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Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1

Briefly describe the organization’s mission

TO INCREASE THE QUALITY OF LIFE OF THE EASTERN BAND OF CHEROKEE INDIANS AND STRENGTHEN THE WESTERN NORTH CAROLINA REGION

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

Yes

No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

Yes

No

If "Yes," describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a

(Code) (Expenses \$ 5,169,065 including grants of \$ 4,018,633) (Revenue \$ 0)

THE CHEROKEE PRESERVATION FOUNDATION IS A 501(C)(3) PUBLICLY SUPPORTED ORGANIZATION THAT ACCOMPLISHES ITS EXEMPT PURPOSE AND MISSION AS A GRANTMAKER, CONVENER, PARTNERSHIP BROKER AND COMMUNITY BUILDER PLEASE SEE OUR EXTENDED STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS IN SCHEDULE O

4b

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4c

(Code) (Expenses \$ including grants of \$) (Revenue \$)

4d

Other program services (Describe in Schedule O)

(Expenses \$ including grants of \$) (Revenue \$)

4e

Total program service expenses ▶ 5,169,065

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8 Yes	
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b	No
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	No
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If so, complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

☐

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	25	
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	0	
1c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?		Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	12	
2b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).		Yes	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year?			No
3b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.			
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			No
4b If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			No
5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			No
5c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			No
6b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			
7 Organizations that may receive deductible contributions under section 170(c).			
7a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?			No
7b If "Yes," did the organization notify the donor of the value of the goods or services provided?			
7c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			No
7d If "Yes," indicate the number of Forms 8282 filed during the year.			
7e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			No
7f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			No
7g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			
7h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			
8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
9 Sponsoring organizations maintaining donor advised funds.			
9a Did the organization make any taxable distributions under section 4966?			
9b Did the organization make a distribution to a donor, donor advisor, or related person?			
10 Section 501(c)(7) organizations. Enter			
10a Initiation fees and capital contributions included on Part VIII, line 12.			
10b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.			
11 Section 501(c)(12) organizations. Enter			
11a Gross income from members or shareholders.			
11b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).			
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?			
12b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.			
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
13a Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.			
13b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.			
13c Enter the amount of reserves on hand.			
14a Did the organization receive any payments for indoor tanning services during the tax year?			No
14b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.			

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed▶NC
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☒ Another's website ☒ Upon request ☐ Other (explain in Schedule O)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶DEBORAH GRANT 71 JOHN CROWE HILL ROAD CHEROKEE, NC 28719 (828) 497-5550

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid

List all of the organization's **current** key employees, if any See instructions for definition of "key employee "

List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
(1) LUKE HYDE CHAIRMAN	2 00	X		X				0	0	0
(2) JANELL RATTLER BOARD MEMBER	1 00	X		X				0	0	0
(3) BILL BOYUM BOARD MEMBER	1 00	X		X				0	0	0
(4) MICHELL HICKS BOARD MEMBER	1 00	X						0	0	0
(5) JIM OWLE BOARD MEMBER	1 00	X						0	0	0
(6) DONNA TIPTON ROGERS BOARD MEMBER	1 00	X						0	0	0
(7) MORGAN CRISP BOARD MEMBER	1 00	X						0	0	0
(8) LAWANDA NATIONS BOARD MEMBER	1 00	X						0	0	0
(9) RONNIE BEALE BOARD MEMBER	1 00	X						0	0	0
(10) BILL GIBSON BOARD MEMBER	1 00	X						0	0	0
(11) WANDA LAWLESS BOARD MEMBER	1 00	X						0	0	0
(12) MARY JANE FERGUSON BOARD MEMBER	1 00	X						0	0	0
(13) JAY EAGLEMAN BOARD MEMBER	1 00	X						0	0	0
(14) TERRI HENRY BOARD MEMBER	1 00	X						0	0	0
(15) BARBARA VICKNAIR BOARD MEMBER	1 00	X						0	0	0
(16) SUSAN JENKINS EXECUTIVE DIRECTOR	50 00			X				88,964	0	12,667
(17) ANNETTE CLAPSADDLE EXECUTIVE DIRECTOR	50 00			X				116,783	0	31,127

Part VII

1b	Sub-Total			
c	Total from continuation sheets to Part VII, Section A			
d	Total (add lines 1b and 1c)	311,831	0	87,984

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization: 2

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	Yes
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►0

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns 1a				
	b	Membership dues 1b				
	c	Fundraising events 1c				
	d	Related organizations 1d				
	e	Government grants (contributions) 1e	7,500,000			
	f	All other contributions, gifts, grants, and similar amounts not included above 1f	925			
	g	Noncash contributions included in lines 1a-1f \$				
	h	Total. Add lines 1a-1f	7,500,925			
Program Service Revenue	2a	Business Code				
	b					
	c					
	d					
	e					
	f	All other program service revenue				
	g	Total. Add lines 2a-2f				
	Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)	563,009		
4		Income from investment of tax-exempt bond proceeds				
5		Royalties				
6a		Gross rents	(i) Real	(ii) Personal		
b		Less rental expenses				
c		Rental income or (loss)				
d		Net rental income or (loss)				
7a		Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other		
b		Less cost or other basis and sales expenses				
c		Gain or (loss)				
d		Net gain or (loss)				
8a		Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18	a			
b		Less direct expenses b				
c		Net income or (loss) from fundraising events				
9a		Gross income from gaming activities See Part IV, line 19	a			
b		Less direct expenses b				
c		Net income or (loss) from gaming activities				
10a		Gross sales of inventory, less returns and allowances	a			
b		Less cost of goods sold b				
c		Net income or (loss) from sales of inventory				
	Miscellaneous Revenue	Business Code				
11a						
b						
c						
d	All other revenue					
e	Total. Add lines 11a-11d					
12	Total revenue. See Instructions	8,063,934	0	0	563,009	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.	3,989,238	3,989,238		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22.	29,395	29,395		
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.				
4	Benefits paid to or for members.				
5	Compensation of current officers, directors, trustees, and key employees.	256,654	166,825	89,829	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).				
7	Other salaries and wages.	393,507	363,609	29,898	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	62,448	50,327	12,121	
9	Other employee benefits.	125,489	101,133	24,356	
10	Payroll taxes.	44,016	35,473	8,543	
11	Fees for services (non-employees):				
a	Management.				
b	Legal.	69		69	
c	Accounting.	21,700		21,700	
d	Lobbying.				
e	Professional fundraising services. See Part IV, line 17.				
f	Investment management fees.				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	36,811	23,043	13,768	
12	Advertising and promotion.				
13	Office expenses.	92,781	72,449	20,332	
14	Information technology.				
15	Royalties.				
16	Occupancy.	32,893	28,022	4,871	
17	Travel.	26,699	22,694	4,005	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials.				
19	Conferences, conventions, and meetings.	13,372	11,366	2,006	
20	Interest.				
21	Payments to affiliates.				
22	Depreciation, depletion, and amortization.	23,070	19,653	3,417	
23	Insurance.	6,370	2,345	4,025	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):				
a	ECONOMIC DEVELOPMENT	136,390	136,390		
b	GRANTEE COMMUNICATIONS	72,018	72,018		
c	EMERGING PROGRAMMING OP	26,349	26,349		
d	JONES-BOWMAN LEADERSHIP	11,790	11,790		
e	All other expenses	6,946	6,946		
25	Total functional expenses. Add lines 1 through 24e.	5,408,005	5,169,065	238,940	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ☐ if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing			78,300	1	78,499
	2	Savings and temporary cash investments			6,242,217	2	5,938,755
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			421,731	4	12,370
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L				5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L				6	
	7	Notes and loans receivable, net				7	
	8	Inventories for sale or use				8	
	9	Prepaid expenses and deferred charges			372,920	9	356,893
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	361,740			
	b	Less accumulated depreciation	10b	198,543	73,220	10c	163,197
	11	Investments—publicly traded securities			15,884,908	11	19,774,255
	12	Investments—other securities See Part IV, line 11				12	
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11				15	
	16	Total assets. Add lines 1 through 15 (must equal line 34)			23,073,296	16	26,323,969
Liabilities	17	Accounts payable and accrued expenses			131,385	17	127,217
	18	Grants payable			4,278,029	18	3,521,868
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D				21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrelated third parties				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D				25	
	26	Total liabilities. Add lines 17 through 25			4,409,414	26	3,649,085
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets			18,663,882	27	22,674,884
	28	Temporarily restricted net assets				28	
	29	Permanently restricted net assets				29	
	Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds				30	
	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other funds				32	
	33	Total net assets or fund balances			18,663,882	33	22,674,884
	34	Total liabilities and net assets/fund balances			23,073,296	34	26,323,969

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	8,063,934
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,408,005
3	Revenue less expenses Subtract line 2 from line 1	3	2,655,929
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	18,663,882
5	Net unrealized gains (losses) on investments	5	1,255,077
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	99,996
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	22,674,884

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		No
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

SCHEDULE A

(Form 990 or 990EZ)

Department of the
Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization CHEROKEE PRESERVATION FOUNDATION INC	Employer identification number 56-2272253
--	--

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state _____
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)
- 9

☐

An organization that normally receives (1) more than 33¹/₃% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33¹/₃% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)
- 10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Non-functionally integrated

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i)

A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii)

A family member of a person described in (i) above?

(iii)

A 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	6,731,922	6,884,805	6,681,820	7,502,514	7,500,925	35,301,986
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	6,731,922	6,884,805	6,681,820	7,502,514	7,500,925	35,301,986
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						35,301,986

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4	6,731,922	6,884,805	6,681,820	7,502,514	7,500,925	35,301,986
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	254,133	301,580	310,792	557,518	563,009	1,987,032
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)			10,000			10,000
11 Total support (Add lines 7 through 10)						37,299,018
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						▶

Section C. Computation of Public Support Percentage		
14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	14	94 650 %
15 Public support percentage for 2012 Schedule A, Part II, line 14	15	95 300 %
16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	▶	
b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	▶	
17a 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	▶	
b 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	▶	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	▶	

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2012 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶		

Part IV **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation	
------------------	-------------	--

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b**
▶ **Attach to Form 990.** ▶ **See separate instructions.** ▶ **Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.**

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Employer identification number
56-2272253

Part I

Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No	

Part II

Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4

Number of states where property subject to conservation easement is located ▶ _____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

(ii) Assets included in Form 990, Part X

▶ \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

b

Assets included in Form 990, Part X

▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

- 3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a

☒ Public exhibition

b

☐ Scholarly research

c

☒ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other
- 4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☒ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII and complete the following table
- | | |
|----|--------|
| | Amount |
| 1c | |
| 1d | |
| 1e | |
| 1f | |

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance
- 2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	15,884,908	13,350,923	9,853,169	9,247,798	7,583,038
b Contributions	2,096,000	611,000	1,500,000	685,000	760,000
c Net investment earnings, gains, and losses	1,792,196	1,922,985	1,997,754	-79,629	941,146
d Grants or scholarships					25,797
e Other expenditures for facilities and programs					10,589
f Administrative expenses					
g End of year balance	19,773,104	15,884,908	13,350,923	9,853,169	9,247,798

- 2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a

Board designated or quasi-endowment

100 000 %
- b

Permanent endowment
- c

Temporarily restricted endowment

The percentages in lines 2a, 2b, and 2c should equal 100%
- 3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by
- (i) unrelated organizations

3a(i)

No

(ii) related organizations

3a(ii)

No
- b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b
- 4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		238,468	130,884	107,584
e Other		123,272	67,659	55,613
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				163,197

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	9,319,011
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	1,255,077
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	1,255,077
3	Subtract line 2e from line 1	3	8,063,934
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	0
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	8,063,934

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	5,308,009
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	
e	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	5,308,009
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII)	4b	99,996
c	Add lines 4a and 4b	4c	99,996
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	5,408,005

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART III, LINE 4	THE ORGANIZATION MAINTAINS ITS COLLECTION TO HELP PRESERVE CULTURAL ARTWORK FOR FUTURE GENERATIONS TO ENJOY
PART V, LINE 4	THE ENDOWMENT FUND REPRESENTS AMOUNTS SET ASIDE IN A LONG-TERM INVESTMENT FUND. THE OBJECTIVE OF THE FUND IS TO EMPHASIZE LONG-TERM GROWTH OF CAPITAL AND TO BUILD A CORPUS THAT WILL HELP SUSTAIN THE FOUNDATION'S OPERATIONS IN THE FUTURE. THE FUND IS NOT REPORTED AS RESTRICTED SINCE THERE ARE NO DONOR-IMPOSED STIPULATIONS INCLUDED IN THE ENDOWMENT FUND INVESTMENT PORTFOLIO. ARE MONIES DESIGNATED FOR TWO LEADERSHIP AWARD FUNDS. THE OBJECTIVE OF THE FUNDS IS TO EMPHASIZE SHORT-TERM GROWTH OF CAPITAL, WHILE SIMULTANEOUSLY PROTECTING THE CORPUS FROM THE EFFECTS OF INFLATION, TO ALLOW FOR THE AWARDING OF ANNUAL LEADERSHIP AWARDS. THE FUNDS ARE NOT REPORTED AS RESTRICTED SINCE THERE ARE NO DONOR-IMPOSED STIPULATIONS.
PART X, LINE 2	THE FOUNDATION HAS BEEN DETERMINED TO BE EXEMPT FROM TAXATION UNDER INTERNAL REVENUE CODE (IRC) SECTION 501(C)(3) AND IS EXEMPT FROM FEDERAL INCOME TAXES PURSUANT TO SECTION 501(A) OF THE IRC.
PART XII, LINE 4B - OTHER ADJUSTMENTS	RETURN OF PRIOR GRANTS 99,996

[illegible]

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Employer identification number
56-2272253

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 25

3 Enter total number of other organizations listed in the line 1 table

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) JONES-BOWMAN LEADERSHIP AWARD	11	29,395			

Part IV

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
PART I, LINE 2	GRANTS ARE AWARDED THROUGH AN APPLICATION AND INTERNAL REVIEW PROCESS, WITH THE BOARD OF DIRECTORS VOTING ON ALL AWARDS THE FOUNDATION PUBLISHES ITS FUNDING CRITERIA ON ITS WEBSITE AND WITHIN THE APPLICATION FORM ALL GRANT RECIPIENTS MUST REPORT AT LEAST ANNUALLY ON THE USE OF GRANT AWARD MONIES, AND MUST SUBMIT A FINAL REPORT UPON COMPLETION OF THE GRANT PROJECT THE JONES-BOWMAN LEADERSHIP AWARD PROGRAM IS GOVERNED BY A POLICY THAT SPECIFIES THE CRITERIA FOR ELIGIBILITY AND MAKING AWARDS ALL LEADERSHIP AWARD PAYMENTS TO AWARDEES ARE PRE-APPROVED BY A COMMITTEE WHO DETERMINES IF THE AWARD MEETS THE CRITERIA AS SPECIFIED IN THE POLICY
SCHEDULE I, PART II	RECIPIENT ORGANIZATIONS OF CERTAIN GRANTS AND ASSISTANCE HAVE A CERTAIN RELATIONSHIP WITH THE FOUNDATION-- DIRECTORS OF THE FOUNDATION ARE APPOINTED BY THE GOVERNOR OF THE STATE OF NORTH CAROLINA CERTAIN DIRECTORS ARE SELECTED FROM A LIST PROVIDED BY THE CHIEF OF THE EASTERN BAND OF CHEROKEE INDIANS (PLEASE SEE THE RESPONSE TO PART VI, LINE 7A ON SCHEDULE O) IN ADDITION, INDIVIDUAL FOUNDATION DIRECTORS ARE ALSO REPRESENTATIVES OF VARIOUS ORGANIZATIONS THAT RECEIVE FOUNDATION GRANT AWARDS AS THESE RECIPIENT ORGANIZATIONS ARE EITHER EXEMPT UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, OR ARE GOVERNMENTAL SUBDIVISIONS, THEY DO NOT MEET THE CRITERIA OF AN INTERESTED PERSON PER THE DEFINITION BY THE INTERNAL REVENUE SERVICE, HOWEVER, IT IS THE DESIRE OF THE FOUNDATION TO DISCLOSE THESE RELATIONSHIPS NONETHELESS IT IS THE POLICY OF THE FOUNDATION THAT DIRECTORS BE EXCLUDED FROM VOTING ON DECISIONS REGARDING THE ORGANIZATIONS THEY REPRESENT THIS LIST CONTAINS PAST AND PRESENT GRANT RECIPIENTS TO WHICH CURRENT DIRECTORS OF THE FOUNDATION (AT THE TIME OF THE GRANT) SERVED ON THE GOVERNING BODY
FORM 990, SCHEDULE I, PART II	- BLUE RIDGE NATIONAL HERITAGE AREA - CHATTOOGA CONSERVANCY - CHEROKEE BOYS CLUB - CHEROKEE BOYS CLUB - COMMUNITY DEVELOPMENT COORDINATOR GRANT - CHEROKEE BOYS CLUB - FUNDRAISING MATCHING PAYMENT ON SPRING 12 GRANT #983 - CHEROKEE BOYS CLUB/BIRDTOWN COMMUNITY FREE LABOR GROUP - CHEROKEE BOYS CLUB/CHEROKEE CENTRAL SCHOOLS - CHEROKEE BOYS CLUB/CHEROKEE COOPERATIVE EXTENSION - CHEROKEE BOYS CLUB/CHEROKEE YOUTH COUNCIL - CHEROKEE BOYS CLUB/SNOWBIRD CHEROKEE TRADITIONS - CHEROKEE CHAMBER OF COMMERCE - CHEROKEE DAY OF CARING GRANT (CPF IS FISCAL AGENT) - CHEROKEE HISTORICAL ASSOCIATION - COMMUNITY FOUNDATION OF WESTERN NORTH CAROLINA - COUNTY OF JACKSON - COWEE POTTERY SCHOOL, LTD - EASTERN BAND OF CHEROKEE INDIANS DIVISION OF COMMERCE - EBCI - COMMUNITY & RECREATION SERVICES - EBCI - ECONOMIC & COMMUNITY DEVELOPMENT - EBCI - PUBLIC RELATIONS - EBCI/ECONOMIC & COMMUNITY DEVELOPMENT - EBCI/KITUWAH PRESERVATION & EDUCATION PROGRAM - FRIENDS OF GREAT SMOKY MOUNTAIN NATIONAL PARK - GRAHAM COUNTY SCHOOLS - GRAHAM REVITALIZATION ECONOMIC ACTION TEAM - HAYWOOD COUNTY COOPERATIVE EXTENSION - JONES-BOWMAN LEADERSHIP AWARDS - MUSEUM OF THE CHEROKEE INDIAN - NC STATE UNIVERSITY/REVITALIZATION OF TRADITIONAL CHEROKEE ARTISAN RESOURCES - NORTH CAROLINA COMMUNITY FOUNDATION/NC NETWORK OF GRANTMAKERS - RAVEN ROCK CEREMONIAL GROUNDS/GREEN CORN CEREMONY (CPF IS FISCAL AGENT) - SEQUOYAH BIRTHPLACE MUSEUM - SWAIN COUNTY HIGH SCHOOL - THE LAND TRUST FOR THE LITTLE TENNESSEE INC - THE NORTH CAROLINA INTERNATIONAL FOLK FESTIVAL, INC - WATERSHED ASSOCIATION OF THE TUCKASEGEE RIVER - WESTERN CAROLINA UNIVERSITY - WESTERN CAROLINA UNIVERSITY CHEROKEE STUDIES - WESTERN NORTH CAROLINA REGIONAL EDUCATION FOUNDATION - WILD SOUTH
FORM 990, SCHEDULE I, PART II	GRANTS ARE PRESENTED BY TYPE THEN RECIPIENT FOR THE YEAR IN SOME CASES, A RECIPIENT WILL BE PRESENTED MULPTIPLE TIMES ON SCHEDULE I

Additional Data

Software ID:
Software Version:
EIN: 56-2272253
Name: CHEROKEE PRESERVATION FOUNDATION INC

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COUNTY OF JACKSON 401 GRINDSTAFF COVE RD SYLVA,NC 28779	56-6000310	501(C)(3)	9,952				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE HISTORICAL ASSOCIATION INC PO BOX 398 CHEROKEE,NC 28719	56-0623957	501(C)(3)	132,126				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI-KITUWAH PRESERVATION & EDUCATION PROGRAM PO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	20,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI-KITUWAH PRESERVATION & EDUCATION PROGRAM PO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	13,629				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GRAHAM COUNTY SCHOOLS PO BOX 605 ROBBINSVILLE, NC 28719	56-6001037	501(C)(3)	26,565				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MUSEUM OF THE CHEROKEE INDIAN PO BOX 1599 CHEROKEE, NC 28719	56-0944327	501(C)(3)	271,979				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SEQUOYAH BIRTHPLACE MUSEUM PO BOX 69 VONORE,TN 37885	27-1690761	501(C)(3)	11,000				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SEQUOYAH BIRTHPLACE MUSEUM PO BOX 69 VONORE, TN 37885	27-1690761	501(C)(3)	20,000				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WILD SOUTH 16 EAGLE STREET STE 200 ASHEVILLE, NC 28801	56-6001299	501(C)(3)	37,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE LAND TRUST FOR THE LITTLE TENNESSEE INC PO BOX 1148 FRANKLIN,NC 28744	56-2142199	501(C)(3)	425,975				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE LAND TRUST FOR THE LITTLE TENNESSEE INC PO BOX 1148 FRANKLIN, NC 28744	56-2142199	501(C)(3)	19,800				ENVIRONMENTAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE LAND TRUST FOR THE LITTLE TENNESSEE INC PO BOX 1148 FRANKLIN, NC 28744	56-2142199	501(C)(3)	16,720				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MUSEUM OF THE CHEROKEE INDIAN PO BOX 1599 CHEROKEE,NC 28719	56-0944327	501(C)(3)	20,000				ECONOMIC DEVELOPMENT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MUSEUM OF THE CHEROKEE INDIAN PO BOX 1599 CHEROKEE, NC 28719	56-0944327	501(C)(3)	30,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCHEROKEE CENTRAL SCHOOLS PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	195,481				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCHEROKEE CENTRAL SCHOOLS PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	16,170				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCHEROKEE YOUTH COUNCIL PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	92,706				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COMMUNITY FOUNDATION OF WESTERN NORTH CAROLINA PO BOX 1888 ASHEVILLE,NC 28802	56-1223384	501(C)(3)	74,700				ECONOMIC DEVELOPMENT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUB PO BOX 507 CHEROKEE, NC 28719	56-0819154	501(C)(3)	5,750				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUB PO BOX 507 CHEROKEE, NC 28719	56-0819154	501(C)(3)	4,007				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTERN NORTH CAROLINA REGIONAL EDUCATION FOUNDATION 1459 SAND HILL RD ENKA,NC 28728	26-2885036	501(C)(3)	324,500				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI - ECONOMIC & COMMUNITY DEVELOPMENT OFFICE PO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	60,000				ECONOMIC DEVELOPMENT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI - ECONOMIC & COMMUNITY DEVELOPMENT OFFICE PO BOX 455 CHEROKEE, NC 28719	56-0572090	TRIBAL GOVERNMENT	45,000				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI - ECONOMIC & COMMUNITY DEVELOPMENT OFFICE PO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	25,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUB - COMMUNITY DEVELOPMENT COORDINATOR GRANT PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	82,650				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE NORTH CAROLINA INTERNATIONAL FOLK FESTIVAL INC PO BOX 658 WAYNESVILLE,NC 287860658	56-1369199	501(C)(3)	6,215				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBSNOWBIRD CHEROKEE TRADITIONS PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	36,815				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FRIENDS OF GREAT SMOKY MOUNTAIN NATIONAL PARK 3099 WINFIELD DUNN PARKWAY KODAK, TN 37764	62-1564782	501(C)(3)	52,500				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTERN CAROLINA UNIVERSITY 460 HFR ADMINISTRATION BUILDING CULLOWHEE,NC 28723	56-6001440	GOVERNMENTAL	178,516				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WATERSHED ASSOCIATION OF THE TUCKASEGEE RIVER PO BOX 2593 BRYSON CITY, NC 28713	56-2254501	501(C)(3)	11,935				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SWAIN COUNTY HIGH SCHOLL PO BOX 2340 BRYSON CITY,NC 28713	56-6001118	GOVERNMENTAL	6,800				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HAYWOOD COUNTY COOPERATIVE EXTENSION 215 N MAIN STREET 5 WAYNESVILLE, NC 28786	56-6000930	501(C)(3)	15,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCHEROKEE CHAMBER OF COMMERCE PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	85,690				ECONOMIC DEVELOPMENT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTERN CAROLINA UNIVERSITY CHEROKEE STUDIES 460 HFR ADMINISTRATION BUILDING CULLOWHEE, NC 28723	56-6001440	GOVERNMENTAL	47,058				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EASTERN BAND OF CHEROKEE INDIANS DIVISION OF COMMERCE PO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	800,000				ECONOMIC DEVELOPMENT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBCHEROKEE COOPERATIVE EXTENSION PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	104,650				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUBBIRDTOWN COMMUNITY FREE LABOR GROUP PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	56,695				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NC STATE UNIVERSITYREVITALIZATION OF TRADITIONAL CHEROKEE ARTISAN RESOURCE NCSU BOX 7205 RALEIGH,NC 27695	56-6000756	GOVERNMENTAL	88,303				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BLUE RIDGE NATIONAL HERITAGE AREA 195 HEMPHILL KNOB ROAD ASHEVILLE,NC 28803	20-4714123	501(C)(3)	29,592				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COWEE POTTERY SCHOOL LTD 51 COWEE SCHOOL DR FRANKLIN, NC 28734	46-5200237	501(C)(3)	9,000				ENVIRONMENTAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GRAHAM REVITALIZATION ECONOMIC ACTION TEAM 121 SCHOOL HOUSE DR ROBBINSVILLE, NC 28771	11-3780559	501(C)(3)	23,650				ENVIRONMENTAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHATTOOGA CONSERVANCY 8 SEQUOIA HILLS LN CLAYTON, GA 30525	58-2121969	501(C)(3)	10,525				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI - PUBLIC RELATIONS PO BOX 455 CHEROKEE,NC 28719	56-0572090	TRIBAL GOVERNMENT	7,500				ENVIRONMENTAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EBCI - COMMUNITY & RECREATION SERVICES PO BOX 455 CHEROKEE, NC 28719	56-0572090	TRIBAL GOVERNMENT	58,000				ENVIRONMENTAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE PRESERVATION FOUNDATIONCHEROKEE DAY OF CARING GRANT PO BOX 504 CHEROKEE,NC 28719	56-2272253	501(C)(3)	47,896				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE BOYS CLUB - FUNRAISING MATCHING PAYMENT PO BOX 507 CHEROKEE,NC 28719	56-0819154	501(C)(3)	200,000				CULTURAL PRESERVATION

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WESTERN NORTH CAROLINA REGIONAL EDUCATION FOUNDATION 1459 SAND HILL RD ENKA,NC 28728	26-2885036	501(C)(3)	103,045				ECONOMIC DEVELOPMENT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MUSEUM OF THE CHEROKEE INDIAN PO BOX 1599 CHEROKEE, NC 28719	56-0944327	501(C)(3)	20,000				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORTH CAROLINA COMMUNITY FOUNDATION 4601 SIX FORKS ROAD STE 524 RALEIGH, NC 27609	58-1661700	501(C)(3)	3,200				CULTURAL PRESERVATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHEROKEE PRESERVATION FOUNDATIONRAVEN ROCK CEROMONIAL PO BOX 504 CHEROKEE,NC 28719	56-2272253	501(C)(3)	2,700				CULTURAL PRESERVATION

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.
▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Employer identification number
56-2272253

Part I

Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☐ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☐ Health or social club dues or initiation fees ☐ Personal services (e g , maid, chauffeur, chef)		
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III ☐ Compensation committee ☐ Independent compensation consultant ☒ Form 990 of other organizations ☒ Written employment contract ☒ Compensation survey or study ☒ Approval by the board or compensation committee		
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a Receive a severance payment or change-of-control payment?	4a	No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	No
c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	4c	No
Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a The organization?	5a	No
b Any related organization? If "Yes," to line 5a or 5b, describe in Part III	5b	No
6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a The organization?	6a	No
b Any related organization? If "Yes," to line 6a or 6b, describe in Part III	6b	No
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	No
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	No
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9	

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1)CHARLES MYERS ASSOCIATE DIRECTOR FOR STRATEGIC PLA	(i)	106,084	0	0	10,608	33,582	150,274	0
	(ii)	0	0	0	0	0	0	0

Part III **Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
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Schedule L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons
▶ Complete if the organization answered
"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,
or Form 990-EZ, Part V, line 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.
▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.

OMB No 1545-0047
2013
Open to Public Inspection

Name of the organization
CHEROKEE PRESERVATION FOUNDATION INC

Employer identification number
56-2272253

Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?	(i) Written agreement?	
			To	From			Yes	No		Yes	No
Total ▶ \$											

Part III Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1) LEADERSHIP AWARD	DAUGHTER OF BOARD MEMBER	4,000	JONES-BOWMAN LEADERSHIP AWARD	LEADERSHIP AWARD

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
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SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Name of the organization CHEROKEE PRESERVATION FOUNDATION INC	Employer identification number 56-2272253
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Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	THE GOVERNOR OF THE STATE OF NORTH CAROLINA APPOINTS THE FOUNDATION'S DIRECTORS, TWO OF WHICH ARE SELECTED FROM A LIST OF NOMINEES SUBMITTED BY THE CHIEF OF THE EASTERN BAND OF CHEROKEE INDIANS THE CHIEF AND CHAIRMAN OF THE TRIBAL COUNCIL OF THE EASTERN BAND OF CHEROKEE INDIANS ALSO SERVE AS DIRECTORS

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE AUDIT/INVESTMENT COMMITTEE REVIEWS THE FORM 990 IN DETAIL WITH THE GUIDANCE OF ITS FINANCE OFFICER THE FULL BOARD IS PROVIDED WITH A COPY OF THE 990 BEFORE IT IS FILED AND PERFORMS A MORE CURSORY REVIEW OF THE DOCUMENT THE AUDIT/INVESTMENT COMMITTEE MEMBERS AND FINANCE OFFICER ANSWER ALL QUESTIONS BOARD MEMBERS HAVE BEFORE THE 990 DOCUMENT IS FILED

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	EACH YEAR A CONFLICT OF INTEREST DISCLOSURE IS PREPARED BY THE DIRECTORS IN WHICH ARE LISTED ENTITIES TO WHICH A DIRECTOR IS RELATED THE BOARD CHAIRMAN ACTIVELY ENFORCES THE CONFLICT OF INTEREST POLICY DIRECTORS ARE REQUIRED TO RECUSE THEMSELVES FROM VOTING ON MATTERS RELATED TO ENTITIES TO WHICH THEY ARE RELATED PARTIES OR WHERE A POTENTIAL CONFLICT IS PRESENT

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	COMPARABILITY OF SALARIES DATA FOR ALL STAFF MEMBERS IS GATHERED FROM THE FOLLOWING SOURCES, FORMS 990 OF SIMILIAR ORGANIZATIONS IN NORTH CAROLINA, LOCAL ORGANIZATIONS, AND AN ANNUAL SALARY AND BENEFITS SURVEY FROM THE COUNCIL ON FOUNDATIONS PHILANTHROPIC TRADE ORGANIZATION SALARIES ARE PROPOSED BY THE BOARD CHAIRMAN AND EXECUTIVE DIRECTOR EACH YEAR DURING THE BUDGETING AND ANNUAL STAFF EVALUATION PROCESSES THEN, THE PROPOSED SALARIES ARE PRESENTED IN THE DRAFT BUDGET SUBMITTED TO THE BOARD

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 18	PHOTOCOPIES OF THE FORM 990 ARE AVAILABLE UPON REQUEST AT THE ORGANIZATION'S ADMINISTRATIVE OFFICE. IN ADDITION, RECENT FILINGS OF THE FORM 990 ARE AVAILABLE ONLINE AT WWW.GUIDESTAR.ORG

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	ALL GOVERNING DOCUMENTS, POLICIES AND FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST TO ANY INDIVIDUAL OR ORGANIZATION THE FOUNDATION OFTEN SHARES ITS INTERNAL INFORMATION IN AN EFFORT TO ASSIST OTHER ORGANIZATIONS IN ADOPTING BEST PRACTICES

Return Reference	Explanation
FORM 990, PART XI, LINE 9	RETURN OF PRIOR GRANTS 99,996

Return Reference	Explanation
FORM 990, PART XII, LINE 2C	THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

Return Reference	Explanation	
	FORM 990, PART III, LINE 4A	THE MISSION OF THE FOUNDATION IS TO INCREASE THE QUALITY OF LIFE OF THE EASTERN BAND OF CHEROKEE INDIANS (EBCI) AND STRENGTHEN THE WESTERN NORTH CAROLINA REGION. WE ACCOMPLISH THIS MISSION AS A GRANT MAKER, CONVENER, PARTNERSHIP BROKER AND COMMUNITY BUILDER. IN THESE ROLES, WE AWARD GRANTS TO NONPROFIT ORGANIZATIONS, SCHOOLS AND HIGHER LEARNING INSTITUTIONS ON OR NEAR TRIBAL LANDS IN THE SEVEN WESTERNMOST COUNTIES OF NORTH CAROLINA. IN ADDITION, WE BRING TOGETHER GROUPS WITH COMMON INTERESTS AND GOALS TO SHARE IDEAS, COMBINE EFFORTS AND RESOURCES, AND LEVERAGE RESOURCES FROM VARIOUS FUNDING ORGANIZATIONS. WE THEN NETWORK WITH REGIONAL, STATE AND NATIONAL ORGANIZATIONS TO SEEK AND CREATE PARTNERSHIPS ENABLING OTHER FUNDING ORGANIZATIONS TO INVEST IN PROJECTS AND GROUPS IN WESTERN NORTH CAROLINA, BUILDING THE CAPACITY OF NONPROFITS ON THE QUALLA BOUNDARY (THE EBCI'S HOMELAND) AND THE SURROUNDING REGION. THE FOUNDATION'S GRANT MAKING TO ELIGIBLE ORGANIZATIONS ON THE QUALLA BOUNDARY AND THE SEVEN SURROUNDING COUNTIES INCLUDES ONE-YEAR GRANTS, SOME OF WHICH ARE LESS THAN \$20,000 AND USED FOR CAPACITY, PLANNING AND PROJECT SPECIFIC PURPOSES. LARGER GRANTS ARE FOR PROJECT SPECIFIC, AND PRESERVATION AND CIVIC ENHANCEMENT PURPOSES. THE FOUNDATION ALSO AWARDS A LIMITED NUMBER OF DISCRETIONARY GRANTS FOR CONVENING AND PARTNERING OPPORTUNITIES. DURING TWO GRANT FUNDING CYCLES IN FISCAL YEAR 2014, THE BOARD APPROVED 50 GRANTS AND \$29,395 IN LEADERSHIP AWARDS TOTALING \$4,015,390. SINCE BEGINNING OPERATIONS IN 2002, THE FOUNDATION HAS AWARDED 869 GRANTS AND LEADERSHIP AWARDS FOR A TOTAL OF \$69,019,305 IN THREE FOCUS AREAS: CULTURAL PRESERVATION, ECONOMIC DEVELOPMENT AND EMPLOYMENT OPPORTUNITIES, AND ENVIRONMENTAL PRESERVATION. STRATEGIC INITIATIVES - IN ADDITION TO MAKING HIGH-QUALITY, ONE-YEAR GRANTS, THE FOUNDATION PURSUES GRANT MAKING OPPORTUNITIES WHERE INVESTMENTS CAN EFFECT SYSTEMIC CHANGE AND POSITIVE LONG-TERM RESULTS. SUCH MULTI-YEAR GRANT MAKING INTEGRATES PLANNING, GRANTS, CLUSTER EVALUATION AND STRATEGIC COMMUNICATION. THE FOLLOWING STRATEGIC INITIATIVES ILLUSTRATE THE FOUNDATION'S MULTI-YEAR PROGRAMMING ACTIVITIES. CULTURAL PRESERVATION: CHEROKEE LANGUAGE INITIATIVE. ONE OF THE MOST RECOGNIZABLE CULTURAL PRESERVATION INITIATIVES, THE CHEROKEE LANGUAGE REVITALIZATION INITIATIVE EXEMPLIFIES A COMMUNITY-BASED APPROACH TO COLLABORATIVE PROBLEM SOLVING. WITH OVER 10 YEARS OF SUPPORT FROM THE FOUNDATION, THE PARTNERS CONTINUE TO TAKE STRATEGIC ACTIONS TOWARD PROGRESS. IN 2014, THE FOUNDATION CONTINUED TO SUSTAIN THESE EFFORTS WITH SUPPORT PLANNING FOR THE SNOWBIRD LANGUAGE PROGRAM, AS WELL AS SEEKING OPPORTUNITIES RESULTING FROM CHEROKEE LANGUAGE ACQUIRING FOREIGN LANGUAGE CREDIT IN ALL UNC SYSTEM UNIVERSITIES, SEEKING OPPORTUNITIES TO INCREASE THE NUMBER OF CERTIFIED LANGUAGE INSTRUCTORS AND BEGINNING SUPPORT OF ALIGNMENT OF A CHEROKEE LANGUAGE CURRICULUM ACROSS ALL PARTNER PROVIDERS. LEADERSHIP AND CIVIC PARTICIPATION: TIMES OF CHANGE ARE TIMES OF OPPORTUNITY, BUT ONLY IF WE ARE SECURE IN OUR IDENTITY AND OUR LEADERSHIP SKILLS CAN WE SEE BEYOND THE IMMEDIATE OBSTACLES AND KEEP MOVING FORWARD. THE EMERGENCE OF A SOLID LEADERSHIP BASE IS ESSENTIAL IN MAINTAINING A SUSTAINABLE COMMUNITY. TO HELP THE TRIBE DEVELOP NEW LEADERS TO JOIN THOSE CURRENTLY SERVING, THE FOUNDATION DEVELOPED A PROGRESSION OF LEADERSHIP PROGRAMMING, STARTING WITH OPPORTUNITIES FOR YOUTH AND, CREATE D A PROGRAM FOR ADULT MEMBERS OF THE EBCI. THE GOAL OF THESE CULTURAL-BASED LEADERSHIP INITIATIVES IS TO PRODUCE A SELFLESS, GIVING GENERATION, GROUNDED IN TRADITIONAL CHEROKEE VALUES, AND POSSESSING THE SKILLS OF TODAY'S LEADERSHIP. CHEROKEE YOUTH LEADERSHIP - THE CHEROKEE YOUTH COUNCIL'S (CYC) MISSION IS TO EMPOWER LOCAL YOUTH TO HAVE A "VOICE" ON ISSUES THAT MATTER TO THEM. CYC IS FOCUSED ON STRENGTHENING ITS PARTICIPATION AND CONTRIBUTION TO THE CHEROKEE COMMUNITY AND SUPPORTING EFFORTS FOR CHEROKEE YOUTH LEADERSHIP IN THE REGION THROUGH PARTNERSHIPS. THEY ALSO PROVIDE SUPPORT FOR COLLABORATIVE REGIONAL PROJECTS. IN 2014, THE EBCI YOUTH CENTER INCORPORATED THE YOUTH COUNCIL INTO ITS PROGRAMS, AND NOW WILL HAVE MORE STRENGTH TO BUILD ON THIS REGIONAL APPROACH TO PROBLEM SOLVING AND FORMALIZING POLICIES, PROCEDURES AND ROLES WITHIN THE CHEROKEE COMMUNITY. CULTURAL EXCHANGE PROGRAM - THE COSTA RICA ECO-STUDY TOUR ENTERS ITS 10TH YEAR PROVIDING A UNIQUE EXPERIENCE FOR CHEROKEE AND WESTERN NORTH CAROLINA YOUTH. THE FOUNDATION COLLABORATES WITH THE CHEROKEE EXTENSION OFFICE TO OFFER THIS LIFE-ENHANCING PROGRAM. IN JULY, THE 2014 COSTA RICA PARTICIPANTS HELD A COMMUNITY PRESENTATION THAT HIGHLIGHTED THE TRIP. STUDENTS AND ALUMNI PRESENTED INDEPENDENTLY ON THE IMPACT OF THE PROGRAM. EACH YEAR THE STUDENTS AND CHAPERONES HOLD MULTIPLE FUNDRAISERS TO PROVIDE A GIFT TO THE INDIGENOUS TRIBE THEY VISIT. THE 2014 FUNDRAISING WAS VERY SUCCESSFUL. THERE WAS ALSO A FACEBOOK PAGE ESTABLISHED TO CONNECT WITH CURRENT AND PREVIOUS COHORTS. CHEROKEE DAY OF CARING - THE CH

Return Reference	Explanation	
FORM 990, PART III, LINE 4A		CHEROKEE DAY OF CARING (CDC), AN ANNUAL EVENT ON THE QUALLA BOUNDARY AND TRIBAL LANDS IN CHE ROKEE COUNTY AND SNOWBIRD, IS A COLLABORATIVE EFFORT BETWEEN THE FOUNDATION, EBCI AND HARR AH'S CHEROKEE CASINO RESORT. THE EVENT IS BASED ON THE CHEROKEE TRADITION OF GA-DU-GI (HEL PING HANDS), MEANING HELPING FELLOW NEIGHBORS WHEN THEY ARE IN NEED. THE 10TH ANNUAL CHERO KEE DAY OF CARING WAS HELD IN 2014 WITH A VERY SPECIAL GUEST HELPING OUT--KYLE PETTY. THER E WERE 10 PROJECTS COMPLETED IN ALL 10 QUALLA BOUNDARY COMMUNITIES WITH 275+ VOLUNTEERS PA RTICIPATING. THE DAY OF CARING DINNER CELEBRATION HELD AT HARRAH'S CASINO RESORT HOSTED 40 0 ATTENDEES WITH 10 QUIET HEROES RECOGNIZED. A PROMOTIONAL SHORT VIDEO FOR THE EVENT WAS P RODUCED AND IS FEATURED ON THE FOUNDATION'S WEBSITE. JONES-BOWMAN LEADERSHIP AWARD PROGRAM - THIS PROGRAM PROVIDES RESOURCES TO STUDENTS ENROLLED IN HIGHER EDUCATION, ENGAGING THEM IN ACTIVITIES TO ENHANCE THEIR LEADERSHIP POTENTIAL AND ENCOURAGE THEM IN BECOMING ACTIVE MEMBERS OF THEIR COMMUNITY AS VOLUNTEERS AND AS LEADERS. OUR ALUMNI ARE IMPORTANT TO THE SUCCESS OF THE PROGRAM, AND IN 2014, ALUMNI REPORTED PHILANTHROPIC CONTRIBUTIONS TO THE CO MMUNITY. THE LEADERSHIP PROGRAM MANAGERS MET TO DESIGN NEW A ASSESSMENT TOOL AND MENTOR/ME NTEE ASSESSMENTS WERE CONDUCTED. FELLOWS ATTENDED THE ANNUAL RETREAT AND DEVELOPED LEADERS HIP PLANS FOR THE UPCOMING YEAR. MENTOR TRAINING STARTED AND MENTORS WILL ATTEND THE 2015 NATIONAL MENTOR SUMMIT. ALSO IN 2014, THE GROUP PROJECT RAISED \$1,000 AND THE FELLOWS PRES ENTED THE MONEY TO COMMUNITY CLUBS WITH ACTIVE YOUTH GROUPS. THE FELLOWS RECEIVED TRAINING ON PUBLIC SPEAKING, TEAM BUILDING, EFFECTIVE COMMUNICATION, AND HOW TO HAVE A SUCCESSFUL GROUP PROJECT. RIGHT PATH CULTURAL LEADERSHIP PROGRAM -- THIS 12-MONTH LEADERSHIP DEVELOPM ENT PROGRAM FOR ADULT MEMBERS OF THE EBCI BEGAN IN 2011 AND WORKS TO BRIDGE THE PAST AND P RESENT BY COVERING IN-DEPTH TRADITIONAL AND CULTURAL ELEMENTS, AND INTRODUCING CONTEMPORAR Y LEADERSHIP DEVELOPMENT COMPETENCIES. THE PROGRAM INCLUDES OPPORTUNITIES TO LEARN ABOUT C ULTURAL VALUES, CHEROKEE SOCIAL SYSTEMS AND GENDER ROLES, AND LEARN ABOUT CHEROKEE LANGUAG E, GOVERNANCE, HEALTHY LIVING AND ARTISTIC EXPRESSION. ALONG WITH THE COULTER PROGRAM, RIG HT PATH IS LOCATED AT WESTERN CAROLINA UNIVERSITY AND UNDER THE GUIDANCE OF AN EXPERIENCED PROGRAM DIRECTOR. IN 2014, RIGHT PATH CREATED AND RELEASED A LANGUAGE LESSON PLAN TO HELP SECOND LANGUAGE LEARNERS, WHICH WAS DEVELOPED AS A GROUP PROJECT AND THE NOMINATION PROCE SS BEGAN FOR NEXT COHORT. MYRON COULTER REGIONAL LEADERSHIP PROGRAM --MYRON COULTER REGION AL LEADERSHIP PROGRAM SEEKS TO PROVIDE OPPORTUNITIES FOR PARTICIPANTS TO WORK COLLABORATIV ELY ON REGIONAL CHALLENGES. UTILIZING A HOLISTIC APPROACH, THE COULTER LEADERSHIP PROGRAM VIEWS THE CONNECTIVITY OF THE REGION AS STRENGTH, VERSUS THE COMMON MINDSET OF COMPETITION. PARTICIPANTS ARE ENCOURAGED TO WORK FOR THE GREATER GOOD BY IMPLEMENTING REGIONAL PROJEC TS, LAYING THE FOUNDATION AND CREATING A SUSTAINABLE FUTURE FOR WESTERN NORTH CAROLINA. AF TER A SUCCESSFUL INAUGURAL YEAR, 2014 CONTINUED TO BRING THE PROGRAM TO A HIGHER LEVEL WIT H NEW SELECTION POLICIES AND IMPLEMENTATION OF A CODE OF CONDUCT. INITIAL COHORT WORK BEGA N AND THE NOMINATION PROCESS STARTED FOR THE NEXT COHORT. ECONOMIC DEVELOPMENT OVER THE YE ARS, THE FOUNDATION PROVIDED SIGNIFICANT GRANT FUNDING FOR DEVELOPMENT OF A DIVERSE, SUSTA INABLE ECONOMY ON THE QUALLA BOUNDARY AND OTHER TRIBAL LANDS. THE FOUNDATION CONTINUES TO MAKE SIGNIFICANT INVESTMENTS IN THE EBCI'S PRINCIPAL CULTURAL ATTRACTIONS THROUGH MARKETIN G EFFORTS DISTINGUISHING THE QUALLA BOUNDARY AS A HERITAGE DESTINATION AND ATTRACTING VISI TORS INTERESTED IN LEARNING ABOUT THE EBCI'S HISTORY AND AUTHENTIC CHEROKEE CULTURE.

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	FORM 990, PART III, LINE 4A	ENTREPRENEURIAL/SMALL BUSINESS DEVELOPMENT EBCI ENTERPRISE DEVELOPMENT WORKS TOGETHER WITH THE SEQUOYAH FUND TO TRAIN AND DEVELOP ENTREPRENEURS FOR LOW INTEREST LOANS TO BEGIN THEIR VENTURE OR IMPROVE AN EXISTING BUSINESS. THE SEQUOYAH FUND CONTINUES WORKING TOWARD ITS GOAL TO BE FULLY CAPITALIZED AT \$20 MILLION. IN 2014, THE COMMUNITY ENGAGEMENT PROCESS OF THE QUALLA 2020 INITIATIVE WAS BEGUN AND LATER BEGAN IMPLEMENTATION. THIS INCLUDED EXPLORATION OF ECONOMIC DIVERSIFICATION OPPORTUNITIES FOR THE EBCI WITH EXPERIENCED CONSULTANTS. ALSO, COMMUNITY INPUT SESSIONS WITH MULTIPLE COMMUNITY GROUPS TOOK PLACE. TOURISM TOURISM CONTINUES TO BE AN ESSENTIAL LEADER OF THE ECONOMIC ENGINE ON THE QUALLA BOUNDARY AND WESTERN NORTH CAROLINA. THE FOUNDATION SUPPORTS EFFORTS TO SUSTAIN ESTABLISHED TOURISM-RELATED BUSINESSES AND TO HELP GENERATE NEW ATTRACTIONS THAT CREATE DEMAND FOR RESTAURANTS, LODGING, AND OTHER SERVICE-ORIENTATED BUSINESSES. THESE EFFORTS WILL DRIVE EMPLOYMENT AND GROW THE TAX BASE FOR EBCI TRIBAL GOVERNMENT REVENUE. IN 2014, ORGANIZATIONS REPORTED GAINS IN METRICS INCLUDING LEVY, AND VISITORS TO ATTRACTIONS. ALSO, THE QUALLA 2020 INITIATIVE PRODUCED AN ACTION PLAN TO ADDRESS TOURISM OPPORTUNITIES WHICH IS CURRENTLY IN THE COMMUNITY REVIEW PROCESS. CHA REPORTED IMPROVED NUMBERS, PARTIALLY AS A RESULT OF EXTENDED SEASON FUNDING THROUGH CPF. REVITALIZATION OF CHEROKEE CULTURAL BUSINESS DISTRICTS THE EBCI IS MOVING FORWARD WITH PHASE 3 OF THE STREETScape PROJECT BY BUILDING PARTNERSHIPS AND SECURING APPROVALS FOR EASEMENTS AND PERMITS. THE FOUNDATION EXPECTS CONSTRUCTION OF THE CULTURAL DISTRICT TO MATCH THE HORSESHOE WILL BE UNDERWAY BY 2015. IN 2014, THE ACTION PLAN REGARDING THE CULTURAL DISTRICT UNDERWENT SOME RECONSTRUCTION TO INCORPORATE THE COMMUNITY INPUT. ALSO, THE QUALLA 2020 COMMITTEE DEVELOPED A VISION FOR COMPREHENSIVE DISTRICTING AND DEVELOPED CONCEPTUAL DRAWINGS TO SHARE WITH STAKEHOLDERS. CHEROKEE MARKETING THE FOUNDATION HAS SUPPORTED THE COLLECTIVE MARKETING EFFORTS OF ATTRACTIONS AND ORGANIZATIONS KNOWN AS THE GREATER CHEROKEE TOURISM COUNCIL (GCTC) SINCE 2010. THE GCTC IS LED BY EBCI COMMERCE DEPARTMENT AND COMPRISES THE CHEROKEE CULTURAL PARTNERS (CHEROKEE HISTORICAL ASSOCIATION, OPERATING THE UNTO THESE HILLS THEATER AND THE OCONALUFTEE INDIAN VILLAGE, THE MUSEUM OF THE CHEROKEE INDIAN, AND QUALLA ARTS & CRAFTS MUTUAL), SEQUOYAH NATIONAL GOLF CLUB, CHEROKEE CHAMBER OF COMMERCE, EBCI TRANSIT, EBCI FISH AND GAME, EBCI PARKS & RECREATION. IN 2014, REVISIONS TO MARKETING ASSESSMENT WERE COMPLETED, AND THE EBCI UNVEILED ITS NEW WEBSITE. CHEROKEE CULTURAL PARTNERS THE FOUNDATION DESIGNATED A GROUP OF NONPROFIT ORGANIZATIONS WHOSE MISSION IS THE PRESERVATION AND PERPETUATION OF THE CHEROKEE CULTURE AS THE CHEROKEE CULTURAL PARTNERS (CCP). THE CCP CONSISTS OF THE CHEROKEE HISTORICAL ASSOCIATION, THE MUSEUM OF THE CHEROKEE INDIAN, AND QUALLA ARTS & CRAFTS MUTUAL. THE FOUNDATION CONTINUES TO WORK WITH THE CCP ON SEPARATE, BUT RELATED INITIATIVES. IN 2014, THE FOUNDATION WORKED WITH EACH ORGANIZATION IN DIFFERENT PHASES OF TRANSITION. THE MUSEUM OF THE CHEROKEE INDIAN CREATED A NEW 5-10 YEAR BUSINESS PLAN AND IS IN THE PROCESS OF RENOVATING ITS PERMANENT EXHIBIT AND NEW THEATRE. CHEROKEE HISTORICAL ASSOCIATION (CHA) AND THE MUSEUM OF THE CHEROKEE INDIAN WERE FUNDED TO COMPLETE AN ALIGNED BUSINESS PLAN AND CHA COMPLETED ITS NEGOTIATED OPERATING SUPPORT TERM, RESULTING IN PLANS TO EXPAND THE OCONALUFTEE INDIAN VILLAGE SEASON. ALSO IN 2014, CHA AND THE MUSEUM PARTICIPATED IN THE QUALLA 2020 INITIATIVE AND EXPLORED HOW TO IMPROVE ATTENDANCE AND SALES. WORKFORCE DEVELOPMENT THE EBCI AND WESTERN NORTH CAROLINA MUST BE PREPARED FOR CURRENT AND FUTURE OPPORTUNITIES IN FIELDS OF TECHNOLOGY, MATHEMATICS, SCIENCE, CLEAN ENERGY AND GREEN BUSINESS. THE FOUNDATION CONTINUES TO PARTNER WITH LEAS TO PREPARE STUDENTS FOR POST-SECONDARY EDUCATION AND CAREER OPPORTUNITIES IN THESE FIELDS TO DIVERSIFY THE REGIONAL WORKFORCE. SEE K-20 EDUCATION & CAREER DEVELOPMENT SECTION FOR THE 2014 HIGHLIGHTS. K-20 EDUCATION & CAREER DEVELOPMENT ALL SCHOOL SYSTEMS IN OUR SERVICE AREA HAVE RECENTLY UNDERGONE SIGNIFICANT BUDGET CUTBACKS, LEADING TO THE NEED FOR NEW FUNDING PARTNERSHIPS. THESE INSTITUTIONS CONTINUE TO WORK WITH CAPACITY BUILDING ORGANIZATIONS SUCH AS WRESA TO COLLECTIVELY PURSUE INFRASTRUCTURE AND TRAINING OPPORTUNITIES. THE FOUNDATION ALSO CONTINUES TO SUPPORT LEA'S EFFORTS TO PARTNER WITH REGIONAL HIGHER EDUCATION INSTITUTIONS, WHILE CHEROKEE CENTRAL SCHOOLS CONTINUE TO BE A PRIORITY SITE FOR PROGRAM INCUBATION. IN 2014, WRESA HELD THE APPALACHIAN WAVES TEACHER WORKSHOP AT CHEROKEE MIDDLE SCHOOL FOR GRADES 6TH-8TH. SCIENCE KITS FOR AREA SCHOOLS WERE FUNDED AND ARE NOW BEING UTILIZED WHILE SOME LEA'S HAVE ACQUIRED STEM COORDINATORS. FINANCIAL EDUCATION FINANCIAL EDUCATION PARTNERS CONTINUE TO MEET EVERY THREE MONTHS TO SHARE PROJECTS AND COLLABORATE ON SIMILAR OPPORTUNITIES. IN 2014, THEY ATTENDED A PERSONAL CREDIT C

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FORM 990, PART III, LINE 4A		OUNSELOR'S COURSE, LEADING TO CREDIT TRAINER CERTIFICATION ALSO IN 2014, QUALLA FINANCIAL FREEDOM SET OUT TO HIRE A NEW MANAGER AND AN ANNUAL MONEY MOSH TRAINING WAS HELD ENVIRON MENTAL PRESERVATION REVITALIZATION OF TRADITIONAL CHEROKEE ARTISAN RESOURCES (RTCAR) ESTAB LISHED IN 2005, RTCAR WAS THE FOUNDATION'S FIRST ENVIRONMENTAL INITIATIVE AND CONTINUES TO PRODUCE ESSENTIAL TOOLS FOR CULTURAL AND ENVIRONMENTAL PURPOSES IN 2014, RTCAR CONTINUED ITS RIVER CANE RESTORATION PROGRESSING AT THE WELCH FARM IN ANDREWS AND THE CHATTOOGA TOW N SITE IN THE SUMTER NATIONAL FOREST WHILE THE NC WILDLIFE COMMISSION INCORPORATED RIVER C ANE ON WILDLIFE RESERVES THE ROOTS OF WISDOM EXHIBITION OPENED, FEATURING THE CHEROKEES' RELATIONSHIP TO RIVER CANE PLOTS TO TEST THE SUSTAINABLE HARVESTING OF RAMPS WERE ESTABLI SHED AND THE INITIAL HARVEST PERFORMED RTCAR WELCOMED CONTINUED FUNDING OF THE ENERGY MAN AGER POSITION, WHICH IS BECOMING INCREMENTALLY SELF-SUSTAINING AN IMPORTANT COMPONENT OF THIS POSITION IS THE DEVELOPMENT OF A LARGE-SCALE ENERGY AUDIT FOR THE EBCI RTCAR ALSO CO ORDINATED TWO SENIOR THESIS RIVER CANE PROJECTS AT WARREN WILSON IN ADDITION, THE CANE PO PULATION AT COWEE MOUND MULTIPLIED FOURFOLD SINCE 2007 THERE WERE ALSO SEVERAL WORKSHOPS HELD THAT WERE ATTENDED BY DOZENS OF PARTICIPANTS WESTERN NORTH CAROLINA SEVEN COUNTY REG IONAL INITIATIVES WNC EDUCATIONAL NETWORK (WNC EDNET), AN AFFILIATE OF THE WESTERN REGION EDUCATION SERVICE ALLIANCE (WRESA), CONTINUES TO WORK WITH TEACHERS AND STUDENTS IN THE AP PLICATION OF TECHNOLOGY IN SCHOOLS ACROSS WESTERN NORTH CAROLINA THE FOUNDATION WILL BE D ISCONTINUING ITS SUPPORT OF THE WIDE AREA NETWORK (WAN) ENGINEER, AND MOVING TOWARD THE IM PLEMENTATION OF THE STEM-E FRAMEWORK DEVELOPED WITH DISTRICTS FROM ACROSS THE REGION THE FOUNDATION WILL SUPPORT REGIONAL EFFORTS TO DEVELOP WORKFORCE THROUGH EDUCATIONAL PROGRAMMING THAT ADDRESSES THE NEED FOR A SKILLED AND CREATIVE WORKFORCE IN 2014, TEACHERS FROM A CROSS THE REGION PARTICIPATED IN SUMMER TRAINING HELD AT CHEROKEE CENTRAL SCHOOLS(CCS) IN ADDITION, THE STAC CONFERENCE WAS HELD AT CCS WRESA IS NOW IMPLEMENTING SCIENCE KITS AND CURRICULUM TO REGIONAL LEAS THAT WILL LATER BE HOUSED AT CCS REGIONAL PARTNERSHIP THE RE GIONAL FUNDING PARTNERS OF WNC NONPROFIT PATHWAYS - THE FOUNDATION, THE COMMUNITY FOUNDATI ON OF WNC, MISSION HEALTHCARE FOUNDATION AND THE UNITED WAY OF ASHEVILLE AND BUNCOMBE COUN TY, HAVE SEEN THE INITIAL RESULTS OF A MORE INTENTIONAL AND IN- DEPTH FOCUS ON CAPACITY BUI LDDING EFFORTS FOR THE 18 COUNTY AREAS, WITH MORE EMPHASIZES ON THE QUALLA BOUNDARY AND THE SEVEN WESTERNMOST COUNTIES THE FOUNDATION RECENTLY HELD A CONVENING WITH ALL WNC NONPROF IT PATHWAYS FUNDERS TO MEET ON THE FUTURE OF WNC NONPROFIT PATHWAYS IN 2014, A DEFINED OU TREACH PLAN FOR PATHWAYS' WORK IN THE FAR WEST WITH NEW LEADERSHIP AT PATHWAYS WAS DEVELOP ED AND THE FOUNDATION HOSTED NEW LEADERSHIP TO DISCUSS THE VISION FOR PARTNERSHIP THERE W AS A REVIEW OF THE PATHWAYS' GRANT APPLICATION, WHILE THE WNC NONPROFIT PATHWAYS STEERING COMMITTEE APPROVED A LEADERSHIP TRANSITION FRAMEWORK UPDATE ON KEY INITIATIVES OPPORTUNI STIC GRANT MAKING

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FORM 990, PART III, LINE 4A	FOUNDATION CONVENING/PARTNERSHIP THE FOUNDATION UTILIZES ITS NETWORK OF GRANT MAKERS AND OTHER FUNDERS IN LEVERAGING SUPPORT OF ITS SERVICE AREAS, AND SEEKS TO ADDRESS THE NEEDS AND CONCERNS OF ITS GRANTEE PARTNERS THROUGH COLLABORATIVE EFFORTS WITH THIS NETWORK AND OTHER NATIONAL RESOURCES IN 2014, THERE WERE INITIAL TALKS WITH THE NORTH CAROLINA NETWORK OF GRANTMAKERS ABOUT PARTNERING ON A "FOUNDATION FAIR" IN THE FAR WEST IN 2015 THE PURPOSE WOULD BE TO CONNECT POTENTIAL FUNDERS TO REGIONAL NONPROFITS NC NETWORK OF GRANTMAKERS IS INTERESTED, AND DISCUSSIONS ARE CONTINUING ALSO, DEVELOPMENT OF A PARTNERSHIP PLAN WITH INSTITUTE FOR EMERGING ISSUES FOR FAR WEST OUTREACH BEGAN EMERGING OPPORTUNITIES ASSESSMENT THE FOUNDATION HAS BEGUN DEVELOPMENT OF A SERIES OF ASSESSMENT TOOLS TO BOTH INFORM OUR GRANT MAKING AND INCREASE OUR PARTNERS' ABILITIES TO BETTER EVALUATE THEIR IMPACT, GROWTH, AND POTENTIAL ASSESSMENTS WERE INITIATED FOR GRANTEE PERCEPTION, CHEROKEE LANGUAGE ACQUISITION, FOUNDATION LEADERSHIP PROGRAMS, THE GCTC MARKETING INITIATIVE, AND RTCAR'S TEN YEARS REVIEW OF THE INITIATIVE FROM THE GRANTEE PERCEPTION SURVEY, OPPORTUNITIES WERE PRIORITIZED AND THE ADVANCEMENT OF MORE ACTION STEPS PLANNED ALSO IN 2014, THE FIRST LEVEL (OF 10) CHEROKEE LANGUAGE ASSESSMENT TOOL WAS COMPLETED NINETEEN TEACHERS AND ASSISTANTS FROM NEW KITUWAH ACADEMY WERE ASSESSED, AS WELL AS 50 YOUTH FROM THE CHEROKEE SCHOOLS SUMMER CULTURE AND LANGUAGE CAMP FINDINGS FROM THIS INITIAL EFFORT SUGGEST THE NEED TO BROADEN VOCABULARY BEYOND SIMPLE NOUNS, AND THE IMPORTANCE OF CONTINUOUS INSTRUCTION AND USE OF THE LANGUAGE A LEADERSHIP DEVELOPMENT ASSESSMENT TOOL THAT FOCUSES ON SHORT-TERM IMPACT ON PARTICIPANTS WAS COMPLETED THE SELF-ASSESSMENT WAS IMPLEMENTED BY THE COSTA RICA ECO-STUDY TOUR IN 2014, AND THE OTHER LEADERSHIP PROGRAMS WILL IMPLEMENT THE TOOL IN 2015 A COMPREHENSIVE DRAFT MARKETING ASSESSMENT WAS COMPLETED WITH THE FINAL REPORT EXPECTED IN DECEMBER, 2014 ALSO EXPECTED IN DECEMBER, RTCAR'S TEN YEAR REVIEW WAS DRAFTED IN 2014 IN ADDITION, PLANNING BEGAN FOR THE 2016 STRATEGIC PLANNING PROCESS AND THE FIRST ROUND OF THE FOUNDATION'S FINANCIAL SUSTAINABILITY ASSESSMENT, INCLUDING RECOMMENDATIONS FOR EXECUTIVE AND BOARD REVIEW, WAS COMPLETED