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DLN: 93491045001045

OMB No 1545-0052

Internal Revenue Service

Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter Social Security numbers on this form as it may be made public. By law, the IRS cannot redact the information on the form.

▶ Information about Form 990-PF and its instructions is at www.irs.gov/form990pf.

| For | cale | ndar year 2013, or tax year beginning 11- | 01-2013 , and | lend | ding 10-31- | 2014 | |
|-----------------------------|----------|---|-------------------------|------|--------------------------|---|---|
| | | Indation | | | A Employer id | entification numbe | er |
| HA | ROLD AI | ND GRACE UPJOHN FOUNDATION | | | 38-6052963 | | |
| Num | ber and | street (or P O box number if mail is not delivered to street address | s) Room/suite | | B Telephone nu | mber (see instructioi | ıs) |
| | | HIGAN AVE 9TH FLOOR STE B | | | (269) 344-2818 | . | |
| Cıtv | or town | , state or province, country, and ZIP or foreign postal code | | | C If exemption | application is pendin | a. check here ► |
| | | , MI 49007 | | | a in exemption | аррисацен із ренаш | g, check here p |
| | h l | all that apply Finitial return Finitial return o | of a former public char | | | | _ |
| GC | песка | Final return Amended retu | · | ity | | ganizations, check h | • • |
| | | Address change Name change | | | | rganizations meeting e and attach comput | |
| | | pe of organization Section 501(c)(3) exempt priva | | | | ındatıon status was t n 507(b)(1)(A), ched | |
| | | 4947(a)(1) nonexempt charitable trust Other taxa | | | | | |
| | | ret value of all assets at end from Part II, col. (c), | l Cash I Accr | ual | | ation is in a 60-mont n 507(b)(1)(B), chec | |
| | | \$ 20,512,376 (Part I, column (d) mus | t be on cash basis.) | | | | |
| Pa | rt I | Analysis of Revenue and Expenses (The | (a) Revenue and | | | | (d) Disbursements |
| | | total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions)) | expenses per books | (b) | Net investment income | (c) Adjusted net income | for charitable purposes (cash basis only) |
| | 1 | Contributions, gifts, grants, etc , received (attach | 92,500 | | | | ,, |
| | | schedule) | | | | | |
| | 2 | Check ► ☐ If the foundation is not required to attach | | | | | |
| | 3 | Sch B Interest on savings and temporary cash investments | | | | | |
| | 4 | Dividends and interest from securities | 261,106 | | 261,058 | | |
| | 5a | Gross rents | , | | , | | |
| | ь | Net rental income or (loss) | | | | | |
| Φ | 6a | Net gain or (loss) from sale of assets not on line 10 | 1,978,920 | | | | |
| 3 | ь | Gross sales price for all assets on line 6a | | | | | |
| Revenue | 7 | 3,595,559 Capital gain net income (from Part IV, line 2) | | | 1,978,920 | | |
| | 8 | Net short-term capital gain | | | -, | | |
| | 9 | Income modifications | | | | | |
| | 10a | Gross sales less returns and | | | | | |
| | | allowances | | | | | |
| | b | Less Cost of goods sold | | | | | |
| | C | Gross profit or (loss) (attach schedule) | | | | | |
| | 11 | Other income (attach schedule) | | | 2,239,978 | | |
| | 12 13 | Compensation of officers, directors, trustees, etc | 2,332,320 | | 0 | | (|
| | 14 | Other employee salaries and wages | | | | | |
| S) | 15 | Pension plans, employee benefits | | | | | |
| ξ | 16a | Legal fees (attach schedule) | | | | | |
| \$ | ь | Accounting fees (attach schedule) | 7,000 | | 1,400 | | 5,600 |
| Ü Φ | c | Other professional fees (attach schedule) | 94,596 | | 94,594 | | C |
| and Administrative Expenses | 17 | Interest | | | | | |
| Stra | 18 | Taxes (attach schedule) (see instructions) | 7,608 | | 1,247 | | C |
| Ē | 19 | Depreciation (attach schedule) and depletion | | | | | |
| 틜 | 20 | Occupancy | | | | | |
| 4 | l | Travel, conferences, and meetings | | | 0 | | 339 |
| | 22 | Printing and publications | | | 0 | | 7.005 |
| Ē | 23 | Other expenses (attach schedule) | 7,905 | | 0 | | 7,905 |
| Operating | 24 | Total operating and administrative expenses. Add lines 13 through 23 | 117,448 | | 97,241 | | 13,844 |
| 8 | 25 | Contributions, gifts, grants paid | | | 77,271 | | 1,088,000 |
| _ | 26 | Total expenses and disbursements. Add lines 24 and | 1,205,448 | | 97,241 | | 1,101,844 |
| | | 25 | | | , - | | , , |
| | 27 | Subtract line 26 from line 12 | | | | | |
| | a | Excess of revenue over expenses and disbursements | 1,127,078 | | | | |
| | b | Net investment income (if negative, enter -0-) | | | 2,142,737 | | |
| | C | Adjusted net income (if negative, enter -0 -) | I | | | | I |

| Рa | rt II | Balance Sheets Attached schedules and amounts in the description column | Beginning of year | | of year |
|------------------|----------|---|-------------------------|-------------------|-----------------------|
| | | Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions) | (a) Book Value | (b) Book Value | (c) Fair Market Value |
| | 1 | Cash—non-interest-bearing | 2 502 550 | 2.005.01 | 2 005 050 |
| | 2 | Savings and temporary cash investments | 2,592,550 | 2,885,95 | 2,885,959 |
| | 3 | Accounts receivable | | | |
| | _ | Less allowance for doubtful accounts - | | | |
| | 4 | Pledges receivable - | | | |
| | | Less allowance for doubtful accounts - | | | _ |
| | 5 | Grants receivable | | | |
| | 6 | Receivables due from officers, directors, trustees, and other | | | |
| | | disqualified persons (attach schedule) (see instructions) | | | |
| | 7 | Other notes and loans receivable (attach schedule) | | | |
| | | Less allowance for doubtful accounts - | | | |
| ₩ 2 | 8 | Inventories for sale or use | | | |
| γ. Υ. | 9 | Prepaid expenses and deferred charges | 50,000 | 25 1 50.00 | 46.500 |
| ጚ | 10a | Investments—U S and state government obligations (attach schedule) | 50,000 | | |
| | b | Investments—corporate stock (attach schedule) | 4,990,772 | | <u> </u> |
| | С | Investments—corporate bonds (attach schedule) | 100,000 | 100,00 | 100,000 |
| | 11 | Investments—land, buildings, and equipment basis | | | |
| | | Less accumulated depreciation (attach schedule) | 251 445 | 125.25 | 125 252 |
| | 12 | Investments—mortgage loans | 251,445 | 125,25 | |
| | 13 | Investments—other (attach schedule) | 2,625,472 | 2,240,47 | 2,294,792 |
| | 14 | Land, buildings, and equipment basis | | | |
| | | Less accumulated depreciation (attach schedule) | | | |
| | 15 | Other assets (describe | | | |
| | 16 | Total assets (to be completed by all filers—see the | 10,610,239 | 11,737,31 | .7 20,512,376 |
| \dashv | 17 | Instructions Also, see page 1, item I) Accounts payable and accrued expenses | 10,010,233 | 11,757,53 | 20,312,370 |
| | 17 18 | Grants payable | | | _ |
| ا ہ | 19 | Deferred revenue | | | _ |
| ě | 20 | Loans from officers, directors, trustees, and other disqualified persons | | | _ |
| Ě | 21 | Mortgages and other notes payable (attach schedule) | | | |
| <u> </u> | 22 | Other liabilities (describe | | | |
| | | | | | |
| | 23 | Total liabilities (add lines 17 through 22) | 0 | | 0 |
| | | Foundations that follow SFAS 117, check here 🕨 🔽 | | | |
| ا م | | and complete lines 24 through 26 and lines 30 and 31. | | | |
| or Fund Balances | 24 | Unrestricted | 10,610,239 | 11,737,31 | .7 |
| 틸 | 25 | Temporarily restricted | | | |
| 器 | 26 | Permanently restricted | | | |
| 딤 | | Foundations that do not follow SFAS 117, check here 🕨 🦵 | | | |
| 리 | | and complete lines 27 through 31. | | | |
| | 27 | Capital stock, trust principal, or current funds | | | |
| Assets | 28 | Paid-in or capital surplus, or land, bldg , and equipment fund | | | |
| 곍 | 29 | Retained earnings, accumulated income, endowment, or other funds | | | |
| ۲ | 30 | Total net assets or fund balances (see page 17 of the | | | |
| ĕ | | ınstructions) | 10,610,239 | 11,737,31 | .7 |
| | 31 | Total liabilities and net assets/fund balances (see page 17 of | | | |
| | | the instructions) | 10,610,239 | 11,737,31 | ./ |
| Pa | rt II | Analysis of Changes in Net Assets or Fund Balances | | | |
| 1 | | Total net assets or fund balances at beginning of year—Part II, column | | | |
| | | with end-of-year figure reported on prior year's return) | | 1 | 10,610,239 |
| 2 | | Enter amount from Part I, line 27a | | | 1,127,078 |
| 3 | | Other increases not included in line 2 (itemize) | | _ 3 | 0 |
| 4 | | Add lines 1, 2, and 3 | | | 11,737,317 |
| 5 | | Decreases not included in line 2 (itemize) | | _ 5 | 0 |
| 6 | | Total net assets or fund balances at end of year (line 4 minus line 5)—P | art II, column (b), lır | ne 30 . 6 | 11,737,317 |

| | | kind(s) of property sold (e g , re e, or common stock, 200 shs M | | (b) How acquired P—Purchase D—Donation | (c) Date acquire (mo , day, yr) | d (d) Date sold (mo , day, yr) |
|-------------|---|---|---|--|-------------------------------------|--|
| 1a | See Addıtıonal Data Tab | le | | | | |
| b | | | | | | |
| С | | | | | | |
| d | | | | | | |
| е | | | | | <u> </u> | |
| (e | e) Gross sales price | (f) Deprectation allower (or allowable) | 1 | t or other basis opense of sale | | ın or (loss) (f) mınus (g) |
| a | See Additional Data Tab | le | | | | |
| b | | | | | | |
| С | | | | | | |
| d | | | | | | |
| e | | | | | | |
| Со | mplete only for assets sho | wing gain in column (h) and owne | <u> </u> | | | ol (h) gaın mınus |
| (i) | FM V as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | | cess of col (1) col (j), if any | | ot less than -0-) o i (from col (h)) |
| а | See Additional Data Tab | le | | | | |
| b | | | | | | |
| С | | | | | 1 | |
| d | | | | | | |
| е | | | | | | |
| 2 | Capital gain net income | | If gain, also enter If (loss), enter -0- | | 2 | 1,978,92 |
| 3 | Net short-term capital ga | ain or (loss) as defined in section | ns 1222(5) and (6) |) | | · |
| | | : I , line 8 , column (c) (see instru | | | | |
| | in Part I, line 8 | | | } | 3 | |
| Part | V Qualification Unc | ler Section 4940(e) for R | educed Tay on | Net Investme | nt Income | |
| as the | ," the foundation does not q | ection 4942 tax on the distributa ualify under section 4940(e) Do | not complete this | part | | ┌ Yes ┌ No |
| 1 E n | ······ | ın each column for each year, se | ee page 18 of the ir | nstructions before | | |
| | (a) e period years Calendar or tax year beginning in) | (b) Adjusted qualifying distributions | (c) Net value of noncha | | Distribu | d) non ratio ed by col (c)) |
| | 2012 | 999,024 | | 18,106,188 | | 0 055176 |
| | 2011 | 832,053 | | 16,214,600 | | 0 051315 |
| | 2010 | 761,688 | | 16,118,585 | | 0 047255 |
| | 2009 | 694,702 | | 12,658,648 | | 0 054880 |
| | 2008 | 485,186 | | 9,333,280 | <u> </u> | 0 051985 |
| 2 | Total of line 1, column (c | | | | 2 | |
| _ | | 1) | | | - | 0 26061 |
| 3 | | o for the 5-year base period—div | ıde the total on lın | | 3 | |
| | the number of years the | • | vide the total on lin e if less than 5 yea | rs | | 0 05212 |
| 3 | the number of years the Enter the net value of no | o for the 5-year base period—div foundation has been in existence | vide the total on lin e if less than 5 yea | rs | 3 | 0 05212 20,154,54 |
| 3 | the number of years the Enter the net value of no Multiply line 4 by line 3. | o for the 5-year base period—div foundation has been in existence ncharitable-use assets for 2013 | vide the total on line of less than 5 yea | rs | 3 4 | 0 05212 20,154,54 1,050,49 |
| 3 4 5 | the number of years the Enter the net value of no Multiply line 4 by line 3. | o for the 5-year base period—diversely foundation has been in existence in charitable-use assets for 2013 | vide the total on line of less than 5 yea | rs | 3 4 5 | 0 26061 0 05212 20,154,54 1,050,49 21,42 1,071,92 |
| 3 4 5 | the number of years the Enter the net value of no Multiply line 4 by line 3. Enter 1% of net investm Add lines 5 and 6 Enter qualifying distribut | o for the 5-year base period—diversely foundation has been in existence in charitable-use assets for 2013 | vide the total on line of less than 5 years from Part X, line 5 | rs | 3 4 5 6 7 8 | 0 0521 20,154,5 1,050,4 21,4 1,071,9 1,101,8 |

| | 990-PF (2013) t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see page 18 of the inst | ructio | | age 4 |
|-----|--|-------------|------|--------------|
| | | ructio | 115) | |
| 1a | on line 1 | | | |
| | Date of ruling or determination letter (attach copy of letter if necessary–see instructions) | | | |
| ь | Domestic foundations that meet the section 4940(e) requirements in Part V, check | | 2: | 1,427 |
| | here F and enter 1% of Part I, line 27b | | | |
| c | All other domestic foundations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12, col (b) | | | |
| 2 | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others | | | |
| _ | enter -0-) | | | 0 |
| 3 | Add lines 1 and 2 | | 2. | 1,427 |
| 4 | enter -0-) | | | 0 |
| 5 | Tax based on investment income. Subtract line 4 from line 3 If zero or less, enter -0 | | 2: | 1,427 |
| 6 | Credits/Payments | | | |
| а | 2013 estimated tax payments and 2012 overpayment credited to 2013 6a 1,590 | | | |
| b | Exempt foreign organizations—tax withheld at source 6b | | | |
| c | Tax paid with application for extension of time to file (Form 8868) | | | |
| d | Backup withholding erroneously withheld 6d | | | |
| 7 | Total credits and payments Add lines 6a through 6d | | 1 | ,590 |
| 8 | Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached. | | | 95 |
| 9 | Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed 9 | | 19 | ,932 |
| 10 | Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid 10 | | | |
| 11 | Enter the amount of line 10 to be Credited to 2014 estimated tax Refunded 11 | | | |
| Par | t VII-A Statements Regarding Activities | | | |
| 1a | During the tax year, did the foundation attempt to influence any national, state, or local legislation or did | | Yes | No |
| | ıt partıcıpate or ıntervene ın any political campaign? | 1a | | No |
| b | Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see page 19 of | | | |
| | the instructions for definition)? | 1b | | No |
| | If the answer is "Yes" to 1a or 1b , attach a detailed description of the activities and copies of any materials | | | |
| | published or distributed by the foundation in connection with the activities. | _ | | |
| | Did the foundation file Form 1120-POL for this year? | 1c | | No |
| d | Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year | | | |
| | (1) On the foundation \$\bigs\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | | | |
| е | Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed | | | |
| , | on foundation managers \blacktriangleright \$0 Has the foundation engaged in any activities that have not previously been reported to the IRS? | , | | Na |
| 2 | | 2 | | No |
| 3 | If "Yes," attach a detailed description of the activities. | | | |
| 3 | Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes | 3 | | No |
| 4a | Did the foundation have unrelated business gross income of \$1,000 or more during the year? | 4a | | No |
| b | If "Yes," has it filed a tax return on Form 990-T for this year? | 4b | | |
| 5 | Was there a liquidation, termination, dissolution, or substantial contraction during the year? | 5 | | No No |
| • | If "Yes," attach the statement required by General Instruction T. | | | |
| 6 | Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either | | | |
| • | By language in the governing instrument, or | | | |
| | By state legislation that effectively amends the governing instrument so that no mandatory directions | | | |
| | that conflict with the state law remain in the governing instrument? | 6 | Yes | |
| 7 | Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and | | | |
| | Part XV. | 7 | Yes | |
| 8a | Enter the states to which the foundation reports or with which it is registered (see instructions) | | | |
| _ | ►MI | | | |
| b | If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney | <u>م</u> ا. | V. | |
| ^ | General (or designate) of each state as required by General Instruction G? If "No," attach explanation. | 8b | Yes | |
| 9 | Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? | | | |
| | If "Yes," complete Part XIV | 9 | | No |
| 10 | Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names | | | |
| | and addresses. | 10 | | No |

| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the | | | |
|-----|---|------|------|----------|
| | meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) | 11 | | No |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had | | | |
| | advisory privileges? If "Yes," attach statement (see instructions) | 12 | | No |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? | 13 | Yes | |
| | Website address ►N/A | | | |
| 14 | The books are in care of ▶CHRISTOPHER T HAENICKE Telephone no ▶(269) | 344- | 2818 | |
| | Located at ►136 E MICHIGAN AVE 9TH FLOOR STE B KALAMAZOO MI ZIP+4 ►49007 | | | |
| 4.5 | | | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 —Check here | | ' | |
| | and enter the amount of tax-exempt interest received or accrued during the year | | | |
| 16 | At any time during calendar year 2013, did the foundation have an interest in or a signature or other authority over | | Yes | No |
| | a bank, securities, or other financial account in a foreign country? | 16 | | No |
| | See instructions for exceptions and filing requirements for Form TD F 90-22 1 If "Yes", enter the name of the | | | |
| | foreign country | | | |
| Pai | t VII-B Statements Regarding Activities for Which Form 4720 May Be Required | | | |
| | File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. | | Yes | No |
| 1a | During the year did the foundation (either directly or indirectly) | | | |
| | (1) Engage in the sale or exchange, or leasing of property with a disqualified person? | | | |
| | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) | | | |
| | a disqualified person? | | | |
| | (3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes Vo | | | |
| | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? | | | |
| | (5) Transfer any income or assets to a disqualified person (or make any of either available | | | |
| | for the benefit or use of a disqualified person)? | | | |
| | (6) A gree to pay money or property to a government official? (Exception. Check "No" | | | |
| | If the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days) | | | |
| b | If any answer is "Yes" to 1a(1)–(6), did any of the acts fail to qualify under the exceptions described in Regulations | | | |
| | section 53 4941(d)-3 or in a current notice regarding disaster assistance (see page 20 of the instructions)? | 1b | | No |
| | Organizations relying on a current notice regarding disaster assistance check here. | | | |
| c | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, | | | |
| _ | that were not corrected before the first day of the tax year beginning in 2013? | 1c | | No |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private | | | |
| | operating foundation defined in section 4942(j)(3) or 4942(j)(5)) | | | |
| а | At the end of tax year 2013, did the foundation have any undistributed income (lines 6d | | | |
| | and 6e, Part XIII) for tax year(s) beginning before 2013? | | | |
| | If "Yes," list the years 🕨 20 , 20 , 20 , 20 | | | |
| b | Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) | | | |
| | (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) | | | |
| | to all years listed, answer "No" and attach statement—see instructions) | 2b | | |
| c | If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here | | | |
| | ▶ 20, 20, 20 | | | |
| 3a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at | | | |
| | any time during the year? | | | |
| b | If "Yes," did it have excess business holdings in 2013 as a result of (1) any purchase by the foundation | | | |
| | or disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved | | | |
| | by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) | | | |
| | the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine | | | |
| | If the foundation had excess business holdings in 2013.). | 3b | | <u> </u> |
| 4a | Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? | 4a | | No |
| b | Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its | AL. | | NI. |
| | charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2013? | 4b | | No |

| 5a | During the year did the foundation p | ay or incurany amount | to | | | | | | | |
|------|---|------------------------------|---------|--------------------|--------|--|-----------------|------------|---------|-------------|
| | (1) Carry on propaganda, or otherw | se attempt to influence | legisl | ation (section 49 | 45(e |))? | No No | | | |
| | (2) Influence the outcome of any sp | ecific public election (s | see se | ction 4955), or to | carr | -y | | | | |
| | on, directly or indirectly, any vo | | | ** | | · | No | | | |
| | (3) Provide a grant to an individual | | | | | ☐ Yes ☐ | No | | | |
| | (4) Provide a grant to an organization | | | | scrib | | | | | |
| | in section 509(a)(1), (2), or (3) | | • | · - | | | No | | | |
| | (5) Provide for any purpose other th | | | | | , | | | | |
| | educational purposes, or for the | | | | | | No | | | |
| b | If any answer is "Yes" to 5a(1)-(5) | | | | | | | | | |
| _ | Regulations section 53 4945 or in | | | | | | | , l | | |
| | Organizations relying on a current r | _ | _ | | | _ | _ | + | -+ | _ |
| c | If the answer is "Yes" to question 5 | | | | | , | | | | |
| Ī | tax because it maintained expendit | | | • | | □ Yes □ | - _{NO} | | | |
| | If "Yes," attach the statement require | | | | • | , .es , | | | | |
| 6a | Did the foundation, during the year, | | | | nren | nuime on | | | | |
| Ju | a personal benefit contract? | | | | | | No | | | |
| h | Did the foundation, during the year, | | | | | • | | . | , | lo |
| | If "Yes" to 6b, file Form 8870. | pa, premiumo, uncerty | o. mu | , on a perso | | James Continues I | · - | + | ——" | _ |
| 7a | At any time during the tax year, was | the foundation a party | to a n | robibited tay chal | tar tı | ransaction? Tyes F | No | | | |
| | If yes, did the foundation receive ar | | | | | | | . | | |
| | Information About | | | | | | | | | — |
| Pai | and Contractors | Difficers, Diffectors | , IIu | stees, rounda | LIOI | i managers, inging | raiu Lii | ıpı | yees | , |
| 1 | List all officers, directors, trustees, | foundation managers a | nd thei | ir compensation (| see i | nstructions). | | | | _ |
| | (| b) Title, and average | (c) | Compensation | | (d) Contributions to | (e) Expe | nca | accour | |
| | (a) Name and address | hours per week | (If | not paid, enter | | mployee benefit plans | | | vances | ις, |
| | Additional Data Table | devoted to position | | -0-) | anu | deferred compensation | | | | — |
| ee . | Additional Data Fable | | | | | | | | | |
| | | | | | | | | | | — |
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| | | | | | | | | | | |
| 2 | Compensation of five highest-paid e | mployees (other than t | hose ii | ncluded on line 1– | -see | | ter "NON | <u>E."</u> | | |
| (=) | Name and address of each employe | (b) Title, and avera | ige | | | (d) Contributions to employee benefit | (e) Expe | nee | 3000111 | n+ |
| (a) | paid more than \$50,000 | nours per week | | (c) Compensation | n | plans and deferred | | | vances | ιι, |
| | | devoted to positio | on | | | compensation | | | | |
| 10 N | E | | | | | | | | | |
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| | | \dashv | | | | | | | | |
| | I number of other employees hald ove | | | | | <u> </u> | | — | | |

| Form 990-PF (2013) | | Page / |
|--|---|------------------|
| Part VIII Information About Officers, Directors, True and Contractors (continued) | stees, Foundation Managers, Highly | Paid Employees, |
| 3 Five highest-paid independent contractors for professional service | es (see instructions). If none, enter "NONE". | |
| (a) Name and address of each person paid more than \$50,000 | (b) Type of service | (c) Compensation |
| NONE | | |
| | | |
| | | |
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| | | |
| | | |
| | | |
| Total number of others receiving over \$50,000 for professional service | s | 0 |
| Part IX-A Summary of Direct Charitable Activities | | |
| List the foundation's four largest direct charitable activities during the tax year Include | | Expenses |
| organizations and other beneficiaries served, conferences convened, research papers p | roduced, etc | Expenses |
| 1 | | |
| 2 | | |
| 3 | | |
| Part IX-B Summary of Program-Related Investments | e (caa instructions) | |
| Describe the two largest program-related investments made by the foundation duri | - | A mount |
| 1 | , | |
| | | |
| | | |
| 2 | | |
| | | |
| | | |
| All other program-related investments See page 24 of the instruction | ons | |
| 3 | | |
| | | |
| | | |
| Total. Add lines 1 through 3 | | 0 |

| Pa | rt X Minimum Investment Return (All domestic foundations must complete this part. Fo see instructions.) | reign | foundations, |
|-----|--|-------|-----------------|
| 1 | Fair market value of assets not used (or held for use) directly in carrying out charitable, etc , | | |
| | purposes | | |
| а | A verage monthly fair market value of securities | 1a | 17,399,620 |
| b | A verage of monthly cash balances | 1b | 3,061,848 |
| c | Fair market value of all other assets (see instructions) | 1c | 0 |
| d | Total (add lines 1a, b, and c) | 1d | 20,461,468 |
| е | Reduction claimed for blockage or other factors reported on lines 1a and | | |
| | 1c (attach detailed explanation) | | |
| 2 | Acquisition indebtedness applicable to line 1 assets | 2 | 0 |
| 3 | Subtract line 2 from line 1d | 3 | 20,461,468 |
| 4 | Cash deemed held for charitable activities $$ Enter 1 $$ 1/2 $$ % of line 3 (for greater amount, see | | |
| | ınstructions) | 4 | 306,922 |
| 5 | Net value of noncharitable-use assets. Subtract line 4 from line 3 Enter here and on Part V, line 4 | 5 | 20,154,546 |
| 6 | Minimum investment return. Enter 5% of line 5 | 6 | 1,007,727 |
| Pai | Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operations | atıng | foundations and |
| | certain foreign organizations check here 🕨 1 and do not complete this part.) | 1 | |
| 1 | Minimum investment return from Part X, line 6 | 1 | 1,007,727 |
| 2a | Tax on investment income for 2013 from Part VI, line 5 2a 21,427 | | |
| b | Income tax for 2013 (This does not include the tax from Part VI) 2b | | |
| С | Add lines 2a and 2b | 2c | 21,427 |
| 3 | Distributable amount before adjustments Subtract line 2c from line 1 | 3 | 986,300 |
| 4 | Recoveries of amounts treated as qualifying distributions | 4 | 0 |
| 5 | Add lines 3 and 4 | 5 | 986,300 |
| 6 | Deduction from distributable amount (see instructions) | 6 | 0 |
| 7 | Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, | | |
| | line 1 | 7 | 986,300 |
| Par | Qualifying Distributions (see instructions) | | |
| 1 | Amounts paid (including administrative expenses) to accomplish charitable, etc , purposes | | |
| а | Expenses, contributions, gifts, etc —total from Part I, column (d), line 26 | 1a | 1,101,844 |
| b | Program-related investments—total from Part IX-B | 1b | 0 |
| 2 | Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc , | | |
| | purposes | 2 | |
| 3 | Amounts set aside for specific charitable projects that satisfy the | | |
| а | Suitability test (prior IRS approval required) | За | |
| b | Cash distribution test (attach the required schedule) | 3b | |
| 4 | Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4 | 4 | 1,101,844 |
| 5 | Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment | | |
| | income Enter 1% of Part I, line 27b (see instructions) | 5 | 21,427 |
| 6 | Adjusted qualifying distributions. Subtract line 5 from line 4 | 6 | 1,080,417 |

Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for

the section 4940(e) reduction of tax in those years

| For | m 990-PF (2013) | | | | Page 9 |
|---------|--|---------------|----------------------------|--------------------|--------------------|
| Р | art XIII Undistributed Income (see insti | ructions) | | | |
| | | (a) Corpus | (b) Years prior to 2012 | (c) 2012 | (d) 2013 |
| 1 | Distributable amount for 2013 from Part XI, line 7 | Сограз | rears prior to 2012 | 2012 | 986,300 |
| | Undistributed income, if any, as of the end of 2013 | | | | , |
| a | Enter amount for 2012 only | | | 0 | |
| b | | | 0 | | |
| 3 | Excess distributions carryover, if any, to 2013 | | | | |
| a | From 2008 | | | | |
| b | From 2009 | = | | | |
| | From 2010 | _ | | | |
| d | From 2011 | 5 | | | |
| e | From 2012 106,369 | 5 | | | |
| | Total of lines 3a through e | 227,919 | | | |
| | Qualifying distributions for 2013 from Part | | | | |
| • | XII, line 4 \$ 1,101,844 | | | | |
| а | Applied to 2012, but not more than line 2a | | | 0 | |
| | Applied to undistributed income of prior years | | | | |
| _ | (Election required—see instructions) | | 0 | | |
| c | Treated as distributions out of corpus (Election | | | | |
| | required—see instructions) | 0 | | | |
| d | Applied to 2013 distributable amount | | | | 986,300 |
| е | Remaining amount distributed out of corpus | 115,544 | | | |
| 5 | Excess distributions carryover applied to 2013 | 0 | | | 0 |
| | (If an amount appears in column (d), the | | | | |
| | same amount must be shown in column (a).) | | | | |
| 6 | Enter the net total of each column as | | | | |
| | indicated below: | | | | |
| а | Corpus Add lines 3f, 4c, and 4e Subtract line 5 | 343,463 | | | |
| b | Prior years' undistributed income Subtract | | 0 | | |
| | line 4b from line 2b | | 0 | | |
| C | Enter the amount of prior years' undistributed | | | | |
| | income for which a notice of deficiency has been issued, or on which the section 4942(a) | | | | |
| | tax has been previously assessed | | 0 | | |
| d | Subtract line 6c from line 6b Taxable amount | | | | |
| | —see instructions | | 0 | | |
| е | Undistributed income for 2012 Subtract line | | | | |
| | 4a from line 2a Taxable amount—see | | | 0 | |
| _ | instructions | | | 0 | |
| f | Undistributed income for 2013 Subtract lines 4d and 5 from line 1 This amount must | | | | |
| | be distributed in 2014 | | | | 0 |
| 7 | A mounts treated as distributions out of | | | | |
| • | corpus to satisfy requirements imposed by | | | | |
| | section 170(b)(1)(F) or 4942(g)(3) (see | | | | |
| | instructions) | 0 | | | |
| 8 | Excess distributions carryover from 2008 not | 25,299 | | | |
| _ | applied on line 5 or line 7 (see instructions) | 23,233 | | | |
| 9 | Excess distributions carryover to 2014. Subtract lines 7 and 8 from line 6a | 318,164 | | | |
| 10 | Analysis of line 9 | | | | |
| | Excess from 2009 71,780 | | | | |
| | Excess from 2010 | 1 | | | |
| | Excess from 2011 | 5 | | | |
| ر ام | Excess from 2012 106,365 | ╡ | | | |
| u A | Excess from 2013 | | | | |
| | | 1 | <u> </u> | | |

| P | art XIV Private Operating Four | <u>ndations (</u> see ır | <u>nstructions</u> and P | <u>art VII-A, q</u> uestic | on 9) | | | |
|----|---|--|---|----------------------------|------------------------|-----------|--|--|
| a | If the foundation has received a ruling or d | etermination letter | that it is a private | operating | | | | |
| | foundation, and the ruling is effective for 2 | • | - | | | | | |
| | | tion is a private operating foundation described in section 4942(j)(3) or 4942(j)(5) | | | | | | |
| 2a | Enter the lesser of the adjusted net income from Part I or the minimum | Tax year | | Prior 3 years | T | (e) Total | | |
| | investment return from Part X for each | (a) 2013 | (b) 2012 | (c) 2011 | (d) 2010 | | | |
| | year listed | | | | | | | |
| | 85% of line 2a | | | | | | | |
| | line 4 for each year listed | | | | | | | |
| d | Amounts included in line 2c not used | | | | | | | |
| | directly for active conduct of exempt activities | | | | | | | |
| e | Qualifying distributions made directly | | | | | | | |
| | for active conduct of exempt activities | | | | | | | |
| | Subtract line 2d from line 2c | | | | | | | |
| 3 | Complete 3a, b, or c for the alternative test relied upon | | | | | | | |
| а | "Assets" alternative test—enter | | | | | | | |
| | (1) Value of all assets | | | | | | | |
| | (2) Value of assets qualifying under section 4942(j)(3)(B)(i) | | | | | | | |
| ь | "Endowment" alternative test— enter 2/3 | | | 1 | | | | |
| | of minimum investment return shown in | | | | | | | |
| _ | Part X, line 6 for each year listed | | | | | | | |
| С | "Support" alternative test—enter (1) Total support other than gross | | | | | | | |
| | investment income (interest, | | | | | | | |
| | dividends, rents, payments | | | | | | | |
| | on securities loans (section 512(a)(5)), or royalties) | | | | | | | |
| | (2) Support from general public | | | | | | | |
| | and 5 or more exempt | | | | | | | |
| | organizations as provided in section 4942(j)(3)(B)(iii). | | | | | | | |
| | (3) Largest amount of support | | | | | | | |
| | from an exempt organization | | | | | | | |
| | (4) Gross investment income rt XV Supplementary Information | n (Complete t | | | had #E 000 : | | | |
| PG | rt XV Supplementary Information assets at any time during | | • | the organization | on nau \$5,000 (| or more m | | |
| | Information Regarding Foundation Manage | ers: | • | | | | | |
| а | List any managers of the foundation who habefore the close of any tax year (but only in | | | | · · | dation | | |
| | before the close of any tax year (but only h | rency nave continb | acea more than \$5, | ,ooo, (See Seedon | 307(4)(2)) | | | |
| | | | | | | | | |
| b | List any managers of the foundation who ov ownership of a partnership or other entity) | | | | ly large portion of t | he | | |
| | omicising of a partnership of other entity) | or winen the louilue | 20011 1105 0 10 70 UI | greater interest | | | | |
| | | | | | | | | |
| | Information Regarding Contribution, Grant | | | | | | | |
| | Check here I if the foundation only make | kes contributions t | o preselected char | itable organizations | and does not acce | pt | | |
| | unsolicited requests for funds If the found other conditions, complete items 2a, b, c, | | grants, etc (see in | structions) to indivi | uuais or organizatio | ons unaer | | |
| | | | | | | | | |
| а | The name, address, and telephone number | or e-mail address | of the person to w | hom applications sh | ould be addressed | | | |
| | MR FLOYD L PARKS HAROLD AND GRAC | CE U | | | | | | |
| | 136 E MICHIGAN AVE 9TH FLOOR STE | В | | | | | | |
| | KALAMAZOO,MI 49007 (269)344-2818 | | | | | | | |
| h | The form in which applications should be s | ubmitted and infor | mation and materia | als they should inclu | de | | | |
| _ | GRANT APPLICATION AVAILABLE AT A | | | , bilodia mela | | | | |
| С | Any submission deadlines | | | | | | | |
| _ | NONE | | | | | | | |
| d | Any restrictions or limitations on awards, | such as by geogra | phical areas, charit | able fields, kinds of | institutions, or other | er | | |
| - | factors | , 55 | , | , | , -: - - | | | |
| | BOARD REVIEWS GRANT APPLICATION | NS | | | | | | |

| If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or | A mount |
|---|---|---|---|
| or substantial contributor | recipient | contribution | |
| or substantial contributor | recipient | | |
| | | h 2a | 1 088 000 |
| <u> </u> | <u></u> | | 1,088,000 |
| | | | |
| | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | If recipient is an individual, show any relationship to any foundation manager or substantial contributor Foundation status of recipient | show any relationship to any foundation manager or substantial contributor status of recipient Purpose of grant or contribution Purpose of grant or contribution |

| Form 990-I | | | | | | Page 12 |
|----------------------|--|----------------------------|--------------------|-------------------------|---------------------------|---------------------------------------|
| | -A Analysis of Income-Produci | | | T | | |
| - | s amounts unless otherwise indicated | Unrelated b (a) Business | (b) | Excluded by section (c) | 1 512, 513, or 514 (d) | (e) Related or exempt function income |
| _ | 1 Program service revenue | | A mount | Exclusion code | A mount | (See instructions) |
| b | | | | | | |
| d | | | | | | |
| f | and contracts from government agencies | | | | | |
| 2 Membe 3 Interes | rship dues and assessments st on savings and temporary cash ments | | | | | |
| | nds and interest from securities | | | 14 | 261,106 | |
| a Debt- | financed property ebt-financed property | | | | | |
| 6 Net rer | ntal income or (loss) from personal ty | | | | | |
| 8 Gain or | nvestment income | | | 18 | 1,978,920 | |
| 9 Net inc | ome or (loss) from special events | | | 10 | 1,370,320 | |
| 11 Other r | profit or (loss) from sales of inventory revenue a | | | | | |
| | | | | | | |
| d | | | | | | |
| 12 Subtota | al Add columns (b), (d), and (e). | | |) | 2,240,026 | |
| (See w | Add line 12, columns (b), (d), and (e). orksheet in line 13 instructions to verify c | alculations) | | | 13 | 2,240,026 |
| Line No. | Explain below how each activities to the accomplishment of the foundation's instructions) | h income is re | ported ın column (| e) of Part XVI-A c | ontributed importa | |
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| Part XVI. | Noncharitable | | | | | actio | ns and I | Relationships | with | | | |
|--------------------|--|--------------------------|--------------------|--------------------------|---------------------------|------------|--------------------------|------------------------------|----------------------------|--------------------------|---------------|----------|
| | rganization directly or ii 501(c) of the Code (othe | ndırectly e | ngage | ın any of t | he following wit | | | | | | Yes | No |
| organızat | ions? | | | | | | | | | | | |
| a Transfers | s from the reporting four | idation to | a noncl | harıtable e | exempt organiza | ation of | | | | | | |
| (1) Casi | h | | | | | | | | | 1a(1) | | No |
| (2) Othe | erassets | | | | | | | | | 1a(2) | | No |
| b Other tra | insactions | | | | | | | | | | | |
| (1) Sale | s of assets to a noncha | rıtable exe | mpt or | ganızatıor | 1 | | | | | 1b(1) | | No |
| (2) Purc | hases of assets from a | noncharita | able ex | empt orga | nızatıon | | | | | 1b(2) | | No |
| (3) Rent | al of facilities, equipme | nt, or othe | rasset | ts | | | | | | 1b(3) | | No |
| (4) Reim | nbursement arrangemen | ts | | | | | | | | 1b(4) | | No |
| (5) Loar | ns or loan guarantees. | | | | | | | | | 1b(5) | | No |
| (6) Perfo | rmance of services or m | nembershi | p or fur | ndraising s | olicitations. | | | | | 1b(6) | | No |
| c Sharing o | of facilities, equipment, i | mailing lis | ts, oth | er assets, | or paid employ | ees | | | | 1c | | No |
| of the go | swer to any of the above ods, other assets, or se ansaction or sharing arra (b) Amount involved | rvices give angement, | en by tl show i | he reportir in column | ng foundation I | f the foo | undation r ods, other | eceived less thar | n fair marke es receive | et value ed | ! | nts |
| (a) Line ite | (B) ranount involved | (c) Harrie | or morner | iditable exe | mpt organization | (4) | Bescription | or transfers, transact | ions, and she | ing and | ngemer | |
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| described | undation directly or indii d in section 501(c) of the complete the following s | ie Code (o | | · · | • | | - | = | | . ⊢ Ye | s F | No |
| ₩ 11 1C3, | (a) Name of organization | | | (Ь |) Type of organiza | tion | 1 | (c) Descrip | otion of relation | onship | | |
| | | | | • | | | | , | | | | |
| | | | | | | | | | | | | |
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| | | | | | | | | | | | | |
| the | der penalties of perjury, best of my knowledge a ed on all information of ****** | nd belief, | ıt ıs tru | ıe, correct | , and complete | | | | n taxpayeı Maythe I | or fidu | ciary) | IS um |
| | Signature of officer or to | rustee | | | Date | — P | Title | | (see insti | oreparer sh ') 7 🗸 Ye | s No | ,vv |
| Paid Preparer | Print/Type preparer's JAMES G THOMPS(CPA | | Prepa | rer's Sıgna | ature | Date | | Check if self- employed ▶ | PTIN PO | 000538 | _ | |
| Use Only | Firm's name ▶ | PLAN ⁻ | TE & M | ORAN PL | LC | | | Firm's EIN ► 38 | 3-135795 | 1 | | |
| • | Fırm's address ► | 750 T 49002 | | CENTRE | WAY STE 300 | PORTA | AGE, MI | Phone no (269 |)567-450 | 00 | | _ |

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns a - d

| (a) List and describe the kind(s) of property sold (e g , real estate, 2-story brick warehouse, or common stock, 200 shs MLC Co) | (b) How acquired P—Purchase D—Donation | (c) Date acquired (mo , day, yr) | (d) Date sold (mo , day, yr |
|---|--|----------------------------------|--------------------------------|
| LIFE TECHNOLOGIES CORPORATION | Р | | |
| ALLERGAN INC | Р | | |
| AFLAC INC | Р | | |
| GILEAD SCIENCES INC | Р | | |
| O REILLY AUTOMOTIVE, INC | Р | | |
| SYMANTEC CORP | Р | | |
| DIRECTV | Р | | |
| STATE BK COUNTRYSIDE IL 2 1000% 12/09/13 | Р | | |
| MORRIS BK DUBLIN GA 2 4000% 12/16/13 | Р | | |
| WILMINGTON TRUST CO 2 0000% 07/16/14 | Р | | |
| FARM BUREAU BANK 9000% 07/25/14 | D | | |

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns e - h

| (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | (h) Gain or (loss) (e) plus (f) minus (g) |
|-----------------------|--|---|---|
| 380,656 | | 244,579 | 136,077 |
| 666,885 | | 230,429 | 436,456 |
| 427,862 | | 324,079 | 103,783 |
| 401,720 | | 108,025 | 293,695 |
| 589,607 | | 52,640 | 536,967 |
| 424,567 | | 96,587 | 327,980 |
| 319,262 | | 175,300 | 143,962 |
| 100,000 | | 100,000 | 0 |
| 95,000 | | 95,000 | 0 |
| 95,000 | | 95,000 | 0 |
| 95,000 | | 95,000 | 0 |

Form 990PF Part IV - Capital Gains and Losses for Tax on Investment Income - Columns i - I

| Complete only for assets shown | Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69 | | | | |
|--------------------------------|---|--|---|--|--|
| (i) F M V as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col (ı) over col (j), ıf any | col (k), but not less than -0-) or Losses (from col (h)) | | |
| | | | 136,077 | | |
| | | | 436,456 | | |
| | | | 103,783 | | |
| | | | 293,695 | | |
| | | | 536,967 | | |
| | | | 327,980 | | |
| | | | 143,962 | | |
| | | | 0 | | |
| | | | 0 | | |
| | | | 0 | | |
| | | | 0 | | |

Form 990PF Part VIII Line 1 - List all officers, directors, trustees, foundation managers and their compensation

| (a) Name and address | (b) Title, and average hours per week devoted to position | (c) Compensation (If not paid, enter -0-) | (d) Contributions to employee benefit plans and deferred compensation | (e) Expense account, other allowances |
|---|---|---|--|--|
| CHRISTOPHER T HAENICKE | ASST SEC/TREAS | 0 | 0 | 0 |
| 211 SOUTH ROSE STREET KALAMAZOO,MI 49007 | 2 00 | | | |
| JANET J DEAL-KOESTNER | TRUSTEE | 0 | 0 | 0 |
| 211 SOUTH ROSE STREET KALAMAZOO,MI 49007 | 2 00 | | | |
| FLOYD L PARKS | SEC/TREAS | 0 | 0 | 0 |
| 211 SOUTH ROSE STREET KALAMAZOO,MI 49007 | 15 00 | | | |
| FLORENCE U OROSZ | VICE PRESIDENT | 0 | 0 | 0 |
| 211 SOUTH ROSE STREET KALAMAZOO,MI 49007 | 2 00 | | | |
| TIMOTHY LIGHT | PRESIDENT | 0 | 0 | 0 |
| 211 SOUTH ROSE STREET KALAMAZOO,MI 49007 | 2 00 | | | |
| RANDELL W EBERTS | TRUSTEE | 0 | 0 | 0 |
| 211 SOUTH ROSE STREET KALAMAZOO,MI 49007 | 2 00 | | | |

| Name and address (home or business) a Paid during the year AACORN FARM INC 2525 MILLER ROAD KALAMAZOO, MI 49001 AMERICAN NATIONAL RED CROSS 5640 VENTURE CT KALAMAZOO, MI 49009 ARTS COUNCIL OF GREATER KALAMAZOO 359 S KALAMAZOO MALL 203 KALAMAZOO, MI 49007 BACH FESTIVAL SOCIETY OF KALAMAZOO INC 1200 ACADEMY ST KALAMAZOO, MI 49006 BALLET ARTS ENSEMBLE INC 2018 | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation status of recipient PC PC | Purpose of grant or contribution VOCATIONAL PROGRAM SCHOLARSHIPS TEAM FIRESTOPPERS - KALAMAZOO COUNTY ARTHOP AND ARTIST MEMBERSHIP EXPENSES | A mount 30,000 15,000 25,000 |
|---|---|--|--|---------------------------------------|
| a Paid during the year AACORN FARM INC 2525 MILLER ROAD KALAMAZOO, MI 49001 AMERICAN NATIONAL RED CROSS 5640 VENTURE CT KALAMAZOO, MI 49009 ARTS COUNCIL OF GREATER KALAMAZOO 359 S KALAMAZOO MALL 203 KALAMAZOO, MI 49007 BACH FESTIVAL SOCIETY OF KALAMAZOO INC 1200 ACADEMY ST KALAMAZOO, MI 49006 BALLET ARTS ENSEMBLE INC 2018 | | PC PC | TEAM FIRESTOPPERS - KALAMAZOO COUNTY ARTHOP AND ARTIST | 15,000 |
| AACORN FARM INC 2525 MILLER ROAD KALAMAZOO, MI 49001 AMERICAN NATIONAL RED CROSS 5640 VENTURE CT KALAMAZOO, MI 49009 ARTS COUNCIL OF GREATER KALAMAZOO 359 S KALAMAZOO MALL 203 KALAMAZOO, MI 49007 BACH FESTIVAL SOCIETY OF KALAMAZOO INC 1200 ACADEMY ST KALAMAZOO, MI 49006 BALLET ARTS ENSEMBLE INC 2018 | | PC | TEAM FIRESTOPPERS - KALAMAZOO COUNTY ARTHOP AND ARTIST | 15,000 |
| ROAD KALAMAZOO, MI 49001 AMERICAN NATIONAL RED CROSS 5640 VENTURE CT KALAMAZOO, MI 49009 ARTS COUNCIL OF GREATER KALAMAZOO 359 S KALAMAZOO MALL 203 KALAMAZOO, MI 49007 BACH FESTIVAL SOCIETY OF KALAMAZOO INC 1200 ACADEMY ST KALAMAZOO, MI 49006 BALLET ARTS ENSEMBLE INC 2018 | | PC | TEAM FIRESTOPPERS - KALAMAZOO COUNTY ARTHOP AND ARTIST | 15,000 |
| 5640 VENTURE CT KALAMAZOO, MI 49009 ARTS COUNCIL OF GREATER KALAMAZOO 359 S KALAMAZOO MALL 203 KALAMAZOO, MI 49007 BACH FESTIVAL SOCIETY OF KALAMAZOO INC 1200 ACADEMY ST KALAMAZOO, MI 49006 BALLET ARTS ENSEMBLE INC 2018 | | | ARTHOP AND ARTIST | |
| KALAMAZOO 359 S KALAMAZOO MALL 203 KALAMAZOO,MI 49007 BACH FESTIVAL SOCIETY OF KALAMAZOO INC 1200 ACADEMY ST KALAMAZOO,MI 49006 BALLET ARTS ENSEMBLE INC 2018 | | PC | | 25.000 |
| KALAMAZOO INC 1200 ACADEMY ST KALAMAZOO,MI 49006 BALLET ARTS ENSEMBLE INC 2018 | | | | ==,=== |
| | | PC | PROGRAMMING SUPPORT | 5,000 |
| RAMBLING RD KALAMAZOO,MI 49008 | | PC | PRODUCTION COSTS 2015 SPRING CONCERT | 5,000 |
| BOYS & GIRLS CLUBS OF GREAT KALAMAZOO 915 LAKE ST KALAMAZOO,MI 49001 | | PC | DOUGLASS UNIT PROGRAM AND SERVICES | 25,000 |
| BUILDING BLOCKS OF KALAMAZOO 511 W VINE ST KALAMAZOO,MI 49008 | | PC | OPERATIONAL SUPPORT | 8,000 |
| CALHOUN COUNTY GUARDIAN 420 EAST ALCOTT KALAMAZOO,MI 49001 | | PC | OPERATING SUPPORT | 10,000 |
| COMMUNITIES IN SCHOOLS OF KALAMAZOO 125 WEST EXCHANGE PLACE KALAMAZOO,MI 49007 | | PC | PROMISE ME ADVANCEMENT CAMPAIGN | 30,000 |
| COMMUNITY AIDS RESOURCE & EDUCATION 629 PIONEER STREET KALAMAZOO,MI 49008 | | PC | HIV COUNSELING, TESTING AND EDUCATION PROGRAM | 10,000 |
| COMMUNITY HEALING CENTERS 2615 STADIUM DRIVE KALAMAZOO,MI 49008 | | PC | NEW AIR HANDLING SYSTEM | 25,000 |
| COMMUNITY HEALING CENTERS 2615 STADIUM DRIVE KALAMAZOO,MI 49008 | | PC | COMING TOGETHER CONFERENCE | 2,500 |
| COMMUNITY HOMEWORKS 810 BRYANT STREET KALAMAZOO,MI 49001 | | PC | PROGRAMING SUPPORT | 10,000 |
| CONSTANCE BROWN HEARING- SPEECH CENTER 1634 GULL RD 201 KALAMAZOO,MI 49048 | | PC | HEARING HEALTHCARE ASSISTANCE FUNDING | 35,000 |
| CRESCENDO ACADEMY OF MUSIC INC 359 S KALAMAZOO MALL STE 12 | | PC | MARVELOUS MUSIC PROGRAM | 11,000 |
| Total | | | <u> </u> | |

| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | A mount |
|---|---|-------------------------|--|-----------|
| Name and address (home or business) | any foundation manager or substantial contributor | recipient | | |
| a Paid during the year | | | | |
| DISABILITY NETWORK OF SW MI 517 E CROSSTOWN PARKWAY KALAMAZOO,MI 49001 | | PC | INDEPENDENT LIVING PROGRAM | 5,000 |
| DOUGLASS COMMUNITY ASSOCIATION 1000 WPATERSON ST KALAMAZOO,MI 49007 | | PC | HVAC SYSTEM 2014 | 7,500 |
| EDUCATING FOR FREEDOM IN SCHOOLS PO BOX 51445 KALAMAZOO,MI 49005 | | PC | CDF FREEDOM SCHOOLS SUMMER PROGRAM | 7,500 |
| FAIR FOOD MATTERS 323 NORTH BURDICK KALAMAZOO,MI 49007 | | PC | GROWING MATTERS GARDEN AND DOUGLAS FARMER'S MARKET | 15,000 |
| FIRST DAY SHOE FUND PO BOX 2751 KALAMAZOO,MI 49001 | | PC | 2015 OPERATING EXPENSES | 10,000 |
| FONTANA CHAMBER ARTS 359 S KALAMAZOO MALL ST STE 200 KALAMAZOO,MI 49007 | | PC | 2014-15 PRO GRAMMING AND OUTREACH PROJECTS | 15,000 |
| FRIENSHIP HOUSE 1833 S BURDICK ST KALAMAZOO,MI 49001 | | PC | CHRISTIAN RESOURCE CENTER EMERGENCY RELIEF FUND | 35,000 |
| GOODWILL INDUSTRIES OF SW MICHIGAN 420 EAST ALCOTT KALAMAZOO,MI 49001 | | PC | GED STUDENT TESTING & EXAMINATION COSTS | 25,000 |
| HOUSING RESOURCES INC 420 EAST ALCOTT SUITE 200 KALAMAZOO,MI 49001 | | PC | OPERATING SUPPORT | 25,000 |
| IRVING S GILMORE INT'L KEYBOARD FESTIVAL 359 S BURDICK ST STE 101 KALAMAZOO,MI 49007 | | PC | 2014-15 PIANO LAB PRO GRAM | 20,000 |
| JULIUS & ESTHER STULBERG COMPETITION INC 359 S BURDICK ST STE 14 KALAMAZOO,MI 49007 | | PC | MASTER CLASS & EDUCATION OUTREACH INITIATIVES | 8,000 |
| KAIROS DWELLING 2945 GULL RD KALAMAZOO,MI 49048 | | PC | 2015 OPERATING EXPENSES | 25,000 |
| KAL NEIGHBORHOOD HOUSING SERVICES 802 S WESTNEDGE AVE KALAMAZOO,MI 49008 | | PC | HOMEOWNERSHIP CENTER OPERATIONS | 15,000 |
| KALAMAZOO AVIATION HISTORY MUSEUM 6151 PORTAGE RD PORTAGE,MI 49002 | | PC | TRACKING A LEGEND EXHIBIT | 20,000 |
| KALAMAZOO BOOK ARTS CENTER 326 W KALAMAZOO AVE STE 422 KALAMAZOO,MI 49007 | | PC | EDUCATIONAL AND INTERNSHIP PROGRAMS | 10,000 |
| Total | | | | 1,088,000 |

| Recipient | If recipient is an individual, show any relationship to | Foundation status of | Purpose of grant or contribution | A mount |
|--|---|-------------------------|---|---------|
| Name and address (home or business | any foundation manager or substantial contributor | recipient | | |
| a Paid during the year | | | | |
| KALAMAZOO CENTER FOR YOUTH AND COMMUNITY PO BOX 50227 KALAMAZOO,MI 49005 | | PC | PROGRAMMING AND OPERATIONS | 40,000 |
| KALAMAZOO CIVIC THEATRE 329 SOUTH PARK STREET KALAMAZOO,MI 49007 | | PC | TESSITURA - CONSORTIUM TICKETING SYSTEM | 25,000 |
| KALAMAZOO COLLECTIVE HOUSING 2101 WILBUR ST KALAMAZOO,MI 49006 | | PC | PROGRAMMING COSTS | 25,000 |
| KALAMAZOO COUNTY GOVERNMENT 9TH CIRCUIT COURT 201 WEST KALAMAZOO AVENUE KALAMAZOO,MI 49007 | | PC | YOUTH OFFENDER TRANSITION PROGRAM | 20,000 |
| KALAMAZOO COUNTY PARKS AND RECREATION 3299 GULL ROAD KALAMAZOO,MI 49048 | | PC | KRV TRAIL - COMSTOCK TO GALESBURG EXTENSION | 5,000 |
| KALAMAZOO CULTURAL CENTER 359 S KALAMAZOO MALL 203 KALAMAZOO,MI 49007 | | PC | EPIC THEATRE RENOVATION COSTS | 20,000 |
| KALAMAZOO IN BLOOM PO BOX 20178 KALAMAZOO,MI 49019 | | PC | 30TH ANNIVERSARY PLANTING COSTS | 5,000 |
| KALAMAZOO INSTITUTE OF ARTS 314 SOUTH PARK STREET KALAMAZOO,MI 49007 | | PC | CHILDREN & TEEN ARTS PROGRAMMING | 20,000 |
| KALAMAZOO JUNIOR GIRLS ORGANIZATION 1114 W PATERSON STREET KALAMAZOO,MI 49007 | | PC | OPERATING COSTS | 10,000 |
| KALAMAZOO JUNIOR SYMPHONY SOCIETY 714 S WESTNEDGE AVE KALAMAZOO,MI 49007 | | PC | COMPREHENSIVE STRING ORCHESTRA TRAINING PROGRAM | 6,000 |
| KALAMAZOO LOAVES AND FISHES 901 PORTAGE ST KALAMAZOO,MI 49001 | | PC | OPERATING SUPPORT | 35,000 |
| KALAMAZOO NATURE CENTER 7000 N WESTNEDGE AVE KALAMAZOO,MI 49009 | | PC | GREENHOUSE AND BUTTERFLY REARING ROOM | 15,000 |
| KALAMAZOO PUBLIC LIBRARY 315 S ROSE ST KALAMAZOO,MI 49007 | | PC | ONE PLACE PROGRAMS AND SERVICES | 5,000 |
| KALAMAZOO SYMPHONY ORCHESTRA 359 S BURDICK ST STE 100 KALAMAZOO,MI 49007 | | PC | ARTISTS IN RESIDENCE PROGRAM | 25,000 |
| | | PC | ARTISTS FORUM | 2,500 |

| Recipient | If recipient is an individual, | Foundation | Purpose of grant or | A mount |
|--|--|------------------------|--|-----------|
| Name and address (home or business) | show any relationship to any foundation manager | status of recipient | contribution | Amount |
| | or substantial contributor | | | |
| a Paid during the year | | | | |
| KALAMAZOO VALLEY HABITAT FOR HUMANITY 1126 GULL RD KALAMAZOO,MI 49048 | | PC | SUSTAINABLE HOUSING SOLUTIONS PROGRAM | 30,000 |
| KVCC - KALAMAZOO COUNTY MENTAL HEALTH & SUBSTANCE ABUSE SERVICES 6767 WEST O AVENUE KALAMAZOO,MI 49003 | | PC | HEALTH FOCUSED CAMPUS PROJECT | 25,000 |
| LOCAL INITIATIVES SUPPORT CORPORATION 141 E MICHIGAN AVENUE SUITE 501 KALAMAZOO,MI 49007 | | PC | MATCH TO RECEIVE 290,000 HUD GRANT | 20,000 |
| MICHIGAN FESTIVAL OF SACRED MUSIC PO BOX 50566 KALAMAZOO,MI 49005 | | PC | 2014-15 FESTIVAL EXPENSES | 10,000 |
| MINISTRY WITH COMMUNITY INC 440 N CHURCH ST KALAMAZOO,MI 49007 | | PC | REBUILDING LIVES CAPITAL CAMPAIGN & DROP-IN MEALS PROGRAM | 60,000 |
| NEW YEAR'S FEST OF KALAMAZOO INC 141 E MICHIGAN AVENUE SUITE 100 KALAMAZOO,MI 49007 | | PC | 29TH ANNUAL NEW YEAR'S FEST | 5,000 |
| OAKWOOD NEIGHBORHOOD ASSOCIATION 3320 LAIRD AVE KALAMAZOO,MI 49008 | | PC | AFTER-SCHOOL TUTORING PROGRAM | 3,000 |
| OPEN DOORS KALAMAZOO PO BOX 50102 KALAMAZOO,MI 49005 | | PC | SUPPORT TEAM OPERATING COSTS AND RENTAL ASSISTANCE PROGRAM | 15,000 |
| PLANNED PARENTHOOD MID & SOUTH MICHIGAN PO BOX 3673 ANN ARBOR,MI 48106 | | PC | EDUCATION PROGRAM IN KALAMAZOO | 10,000 |
| RENAISSANCE ENTERPRISES COMPANY 901 LAY BLVD KALAMAZOO,MI 49001 | | PC | PROGRAMMING SUPPORT | 5,000 |
| SHERMAN LAKE YMCA OUTDOOR CENTER 6225 NORTH 39TH ST AUGUSTA,MI 49012 | | PC | THE PARK OUTDOOR PLAY SPACE | 15,000 |
| ST LUKE'S EPISCOPAL CHURCH 247 WEST LOVELL STREET KALAMAZOO,MI 49007 | | PC | PARTNERS IN HOUSING TRANSITION FUNRITURE | 5,000 |
| STUART AREA RESTORATION ASSOCIATION 530 S DOUGLAS AVENUE KALAMAZOO,MI 49007 | | PC | COMMUNITY ANCHOR PROJECT | 5,000 |
| THE ARC COMMUNITY ADVOCATES 3901 EMERALD DRIVE SUITE B KALAMAZOO,MI 49001 | | PC | INDIVIDUAL AND FAMILY ADVOCACY | 7,500 |
| UNITY OF KALAMAZOO 1204 WHITES RD KALAMAZOO,MI 49008 | | PC | PEACE PIZZAZ 2014 | 2,500 |
| Total | | | | 1,088,000 |

| Recipient | If recipient is an individual, | Foundation | Purpose of grant or | A mount |
|--|--|------------------------|--|-----------|
| Name and address (home or business) | show any relationship to any foundation manager or substantial contributor | status of recipient | contribution | |
| a Paid during the year | | | | |
| URBAN ALLIANCE 1009 E STOCKBRIDGE STE 100 KALAMAZOO,MI 49001 | | PC | WASHINGTON AVE TRANSFORMATION PROJECT | 20,000 |
| VOLUNTEER SERVICES OF GREATER KALAMAZOO 3901 EMERALD DRIVE SUITE A KALAMAZOO,MI 49001 | | PC | OPERATING SUPPORT | 10,000 |
| WELLSPRING CORI TERRY AND DANCERS 359 S KALAMAZOO MALL KALAMAZOO,MI 49007 | | PC | COMMUNITY ENGAGEMENT THROUGH DANCE PROGRAMS | 17,000 |
| WESTERN MICHIGAN UNIVERSITY FOUNDATION WALWOOD HALL KALAMAZOO,MI 49008 | | PC | IN HONOR OF FLOYD L PARKS | 50,000 |
| YWCA OF KALAMAZOO 353 E MICHIGAN AVE KALAMAZOO,MI 49007 | | PC | CHILDREN CENTER-READY TO LEARN & GROW PROGRAM | 25,000 |
| Total | | | | 1,088,000 |

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As Filed Data -

DLN: 93491045001045

Employer identification number

211. 00-10 10-1000 10-10

OMB No 1545-0047

0040

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990, 990-EZ, or 990-PF.
 Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at www.irs.gov/form990.

2013

| Name of the organization | |
|------------------------------------|--|
| HAROLD AND GRACE UPJOHN FOUNDATION | |

38-6052963

| Organ | ization | type (| (check | one' |
|-------|---------|--------|--------|------|
| | | | | |

| Filers of: | Section: | |
|---|--|--|
| Form 990 or 990-EZ | 501(c)() (enter number) organization | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | |
| | ☐ 527 political organization | |
| Form 990-PF | 501(c)(3) exempt private foundation | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | |
| | 501(c)(3) taxable private foundation | |
| | covered by the General Rule or a Special Rule . (), (8), or (10) organization can check boxes for both the General Rule and a Special Rule See instructions | |
| For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II | | |

Special Rules

| Γ | For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1 Complete Parts I and II |
|---|---|
| Γ | For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals Complete Parts I, II, and III |
| Γ | For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use <i>exclusively</i> for religious, charitable, etc., purposes, but these contributions did not total more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an <i>exclusively</i> religious, charitable, etc., purpose. Do not complete any of the parts unless the General Rule applies to this organization because it received <i>nonexclusively</i> religious, charitable, etc., contributions of \$5,000 or more during the year |

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990, or check the box on line H of its Form 990-EZ or on its Form 990PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF)

Name of organization HAROLD AND GRACE UPJOHN FOUNDATION

Employer identification number

38-6052963

| Part I | Contributors (see instructions) Use duplicate copies of Part I if additional space is needed | , 50 | 0032903 |
|------------|--|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| _1_ | EDWIN MEADER IRREVOCABLE TRUST 136 EAST MICHIGAN AVE 9TH FLOOR STE KALAMAZOO, MI 49007 | \$92,500 | Person Payroll Noncash (Complete Part II for noncash contributions) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions) |

Name of organization HAROLD AND GRACE UPJOHN FOUNDATION **Employer identification number**

38-6052963

| Part II | Noncash Property (see instructions) Use duplicate copies of Part II if additional space is needed | | |
|---------------------------|---|--|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (see instructions) | (d) Date received |
| | | \$ | |

Name of organization HAROLD AND GRACE UPJOHN FOUNDATION

Part III

(a) No. from

Employer identification number

| (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
|---|--|-------------------------------------|
| that total more than \$1,000 for the year For organizations completing Part III, enter | individual contributions to section 501 ar. Complete columns (a) through (e) and the total of exclusively religious, charitable, ear (Enter this information once See instructions is needed | e following line entry etc, |
| GRACE GISGIII FOGILETATION | | 38-6052963 |
| GRACE OPJOHN FOUNDATION | | |

| Part I | (=, - = - = - = - = - = - = - = - = - = - | ,- | | (-, g g |
|----------------|---|-----|------------------|-------------------------------------|
| | | | | _ |
| | | | | _ |
| | | (e) | Transfer of gift | |
| | Transferee's name, address, a | | | nship of transferor to transferee |
| - | | | | |
| _ | | | | |
| (a) No. | | Γ | | |
| from Part I | (b) Purpose of gift | (с |) Use of gift | (d) Description of how gift is held |
| _ | | | | _ |
| _ - | | | | - |
| | | (e) | Transfer of gift | |
| | Transferee's name, address, a | | | nship of transferor to transferee |
| - | | | | |
| | | | | · |
| (a) No. | | | | |
| from Part I | (b) Purpose of gift | (с |) Use of gift | (d) Description of how gift is held |
| | | | | |
| _ - | | | | _ |
| _ | | (0) | Transfer of gift | |
| | Transferee's name, address, a | | | nship of transferor to transferee |
| - | | | | |
| | | | | |
| (a) No. | | | | |
| from Part I | (b) Purpose of gift | (с |) Use of gift | (d) Description of how gift is held |
| _ | | | | _ |
| | | | | |

| (a) No. from Part I | (b) Purpose of gift | (c) Use of gift | (d) Description of how gift is held |
|---------------------------|-------------------------------|----------------------|---------------------------------------|
| _ | | | |
| _ _ | | | |
| | Transferee's name, address, a | (e) Transfer of gift | ationship of transferor to transferee |

TY 2013 Accounting Fees Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|--|--------|--------------------------|------------------------|---|
| ACCOUNTING FEES - PLANTE & MORAN, PLLC | 7,000 | 1,400 | | 5,600 |
| ACCOUNTING FEES - RELATED TO TAX EXEMPT INCOME | 0 | 0 | | 0 |

| etile GRAPHIC p | orint - DO NOT PROCESS | As Filed Data - | DLN: 9349104500104 |
|-----------------|------------------------|-----------------|--------------------|
| | | | |

TY 2013 Investments Corporate Bonds Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

| Name of Bond | End of Year Book Value | End of Year Fair Market Value |
|--|---------------------------|----------------------------------|
| GARMONG NEW SPAPER DEV FLTG .737% 09/01/16 | 100,000 | 100,000 |

TY 2013 Investments Corporate Stock Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

| Name of Stock | End of Year Book Value | End of Year Fair Market Value |
|-------------------------------|---------------------------|----------------------------------|
| ABBEVIE INC | 55,944 | 228,456 |
| ABBOTT LABS | 51,590 | 156,924 |
| ACCENTURE PLC SHS CL A NEW | 207,456 | 421,824 |
| AFFILIATED MANAGERS GROUP INC | 254,042 | 699,265 |
| APPLE INC | 153,718 | 453,600 |
| BECTON DICKINSON & COMPANY | 141,280 | 257,400 |
| BORG WARNER INC | 243,581 | 228,080 |
| CARMAX | 107,200 | 559,100 |
| CB RICHARD ELLIS GROUP INC A | 287,789 | 320,000 |
| CHICAGO BRIDGE & IRON CO. ADR | 310,532 | 218,560 |
| CORE LABORATORIES NV ADR | 155,655 | 306,966 |
| DICK'S SPORTING GOODS INC | 261,569 | 226,850 |
| DRESSER-RAND GROUP INC | 247,870 | 326,800 |
| ECOLAB INC | 136,524 | 333,690 |
| EXPEDITORS INTL WASHINGTON | 187,019 | 426,600 |
| EXPRESS SCRIPTS HOLDING CO | 239,001 | 268,870 |
| EXXON MOBIL CORP | 17,930 | 638,286 |
| FASTENAL CO | 75,264 | 422,784 |
| GENERAL ELECTRIC CO | 22,023 | 348,435 |
| GILEAD SCIENCES INC | 109,798 | 604,800 |
| GOOGLE INC CL A | 199,534 | 450,780 |
| HALLIBURTON CO | 257,312 | 220,560 |
| ILLINOIS TOOL WORKS INC | 142,248 | 437,040 |
| INTERCONTINENTALEXCHANGE INC | 248,921 | 437,409 |
| INTUIT INC | 191,332 | 554,463 |
| JACOBS ENGINEERING GROUP INC | 126,660 | 284,700 |
| LAUDER ESTEE COS INC CL A | 258,717 | 263,130 |
| MYLAN INC | 197,183 | 267,750 |
| O REILLY AUTOMOTIVE INC | 52,640 | 703,520 |
| OMNICOM GROUP INC | 168,546 | 373,672 |

| | nd of Year Fair Market Value |
|----|---------------------------------|
| 38 | 363,165 |
| 33 | 235,530 |
| 65 | 175,608 |
| 16 | 1,027,616 |
| 97 | 252,000 |
| 42 | 525,180 |
| 77 | 462,480 |
| 88 | 577,980 |
| | ,688 |

| efile GRAPHIC print - DO NOT PROCESS | As Filed Data - | | DLN: 93491045001045 |
|---|-----------------|----------------------|---------------------|
| TY 2013 Investments Governi Obligations Schedule | ment | | |
| Name: | HAROLD AND GRAC | CE UPJOHN FOUNDATION | |
| EIN: | 38-6052963 | | |
| US Government Securities - End of Year Book Value: | | 0 | |
| US Government Securities - End of Year Fair Market Value: | | 0 | |
| State & Local Government Securities - End of Year Book Value: | ļ | 50,000 | |
| State & Local Government | | | |

46,500

Securities - End of Year Fair

Market Value:

TY 2013 Investments - Other Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

| Category/ Item | Listed at Cost or FMV | Book Value | End of Year Fair Market Value |
|---|-----------------------|------------|----------------------------------|
| ISHARES TR MSCI EAFE INDEX FUND | AT COST | 979,172 | 1,074,360 |
| ORRSTOWN BANK 1.000% 11/14/14 | AT COST | 200,000 | 200,027 |
| VANGUARD EMERGING MARKETS ETF | AT COST | 461,300 | 426,400 |
| VANGURAD SHORT-TERM INVESTMENT GRADE FUND ADM | AT COST | 600,000 | 594,005 |

TY 2013 Other Expenses Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

| Description | Revenue and Expenses per Books | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|----------------------------|-----------------------------------|--------------------------|---------------------|--|
| TELEPHONE | 65 | 0 | | 65 |
| MICHIGAN ANNUAL REPORT FEE | 20 | 0 | | 20 |
| CLERICAL | 4,543 | 0 | | 4,543 |
| CONTIUNING EDUCATION | 544 | 0 | | 544 |
| OFFICE SUPPLIES | 1,205 | 0 | | 1,205 |
| MISCELLANEOUS | 1,528 | 0 | | 1,528 |

TY 2013 Other Professional Fees Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|---|--------|--------------------------|------------------------|---|
| ASSET CUSTODIAL FEES - GREENLEAF TRUST | 64,053 | 64,053 | | 0 |
| ASSET CUSTODIAL FEES - GREENLEAF TRUST TAX EXEMPT | 1 | 0 | | 0 |
| ASSET MANAGEMENT FEES - ARCADIA INVESTMENT MANAGEMENT | 30,541 | 30,541 | | 0 |
| ASSET MANAGEMENT FEES - ARCADIA INVESTMENT MANAGEMENT | 1 | 0 | | 0 |

TY 2013 Taxes Schedule

Name: HAROLD AND GRACE UPJOHN FOUNDATION

| Category | Amount | Net Investment Income | Adjusted Net Income | Disbursements for Charitable Purposes |
|--------------------|--------|--------------------------|------------------------|---|
| FEDERAL EXCISE TAX | 6,361 | 0 | | 0 |
| FOREIGN TAXES | 1,247 | 1,247 | | 0 |