SELLING PR	ICE		
20	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	O ther ► ()							
26	O ther ►()							
	O ther ▶()							
28	O ther ► ()							
29	Number of Forms 8283 received for which the organization comple				29			
							Yes	No
30a	During the year, did the organiza							
	it must hold for at least three ye				red to be used			
	for exempt purposes for the enti	re holding p	period?			30a		Νo
b	If "Yes," describe the arrangem	ent in Part 1	II					
31	Does the organization have a gi	ft acceptano	ce policy that requires the	review of any non-standard	contributions?	31	Yes	
32a	Does the organization hire or us	e third parti	ies or related organizations	to solicit, process, or sell i	noncash			
	contributions?					32a	Yes	
b	If "Yes," describe in Part II							
	If the organization did not report	t an amount	: in column (c) for a type of	property for which column (a) is checked.			
	describe in Part II			, , , , , , , , , , , , , , , , , , , ,	, ,			

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference

Explanation

Third Party Assistance of Noncash Contributions

THE USO WORKS WITH CAR PROGRAM LLC IN ORDER TO GENERATE FUNDRAISING REVENUE FROM DONATED VEHICLES CAR PROGRAM LLC ADMINISTERS THE ARRANGEMENT FOR TOWING, RECEIPT DISTRIBUTION, FOLLOW-UP SALES, TITLE PROCESSING, APPRAISAL (IF REQUIRED), SALE AT AUCTION OR DISMANTLER, AND DISTRIBUTION OF SALES THE USO ALSO ENGAGES A BROKERAGE FIRM THAT IS AUTHORIZED TO SELL DONATED SECURITIES ON ITS BEHALF

Schedule M (Form 990) (2014)

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DLN: 93493133027405

OMB No 1545-0047

2014

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Department of the Treasury Internal Revenue Service

SCHEDULE 0

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization UNITED SERVICE ORGANIZATIONS INC	Employer identification number
	13-1610451

Return	Explanation	
Reference		
	Program services	Form 990, Part III, Line 4 FOR MORE THAN 74 YEARS, THE USO HAS BEEN THE ONLY PROVATE NON-PROFIT ORGANIZATION THAT SERVES US MILITARY MEMBERS AND THER FAMILES THROUGHOUT THER BRITRE SERVICE FROM THE MOMENT THEY JOIN, THROUGHOUT THER DEPLOY MENTS AND AS THEY TRANSITION BACK TO THER COMMUNITIES. THE USO ACCOMPLISHES ITS MISSION BY DELIVERING HIGHLY VALUED PROGRAMS, MORALE-BOOSTING SERVICES AND BNSAGING ENTERTANIMENT, WHICH LIFT THE SPRITS OF OUR TROOPS AND EXPRESS THE AMERICAN PEOPLE'S GRATITIOE, SUPPORT, AND APPRECIATION OF THE RESERVICE TO OUR COLUMEN' THE USO'S SCOPE SCALE PRESENCE, REACH AND EXPERIENCE, AND THE RESENCE FRACH AND EXPERIENCE, AND THE RESULTING TRUST OF THE US MILITARY, GIVE THE USO AN UPARALLEL ED ABILITY TO MEET THE DI VERSE AND EVOLVING NEEDS OF TROOPS AND THEIR FAMILLES IN A 2014 SURVEY, TROOPS AND FAMILLES AGREED THAT THE USO DELIVERS JUST WHAT THEY NEED - 97% SAY THE USO BOOSTS THEIR MORALE - 95% SAY THE USO SHOWS OUR COUNTRY SUPPORTS THEM-92% SAY THE USO EASES THEIR SEPARATION FROM FAMILLY AND FREINDS THE USO RELIVERS OF THE SOFT OF THE

Return Reference	Explanation	
	Program services	d, ill and injured troops to provide practical advice and information about available reso urces for caregivers Family Strengthening The USO has partnered with other organizations to support military children and caregivers as they cope with deployment, separation and r eintegration by providing 103 tours with an inspirational humorist, support kits, and reso urces reaching more than 30,000 children of our service members. In addition, military fam illes have attended more than 75 USO-sponsored camps, retreats, seminars and conferences to reconnect or to learn grief-coping skills and establish and identify support systems. Ed ucation, Employment and Community Reintegration The USO sponsored more than 20 career fair s in 2014 to connect employers with transitioning service members based on their interests and education and employment backgrounds. Troops are pre-matched with employers, who cond uct introductory interviews and offer feedback and networking opportunities. The USO has a lso sponsored 97 employment workshops to support troops as they transition from their service. FORM 990, PART III, LINE 4D - OTHER PROGRAM SERVICE ACTIVITIES DESCRIPTION EXPENSES PROVIDE AWARENESS AND OUTREACH PROGRAMS \$ 17,888,630 TOTAL \$ 17,888,630 Members or Stockhol ders Form 990, PARt VI, Line 6 The membership of the USO shall consist of two classes of members. 1) Voting members consisting of Members of USO's Board of Governors during their t erm of service. 2) Non-voting members consisting of members of the armed forces of the United States currently on active duty, representatives, as may be designated by USO's Board of Governors, from the Organizations set forth in USO's congressional charter, up to nine persons designated by the President of the United States, their term of membership being c onterminous with such President's incumbency, and any other persons who meet the criteria established by the Board of Governors for Membership

Return Reference	Explanation
Members or Stockholders Who May Elect	Form 990, Part VI, Line 7a At the annual meeting, the voting members shall elect members of the Board of Governors and take such other action as may be appropriately submitted to them by the Board of Governors. Election of the Board of Governors, or action on any other matters, shall be by the affirmative vote of the majority of voting members present in person or by proxy and entitled to vote at the meeting, provided those present in person or by proxy constitute a quorum Additionally, up to six persons appointed by the President of the United States, thier term being conterminous with such president's incumbency, may serve on the Board of Governors.

Return Reference	Explanation
REVIEW	Form 990, Part VI, Line 11b A copy of the draft 990 was provided to all board members, officers, and key employees prior to its filing with the IRS. The process was conducted in May 2015. Meeting minutes reflect the review and discussion of the irs form 990 at the finance committee meeting held in May. An outside accounting firm prepares and reviews the Form 990.

Return Reference	Explanation
CONFLICT OF INTEREST POLICY MONITORING & ENFORCEMENT	Form 990, Part VI, Line 12c The conflict of interest policy is the policy that requires USO's Governors, Officers, and other employees to avoid any situation which may constitute a conflict of interest, that is, any situation which an individual uses or could use his or her position with the USO for personal gain to an individual, members of the individual's family, or other organizations with whom the individual is affiliated, to the actual or potential detriment of the USO. The Board of Governors has established a policy with reference to conflicts of interest applicable to the Board of Governors. Disclosure of potential conflicts are reviewed by CEO, CFO and outside counsel. Any individuals that have a conflict of interest are prohibited from deliberations and voting on a transaction.

Return Reference	Explanation
PROCESS FOR DETERMINING COMPENSATION	Form 990, Part VI, Lines 15a and 15b The compensation is established by the USO Board of Governors after an independent, outside review of industry surveys, compensation studies and other data to ensure that executive compensation is within the range of that paid to comparable executives of comparable organizations for comparable services and therefore reasonable. These reviews are performed on a biannual basis by an independent outside consultant for the following positions. CEO, CFO, SVP Entertainment/Programs, SVP Operations, SVP Executive Office, SVP Development, SVP Marketing and Communications, SVP HR, and Chief of Staff. The last review was performed in 2014 for all positions listed and all positions' compensation was found to be within the range for comparable executives at comparable organizations.

Return Reference	Explanation
HOW DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC	Form 990, Part VI, Line 19 Financial statements are made available on the USO wiebsite. The Governing documents and conflict of interest policies are made available upon request.

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DLN: 93493133027405

OMB No 1545-0047 2014

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SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** UNITED SERVICE ORGANIZATIONS INC 13-1610451

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.											
(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity						

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))		Section (13) co ent	512(b) ntrolled
						Yes	No
(1) USO Foundation 2111 Wilson Blvd Suite 1200	Charitable	VA	501(c)(3)	11A	USO Inc	Yes	
Arlıngton, VA 22201 20-8861567							

Part III	Identification of Related Organizations Taxable a	as a Partne	ership	Complete i	f the organiz	ation ansv	ered "Ye	s" on Form	990, Part 1	۷, line 3	4
	because it had one or more related organizations treate	ed as a part	nership	during the	tax year.						
											С

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h))	(i)	Ü)	(k)
Name, address, and EIN of	Primary activity	Legal	Direct	Predominant	Share of	Share of	Dispropr	rtionate	Code V-UBI	Gener	al or	Percentage
related organization		domicile	controlling	ıncome(related,	total income	lend-of-year	allocati	ions?	amount in box	mana	iging	ownership
-		(state or	entity	unrelated,		assets			20 of	partr	ner?	
		foreign		excluded from		1			Schedule K-1			
		country)		tax under		1			(Form 1065)			
				sections 512-		1						
		1 1		514)		1	L			L		
				,		1	Yes	No		Yes	No	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	
Name, address, and EIN of	Primary activity	Legal	Direct controlling	Type of entity	Share of total	Share of end-	Percentage	Section 512	
related organization		domicile	entity	(C corp, S	ıncome	of-year	ownership	(b)(13)	
		(state or foreign		corp,		assets		controlled	
		country)		or trust)				entity?	
								Yes	No

Part V	Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.	

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule	
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a

- **b** Gift, grant, or capital contribution to related organization(s)
- **c** Gift, grant, or capital contribution from related organization(s)
- **d** Loans or loan guarantees to or for related organization(s)
- e Loans or loan guarantees by related organization(s)
- **f** Dividends from related organization(s)
- g Sale of assets to related organization(s)
- h Purchase of assets from related organization(s)
- i Exchange of assets with related organization(s)
- j Lease of facilities, equipment, or other assets to related organization(s)
- **k** Lease of facilities, equipment, or other assets from related organization(s)
- I Performance of services or membership or fundraising solicitations for related organization(s)
- m Performance of services or membership or fundraising solicitations by related organization(s)
- n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- Sharing of paid employees with related organization(s)
- **p** Reimbursement paid to related organization(s) for expenses
- **q** Reimbursement paid by related organization(s) for expenses
- r Other transfer of cash or property to related organization(s)
- s Other transfer of cash or property from related organization(s)
- 2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) USO Foundation	n	8,600	FMV
(2) USO Foundation	О	50,272	FMV

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of entity	Primary activity	/ Legal	Predominant	Are all partners	Share of	Share of	Disproprtionate	e Code V-UBI	General or	Percentage
1	1	domicile	ıncome	section	total	end-of-year	allocations?	amount in	managing	ownership
1	1	(state or	(related,	501(c)(3)	ıncome	assets	1	box 20	partner?	' '
1	1	foreign	unrelated,	organizations?		1	1	of Schedule	1	, , , , , , , , , , , , , , , , , , ,
1	1	country)	excluded from	1		1	1	K-1	1	·
1	1	1 "	tax under	1		1	1	(Form 1065)	1	1
1	1	1	sections 512-	1		1	1	' ' '	1	
1	1	1	514)	$\overline{}$	\neg	,		⊣ '		+
	1	1	1 ' '	Yes No		'	Yes N	No	Yes No	7
1	<u> </u>		1	$\overline{}$	+	 				_
/		 .	<u> </u>							

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

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