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DLN: 93493315008025

# Form **990**

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047 **201** 

Open to Public Inspection

A F	or the 2	2014 ca	lendar year, or tax year begi	inning 01-01-2014 , and ending 12-31-2	2014			
B Ch	neck if ap	pplicable	C Name of organization DELTA DENTAL OF NEW YORK	INC		D Emplo	yer ide	ntification number
☐ Ad	ldress ch	ange				11-1	98021	8
	ame char	_	Doing business as					
	ıtıal retur	m	Number and street (or P.O. bo	ox if mail is not delivered to street address) Roon	n/suite	E Teleph	one num	ber
re	nal turn/tern		ONE DELTA DRIVE	ox il filali is not delivered to street addressy Roof	ny suite	(717	766-8	500
_	nended r oplication	return pending	MECHANICSBURG, PA 17055	e, country, and ZIP or foreign postal code		<b>G</b> Gross	receipts	\$ 386,202,224
			F Name and address o	of principal officer	H(a) I	s this a group	return	
			JEANNE FOSTER ONE DELTA DRIVE		s	ubordinates?		┌ Yes 🗸 No
			MECHANICSBURG, PA	17055		re all subord	ınates	┌ Yes ┌ No
	ax-exem	pt status	<u> </u>	4947(a)(1) or 527		ncluded? f "No " attacl	n a list	(see instructions)
		·	WW DELTADENTALINS COI					
					1 11(-)	Group exemp		mber 🟲
			n 🔽 Corporation 🗌 Trust 🦳 Asso	ociation Other -	<b>L</b> Year	of formation 1	960 <b>M</b>	State of legal domicile NY
Pa	art I		nmary					
9.	т	O AD		nission or most significant activities  ND ACCESS THROUGH EXCEPTIONA	L DENTAL B	ENEFITS, SE	RVICE	,TECHNOLOGY,
Governance	-							
E E		~ h = = l : h				2 F0/ -f.h		
<u> </u>		_песк t	inis box 🞮 - if the organization	on discontinued its operations or dispos	ea of more th	an 25% of its	s net as	sets
	3 1	Number	of voting members of the go	overning body (Part VI, line 1a)			3	13
Activities &	4 1	Number	of independent voting memb	bers of the governing body (Part VI, line	1b)		4	8
C <b>t</b> IV				ed ın calendar year 2014 (Part V, line 2a			5	28
₫			·	te if necessary)			6	0
				om Part VIII, column (C), line 12 ome from Form 990-T, line 34			7a 7b	0
	"	vet unit	erated business taxable inco	sine noint of in 990-1, line 34		Prior Year	<u> </u>	Current Year
	8	Contr	ributions and grants (Part VI	III, line 1h)		riioi reai	0	0
ΞE	9			III, line 2g)		377,765,	.945	383,817,497
Rayenue	10	Inves	stment income (Part VIII, co	olumn (A), lines 3, 4, and 7d)		656,	.667	694,865
ш	11		·	n (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-109,	646	26,443
	12		_	gh 11 (must equal Part VIII, column (A),	line	378,312,	966	384,538,805
	13			(Part IX, column (A), lines 1-3)		167,	000	322,850
	14	Benef	fits paid to or for members (P	Part IX, column (A), line 4)		336,289,	959	337,955,121
ø	15	Salar 5–10		iployee benefits (Part IX, column (A), line	es	3,036,	438	3,200,871
Expenses	16a		•	rt IX, column (A), line 11e)			0	0
х	ь	Total f	undraising expenses (Part IX, colur	mn (D), line 25) 🕨 0	_			
ш	17	Other	r expenses (Part IX, column	(A), lines 11a-11d, 11f-24e)		36,995	.509	40,510,006
	18			' (must equal Part IX, column (A ), line 2!		376,488,		381,988,848
	19	Revei	nue less expenses Subtract	line 18 from line 12		1,824,	.060	2,549,957
Not Assets or Fund Balances					Begii	nning of Curre Year	ent	End of Year
SSel Bafa	20	Total	assets (Part X, line 16) .			69,762	.011	67,611,502
A Pa	21					59,165,	,287	54,400,488
				tract line 21 from line 20		10,596	724	13,211,014
Unde		lties of		ve examined this return, including accom				
			belief, it is true, correct, and knowledge	d complete Declaration of preparer (othe	er than office	r) is based or	ı all ınfo	rmation of which
		I.				1		
C: -	_	**** Sign	*** nature of officer			2015-11-03 Date		
Sig:		[	NNE FOSTER VP FINANCE					
			e or print name and title					
		·	Print/Type preparer's name CRAIG T WILLIAMS	Preparer's signature CRAIG T WILLIAMS	Date	Check I if	PTIN P00621	1386
Pai		-	Firm's name F CBIZ MHM LLC		1	self-employed Firm's EIN 🟲 3		
	pare		Fırm's address ► 3625 CUMBERLAI	ND BLVD STE 800		Phone no (77	N) 858-41	500
Use	e Onl	v l	J GGGICSS F JOZS COMDERLAI	SETE OIL OUV		1	-, 050-4.	

ATLANTA, GA 30082

May the IRS discuss this return with the preparer shown above? (see instructions) .

✓ Yes ☐ No

Form 990 (2014)

378,699,680

Total program service expenses ►

art IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1		No
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
L1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI.*	11a		No
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
L2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section $512(b)(13)$ ?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>990</b>	(2014)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			厂_
	Estable and because of the Bank 2 of Francisco Control of the Land		Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 75,037  Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
32	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Νo
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		110
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country   See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
h	required?	7g		
•	Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds.  Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
D	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		_
b	Enter the amount of reserves the organization is required to maintain by the states			
c	In which the organization is licensed to issue qualified health plans			
	Did the organization receive any payments for indoor tanning services during the tax year?	   14a	 	No
	If "Yes" has it filed a Form 720 to report these payments? If "No" provide an explanation in Schedule O	14a		140

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part V	Ι														.マ
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Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	9		No
Se	ction B. Policies (This Section B requests information about policies not required by the Internal R	<u>even</u> ı	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		No
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	O ther officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ction C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply			

Own website Another's website Upon request Other (explain in Schedule O)

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, address, and telephone number of the person who possesses the organization's books and records ►JEANNE FOSTER VP FINANCE

ONE DELTA DRIVE MECHANICSBURG, PA 17055 (717) 766-8500

Form 990 (2014)	
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## Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

any hours for related organizations (W- organizations (W- organizations (W- organization (W- 2/1099-MISC) organization related	(A) Name and Title	for related organizations below		•	` `	organization and
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Form 990 (2014)

art VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more t perso	han d n is	one both	box, an	heck unless officer stee)	1	( <b>D)</b> Reportable compensation from the organization (W-	( <b>E)</b> Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustée or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations

1b	Sub-Total	۰			
c	Total from continuation sheets to Part VII, Section A	F			
d	Total (add lines 1b and 1c)	►	1,503,133	23,433,175	11,986,281

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►7

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5	. 33	No

Section	R	Inda	na	nden	t Co	ntractor	-

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►0

Part V	1111	Statement o	f Revenue							
			ule O contains a respor	nse or note to any lu		<u> </u>		<u> </u>		
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514		
s g	1a	Federated cam	paigns 1a							
s, Grants Amounts	ь	Membership du	es <b>1b</b>							
Gra mo	l c	Fundraising eve	ents <b>1c</b>							
Gifts, illar Aı	d		zations 1d							
ons, Gift Similar										
ns, Sim	e	Government grant	s (contributions) <b>1e</b>							
tio er S	f	All other contribute similar amounts no	ons, gifts, grants, and <b>1f</b>							
Contributions, and Other Sim	g		ons included in lines					 		
ntr d C	-	1a-1f \$								
Con	h	Total. Add lines	s 1 a - 1 f	· · · · •						
e				Business Code						
enu	2a	DIRECT PREMIUMS	S	524114	383,817,497	383,817,497				
Rev	ь									
l eg	С									
er M	d									
Program Serwce Revenue	e									
leal.	f	All other progra	am service revenue							
<b>,</b>										
	g		s 2a-2f		383,817,497					
	3		ome (including dividen ar amounts)		688,670	688,670				
	4		stment of tax-exempt bond	H						
	5	Royalties		🕨						
			(ı) Real	(II) Personal						
	6a	Gross rents								
	ь	Less rental expenses								
	c	Rental income								
	d	or (loss) Net rental inco	me or (loss)							
			(ı) Securities	(II) O ther						
	7a	Gross amount from sales of assets other	1,669,614							
	b	than inventory Less cost or other basis and sales expenses	1,663,419							
	c	Gain or (loss)	6,195							
	d	Net gain or (los	s)		6,195	6,195				
Other Revenue	8a		luding s reported on line 1c)							
ıer R∢	ь	See Part IV, lin	ne 18 a penses b							
ᅙ	c		(loss) from fundraising	events 🛌						
	9a	Gross income f	rom gaming activities ne 19 a	·						
	ь	less direct ov	penses b							
	c		(loss) from gaming acti	vities⊾						
		Gross sales of	ı							
		returns and allo								
	_		а							
	Ь		oods sold b							
	С		(loss) from sales of inv	-						
	44.	Miscellaneous		Business Code 524114	189,295	189,295				
	11a	MISCELLANEC		524114 524114		-162,852				
	b	BAD DEBT EXF	PENSE	524114	-162,852	-102,852				
	C									
	d		ue							
	e	Fotal. Add lines	s 11a-11d	•	26,443					
	12	Total revenue.	See Instructions .	🕨	384,538,805	384,538,805		0		

## Part IX Statement of Functional Expenses

section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns	All other organizations must complete column (A)
---	--

Section	on 501(c)(3) and 501(c)(4) organizations must complete all columns Al				
	Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments See Part IV, line 21	322,850	322,850		
2	Grants and other assistance to domestic individuals See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals See Part IV, lines 15 and 16				
4	Benefits paid to or for members	337,955,121	337,955,121		
5	Compensation of current officers, directors, trustees, and key employees	456,086	456,086		
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	1,924,216	1,713,321	210,895	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	152,801	139,263	13,538	
9	Other employee benefits	507,109	462,179	44,930	
10	Payroll taxes	160,659	146,425	14,234	
11	Fees for services (non-employees)				
а	Management				
b	Legal				
c	Accounting	93,060		93,060	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	22,989		22,989	
12	Advertising and promotion	1,373,529	1,251,834	121,695	
13	Office expenses	407,953	371,808	36,145	
14	Information technology	161,579	147,263	14,316	
15	Royalties				
16	Occupancy	122,866	111,980	10,886	
17	Travel	431,361	393,142	38,219	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials		•	,	
19	Conferences, conventions, and meetings				
20	Interest	5,083	5,083		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance				
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	ADMINISTRATIVE FEES	25,933,275	23,635,587	2,297,688	
b	COMMISSIONS	7,775,769	7,775,769		
c	LICENSES PERMITS FEES	1,506,579	1,373,096	133,483	
d	ACA TAXES	795,373	724,903	70,470	
e	All other expenses	1,880,590	1,713,970	166,620	
25	Total functional expenses. Add lines 1 through 24e	381,988,848	378,699,680	3,289,168	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)		. ,		-

Part X Balance Sheet

Par	t X	Balance Sheet Check if Schedule O contains a response or note to any line in this	Part X			
				(A)		(B)
	1	Cash-non-interest-bearing		Beginning of year 73,595	1	End of year 69.580
	2	Savings and temporary cash investments		25,933,173	2	30,000
	3	Pledges and grants receivable, net	• •	23,555,175	3	
	4			38,162,023		36,460,399
	5	Accounts receivable, net	tors, trustees,	36,162,023	4	36,460,399
		Schedule L			5	
Assets	6	Loans and other receivables from other disqualified persons (as desection 4958(f)(1)), persons described in section 4958(c)(3)(B), employers and sponsoring organizations of section 501(c)(9) volubeneficiary organizations (see instructions) Complete Part II of Section 501(c)(B)	and contributing ntary employees		6	
8	7	Notes and loans receivable, net			7	
⋖	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		129,181	9	228,837
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a			
	ь	Less accumulated depreciation	10b		<b>10</b> c	
	11	Investments—publicly traded securities		3,448,161	11	30,140,058
	12	Investments—other securities See Part IV, line 11	•		12	315,000
	13	Investments—program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		2,015,878	15	397,628
	16	Total assets. Add lines 1 through 15 (must equal line 34)		69,762,011	16	67,611,502
	17	Accounts payable and accrued expenses		55,056,548	17	34,957,606
	18	Grants payable			18	
	19	Deferred revenue		756,286	19	1,405,772
	20	Tax-exempt bond liabilities			20	
S	21	Escrow or custodial account liability Complete Part IV of Schedul	e D		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, key employees, highest compensated employees, and disqualified				
豆		persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties		1,360,000	23	1,360,000
	24	Unsecured notes and loans payable to unrelated third parties .			24	
	25	Other liabilities (including federal income tax, payables to related and other liabilities not included on lines 17-24) Complete Part X D		1,992,453	25	16,677,110
	26	Total liabilities. Add lines 17 through 25		59,165,287	26	54,400,488
S do		Organizations that follow SFAS 117 (ASC 958), check here ► a lines 27 through 29, and lines 33 and 34.				
a a	27	Unrestricted net assets			27	
- B	28	Temporarily restricted net assets			28	
<u> </u>	29	Permanently restricted net assets			29	
r Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here complete lines 30 through 34.	► 🗸 and			
S.	30	Capital stock or trust principal, or current funds		0	30	0
Assets or	31	Paid-in or capital surplus, or land, building or equipment fund .		0	31	0
As	32	Retained earnings, endowment, accumulated income, or other fund	S	10,596,724	32	13,211,014
Net	33	Total net assets or fund balances		10,596,724	33	13,211,014
_	34	Total liabilities and net assets/fund balances	<u></u> .	69,762,011	34	67,611,502
						Form <b>990</b> (2014)

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				୮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		384,5	538,805
2	Total expenses (must equal Part IX, column (A), line 25)	2		381 (	988,848
3	Revenue less expenses Subtract line 2 from line 1			301,	700,040
_		3		2,5	549,957
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		10,	596,724
5	Net unrealized gains (losses) on investments	5			64 222
6	Donated services and use of facilities	3			64,333
Ū		6			
7	Investment expenses	7			
8	Prior period adjustments				
•	Other changes in not accets or find halances (avalant in Schodule O.)	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		13.2	211,014
Par	t XII Financial Statements and Reporting			· ·	
	Check if Schedule O contains a response or note to any line in this Part XII				. F
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ved or	ווי		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separabasis, consolidated basis, or both	rate			
	▼ Separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	l			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	<u>:</u>	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

Software ID: Software Version:

**EIN:** 11-1980218

Name: DELTA DENTAL OF NEW YORK INC

Form 990, Part VII - Compensation Compensated Employees, and Inde	ers, Directors,Trustees, Key Employees, Highest t Contractors												
(A) Name and Title	(B) Average hours per week (list any hours for related	Posit more th perso and a	ion (e nan o n is b	ne b oth ctor,	ox, ι an of /trus	inless fficer tee)		(D)  Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and			
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-1130/	2/10/9/11/130/	related organizations			
(1) ALAN M PATRIGNANI DDS	1 00	х						15,192	0	0			
CHAIRMAN (1) GEORGE S KARALEKAS	1 00												
VICE CHAIRMAN		Х						6,000	0	0			
(2) JOZEF C VERBRAEKEN	1 00	х						5,445	0	0			
SECRETARY / TREASURER  (3) MICHAEL C ALFANO DMD PHD	1 00							,,,,,,					
DIRECTOR		х						4,800	0	О			
(4) ANTHONY L DIMANGO DDS	1 00	, , , , , , , , , , , , , , , , , , ,						4.000					
DIRECTOR		X						4,800	0	0			
(5) THOMAS M HALTON DMD	1 00	х						4,800	0	0			
FORMER DIRECTOR (6) BARBARA R KATERSKY	1 00												
DIRECTOR		Х						4,800	0	0			
(7) ANDREW S LEVINE DDS	1 00	х						6,292	0	0			
DIRECTOR (8) FRANCINE Y LOPEZ	1 00							0,232					
DIRECTOR		х						0	0	0			
(9) ROGER A MAGLIO	1 00								_	_			
DIRECTOR		Х						7,492	0	0			
(10) STACY A MAZZA	1 00	X						4,800	0	0			
DIRECTOR (11) THOMAS J MCCARTIN	1 00												
DIRECTOR		Х						6,292	0	0			
(12) LYNETTE A METZ	1 00	х						0	0	0			
DIRECTOR	1 00							Ů					
(13) JAMES E SPENCER DDSDIRECTOR		x						4,800	0	0			
(14) THOMAS H WYSMULLER	1 00								_	_			
FORMER CHAIRMAN		Х						11,400	0	0			
(15) GARY D RADINE	3 00			x				0	4,332,864	435,375			
PRESIDENT / CEO (16) ANTHONY S BARTH	57 00 3 00												
EVP / COO	47 00			Х				0	1,963,022	3,883,325			
(17) MICHAEL J CASTRO	3 00			Х				0	1,340,198	2,190,161			
EVP / CFO	47 00			_^				Ŭ	1,340,190	2,130,101			
(18) MICHAEL G HANKINSON ESQ	3 00			x				0	843,255	58,166			
EVP / CLO (19) PATRICK S STEELE	47 00 3 00												
EVP / CIO	47 00			Х				0	11,166,136	2,441,976			
(20) BELINDA MARTINEZ	3 00			x				0	980,396	2,489,983			
SR VICE PRES (21) ALICIA F WEBER	47 00 3 00												
SVP, CONTROLLER	47 00			Х				0	800,642	62,779			
(22) RUSSELL K BRADLEY	3 00			x				0	179,365	15,617			
VP, CLAIMS PROCESSING	47 00								179,303	13,017			
(23) ROBERT P BUDD	18 00			х				369,173	0	42,379			
VP, SALES (24) PHILIP N ENGLE	32 00 18 00						$\vdash$			_			
VP, INFORMATION TECHNOLOGY	32 00			Х				0	353,232	58,225			

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	Posit more the personal individual trustee or director	tion (d han o n is b	ne booth a	ox, u an of trus	inless ficer tee)	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(26) DENES A SIGNED	10.00					ř				
(26) RENEE A FISHER  VP, QUALITY ASSURANCE AND TRAINING	18 00 32 00			х				0	244,558	30,813
(1) JEANNE M FOSTER	18 00									-
VP, FINANCE	32 00			Х				0	356,795	55,077
(2) RICHARD C GRAYBILL	18 00									_
VP, UNDERWRITING AND ACT	32 00			Х				0	287,097	44,172
(3) KEVIN KING	40 00									
SALES ACCOUNT EXECUTIVE						X		208,269	0	18,357
(4) ROBERT C SEWARD	40 00					,		150 115		27.406
SALES ACCOUNT EXECUTIVE						Х		153,115	0	37,406
(5) ROBERT E MILHISLER	40 00					х		246,090	0	44,152
DIRECTOR, SALES						^		240,030	U	44,132
(6) TIMOTHY FALLON	40 00					l			_	
SALES ACCOUNT EXECUTIVE						X		158,660	0	18,633
(7) STEVEN S GROSSMAN	40 00					ļ ,,		200 040		50.400
SALES ACCOUNT EXECUTIVE						X		280,913	0	53,182
(8) CHARLES LAMONT ESQ	0 00						.,		505.645	6 502
FORMER EVP / CLO	0 00						Х	0	585,615	6,503

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DLN: 93493315008025

OMB No 1545-0047

### **SCHEDULE D**

(Form 990)

Department of the Treasury

### **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

Open to Public Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Internal Revenue Service Name of the organization **Employer identification number** DELTA DENTAL OF NEW YORK INC 11-1980218 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) Aggregate value at end of year Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education)  $\Gamma$  Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year Held at the End of the Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🟲 Number of states where property subject to conservation easement is located **\(\mathbb{F}\_{\top}\)** Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

#### Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes

- If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items
- If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items
  - (i) Revenue included in Form 990, Part VIII, line 1

the organization's accounting for conservation easements

- (ii) Assets included in Form 990, Part X
- If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the
- following amounts required to be reported under SFAS 116 (ASC 958) relating to these items
- Revenue included in Form 990, Part VIII, line 1
- Assets included in Form 990, Part X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part	<b>TITLE</b> Organizations Maintaining Co	<u>llections of Art</u>	<u>, His</u>	tori	<u>cal T</u>	<u>reasur</u>	<u>es, or C</u>	ther	· Simila	<u>r Asse</u>	ts (co	ntınued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other recor	ds, ch	neck	any of	the follo	wing that a	are a	sıgnıfıcar	nt use of	ıts	
а	Public exhibition		d	Γ	Loan	or excha	ange progi	ams				
b	Scholarly research		e	Γ	Othe	r						
С	Preservation for future generations											
4	Provide a description of the organization's co	ollections and expla	ın hov	w the	y furth	er the or	ganızatıor	's ex	empt pur	ose in		
_	Part XIII											
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t	o be maintained as	part o	of the	organ	ızatıon's	collection	۱?			Yes	┌ No
Par	Part IV, line 9, or reported an an						answere	d "Ye	es" to Fo	orm 990	),	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other interme	diary	ford	ontrib	utions or	other ass	ets n	ot	Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	follov	ving	able		_					
										Amou	ınt	
С	Beginning balance						_	1c				
d	Additions during the year						L	1d				
e	Distributions during the year							1e				
f	Ending balance							1f				
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21,	for e	scrow	orcusto	dial accou	nt lıa	bility?	$\vdash$	Yes	┌ No
ь	If "Yes," explain the arrangement in Part XII	T Check here if the	expla	anatı	on has	been pro	ovided in I	Part >	(111			$\sqcap$
Pa	rt V Endowment Funds. Complete										<u> </u>	
		(a)Current year		<b>)</b> Prior			o years back				)Four ye	ears back
1a	Beginning of year balance											
b	Contributions											
C	Net investment earnings, gains, and losses											
d	Grants or scholarships											
e	Other expenditures for facilities and programs											
f	Administrative expenses											
g	End of year balance											
2	Provide the estimated percentage of the cur	rent year end baland	e (lın	ne 1g	, colun	nn (a)) he	eld as			•		
а	Board designated or quasi-endowment <b>F</b>											
b	Permanent endowment -											
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho											
3a	Are there endowment funds not in the posses organization by	ssion of the organiza	ation	that	are hel	d and ad	ministere	d for t	the			BI-
	(i) unrelated organizations									3a(i)	Yes	No
	(ii) related organizations									3a(ii)		
ь	If "Yes" to 3a(II), are the related organization							٠. ٠		3b		
4	Describe in Part XIII the intended uses of th											
Par	t VI Land, Buildings, and Equipme		he o	rgar	ıızatıo	n answe	ered 'Yes	' to	Form 99	0, Part	IV, lıı	ne
	11a. See Form 990, Part X, line	10.					Taxo :				1415	
	Description of property					or other estment)	(b)Cost or basis (ot			ımulated cıatıon	(d) B	ook value
1a	Land			$\top$								
b	Buildings											
С	Leasehold improvements											
d	Equipment											
e	Other											
	I. Add lines 1a through 1e <i>(Column (d) must e</i>			ımn (	B), line	10(c).)	<del></del>			<b>&gt;</b>		0

lue
Part IV, line 110
lue
lue
Part X, line 15
ook value
-116.0
or 11f. See
)r 1

Part		evenue per Audited Financial Sta vered 'Yes' to Form 990, Part IV, line		nts V	Vith R	evenue	per R	<b>eturn</b> Complete ıf
1		r support per audited financial statements					1	88,283,941
2	Amounts included on line 1 bu	t not on Form 990, Part VIII, line 12						
а	Net unrealized gains (losses)	on investments	2a					
ь	Donated services and use of fa	acılıtıes	2b				1	
c	Recoveries of prior year grants	5	2c				1	
d			2d					
e	Add lines <b>2a</b> through <b>2d</b> .		٠.				2e	0
3	Subtract line <b>2e</b> from line <b>1</b> .						3	88,283,941
4		0, Part VIII, line 12, but not on line 1						, ,
а		uded on Form 990, Part VIII, line 7b	4a	1				
b	•		4b		296	5,254,864	1	
С			<u> </u>				4c	296,254,864
5		I <b>4c.</b> (This must equal Form 990, Part I, line					5	384,538,805
		xpenses per Audited Financial St					s per	· · ·
		swered 'Yes' to Form 990, Part IV, line				•		·
1	Total expenses and losses pe	raudited financial statements	•				1	85,733,984
2	Amounts included on line 1 bu	t not on Form 990, Part IX, line 25						
а	Donated services and use of fa	acılıtıes	2a				_	
b	Prior year adjustments		2b					
С	Other losses		2c					
d	Other (Describe in Part XIII )		2d					
e	Add lines <b>2a</b> through <b>2d</b>						2e	0
3	Subtract line ${f 2e}$ from line ${f 1}$ .						3	85,733,984
4	Amounts included on Form 99	0, Part IX, line 25, but not on line 1:						
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	4a					
b	Other (Describe in Part XIII )		4b		29	6,254,864		
c	Add lines <b>4a</b> and <b>4b</b>					4c	296,254,864	
5	Total expenses Add lines <b>3</b> ai	nd <b>4c.</b> (This must equal Form 990, Part I, lir	ne 18 )	) .			5	381,988,848
Part	XIII Supplemental Inf	ormation						
Part	ide the descriptions required for V , line 4 , Part X , line 2 , Part XI mation	Part II, lines 3, 5, and 9, Part III, lines 1a , lines 2d and 4b, and Part XII, lines 2d and	and 4 d 4 b A	, Part Iso co	IV , line: mplete	s 1b and 2 this part to	b, provi	de any additional
	Return Reference	Explanation						
		THE COMPANY IS A TAX-EXEMPT ORGANIZATION ORGANIZED UNDER SECTION 501(C)(4) OF THE INTERNAL REVENUE CODE AND, AS SUCH, NO PROVISION FOR INCOME TAXES HAS BEEN MADE IN THE FINANCIAL STATEMENTS CURRENT ACCOUNTING GUIDANCE CLARIFIES HOW UNCERTAINTIES IN TAX POSITIONS ARE RECOGNIZED IN AN ENTITY'S FINANCIAL STATEMENTS THE GUIDANCE PRESCRIBES A FINANCIAL STATEMENT RECOGNITION THRESHOLD AND MEASUREMENT PROCESS FOR TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN POSITIONS INCLUDE THOSE WITH RESPECT TO THE COMPANY'S TAX EXEMPT STATUS AND WITH RESPECT TO INCOME TAXES ON UNRELATED BUSINESS INCOME THE COMPANY HAS DETERMINED THAT SUCH TAX POSITIONS DO NOT RESULT IN UNCERTAINTIES REQUIRING RECOGNITION					INCOME TAXES HAS GUIDANCE IN AN ENTITY'S ATEMENT SITIONS TAKEN OR E WITH RESPECT TO TAXES ON T SUCH TAX	
	XI, LINE 4B - OTHER STMENTS	ADMINISTRATIVE SERVICE CONTRAC						
	XII, LINE 4B - OTHER STMENTS	CLAIMS ACCRUED FOR ADMINISTRAT	IVE SE	RVIC	E CON	TRACTS		

Jenedale 2 (1 31111 33 3) 23 13		i age <b>S</b>
Part XIII Supplemental Information	on (continued)	
Return Reference	Explanation	
l		
-		

Schedule D (Form 990) 2014

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As Filed Data -

DLN: 93493315008025

SCHEDULE F (Form 990)

### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.

► Attach to Form 990.

2014

**Employer identification number** 

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

DEL	A DENTAL OF NEW YORK INC				11 1000310								
					11-1980218								
Pa	rt I General Information "Yes" to Form 990, Pai			he United States. C	omplete if the organiz	ation answered							
1	For grantmakers. Does the d	organization m	naıntaın record	ls to substantiate the	amount of its grants								
	and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria												
	used to award the grants or assistance?												
2	For grantmakers. Describe in assistance outside the United		ganızatıon's p	rocedures for monitor	ing the use of its gran	ts and other							
3	Activites per Region (The follow	ng Part I, line 3	3 table can be d	uplicated if additional sp	ace is needed )								
	(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region							
(1)	CENTRAL AMERICA AND THE CARIBBEAN	0	0	PROGRAM SERVICES	REINSURANCE	90,326,994							
( 2)													
(3)													
(4)													
( 5)													
3a	Sub-total	0	0			90,326,99							
b	Total from continuation sheets to Part I	0	0										
	: <b>Totals</b> (add lines 3a and 3b)	0	0			90,326,994							
For D	anerwork Reduction Act Notice see	the Instructions	for Form 990	Cat	No 50082W Sched	ule F (Form 990) 2014							

Schedule F (Form 990) 2014

Pa				izations or Entitie ved more than \$5,0		•	9		to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	( <b>d)</b> Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(	1)								
(	2)								
(	3)								
(	4)								
2				ed above that are ro or counsel has pro					
3	Enter total num	nber of other or	ganizations or ent	ities					

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	ional space is ne	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)
(1)							
( 2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
(13)							
(14)							
( 15)							
( 16)							
( 17)							
( 18)							
	1			l .			

## Part IV Foreign Forms

1	organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Γ	Yes	<u> </u>	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Г	Yes	<u>r</u>	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	<b>I</b>	Yes	Г	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	<b>V</b>	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	<b>▽</b>	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Г	Yes	<u>~</u>	Νo

Schedule F (Form 990) 2014

Schedule F (Form 990) 2014 Page **5** 

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
PART I, LINE 3(E) - REINSURANCE	THE ORGANIZATION REINSURES DENTAL SERVICE CONTRACTS WITH DELTA REINSURANCE CORPORATION, A BARBADOS INSURANCE COMPANY, AS A PROGRAM SERVICE WITHIN ITS EXEMPT PURPOSE. AS INDICATED I N PART I, THE ORGANIZATION'S REINSURANCE EXPENSES WERE \$90,326,994. THE ORGANIZATION'S REINSURANCE RECEIPTS WERE \$82,869,500. THE NET REINSURANCE LOSS WAS \$7,457,494.

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**General Information on Grants and Assistance** 

Schedule I

(Form 990)

Department of the Treasury

DELTA DENTAL OF NEW YORK INC

Internal Revenue Service

Name of the organization

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

**Employer identification number** 

11-1980218

DLN: 93493315008025 OMB No 1545-0047

> Open to Public **Inspection**

<ol> <li>Does the organization mathe selection criteria use</li> <li>Describe in Part IV the organization</li> </ol>	d to award the grants o	orassistance?					<b>▽ Yes </b>
		<b>Domestic Organiz</b> recipient that receive					"Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) DELTA DENTAL COMMUNITY CARE FOUNDATION 100 FIRST STREET SAN FRANCISCO,CA 94105	37-1570764	501(C)(3)	315,000				TO PROVIDE DENTAL EDUCATION
(2) VARIOUS 5000			7,850				TO PROVIDE DENTAL EDUCATION

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	1
3	Enter total number of other organizations listed in the line 1 table	6

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance

Part IV Supplemental I	Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.									
Return Reference	Explanation									
PART I, LINE 2	THE ORGANIZATION AWARDS GRANTS FOR PROGRAMS THAT FOSTER DENTAL HEALTH AND EDUCATION THROUGH THESE GRANTS THE ORGANIZATION HELPS FINANCE HEALTH, EDUCATION, AND RESEARCH PROJECTS IN DENTISTRY, HEALTH AND HUMAN SERVICES, AND COMMUNITY AFFAIRS THE TWO GRANTS ARE (1) THE DENTAL HEALTH AND EDUCATION CONTRIBUTION, WHICH SUPPORTS DENTAL HEALTH AND AWARENESS PROGRAMS AND (2) THE STANDARD DENTAL RESEARCH GRANT, WHICH SUPPORTS PROFESSIONAL RESEARCH RELATED TO DENTAL HEALTH GRANTS ARE AWARDED TO GROUPS THAT (1) PROVIDE DENTISTRY FOR INDIGENTS, (2) PROVIDE DENTISTRY FOR GROUPS THAT ARE DENTALLLY UNDERSERVED, (3) PROVIDE EDUCATION TO ADVANCE THE AWARENESS OR THE SCIENCE OF DENTISTRY, (4) PROMOTE PUBLIC DENTAL HEALTH, AND (5) ARE INVOLVED IN COMMUNITY ACTIVITIES RELATED TO DENTAL CARE GRANT GUIDELINES PRIORITY WILL GO TO PROJECTS THAT FOCUS ON ISSUES RELATED TO THE DELIVERY OF ORAL HEALTH CARE, INCLUDING THOSE WITH SIGNIFICANT POTENTIAL FOR IMPROVING ORAL HEALTH AND REDUCING TREATMENT COSTS PRIORITY CONSIDERATION WILL GO TO RESEARCHERS FROM THE DENTAL SCHOOLS IN THE ENTERPRISE STATES, BUT WILL NOT BE LIMITED TO THESE INSTITUTIONS PRIORITY WILL GO TO TWO TYPES OF STUDIES (1) PILOT OR FEASIBILITY STUDIES LIKELY TO ENHANCE THE INVESTIGATOR'S CHANCE FOR LONG-TERM FUNDING FROM OTHER SOURCES, AND (2) COMPLETE PROJECTS CONSIDERED TO BE OF INTEREST TO THE HEALTH, EDUCATION, AND RESEARCH FUND, FOR WHICH OTHER SOURCES OF FUNDS ARE TRADITIONALLY UNAVAILABLE OR INSUFFICIENT PRIORITY WILL GO TO STUDIES THAT EVALUATE THE OUTCOME OF PREVENTATIVE AND TREATMENT PROCEDURES RETROSPECTIVE STUDIES OR THOSE INVOLVING ANALYSIS OF EXISTING DATA SHOULD BE CONSIDERED, RATHER THAN LONG-TERM FOLLOW-UP STUDIES, IN ORDER TO REDUCE THE YEARS REQUIRED TO OBTAIN DATA OVERHEAD CHARGES WITHIN EACH ELIGIBLE GRANT WILL BE LIMITED TO EIGHT PERCENT THE FUND WILL NORMALLY MAKE ONE TO WOSTANDARD RESEARCH GRANTS PER YEAR INDIVIDUAL GRANTS WILL GENERALLY NOT EXCEED \$40,000 GRANTS WILL BE LIMITED TO ONE-YEAR PROJECTS, SUBJECT TO RENEWAL EXCEPT IN SPECIAL CASES, AN ORGA									

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DLN: 93493315008025

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization DELTA DENTAL OF NEW YORK INC **Employer identification number** 

11-1980218

			11-1980218			
Pa	rt I Questions Regarding Compensati	on				
					Yes	No
1a	Check the appropriate box(es) if the organization p 990, Part VII, Section A, line 1a Complete Part I		ny of the following to or for a person listed in Form ride any relevant information regarding these items			
	First-class or charter travel	Г	Housing allowance or residence for personal use			
	Travel for companions		Payments for business use of personal residence			
	Tax idemnification and gross-up payments	<u> </u>				
	Discretionary spending account		Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement or provision of all of the expenses			1b	Yes	
2	Did the organization require substantiation prior to directors, trustees, officers, including the CEO/Ex			2	Yes	
3	Indicate which, if any, of the following the filing orgonization's CEO/Executive Director Check all used by a related organization to establish compe	that appl				
	Compensation committee	굣	Written employment contract			
	✓ Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	⊽	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization	), Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	ol paymen	nt?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?				Yes	
c	Participate in, or receive payment from, an equity-	-based co	mpensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and	provide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3), 501(c)(4), and 501(c)(29) organiz	zations m	ust complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section compensation contingent on the revenues of					
а	The organization?			5a		No
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,"			7	Yes	
8	Were any amounts reported in Form 990, Part VII					
	subject to the initial contract exception described in Part III	ın Kegula	itions section 53 4958-4(a)(3)? If "Yes," describe	_		N -
_				8		No
9	If "Yes" to line 8, did the organization also follow t section 53 4958-6(c)?	tne rebutt	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	of W-2 and/or 1099-MISC compensation		(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation in
	(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	column(B) reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2014

#### Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
PART I, LINE 1A	FIRST CLASS BUSINESS TRAVEL IS REIMBURSED TO THE EXECUTIVE VICE PRESIDENTS, SENIOR VICE PRESIDENTS, AND GROUP VICE PRESIDENTS FIRST CLASS BUSINESS TRAVEL IS NOT TREATED AS TAXABLE COMPENSATION THE PRESIDENT AND EXECUTIVE VICE PRESIDENTS MAY BE REIMBURSED FOR ONE HEALTH OR SOCIAL CLUB UPON APPROVAL BY THE PRESIDENT TWO SENIOR EXECUTIVES RECEIVED THIS BENEFIT IN 2014 THE COST OF THIS BENEFIT IS INCLUDED IN TAXABLE COMPENSATION FINANCIAL AND TAX PLANNING EXPENSES ARE REIMBURSED TO EMPLOYEES AT THE DIRECTOR OR ABOVE LEVELS OF MANAGEMENT A COMPANY POLICY OUTLINES THE MAXIMUM REIMBURSEMENT ALLOWED FOR EACH MANAGEMENT LEVEL THESE REIMBURSEMENTS ARE INCLUDED IN THE TAXABLE COMPENSATION OF THE REIMBURSED EMPLOYEES
PART I, LINE 4B	CERTAIN EXECUTIVES PAID BY A RELATED ORGANIZATION PARTICIPATE IN A SUPPLEMENTAL NON-QUALIFIED RETIREMENT PROGRAM THE RELATED ORGANIZATION PROVIDES A SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN TO CERTAIN OF ITS SENIOR EXECUTIVES AS SELECTED BY THE BOARD OF DIRECTORS THE SUPPLEMENTAL RETIREMENT BENEFIT IS BASED ON EACH EXECUTIVE'S COMPENSATION AND YEARS OF SERVICE TO THE ENTERPRISE THE BENEFIT IS SUBJECT TO THE RISK OF FORFEITURE IF REQUIRED YEARS OF SERVICE ARE NOT MET ANNUAL DEFERRED COMPENSATION RELATED TO THIS PLAN IS REPORTED IN SCHEDULE J, PART II, COLUMN (C) FOR EACH PARTICIPANT AND REFLECTS THE CURRENT YEAR INCREASE OR DECREASE IN THE RELATED ORGANIZATION'S PENSION BENEFIT OBLIGATION ("PBO"), CALCULATED PURSUANT TO GENERALLY ACCEPTED ACCOUNTING PRINCIPLES THE PBO INCREASE OR DECREASE INCLUDES CHANGES IN ACTUARIAL ASSUMPTIONS (E.G., APPLICABLE DISCOUNT RATE), AS WELL AS CHANGES IN COMPENSATION AND YEARS OF SERVICE IN 2014, ANTHONY BARTH, MICHAEL CASTRO, BELINDA MARTINEZ, AND PATRICK STEELE PARTICIPATED IN THE PLAN
PART I, LINE 7	THE PRESIDENT OF THE ORGANIZATION, WITH BOARD OF DIRECTORS APPROVAL, MAY GRANT AN ANNUAL BONUS TO ALL MANAGEMENT EMPLOYEES THIS BONUS, OR INCENTIVE, IS INCLUDED IN TAXABLE COMPENSATION
SCHEDULE J, PART II, LINE (II)	THE ORGANIZATION'S OFFICERS ARE PAID BY A RELATED ORGANIZATION ACCORDINGLY, THEIR COMPENSATION IS REPORTED IN LINE (II)

## Software ID: Software Version:

**EIN:** 11-1980218

Name: DELTA DENTAL OF NEW YORK INC

#### Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name and Title	u. t 1	•	•					(F) Compensation in
(A) Name and Title		(i) Base Compensation	FW-2 and/or 1099-MIS  (ii) Bonus &  Incentive	(iii) O ther reportable	(C) Retirement and other deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	column (B) reported as deferred in prior Form 990
1 GARY D RADINE,	17.1	ام	compensation 	compensation 	I		ı ı	
PRESIDENT / CEO	(I) (II)	1,250,004	0 2,889,385	0 193,475	0 418,284	0 17,091	0 4,768,239	0 0
1 ANTHONY S BARTH,	(ı)	0	0	0	0	0	0	0
EVP / COO	(ıı)	824,004	1,026,663	112,355	3,855,876	27,449	5,846,347	
2 MICHAEL J CASTRO,	(I)	0	0	0	0	0	0	0
EVP / CFO	(II)	566,496	706,644	67,058	2,164,603	25,558	3,530,359	
3 MICHAEL G HANKINSON	(I)	0	0	0	0	0	0	0
ESQ, EVP / CLO	(II)	399,615	299,682	143,958	34,500	23,666	901,421	
4 PATRICK S STEELE,	(I)	0	0	0	0	0	0	0
EVP / CIO	(II)	544,916	771,706	9,849,514	2,422,183	19,793	13,608,112	9,780,574
5 BELINDA MARTINEZ, SR	(I)	0	0	0	0	0	0	0
VICE PRES	(II)	463,396	481,662	35,338	2,470,490	19,493	3,470,379	
6 ALICIA F WEBER, SVP,	(I)	0	0	0	0	0	0	0
CONTROLLER	(II)	383,123	391,883	25,636	38,491	24,288	863,421	
7 RUSSELL K BRADLEY, VP, CLAIMS PROCESSING	(I) (II)	0 127,211	0	0 52,154	0 9,847	0 5,770	0 194,982	0
8 ROBERT P BUDD, VP,	(ı)	256,570	98,586	14,017	25,535	16,844	411,552	0
SALES	(ıı)	0	0	0	0	0	0	
9 PHILIP N ENGLE, VP,	(I)	0	0	0	0	0	0	0
INFORMATION TECHNOLOGY	(II)	240,222	102,733	10,277	41,387	16,838	411,457	
10 RENEE A FISHER, VP, QUALITY ASSURANCE AND TRAINING	(I) (II)	0 82,581	0 148,030	0 13,947	0 25,321	0 5,492	0 275,371	0
11 JEANNE M FOSTER, VP,	(ı)	0	0	0	0	0	0	0
FINANCE	(ıı)	248,368	94,722	13,705	38,239	16,838	411,872	
12 RICHARD C GRAYBILL,	(I)	0	0	0	0	0	0	0
VP, UNDERWRITING AND ACT	(II)	204,996	73,481	8,620	37,555	6,617	331,269	
13 KEVIN KING, SALES	(I)	111,875	84,000	12,394	16,785	1,572	226,626	0
ACCOUNT EXECUTIVE	(II)	0	0	0	0	0	0	
14 ROBERT C SEWARD,	(I)	62,048	76,946	14,121	21,260	16,146	190,521	0
SALES ACCOUNT EXECUTIVE	(II)	0	0	0	0	0	0	
15 ROBERT E MILHISLER, DIRECTOR, SALES	(I) (II)	118,340 0		10,854 0	29,745 0	14,407 0	290,242 0	0
16 TIMOTHY FALLON,	(I)	54,393	90,750	13,517	16,776	1,857	177,293	0
SALES ACCOUNT EXECUTIVE	(II)	0	0	0	0	0	0	
17 STEVEN S GROSSMAN,	(I)	83,152	186,688	11,073	37,786	15,396	334,095	0
SALES ACCOUNT EXECUTIVE	(II)	0	0	0	0	0	0	
18 CHARLES LAMONT ESQ, FORMER EVP / CLO	(I) (II)	0 0	l 0	0 907	0 6,503	0	0 592,118	0

DLN: 93493315008025

Employer identification number

OMB No 1545-0047

Open to Public Inspection

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

## **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

							1 1	11-19	80218			
				501(c)(3), section 50 on Form 990, Part IV,			(c)(29	) orga	nızatıons		40b	
	ne of disqualified r			nip between disqualifie				ion of transaction			(d) Cor	rected
(=)				and organization		(-,	riperoni or erai			·	Yes	No
4958 .				anagers or disqualified			he yea •	r unde 	rsectior ► \$ ► \$	n		
oans to a Complete if the eported an ar	mount on Form 99	swered "Yes" 0 , Part X , line	on Form 9 5, 6, or 2	90-EZ, Part V, line 38 2		·						
omplete if th	ne organization an	swered "Yes" 0, Part X, line	on Form 9 5, 6, or 2 ( <b>d)</b> Loar	90-EZ, Part V, line 38 2 n to (e)Orig the princip	nal (1	Form 990, F <b>f)</b> Balance due	Part IV (g) defa	In	26, or if  (h) Approphy boar commit	ved rd or	(i)Wri agreen	tten
oans to a omplete if the ported an ai on) Name of interested	ne organization an mount on Form 99 (b) Relationship	swered "Yes" 0, Part X, line  (c) n Purpose of	on Form 9 5, 6, or 2 ( <b>d)</b> Loar or from t	90-EZ, Part V, line 38 2 n to (e)Orig the princip	nal (1	<b>f)</b> Balance	(g)	In	(h) A ppro-	ved rd or	(i)Wr	tten
oans to all omplete if the ported an area.  a) Name of other nterested	ne organization an mount on Form 99 (b) Relationship	swered "Yes" 0, Part X, line  (c) n Purpose of	on Form 9 5, 6, or 2 (d) Loar or from 1 organizat	90-EZ, Part V, line 38 2  n to (e)Orig princip amous	nal (1	<b>f)</b> Balance	<b>(g)</b> defa	In ult?	(h) A pprov by boar commit	ved rd or	(i)Wri agreen	tten nent?
oans to a omplete if the ported an air	(b) Relationship with organization	swered "Yes" 0, Part X, line  (c) 1 Purpose of loan	on Form 9 5, 6, or 2  (d) Loar or from to	90-EZ, Part V, line 38 2  n to (e)Orig princip amous	nal (1	<b>f)</b> Balance	<b>(g)</b> defa	In ult?	(h) A pprov by boar commit	ved rd or	(i)Wri agreen	tten nent?
coans to a complete if the ported an arm a) Name of nterested person	(b) Relationship with organization	yered "Yes"  O, Part X, line  (c)  Purpose of loan	on Form 9 5, 6, or 2 (d) Loar or from 6 organizat To	90-EZ, Part V, line 38 2  n to (e)Orig princip amous	nal (1	<b>f)</b> Balance due	(g) defa Yes	In ult?	(h) A pprov by boar commit	ved rd or	(i)Wri agreen	tten nent?

Part IV Business Transactions Involving Interested Persons
--

Complete if the organization			e 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) ANDREWS LEVINE DDS KLETTER LE	PARTICIPATING PROVIDER	847,642	DENTAL CLAIM PAYMENTS		No
(2) PUBLICIS	ORGANIZATION DIRECTOR FRANCINE Y LOPEZ IS AN OFFICER OF PUBLICIS	11,972,296	PREMIUM REVENUE		No
(3) ASCENA RETAIL GROUP	ORGANIZATION DIRECTOR STACY MAZZA IS AN OFFICER OF ASCENA RETAIL GROUP	5,622,813	PREMIUM REVENUE		No
(4) DENTSPLY INTERNATIONAL	M ALFANO IS A DIRECTOR OF DENTSPLY, ALSO A PURCHASER OF THIS ORGANIZATION	2,799,399	PREMIUM REVENUE		No
(5) MCCARTIN ADVERTISING	T MCCARTIN IS THE PRESIDENT AND OWNER OF MCCARTIN ADVERTISING	56,848	ADVERTISING REVENUE		No

	Part V	Supplemental	Information
U			

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference Explanation

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE 0** 

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493315008025

OMB No 1545-0047

Open to Public Inspection

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization DELTA DENTAL OF NEW YORK INC	Employer identification number
	11-1980218

Return Reference	Explanation
' '	THE ORGANIZATION HAS ONE CLASS OF MEMBERS, DESIGNATED CORPORATE MEMBERS, WHO ARE DIRECTORS OF DENTEGRA GROUP, INC , THE ORGANIZATION'S PARENT HOLDING COMPANY

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE ORGANIZATION'S DIRECTORS VOTE ON PERSONS NOMINATED AS DIRECTORS FOR ENDORSEMENT TO THE CORPORATE MEMBERS, WHO ELECT THE DIRECTORS

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	THE CORPORATE MEMBERS MUST APPROVE ANY CHANGES TO SPECIFIED BY LAWS PROVISIONS

Return Reference	Explanation
SECTION B, LINE 11	THE ORGANIZATION'S CFO AND LEGAL COUNSEL OVERSEE THE COMPLETION OF THE FORM 990 AND, PRIOR TO FILING, REVIEW IT WITH THE PRESIDENT/CEO AND WITH THE DELTA DENTAL OF PENNSYLVANIA AUDIT COMMITTEE, TO WHICH SUCH DUTIES HAVE BEEN DELEGATED

Return Reference	Explanation
VI, SECTION B, LINE 12C	EACH DIRECTOR IS REQUIRED TO COMPLETE A CONFLICT OF INTEREST DISCLOSURE STATEMENT ANNUALLY, AND BETWEEN ANNUAL STATEMENTS IS REQUIRED TO DISCLOSE ANY NEW POSITION OR RELATIONSHIP FORMED THAT POTENTIALLY RAISES A CONFLICT OF INTEREST LEGAL COUNSEL REVIEWS THESE DISCLOSURES AND REPORTS THE INFORMATION TO THE FULL BOARD OF DIRECTORS

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION PAID TO THE CEO AND EXECUTIVE VICE PRESIDENTS IS APPROVED BY THE EXECUTIVE COMMITTEE OF THE ORGANIZATIONS BOARD OF DIRECTORS THE COMMITTEE APPROVES COMPENSATION FOR THE ENSUING YEAR AFTER REVIEWING COMPARABILITY DATA PRESENTED BY AN INDEPENDENT OUTSIDE COMPENSATION CONSULTANT, AN ASSESSMENT OF EACH OFFICER'S PERFORMANCE OVER THE PRECEDING YEAR, AND THE ORGANIZATION'S PROGRAM ACCOMPLISHMENTS FOR THE YEAR COMPENSATION PAID TO DIRECTORS IS APPROVED BY THE EXECUTIVE COMMITTEE OF THE ORGANIZATION'S BOARD OF DIRECTORS AFTER REVIEWING COMPARABILITY DATA IN A BENCHMARKING STUDY PREPARED AND PRESENTED BY AN INDEPENDENT OUTSIDE COMPENSATION CONSULTANT RETAINED BY THE BOARD OF DIRECTORS THESE PROCESSES WERE FOLLOWED FOR 2014 COMPENSATION

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION ANNUALLY INCLUDES MAJOR PORTIONS OF ITS FINANCIAL STATEMENT IN A PUBLISHED ANNUAL REPORT THAT IS MADE AVAILABLE TO PERSONS OR ENTITIES KNOWN TO HAVE AN INTEREST IN THE ORGANIZATION, AND IS AVAILABLE TO THE LARGER PUBLIC UPON REQUEST STATUTORY FINANCIAL STATEMENTS ARE INCLUDED IN QUARTERLY AND ANNUAL RETURNS TO STATE DEPARTMENTS OF INSURANCE REGULATING THE ORGANIZATION WHICH RETURNS ARE AVAILABLE TO THE PUBLIC THE ORGANIZATION DOES NOT MAKE ITS GOVERNING DOCUMENTS OR CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC

Return Reference	Explanation
FORM 990, PT VII, SEC A, COL (E), SCH J, PT II, LINE 1, COL (B)(III)	A ONE-TIME LUMP SUM PENSION BENEFIT PAYMENT WAS RECEIVED BY THE ORGANIZATION'S EXECUTIVE VICE PRESIDENT/CIO IN 2014, PURSUANT TO THE TERMS OF THE ORGANIZATION'S SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN THIS PLAN IS DESIGNED FOR THE LONG-TERM RETENTION OF SENIOR EXECUTIVES (E.G., THE EXECUTIVE VICE PRESIDENT/CIO HAD BEEN WITH THE ORGANIZATION FOR MORE THAN 10 YEARS) AND IS BASED ON A PERCENTAGE OF HIS AVERAGE ANNUAL COMPENSATION RECEIVED FOR THE THREE YEARS PRIOR TO AGE 65 OR RETIREMENT, WHICHEVER COMES FIRST, AND ON HIS LIFE EXPECTANCY AS DETERMINED PURSUANT TO THE INTERNAL REVENUE CODE. THE EXECUTIVE VICE PRESIDENT/CIO'S ANNUAL COMPENSATION, UPON WHICH THE PENSION BENEFIT PAYMENT IS BASED, HAS BEEN ESTABLISHED IN ACCORDANCE WITH THE PROCESS OUTLINED IN TREASURY REGULATION SECTION 53 4958-6 FOR ESTABLISHING THE REBUTTABLE PRESUMPTION OF REASONABLENESS. THIS PROCESS INVOLVES REVIEW AND APPROVAL OF COMPENSATION BY THE ORGANIZATION'S BOARD OF DIRECTORS, RELIANCE ON COMPARABILITY DATA PROVIDED BY AN INDEPENDENT COMPENSATION CONSULTANT, AND CONTEMPORANEOUS DOCUMENTATION OF DELIBERATIONS AND DECISIONS REGARDING COMPENSATION FEDERAL TAX LAW APPLICABLE TO THE ORGANIZATION'S SUPPLEMENTAL NON-QUALIFIED FROM THE PLAN DOES NOT PERMIT A PARTICIPANT TO RECEIVE AND PAY TAX ON ANNUAL PAYMENTS RECEIVED FROM THE PLAN OVER THE COURSE OF A PARTICIPANT FETIREMENT INSTEAD, THE ENTIRE VALUE OF THE BENEFIT BECOMES TAXABLE WHEN THE PARTICIPANT RETIRES OR REACHES AGE 65, WHICHEVER COMES FIRST. THE LUMP SUM PAYMENT SHOWN IN SCHEDULE J., PART II, LINE 1, COLUMN (B)(III) (AND CARRIED TO FORM 990, PART VII, SECTION A, COLUMN (E)) WAS THEREFORE TRIGGERED IN 2014 WHEN THE ORGANIZATION'S EXECUTIVE VICE PRESIDENT/CIO TURNED 65 AND THE ENTIRE VALUE OF THE RETIREMENT BENEFIT WAS TAXABLE IN THAT YEAR SEE RELATED NOTE IN SCHEDULE J, PART III, WHICH DESCRIBES THE ORGANIZATION'S SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN

Т

Return Reference	Explanation
PART VII, SCHEDULE J, SCHEDULE R	THE ORGANIZATION, REGULATED BY THE NEW YORK DEPARTMENT OF FINANCIAL SERVICES, IS A MEMBER OF THE DELTA DENTAL OF CALIFORNIA ENTERPRISE COMPANIES, WHICH INCLUDE DELTA DENTAL OF CALIFORNIA, DELTA DENTAL OF PENNSYLVANIA AND AFFILIATED COMPANIES OPERATING IN 15 STATES, THE DISTRICT OF COLUMBIA, PUERTO RICO AND THE US VIRGIN ISLANDS THE ENTERPRISE COMPANIES COMPRISE ONE OF THE NATION'S LARGEST DENTAL BENEFITS DELIVERY SYSTEMS COVERING 31 2 MILLION ENROLLEES AND HANDLING 42 5 MILLION CLAIMS TOTAL REVENUE FOR THE ENTERPRISE EXCEEDED \$7 9 BILLION IN 2014 THE ORGANIZATION AND ITS SUBSIDIARIES REPRESENT APPROXIMATELY 5% OF TOTAL ENTERPRISE REVENUES

Return Reference	Explanation
FORM 990, PART VII AND SCHEDULE J	EFFECTIVE JANUARY 1, 2012 DELTA DENTAL OF NEW YORK ESTABLISHED THE LONG-TERM INCENTIVE PLAN (LTIP) FOR ELIGIBLE EMPLOYEES OF THE COMPANY THE PURPOSE OF THE LTIP IS TO PROVIDE INCENTIVE FOR ELIGIBLE EMPLOYEES' CONTRIBUTION TO THE COMPANY'S LONG-TERM SUCCESS THE LTIP IS UNFUNDED AND ALL PAYMENTS FROM THE LTIP ARE DERIVED FROM THE EQUITY GAINS OF THE COMPANY AS SUCH THERE IS NO GUARANTEE OF INCENTIVE PAYMENTS UNDER THE LTIP UPON DELEGATION BY CERTAIN OFFICERS OF THE BOARD, THE CEO AND MANAGEMENT COMMITTEE HAS THE SOLE AND ABSOLUTE DISCRETION TO DETERMINE THE PERFORMANCE OBJECTIVES, BOTH FINANCIAL AND NONFINANCIAL, UPON WHICH PAYMENT OF AWARDS ARE BASED AND THE TIME PERIOD DURING WHICH PERFORMANCE SHALL BE MEASURED (LTIP CYCLE) THE CURRENT LTIP CYCLE IS JANUARY 1, 2013 THROUGH DECEMBER 31, 2015

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DLN: 93493315008025

2014

OMB No 1545-0047

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> **(g)** Section 512(b)

Direct controlling

## SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

**Related Organizations and Unrelated Partnerships** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at  $\underline{www.irs.gov/form990}$ .

Name of the organization DELTA DENTAL OF NEW YORK INC Employer identification number

11-1980218

Public charity status

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.											
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity						

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

Legal domicile (state

Exempt Code section

Primary activity

		or foreign country)		(if section 501(c)(3))	entity		ntrolled ity?
						Yes	No
(1) DELTA DENTAL COMMUNITY CARE FOUNDATION - 100 FIRST STREET	CHARITABLE ORGANIZATION	CA	501(C)(3)	PF	DENTEGRA GROUP INC		No
SAN FRANCISCO, CA 94105 37-1570764							
(2) DELTA DENTAL OF PENNSYLVANIA ONE DELTA DRIVE	DENTAL INSURANCE	PA	501(C)(4)		DENTEGRA GROUP INC		No
MECHANICSBURG, PA 17055 _23-1667011							
(3) DELTA DENTAL OF DELAWARE INC ONE DELTA DRIVE	DENTAL INSURANCE	DE	501(C)(4)		DENTEGRA GROUP INC		No
MECHANICSBURG, PA 17055 51-0228088							
(4) DELTA DENTAL OF WEST VIRGINIA INC ONE DELTA DRIVE	DENTAL INSURANCE	WV	501(C)(4)		DENTEGRA GROUP INC		No
MECHANICSBURG, PA 17055 55-0523124							
(5) DELTA DENTAL OF CALIFORNIA 100 FIRST STREET	DENTAL INSURANCE	CA	501(C)(4)		DENTEGRA GROUP INC		No
SAN FRANCISCO, CA 94105 94-1461312							
(6) DELTA DENTAL OF DISTRICT OF COLUMBIA ONE DELTA DRIVE	DENTAL INSURANCE	DC	501(C)(4)		DENTEGRA GROUP INC		No
MECHANICSBURG, PA 17055 52-1479587							

Name, address, and EIN of related organization

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line	34
	because it had one or more related organizations treated as a partnership during the tax year.	

(a) Name, address, and EIN of related organization		(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(h) Dispropi allocati	rtionate ons?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana partr	ral or iging	<b>(k)</b> Percentage ownership
				51.,		Yes	No		Yes	No	
` '	INSURANCE MANAGEMENT		DELTA DENTAL OF CALIFORNIA	RELATED			No			No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	<b>(h)</b> Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
		Country		or trust,				Yes	No
See Additional Data Table									

спе	dule k (Form 990) 2014		Ρā	age 3
Pa	Transactions With Related Organizations Complete of the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.			
	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule		Yes	No
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		No
b	Gift, grant, or capital contribution to related organization(s)	1b		No
C	Gift, grant, or capital contribution from related organization(s)	1c		No
d	Loans or loan guarantees to or for related organization(s)	1d		No
e	Loans or loan guarantees by related organization(s)	1e		No
f	Dividends from related organization(s)	1f		No
g	Sale of assets to related organization(s)	<b>1</b> g		No
h	Purchase of assets from related organization(s)	1h		No
i	Exchange of assets with related organization(s)	1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)	11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		No
0	Sharing of paid employees with related organization(s)	10		No
D	Reimbursement paid to related organization(s) for expenses	1p	Yes	_
•	Reimbursement paid by related organization(s) for expenses	1q	Yes	_
ч	Remibursement paid by related organization(s) for expenses			
r	Other transfer of cash or property to related organization(s)	1r	Yes	
s	Other transfer of cash or property from related organization(s)	1s	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(a) Name of related organization  (b) Transaction Amount involved Method of determining amo	ount	nvolve	d

Name of related organization	Transaction type (a-s)	Amount involved	Method of determining amount involved
See Additional Data Table			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

1 <u> </u>													
(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under sections 512-	so 50 organ	(e) all partners section 01(c)(3) anizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproprtionat allocations?	7	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
	<u> </u>	<u> </u>	514)	Yes	No	1	<u> </u>	Yes	No		Yes	No	
									$\Box$	1			

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2014

Page **5** 

Software ID:

**Software Version:** 

**EIN:** 11-1980218

Name: DELTA DENTAL OF NEW YORK INC

Form 990, Schedule R, Part II - Identification of Re (a) Name, address, and EIN of related organization	elated Tax-Exempt Orga (b) Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	Section (b)(1 contro enti	n 512 13) olled
	•	1			1	Yes	No
(1) DELTA DENTAL COMMUNITY CARE FOUNDATION -	CHARITABLE ORGANIZATION	CA	501(C)(3)	PF	DENTEGRA GROUP		No
100 FIRST STREET SAN FRANCISCO, CA 94105 37-1570764							
(1) DELTA DENTAL OF PENNSYLVANIA	DENTAL INSURANCE	PA	501(C)(4)		DENTEGRA GROUP		No
ONE DELTA DRIVE MECHANICSBURG, PA 17055 23-1667011					INC		
(2) DELTA DENTAL OF DELAWARE INC	DENTAL INSURANCE	DE	501(C)(4)		DENTEGRA GROUP		No
ONE DELTA DRIVE MECHANICSBURG, PA 17055 51-0228088							
(3) DELTA DENTAL OF WEST VIRGINIA INC	DENTAL INSURANCE	wv	501(C)(4)		DENTEGRA GROUP		No
ONE DELTA DRIVE MECHANICSBURG, PA 17055 55-0523124							
(4) DELTA DENTAL OF CALIFORNIA	DENTAL INSURANCE	CA	501(C)(4)		DENTEGRA GROUP		No
100 FIRST STREET SAN FRANCISCO, CA 94105 94-1461312							
(5) DELTA DENTAL OF DISTRICT OF COLUMBIA	DENTAL INSURANCE	DC	501(C)(4)		DENTEGRA GROUP		Νo
ONE DELTA DRIVE MECHANICSBURG, PA 17055 52-1479587							

## Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

Form 990, Schedule R, Part IV	- Identification of	Related Orga	nizations Taxabl	e as a Corpor				
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	<b>(d)</b> Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	(g) Share of end-of-year assets	<b>(h)</b> Percentage ownership	(i) Section 512(b) (13) controlled entity?
Yes	No	1	1		ı			,
DENTEGRA GROUP INC 100 FIRST STREET SAN FRANCISCO, CA 94105	HOLDING COMPANY	DE	N/A	С				No
94-3386049	TNICHBANGE	5.5	DDC INCUDANCE					NI.
DENTEGRA INSURANCE COMPANY 100 FIRST STREET SAN FRANCISCO, CA 94105 75-1233841	INSURANCE COMPANY	DE	DDC INSURANCE HOLDINGS INC	С				No
DENTEGRA INSURANCE COMP OF NEW ENGLAND 100 FIRST STREET SAN FRANCISCO, CA 94105	INSURANCE COMPANY	МА	DDC INSURANCE HOLDINGS INC	С				No
04-2890218								
DELTA DENTAL INSURANCE COMPANY 100 FIRST STREET SAN FRANCISCO, CA 94105 94-2761537	INSURANCE COMPANY	DE	DDC INSURANCE HOLDINGS INC	С				No
ALPHA DENTAL OF NEVADA INC 100 FIRST STREET SAN FRANCISCO, CA 94105 88-0244893	INSURANCE COMPANY	NV	DDC INSURANCE HOLDINGS INC	С				No
ALPHA DENTAL OF UTAH INC 100 FIRST STREET SAN FRANCISCO, CA 94105 86-0672505	INSURANCE COMPANY	UT	DDC INSURANCE HOLDINGS INC	С				No
ALPHA DENTAL PROGRAMS INC 100 FIRST STREET SAN FRANCISCO, CA 94105 74-2447512	INSURANCE COMPANY	TX	DDC INSURANCE HOLDINGS INC	С				No
ALPHA DENTAL OF ALABAMA INC 100 FIRST STREET SAN FRANCISCO, CA 94105 63-0796079	INSURANCE COMPANY	AL	DDC INSURANCE HOLDINGS INC	С				No
ALPHA DENTAL OF NEW MEXICO INC 100 FIRST STREET SAN FRANCISCO, CA 94105 33-0279230	INSURANCE COMPANY	NM	DDC INSURANCE HOLDINGS INC	С				No
ALPHA DENTAL OF ARIZONA INC 100 FIRST STREET SAN FRANCISCO, CA 94105 93-0939835	INSURANCE COMPANY	AZ	DDC INSURANCE HOLDINGS INC	С				No
DENTEGRA SEGURO DENTALES SA INSURGENTES SUR 826 PISO 15 COL DEL VALLE,FC DF 01300 MX	INSURANCE COMPANY	MX	DENTEGRA INSURANCE COMPANY	С				No
DELTA REINSURANCE CORPORATION CGI TOWER 2ND FLOOR WARRENS,ST MICHAEL BB 98-0096711	REINSURANCE	ВВ	DELTA DENTAL OF PENNSYLVANIA	С			5 050 %	No
DELTA DENTAL OF PUERTO RICO 14 CALLE 2 SUITE 200 GUAYNABO 00968 RQ 66-0436769	INSURANCE COMPANY	RQ	DELTA DENTAL OF CALIFORNIA	С				No
SERVICIOS DENTALES DENTEGRA SA DE CV INSURGENTES SUR 826 PISO 15 COL DEL VALLE,FC DF 01300 MX	INSURANCE ADMINISTRATION	MX	DENTEGRA INSURANCE COMPANY	С				No
DDC INSURANCE HOLDINGS INC 100 FIRST STREET SAN FRANCISCO, CA 94105 27-4251930	HOLDING COMPANY	DE	DELTA DENTAL OF CALIFORNIA	С				No

## Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of related organization	(b) Transaction type(a-s)	<b>(c)</b> A mount I nvolved	(d)  Method of determining amount involved
DELTA REINSURANCE CORPORATION	S	82,869,500	
DELTA REINSURANCE CORPORATION	R	90,326,994	
DELTA DENTAL OF CALIFORNIA	М	1,004,751	
DELTA DENTAL OF CALIFORNIA	Р	1,664,568	
PACA MANAGEMENT LLC	М	30,605,950	
DELTA DENTAL OF PENNSYLVANIA	Р	731,103	
DELTA DENTAL OF CALIFORNIA	Q	25,391	