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DLN: 93493204007625

Form **990** 

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

		<b>2013 ca</b> applicable	c Name of organization  FLORIDA HEALTH SCIENCES CENTER INC	-2014	D Emple	yer identi	fication number		
┌ Ad	dress c	hange	Doing Business As		59-3	458145			
	me cha	_	TAMPA GENERAL HOSPITAL						
	tial reti rminate		Number and street (or P O box if mail is not delivered to street address) Room/suit PO BOX 1289	e		E Telephone number (813) 844-7000			
☐ Am	nended	return	City or town, state or province, country, and ZIP or foreign postal code TAMPA, FL 33601		(813	) 0 4 4 - 7 0 1			
Г Ар	plicatio	n pending			<b>G</b> Gross	receipts \$ 1	,457,733,374		
			F Name and address of principal officer Steve L Short CFO Attn Corporate Accounting P O Box 1289	su	this a group bordinates?		ΓYes <b>Γ</b> No		
			Tampa,FL 33601		e all subord :luded?	ınates	│ Yes │ No		
I Ta	ax-exer	mpt statu	s	If	"No," attacl	nalıst (s	ee instructions)		
J W	ebsit	e:► ht	tp //www tgh org	H(c) G	roup exemp	tıon numb	er ►		
			n	<b>L</b> Year o	f formation 1	997 <b>M</b> St	ate of legal domicile FL		
Pa	rt I	Sur	nmary						
Activities & Governance		centere care pr play a s	I from wellness and primary care to the most complex specialty care and ped approach, and our services are delivered in an exceptional manner, with ocesses, cost-effectiveness, and patient experience. With our unique bler special role in supporting medical education and research in our region.  This box I if the organization discontinued its operations or disposed of	n benchma nd of acad	ark performa	ance in cli her health	nical outcomes, n care partners, we		
<u>e</u> s	3	Numhe	r of voting members of the governing body (Part VI, line 1a)			3	14		
Ĭ			r of independent voting members of the governing body (Part VI, line 1b)			4	9		
ृ	5	Total n	umber of individuals employed in calendar year 2013 (Part V, line 2a) .			5	8,218		
	1		umber of volunteers (estimate if necessary)			6	350		
			nrelated business revenue from Part VIII, column (C), line 12			7a	929,510		
	Ь	Net uni	related business taxable income from Form 990-T, line 34	1	rior Year	7b	368,346		
	8	Cont	ributions and grants (Part VIII, line 1h)		6,022	441	<b>Current Year</b> 6,514,142		
ē	9		ram service revenue (Part VIII, line 2g)		1,010,430,		1,075,363,306		
Rayenue	10		stment income (Part VIII, column (A), lines 3, 4, and 7d)		25,688,257		45,755,294		
ď	11	Othe	r revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	), lines 5, 6d, 8c, 9c, 10c, and 11e)					
	12		revenue—add lines 8 through 11 (must equal Part VIII, column (A), line		1,035,546	.050	1,127,632,742		
	13		ts and similar amounts paid (Part IX, column (A), lines 1–3)		1,029		873,145		
	14		fits paid to or for members (Part IX, column (A), line 4)			0	0		
\$	15	Salaı 5–10	ries, other compensation, employee benefits (Part IX, column (A), lines		482,254	874	490,538,942		
Expenses	16a		essional fundraising fees (Part IX, column (A), line 11e)			0	0		
五	b		fundraising expenses (Part IX, column (D), line 25) • 0		502.420	0.10	527.750.646		
	17 18		r expenses (Part IX, column (A), lines 11a-11d, 11f-24e) lexpenses Add lines 13-17 (must equal Part IX, column (A), line 25)	503,438,848 986,723,166			537,758,616 1,029,170,703		
	19		nue less expenses Subtract line 18 from line 12		48,822		98,462,039		
Net Assets or Fund Balances				+	ning of Curre		End of Year		
455. B.a.	20		l assets (Part X, line 16)		1,372,968		1,491,356,417		
4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	21		I liabilities (Part X, line 26)		761,007		791,047,462		
	22		nature Block		611,961,	415	700,308,955		
Unde my k	nowle	alties o	<b>nature Block</b> f perjury, I declare that I have examined this return, including accompany  d belief, it is true, correct, and complete Declaration of preparer (other the  knowledge						
			natura of officer		2015-07-14				
Sigr Her		Ste	nature of officer  ve L Short CFO and Executive Vice President be or print name and title		Date				
		<u>                                      </u>	Print/Type preparer's name Preparer's signature Da	\	Check / If	PTIN			
Pai	d	}	Allison Franklin 20	15-07-14	self-employed	P0044864	40		
	pare	er [	Firm's name F KPMG LLP		Firm's EIN 🟲 1	.)-))2052U/			
Use	On	ıly	Firm's address 300 North Greene Street Suite 400 Greensboro, NC 27401		Phone no (33	6) 433-7081	_		

Part III	Statement of	Program	Service	Accomplishme	ents

Briefly describe the organization's mission

Tampa General Hospital is committed to serving all residents of West Central Florida. We provide comprehensive health services, ranging from wellness and primary care to the most complex specialty care and post-acute services. Our care reflects a patient-centered approach, and our services are delivered in an exceptional manner, with benchmark performance in clinical outcomes, care processes, cost-effectiveness, and patient experience. With our unique blend of academic and other health care partners, we play a special role in supporting medical education and research in our region.

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code ) (Expenses \$ 784,899,586 including grants of \$ ) (Revenue \$ 1,024,135,138)

Healthcare Services Tampa General Hospital, a leading safety net, private not-for-profit hospital, is one of the most comprehensive medical facilities in West Central Florida serving a dozen counties with a population in excess of 4 million. As one of the largest hospitals in Florida, Tampa General is licensed for 1,018 beds, and with over 6,500 employees, is one of the region's largest employers. TGH is the area's only Level 1 Trauma center and one of just four burn centers in Florida. With four medical helicopters, we are able to transport critically injured or ill patients from 23 surrounding counties to receive the advanced care they need. The hospital is home to one of the leading organ transplant centers in the country, having performed more than 6,000 adult solid organ transplants, including the state's first successful heart transplant in 1985. TGH is a state-certified comprehensive stroke center, and its 32-bed Neuroscience Intensive Care Unit is the largest on the west coast of Florida. Other outstanding centers include cardiovascular, orthopedics, high risk and normal obstetrics, urology, ENT, endocrinology, and the Children's Medical Center, which features a nine-bed pediatric intensive care unit and one of just three outpatient pediatric dialysis units in the state. Services for outpatients are provided in a variety of locations. A range of diagnostic and therapeutic outpatient services are provided on the TGH campus. In addition, TGH provides outpatient rehabilitation services in an offsite facility and primary and specialty physician services in various offsite clinics. As the region's leading safety net hospital, Tampa General is committed to providing area residents with excellent and compassionate health care ranging from the simplest to the most complex medical services. TGH provides medical services to those unable to pay through various means, including the Hillsborough County Health Plan and the State Medicald program. In addition, TGH provides trauma care on a regional basis as well as ot

**4b** (Code ) (Expenses \$ 20,520,220 including grants of \$ ) (Revenue \$ 9,003,036)

Residents' teaching program (the revenues and expenses disclosed in this section include direct graduate medical education only) Tampa General Hospital has been affiliated with the University of South Florida ("USF") College of Medicine since the school was created in the early 1970s. Tampa General Hospital is the primary teaching affiliate of the Morsani College of Medicine at the University of South Florida. TGH has approximately 300 residents that rotate through the hospital each year. The Medicare program funds approximately 200 residents, with the remaining slots funded solely by the hospital. These residents are assigned to Tampa General Hospital for specialty training in areas ranging from general internal medicine to neurosurgery. In addition, medical, nursing and physical therapy students all receive part of their training at Tampa General Hospital on an annual basis. University of South Tampa has 120 medical students rotating at Tampa General Hospital during our Fiscal Year 2014. Faculty of the Morsani College of Medicine at the University of South Florida admit and care for patients at Tampa General Hospital as do community physicians, many of whom also serve as USF adjunct clinical faculty.

**4c** (Code ) (Expenses \$ 2,238,075 including grants of \$ ) (Revenue \$ 2,209,073 )

Clinical Research As the region's only Level 1 Trauma Center and the primary teaching hospital for the Morsani College of Medicine at the University of South Florida, Tampa General Hospital is uniquely poised to conduct cutting-edge clinical trials advancing the state of medicine every day. The Office of Clinical Research (OCR) is committed to supporting investigators, sponsors, and patients participating in clinical trials. We provide strategic services, education and training, and comprehensive review processes designed to fulfill the potential of clinical investigators and their research staff. TGH is actively engaged in clinical trials with university physicians and private physicians. During fiscal year 2014, the OCR provided oversight for a total of 578 active studies including 218 newly approved studies. In addition to the OCR administrative services, the TGH Center for Outpatient Research Excellence (CORE) provides coordination services that begin before site initiation and continue for the duration of the study. Pre-study services include study placement, coordination of pre-study site visit, regulatory work, laboratory and radiology research pricing, and arrangements for special services. Study coordination services include recruitment, screening, subject enrollment, study visits/procedures, investigational drug services, administration and accountability, packaging and shipping, source documentation, case report form completion, and long term record storage.

(Code ) (Expenses \$ 35,053,083 including grants of \$ 2,784,943 ) (Revenue \$ 39,086,549 )

Tampa General Hospital's Other Program Services include cafeteria and vending sales, parking garage revenues, pharmacy sales to employees, net assets released from restrictions, and other miscellaneous revenue

**4d** Other program services (Describe in Schedule O )

(Expenses \$ 35,053,083 including grants of \$ 2,784,943 ) (Revenue \$ 39,086,549 )

le Total program service expenses ► 842,710,964

Part TV	Check	list of	Required	<b>Schedules</b>

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III </i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

Par	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	· ·	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   684			
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable  1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
ь	If "Yes," enter the name of the foreign country $\blacktriangleright^{CJ}$			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	_		
6-		5c		N.a
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6a		No
_	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
C	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year   7d			
	,	1		
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	F		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	L.		
a	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		ı
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O	134		<u> </u>
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	_		
	Enter the amount of reserves on hand	 		<u> </u>
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
h	If "Yes," has it filed a Form 7.20 to report these payments? If "No," provide an explanation in Schedule O	14h	I	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?.	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	Ì
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O			No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R		ie Cod	
	· · · · · · · · · · · · · · · · · · ·		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
ь	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Yes	
13		12c		
13 14	In Schedule O how this was done		Yes	
	In Schedule O how this was done	13	Yes Yes	
14 15	In Schedule O how this was done	13	Yes Yes	
14 15 a	In Schedule O how this was done	13	Yes Yes Yes	
14 15 a	In Schedule O how this was done	13 14 15a	Yes Yes Yes	
14 15 a b	In Schedule O how this was done	13 14 15a	Yes Yes Yes	No
14 15 a b	In Schedule O how this was done	13 14 15a 15b	Yes Yes Yes	No
14 15 a b 16a b	In Schedule O how this was done	13 14 15a 15b	Yes Yes Yes	No
14 15 a b 16a b	In Schedule O how this was done	13 14 15a 15b	Yes Yes Yes	No
14 15 a b 16a b	In Schedule O how this was done	13 14 15a 15b	Yes Yes Yes	No

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

interest policy, and financial statements available to the public during the tax year

Form 990	(2013)	
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г	а	ч	_	•

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours for related	Position (do not check more than one box, unless person is both an officer and a director/trustee)						from the organization (W-organizations (*)		'	(F) Estimount of the compenion of the co	ated of other sation the
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-14130)	- 2/1099-M13C)		relat organiza	ed
											-		
											+		
											+		
											+		
											+		
											+		
											1		
1b	Sub-Total							<b>•</b>					
c d	Total from continuation sheet Total (add lines 1b and 1c).	s to Part VII, S	ection A	٠.	•	•	•	-	17,401,357		0		1,161,563
2	Total number of individuals (in \$100,000 of reportable compe	cluding but not					d abov	e) w		an	1		· •
										_		Yes	No
3	Did the organization list any <b>fo</b> on line 1a? <i>If "Yes," complete S</i>								, or highest compen	sated employee	3	Yes	
4	For any individual listed on line organization and related organ												
5	Did any person listed on line 1	a receive or acc	rue cor	npen	• satio	• on fr	• • om anv	• / unr	related organization	or individual for	4	Yes	
-	services rendered to the organ										5		No
	ction B. Independent Co												
1	Complete this table for your five compensation from the organization											tax yea	r
		(A)	-						<u> </u>	(B)			C)

(A)	(B)	(C)
Name and business address	Description of services	Compensation
LIFELINK FOUNDATION INC PO BOX 102474 ATLANTA GA 30368	ORGAN ACQUISITION	14,916,687
GULF TO BAY ANESTHESIOLOGY ASSOCIATE 400 N ASHLEY DRIVE TAMPA FL 33602	PHYSICIANS	4,478,252
CARLTON FIELDS PA PO BOX 3239 TAMPA FL 33601	LEGAL SERVICES	3,270,671
GP MICROSOFT LICENSING 1950 N STEMMONS FAIRWAY DALLAS TX 75207	SOFTWARE LICENSING	3,244,640
UNIVERSITY MED SERVICE ASSOC PO BOX 917492 ORLANDO FL 32891	PHYSICIAN DIRECTORSHIP	3,025,485
Total number of independent continues (including but not limited to these listed above)	who received more than	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►137

Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f g
Program Service Revenue	2a b c d e f
evenue	9 3 4 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6
Other R	b c 9a b
	10a
	11a b c d

Form 99		· ·	_					Page <b>9</b>
Part V	4 1 1 1	Statement o Check if Schedu	o <b>f Revenue</b> ule O contains a respons	se or note to any lir	ne in this Part VIII			
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ω <u>ε</u>	1a	Federated cam	paigns 1a	0				
Grants mounts	ь	Membership du	ies <b>1b</b>	0				
ē. Gr	С	Fundraising eve	ents <b>1c</b>	0				
Giffs, iilar A	d	Related organiz	zations 1d	2,671,408				
m.G	e	Government grants	rs (contributions) <b>1e</b>	3,671,239				
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contribution	ons, gifts, grants, and <b>1f</b> ot included above	171,495				
ntrib d Oth	g	1a-1f \$	ons included in lines	0				
<u>ರಿ ೯</u>	h	Total. Add lines	s 1 a - 1 f	· · · •	6,514,142			
e				Business Code				
ven	2a	Patient Service Re		622000	1,009,494,444	1,009,494,444	0	0
<u>æ</u>	b	Disproportionate S		622000	23,643,730	23,643,730	0	0
ž	c d	Research, Meaning	acy Sales-Employees	446110 621990	23,082,325	23,082,325	0	0
33	e e	Commercial Lab	grafiose and other	621500	18,213,297 929,510	18,213,297	929,510	0
Ē	f		am service revenue	021300	929,310	0	929,310	0
Program Serwoe Revenue			L		_			
	g 3		s 2a-2f		1,075,363,306			
		and other simil	ar amounts)	🟲 📗	17,206,147	0	0	17,206,147
	4		stment of tax-exempt bond p	roceeds 🕨	8,877	0	0	8,877
	5	Royalties	(ı) Real	(II) Personal	١	o o	9	
	6a	Gross rents	(I) Real	(II) Personal				
	ь	Less rental						
	С	expenses Rental income	0	0				
	d	or (loss) Net rental inco	me or (loss)					
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other	358,640,902	0				
	b	than inventory Less cost or other basis and sales expenses	330,100,632	0				
	С	Gain or (loss)	28,540,270	0				
	d	Net gaın or (los	ss)		28,540,270	0	0	28,540,270
Other Revenue	8a	events (not inc \$	0 s reported on line 1c)					
7			а					
Ě	Ь		penses b					
	c 9a	Gross income f	(loss) from fundraising e from gaming activities ne 19	vents 🛌				
	b	Less direct ex	a penses b					
	С		loss) from gaming activ	ities				
	10a	Gross sales of returns and allo						
	ь	Less cost of a	oods sold <b>b</b>					
	С	Net income or (	loss) from sales of inve	ntory 🛌				
		Miscellaneous	s Revenue	Business Code				
	11a							
	Ь							
	С	A.II					2	
	d	All other reven	L		0	0	0	0
	е	Total. Add lines		· · · •	0			
	12	Total revenue.	See Instructions		1,127,632,742	1,074,433,796	929,510	45,755,294

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) .マ Check if Schedule O contains a response or note to any line in this Part IX (B) (D) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 873,145 873,145 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees 9,329,538 2,025,179 7,304,359 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 4,823,283 4,823,283 Other salaries and wages 372,989,008 307,539,213 65,449,795 Pension plan accruals and contributions (include section 401(k) 12,705,827 10,484,228 2,221,599 and 403(b) employer contributions) . . . . 63,229,845 54,009,658 9,220,187 Other employee benefits . . . . 10 27,461,441 22,556,975 4,904,466 11 Fees for services (non-employees) 5,701,084 1,231,864 4,469,220 Management . . . . . 3,605,544 1,500 3,604,044 Legal . . . . . . . . 338,676 338,676 Lobbying . . . . . . . . . . . . 371,864 371,864 Professional fundraising services See Part IV, line 17 Investment management fees . . . . . 2,182,467 2,182,467 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 110,043,179 96,065,670 13,977,509 Schedule 0) . . . . . . . . . Advertising and promotion . . 4,065,725 17,376 4,048,349 12 13 Office expenses . . . . . 270,751,898 249,931,729 20,820,169 31,251,751 11,459,572 19,792,179 14 Information technology . . 15 Royalties . 15,478,536 13,621,112 1,857,424 16 Occupancy . . . . . . . **17** Travel . . . . . . . 1,572,531 579,546 992,985 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 19 Conferences, conventions, and meetings . . . 181,227 96,424 84,803 20 Interest . . . . . . . . . . . . 16,336,401 14,376,033 1,960,368 Payments to affiliates . . . . . . 21 46,712 46,712 43,148,593 14,556,574 22 Depreciation, depletion, and amortization . 28,592,019 23 13,932,052 13,932,052 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a Assessments 13,949,209 13,949,209 0 0 Dues and Memberships 1,958,358 478,017 1,480,341 0 0 c Property Taxes and Other Taxes 135,324 32,705 102,619 d Recruitment Costs 0 1,431,698 231,591 1,200,107 0 e All other expenses 1,275,787 254,283 1,021,504 Total functional expenses. Add lines 1 through 24e 25 1,029,170,703 842,710,964 186,459,739 0 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► Tif following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Par	t X	Balance Sheet Check if Schedule O contains a response or note to any line	ın this	Part X			
					(A)		(B)
	1	Cash-non-interest-bearing			Beginning of year 21,645	1	End of year 21,845
	2	Savings and temporary cash investments			125,131,782	2	150,760,813
	3	Pledges and grants receivable, net			566,765	3	841,303
	4	Accounts receivable, net			140,200,302	4	121,034,857
	5	Loans and other receivables from current and former officer key employees, and highest compensated employees Com Schedule L	ctors, trustees, art II of	140,200,302	5	121,004,007	
Assets	6	Loans and other receivables from other disqualified persons section $4958(f)(1)$ ), persons described in section $4958(c)(employers)$ and sponsoring organizations of section $501(c)(employers)$ organizations (see instructions) Complete Part	(3 <sup>°</sup> )(B), 9) volu	and contributing ntary employees'		6	
88	7	Notes and loans receivable, net				7	
4	8	Inventories for sale or use			20,167,792	8	20,553,796
	9	Prepaid expenses and deferred charges		6,178,463	9	16,227,701	
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	842,736,456			
	ь	Less accumulated depreciation	10b	388,838,960	449,020,218	<b>10</b> c	453,897,496
	11	Investments—publicly traded securities		610,935,246	11	686,229,999	
	12	Investments—other securities See Part IV, line 11		7,261,894	12	9,412,578	
	13	Investments—program-related See Part IV, line 11			13		
	14	Intangible assets			5,436,943	14	4,832,838
	15	Other assets See Part IV, line 11			8,047,671	15	27,543,191
	16	Total assets. Add lines 1 through 15 (must equal line 34)		1,372,968,721	16	1,491,356,417	
	17	Accounts payable and accrued expenses			175,938,189	17	209,793,009
	18	Grants payable			18		
	19	Deferred revenue			41,194	19	
	20	Tax-exempt bond liabilities			398,755,102	20	396,507,365
S	21	Escrow or custodial account liability Complete Part IV of S	chedu	e D		21	
Liabilitie	22	Loans and other payables to current and former officers, dir key employees, highest compensated employees, and disqu					
ab		persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third pa	rties		2,235,310	23	324,537
	24	Unsecured notes and loans payable to unrelated third partie	es .			24	
	25	Other liabilities (including federal income tax, payables to rand other liabilities not included on lines 17-24) Complete D			184,037,511	25	184,422,551
	26	Total liabilities. Add lines 17 through 25			761,007,306	26	791,047,462
s e		Organizations that follow SFAS 117 (ASC 958), check here					<u> </u>
Fund Balances	27	lines 27 through 29, and lines 33 and 34.  Unrestricted net assets			602,195,811	27	691,556,436
<u> </u>	28	Temporarily restricted net assets	•		9,765,604	28	8,752,519
B .	29	Permanently restricted net assets		• •	0,700,004	29	0,732,313
ŭn	29	Organizations that do not follow SFAS 117 (ASC 958), chec	k boro	 be ⊏ and		29	
or FI		complete lines 30 through 34.	k liele	r j aliu			
£.	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fun				31	
	32	Retained earnings, endowment, accumulated income, or oth	er fund	s		32	
Net	33	Total net assets or fund balances			611,961,415	33	700,308,955
	34	Total liabilities and net assets/fund balances	•		1,372,968,721	34	1,491,356,417
							Form <b>990</b> (2013)

					age ==
Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI			<u> </u>	৮
1	Total revenue (must equal Part VIII, column (A), line 12)				
_	Total revenue (must equal Part VIII, Column (A), me 12)	1		1,127,€	532,742
2	Total expenses (must equal Part IX, column (A), line 25)	2		1,029,1	170,703
3	Revenue less expenses Subtract line 2 from line 1	3		98.4	162,039
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		-	961,415
5	Net unrealized gains (losses) on investments	-+		011,5	701,413
		5		-4,9	901,801
6	Donated services and use of facilities	6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-5,2	212,698
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		700,3	308,955
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

**Software ID:** 13000241 **Software Version:** v1.00

**EIN:** 59-3458145

Name: FLORIDA HEALTH SCIENCES CENTER INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Ind	1	ntracto						1	<b>.</b>	
<b>(A)</b> Name and Title	(B) A verage	(C) Position (do not check				<b>(D)</b> Reportable	<b>(E)</b> Reportable	<b>(F)</b> Estimated amount		
Name and Title	hours per	more th					;	compensation	compensation	of other
	week (list	perso						from the	from related	compensation
	any hours for related	and a	dire					organization (W- 2/1099-MISC)	organizations (W- 2/1099-MISC)	from the organization and
	organizations	옥필	=	Office	Keş emploşee		Former	2/1099-14130)	2/1099-M13C)	related
	below	불통	ŝ <u>‡</u>	쥰	Ē.		[∄			organızatıons
	dotted line)	[중호 	∄		夏	800	*			
		ੇਂ≢	<u> </u>		ô	3				
		Individual trustee or director	₹		Ō	필				
		<sup>α</sup> ·	Institutional Trustee			Highest compensated employee				
			້			2				
John A Brabson Jr	1	х						0	0	0
Board Member	0	_ ^						0	0	
Owen Fredrick Dobbins	1	х						0	0	0
Board Member	0	*						0	U	0
Devanand Mangar MD	1	, , , , , , , , , , , , , , , , , , ,								
Board Member	0	X						0	0	0
John B McKıbbon III	1	.,								
Board Member	0	X						0	0	0
Eugene H McNichols	1							_	_	_
Board Member	0	×						0	0	0
Pamela S Muma	1									
Board Member	0	X						0	0	0
Shelton E Quarles	1									
Board Member	0	X						0	0	0
Dana L Shires MD	1									
Board Member		Х						0	0	0
John T Sinnott MD	0									
		х						0	0	0
Board Member  David A Straz Jr	0									
		х		Х				0	0	0
Board Member & Chairman Joseph W Taggart	0		1			<del>                                     </del>				
		х						0	0	0
Board Member John T Touchton Jr	0		1			<del>                                     </del>				
		x						0	0	0
Board Member Erika Wallace	0		-			-				
		x						0	0	0
Board Member Bruce Zwiebel MD	4 00									
		х						61,667	0	0
Board Member  Michael Gorsage	0									
	50	l x						0	0	0
Senior Vice President of Strategic Svcs and Business Development	0	^							Ŭ	Ů
Laura Haubner MD	50									
Vice President Chief Quality Officer	0	X						0	0	0
James Tanner MD	50									
Senior Vice President TGMG	0	Х						0	0	0
Rebecca Zucarelli	50									
Senior Vice President Patient Experience Officers		Х						0	0	0
Mark Anderson	0 50		1			<u> </u>				
		х						0	0	0
Sr Vice President of Ambulatory Services  James R Burkhart	50									
				Х				1,032,108	0	6,685
President - CEO  Janet H Davis	50									
	30			Х				517,502	0	39,143
Senior Vice President, CNO Robin W DeLaVergne	0		_			1				
•	50			х				392,844	0	30,397
Senior Vice President Development	0	ļ		_		<del>                                     </del>	_			
Cheryl A Eagan	50			х				393,370	0	33,654
Senior Vice President Support Services	0	ļ				1				
Anthony D Escobio	50			x		1		296,829	0	36,675
Vice President Patient Financial Services	0		_		_	<del>                                     </del>	<u> </u>			, 
Sally H Houston	50			х				670,810	0	51,355
Senior Vice President, CMO	0							,		

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (D) (F) (A) (B) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours per more than one box, unless compensation compensation of other week (list person is both an officer from the from related compensation organization (Worganizations (Wany hours and a director/trustee) from the for related 2/1099-MISC) 2/1099-MISC) organization and Highest employe ♂ Individual trustae or director organizations related nstitutional Trustee mer below organızatıons employee dotted line) t compensated ee Jean M Mayer 50 Х 0 463,581 41.111 Senior Vice President Strategic Services 0 Deana L Nelson 50 Х 967,971 0 70,175 Executive Vice President, COO 0 John H Bond Jr 50 Χ 326,494 0 38,564 Vice President Surgical Services 0 Mark W Campbell 50 0 Х 285,472 32,194 Vice President Materials Management 0 Scott J Arnold 50 Х 316,103 0 32,757 Senior Vice President Information Systems 0 Maureen Ogden 50 Χ 372,705 0 26,726 Vice President Cardiovascular Services Judith M Ploszek 50 Х 569,768 0 45,201 Senior Vice President Finance Administration 0 Chris A Roederer 50 Х 451,674 0 37,464 Senior Vice President Human Resources 0 Steve L Short 50 Χ 870,656 0 79,127 Executive Vice President, CFO 0 50 Jana Gardner Х 232,376 0 37,334 Vice President Physician Practice Operations 0 Vincent D Perron 50 Х 297,825 0 26,693 Vice President Medical Affairs 0 Pamela G Sanders 50 Χ 165,034 0 24,578 Vice President Women and Children Svcs 0 Julita C Kallenborn 50 Χ 194,532 0 32,712 Vice President Acute Care 0 David K Robbins 50 Х 341,571 0 41,242 Vice President Professional Svcs 0 Balajı Ramadoss 50 Χ 221,229 0 21,944 Vice President Chief Technology Officer 0 Maja G Gift 50 Х 200,087 0 26,533 Director of Pharmacy Mark W Weston 50 Х 765,401 0 56,813 Internal Medicine Cardiology 0 Debbie A Rinde-Hoffman 50 Х 758,366 0 56,634 Internal Medicine Cardiology 0 Peter J Berman 50 Х 527,258 0 54,936 Internal Medicine Cardiology 0 Ting C Huang 50 Χ 432,690 0 39,369 Transplant Physician Surgery 0 Guy W Neff MD 50 503,067 0 Х 35.307 Transplant Physician 0 Richard L Paula 50 0 Х 306,162 31,558 Chief Medical Informatics Officer 0 Amy J Paratore 50 Χ 216,536 0 18,850 Vice President Emergency Services Elizabeth J Lindsay-Wood 50 0 27,920 Χ 406,294 Senior Vice President Information Technology 0

50

0

Χ

3,843,375

0

27,912

Ronald A Hytoff

President, CEO

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493204007625

OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection** 

Name	of	the	orga	nizat	ion	
LORID	АН	EALT	H SC	IENCES	CENTER	INC

**Employer identification number** 

									59-3458			
	rt I			blic Charity Sta						nstructions		
ſhe	organı	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forl	ınes 1 throu	ıgh 11, check	only one b	oox)			
1	Г	A churc	ch, conventi	on of churches, or a	ssociation of	churches d	escribed in <b>s</b> e	ection 170(	b)(1)(A)(i).			
2	Γ	A scho	ol described	in <b>section 170(b)(1</b>	. <b>)(A)(ii).</b> (At	tach Schedı	ule E)					
3	굣	A hosp	ital or a coo	perative hospital se	rvice organiz	atıon descr	ıbed ın <b>sectio</b>	n 170(b)(1	)(A)(iii).			
4	Γ	A medi	cal research	n organization operat	ted ın conjun	ction with a	hospital desc	cribed in <b>se</b>	ction 170(b)	<b>1)(A)(iii).</b> E	nter the	
_	_			ty, and state							<del></del>	
5	ļ	_	•	erated for the benefi	_	or universi	ty owned or o	perated by	a governmen	tal unit desc	ribed in	
	_			A)(iv). (Complete P	•							
6	<u> </u>	A federal, state, or local government or governmental unit described in section $170(b)(1)(A)(v)$ .										
7	Г			at normally receives			support from	a governm	ental unit or f	rom the gen	eral public	
8	Г			on 170(b)(1)(A)(vi). described in <b>sectior</b>			nplete Part II	)				
9	Г	An orga	anization tha	at normally receives	(1) more th	an 331/3% c	f its support	from contri	butions, mem	bership fees	, and gross	
		receipt	s from activ	ities related to its ex	xempt function	ons—subjec	t to certain e	xceptions,	and (2) no mo	re than 331,	/3% of	
		its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses										
		acquired by the organization after June 30, 1975 See <b>section 509(a)(2).</b> (Complete Part III )										
10	Γ	An orga	anızatıon org	ganized and operated	d exclusively	to test for p	oublic safety	See <b>sect io</b>	n 509(a)(4).			
11	Γ	An orga	anızatıon orç	ganized and operated	d exclusively	for the ben	efit of, to perf	orm the fun	nctions of, or t	o carry out	the purposes of	
				ly supported organiz						ee <b>section 5</b>	<b>609(a)(3).</b> Check	
				bes the type of supp							.llv. imto avato d	
_	_			b Type II c			· -					
е	J	•	_	ox, I certify that the on managers and otl	_		,		, ,	•	•	
			509(a)(2)	on managers and oc	ner than one	or more par	mery support	ca organiza	icions desemb	ed III Section	11 30 3 (4)(1 ) 01	
f				received a written de	etermination	from the IR	S that it is a	Type I, Typ	oe II, or Type	III support	ing organizatio <u>n,</u>	
			his box	2006				<b>.</b>			J	
g			vugust 17, 2 ig persons?	2006, has the organi	zation accep	ted any girt	or contribution	on from any	or the			
			<b>.</b>	rectly or indirectly o	ontrols, eith	er alone or t	ogether with	persons de	scribed in (ii)	)	Yes No	
		and (III)	) below, the	governing body of th	e supported	organizatioi	1?			11g	(i)	
		(ii) A fa	amily memb	er of a person descr	bed in (i) abo	ove?				11g	(ii)	
		(iii) A 3	35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	above?			11g	(iii)	
h		Provide	the following	ng information about	the supporte	ed organizat	ıon(s)					
•	i) Nam		(ii) EIN	(iii) Type of	( <b>iv)</b> Is t		(v) Did you	•	(vi) Is		(vii) A mount of	
	suppor			organization	organizati		the organiz		organizat		monetary	
0	rganiza	ation		(described on lines 1- 9 above	col (i) list your gove		ın col (i) o suppor		col (i) org		support	
				or IRC section	docume	_	Заррог		I III the o	3 .		
				(see								
				instructions))	Yes	No	Yes	No	Yes	No	1	
							† - <del></del>	1	+	1		
T_4-									+	1	<del>                                     </del>	

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	( <b>b)</b> 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the state of the sta	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

<b>Part IV Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).								
	Facts And Circumstances Test							
Retu	ırn Reference	Explanation						
		Schodulo A / Form 0	000 er 000 E7) 201					

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493204007625

## OMB No 1545-0047

## **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

	of the organization A HEALTH SCIENCES CENTER INC			Employer ide	ntification number
				59-3458145	
art I	-A Complete if the org	ganization is exempt under s	section 501(	c) or is a section 52	7 organization.
	rovide a description of the org	ganızatıon's dırect and ındırect politic	al campaign act	ıvıtıes ın Part IV	
P V	olitical expenditures			▶	\$
V	olunteer hours				
rt I	-B Complete if the or	ganization is exempt under s	section 501(	c)(3).	
Е	nter the amount of any excise	e tax incurred by the organization und	ler section 4955	▶	\$
Е	nter the amount of any excise	e tax incurred by organization manage	ers under section	n 4955 🕨	\$
Ιf	the organization incurred a s	ection 4955 tax, did it file Form 472	O for this year?		┌ Yes ┌ No
a W	as a correction made?				☐ Yes ☐ No
	"Yes," describe in Part IV				
rt I	<ul> <li>Complete if the org</li> </ul>	ganization is exempt under s	section 501(	c), except section 50	01(c)(3).
Е	nter the amount directly expe	ended by the filing organization for sec	ction 527 exemp	ot function activities 🕨	\$
	nter the amount of the filing o xempt function activities	rganızatıon's funds contributed to otl	ner organizations	s for section 527 ►	\$
Т	otal exempt function expendit	tures Add lines 1 and 2 Enter here a	and on Form 112	0-POL, line 17b	\$
D	ıd the filing organization file <b>F</b>	Form 1120-POL for this year?			☐ Yes ☐ No
oı aı	rganization made payments F mount of political contributior	nd employer identification number (EI For each organization listed, enter the ns received that were promptly and di political action committee (PAC) If a	e amount paid fro rectly delivered	om the filing organization's to a separate political org	funds Also enter the anization, such as a
	(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Sch	hedule C (Form 990 or 990-EZ) 2013					Page <b>2</b>
P	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Donk IV an			a adduces FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		list in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		ol" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l.)		(a) Filing organization's totals	( <b>b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisl	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount to					
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
		1.6				
_	Grassroots nontaxable amount (enter 25% of lir	•				
	Subtract line 1g from line 1a If zero or less, ent			_		1
	Subtract line 1f from line 1c If zero or less, ente			L		1
j	If there is an amount other than zero on either lii section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thre	have to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

_		n under section 501(h)).	(;	a)		(b)	
	each "Yes" response to lines la through li belo vity.	ow, provide in Part IV a detailed description of the lobbying	Yes	No	A	mour	nt
1		attempt to influence foreign, national, state or local ence public opinion on a legislative matter or referendum,					
а	Volunteers?			No			
Ь	Paid staff or management (include compe	nsation in expenses reported on lines 1c through 1i)?	Yes		1		
c	Media advertisements?			No	1		
d	Mailings to members, legislators, or the p	ublic?	Yes				100
е	Publications, or published or broadcast st	tatements?		Νo			
f	Grants to other organizations for lobbying	purposes?		Νo			
g	Direct contact with legislators, their staff	s, government officials, or a legislative body?	Yes			37	71,864
h	Rallies, demonstrations, seminars, conve	ntions, speeches, lectures, or any similar means?		No			
i	O ther activities?			No			
j	Total Add lines 1c through 1:					37	71,964
2a b	Did the activities in line 1 cause the orga If "Yes," enter the amount of any tax incu	nization to be not described in section 501(c)(3)?		No			
С	•	rred by organization managers under section 4912					
d	If the filing organization incurred a sectio	n 4912 tax, did it file Form 4720 for this year?					
Pai		ntion is exempt under section 501(c)(4), section	501(c	)(5), (	or se	ctio	n
	501(c)(6).				Т	Yes	No
1	Were substantially all (90% or more) due	s received nondeductible by members?		٦	1	100	110
2	Did the organization make only in-house l	•			2		
3	- · · · · · · · · · · · · · · · · · · ·	obbying and political expenditures from the prior year?			3		
Pai		ntion is exempt under section 501(c)(4), section	501(c	)(5).	or se	ctio	n .
		a) BOTH Part III-A, lines 1 and 2, are answered '					
1	Dues, assessments and similar amounts		1				
2	Section 162(e) nondeductible lobbying ar expenses for which the section 527(f) ta	nd political expenditures (do not include amounts of political x was paid).					
а	Current year		2a				
b	Carryover from last year		2b				
С	Total		2c				
3		33(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	does the organization agree to carryover	ne 2c exceeds the amount on line 3, what portion of the excess to the reasonable estimate of nondeductible lobbying and	4				
5	political expenditure next year?  Taxable amount of lobbying and political of	avnandituras (saa instructions)	5				
	art IV Supplemental Information		<u> </u>				
Pr	ovide the descriptions required for Part I-A,	line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated gro	up lıst),	Part II	-A, lı	ne 2,	and
Ра	rt II-B, line 1 Also, complete this part for a  Return Reference	Explanation					
		<u> </u>	l l				
Sch	and cha of indige	General Hospital's lobbying activities focus on communicating t llenges to elected officials at the County, State, and Federal lev ent care in the region, efforts are primarily focused on maintainir ial government support to ensure TGH can continue to deliver q	els Giv ng exist	en TGH ing fund	l's lar ling a	ge sh nd se	nare

201124416 3 (1 31111 333 31 333 12) 2313	r age -		
Part IV Supplemental Information	on <i>(continued)</i>		
Return Reference	Explanation		
l			

Schedule D (Form 990) 2013

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### DLN: 93493204007625

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.aov/form990.

**Supplemental Financial Statements** 

Open to Public

nai Revenue Service		Inspection
ame of the organization LORIDA HEALTH SCIENCES CENTER INC		Employer identification number 59-3458145
	nor Advised Funds or Other Similar	
organization answered "Yes" to F	· · · · · · · · · · · · · · · · · · ·	425
Total months and aforem	(a) Donor advised funds	(b) Funds and other accounts
Total number at end of year		
Aggregate contributions to (during year)  Aggregate grants from (during year)		
Aggregate value at end of year		-
funds are the organization's property, subject	nor advisors in writing that the assets held in d t to the organization's exclusive legal control?	☐ Yes ☐ No
	ors, and donor advisors in writing that grant fun the benefit of the donor or donor advisor, or for	
art II Conservation Easements. Con	nplete if the organization answered "Yes	" to Form 990, Part IV, line 7.
Purpose(s) of conservation easements held be Preservation of land for public use (e.g., r	recreation or education) $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$	an historically important land area a certified historic structure
easement on the last day of the tax year	tion held a qualified conservation contribution i	The form of a conservation
		Held at the End of the Year
Total number of conservation easements		2a
Total acreage restricted by conservation eas	ements	2b
Number of conservation easements on a cert	rified historic structure included in (a)	2c
Number of conservation easements included historic structure listed in the National Regis	2d	
Number of conservation easements modified,	, transferred, released, extinguished, or termina	ated by the organization during
the tax year 🗠		
Number of states where property subject to c	conservation easement is located 🛌	
Does the organization have a written policy re enforcement of the conservation easements i	egarding the periodic monitoring, inspection, hait holds?	andling of violations, and
Staff and volunteer hours devoted to monitor	ing, inspecting, and enforcing conservation eas	sements during the year
A mount of expenses incurred in monitoring i	nspecting, and enforcing conservation easeme	ents during the year
► \$		adming the year
· <del></del>	on line 2(d) above satisfy the requirements of s	section 170(h)(4)(B)(ı)
In Part XIII, describe how the organization re	eports conservation easements in its revenue a text of the footnote to the organization's financ in easements	
	llections of Art, Historical Treasures wered "Yes" to Form 990, Part IV, line 8.	
If the organization elected, as permitted unde works of art, historical treasures, or other sin	er SFAS 116 (ASC 958), not to report in its re- nilar assets held for public exhibition, educatio footnote to its financial statements that descri	venue statement and balance sheet on, or research in furtherance of public
If the organization elected, as permitted unde	er SFAS 116 (ASC 958), to report in its revent nilar assets held for public exhibition, educatio	ue statement and balance sheet
(i) Revenues included in Form 990, Part VII	I, line 1	<b>►</b> \$
(ii) Assets included in Form 990, Part X		<b>-</b> \$
If the organization received or held works of a	art, historical treasures, or other similar assets der SFAS 116 (ASC 958) relating to these iter	s for financial gain, provide the
Revenues included in Form 990, Part VIII, li	ne 1	<b>►</b> \$
		T
Assets included in Form 990, Part X		F \$

Part	•••• Organizations Maintaining Co	<u>llections of Art, H</u>	<u>istori</u>	cal Trea	asures, or Ot	<u>:her Sim</u>	<u>ilar Ass</u>	ets (co	ntınued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other records,	check	any of the	following that a	re a sıgnıfı	cant use o	of its	
а	Public exhibition	d	Γ	Loan or	exchange progra	ams			
b	Scholarly research	e	Γ	Other					
c	Preservation for future generations								
4	Provide a description of the organization's co Part XIII	ollections and explain h	ow the	y further t	he organızatıon'	s exempt p	ourpose in		
5	During the year, did the organization solicit of						_	<del>-</del>	
Do	assets to be sold to raise funds rather than t							Yes	No
Раг	Escrow and Custodial Arrang Part IV, line 9, or reported an an					i res to	FORM 95	<del>7</del> 0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					ets not	Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the foll	owing t	table					
							Amo	ount	
C	Beginning balance					1c			
d	Additions during the year					1d			
е	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line 21	?				Г	Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the ex	planatı	on has be	en provided in P	art XIII			Γ
Pai	rt V Endowment Funds. Complete	f the organization ai	nswer						
		, ,	<b>b)</b> Prior		(c)Two years back	(d)Three ye		<b>(e)</b> Four ye	
1a	Beginning of year balance	902,991		850,187	833,825		812,385		797,412
Ь	Contributions	7,745		52,730	16,455		31,507		15,675
С	Net investment earnings, gains, and losses	0		74	343		397		821
d	Grants or scholarships	0		0	0		0		0
e	Other expenditures for facilities	0		o	436		10,464		1,523
f	and programs	0		0	0		0		0
g	End of year balance	910,736		902,991	850,187		833,825		812,385
2	Provide the estimated percentage of the curi	ent vear end halance (	ine 1a	column (	a)) held as				
a	Board designated or quasi-endowment	0 %	ille 19	, column (	a)) liciu us				
b	Permanent endowment ► 100 %								
	remailent endowment p	· %							
С	Temporarily restricted endowment From The percentages in lines 2a, 2b, and 2c shows the percentage and 2b, and								
3a	Are there endowment funds not in the posses	·	n that	are held aı	nd administered	for the			
	organization by	object of the organization	c.i.a.c	are mera ar	ira aariiiiibeerea	101 1110		Yes	No
	(i) unrelated organizations						. 3a(i)		No
	(ii) related organizations						. 3a(ii		
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIII the intended uses of the	· ·					. 3b	Yes	
	t VI Land, Buildings, and Equipme				nswered 'Ves'	to Form	990 Par	t TV lır	<u> </u>
	11a. See Form 990, Part X, line		orgar	nzacion a	mswered res	10 1 01111		C 1 V , III	
	Description of property			Cost or othe s (investmer			cumulated reciation	( <b>d</b> ) Boo	ok value
1a	and				0 46,639,6	535		40	5,639,635
ь	Buildings				0 435,882,		47,259,101		3,623,030
	_easehold improvements				0	0	0		0
d i	Equipment				0 320,819,9	921 2	33,819,519	8	7,000,402
e (	Other				0 39,394,	769	7,760,340	3	1,634,429
	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part X, co	olumn (	B), line 10	(c).)	<u> </u>	. 1	45:	3,897,496
		·		<u> </u>		Sc	hedule D		

See Form 990, Part X, line 12.  (a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests		
Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	•	
Part VIII Investments—Program Related. C	omplete if the organizati	ion answered 'Yes' to Form 990, Part IV, line 11c.
See Form 990, Part X, line 13.  (a) Description of investment	(b) Book value	(c) Method of valuation
	(2) Book talue	Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>p</b>	
Part IX Other Assets. Complete if the organization		90, Part IV, line 11d See Form 990, Part X, line 15
(a) Desc	ription	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line	15.)	
Part X Other Liabilities. Complete if the org		to Form 990, Part IV, line 11e or 11f. See
Form 990, Part X, line 25.  (a) Description of liability	(b) Book value	T
1 (a) Description of Hability Federal income taxes	(B) Book value	-
rederal illcome taxes		-
		-
		_
		1
		-
		_
		-
		_
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	184,422,551	
<ol><li>Liability for uncertain tax positions In Part XIII provide</li></ol>		

Par		evenue per Audited Financial Statements with Revenue p vered 'Yes' to Form 990, Part IV, line 12a.	er F	<b>teturn</b> Complete if
1		r support per audited financial statements	1	1,120,645,566
2	Amounts included on line 1 bu	t not on Form 990, Part VIII, line 12		
а	Net unrealized gains on invest	ments <b>2a</b> -4,901,800		
b	Donated services and use of fa	acilities		
c	Recoveries of prior year grants	<b>2c</b> 0		
d	Other (Describe in Part XIII )			
e	Add lines <b>2a</b> through <b>2d</b> .		2e	-4,901,800
3	Subtract line <b>2e</b> from line <b>1</b> .		3	1,125,547,366
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line <b>1</b>		
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b . 4a 0		
b	Other (Describe in Part XIII )	4b 2,085,376		
c	Add lines <b>4a</b> and <b>4b</b>		<b>4</b> c	2,085,376
5	Total revenue Add lines 3 and	l <b>4c.</b> (This must equal Form 990, Part I, line 12) . . . . . .	5	1,127,632,742
Part		xpenses per Audited Financial Statements With Expenses	pei	Return. Complete
1		swered 'Yes' to Form 990, Part IV, line 12a.	1	1,029,170,703
2	·	t not on Form 990, Part IX, line 25		1,029,170,703
		acilities		
a b				
		2c 0		
c d				
	Add lines 2a through 2d		2e	
e	-			1,020,170,703
3 4		O, Part IX, line 25, but not on line <b>1:</b>		1,029,170,703
_		uded on Form 990, Part VIII, line 7b   4a   0		
a b	Other (Describe in Part XIII )			
	Add lines <b>4a</b> and <b>4b</b>	<u> </u>	4-	
C E		nd <b>4c.</b> (This must equal Form 990, Part I, line 18)	4c 5	1,020,170,703
5 Date	t XIII Supplemental Inf			1,029,170,703
P rov P art	vide the descriptions required for	Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to		ide any additional
	Return Reference	Explanation		
Sched	dule D, Part V, Line 4	Permanently restricted funds were available for hospital construction proeducational initiatives	jects <sub>.</sub>	, equipment, and
Sched	dule D, Part X, Line 2	Schedule D, Part X, Line 2 - TGH has been recognized by the Internal Re exempt organization described in Section 501(c)(3) of the Internal Revei income earned in the furtherance of TGH's tax-exempt purpose is exemp income taxes TGH applies Financial Accounting Standards Board (FASB Codification (ASC) Topic 740 for Income Taxes which clarifies the accounting tax positions and provides guidance when tax positions are recognized and how the value of these positions are determined	nue C t from ) Acc unting	ode Accordingly, n federal and state counting Standards i for uncertainty in
Sched	dule D, Part XI, Line 4b	The sum of \$2,085,376 represents contributions received that were rele equipment and which are not recognized as income in the financial staten		

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

### **Additional Data**

**Software ID:** 13000241

**Software Version:** v1.00

**EIN:** 59-3458145

Name: FLORIDA HEALTH SCIENCES CENTER INC

# Form 990, Schedule D, Part X, - Other Liabilities 1 (a) Description of Liability (b) Book Value

	• •
DUE FROM(TO)GENERAL ESTIMATED PATIENT	
LIABILITIES	29,747,603
DUE FROM (TO) MEDICARE PRIOR YEARS	39,659,901
DUE TO MEDICAID PRIOR YEARS	20,869,017
ACCRUED RETIREMENT BENEFITS	4,972,224
ACCRUED SUPPLEMENTAL RETIREMENT	
BENEFITS	16,393,100
ACCRUED POSTRETIREMENT BENEFITS	4,210,430
ACCRUED CLAIMS PAYABLE MALPRACTICE	63,763,659
ACCRUED CLAIMS PAYABLE WORKERS	
COMPENSATION	2,216,000
2006 BOND ISSUE ARBITRAGE PAYABLE	73,820
CAPTIVE LT LIABILITY	1,889,545
REFORM INCENTIVE PAYMENT	627,252

efile GRAPHIC print - DO NOT PROCESS As Filed Data -DLN: 93493204007625 OMB No 1545-0047 SCHEDULE F Statement of Activities Outside the United States (Form 990) 2013 ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990. ► See separate instructions. Department of the Treasury Open to Public ▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. Internal Revenue Service **Inspection** Employer identification number Name of the organization FLORIDA HEALTH SCIENCES CENTER INC 59-3458145 General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used Yes No For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed) (c) Number of (d) Activities conducted in (e) If activity listed in (d) is a (f) Total expenditures (a) Region (b) Number of offices in the employees, region (by type) (e.g., program service, describe for and investments region agents, and fundraising, program specific type of in region services, investments, grants service(s) in region independent to recipients located in the contractors in region region) (1) Central America and the 2 Program Services 342,301 1 Florida Health Sciences Carıbbean Center, Ltd , which was formed in Cayman Islands, began operations on June 1, 2010 It provides professional and general liability insurance to Florida Health Sciences Center, Inc (2)

(3)

(4)

(5)

3a Sub-total

to Part I

**b** Total from continuation sheets

c Totals (add lines 3a and 3b)

342,301

Pa						<b>ited States.</b> Compl duplicated if additior			to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(:	1)								
( :	2)								
(:	3)								
( 4	4)								
2						ies by the foreign co (c)(3) equivalency l			
3	Enter total nur	nber of other or	ganizations or ent	rities					

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	ional space is ne	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)
(1)							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
( 2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
(13)							
(14)							
( 15)							
( 16)							
( 17)							
( 18)							
	1			l .			

## Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i>	Г	Yes	F	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	آب ا	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	<u> </u>	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	দ	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	<b>~</b>	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	দ	No

Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page 5

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
Schedule F, Part I, Line 3	Florida Sciences Center Limited, which was formed in the Cayman Islands, began operations in June 10, 2010 and provides professional and general liability insurance to Florida Heal th Sciences Center, Inc

DLN: 93493204007625

OMB No 1545-0047

**SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals ► Complete if the organization answered "Yes" to Form 990, Part IV, question 20.

► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization FLORIDA HEALTH SCIENCES CENTER INC **Employer identification number** 

59-3458145 Part I Financial Assistance and Certain Other Community Benefits at Cost

								Yes	No
1a	Did the organization have	organization have a financial assistance policy during the tax year? If "No," skip to question 6a						Yes	
b	If "Yes," was it a written	"Yes," was it a written policy?						Yes	
2	If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year								
	Applied uniformly to all hospital facilities  Generally tailored to individual hospital facilities  Applied uniformly to most hospital facilities								
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year								
а	Did the organization use If "Yes," indicate which o	providing <i>fre</i> e care?	3a	Yes					
	「 100%								
b	Did the organization use which of the following was				=	•	3b	Yes	
	□ 200%								
c	If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.								
4	Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?							Yes	
5a	Did the organization budg the tax year?	Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?							
b	If "Yes," did the organiza	es," did the organization's financial assistance expenses exceed the budgeted amount?							
c	If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?								No
6a	Did the organization prepare a community benefit report during the tax year?								
	If "Yes," did the organization make it available to the public?								
	Complete the following ta worksheets with the Sche	_	worksheets	provided in the Schedule	e H instructions Do no	submit these		Yes	
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost				
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		(f) Percent of total expense	
а	Financial Assistance at cost (from Worksheet 1)			51,326,584	13,868,461	37,458,	123	3	3 7 %
b	Medicaid (from Worksheet 3, column a)			171,253,450	154,005,240	17,248,	210	17%	
С	Costs of other means-tested government programs (from Worksheet 3, column b)			29,564,109	10,669,835	18,894,;	274	1 9 %	
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs .	0	0	252,144,143	178,543,536	73,600,607		73%	
е	Other Benefits Community health improvement services and community benefit operations (from Worksheet 4)			2 740 012		2.740	013		3 %
f	(from Worksheet 4)  Health professions education  (from Worksheet 5)			2,749,013 38,916,999	15,892,558	2,749,013		23%	
g	(from Worksheet 5) Subsidized health services			, ,					
h	(from Worksheet 6) Research (from Worksheet 7)			8,983,911 2,815,889	5,239,009 2,209,273	3,744, <sup>6</sup> 606,	-	01%	
I	Cash and in-kind contributions for community benefit (from Worksheet 8)			1,027,981		1,027,		0	01%
J	<b>Total.</b> Other Benefits	0					_		29%
k	Total. Add lines 7d and 7j .	0	0	306,637,936	201,884,376	104,753,	560	10	2 %

	edule H (Folili 990) 2013										ge Z .
Pa	rt II Community Building activities during the of the communities	tax year, an									
	or the communicies	(a) Number of activities or programs (optional)		(c) Total community building expense	1 ' '	(d) Direct offsetting revenue		(e) Net community building expense			
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	Environmental improvements										
5	Leadership development and training								$\dashv$		
6	for community members  Coalition building										
7	Community health improvement										
8	Workforce development								+		
9	Other								$\dashv$		
LO	Total										
	Bad Debt, Medicar	e, & Collec	tion Practic	es						l	
ect 1	ion A. Bad Debt Expense  Did the organization report ba	d deht exnens	e in accordance	with Heathcare Fi	nancial M	anade	ment Δ	ssociation		Yes	No
1	Statement No 15?			· · · ·			: ·		1	Yes	
2	Enter the amount of the organ methodology used by the orga				ie 	2		10,473,642			
3	Enter the estimated amount o				le to			10,473,042			
	patients eligible under the org the methodology used by the										
	any, for including this portion					3		О			
4	Provide in Part VI the text of to or the page number on which t						rıbes b	ad debt expense			
Sect	ion B. Medicare										
5	Enter total revenue received f	rom Medicare	(ıncludıng DSH	and IME)		5		237,377,621			
6	Enter Medicare allowable cost					6		241,807,134			
7	Subtract line 6 from line 5 Th		,			7	<u> </u>	-4,429,513			
8	Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used										
	Cost accounting system	<b>▽</b> c∘	st to charge ra	tio <b>Г</b>	Other						
Sect	ion C. Collection Practices										
9a	Did the organization have a wr	ritten debt coll	ection policy di	ırıng the tax year?					9a	Yes	
b	If "Yes," did the organization's contain provisions on the colleassistance? Describe in Part	ection practice	es to be followed	d for patients who a	re known	to qua	alify for	financial	9b	Yes	
Pa	rt IV Management Comp	anies and	Joint Ventur	<b>es</b> (owned 10% or more b	y officers, dire	ectors, tr	ustees, ke	ey employees, and physici	ans—se	e instruci	ions)
	(a) Name of entity	(t	<ul><li>Description of pr activity of entit</li></ul>		(c) Organiz profit % o ownersh	r stock		d) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	e) Physic fit % or wnershi	stock
1											
2											
3											
4											
5											
6											
7											
8							$\perp$				
9							$\perp$				
10											
11							$\perp$				
12		1							$\perp$		
13		1							1		

Part V Facility Information										
Section A. Hospital Facilities	Licensed	General	Children's	Teachi	Ortical	Resea	ER-24 houre	ER-other		
(list in order of size from largest to smallest—see instructions)  How many hospital facilities did the organization operate during the tax year?		ત્રો medical & ક્યા gical	n's hospital	Teaching hospital	l access hospital	Research facility	houre	ner		
and state license number		2							Other (Describe)	Facility reporting group
See Additional Data Table										

Schedule H (Form 990) 2013

# Part V Facility Information (continued)

# Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Florida Health Sciences Center Inc

Name of hospital facility or facility reporting group dba Tampa General Hospital

If reporting on Part V, Section B for a single hospital facility only: line number of	
hospital facility (from Schedule H, Part V, Section A)	

			Yes	No
on	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	▼ How data was obtained			
	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	lacksquare The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility	3	Yes	
4	consulted	ا ا	res	<del>                                     </del>
•	facilities in Part VI	4		Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) www.tgh.org			
b	O ther website (list url)			
C	Available upon request from the hospital facility			
d	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply			
а	as of the end of the tax year)  Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
e	Inclusion of a community benefit section in operational plans			
	A doption of a budget for provision of services that address the needs identified in the CHNA			
	Prioritization of health needs in its community			
_	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
	required by section 501(r)(3)?	8a	_	No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	_	_
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			
	Hospiral Idellines, à			

P	art V Facility Information (continued)			
Fir	nancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care $\frac{200}{6}$ %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing discounted care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 400% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
c	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
C	lacksquare The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	lacksquare The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	15	Yes	
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	<u> </u>	1 53	
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		Νo
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
_	Other similar actions (describe in Section C)	l	I	

Pa	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
Ь	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bi	lls		
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Section C)			
Ро	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	10	Yes	
	If "No," indicate why	1	1 63	
_	The hospital facility did not provide care for any emergency medical conditions			
a L	The hospital facility's policy was not in writing			
D				
С				
d				
	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
а	eligible individuals for emergency or other medically necessary care  The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
<b>u</b>	can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the			
	maximum amounts that can be charged			
	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
	emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance	21		No
	covering such care?	21		INO
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any			
22	service provided to that individual?	22		Νo
	If "Yes," explain in Part VI			

Page 7 **2** 

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 1<sub>J</sub>, 3, 4, 5d, 6<sub>I</sub>, 7, 10, 11, 12<sub>I</sub>, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
See Additional Data Table	

Schedule H (Form 990) 2013

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Part V	Facility	Information	(continued
FCHLEV.	racility	Tilloi illa tioli	TCOHUHUCC

Section D.	Other Health	<b>Care Facilities</b>	That Are No	ot Licensed,	Registered,	or Similarly	Recognized	as a
Hospital F	acility			•		-	_	

(list in order of size, from largest to smallest)

ow many non-hospital health care facilities did the organization operate during the tax year?		
Name and address	Type of Facility (describe)	
See Additional Data Table		
2		
·		
<u> </u>		
<u> </u>		
<u> </u>		
<b>.</b>		
·		

Schedule H (Form 990) 2013

Schedule H (Form 990) 2013 Page 9 **2** 

## Part VI Supplemental Information

Provide the following information

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b

2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B

3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy

4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves

**Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)

**Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served

7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Schedule H, Part I, Line 6a	TGH developed a community benefit report for the period ending September 30, 2013 during fiscal year 2014. This report reflected community benefit activities as well as cost. The report was sent to
	a selected number of stakeholders and made available on the hospital's website

Form and Line Reference	Explanation
Schedule H, Part 1, Line /	The hospital's cost accounting system was used to calculate the amounts reported in line 7 For the purposes of computing subsidized services, both direct and indirect costs were considered For research, only direct costs were considered

Form and Line Reference	Explanation
4	For receivables associated with services provided to patients who have third party coverage, the Center analyzes contractually due amounts and provides an allowance for doubtful accounts, if necessary For receivables associated with self pay patients, which includes both patients without insurance and patients with deductible and copayment balances due for which third party coverage exists for part of the bill, the Center records a significant provision for bad debts in the period of service on the basis of its past experience. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts. The Center records a significant provision for bad debts related to uninsured patients in the period the services are provided. The adequacy of the allowance for bad debts is evaluated regularly, with adjustments to increase or decrease the allowance by adjustments in the provision for bad debts. The calculation of bad debt, at cost, is based on Medicare's cost to charge ratio.

Form and Line Reference	Explanation
8	The \$4 2 million shortfall reported at Pt III line 7 should be considered as a community benefit in that much of the shortfall in Medicare payments relates to the costs associated with the TGH liver, heart, kidney, lung and pancreas organ transplant programs, and medical education programs, which are a significant benefit to all patients in these programs and the community as a whole Medicare revenue and cost are based on the 2014 Medicare cost report excluding revenues and costs associated with subsidized health services and graduate medical education, which are reported separately in Part I lines 7g and 7f

Form and Line Reference	Explanation
Schedule H, Part III, Section C, Line 9b	- Each self pay patient is evaluated to determine if covered by Medicaid, Hillsborough County and/or charity assistance. The financial information provided by this evaluation determines into which category a patient resides. Patients who do not qualify for government assistance are then evaluated in accordance with hospital policy for Charity and Discounted Care. Patient balances will either qualify for a total write-off or a discount based on the patient's household income and family size in relation to the Federal Poverty Limitations. TGH's financial assistance and charity care policy, following the guidelines of the Internal Revenue Section 501(r) requirement. Includes eligibility criteria for financial assistance free and discounted (partial charity) care, describes how to apply for financial assistance, describes how TGH will widely publicize the policy within the community served by the hospital, limits the amounts that the hospital will charge for emergency and other medically necessary care provided to individuals eligible for financial assistance to the amount generally billed for medically necessary care.

Form and Line Reference	Explanation
Schedule H, Part VI, Line 2	- During Fiscal Year 2013, Tampa General Hospital (TGH) completed its Community Health Needs Assessment (CHNA) as required by the Patient Protection and Affordable Care Act signed into law in 2010 A CHNA is a report based on epidemiological, qualitative and comparative methods that assesses the health issues in a hospital organization's community and that community's access to services related to those issues. The CHNA is available to the public on the TGH website (www.tgh.org). As required by the Treasury Department ("Treasury") and the Internal Revenue Service (IRS), the TGH CHNA includes the following. A description of the community served, A description of the process and methods used to conduct the CHNA, including. (1) A description of the sources and dates of the data and the other information used in the assessment, and, (2) The analytical methods applied to identify community health needs. A description of information gaps that impacted TGH's ability to assess the health needs of the community served, The identification of all organizations with which TGH collaborated, if applicable, including their qualifications, A description of how TGH took into account input from persons who represented the broad interests of the community served by TGH, including those with special knowledge of or expertise in public health and any individual providing input who was a leader or representative of the community served by TGH, and, A prioritized description of all of the community health needs identified through the CHNA and a description of the process and criteria used in prioritizing those needs. During FY2014, TGH did not complete any additional assessments of the health care community it serves.

Form and Line Reference	Explanation
Form and Line Reference Schedule H, Part VI, Line 3	Explanation  For fiscal year 2014, the costs associated with charity care, unreimbursed Medicaid, and the unreimbursed costs of other means-tested government programs exceeded \$73 6 million. These include patients who qualify for free care under Tampa General Hospital's (TGH) charity care policy or are enrolled in programs for low-income or under-insured individuals sponsored by state and local governments. While TGH received reimbursement for some of these patients, the amounts are not sufficient to cover the costs of care provided. Free care is provided to patients who qualify based on an evaluation of their income and assets. Individuals with an income that is less than or equal to 200% of the Federal Poverty Level (FPL) are eligible for charity or free care as are individuals whose income is less than 400% of the FPL but whose hospital charges are greater than 25% of their annual income Financial counselors work with individuals who seek care and are uninsed. Medicare Disability, Healthcare marketplace, or the Hillsborough County Health Plan as well as determining whether they qualify for charity or discounted care TGH's financial assistance (charity care and discounted care) policy is available to consumers at TGH org as well as in the hospital admissions area. The information is written in both English and Spanish. Guidelines, the patient shall be eligible for a discount that is annually calculated using a "look back" method Patients eligible for Medicaid or other indigent care programs may be eligible for free or discounted care for non-covered services (including charges for days exceeding any length of stay limit). NON-ELIGIBLE SERVICES AND BALANCES Financial assistance will be offered courteys assistance and experience and courted courteys assistance will be communitied to be clear, concise and deductible amounts. **Balances payable by other insurance (Medicare, Medicaid, automobile insurance, worker's compensation, or liability insurance). **Ventrucial Assistance are required to complete the TGH Fina
	making brochures available at all patient registration areas. REGULATORY REQUIREMENTS In implementing this Policy, TGH will comply with all other federal, state, and local laws, rules, and regulations that may apply to activities conducted pursuant to this Policy. AVAILABILITY OF FORMS AND POLICY Copies of the Financial Assistance Policy and applications will be made available upon request and without charge by contacting a Financial Assistance Specialist or by submitting a written request to Tampa General Hospital. The hospital's Financial Assistance. Specialist is also available to answer any questions about this policy.

Form and Line Reference	Explanation
Schedule H, Part VI, Line 4	Tampa General Hospital's primary service area is Hillsborough County, Florida. As part of the CHNA completed during FY 2013, a complete assessment of the service area's demographics was completed. The CHNA can be found at www tgh org. The highlights from the assessment are detailed below. *A so fithe study date, the primary service area population was 1,314,699. *Slight population growth is expected for individuals aged 18-44 (3.2%). Moderate population growth is expected for individuals aged 0-17 (5.8%) and 45-64 (9.2%). The population of women at childbearing age is expected to grow slightly (2.8%). By 2017, substantial population growth is expected for individuals 65 years and older (21.2%). *The most common race/ethincity in the service area is white (51.8%), followed by Hispanic (26.5%), black/African American (15.6%), Asian (3.7%), individuals of two races (1.9%) and other (0.5%). *Minority and other race populations are expected to grow faster than the white population Substantial growth is expected for the Asian (20.6%), Hispanic (17.5%), individuals of two races (15.0%) and black/African American (10.7%) populations. The population of other race individuals is expected to grow moderately (5.3%), while marginal growth is expected by the U.S. Bureau of Labor Statistics, Hillsborough County's unemployment rate (10.5%) is equal to Florida's. *According to the U.S. Census 2010. American Community Survey (ACS), Hillsborough County has a slightly higher median household income (\$47,677) than Florida (\$46,077) poverty thresholds are determined by family size, number of children and age of the head of the household. A family's income before taxes is compared to the annual poverty thresholds. If the income is below the threshold, the family and each individual in tare considered to be in poverty. In 2010, the poverty threshold for a family of four was \$22,314. The ACS estimates indicate that 14.2% of Hillsborough County are slightly less likely to be living below poverty level (10.07), the poverty threshold for

Form and Line Reference	Explanation
Schedule H, Part VI, Line 5	Tampa General Hospital's commitment to the health of the community it serves is exemplified by its mission statement. The key elements of TGH's mission include the provision of ser vices ranging from wellness and primary care to the most complex specialty and post-acute services to all of the residents of West Central Florida, a commitment to a patient center ed approach and benchmark performance. With our unique blend of academic and other healths are partners, TGH plays a special point of the residents of the patients

Form and Line Reference	Explanation
Schedule H, Part VI, Line 5	y service area including Sun City, The Gardens at South Bay, Sun Towers Retirement Center, and the Tampa Baptist Manor In fiscal year 2014, TGH participated in three programs in collaboration with its community partners. Health & Fit for Life is a program for kids and their parents that focus on making healthy food choices and increasing exercise as a way of maintaining and controlling weight. Health & Fit was designed with More Health, a community based health education program for children in Hillsborough & Pinellas Counties. This program was provided at the University Area Community Development Center. Living Healthy and Matter of Balance are both multi-week programs aimed at individuals with chronic illness sor balance concerns. These programs were provided in conjunction with the Florida's We st Coast Area Agency on Aging. Our commitment to provide our community with free resources to improve their health was demonstrated by two programs. Active Living Every Day" and "Healthy Living Every Day" Eight weeks each, these programs focus on the importance of being active and eating healthy. In fiscal year 2014, TGH added two programs based on the Community Health Needs Assessment, the "National Diabetes Prevention Program" (NDPP) and the "Breathing Easier With Asthma workshops and support group" (Asthma workshop). The NDPP is a 16-week evidence-based program promoted by the Centers for Disease Control (CDC) and was provided by trained TGH staff in several locations within Hillsborough County. The Asthma workshop was provided for the community at the Hillsborough County Children's Board. We provided it at this location because its surrounding neighborhood has a high density of children with asthma. Screenings provided during fiscal year 2014 ranged from blood pressure and diabetes to screenings for memory loss, hearing, peripheral vascular disease and abdom inal aortic aneutysms. TGH has a dedicated staff responsible for developing programs as well as identifying high risk areas within the county that might benef

Form and Line Reference	Explanation
Schedule H, Part VI, Line 6	Not applicable

Form and Line Reference	Explanation
Schedule H, Part VI, Line 7	Florida

### **Additional Data**

**Software ID:** 13000241

**Software Version:** v1.00

**EIN:** 59-3458145

Name: FLORIDA HEALTH SCIENCES CENTER INC

#### 990 Schedule H, Supplemental Information

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
Schedule H, Part V, Section B, Line 1-Florida Health Sciences Center Inc	
Schedule H, Part V, Section B, Line 3-Florida Health Sciences Center Inc	Same as Line 1 Explanation Above
Schedule H, Part V, Section B, Line 12-Florida Health Sciences Center Inc	Family size in combination with household income is used to determine eligibility for either free or discounted care
Schedule H, Part V, Section B, Line 16-Florida Health Sciences Center Inc	TGH engages in standard collection activities such as statements and telephone calls
Schedule H, Part V, Section B, Line 20-Florida Health Sciences Center Inc	Medicald rate is used in rare instances for those who are not able to afford amounts generally billed by Medicare and commercial insurance

# Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly > Recognized as a Hospital Facility

Section D.	Other Healtl	h Care Facilities	That Are Not Lice	nsed, Registered	, or Similarly	Recognized a	asa
<b>Hospital F</b>	acility			, -	_	_	

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of Facility (describe)
Transplant Abdominal Clinic 409 Bayshore Blvd Tampa,FL 33606	Transplant clinic
Family Care Center Brandon 214 Morrison Rd Brandon, FL 33511	Transplant clinic
Family Care Center Lois 2106 South Lois Avenue Tampa, FL 33629	Transplant clinic
Family Care Center Carrollwood 13860 North Dale Mabry Highway Tampa,FL 33618	Transplant clinic
Family Care Center Riverview 10647 Big Bend Road Suite 212 Riverview,FL 33579	Transplant clinic
Family Care Sun City 1647 Sun City Center Plaza Sun City Center, FL 33573	Transplant clinic
Family Care Center Westchase 10718 Countryway Blvd Tampa,FL 33626	Transplant clinic
Family Care Center Tampa Palms 16011 Tampa Palms Blvd W Tampa,FL 33647	Transplant clinic
Family Care Center Boyette 11966 Boyette Rd Riverview, FL 33569	Transplant clinic
Family Care Center Manhattan 4212 S Manhattan Ave Tampa, FL 33611	Transplant clinic
TGH Community Health Education 2106 S Lois Ave Tampa,FL 33629	Transplant clinic

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DLN: 93493204007625

OMB No 1545-0047

Schedule I (Form 990)

**Grants and Other Assistance to Organizations, Governments and Individuals in the United States** 

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Department of the Treasury Internal Revenue Service	► Informatio	n about Schedule I (Fo	orm 990) and its instructi	ions is at <u>www.irs.gov/</u>	<u>form 990</u> .		Inspection
Name of the organization FLORIDA HEALTH SCIENCES CENT	EDINC					Employer identification	on number
LORIDA HEALIN SCIENCES CENT	EKTNE					59-3458145	
Part I General Information	on on Grants and	l Assistance					
<ol> <li>Does the organization maintain the selection criteria used to av</li> <li>Describe in Part IV the organization</li> </ol>	ward the grants or as atıon's procedures fo	sistance? r monitoring the use o	f grant funds in the Unite	d States			✓ Yes
<b>Part II Grants and Other A</b> Form 990, Part IV, lin							es" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
See Addıtıonal Data Table							
2 Enter total number of section 5		<del>-</del>	ed in the line 1 table .			▶	11

I	Grants and Other Assistance to Individuals in the United States. Complete if the organization and	swered "Yes" to Form 99	D, Part IV, line 22.
_	Part III can be duplicated if additional space is needed.		

(a)Type of grant or assistance	( <b>b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance			
Part IV Supplemental Info	ormation. Provide the inf	ormation required in Pa	art I, line 2, Part III, co	lumn (b), and any other a	dditional information.			

Return Reference Explanation

Schedule I, Part I, Line 2

Tampa General Hospital monitors the charitable contributions donated throughout the year. We have a select staff whose purpose is to promote health throughout the community with the help of local charities. The staff works closely with the charities to ensure that the funds are directly beneficial to the community.

Schedule I (Form 990) 2013

## **Additional Data**

**Software ID:** 13000241

**Software Version:** v1.00

**EIN:** 59-3458145

Name: FLORIDA HEALTH SCIENCES CENTER INC

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Tampa Family Health Center Inc 2103 N Rome Ave Tampa,FL 33607	59-2420282	501(c)(3)	300,000	0	A mount paid		Support for hiring additional primary care physicians to serve uninsured patients

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
More Health 3821 Henderson Blvd Tampa,FL 33629	59-3397472	501(c)(3)	238,715	0	A mount Paid		Support mission to provide health education to students in Hillsborough County at no charge		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Ronald McDonald House 28 Columbia Drive Tampa,FL 33606	59-1835985	501(c)(3)	74,000	0	A mount Paid		Support mission to provide temporary lodging and other support for the families of hospitalized children			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
University of South Florida 4202 E Fowler Ave Tampa,FL 33620	59-3102112	501(c)(3)	60,000	0	A mount Paid		Tampa General Hospital and University of South Florida together support the Ronald McDonald House pediatric care mobile unit The unit provides medical services to children			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
American Heart Association 11207 Blue Heron Blvd N Suite P St Petersburg,FL 33716	13-5613797	501(c)(3)	50,000	0	A mount paid		Support the mission of the American Heart Association via sponsorship of various fundraising events		

Form 990,Schedule 1, Part II, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
University of Tampa 401 W Kennedy Blvd Tampa,FL 33606	59-0624459	501(c)(3)	54,778	0	A mount Paid		Support education of healthcare professionals by funding a portion of an instructor's salary

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
University of South Florida 4202 E Fowler Ave Tampa,FL 33620	59-3102112	501(c)(3)	33,002	0	A mount paid		Support education of healthcare professionals by funding a portion of instructor's salary		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
March of Dimes 405 North Reo Street Suite 160 Tampa,FL 33609	13-1846366	501(c)(3)	26,500	0	A mount Paid		Support of the mission of the March of Dimes via sponsorships of various March of Dimes fundraising events	

Form 990, Schedule 1, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
Gasparilla Distance Classic Association Inc PO Box 1881 Tampa,FL 33601	59-0943559	501(c)(3)	20,150	0	A mount Paid		Provide free screening and medical services prior to and on the day of the event	

Form 990, Schedule 1, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
Hillsborough Organization for Progress and Equality Inc 5103 N Central Ave Tampa,FL 33603	59-2914463	501(c)3	7,500	0	A mount Paid	NA	Donation to H O P E	

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
WEDU 1300 North Boulevard Tampa,FL 33607	59-0840626	501(c)3	8,500	0	A mount Paid		Sponsorship of programing for preventing substance abuse in children and adolescents	

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DLN: 93493204007625

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization FLORIDA HEALTH SCIENCES CENTER INC **Employer identification number** 

59-3458145

			39-3436143			
Pa	rt I Questions Regarding Compensati	ion			l	l
_					Yes	No
1a	Check the appropriate box(es) if the organization page 990, Part VII, Section A, line 1a Complete Part		ny of the following to or for a person listed in Form ride any relevant information regarding these items			
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the reimbursement or provision of all of the expenses			1b	Yes	
2	Did the organization require substantiation prior t directors, trustees, officers, including the CEO/E			2	Yes	
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all used by a related organization to establish compe	that appl				
	✓ Compensation committee	굣	Written employment contract			
	Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990 or a related organization	0, Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contr	rol paymen	nt?	4a	Yes	
ь	Participate in, or receive payment from, a supplen	nental non	qualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity	-based co	mpensation arrangement?	4c		Νο
	If "Yes" to any of lines 4a-c, list the persons and					
	Only 501(c)(3) and 501(c)(4) organizations only	must comp	plete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section compensation contingent on the revenues of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section compensation contingent on the net earnings of	A, line 1a	, did the organization pay or accrue any			
а	The organization?			6a	Yes	
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,			7	Yes	
8	Were any amounts reported in Form 990, Part VII					
	subject to the initial contract exception described		itions section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		No
9	If "Yes" to line 8, did the organization also follow section 53 4958-6(c)?	the rebutt	able presumption procedure described in Regulations	9		

## Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	W-2 and/or 1099-MISC compensation		(C) Retirement and	(D) Nontaxable	<b>(E)</b> Total of	(F) Compensation
. ,	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Addıtıonal Data Table							

Schedule J (Form 990) 2013

## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
Schedule J, Part I, Line 1a	Any international travel by an executive is booked with a first class ticket TGH paid temporary housing expenses during relocation period for Mr James R Burkhart
Schedule J, Part I, Line 3	Within the framework of applicable law, Tampa General Hospital will establish and maintain compensation goals, policies, and programs that enable the hospital to recruit, develop, and retain the most qualified and talented staff. Tampa General Hospital strives to affect a strategic investment in the people who support the hospital's mission. Compensation goals, policies, and programs are guided by and reflect our values and principles, which are consistent with the high quality of the hospital's achievement in the furtherance of medical science. Differences in pay will not be based upon such factors as race, religion, gender, sexual orientation, national origin, ancestry, age, marital status, or disability. To ensure that TGH is paying reasonable compensation and not violating the private inurement prohibition, the Compensation Committee of the Board of Directors annually reviews and sets the compensation of officers, the executive group and key employees. The Committee utilizes the outside consulting firm of Towers Watson to provide expert information regarding industry-wide compensation norms.
Schedule J, Part I, Line 4	Schedule J, Part 1, Line 4 -Tampa General Hospital provides the executive staff with a supplemental retirement plan (SERP) Participants of this plan are listed on Statement 4 column C3 (Officers) As these participants become vested, the incremental amount of vested benefits is included on Form W-2, however, distributions are not made until either the participant retires or leaves the organization. The compensation reported in the 2014 W-2s includes the following vested amounts. Cheryl A. Eagan. \$43,512, Chris A. Roederer. \$84,312, Deana L. Nelson. \$134,197, Janet H. Davis. \$88,845.00, Jean M. Mayer. \$84,443.00, John H. Bond. \$53,862.00, Judith M. Ploszek. \$141,481, Robin DeLaVergne. \$79,596, Sally Houston. \$126,016, Steve L. Short. \$190,408, and Jana Gardner. \$537,265. Severance payments were also made in the following amounts. Ronald Hytoff. \$757,295, Elizabeth Lindsay-Wood. \$69,216, Amy Paratore. \$123,492.
Schedule J, Part I, Line 6	A portion of the bonuses and incentive is based achieving certain financial targets. The remaining bonuses are based on the achievement of certain quality indicators and other non-financial metrics.
Schedule J, Part I, Line 7	33 33% of the total bonus and incentive is based on achieving certain financial targets. The remaining bonus is based on the achievement of certain quality indicators and other non-financial metrics.

**Software ID:** 13000241 **Software Version:** v1.00

**EIN:** 59-3458145

Name: FLORIDA HEALTH SCIENCES CENTER INC

Form 990, Schedule J, I	Part II	: - Officers, Direct	tors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees		
(A) Name			W-2 and/or 1099-MIS		(C) Deferred	( <b>D</b> ) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
John H Bond Jr Vice President Surgical Services	(I) (II)	182,571 0	55,417 0	88,506 0	23,440	15,124 0	365,058 0	0
Mark W Campbell Vice President Materials Management	(I) (II)	162,825 0	48,107 0	74,540 0	20,348 0	11,846 0	317,666 0	0
Janet H Davis Senior Vice President, CNO	(ı) (ıı)	234,901 0	84,000 0	198,601	30,938 0	8,205 0	556,645 0	0
Robin W DeLaVergne Senior Vice President Development	(I) (II)	238,317 0	83,530 0	70,997 0	24,288 0	6,109 0	423,241 0	0
Cheryl A Eagan Senior Vice President Support Services	(I) (II)	215,692 0	79,150 0	98,528 0	22,995 0	10,659 0	427,024 0	0 0
Anthony D Escobio Vice President Patient Financial Services	(I) (II)	170,113 0	50,983 0	75,733 0	21,564	15,110 0	333,503 0	0 0
Sally H Houston Senior Vice President, CMO	(ı) (ıı)	405,262 0	150,747 0	114,801 0	41,092 0	10,263 0	722,165 0	0
Ronald A Hytoff President, CEO	(I) (II)	933,912 0	1,376 0	2,908,087 0	17,260 0	10,652 0	3,871,287 0	0 0
Elizabeth J Lindsay- Wood Senior Vice President Information Technology	(1) (11)	292,960 0	0	113,334 0	12,690	15,230 0	434,214 0	0
Jean M Mayer Senior Vice President Strategic Services	(I) (II)	252,350 0	90,073 0	121,158 0	33,118 0	7,993 0	504,692 0	0 0
Deana L Nelson Executive Vice President, COO	(1) (11)	477,276 0	194,751 0	295,944 0	64,124	6,050 0	1,038,145 0	0
Maureen Ogden Vice President Cardiovascular Services	(1) (11)	196,684 0	91,181 0	84,840 0	16,091	10,635 0	399,431 0	0
Amy J Paratore Vice President Emergency Services	(I) (II)	158,512 0	0	58,024 0	3,752 0	15,098 0	235,386 0	0 0
Richard L Paula Chief Medical Informatics Officer	(I) (II)	231,345 0	70,298 0	4,519 0	17,214 0	14,344 0	337,720 0	0
Judith M Ploszek Senior Vice President Finance Administration	(1) (11)	305,115 0	106,750 0	157,903 0	39,317 0	5,885 0	614,970 0	0
Scott J Arnold Senior Vice President Information Systems	(I) (II)	243,290 0	71,984 0	829 0	17,601 0	15,156 0	348,860 0	0
Peter J Berman Internal Medicine Cardiology	(I) (II)	517,001 0	544 0	9,713 0	39,644 0	15,292 0	582,194 0	0 0
James R Burkhart President - CEO	(I) (II)	631,432 0	368,112 0	32,564 0	0 0	6,685 0	1,038,793 0	0 0
Jana Gardner Vice President Physician Practice Operations	(I) (II)	173,667 0	53,046 0	5,663 0	22,219 0	15,115 0	269,710 0	0
Maja G Gift Director of Pharmacy	(1) (11)	165,403 0	17,163 0	17,521 0	17,936 0	8,597 0	226,620 0	0

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (F) Compensation (A) Name (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Deferred (D) Nontaxable (E) Total of columns reported in prior Form benefits (B)(i)-(D)compensation (ii) Bonus & 990 or Form 990-EZ (i) Base (iii) Other incentive Compensation compensation compensation Tina C Huana 431.199 (1) 544 946 24,009 15,360 472,058 Transplant Physician (11) Surgery Guv W Neff MD (1) 399.430 15,336 408 103,229 19,971 538,374 Transplant Physician (11) (1) 231,960 Vincent D Perron Vice 63,269 2,596 16,595 10,098 324,518 President Medical (11) Affairs Balaji Ramadoss Vice (1) 194,697 20,885 5,647 15,874 6,069 243,172 President Chief (11) Technology Officer (1) 650,801 Debbie A Rinde-107,021 14,592 815,000 544 42,042 Hoffman Internal (11) Medicine Cardiology David K Robbins Vice (1) 207,849 61,250 72,472 26,097 15,145 382,813 President Professional (11) Svcs Chris A Roederer (1) 266,230 93,717 10,701 489,138 91,727 26,763 Senior Vice President (11) Human Resources Pamela G Sanders Vice (1) 136.001 26,402 2,631 16,008 8,569 189,611 President Women and (II) Children Svcs Steve L Short (1) 474,858 194,751 14,592 201,048 64,535 949.784 Executive Vice (III)President, CFO 652,393 Mark W Weston (1) 544 112,464 42,221 14,592 822,214 Internal Medicine (II)Cardiology (1) 149,934 Julita C Kallenborn 34,372 10,226 18,192 14,521 227,245 Vice President Acute (11) Care Mark Anderson Sr Vice (1) President of Ambulatory (11) Services Michael Gorsage (1) Senior Vice President of (II) Strategic Svcs and Business Development Laura Haubner MD (1) 0 Vice President Chief (II) Quality Officer James Tanner MD (1) 0 Senior Vice President (11) TGMG Rebecca Zucarelli (1) Senior Vice President (11) Patient Experience Officers

DLN: 93493204007625

Open to Public

**Inspection** 

OMB No 1545-0047

Schedule K (Form 990)

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service Name of the organization

**Employer identification number** 

FLORIDA HEALTH SCIENCES CENTER INC										59-3458145										
rt I Bond Issues			_						1											
(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	(e) Issue	price	<b>(f)</b> Desc	escription of purpose		f) Description of purpose		( <b>f)</b> Description of purpose		<b>f)</b> Description of purpose		<b>(g)</b> De	feased	beha	alfof		Pool ncing
									Yes	No	Yes	No	Yes	No						
	59-1293512	43233ACT1	09-28-2006	190,9	10,329	Hospital Ex	pans	ion		x		x		х						
Hillsborough County Industrial Development Authority	59-1293512	43233AEA0	02-28-2013	186,4	80,570					Х		Х		Х						
Hillsborough County Industrial Development Authority (PNC)	59-1293512		09-19-2013	50,8	89,807	Refunding 2	2003	Bond Issue		х		х		Х						
rt III Proceeds						1		1												
A				ı			В			С			D							
3,330,000					0															
				_																
<del>-</del>				2	02,380,0		18													
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<u> </u>					2,184,8	84,896 1,945,528		296,119		6,119										
<u> </u>						0 0		0	0		0									
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				1							3 6 9 9									
										50,59	-									
				2.0		192		· · · · · ·	2	N14										
						Yes					lo	Yes	1	No						
Were the bonds issued as part	of a current refundi	ng issue?			X	X		110	X											
Were the bonds issued as part	of an advance refur	nding issue?			×		<del>-  </del>	X		<b>†</b> ,	$\overline{}$									
·				Y						<u> </u>	,									
·		nd records to supp	ort the final					^												
allocation of proceeds?		na records to suppl	ore the illiar	Х		X			X											
t IIII Private Business U	se			I				<del> </del>			Т									
				Yes	A No	Ve		No	Yes	<del>-</del>	lo	Yes		No						
	(a) Issuer name  Hillsborough County Industrial Development Authority  Hillsborough County Industrial Development Authority  Hillsborough County Industrial Development Authority (PNC)  THI Proceeds  Amount of bonds retired  Amount of bonds legally defea Total proceeds of issue  Gross proceeds in reserve fun Capitalized interest from proceeds in refunding escrows Issuance costs from proceeds  Credit enhancement from proceeds  Credit enhancement from proceeds  Capital expenditures from proceeds  Other unspent proceeds  Year of substantial completion  Were the bonds issued as part  Has the final allocation of proceeds?	(a) Issuer name  (b) Issuer EIN  Hillsborough County Industrial Development Authority  Hillsborough County Industrial Development Authority  Fig. 1293512  Hillsborough County Industrial Development Authority  Fig. 1293512  THIL Proceeds  Amount of bonds retired  Amount of bonds legally defeased  Total proceeds of issue  Gross proceeds in reserve funds  Capitalized interest from proceeds  Proceeds in refunding escrows  Issuance costs from proceeds  Credit enhancement from proceeds  Working capital expenditures from proceeds  Capital expenditures from proceeds  Other spent proceeds  Other unspent proceeds  Year of substantial completion  Were the bonds issued as part of a current refunding were the bonds issued as part of an advance refured that the final allocation of proceeds been made?  Does the organization maintain adequate books an allocation of proceeds?	(a) Issuer name (b) Issuer EIN (c) CUSIP #  Hillsborough County Industrial Development Authority 59-1293512 43233ACT1  Hillsborough County Industrial Development Authority 59-1293512 43233AEA0  Hillsborough County Industrial Development Authority 59-1293512  TEIL Proceeds  Amount of bonds retired Amount of bonds legally defeased Total proceeds of issue Gross proceeds in reserve funds Capitalized interest from proceeds Proceeds in refunding escrows Issuance costs from proceeds Credit enhancement from proceeds Working capital expenditures from proceeds Other spent proceeds Other unspent proceeds Year of substantial completion  Were the bonds issued as part of a current refunding issue? Were the bonds issued as part of an advance refunding issue? Has the final allocation of proceeds been made? Does the organization maintain adequate books and records to suppallocation of proceeds?	(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date Issued  Hillsborough County Industrial Development Authority  59-1293512 43233ACT1 09-28-2006  Hillsborough County Industrial Development Authority  59-1293512 43233AEA0 02-28-2013  Hillsborough County Industrial Development Authority  59-1293512  43233AEA0 02-28-2013  TII Proceeds  Amount of bonds retired  Amount of bonds retired  Amount of bonds legally defeased  Total proceeds of issue  Gross proceeds in reserve funds  Capitalized interest from proceeds  Proceeds in refunding escrows  Issuance costs from proceeds  Credit enhancement from proceeds  Working capital expenditures from proceeds  Other spent proceeds  Other unspent proceeds  Year of substantial completion  Were the bonds issued as part of a current refunding issue?  Were the bonds issued as part of an advance refunding issue?  Has the final allocation of proceeds been made?  Does the organization maintain adequate books and records to support the final allocation of proceeds?	### Bond Issues  (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issuer Hillsborough County Industrial Development Authority  59-1293512 43233ACT1 09-28-2006 190,9  #### Hillsborough County Industrial Development Authority  59-1293512 43233AEA0 02-28-2013 186,4  #### Hillsborough County Industrial Development Authority  59-1293512 09-19-2013 50,8  ##### Proceeds  Amount of bonds retired  Amount of bonds legally defeased  Total proceeds of issue  2 Gross proceeds in reserve funds  Capitalized interest from proceeds  Proceeds in refunding escrows Issuance costs from proceeds  Credit enhancement from proceeds  Working capital expenditures from proceeds  Capital expenditures from proceeds  Other unspent proceeds  Other unspent proceeds  Were the bonds issued as part of a current refunding issue?  Were the bonds issued as part of an advance refunding issue?  Were the bonds issued as part of an advance refunding issue?  Were the bonds issued as part of an advance refunding issue?  Does the organization maintain adequate books and records to support the final allocation of proceeds?  ###################################	Hillsborough County Industrial Development Authority   59-1293512   43233AEA0   02-28-2013   186,480,570   186,480	(a) Issuer name	(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date Issued (e) Issue price (f) Description  Hillsborough County Industrial Development Authority 59-1293512 43233AEA0 02-28-2006 190,910,329 Hospital Expans Publishorough County Industrial Development Authority 59-1293512 43233AEA0 02-28-2013 186,480,570 Hospital Expans Refunding 2003  Hillsborough County Industrial Development Authority (PNC) 59-1293512 09-19-2013 50,889,807 Refunding 2003  HILL Proceds Amount of bonds retired 5,590,000  Amount of bonds retired 5,590,000 Capital Expans Publishorough County Industrial Development Authority (PNC) 59-1293512 09-19-2013 50,889,807 Refunding 2003  HILL Proceds 6,590,000 Capital Expans Publishorough County Industrial Development Authority (PNC) 59-1293512 09-19-2013 50,889,807 Refunding 2003  HILL Proceds 7,590,000 Capital Expans Publishorough Capital Expansion Publishorough C	Hillsborough County Industrial Development Authority   59-1293512   43233ACT1   09-28-2006   190,910,329   Hospital Expansion and Refunding 2003 Bond Issue   186,480,570   Refunding 2003 Bond Issue   186,480,57	Special   Spec	Sp-34581   Sp-34581	Section   Sect	So   34   Salay   Sa							

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Χ

Χ

Χ

Part III Private Business Use (Continued)

Fell	Filvate Busiliess Ose (Collulaeu)								
			4		В		С	1	)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		х		х		х		
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		Х	x			Х		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		02%		0 2 %		0 2 %		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 %		0 %			
6	Total of lines 4 and 5		0 2 %		0 2 %		0 2 %		
7	Does the bond issue meet the private security or payment test?		Х		Х		Х		
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?	Х		Х		х			
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	х		x		x			

Part IV Arbitrage

				В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?	×		×		×			
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?								
ь	Exception to rebate?								
С	No rebate due?								
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		Х		Х		Х		
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		X		Х		
ь	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
							Sc	hedule K (Forn	n 990) 2013

No

D

Yes

Part IV	Arbitrage	(Continued)

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified

and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?	Х			Х		Х		
b	Name of provider	Transamerica	Lıfe						
С	Term of GIC		2 2 5						
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	х							
6	Were any gross proceeds invested beyond an available temporary period?		x		X		x		
7	Has the organization established written procedures to monitor the requirements of section 148?	×		X		x			
Pai	Part V Procedures To Undertake Corrective Action								
		Α		В		С		D	
1		Yes	No	Yes	No	Yes	No	Yes	No

Α

No

Yes

Χ

В

No

Yes

Χ

С

No

Yes

Χ

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

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OMB No 1545-0047

# Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

**Transactions with Interested Persons** 

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

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Name of the or	ganization SCIENCES CEN	TER INC					E	mploy	er ident	ificatio	n numbe	er
									58145			
					3) and sectio							
					0, Part IV, line							
<b>1 (a)</b> Nam	e of dısqualı	fied person			n disqualified	( <b>c)</b> Des	cription	of tra	nsactior	י		rected?
			pers	on and organ							Yes	No
												=
												-
												-
												-
												_
2 Enterthe a	mount of ta	x incurred by	v organization	managers or	disqualified pe	rsons durina t	he veai	r unde	rsection	า		
4958 .									<b>-</b> \$			
3 Enterthe a	mount of ta	x, ıf any, on	line 2, above,	reimbursed b	y the organizat	ion			<b>F</b> \$			
			m Interest									
					990-EZ, Part \ . line 5, 6, or 22		Form 9	90, Pa	art IV , II	ne 26,	or if the	
(a) Name of	(b)	(c)	(d) Loar		(e)Original	(f)Balance	<b>(g)</b> In		(h)		(i)Wr	utton
interested	Relationsh	, , ,	1 ' '		principal	due	defaul		Approv	ed .	agreer	
person	with	loan			amount				by			
	organızatı	on							board			
									or committe			
			То	From	$\dashv$		Yes	No	Yes	No	Yes	No
				110			+	1.10	1.00	<del> </del>	1	1
											_	
			+	+							_	
									1		_	
									1		_	
											_	
 Total		<b>•</b>	 \$		1	1		<u> </u>			7	
	ants or As			Intereste	ed Persons.							
					Form 990, P	art IV, line 2	27.					
(a) Name of ir			nship betwee		ınt of assıstanc			ıstanc	e ( <b>e</b>	) Purpos	se of as	sistance
perso	n		person and th	ie								
		orga	ınızatıon									
		I		1								

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization			· '	1	
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh organiz reven	f zatıon's
				Yes	No
(1) Gulf to Bay Anesthesiology Associate	Dr Devanand Mangar, a board member, is president and employee of Florida Gulf to Bay A nesthesiology	3,123,100	Gulf to Bay Anesthesiology provides anesthesiology services which are paid at fair market value		No
(2) Lifelink Foundation Inc	Dr Dana L Shires (board member at FHSC) is co-founder and current Chairman of the Lifelink Foundati	14,916,687	Lifelink Foundation provides organ procurement services for FHSC at fair market value		No
(3) Radiology Associates of Tampa PA	Dr Bruce Zwiebel is a board member of FHSC and shareholder of Radiology Associates	553,070	Radiology Associates provides radiology services to FHSC at fair market value		No
(4) Suntrust	Mr Dobbins, a board member of FHSC is an employee of Suntrust Bank	371,367	Suntrust Bank performs custodial functions for FHSC		No
(5) Marriott Business Services Tampa Marriott Tampa Marriott Westshore and Courtyard by Marriott	Mr John McKibbon has an ownership interest in the Courtyard by Marriott in downtown Tampa	96,681	Payment at market value for various hospital events \$92,547 of the total paid was paid to Marriott Business Services		No

#### **Supplemental Information** Part V

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation					
Schedule L, Part IV	Gulf to Bay Anesthesiologists is a physician group practice, of which Dr Devanand Mangar (board director and former Chief of Staff at FHSC) is President and an employee FHSC engages Gulf to Bay Anesthesiologists for the provision of anesthesiology services, which are paid at fair market value Suntrust Bank is a national bank, of which Fred Dobbins (board director of FHSC) is an employee FHSC has commercial bank accounts with Suntrust Bank that are maintained in the ordinary course of business Lifelink Foundation is an organ procurement organization, of which Dr Dana Shires (board director at FHSC) is co-founder, former CEO and current Chairman of the Foundation FHSC utilizes Marriott for various functions and pays for services provided at fair market price Mr John McKibbon, a board member, has ownership interest in the Tampa downtown Marriott Hotel Radiology Associates of Tampa is a physician group practice, of which Dr Bruce Zweibel (board director and Chief of Staff at FHSC) is a shareholder and employee FHSC engages Radiology Associates for the provision of radiology services, which are paid at fair market value					

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# **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization FLORIDA HEALTH SCIENCES CENTER INC 59-3458145

Return Reference	Explanation
Form 990, Part III, Line 4d	Tampa General Hospital's Other Program Services includes cafeteria and vending sales, parking garage revenues, pharmacy sales to employees, net assets released from restrictions, and other miscellaneous revenue

Return Reference	Explanation
	USF designates one individual to participate in FHSC's board. In addition, the Chairman of the Board of the Tampa General Hospital Foundation is also a member of the FHSC's board.

Return Reference	Explanation
Form 990, Part VI, Section A, Line 7b	The Hillsborough County Hospital Authority has the right to approve amendments to FHSC's Articles of Incorporation

Return Reference	Explanation
Form 990, Part VI, Section B, Line 11b	The IRS Form 990 is prepared by the Finance Department and sent to Tampa General Hospital's external tax accountants and law firm for review Following the revisions made at the suggestion of Tampa General Hospital's external tax accountants, if any, the IRS Form 990 is provided to the Chief Financial Officer (CFO) and the President/Chief Executive Officer (CEO) for comment and recommended changes. The Finance Department makes all appropriate revisions. The CFO reviews the Form 990 with the Audit Committee and considers any changes recommended by the Audit Committee. Any agreed-upon changes are incorporated and the draft Form 990, along with the Mission Statement, is distributed to the Board of Directors for review and approval. Upon approval by the Board, the Form 990 is filed with the IRS.

Return Reference	Explanation
Form 990, Part VI, Section B, Line 12c	The monitoring and enforcing of the conflict of interest policy is a joint effort between Corporate Compliance and Human Resources. All new hires are required to review, complete, and sign the conflict of interest (COI) statement. The leadership group and all Board members are required to review, complete, and sign the COI annually. In addition, existing employees are required as part of their annual performance evaluation to review, complete, and sign the COI. All the COIs are reviewed by Human Resources. If there is a COI disclosed on the form, additional information is requested from the employee and in some cases. Corporate Compliance is included where additional input or guidance is needed by Human Resources. Employees are also advised to disclose COIs that may arise during the course of the year. Employees and other TGH healthcare partners can similarly report. COIs to Corporate Compliance using the compliance line, email, phone, etc. Periodically, in new sletters issued by Corporate Compliance, reference is made to COI. It is the responsibility of Corporate Compliance to initiate investigations of allegations of COIs.

Return Reference	Explanation
Form 990, Part VI, Section B, Line 15	Within the framework of applicable law, Tampa General Hospital has established and maintained compensation goals, policies, and programs that enable the hospital to recruit, develop, and retain the most qualified and talented staff. Tampa General Hospital strategically invests in the people who support the hospital's mission. Compensation goals, policies, and programs are guided by and reflect our values and principles, which are consistent with the high quality of the hospital's achievement in the furtherance of medical science. Differences in pay will not be based upon such factors as race, religion, gender, national origin, ancestry, age, marital status, or disability. To ensure that TGH is paying reasonable compensation and not violating the private inurement prohibition, the Compensation Committee of the Board of Directors annually reviews and sets the compensation of officers, the executive group and key employees. The Committee utilizes the outside consulting firm of Towers. Watson to provide expert information regarding industry-wide compensation norms. In addition, the hospital utilizes an outside consulting firm to review the compensation arrangements of employed physicians for compliance with all applicable laws.

Return Reference	Explanation
Form 990, Part VI, Section C, Line 19	Florida Health Sciences Center, Inc. d/b/a Tampa General Hospital ("TGH") will make the following documents available to the public (1) Articles of Incorporation and Amendments thereto, (2) Bylaws, (3) Conflict of Interest Policy, (4) Audited Financial Statements, (5) IRS Form 990 and IRS Form 1023, and (6) Community Benefits Report. The preceding documents will be available to the public either through (a) the website at www tgh org or (b) upon request made to the TGH Public Relations Office, after payment of reasonable copying fee

Return Reference	Explanation
	This amount includes payments for residents, organ transplant fees, medical equipment repair and maintenance contracts and various professional fees

Return Reference	Explanation
Form 990, Part XI, Line 9	This amount includes \$5,292,413 in pension-related changes other than net periodic pension costs and other changes in net assets of (\$79,715)

## DLN: 93493204007625

OMB No 1545-0047

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# **SCHEDULE R** (Form 990)

Department of the Treasury Internal Revenue Service

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization FLORIDA HEALTH SCIENCES CENTER INC **Employer identification number** 

				59-345814	5		
Part I Identification of Disregarded Entities Comple	ete if the organization a	nswered "Yes" on	Form 990, Part	IV, line 33.			
(a) Name, address, and EIN (If applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity		
(1) FHSC Real Property Holding Company LLC P O Box 1289 Tampa, FL 33601 47-1396315	Real Estate Holding Company	FL	0	0	N/A		
(2) TGH Architecture & Engineering LLC PO Box 1289 Tampa, FL 33601 46-4515477	Organized to design future properties	FL FL	0	0	N/A		
Part II Identification of Related Tax-Exempt Organion or more related tax-exempt organizations during (a)  Name, address, and EIN of related organization		(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e)	(f) tatus Direct controlling	Section (13) c	ne (g) on 512( controlle ntity?
						Yes	No
(1) Tampa General Hospital Foundation Inc	Fundraising to support TGH's mission	FL	501(c)(3)	Line 7			No
PO Box 1289  Tampa, FL 33601					N/A		
23-7354477 (2) Tampa General Hospital Auxiliary Inc P O Box 1289 Tampa, FL 33601	Support Tampa General Hospital	FL	501(c)(3)	Line 11c - Type I	N/A		No
59-0810712 (3) Tampa General Medical Group Inc	Physician Specialty Offices	FL	501(c)(3)	Line 9 (509)(a)(	2)	+-	No
P O Box 1289							
Tampa, FL 33601 27-4749421					N/A		
							1

(a)		(b)	(c)	(d)	(e	)	(f)	(g)	_ (h	)	(i)	(	j)	(k)
Name, address, and EIN of related organization	Name, address, and EIN of		activity Legal domicile (state or foreign country)	entity	Predominant income(related unrelated, excluded from tax under sections 512-		Share of total incom	Share of e end-of-year assets	Disprop allocat	ortionate cions?	Code V-UBI amount in bo 20 of Schedule K-1 (Form 1065)	mana part		Percentage ownership
					514	+)			Yes	No		Yes	No	
					1								$\vdash$	
Part IV Identification of Related Orga	anizations Taxable	as a Corpo	<u> </u>	or Trust	l Comple	te ıf th	e organ	ızatıon ans	wered	l d "Yes	" on Form	990,	<u>l                                    </u>	IV,
line 34 because it had one or mo												,		•
			s a cor						1	(-)	1 4			(:)
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicil (state or fo	e oreign	Direct	trust di (d) controlling entity	(C corp,	e) f entity S corp,	(f) Share of total Income	Share	(g) of end-o year assets	of- Perce owne	ntage		(i) Section 512 (b)(13) controlled entity?
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicil (state or fo country	e oreign	Direct e	(d) controlling intity	(e Type of (C corp, or tn	e) f entity S corp,	<b>(f)</b> Share of total	Share a	of end-o year assets	of- Perce owne	ntage rship		Section 512 (b)(13) controlled entity?  Yes No
<b>(a)</b> Name, address, and EIN of related organization	(b)	(c) Legal domicil (state or fo	e oreign	Direct e	(d) controlling intity	(e Type of (C corp,	e) f entity S corp,	<b>(f)</b> Share of total	Share a	of end-o year	of- Perce owne	ntage rship		Section 512 (b)(13) controlled entity?
(a) Name, address, and EIN of related organization  (1) Florida Health Sciences	(b) Primary activity  Professional liability &	(c) Legal domicil (state or fo country	e oreign	Direct e	(d) controlling intity Health	(e Type of (C corp, or tn	e) f entity S corp,	<b>(f)</b> Share of total	Share a	of end-o year assets	of- Perce owne	ntage rship		Section 512 (b)(13) controlled entity?  Yes No
(a) Name, address, and EIN of related organization  (1) Florida Health Sciences Center LTD  23 Lime Tree Bay Avenue PO Box 1051 Marsh Management Grand Cayman KY1-1102 CJ	(b) Primary activity  Professional liability &	(c) Legal domicil (state or fo country	e oreign	Direct e	(d) controlling intity Health	(e Type of (C corp, or tn	e) f entity S corp,	<b>(f)</b> Share of total	Share a	of end-o year assets	of- Perce owne	ntage rship		Section 512 (b)(13) controlled entity?  Yes No
(a) Name, address, and EIN of related organization  (1) Florida Health Sciences Center LTD  23 Lime Tree Bay Avenue PO Box 1051 Marsh Management Grand Cayman KY1-1102 CJ	(b) Primary activity  Professional liability &	(c) Legal domicil (state or fo country	e oreign	Direct e	(d) controlling intity Health	(e Type of (C corp, or tn	e) f entity S corp,	<b>(f)</b> Share of total	Share a	of end-o year assets	of- Perce owne	ntage rship		Section 512 (b)(13) controlled entity?  Yes No
(a) Name, address, and EIN of related organization  (1) Florida Health Sciences Center LTD  23 Lime Tree Bay Avenue PO Box 1051 Marsh Management Grand Cayman KY1-1102 CJ	(b) Primary activity  Professional liability &	(c) Legal domicil (state or fo country	e oreign	Direct e	(d) controlling intity Health	(e Type of (C corp, or tn	e) f entity S corp,	<b>(f)</b> Share of total	Share a	of end-o year assets	of- Perce owne	ntage rship		Section 512 (b)(13) controlled entity?  Yes No
(a) Name, address, and EIN of related organization  (1) Florida Health Sciences Center LTD  23 Lime Tree Bay Avenue PO Box 1051 Marsh Management Grand Cayman KY1-1102 CJ	(b) Primary activity  Professional liability &	(c) Legal domicil (state or fo country	e oreign	Direct e	(d) controlling intity Health	(e Type of (C corp, or tn	e) f entity S corp,	<b>(f)</b> Share of total	Share a	of end-o year assets	of- Perce owne	ntage rship		Section 512 (b)(13) controlled entity?  Yes No
(a) Name, address, and EIN of related organization  (1) Florida Health Sciences Center LTD  23 Lime Tree Bay Avenue PO Box 1051 Marsh Management Grand Cayman KY1-1102 CJ	(b) Primary activity  Professional liability &	(c) Legal domicil (state or fo country	e oreign	Direct e	(d) controlling intity Health	(e Type of (C corp, or tn	e) f entity S corp,	<b>(f)</b> Share of total	Share a	of end-o year assets	of- Perce owne	ntage rship		Section 512 (b)(13) controlled entity?  Yes No

(4) Tampa General Hospital Auxiliary Inc

Part \	Transactions With Related Organizations Complete if the organiza	ation answe	red "Yes" on Form	990, Part IV, line	e 34, 35b, or 36.		
Not	te. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	s No
1 During	g the tax year, did the orgranization engage in any of the following transactions with one	e or more rela	ated organizations lis	ted in Parts II-IV?		1	1
<b>a</b> Re	ceipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				12	3	No
<b>b</b> Gif	t, grant, or capital contribution to related organization(s)				11	5	No
<b>c</b> Gıf	t, grant, or capital contribution from related organization(s)				10	c Yes	3
<b>d</b> Lo	ans or loan guarantees to or for related organization(s)				10	1	No
<b>e</b> Loa	ans or loan guarantees by related organization(s)				10	2	No
<b>f</b> Div	vidends from related organization(s)				11	_	No
<b>g</b> Sa	le of assets to related organization(s)				19	<u> </u>	No
<b>h</b> Pu	rchase of assets from related organization(s)				11	1	No
i Exc	change of assets with related organization(s)				1	i	No
<b>j</b> Lea	se of facilities, equipment, or other assets to related organization(s)				11	<u>i</u>	No
<b>k</b> Lea	ase of facilities, equipment, or other assets from related organization(s)				11	<u>_</u>	No
	formance of services or membership or fundraising solicitations for related organization	n(s)			1		No
	formance of services or membership or fundraising solicitations by related organization				11	m	No
	ring of facilities, equipment, mailing lists, or other assets with related organization(s)	,			1	n Yes	•
	aring of paid employees with related organization(s)				10	) Yes	;
<b>p</b> Re	ımbursement paıd to related organızatıon(s) for expenses				11	p	No
<b>q</b> Re	imbursement paid by related organization(s) for expenses				10	Yes	•
<b>r</b> Oth	ner transfer of cash or property to related organization(s)				1	<del>-                                    </del>	No
<b>s</b> Ot	her transfer of cash or property from related organization(s)				1:	s Yes	;
<b>2</b> Ift	he answer to any of the above is "Yes," see the instructions for information on who mus	st complete t	hıs lıne, ıncludıng co	vered relationships	and transaction thresholds		
	(a) Name of related organization		<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amoun	t involv	ed
(1) Tampa	General Hospital Foundation Inc	(		2,534,007	Based on disbursements from Tampa Hospital Foundation Inc	Genera	I
(2) Tampa	General Hospital Foundation Inc	(	)	511,418	Based on salaries and benefits of sha employees	red	
(3) Florida	Health Sciences Center LTD		3	3,659,145	Claims reimbursed from captive		

137,401 Funds received from the TGH Auxiliary for hospital activities

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations <sup>7</sup>	_	(i) Code V <sup>2</sup> UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	<b>(k)</b> Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
		·					<u> </u>						

Schedule R (Form 990) 2013

# Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013



Consolidated Financial Statements
September 30, 2014 and 2013

(With Independent Auditors' Report Thereon)

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KPMG LLP Suite 1700 100 North Tampa Street Tampa, FL 33602

## **Independent Auditors' Report**

The Board of Directors Florida Health Sciences Center, Inc.:

We have audited the accompanying consolidated financial statements of Florida Health Sciences Center, Inc. (the Center), which comprise the consolidated balance sheets as of September 30, 2014 and 2013, and the related consolidated statements of operations and changes in unrestricted net assets, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



# **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly in all material respects, the consolidated financial position of Florida Health Sciences Center, Inc. as of September 30, 2014 and 2013, and the changes in its net assets, and its cash flows for the years then ended in accordance with U.S. generally accepted accounting principles.

KPMG LLP

December 18, 2014 Certified Public Accountants

# Consolidated Balance Sheets September 30, 2014 and 2013

Assets	2014	2013
Current assets: Cash and cash equivalents Short-term investments Current portion of assets limited as to use Patient accounts receivable, net of allowance for uncollectible	\$ 90,518,288 30,101,630 14,168,561	94,027,571 8,048,436 9,380,161
accounts of approximately \$138,821,000 in 2014 and \$117,516,000 in 2013 Inventories Prepaid expenses and other current assets	121,034,857 20,553,796 40,290,257	140,200,302 20,167,792 10,307,874
Total current assets	316,667,389	282,132,136
Assets limited as to use, less current portion Property and equipment, net Other assets	719,742,375 453,897,496 8,646,499	638,951,860 449,020,218 9,412,533
	\$ 1,498,953,759	1,379,516,747
Liabilities and Net Assets		
Current liabilities: Accounts payable Accrued expenses Current installments of long-term debt Estimated third-party payor settlements	\$ 107,591,965 102,201,044 7,275,879 90,903,772	83,299,886 92,638,304 4,158,459 84,071,944
Total current liabilities	307,972,660	264,168,593
Long-term debt, excluding current installments Other liabilities	389,556,023 93,518,777	396,831,953 100,006,760
Total liabilities	791,047,460	761,007,306
Net assets:     Unrestricted     Temporarily restricted     Permanently restricted	691,556,436 15,439,127 910,736	602,195,810 15,410,641 902,990
Total net assets	707,906,299	618,509,441
	\$ 1,498,953,759	1,379,516,747

# Consolidated Statements of Operations and Changes in Unrestricted Net Assets Years ended September 30, 2014 and 2013

	2014	2013
Unrestricted revenues, gains, and other support: Patient service revenue (net of contractual allowances and discounts) Provision for bad debts	\$ 1,068,768,027 (59,273,583)	1,032,349,371 (77,459,331)
Net patient services revenue less provision for bad debts	1,009,494,444	954,890,040
Disproportionate share distributions Other revenue	23,643,730 47,070,338	23,637,250 40,685,133
Total unrestricted revenues, gains, and other support	1,080,208,512	1,019,212,423
Expenses: Salaries and benefits Medical supplies Purchased services Utilities and leases Insurance Depreciation and amortization Professional fees Interest Other  Total expenses Operating income	490,538,942 234,371,525 90,468,848 20,586,848 17,517,582 43,148,593 32,989,876 16,336,401 83,212,088 1,029,170,703 51,037,809	482,254,873 218,842,109 75,831,959 20,394,701 18,578,309 42,700,335 32,452,548 18,829,853 76,538,479 986,423,166 32,789,257
Nonoperating gains (losses): Investment return Other  Total nonoperating gains	36,314,322 4,122,732 40,437,054	42,966,485 (7,092,087) 35,874,398
Revenues, gains, and other support over expenses	91,474,863	68,663,655
Other changes in net assets:  Net assets released from restrictions used for property and equipment Pension-related changes other than net periodic pension cost Increase in unrestricted net assets	3,178,175 (5,292,412) \$ 89,360,626	4,277,067 78,600,330 151,541,052

Consolidated Statements of Changes in Net Assets Years ended September 30, 2014 and 2013

	_	2014	2013
Unrestricted net assets: Revenue, gains, and other support over expenses Net assets released from restrictions used for property equipment Pension-related changes other than net periodic pension cost	\$	91,474,863 3,178,175 (5,292,412)	68,663,655 4,277,067 78,600,330
Increase in unrestricted net assets	-	89,360,626	151,541,052
Temporarily restricted net assets:  Net assets released from restrictions:  Used for property and equipment  Used for operations  Contributions  Increase in beneficial interest in net assets of Tampa General  Hospital Foundation	_	(3,178,175) (1,535,419) 3,700,509 1,041,571	(4,277,067) (1,479,377) 3,644,560 1,344,767
Increase (decrease) in temporarily restricted net assets	_	28,486	(767,117)
Permanently restricted net assets: Increase in beneficial interest in net assets of Tampa General Hospital Foundation	_	7,746	52,802
Increase in permanently restricted net assets	_	7,746	52,802
Increase in net assets		89,396,858	150,826,737
Net assets, beginning of year	_	618,509,441	467,682,704
Net assets, end of year	\$_	707,906,299	618,509,441

# Consolidated Statements of Cash Flows

Years ended September 30, 2014 and 2013

	_	2014	2013
Cash flows from operating activities:			
Increase in net assets	\$	89,396,858	150,826,737
Adjustments to reconcile change in net assets to net cash		, ,	, , , , .
provided by operating activities:			
Depreciation and amortization		43,148,593	42,700,335
Amortization of debt issue costs		265,366	2,204,432
Restricted contributions		(1,870,721)	(2,392,325)
Unrealized losses (gains), net		4,901,801	(22,233,096)
Realized gains		(28,500,305)	(10,279,743)
Provision for bad debts		59,273,583	77,459,331
Pension-related changes other than net periodic			
pension cost		5,292,413	(78,600,330)
Changes in operating assets and liabilities:			
Patient accounts receivable		(40,108,138)	(80,444,021)
Inventories		(386,004)	447,530
Prepaid expenses and other current assets		(29,942,383)	7,291,013
Accounts payable		17,324,155	5,257,474
Accrued expenses		9,562,740	(1,837,916)
Estimated third-party payor settlements		6,831,828	14,399,425
Other liabilities	_	(12,948,134)	12,443,797
Net cash provided by operating activities	_	122,241,652	117,242,643
Cash flows from investing activities:			
Purchases of property and equipment		(40,453,843)	(34,684,741)
Increase in assets limited as to use		(61,980,412)	(107,112,664)
(Increase) decrease in short-term investments, net		(22,053,194)	103,730
Net cash used in investing activities	_	(124,487,449)	(141,693,675)
Cash flows from financing activities:	_	· · · · · · · · · · · · · · · · · · ·	
Proceeds from restricted contributions		1,870,721	2,392,325
Proceeds from issuance of long-term debt		1,070,721	216,412,697
Payments on long-term debt		(2,990,771)	(188,048,005)
Payments of debt issue costs		(143,436)	(2,129,701)
Net cash (used in) provided by financing activities	-	(1,263,486)	28,627,316
	-		
(Decrease) increase in cash and cash equivalents		(3,509,283)	4,176,284
Cash and cash equivalents at beginning of year	_	94,027,571	89,851,287
Cash and cash equivalents at end of year	\$ _	90,518,288	94,027,571
Supplemental cash flow information:			
Cash paid for interest	\$	16,310,430	19,813,027
Accounts payable for property and equipment purchases	•	10,775,672	3,807,748
		, , ,	, , , , ,

Notes to Consolidated Financial Statements September 30, 2014 and 2013

## (1) Summary of Significant Accounting Policies

### (a) Organization and Basis of Presentation

Florida Health Sciences Center, Inc. (the Center), located in Tampa, Florida, is a not-for-profit entity incorporated during 1997 to meet the healthcare needs of the citizens of Hillsborough County and the state of Florida. The Center operates Tampa General Hospital (the Hospital), where it administers a teaching program for interns and residents. On October 1, 1997, control of the operations and all assets and liabilities of the Hospital were transferred from Hillsborough County Hospital Authority (the Authority), a governmental entity, to the Center. The change in control was accomplished through the execution of an agreement between the Authority and the Center, as well as changes granted by the Florida Legislature that provided for the privatization of the Hospital.

In connection with the change in control, the Center entered into a 49-year lease agreement, which can be extended for an additional 49 years, with the Authority to lease the land and buildings on the Davis Islands campus, together with all improvements located thereon, for a nominal annual rental amount of \$10. For financial reporting purposes, the fair value of the leased assets of approximately \$86,571,000 as of October 1, 1997 was reported as an increase in temporarily restricted net assets for the year ended September 30, 1998, as the leased assets can only be utilized in accordance with the specifications of the lease agreement. During 2014 and 2013, net assets of approximately \$1,093,000 and \$1,885,000, respectively, were released from restriction, relating to the annual depreciation expense associated with the leased assets.

The Center incorporated Florida Health Sciences Center, Ltd. (the Captive) on May 21, 2010 under the Companies Law of the Cayman Islands and obtained an Unrestricted Class B Insurers License under the provisions of the Cayman Islands Insurance Law. The Captive, a wholly owned subsidiary of the Center, provides professional and general liability coverage to the Center. Tampa General Hospital Foundation (the Foundation) is a related not-for-profit organization, which supports the Center.

In 2010, the Hospital created Tampa General Medical Group (TGMG), a division of the Hospital. TGMG includes physicians that were once part of the Lifelink Transplant Institute. TGMG has grown to include physicians specializing in family practice, cardiology, endocrinology, hepatology (liver disease), internal medicine, nephrology (kidney disease), organ transplantation and surgery. The over 50 physicians that compose TGMG are spread across several locations in the Tampa area. On March 16, 2014, the Center established Tampa General Medical Group, Inc., a corporation organized under the laws of the state of Florida, and a wholly owned subsidiary, for the purpose of holding the operations of TGMG. On June 27, 2014, Tampa General Medical Group, Inc. was granted tax exempt status by the Internal Revenue Service. Tampa General Medical Group, Inc. shall be operated exclusively for charitable purposes, within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended. As of September 30, 2014, Management had not moved the operations of TGMG to Tampa General Medical Group, Inc., and continues to report operations under the Center.

On July 15, 2014, the Center established FHSC Real Property Holding Company, LLC (the Company), a Limited Liability Company organized under the laws of the state of Florida and a wholly owned subsidiary. The Company was organized to hold future use properties and shall be

Notes to Consolidated Financial Statements September 30, 2014 and 2013

operated exclusively for charitable purposes, within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended.

The consolidated financial statements of the Center include the operations of the Hospital, the Captive, and the Center's beneficial interest in the net assets of the Foundation. All significant intercompany transactions among those entities have been eliminated during consolidation.

On January 31, 2014, the Center and Adventist Health System Sunbelt Healthcare Corporation (Florida Hospital) established West Central Florida Health Alliance, LLC, a Limited Liability Company organized under the laws of the state of Florida. The Center and Florida Hospital, each, contributed \$1,000,000 to West Central Florida Health Alliance, LLC in exchange for a 50% ownership interest. The new partnership will provide Tampa residents with greater access to a spectrum of community services and broaden the geographic footprint of these two healthcare providers. On August 5, 2014, the Center and Florida Hospital established West Florida Health, Inc., a Florida not-for-profit corporation. In October 2014, the Center and Florida Hospital filed Articles of Amendment to give public notice that they are the members of West Florida Health, Inc. In addition, the Center and Florida Hospital have agreed to transfer all assets and liabilities of West Central Florida Health Alliance, LLC to West Florida Health, Inc. As of September 30, 2014, this transfer has not occurred. The Center's distributive share of operating losses, of \$181,000 has been included as a non-operating item in the consolidated statements of operations and changes in unrestricted net assets for the year ended September 30, 2014.

On January 31, 2014, the Center established TGH Architecture & Engineering, LLC, a Limited Liability Company organized under the laws of the state of Florida, and a wholly owned subsidiary, for the purpose of holding architectural licenses for the Center. The Company shall be operated exclusively for charitable purposes, within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended.

#### (b) Mission Statement

Tampa General Hospital is committed to serving all residents of West Central Florida. The Hospital provides comprehensive health services, ranging from wellness and primary care to the most complex specialty care and post-acute services. The Hospital's care reflects a patient-centered approach, and the Hospital's services are delivered in an exceptional manner, with benchmark performance in clinical outcomes, care processes, cost-effectiveness, and patient experience. With the Hospital's unique blend of academic and other healthcare partners, the Hospital plays a special role in supporting medical education and research in its region.

# (c) Cash and Cash Equivalents

The Center considers all highly liquid investments with an original maturity of three months or less, when purchased, to be cash equivalents.

#### (d) Inventories

Inventories consist principally of medical and surgical supplies, drugs, and medicines, and are valued at the lower of cost (first-in, first-out) or market.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

#### (e) Assets Limited as to Use

Assets limited as to use primarily include assets held by independent bank trustees on behalf of the Center under terms of bond indentures and self-insurance trust agreements, and assets designated for capital improvements and employee health benefits, over which the Center retains control and may, at its discretion, subsequently use for other purposes. Amounts required to meet current liabilities have been reclassified to current assets in the consolidated balance sheets.

Earnings on investments include realized and unrealized gains and losses on investments, interest income, and dividends and are included as revenues, gains, and other support over expenses in the consolidated statements of operations and changes in unrestricted net assets, unless the income or loss is restricted by donor or law. Investment income and net gains and losses restricted by donor stipulations are reported as changes in temporarily restricted net assets.

## (f) Property and Equipment

Property and equipment, transferred from the Authority on October 1, 1997, was recorded at fair value as determined by an independent appraisal. Other property and equipment acquisitions are recorded at historical cost at the date of acquisition or fair value at the date of donation. Maintenance and repairs are charged to expense as incurred, and improvements are capitalized. Depreciation expense is computed using the straight-line method over the estimated useful lives of the related assets ranging from 3 to 40 years. Equipment under capital leases is amortized using the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment. Such amortization is included in depreciation and amortization expense in the accompanying consolidated financial statements. Interest cost on borrowed funds during the construction period is capitalized as a component of the cost of the assets.

Gifts of long-lived assets such as land, buildings, or equipment with explicit restrictions that specify how the assets are to be used, and gifts of cash or other assets that must be used to acquire long-lived assets, are reported as restricted support and are recorded at fair value at the time the gift is made. Absent explicit donor stipulations about how long those long-lived assets must be maintained, the Center reports expirations of donor restrictions when the donated or acquired long-lived assets are placed in service.

#### (g) Other Assets

Other assets include debt issuance costs of approximately \$3,243,000 and \$3,339,000 as of September 30, 2014 and 2013, respectively. These amounts include costs capitalized in connection with the issuance of the Series 2006, 2012A and a 2013 bank loan. Debt issuance costs are amortized using the effective interest method. Amortization of approximately \$265,000 and \$285,000 for the years ending September 30, 2014 and 2013, respectively, is included as a component of interest expense. The debt issuance costs are net of accumulated amortization of approximately \$1,256,000 and \$991,000 as of September 30, 2014 and 2013, respectively.

#### (h) Bond Discounts and Premiums

Bond discounts and premiums are being amortized using the effective interest method over the life of the related debt. Amortization of bond discounts and premiums of approximately \$1,168,000 and

Notes to Consolidated Financial Statements September 30, 2014 and 2013

\$805,000 for the year ending September 30, 2014 and 2013, respectively, is included as a component of interest expense. Bond premiums of approximately \$14,667,000 and \$15,836,000 are included with related debt in the consolidated balance sheets as of September 30, 2014 and 2013, respectively.

# (i) Impairment of Long-Lived Assets

Management regularly evaluates whether events or changes in circumstances have occurred that could indicate impairment in the value of long-lived assets. There were no impairment losses recorded during the years ended September 30, 2014 and 2013. If there is an indication that the carrying amount of an asset is not recoverable, the Center estimates the projected undiscounted cash flows, from the use and eventual disposition of the asset, excluding interest, to determine whether an impairment loss exists. The impairment loss, if any, would be determined by comparing the historical carrying value of the asset to its estimated fair value.

In addition to consideration of impairment due to the events or changes in circumstances described above, management regularly evaluates the remaining lives of its long-lived assets. If estimates are revised, the carrying value of affected assets is depreciated or amortized over the remaining lives.

## (j) Estimated Professional Liability, Workers' Compensation, and Employee Benefits Cost

The Center is self-insured for professional liability, workers' compensation, and employee health benefits. The provision for professional liability, workers' compensation, and employee health benefit claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported, based on evaluation of pending claims and past experience.

#### (k) Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use is limited by donors to a specific time period or purpose. The majority of temporarily restricted net assets are maintained pursuant to the lease agreement with the Authority, whereby the Center must continue to provide specific patient-care related services, continue to serve as a teaching hospital, and continue to provide certain levels of indigent care throughout the 49-year lease term. Permanently restricted net assets have been restricted by donors to be maintained by the Center in perpetuity, the income from which is expendable to support the Center's operations.

## (1) Beneficial Interest in Tampa General Hospital Foundation

The Center recognizes its beneficial interest in the net assets of the Foundation. This interest is adjusted to reflect its share of change in the Foundation net assets. The Foundation complies with the provisions of the Florida Uniform Prudent Management of Institutional Funds Act (FUPMIFA).

#### (m) Patient Accounts Receivable

Receivables are reported net of an allowance for bad debt and contractual adjustment estimates. Although the aggregate amount of receivables may include balances due from patients and third-party payers (including final settlements and appeals), amounts due from third-party payers for retroactive adjustments of items, such as final settlements or appeals, are reported separately in the consolidated financial statements.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

For receivables associated with services provided to patients who have third-party coverage, the Center analyzes contractually due amounts and provides an allowance for doubtful accounts, if necessary. For receivables associated with self-pay patients, which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill, the Center records a significant provision for bad debts in the period of service on the basis of its past experience. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

The Center's allowance for doubtful accounts for private self-pay patients decreased from 82% of self-pay accounts receivable as of September 30, 2013 to 81% of self-pay accounts receivable as of September 30, 2014. In addition, the Center's private self-pay accounts receivable decreased approximately \$873,000 from \$48.1 million for the year ended September 30, 2013 to \$47.2 million for the year ended September 30, 2014. The Center has not changed its charity care or uninsured discount policies during the years ended September 30, 2014 or 2013. The Center does not maintain a material allowance for doubtful accounts from third-party payers, nor did it have significant write-offs from third-party payers.

#### (n) Net Patient Service Revenue

Net patient service revenue is recorded in the period in which services are provided and is reported at the net realizable amounts from patients, third-party payers, and others for services rendered, including retroactive adjustments under reimbursement agreements with third-party payers. Pass-through amounts are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. Laws and regulations governing Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a possibility that recorded estimates associated with these programs will change.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

The Center recognizes patient service revenue associated with services provided to patients who have third-party (managed care, Medicare, Medicaid, other) payer coverage on the basis of contractual rates for the services rendered. For under-insured and uninsured patients who do not qualify for charity care, the Center recognizes revenue on the basis of individualized arrangements based on financial need and medical necessity. These arrangements shall not take into account age, gender, race, social or immigrant status, sexual orientation or religious affiliation. On the basis of historical experience, a significant portion of the Center's uninsured patients will be unable or unwilling to pay for the services provided. Thus, the Center records a significant provision for bad debts related to uninsured patients in the period the services are provided. Patient service revenue, net of contractual allowances and discounts (but before the provision for bad debts), recognized for the years ended September 30, 2014 and 2013 from these major payer sources are as follows:

	2014	2013
Managed care	\$ 447,606,680	410,911,823
Medicare	348,474,166	352,378,575
Medicaid	182,181,696	179,904,997
Other	86,255,850	83,943,768
Self-pay	4,249,635	5,210,208
	\$ 1,068,768,027	1,032,349,371

## (o) Electronic Health Record Incentive Program

The Centers for Medicare & Medicaid Services (CMS) have implemented provisions of the American Recovery and Reinvestment Act of 2009 that provide incentive payments for the meaningful use of certified electronic health records (EHR) technology. CMS has defined meaningful use as meeting certain objectives and clinical quality measures based on current and updated technology capabilities over predetermined reporting periods as established by CMS. The Medicare EHR incentive program provides annual incentive payments to eligible professionals, eligible hospitals, and critical access hospitals, as defined, that are meaningful users of certified EHR technology. The Medicaid EHR incentive program provides annual incentive payments to eligible professionals and hospitals for efforts to adopt, implement, upgrade and meaningfully use certified EHR technology. The Center utilizes a grant accounting model to recognize EHR incentive revenues. The Center records EHR incentive revenue ratably throughout the incentive reporting period when it is reasonably assured that it will meet the meaningful use objectives for the required reporting period and that the grants will be received. The EHR reporting period for hospitals is based on the federal fiscal year, which coincides with the Center's fiscal year of October 1 through September 30. The reporting period for eligible professionals is based on the calendar year. The Center believes that it and its eligible professionals that met meaningful use objectives in the fiscal year ended September 30, 2013 have also met those objectives in the fiscal year ended September 30, 2014. EHR incentive revenues were approximately \$1,800,000 and \$4,600,000 for the fiscal years ended September 30, 2014 and 2013, and are included in other revenues in the accompanying consolidated statements of operations and changes in unrestricted net assets.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

## (p) Non-operating Gains and Losses and Revenue, Gains, and Other Support over Expenses

Activities deemed by the Center to be a provision of healthcare services are reported as unrestricted revenues, gains and other support, and expenses. Other activities that are peripheral to providing healthcare services are reported as nonoperating gains and losses.

The consolidated statements of operations and changes in unrestricted net assets include revenue, gains, and other support over expenses. Changes in unrestricted net assets that are excluded from revenue, gains, and other support over expenses are consistent with industry practice. Other changes in unrestricted net assets consist primarily of pension liability adjustments and contributions of long-lived assets, if any.

## (q) Disproportionate Share Distributions

The State of Florida Agency for Health Care Administration distributes low-income pool and disproportionate share payments to the Center based on its indigent care service level. The Center's policy is to recognize these distributions as revenue when amounts are due and collection is reasonably assured. The receipt of any additional distributions is contingent upon the continued support by the Florida State Legislature.

## (r) Charity Care

The Center provides care to patients who meet certain criteria by reference to established policy threshold. Because the Center does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as revenue. Partial payments to which the Center is entitled from Medicaid, public assistance, and other programs on behalf of patients that meet the Center's charity care criteria are reported as net patient service revenue.

### (s) Income Taxes

The Center has been recognized by the Internal Revenue Service as a tax-exempt organization described in Section 501(c)(3) of the Internal Revenue Code. Accordingly, income earned in the furtherance of the Center's tax-exempt purpose is exempt from federal and state income taxes. Taxes are not levied in the Cayman Islands for income, profit, capital, or capital gains generated by Florida Health Sciences Center, Ltd.

The Center applies Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 740, *Income Taxes*, which clarifies the accounting for uncertainty in income tax positions and provides guidance when tax positions are recognized in an entity's financial statements and how the value of these positions are determined.

Accounting principles generally accepted in the United States of America require management to evaluate tax positions taken by the Center and recognize a tax liability (or asset) if the Center has taken an uncertain position that more likely than not would not be sustainable upon examination by the Internal Revenue Service. Management has analyzed the tax positions taken by the Center, and has concluded that as of September 30, 2014 and 2013, there are no uncertain positions taken or expected to be taken that would require recognition of a liability (or asset) or disclosure in the consolidated financial statements. The Center is subject to routine audits by taxing jurisdictions;

Notes to Consolidated Financial Statements September 30, 2014 and 2013

however, there are currently no audits for any tax periods in progress. Management believes it is no longer subject to income tax examinations for years prior to 2008.

#### (t) Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and the accompanying notes. Actual results could differ from those estimates.

### (u) Reclassification

Certain 2013 amounts have been reclassified to conform to the 2014 consolidated financial statement presentation.

## (2) Net Patient Service Revenue

The Center has agreements with third-party payers that provide for payments to the Center at amounts different from its established rates. The most significant third-party payers to the Center are the Medicare and Medicaid programs, which account for approximately 50% and 51%, respectively, of the Center's net patient services revenue for both the years ended September 30, 2014 and 2013. A summary of the payment arrangements with major third-party payers is as follows:

#### (a) Medicare

Inpatient acute care services rendered to Medicare program beneficiaries are paid on a prospectively determined rate per discharge based on the Medicare Severity Diagnosis-related Group (MSDRG) assigned to the patient. Commercial insurers, which operate as Medicare Advantage Plans, generally follow the traditional Medicare MSDRG payment methodology. Defined organ acquisition and graduate medical education costs related to Medicare beneficiaries are paid based on a cost reimbursement methodology, subject to certain limits and regulatory guidelines. The majority of outpatient services are paid on prospectively determined rates per occurrence based on the ambulatory payment classification assigned to the service provided. The Center also receives a disproportionate share payment from Medicare included in its MSDRG payment, based on its level of Medicaid patient volume and low income Medicare beneficiaries.

The Center receives a final settlement for cost reimbursable and pass-through items after submission of its annual cost reports and audits thereof by the Medicare fiscal intermediary. A Medicare final settlement has been determined for all years up to and including 2006. Differences between estimated provisions for cost report settlements and final settlements amounts are reflected as net patient services revenue in the fiscal year the cost reports are considered finalized. Changes in such estimates related to prior cost reporting periods resulted in an increase in net patient services revenue of approximately \$3,941,000 and \$12,572,000 for the years ended September 30, 2014 and 2013, respectively.

#### (b) Medicaid

Historically, inpatient and outpatient services rendered to Florida Medicaid program beneficiaries were paid under a cost reimbursement methodology, subject to certain limits. Beginning on July 1,

Notes to Consolidated Financial Statements September 30, 2014 and 2013

2013, the Florida Legislature mandated a new inpatient payment methodology utilizing the All-Patient Refined Diagnosis Related Group (APR-DRG). The methodology, which is utilized by most state Medicaid programs, includes severity of illness information in a set of refined DRGs. In addition, the Florida Legislature mandated that the majority of Florida Medicaid beneficiaries be transitioned to Statewide Medicaid Managed Care (SMMC) beginning on June 1, 2014. Because certain populations will be carved out of SMMC, the Center expects that two-thirds of its Medicaid reimbursement will come from SMMC once the transition is complete. The Center continues to be paid for outpatient services on a cost-based rate that reimburses per occasion of service. In general, Medicaid Managed Care Plans will utilize the same payment methodology as traditional Medicaid for reimbursement of inpatient and outpatient services. The Center continues its submission of annual cost reports, which are utilized to set outpatient rates and are audited by the Medicaid fiscal intermediary.

## (3) Charity Care

The Center provides necessary medical care regardless of the patient's ability to pay for services under its charity care policy. Qualification for charity care is based on the current Federal Poverty Income Guidelines (FPG). Underinsured and uninsured patients, who do not meet charity guidelines, may qualify for discounted care. Charity or discount consideration is available only after all third party reimbursement and government sources have been exhausted. Excessive assets or medical expenses may be factored as part of the charity or discount evaluation. The Center ensures that financial counseling communication is clear, concise, and considerate of the patient and family members. In addition, regulatory changes that may have the potential to alter charity classifications are monitored and incorporated into the policy, as necessary.

The Center maintains records to identify and monitor the level of charity care. These records include the amount of charges foregone for services and supplies furnished under its charity care policy. The following measures the level of charity care and other community benefits, as defined, at estimated costs for the years ended September 30, 2014 and 2013:

	_	2014	2013
Traditional charity care	\$	41,686,000	52,013,000
Unreimbursed Medicaid and Medicaid HMO		22,112,000	27,075,000
Unreimbursed Hillsborough County Health Plan	_	21,774,000	19,750,000
	\$_	85,572,000	98,838,000
As a percentage of operating expenses	_	8%	10%

Notes to Consolidated Financial Statements September 30, 2014 and 2013

# (4) Concentration of Credit Risk of Net Accounts Receivable

The Center grants credit without collateral to its patients, most of who are local residents and are insured under third-party payer agreements. The mix of receivables from patients and third-party payers as of September 30 is as follows:

	2014	2013
Managed care	47%	48%
Medicare	25	22
Medicaid	6	10
Other	22	20
	100%	100%

The credit risk in other payers is limited due to the large number of insurance companies that provide payments for services.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

# (5) Assets Limited as to Use and Short-Term Investments

Assets limited as to use as of September 30, 2014 and 2013, at fair value, are as follows:

		2014	2013
Internally designated for capital improvements and			
employee health benefits:			
Cash and cash equivalents	\$	37,991,035	40,545,336
Equities securities:			
Domestic stocks		280,147,632	223,698,122
Global stocks		39,480,062	36,562,466
Fixed income securities:		00.54.554	12 =0 < 1 < <
Government obligations		80,561,574	43,786,466
Corporate bonds		186,092,226	167,230,730
Beneficial interest in Tampa General Hospital Foundation		7,597,344	6,548,026
Total internally designated for capital			
improvements and employee health benefits		631,869,873	518,371,146
Joint ventures:	•		
West Central Florida Health Alliance, Inc.		818,743	
·		010,745	
Held by trustee under malpractice self-insurance arrangement:			
Cash and cash equivalents		9,965,086	14,343,288
Municipal bonds		34,645,761	43,986,765
Mutual funds		25,366,323	22,236,993
Total held by trustee under malpractice			
self-insurance arrangement		69,977,170	80,567,046
TI-111	•	· · ·	
Held by trustee under bond indentures: Cash and cash equivalents		31,245,150	49,393,829
•		31,243,130	49,393,629
Total held by trustee under bond indentures		31,245,150	49,393,829
Assets limited to use		733,910,936	648,332,021
Amount required to meet current obligations		(14,168,561)	(9,380,161)
Assets limited to use, less current portion	\$	719,742,375	638,951,860
	_		

Short-term investments, stated at fair value, consist of the following as of September 30, 2014 and 2013:

	_	2014	2013
Cash and cash equivalents Government bonds	\$	25,042,454 5,059,176	3,041,666
Government bonds	<b>-</b>	, ,	5,006,770
	<b>5</b> =	30,101,630	8,048,436

Notes to Consolidated Financial Statements September 30, 2014 and 2013

Investment income and gains and losses on assets limited as to use, cash equivalents and other investments comprise the following for the years ended September 30, 2014 and 2013:

	_	2014	2013
Other revenue:			
Interest income	\$	2,139,941	3,222,027
Net realized (losses) gains on sale of investments, net		(39,965)	172,953
Unrealized gains on trading investments, net	_	2,170,605	1,433,425
Total		4,270,581	4,828,405
Nonoperating gains:			
Interest income and dividends		14,846,458	12,060,024
Net realized gains on sale of investments, net		28,540,270	10,106,790
Unrealized (losses) gains on trading investments, net	_	(7,072,406)	20,799,671
Total		36,314,322	42,966,485
Total investment return	\$ _	40,584,903	47,794,890

#### (6) Fair Value Measurements

FASB ASC Topic 820, Fair Value Measurement, defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants on the measurement date. FASB ASC Topic 820 requires investments to be grouped into three categories based on certain criteria as noted below:

- Level 1: Fair value is determined by using quoted prices for identical assets or liabilities in active markets.
- Level 2: Fair value is determined by using other than quoted prices that are observable or corroborated for the asset by other independently verifiable market data (e.g., quoted prices for identical assets in inactive markets, quoted prices for similar assets in active markets, observable inputs other than quoted prices, and inputs derived principally from or corroborated by observable market data by correlation or other means).
- Level 3: Fair value is determined by using inputs based on management assumptions that are not directly observable.

Following is a description of the valuation methodologies used for significant assets measured at fair value at September 30, 2014:

Cash and cash equivalents: The carrying amounts reported in the consolidated balance sheets approximate the fair value because of the short maturities of these instruments.

*Investments*: Valued at the closing price reported on the active market on which the individual securities are traded, or valued based on quoted prices for similar assets.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

Estimates of fair values are subjective in nature and involve uncertainties and matters of significant judgment and, therefore, cannot be determined with precision. Changes in assumptions could affect the estimates.

The following tables summarize the fair values of the Center's significant financial assets and liabilities as of September 30, 2014 and 2013:

	September 30,		easurement at ing date
	2014	Level 1	Level 2
Cash and cash equivalents Short-term investments:	\$ 90,518,288	90,518,288	_
Cash and cash equivalents	25,042,454	25,042,454	_
Government bonds Assets limited to use:	5,059,176	5,059,176	_
Cash and cash equivalents Equity income securities:	79,201,271	79,201,271	_
Domestic stocks	280,147,632	280,147,632	_
Global stocks	39,480,062	39,480,062	_
Mutual funds	25,366,323	25,366,323	
Fixed income securities:			
Government obligations	80,561,574	80,561,574	_
Corporate bonds	186,092,226	_	186,092,226
Municipal bonds	34,645,761	_	34,645,761
Beneficial interest in Tampa			
General Hospital Foundation	7,597,344	_	7,597,344
Investment in joint venture	818,743		818,743
	733,910,936	504,756,862	229,154,074
Total	\$ 854,530,854	625,376,780	229,154,074

Notes to Consolidated Financial Statements September 30, 2014 and 2013

	September 30,			easurement at ing date
		2013	Level 1	Level 2
Cash and cash equivalents	\$	94,027,571	94,027,571	_
Short-term investments:				
Cash and cash equivalents		3,041,666	3,041,666	
Government bonds		5,006,770	5,006,770	_
Assets limited to use:				
Cash and cash equivalents		104,282,453	104,282,453	_
Equity income securities:				
Domestic stocks		223,698,122	223,698,122	
Global stocks		36,562,466	36,562,466	
Mutual funds		22,236,993	22,236,993	_
Fixed income securities:				
Government obligations		43,786,466	43,786,466	
Corporate bonds		167,230,730	_	167,230,730
Municipal bonds		43,986,765		43,986,765
Beneficial interest in Tampa				
General Hospital Foundation		6,548,026		6,548,026
		648,332,021	430,566,500	217,765,521
Total	\$	750,408,028	532,642,507	217,765,521

There were no transfers of financial assets or liabilities between Level 1 and Level 2 during the years ended September 30, 2014 and 2013. There were no investments classified as Level 3 during the years ended September 30, 2014 and 2013.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

# (7) Long-Term Debt

Long-term debt consists of the following:

		2014	2013
Series 2006 Bonds, net of unamortized premium of \$3,162,980 and \$3,442,560 as of September 30, 2014 and 2013, respectively, maturing in various amounts through October 1, 2041, with stated rates of 4% to 5.25%	\$	181,492,980	182,852,560
Series 2012A Bonds, net of unamortized premium of \$11,504,385 and \$12,392,542 as of September 30, 2014 and 2013, respectively, maturing in various amounts			
through October 1, 2043, with stated rates of 3% to 5% 2013 bank loan, maturing in various amounts through October		177,994,385	178,882,542
1, 2024 at a stated interest rate of 2.57%  Note payable, due in monthly installments through 2015 at a		37,020,000	37,020,000
stated rate of interest of 3.25%, collateralized by software	_	324,537	2,235,310
Total long-term debt		396,831,902	400,990,412
Less current installments	_	(7,275,879)	(4,158,459)
Long-term debt, excluding current installments	\$ _	389,556,023	396,831,953

The fair value of long-term debt was approximately \$399,053,000 and \$376,508,000 as of September 30, 2014 and 2013, respectively.

On September 28, 2006, the Hillsborough County Industrial Authority (Florida) issued \$185,000,000 aggregate principal amounts of tax-exempt Hospital Revenue Refunding Bonds (2006 Bonds). Proceeds of the 2006 Bonds were utilized for the expansion, improvement, and further equipping of the Hospital's healthcare facilities. The 2006 Bonds contain various covenants, including but not limited to the maintenance of a minimum debt service coverage ratio and provides that certain funds be established with a trustee bank (note 5). Management believes the Center is in compliance with such covenants at September 30, 2014.

On February 28, 2013, the Hillsborough County Industrial Authority (Florida) issued \$166,490,000 aggregate principle amounts of tax-exempt Hospital Revenue Refunding Bonds (2012A Bonds). A portion of the proceeds of the 2012A Bonds was used to purchase and redeem all of the Hospital's outstanding 2003B Bonds and a portion of the Hospital's outstanding Series 2003A Bonds. This transaction resulted in a loss on early extinguishment of debt of approximately \$5,958,000 and is included in other non-operating gains (losses) on the consolidated statements of operations and changes in unrestricted net assets. The remaining proceeds of the 2012A Bonds will be utilized for the expansion, improvement and further equipping of the healthcare facilities. The 2012A Bonds contain various covenants, including, but not limited to, the maintenance of a minimum debt service coverage ratio and provides that certain funds be established with a trustee bank (note 5). Management believes the Center is in compliance with such covenants at September 30, 2014.

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Notes to Consolidated Financial Statements September 30, 2014 and 2013

On September 19, 2013, the Hillsborough County Industrial Development Authority (Florida), Florida Health Sciences Center, Inc. and PNC Bank N.A. entered into a Loan Agreement (2013 bank loan) in the amount of \$37,020,000 to provide for the refunding of the remaining outstanding principal of the Series 2003A Bonds. This transaction resulted in a loss on early extinguishment of debt of approximately \$834,000 and is included as a component of other non-operating gains (losses) on the consolidated statements of operations and changes in unrestricted net assets. The 2013 bank loan contains various covenants, including, but not limited to, the maintenance of a minimum debt service coverage ratio. Management believes the Center is in compliance with such covenants at September 30, 2014.

The 2006 and 2012A Bonds are secured solely by a pledge of and a security interest in the revenue of the Center. Such pledge and security interest have been assigned to a bank trustee. Stated interest rates on the 2006 Bonds range from 4% to 5.25%, with an effective rate of 5.01% at September 30, 2014, and maturities through October 1, 2041. Except for \$10,215,000 of serial bonds maturing prior to October 1, 2017, the 2006 Bonds are subject to mandatory redemption by the Center beginning October 1, 2017 at par plus accrued interest. Stated interest rates on the 2012A Bonds range from 3% to 5% with an effective rate of 4.6% at September 30, 2014, and maturities through October 1, 2043. Except for \$21,180,000 of serial bonds maturing prior to October 1, 2028, the 2012A Bonds are subject to mandatory redemption by the Center beginning October 1, 2028 at par plus accrued interest. Stated interest rates on the 2013 bank loan are set at 2.57% with an effective rate of 2.43% at September 30, 2014, and maturities to October 1, 2024.

Scheduled maturities of long-term debt as of September 30, 2014 are as follows:

Year ending September 30:		
2015	\$	6,214,537
2016		9,544,000
2017		6,109,000
2018		6,297,000
2019		6,506,000
Thereafter	_	347,494,000
Long-term debt, excluding unamortized premiums (discounts)		382,164,537
Unamortized premium	_	14,667,365
Long-term debt, including unamortized premiums (discounts)	\$	396,831,902
	-	

Notes to Consolidated Financial Statements September 30, 2014 and 2013

## (8) Property and Equipment

Property and equipment consist of the following as of September 30, 2014 and 2013:

	_	2014	2013
Land Land improvements, buildings, and fixed equipment Major moveable equipment Other equipment	\$	46,639,634 460,634,231 299,919,982 8,038,217	46,639,634 442,493,449 271,977,635 7,777,729
Total property and equipment		815,232,064	768,888,447
Accumulated depreciation and amortization	_	(388,838,960)	(346,295,972)
Total property and equipment less depreciation and amortization		426,393,104	422,592,475
Construction in progress	_	27,504,392	26,427,743
Property and equipment, net	\$ =	453,897,496	449,020,218

Depreciation expense amounted to \$42,544,000 and \$42,086,000 during the years ending September 30, 2014 and 2013, respectively.

As of September 30, 2014, the estimated cost to complete construction in progress is approximately \$73.3 million.

Interest expense, net of interest income, of approximately \$314,000 and \$555,000, was capitalized during the years ended September 30, 2014 and 2013, respectively.

### (9) Lease Obligations

The Center leases certain medical and other support equipment under operating leases. Rent expense under noncancelable operating leases was approximately \$8,344,000 and \$7,909,000 for the years ended September 30, 2014 and 2013, respectively. Future minimum lease payments as of September 30, 2014 are as follows:

	_	Operating leases
Year ending September 30:		
2015	\$	8,506,348
2016		6,241,854
2017		3,119,778
2018		1,638,819
2019 and thereafter	_	1,079,282
Total leases	\$ _	20,586,081

Notes to Consolidated Financial Statements September 30, 2014 and 2013

The Center does not have any capital leases outstanding as of September 30, 2014.

### (10) Pension and Other Postretirement Benefits

#### (a) Retirement Plan

The Center established the Florida Health Sciences Center, Inc. Retirement Plan (the Plan), which became effective January 1, 1998. The Plan is a noncontributory, single employer, cash balance defined benefit pension plan.

All employees are eligible to participate in the Plan as of the beginning of the month following the later of the employee's attainment of age 21 and the completion of one year of service (i.e., generally a plan year during which the employee completes 1,000 hours of service).

The Plan provides retirement, disability, and death benefits to plan members and beneficiaries. Furthermore, the Plan provides a health insurance subsidy to participants who had 20 years of service with the Florida Retirement System as of December 31, 1996. This subsidy is a monthly supplemental payment that a participant may be eligible to receive if they elect health insurance coverage. The amounts payable by the Plan are reduced by the amount payable by the Florida Retirement System for the subsidy. The minimum subsidy is \$30 per month and the maximum is \$90 per month.

Effective January 1, 2014, due to the introduction of employer matching in its 403b plan, the Center's board of trustees approved an amendment to reduce the contribution schedule. The actuarially computed net periodic pension cost for the Center's Plan for the years ended September 30, 2014 and 2013 included the following components and reflects the impact of the contribution reduction:

	_	2014	2013
Service cost – benefits earned during the period	\$	12,581,943	30,488,947
Interest cost on projected benefit obligation		10,440,276	9,277,995
Expected return on plan assets		(18,679,325)	(16,508,817)
Net amortization and deferral of unrecognized losses	_	(1,970,287)	4,381,100
Net periodic pension cost	\$ _	2,372,607	27,639,225

Notes to Consolidated Financial Statements September 30, 2014 and 2013

The following table sets forth the Plan's funded status and amount recognized in other liabilities in the Center's consolidated balance sheets as of September 30, 2014 and 2013 (using a measurement date of September 30):

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	_	2014	2013
Change in projected benefit obligation:			
Benefit obligation at beginning of year	\$	250,411,706	275,804,834
Service cost		12,581,943	30,488,947
Interest cost		10,440,276	9,277,995
Amendments			(20,730,948)
Actuarial (gain) loss		7,568,373	(32,428,155)
Benefits paid	_	(15,218,928)	(12,000,967)
Projected benefit obligation at end of year	_	265,783,370	250,411,706
Change in plan assets:			
Fair value of plan assets at beginning of year		248,014,082	206,608,056
Actual return on plan assets		23,015,992	32,345,331
Employer contributions		5,000,000	21,061,662
Benefits paid	_	(15,218,928)	(12,000,967)
Fair value of plan assets	_	260,811,146	248,014,082
Funded status and accrued benefit costs	\$ _	(4,972,224)	(2,397,624)

The accumulated benefit obligation for the Plan was approximately \$264,799,000 and \$248,701,000 as of September 30, 2014 and 2013, respectively.

Weighted average assumptions used to determine projected benefit obligations as of September 30, 2014 and 2013 were as follows:

	2014	2013
Discount rate	4.29%	4.29%
Projected rate of compensation increase	3.00%-8.00%	3.00%-8.00%

The actuarial assumptions used in determining net periodic pension costs for the years ended September 30, 2014 and 2013 are as follows:

	2014	2013
Discount rate	3.82%	3.44%
Projected rate of increase in compensation levels	3.00	3.00
Expected long-term rate of return on plan assets	7.75	7.75

The expected long-term rate of return is based on the portfolio as a whole and not on the sum of the returns on individual assets categories.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

The following are deferred pension costs that have not yet been recognized in periodic pension expense but instead are accrued in unrestricted net assets as of September 30, 2014. Unrecognized actuarial losses represent unexpected changes in the projected benefit obligation and plan assets over time, primarily due to changes in assumed discount rates and investment experience. Unrecognized prior service cost is the impact of changes in plan benefits applied retrospectively to employee service previously rendered. Deferred pension costs are amortized into annual pension expense over the average remaining assumed service period for active employees:

	•	Net prior service credit	Net actuarial loss	Total
Amounts recognized in unrestricted net assets as of September 30, 2014 Amounts in net assets to be	\$	(17,909,904)	20,306,452	2,396,548
recognized during the next fiscal year		(15,939,617)	20,306,452	4,366,835

#### Plan Assets

The weighted average asset allocation of the Center's assets held for pension benefits as of September 30, 2014 and 2013 was as follows:

		Pension benefits plan assets at September 30		
Asset category	2014	2013		
Cash and cash equivalents	6%	7%		
Equity securities:				
Domestic stocks	47	59		
Global stocks	10	14		
Mutual funds	10			
Fixed income securities:				
U.S. Treasury obligations	9	4		
Government agencies	2	1		
Corporate bonds	16	15		
Total	100%	100%		

Notes to Consolidated Financial Statements September 30, 2014 and 2013

	September 30,	Fair value mea reportir	
	2014	Level 1	Level 2
Cash and cash equivalents Equity securities:	\$ 16,387,743	16,387,743	_
Domestic stocks	123,502,070	123,502,070	
Global stocks	25,970,102	25,970,102	
Mutual funds	26,581,659	, , <u>,                                 </u>	26,581,659
Fixed income securities:			
Treasury obligations	22,481,234	22,481,234	
Government obligations	5,428,135	5,428,135	_
Corporate bonds	40,460,203		40,460,203
Total	\$ 260,811,146	193,769,284	67,041,862
	September 30,	Fair value mea	
	2013	Level 1	Level 2
Cash and cash equivalents Equity securities:	\$ 17,832,507	17,832,507	_
Domestic stocks	147,097,883	147,097,883	_
Global stocks	35,940,707	35,940,707	
Fixed income securities:			
Treasury obligations	8,968,477	8,968,477	
Government obligations	1,807,061	1,807,061	
Corporate bonds	36,367,447		36,367,447
Total	\$ 248,014,082	211,646,635	36,367,447

There were no transfers of financial assets or liabilities between Level 1 and Level 2 during the years ended September 30, 2014 and 2013. There were no investments classified as Level 3 during the years ended September 30, 2014 and 2013.

The investment objective of the defined benefit plan is to use prudent and reasonable levels of liquidity and investment risk to produce an investment return that provides for payments of benefits to participants and their beneficiaries. The investment objective also incorporates the financial condition of the plan, future growth of active and retired participants, inflation, and the rate of salary increases. The defined benefit plan's investment committee has selected market-based benchmarks to monitor the performance of the investment strategy and performs periodic reviews of investment performance.

The investment strategy has a current target allocation policy as follows: 75% equities and 25% fixed income and other securities. The expected long-term rate of return on plan assets is determined based primarily on expectations of future returns for the defined benefit plan's investments based on the

Notes to Consolidated Financial Statements September 30, 2014 and 2013

target asset allocation. Additionally, the historical returns on comparable equity and fixed income investments are considered in the estimate of the expected long-term rate of return on plan assets.

#### Cash Flows

The Center does not expect to make any contributions to the Plan in fiscal year 2014.

The benefits expected to be paid in each year from 2015 through 2019 are approximately \$15,985,000; \$16,321,000; \$16,414,000; \$17,155,000; and \$18,133,000, respectively. The aggregate benefits expected to be paid from 2020 through 2024 are approximately \$107,392,000. The expected benefits are based on the same assumptions used to measure the Center's benefit obligations as of September 30, 2014 and include estimated future employee service.

#### (b) 403b Savings Plan

Effective January 1, 2014, the Center's board of trustees approved an amendment and restatement of its 403(b) Savings Plan document to include a matching contribution equal to the sum of 100% of the first 3% of compensation deferred and 50% of the next 2% of compensation deferred. The original effective date of this plan was December 1, 1999. The Plan was established for the exclusive benefit of the participants and their beneficiaries. All employees are automatically enrolled upon hire for purposes of the elective deferral, unless they opt not to participate. Participants are eligible to receive a matching contribution upon completion of certain service requirements. Contribution expense attributable to this defined contribution plan was approximately \$7.9 million for the year ended September 30, 2014.

## (c) Supplemental Retirement Plan

Effective January 1, 2002, the Center established the Florida Health Sciences Center, Inc. Supplemental Executive Retirement Plan (SERP). The SERP is a nonqualified defined benefit plan limited to certain management or highly compensated employees as determined by the Center. Upon vesting, the SERP provides participants with deferred compensation annually, based on 60% of the participants' compensation during the highest five complete calendar years out of the last 10 complete calendar years. Certain adjustments are made to the annual benefit based on current and projected years of service and expected benefits payable under the Florida Retirement System, if any, Social Security, and the Florida Health Sciences Center, Inc. Retirement Plan. Only calendar years beginning on or after January 1, 2002 are considered. Vesting is generally effective after a participant completes five years of service with the Center. The SERP also provides for certain death or disability benefits.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

The actuarially computed net periodic pension cost for the Center's SERP for the years ended September 30, 2014 and 2013 included the following components (using a measurement date of September 30):

	_	2014	2013
Service cost – benefits earned during the period	\$	1,486,088	1,542,861
Interest cost on projected benefit obligation		520,163	488,595
Net amortization and deferral of unrecognized losses		449,399	807,739
Net periodic pension cost	\$	2,455,650	2,839,195

The following table sets forth the SERP's funded status and amount recognized in other liabilities in the Center's consolidated balance sheets as of September 30, 2014 and 2013:

	_	2014	2013
Change in projected benefit obligation:			
Benefit obligation at beginning of year	\$	14,993,877	21,665,520
Service cost		1,486,088	1,542,861
Interest cost		520,163	488,595
Amendments			716,518
Actuarial gain (loss)		7,219	(949,211)
Settlements			(7,338,621)
Benefits paid	_	(614,247)	(1,131,785)
Projected benefit obligation at end of year		16,393,100	14,993,877
Fair value of plan assets at end of year	_		
Funded status and accrued benefit costs	\$ .	(16,393,100)	(14,993,877)

The accumulated benefit obligation for the SERP was approximately \$13,131,000 and \$11,920,000 as of September 30, 2014 and 2013, respectively.

Weighted average assumptions used to determine projected benefit obligations at September 30, 2014 and 2013 were as follows:

	2014	2013	
Discount rate	3.46%	3.46%	
Projected rate of compensation increase	3.00%-8.00%	3.00%-8.00%	

Notes to Consolidated Financial Statements September 30, 2014 and 2013

The actuarial assumptions used in determining net periodic pension costs for the years ended September 30, 2014 and 2013 are as follows:

	2014	2013
Discount rate Projected rate of increase in compensation levels	3.46% 3.00%–8.00%	2.54%-2.77% 3.00%-8.00%
Projected rate of increase in compensation levels	3.00% - 8.00%	3.00% - 8.00%

The following are deferred pension costs, which have not yet been recognized in periodic pension expense but instead are accrued in unrestricted net assets as of September 30, 2014. Unrecognized actuarial losses represent unexpected changes in the projected benefit obligation and plan assets over time, primarily due to changes in assumed discount rates and investment experience. Unrecognized prior service cost is the impact of changes in plan benefits applied retrospectively to employee service previously rendered. Deferred pension costs are amortized into annual pension expense over the average remaining assumed service period for active employees:

	_	Net prior service cost	Net actuarial loss	Total
Amounts recognized in unrestricted net assets as of September 30, 2014 Amounts in net assets to be	\$	75,920	373,479	449,399
recognized during the next fiscal year		75,920	324,807	400,727

#### Cash Flows

The Center does not expect to make any contributions to the SERP in fiscal year 2015.

The benefits expected to be paid in each year from 2015 through 2019 are approximately \$2,450,000; \$1,810,000; \$439,000; \$452,000; and \$617,000, respectively. The aggregate benefits expected to be paid in the five years from 2020 through 2024 are approximately \$10,462,000. The expected benefits are based on the same assumptions used to measure the Center's benefit obligations at September 30, 2014 and include estimated future employee service.

## (d) Other Postretirement Benefits

The Center sponsors a defined benefit postretirement plan, which is intended to provide medical benefits to retirees who were hired prior to January 1, 2001 and had completed 30 or more years of service or who attained age 62 and completed five years of service. In addition, the plan provides benefits to retirees who had completed 20 or more years of service prior to January 1, 1997. The postretirement plan is contributory, with retiree contributions adjusted annually based on the projected average plan cost of the Center's self-insured health benefit program for the year. The Center accrues the cost of providing postretirement benefits during the active service period of the employee.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

The components of net periodic postretirement benefit cost for the years ended September 30, 2014 and 2013 are as follows:

	_	2014	2013
Service cost – benefits attributed to service during the year	\$	107,608	121,285
Interest cost on accumulated postretirement benefit obligation Amortization of net gain (loss)		198,104	185,778
Amortization of net gain (loss)	_	(141,103)	(108,236)
Net periodic postretirement benefit cost	\$ _	164,609	198,827

The following table sets forth the postretirement plan's funded status and amounts recognized in other liabilities in the Center's consolidated balance sheets as of September 30, 2014 and 2013 (measurement date as of September 30):

	_	2014	2013
Change in accumulated benefit obligation:			
Accumulated benefit obligation at beginning of year	\$	3,788,221	4,497,330
Service cost		107,608	121,285
Interest cost		198,104	185,778
Retiree contributions		416,809	458,730
Actuarial loss (gain)		72,405	(732,534)
Benefits paid	_	(372,717)	(742,368)
Accumulated benefit obligation at end of year	_	4,210,430	3,788,221
Change in plan assets:			
Employer contribution		(44,092)	283,638
Employee contribution		416,809	458,730
Benefits paid	_	(372,717)	(742,368)
Fair value of plan assets at end of year	_		
Funded status and accrued benefit costs	\$_	(4,210,430)	(3,788,221)
	-		

For measurement purposes, an 8.5% and 9.5% annual rate of increase in the per capita cost of covered healthcare benefits was assumed for 2014 and 2013, respectively, and the rate was assumed to decrease gradually to 5.5% over the subsequent three years and remain at that level thereafter.

The weighted average discount rate used in determining the accumulated postretirement benefit obligation was 4.75% and 5.3% as of September 30, 2014 and 2013, respectively. The weighted average discount rate used in determining the net benefit cost was 5.3% and 4.6% as of September 30, 2014 and 2013, respectively.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

The impact of a one percentage point change in assumed healthcare cost trend rates as of September 30, 2014 is as follows:

	_	1% Increase	1% Decrease
Effect on total of service and interest cost components	\$	52,484	(40,819)
Effect on postretirement benefit obligation		758,939	(140,767)

The following are deferred pension costs that have not yet been recognized in periodic pension expense but instead are accrued in unrestricted net assets as of September 30, 2014. Unrecognized actuarial losses represent unexpected changes in the projected benefit obligation and plan assets over time, primarily due to changes in assumed discount rates and investment experience. Deferred pension costs are amortized into annual pension expense over the average remaining assumed service period for active employees.

Net actuarial gain recognized in unrestricted net assets as of	
September 30, 2014	\$ 
Net actuarial gain to be recognized during the next year	(126,757)

#### Cash Flows

The Center expects to contribute approximately \$332,000 to its postretirement benefit plan in 2015.

The benefits expected to be paid in each year from 2015 through 2019 are approximately \$332,000; \$322,000; \$268,000; \$272,000; and \$267,000, respectively. The aggregate benefits expected to be paid in the five years from 2020 through 2024 are \$1,096,000. The expected benefits are based on the same assumptions used to measure the Center's benefit obligations as of September 30, 2014 and include estimated future employee service.

#### (11) Commitments and Contingencies

#### (a) Litigation

During the normal course of business, the Center is involved in litigation with respect to professional liability claims and other matters. In addition, the Center is subject to periodic regulatory investigations. The Center has purchased insurance coverage to minimize its exposure to such risk. This coverage includes property, directors and officers, vehicles, medical malpractice, and general liability. Each policy has its own deductible and/or self-insurance retention. Based on current information, management believes at this time that the results of the litigation and inquiries are not likely to have a material adverse effect on the consolidated financial position and results of the Center.

### (b) Professional Liability

The Center insures its professional and general liability on a claims-made basis through a commercial insurance carrier. The Center has secured claims-made coverage continuously from October 1, 1997 through September 30, 2014. The Center has renewed its claims-made policy.

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Notes to Consolidated Financial Statements September 30, 2014 and 2013

For claims prior to October 1, 1997, the Authority, as an agency or subdivision of the state of Florida, had sovereign immunity in tort actions. Therefore, in accordance with Chapter 768.28, the Center's legal liability was limited by statute to \$100,000 per claimant and \$200,000 for all claimants per occurrence. Self-insurance retention limits from October 1, 1997 to September 30, 2010 range from \$1,000,000 to \$5,000,000. On May 21, 2010, the Captive was incorporated to provide excess professional liability and general liability coverage to the Center on a claims—made basis. The Captive's liability under this policy is limited to \$80,000,000 per claim and in the aggregate.

The Center has employed independent actuaries to assist management in estimating the ultimate costs, if any, of the settlement of known claims and incidents, as well as unreported incidents that may be asserted, arising from services rendered to patients. Reported amounts for professional liability were approximately \$77,565,000 and \$82,777,000 as of September 30, 2014 and 2013, respectively, and are included in accrued expenses and other liabilities on the accompanying consolidated balance sheets. The Center records the professional liability based on the actuarially determined expected level. Given the maturity of the plan, the Center believes the expected level is a better estimate of the ultimate outcome than other confidence levels. The expected level is a commonly followed industry practice.

#### (c) Third Party Reimbursement

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. The Center is aware of these laws and regulations and, to the best of its knowledge and belief, is in compliance. Compliance with such laws and regulations can be subject to future government review and interpretation, as well as significant regulatory action including fines, penalties, and exclusion from the Medicare and Medicaid programs.

### (12) Other Funding Sources

The Hospital receives funding from various components of the state of Florida's (the State) Medicaid program, including the Low Income Pool program (LIP) and Medicaid per diem rates. The State's LIP program distributes funding to the Hospital in recognition of the disproportionate level of care provided to indigent patients and to defray some of the costs associated with graduate medical education. The LIP is a federal matching program that provides states with the opportunity to receive additional distributions based upon the difference between Medicaid reimbursement and the amount that would have been received for the same patients using Medicare reimbursement formulas, as defined. Medicaid fee for service is paid based on inpatient per diem and outpatient per line rates and may be adjusted based on annual cost report submissions.

The total funding amounts from the LIP and trauma programs were approximately \$23,644,000 and \$23,637,000 during the years ended September 30, 2014 and 2013, respectively, and are reported as disproportionate share distributions in the accompanying consolidated statements of operations and changes in unrestricted net assets. Since July 1, 2001, the Hospital has received trauma funding of approximately \$3,500,000 per year from Hillsborough County to supplement the Hospital's reimbursement for trauma services rendered to Hillsborough County residents.

Notes to Consolidated Financial Statements September 30, 2014 and 2013

Under the terms of an agreement with the Hillsborough County Health Plan, the Hospital is paid for authorized services provided to eligible recipients based on contracted rates. The contract renews on an annual basis and is currently through June 30, 2015. These payments are subject to certain limits (network caps) for each network per contract, including amounts the Hospital must reimburse physicians. For the year ended September 30, 2014 and 2013, approximately \$18,975,000 and \$20,913,000, respectively, were included in net patient service revenue.

## (13) Affiliated Organizations

The Foundation was established to solicit contributions from the general public on behalf of the Hospital for the funding of capital acquisitions and to support Hospital programs. As of September 30, 2014 and 2013, the Foundation held assets for the Hospital that were temporarily and permanently restricted by donors. The Hospital's interest in the net assets of the Foundation is included in assets limited as to use and amounted to approximately \$7,597,000 and \$6,548,000 as of September 30, 2014 and 2013, respectively.

The University of South Florida Board of Trustees (the University) has an affiliation agreement with the Center. The affiliation agreement establishes the Center as the primary teaching hospital for the University in order to provide healthcare education and training for students, residents, and other healthcare professionals. In accordance with the affiliation agreement, the University assigns physicians and residents to provide the customary services of the Center. For the years ended September 30, 2014 and 2013, the Center paid the University approximately \$45,470,000 and \$39,468,000, respectively, for these services, which also include the residents' salaries and the related malpractice coverage and medical director fees. These amounts are recorded within professional fees and other expenses in the accompanying consolidated statements of operations and changes in unrestricted net assets.

#### (14) Subsequent Events

The Center has evaluated events and transactions occurring subsequent to September 30, 2014 as of December 18, 2014, which is the date the consolidated financial statements were available to be issued, and has determined that no additional disclosures or adjustments are required.