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Form 990



Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

Information about Form 990 and its instructions is at [www.IRS.gov/form990](http://www.irs.gov/form990)

OMB No 1545-0047

2013

Open to Public Inspection

A For the 2013 calendar year, or tax year beginning 10-01-2013, 2013, and ending 09-30-2014

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization

Orlando Health Inc

Doing Business As

Number and street (or P O box if mail is not delivered to street address)Room/suite

1414 Kuhl AvenueSuite MP 2

City or town, state or province, country, and ZIP or foreign postal code

Orlando, FL 32806

F Name and address of principal officer

Jamal Hakim

1414 Kuhl Avenue

Orlando, FL 32806

D Employer identification number

59-1726273

E Telephone number

(407) 841-5155

G Gross receipts \$ 2,101,175,723

H(a) Is this a group return for subordinates?

☐ Yes☒ No

H(b) Are all subordinates included?

☐ Yes☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c)(3)☐ 501(c) ( ) (Insert no )☐ 4947(a)(1) or ☐ 527

J Website:

www.orlandohealth.com

K Form of organization

☒ Corporation☐ Trust☐ Association☐ Other

L Year of formation 1977

M State of legal domicile FL

| Part I                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                                                     |                                                                                                     |                          |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
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| Activities & Governance                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | <div><div>1</div><div>Briefly describe the organization's mission or most significant activities</div><div>Our mission as a community-owned organization is to improve the health and quality of life of the individuals and communities we serve</div><div></div><div></div><div></div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                                                                                     |                                                                                                     |                          |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>2</div><div>Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                     |                                                                                                     |                          |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <table><tr><td><div><div>3</div><div>Number of voting members of the governing body (Part VI, line 1a)</div></div></td><td><div>3</div></td><td><div>20</div></td></tr><tr><td><div><div>4</div><div>Number of independent voting members of the governing body (Part VI, line 1b)</div></div></td><td><div>4</div></td><td><div>15</div></td></tr><tr><td><div><div>5</div><div>Total number of individuals employed in calendar year 2013 (Part V, line 2a)</div></div></td><td><div>5</div></td><td><div>14,161</div></td></tr><tr><td><div><div>6</div><div>Total number of volunteers (estimate if necessary)</div></div></td><td><div>6</div></td><td><div>1,675</div></td></tr><tr><td><div><div>7a</div><div>Total unrelated business revenue from Part VIII, column (C), line 12</div></div></td><td><div>7a</div></td><td><div>9,120,080</div></td></tr><tr><td><div><div>7b</div><div>Net unrelated business taxable income from Form 990-T, line 34</div></div></td><td><div>7b</div></td><td><div>-1,255,507</div></td></tr></table>                                                                                                                                                                                                                                                                                                                                                                                                                       | <div><div>3</div><div>Number of voting members of the governing body (Part VI, line 1a)</div></div>                 | <div>3</div>                                                                                        | <div>20</div>            | <div><div>4</div><div>Number of independent voting members of the governing body (Part VI, line 1b)</div></div> | <div>4</div>                                                                                     | <div>15</div>         | <div><div>5</div><div>Total number of individuals employed in calendar year 2013 (Part V, line 2a)</div></div> | <div>5</div>                                                                                                         | <div>14,161</div>        | <div><div>6</div><div>Total number of volunteers (estimate if necessary)</div></div>                        | <div>6</div>                                                                                      | <div>1,675</div>      | <div><div>7a</div><div>Total unrelated business revenue from Part VIII, column (C), line 12</div></div>             | <div>7a</div>                                                                               | <div>9,120,080</div> | <div><div>7b</div><div>Net unrelated business taxable income from Form 990-T, line 34</div></div> | <div>7b</div>                                                                                   | <div>-1,255,507</div>    |                        |                                                                                                             |                          |                          |                                                                                        |                        |
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| <div><div>7b</div><div>Net unrelated business taxable income from Form 990-T, line 34</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <div>7b</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | <div>-1,255,507</div>                                                                                               |                                                                                                     |                          |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
| <table><tr><td rowspan="7">Revenue</td><td><div><div>8</div><div>Contributions and grants (Part VIII, line 1h)</div></div></td><td><div>Prior Year</div></td><td><div>Current Year</div></td></tr><tr><td><div><div>9</div><div>Program service revenue (Part VIII, line 2g)</div></div></td><td><div>14,122,623</div></td><td><div>27,120,300</div></td></tr><tr><td><div><div>10</div><div>Investment income (Part VIII, column (A), lines 3, 4, and 7d)</div></div></td><td><div>1,537,042,606</div></td><td><div>1,666,607,260</div></td></tr><tr><td><div><div>11</div><div>Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</div></div></td><td><div>27,550,245</div></td><td><div>21,197,747</div></td></tr><tr><td><div><div>12</div><div>Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)</div></div></td><td><div>5,939,548</div></td><td><div>5,196,940</div></td></tr><tr><td></td><td><div>1,584,655,022</div></td><td><div>1,720,122,247</div></td></tr></table> | Revenue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | <div><div>8</div><div>Contributions and grants (Part VIII, line 1h)</div></div>                                     | <div>Prior Year</div>                                                                               | <div>Current Year</div>  | <div><div>9</div><div>Program service revenue (Part VIII, line 2g)</div></div>                                  | <div>14,122,623</div>                                                                            | <div>27,120,300</div> | <div><div>10</div><div>Investment income (Part VIII, column (A), lines 3, 4, and 7d)</div></div>               | <div>1,537,042,606</div>                                                                                             | <div>1,666,607,260</div> | <div><div>11</div><div>Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</div></div> | <div>27,550,245</div>                                                                             | <div>21,197,747</div> | <div><div>12</div><div>Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)</div></div> | <div>5,939,548</div>                                                                        | <div>5,196,940</div> |                                                                                                   | <div>1,584,655,022</div>                                                                        | <div>1,720,122,247</div> |                        |                                                                                                             |                          |                          |                                                                                        |                        |
| Revenue                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <div><div>8</div><div>Contributions and grants (Part VIII, line 1h)</div></div>                                     | <div>Prior Year</div>                                                                               | <div>Current Year</div>  |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <div><div>9</div><div>Program service revenue (Part VIII, line 2g)</div></div>                                      | <div>14,122,623</div>                                                                               | <div>27,120,300</div>    |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <div><div>10</div><div>Investment income (Part VIII, column (A), lines 3, 4, and 7d)</div></div>                    | <div>1,537,042,606</div>                                                                            | <div>1,666,607,260</div> |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <table><tr><td rowspan="8">Expenses</td><td><div><div>13</div><div>Grants and similar amounts paid (Part IX, column (A), lines 1–3)</div></div></td><td><div>584,795</div></td><td><div>744,798</div></td></tr><tr><td><div><div>14</div><div>Benefits paid to or for members (Part IX, column (A), line 4)</div></div></td><td><div>0</div></td><td><div>0</div></td></tr><tr><td><div><div>15</div><div>Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)</div></div></td><td><div>753,074,470</div></td><td><div>719,852,460</div></td></tr><tr><td><div><div>16a</div><div>Professional fundraising fees (Part IX, column (A), line 11e)</div></div></td><td><div>213,410</div></td><td><div>235,739</div></td></tr><tr><td><div><div>b</div><div>Total fundraising expenses (Part IX, column (D), line 25)</div></div></td><td><div>5,909,021</div></td><td></td></tr><tr><td><div><div>17</div><div>Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)</div></div></td><td><div>713,348,771</div></td><td><div>751,494,469</div></td></tr><tr><td><div><div>18</div><div>Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)</div></div></td><td><div>1,467,221,446</div></td><td><div>1,472,327,466</div></td></tr><tr><td><div><div>19</div><div>Revenue less expenses Subtract line 18 from line 12</div></div></td><td><div>117,433,576</div></td><td><div>247,794,781</div></td></tr></table> | Expenses                                                                                                            | <div><div>13</div><div>Grants and similar amounts paid (Part IX, column (A), lines 1–3)</div></div> | <div>584,795</div>       | <div>744,798</div>                                                                                              | <div><div>14</div><div>Benefits paid to or for members (Part IX, column (A), line 4)</div></div> | <div>0</div>          | <div>0</div>                                                                                                   | <div><div>15</div><div>Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)</div></div> | <div>753,074,470</div>   | <div>719,852,460</div>                                                                                      | <div><div>16a</div><div>Professional fundraising fees (Part IX, column (A), line 11e)</div></div> | <div>213,410</div>    | <div>235,739</div>                                                                                                  | <div><div>b</div><div>Total fundraising expenses (Part IX, column (D), line 25)</div></div> | <div>5,909,021</div> |                                                                                                   | <div><div>17</div><div>Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)</div></div> | <div>713,348,771</div>   | <div>751,494,469</div> | <div><div>18</div><div>Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)</div></div> | <div>1,467,221,446</div> | <div>1,472,327,466</div> | <div><div>19</div><div>Revenue less expenses Subtract line 18 from line 12</div></div> | <div>117,433,576</div> |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>14</div><div>Benefits paid to or for members (Part IX, column (A), line 4)</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                                                                                     | <div>0</div>                                                                                        | <div>0</div>             |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>15</div><div>Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                                                                                     | <div>753,074,470</div>                                                                              | <div>719,852,460</div>   |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>16a</div><div>Professional fundraising fees (Part IX, column (A), line 11e)</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                                                                                     | <div>213,410</div>                                                                                  | <div>235,739</div>       |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>b</div><div>Total fundraising expenses (Part IX, column (D), line 25)</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                     | <div>5,909,021</div>                                                                                |                          |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>17</div><div>Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                     | <div>713,348,771</div>                                                                              | <div>751,494,469</div>   |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>18</div><div>Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                     | <div>1,467,221,446</div>                                                                            | <div>1,472,327,466</div> |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>19</div><div>Revenue less expenses Subtract line 18 from line 12</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <div>117,433,576</div>                                                                                              | <div>247,794,781</div>                                                                              |                          |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
| Net Assets or Fund Balances                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <div>Beginning of Current Year</div>                                                                                | <div>End of Year</div>                                                                              |                          |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>20</div><div>Total assets (Part X, line 16)</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <div>2,270,921,388</div>                                                                                            | <div>2,432,650,416</div>                                                                            |                          |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>21</div><div>Total liabilities (Part X, line 26)</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | <div>1,200,304,210</div>                                                                                            | <div>1,223,127,345</div>                                                                            |                          |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | <div><div>22</div><div>Net assets or fund balances Subtract line 21 from line 20</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | <div>1,070,617,178</div>                                                                                            | <div>1,209,523,071</div>                                                                            |                          |                                                                                                                 |                                                                                                  |                       |                                                                                                                |                                                                                                                      |                          |                                                                                                             |                                                                                                   |                       |                                                                                                                     |                                                                                             |                      |                                                                                                   |                                                                                                 |                          |                        |                                                                                                             |                          |                          |                                                                                        |                        |

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

\*\*\*\*\*

Signature of officer

2015-08-07

Date

PAUL GOLDSTEIN VP OF FINANCE

Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name

Dawn M Olivardia

Preparer's signature

Date

2015-08-03

Check ☐ if self-employed

PTIN

P00059252

Firm's name

Grant Thornton LLP

Firm's EIN

Firm's address

200 South Orange Avenue Suite 2050

Orlando, FL 32801

Phone no

(321) 841-5131

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2013)



Part IV Checklist of Required Schedules

|                                                                                                                                                                                                                                                                                                                                                                                                   | Yes     | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                                                                              | 1 Yes   |    |
| 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                                                                                                                                                                                                            | 2 Yes   |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                                                                           | 3       | No |
| 4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II                                                                                                            | 4 Yes   |    |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                                                                                    | 5       | No |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                                         | 6       | No |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                                                                               | 7       | No |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                                                                              | 8       | No |
| 9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV                  | 9       | No |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                                        | 10 Yes  |    |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                                                                                                 |         |    |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.                                                                                                                                                                           | 11a Yes |    |
| b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                                                                                         | 11b     | No |
| c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                                                                                                       | 11c     | No |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX                                                                                                                         | 11d Yes |    |
| e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                                                                                                                                                                                      | 11e Yes |    |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                                                               | 11f Yes |    |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII                                                                                                                                                           | 12a     | No |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                                                                            | 12b Yes |    |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                                                                                                              | 13      | No |
| 14a Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                                                                                                   | 14a Yes |    |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV  | 14b Yes |    |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV                                                                                                              | 15      | No |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV                                                                                                      | 16      | No |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)                                                                                             | 17 Yes  |    |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                                            | 18      | No |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                                      | 19      | No |
| 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                                                                                                                                                                                              | 20a Yes |    |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                                               | 20b Yes |    |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                                                            |     |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                                                                      | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                                                            | 22  |     | No |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .                                                      | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> . . . . .                            | 24a | Yes |    |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                                                  | 24b |     | No |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                                       | 24c |     | No |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                                                            | 24d |     | No |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                                                      | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                       | 25b |     | No |
| 26  | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If so, complete Schedule L, Part II</i> . . . . .                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> . . . . . | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                                                               |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                                   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                | 28b | Yes |    |
| c   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                    | 28c | Yes |    |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . .                                                                                                                                                                                                    | 29  |     | No |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                                                        | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                                                      | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                                                      | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> . . . . .                                                                                                                                                                  | 34  | Yes |    |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                    | 35a | Yes |    |
| b   | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                         | 35b | Yes |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                           | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .                                                                             | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                                                              | 38  | Yes |    |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

☐

|                                                                                                                                                                                                                                                                         |                                                                                                                                                                                |     |        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|--------|
|                                                                                                                                                                                                                                                                         |                                                                                                                                                                                | Yes | No     |
| 1a                                                                                                                                                                                                                                                                      | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.                                                                                                  | 729 |        |
| 1b                                                                                                                                                                                                                                                                      | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                               | 0   |        |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                              |                                                                                                                                                                                | 1c  | Yes    |
| 2a                                                                                                                                                                                                                                                                      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. | 2a  | 14,161 |
| b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).                                   |                                                                                                                                                                                | 2b  | Yes    |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                        |                                                                                                                                                                                | 3a  | Yes    |
| b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.                                                                                                                                                          |                                                                                                                                                                                | 3b  | Yes    |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                           |                                                                                                                                                                                | 4a  | Yes    |
| b If "Yes," enter the name of the foreign country: CJ<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.                                                                                                 |                                                                                                                                                                                |     |        |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                |                                                                                                                                                                                | 5a  | No     |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                      |                                                                                                                                                                                | 5b  | No     |
| c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                    |                                                                                                                                                                                | 5c  |        |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                                              |                                                                                                                                                                                | 6a  | No     |
| b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                         |                                                                                                                                                                                | 6b  |        |
| 7 Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                         |                                                                                                                                                                                |     |        |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                       |                                                                                                                                                                                | 7a  | No     |
| b If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                       |                                                                                                                                                                                | 7b  |        |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                  |                                                                                                                                                                                | 7c  | No     |
| d If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                                                    |                                                                                                                                                                                | 7d  |        |
| e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                       |                                                                                                                                                                                | 7e  | No     |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                          |                                                                                                                                                                                | 7f  | No     |
| g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                      |                                                                                                                                                                                | 7g  |        |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                                    |                                                                                                                                                                                | 7h  |        |
| 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? |                                                                                                                                                                                | 8   |        |
| 9 Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                             |                                                                                                                                                                                |     |        |
| a Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                               |                                                                                                                                                                                | 9a  |        |
| b Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                |                                                                                                                                                                                | 9b  |        |
| 10 Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                               |                                                                                                                                                                                |     |        |
| a Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                                             |                                                                                                                                                                                | 10a |        |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                                                          |                                                                                                                                                                                | 10b |        |
| 11 Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                              |                                                                                                                                                                                |     |        |
| a Gross income from members or shareholders.                                                                                                                                                                                                                            |                                                                                                                                                                                | 11a |        |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                                                          |                                                                                                                                                                                | 11b |        |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                          |                                                                                                                                                                                | 12a |        |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                                |                                                                                                                                                                                | 12b |        |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers.                                                                                                                                                                                                     |                                                                                                                                                                                |     |        |
| a Is the organization licensed to issue qualified health plans in more than one state?<br><b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                                                      |                                                                                                                                                                                | 13a |        |
| b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                                            |                                                                                                                                                                                | 13b |        |
| c Enter the amount of reserves on hand.                                                                                                                                                                                                                                 |                                                                                                                                                                                | 13c |        |
| 14a Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                          |                                                                                                                                                                                | 14a | No     |
| b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                                            |                                                                                                                                                                                | 14b |        |

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

|    |                                                                                                                                                                                                                               |     |     |
|----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|    |                                                                                                                                                                                                                               | Yes | No  |
| 1a | Enter the number of voting members of the governing body at the end of the tax year . . . . .                                                                                                                                 |     |     |
|    | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O              |     |     |
| b  | Enter the number of voting members included in line 1a, above, who are independent . . . . .                                                                                                                                  |     |     |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                               | 2   | Yes |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . | 3   | No  |
| 4  | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .                                                                                                    | 4   | No  |
| 5  | Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .                                                                                                          | 5   | No  |
| 6  | Did the organization have members or stockholders? . . . . .                                                                                                                                                                  | 6   | Yes |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .                                                                  | 7a  | Yes |
| b  | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . . . .                                                           | 7b  | No  |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following                                                                                              |     |     |
| a  | The governing body? . . . . .                                                                                                                                                                                                 | 8a  | Yes |
| b  | Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                               | 8b  | Yes |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .        | 9   | No  |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

|     |                                                                                                                                                                                                                                                                                                        |     |     |
|-----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|     |                                                                                                                                                                                                                                                                                                        | Yes | No  |
| 10a | Did the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                           | 10a | No  |
| b   | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . .                                                                   | 10b |     |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . . . .                                                                                                                                                                  | 11a | Yes |
| b   | Describe in Schedule O the process, if any, used by the organization to review this Form 990 . . . . .                                                                                                                                                                                                 |     |     |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .                                                                                                                                                                                                      | 12a | Yes |
| b   | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                          | 12b | Yes |
| c   | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done . . . . .                                                                                                                                           | 12c | Yes |
| 13  | Did the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                    | 13  | Yes |
| 14  | Did the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                               | 14  | Yes |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                                   |     |     |
| a   | The organization's CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                       | 15a | Yes |
| b   | Other officers or key employees of the organization . . . . .                                                                                                                                                                                                                                          | 15b | Yes |
|     | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)                                                                                                                                                                                                                     |     |     |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                        | 16a | Yes |
| b   | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | 16b | Yes |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                                                                                                                                |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed▶                                                                                                                                                                                                                                                                                                                                    |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.<br><input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O) |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year                                                                                                                                                                                                               |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization<br>▶PAUL A GOLDSTEIN 1414 KUHL AVENUE<br>Orlando, FL 32806 (321) 841-5131                                                                                                                                                                                                         |

Check if Schedule O contains a response or note to any line in this Part VII ☒

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

## Part VII

|           |                                                                        |   |            |           |           |
|-----------|------------------------------------------------------------------------|---|------------|-----------|-----------|
| <b>1b</b> | <b>Sub-Total . . . . .</b>                                             | ▼ |            |           |           |
| <b>c</b>  | <b>Total from continuation sheets to Part VII, Section A . . . . .</b> | ▼ |            |           |           |
| <b>d</b>  | <b>Total (add lines 1b and 1c) . . . . .</b>                           | ▼ | 11,629,924 | 1,743,634 | 2,796,863 |

**2** Total number of individuals (including but not limited to those listed in Item 1) who received more than \$100,000 of reportable compensation from the organization. 345

|          |                                                                                                                                                                                                                                               | Yes      | No  |
|----------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|-----|
| <b>3</b> | Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .                                        | <b>3</b> | No  |
| <b>4</b> | For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . . | <b>4</b> | Yes |
| <b>5</b> | Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .                       | <b>5</b> | No  |

## Section B. Independent Contractors

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address                                                 | (B)<br>Description of services | (C)<br>Compensation |
|----------------------------------------------------------------------------------|--------------------------------|---------------------|
| Brasfield Gorrie LLC, 3021 7th Ave S BIRMINGHAM AL 35233                         | CONSTRUCTION SVCS              | 38,418,629          |
| Deloitte Consulting LLP, 4022 Sells Dr HERMITAGE TN 37076                        | Consulting Svcs                | 17,635,652          |
| AVI Foodsystems Inc., 2590 Elm Rd NE WARREN OH 44483                             | Food Services                  | 8,387,248           |
| Florida Hospital Healthcare Systems, 602 Courtland St Suite 162 ORLANDO FL 32804 | Healthcare Services            | 6,502,556           |
| Allscripts Healthcare LLC, 8529 Six Forks Rd RALEIGH NC 27615                    | Healthcare Info Sys            | 5,788,078           |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶5

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

|                                                           |                       |                                                                                                                                   | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512-514 |
|-----------------------------------------------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------|
| Contributions, Gifts, Grants<br>and Other Similar Amounts | 1a                    | Federated campaigns . . . . . 1a                                                                                                  |                      |                                                    |                                         |                                                                     |
|                                                           | b                     | Membership dues . . . . . 1b                                                                                                      |                      |                                                    |                                         |                                                                     |
|                                                           | c                     | Fundraising events . . . . . 1c                                                                                                   |                      |                                                    |                                         |                                                                     |
|                                                           | d                     | Related organizations . . . . . 1d                                                                                                | 23,477,136           |                                                    |                                         |                                                                     |
|                                                           | e                     | Government grants (contributions) 1e                                                                                              | 464,888              |                                                    |                                         |                                                                     |
|                                                           | f                     | All other contributions, gifts, grants, and<br>similar amounts not included above 1f                                              | 3,178,276            |                                                    |                                         |                                                                     |
|                                                           | g                     | Noncash contributions included in lines<br>1a-1f \$                                                                               |                      |                                                    |                                         |                                                                     |
|                                                           | h                     | Total. Add lines 1a-1f . . . . .                                                                                                  | 27,120,300           |                                                    |                                         |                                                                     |
| Program Service Revenue                                   | 2a                    | NET PATIENT SERVICE REVENUE                                                                                                       | Business Code        |                                                    |                                         |                                                                     |
|                                                           |                       |                                                                                                                                   | 621500               | 1,590,595,448                                      | 1,581,954,778                           | 8,640,670                                                           |
|                                                           | b                     | OTHER PROGRAM REVENUE                                                                                                             | 621990               | 75,551,571                                         | 75,527,579                              | 23,992                                                              |
|                                                           | c                     | FITNESS CENTER                                                                                                                    | 713940               | 460,241                                            | 378,156                                 | 82,085                                                              |
|                                                           | d                     |                                                                                                                                   |                      |                                                    |                                         |                                                                     |
|                                                           | e                     |                                                                                                                                   |                      |                                                    |                                         |                                                                     |
|                                                           | f                     | All other program service revenue                                                                                                 |                      |                                                    |                                         |                                                                     |
|                                                           | g                     | Total. Add lines 2a-2f . . . . .                                                                                                  | 1,666,607,260        |                                                    |                                         |                                                                     |
| Other Revenue                                             | 3                     | Investment income (including dividends, interest,<br>and other similar amounts) . . . . .                                         | 11,372,229           |                                                    |                                         | 11,372,229                                                          |
|                                                           | 4                     | Income from investment of tax-exempt bond proceeds . . . . .                                                                      | 865,206              |                                                    |                                         | 865,206                                                             |
|                                                           | 5                     | Royalties . . . . .                                                                                                               | 2,964                |                                                    | 2,964                                   |                                                                     |
|                                                           | 6a                    | Gross rents                                                                                                                       | (i) Real             | (ii) Personal                                      |                                         |                                                                     |
|                                                           |                       |                                                                                                                                   | 796,540              | 314,948                                            |                                         |                                                                     |
|                                                           |                       |                                                                                                                                   | 145,505              | 412,589                                            |                                         |                                                                     |
|                                                           |                       |                                                                                                                                   | 651,035              | -97,641                                            |                                         |                                                                     |
|                                                           | b                     | Less rental expenses                                                                                                              |                      |                                                    |                                         |                                                                     |
|                                                           | c                     | Rental income or (loss)                                                                                                           |                      |                                                    |                                         |                                                                     |
|                                                           | d                     | Net rental income or (loss) . . . . .                                                                                             | 553,394              |                                                    | 2,412                                   | 550,982                                                             |
|                                                           | 7a                    | Gross amount from sales of<br>assets other than inventory                                                                         | (i) Securities       | (ii) Other                                         |                                         |                                                                     |
|                                                           |                       |                                                                                                                                   | 388,216,719          | 1,238,975                                          |                                         |                                                                     |
|                                                           |                       |                                                                                                                                   | 378,302,403          | 2,192,979                                          |                                         |                                                                     |
|                                                           |                       |                                                                                                                                   | 9,914,316            | -954,004                                           |                                         |                                                                     |
|                                                           | b                     | Less cost or other basis and sales expenses                                                                                       |                      |                                                    |                                         |                                                                     |
|                                                           | c                     | Gain or (loss)                                                                                                                    |                      |                                                    |                                         |                                                                     |
|                                                           | d                     | Net gain or (loss) . . . . .                                                                                                      | 8,960,312            |                                                    |                                         | 8,960,312                                                           |
|                                                           | 8a                    | Gross income from fundraising events (not including<br>\$ of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . |                      |                                                    |                                         |                                                                     |
|                                                           | a                     |                                                                                                                                   |                      |                                                    |                                         |                                                                     |
|                                                           | b                     | Less direct expenses . . . . . b                                                                                                  |                      |                                                    |                                         |                                                                     |
|                                                           | c                     | Net income or (loss) from fundraising events . . . . .                                                                            | 0                    |                                                    |                                         |                                                                     |
|                                                           | 9a                    | Gross income from gaming activities<br>See Part IV, line 19 . . . . .                                                             |                      |                                                    |                                         |                                                                     |
|                                                           | a                     |                                                                                                                                   |                      |                                                    |                                         |                                                                     |
|                                                           | b                     | Less direct expenses . . . . . b                                                                                                  |                      |                                                    |                                         |                                                                     |
|                                                           | c                     | Net income or (loss) from gaming activities . . . . .                                                                             | 0                    |                                                    |                                         |                                                                     |
|                                                           | 10a                   | Gross sales of inventory, less<br>returns and allowances . . . . .                                                                |                      |                                                    |                                         |                                                                     |
|                                                           | a                     |                                                                                                                                   |                      |                                                    |                                         |                                                                     |
|                                                           | b                     | Less cost of goods sold . . . . . b                                                                                               |                      |                                                    |                                         |                                                                     |
|                                                           | c                     | Net income or (loss) from sales of inventory . . . . .                                                                            | 0                    |                                                    |                                         |                                                                     |
|                                                           | Miscellaneous Revenue |                                                                                                                                   | Business Code        |                                                    |                                         |                                                                     |
|                                                           | 11a                   | PARKING GARAGE                                                                                                                    | 621990               | 20,565                                             |                                         | 20,565                                                              |
|                                                           | b                     | PHYSICIANS ANSWERING<br>SERVICE                                                                                                   | 561499               | 302,233                                            | 302,233                                 |                                                                     |
|                                                           | c                     | MANAGEMENT FEES                                                                                                                   | 900099               | 4,249,227                                          | 4,249,227                               |                                                                     |
|                                                           | d                     | All other revenue . . . . .                                                                                                       |                      | 68,557                                             | 2,833                                   | 65,724                                                              |
|                                                           | e                     | Total. Add lines 11a-11d . . . . .                                                                                                | 4,640,582            |                                                    |                                         |                                                                     |
|                                                           | 12                    | Total revenue. See Instructions . . . . .                                                                                         | 1,720,122,247        | 1,662,112,573                                      | 9,120,080                               | 21,769,294                                                          |

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                                         | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.                                                                                                                                | 744,798               | 744,798                         |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the United States. See Part IV, line 22.                                                                                                                                                  | 0                     |                                 |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.                                                                                                     | 0                     |                                 |                                        |                             |
| 4                                                                              | Benefits paid to or for members.                                                                                                                                                                                                        | 0                     |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees.                                                                                                                                                               | 13,347,444            | 3,184,610                       | 9,791,840                              | 370,994                     |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).                                                                                          | 0                     |                                 |                                        |                             |
| 7                                                                              | Other salaries and wages.                                                                                                                                                                                                               | 564,127,383           | 464,591,043                     | 96,811,150                             | 2,725,190                   |
| 8                                                                              | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).                                                                                                                                     | 23,384,101            | 19,183,639                      | 4,200,462                              |                             |
| 9                                                                              | Other employee benefits.                                                                                                                                                                                                                | 78,006,932            | 63,348,328                      | 14,104,604                             | 554,000                     |
| 10                                                                             | Payroll taxes.                                                                                                                                                                                                                          | 40,986,600            | 33,528,725                      | 7,251,210                              | 206,665                     |
| 11                                                                             | Fees for services (non-employees):                                                                                                                                                                                                      |                       |                                 |                                        |                             |
| a                                                                              | Management.                                                                                                                                                                                                                             | 3,768,433             |                                 | 3,768,433                              |                             |
| b                                                                              | Legal.                                                                                                                                                                                                                                  | 7,061,158             |                                 | 7,061,158                              |                             |
| c                                                                              | Accounting.                                                                                                                                                                                                                             | 242,600               |                                 | 242,600                                |                             |
| d                                                                              | Lobbying.                                                                                                                                                                                                                               | 157,176               |                                 | 157,176                                |                             |
| e                                                                              | Professional fundraising services. See Part IV, line 17.                                                                                                                                                                                | 235,739               |                                 |                                        | 235,739                     |
| f                                                                              | Investment management fees.                                                                                                                                                                                                             | 514,427               |                                 | 514,427                                |                             |
| g                                                                              | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).                                                                                                                             | 112,729,516           | 74,978,077                      | 37,429,913                             | 321,526                     |
| 12                                                                             | Advertising and promotion.                                                                                                                                                                                                              | 9,075,895             | 5,885,549                       | 3,104,019                              | 86,327                      |
| 13                                                                             | Office expenses.                                                                                                                                                                                                                        | 25,399,396            | 21,343,873                      | 3,580,580                              | 474,943                     |
| 14                                                                             | Information technology.                                                                                                                                                                                                                 | 32,886,536            | 12,208,406                      | 20,583,254                             | 94,876                      |
| 15                                                                             | Royalties.                                                                                                                                                                                                                              | 0                     |                                 |                                        |                             |
| 16                                                                             | Occupancy.                                                                                                                                                                                                                              | 68,913,282            | 46,112,956                      | 22,367,323                             | 433,003                     |
| 17                                                                             | Travel.                                                                                                                                                                                                                                 | 2,589,247             | 1,739,247                       | 685,269                                | 164,731                     |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials.                                                                                                                                         | 0                     |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings.                                                                                                                                                                                                 | 291,456               | 107,515                         | 173,047                                | 10,894                      |
| 20                                                                             | Interest.                                                                                                                                                                                                                               | 35,687,928            | 28,308,891                      | 7,379,037                              |                             |
| 21                                                                             | Payments to affiliates.                                                                                                                                                                                                                 | 0                     |                                 |                                        |                             |
| 22                                                                             | Depreciation, depletion, and amortization.                                                                                                                                                                                              | 88,865,887            | 70,491,475                      | 18,333,325                             | 41,087                      |
| 23                                                                             | Insurance.                                                                                                                                                                                                                              | 24,776,938            | 24,697,428                      | 79,510                                 |                             |
| 24                                                                             | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):                                       |                       |                                 |                                        |                             |
| a                                                                              | MEDICAL SUPPLIES                                                                                                                                                                                                                        | 278,233,314           | 278,233,314                     |                                        |                             |
| b                                                                              | PATIENT MED ASSIST TRUST FUND                                                                                                                                                                                                           | 19,317,511            | 19,317,511                      |                                        |                             |
| c                                                                              | ELIGIBILITY FEES                                                                                                                                                                                                                        | 20,606,845            | 20,606,845                      |                                        |                             |
| d                                                                              | DISCHARGE SUPPORT                                                                                                                                                                                                                       | 4,586,772             | 4,586,772                       |                                        |                             |
| e                                                                              | All other expenses                                                                                                                                                                                                                      | 15,790,152            | 11,944,571                      | 3,656,535                              | 189,046                     |
| 25                                                                             | Total functional expenses. Add lines 1 through 24e.                                                                                                                                                                                     | 1,472,327,466         | 1,205,143,573                   | 261,274,872                            | 5,909,021                   |
| 26                                                                             | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                       |                                 |                                        |                             |

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

|                             |                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                              |                  | (A)               |     | (B)           |
|-----------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------------------|-----|---------------|
|                             |                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                              |                  | Beginning of year |     | End of year   |
| Assets                      | 1                                                                                                                                                   | Cash—non-interest-bearing                                                                                                                                                                                                                                                                                                    |                  | 38,319,594        | 1   | 62,056,400    |
|                             | 2                                                                                                                                                   | Savings and temporary cash investments                                                                                                                                                                                                                                                                                       |                  | 1,205,341         | 2   | 1,205,904     |
|                             | 3                                                                                                                                                   | Pledges and grants receivable, net                                                                                                                                                                                                                                                                                           |                  | 0                 | 3   | 0             |
|                             | 4                                                                                                                                                   | Accounts receivable, net                                                                                                                                                                                                                                                                                                     |                  | 221,542,578       | 4   | 229,053,980   |
|                             | 5                                                                                                                                                   | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L                                                                                                                                                           |                  | 0                 | 5   | 0             |
|                             | 6                                                                                                                                                   | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L |                  | 0                 | 6   | 0             |
|                             | 7                                                                                                                                                   | Notes and loans receivable, net                                                                                                                                                                                                                                                                                              |                  | 0                 | 7   | 0             |
|                             | 8                                                                                                                                                   | Inventories for sale or use                                                                                                                                                                                                                                                                                                  |                  | 19,106,741        | 8   | 19,821,999    |
|                             | 9                                                                                                                                                   | Prepaid expenses and deferred charges                                                                                                                                                                                                                                                                                        |                  | 35,473,783        | 9   | 36,993,687    |
|                             | 10a                                                                                                                                                 | Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D                                                                                                                                                                                                                                            | 10a2,353,378,388 |                   |     |               |
|                             | b                                                                                                                                                   | Less accumulated depreciation                                                                                                                                                                                                                                                                                                | 10b1,326,583,241 | 941,618,512       | 10c | 1,026,795,147 |
|                             | 11                                                                                                                                                  | Investments—publicly traded securities                                                                                                                                                                                                                                                                                       |                  | 817,131,012       | 11  | 851,096,573   |
|                             | 12                                                                                                                                                  | Investments—other securities See Part IV, line 11                                                                                                                                                                                                                                                                            |                  | 0                 | 12  | 0             |
|                             | 13                                                                                                                                                  | Investments—program-related See Part IV, line 11                                                                                                                                                                                                                                                                             |                  | 0                 | 13  | 0             |
|                             | 14                                                                                                                                                  | Intangible assets                                                                                                                                                                                                                                                                                                            |                  | 32,205,477        | 14  | 32,263,781    |
|                             | 15                                                                                                                                                  | Other assets See Part IV, line 11                                                                                                                                                                                                                                                                                            |                  | 164,318,350       | 15  | 173,362,945   |
|                             | 16                                                                                                                                                  | Total assets. Add lines 1 through 15 (must equal line 34)                                                                                                                                                                                                                                                                    |                  | 2,270,921,388     | 16  | 2,432,650,416 |
| Liabilities                 | 17                                                                                                                                                  | Accounts payable and accrued expenses                                                                                                                                                                                                                                                                                        |                  | 166,499,980       | 17  | 186,339,812   |
|                             | 18                                                                                                                                                  | Grants payable                                                                                                                                                                                                                                                                                                               |                  | 0                 | 18  | 0             |
|                             | 19                                                                                                                                                  | Deferred revenue                                                                                                                                                                                                                                                                                                             |                  | 1,773,311         | 19  | 1,511,868     |
|                             | 20                                                                                                                                                  | Tax-exempt bond liabilities                                                                                                                                                                                                                                                                                                  |                  | 897,274,767       | 20  | 879,703,910   |
|                             | 21                                                                                                                                                  | Escrow or custodial account liability Complete Part IV of Schedule D                                                                                                                                                                                                                                                         |                  | 0                 | 21  | 0             |
|                             | 22                                                                                                                                                  | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L                                                                                                                                          |                  | 0                 | 22  | 0             |
|                             | 23                                                                                                                                                  | Secured mortgages and notes payable to unrelated third parties                                                                                                                                                                                                                                                               |                  | 518,059           | 23  | 1,757,793     |
|                             | 24                                                                                                                                                  | Unsecured notes and loans payable to unrelated third parties                                                                                                                                                                                                                                                                 |                  | 0                 | 24  | 0             |
|                             | 25                                                                                                                                                  | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24) Complete Part X of Schedule D                                                                                                                                                         |                  | 134,238,093       | 25  | 153,813,962   |
|                             | 26                                                                                                                                                  | Total liabilities. Add lines 17 through 25                                                                                                                                                                                                                                                                                   |                  | 1,200,304,210     | 26  | 1,223,127,345 |
| Net Assets or Fund Balances | Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34. |                                                                                                                                                                                                                                                                                                                              |                  |                   |     |               |
|                             | 27                                                                                                                                                  | Unrestricted net assets                                                                                                                                                                                                                                                                                                      |                  | 991,986,073       | 27  | 1,131,480,647 |
|                             | 28                                                                                                                                                  | Temporarily restricted net assets                                                                                                                                                                                                                                                                                            |                  | 77,993,958        | 28  | 77,404,242    |
|                             | 29                                                                                                                                                  | Permanently restricted net assets                                                                                                                                                                                                                                                                                            |                  | 637,147           | 29  | 638,182       |
|                             | Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.                          |                                                                                                                                                                                                                                                                                                                              |                  |                   |     |               |
|                             | 30                                                                                                                                                  | Capital stock or trust principal, or current funds                                                                                                                                                                                                                                                                           |                  |                   | 30  |               |
|                             | 31                                                                                                                                                  | Paid-in or capital surplus, or land, building or equipment fund                                                                                                                                                                                                                                                              |                  |                   | 31  |               |
|                             | 32                                                                                                                                                  | Retained earnings, endowment, accumulated income, or other funds                                                                                                                                                                                                                                                             |                  |                   | 32  |               |
|                             | 33                                                                                                                                                  | Total net assets or fund balances                                                                                                                                                                                                                                                                                            |                  | 1,070,617,178     | 33  | 1,209,523,071 |
|                             | 34                                                                                                                                                  | Total liabilities and net assets/fund balances                                                                                                                                                                                                                                                                               |                  | 2,270,921,388     | 34  | 2,432,650,416 |

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

|    |                                                                                                               |    |               |
|----|---------------------------------------------------------------------------------------------------------------|----|---------------|
| 1  | Total revenue (must equal Part VIII, column (A), line 12)                                                     | 1  | 1,720,122,247 |
| 2  | Total expenses (must equal Part IX, column (A), line 25)                                                      | 2  | 1,472,327,466 |
| 3  | Revenue less expenses Subtract line 2 from line 1                                                             | 3  | 247,794,781   |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | 4  | 1,070,617,178 |
| 5  | Net unrealized gains (losses) on investments                                                                  | 5  | 9,451,728     |
| 6  | Donated services and use of facilities                                                                        | 6  |               |
| 7  | Investment expenses                                                                                           | 7  |               |
| 8  | Prior period adjustments                                                                                      | 8  |               |
| 9  | Other changes in net assets or fund balances (explain in Schedule O)                                          | 9  | -118,340,616  |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | 1,209,523,071 |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

|    |                                                                                                                                                                                                                                                                                                                                                                                                                          | Yes | No |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1  | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                                                                                              |     |    |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | No |
| 2b | Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input checked="" type="checkbox"/> Both consolidated and separate basis                | Yes |    |
| 2c | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O                                                                    | Yes |    |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                 | Yes |    |
| 3b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                                                                                                     | Yes |    |

## Additional Data

**Software ID:**  
**Software Version:**  
**EIN:** 59-1726273  
**Name:** Orlando Health Inc

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                               | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-----------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                     |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| Gregor Alexander MD<br>Board Member                 | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Brian Besanceney<br>Board Member                    | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| C David Brown II<br>Board Member                    | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| John Cappleman MD<br>Board Member                   | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Linda W Chapin<br>Board Member                      | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Mary Farrell MD<br>Board Member                     | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Lennard Greenbaum MD<br>Board Member                | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Jamal Hakim MD<br>Board Member, Interim CEO         | 35 0<br>11 0                                                                               | X                                                                                                         |                       | X       |              |                              |        | 673,281                                                              | 0                                                                         | 82,449                                                                                        |
| Roy Haley<br>Board Member                           | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Joshua High<br>Board Member                         | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Carolyn Karraker<br>Board Member                    | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Manlyn M King<br>Board Member                       | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Harvey Kohn<br>Board Member                         | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Rex V McPherson II<br>Board Member                  | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Dianna Morgan<br>Board Member                       | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Mark Sand MD<br>Board Member                        | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 891,863                                                                   | 9,296                                                                                         |
| Ray Sandhagen<br>Board Member                       | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Amy Saunders<br>Board Member                        | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Conrad Santiago<br>Board Member                     | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Sanford C Shugart PhD<br>Board Member               | 5 0                                                                                        | X                                                                                                         |                       |         |              |                              |        | 0                                                                    | 0                                                                         | 0                                                                                             |
| Sherrie H Sitarik<br>Former CEO (Trm Ended 9/25/13) |                                                                                            | X                                                                                                         |                       | X       |              |                              |        | 1,576,882                                                            | 0                                                                         | 241,211                                                                                       |
| Mildred D Beam<br>SVP, LEGAL AFF & GEN COUNSEL      | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 420,108                                                              | 0                                                                         | 75,616                                                                                        |
| John W Bozard<br>SVP & PRES, APMC & FOUND           | 20 0<br>20 0                                                                               |                                                                                                           |                       | X       |              |                              |        | 618,423                                                              | 0                                                                         | 70,607                                                                                        |
| Nancy G Dinon<br>VP, HUMAN RESOURCES                | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 327,675                                                              | 0                                                                         | 117,556                                                                                       |
| Keith Eggert<br>VP (Term Ended 8/30/13)             |                                                                                            |                                                                                                           |                       | X       |              |                              |        | 214,137                                                              | 0                                                                         | 37,114                                                                                        |

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

| (A)<br>Name and Title                               | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-----------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                     |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| Shannon P Elswick<br>President (Trm ended 06/01/13) |                                                                                            |                                                                                                           |                       | X       |              |                              |        | 424,225                                                              | 0                                                                         | 65,604                                                                                        |
| Jenifer Endicott<br>VP, CLIN INT SVCS               | 2 0<br>44 0                                                                                |                                                                                                           |                       | X       |              |                              |        | 0                                                                    | 289,163                                                                   | 43,346                                                                                        |
| Karen L Frenier<br>VP, OPERATIONS, ORMC             | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 271,630                                                              | 0                                                                         | 87,345                                                                                        |
| Andrew C Gardiner<br>VP, EXT AFFAIRS & COMM REL     | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 201,403                                                              | 0                                                                         | 47,416                                                                                        |
| Paul A Goldstein<br>VP, FINANCE/TREASURY & ACCOUNT  | 35 0<br>6 0                                                                                |                                                                                                           |                       | X       |              |                              |        | 386,390                                                              | 0                                                                         | 118,197                                                                                       |
| Myra J Hancock<br>VP (Term Ended 08/01/13)          |                                                                                            |                                                                                                           |                       | X       |              |                              |        | 215,454                                                              | 0                                                                         | 35,841                                                                                        |
| Stephen J Harr<br>SR VICE PRES, FINANCE & ADMIN     | 30 0<br>13 0                                                                               |                                                                                                           |                       | X       |              |                              |        | 571,650                                                              | 0                                                                         | 69,086                                                                                        |
| Karl W Hodges<br>VICE PRESIDENT                     | 40 0<br>4 0                                                                                |                                                                                                           |                       | X       |              |                              |        | 305,047                                                              | 0                                                                         | 99,689                                                                                        |
| Sharon M Hoffman<br>VP, GOVERNANCE                  | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 141,827                                                              | 0                                                                         | 82,767                                                                                        |
| David F Huddleson<br>VP, CORPORATE INTEGRITY        | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 191,634                                                              | 0                                                                         | 58,531                                                                                        |
| D Wayne Jenkins MD<br>PRES, ORLANDO HEALTH PHYS GRP | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 591,330                                                              | 0                                                                         | 161,134                                                                                       |
| Karen T Jensen<br>VP & EXEC DIR, FDN & VP OHI       | 2 0<br>40 0                                                                                |                                                                                                           |                       | X       |              |                              |        | 0                                                                    | 230,235                                                                   | 51,658                                                                                        |
| Mark A Jones<br>PRES, DR P PHILLIPS HOSP            | 40 0<br>6 0                                                                                |                                                                                                           |                       | X       |              |                              |        | 342,982                                                              | 0                                                                         | 77,273                                                                                        |
| Beth B Kollas<br>VP, PAT FIRST STRATEGY/SLP&D       | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 201,162                                                              | 0                                                                         | 33,474                                                                                        |
| John A Marzano<br>VP, STRAT COMM & BRAND MKTG       | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 266,606                                                              | 0                                                                         | 77,043                                                                                        |
| Robert A Miles<br>SVP, STRATEGY, INNOV & PLAN       | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 474,164                                                              | 0                                                                         | 79,900                                                                                        |
| John A Moore<br>EXEC DIR/CEO, SOUTH LAKE            | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 228,748                                                              | 0                                                                         | 79,307                                                                                        |
| Anne G Peach<br>VP, NURSING                         | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 269,859                                                              | 0                                                                         | 107,847                                                                                       |
| Cynthia A Powell<br>PRES, OHPG & VP OHI             | 2 0<br>40 0                                                                                |                                                                                                           |                       | X       |              |                              |        | 0                                                                    | 332,373                                                                   | 75,828                                                                                        |
| J Richard Schooler<br>VP, INFORMATION SYS           | 40 0<br>2 0                                                                                |                                                                                                           |                       | X       |              |                              |        | 408,220                                                              | 0                                                                         | 228,542                                                                                       |
| David P Sylvester<br>VP (Term Ended 08/02/13)       |                                                                                            |                                                                                                           |                       | X       |              |                              |        | 201,773                                                              | 0                                                                         | 49,710                                                                                        |
| Kathy A Swanson<br>PRES, WPH & SR VP OHI            | 40 0                                                                                       |                                                                                                           |                       | X       |              |                              |        | 401,754                                                              | 0                                                                         | 81,153                                                                                        |
| Gregory P Ohe<br>PRES, WPH, SR VP OHI               | 2 0<br>40 0                                                                                |                                                                                                           |                       | X       |              |                              |        | 216,788                                                              | 0                                                                         | 75,025                                                                                        |
| Timothy Bullard MD<br>Medical Chief, Bus & Innov    | 40 0                                                                                       |                                                                                                           |                       |         |              | X                            |        | 327,424                                                              | 0                                                                         | 59,833                                                                                        |
| Robert Rainer<br>Chief Quality Officer              | 40 0                                                                                       |                                                                                                           |                       |         |              | X                            |        | 313,738                                                              | 0                                                                         | 75,242                                                                                        |

| Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
|-----------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| (A)<br>Name and Title                                                                                                                         | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|                                                                                                                                               |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| Dennis Buhrig<br>President, PAL                                                                                                               | 40 0                                                                                       |                                                                                                           |                       |         |              | X                            |        | 306,175                                                              | 0                                                                         | 52,312                                                                                        |
| Michael L Russell<br>Chief Clin Informatics Officer                                                                                           | 40 0                                                                                       |                                                                                                           |                       |         |              | X                            |        | 283,438                                                              | 0                                                                         | 25,689                                                                                        |
| Marvin C Mengel MD<br>Dir, Medical Education                                                                                                  | 40 0                                                                                       |                                                                                                           |                       |         |              | X                            |        | 255,997                                                              | 0                                                                         | 64,222                                                                                        |

SCHEDULE A

(Form 990 or 990EZ)

Department of the  
Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

|                                                |                                              |
|------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Orlando Health Inc | Employer identification number<br>59-1726273 |
|------------------------------------------------|----------------------------------------------|

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

|    |                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|----|-------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1  | <input type="checkbox"/>            | A church, convention of churches, or association of churches described in <b>section 170(b)(1)(A)(i).</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 2  | <input type="checkbox"/>            | A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 3  | <input checked="" type="checkbox"/> | A hospital or a cooperative hospital service organization described in <b>section 170(b)(1)(A)(iii).</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 4  | <input type="checkbox"/>            | A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii).</b> Enter the hospital's name, city, and state _____                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 5  | <input type="checkbox"/>            | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in <b>section 170(b)(1)(A)(iv).</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 6  | <input type="checkbox"/>            | A federal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 7  | <input type="checkbox"/>            | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in <b>section 170(b)(1)(A)(vi).</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                                                             |
| 8  | <input type="checkbox"/>            | A community trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 9  | <input type="checkbox"/>            | An organization that normally receives (1) more than 33 <sup>1</sup> / <sub>3</sub> % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 <sup>1</sup> / <sub>3</sub> % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See <b>section 509(a)(2).</b> (Complete Part III )                                                                             |
| 10 | <input type="checkbox"/>            | An organization organized and operated exclusively to test for public safety See <b>section 509(a)(4).</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 11 | <input type="checkbox"/>            | An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See <b>section 509(a)(3).</b> Check the box that describes the type of supporting organization and complete lines 11e through 11h<br><b>a</b> <input type="checkbox"/> Type I <b>b</b> <input type="checkbox"/> Type II <b>c</b> <input type="checkbox"/> Type III - Functionally integrated <b>d</b> <input type="checkbox"/> Type III - Non-functionally integrated |
| e  | <input type="checkbox"/>            | By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)                                                                                                                                                                                                                                                                                                                          |
| f  | <input type="checkbox"/>            | If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| g  | <input type="checkbox"/>            | Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?<br><b>(i)</b> A person who directly or indirectly controls, either alone or together with persons described in <b>(ii)</b> and <b>(iii)</b> below, the governing body of the supported organization?<br><b>(ii)</b> A family member of a person described in <b>(i)</b> above?<br><b>(iii)</b> A 35% controlled entity of a person described in <b>(i)</b> or <b>(ii)</b> above?                                                                                                          |
| h  | <input type="checkbox"/>            | Provide the following information about the supported organization(s)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv) Is the organization in col (i) listed in your governing document? |    | (v) Did you notify the organization in col (i) of your support? |    | (vi) Is the organization in col (i) organized in the U S ? |    | (vii) Amount of monetary support |
|------------------------------------|----------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----|-----------------------------------------------------------------|----|------------------------------------------------------------|----|----------------------------------|
|                                    |          |                                                                                              | Yes                                                                    | No | Yes                                                             | No | Yes                                                        | No |                                  |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |
| Total                              |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                                                                                                                                                                             |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                         | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   |          |          |          |          |          |           |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        |          |          |          |          |          |           |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          |           |
| 6 Public support. Subtract line 5 from line 4                                                                                                                                                         |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                             |          |          |          |          |          |           |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                                        | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 7 Amounts from line 4                                                                                                                                                                |          |          |          |          |          |           |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                     |          |          |          |          |          |           |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                                 |          |          |          |          |          |           |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                                    |          |          |          |          |          |           |
| 11 Total support (Add lines 7 through 10)                                                                                                                                            |          |          |          |          |          |           |
| 12 Gross receipts from related activities, etc (see instructions)                                                                                                                    |          |          |          |          | 12       |           |
| 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here . . . . . ▶ |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                           |  |    |  |  |  |  |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|----|--|--|--|--|
| 14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))                                                                                                                                                                                                                                                                                                     |  | 14 |  |  |  |  |
| 15 Public support percentage for 2012 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                            |  | 15 |  |  |  |  |
| 16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶                                                                                                                                                                          |  |    |  |  |  |  |
| b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶                                                                                                                                                                       |  |    |  |  |  |  |
| 17a 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶    |  |    |  |  |  |  |
| b 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶ |  |    |  |  |  |  |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶                                                                                                                                                                                                                                                       |  |    |  |  |  |  |

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                              | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| c Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8 Public support (Subtract line 7c from line 6.)                                                                                                                           |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                   |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                              | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 9 Amounts from line 6                                                                                                                                                      |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                         |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                  |          |          |          |          |          |           |
| c Add lines 10a and 10b                                                                                                                                                    |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                             |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                                                         |          |          |          |          |          |           |
| 13 Total support. (Add lines 9, 10c, 11, and 12.)                                                                                                                          |          |          |          |          |          |           |
| 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶ |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                       |    |  |
|-------------------------------------------------------------------------------------------|----|--|
| 15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f)) | 15 |  |
| 16 Public support percentage from 2012 Schedule A, Part III, line 15                      | 16 |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                               |    |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))                                                                                                                                                                       | 17 |  |
| 18 Investment income percentage from 2012 Schedule A, Part III, line 17                                                                                                                                                                                              | 18 |  |
| 19a 33 1/3% support tests—2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶        |    |  |
| b 33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ |    |  |
| 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶                                                                                                                                        |    |  |

**Part IV** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

|                                     |
|-------------------------------------|
| <b>Facts And Circumstances Test</b> |
|                                     |

| Return Reference | Explanation |  |
|------------------|-------------|--|
|------------------|-------------|--|

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527  
▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**  
▶ **See separate instructions.** ▶ **Information about Schedule C (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.**

OMB No 1545-0047

2013

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

|                                                |                                                  |
|------------------------------------------------|--------------------------------------------------|
| Name of the organization<br>Orlando Health Inc | Employer identification number<br><br>59-1726273 |
|------------------------------------------------|--------------------------------------------------|

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

|   |                                                                                                          |      |
|---|----------------------------------------------------------------------------------------------------------|------|
| 1 | Provide a description of the organization's direct and indirect political campaign activities in Part IV |      |
| 2 | Political expenditures                                                                                   | ▶ \$ |
| 3 | Volunteer hours                                                                                          |      |

Part I-B Complete if the organization is exempt under section 501(c)(3).

|    |                                                                                         |                                                          |
|----|-----------------------------------------------------------------------------------------|----------------------------------------------------------|
| 1  | Enter the amount of any excise tax incurred by the organization under section 4955      | ▶ \$                                                     |
| 2  | Enter the amount of any excise tax incurred by organization managers under section 4955 | ▶ \$                                                     |
| 3  | If the organization incurred a section 4955 tax, did it file Form 4720 for this year?   | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 4a | Was a correction made?                                                                  | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| b  | If "Yes," describe in Part IV                                                           |                                                          |

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                          |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|
| 1 | Enter the amount directly expended by the filing organization for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                                                | ▶ \$                                                     |
| 2 | Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                       | ▶ \$                                                     |
| 3 | Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b                                                                                                                                                                                                                                                                                                                                                                                                                                          | ▶ \$                                                     |
| 4 | Did the filing organization file <b>Form 1120-POL</b> for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 5 | Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV |                                                          |

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|----------|-------------|---------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A
- Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B
- Check ☐ if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | (a) Filing organization's totals                         | (b) Affiliated group totals        |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------|------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| 1a Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| b Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| c Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| d Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| e Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| f Lobbying nontaxable amount Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table> |                                                   | If the amount on line 1e, column (a) or (b) is:          | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The lobbying nontaxable amount is:                |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 20% of the amount on line 1e                      |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$100,000 plus 15% of the excess over \$500,000   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$175,000 plus 10% of the excess over \$1,000,000 |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | \$225,000 plus 5% of the excess over \$1,500,000  |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$1,000,000                                       |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| g Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| h Subtract line 1g from line 1a If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| i Subtract line 1f from line 1c If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                                                   | <input type="checkbox"/> Yes <input type="checkbox"/> No |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| Lobbying Expenditures During 4-Year Averaging Period         |          |          |          |          |           |
|--------------------------------------------------------------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                  | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) Total |
| 2a Lobbying nontaxable amount                                |          |          |          |          |           |
| b Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          |           |
| c Total lobbying expenditures                                |          |          |          |          |           |
| d Grassroots nontaxable amount                               |          |          |          |          |           |
| e Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          |           |
| f Grassroots lobbying expenditures                           |          |          |          |          |           |

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity. |                                                                                                                                                                                                                              | (a) |    | (b)     |         |
|---------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|---------|---------|
|                                                                                                                           |                                                                                                                                                                                                                              | Yes | No | Amount  |         |
| 1                                                                                                                         | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |         |         |
|                                                                                                                           | a Volunteers?                                                                                                                                                                                                                |     | No |         |         |
|                                                                                                                           | b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                               | Yes |    |         |         |
|                                                                                                                           | c Media advertisements?                                                                                                                                                                                                      |     | No |         |         |
|                                                                                                                           | d Mailings to members, legislators, or the public?                                                                                                                                                                           |     | No |         |         |
|                                                                                                                           | e Publications, or published or broadcast statements?                                                                                                                                                                        |     | No |         |         |
|                                                                                                                           | f Grants to other organizations for lobbying purposes?                                                                                                                                                                       |     | No |         |         |
|                                                                                                                           | g Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                | Yes |    |         | 48,000  |
|                                                                                                                           | h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                                  |     | No |         |         |
|                                                                                                                           | i Other activities?                                                                                                                                                                                                          | Yes |    |         | 157,176 |
| j                                                                                                                         | Total Add lines 1c through 1i                                                                                                                                                                                                |     |    | 205,176 |         |
| 2a                                                                                                                        | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                |     | No |         |         |
| b                                                                                                                         | If "Yes," enter the amount of any tax incurred under section 4912                                                                                                                                                            |     |    |         |         |
| c                                                                                                                         | If "Yes," enter the amount of any tax incurred by organization managers under section 4912                                                                                                                                   |     |    |         |         |
| d                                                                                                                         | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                 |     | No |         |         |

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   |                                                                                                   | Yes | No |
|---|---------------------------------------------------------------------------------------------------|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                      | 1   |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                 | 2   |    |
| 3 | Did the organization agree to carry over lobbying and political expenditures from the prior year? | 3   |    |

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

|   |                                                                                                                                                                                                                                            |    |  |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 1 | Dues, assessments and similar amounts from members.                                                                                                                                                                                        | 1  |  |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                 | 2a |  |
| a | Current year.                                                                                                                                                                                                                              |    |  |
| b | Carryover from last year.                                                                                                                                                                                                                  |    |  |
| c | Total.                                                                                                                                                                                                                                     |    |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues.                                                                                                                                           | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions).                                                                                                                                                                  | 5  |  |

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1. Also, complete this part for any additional information.

| Return Reference         | Explanation                                                                                                                                                                                                                                                                                           |
|--------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Paid Staff or Management | Schedule C, Part II-B, Line 1b ASSESSING CURRENT STATE AND FEDERAL LEGISLATION WITH CONSULTANTS WHO ADVISE HOW THE LEGISLATION WOULD AFFECT THE ORGANIZATION TOTALING \$91,408. AMOUNTS REPORTED FROM VARIOUS HOSPITAL AND HEALTHCARE MEMBERS OF DUES USED FOR LOBBYING ACTIVITIES TOTALING \$65,768. |
|                          |                                                                                                                                                                                                                                                                                                       |
|                          |                                                                                                                                                                                                                                                                                                       |
|                          |                                                                                                                                                                                                                                                                                                       |
|                          |                                                                                                                                                                                                                                                                                                       |
|                          |                                                                                                                                                                                                                                                                                                       |
|                          |                                                                                                                                                                                                                                                                                                       |

## Part IV

## Return Reference

### Explanation

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b  
▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

|                                                |                                              |
|------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Orlando Health Inc | Employer identification number<br>59-1726273 |
|------------------------------------------------|----------------------------------------------|

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   |                                                                                                                                                                                                                                                                                                                                        |                              |
|---|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------|
|   | (a) Donor advised funds                                                                                                                                                                                                                                                                                                                | (b) Funds and other accounts |
| 1 | Total number at end of year                                                                                                                                                                                                                                                                                                            |                              |
| 2 | Aggregate contributions to (during year)                                                                                                                                                                                                                                                                                               |                              |
| 3 | Aggregate grants from (during year)                                                                                                                                                                                                                                                                                                    |                              |
| 4 | Aggregate value at end of year                                                                                                                                                                                                                                                                                                         |                              |
| 5 | Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div>                                                            |                              |
| 6 | Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes<input type="checkbox"/> No</div> |                              |

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education)☐ Preservation of an historically important land area  
☐ Protection of natural habitat☐ Preservation of a certified historic structure  
☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|   |                                                                                                                                          |
|---|------------------------------------------------------------------------------------------------------------------------------------------|
|   | Held at the End of the Year                                                                                                              |
| a | Total number of conservation easements                                                                                                   |
| b | Total acreage restricted by conservation easements                                                                                       |
| c | Number of conservation easements on a certified historic structure included in (a)                                                       |
| d | Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register |

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4

Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X

▶ \$ \_\_\_\_\_

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$ \_\_\_\_\_

b

Assets included in Form 990, Part X

▶ \$ \_\_\_\_\_

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other
- 4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII and complete the following table
- c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

|    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |
- 2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|                                                            | (a)Current year | (b)Prior year | b (c)Two years back | (d)Three years back | (e)Four years back |
|------------------------------------------------------------|-----------------|---------------|---------------------|---------------------|--------------------|
| 1a Beginning of year balance . . . . .                     | 21,643,008      | 17,882,842    | 14,814,998          | 14,899,412          | 9,597,702          |
| b Contributions . . . . .                                  | 6,820           | 280,543       | 337,853             | 26,824              | 1,098,291          |
| c Net investment earnings, gains, and losses               | 2,460,598       | 3,565,773     | 2,766,535           | -81,251             | 4,243,617          |
| d Grants or scholarships . . . . .                         |                 | 0             | 0                   | 0                   | 0                  |
| e Other expenditures for facilities and programs . . . . . |                 | 0             | 0                   | 0                   | 0                  |
| f Administrative expenses . . . . .                        | 108,544         | 86,150        | 36,544              | 29,987              | 40,198             |
| g End of year balance . . . . .                            | 24,001,882      | 21,643,008    | 17,882,842          | 14,814,998          | 14,899,412         |

- 2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a

Board designated or quasi-endowment

b

Permanent endowment

2 659 %

c

Temporarily restricted endowment

97 341 %
- The percentages in lines 2a, 2b, and 2c should equal 100%
- 3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by
- (i) unrelated organizations . . . . .

3a(i)

☐ Yes

☐ No

(ii) related organizations . . . . .

3a(ii)

☐ Yes

☐ No
- b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

☐ Yes

☐ No
- 4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property                                                                          | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                |                                      | 60,388,469                     |                              | 60,388,469     |
| b Buildings . . . . .                                                                            |                                      | 678,791,835                    | 316,908,263                  | 361,883,572    |
| c Leasehold improvements . . . . .                                                               |                                      | 10,707,052                     |                              | 10,707,052     |
| d Equipment . . . . .                                                                            |                                      | 1,311,967,605                  | 993,430,635                  | 318,536,970    |
| e Other . . . . .                                                                                |                                      | 291,523,427                    | 16,244,343                   | 275,279,084    |
| Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).) |                                      |                                |                              | 1,026,795,147  |



**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

|          |                                                                                                         |           |           |  |
|----------|---------------------------------------------------------------------------------------------------------|-----------|-----------|--|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements . . . . .                      |           | <b>1</b>  |  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12                                      |           |           |  |
| <b>a</b> | Net unrealized gains on investments . . . . .                                                           | <b>2a</b> |           |  |
| <b>b</b> | Donated services and use of facilities . . . . .                                                        | <b>2b</b> |           |  |
| <b>c</b> | Recoveries of prior year grants . . . . .                                                               | <b>2c</b> |           |  |
| <b>d</b> | Other (Describe in Part XIII ) . . . . .                                                                | <b>2d</b> |           |  |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                         |           | <b>2e</b> |  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                    |           | <b>3</b>  |  |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line <b>1</b>                              |           |           |  |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                              | <b>4a</b> |           |  |
| <b>b</b> | Other (Describe in Part XIII ) . . . . .                                                                | <b>4b</b> |           |  |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                             |           | <b>4c</b> |  |
| <b>5</b> | Total revenue Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12 ) . . . . . |           | <b>5</b>  |  |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

|          |                                                                                                          |           |           |  |
|----------|----------------------------------------------------------------------------------------------------------|-----------|-----------|--|
| <b>1</b> | Total expenses and losses per audited financial statements . . . . .                                     |           | <b>1</b>  |  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25                                         |           |           |  |
| <b>a</b> | Donated services and use of facilities . . . . .                                                         | <b>2a</b> |           |  |
| <b>b</b> | Prior year adjustments . . . . .                                                                         | <b>2b</b> |           |  |
| <b>c</b> | Other losses . . . . .                                                                                   | <b>2c</b> |           |  |
| <b>d</b> | Other (Describe in Part XIII ) . . . . .                                                                 | <b>2d</b> |           |  |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b> . . . . .                                                          |           | <b>2e</b> |  |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b> . . . . .                                                     |           | <b>3</b>  |  |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :                               |           |           |  |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                               | <b>4a</b> |           |  |
| <b>b</b> | Other (Describe in Part XIII ) . . . . .                                                                 | <b>4b</b> |           |  |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b> . . . . .                                                              |           | <b>4c</b> |  |
| <b>5</b> | Total expenses Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18 ) . . . . . |           | <b>5</b>  |  |

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference                               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Liability for Uncertain Tax Position (ASC 740) | Schedule D, Part X, Line 2 ORLANDO HEALTH AND THE SIGNIFICANT CONSOLIDATING ENTITIES ARE NOT-FOR-PROFIT CORPORATIONS, RECOGNIZED AS TAX-EXEMPT UNDER SECTION 501(A) AS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE OF 1986, AS AMENDED. THE OTHER CONSOLIDATING ENTITIES ARE ORGANIZED AS FOR-PROFIT CORPORATIONS, BUT HAVE PRODUCED NET OPERATING LOSSES TO DATE. ACCORDINGLY, IN ACCORDANCE WITH THE INCOME TAXES TOPIC OF THE FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING STANDARDS CODIFICATION, THESE ENTITIES HAVE RECOGNIZED DEFERRED TAX ASSETS ASSOCIATED WITH THEIR NET OPERATING LOSSES, ALONG WITH A FULL VALUATION ALLOWANCE SINCE IT IS UNLIKELY THAT THESE DEFERRED TAX ASSETS WILL BE REALIZED. |
|                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

[illegible]

Additional Data

Software ID:

Software Version:

EIN: 59-1726273

Name: Orlando Health Inc

Form 990, Schedule D, Part IX, - Other Assets

| (a) Description                    | (b) Book value |
|------------------------------------|----------------|
| (1) CASH SURRENDER VALUE LIFE INS  | 26,071,178     |
| (2) INVESTMENT IN RELATED PARTIES  | 13,208,067     |
| (3) MEDICAL MALPRACTICE RECOVERIES | 7,330,977      |
| (4) DEPOSITS                       | 7,653,959      |
| (5) GIFT ANNUITY TRUST             | 4,106,241      |
| (6) CONTRIBUTIONS FROM FOUNDATION  | 474,102        |
| (7) CAP ACCUM/DEF COMP BENEFITS    | 8,253,940      |
| (8) DUE FROM AFFILIATES            | 106,264,481    |

Form 990, Schedule D, Part X, - Other Liabilities

| 1 (a) Description of Liability     | (b) Book Value |
|------------------------------------|----------------|
| FIN 48 OBLIGATION                  | 1,591,315      |
| LT-LIAB CAP/ACCUM DEF COMP         | 8,253,940      |
| DEBT GUARANTEE - S LAKE BONDS      | 1,344,000      |
| SWAP LIABILITIES                   | 30,687,172     |
| PROFESSIONAL AND GENERAL LIABILITY | 107,745,907    |
| REGULATORY ASSESSMENTS             | 61,087         |
| OTHER LIABILITIES                  | 4,062,865      |
| PHYSICIAN LOAN RESERVE             | 67,676         |

SCHEDULE F  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,  
Part IV, line 14b, 15, or 16.  
► Attach to Form 990. ► See separate instructions.  
► Information about Schedule F (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public  
Inspection

Name of the organization  
Orlando Health Inc

Employer identification number  
59-1726273

Part I

General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . ☐ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed )

| (a) Region                                 | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in region | (d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for and investments in region |
|--------------------------------------------|-------------------------------------|------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|------------------------------------------------------|
| ( 1 ) Central America and the Caribbean    | 1                                   | 1                                                                      | Program Services                                                                                                                            | Captive Insurance                                                                                  | 75,841                                               |
| ( 2 )                                      |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                      |
| ( 3 )                                      |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                      |
| ( 4 )                                      |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                      |
| ( 5 )                                      |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                      |
| 3a Sub-total                               | 1                                   | 1                                                                      |                                                                                                                                             |                                                                                                    | 75,841                                               |
| b Total from continuation sheets to Part I |                                     |                                                                        |                                                                                                                                             |                                                                                                    |                                                      |
| c Totals (add lines 3a and 3b)             | 1                                   | 1                                                                      |                                                                                                                                             |                                                                                                    | 75,841                                               |

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1     | (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of non-cash assistance | (h) Description of non-cash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|-------|--------------------------|----------------------------------------------|------------|----------------------|--------------------------|---------------------------------|-----------------------------------|----------------------------------------|-------------------------------------------------------|
| ( 1 ) |                          |                                              |            |                      |                          |                                 |                                   |                                        |                                                       |
| ( 2 ) |                          |                                              |            |                      |                          |                                 |                                   |                                        |                                                       |
| ( 3 ) |                          |                                              |            |                      |                          |                                 |                                   |                                        |                                                       |
| ( 4 ) |                          |                                              |            |                      |                          |                                 |                                   |                                        |                                                       |

- 2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . ▶
- 3 Enter total number of other organizations or entities . . . . . ▶

Part III

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.  
Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|----------------------------------------|-------------------------------------------------------|
| ( 1 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 2 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 3 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 4 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 5 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 6 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 7 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 8 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 9 )                           |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 10 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 11 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 12 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 13 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 14 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 15 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 16 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 17 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |
| ( 18 )                          |            |                          |                          |                                 |                                   |                                        |                                                       |

**Part IV Foreign Forms**

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)*

☐ Yes ☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)*

☐ Yes ☒ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)*

☐ Yes ☒ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).*

☐ Yes ☒ No

## Additional Data

**Software ID:**

**Software Version:**

**EIN:** 59-1726273

**Name:** Orlando Health Inc

### **Part V** **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE G  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information Regarding  
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public  
Inspection

|                                                |                                              |
|------------------------------------------------|----------------------------------------------|
| Name of the organization<br>Orlando Health Inc | Employer identification number<br>59-1726273 |
|------------------------------------------------|----------------------------------------------|

**Part I Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17.  
Form 990-EZ filers are not required to complete this part.

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.

|                                                                    |                                                                         |
|--------------------------------------------------------------------|-------------------------------------------------------------------------|
| <b>a</b> <input type="checkbox"/> Mail solicitations               | <b>e</b> <input type="checkbox"/> Solicitation of non-government grants |
| <b>b</b> <input type="checkbox"/> Internet and email solicitations | <b>f</b> <input type="checkbox"/> Solicitation of government grants     |
| <b>c</b> <input checked="" type="checkbox"/> Phone solicitations   | <b>g</b> <input type="checkbox"/> Special fundraising events            |
| <b>d</b> <input type="checkbox"/> In-person solicitations          |                                                                         |
- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☒ **Yes** ☐ **No**

**b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

| (i) Name and address of individual or entity (fundraiser)                  | (ii) Activity        | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col (i) | (vi) Amount paid to (or retained by) organization |
|----------------------------------------------------------------------------|----------------------|----------------------------------------------------------------|----|-----------------------------------|------------------------------------------------------------------|---------------------------------------------------|
|                                                                            |                      | Yes                                                            | No |                                   |                                                                  |                                                   |
| 1 HARRIS CONNECT LLC<br>1511 Route 22 Suite C-25<br><br>Brewster, NY 10509 | TELEPHONE SOLICITING |                                                                | No |                                   | 214,043                                                          |                                                   |
| 2                                                                          |                      |                                                                |    |                                   |                                                                  |                                                   |
| 3                                                                          |                      |                                                                |    |                                   |                                                                  |                                                   |
| 4                                                                          |                      |                                                                |    |                                   |                                                                  |                                                   |
| 5                                                                          |                      |                                                                |    |                                   |                                                                  |                                                   |
| 6                                                                          |                      |                                                                |    |                                   |                                                                  |                                                   |
| 7                                                                          |                      |                                                                |    |                                   |                                                                  |                                                   |
| 8                                                                          |                      |                                                                |    |                                   |                                                                  |                                                   |
| 9                                                                          |                      |                                                                |    |                                   |                                                                  |                                                   |
| 10                                                                         |                      |                                                                |    |                                   |                                                                  |                                                   |
| <b>Total</b> . . . . . ▶                                                   |                      |                                                                |    |                                   | 214,043                                                          |                                                   |

**3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

.....

.....

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|                 |    | (a) Event #1                                                            | (b) Event #2 | (c) Other events | (d) Total events<br>(add col (a) through<br>col (c)) |
|-----------------|----|-------------------------------------------------------------------------|--------------|------------------|------------------------------------------------------|
|                 |    | (event type)                                                            | (event type) | (total number)   |                                                      |
| Revenue         | 1  | Gross receipts . . . .                                                  |              |                  |                                                      |
|                 | 2  | Less Contributions . . .                                                |              |                  |                                                      |
|                 | 3  | Gross income (line 1<br>minus line 2) . . . .                           |              |                  |                                                      |
| Direct Expenses | 4  | Cash prizes . . . .                                                     |              |                  |                                                      |
|                 | 5  | Noncash prizes . . .                                                    |              |                  |                                                      |
|                 | 6  | Rent/facility costs . . .                                               |              |                  |                                                      |
|                 | 7  | Food and beverages .                                                    |              |                  |                                                      |
|                 | 8  | Entertainment . . . .                                                   |              |                  |                                                      |
|                 | 9  | Other direct expenses .                                                 |              |                  |                                                      |
|                 | 10 | Direct expense summary Add lines 4 through 9 in column (d) . . . . . ▶  |              |                  |                                                      |
|                 | 11 | Net income summary Subtract line 10 from line 3, column (d) . . . . . ▶ |              |                  |                                                      |

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                 |   | (a) Bingo                                                                     | (b) Pull tabs/Instant<br>bingo/progressive bingo                    | (c) Other gaming                                                    | (d) Total gaming (add<br>col (a) through col<br>(c)) |
|-----------------|---|-------------------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------|------------------------------------------------------|
|                 |   |                                                                               |                                                                     |                                                                     |                                                      |
| Revenue         | 1 | Gross revenue . . . . .                                                       |                                                                     |                                                                     |                                                      |
|                 | 2 | Cash prizes . . . . .                                                         |                                                                     |                                                                     |                                                      |
| Direct Expenses | 3 | Non-cash prizes . . . .                                                       |                                                                     |                                                                     |                                                      |
|                 | 4 | Rent/facility costs . . . .                                                   |                                                                     |                                                                     |                                                      |
|                 | 5 | Other direct expenses . . .                                                   |                                                                     |                                                                     |                                                      |
|                 | 6 | Volunteer labor . . . .                                                       | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No |                                                      |
|                 | 7 | Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶        |                                                                     |                                                                     |                                                      |
|                 | 8 | Net gaming income summary Subtract line 7 from line 1, column (d) . . . . . ▶ |                                                                     |                                                                     |                                                      |

9 Enter the state(s) in which the organization operates gaming activities \_\_\_\_\_

a Is the organization licensed to operate gaming activities in each of these states? . . . . . ☐ Yes ☐ No

b If "No," explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . . . ☐ Yes ☐ No

b If "Yes," explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Does the organization operate gaming activities with nonmembers? . . . . . ☒ Yes ☐ No

**12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . . . ☐ Yes ☐ No

|                                                                  |            |   |
|------------------------------------------------------------------|------------|---|
| <b>13</b> Indicate the percentage of gaming activity operated in |            |   |
| <b>a</b> The organization's facility . . . . .                   | <b>13a</b> | % |
| <b>b</b> An outside facility . . . . .                           | <b>13b</b> | % |

**14** Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ► .....

Address ► .....

**15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . . ☐ Yes ☐ No

**b** If "Yes," enter the amount of gaming revenue received by the organization ► \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ► \$ \_\_\_\_\_

**c** If "Yes," enter name and address of the third party

Name ► .....

Address ► .....

**16** Gaming manager information

Name ► .....

Gaming manager compensation ► \$ .....

Description of services provided ► .....

☐ Director/officer ☐ Employee ☐ Independent contractor

**17** Mandatory distributions

**a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . . . ☐ Yes ☐ No

**b** Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ \_\_\_\_\_

**Part IV Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

| Return Reference                                                          | Explanation                                                                                                                                                                                                                                                                                                                                                                                         |
|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DISTINGUISHING PYMTS FOR PROF FUNDRAISING SERVICES FROM EXP PYMT OR REIMB | SCHEDULE G, PART I, COL V PLEDGE COMMITMENTS ARE GENERATED VIA TELEPHONE BY HARRIS CONNECT WITH PLEDGE PAYMENT BEING MADE DIRECTLY TO ORLANDO HEALTH FOUNDATION BY THE DONOR THE FEE RETAINER AT CONTRACT SIGNING IS AN ESTIMATE WITH FINAL AMOUNT BASED UPON PLEDGE COMMITMENTS SECURED THE CONTRIBUTIONS ARE MADE IN FULL TO ORLANDO HEALTH FOUNDATION, BUT THE EXPENSE IS PAID BY ORLANDO HEALTH |

SCHEDULE H  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Hospitals

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20.  
► Attach to Form 990. ► See separate instructions.  
► Information about Schedule H (Form 990) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization  
Orlando Health Inc

Employer identification number  
59-1726273

Part I

Financial Assistance and Certain Other Community Benefits at Cost

|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |     |    |
|----|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Yes | No  |    |
| 1a | Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1a  | Yes |    |
| b  | If "Yes," was it a written policy? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 1b  | Yes |    |
| 2  | If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year<br><br><input checked="" type="checkbox"/> Applied uniformly to all hospital facilities <input type="checkbox"/> Applied uniformly to most hospital facilities<br><input type="checkbox"/> Generally tailored to individual hospital facilities                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |     |    |
| 3  | Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year<br><br>a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for <i>free</i> care<br><br><input type="checkbox"/> 100% <input type="checkbox"/> 150% <input checked="" type="checkbox"/> 200% <input type="checkbox"/> Other _____ %<br><br>b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care . . . . .<br><br><input type="checkbox"/> 200% <input type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input checked="" type="checkbox"/> 400% <input type="checkbox"/> Other _____ %<br><br>c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care<br><br>4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? . . . . . | 3a  | Yes |    |
| 5a | Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 3b  | Yes |    |
| b  | If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 4   | Yes |    |
| c  | If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 5a  | Yes |    |
| 6a | Did the organization prepare a community benefit report during the tax year? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 5b  |     | No |
| b  | If "Yes," did the organization make it available to the public? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 5c  |     |    |
|    | Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 6a  | Yes |    |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 6b  | Yes |    |
|    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |     |    |

7

Financial Assistance and Certain Other Community Benefits at Cost

| Financial Assistance and Means-Tested Government Programs                                             | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | (f) Percent of total expense |
|-------------------------------------------------------------------------------------------------------|-------------------------------------------------|-------------------------------|-------------------------------------|-------------------------------|-----------------------------------|------------------------------|
| a Financial Assistance at cost (from Worksheet 1) . . . . .                                           |                                                 |                               | 74,265,861                          |                               | 74,265,861                        | 5 040 %                      |
| b Medicaid (from Worksheet 3, column a) . . . . .                                                     |                                                 |                               | 273,680,578                         | 207,880,269                   | 65,800,309                        | 4 470 %                      |
| c Costs of other means-tested government programs (from Worksheet 3, column b) . . . . .              |                                                 |                               | 25,479,498                          | 6,646,790                     | 18,832,708                        | 1 280 %                      |
| d <b>Total</b> Financial Assistance and Means-Tested Government Programs . . . . .                    |                                                 |                               | 373,425,937                         | 214,527,059                   | 158,898,878                       | 10 790 %                     |
| <b>Other Benefits</b>                                                                                 |                                                 |                               |                                     |                               |                                   |                              |
| e Community health improvement services and community benefit operations (from Worksheet 4) . . . . . |                                                 |                               | 20,429,362                          | 808,686                       | 19,620,676                        | 1 330 %                      |
| f Health professions education (from Worksheet 5) . . . . .                                           |                                                 |                               | 51,923,807                          | 12,307,707                    | 39,616,100                        | 2 690 %                      |
| g Subsidized health services (from Worksheet 6) . . . . .                                             |                                                 |                               |                                     |                               |                                   |                              |
| h Research (from Worksheet 7) . . . . .                                                               |                                                 |                               | 2,808,063                           |                               | 2,808,063                         | 0 190 %                      |
| i Cash and in-kind contributions for community benefit (from Worksheet 8) . . . . .                   |                                                 |                               | 740,769                             |                               | 740,769                           | 0 050 %                      |
| j <b>Total</b> Other Benefits . . . . .                                                               |                                                 |                               | 75,902,001                          | 13,116,393                    | 62,785,608                        | 4 260 %                      |
| k <b>Total.</b> Add lines 7d and 7j . . . . .                                                         |                                                 |                               | 449,327,938                         | 227,643,452                   | 221,684,486                       | 15 050 %                     |

**Part III**

**Community Building Activities** Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

|                                                                    | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense |
|--------------------------------------------------------------------|-------------------------------------------------|-------------------------------|--------------------------------------|-------------------------------|------------------------------------|------------------------------|
| <b>1</b> Physical improvements and housing                         |                                                 |                               |                                      |                               |                                    |                              |
| <b>2</b> Economic development                                      |                                                 |                               |                                      |                               |                                    |                              |
| <b>3</b> Community support                                         |                                                 |                               |                                      |                               |                                    |                              |
| <b>4</b> Environmental improvements                                |                                                 |                               |                                      |                               |                                    |                              |
| <b>5</b> Leadership development and training for community members |                                                 |                               |                                      |                               |                                    |                              |
| <b>6</b> Coalition building                                        |                                                 |                               |                                      |                               |                                    |                              |
| <b>7</b> Community health improvement advocacy                     |                                                 |                               |                                      |                               |                                    |                              |
| <b>8</b> Workforce development                                     |                                                 |                               | 75,009                               |                               | 75,009                             | 0 010 %                      |
| <b>9</b> Other                                                     |                                                 |                               |                                      |                               |                                    |                              |
| <b>10 Total</b>                                                    |                                                 |                               | 75,009                               |                               | 75,009                             | 0 010 %                      |

**Part III**

**Bad Debt, Medicare, & Collection Practices**

**Section A. Bad Debt Expense**

**1**

Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Statement No. 15?

**1**

Yes

**2**

Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount.

**2**

13,230,311

**3**

Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit.

**3**

**4**

Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.

**Section B. Medicare**

**5**

Enter total revenue received from Medicare (including DSH and IME).

**5**

248,101,761

**6**

Enter Medicare allowable costs of care relating to payments on line 5.

**6**

213,618,859

**7**

Subtract line 6 from line 5. This is the surplus (or shortfall).

**7**

34,482,902

**8**

Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used.

☐ Cost accounting system

☒ Cost to charge ratio

☐ Other

**Section C. Collection Practices**

**9a**

Did the organization have a written debt collection policy during the tax year?

**9a**

Yes

**b**

If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI.

**9b**

Yes

**Part IV**

**Management Companies and Joint Ventures** (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)

| (a) Name of entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership % | (e) Physicians' profit % or stock ownership % |
|--------------------|-----------------------------------------------|--------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------------|
| <b>1</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>2</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>3</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>4</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>5</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>6</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>7</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>8</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>9</b>           |                                               |                                                  |                                                                                    |                                               |
| <b>10</b>          |                                               |                                                  |                                                                                    |                                               |
| <b>11</b>          |                                               |                                                  |                                                                                    |                                               |
| <b>12</b>          |                                               |                                                  |                                                                                    |                                               |
| <b>13</b>          |                                               |                                                  |                                                                                    |                                               |

Schedule H (Form 990) 2013

## Section A. Hospital Facilities

Name, address, primary website address,  
and state license number

**Schedule H (Form 990) 2013**

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or facility reporting group

If reporting on Part V, Section B for a single hospital facility only: line number of hospital facility (from Schedule H, Part V, Section A)

|                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Yes          | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|----|
| <b>Community Health Needs Assessment</b> (Lines 1 through 8c are optional for tax years beginning on or before March 23, 2012)                                                                                                                                                                                                                                                                                                                              |              |    |
| <b>1</b> During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9<br>If "Yes," indicate what the CHNA report describes (check all that apply)                                                                                                                                                                                        | <b>1</b> Yes |    |
| <b>a</b> <input checked="" type="checkbox"/> A definition of the community served by the hospital facility                                                                                                                                                                                                                                                                                                                                                  |              |    |
| <b>b</b> <input checked="" type="checkbox"/> Demographics of the community                                                                                                                                                                                                                                                                                                                                                                                  |              |    |
| <b>c</b> <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community                                                                                                                                                                                                                                                                          |              |    |
| <b>d</b> <input checked="" type="checkbox"/> How data was obtained                                                                                                                                                                                                                                                                                                                                                                                          |              |    |
| <b>e</b> <input checked="" type="checkbox"/> The health needs of the community                                                                                                                                                                                                                                                                                                                                                                              |              |    |
| <b>f</b> <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups                                                                                                                                                                                                                                                                                        |              |    |
| <b>g</b> <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs                                                                                                                                                                                                                                                                                            |              |    |
| <b>h</b> <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests                                                                                                                                                                                                                                                                                                                                 |              |    |
| <b>i</b> <input checked="" type="checkbox"/> Information gaps that limit the hospital facility's ability to assess the community's health needs                                                                                                                                                                                                                                                                                                             |              |    |
| <b>j</b> <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                                                                                                                                                               |              |    |
| <b>2</b> Indicate the tax year the hospital facility last conducted a CHNA 20 <u>13</u>                                                                                                                                                                                                                                                                                                                                                                     |              |    |
| <b>3</b> In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | <b>3</b> Yes |    |
| <b>4</b> Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI                                                                                                                                                                                                                                                                                                     | <b>4</b> Yes |    |
| <b>5</b> Did the hospital facility make its CHNA report widely available to the public?<br>If "Yes," indicate how the CHNA report was made widely available (check all that apply)                                                                                                                                                                                                                                                                          | <b>5</b> Yes |    |
| <b>a</b> <input checked="" type="checkbox"/> Hospital facility's website (list url) <u>HTTP //WWW. ORLANDOHEALTH.COM</u>                                                                                                                                                                                                                                                                                                                                    |              |    |
| <b>b</b> <input type="checkbox"/> Other website (list url)                                                                                                                                                                                                                                                                                                                                                                                                  |              |    |
| <b>c</b> <input type="checkbox"/> Available upon request from the hospital facility                                                                                                                                                                                                                                                                                                                                                                         |              |    |
| <b>d</b> <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                                                                                                                                                               |              |    |
| <b>6</b> If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)                                                                                                                                                                                                                                                                                         |              |    |
| <b>a</b> <input checked="" type="checkbox"/> Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA                                                                                                                                                                                                                                                                                           |              |    |
| <b>b</b> <input checked="" type="checkbox"/> Execution of the implementation strategy                                                                                                                                                                                                                                                                                                                                                                       |              |    |
| <b>c</b> <input checked="" type="checkbox"/> Participation in the development of a community-wide plan                                                                                                                                                                                                                                                                                                                                                      |              |    |
| <b>d</b> <input checked="" type="checkbox"/> Participation in the execution of a community-wide plan                                                                                                                                                                                                                                                                                                                                                        |              |    |
| <b>e</b> <input checked="" type="checkbox"/> Inclusion of a community benefit section in operational plans                                                                                                                                                                                                                                                                                                                                                  |              |    |
| <b>f</b> <input checked="" type="checkbox"/> Adoption of a budget for provision of services that address the needs identified in the CHNA                                                                                                                                                                                                                                                                                                                   |              |    |
| <b>g</b> <input checked="" type="checkbox"/> Prioritization of health needs in its community                                                                                                                                                                                                                                                                                                                                                                |              |    |
| <b>h</b> <input checked="" type="checkbox"/> Prioritization of services that the hospital facility will undertake to meet health needs in its community                                                                                                                                                                                                                                                                                                     |              |    |
| <b>i</b> <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                                                                                                                                                               |              |    |
| <b>7</b> Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs                                                                                                                                                                                                                                | <b>7</b>     | No |
| <b>8a</b> Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?                                                                                                                                                                                                                                                                                               | <b>8a</b>    | No |
| <b>b</b> If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?                                                                                                                                                                                                                                                                                                                                                    | <b>8b</b>    |    |
| <b>c</b> If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$                                                                                                                                                                                                                                                                                             |              |    |

Part V

Facility Information (continued)

| Financial Assistance Policy                                                                                       |                                                                                                                                                                                                                                                                                                                       | Yes | No  |
|-------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| 9                                                                                                                 | Did the hospital facility have in place during the tax year a written financial assistance policy that Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?                                                                                         | 9   | Yes |
| 10                                                                                                                | Used federal poverty guidelines (FPG) to determine eligibility for providing free care? . . . . .<br>If "Yes," indicate the FPG family income limit for eligibility for free care 200 %<br>If "No," explain in Part VI the criteria the hospital facility used                                                        | 10  | Yes |
| 11                                                                                                                | Used FPG to determine eligibility for providing discounted care? . . . . .<br>If "Yes," indicate the FPG family income limit for eligibility for discounted care 400 %<br>If "No," explain in Part VI the criteria the hospital facility used                                                                         | 11  | Yes |
| 12                                                                                                                | Explained the basis for calculating amounts charged to patients? . . . . .<br>If "Yes," indicate the factors used in determining such amounts (check all that apply)                                                                                                                                                  | 12  | Yes |
| a <input checked="" type="checkbox"/> Income level                                                                |                                                                                                                                                                                                                                                                                                                       |     |     |
| b <input checked="" type="checkbox"/> Asset level                                                                 |                                                                                                                                                                                                                                                                                                                       |     |     |
| c <input type="checkbox"/> Medical indigency                                                                      |                                                                                                                                                                                                                                                                                                                       |     |     |
| d <input type="checkbox"/> Insurance status                                                                       |                                                                                                                                                                                                                                                                                                                       |     |     |
| e <input checked="" type="checkbox"/> Uninsured discount                                                          |                                                                                                                                                                                                                                                                                                                       |     |     |
| f <input type="checkbox"/> Medicaid/Medicare                                                                      |                                                                                                                                                                                                                                                                                                                       |     |     |
| g <input type="checkbox"/> State regulation                                                                       |                                                                                                                                                                                                                                                                                                                       |     |     |
| h <input checked="" type="checkbox"/> Residency                                                                   |                                                                                                                                                                                                                                                                                                                       |     |     |
| i <input type="checkbox"/> Other (describe in Part VI)                                                            |                                                                                                                                                                                                                                                                                                                       |     |     |
| 13                                                                                                                | Explained the method for applying for financial assistance? . . . . .                                                                                                                                                                                                                                                 | 13  | Yes |
| 14                                                                                                                | Included measures to publicize the policy within the community served by the hospital facility? . . . . .<br>If "Yes," indicate how the hospital facility publicized the policy (check all that apply)                                                                                                                | 14  | Yes |
| a <input checked="" type="checkbox"/> The policy was posted on the hospital facility's website                    |                                                                                                                                                                                                                                                                                                                       |     |     |
| b <input type="checkbox"/> The policy was attached to billing invoices                                            |                                                                                                                                                                                                                                                                                                                       |     |     |
| c <input type="checkbox"/> The policy was posted in the hospital facility's emergency rooms or waiting rooms      |                                                                                                                                                                                                                                                                                                                       |     |     |
| d <input type="checkbox"/> The policy was posted in the hospital facility's admissions offices                    |                                                                                                                                                                                                                                                                                                                       |     |     |
| e <input type="checkbox"/> The policy was provided, in writing, to patients on admission to the hospital facility |                                                                                                                                                                                                                                                                                                                       |     |     |
| f <input checked="" type="checkbox"/> The policy was available upon request                                       |                                                                                                                                                                                                                                                                                                                       |     |     |
| g <input type="checkbox"/> Other (describe in Part VI)                                                            |                                                                                                                                                                                                                                                                                                                       |     |     |
| Billing and Collections                                                                                           |                                                                                                                                                                                                                                                                                                                       |     |     |
| 15                                                                                                                | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment? . . . . .                                                                               | 15  | Yes |
| 16                                                                                                                | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP                                                                           |     |     |
| a <input type="checkbox"/> Reporting to credit agency                                                             |                                                                                                                                                                                                                                                                                                                       |     |     |
| b <input type="checkbox"/> Lawsuits                                                                               |                                                                                                                                                                                                                                                                                                                       |     |     |
| c <input type="checkbox"/> Liens on residences                                                                    |                                                                                                                                                                                                                                                                                                                       |     |     |
| d <input type="checkbox"/> Body attachments                                                                       |                                                                                                                                                                                                                                                                                                                       |     |     |
| e <input type="checkbox"/> Other similar actions (describe in Section C)                                          |                                                                                                                                                                                                                                                                                                                       |     |     |
| 17                                                                                                                | Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? . . . . .<br>If "Yes," check all actions in which the hospital facility or a third party engaged | 17  | No  |
| a <input type="checkbox"/> Reporting to credit agency                                                             |                                                                                                                                                                                                                                                                                                                       |     |     |
| b <input type="checkbox"/> Lawsuits                                                                               |                                                                                                                                                                                                                                                                                                                       |     |     |
| c <input type="checkbox"/> Liens on residences                                                                    |                                                                                                                                                                                                                                                                                                                       |     |     |
| d <input type="checkbox"/> Body attachments                                                                       |                                                                                                                                                                                                                                                                                                                       |     |     |
| e <input type="checkbox"/> Other similar actions (describe in Section C)                                          |                                                                                                                                                                                                                                                                                                                       |     |     |

Part V

Facility Information (continued)

- 18 Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)
- a

☒

Notified individuals of the financial assistance policy on admission
- b

☒

Notified individuals of the financial assistance policy prior to discharge
- c

☒

Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills
- d

☒

Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy
- e

☐

Other (describe in Section C)

Policy Relating to Emergency Medical Care

|    |                                                                                                                                                                                                                                                                                                                                                   | Yes | No |
|----|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 19 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? . . . . . | Yes |    |
|    | If "No," indicate why                                                                                                                                                                                                                                                                                                                             |     |    |
| a  | <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions                                                                                                                                                                                                                                          |     |    |
| b  | <input type="checkbox"/> The hospital facility's policy was not in writing                                                                                                                                                                                                                                                                        |     |    |
| c  | <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)                                                                                                                                                                                                    |     |    |
| d  | <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                                                                                              |     |    |

Charges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)

|    |                                                                                                                                                                                                                                                                                |  |    |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|----|
| 20 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care                                                                                        |  |    |
|    | a <input type="checkbox"/> The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged                                                                                                                 |  |    |
|    | b <input checked="" type="checkbox"/> The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged                                                                                |  |    |
|    | c <input type="checkbox"/> The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged                                                                                                                                              |  |    |
|    | d <input type="checkbox"/> Other (describe in Part VI)                                                                                                                                                                                                                         |  |    |
| 21 | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? . . . . . |  | No |
|    | If "Yes," explain in Part VI                                                                                                                                                                                                                                                   |  |    |
| 22 | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? . . . . .                                                                                                   |  | No |
|    | If "Yes," explain in Part VI                                                                                                                                                                                                                                                   |  |    |

**Part V Facility Information** *(continued)*

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

[illegible]

**Part V**

**Facility Information** *(continued)*

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**  
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? \_\_\_\_\_

| Name and address | Type of Facility (describe) |
|------------------|-----------------------------|
| <b>1</b> _____   |                             |
| <b>2</b> _____   |                             |
| <b>3</b> _____   |                             |
| <b>4</b> _____   |                             |
| <b>5</b> _____   |                             |
| <b>6</b> _____   |                             |
| <b>7</b> _____   |                             |
| <b>8</b> _____   |                             |
| <b>9</b> _____   |                             |
| <b>10</b> _____  |                             |

Part VI

Supplemental Information

Provide the following information

- 1
- Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2
- Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3
- Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4
- Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- 5
- Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e g , open medical staff, community board, use of surplus funds, etc )
- 6
- Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7
- State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report

| Form and Line Reference | Explanation                                                                                                                                                                                |
|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART I, LINE 7          | THE AMOUNTS OF COSTS REPORTED ON LINE 7 PART I OF SCHEDULE H WERE DETERMINED BY UTILIZATION OF A COST-TO-CHARGE RATIO DERIVED FROM WORKSHEET 2 AS CONTAINED IN THE SCHEDULE H INSTRUCTIONS |

| Form and Line Reference  | Explanation                                                                                                                                        |
|--------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|
| PART I, LINE 7, COLUMN F | BAD DEBT WAS REPORTED AS AN OFFSET TO PATIENT REVENUE AND NOT ON PART IX<br>THEREFORE, FORM 990, PART IX, LINE 25 DID NOT INCLUDE BAD DEBT EXPENSE |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|-------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART II                 | <p>THE PRIMARY PURPOSE OF ORLANDO HEALTH'S COMMUNITY BUILDING ACTIVITIES IS TO IMPROVE HEALTH IN THE CENTRAL FLORIDA COMMUNITY ORLANDO HEALTH MAY RECRUIT OR ASSIST IN THE RECRUITMENT OF PHYSICIANS WHEN A NEED IS IDENTIFIED TO BRING A MEDICAL SERVICE OR PROVIDER TO THE AREA, TO MAINTAIN THE DELIVERY OF HEALTHCARE AS PHYSICIAN ATTRITION OCCURS DUE TO RETIREMENT, DISABILITY, RELOCATION OR OTHER PERTINENT REASONS A COMMUNITY NEED MUST BE DETERMINED BEFORE ORLANDO HEALTH WILL ENGAGE IN THE RECRUITMENT OF A PHYSICIAN OR ASSIST IN THE RECRUITMENT OF A PHYSICIAN RATIONALES THAT ORLANDO HEALTH USES TO DETERMINE COMMUNITY NEED INCLUDE INDEPENDENT HEALTH PLANNING SERVICE ORGANIZATIONS, COMMUNITY NEEDS ASSESSMENT AND INDEPENDENTLY MAINTAINED PHYSICIAN DATABASE SOFTWARE THAT ASSISTS IN IDENTIFYING COMMUNITY NEED IT IS IMPORTANT TO ADDRESS THE PHYSICIAN WORKFORCE SHORTAGE ISSUES IN ORDER TO IMPROVE THE HEALTH AND QUALITY OF LIFE OF THE CENTRAL FLORIDA COMMUNITY IF A PARTICULAR PHYSICIAN SPECIALTY IS DEFICIENT IN THE COMMUNITY IN COMPARISON TO THE POPULATION THIS CAN OFTEN LEAD TO INEFFICIENT OR NO ACCESS OR LONG WAIT PERIODS TO ACCESS HEALTHCARE SERVICES WHICH OFTEN LEAD TO POOR HEALTH OUTCOMES OUR PHYSICIAN RECRUITMENT EFFORTS MEET THE COMMUNITY BENEFIT OBJECTIVE OF IMPROVING ACCESS TO HEALTH SERVICES WHICH ENHANCES PUBLIC HEALTH THESE ACTIVITIES PRIMARILY BENEFIT THE LOCAL COMMUNITY AND WERE NOT PROVIDED FOR MARKETING PURPOSES, NOR TO INCREASE REFERRALS OF PATIENTS TO ORLANDO HEALTH, IN FULFILLMENT OF REGULATORY REQUIREMENTS OR CURRENT STANDARD OF CARE, NOR TO BENEFIT PERSONS AFFILIATED WITH ORLANDO HEALTH RATHER, THE PRIMARY PURPOSE OF THE WORKFORCE DEVELOPMENT ACTIVITIES IS TO BENEFIT THE COMMUNITY BASED ON INDEPENDENT COMMUNITY NEED ANALYSES ORLANDO HEALTH HAS ASSISTED IN THE RECRUITMENT OF TWO NEW COMMUNITY BASED PHYSICIANS TO SUPPORT THE PHYSICIAN SHORTAGES IN OUR COMMUNITY DURING THE YEAR</p> |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART III, LINE 4        | <p>BAD DEBT EXPENSE REFLECTED IN PART III, LINE 2 REPRESENTS COST OF CHARGES WRITTEN OFF AS UNCOLLECTIBLE BOTH DISCOUNTS AND PAYMENTS TO ACCOUNTS WILL REDUCE THE BAD DEBT EXPENSE, SHOULD THE ACCOUNT BE REPORTED AS BAD DEBT THAT IS TO SAY, DISCOUNTS APPLIED TO ACCOUNTS ARE NOT REVERSED PRIOR TO DECLARING, ADJUSTING AND/OR WRITING OFF ACCOUNTS AS BAD DEBT ALL ACCOUNTS WHICH ARE ADJUSTED TO, OR WRITTEN OFF TO, BAD DEBT ARE REVIEWED TO DETERMINE THEIR ELIGIBILITY FOR FINANCIAL ASSISTANCE IF SUFFICIENT DOCUMENTATION WAS NOT PROVIDED BY THE ACCOUNT HOLDER, ORLANDO HEALTH USES PREDICTIVE ANALYTICS TO DETERMINE IF THE FINANCIAL ASSISTANCE FOR ACCOUNTS ADJUSTED TO, OR WRITTEN OFF TO, BAD DEBT USES DATA DERIVED FROM THIRD PARTIES WHICH INCLUDE, BUT ARE NOT LIMITED TO DEMOGRAPHIC VERIFICATION, INCOME VERIFICATION, HOUSEHOLD SIZE VERIFICATION, PAYMENT HISTORY INFORMATION, PROPERTY OWNERSHIP INFORMATION, OCCUPATION INFORMATION, VEHICLE OWNERSHIP HISTORY AND VALUES AND HOME OWNERSHIP HISTORY AND VALUES ONCE THIS DATA LOGIC IS APPLIED, IT BECOMES APPARENT IF THE ACCOUNT QUALIFIES FOR FINANCIAL ASSISTANCE IF THE ACCOUNT DOES QUALIFY, PREVIOUS UNINSURED DISCOUNTS, BAD DEBT ADJUSTMENTS AND/OR WRITE OFFS ARE REVERSED AND THE NEW BALANCE REFLECTED IS RECLASSIFIED AS FINANCIAL ASSISTANCE OR CHARITY, WHICH IS REDUCED TO COST THE PROVISION FOR BAD DEBT EXPENSE, AS STATED IN THE FOOTNOTE OF THE AUDITED FINANCIAL STATEMENTS, IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED COLLECTIONS OF ACCOUNTS RECEIVABLE CONSIDERING BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTHCARE COVERAGE, AND OTHER COLLECTION INDICATORS ACCOUNTS RECEIVABLE ARE WRITTEN OFF AND CHARGED TO THE PROVISION FOR BAD DEBTS AFTER COLLECTION EFFORT HAS BEEN FOLLOWED IN ACCORDANCE WITH THE SYSTEM'S POLICIES RECOVERIES ARE TREATED AS A REDUCTION TO THE PROVISION FOR BAD DEBTS ACCOUNTS RECEIVABLE ARE REDUCED BY AN ALLOWANCE FOR DOUBTFUL ACCOUNTS PERIODICALLY, MANAGEMENT PERFORMS A REVIEW AND ASSESSES THE ADEQUACY OF THE ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE-OFF EXPERIENCES BY PAYOR CATEGORY DATA RELATED TO PAYOR SOURCES OF REVENUE AND THE RESULTS OF THIS REVIEW ARE THEN USED TO ESTABLISH AN APPROPRIATE ALLOWANCE FOR UNCOLLECTIBLE RECEIVABLES AND PROVISION FOR BAD DEBTS ADDITIONALLY, FOR RECEIVABLES ASSOCIATED WITH SERVICES PROVIDED TO PATIENTS WHO HAVE THIRD-PARTY COVERAGE, CONTRACTUALLY DUE AMOUNTS ARE ANALYZED AND COMPARED TO ACTUAL CASH COLLECTED OVER TIME TO ENHANCE THE QUALITY OF THE ESTIMATE OF THE ALLOWANCE FOR DOUBTFUL ACCOUNTS AND THE PROVISION FOR BAD DEBTS (FOR EXAMPLE, FOR EXPECTED UNCOLLECTIBLE DEDUCTIBLES AND COPAYMENTS ON ACCOUNTS FOR WHICH THE THIRD-PARTY PAYOR HAS NOT YET PAID, OR FOR PAYORS WHO ARE KNOWN TO BE HAVING FINANCIAL DIFFICULTIES THAT MAKE THE REALIZATION OF AMOUNTS DUE UNLIKELY) FOR RECEIVABLES ASSOCIATED WITH SELF-PAY PATIENTS (WHICH INCLUDES BOTH PATIENTS WITHOUT INSURANCE AND PATIENTS WITH DEDUCTIBLE AND COPAYMENT BALANCES DUE FOR WHICH THIRD-PARTY COVERAGE EXISTS FOR PART OF THE BILL), A SIGNIFICANT ALLOWANCE FOR DOUBTFUL ACCOUNTS IS RECORDED ON THE BASIS OF HISTORICAL EXPERIENCE, WHICH INDICATES THAT MANY PATIENTS ARE UNABLE OR UNWILLING TO PAY THE PORTION OF THEIR BILL FOR WHICH THEY ARE FINANCIALLY RESPONSIBLE AN ESTIMATE OF THE DIFFERENCE BETWEEN CONTRACTED RATES AND AMOUNTS ACTUALLY COLLECTED, AFTER ALL REASONABLE COLLECTION EFFORTS HAVE BEEN EXHAUSTED, IS CHARGED TO THE PROVISION FOR BAD DEBTS AND CREDITED TO THE ALLOWANCE FOR DOUBTFUL ACCOUNTS ALLOWANCES FOR DOUBTFUL ACCOUNTS INCREASED \$23,436,000 DURING THE YEAR ENDED SEPTEMBER 30, 2014, FROM \$119,505,000 AT SEPTEMBER 30, 2013, TO \$142,941,000 AT SEPTEMBER 30, 2014 THE ALLOWANCE FOR DOUBTFUL ACCOUNTS INCLUDES \$67,799,000, \$69,093,000, AND \$63,960,000, IN AMOUNTS DUE FROM THIRD-PARTY PAYORS (INCLUDING THE PATIENT RESPONSIBILITY PORTION INCLUDED IN THESE ACCOUNTS) AT SEPTEMBER 30, 2014, 2013, OR 2012, RESPECTIVELY THE ALLOWANCE FOR DOUBTFUL ACCOUNTS FOR SELF-PAY HOSPITAL PATIENTS AS A PERCENT OF RELATED SELF-PAY ACCOUNTS RECEIVABLE WAS 95%, 95%, AND 95% AT SEPTEMBER 30, 2014, 2013, AND 2012, RESPECTIVELY THE PORTION FOR BAD DEBTS DECREASED FROM \$149,516,000 FOR THE YEAR ENDED SEPTEMBER 30, 2013, TO \$120,019,000 FOR THE YEAR ENDED SEPTEMBER 30, 2014 THIS \$29,497,000 DECREASE WAS DUE TO PROCESS IMPROVEMENTS THAT HAVE PROVIDED FOR EARLIER DETERMINATION OF A PATIENT'S ABILITY TO PAY AND EARLIER IDENTIFICATION OF PATIENTS QUALIFYING FOR CHARITY CARE CONVERSLEY, CHARITY CARE CHARGE DEDUCTIONS FOR THE YEAR ENDED SEPTEMBER 30, 2014 INCREASED \$39,318,000 FROM PRIOR YEAR</p> |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                          |
|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART III, LINE 8        | THE COSTING METHODOLOGY USED TO REPORT THE AMOUNT REPORTED ON LINE 6 AS MEDICARE ALLOWABLE COSTS OF CARE RELATING TO PAYMENTS RECEIVED FROM MEDICARE WAS CALCULATED USING THE MEDICARE COST REPORT ORLANDO HEALTH DOES NOT CURRENTLY INCLUDE MEDICARE SURPLUS AS A COMMUNITY BENEFIT |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART III, LINE 9B       | CONSISTENT FOR ALL PATIENTS AND COMPLY WITH APPLICABLE PROVISIONS OF STATE LAW DURING PREADMISSION, AT REGISTRATION OR AT BEDSIDE, ORLANDO HEALTH PROVIDES ALL PATIENTS WITH INFORMATION REGARDING THE AVAILABILITY OF FINANCIAL ASSISTANCE ORLANDO HEALTH PERFORMS A THOROUGH EVALUATION OF THE PATIENT'S FINANCIAL STATUS TO ENSURE THE UTILIZATION OF ALL AVAILABLE DISCOUNTS AND CHARITY CARE PROGRAMS AVAILABLE UNDER THEIR DISCOUNT AND CHARITY CARE POLICIES THIS DETERMINATION PROCESS IS COMPLETED BEFORE ANY PATIENT'S ACCOUNT IS REMITTED TO COLLECTION IT IS OUR POLICY NOT TO PURSUE COLLECTION PRACTICES AGAINST PATIENTS KNOWN TO QUALIFY FOR CHARITY CARE OR OTHER FINANCIAL ASSISTANCE |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|-------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART V, SECTION A       | MAIN WEBSITE HTTP //WWW ORLANDOHEALTH COM ORLANDO REGIONAL MEDICAL CENTER<br>HTTP //WWW ORLANDOHEALTH COM/ORLANDOREGIONALMEDICALCENTER/INDEX ASPX<br>WINNIE PALMER HOSPITAL<br>HTTP //WWW ORLANDOHEALTH COM/WINNIEPALMERHOSPITAL/INDEX ASPX ARNOLD PALMER<br>HOSPITAL HTTP //WWW ORLANDOHEALTH COM/ARNOLDPALMERHOSPITAL/INDEX ASPX DR<br>PHILLIPS HOSPITAL<br>HTTP //WWW ORLANDOHEALTH COM/DRPPHILLIPSHOSPITAL/INDEX ASPX SOUTH SEMINOLE<br>HOSPITAL HTTP //WWW ORLANDOHEALTH COM/SOUTHSEMINOLEHOSPITAL/INDEX ASPX<br>HEALTH CENTRAL HTTP //WWW HEALTHCENTRAL ORG/ |

| Form and Line Reference   | Explanation                                                                          |
|---------------------------|--------------------------------------------------------------------------------------|
| PART V, SECTION B, LINE 2 | THE COMMUNITY HEALTH NEEDS ASSESSMENT WAS COMPLETED AND IMPLEMENTED IN FEBRUARY 2014 |

| Form and Line Reference   | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART V, SECTION B, LINE 3 | WE CONTRACTED THE HEALTH COUNCIL OF EAST CENTRAL, FLORIDA, INC (HEALTH COUNCIL), A PRIVATE, NOT-FOR-PROFIT HEALTHCARE PLANNING AGENCY PROVIDING RESEARCH, EDUCATION AND PROGRAM SUPPORT TO IMPROVE HEALTHCARE DELIVERY AND OUTCOMES CONDUCTED STAKEHOLDER INTERVIEWS ON BEHALF OF THE HOSPITAL THE HEALTH COUNCIL WORKED WITH REPRESENTATIVES FROM ALL THE HOSPITALS THAT PARTICIPATED IN THE ASSESSMENT TO ENSURE THE STAKEHOLDER LIST WAS INCLUSIVE AND REPRESENTATIVE OF THE COMMUNITY THE MONTANA STATE LIBRARY COMMUNITY STAKEHOLDER TEMPLATE WAS USED AS A GUIDE TO IDENTIFY KEY INFORMANTS BY COUNTY AS DEFINED BY THE PREVENTION INSTITUTE, BASIC ELEMENTS OF COMMUNITY DEVELOPMENT ARE FACTORS THAT INFLUENCE AN INDIVIDUAL'S ABILITY TO LEAD A HEALTHY, PRODUCTIVE LIFE THESE ELEMENTS WERE USED TO DEVELOP THE FOUNDATION FOR THE INTERVIEW QUESTIONS SEE BELOW EQUITABLE OPPORTUNITIES RACIAL JUSTICE, JOBS AND EDUCATION, PLACE PARKS AND OPEN SPACE, TRANSPORTATION, HOUSING, AIR, WATER AND SAFETY, PEOPLE SOCIAL NETWORKS AND WILLINGNESS TO ACT FOR THE COMMON GOOD HEALTHCARE SERVICES PREVENTIVE, TREATMENT, ACCESS, CULTURAL COMPETENCY, AND EMERGENCY RESPONSE THE STAKEHOLDERS REPRESENTED BROAD POPULATIONS INCLUDING THE ELDERLY, MEDICAL UNDERSERVED, MINORITY GROUPS, AND LOW-INCOME POPULATOINS APPENDIX D OF THE CHNA CONTAINS THE STAKEHOLDER LIST |

| Form and Line Reference   | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|---------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART V, SECTION B, LINE 4 | ORLANDO HEALTH ARNOLD PALMER MEDICAL CENTER (ARNOLD PALMER HOSPITAL FOR CHILDREN, WINNIE PALMER HOSPITAL FOR WOMEN & BABIES), DR P PHILLIPS HOSPITAL, HEALTH CENTRAL HOSPITAL , ORLANDO REGIONAL MEDICAL CENTER (UF HEALTH CANCER CENTER AT ORLANDO HEALTH), SOUTH SEMINOLE HOSPITAL FLORIDA HOSPITAL FLORIDA HOSPITAL ALTAMONTE, FLORIDA HOSPITAL APOPKA, FLORIDA HOSPITAL CELEBRATION HEALTH, FLORIDA HOSPITAL EAST ORLANDO, FLORIDA HOSPITAL KISSIMMEE, FLORIDA HOSPITAL ORLANDO (FLORIDA HOSPITAL FOR CHILDREN), WINTER PARK MEMORIAL HOSPITAL LAKESIDE BEHAVIORAL HEALTHCARE KENNEDY PLAZA, LAKESIDE PLACE APARTMENTS, PRINCETON PLAZA, RESIDENTIAL PLAZA FLORIDA DEPARTMENT OF HEALTH IN ORANGE COUNTY |

| Form and Line Reference   | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                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| PART V, SECTION B, LINE 7 | <p>For nearly 100 years, Orlando Health has been serving the Central Florida region. Dedicated to improving the health and quality of life of the individuals and communities, Orlando Health is constantly employing efforts to improve health in the community and increase access to care. In support of our community benefit efforts, we recognize the importance of working with community partners. As a result, Orlando Health actively collaborates with local organizations and groups in order to make a difference in the health and quality of life in Central Florida. With our participation in the 2013 Community Health Needs Assessment (CHNA), Orlando Health developed new and is enhancing established community benefit programs that address health needs identified through the CHNA. In fiscal year 2014 we developed and provided interventions for selected health needs in an effort to improve the health status of residents in our community. We will sustain these efforts through fiscal year 2016 while participating in the next CHNA cycle. In selecting the needs to address from the CHNA, a number of factors were taken into consideration including, but not limited to: individual Orlando Health data, community and hospital assets, ability to impact issue, current community benefit efforts, community partnerships, and opportunities for collaboration. Below is a summary of the health needs Orlando Health selected as areas of focus from the 2013 CHNA:</p> <ul style="list-style-type: none"> <li>- Heart Disease is a leading cause of death in not only the nation, but in our community. While it is a very costly health problem, it is among the most preventable health conditions. At Orlando Health, we developed a number of services and specialized clinics to help residents in our community become healthier and stay healthy in conjunction with our Orlando Health Heart Institute. These are just some of the reasons Orlando Health selected heart disease as a priority. With the Orlando Health Heart Institute, we are focusing on heart disease prevention, detection, and the importance of maintaining a healthy lifestyle through education and community outreach. We also developed and provided education to healthcare providers located in the community (i.e., primary care physicians, nurse practitioners and nurses) for the purpose of using in their daily practice while treating the broader community in order to increase health literacy regarding heart disease.</li> <li>- Cancer is another leading cause of death in our community and the second leading cause of death in the nation. Specifically, more people die from lung cancer annually than any other type of cancer, exceeding the total deaths caused by breast cancer, colorectal cancer, and prostate cancer combined. Through our UF Health Cancer Center at Orlando Health, we house one of the largest, most comprehensive cancer programs in the State of Florida. As a result, Orlando Health selected lung cancer as a priority and is focusing on lung cancer prevention. With the support of the UF Health Cancer Center at Orlando Health, Central Florida Area Health Education Centers (AHEC), Tobacco, and other community partners (i.e., schools, camps, after school programs) we provide smoking cessation programs to adults and smoking prevention education to youth in our community.</li> <li>- Overweight and obesity is an important indicator for the overall health and lifestyle of a community. According to the Centers for Disease Control and Prevention, during the past 20 years, there has been a dramatic increase in obesity in the United States and rates remain high. Currently, one in three adults and one in six children/adolescents are obese. It is particularly of concern for women of child-bearing age because obesity has been associated with both short- and long-term health effects for them, as well as for their offspring. Overweight and obesity not only increases the risk of chronic disease and mortality for these women, but also increase the risk of infertility and adverse pregnancy outcomes. As a result, Orlando Health will develop and provide healthy lifestyle education and community outreach opportunities for women of child-bearing age. We will also work with partners to increase health literacy regarding overweight and obesity. We also partnered with an elementary school to provide a teaching garden for students. Through this program, children will learn about nutritional choices and the importance of maintaining a healthy lifestyle. We are also working with partners to increase healthy literacy regarding overweight and obesity in children.</li> <li>- Preterm birth and low birth weight are not only birth outcomes that often require specialized medical care, but can cause death or long-term disability among infants. In our community, rates are especially high among the black/African-American and Hispanic/Latino populations. Orlando Health has well-established working relationships with a number of partners in the community that focus on maternal and child health. These partner</li> </ul> |

| Form and Line Reference   | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
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| PART V, SECTION B, LINE 7 | <p>s included, but are not limited to the Florida Department of Health in Orange County, Healthy Start, Central Florida Family Health Centers, and Healthy Orange Florida. With their support, we are developing education and community outreach opportunities for women of child-bearing age, including those specifically for the vulnerable populations mentioned. We continue to work with our partners on increasing health literacy regarding the importance of prenatal care and obtaining healthy birth outcomes.</p> <ul style="list-style-type: none"> <li>- Birth defects are conditions present at birth, which cause structural changes in one or more parts of the body. They can have a serious, adverse effect on health, development, or functional ability. In support of detection and treatment of congenital heart defects, we screen all newborns prior to discharge. While Orlando Health is not required to screen, we recognize screening as a best practice and will implement moving forward.</li> <li>- Motor vehicle collision related injuries kill more children and young adults than any other single cause in the United States. In our community, motor vehicle collisions are one of the leading causes of premature death. Orlando Health developed education related to the importance of safety specifically as it relates to child seats, safety belts, and bicycle helmets. Orlando Health identifies and participates in community outreach opportunities to provide this education while collaborating with community partners. For those needs identified through the 2013 CHNA that did not emerge as an area of strategic priority during our prioritization process, Orlando Health does provide support and services for several of the remaining needs in some form or fashion. At the time of prioritization, we took into consideration the level to which some of the needs were already being addressed in the service area along with whether the identified need falls out of the scope of our expertise and resources. For the needs that we did not select, we will continue to provide support and services where appropriate. Below is the list of needs Orlando Health did not select following the 2013 CHNA and a brief description regarding our determination.</li> <li>- Diabetes - We currently provide programs and services for diabetes and work with and work with community partners that currently address diabetes. At this time, Healthy Orange Florida is focusing on the need which is a collaboration that Orlando Health helped found and is a member. Moreover, Orlando Health's focus on heart disease will impact diabetes.</li> <li>- Sexually Transmitted Diseases - We will continue to provide existing services for sexually transmitted diseases at Orlando Health and work with our Infectious Disease Physician Practice and community partners to address the need.</li> <li>- Substance Abuse - We currently provide programs and services for substance abuse and work with community partners, but additional financial resources are not available at this time to broaden our scope.</li> <li>- Mental Health - We currently provide programs and services for mental health and work with community partners, but additional financial resources are not available at this time to broaden our scope.</li> <li>- Chronic Disease Management - We currently provide programs and services for chronic disease management and work with community partners that also address the need. Through our focus on heart disease, overweight and obesity and cancer we will impact this need. In addition, Healthy Orange Florida's focus on diabetes and Healthy Seminole's focus on obesity falls under chronic disease management. Again, Orlando Health is a founder and member of both collaborations.</li> <li>- Violent Crime - We do not have the expertise or resources to effectively address this need as a hospital. However, we currently provide support where appropriate and work with community partners that focus on this need.</li> <li>- Health Literacy - We will continue current initiatives that support the need in the community. Moreover, the focus on heart disease</li> </ul> |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
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| PART VI, QUESTION 2     | <p>NEEDS ASSESSMENT IN 2013, ORLANDO HEALTH'S ORLANDO REGIONAL MEDICAL CENTER (ORMC), DR P PHILLIPS HOSPITAL, SOUTH SEMINOLE HOSPITAL, ARNOLD PALMER HOSPITAL FOR CHILDREN, AND WINNIE PALMER HOSPITAL FOR WOMEN &amp; BABIES, CONDUCTED A FORMAL COMMUNITY HEALTH NEEDS ASSESSMENT HOWEVER, PRIOR TO THE ASSESSMENT, OH ASSESSED THE SERVICES NEEDED AS PART OF OUR STRATEGY, PLANNING AND BUDGETING PROCESS AND DEVELOPED A PROCESS TO ENSURE THE ORGANIZATION IS RESPONSIVE TO COMMUNITY HEALTH NEEDS THROUGH OUR EDUCATION, RESEARCH AND PATIENT CARE PROGRAMS, OH MEETS THE NEEDS OF THE COMMUNITY THE SPECIFIC NEEDS TARGETED BY THESE PROGRAMS HAVE BEEN IDENTIFIED BY THE EXPERIENCE OF COMMUNITY HOSPITAL ADVISORY COUNCILS, NEIGHBORHOOD OUTREACH AND THROUGH NEEDS ASSESSMENTS THAT IDENTIFIED HEALTH NEEDS IN THE COMMUNITIES SERVED BY THE HOSPITALS AS A RESULT, OH SPONSORS A VARIETY OF PROGRAMS FOR AT-RISK POPULATIONS, FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS AND SPECIAL NEEDS GROUPS, AS WELL AS FOR THE BROADER COMMUNITY ADDITIONAL EXAMPLES OF HOW OH RESPONDS TO COMMUNITY HEALTH NEEDS ARE AS FOLLOWS 1 GOVERNING BOARDS ARE COMPOSED OF INDIVIDUALS BROADLY REPRESENTATIVE OF THE COMMUNITY, COMMUNITY LEADERS AND THOSE WITH SPECIALIZED MEDICAL TRAINING AND EXPERTISE, 2 PARTNERSHIP WITH LOCAL AREA GROUPS AND ASSOCIATIONS TO ATTEND TO THE HEALTH CARE NEEDS OF THE OH COMMUNITY, 3 SPONSORSHIP AND PARTICIPATION IN COMMUNITY HEALTH FAIRS, COMMUNITY FITNESS AND WELLNESS EVENTS AND OTHER OUTREACH EVENTS, AND 4 TRANSITION SERVICES POST-DISCHARGE PATIENT FOLLOW-UP RELATED TO THE ON-GOING CARE AND TREATMENT OF PATIENTS TO PREVENT UNNECESSARY ADMISSIONS AND POTENTIAL RE-ADMISSIONS</p> |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
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| PART VI, QUESTION 3     | PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE ORLANDO HEALTH FOLLOWS AN ESTABLISHED PROCESS TO INFORM ALL PATIENTS OF ITS CHARITY CARE AND UNINSURED DISCOUNT POLICIES DURING PREADMISSION, AT REGISTRATION OR AT BEDSIDE, UNINSURED PATIENTS ARE INFORMED OF THE HOSPITAL'S CHARITY CARE POLICY AND OTHER FINANCIAL ASSISTANCE FINANCIAL INFORMATION IS SECURED FOR ALL UNINSURED PATIENTS TO SCREEN FOR POSSIBLE ENROLLMENT IN FEDERAL, STATE, AND LOCAL PROGRAMS ORLANDO HEALTH HAS CONTRACTED DEDICATED ORGANIZATIONS THAT ASSIST THE PATIENT WITH THEIR ENROLLMENT PROCESS ALL THE WAY TO APPROVAL OR DENIAL BY THE RESPECTIVE AGENCIES FOR UNINSURED PATIENTS THAT ARE DENIED COVERAGE OR DO NOT MEET THE COVERAGE CRITERION FOR A RESPECTIVE AGENCY, ORLANDO HEALTH THEN SCREENS THE PATIENT FOR CHARITY ELIGIBILITY IT IS ORLANDO HEALTH'S OBJECTIVE TO PROVIDE CHARITY CARE TO OUR PATIENTS WHO DO NOT HAVE THE ABILITY TO PAY |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
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| PART VI, QUESTION 4     | <p>COMMUNITY INFORMATION ORLANDO HEALTH CURRENTLY OPERATES 5 HOSPITALS IN CENTRAL FLORIDA WHICH HAS OVER TWO MILLION RESIDENTS AND THOUSANDS OF INTERNATIONAL VISISTORS ANNUALLY ORLANDO HEATLH HAS MORE THAN 13,566 EMPLOYESS AND 2034 PHYSICIANS ON STAFF AS A STATUTORY TEACHING HOSPITAL, WE OFFER GRADUATE MEDICAL EDUCATION WHERE WE ARE THE INSTITUTIONAL SPONSOR OF SEVEN RESIDENCY AND 18 FELLOWSHIP PROGRAMS ORLANDO HEALTH'S FACILITIES ENCOMPASS 1720 FULLY CERTIFIED BEDS, ADVANCED MEDICAL TREATMENTS AND PROCEDURES AND HIGHLY QUALIFIED STAFF ORLANDO HEALTH IS COMPRISED OF ORLANDO REGIONAL MEDICAL CENTER (ORMC), ARNOLD PALMER HOSPITAL FOR CHILDREN, WINNIE PALMER HOSPITAL FOR WOMEN &amp; BABIES, DR P PHILLIPS HOSPITAL, AND SOUTH SEMINOLE HOSPITAL ORMC IS HOME TO THE REGION'S ONLY LEVEL ONE TRAUMA CENTER THIS STATE-VERIFIED CENTER IS CAPABLE OF DELIVERING THE HIGHEST LEVEL OF EXPERTISE AND CARE IN THE SHORTEST TIME POSSIBLE ORMC'S LEVEL ONE TRAUMA CENTER PROVIDES SPECIALIZED CARE FOR CRITICALLY INJURED OR CRITICALLY ILL PEOPLE WITHIN A 90-MILE RADIUS, AND 243,499 PATIENTS VISISTED OUR EMERGENCY DEPARTMENTS IN 2014 ARNOLD PALMER HOSPITAL IS THE FIRST FACILITY IN CENTRAL FLORIDA TO PROVIDE EMERGENCY CARE EXCLUSIVELY FOR PEDIATRICS INCLUDING LEVEL 1 TRAUMA IN ADDITION TO TRAUMA CARE, THE LEVEL ONE TRAUMA CENTER AND AIR CARE TEAM SERVE AS AN INTEGRAL RESOURCE FOR DISASTER READINESS AND RESPONSE PLANNING IN GREATER ORLANDO AIR CARE TRANSPORTED 550 ADULT TRAMA PATIENTS AND 83 PEDIATRIC TRAUMA PATIENTS IN 2014 ORLANDO HEALTH'S PRIMARY SERVICE AREA IS COMPRISED OF ORANGE, OSCEOLA, SEMINOLE AND LAKE COUNTIES THE MEDIAN HOUSEHOLD INCOME IN THESE COUNTIES IS \$46,073 WHEREAS THE AVERAGE INCOME IS \$61,700 IN CENTRAL FLORIDA, 13 3 PERCENT OF HOUSEHOLDS IN CENTRAL FLORIDA ARE BELOW THE FEDERAL POVERTY GUIDELINE THE PERCENT UNINSURED (AGE 0-64) FOR THE FOUR COUNTY AREA IS 20 4% AND THERE ARE TEN FEDERALLY-DESIGNATED MEDICALLY UNDERSERVED AREAS PRESENT IN THE COMMUNITY COMMUNITY OUTREACH ACTIVITIES INCLUDE SPEAKER'S BUREAU, SUPPORT/EDUCATION GROUPS, WELLNESS ACTIVITIES, HEALTH FAIRS, CLINICAL SCREENINGS AND ASSESSMENTS, MEDICAL EDUCATION, RESEARCH, WOMEN, CHILDREN AND SENIOR HEALTH INITIATIVES, PUBLIC PROGRAM ENROLLMENT ASSISTANCE AND POST-ACUTE CARE FOR HOMELESS AND UNINSURED, SPONSORSHIPS, SCHOOL INITIATIVES, DONATED MEETING SPACE AND SPIRITUAL CARE</p> |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
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| PART VI, QUESTION 5     | <p>PROMOTION OF COMMUNITY HEALTH AS A NOT-FOR-PROFIT HEALTH CARE PROVIDER, THE CULTURE OF CARING AT OH TOUCHES THE LIVES OF MANY INDIVIDUALS AND FAMILIES THROUGHOUT CENTRAL FLORIDA OH DEMONSTRATES A COMMITMENT TO PROMOTE HEALTH, WELL-BEING AND A CARING SPIRIT BY DIRECTING EMPLOYEE TIME AND TALENT TO SERVE ON COMMUNITY COLLABORATION BOARDS OH WORKS WITH NEIGHBORHOOD RESOURCES TO ADDRESS THE ROOT CAUSES OF HEALTH PROBLEMS BY SUPPORTING PROGRAMS THAT TARGET COMMUNITY WELLNESS, DISEASE PREVENTION AND ENVIRONMENTAL PROBLEMS OH FOSTERS PARTNERSHIPS WITH OTHER COMMUNITY AGENCIES IN ITS SERVICE AREA THAT WORK COLLABORATIVELY TO HELP THOSE IN NEED AND TO IMPROVE THE HEALTH AND SAFETY OF THE RESIDENTS OF THE COMMUNITY BOTH CASH AND IN-KIND DONATIONS ARE MADE ANNUALLY TO THESE VARIOUS LOCAL CHARITABLE ORGANIZATIONS OH ADDRESSES VARIOUS COMMUNITY CONCERNS, INCLUDING HEALTH IMPROVEMENT, EDUCATION, POVERTY, WORKFORCE DEVELOPMENT, AND ACCESS TO HEALTH CARE THE KEY COMPONENT OF A NOT-FOR-PROFIT ORGANIZATION IS THAT THE ORGANIZATION SERVES A BROAD, INDEFINITE CHARITABLE CLASS ONE OF THE KEY INDICATORS THAT AN ORGANIZATION SERVES THE BROADER COMMUNITY IS CONTROL OF THE ORGANIZATION BY INDEPENDENT COMMUNITY LEADERS OH AND ITS HOSPITAL GOVERNING BOARD ARE MADE UP OF MEMBERS OF THE COMMUNITY WHO DIRECT AND GUIDE MANAGEMENT IN CARRYING OUT THE MISSION OF OH AND ITS AFFILIATES DIRECTORS ARE SELECTED ON THE BASIS OF THEIR EXPERTISE AND EXPERIENCE AND THEY ARE NOT COMPENSATED FOR THEIR SERVICES ORLANDO HEALTH'S VOLUNTEER BOARD BALANCES FINANCIAL DECISIONS ON COMMUNITY CONCERNS AND SOCIAL RESPONSIBILITY ORLANDO HEALTH OPERATES AN OPEN MEDICAL STAFF BY EXTENDING MEDICAL STAFF PRIVILEGES TO ALL QUALIFIED PHYSICIANS IN CENTRAL FLORIDA OH'S CREDENTIALING PROCESS IS GUIDED BY POLICIES AND PROCEDURES THAT STANDARDIZE THE PROCESS THIS PRESCRIBED CREDENTIALING PROCESS ENSURES EQUAL OPPORTUNITY FOR ALL QUALIFIED APPLICANTS SURPLUS FUNDS ARE RETAINED BY OH AND USED TO FURTHER CHARITABLE PURPOSES AND ACTIVITIES SURPLUS FUNDS FOR OH AND ITS AFFILIATES ARE REINVESTED AND USED IN CARRYING OUT THE MISSION OF IMPROVING THE HEALTH AND QUALITY OF LIFE OF THE INDIVIDUALS AND COMMUNITIES WE SERVE</p> |

| Form and Line Reference | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
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| PART VI, QUESTION 6     | AFFILIATED HEALTH CARE SYSTEM ORLANDO HEALTH, INC IS THE PARENT ORGANIZATION OF AN INTEGRATED HEALTH SYSTEM THROUGH WHICH WE ARE ABLE TO PROVIDE AN ARRAY OF SERVICES TO IMPROVE THE HEALTH AND QUALITY OF LIFE FOR OUR COMMUNITY SERVED AS AN INTEGRATED HEALTH SYSTEM, ORLANDO HEALTH HAS SEVERAL SUPPORT ORGANIZATIONS TO ENSURE WE MEET THE COMMUNITY'S NEEDS ORLANDO CANCER CENTER, INC HAS MADE SIGNIFICANT CONTRIBUTIONS TO THE CARE OF OUR CANCER PATIENTS ACCREDITED BY THE AMERICAN COLLEGE OF SURGEONS COMMISSION ON CANCER WITH ORLANDO HEALTH, INC , OUR COMMITMENT TO THE TREATMENT OF CANCER FOR OUR COMMUNITY IS BACKED BY EXPERTISE AND RESOURCES TO DELIVER HIGH-QUALITY PATIENT CARE FROM DIAGNOSIS THROUGH TREATMENT AND CONTINUING THROUGH THE END OF LIFE ORLANDO HEALTH PHYSICIAN GROUP, INC SERVES AS AN INTEGRAL COMPONENT OF ORLANDO HEALTH'S HEALTH SYSTEM BY PROVIDING AN INTEGRATED DELIVERY SYSTEM OF SPECIALTY PHYSICIAN SERVICES, OCCUPATIONAL HEALTH SERVICES, REHABILITATION HEALTH SERVICES AND BEHAVIORAL HEALTH SERVICES ORLANDO PHYSICIAN NETWORK, INC SERVES AS AN INTEGRAL COMPONENT OF ORLANDO HEALTH'S HEALTH SYSTEM BY PROVIDING AN INTEGRATED DELIVERY SYSTEM OF PRIMARY CARE PHYSICIAN SERVICES ORLANDO HEALTH FOUNDATION, INC IS THE PHILANTHROPIC HEART OF ORLANDO HEALTH'S INTEGRATED HEALTH SYSTEM AND HAS BEEN INSTRUMENTAL IN RAISING FUNDS FOR CAPITAL IMPROVEMENTS AND RENOVATIONS TO OUR HOSPITALS, SUPPORTING PROGRAMS AND THE ACQUISITION OF LIFE-SAVING EQUIPMENT FOR OUR AFFILIATES THROUGH ORLANDO HEALTH'S AFFILIATED HEALTH CARE SYSTEM, WE PROVIDED APPROXIMATELY \$235 MILLION IN SUPPORT OF COMMUNITY HEALTH NEEDS |

| Form and Line Reference | Explanation                                   |
|-------------------------|-----------------------------------------------|
| PART VI, QUESTION 7     | STATE FILING OF COMMUNITY BENEFIT REPORT NONE |

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service  
Name of the organization  
Orlando Health Inc

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public  
Inspection

Employer identification number

59-1726273

Part I

General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------|---------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| See Additional Data Table                          |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
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|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                    |         |                                    |                          |                                   |                                                       |                                        |                                    |

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . .

12

3

Enter total number of other organizations listed in the line 1 table . . . . .

**Part III**

**Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |

**Part IV**

**Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

| Return Reference                                       | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|--------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Procedure for Monitoring Use of Grant Funds Inside U S | Schedule I, Part I, Line 2 ORLANDO HEALTH, INC MAKES GRANTS SOLELY TO GOVERNMENT ENTITIES AND ORGANIZATIONS EXEMPT FROM TAX UNDER INTERNAL REVENUE CODE SECTION 501 (C)(3) THAT FURTHER THE MISSION OF ORLANDO HEALTH TO SUPPORT HEALTHCARE IN CENTRAL FLORIDA ORLANDO HEALTH'S COMMUNITY RELATIONS DEPARTMENT DETERMINES SUPPORT FOR LOCAL NON-PROFIT SPONSORSHIPS ANY GRANT AMOUNT OVER \$25,000 HAS TO BE APPROVED BY THE CEO AND REPORTED TO THE BOARD THE GRANTS ARE MONITORED TO ENSURE THE ORGANIZATION'S MISSION IS ALIGNED WITH ORLANDO HEALTH'S MEETING A SOCIAL AND COMMUNITY NEED IN THE AREAS OF HEALTH, SOCIAL SERVICES, ARTS AND EDUCATION |

Additional Data

Software ID:  
Software Version:  
EIN: 59-1726273  
Name: Orlando Health Inc

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                                       | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance                                                                                                                                                                        |
|------------------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| U of Central Florida Foundation Inc<br>12424 Research Pkwy Suite 140<br>Orlando,FL 32806 | 59-6211832 | 501(c )(3)                         | 255,000                  |                                   |                                                       |                                        | Sponsorship Fee<br>Sponsorship Fee<br>Sponsorship Fee<br>Sponsorship Fee<br>Sponsorship Fee<br>Sponsorship Fee<br>Scholarship<br>Sponsorship Fee<br>Sponsorship Fee<br>Sponsorship Fee<br>Sponsorship Fee |

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                               | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| Grace Medical Home Inc<br>51 Pennsylvania St<br>Suite 400-C<br>Orlando, FL 32806 | 26-1817966 | 501(c )(3)                         | 101,500                  |                                   |                                                       |                                        | Sponsorship Fee                    |

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                              | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| Orange County Public Schools<br>600 Courtland St Suite 565<br>Orlando, FL 32804 | 59-3125675 | 501(c)(3)                          | 67,173                   |                                   |                                                       |                                        | SCHOLARSHIP                        |

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                                 | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|------------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| American Heart Association Inc<br>237 E Marks St<br>Suite 465<br>Orlando, FL 32803 | 13-5613797 | 501(c)(3)                          | 46,000                   |                                   |                                                       |                                        | Sponsorship Fee                    |

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                                                   | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV , appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|------------------------------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|--------------------------------------------------------|----------------------------------------|------------------------------------|
| Central Florida Commission For Homelessness Inc<br>255 S Orange Avenue Suite 108<br>Orlando,FL 32801 | 46-0994106 | 501(c )(3)                         | 20,000                   |                                   |                                                        |                                        | Sponsorship Fee                    |

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                                                             | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| Florida State University Foundation Inc<br>2010 Levy Avenue Bldg B Ste B<br>Suite 105<br>Tallahhasse, FL 32306 | 59-3515162 | 501(c )(3)                         | 12,500                   |                                   |                                                       |                                        | Sponsorship Fee                    |

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                               | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| Valencia College Foundation Inc<br>PO Box 3028<br>Suite 190<br>Orlando, FL 32802 | 59-3288443 | 501(c)(3)                          | 10,000                   |                                   |                                                       |                                        | SCHOLARSHIP                        |

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                                                 | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV , appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|----------------------------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|--------------------------------------------------------|----------------------------------------|------------------------------------|
| Healthcare Center for the Homeless Inc<br>232 N Orange Blossom Trail Suite 115<br>Orlando,FL 32805 | 59-3185020 | 501(c )(3)                         | 105,000                  |                                   |                                                        |                                        | Sponsorship Fee                    |

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

| (a) Name and address of organization or government                                                    | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV , appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|-------------------------------------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|--------------------------------------------------------|----------------------------------------|------------------------------------|
| Orange County Healthy Start Coalition Inc<br>600 Courtland St Suite 565 Suite 330<br>Orlando,FL 32804 | 59-3125675 | 501(c )(3)                         | 12,500                   |                                   |                                                        |                                        | Scholarship                        |

Schedule J  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.  
▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization  
Orlando Health Inc

Employer identification number  
59-1726273

Part I

Questions Regarding Compensation

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Yes | No  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
| <div><div>1a</div><div>Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</div><div><div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div><div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div></div></div> |     |     |
| <div><div>b</div><div>If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1b  |     |
| <div><div>2</div><div>Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 2   |     |
| <div><div>3</div><div>Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.</div><div><div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div></div><div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div></div></div>                                             |     |     |
| <div><div>4</div><div>During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization:</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |     |
| <div><div>a</div><div>Receive a severance payment or change-of-control payment?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 4a  | Yes |
| <div><div>b</div><div>Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 4b  | Yes |
| <div><div>c</div><div>Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> <div>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 4c  | No  |
| <div><div></div><div>Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     |     |
| <div><div>5</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |     |     |
| <div><div>a</div><div>The organization?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 5a  | No  |
| <div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 5a or 5b, describe in Part III.</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 5b  | No  |
| <div><div>6</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |     |     |
| <div><div>a</div><div>The organization?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 6a  | No  |
| <div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 6a or 6b, describe in Part III.</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 6b  | No  |
| <div><div>7</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 7   | No  |
| <div><div>8</div><div>Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 8   | No  |
| <div><div>9</div><div>If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 9   |     |

**Part II** **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| (A) Name and Title        |  | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported as deferred in prior Form 990 |
|---------------------------|--|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|---------------------------------------------------------|
|                           |  | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                         |
| See Additional Data Table |  |                                                    |                                     |                                     |                                                |                         |                                 |                                                         |

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference                          | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Related Organization                      | Schedule J, Part I, Line 3 ORLANDO HEALTH, INC IS A COMMON PAYMASTER AND COMMON PAY AGENT FOR ORLANDO CANCER CENTER, INC (EIN 59-3005020), ORLANDO HEALTH PHYSICIAN GROUP, INC (EIN 59-3259553), HEALTHCARE PURCHASING ALLIANCE, INC (EIN 59-2353091), ORLANDO HEALTH FOUNDATION, INC (EIN 59-2244943), AND ORLANDO HEALTH PHYSICIAN PARTNERS, INC (EIN 59-3110868) AND THEIR EMPLOYEES ARE INCLUDED ON THE ORLANDO HEALTH, INC 941                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Severance or change of control            | Schedule J, Part I, Line 4a SEVERANCE PAYMENTS TO THE FOLLOWING P SHANNON ELSWICK \$251,155 MYRA HANCOCK \$77,207 DAVID SYLVESTER \$87,936 BETH BOYER KOLLAS \$11,321 SHERRIE SITARIK \$131,331 ROBERT A MILES \$45,296                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Supplemental nonqualified retirement plan | Schedule J, Part I, Line 4b DEFERRAL DISTRIBUTIONS PAID TO THE FOLLOWING SHERRIE SITARIK \$744,394 MILDRED BEAM \$62,169 JOHN BOZARD \$81,363 NANCY DINON \$42,128 KEITH EGGERT \$35,054 JENNIFER ENDICOTT \$23,387 D WAYNE JENKINS \$41,222 KAREN FRENIER \$11,286 ANDREW GARDINER \$9,877 PAUL GOLDSTEIN \$45,889 MYRA HANCOCK \$19,527 KARL HODGES \$50,110 SHARON HOFFMAN \$7,478 DAVID HUDDLESON \$13,574 KAREN JENSEN \$11,767 MARK JONES \$31,481 BETH KOLLAS \$52,850 JOHN MARZANO \$38,381 ROBERT MILES \$199,652 JOHN MOORE \$10,292 ANNE PEACH \$23,483 JOHN SCHOOLER \$47,124 KATHY SWANSON \$45,453 DEFERRAL DEPOSIT MADE ON BEHALF OF THE FOLLOWING MILDRED BEAM \$57,573 NANCY G DINON \$41,779 P SHANNON ELSWICK \$33,068 KAREN L FRENIER \$35,195 ANDREW C GARDINER \$26,790 PAULA GOLDSTEIN \$50,095 JAMAL HAKIM \$79,261 KARL W HODGES \$37,197 SHARON HOFFMAN \$19,600 DAVIS F HUDDLESON \$21,701 D WAYNE JENKINS \$83,703 KAREN JENSEN \$19,187 MARK A JONES \$39,537 BETH BOYER KOLLAS \$9,176 JOHN A MARZANO \$33,046 ROBERT A MILES \$29,069 JOHN MOORE \$31,500 ANNE G PEACH \$35,317 CYNTHIA POWELL \$39,910 JOHN R SCHOOLER \$157,105 SHERRIE H SITARIK \$180,131 KATHY A SWANSON \$48,565 DAVID SYLVESTER \$12,142 GREG OHE \$25,040 |

Additional Data

Software ID:  
Software Version:  
EIN: 59-1726273  
Name: Orlando Health Inc

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name                                         |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|--------------------------------------------------|-------------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                                                  |             | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| Jamal Hakim MD Board Member, Interim CEO         | (i)<br>(ii) | 608,988<br>0                                       | 20,000<br>0                         | 44,293<br>0              | 82,449<br>0               | 0<br>0                  | 755,730<br>0                    | 0<br>0                                                     |
| Mark Sand MD Board Member                        | (i)<br>(ii) | 0<br>413,001                                       | 0<br>386,429                        | 0<br>92,433              | 0<br>0                    | 0<br>9,296              | 0<br>901,159                    | 0<br>0                                                     |
| Sherrie H Sitarik Former CEO (Trm Ended 9/25/13) | (i)<br>(ii) | 695,545<br>0                                       | 0<br>0                              | 881,337<br>0             | 226,110<br>0              | 15,101<br>0             | 1,818,093<br>0                  | 395,463<br>0                                               |
| Mildred D Beam SVP, LEGAL AFF & GEN COUNSEL      | (i)<br>(ii) | 357,376<br>0                                       | 0<br>0                              | 62,732<br>0              | 60,761<br>0               | 14,855<br>0             | 495,724<br>0                    | 48,243<br>0                                                |
| John W Bozard SVP & PRES, APMC & FOUND           | (i)<br>(ii) | 456,222<br>0                                       | 0<br>0                              | 162,201<br>0             | 53,858<br>0               | 16,749<br>0             | 689,030<br>0                    | 0<br>0                                                     |
| Nancy G Dinon VP, HUMAN RESCOURCES               | (i)<br>(ii) | 284,288<br>0                                       | 0<br>0                              | 43,387<br>0              | 93,117<br>0               | 24,439<br>0             | 445,231<br>0                    | 31,585<br>0                                                |
| Keith Eggert VP (Term Ended 8/30/13)             | (i)<br>(ii) | 178,818<br>0                                       | 0<br>0                              | 35,319<br>0              | 21,488<br>0               | 15,626<br>0             | 251,251<br>0                    | 35,043<br>0                                                |
| Shannon P Elswick President (Trm ended 06/01/13) | (i)<br>(ii) | 171,104<br>0                                       | 0<br>0                              | 253,121<br>0             | 47,915<br>0               | 17,689<br>0             | 489,829<br>0                    | 58,207<br>0                                                |
| Jenifer Endicott VP, CLIN INT SVCS               | (i)<br>(ii) | 0<br>265,378                                       | 0<br>0                              | 0<br>23,785              | 0<br>28,338               | 0<br>15,008             | 0<br>332,509                    | 0<br>19,815                                                |
| Karen L Frenier VP, OPERATIONS, ORMC             | (i)<br>(ii) | 238,232<br>0                                       | 3,000<br>0                          | 30,398<br>0              | 65,850<br>0               | 21,495<br>0             | 358,975<br>0                    | 10,573<br>0                                                |
| Andrew C Gardiner VP, EXT AFFAIRS & COMM REL     | (i)<br>(ii) | 191,356<br>0                                       | 0<br>0                              | 10,047<br>0              | 47,416<br>0               | 0<br>0                  | 248,819<br>0                    | 9,345<br>0                                                 |
| Paul A Goldstein VP, FINANCE/TREASURY & ACCOUNT  | (i)<br>(ii) | 338,157<br>0                                       | 0<br>0                              | 48,233<br>0              | 96,028<br>0               | 22,169<br>0             | 504,587<br>0                    | 43,373<br>0                                                |
| Myra J Hancock VP (Term Ended 08/01/13)          | (i)<br>(ii) | 102,914<br>0                                       | 0<br>0                              | 112,540<br>0             | 20,286<br>0               | 15,555<br>0             | 251,295<br>0                    | 0<br>0                                                     |
| Stephen J Harr SR VICE PRES, FINANCE & ADMIN     | (i)<br>(ii) | 490,637<br>0                                       | 0<br>0                              | 81,013<br>0              | 50,337<br>0               | 18,749<br>0             | 640,736<br>0                    | 0<br>0                                                     |
| Karl W Hodges VICE PRESIDENT                     | (i)<br>(ii) | 253,426<br>0                                       | 0<br>0                              | 51,621<br>0              | 74,620<br>0               | 25,069<br>0             | 404,736<br>0                    | 33,365<br>0                                                |
| Sharon M Hoffman VP, GOVERNANCE                  | (i)<br>(ii) | 133,628<br>0                                       | 0<br>0                              | 8,199<br>0               | 66,018<br>0               | 16,749<br>0             | 224,594<br>0                    | 0<br>0                                                     |
| David F Huddleson VP, CORPORATE INTEGRITY        | (i)<br>(ii) | 177,444<br>0                                       | 0<br>0                              | 14,190<br>0              | 41,919<br>0               | 16,612<br>0             | 250,165<br>0                    | 11,706<br>0                                                |
| D Wayne Jenkins MD PRES, ORLANDO HEALTH PHYS GRP | (i)<br>(ii) | 547,510<br>0                                       | 0<br>0                              | 43,820<br>0              | 135,041<br>0              | 26,093<br>0             | 752,464<br>0                    | 81,769<br>0                                                |
| Karen T Jensen VP & EXEC DIR, FDN & VP OHI       | (i)<br>(ii) | 0<br>217,591                                       | 0<br>0                              | 0<br>12,644              | 0<br>44,135               | 0<br>7,523              | 0<br>281,893                    | 0<br>10,850                                                |
| Mark A Jones PRES, DR P PHILLIPS HOSP            | (i)<br>(ii) | 309,573<br>0                                       | 0<br>0                              | 33,409<br>0              | 67,725<br>0               | 9,548<br>0              | 420,255<br>0                    | 31,470<br>0                                                |

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) Name                                         |             | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                          | (C) Deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported in prior Form 990 or Form 990-EZ |
|--------------------------------------------------|-------------|----------------------------------------------------|-------------------------------------|--------------------------|---------------------------|-------------------------|---------------------------------|------------------------------------------------------------|
|                                                  |             | (i) Base Compensation                              | (ii) Bonus & incentive compensation | (iii) Other compensation |                           |                         |                                 |                                                            |
| Beth B Kollas VP, PAT FIRST STRATEGY/SLP&D       | (i)<br>(ii) | 136,836<br>0                                       | 0<br>0                              | 64,326<br>0              | 10,831<br>0               | 22,643<br>0             | 234,636<br>0                    | 7,356<br>0                                                 |
| John A Marzano VP, STRAT COMM & BRAND MKTG       | (i)<br>(ii) | 226,376<br>0                                       | 0<br>0                              | 40,230<br>0              | 61,294<br>0               | 15,749<br>0             | 343,649<br>0                    | 31,249<br>0                                                |
| Robert A Miles SVP, STRATEGY, INNOV & PLAN       | (i)<br>(ii) | 228,604<br>0                                       | 0<br>0                              | 245,560<br>0             | 54,863<br>0               | 25,037<br>0             | 554,064<br>0                    | 27,270<br>0                                                |
| John A Moore EXEC DIR/CEO, SOUTH LAKE            | (i)<br>(ii) | 217,733<br>0                                       | 0<br>0                              | 11,015<br>0              | 57,312<br>0               | 21,995<br>0             | 308,055<br>0                    | 0<br>0                                                     |
| Anne G Peach VP, NURSING                         | (i)<br>(ii) | 245,323<br>0                                       | 0<br>0                              | 24,536<br>0              | 84,852<br>0               | 22,995<br>0             | 377,706<br>0                    | 23,477<br>0                                                |
| Cynthia A Powell PRES, OHPG & VP OHI             | (i)<br>(ii) | 0<br>327,737                                       | 0<br>0                              | 0<br>4,636               | 0<br>68,098               | 0<br>7,730              | 0<br>408,201                    | 0<br>0                                                     |
| J Richard Schooler VP, INFORMATION SYS           | (i)<br>(ii) | 359,046<br>0                                       | 0<br>0                              | 49,174<br>0              | 204,603<br>0              | 23,939<br>0             | 636,762<br>0                    | 47,109<br>0                                                |
| David P Sylvester VP (Term Ended 08/02/13)       | (i)<br>(ii) | 112,902<br>0                                       | 0<br>0                              | 88,871<br>0              | 24,771<br>0               | 24,939<br>0             | 251,483<br>0                    | 0<br>0                                                     |
| Kathy A Swanson PRES, WPH & SR VP OHI            | (i)<br>(ii) | 354,726<br>0                                       | 0<br>0                              | 47,028<br>0              | 81,153<br>0               | 0<br>0                  | 482,907<br>0                    | 45,440<br>0                                                |
| Gregory P Ohe PRES, WPH, SR VP OHI               | (i)<br>(ii) | 216,305<br>0                                       | 0<br>0                              | 483<br>0                 | 51,602<br>0               | 23,423<br>0             | 291,813<br>0                    | 0<br>0                                                     |
| Timothy Bullard MD Medical Chief, Bus & Innov    | (i)<br>(ii) | 323,560<br>0                                       | 0<br>0                              | 3,864<br>0               | 38,538<br>0               | 21,295<br>0             | 387,257<br>0                    | 0<br>0                                                     |
| Robert Rainer Chief Quality Officer              | (i)<br>(ii) | 312,990<br>0                                       | 0<br>0                              | 748<br>0                 | 53,506<br>0               | 21,736<br>0             | 388,980<br>0                    | 0<br>0                                                     |
| Dennis Buhrig President, PAL                     | (i)<br>(ii) | 265,968<br>0                                       | 20,000<br>0                         | 20,207<br>0              | 40,500<br>0               | 11,812<br>0             | 358,487<br>0                    | 0<br>0                                                     |
| Michael L Russell Chief Clin Informatics Officer | (i)<br>(ii) | 282,225<br>0                                       | 0<br>0                              | 1,213<br>0               | 22,919<br>0               | 2,770<br>0              | 309,127<br>0                    | 0<br>0                                                     |
| Marvin C Mengel MD Dir, Medical Education        | (i)<br>(ii) | 205,143<br>0                                       | 0<br>0                              | 50,854<br>0              | 44,973<br>0               | 19,249<br>0             | 320,219<br>0                    | 0<br>0                                                     |

Schedule K  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization  
Orlando Health Inc

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
▶ Attach to Form 990. ▶ See separate instructions.  
▶ Information about Schedule K (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

Employer identification number

59-1726273

Part I

Bond Issues

| (a) Issuer name                             | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose         | (g) Defeased |    | (h) On behalf of issuer |    | (i) Pool financing |    |
|---------------------------------------------|----------------|-------------|-----------------|-----------------|------------------------------------|--------------|----|-------------------------|----|--------------------|----|
|                                             |                |             |                 |                 |                                    | Yes          | No | Yes                     | No | Yes                | No |
| A Orange County Health Facilities Authority | 52-1378595     | 6845032J3   | 01-25-2006      | 182,254,609     | Refund Remaining Series 2002 Bonds | X            |    |                         | X  |                    | X  |
| B Orange County Health Facilities Authority | 52-1378595     | 6845035Q4   | 06-18-2008      | 78,568,277      | Repay Credit Draw Refund Series 20 |              | X  |                         | X  |                    | X  |
| C Orange County Health Facilities Authority | 52-1378595     | 6845035L5   | 05-15-2008      | 155,816,655     | Convert Series 2005A, 2006A1 & A2  |              | X  |                         | X  |                    | X  |
| D Orange County Health Facilities Authority | 52-1378595     | 6845035U5   | 06-18-2008      | 179,360,000     | Refund Series 1999A, 1999B & 1999C |              | X  |                         | X  |                    | X  |

Part II

Proceeds

|    |                                                                                                        | A           |    | B          |    | C           |    | D           |    |
|----|--------------------------------------------------------------------------------------------------------|-------------|----|------------|----|-------------|----|-------------|----|
| 1  | Amount of bonds retired                                                                                | 0           |    | 0          |    | 10,625,000  |    | 125,230,000 |    |
| 2  | Amount of bonds legally defeased                                                                       | 106,800,000 |    | 0          |    | 0           |    | 0           |    |
| 3  | Total proceeds of issue                                                                                | 189,637,923 |    | 79,317,134 |    | 158,971,809 |    | 179,362,824 |    |
| 4  | Gross proceeds in reserve funds                                                                        | 18,228,843  |    | 8,283,858  |    | 0           |    | 0           |    |
| 5  | Capitalized interest from proceeds                                                                     | 0           |    | 0          |    | 0           |    | 0           |    |
| 6  | Proceeds in refunding escrows                                                                          | 87,204,319  |    | 0          |    | 0           |    | 159,865,025 |    |
| 7  | Issuance costs from proceeds                                                                           | 4,155,756   |    | 847,852    |    | 0           |    | 210,634     |    |
| 8  | Credit enhancement from proceeds                                                                       | 0           |    | 0          |    | 0           |    | 0           |    |
| 9  | Working capital expenditures from proceeds                                                             | 0           |    | 0          |    | 0           |    | 0           |    |
| 10 | Capital expenditures from proceeds                                                                     | 76,388,532  |    | 14,685,424 |    | 0           |    | 0           |    |
| 11 | Other spent proceeds                                                                                   | 0           |    | 55,500,000 |    | 154,675,000 |    | 0           |    |
| 12 | Other unspent proceeds                                                                                 | 0           |    | 0          |    | 0           |    | 18,727,325  |    |
| 13 | Year of substantial completion                                                                         | 2006        |    | 2008       |    | 2008        |    | 2008        |    |
| 14 | Were the bonds issued as part of a current refunding issue?                                            | Yes         | No | Yes        | No | Yes         | No | Yes         | No |
|    |                                                                                                        |             | X  | X          |    | X           |    | X           |    |
| 15 | Were the bonds issued as part of an advance refunding issue?                                           | X           |    |            | X  |             | X  |             | X  |
| 16 | Has the final allocation of proceeds been made?                                                        | X           |    | X          |    | X           |    |             | X  |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | X           |    | X          |    | X           |    | X           |    |

Part III

Private Business Use

|   |                                                                                                                            | A   |    | B   |    | C   |    | D   |    |
|---|----------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|   |                                                                                                                            | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? |     | X  |     | X  |     | X  |     | X  |
| 2 | Are there any lease arrangements that may result in private business use of bond-financed property?                        | X   |    |     | X  |     | X  |     | X  |

Part III

Private Business Use (Continued)

|    |                                                                                                                                                                                                                                      | A       |    | B   |    | C   |    | D       |    |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|----|-----|----|-----|----|---------|----|
|    |                                                                                                                                                                                                                                      | Yes     | No | Yes | No | Yes | No | Yes     | No |
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property?                                                                                                                     | X       |    |     | X  |     | X  | X       |    |
| b  | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?                                                   | X       |    |     |    |     |    | X       |    |
| c  | Are there any research agreements that may result in private business use of bond-financed property?                                                                                                                                 |         | X  |     | X  |     | X  |         | X  |
| d  | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?                                                               |         |    |     |    |     |    |         |    |
| 4  | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government                                                                      | 0 290 % |    | 0 % |    | 0 % |    | 0 090 % |    |
| 5  | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government |         |    |     |    |     |    |         |    |
| 6  | Total of lines 4 and 5                                                                                                                                                                                                               | 0 290 % |    |     |    |     |    | 0 090 % |    |
| 7  | Does the bond issue meet the private security or payment test?                                                                                                                                                                       |         | X  |     | X  |     | X  |         | X  |
| 8a | Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?                                                               |         | X  |     | X  |     | X  |         | X  |
| b  | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of                                                                                                                                              |         |    |     |    |     |    |         |    |
| c  | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?                                                                                                                            |         | X  |     | X  |     | X  |         | X  |
| 9  | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?                           | X       |    | X   |    |     | X  | X       |    |

Part IV

Arbitrage

|    |                                                                                                                | A   |    | B   |    | C   |    | D    |    |
|----|----------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|------|----|
|    |                                                                                                                | Yes | No | Yes | No | Yes | No | Yes  | No |
| 1  | Has the issuer filed Form 8038-T?                                                                              |     | X  |     | X  |     | X  |      | X  |
| 2  | If "No" to line 1, did the following apply?                                                                    |     |    |     |    |     |    |      |    |
| a  | Rebate not due yet?                                                                                            |     | X  |     | X  |     | X  |      | X  |
| b  | Exception to rebate?                                                                                           |     | X  |     | X  |     | X  |      | X  |
| c  | No rebate due?                                                                                                 | X   |    | X   |    | X   |    | X    |    |
|    | If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed    |     |    |     |    |     |    |      |    |
| 3  | Is the bond issue a variable rate issue?                                                                       | X   |    |     | X  |     | X  | X    |    |
| 4a | Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? |     | X  |     | X  |     | X  | X    |    |
| b  | Name of provider                                                                                               | 0   |    | 0   |    | 0   |    |      |    |
| c  | Term of hedge                                                                                                  |     |    |     |    |     |    | 13 1 |    |
| d  | Was the hedge superintegrated?                                                                                 |     |    |     |    |     |    |      |    |
| e  | Was the hedge terminated?                                                                                      |     |    |     |    |     |    |      | X  |

Part IV Arbitrage (Continued)

|    |                                                                                                 | A   |    | B   |    | C   |    | D   |    |
|----|-------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|    |                                                                                                 | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)?                         |     | X  |     | X  |     | X  |     | X  |
| b  | Name of provider                                                                                | 0   |    | 0   |    | 0   |    | 0   |    |
| c  | Term of GIC                                                                                     |     |    |     |    |     |    |     |    |
| d  | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?     |     |    |     |    |     |    |     |    |
| 6  | Were any gross proceeds invested beyond an available temporary period?                          |     | X  |     | X  |     | X  |     | X  |
| 7  | Has the organization established written procedures to monitor the requirements of section 148? | X   |    | X   |    | X   |    | X   |    |

Part V Procedures To Undertake Corrective Action

|                                                                                                                                                                                                                                                                  | A   |    | B   |    | C   |    | D   |    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                                                                                                                                                                  | Yes | No | Yes | No | Yes | No | Yes | No |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? | X   |    | X   |    | X   |    | X   |    |

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

| Return Reference       | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| DESCRIPTION OF PURPOSE | SCHEDULE K, PART I, COLUMN (F) HOSPITAL REVENUE BONDS, SERIES 2006A&B TO REFUND THE REMAINING SERIES 2002 BONDS (ISSUE DATE 05/16/02), AND PROVIDE \$6,809,000 TO FINANCE AND REIMBURSE FOR CONSTRUCTION AND EQUIPMENT COSTS FOR IMPROVEMENTS AT ORLANDO REGIONAL MEDICAL CENTER, AND TO FINANCE AND REIMBURSE FOR A PORTION OF THE CONSTRUCTION AND EQUIPMENT COSTS OF THE NEW WINNIE PALMER HOSPITAL FOR WOMEN AND BABIES DEFEASED AND CONVERTED TO FIXED RATE BY SERIES ISSUED ON 5/15/08 HOSPITAL REVENUE BONDS, SERIES 2008C TO REPAY A \$55,500,000 LINE OF CREDIT DRAW USED TO REFUND THE 2007B BONDS (ISSUE DATE 1/25/07), AND REIMBURSE FOR CERTAIN PRIOR CAPITAL EXPENDITURES, FUND A DEBT SERVICE RESERVE FUND, AND PAY COSTS OF ISSUANCE HOSPITAL REVENUE BONDS, SERIES 2008A&B TO CONVERT SERIES 2005A (ISSUE DATE 05/26/05) AND SERIES 2006A1&A2 (ISSUE DATE 1/25/06) TO FIXED INTEREST RATE HOSPITAL REVENUE BONDS, SERIES 2008D, E, F, AND G TOGETHER WITH THE DEBT SERVICE RESERVE FUNDS FROM THE 1999ABC BONDS, THE PROCEEDS WERE USED TO REFUND THE 1999ABC BONDS (ISSUE DATE 9/22/99), PAY COSTS OF ISSUANCE, AND PAY THE TERMINATION VALUE OF INTEREST RATE SWAP AGREEMENTS THAT HEDGED THE VARIABLE RATE EXPOSURE OF THE 1999ABC BONDS SERIES 2009 HOSPITAL REVENUE BOND TO REFUND THE SERIES 1999D&E (ISSUE DATE9/22/99), SERIES 2004 (ISSUE DATE 12/16/04), AND SERIES 2008D, F & G (ISSUE DATE 6/18/2008) AND TO FUND THE TERMINATION OF RELATED INTEREST RATE SWAPS ON THE REFUNDED BONDS SERIES 2011 HOSPITAL REVENUE BONDS - PROCEEDS USED TO REFUND THE SERIES 2007A-1 AND A-2 BONDS SERIES 2012A & 2012B REVENUE BONDS - ESTABLISH A PROJECT FUND FOR THE ORLANDO REGIONAL MEDICAL CENTER REDESIGN AND DEVELOPMENT PROJECT AND PAY OFF A CONSTRUCTION LOAN RELATED TO MEDICAL OFFICE AND OUTPATIENT SERVICES BUILDING |

| Return Reference                                               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                |
|----------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| LAST DATE REBATE<br>COMPUTATION WAS<br>PERFORMED FOR ARBITRAGE | SERIES 2006 REFUND REMAINING SERIES 2002 BONDS 03/19/2015 SERIES 2008A REPAY CREDIT DRAW REFUND<br>SRS 2007B 07/07/2014 SERIES 2008B CONVERT SERIES 2005A, 2006A1 & A2 07/07/2014 SERIES 2008C REFUND<br>SERIES 1999A, 1999B & 1999C 08/04/2014 SERIES 2009 RFD SRS 1999D, 1999E, 2004 & 2008D 01/14/2014<br>SERIES 2011 REFUND SERIES 2007A-1 & A-2 BONDS 02/05/2013 SERIES 2012 ORMC REDEVELOPMENT PROJECT<br>07/07/2014 |

Schedule K  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
▶ Attach to Form 990. ▶ See separate instructions.  
▶ Information about Schedule K (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization  
Orlando Health Inc

Employer identification number  
59-1726273

Part I

Bond Issues

|   | (a) Issuer name                           | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose         | (g) Defeased |    | (h) On behalf of issuer |    | (i) Pool financing |    |
|---|-------------------------------------------|----------------|-------------|-----------------|-----------------|------------------------------------|--------------|----|-------------------------|----|--------------------|----|
|   |                                           |                |             |                 |                 |                                    | Yes          | No | Yes                     | No | Yes                | No |
| A | Orange County Health Facilities Authority | 52-1378595     | 68450LAY1   | 12-16-2009      | 244,229,719     | RFD SRS 1999D, 1999E, 2004 & 2008D |              | X  |                         | X  |                    | X  |
| B | Orange County Health Facilities Authority | 52-1378595     |             | 09-15-2011      | 83,175,000      | Refund Series 2007A-1 & A-2 Bonds  |              | X  |                         | X  |                    | X  |
| C | Orange County Health Facilities Authority | 52-1378595     | 68450LCJ2   | 05-25-2012      | 190,757,522     | ORMC Redevelopment Project         |              | X  |                         | X  |                    | X  |

Part II

Proceeds

|    |                                                                                                        | A           |    | B          |    | C           |    | D   |    |
|----|--------------------------------------------------------------------------------------------------------|-------------|----|------------|----|-------------|----|-----|----|
| 1  | Amount of bonds retired                                                                                | 43,545,000  |    | 0          |    | 0           |    |     |    |
| 2  | Amount of bonds legally defeased                                                                       | 0           |    | 0          |    | 0           |    |     |    |
| 3  | Total proceeds of issue                                                                                | 244,229,765 |    | 83,175,000 |    | 190,968,580 |    |     |    |
| 4  | Gross proceeds in reserve funds                                                                        | 0           |    | 0          |    | 0           |    |     |    |
| 5  | Capitalized interest from proceeds                                                                     | 0           |    | 0          |    | 0           |    |     |    |
| 6  | Proceeds in refunding escrows                                                                          | 229,801,643 |    | 82,865,395 |    | 33,276,112  |    |     |    |
| 7  | Issuance costs from proceeds                                                                           | 3,220,489   |    | 309,605    |    | 1,981,410   |    |     |    |
| 8  | Credit enhancement from proceeds                                                                       | 0           |    | 0          |    | 0           |    |     |    |
| 9  | Working capital expenditures from proceeds                                                             | 0           |    | 0          |    | 0           |    |     |    |
| 10 | Capital expenditures from proceeds                                                                     | 0           |    | 0          |    | 0           |    |     |    |
| 11 | Other spent proceeds                                                                                   | 11,207,587  |    | 0          |    | 155,710,874 |    |     |    |
| 12 | Other unspent proceeds                                                                                 | 0           |    | 0          |    | 0           |    |     |    |
| 13 | Year of substantial completion                                                                         | 2009        |    | 2011       |    | 2015        |    |     |    |
| 14 | Were the bonds issued as part of a current refunding issue?                                            | Yes         | No | Yes        | No | Yes         | No | Yes | No |
|    |                                                                                                        | X           |    | X          |    | X           |    |     |    |
| 15 | Were the bonds issued as part of an advance refunding issue?                                           |             | X  |            | X  |             | X  |     |    |
| 16 | Has the final allocation of proceeds been made?                                                        |             | X  |            | X  | X           |    |     |    |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | X           |    | X          |    | X           |    |     |    |

Part III

Private Business Use

|   |                                                                                                                            | A   |    | B   |    | C   |    | D   |    |
|---|----------------------------------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
| 1 | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? | Yes | No | Yes | No | Yes | No | Yes | No |
|   |                                                                                                                            |     | X  |     | X  |     | X  |     |    |
| 2 | Are there any lease arrangements that may result in private business use of bond-financed property?                        | X   |    | X   |    | X   |    |     |    |

Part III

Private Business Use (Continued)

|    |                                                                                                                                                                                                                                      | A       |    | B       |    | C       |    | D   |    |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|----|---------|----|---------|----|-----|----|
|    |                                                                                                                                                                                                                                      | Yes     | No | Yes     | No | Yes     | No | Yes | No |
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property?                                                                                                                     | X       |    |         | X  |         | X  |     |    |
| b  | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?                                                   | X       |    |         |    |         |    |     |    |
| c  | Are there any research agreements that may result in private business use of bond-financed property?                                                                                                                                 |         | X  |         | X  |         | X  |     |    |
| d  | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?                                                               |         |    |         |    |         |    |     |    |
| 4  | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government                                                                      | 0 340 % |    | 0 210 % |    | 0 020 % |    |     |    |
| 5  | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government |         |    |         |    |         |    |     |    |
| 6  | Total of lines 4 and 5                                                                                                                                                                                                               | 0 340 % |    | 0 210 % |    | 0 020 % |    |     |    |
| 7  | Does the bond issue meet the private security or payment test?                                                                                                                                                                       |         | X  |         | X  |         | X  |     |    |
| 8a | Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?                                                               |         | X  |         | X  |         | X  |     |    |
| b  | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of                                                                                                                                              |         |    |         |    |         |    |     |    |
| c  | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?                                                                                                                            |         | X  |         | X  | X       |    |     |    |
| 9  | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?                           | X       |    | X       |    |         | X  |     |    |

Part IV

Arbitrage

|    |                                                                                                                | A   |    | B              |    | C   |    | D   |    |
|----|----------------------------------------------------------------------------------------------------------------|-----|----|----------------|----|-----|----|-----|----|
|    |                                                                                                                | Yes | No | Yes            | No | Yes | No | Yes | No |
| 1  | Has the issuer filed Form 8038-T?                                                                              |     | X  |                | X  |     | X  |     |    |
| 2  | If "No" to line 1, did the following apply?                                                                    |     |    |                |    |     |    |     |    |
| a  | Rebate not due yet?                                                                                            |     | X  | X              |    | X   |    |     |    |
| b  | Exception to rebate?                                                                                           |     | X  | X              |    |     | X  |     |    |
| c  | No rebate due?                                                                                                 |     | X  |                | X  |     | X  |     |    |
|    | If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed    |     |    |                |    |     |    |     |    |
| 3  | Is the bond issue a variable rate issue?                                                                       |     | X  | X              |    |     | X  |     |    |
| 4a | Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? |     | X  | X              |    |     | X  |     |    |
| b  | Name of provider                                                                                               | 0   |    | Morgan Stanley |    | 0   |    |     |    |
| c  | Term of hedge                                                                                                  |     |    | 28             |    |     |    |     |    |
| d  | Was the hedge superintegrated?                                                                                 |     |    |                | X  |     |    |     |    |
| e  | Was the hedge terminated?                                                                                      |     |    |                |    |     |    |     |    |

Part IV

Arbitrage (Continued)

|    |                                                                                                 | A   |    | B   |    | C   |    | D   |    |
|----|-------------------------------------------------------------------------------------------------|-----|----|-----|----|-----|----|-----|----|
|    |                                                                                                 | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)?                         |     | X  |     | X  |     | X  |     |    |
| b  | Name of provider                                                                                | 0   |    | 0   |    | 0   |    |     |    |
| c  | Term of GIC                                                                                     |     |    |     |    |     |    |     |    |
| d  | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?     |     |    |     |    |     |    |     |    |
| 6  | Were any gross proceeds invested beyond an available temporary period?                          |     | X  |     | X  |     | X  |     |    |
| 7  | Has the organization established written procedures to monitor the requirements of section 148? | X   |    | X   |    | X   |    |     |    |

Part V

Procedures To Undertake Corrective Action

|                                                                                                                                                                                                                                                                  |  | A   |    | B   |    | C   |    | D   |    |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|-----|----|-----|----|-----|----|-----|----|
|                                                                                                                                                                                                                                                                  |  | Yes | No | Yes | No | Yes | No | Yes | No |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? |  | X   |    | X   |    | X   |    |     |    |

Part VI

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Schedule L  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Transactions with Interested Persons  
▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.  
▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047  
**2013**  
**Open to Public Inspection**

Name of the organization  
Orlando Health Inc

Employer identification number  
59-1726273

Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).  
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

| 1 | (a) Name of disqualified person | (b) Relationship between disqualified person and organization | (c) Description of transaction | (d) Corrected? |    |
|---|---------------------------------|---------------------------------------------------------------|--------------------------------|----------------|----|
|   |                                 |                                                               |                                | Yes            | No |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |
|   |                                 |                                                               |                                |                |    |

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 . . . . . ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$

Part II Loans to and/or From Interested Persons.  
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

| (a) Name of interested person | (b) Relationship with organization | (c) Purpose of loan | (d) Loan to or from the organization? |      | (e) Original principal amount | (f) Balance due | (g) In default? |    | (h) Approved by board or committee? | (i) Written agreement? |    |
|-------------------------------|------------------------------------|---------------------|---------------------------------------|------|-------------------------------|-----------------|-----------------|----|-------------------------------------|------------------------|----|
|                               |                                    |                     | To                                    | From |                               |                 | Yes             | No |                                     | Yes                    | No |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
|                               |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |
| Total ▶ \$                    |                                    |                     |                                       |      |                               |                 |                 |    |                                     |                        |    |

Part III Grants or Assistance Benefitting Interested Persons.  
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|-----------------------------------------------------------------|--------------------------|------------------------|---------------------------|
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |
|                               |                                                                 |                          |                        |                           |

Part IVBusiness Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                               |                                                                 |                           |                                | Yes                                     | No |
| See Additional Data Table     |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |
|                               |                                                                 |                           |                                |                                         |    |

Part VSupplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

| Return Reference                              | Explanation                                                                                                                                                                                                                                                                           |
|-----------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| RELATIONSHIP BETWEEN PERSONS AND ORGANIZATION | SCHEDULE L, PART IV, COLUMN B LINE 5 - J HAKIM, BOD OWNER IN CONTRACTED GROUP<br>LINE 6 - REX V MCPHERSON II, BOD OF BOTH OHI & SUNTRUST LINE 8 - Spouse of Anne Peach, Exec Director of Health Council of East Central Florida LINE 9 - M Farrell, Bod, Officer of Contracted Entity |

Additional Data

Software ID:  
Software Version:  
EIN: 59-1726273  
Name: Orlando Health Inc

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

| (a) Name of interested person           | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-----------------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|-----------------------------------------|----|
|                                         |                                                                 |                           |                                | Yes                                     | No |
| (1) IRENE KOVATS                        | MOTHER OF N DINON OFCR                                          | 25,227                    | COMPENSATION FOR EMPLOYMENT    |                                         | No |
| (2) THOMAS F MCDANIEL JR                | BROTHER OF M KING BOD                                           | 58,661                    | COMPENSATION FOR EMPLOYMENT    |                                         | No |
| (3) JESSICA JONES                       | SPOUSE OF M JONES OFCR                                          | 47,327                    | COMPENSATION FOR EMPLOYMENT    |                                         | No |
| (4) HEALTHCHOICE INC                    | OH OFFICER ON HC BOARD                                          | 771,499                   | PURCHASED MANAGED CARE SVCS    |                                         | No |
| (5) ANESTHIA GROUP OF ORLANDO PA        | SEE PART V                                                      | 205,371                   | CONTRACTED ANESTHESIOLOGY SVCS |                                         | No |
| (6) SUNTRUST BANK OF CENTRAL FLORIDA    | SEE PART V                                                      | 359,203                   | GENERAL BANKING SERVICES       |                                         | No |
| (7) MARY C FERRANTE                     | SISTER OF ANNE PEACH                                            | 40,772                    | COMPENSATION FOR EMPLOYMENT    |                                         | No |
| (8) HEALTH COUNCIL OF EAST CENTRAL FLOR | SEE PART V                                                      | 18,750                    | CONTRACTED CHNA SERVICES       |                                         | No |
| (9) Mary Farrell                        | SEE PART V                                                      | 1,083,958                 | CONTRACTED FPA, LLC            |                                         | No |
| (10) MATTHEW BOYD                       | SON OF S HARR OFCR                                              | 31,195                    | COMPENSATION FOR EMPLOYMENT    |                                         | No |

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493224011005

SCHEDULE O  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.  
▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at  
www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public  
Inspection

Name of the organization  
Orlando Health Inc

Employer identification number  
59-1726273

990 Schedule O, Supplemental Information

| Return Reference                                                        | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Family Relationships                                                    |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Members or Stockholders                                                 | Form 990, Part VI, Line 6 A GROUP OF 40 MEMBERS OF THE COMMUNITY WAS ESTABLISHED WHEN ORLA<br>NDO HEALTH WAS CREATED THIS SELF-PERPETUATING GROUP ELECTS THE GOVERNING BODY OF ORLANDO<br>HEALTH THIS GROUP DOES NOT APPROVE DECISIONS OF THE GOVERNING BODY , NOR DOES IT RECEIVE A<br>SHARE OF THE INCOME OR NET ASSETS OF ORLANDO HEALTH                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| Members or Stockholders Who May Elect                                   | Form 990, Part VI, Line 7a THE GROUP OF 40 MEMBERS DESCRIBED ABOVE ELECTS THE GOVERNING BODY OF ORLANDO HEALTH, INC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| Form 990 Review Process                                                 | Form 990, Part VI, Line 11b CFO AND THE FINANCE DEPARTMENT REVIEWED THE FORM 990 AND ANY R<br>EQUIRED CHANGES WERE MADE TO THE FORM 990 BEFORE THE FORM WAS REVIEWED WITH THE FINANCE AN<br>D AUDIT COMMITTEES OF THE BOARD ANY QUESTIONS ABOUT THE CONTENT WERE ANSWERED AND ANY CHA<br>NGES REQUIRED AS A RESULT OF THE REVIEW WERE MADE THE COMMITTEES JOINTLY SUBMITTED A REPO<br>RT TO THE BOARD OF DIRECTORS ABOUT THEIR REVIEW OF THE FORM AND THE FINAL FORM 990 WAS THE<br>N MADE AVAILABLE TO ALL MEMBERS OF THE BOARD BEFORE IT WAS FILED                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| Conflict of Interest Policy Monitoring & Enforcement                    | Form 990, Part VI, Line 12c ORGANIZATION HAS A DEDICATED COMPLIANCE DEPARTMENT WITH AN ANO<br>NYMOUS HOTLINE FOR REPORTING THE COMPLIANCE DEPARTMENT PERFORMS INTERNAL AUDITS AND MONIT<br>ORS ALL ANNUAL CONFLICT OF INTEREST QUESTIONNAIRES BOARD MEMBERS ROUTINELY ANNOUNCE CONFL<br>ICTS AT BOARD MEETINGS AND LEAVE THE ROOM FOR THE DISCUSSION AND THE VOTE                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Offices and Positions for Which process was used and year process began | Form 990, Part VI, Line 15A The Executive compensation process at orlando health is admini<br>stered by a committee of independent Board Members They follow a board approved charter a<br>nd overall executive compensation philosophy This process applies to the ceo and all offic<br>ers and was implemented prior to october 1, 2006 the charter empowers the compensation co<br>mmittee to administer the executive compensation program and process on behalf of the full<br>board of trustees overall, the philosophy is intended to reward a broad spectrum of high<br>organizational and individual performance expectations, promote retention of key managemen<br>t talent and ensure that compensation and benefits do not exceed market norms Orlando hea<br>lth's executive compensation philosophy defines the market for administering compensation<br>AS a COMPARABLE SET OF NOT-FOR-PROFIT HEALTH CARE DELIVERY SYSTEMS TO FULFILL THEIR RESPO<br>NSIBILITY TO LOOK AT RELEVANT MARKET DATA, AND BECAUSE OF THE SCALE AND COMPLEXITY OF THE<br>ORGANIZATION, THE COMMITTEE REVIEWS INFORMATION FROM MULTIPLE SOURCES OF MARKET DATA THEY<br>USE THIS INFORMATION TO SUPPORT THEIR DECISIONS REGARDING ON-GOING ADMINISTRATION OF THE<br>PROGRAM ORLANDO HEALTH PROVIDES COMPENSATION TO ITS SENIOR EXECUTIVES IN THE FORM OF BASE<br>SALARY, AN ANNUAL INCENTIVE PROGRAM, AND EXECUTIVE BENEFITS THE COMPENSATION COMMITTEE I<br>S COMPRISED OF 5 INDEPENDENT MEMBERS OF THE BOARD THE COMMITTEE IS EMPOWERED TO ENGAGE OU<br>TSIDE COUNSEL AND CONSULTING SUPPORT, WHICH THEY DO THE COMPENSATION COMMITTEE'S INDEPEND<br>ENT COMPENSATION CONSULTANT AND COUNSEL OPINE TO THE COMPENSATION COMMITTEE THAT THE LEVEL<br>OF THE COMPENSATION PAID AND THE PROCESS BY WHICH COMPENSATION IS ESTABLISHED MEET APPLIC<br>ABLE IRS REASONABLENESS AND "SAFE HARBOR" STANDARDS |
| financial statements to the public                                      | Form 990, Part VI, Line 19 THESE DOCUMENTS ARE NOT MADE AVAILABLE TO THE GENERAL PUBLIC                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| OTHER CHANGES IN NET ASSETS OR FUND BALANCES                            | FORM 990, PART XI, LINE 5 CONTRIBUTIONS - BOOK/TAX DIFFERENCE \$(12,919,932)<br>AFFILIATED EQUITY TRANSFERS \$(104,712,328) OTHER REVENUE - BOOK/TAX DIFFERENCE \$(311,577)<br>OTHER CHANGES AND EXTRAORDINARY ITEMS \$(396,779) ===== TOTAL \$(118,340,616)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.  
▶ Information about Schedule R (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization  
Orlando Health Inc

Employer identification number  
59-1726273

Part I Identification of Disregarded Entities

Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|---------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |

Part II Identification of Related Tax-Exempt Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

| (a)<br>Name, address, and EIN of related organization                                                        | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled entity? |    |
|--------------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|----------------------------------------------|----|
|                                                                                                              |                         |                                                  |                            |                                                     |                                  | Yes                                          | No |
| (1) ORLANDO HEALTH FOUNDATION INC<br><br>3160 SOUTHGATE COMMERCE BLVD<br><br>ORLANDO, FL 32806<br>59-2244943 | SUPPORT OH              | FL                                               | 501(C)(3)                  | 7                                                   | OHI                              | Yes                                          |    |
| (2) ORLANDO CANCER CENTER INC<br><br>1400 S ORANGE AVENUE<br><br>ORLANDO, FL 32806<br>59-3005020             | CANCER CENTER           | FL                                               | 501(C)(3)                  | 11 Type I                                           | OHI                              | Yes                                          |    |
| (3) Orlando Health Central Inc<br><br>10000 W Colonial Dr<br><br>Ocoee, FL 34761<br>80-0764192               | HEALTHCARE              | FL                                               | 501(C)(3)                  | 3                                                   | OHI                              | Yes                                          |    |
| (4) West Orange Healthcare Inc<br><br>10000 W Colonial Dr<br><br>Ocoee, FL 34761<br>59-3269402               | PHY SUPRT SRV           | FL                                               | 501(C)(3)                  | 11 Type 1                                           | OHC                              | Yes                                          |    |
| (5) Health Central Foundation Inc<br><br>10000 W Colonial Dr<br><br>Ocoee, FL 34761<br>59-2091206            | SUPPORT OHC             | FL                                               | 501(C)(3)                  | 7                                                   | OHF                              | Yes                                          |    |
| (6) Orlando Health Physician Group Inc<br><br>1414 Kuhl Avenue<br><br>Orlando, FL 32806<br>59-3259553        | PHY SUPRT SRV           | FL                                               | 501(C)(3)                  | 11 Type I                                           | OHI                              | Yes                                          |    |
| (7) Orlando Physicians Network Inc<br><br>1414 Kuhl Avenue<br><br>Orlando, FL 32806<br>59-3110868            | Support OH              | FL                                               | 501(C)(3)                  | 11 Type I                                           | OHI                              | Yes                                          |    |

Part III

Identification of Related Organizations Taxable as a Partnership

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization                                             | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct<br>controlling<br>entity | (e)<br>Predominant<br>income(related,<br>unrelated,<br>excluded from<br>tax under<br>sections 512-<br>514) | (f)<br>Share of total<br>income | (g)<br>Share of end-<br>of-year<br>assets | (h)<br>Disproprtionate<br>allocations? |    | (i)<br>Code V-UBI<br>amount in<br>box 20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------|-------------------------------------------|----------------------------------------|----|----------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                                                                      |                         |                                                              |                                        |                                                                                                            |                                 |                                           | Yes                                    | No |                                                                            | Yes                                       | No |                                |
| (1) HEALTHCARE PURCHASING ALLIANCE<br>LLC<br><br>1417 KUHL AVENUE<br>ORLANDO, FL 32806<br>45-4843489 | GROUP<br>PRCHSNG        | FL                                                           | OHI                                    | RELATED                                                                                                    | 4,979,519                       | 3,412,547                                 |                                        | No |                                                                            |                                           | No | 92 300 %                       |
|                                                                                                      |                         |                                                              |                                        |                                                                                                            |                                 |                                           |                                        |    |                                                                            |                                           |    |                                |
|                                                                                                      |                         |                                                              |                                        |                                                                                                            |                                 |                                           |                                        |    |                                                                            |                                           |    |                                |
|                                                                                                      |                         |                                                              |                                        |                                                                                                            |                                 |                                           |                                        |    |                                                                            |                                           |    |                                |
|                                                                                                      |                         |                                                              |                                        |                                                                                                            |                                 |                                           |                                        |    |                                                                            |                                           |    |                                |
|                                                                                                      |                         |                                                              |                                        |                                                                                                            |                                 |                                           |                                        |    |                                                                            |                                           |    |                                |
|                                                                                                      |                         |                                                              |                                        |                                                                                                            |                                 |                                           |                                        |    |                                                                            |                                           |    |                                |
|                                                                                                      |                         |                                                              |                                        |                                                                                                            |                                 |                                           |                                        |    |                                                                            |                                           |    |                                |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization                                          | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of end-of-<br>year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section 512<br>(b)(13)<br>controlled<br>entity? |    |
|---------------------------------------------------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|--------------------------------------------------------|---------------------------------|-------------------------------------------|--------------------------------|--------------------------------------------------------|----|
|                                                                                                   |                         |                                                           |                                     |                                                        |                                 |                                           |                                | Yes                                                    | No |
| (1) HEALTHNET SERVICES<br>INC & SUBS<br><br>1414 KUHL AVENUE<br>ORLANDO, FL 32806<br>59-2246203   | MEDICAL SVCS            | FL                                                        | OHI                                 | C Corp                                                 | -14,918,520                     | 81,672,483                                | 100 000 %                      | Yes                                                    |    |
| (2) ORANGE INDEMNITY LTD<br><br>PO BOX 1159 KY1--1102<br>CJ<br>98-0516252                         | CAPTIVE INS             | CJ                                                        | OHI                                 | C Corp                                                 | 75,000                          | 1,930,833                                 | 100 000 %                      | Yes                                                    |    |
| (3) COMMUNITY HEALTH OF<br>FLORIDA INC<br><br>1414 KUHL AVENUE<br>ORLANDO, FL 32806<br>46-3171911 | INSURANCE LIC           | FL                                                        | NA                                  | C Corp                                                 | 0                               | 0                                         | 50 100 %                       | Yes                                                    |    |
|                                                                                                   |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                        |    |
|                                                                                                   |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                        |    |
|                                                                                                   |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                        |    |
|                                                                                                   |                         |                                                           |                                     |                                                        |                                 |                                           |                                |                                                        |    |

Part V

Transactions With Related Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

|                                                                                                                                                              |           |     |    |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|-----|----|
| <b>1</b> During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? |           | Yes | No |
| <b>a</b> Receipt of <b>(i)</b> interest <b>(ii)</b> annuities <b>(iii)</b> royalties or <b>(iv)</b> rent from a controlled entity                            | <b>1a</b> |     | No |
| <b>b</b> Gift, grant, or capital contribution to related organization(s)                                                                                     | <b>1b</b> | Yes |    |
| <b>c</b> Gift, grant, or capital contribution from related organization(s)                                                                                   | <b>1c</b> | Yes |    |
| <b>d</b> Loans or loan guarantees to or for related organization(s)                                                                                          | <b>1d</b> |     | No |
| <b>e</b> Loans or loan guarantees by related organization(s)                                                                                                 | <b>1e</b> |     | No |
| <b>f</b> Dividends from related organization(s)                                                                                                              | <b>1f</b> |     | No |
| <b>g</b> Sale of assets to related organization(s)                                                                                                           | <b>1g</b> |     | No |
| <b>h</b> Purchase of assets from related organization(s)                                                                                                     | <b>1h</b> |     | No |
| <b>i</b> Exchange of assets with related organization(s)                                                                                                     | <b>1i</b> |     | No |
| <b>j</b> Lease of facilities, equipment, or other assets to related organization(s)                                                                          | <b>1j</b> | Yes |    |
| <b>k</b> Lease of facilities, equipment, or other assets from related organization(s)                                                                        | <b>1k</b> | Yes |    |
| <b>l</b> Performance of services or membership or fundraising solicitations for related organization(s)                                                      | <b>1l</b> | Yes |    |
| <b>m</b> Performance of services or membership or fundraising solicitations by related organization(s)                                                       | <b>1m</b> | Yes |    |
| <b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)                                                       | <b>1n</b> | Yes |    |
| <b>o</b> Sharing of paid employees with related organization(s)                                                                                              | <b>1o</b> | Yes |    |
| <b>p</b> Reimbursement paid to related organization(s) for expenses                                                                                          | <b>1p</b> | Yes |    |
| <b>q</b> Reimbursement paid by related organization(s) for expenses                                                                                          | <b>1q</b> | Yes |    |
| <b>r</b> Other transfer of cash or property to related organization(s)                                                                                       | <b>1r</b> | Yes |    |
| <b>s</b> Other transfer of cash or property from related organization(s)                                                                                     | <b>1s</b> |     | No |

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a)<br>Name of related organization | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-------------------------------------|----------------------------------|------------------------|----------------------------------------------|
| See Additional Data Table           |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |
|                                     |                                  |                        |                                              |

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|

Additional Data

Software ID:  
Software Version:  
EIN: 59-1726273  
Name: Orlando Health Inc

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

| (a)<br>Name, address, and EIN of related organization                                                    | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state<br>or foreign country) | (d)<br>Exempt Code<br>section | (e)<br>Public charity<br>status<br>(if section 501(c)<br>(3)) | (f)<br>Direct controlling<br>entity | (g)<br>Section 512<br>(b)(13)<br>controlled<br>entity? |    |
|----------------------------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------|-------------------------------|---------------------------------------------------------------|-------------------------------------|--------------------------------------------------------|----|
|                                                                                                          |                         |                                                        |                               |                                                               |                                     | Yes                                                    | No |
| (1) ORLANDO HEALTH FOUNDATION INC<br><br>3160 SOUTHGATE COMMERCE BLVD<br>ORLANDO, FL 32806<br>59-2244943 | SUPPORT OH              | FL                                                     | 501(C)(3)                     | 7                                                             | OHI                                 | Yes                                                    |    |
| (1) ORLANDO CANCER CENTER INC<br><br>1400 S ORANGE AVENUE<br>ORLANDO, FL 32806<br>59-3005020             | CANCER CENTER           | FL                                                     | 501(C)(3)                     | 11 Type I                                                     | OHI                                 | Yes                                                    |    |
| (2) Orlando Health Central Inc<br><br>10000 W Colonial Dr<br>Ocoee, FL 34761<br>80-0764192               | HEALTHCARE              | FL                                                     | 501(C)(3)                     | 3                                                             | OHI                                 | Yes                                                    |    |
| (3) West Orange Healthcare Inc<br><br>10000 W Colonial Dr<br>Ocoee, FL 34761<br>59-3269402               | PHY SUPRT SRV           | FL                                                     | 501(C)(3)                     | 11 Type 1                                                     | OHC                                 | Yes                                                    |    |
| (4) Health Central Foundation Inc<br><br>10000 W Colonial Dr<br>Ocoee, FL 34761<br>59-2091206            | SUPPORT OHC             | FL                                                     | 501(C)(3)                     | 7                                                             | OHF                                 | Yes                                                    |    |
| (5) Orlando Health Physician Group Inc<br><br>1414 Kuhl Avenue<br>Orlando, FL 32806<br>59-3259553        | PHY SUPRT SRV           | FL                                                     | 501(C)(3)                     | 11 Type I                                                     | OHI                                 | Yes                                                    |    |
| (6) Orlando Physicians Network Inc<br><br>1414 Kuhl Avenue<br>Orlando, FL 32806<br>59-3110868            | Support OH              | FL                                                     | 501(C)(3)                     | 11 Type I                                                     | OHI                                 | Yes                                                    |    |

Form 990, Schedule R, Part V - Transactions With Related Organizations

| (a)<br>Name of other organization     | (b)<br>Transaction<br>type(a-s) | (c)<br>Amount Involved | (d)<br>Method of determining<br>amount involved |
|---------------------------------------|---------------------------------|------------------------|-------------------------------------------------|
| ORLANDO HEALTH FOUNDATION INC         | C                               | 13,550,000             | FMV                                             |
| ORLANDO HEALTH PHYSICIAN GROUP INC    | J                               | 3,210,396              | FMV                                             |
| ORLANDO HEALTH PHYSICIAN GROUP INC    | R                               | 78,000,000             | FMV                                             |
| ORLANDO CANCER CENTER INC             | R                               | 10,300,000             | FMV                                             |
| ORLANDO PHYSICIAN NETWORK INC         | R                               | 2,450,000              | FMV                                             |
| ORLANDO HEALTH FOUNDATION INC         | N                               | 5,838,057              | FMV                                             |
| ORLANDO HEALTH FOUNDATION INC         | O                               | 355,921                | FMV                                             |
| ORANGE INDEMNITY LTD                  | M                               | 75,000                 | FMV                                             |
| ORLANDO HEALTH PHYSICIAN PARTNERS INC | R                               | 3,550,000              | FMV                                             |
| ORLANDO HEALTH CENTRAL INC            | L                               | 6,694,321              | FMV                                             |
| ORLANDO HEALTH CENTRAL INC            | Q                               | 341,009                | FMV                                             |
| ORLANDO HEALTH CENTRAL INC            | K                               | 1,470,800              | FMV                                             |
| HEALTH CARE PURCHASING ALLIANCE LLC   | R                               | 5,151,910              | FMV                                             |
| HEALTHCHOICE INC                      | M                               | 644,596                | FMV                                             |
| PHYSICIAN ASSOCIATES LLC              | R                               | 10,413,000             | FMV                                             |
| ORLANDO HEALTH PHYSICIAN GROUP INC    | B                               | 121,088                | FMV                                             |



Grant Thornton

Consolidated Financial Statements and Report of  
Independent Certified Public Accountants

**Orlando Health, Inc. and Controlled Affiliates**

September 30, 2014, 2013 and 2012

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## REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

The Board of Directors  
Orlando Health, Inc

**Grant Thornton LLP**  
200 S Orange Avenue, Suite 2050  
Orlando, FL 32801-3410  
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### Report on the financial statements

We have audited the accompanying consolidated financial statements of Orlando Health, Inc and Controlled Affiliates (a nonprofit organization) (the “System”), which comprise the consolidated balance sheets as of September 30, 2014 and 2013, and the related consolidated statements of operations and changes in net assets and cash flows for the years then ended, and the related notes to the financial statements

### Management’s responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

### Auditor’s responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the System’s preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the System’s internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Orlando Health, Inc and Controlled Affiliates as of September 30, 2014 and 2013, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America

**Other matters*****Supplementary information***

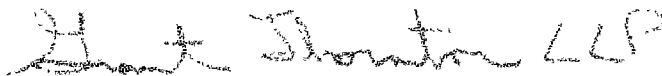
Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The System's consolidating balance sheet as of September 30, 2014 and the related consolidating statement of operations for the year then ended and Orlando Health Central, Inc's consolidating balance sheet as of September 30, 2014 and the related consolidating statement of operations for the year then ended are presented for purposes of additional analysis and are not a required part of the consolidated financial statements. Such supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures. These additional procedures included comparing and reconciling the information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

***Other auditors***

The consolidated financial statements of Orlando Health, Inc and Controlled Affiliates as of and for the year ended September 30, 2012 were audited by other auditors. Those auditors expressed an unmodified opinion on those 2012 financial statements in their report dated December 4, 2012.

**Other reporting required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report, dated December 2, 2014, on our consideration of the System's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the System's internal control over financial reporting and compliance.



Orlando, Florida  
December 2, 2014

# Orlando Health, Inc. and Controlled Affiliates

## Consolidated Balance Sheets

(In Thousands)

|                                                                                                                                   | September 30 |              |              |
|-----------------------------------------------------------------------------------------------------------------------------------|--------------|--------------|--------------|
|                                                                                                                                   | 2014         | 2013         | 2012         |
| <b>Assets</b>                                                                                                                     |              |              |              |
| Current assets                                                                                                                    |              |              |              |
| Cash and cash equivalents                                                                                                         | \$ 98,269    | \$ 78,744    | \$ 63,406    |
| Short-term investments                                                                                                            | 198,999      | 226,833      | 213,586      |
| Assets limited as to use                                                                                                          | 53,957       | 50,359       | 50,861       |
| Accounts receivable, less allowances for uncollectible accounts<br>of \$142,941 in 2014, \$119,505 in 2013, and \$113,138 in 2012 | 265,215      | 258,866      | 291,711      |
| Other receivables                                                                                                                 | 28,682       | 31,566       | 29,665       |
| Other current assets                                                                                                              | 53,080       | 52,522       | 55,431       |
| Total current assets                                                                                                              | 698,202      | 698,890      | 704,660      |
| Assets limited as to use                                                                                                          |              |              |              |
| Debt service and reserve funds held by bond trustee                                                                               | 55,560       | 55,322       | 53,862       |
| Construction funds held by bond trustee                                                                                           | -            | 80,594       | 125,892      |
| Interest rate swap contract collateral receivable                                                                                 | 8,793        | 3,158        | 19,756       |
| Designated by board for malpractice self-insurance                                                                                | 83,263       | 80,226       | 80,797       |
|                                                                                                                                   | 147,616      | 219,300      | 280,307      |
| Less amount required to meet current obligations                                                                                  | (53,957)     | (50,359)     | (50,861)     |
|                                                                                                                                   | 93,659       | 168,941      | 229,446      |
| Long-term investments – unrestricted                                                                                              | 574,880      | 408,290      | 462,750      |
| Long-term investments – restricted                                                                                                | 71,997       | 67,120       | 59,447       |
| Investments in related parties                                                                                                    | 24,520       | 23,147       | 22,756       |
| Other assets                                                                                                                      | 160,722      | 152,406      | 114,585      |
| Property and equipment, net                                                                                                       | 1,164,713    | 1,078,416    | 1,046,467    |
| Total assets                                                                                                                      | \$ 2,788,693 | \$ 2,597,210 | \$ 2,640,111 |
| <b>Liabilities and net assets</b>                                                                                                 |              |              |              |
| Current liabilities                                                                                                               |              |              |              |
| Accounts payable and accrued expenses                                                                                             | \$ 196,112   | \$ 163,278   | \$ 182,443   |
| Other current liabilities                                                                                                         | 60,398       | 67,596       | 77,152       |
| Current portion of long-term debt                                                                                                 | 28,303       | 26,981       | 26,017       |
| Total current liabilities                                                                                                         | 284,813      | 257,855      | 285,612      |
| Long-term debt, less current portion                                                                                              | 1,013,957    | 1,042,765    | 1,069,936    |
| Accrued malpractice claims                                                                                                        | 86,197       | 72,952       | 87,134       |
| Other noncurrent liabilities                                                                                                      | 53,750       | 51,226       | 64,586       |
| Total liabilities                                                                                                                 | 1,438,717    | 1,424,798    | 1,507,268    |
| Net assets                                                                                                                        |              |              |              |
| Unrestricted                                                                                                                      |              |              |              |
| Orlando Health, Inc. and Controlled Affiliates                                                                                    | 1,257,067    | 1,083,523    | 1,046,749    |
| Non-controlling interest in Controlled Affiliates                                                                                 | 2,473        | 46           | 125          |
| Total unrestricted                                                                                                                | 1,259,540    | 1,083,569    | 1,046,874    |
| Temporarily restricted                                                                                                            | 87,971       | 86,379       | 83,523       |
| Permanently restricted                                                                                                            | 2,465        | 2,464        | 2,446        |
| Total net assets                                                                                                                  | 1,349,976    | 1,172,412    | 1,132,843    |
| Total liabilities and net assets                                                                                                  | \$ 2,788,693 | \$ 2,597,210 | \$ 2,640,111 |

The accompanying notes are an integral part of these consolidated financial statements

# Orlando Health, Inc. and Controlled Affiliates

## Consolidated Statements of Operations and Changes in Net Assets (In Thousands)

|                                                                                                                                    | Year Ended September 30 |              |              |
|------------------------------------------------------------------------------------------------------------------------------------|-------------------------|--------------|--------------|
|                                                                                                                                    | 2014                    | 2013         | 2012         |
| <b>Unrestricted revenues and other support</b>                                                                                     |                         |              |              |
| Net patient service revenue (net of contractual allowances and discounts)                                                          | \$ 2,130,900            | \$ 1,986,751 | \$ 1,803,528 |
| Provision for bad debts                                                                                                            | (120,019)               | (149,516)    | (59,826)     |
| Net patient service revenue less provision for bad debts                                                                           | 2,010,881               | 1,837,235    | 1,743,702    |
| Other revenue                                                                                                                      | 103,668                 | 90,287       | 76,391       |
| Net assets released from restrictions                                                                                              | 4,052                   | 6,552        | 6,922        |
| Total unrestricted revenues and other support                                                                                      | 2,118,601               | 1,934,074    | 1,827,015    |
| <b>Expenses</b>                                                                                                                    |                         |              |              |
| Salaries and benefits                                                                                                              | 1,112,691               | 1,118,265    | 1,027,874    |
| Supplies and other                                                                                                                 | 695,579                 | 641,988      | 605,700      |
| Professional fees                                                                                                                  | 34,465                  | 32,323       | 29,296       |
| Depreciation and amortization                                                                                                      | 103,356                 | 107,426      | 97,966       |
| Impairment                                                                                                                         | 3,170                   | —            | —            |
| Interest                                                                                                                           | 42,060                  | 43,608       | 39,508       |
| Total expenses                                                                                                                     | 1,991,321               | 1,943,610    | 1,800,344    |
| Income (loss) from operations                                                                                                      | 127,280                 | (9,536)      | 26,671       |
| <b>Non-operating gains and losses</b>                                                                                              |                         |              |              |
| Investment income                                                                                                                  | 36,494                  | 25,356       | 58,930       |
| Change in fair value of interest rate swap agreements                                                                              | (2,514)                 | 16,200       | (2,956)      |
| Loss on early extinguishment of debt                                                                                               | —                       | —            | (462)        |
| Non-operating gains, net                                                                                                           | 33,980                  | 41,556       | 55,512       |
| Excess of revenues, other support, and gains over expenses and losses                                                              | 161,260                 | 32,020       | 82,183       |
| Less Excess of revenues, other support, and gains over expenses and losses attributed to non-controlling interests                 | (422)                   | (366)        | (148)        |
| Excess of revenues, other support, and gains over expenses and losses attributed to Orlando Health, Inc. and Controlled Affiliates | 160,838                 | 31,654       | 82,035       |

*Continued on next page.*

Orlando Health, Inc. and Controlled Affiliates

Consolidated Statements of Operations and Changes in Net Assets (continued)  
(In Thousands)

|                                                                       | Year Ended September 30 |              |              |
|-----------------------------------------------------------------------|-------------------------|--------------|--------------|
|                                                                       | 2014                    | 2013         | 2012         |
| <b>Unrestricted net assets</b>                                        |                         |              |              |
| Excess of revenues, other support, and gains over expenses and losses | \$ 161,260              | \$ 32,020    | \$ 82,183    |
| Other changes in unrestricted net assets                              |                         |              |              |
| Net assets released from restrictions for property and equipment      | 12,724                  | 3,916        | 309          |
| Reclassifications and other                                           | 1,987                   | 759          | (342)        |
| Increase in unrestricted net assets                                   | 175,971                 | 36,695       | 82,150       |
| <b>Temporarily restricted net assets</b>                              |                         |              |              |
| Contributions                                                         | 16,960                  | 12,782       | 16,642       |
| Net assets released from restrictions                                 | (16,776)                | (10,468)     | (7,231)      |
| Net realized and unrealized gains on investments                      | 1,823                   | 2,742        | 2,503        |
| Reclassifications and other                                           | (415)                   | (2,200)      | (50)         |
| Increase in temporarily restricted net assets                         | 1,592                   | 2,856        | 11,864       |
| <b>Permanently restricted net assets</b>                              |                         |              |              |
| Contributions                                                         | —                       | 16           | 24           |
| Net realized and unrealized gains on investments                      | 1                       | 2            | 2            |
| Increase in permanently restricted net assets                         | 1                       | 18           | 26           |
| Increase in net assets                                                | 177,564                 | 39,569       | 94,040       |
| Net assets at beginning of year                                       | 1,172,412               | 1,132,843    | 1,038,803    |
| Net assets at end of year                                             | \$ 1,349,976            | \$ 1,172,412 | \$ 1,132,843 |

The accompanying notes are an integral part of these consolidated financial statements

# Orlando Health, Inc. and Controlled Affiliates

## Consolidated Statements of Cash Flows (In Thousands)

|                                                                                                                                | Year Ended September 30 |           |           |
|--------------------------------------------------------------------------------------------------------------------------------|-------------------------|-----------|-----------|
|                                                                                                                                | 2014                    | 2013      | 2012      |
| <b>Operating activities</b>                                                                                                    |                         |           |           |
| Change in net assets, including non-controlling interests                                                                      | \$ 177,564              | \$ 39,569 | \$ 94,040 |
| Adjustments to reconcile change in net assets, including non-controlling interest to net cash provided by operating activities |                         |           |           |
| Depreciation and amortization                                                                                                  | 103,356                 | 107,426   | 97,966    |
| Change in fair value of interest rate swap agreements                                                                          | 2,514                   | (16,200)  | 2,956     |
| Net unrealized (gains) losses on investments                                                                                   | (12,221)                | 5,891     | (30,932)  |
| Loss on early extinguishment of debt                                                                                           | —                       | —         | 462       |
| Impairment                                                                                                                     | 3,170                   | —         | —         |
| Restricted contributions and investment income                                                                                 | (18,369)                | (13,342)  | (19,121)  |
| Sales (purchases) of short-term trading securities, net                                                                        | 27,517                  | (17,562)  | 224       |
| Changes in operating assets and liabilities                                                                                    |                         |           |           |
| Accounts receivable, net                                                                                                       | (6,177)                 | 36,535    | (31,473)  |
| Other operating assets                                                                                                         | 2,690                   | 2,750     | (6,834)   |
| Accounts payable and accrued expenses                                                                                          | 32,618                  | (29,541)  | 26,344    |
| Other operating liabilities                                                                                                    | 5,040                   | (20,898)  | (658)     |
| Net cash provided by operating activities                                                                                      | 317,702                 | 94,628    | 132,974   |
| <b>Investing activities</b>                                                                                                    |                         |           |           |
| Purchases of property, equipment and other noncurrent assets                                                                   | (192,330)               | (129,390) | (157,393) |
| Investment of long-term debt proceeds                                                                                          | —                       | —         | (188,776) |
| Decrease in assets limited as to use                                                                                           | 72,282                  | 59,025    | 53,410    |
| (Purchases) sales of long-term trading securities, net                                                                         | (159,531)               | 47,194    | 17,783    |
| Acquisition of Orlando Health/USP Surgery Centers L L C                                                                        | (1,410)                 | —         | —         |
| Acquisition of Physician Associates LLC                                                                                        | —                       | (43,322)  | —         |
| Acquisition of Orlando Health Central – net of cash acquired                                                                   | —                       | —         | 1,013     |
| Other investing activities                                                                                                     | (7,888)                 | 641       | (7,615)   |
| Net cash used in investing activities                                                                                          | (288,877)               | (65,852)  | (281,578) |
| <b>Financing activities</b>                                                                                                    |                         |           |           |
| Proceeds from issuance of long-term debt                                                                                       | —                       | —         | 190,758   |
| Repayments of long-term debt                                                                                                   | (27,669)                | (26,780)  | (41,325)  |
| Long-term debt proceeds used for loan costs                                                                                    | —                       | —         | (1,982)   |
| Swap termination payments                                                                                                      | —                       | —         | (1,721)   |
| Restricted contributions and investment income                                                                                 | 18,369                  | 13,342    | 19,121    |
| Net cash (used in) provided by financing activities                                                                            | (9,300)                 | (13,438)  | 164,851   |
| Increase in cash and cash equivalents                                                                                          | 19,525                  | 15,338    | 16,247    |
| Cash and cash equivalents at beginning of year                                                                                 | 78,744                  | 63,406    | 47,159    |
| Cash and cash equivalents at end of year                                                                                       | \$ 98,269               | \$ 78,744 | \$ 63,406 |

### Supplemental disclosures of noncash transactions

2012 - Issuance of \$181,300 long-term note payable in conjunction with acquisition of \$180,287 in noncash assets of Health Central

The accompanying notes are an integral part of these consolidated financial statements

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements

September 30, 2014, 2013 and 2012

### 1. Organization

Orlando Health, Inc. (Orlando Health or Corporation) is a not-for-profit corporation, recognized as tax-exempt pursuant to Section 501(c)(3) of the Internal Revenue Code, which controls a diversified healthcare delivery system headquartered in Orlando, Florida. Orlando Health includes the following hospitals operating in Central Florida: Orlando Regional Medical Center (ORMC), which includes the Lucerne Pavilion (Lucerne), Dr. P. Phillips Hospital, Arnold Palmer Hospital for Children (APH), Winnie Palmer Hospital for Women and Babies (WPH), and South Seminole Hospital. APH and WPH are jointly referred to as the Arnold Palmer Medical Center (APMC). Orlando Health also has a home health services division and eight medical residency programs.

Controlled Affiliates are those entities Orlando Health controls as the sole or majority member, sole shareholder, or through board appointment and approval of all major transactions. Controlled Affiliates operate a variety of healthcare-related services, including Health Central, which includes a hospital and Health Central Park, a skilled nursing facility (collectively referred to as Health Central), physician practice groups (Orlando Health Physician Group, Inc., Orlando Physician Network, UF Health Cancer Center at Orlando Health (fka MD Anderson Cancer Center, Orlando), Physician Associates, LLC (PAL), Orlando Health/USP Surgery Centers, L.L.C. (OHUSP), which operates an ambulatory surgery center, as well as a preferred provider organization, a group purchasing organization, a fund-raising organization (Orlando Health Foundation) and other healthcare-related services. Orlando Health, together with its Controlled Affiliates, is collectively referred to herein as the "System." These consolidated financial statements include the consolidated accounts of Orlando Health and its Controlled Affiliates. Significant transactions between entities have been eliminated.

The System owns a 20% interest in OsceolaSC, LLC (OsceolaSC), a for-profit limited liability corporation. The remaining 80% is owned by Community Health Systems, Inc., a publicly held company. OsceolaSC owns and operates St. Cloud Regional Medical Center, an 84-bed hospital in Osceola County. The System's 20% interest in OsceolaSC is accounted for using the equity method with the accounts of OsceolaSC excluded from these consolidated financial statements.

Orlando Health has a 50% membership in South Lake Hospital, Inc. (South Lake), a not-for-profit acute care hospital. As Orlando Health does not hold a controlling interest, nor rights and obligations to profits and losses, the accounts of South Lake are excluded from the consolidated financial statements.

### 2. Significant Accounting Policies

#### Recent Accounting Pronouncements

There were no new significant accounting pronouncements implemented in the current year.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Cash and Cash Equivalents

Investments with maturities of three months or less when purchased are classified as cash equivalents. Cash deposits are federally insured in limited amounts.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 2. Significant Accounting Policies (continued)

#### Investments and Investment Income

Investments in marketable equity securities and all debt securities are stated at fair value in the consolidated balance sheets. All investments have been designated by management as trading securities. Investment income or loss, including realized and unrealized gains and losses, interest, and dividends, is included in excess of revenues, other support, and gains over expenses and losses, unless the income or loss is restricted by donor or law.

#### Income Taxes

Orlando Health and substantially all of its Controlled Affiliates are not-for-profit corporations, recognized as tax-exempt under Section 501(a) as an organization described in Sections 501(c)(3) and 501(e) of the Internal Revenue Code of 1986, as amended. Certain of the Controlled Affiliates are organized as for-profit corporations, but have produced net operating losses to date. Accordingly, in accordance with the Income Taxes Topic of the FASB Accounting Standards Codification, these entities have recognized deferred tax assets associated with their net operating losses, along with a full valuation allowance since it is unlikely that these deferred tax assets will be realized.

#### Assets Limited as to Use

Assets limited as to use primarily include assets held by trustees under bond indenture agreement, and designated assets set aside by Orlando Health's Board of Directors for future malpractice claims. The Board of Directors retains control of, and may use these designated assets for other purposes. Amounts required to meet related current liabilities are reported as current.

#### Restricted Investments

Restricted investments consist of investments which are held by the Orlando Health Foundation which are restricted as to use by donors for a specific time period or purpose.

#### Property and Equipment

Property and equipment are recorded at cost, except for donated items, which are recorded at fair value at the date of the contribution. Expenditures that materially increase values, change capacities, or extend useful lives are capitalized, as are interest costs during periods of construction. Depreciation is computed utilizing the straight-line method at rates estimated by management to amortize the cost of the various assets within the periods of expected use. Depreciation of assets recorded as capital leases is included in depreciation expense and accumulated depreciation.

#### Goodwill and Other Intangible Assets

Goodwill results from the excess of the purchase price over the fair value of net assets of investments accounted for under the equity method and acquisitions accounted for as purchases. Goodwill amounted to \$69,684,000, \$65,473,000 and \$31,973,000 at September 30, 2014, 2013, and 2012, respectively, and is included in other assets on the consolidated balance sheets. The System prepares its annual impairment analysis as of March 31 of each fiscal year. The impairment test results did not identify any impairment.

The OHUSP surgery center investment resulted in the recognition of \$4,211,000 of goodwill and \$139,000 of other intangible assets. The other intangible assets are rights in the surgery center management contract and are being amortized over 5 years.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### **2. Significant Accounting Policies (continued)**

The PAL acquisition resulted in the recognition of \$33,500,000 of goodwill, \$5,354,000 of other intangible assets and \$9,985,000 of fixed assets (see Note 12). The other intangibles, which include medical records and the PAL trade name, are being amortized over 7 to 10 years.

#### **Investments in Related Parties**

Investments in related parties in which the System owns or controls at least a 20% interest and less than a 50% voting interest are recorded using the equity method. Investments in related parties of less than a 20% interest are recorded using the cost method, and income is recognized only when cash dividends are received. Income or losses from equity investments and cash dividends received from cost method investments are included in other revenue.

#### **Impairment of Long-Lived Assets**

If indicators of impairment are present, the System evaluates the financial recoverability of long-lived assets by comparing their carrying value to the expected future undiscounted cash flows. If such evaluations indicate that the carrying value of the assets has been impaired, the assets are adjusted to their fair values. Additionally, long-lived assets held for sale are similarly evaluated by comparison of the carrying value to fair value less costs to sell. If the carrying value exceeds fair value less costs to sell, the assets are adjusted to fair value less costs to sell. Adjustments are reported as impairment expense. During the year ended September 30, 2014, an impairment charge was recognized related to the Lucerne property as described in Note 6 below.

#### **Temporarily and Permanently Restricted Net Assets**

Temporarily restricted net assets are those whose use by the System has been limited by donors to a specific time period or purpose. Temporarily restricted net assets are primarily available for property and equipment purchases. Permanently restricted net assets have been restricted by donors to be maintained by the System in perpetuity. Temporarily restricted net assets and the income from permanently restricted net assets are generally used for clinical department operational expenses and capital purchases. Permanently restricted funds are maintained in perpetuity by the System.

#### **Donor-Restricted Gifts**

Unconditional promises to give cash and other assets to the System are reported at fair value as of the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value as of the date the gift is received. The gifts are reported as either temporarily or permanently restricted contributions if they are received with donor stipulations that limit their use. When a stipulated time restriction ends or a restricted purpose is accomplished, temporarily restricted net assets are released from restrictions.

#### **Net Patient Service Revenue**

The System has agreements with third-party payors that provide for payments to the System at amounts different from its established charges. Payment arrangements include prospectively determined rates per discharge, discounted charges, per diem payments for hospital services, and percentages of Medicare fee schedules for physician services. The largest per diem arrangement was with the Medicaid program that, effective July 1, 2013, moved to a prospective payment arrangement. The System also provides a 65% discount (75% for Health Central) from established charges to uninsured patients. Net patient service revenue is presented net of such discounts for uninsured patients that totaled approximately \$141,133,000, \$141,502,000, and \$108,030,000 for the years ended September 30, 2014, 2013, and 2012, respectively. The System has determined, based on an assessment at the reporting-entity level, that patient service revenue is primarily recorded prior to assessing the patient's ability to pay and as such, the entire provision for bad debts is recorded as a deduction from net patient service revenue in the accompanying consolidated statements of operations and changes in net assets.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 2. Significant Accounting Policies (continued)

Net patient service revenue is reported at estimated net realizable amounts due from patients and third-party payors for medical services rendered, and includes adjustments resulting from reviews and audits of prior year Medicare and Medicaid cost reports. Such adjustments are considered in the recognition and estimation of revenue in the current and future periods as the adjustments become known or as cost report years are no longer subject to such reviews and audits.

The combined effect from changes of all prior year cost report settlements and adjustments was an increase in net patient service revenue of approximately \$355,000, \$8,087,000, and \$17,535,000 for the years ended September 30, 2014, 2013, and 2012, respectively.

Estimated net patient service revenue (net of contractual allowances and discounts) by payor type based on primary insurance is presented below. Patient deductibles and co-pays, as well as accounts whose qualification for the Medicaid program is pending, are included in third-party payors amounts.

|                    | September 30          |                     |                     |
|--------------------|-----------------------|---------------------|---------------------|
|                    | 2014                  | 2013                | 2012                |
|                    | <i>(In Thousands)</i> |                     |                     |
| Third-party payors | \$ 2,052,888          | \$ 1,901,218        | \$ 1,746,969        |
| Patients           | 78,012                | 85,533              | 56,559              |
|                    | <u>\$ 2,130,900</u>   | <u>\$ 1,986,751</u> | <u>\$ 1,803,528</u> |

Approximately 25% of net patient service revenue was earned under the Medicare and Medicare HMO programs for all periods presented, and 13%, 14%, and 14% under state Medicaid and Medicaid HMO programs (including estimated revenue for patients whose qualification for the Medicaid program is pending), for the years ended September 30, 2014, 2013, and 2012, respectively. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is a reasonable possibility that recorded estimates will change by a material amount in the near term.

The Centers for Medicare and Medicaid Services (CMS) utilizes Recovery Audit Contractors (RAC) to retroactively review the propriety of payments to hospitals and physicians for services rendered. During the RAC demonstration project, CMS began recouping amounts previously paid to the System based upon a review of medical records. The System was a part of the demonstration project that reviewed claims from 2002 to 2006, and for 2008 claims, and will be subject to the RAC program that was made permanent by Section 302 of the Tax Relief and Healthcare Act of 2006. The System considered its history of denied claims and successful appeals of previously denied claims in estimating its valuation allowances for exposure to RAC audits. The complexities of the Medicare program rules and the nature of the RAC audit process provide at least a reasonable possibility that the System's valuation allowances for exposure to the RAC audit may change in the near term. The effect of the RAC's recouping of amounts previously paid to the System was a reduction in net patient service revenue of approximately \$6,320,000, \$9,132,000, and \$1,778,000 for the years ended September 30, 2014, 2013, and 2012, respectively.

On April 5, 2012, a settlement was reached between CMS and certain providers related to CMS's calculation of the rural floor budget neutrality adjustment for the Medicare Inpatient Prospective Payment System ("IPPS"). This affected one or more fiscal years or cost reporting periods during the period 1998-2011. Certain providers were being underpaid during these years based on an error in CMS's calculation of the rural floor budget neutrality adjustment. In June 2012, the System received \$9,322,000 for its share of the settlement, which was recognized as net patient service revenue for the year ended September 30, 2012, and incurred \$932,000 of related expenses, which were recognized during the year ended September 30, 2012.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 2. Significant Accounting Policies (continued)

The System received \$6,791,000, \$4,175,000 and \$3,515,000 during the years ended September 30, 2014, 2013 and 2012, respectively, in incentives under the Medicare and Medicaid Electronic Medical Record incentive program as authorized by the Health Information Technology for Clinical Health Act (HITEC). The System adopted the gain contingency income recognition model for HITEC, and recognizes income when the cash is received and the System has demonstrated meaningful use of certified electronic health record technology for the applicable period. The System defers income on its balance sheet for any incentive payments received, but not yet earned. All payments received to date have been earned and recognized as other revenue. Income from incentive payments is subject to retrospective adjustment as the incentive payments are calculated using Medicare cost report data that is subject to audit.

The System grants credit without collateral to its patients, most of whom are local residents, insured under third-party payor agreements. The mix of receivables from patients and third-party payors before allowances for doubtful accounts is as follows:

|                          | September 30 |      |      |
|--------------------------|--------------|------|------|
|                          | 2014         | 2013 | 2012 |
| Medicare                 | 23%          | 28%  | 21%  |
| Medicaid                 | 19           | 21   | 25   |
| Other third-party payors | 42           | 39   | 42   |
| Patients                 | 16           | 12   | 12   |

### Allowances for Doubtful Accounts

The provision for bad debts is based upon management's assessment of historical and expected collections of accounts receivable considering business and economic conditions, trends in healthcare coverage, and other collection indicators. Accounts receivable are written off and charged to the provision for bad debts after collection efforts have been followed in accordance with the System's policies. Recoveries are treated as a reduction to the provision for bad debts.

Accounts receivable are reduced by an allowance for doubtful accounts. Periodically, management performs a review and assesses the adequacy of the allowance for uncollectible accounts based upon historical write-off experience by payor category.

Data related to payor sources of revenue and the results of this review are then used to establish an appropriate allowance for uncollectible receivables and provision for bad debts. Additionally, for receivables associated with services provided to patients who have third-party coverage, contractually due amounts are analyzed and compared to actual cash collected over time to enhance the quality of the estimate of the allowance for doubtful accounts and the provision for bad debts (for example, for expected uncollectible deductibles and copayments on accounts for which the third-party payor has not yet paid, or for payors who are known to be having financial difficulties that make the realization of amounts due unlikely). For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), a significant allowance for doubtful accounts is recorded on the basis of historical experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. An estimate of the difference between contracted rates and amounts actually collected, after all reasonable collection efforts have been exhausted, is charged to the provision for bad debts and credited to the allowance for doubtful accounts.

Allowances for doubtful accounts increased \$23,436,000 during the year ended September 30, 2014, from \$119,505,000 at September 30, 2013, to \$142,941,000 at September 30, 2014. The allowance for doubtful accounts includes \$67,799,000, \$69,093,000, and \$63,960,000 in amounts due from third-party payors (including the patient responsibility portion included in these accounts) at September 30, 2014, 2013, or 2012, respectively.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 2. Significant Accounting Policies (continued)

The allowance for doubtful accounts for self-pay hospital patients as a percent of related self-pay accounts receivable was 95%, 95%, and 95% at September 30, 2014, 2013, and 2012, respectively.

The provision for bad debts decreased from \$149,516,000 for the year ended September 30, 2013, to \$120,019,000 for the year ended September 30, 2014. This \$29,497,000 decrease was due to process improvements that have provided for earlier determination of a patient's ability to pay and earlier identification of patients qualifying for charity care. Conversely, charity care charge deductions for the year ended September 30, 2014 increased \$39,318,000 from the prior year.

#### Charity Care

The System provides care to patients who meet certain criteria under its charity care policy at no charge or at amounts less than its established charges. Because the System does not pursue collection of amounts determined to qualify as charity care, such amounts are excluded from net patient service revenue. Patients are eligible for charity care if their documented household income is less than 200% of the federal poverty level guidelines (150% for Health Central), or the amount of their medical bill is more than 25% of their annual household income and their household income does not exceed 400% of the federal poverty level guidelines. Charity care is provided to all patients meeting these criteria.

Charity care provided was approximately 6%, 6%, and 7% of total services rendered during the years ended September 30, 2014, 2013, and 2012, respectively, based on total charges for all services in those years. The estimated cost of charity care delivered was approximately \$114,898,000, \$109,915,000, and \$118,918,000 during the years ended September 30, 2014, 2013, and 2012, respectively. Cost is estimated based on the System's ratio of expenses to established patient service charges.

#### Estimated Malpractice Costs

The provision for estimated medical malpractice expense is an estimate of the ultimate cost of reported claims and claims incurred, but not reported.

#### Derivative Instruments and Hedging Activities

Derivative instruments are recorded at their fair value as either an asset or liability. Accounting for changes in the fair value depends on whether the derivative has been designated as part of a hedging relationship and on the type of hedging relationship. Derivative instruments designated as hedging instruments are further designated as either fair value hedges or cash flow hedges, depending on the exposure being hedged. The System's derivative instruments are limited to cash flow hedging relationships, whose purpose is to hedge the variability in future cash flows attributed to interest rate fluctuations. The change in fair value of those derivative instruments, less any ineffective portion thereof, that meet the criteria of an effective hedge is reported as other changes in unrestricted net assets. The ineffective portion of the derivative instruments that does meet hedge accounting criteria is recognized in excess of revenues, other support, and gains over expenses and losses, as are changes in fair value on derivative instruments not meeting hedge accounting requirements. Collateral posted under interest rate swap contracts is recorded gross of the related asset or liability, and classified as assets limited as to use when held by the counterparty and other noncurrent liability when held by the System.

#### Functional Expenses

The System does not present expense information by functional classification since substantially all of its activities and resources are derived from the provision of healthcare services in a manner similar to that of a business enterprise. Other financial indicators included in these consolidated financial statements are important in evaluating how well management has discharged its stewardship responsibilities.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 2. Significant Accounting Policies (continued)

#### Excess of Revenues, Other Support, and Gains Over Expenses and Losses

The consolidated statements of operations and changes in net assets include excess of revenues, other support, and gains over expenses and losses, which is analogous to income from continuing operations for a for-profit enterprise. Non-operating gains and losses represent activities peripheral to direct patient care services and include investment income, change in fair value of interest rate swap agreements, and loss on early extinguishment of debt. Changes in unrestricted net assets that are excluded from excess of revenues, other support, and gains over expenses and losses, consistent with industry practice, include contributions of long-lived assets, including assets acquired using contributions, which by donor restriction were to be used for the purposes of acquiring such assets.

#### Changes in Presentation of Comparative Financial Statements

Reclassifications have been made to the 2013 and 2012 consolidated financial statements to conform to the 2014 presentation. These reclassifications relate to presenting controlling and non-controlling interests in the financial statements, and had no impact on excess of revenues over expenses or the change in net assets previously reported.

### 3. Fair Value Measurements

The System follows ASC 820 – *Fair Value Measurements and Disclosures*, which provides a framework for measuring the fair value of certain assets and liabilities and disclosures about fair value measurements. As defined in ASC 820, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820 establishes a fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurement) and the lowest priority to unobservable inputs (Level 3 measurement).

Certain of the System's financial assets and financial liabilities are measured at fair value on a recurring basis, including money market, fixed income and equity instruments, and interest rate swap agreements. The three levels of the fair value hierarchy defined by ASC 820 and a description of the valuation methodologies used for instruments measured at fair value are as follows:

Level 1 – Unadjusted quoted prices in active markets for identical assets or liabilities as of the reporting date

Level 2 – Observable pricing inputs other than quoted prices included within Level 1, including quoted market prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, and inputs other than quoted prices that are observable or are derived principally from, or corroborated by, observable market data by correlation or other means

Level 3 – Unobservable pricing inputs that are supported by little or no market activity, are significant to the fair value of the assets or liabilities, and reflect our own assumptions about the assumptions market participants would use in pricing the asset or liability developed based on the best information available in the circumstances

The following methods and assumptions were used to estimate the fair value of each class of financial instrument in accordance with the provisions of ASC 820:

*Cash and cash equivalents:* The carrying amount reported in the consolidated balance sheets approximates fair value.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 3. Fair Value Measurements (continued)

*Short-term investments, long-term investments, and assets limited as to use:* The carrying amount reported in the consolidated balance sheets is fair value, based on quoted market prices, or estimated using quoted market prices for similar securities

*Long-term debt:* Fair value of fixed rate debt is estimated based on applicable quoted interest rate yield curves applied to the outstanding issues as of the end of each period. The carrying value of variable-rate debt approximates its fair value

*Interest rate swap agreements:* Assets are included in other assets, and liabilities are included in other noncurrent liabilities. Estimates are based on quoted market prices or estimated based on derivative pricing models that involve adjusting the periodic mid-market values to incorporate nonperformance risk of Orlando Health when the financial instrument is a liability or the nonperformance risk of the counterparty when the financial instrument is an asset

The derivative valuations determined by mid-market quotations are considered Level 2 assets or liabilities since quoted prices can be obtained from a number of dealer counterparties and other independent market sources based on observable interest rates and yield curves for the full term of the asset or liability

The estimated fair value of interest rate swap agreements that hedge interest rate fluctuations on variable rate bonds and loans is presented below. These amounts are included in other noncurrent liabilities in the accompanying consolidated balance sheets

|            | <b>Asset (Liability)</b> |             |             |
|------------|--------------------------|-------------|-------------|
|            | <b>September 30</b>      |             |             |
|            | <b>2014</b>              | <b>2013</b> | <b>2012</b> |
|            | <i>(In Thousands)</i>    |             |             |
| 2011 Swaps | \$ (23,718)              | \$ (20,992) | \$ (33,570) |
| 2008E Swap | (6,970)                  | (7,182)     | (10,804)    |

The following table represents the fair value hierarchy of the System's financial assets and liabilities measured at fair value as of September 30, 2014:

|                                         | <b>Level 1</b>        | <b>Level 2</b>    | <b>Level 3</b> | <b>Total</b>      |
|-----------------------------------------|-----------------------|-------------------|----------------|-------------------|
|                                         | <i>(In Thousands)</i> |                   |                |                   |
| <b>Financial assets</b>                 |                       |                   |                |                   |
| U.S. Treasury and agency obligations    | \$ —                  | \$ 256,170        | \$ —           | \$ 256,170        |
| Equity securities                       | 287,620               | —                 | —              | 287,620           |
| U.S. corporate bonds                    | —                     | 250,401           | —              | 250,401           |
| International bonds                     | —                     | 68,140            | —              | 68,140            |
| Mortgage-backed obligations             | —                     | 48,907            | —              | 48,907            |
| Municipal bonds                         | —                     | 32,027            | —              | 32,027            |
| Cash and cash equivalents               | 36,721                | —                 | —              | 36,721            |
| Real estate investment trusts and other | —                     | 4,713             | —              | 4,713             |
|                                         | <b>\$ 324,341</b>     | <b>\$ 660,358</b> | <b>\$ —</b>    | <b>\$ 984,699</b> |
| <b>Financial liabilities</b>            |                       |                   |                |                   |
| Interest rate swap agreements           | \$ —                  | \$ 30,688         | \$ —           | \$ 30,688         |

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 3. Fair Value Measurements (continued)

The following table represents the fair value hierarchy of the System's financial assets and liabilities measured at fair value as of September 30, 2013:

|                                         | Level 1               | Level 2           | Level 3     | Total             |
|-----------------------------------------|-----------------------|-------------------|-------------|-------------------|
|                                         | <i>(In Thousands)</i> |                   |             |                   |
| <b>Financial assets</b>                 |                       |                   |             |                   |
| U S Treasury and agency obligations     | \$ —                  | \$ 328,206        | \$ —        | \$ 328,206        |
| Equity securities                       | 162,472               | 59,302            | —           | 221,774           |
| U S corporate bonds                     | —                     | 212,705           | —           | 212,705           |
| International bonds                     | —                     | 39,877            | —           | 39,877            |
| Mortgage-backed obligations             | —                     | 38,682            | —           | 38,682            |
| Municipal bonds                         | —                     | 36,512            | —           | 36,512            |
| Cash and cash equivalents               | 36,358                | —                 | —           | 36,358            |
| Real estate investment trusts and other | —                     | 4,271             | —           | 4,271             |
|                                         | <u>\$ 198,830</u>     | <u>\$ 719,555</u> | <u>\$ —</u> | <u>\$ 918,385</u> |
| <b>Financial liabilities</b>            |                       |                   |             |                   |
| Interest rate swap agreements           | \$ —                  | \$ 28,174         | \$ —        | \$ 28,174         |

The following table represents the fair value hierarchy of the System's financial assets and liabilities measured at fair value as of September 30, 2012:

|                                         | Level 1               | Level 2           | Level 3     | Total             |
|-----------------------------------------|-----------------------|-------------------|-------------|-------------------|
|                                         | <i>(In Thousands)</i> |                   |             |                   |
| <b>Financial assets</b>                 |                       |                   |             |                   |
| U S Treasury and agency obligations     | \$ —                  | \$ 423,975        | \$ —        | \$ 423,975        |
| U S corporate bonds                     | —                     | 234,951           | —           | 234,951           |
| Equity securities                       | 185,006               | —                 | —           | 185,006           |
| Cash and cash equivalents               | 62,819                | —                 | —           | 62,819            |
| International bonds                     | —                     | 46,440            | —           | 46,440            |
| Municipal bonds                         | —                     | 23,482            | —           | 23,482            |
| Mortgage-backed obligations             | —                     | 11,083            | —           | 11,083            |
| Real estate investment trusts and other | —                     | 8,578             | —           | 8,578             |
|                                         | <u>\$ 247,825</u>     | <u>\$ 748,509</u> | <u>\$ —</u> | <u>\$ 996,334</u> |
| <b>Financial liabilities</b>            |                       |                   |             |                   |
| Interest rate swap agreements           | \$ —                  | \$ 44,374         | \$ —        | \$ 44,374         |

### 4. Investments

Investment income is comprised of the following:

|                                       | Year Ended September 30 |                  |                  |
|---------------------------------------|-------------------------|------------------|------------------|
|                                       | 2014                    | 2013             | 2012             |
|                                       | <i>(In Thousands)</i>   |                  |                  |
| Interest and dividend income          | \$ 13,646               | \$ 13,558        | \$ 14,831        |
| Change in unrealized gains (losses)   | 12,221                  | (6,569)          | 30,932           |
| Realized gains on sales of securities | 10,627                  | 18,367           | 13,167           |
|                                       | <u>\$ 36,494</u>        | <u>\$ 25,356</u> | <u>\$ 58,930</u> |

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 4. Investments (continued)

The composition of short-term investments, long-term investments, and assets limited as to use (excluding interest rate swap contract collateral receivable) is presented below:

|                                      | September 30          |                   |                   |
|--------------------------------------|-----------------------|-------------------|-------------------|
|                                      | 2014                  | 2013              | 2012              |
|                                      | <i>(In Thousands)</i> |                   |                   |
| U.S. Treasury and agency obligations | \$ 256,170            | \$ 328,206        | \$ 423,975        |
| Equity securities                    | 287,620               | 221,774           | 185,006           |
| U.S. corporate bonds                 | 250,401               | 212,705           | 234,951           |
| International bonds                  | 68,140                | 39,877            | 46,440            |
| Mortgage-backed obligations          | 48,907                | 38,682            | 11,083            |
| Municipal bonds                      | 32,027                | 36,512            | 23,482            |
| Cash and cash equivalents            | 36,721                | 36,358            | 67,563            |
| Real estate investment trusts        | 4,713                 | 4,271             | 3,834             |
|                                      | <u>\$ 984,699</u>     | <u>\$ 918,385</u> | <u>\$ 996,334</u> |

### 5. Investments in Related Parties

#### OsceolaSC, LLC

On February 1, 2006, the System sold the property and equipment of St. Cloud Hospital to OsceolaSC partnership, in which the System holds a 20% interest. As a result of this transaction, the property and equipment of St. Cloud Hospital were released from the mortgage securing repayment of Orlando Health's bond issues. The System's equity investment in OsceolaSC is included in investments in related parties and amounted to \$13,448,000, \$12,614,000, and \$13,020,000 at September 30, 2014, 2013, and 2012, respectively. Earnings on the investment are included in other revenue and amounted to \$834,000, \$707,000, and \$647,000 for the years ended September 30, 2014, 2013, and 2012, respectively.

#### South Lake

Effective October 1, 1995, the System entered into an arrangement with South Lake County Hospital District (the South Lake District), whereby the two entities formed and jointly control South Lake, a Section 501(c)(3) not-for-profit corporation. Under the terms of the joint venture, the South Lake District leased its hospital assets to South Lake for 99 years. The System contributed \$7,400,000 to the South Lake District for the purpose of establishing a new foundation for health and other charitable services to South Lake County and contributed \$500,000 to South Lake. In exchange for the cash contribution to the South Lake District, the System received an option to purchase the leased assets and transfer them to South Lake at any time throughout the 99-year lease period. These amounts are included in investments in related parties in the consolidated financial statements. The System has no rights to the profits or obligations for the losses of South Lake. The System agreed to extend a line of credit, not to exceed \$7,400,000 to South Lake, if needed, with repayments including interest at the prime rate. The System provides management services to South Lake at cost according to the terms of a Management Agreement. During the years ended September 30, 2014, 2013 and 2012, the System amended the Management Agreement to provide that for certain months during those years, South Lake would be under no obligation to reimburse the System for the cost of the management services. The cost of services provided, but not reimbursed was \$3,215,000, \$2,302,000 and \$2,666,000 for the years ended September 30, 2014, 2013 and 2012 respectively.

On May 14, 2010, South Lake issued \$34,330,000 of Revenue Bonds, Series 2010 (2010 Bonds), and used the proceeds to refund its Revenue Bonds, Series 1999 (1999 Bonds), for the purpose of reducing future debt service. The System guarantees the 2010 Bonds as it did the 1999 Bonds. As of September 30, 2014, \$32,655,000 of the 2010 Bonds was outstanding. As of December 2, 2014, there have never been any payments made or requested under the line of credit or guaranty, and in the opinion of management of the System, no funding of such guaranteed indebtedness will be necessary.

Orlando Health, Inc. and Controlled Affiliates

Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

**6. Property and Equipment**

Property and equipment consist of the following:

|                               | September 30          |                     |                     |
|-------------------------------|-----------------------|---------------------|---------------------|
|                               | 2014                  | 2013                | 2012                |
|                               | <i>(In Thousands)</i> |                     |                     |
| Land and improvements         | \$ 130,544            | \$ 126,224          | \$ 120,474          |
| Buildings                     | 752,757               | 738,680             | 723,547             |
| Equipment                     | 1,398,092             | 1,359,193           | 1,301,958           |
|                               | <u>2,281,393</u>      | <u>2,224,097</u>    | <u>2,145,979</u>    |
| Less accumulated depreciation | (1,369,027)           | (1,277,634)         | (1,172,756)         |
|                               | <u>912,366</u>        | <u>946,463</u>      | <u>973,223</u>      |
| Construction-in-progress      | 252,347               | 131,953             | 73,244              |
|                               | <u>\$ 1,164,713</u>   | <u>\$ 1,078,416</u> | <u>\$ 1,046,467</u> |

Construction-in-progress represents numerous construction and renovation projects. Estimated costs to complete these projects as of September 30, 2014, are approximately \$118,756,000, which includes \$74,874,000 in remaining construction costs associated with the ORMC expansion and redevelopment project (ORMC Project) that is expected to be completed in January 2015 and \$24,400,000 in an emergency department expansion project (Health Central Project) located at Health Central that is expected to be completed in the summer of 2016.

Approximately \$155,500,000 of the ORMC Project was financed with the Series 2012A Bonds described below. At September 30, 2014, all of the project funds had been expended. The Health Central Project is expected to total \$25,000,000 and be funded with grant proceeds from the West Orange Healthcare District (District). The remainder of the ORMC Project and other projects will be funded by fund-raising activities, long-term investments, future cash flow, or unrestricted cash on hand.

Equipment includes approximately \$9,318,000 of costs associated with information system projects-in-progress at September 30, 2014. Estimated costs to complete these projects as of September 30, 2014, are approximately \$8,940,000, and are expected to be paid from future cash flow or unrestricted cash on hand.

During the year ended September 30, 2014, the acute care hospital (Hospital) operations of Lucerne were consolidated into the main building of ORMC and the process for selling the Lucerne facility and land commenced. In January 2014, a developer began negotiations to purchase the Lucerne facility that involves two closings over approximately two years. The sale of the Hospital building is expected to close in early 2015, and the sale of the remaining Lucerne building is expected to close approximately one year later. The Hospital portion of Lucerne has ceased operations, but the remaining building continues operating as a rehabilitation center. Since the sale of both buildings will not be completed within one year of the balance sheet date, the assets are not considered held for sale under ASC 360. The negotiated sale price indicated an impairment condition in January 2014, as the proposed sale price was less than book value. An impairment charge of \$3,170,000 was recognized at that time, and depreciation continues at a lower rate based on the new book value. At September 30, 2014, \$16,453,000 in net book value of Lucerne assets to be sold are included as a component of property and equipment.

The System leases property and equipment for a variety of purposes under operating leases. Operating lease expense is classified as supplies and other expenses and amounted to \$21,777,000, \$20,722,000, and \$17,731,000 for the years ended September 30, 2014, 2013, and 2012, respectively.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 7. Long-Term Debt

Long-term debt consists of the following:

|                                                                                                                                                                                                                          | 2014                  | September 30<br>2013 | 2012         |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|----------------------|--------------|
|                                                                                                                                                                                                                          | <i>(In Thousands)</i> |                      |              |
| <b>Fixed rate hospital revenue bonds – secured</b>                                                                                                                                                                       |                       |                      |              |
| Series 2012A and B – fixed rate plus unamortized premium of \$5,431,000, \$5,625,000 and \$5,818,000 at September 30, 2014, 2013 and 2012, respectively, interest rates from 4.0% to 5.0%, payable through 2043          | \$ 190,306            | \$ 190,500           | \$ 190,693   |
| Series 2009 – fixed rate plus net unamortized premium of \$2,221,000, \$2,405,000, and \$2,589,000 at September 30, 2014, 2013, and 2012, respectively, interest rates from 4.0% to 5.375%, payable through 2027         | 199,811               | 211,805              | 223,189      |
| Series 2008A and B – fixed rate plus net unamortized premium of \$861,000, \$905,000, and \$949,000 at September 30, 2014, 2013, and 2012, respectively, interest rates from 4.0% to 5.25%, payable through 2036         | 144,911               | 146,780              | 148,674      |
| Series 2008C – fixed rate less net unamortized discount of \$1,343,000, \$1,392,000, and \$1,442,000 at September 30, 2014, 2013, and 2012, respectively, interest rates from 5.25% to 5.375%, payable 2029 through 2042 | 78,882                | 78,833               | 78,783       |
| Series 2006B – fixed rate plus unamortized premium of \$593,000, \$618,000, and \$644,000 at September 30, 2014, 2013, and 2012, respectively, interest rates from 4.75% to 5.125%, payable 2034 through 2040            | 75,243                | 75,268               | 75,294       |
| Series 1996A and Series 1996C – fixed rate plus unamortized premium of \$685,000, \$879,000, and \$1,085,000 at September 30, 2014, 2013, and 2012, respectively, interest rate of 6.25%, payable through 2022           | 53,245                | 56,784               | 60,135       |
| <b>Variable rate hospital revenue bonds – secured</b>                                                                                                                                                                    |                       |                      |              |
| Series 2011 – interest rate of 0.95% at September 30, 2014, payable 2027 through 2041                                                                                                                                    | 83,175                | 83,175               | 83,175       |
| Series 2008E – interest rate of 0.05% at September 30, 2014, payable 2015 through 2026                                                                                                                                   | 54,130                | 54,130               | 54,130       |
| <b>Notes payable and other indebtedness</b>                                                                                                                                                                              |                       |                      |              |
| Note Payable to the West Orange Healthcare District – secured, fixed rate issued at par, interest rates from 1.492% to 4.680%, payable through 2027                                                                      | 161,585               | 171,515              | 181,300      |
| Other                                                                                                                                                                                                                    | 972                   | 956                  | 580          |
| Total debt, including premiums and discounts                                                                                                                                                                             | 1,042,260             | 1,069,746            | 1,095,953    |
| Less current portion                                                                                                                                                                                                     | (28,303)              | (26,981)             | (26,017)     |
| Total long-term debt                                                                                                                                                                                                     | \$ 1,013,957          | \$ 1,042,765         | \$ 1,069,936 |

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 7. Long-Term Debt (continued)

Aggregate principal amounts of long-term debt outstanding, excluding premiums and discounts, are due during the following years ending September 30: \$28,303,000 in 2015, \$29,393,000 in 2016, \$30,718,000 in 2017, \$32,321,000 in 2018, \$33,933,000 in 2019 and \$879,144,000 thereafter

#### Master Trust Indenture

Orlando Health is the sole Member of the Obligated Group created under the Master Trust Indenture. The Obligated Group is obligated for the payment of principal and premium, if any, and interest on any outstanding bonds or debt issued under the Master Trust Indenture, and is subject to any other obligation or restriction set forth in any agreement, note, or indenture entered into or issued by the Obligated Group in connection with the issuance of any debt or related obligations issued under the Master Trust Indenture.

An Amended and Restated Master Indenture (Master Indenture), dated as of August 1, 1999, was executed by Orlando Health. All obligations issued under the Master Indenture are equally and ratably secured by (i) a mortgage on substantially all real property and a security interest in certain tangible personal property of Orlando Health pursuant to a Mortgage and Security Agreement, dated as of August 1, 1999, by Orlando Health in favor of the Master Trustee, and (ii) a pledge of the accounts (as defined in Article 9 of the Florida Uniform Commercial Code) and the Gross Revenue of Orlando Health. The Master Indenture provides for specific restrictive covenants, including a debt service coverage requirement. Orlando Health, Inc. is the only member of the Obligated Group under the terms of the Master Indenture and is subject to these covenants. None of Orlando Health's controlled affiliates are members of the Obligated Group. Financial information of the Obligated Group is included in the Supplementary Information appearing on pages 29 and 30.

#### Hospital Revenue Bonds, Series 1996A and C

As of September 30, 2014, \$27,505,000 of the Series 1996A and C bonds remain outstanding, but Orlando Health is no longer the obligor as this portion was refunded.

#### Hospital Revenue Bonds, Series 2011

On September 15, 2011, the Orange County Health Facilities Authority ("Authority") issued \$83,175,000 of variable rate Hospital Revenue Bonds (2011 Bonds) on behalf of Orlando Health. The proceeds from the sale of the 2011 Bonds and \$7,239,000 of remaining 2007A Bonds debt service reserve funds were used to currently refund the 2007A Bonds and pay the costs of issuance of the 2011 Bonds. The 2011 Bonds were issued as tax-exempt, multi-modal bonds, initially operating in bank purchase mode, and privately placed with SunTrust Bank (Bank). As initially issued, the 2011 Bonds bear interest at a variable index interest rate which approximates 68% of 30-day LIBOR, plus 84 basis points. The initial interest rate may be adjusted due to changes in the maximum individual federal income tax rate, and other regulatory changes affecting the cost of the loan to the Bank. The initial interest rate period expires September 15, 2016, at which time the 2011 Bonds may begin to operate in another bank purchase mode or be subject to mandatory tender for purchase. Upon mandatory tender for purchase, Orlando Health may convert to another available interest rate mode. During the initial interest rate period, the 2011 Bonds are subject to optional redemption at the direction of Orlando Health at par on each interest payment date. Interest is payable monthly.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 7. Long-Term Debt (continued)

#### Hospital Revenue Bonds, Series 2012A and 2012B

On May 23, 2012, the Authority issued \$184,875,000 of fixed rate Hospital Revenue Bonds (Series 2012 Bonds) on behalf of Orlando Health. Proceeds were used to pay off a medical office building construction loan (Construction Loan), establish a project fund for the ORMC redesign and redevelopment project, and pay costs of issuance. Separately, the interest rate swap that hedged the risk of interest rate fluctuations on the Construction Loan was terminated. The proceeds of the Series 2012B Bonds were used to repay the Construction Loan on May 23, 2012.

#### Note Payable to the District

On April 1, 2012, Orlando Health Central, Inc. (OHC) issued an \$181,300,000 note payable to the District to finance the acquisition of Health Central. Payment of the note payable is guaranteed by Orlando Health. The guaranty is secured by a note under the Master Trust Indenture which is secured by a mortgage on Orlando Health's real property.

#### Interest Rate Swap Agreements

In an effort to reduce costs of issuance and take advantage of low interest rates in effect at various times, Orlando Health has entered into interest rate swap arrangements that fix the interest rate on portions of variable rate bonds. The notional amounts under interest rate swap agreements hedging bonds are substantially the same as the principal maturities of the respective outstanding bond series. The construction loan swap hedged the majority of the construction loan at the maximum loan amount. Net interest receipts and payments are recognized as an adjustment to interest expense or as capitalized interest during periods of construction. The interest rate swap agreements are not accounted for under hedge accounting criteria. Therefore, changes in the value of these swaps are included in loss on interest rate swap agreements.

##### *2008E Swap*

On June 18, 2008, terms of the then existing 2006A and 2007B swaps were amended to hedge variable rate exposure on the 2008D-G Bonds. In 2009, two of those swaps with notional amounts totaling \$111,295,000 were terminated when the 2008D, F and G Bonds were redeemed. Since December 23, 2009, only the variable interest on the 2008E Bonds is hedged with the remaining swap that has since been referred to as the 2008E swap.

##### *2011 Swaps*

On September 15, 2011, terms of the then existing 2007A1 and A2 swaps were amended to hedge variable rate exposure on the 2011 Bonds. The amended terms are identical to the 2007A1 and A2 swaps, except that there is no insurance, and as a result, collateral was posted in the amount of \$8,793,000, \$3,158,000 and \$19,756,000 at September 30, 2014, 2013 and 2012, respectively, and is included in interest rate swap contract collateral receivable in assets limited to use. There were no settlement payments to or from the counterparty for the amendments.

##### *Construction Loan Swap*

On June 30, 2009, the System entered into a forward-starting floating to fixed interest rate swap agreement to hedge the risk of interest rate fluctuations associated with the majority of the Construction Loan. The Construction Loan Swap was not insured and had no collateral requirements for either party. The Construction Loan Swap was terminated on May 23, 2012, when the Construction Loan was refinanced with the Series 2012B Bonds. The termination payment of \$1,721,000 was paid with cash that was not from proceeds of the Series 2012B Bonds.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 7. Long-Term Debt (continued)

The following summarizes outstanding swap positions as of September 30, 2014:

|                                       | 2008E<br>Swap                            | 2011<br>Swaps                            |
|---------------------------------------|------------------------------------------|------------------------------------------|
|                                       | <i>(Dollars in Thousands)</i>            |                                          |
| Initial notional amount               | \$ 55,000                                | \$ 90,000                                |
| Notional amount at September 30, 2014 | \$ 54,130                                | \$ 90,000                                |
| Current bond or loan hedged           | 2008E Bonds                              | 2011 Bonds                               |
| Original bond or loan hedged          | 2006A Bonds                              | 2007A1A2Bonds                            |
| Maturity date                         | 10/1/2026                                | 10/1/2041                                |
| Fixed rate paid                       | 3.425% <sup>a</sup>                      | 3.860% <sup>a</sup>                      |
| Floating rate received                | 68% <sup>a</sup> 30-day<br>USD-LIBOR-BBA | 68% <sup>a</sup> 30-day<br>USD-LIBOR-BBA |

The following summarizes swap liability positions held during each year recorded within other noncurrent liabilities in the accompanying consolidating balance sheets:

|                                                                                                            | Construction<br>Loan Swap | 2008E<br>Swap | 2011<br>Swap | Total       |
|------------------------------------------------------------------------------------------------------------|---------------------------|---------------|--------------|-------------|
|                                                                                                            | <i>(In Thousands)</i>     |               |              |             |
| Cumulative position at September 30, 2011                                                                  | \$ (2,191)                | \$ (9,764)    | \$ (31,183)  | \$ (43,138) |
| Net gains (losses) during the year ended<br>September 30, 2012                                             | 471                       | (1,040)       | (2,387)      | (2,956)     |
| Cumulative position of terminated swaps at<br>termination date during the year ended<br>September 30, 2012 | 1,720                     | —             | —            | 1,720       |
| Cumulative position at September 30, 2012                                                                  | —                         | (10,804)      | (33,570)     | (44,374)    |
| Net gains during the year ended September 30, 2013                                                         | —                         | 3,622         | 12,578       | 16,200      |
| Cumulative position at September 30, 2013                                                                  | —                         | (7,182)       | (20,992)     | (28,174)    |
| Net gains (losses) during the year ended<br>September 30, 2014                                             | —                         | 212           | (2,726)      | (2,514)     |
| Cumulative position at September 30, 2014                                                                  | \$ —                      | \$ (6,970)    | \$ (23,718)  | \$ (30,688) |

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 7. Long-Term Debt (continued)

#### Interest Costs

During periods of construction, interest costs on construction borrowings are capitalized to the respective property accounts. Capitalized interest is reduced by earnings on the investments held by the bond trustee for construction.

Capitalized interest costs amounted to \$8,533,000, \$7,364,000, and \$2,071,000 for the years ended September 30, 2014, 2013, and 2012, respectively.

The total of interest cost expensed and capitalized approximates interest paid.

#### Fair Value

The estimated fair value of the System's long-term debt was approximately \$1,190,345,000, \$1,103,956,000, and \$1,229,885,000 at September 30, 2014, 2013, and 2012, respectively.

### 8. Line of Credit

Orlando Health has \$10,000,000 available under a line of credit with a local bank. At September 30, 2014, none of the available line of credit had been drawn. Interest on the line of credit is based on LIBOR, adjusted monthly and payable quarterly.

### 9. Employee Retirement Plans

The System has defined contribution retirement plans. Certain employees of the System (including OHC effective April 1, 2012) are eligible to participate in 401a and 403b plans, and certain PAL employees are eligible to participate in a 401k plan (effective January 1, 2012). Most plan participants may elect to contribute up to the lesser of \$17,500 or 50% of their annual compensation. For most plan participants, upon completion of one year of continuous service and having attained age 18, the System contributes 1.25% (3% for OHC participants) of the participants' compensation plus 50% of the participants' contributions up to 3% of the participant's compensation. The System's expense under the employee retirement plans amounted to \$24,267,000, \$23,864,000, and \$21,503,000 for the years ended September 30, 2014, 2013, and 2012, respectively.

### 10. Malpractice Insurance

The System is self-insured for medical malpractice risk not covered under a commercial malpractice policy. Losses are accrued based on estimates provided by the System's consulting actuary, and are based on actuarial assumptions that incorporate the System's past experience and other considerations, including the nature of each claim or incident, and relevant trends. The accrued liability for self-insured claims amounted to \$107,746,000, \$91,190,000, and \$108,918,000 at September 30, 2014, 2013, and 2012, respectively, of which \$21,549,000, \$18,238,000, and \$21,784,000 are included in other current liabilities. Insurance recovery receivables totaled \$9,164,000, \$8,776,000, and \$14,854,000 at September 30, 2014, 2013, and 2012, respectively, of which \$7,331,000, \$7,021,000, and \$11,883,000 is included in other assets at September 30, 2014, 2013, and 2012, respectively, and \$1,833,000, \$1,755,000, and \$2,971,000 is included in other current assets at September 30, 2014, 2013, and 2012, respectively. The System has on deposit, in a revocable trust, cash and investments totaling \$83,263,000, \$80,226,000, and \$80,797,000 at September 30, 2014, 2013, and 2012, respectively, to be used for the payment of self-insured claims in the future. Medical malpractice expense of \$31,753,000, \$17,734,000, and \$19,999,000 for the years ended September 30, 2014, 2013, and 2012, respectively, is included in supplies and other expenses.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 10. Malpractice Insurance (continued)

For claims occurring after April 1, 2012, OHC is covered under the System's medical malpractice policy and self-insured malpractice fund. Any liabilities associated with the operations of OHC subsequent to April 1, 2012, are included in the amounts noted above. The West Orange Healthcare District (District) has retained the medical malpractice liability and has funded a self-insured reserve for Health Central events occurring prior to closing of the Health Central transaction and has retained a fund to pay such liabilities. The District is a governmental entity and is protected to a large extent by sovereign immunity protection against liability claims. The System is not liable for any Health Central-related events occurring prior to April 1, 2012.

### 11. Commitments

The System leases equipment and space under operating leases with various lease terms. Aggregate future minimum lease payments, anticipated future lease payments on optional renewals, and estimated variable costs under these leases total \$108,073,000 and are payable during the following years ending September 30: \$20,283,000 in 2015, \$20,832,000 in 2016, \$20,988,000 in 2017, \$19,488,000 in 2018, \$14,503,000 in 2019, and \$11,979,000 thereafter. On September 1, 2011, the System employed a group of physicians and entered into employment agreements with the physicians for a period of seven years. The expected minimum payments remaining under the employment agreements are approximately \$25,380,000 at September 30, 2014.

### 12. Acquisitions

#### Surgical Center Acquisition

On June 11, 2014, the Corporation invested approximately \$1,410,000 in Orlando Health/USP Surgery Centers, L.L.C. (OHUSP), an entity formed in December 2013, in which the Corporation holds a 50.1% interest. OHUSP then purchased a 51.0% interest in University Surgical Center, Ltd. (UCS). UCS is the owner of an outpatient surgery center, which is its only operation. The Corporation effectively now owns a 25.6% interest in the outpatient surgery center. Since the Corporation owns a controlling interest in OHUSP, all of its assets, liabilities, equity, and approximately four months of operations are included in these consolidated financial statements. The opening balance sheet of OHUSP includes \$5,240,000 in total assets (of which \$4,211,000 is goodwill), \$1,417,000 of liabilities (including \$1,017,000 of redeemable non-controlling interest), and \$3,823,000 of unrestricted net assets (of which \$1,009,000 is non-redeemable non-controlling interest).

#### Physician Associates LLC Acquisition

On December 31, 2012, the Corporation, through its Controlled Affiliate, Healthnet Services, Inc. (Healthnet) acquired all of the members' interests in Physician Associates LLC (PAL) and the practice management assets of PA Management LLC (PAM). PAL employs 91 physicians, mostly primary care physicians and obstetricians who work in locations throughout the Corporation's primary market area. PAM provided management services to PAL, however, PAM operations were consolidated into PAL as of the acquisition date. Most of the employed physicians were members of PAL and PAM. The transaction was accounted for under the acquisition method under ASU 2010-07.

The members' interests in PAL were purchased for approximately \$12,722,000 and the PAM practice management assets were purchased for approximately \$30,600,000. The adjusted value of total assets purchased was \$54,271,000 and liabilities assumed was \$10,949,000 as of December 31, 2012.

Except for \$2,623,000 in expenses associated with the purchase during the year ended September 30, 2013, there were no other effects of this transaction on revenues, expenses or unrestricted net assets as of September 30, 2014. PAL guarantees \$21,750,000 in debt of four entities which own buildings that are leased to PAL for PAL's operations.

Orlando Health, Inc. and Controlled Affiliates

Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

**12. Acquisitions (continued)**

Amounts attributed to PAL and included in these consolidated financial statements:

|                                               | Year Ended September 30 |           |      |
|-----------------------------------------------|-------------------------|-----------|------|
|                                               | 2014                    | 2013      | 2012 |
|                                               | <i>(In Thousands)</i>   |           |      |
| Total unrestricted revenues and other support | \$ 83,084               | \$ 54,637 | \$ — |
| Changes in unrestricted net assets            | 3,372                   | (9,228)   | —    |

Pro forma consolidated amounts of the System as though PAL was included from the beginning of the periods presented (unaudited):

|                                               | Year Ended September 30 |              |              |
|-----------------------------------------------|-------------------------|--------------|--------------|
|                                               | 2014                    | 2013         | 2012         |
|                                               | <i>(In Thousands)</i>   |              |              |
| Total unrestricted revenues and other support | \$ 2,118,601            | \$ 1,955,079 | \$ 1,899,853 |
| Changes in unrestricted net assets            | 175,971                 | 35,511       | 81,852       |

**Health Central Acquisition**

On April 1, 2012, the System, through a Controlled Affiliate, Orlando Health Central, Inc. (OHC), acquired substantially all of the assets and assumed a majority of the liabilities of the District in exchange for a note obligating OHC to pay the District \$181,300,000. The transaction was accounted for under the acquisition method under ASU 2010-07. There was no contribution, gain, or goodwill resulting from the purchase price allocation. Prior to the acquisition, the District owned and operated a 171-bed acute care hospital known as Health Central, a 228-bed skilled nursing facility known as Health Central Park, other outpatient clinics, and physician practices in communities just west of Orlando, Florida (collectively referred to as “Health Central”). Health Central’s hospital campus includes an approximately 87,000 square foot medical office building housing practicing physicians. The District is a political subdivision of the State of Florida established to serve West Orange County that owned the hospital and other healthcare facilities known as Health Central.

Health Central’s market generally is west of Orlando Health’s downtown campus and overlaps with markets served by Orlando Health. Orlando Health and Health Central have collaborated for many years on certain clinical activities and the District has been a member of the group purchasing organization sponsored by Orlando Health. As a result of the acquisition, Orlando Health increased its market share in its primary service area and expanded its service line offerings by including Health Central in its mission of improving quality, integrating with physicians and enhancing health care services for the community. As part of the agreement, during the 15-year period beginning April 1, 2012, the System and OHC commit to a level of capital investment in OHC that will preserve and appropriately maintain the assets of OHC. Generally, over rolling five-year periods, the System and OHC agree to capital investments equal to the greater of 40% of operating income before interest, income tax, depreciation and amortization, or the capital spending ratio of a hospital with a Moody’s rating closest to the rating category to which OHC’s days cash on hand and operating cash flow margin correspond.

Including the OHC note in the amount of \$181,300,000 payable to the District and the valuation of purchased assets and liabilities assumed as of April 1, 2012, OHC’s initial balance sheet was comprised of \$195,705,000 in total assets, \$45,020,000 in current assets and \$14,405,000 in current liabilities.

# Orlando Health, Inc. and Controlled Affiliates

## Notes to Consolidated Financial Statements (continued)

September 30, 2014, 2013 and 2012

### 12. Acquisitions (continued)

The following tables display Health Central activity that is included in the accompanying consolidated financial statements during the years ended September 30, 2014, 2013, and 2012, and pro forma consolidated amounts as if Health Central was included in the consolidated financial statements since the beginning of the year ended September 30, 2012

Amounts attributed to Health Central and included in these consolidated financial statements:

|                                               | Year Ended September 30 |            |           |
|-----------------------------------------------|-------------------------|------------|-----------|
|                                               | 2014                    | 2013       | 2012      |
|                                               | <i>(In Thousands)</i>   |            |           |
| Total unrestricted revenues and other support | \$ 205,473              | \$ 188,788 | \$ 79,723 |
| Changes in unrestricted net assets            | 27,702                  | 17,848     | (668)     |
| Changes in temporarily restricted net assets  | 31                      | 89         | —         |

Pro forma consolidated amounts of the System as though Health Central was included from the beginning of the periods presented (unaudited):

|                                               | Year Ended September 30 |              |              |
|-----------------------------------------------|-------------------------|--------------|--------------|
|                                               | 2014                    | 2013         | 2012         |
|                                               | <i>(In Thousands)</i>   |              |              |
| Total unrestricted revenues and other support | \$ 2,118,601            | \$ 1,934,074 | \$ 1,985,186 |
| Changes in unrestricted net assets            | 175,971                 | 36,695       | 84,016       |
| Changes in temporarily restricted net assets  | 1,592                   | 2,856        | 11,864       |
| Changes in permanently restricted net assets  | 1                       | 18           | 26           |

### 13. Subsequent Events

In preparing these consolidated financial statements, the System has evaluated events and transactions for potential recognition and disclosure through December 2, 2014, the date the consolidated financial statements were available to be issued. On November 7, 2014, the Corporation's Board of Directors approved an investment of \$4,500,000 to help fund an \$18,300,000 project to construct an additional patient bed tower located at Health Central. On November 26, 2014, the District committed to grant \$13,800,000 for this project, in addition to the \$25,000,000 Health Central Project grant. On November 21, 2014, the System entered into a joint venture agreement with an unrelated party to purchase five imaging centers. The agreement is effective December 1, 2014, and the System is expected to invest \$1,530,000 for a 51% interest in the venture. The venture is expected to receive an \$8,500,000 seven year bank loan, of which 51% will be guaranteed by the Corporation. The venture is also expected to receive a line of credit with a bank of \$4,500,000 of which the Corporation will guarantee 51%. The venture is expected to purchase the imaging centers for \$11,500,000 in cash.

## Supplementary Information

# Orlando Health, Inc. and Controlled Affiliates

## Consolidating Balance Sheet

September 30, 2014

(In Thousands)

|                                                     | Consolidated | Eliminations | Obligated Group | Orlando Health Central | Other Controlled Affiliates |
|-----------------------------------------------------|--------------|--------------|-----------------|------------------------|-----------------------------|
| <b>Assets</b>                                       |              |              |                 |                        |                             |
| <b>Current assets</b>                               |              |              |                 |                        |                             |
| Cash and cash equivalents                           | \$ 98,269    | \$ —         | \$ 65,631       | \$ 12,488              | \$ 20,150                   |
| Short-term investments                              | 198,999      | —            | 198,999         | —                      | —                           |
| Assets limited as to use                            | 53,957       | —            | 53,957          | —                      | —                           |
| Accounts receivable, net                            | 265,215      | —            | 219,013         | 26,222                 | 19,980                      |
| Other receivables                                   | 28,682       | (12,012)     | 20,494          | 930                    | 19,270                      |
| Other current assets                                | 53,080       | —            | 47,210          | 2,566                  | 3,304                       |
| Total current assets                                | 698,202      | (12,012)     | 605,304         | 42,206                 | 62,704                      |
| <b>Assets limited as to use</b>                     |              |              |                 |                        |                             |
| Debt service and reserve funds held by bond trustee | 55,560       | —            | 55,560          | —                      | —                           |
| Interest rate swap contract collateral receivable   | 8,793        | —            | 8,793           | —                      | —                           |
| Designated by board for malpractice self-insurance  | 83,263       | —            | 83,263          | —                      | —                           |
|                                                     | 147,616      | —            | 147,616         | —                      | —                           |
| Less amount required to meet current obligations    | (53,957)     | —            | (53,957)        | —                      | —                           |
|                                                     | 93,659       | —            | 93,659          | —                      | —                           |
| Long-term investments – unrestricted                | 574,880      | —            | 502,114         | 72,766                 | —                           |
| Long-term investments – restricted                  | 71,997       | —            | —               | —                      | 71,997                      |
| Investments in related parties                      | 24,520       | (36,861)     | 13,208          | —                      | 48,173                      |
| Other assets                                        | 160,722      | (108,289)    | 191,503         | 498                    | 77,010                      |
| Property and equipment, net                         | 1,164,713    | —            | 1,026,795       | 115,661                | 22,257                      |
| Total assets                                        | \$ 2,788,693 | \$ (157,162) | \$ 2,432,583    | \$ 231,131             | \$ 282,141                  |
| <b>Liabilities and net assets</b>                   |              |              |                 |                        |                             |
| <b>Current liabilities</b>                          |              |              |                 |                        |                             |
| Accounts payable and accrued expenses               | \$ 196,112   | \$ —         | \$ 153,455      | \$ 20,565              | \$ 22,092                   |
| Other current liabilities                           | 60,398       | (12,109)     | 55,732          | 3,979                  | 12,796                      |
| Current portion of long-term debt                   | 28,303       | —            | 17,952          | 10,115                 | 236                         |
| Total current liabilities                           | 284,813      | (12,109)     | 227,139         | 34,659                 | 35,124                      |
| Long-term debt, less current portion                | 1,013,957    | —            | 862,207         | 151,470                | 280                         |
| Accrued malpractice claims                          | 86,197       | —            | 86,197          | —                      | —                           |
| Other noncurrent liabilities                        | 53,750       | (23,606)     | 47,516          | —                      | 29,840                      |
| Total liabilities                                   | 1,438,717    | (35,715)     | 1,223,059       | 186,129                | 65,244                      |
| <b>Net assets</b>                                   |              |              |                 |                        |                             |
| <b>Unrestricted</b>                                 |              |              |                 |                        |                             |
| Orlando Health, Inc. and Controlled Affiliates      | 1,257,067    | (36,861)     | 1,131,481       | 44,882                 | 117,565                     |
| Noncontrolling interest in Controlled Affiliates    | 2,473        | —            | —               | —                      | 2,473                       |
| Total unrestricted                                  | 1,259,540    | (36,861)     | 1,131,481       | 44,882                 | 120,038                     |
| Temporarily restricted                              | 87,971       | (82,509)     | 77,404          | 120                    | 92,956                      |
| Permanently restricted                              | 2,465        | (2,077)      | 639             | —                      | 3,903                       |
| Total net assets                                    | 1,349,976    | (121,447)    | 1,209,524       | 45,002                 | 216,897                     |
| Total liabilities and net assets                    | \$ 2,788,693 | \$ (157,162) | \$ 2,432,583    | \$ 231,131             | \$ 282,141                  |

# Orlando Health, Inc. and Controlled Affiliates

## Consolidating Statement of Operations

Year Ended September 30, 2014

(In Thousands)

|                                                                                    | Consolidated | Eliminations | Obligated Group | Orlando Health Central | Other Controlled Affiliates |
|------------------------------------------------------------------------------------|--------------|--------------|-----------------|------------------------|-----------------------------|
| <b>Unrestricted revenues and other support</b>                                     |              |              |                 |                        |                             |
| Net patient service revenue (net of contractual allowances and discounts)          | \$ 2,130,900 | \$ —         | \$ 1,663,379    | \$ 231,851             | \$ 235,670                  |
| Provision for bad debts                                                            | (120,019)    | —            | (72,828)        | (34,839)               | (12,352)                    |
| Net patient service revenue less provision for bad debts                           | 2,010,881    | —            | 1,590,551       | 197,012                | 223,318                     |
| Other revenue                                                                      | 103,668      | (43,264)     | 81,242          | 8,461                  | 57,229                      |
| Net assets released from restrictions                                              | 4,052        | (19,117)     | 3,950           | —                      | 19,219                      |
| Total unrestricted revenues and other support                                      | 2,118,601    | (62,381)     | 1,675,743       | 205,473                | 299,766                     |
| <b>Expenses</b>                                                                    |              |              |                 |                        |                             |
| Salaries and benefits                                                              | 1,112,691    | —            | 719,723         | 95,064                 | 297,904                     |
| Supplies and other                                                                 | 695,579      | (51,160)     | 598,121         | 66,705                 | 81,913                      |
| Professional fees                                                                  | 34,465       | (5,843)      | 27,318          | 2,722                  | 10,268                      |
| Depreciation and amortization                                                      | 103,356      | —            | 88,866          | 9,040                  | 5,450                       |
| Impairment                                                                         | 3,170        | —            | 3,170           | —                      | —                           |
| Interest                                                                           | 42,060       | —            | 35,688          | 6,344                  | 28                          |
| Total expenses                                                                     | 1,991,321    | (57,003)     | 1,472,886       | 179,875                | 395,563                     |
| Income (loss) from operations                                                      | 127,280      | (5,378)      | 202,857         | 25,598                 | (95,797)                    |
| <b>Nonoperating gains and losses</b>                                               |              |              |                 |                        |                             |
| Investment income                                                                  | 36,494       | —            | 31,183          | 2,104                  | 3,207                       |
| Loss on interest rate swap agreements                                              | (2,514)      | —            | (2,514)         | —                      | —                           |
| Nonoperating gains, net                                                            | 33,980       | —            | 28,669          | 2,104                  | 3,207                       |
| Excess (deficiency) of revenues, other support, and gains over expenses and losses | \$ 161,260   | \$ (5,378)   | \$ 231,526      | \$ 27,702              | \$ (92,590)                 |

# Orlando Health, Inc. and Controlled Affiliates

## Orlando Health Central, Inc. Consolidating Balance Sheet

September 30, 2014

(In Thousands)

|                                       | Orlando<br>Health<br>Central | Health<br>Central | Health<br>Central<br>Park | Other<br>Non-Hospital<br>Health<br>Services |
|---------------------------------------|------------------------------|-------------------|---------------------------|---------------------------------------------|
| <b>Assets</b>                         |                              |                   |                           |                                             |
| Current assets                        |                              |                   |                           |                                             |
| Cash and cash equivalents             | \$ 12,488                    | \$ 10,815         | \$ 1,746                  | \$ (73)                                     |
| Accounts receivable, net              | 26,222                       | 20,402            | 4,020                     | 1,800                                       |
| Other receivables                     | 930                          | 854               | 76                        | —                                           |
| Other current assets                  | 2,566                        | 2,505             | 56                        | 5                                           |
| Total current assets                  | 42,206                       | 34,576            | 5,898                     | 1,732                                       |
| Long-term investments – unrestricted  | 72,766                       | 72,766            | —                         | —                                           |
| Other assets                          | 498                          | 498               | —                         | —                                           |
| Property and equipment, net           | 115,661                      | 106,690           | 8,971                     | —                                           |
| Total assets                          | <u>\$ 231,131</u>            | <u>\$ 214,530</u> | <u>\$ 14,869</u>          | <u>\$ 1,732</u>                             |
| <b>Liabilities and net assets</b>     |                              |                   |                           |                                             |
| Current liabilities                   |                              |                   |                           |                                             |
| Accounts payable and accrued expenses | \$ 20,565                    | \$ 19,246         | \$ 981                    | \$ 338                                      |
| Other current liabilities             | 3,979                        | 3,364             | 615                       | —                                           |
| Current portion of long-term debt     | 10,115                       | 10,115            | —                         | —                                           |
| Total current liabilities             | 34,659                       | 32,725            | 1,596                     | 338                                         |
| Long-term debt, less current portion  | 151,470                      | 151,470           | —                         | —                                           |
| Total liabilities                     | 186,129                      | 184,195           | 1,596                     | 338                                         |
| Net assets                            |                              |                   |                           |                                             |
| Unrestricted                          | 44,882                       | 30,215            | 13,273                    | 1,394                                       |
| Temporarily restricted                | 120                          | 120               | —                         | —                                           |
| Total net assets                      | 45,002                       | 30,335            | 13,273                    | 1,394                                       |
| Total liabilities and net assets      | <u>\$ 231,131</u>            | <u>\$ 214,530</u> | <u>\$ 14,869</u>          | <u>\$ 1,732</u>                             |

Orlando Health, Inc. and Controlled Affiliates

Orlando Health Central, Inc. Consolidating Statement of Operations

Year Ended September 30, 2014

(In Thousands)

|                                                                           | Orlando<br>Health<br>Central | Health<br>Central | Health<br>Central<br>Park | Other<br>Non-Hospital<br>Health<br>Services |
|---------------------------------------------------------------------------|------------------------------|-------------------|---------------------------|---------------------------------------------|
| <b>Unrestricted revenues and other support</b>                            |                              |                   |                           |                                             |
| Net patient service revenue (net of contractual allowances and discounts) | \$ 231,851                   | \$ 178,481        | \$ 21,117                 | \$ 32,253                                   |
| Provision for bad debts                                                   | (34,839)                     | (21,887)          | (604)                     | (12,348)                                    |
| Net patient service revenue less provision for bad debts                  | 197,012                      | 156,594           | 20,513                    | 19,905                                      |
| Other revenue                                                             | 8,461                        | 7,272             | 41                        | 1,148                                       |
| Total unrestricted revenues and other support                             | 205,473                      | 163,866           | 20,554                    | 21,053                                      |
| <b>Expenses</b>                                                           |                              |                   |                           |                                             |
| Salaries and benefits                                                     | 95,064                       | 73,627            | 10,975                    | 10,462                                      |
| Supplies and other                                                        | 66,705                       | 50,887            | 8,226                     | 7,592                                       |
| Professional fees                                                         | 2,722                        | 2,065             | 28                        | 629                                         |
| Depreciation and amortization                                             | 9,040                        | 8,151             | 398                       | 491                                         |
| Interest                                                                  | 6,344                        | 6,344             | —                         | —                                           |
| Total expenses                                                            | 179,875                      | 141,074           | 19,627                    | 19,174                                      |
| Income from operations                                                    | 25,598                       | 22,792            | 927                       | 1,879                                       |
| <b>Nonoperating gains and losses</b>                                      |                              |                   |                           |                                             |
| Investment income                                                         | 2,104                        | 2,104             | —                         | —                                           |
| Nonoperating gains, net                                                   | 2,104                        | 2,104             | —                         | —                                           |
| Excess of revenues other support, and gains over expenses and losses      | \$ 27,702                    | \$ 24,896         | \$ 927                    | \$ 1,879                                    |