

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493229042105

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A Fo	r the	2013 ca	lendar year, or tax year beginning	10-01-2013 , 2013, and endi	ng 09-30	-2014				
B Ch	eck if a	applicable	C Name of organization Cumberland County Hospital System	Inc			D Emplo	yer ide	entification number	
Ad	dress c	change	Doing Business As				56-08	4579	6	
∏ Na	me cha	ange	boiling business / b							
In:	tıal retu	um		ail is not delivered to street address)	Room/suite	e	E Telepho	ne nun	nber	
☐ Te	rmınate	ed	PO Box 2000				(910)	615-	4829	
☐ Am	nended	l return	City or town, state or province, coun Fayetteville, NC 283022000	try, and ZIP or foreign postal code			(+ /			
Г Ар	plicatio	n pending	rayetteville, No 200022000				G Gross r	eceıpts	\$ 1,045,241,128	
			F Name and address of prin	cıpal officer			this a group	returr	for	
			Sandra Williams PO Box 2000			sı	ıbordınates?		Γ Yes Γ No	
			Fayetteville, NC 28302200	0		H(b) A	re all subordi	nates	┌ Yes ┌ No	
	ıv-ever	mpt status	F01/c)/2)	nsert no)	17		cluded? "No " attach	a liet	(see instructions)	
				11sert 110) 4947(a)(1) 01 52	.,	11	NO, attach	a list	(see mstructions)	
J W	ebsit	: e: ► ww	w capefearvalley com			H(c) G	roup exempt	ion nu	mber ►	
		_	Corporation Trust Association	n		L Year o	of formation 19	56 M	State of legal domicile NC	
Pa	rt I	Sum	nmary							
		,	lescribe the organization's missio land County Hospital System, Inc		ro noods	of the re	cidents of Cu	mbarl	and and Bladon	
			s, and the surrounding area in Nor		re needs	or the re	sidelits of Cu	Швеп	and and braden	
Governance										
Ē										
o¥e	2	Checkt	his box 析 if the organization dis	continued its operations or dis	posed of	more tha	ın 25% of ıts	net a	ssets	
								ı	1	
20 20 00	1		of voting members of the governi					3	20	
Ě	1		of independent voting members of independent voting members of individuals employed in c					5	20	
Activities &	1		imber of marviduals employed in c imber of volunteers (estimate if no					6	6,928	
•			nrelated business revenue from Pa					7a	-82,304	
	1		elated business taxable income fr					7b	-107,178	
						1	Prior Year		Current Year	
	8	Contr	butions and grants (Part VIII, lir	ne 1h)			478,4	150	1,558,425	
Rayenue	9	Progra	am service revenue (Part VIII, lir	ne 2g)			827,954,0	023	837,359,002	
łaye	10		tment income (Part VIII, column				17,194,4		14,766,796	
_	11		revenue (Part VIII, column (A),				12,438,2	2,438,255 11,67		
	12		revenue—add lines 8 through 11	• • •			858,065,1	190	865,361,496	
	13		s and similar amounts paid (Part				262,2	290	343,141	
	14	Benef	its paid to or for members (Part I	X, column (A), line 4)				0	0	
ø	15		ies, other compensation, employe	e benefits (Part IX, column (A)	, lınes		383,399,1	136	385,789,235	
Expenses	16a	5-10 Profes	<i>)</i> ssional fundraising fees (Part IX,	column (A.), line 11e)			0			
⊕	ь		undraising expenses (Part IX, column (D)					-		
Ω	17		expenses (Part IX, column (A), l	· -			448,335,8	325	451,150,229	
	18		expenses Add lines 13-17 (mus				831,997,2		837,282,605	
	19	Rever	nue less expenses Subtract line :	18 from line 12			26,067,9	939	28,078,891	
\$ &						Begin	ning of Curre	nt	End of Year	
Not Assets or Fund Balances	20	Total	accete (Part Y line 16)				Year 935,749,9	50		
AS dB:	21		assets (Part X, line 16) liabilities (Part X, line 26)				501,306,7	_	1,024,920,170	
25 25 25 25 25 25 25 25 25 25 25 25 25 2	22		ssets or fund balances Subtract I				434,443,2		462,705,119	
	t II		nature Block	<u> </u>	-		, /-		, -,	
			perjury, I declare that I have exa							
			belief, it is true, correct, and com nowledge	plete Declaration of preparer (other tha	an officer) is based on	all info	ormation of which	
		,								
							2015-08-17			
Sigr		Sign	ature of officer				Date			
Her	е		DRA WILLIAMS CFO Chief Financial Office e or print name and title	r						
			Print/Type preparer's name	Preparer's signature	Da	te I	Check I If	PTIN		
Paid	d		John W Sadoff Jr	19			self-employed	P0054		
	u pare		Firm's name 🕨 Deloitte Tax LLP				Firm's EIN 🟲 86	5-10657	772	
	Part On		Fırm's address 🕨 191 Peachtree Street Su	uite 2000			Phone no (404) 220-1	.500	

Atlanta, GA 303031749

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes No

orm	n 990 (2013)					Page 2
Par		t of Program Serviedule O contains a res			I	
1	Briefly describe the	e organization's missio	n			
			s to meet the Health	Care needs of the	residents of Cumberland, Blad	len and Hoke counties,
nd 1	the surrounding area	ın North Carolina				
2					which were not listed on	┌ Yes ┌ No
	If "Yes," describe t	hese new services on S	Schedule O			
3		n cease conducting, or				┌ Yes ┌ No
	If "Yes," describe t	hese changes on Sche	dule O			
4	expenses Section		4) organizations are	required to report t	ee largest program services, as the amount of grants and alloca	
4a	(Code) (Expenses \$	770,118,582 ınclu	ıdıng grants of \$	343,141) (Revenue \$	849,087,457)
		, , ,	ervice area, CCHS, Inc. a		ts, provided 207,750 patient days of	
4b	(Code) (Expenses \$	ınclu	ding grants of \$) (Revenue \$)
	-					
4 c	(Code) (Expenses \$	ınclu	ding grants of \$) (Revenue \$)
	-					
4-1	O + h = n =					
4d	Other program ser (Expenses \$	rvices (Describe in Sch inc	ledule O) luding grants of \$) (Revenue \$)
4e	Total program ser	vice expenses 🕨	770,118,582			

Form 990 (2013) Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
l1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
L2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
L5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
l6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16		No
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			1
		28a		No
D	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νo
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 631			
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country ▶ CJ See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
·		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
Ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Νo
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Νo
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
c	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	ection A. Governing body and management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	20			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	20			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		relationship with any	2		No
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management col			3		No
4	Did the organization make any significant changes to its governing documents since filed?	-	•	4		No
5	Did the organization become aware during the year of a significant diversion of the oi	 raanız	ation's assets?	5		No
6	Did the organization have members or stockholders?			6		No
7a	Did the organization have members, stockholders, or other persons who had the pow	erto	elect or appoint one or			
	more members of the governing body?			7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?		members, stockholders,	7b		No
8	Did the organization contemporaneously document the meetings held or written action year by the following	ons u	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No
Se	ection B. Policies (This Section B requests information about policies not	requ	red by the Internal R	eveni	ue Cod	e.)
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a	Yes	No No
	Did the organization have local chapters, branches, or affiliates?	tivitie	s of such chapters,	10a 10b	Yes	
b		tivitie on's e	s of such chapters, xempt purposes?		Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	tivitie on's e s gov	s of such chapters, xempt purposes? erning body before filing 	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization that the organization provided a complete copy of this Form 990 to all members of it	tivitie on's e s gov • •	s of such chapters, xempt purposes? erning body before filing 	10b		
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	tivitie on's e s gov orm 9	s of such chapters, xempt purposes? erning body before filing	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	tivitie on's e s gov form 9	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	tivitie on's e s gov form 9	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy?	tivitie on's e s gov Form S ly inte	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revi	tivitie on's e s gov form s ly inte the p	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	tivitie on's ess gov Form 9 Iy inte the p	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	tivitie on's e s gov form 9 ily inte the p	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization	tivitie on's e s gov form 9 ily inte the p	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FDId the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of the second contemporaneous in a point venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to the organization in a joint venture of the organization invest in the organization in the organization invest in the organization invest in the organization in the organization in the organization invest in the organization in the organiza	tivitie on's e s gov form 9 ly inte the p lew arie deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FD or the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	tivitie on's e s gov form 9 the p iew arise deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FDId the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of the second contemporaneous in a point venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to, or participate in a joint venture of the organization invest in, contribute assets to the organization in a joint venture of the organization invest in the organization in the organization invest in the organization invest in the organization in the organization in the organization invest in the organization in the organiza	tivitie on's essential service deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	tivitie on's essential service deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	tivitie on's essential service deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization

 | James Dupe PO Box 2000 | (010) (15, 4030 |

Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) (B) (C) (D) (E)											
Name and Title	A verage hours per week (list any hours	more pers	than on is	one bot	box h ar	chec (, unle n offic ustee	ess er	Reportable compensation from the organization	Reportable compensation from related organizations	Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
(1) Betsy Bradshaw	2 00	х						0	0	0	
Trustee	0 00										
(2) Bradley Broussard Trustee	2 00	х						0	0	0	
(3) Bryant Murphy	2 00										
Trustee	0 00	х						0	0	0	
(4) Charles Evans	2 00	V						0	0		
Trustee	0 00	Х						0	0	0	
(5) Denise Mahone Wyatt	2 00	х						0	0	0	
Trustee	0 00	,,						Ğ	,		
(6) Earnest Curry	2 00	×						0	0	0	
Trustee (7) Class Advance	0 00										
(7) Glenn Adams	2 00	х						0	0	0	
Trustee (8) Jeannette Council	0 00										
		х						0	0	0	
Trustee (9) Jennifer Twaddell	0 00										
		х						0	0	0	
Trustee (10) James Book	0 00										
(10) Jerry Dean	2 00	x						0	0	0	
Board Chairperson	0 00										
(11) Jimmy Keefe	2 00	×						0	0	0	
Trustee	0 00										
(12) John Henley	2 00	×						0	0	0	
Trustee	0 00										
(13) Kenneth Edge	2 00	x						0	0	0	
Trustee	0 00							Ü	0		
(14) Larry Lancaster	2 00	x						0	0	0	
Trustee	0 00	L^_		<u> </u>	L						
(15) Marion Gillis Olion	2 00	V							-		
Vice Chairperson	0 00	Х						0	0	0	
(16) Mark Kasarı	2 00	,,								-	
Trustee	0 00	X						0	0	0	
(17) Marshall Faircloth	2 00										
Secretary/Treasurer	0 00	X						0	0	0	
*				•			•			Form 990 (2013)	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h ar	chec (, unle n offic	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation from the		
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations		
(18) Michael Williford	2 00	х						0	0	C		
Trustee	0 00	_ ^							0			
(19) Nitin Desai	2 00	V						0	0			
Trustee	0 00	X						0	0	C		
(20) Rueben Rivers	2 00	х						0	0	C		
Trustee	0 00	_ ^						U	0			
(21) Amy Cannon	2 00		v					0	0	C		
Trustee	0 00		X					0	0			
(22) Tom Costello	2 00		,					0	0	,		
Trustee	0 00		X					0	0	C		
(23) Michael Nagowski	55 00			V				076 163	0	05.007		
CEO	0 00			X				976,162	0	95,907		
(24) Sandra Williams	55 00			Х				509,809	0	28,360		
CFO	0 00			^				309,809	0	20,300		
(25) William Pryor	55 00			,				225 201	0	25 540		
CHRO	0 00			X				335,381	0	25,540		
(26) Inad Atassı	55 00					,,		760 440		26.623		
Staff Physician	0 00					X		769,140	0	26,633		
(27) John Spitalieri	55 00					,,		720 600		40.400		
Staff Physician	0 00					X		720,688	0	18,498		
(28) John Whitley	55 00											
Staff Physician	0 00					X		783,556	0	18,053		
(29) Richard Osenbach	55 00								_			
Medical Director	0 00					X		741,792	0	23,598		
(30) Stuart Shelton	55 00					\ ,.			_			
Medical Director	0 00					X		962,113	0	29,122		
1b Sub-Total					•	F	•			•		
c Total from continuation sheets to						►						
d Total (add lines 1b and 1c)						►		5,798,641	0	265,711		

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►467

			Yes	No	
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual				
	on the 14-17 res, complete senerates for such marviadar.	3		No	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organizations greater than \$150,000? If "Yes," complete Schedule J for such				
	ındıvıdual	4	Yes		
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No	-

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
Simpli Fi Managed Services 1834 Sally Hill Farms Blvd Florence SC 29501	Professional Services	17,425,475
Allied Barton Security Services PO Box 534265 Atlanta GA 30353	Security Services	4,735,697
K&L Gates LLP 210 Sixth Avenue Pittsburgh PA 15222	Legal Services	3,482,820
Fayetteville Kidney PO Box 101518 Atlanta GA 30392	Professional Services	2,755,284
Hematology & Oncology Assoc Fayettevill PO Box 42935 Fayetteville NC 28309	Professional Services	2,628,325
	\	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►79

Form 99								Page 9
Part \	/III		of Revenue ule O contains a respor	nse or note to any lir	ne in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
~ £	1a	Federated cam	paigns 1a					
ant	Ь	Membership du	ies 1b					
المَّ ق	С	Fundraising ev	ents 1c					
iffs ar /	d	Related organiz	zations 1d	177,632				
s, G	e	Government grant	es (contributions) 1e	1,010,008				
Contributions, Gifts, Grants and Other Similar Amounts	f	sımılar amounts no		370,785				
omtrik nd Ot	g h	Noncash contributi 1a-1f \$ Total. Add line:	ons included in lines		1,558,425			
<u>ਹ ਜ਼</u>	<u> </u>	TOTAL A du lille:	5 1 d - 1 1	· · · •	1,330,123			
E E	2a	Patient Service Re	venue	Business Code 900099	823,223,098	822 222 008		
evel		Ancillary Medical S		900099	13,970,996	823,223,098 13,970,996		
ъ. Д	c	Education/Outreac		611710	164,908	164,908		
er vi	d				,	·		
ĕ E	e		_					
Program Service Revenue	f	All other progra	am service revenue					
š	g	Total. Add lines	s 2a-2f		837,359,002			
	3		ome (including dividen		10,957,657			10,957,657
	4		ar amounts) stment of tax-exempt bond	-	10,557,657			10,557,657
	5	Royalties .		▶				
			(ı) Real	(II) Personal				
	6a	Gross rents	74,796					
	Ь	Less rental expenses	18,800					
	C	Rental income or (loss)	55,996					
	d	Net rental inco	me or (loss)		55,996		24,874	31,122
	7a	Gross amount	(ı) Securities	(II) O ther				
	,,,	from sales of assets other than inventory	183,657,796	12,175				
	Ь	Less cost or other basis and	178,718,103	1,142,729				
	c	sales expenses Gaın or (loss)	4,939,693	-1,130,554				
	d	Net gain or (los	ss)		3,809,139			3,809,139
Φ	8a	Gross income f events (not inc						
Other Revenue		\$ of contributions See Part IV , lir	s reported on line 1c) ne 18 a					
her	b		penses b					
ర	C		(loss) from fundraising	events 🛌				
	9a		from gaming activities ne 19 a					
	ь		penses b	vities				
		Gross sales of returns and allo	inventory, less					
	b c		oods sold b (loss) from sales of invo	entory				
		Miscellaneou	s Revenue	Business Code				
	11a	Purchase Reba Other	<u> </u>	812900	6,934,954	6,934,954		
	b		Parking Revenue	900099	3,812,728	3,812,728		
	C	Employee Dayo		624410	980,773 -107,178	980,773	-107,178	
	d e	Total. Add lines	ue s 11a-11d	🕨	-107,178		-107,178	
				. -	11,621,277			
	12	iotai revenue.	See Instructions .	· · · · •	865,361,496	849,087,457	-82,304	14,797,918

Part IX Statement of Functional Expenses

Part IX Statement of Functional Expenses		
Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A))	
Check if Schedule O contains a response or note to any line in this Part IX		
	$\overline{}$	

	Check if Schedule O contains a response or note to any line in this	Part IX			
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	343,141	343,141		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	1,947,391	1,752,653	194,738	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	306,493,587	275,844,229	30,649,358	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	14,268,712	12,841,841	1,426,871	
9	Other employee benefits	42,381,053	38,142,948	4,238,105	
10	Payroll taxes	20,698,492	18,628,643	2,069,849	
11	Fees for services (non-employees)				
а	Management	6,388,004	5,749,204	638,800	
b	Legal	2,811,776	2,530,598	281,178	
С	Accounting	444,710	400,239	44,471	
d	Lobbying	110,250	110,250		
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
12	Advertising and promotion	1,081,173	973,056	108,117	
13	Office expenses	4,018,508	3,616,657	401,851	
14	Information technology	13,499,507	12,149,556	1,349,951	
15	Royalties				
16	Occupancy	12,814,209	11,532,788	1,281,421	
17	Travel	427,440	384,696	42,744	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	780,419	702,377	78,042	
20	Interest	12,434,231	11,190,808	1,243,423	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	27,913,910	25,122,519	2,791,391	
23	Insurance	4,526,583	4,073,925	452,658	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Bad Debt	165,188,963	165,188,963		
b	Medical and Other Suppl	110,868,286	99,781,457	11,086,829	
С	Purchased Services	17,398,107	15,658,296	1,739,811	
d	Contract Labor	10,408,829	9,367,946	1,040,883	
e	All other expenses	60,035,324	54,031,792	6,003,532	
25	Total functional expenses. Add lines 1 through 24e	837,282,605	770,118,582	67,164,023	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				
				Fo	rm 990 (2013)

Part X Balance Sheet

Par	't X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	15,257,931	1	22,980,761
	2	Savings and temporary cash investments	49,368,461	2	48,943,475
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	103,653,476	4	102,424,561
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		_	
<u>se</u>	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		5	
Se.				6	
Assets	7	Notes and loans receivable, net		7	
_	8	Inventories for sale or use	9,275,510	8	9,598,498
	9	Prepaid expenses and deferred charges	6,016,216	9	5,648,245
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 739,504,357	. I		
	Ь	Less accumulated depreciation	319,653,925	10c	312,559,933
	11	Investments—publicly traded securities	286,870,967	11	304,786,253
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	145,653,473	15	217,978,444
	16	Total assets. Add lines 1 through 15 (must equal line 34)	935,749,959	16	1,024,920,170
	17	Accounts payable and accrued expenses	51,614,285		72,511,455
	18	Grants payable		18	
	19	Deferred revenue	158,310		308,418
	20	Tax-exempt bond liabilities	280,594,642	20	270,577,543
8	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
<u> </u>		persons Complete Part II of Schedule L		22	
-	23	Secured mortgages and notes payable to unrelated third parties	38,447,999	23	82,899,672
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	400 404 544		405.047.000
	26	D	130,491,514 501,306,750	25	135,917,963
	26	Total liabilities. Add lines 17 through 25	301,300,730	26	562,215,051
Fund Balances		Organizations that follow SFAS 117 (ASC 958), check here ▶ ┌ and complete lines 27 through 29, and lines 33 and 34.			
등	27	Unrestricted net assets		27	
E E	28	Temporarily restricted net assets		28	
핃	29	Permanently restricted net assets		29	
or Fu		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ✓ and complete lines 30 through 34.			
ς. O	30	Capital stock or trust principal, or current funds	o	30	0
še	31	Paid-in or capital surplus, or land, building or equipment fund	0	31	0
Assets	32	Retained earnings, endowment, accumulated income, or other funds	423,314,698	32	451,576,608
Net	33	Total net assets or fund balances	434,443,209	33	462,705,119
~	34	Total liabilities and net assets/fund balances	935,749,959	34	1,024,920,170

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		865,3	361,496
2	Total expenses (must equal Part IX, column (A), line 25)	2		837,2	282,605
3	Revenue less expenses Subtract line 2 from line 1	3			78,891
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			143,209
5	Net unrealized gains (losses) on investments	5			559,546
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8		-2,4	176,527
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		462,7	705,119
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed o	n		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	arate			
	☐ Separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	ne 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493229042105

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization
Cumberland County Hospital System Inc

Employer identification number

56-0845796

	rt I			blic Charity Stat						nstructi	ons.		
The c	rganı	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forl	ınes 1 throu	ıgh 11, check	only one b	ox)				
1	\sqcap	A chur	ch, conventi	on of churches, or as	ssociation of	churches d	escribed in s e	ection 170(l	b)(1)(A)(i).				
2	\sqcap	A scho	ol described	in section 170(b)(1	.)(A)(ii). (At	tach Schedı	ule E)						
3	~	A hosp	ıtal or a coo	perative hospital se	rvice organiz	atıon descri	ıbed ın sectio	n 170(b)(1)	(A)(iii).				
4	\sqcap	A medi	cal researcl	n organization operat	ed ın conjun	ction with a	hospital desc	ribed in se c	ction 170(b)(1)(A)(i	ii). Ente	er the	
_	_			ty, and state									
5	ı			erated for the benefit		or universit	ty owned or o	perated by	a governmen	tal unit o	describ	ed in	
_	_			A)(iv). (Complete P	Ť								
6	<u> </u>			local government or	_								
7	ı	_		at normally receives in 170(b)(1)(A)(vi).		•	support from	a governme	ental unit or f	rom the	genera	l public	:
8	Γ			described in section	•	•	nplete Part II)					
9	Ė			at normally receives					outions, mem	bership	fees.a	nd aros	s
	•	_		ities related to its ex					· ·	-		_	
				oss investment inco									
		acquire	ed by the org	janızatıon after June	30,1975 S	ee section 5	509(a)(2). (C	omplete Pa	rt III)				
10	Γ	Anorga	anization or	ganızed and operated	dexclusively	to test for p	oublic safety	See sectio	n 509(a)(4).				
11	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of												
		the box	that descri	y supported organize bes the type of supp b Type II c	orting organ	ızatıon and d	complete line	s 11e th <u>ro</u> u	ıgh 11h				
e	Γ	other tl	_	ox, I certify that the on managers and oth	_						-	-	
f		check t	this box	received a written de						III sup	porting	organı	zation,
g			August 17, 2 ng persons?	2006, has the organi	zation accep	ted any gift	or contribution	on from any	of the				
		(i) A p	erson who d	rectly or indirectly o	ontrols, eith	er alone or t	ogether with	persons de	scribed in (ii))		Yes	No
		and (111) below, the	governing body of th	e supported	organızatıor	٦?				11g(i)		
		(ii) A fa	amıly memb	er of a person descri	bed in (i) abo	ove?				L	11g(ii)		
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	above?			L	11g(iii))	
h		Provide	the followi	ng information about	the supporte	ed organizat	ion(s)						
S) Nan suppor ganiz	rted	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is to organization col (i) listo your gove docume	on in ted in rning	(v) Did you the organiz in col (i) o suppor	zation f your	(vi) Is organizat col (i) org in the U	ion in anized	(vii) An mone sup	
				instructions))	Yes	No	Yes	No	Yes	No			
Total													

Sch	edule A (Form 990 or 990-EZ) 2013						Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and stop here. The organization qua 33 1/3% support test—2012. If the				and line 15 is 33	8 1/3% or more	
	box and stop here. The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	-2013. If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	-2012 . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	▶ □
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		▶ □
18	Private foundation. If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						<u> </u>
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6) ction B. Total Support						
	ndar year (or fiscal year beginning	() 2000	(1) 2010	() 2011	(1) 2012	() 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(b) 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	(b) 2010	(6) 2011	(4) 2012	(5,232	
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	(b) 2010	(6) 2011	(1) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization ic Support Performance (line 8, column (2 Schedule A, Paragraphic Performance) colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or 13, column (f)) ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the state of the sta	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or 13, column (f)) ge by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		formation. Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction					
	Facts And Circumstances Test						
Retu	ırn Reference	Explanation					
		Schodulo A / Form 000 o	000 E7) 201				

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493229042105

OMB No 1545-0047

Inspection

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Political Campaign and Lobbying Activities

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** Cumberland County Hospital System Inc 56-0845796 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 Was a correction made? ☐ Yes ┌ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

Sch	nedule C (Form 990 or 990-EZ) 2013					Page 2
Pä	art II-A Complete if the organization	is exempt under	section 501(c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Doub TV an	- h - 66:1: - h - d		a adduses FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		iist in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		l" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l .)		(a) Filing organization's totals	(b) Affiliated group totals
La	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
ь	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	o)		Γ		
d	O ther exempt purpose expenditures			Γ		
e	Total exempt purpose expenditures (add lines 1	c and 1d)		Γ		
f	Lobbying nontaxable amount Enter the amount is columns	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lir	ue 1f)				
h	Subtract line 1g from line 1a If zero or less, ent	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	havè to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera ⊤	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

	filed Form 5768 (election un		(;	a)	((b)
For e activ		ovide in Part IV a detailed description of the lobbying	Yes	No		nount
1	During the year, did the filing organization atter legislation, including any attempt to influence p through the use of	npt to influence foreign, national, state or local ublic opinion on a legislative matter or referendum,				
а	Volunteers?			Νo		
b	Paid staff or management (include compensation	n in expenses reported on lines 1c through 1i)?	Yes			
С	Media advertisements?			No		
d	Mailings to members, legislators, or the public?			No		
е	, ,			No		
f	Grants to other organizations for lobbying purpo	.		No		
g	Direct contact with legislators, their staffs, gov		Yes			110,000
h	, , ,	, speeches, lectures, or any similar means?	Yes			250
i	O ther activities?			No		
j	Total Add lines 1c through 1i			1		110,250
2a	Did the activities in line 1 cause the organization			No		
Ь	If "Yes," enter the amount of any tax incurred u					
С.	If "Yes," enter the amount of any tax incurred b			ı		
	If the filing organization incurred a section 491	·	504			
Pal	rt III-A Complete if the organization 501(c)(6).	is exempt under section 501(c)(4), section	501(C)(5), c	r sec	tion
					Y	es No
1	Were substantially all (90% or more) dues rece	ived nondeductible by members?			1	
2	Did the organization make only in-house lobbyi	ng expenditures of \$2,000 or less?			2	
3		g and political expenditures from the prior year?			3	
Pai		is exempt under section 501(c)(4), section 5 OTH Part III-A, lines 1 and 2, are answered "				
1	Dues, assessments and similar amounts from r	nembers	1			
2	Section 162(e) nondeductible lobbying and poli expenses for which the section 527(f) tax was	tical expenditures (do not include amounts of political paid).				
а	Current year		2a			
b	•		2b			
С			2c			
3		(1)(A) notices of nondeductible section 162(e) dues	3			
4		exceeds the amount on line 3, what portion of the excess reasonable estimate of nondeductible lobbying and	4			
5	Taxable amount of lobbying and political expen-	ditures (see instructions)	5			
	art IV Supplemental Information	,				
Pro		, Part I-B, line 4 , Part I-C , line 5 , Part II-A (affiliated grou litional information	up list),	Part II	-A, line	2, and
	Return Reference	Explanation				
	1					

201104410 3 (1 01111 3 3 0 01 3 3 0 12) 2 0 1 3		i age -i
Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493229042105

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. ► Information about Schedule D (Form 990)

Open to Public

mal R	evenue Service and its instruct	ions is at <u>www.irs.gov/10riii990</u> .			Inspect	ion
	e of the organization erland County Hospital System Inc		Emp	loyer ident if ica	tion numbe	er
				0845796		
ìľ	Organizations Maintaining Donor Adv		unds	or Accounts	. Complet	e if th
	organization answered "Yes" to Form 990	(a) Donor advised funds		(b) Funds and	other accou	ınte
-	Total number at end of year	(a) Bollot davised lands		(b) I alias alia	other decod	
	Aggregate contributions to (during year)					
	Aggregate grants from (during year)					
	Aggregate value at end of year					
	Did the organization inform all donors and donor adviso	rs in writing that the assets held in doi	nor adv	ısed		
	funds are the organization's property, subject to the or				☐ Yes	┌ No
	Did the organization inform all grantees, donors, and doused only for charitable purposes and not for the benef				- v	
	conferring impermissible private benefit?	1 102 11		000 0 17	Yes	│ No
	Conservation Easements. Complete if		to Forn	n 990, Part IV	/, line /.	
	Purpose(s) of conservation easements held by the org			u a a llucciona a esta na	t land avea	
	Preservation of land for public use (e g , recreation Protection of natural habitat	or education) Preservation of a				
	Preservation of open space	, reservation or a	cereme	a miscorre serae	curc	
	• •		*h = 6 =		.	
	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	qualified conservation contribution in	the loth	ii oi a conserva	LIOII	
				Held at the	End of the	Year
	Total number of conservation easements		2a			
	Total acreage restricted by conservation easements		2b			
	Number of conservation easements on a certified histo	oric structure included in (a)	2c			
	Number of conservation easements included in (c) acq historic structure listed in the National Register	juired after 8/17/06, and not on a	2d			
	Number of conservation easements modified, transferr	ed, released, extinguished, or terminat	ed by th	ne organization	during	
	the tax year 🗠					
	Number of states where property subject to conservati	ion easement is located ►				
	Does the organization have a written policy regarding t enforcement of the conservation easements it holds?			violations, and	┌ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation ease	ments o	during the year		
	Amount of expenses incurred in monitoring, inspecting	, and enforcing conservation easement	s durin	g the year		
	- \$					
	Does each conservation easement reported on line 2(o and section 170(h)(4)(B)(ii)?	d) above satisfy the requirements of se	ction 17	70(h)(4)(B)(ı)	☐ Yes	┌ No
	In Part XIII, describe how the organization reports cor balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financia				
	Organizations Maintaining Collection Complete if the organization answered "Y	s of Art, Historical Treasures,	or Ot	her Similar	Assets.	
,	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide, in Part XIII, the text of the footnote t	ts held for public exhibition, education,	or rese	arch in furthera		
	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide the following amounts relating to thes	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statem	ent and balanc		ıc
	(i) Revenues included in Form 990, Part VIII, line 1			► \$		
	(ii) Assets included in Form 990, Part X					
	If the organization received or held works of art, histor following amounts required to be reported under SFAS					
	Revenues included in Form 990, Part VIII, line 1			► \$		
	Assets included in Form 990, Part X			<u></u>		
				· +		

Part	III Organizations Maintaining Collec	tions of Art,	Hist	<u>ori</u>	cal Treas	ures, or Oth	er Similar Ass	ets (continued)
3	Using the organization's acquisition, accession, collection items (check all that apply)	and other record	ls, che	cka	any of the fo	llowing that are	a significant use	of its
a	Public exhibition		d	Г	Loan or ex	change program	s	
b	Scholarly research		e	Г	Other			
c	Preservation for future generations							
4	Provide a description of the organization's collec Part XIII	tions and explai	n how	they	further the	e organızatıon's e	exempt purpose ır	1
5	During the year, did the organization solicit or re-							- v n
Par	assets to be sold to raise funds rather than to be IV Escrow and Custodial Arrangement						<u> </u>	Yes No
	Part IV, line 9, or reported an amou							
1a	Is the organization an agent, trustee, custodian of included on Form 990, Part X?					or other assets		Yes No
Ь	If "Yes," explain the arrangement in Part XIII an	d complete the f	follown	ng t	able		T	
_	Damen and I had a second					10		ount
c d	Beginning balance					1c 1d		
u e	Additions during the year					10 1e		
f	Distributions during the year Ending balance					1f	+	
2a	Did the organization include an amount on Form 9	990 Part V lina	212				•	Yes No
b	-							
Par	If "Yes," explain the arrangement in Part XIII C t V Endowment Funds. Complete if the							'
FGI		a)Current year	(b)P					(e)Four years back
1a	Beginning of year balance							
b	Contributions							
c	Net investment earnings, gains, and losses							
d	Grants or scholarships							
e	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance							
2	Provide the estimated percentage of the current	year end balance	e (lıne	1g,	column (a)) held as		
а	Board designated or quasi-endowment 🕨							
b	Permanent endowment ►							
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should e	qual 100%						
3a	Are there endowment funds not in the possession	n of the organiza	tıon th	nat a	re held and	administered fo	r the	[w.]
	organization by (i) unrelated organizations			_			3a(i	Yes No
	(ii) related organizations						3a(ii	
b	If "Yes" to 3a(II), are the related organizations li			hed	ule R? .		3b	
4	Describe in Part XIII the intended uses of the or							
Par	Land, Buildings, and Equipment. 11a. See Form 990, Part X, line 10.	Complete if the	he org	gan	ization an	swered 'Yes' to	o Form 990, Pai	rt IV, line
	Description of property				Cost or other (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
	and		+			23,535,647	,	23,535,647
			F			420,467,844		
bΒ	uildings		. !			420,407,044	122,000,030	226,658,994
	easehold improvements		`. ├			2,224,250		226,658,994 1,485,968
c L							738,282	<u> </u>
c ∟ d ⊟	easehold improvements		· -			2,224,250	738,282 222,982,631	1,485,968

Part VII Investments—Other Securities. Col	mplete if the organization	answered 'Yes' to Form	990, Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category (including name of security)	(b)Book value	(c) Method of value Cost or end-of-year ma	
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Tabel (Column (b) must equal form 000 Part V cal (B) km 12.)	b		
Part VIII Investments—Program Related. Co	omplete if the organization] a answered 'Ves' to Forn	o 990 Part IV line 11c
See Form 990, Part X, line 13.	omplete il the organization	ranswered res to rom	ii 990, Part IV, lille IIC.
(a) Description of investment	(b) Book value	(c) Method of value	
		Cost or end-of-year ma	rket value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	F		
Part IX Other Assets. Complete if the organization		, Part IV, line 11d See For	
(a) Descr	ription		(b) Book value
(1) Other Receivables			26,684,756
(2) Self Insurance Trusts			46,303,480
(3) Trusts - Bond Funds			11,712,122
(4) Other Assets			4,282,713
(5) Construction in Progress			76,629,827
(6) Derivative Instrument			52,365,546
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1	15.)		217,978,444
Part X Other Liabilities. Complete if the organization	anızatıon answered 'Yes' t	o Form 990, Part IV, line	e 11e or 11f. See
Form 990, Part X, line 25.	(h) Paalavalua		
1 (a) Description of liability	(b) Book value		
Federal income taxes			
Estimated Prof Liability & Worker Comp Costs	44,779,476		
Due to Payor Agencies	56,650,272		
Derivative Instrument	34,488,215		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	135,917,963		
2 Liphility for uncertain tay positions In Dayt VIII provid			

Par		evenue per Audited Financial Stat vered 'Yes' to Form 990, Part IV, line 1		is with kevenue	per ĸ	eturn Complete i
1		r support per audited financial statements			1	
2	Amounts included on line 1 bu	it not on Form 990, Part VIII, line 12				
а	Net unrealized gains on invest	ments	2a			
b	Donated services and use of f	acılıtıes	2b			
c	Recoveries of prior year grant	s	2c			
d	Other (Describe in Part XIII)		2d			
е	Add lines 2a through 2d .				2e	
	Subtract line ${f 2e}$ from line ${f 1}$.				3	
	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII)		4b			
С	Add lines 4a and 4b				4c	
	Total revenue Add lines 3 and	d 4c. (This must equal Form 990, Part I, line	12).		5	
art		xpenses per Audited Financial Sta		nts With Expense	s per	Return. Complet
		swered 'Yes' to Form 990, Part IV, line			1 .	T
	· ·	raudited financial statements			1	
		t not on Form 990, Part IX, line 25	1 -	I		
3		acilities	2a		_	
b			2b		_	
c			2c			
d	Other (Describe in Part XIII)		2d		4 _	
е	_				2e	
					3	
		0, Part IX, line 25, but not on line 1:	1	I		
a	·	uded on Form 990, Part VIII, line 7b			_	
b			4b		4	
C					4c	
		nd 4c. (This must equal Form 990, Part I, lin	e 18)		5	
	Supplemental Inf					
art		Part II, lines 3, 5, and 9, Part III, lines 1a, lines 2d and 4b, and Part XII, lines 2d and				de any addıtıonal
	Return Reference	Explanation				

•	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493229042105

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

SCHEDULE H

(Form 990)

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

Name of the organization	Employer identification number
Cumberland County Hospital System Inc	
	56-0845796

Pa	rt I Financial Ass	istance an	d Certain	Other Community	Benefits at Cost				
								Yes	No
1a	Did the organization have	e a financial as	on 6a	1a	Yes				
Ь	If "Yes," was it a written	policy?					1b	Yes	
2	If the organization had m financial assistance polic		oplication of the						
	Applied uniformly to a	-			mly to most hospital fac	cilities			
3	Answer the following base		•		at applied to the large	t number of the			
3	organization's patients d	uring the tax y	/ear						
а	Did the organization use If "Yes," indicate which o					oroviding <i>fre</i> e care?	3a	Yes	
	┌ 100%	200% ┌ 0	ther		%				
b	Did the organization use which of the following was				=	•	3b	Yes	
	□ 200% □ 250% □	300%	50% Г 40	0% 🔽 Other	50000	0000000000 %	<u> </u>	163	
c	If the organization used for criteria for determining elused an asset test or oth discounted care	ligibility for fre	ee or discoun	ted care Include in the	description whether th	e organization			
4	Did the organization's fin provide for free or discou				t number of its patients	_	4	Yes	
5a		get amounts fo	or free or disc					163	No
ь	If "Yes," did the organiza			expenses exceed the b	oudgeted amount? .		5b		110
	If "Yes" to line 5b, as a r			•	_		<u> </u>		
_	care to a patient who was						5c		
6a	Did the organization prep	are a commun	nity benefit re	port during the tax yea	r?		6a	Yes	
b	If "Yes," did the organiza	tion make it a	vailable to th	ne public?			6b	Yes	
	Complete the following ta worksheets with the Sche		worksheets	provided in the Schedule	e H instructions Do not	t submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost				
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		f) Perce otal exp	
a	Financial Assistance at cost	(optional)					+		
b	(from Worksheet 1) Medicaid (from Worksheet 3,			13,470,000	1,048,000	12,422,	000	1 8	50 %
С	column a)			53,875,000	35,115,616	18,759,	384	2 7	90 %
_	government programs (from Worksheet 3, column b)						_		
d	Total Financial Assistance and Means-Tested Government Programs .			67,345,000	36,163,616	31,181,	384	4 6	40 %
e	Other Benefits Community health improvement services and community benefit operations								
f	(from Worksheet 4) Health professions education			125,000	744.6	125,			20 %
g	(from Worksheet 5) Subsidized health services			3,838,000	744,000	3,094,			60 %
h	(from Worksheet 6) Research (from Worksheet 7) Cash and In-kind			46,339,000	30,040,000	16,299,	000	2 4	30 %
ı	contributions for community benefit (from Worksheet 8)			475,000		475,	_		70 %
J k	Total. Other Benefits Total. Add lines 7d and 7j .			50,777,000 118,122,000	30,784,000 66,947,616	19,993, 51,174,	-		80 % 20 %
ĸ	iotal. Aud IIIIes /u dliu /j .	<u> </u>	l	110,122,000	00,747,010	1 31,174,.	JU4	7 0	ZU 70

Pa	rt II Community Building activities during the of the communities	tax year, an								uıldın	
	or the communities	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense		rect off revenue	_	(e) Net communit building expense		(f) Pero total ex	
1	Physical improvements and housing	, , ,									
2	Economic development										
3	Community support										
4	Environmental improvements										
5	•										
6	for community members Coalition building			100.000				400	200		020.0
7				180,000				180,	.000	U	030 %
8	advocacy Workforce development										
9	Workforce development Other			75,000)			75,	.000	0	010 %
10	Total			255,000)			255,	.000	0	040 %
	Bad Debt, Medicar	re, & Collec	tion Practic	es						1	
	tion A. Bad Debt Expense	4 4-64			I M		A	[Yes	No
1	Did the organization report ba Statement No 15?			e with Heathcare Fina	anciai M	anage •	ment A	ssociation	1		No
2	Enter the amount of the organ methodology used by the orga					2		20 626 000			
3	Enter the estimated amount o							38,626,000			
	patients eligible under the org	ianization's fin	ancıal assıstan	ce policy Explain in	Part VI						
	the methodology used by the any, for including this portion					3		o			
4	Provide in Part VI the text of to or the page number on which t	the footnote to	the organization	on's financial statem	ents tha		rıbes b	ad debt expense			
Sect	tion B. Medicare	ills lootilote is	contained in ti	ie attached illialicial	Stateme	EIILS					
5	Enter total revenue received f	rom Medicare	(ıncludına DSH	and IME)		5	l	163,712,716			
6	Enter Medicare allowable cost	ts of care relat	ing to payment:	s on line 5		6		188,201,447			
7	Subtract line 6 from line 5 Th	is is the surpl	us (or shortfall)			7		-24,488,731			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting method	lology or source								
	Cost accounting system	Гс	st to charge ra	tio $lacksquare$	Other						
Sect	tion C. Collection Practices										
9a	Did the organization have a wr	rıtten debt coll	ection policy di	uring the tax year?					9a	Yes	
b	If "Yes," did the organization's contain provisions on the coll assistance? Describe in Part	ection practice	es to be followe	d for patients who ar	e known	to qua	alify for	financial	9b	Yes	
Pa	rt IV Management Comp	anies and	Joint Ventur	es (owned 10% or more by a	officers, dire	ctors, tr	ustees, ke	y employees, and physici	ans—se	e instruct	tions)
	(a) Name of entity	(I	 Description of pi activity of entit 		c) Organiz profit % o ownersh	r stock		d) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	e) Physio fit % or ownershi	stock
1											
2											
3											
4		1							+		
5											
6											
7											
8											
9											
10											
11											
12											
12		1					1		1		

Part V Facility Information										
Section A. Hospital Facilities	Licensed	General	Children's	Teaching	Critical	Research	ER-24	ER-ot		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?	sed hospital	al medical & surgical	en's hospital	ung hospital	al access hospital	arch facility	ER-24 hours	other	Other (Describe)	Facility reporting group
See Additional Data Table									,	7 1 33 1

Schedule H (Form 990) 2013

Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Cape Fear Valley Health System

Name of hospital facility or facility reporting group	

Name o	f hospita	facility or	facility	reporting	group
--------	-----------	-------------	----------	-----------	-------

	eporting on Part V, Section B for a single hospital facility only: line number of	_		
	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	▼ The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility			
_	consulted	3	Yes	<u> </u>
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4	Yes	
5	Did the hospital facility make its CHNA report widely available to the public?		Yes	1
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)	٦	1.00	┢
а	✓ Hospital facility's website (list url)			
b	Other website (list url)			
c	Available upon request from the hospital facility			
_	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
а	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	▼ Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
_	required by section 501(r)(3)?	8a	<u> </u>	Νo
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	├	\vdash
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

Pa	art V Facility Information (continued)			
Fin	nancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 0000000000000% If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing discounted care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 500 000000000000% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
c	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
С	Liens on residences			
d	Body attachments			
e	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17	Yes	
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
c	Liens on residences			
d	Body attachments			
_	C Other similar actions (describe in Section C)	1	1	

P	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
Ь	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bi	lls		
d				
	financial assistance policy			
е	Other (describe in Section C)			
Po	olicy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of	1.0		
	their eligibility under the hospital facility's financial assistance policy? If "No," indicate why	19	Yes	
_				
a				
b	The hospital facility's policy was not in writing			
С				
d	Other (describe in Part VI)			
_Ch	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
_	eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
ь	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the			
	maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
	emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance			١
	covering such care?	21		Νo
22	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	22		No
	If "Yes," explain in Part VI			

Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Highsmith Rainey Hospital

Name of hospital facility or facility reporting group

	eporting on Part V, Section B for a single hospital facility only: line number of pital facility (from Schedule H, Part V, Section A)	_		
			Yes	No
on	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
L	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility			
_	consulted	3	Yes	
1	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4	Yes	
5	Did the hospital facility make its CHNA report widely available to the public?		Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)	Ť		
а	Hospital facility's website (list url)			
ь	Other website (list url)			
c	A vailable upon request from the hospital facility			
d	Other (describe in Part VI)			
5	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply			
	as of the end of the tax year)			
	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
	Execution of the implementation strategy			
	Participation in the development of a community-wide plan			
	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
3а	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	8a		Νo
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	$oxed{oxed}$	
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its			

Part V Facility Information (continued)				
Fin	nancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 0000000000000% If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing discounted care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 500 000000000000% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
c	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
С	Liens on residences			
d	Body attachments			
e	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17	Yes	
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
c	Liens on residences			
d	Body attachments			
_	C Other similar actions (describe in Section C)	1	1	

If "Yes," explain in Part VI

1	art v Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bil	lls		
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
e	Other (describe in Section C)			
90	olicy Relating to Emergency Medical Care			
			Yes	No
L9	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	21		Νo
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	22		No

Yes No

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Bladen County Hospital

Name of hospital facility or facility reporting group

f reporting on Part V, Section B for a single hospital facility only: line number of	2
nospital facility (from Schedule H, Part V, Section A)	3

UIII	munity health needs Assessment (Lines 1 through 80 are optional for tax years beginning on or before March 23, 2012)	l	Ι'	i
	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 <u>13</u>			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility			
	consulted	3	Yes	
ŀ	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital			
	facilities in Part VI		Yes	⊢
	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	┞
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) www.capefearvalley.com/bladen/home html			
b	Other website (list url)			
C	A vailable upon request from the hospital facility			
	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year) Adoption of an implementation strategy that addresses each of the community health needs identified through the			
	CHNA			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
_	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section $501(r)(3)^2$	8a		Νc
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		L
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			
	Schedule H (Fo	rm 9	90):	 20:

Pa	art V Facility Information (continued)			
Fin	nancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 0000000000000% If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing discounted care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 500 000000000000% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
c	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
С	Liens on residences			
d	Body attachments			
e	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17	Yes	
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
c	Liens on residences			
d	Body attachments			
_	C Other similar actions (describe in Section C)	1	1	

If "Yes," explain in Part VI

1	art v Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bil	lls		
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
e	Other (describe in Section C)			
90	olicy Relating to Emergency Medical Care			
			Yes	No
L9	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
c	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	21		Νo
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	22		No

Page 7 **2**

ation (continue	cility Informa	
a	ation (continued	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6_I, 7, 10, 11, 12_I, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
See Additional Data Table	

Schedule H (Form 990) 2013

chedu	ıle H ı	Form 990)2013

,	а	a	e	8	2

Part V	Facility	Information	(continued

Section D.	Other Health	Care Facilities	That Are No	t Licensed,	Registered,	or Similarly	Recognized	as a
Hospital F	acility			•		-	_	

(list in order of size, from largest to smallest)

How many non-hospital health	care facilities did the organization o	perate during the tax year?	40
Name and address		Type of Facility (describe)	
1	See Additional Data Table		
2			
3			
4			
5			
6			
7			
8			
9			
10			

Schedule H (Form 990) 2013

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
raiti, Lille Ga	Cumberland County Hospital System files a community benefit report annually in the state of North Carolina to the North Carolina Hospital Association

Form and Line Reference	Explanation
Part II, Community Building Activities	Cumberland County Hospital System, Inc ("CCHS") reported coalition building and workforce development details in the Community Building Activities Part II Coalition building promotes the health of the communities it serves by networking with other community agencies to address the health and safety issues of the community. The employees of CCHS utilize their clinical expertise to collaborate with other community agencies and county and state health departments to provide education and other initiatives that benefit the health of people in the community. Workforce development activities include the recruitment of physicians and other health professionals to medical shortage areas.

Form and Line Reference	Explanation			
i diciri, Ellic 4	A patient's record is reviewed for possible charity care and if the patient does not qualify for charity and the patient does not pay, their charges are written-off as bad debt. Amounts in line 2 are determined by calculating a cost-to-charge ratio. Total expenses (less bad debts and other operating revenue) are divided into total gross patient revenue. Total bad debt charges are multiplied by this percentage.			

Form and Line Reference	Explanation			
r arc III, Ellie o	Cumberland County Hospital Systems, Inc treats the total shortfall of Medicare reimbursement compared to the amount of computed Medicare allowable costs as a community benefit. The Hospital improves access to patient care by providing services regardless of a patient's ability to pay or the hospital's ability to receive full cost reimbursement for services. The hospital also relieves the government of a financial burden when it provides care to publicly insured patients where reimbursement is less than cost of providing the service.			

Form and Line Reference	Explanation
Part III, Line 9b	If patients are determined to qualify for charity, then the account is written-off to charity rather than to bad debt

Form and Line Reference	Explanation			
Fait III, Lilles 2-4	A patient's record is reviewed for possible charity care and if the patient does not qualify for charity and the patient does not pay, their charges are written-off as bad debt. Amounts in line 2 are determined by calculating a cost-to-charge ratio. Total expenses (less bad debts and other operating revenue) are divided into total gross patient revenue. Total bad debt charges are multiplied by this percentage.			

Form and Line Reference	Explanation		
Part VI, Line 2	The mission of Cape Fear Valley Health System is to strengthen the health and well-being of the greater Cape Fear Valley region through high-quality, compassionate care provided to all who need it As a community not-for-profit organization, we take seriously our responsibility to invest our resources and energies into understanding and meeting the diverse health care needs of all, and ensure that everyone, regardless of their ability to pay, receive the care they need. The Senior Administrative team serves in various capacities on several local community boards and groups. As members of these various groups, they are able to gain insight to needs of the community. Our community partners are critical to helping us improve the health and well-being of the Cape Fear Valley region. Together, we can combine resources and strengths, positively impacting the greatest number of people. By working closely with the community leaders, we also build a greater sense of community and a shared commitment toward our common goal of improving the community's health. The results help us to determine our short and long term priorities as well as strategies for improving community health. Those community groups and partners CCCC, SRAHEC, CCMAP, Chamber of Commerce, Fayetteville Area PR Alliance, Cumberland County Education Foundation, Communities in Schools of NC, Fort Bragg Regional Alliance, Care Clinic, and the Methodist University Physician Assistant program.		

Form and Line Reference	Explanation		
rait v1, Lille 3	Uninsured patients are screened at the time of registration for their ability to pay for their health care services. If the patient has no ability to pay and is deemed ineligible for governmental programs (Medicare, Medicaid, etc.) then they are informed of the Hospital Charity program. They are provided with an application and a listing of the appropriate documents necessary to establish eligibility for the Hospital Charity program. All patients receive a copy of our Charity Care Application accompanying the first billing statement.		

Form and Line Reference	Explanation	
Form and Line Reference Part VI, Line 4	Cumberland County Hospital System, Inc ("CCHS") doing business as Cape Fear Valley Medical Center ("CFVMC") is the flag ship of Cape Fear Valley Health System ("CFVHS") CFVHS operates a variety of healthcare facilities from its headquarters in Fayetteville, North Carolina including a tertiary acute care hospital, a long-term acute care hospital, a critical access hospital, an inpatient rehabilitation facility, county emergency medical services, an outpatient psychiatric facility, a detoxification facility, a wellness center, 14 primary care clinics, 16 specialty care clinics, 4 walk-in clinics, and Health Pavilion North, an outpatient complex Cape Fear Valley Health System serves a six-county service area made up of the five counties contiguous to Cumberland County, NC, which is its Primary Service Area Per information from the 2012 Estimated Census Data, Cumberland has a population of over 326,000 residents, this was a growth of 6 9% from the 2000 Census Data Approximately 54 2% of the 326,000 residents in our primary service area are minorities, compared to 35 6% for the state	

	Chronic diseases like diabetes and obesity are increasing within our community Our facility has
	opened a diabetes and endocrine clinic to help those patients diagnosed with diabetic. Our healthplex
	provides both nutritional and exercise programs to help those in the community address the problem
	of obesity The goal is to help all residents learn to manage their conditions and live healthier lives by
	addressing the challenges associated with these conditions Example of Program at Cape Fear
	Valley Cape Fear Valley Health System's Take Charge of Your Health Program began as an initiative
	to close the healthcare gap between African-Americans and non-Hispanic Whites in Cumberland
	County through public service announcements, health fairs, screenings and speaking engagements
	It has since broadened its focus to all of Cumberland County Darvin Jones is the Coordinator of Take
	Charge of Your Health Program He serves on the Board of Directors of Community Health
	Interventions & Sickle Cell Agency, a non-profit that works with individuals with sickle cell disease,
	hypertension and diabetes Darvin is also a member of the Cumberland County Council for Healthy
	Living, a group assembled by the Health Department, and the Cumberland County Schools School
	Health Advisory Council Take Charge of Your Health is affiliated with Eat Smart, Move More North
	Carolina, a statewide initiative At Cape Fear Valley Health System, it is important to us to give back
	to our community In addition to employee United Way donations and volunteer time, our employees
	participate in a variety of community service initiatives, to include Habitat for Humanity and the
	Friends of Cancer River Walk Last year our employees gave over \$150,000 in donations to various
	community organizations
	community organizations

Explanation

Form and Line Reference

Form and Line Reference	Explanation
IF AIL VI. LIIIE O	Cumberland County Hospital System is a stand-alone health care organization and is not a part of an affiliated health care system

Form and Line Reference	Explanation
Part VI, Line 7, Reports Filed With States	N C

Additional Data

Software ID: Software Version:

EIN: 56-0845796

Name: Cumberland County Hospital System Inc

990 Schedule H, Supplemental Information

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 13, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.			
Form and Line Reference	Explanation		
Cape Fear Valley Health System			
Cape Fear Valley Health System	Part V , Section B, Line 4 Cape Fear Valley and Highsmith Rainey worked collaboratively with one another		
Cape Fear Valley Health System	Part V, Section B, Line 14g See the response to Part VI, Line 3		
Highsmith Rainey Hospital	Part V, Section B, Line 14g See the response to Part VI, Line 3		
Bladen County Hospital	Part V, Section B, Line 14g See the response to Part VI, Line 3		
Cape Fear Valley Health System	Part V, Section B, Line 20d Patients are charged at the hospital Usual Customary and Reasonable rate minus 30%		
Highsmith Rainey Hospital	Part V, Section B, Line 20d Patients are charged at the hospital Usual Customary and Reasonable rates minus 30%		
Bladen County Hospital	Part V , Section B, Line 20d Patients are charged at the hospital Usual Customary and Reasonable rates minus 30%		

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities	That Are Not Licensed,	, Registered, or Similarly	Recognized as a
Hospital Facility			_

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

e and address	Type of Facility (describe)
CFV-Rehabilitation Center 1638 Owen Drive Fayetteville, NC 28304	Rehabilitation Center
Cumberland Cty EMS of CFV 610 Gillespie Street Fayetteville, NC 28306	Rehabilitation Center
CFV Behavior Health Center 3425 Melrose Road Fayetteville, NC 28304	Rehabilitation Center
CFV Detox Center 1724 Roxie Avenue Fayetteville, NC 28304	Rehabilitation Center
Healthplex Wellness Center 1930 Skibo Road Fayetteville, NC 28304	Rehabilitation Center
Health Pavilion North 6387 Ramsey Street Fayetteville, NC 28311	Rehabilitation Center
Highsmith-Rainey Express Care 150 Robeson Street Fayetteville, NC 28311	Rehabilitation Center
Cape Fear Valley Express Care 1638 Owen Drive Fayetteville, NC 28304	Rehabilitation Center
Cape Fear Valley OBGYN 1341 Walther Reed Road Fayetteville, NC 28304	Rehabilitation Center
Health Pavilion North Express Care 6287 Ramsey Street Fayetteville, NC 28301	Rehabilitation Center
Cape Fear Valley Sleep Medicine 1213 Walter Reed Road Fayetteville, NC 28304	Rehabilitation Center
Health Pavilion North Family Care 6387 Ramsey Street Fayetteville, NC 28311	Rehabilitation Center
Hope Mills Family Care 4092 Professional Drive Hope Mills, NC 28348	Rehabilitation Center
Cape Fear Valley Neurology 3308 Melrose Road Fayetteville, NC 28304	Rehabilitation Center
Cape Fear Valley Perinatology 2109 Valleygate Drive	Rehabilitation Center

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities	That Are Not Licensed,	, Registered, or Similarly	Recognized as a
Hospital Facility			_

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

<u> </u>	
e and address	Type of English (describe)
Behavioral Health Center 3425 Melrose Road Fayetteville, NC 28304	Type of Facility (describe) Rehabilitation Center
Valley Medial Associates - Highsmith 101 Robeson Street Fayetteville, NC 28301	Rehabilitation Center
Cape Fear Valley Urology 2301 Robeson Street Suite 203 Fayetteville, NC 28305	Rehabilitation Center
Hoke Family Medical Center 405 South Main Street Raeford, NC 28376	Rehabilitation Center
Senior Health Services 101 Robeson Street Suite 202 Fayetteville, NC 28310	Rehabilitation Center
Bladen Medial Assoc- Elizabethtown 300 A East McKay Street Elizabethtown, NC 28337	Rehabilitation Center
Stedman Medical Care 114 Forte Road Stedman, NC 28391	Rehabilitation Center
Cape Fear Valley Neurosurgery 3308 Melrose Road Fayetteville, NC 28304	Rehabilitation Center
Cape Fear Valley Wound Care Center 101 Robeson St Suite 210 Fayetteville, NC 28301	Rehabilitation Center
Cape Fear Valley Pediatric Care 1262 Oliver Street Fayetteville, NC 28304	Rehabilitation Center
Westside Medical Care 1463 Pamalee Drive Fayetteville, NC 28303	Rehabilitation Center
Cape Fear Valley Internal Medicine 101 Robeson Street Suite 300 Fayetteville, NC 28301	Rehabilitation Center
Women's Health Specialists 300 East McKay Street Suite F Elizabethtown, NC 28337	Rehabilitation Center
Three Rivers Medical Center 580 West McLean Street St Pauls, NC 28384	Rehabilitation Center
Bladen Medial Assoc - Bladenboro 106 Fourth Street Bladenboro, NC 28302	Rehabilitation Center

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

tooginzed as a mospital racine,						
ection D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a ospital Facility st in order of size, from largest to smallest)						
How many non-hospital health care facilities did the o	rganization operate during the tax year?					
Name and address	Type of Facility (describe)					
Bladen Medial Associates - Dublin 16 3rd Street Dublin, NC 28332	Rehabilitation Center					
Diabetes & Endocrine Center 101 Robeson Street Suite 405 Fayetteville, NC 28301	Rehabilitation Center					
CFV Pediatric Endocrinology 101 Robeson Street Suite 410 Fayetteville, NC 28301	Rehabilitation Center					
Behavioral Health Clinic 3425 Melrose Road Fayetteville, NC 28304	Rehabilitation Center					
Bladen Surgical Specialist 107 East Dunham Street Elizabethtown, NC 28377	Rehabilitation Center					
Health Pavilion North Pediatric Care 6387 Ramsey Street Suite 240 Fayetteville, NC 28311	Rehabilitation Center					
Health Pavilion Hoke Primary Care 300 Medical Pavilion Drive Suite 102 Raeford, NC 28376	Rehabilitation Center					
Hoke OBGYN 300 Medical Pavilion Drive Suite 250 Raeford, NC 28376	Rehabilitation Center					
Hoke Express Care 300 Medical Pavilion Drive Suite 102 Raeford, NC 28376	Rehabilitation Center					
CFV Infectious Disease Care 101 Robeson Street Suite 300 Fayetteville, NC 28301	Rehabilitation Center					

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule I

(Form 990)

Department of the Treasury Internal Revenue Service

Cumberland County Hospital System Inc

Name of the organization

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493229042105

Open to Public **Inspection**

Employer identification number

	ystem inc					56-0845796	
Does the organization ma the selection criteria use.	d to award the grants	stantiate the amount of the or assistance?		·			✓ Yes ✓ N
Part II Grants and Otl	ner Assistance to	Governments and recipient that receive	Organizations in	the United States			"Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) Cape Fear Valley Health Foundation PO Box 87526 Fayetteville, NC 28304	56-1947017	501(c)(3)	343,141				General Support
2 Enter total number of sec 3 Enter total number of other		_		e			1
For Paperwork Reduction Act Not	-			Cat No 50055P	<u> </u>		edule I (Form 990) 2013

П	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV, line 22.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	(b)Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Part IV Supplemental Informa	tion. Provide the info	ormation required in Pa	irt I, line 2, Part III, col	umn (b), and any other a	dditional information.

Part IV Supplemental In	iformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
,	Cumberland County Hospital System awards grants to patients for purposes of assisting them in paying various bills and other expenses which the patients cannot pay due to their excessive medical expenses required for treating illness Patients apply and applications are reviewed by hospital social workers. Any funds granted are not paid directly to the organization for which patient owes the bill and/or expense.

Schedule I (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493229042105

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Internal Revenue Service Name of the organization Cumberland County Hospital System Inc

Employer identification number

56-0845796

Рa	rt I Questions Regarding Compensat	ion			
				Yes	No
1a		provided any of the following to or for a person listed in Form III to provide any relevant information regarding these items			
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b		e organization follow a written policy regarding payment or described above? If "No," complete Part III to explain	1b		
2		to reimbursing or allowing expenses incurred by all xecutive Director, regarding the items checked in line 1a?	2		
3	organization's CEO/Executive Director Check alused by a related organization to establish compe	ensation of the CEO/Executive Director, but explain in Part III			
	✓ Compensation committee	✓ Written employment contract			
	✓ Independent compensation consultant	Compensation survey or study			
	Form 990 of other organizations	A pproval by the board or compensation committee			
4	During the year, did any person listed in Form 99 or a related organization	0, Part VII, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-conti	rol payment?	4a		No
b	Participate in, or receive payment from, a suppler	mental nonqualified retirement plan?	4b		Νo
С	Participate in, or receive payment from, an equity	-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and	provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only	must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section compensation contingent on the revenues of	A, line 1a, did the organization pay or accrue any			
а	The organization?		5a		No
b	Any related organization?		5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III				
6	For persons listed in Form 990, Part VII, Section compensation contingent on the net earnings of	A, line 1a, did the organization pay or accrue any			
а	The organization?		6a		No
b	Any related organization?		6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III				
7	For persons listed in Form 990, Part VII, Section payments not described in lines 5 and 6? If "Yes,	A, line 1a, did the organization provide any non-fixed ," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VI: subject to the initial contract exception described in Part III	I, paid or accured pursuant to a contract that was d in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
			8		No
9	If "Yes" to line 8, did the organization also follow section 53.4958-6(c)?	the rebuttable presumption procedure described in Regulations			

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation		
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990		
(1)Michael Nagowski CEO	(i) (ii)	579,760 0	366,092 0	30,310 0	72,578 0	23,329 0	1,072,069 0	0		
(2)Sandra Williams CFO	(i) (ii)	356,328 0	111,082 0	42,399 0	10,100	18,260 0	538,169 0	0		
(3)William Pryor CHRO	(i) (ii)	285,637 0	48,502 0	1,242 0	3,676 0	21,864 0	360,921 0	o 0		
(4) Inad Atassı Staff Physician	(i) (ii)	722,835 0	23,000 0	23,305 0	10,100	16,533 0	795,773 0	0		
(5) John Spitalieri Staff Physician	(i) (ii)	719,878 0	0 0	810 0	0	18,498 0	739,186 0	0		
(6)John Whitley Staff Physician	(i) (ii)	753,349 0	0 0	30,207 0	0	18,053 0	801,609 0	0		
(7)Rıchard Osenbach Medical Director	(i) (ii)	721,970 0	17,500 0	2,322 0	5,100 0	18,498 0	765,390 0	0		
(8)Stuart Shelton Medical Director	(i) (ii)	654,418 0	256,785 0	50,910 0	10,100 0	19,022 0	991,235 0	0		

Schedule J (Form 990) 2013

Schedule J (Form 990) 2013 Page 3

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Part I, Line 6 A componen	ent of the CEO's bonus at year end is dependent on the financial standing of the organization. No specific percentage is tied to net income

Schedule J (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

> ► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493229042105 OMB No 1545-0047

2013

Open to Public **Inspection**

Name of the organization

Department of the Treasury

Internal Revenue Service

(Form 990)

Cumberland County Hospital System Inc

Employer identification number

Cun	imberiand County Hospital System Inc										56-0845796					
Pa	art I Bond Issues															
	(a) Issuer name	(a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue pr				price	(f	f) Descriptio	n of purpose	(g) De	feased	(h) On behalf of issuer			Pool ncing	
										Yes	No	Yes	No	Yes	No	
A	North Carolina Medical Care Commission	52-1309402	65821DAL5	09-23-2008	285,3	35,000		To refund bonds issued 5/4/2006					x		х	
В	North Carolina Medical Care Commission	52-1309402	65821DPP0	12-19-2012	124,9	78,739	1	efund bonds 3/2008	ıssued		х		х		х	
Pa	rt III Proceeds									'		<u> </u>				
								В			С			D		
1	A mount of bonds retired					33,335,	35,000									
	A mount of bonds legally defea															
3	Total proceeds of issue	2	85,335,	000	12	24,978,739										
4	Gross proceeds in reserve fun															
5	Capitalized interest from proce															
6		Proceeds in refunding escrows														
7	Issuance costs from proceeds					3,722,838 1,630,191										
8	Credit enhancement from proc															
9	Working capital expenditures f															
10	Capital expenditures from prod	ceeds			10,007,178											
11	Other spent proceeds				271,604,984 123,348,548											
12	Other unspent proceeds															
13	Year of substantial completion	า			2008											
					Yes	No		Yes	No	Yes	<u> </u>	10	Yes		No	
14	Were the bonds issued as part	t of a current refundı	ng issue?		Х				Х							
15	Were the bonds issued as part	t of an advance refur	nding issue?			Х		Х								
16	Has the final allocation of proceeds been made?							Х								
17	7 Does the organization maintain adequate books and records to support the final allocation of proceeds?							Х								
Pa	rt IIII Private Business U	lse														
					Yes			В			<u>c</u>			D		
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?					No X		Yes	No X	Yes		lo	Yes		No	

Are there any lease arrangements that may result in private business use of bond-

financed property?

Χ

Part III Private Business Use (Continued)

- 6	Private Business Use (Continued)								
			Α		В		С)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	Х		Х					
ь	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	Х		Х					
С	Are there any research agreements that may result in private business use of bond-financed property?		×		х				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 380 %		0 380 %				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5		0 380 %	0 380 %		80 %			
7	Does the bond issue meet the private security or payment test?		Х		Х				
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х				
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		Х		Х				

Part IV Arbitrage

	Albitrage								
		A		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х		Х				
2	If "No" to line 1, did the following apply?						_		
а	Rebate not due yet?		Х	Х					
ь	Exception to rebate?		Х		Х				
С	No rebate due?	Х			Х				
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	Х			Х				
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		×		X				
ь	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
							Sc	hedule K (Forn	1 990) 2013

		Α		В	В			D		
		Yes	No	Yes	No	Yes No		Yes	No	
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?	Х			X					
b	Name of provider	Morgan Stanley								
С	Term of GIC	1 10000	0000000							
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	х								
6	Were any gross proceeds invested beyond an available temporary period?		Х		Х					
7	Has the organization established written procedures to monitor the requirements of section 148?		X		X					

Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Α		В		С		D			
Yes	No	Yes	No	Yes	No	Yes	No		
	x		Х						

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference Explanation

Date Rebate Computation Performed | Issuer Name North Carolina Medical Care Commission Date the Rebate Computation was Performed 11/20/2012

Return Reference	Explanation
Schedule K Supplental Information	Part IV, Line 6, column B - This question is being answered without regard to a yield-restricted advance refunding escrow financed with proceeds of the bonds

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493229042105

OMB No 1545-0047

Open to Public Inspection

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number Name of the organization Cumberland County Hospital System Inc 56-0845796

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section A, line 7a	
Form 990, Part VI, Section B, line 11	The process the organization uses to review the Form 990 consists of providing the Form 990 to the Cumberland County Hospital System's Board of Trustees by electronic copy Board M embers will be given time to do a review before the filing date of August 15, 2015
Form 990, Part VI, Section B, line 12c	Cumberland County Hospital System, Inc. regularly and consistently monitors and enforces compliance with the conflict of interest policy in that any director, principal officer, or member of a committee with governing board delegated powers, who has a direct or indirect financial interest, must disclose the existence of the financial interest and be given the opportunity to disclose all material facts to the directors and members of the committees with governing board delegated powers considering the proposed transaction or arrangement. The remaining individuals on the governing board or committee meeting will decide if conflicts of interest exist. Each director, principal officer and member of a committee with governing board delegated powers annually signs a statement which affirms such person has received a copy of the conflicts of interest policy, has read and understands the policy, has agreed to comply with the policy, and understands that the organization is charitable and in order to maintain its federal tax exemption it must engage primarily in activities which accomplish its tax-exempt purpose
Form 990, Part VI, Section B, line 15	A human resources consulting firm is retained by Cumberland County Hospital Systems, Inc to review the competitiveness and reasonableness of the compensation provided to the CEO a nd other top management personnel
Form 990, Part VI, Section C, line 19	Provided upon request

Name, address, and EIN (if applicable) of disregarded entity

DLN: 93493229042105

OMB No 1545-0047

Open to Public Inspection

Direct controlling

entity

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

CJ

(c)

Legal domicile (state

or foreign country)

Total income

11,294,936

(e)

End-of-year assets

35,565,713 100

Department of the Treasury Internal Revenue Service

(1) Cape Fear Insurance LTD

(Form 990)

SCHEDULE R

Name of the organization

Employer identification number Cumberland County Hospital System Inc 56-0845796

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Insurance

Primary activity

PO Box 30600 SMB West Bay Road F Grand Cayman CJ 98-0449284							
(2) Bladen County Healthcare LLC PO Box 2000 Fayetteville, NC 28302 80-0164702	Health Services	NC	45,066,215	23,099,197	100		
(3) Cumberland Health Affiliates LLC PO Box 2000 Fayetteville, NC 28302 56-2275588	Health Services	NC			100		
(4) Valley Health Facilities LLC PO Box 2000 Fayetteville, NC 28302 20-4268819	Health Services	NC			100		
(5) Hoke Healthcare LLC PO Box 2000 Fayetteville, NC 28302 27-2763125	Health Services	NC	5,140,740	100,540,747	100		
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the		the organization ar	nswered "Yes" on	Form 990, Part	IV, line 34 because it	had on	ie
or more removed and enterprise and e							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity state (if section 501(c)(:		Section (13) co ent	512(b) ontrolled
(a)		Legal domicile (state		Public charity stati	us Direct controlling	Section (13) co	512(b) ontrolled
(a)		Legal domicile (state		Public charity stati	us Direct controlling	Section (13) co ent	512(b) entrolled eity?
(a)		Legal domicile (state		Public charity stati	us Direct controlling	Section (13) co ent	512(b) entrolled eity?
(a)		Legal domicile (state		Public charity stati	us Direct controlling	Section (13) co ent	512(b) entrolled eity?
(a)		Legal domicile (state		Public charity stati	us Direct controlling	Section (13) co ent	512(b) entrolled eity?
(a)		Legal domicile (state		Public charity stati	us Direct controlling	Section (13) co ent	512(b) entrolled aty?
(a)		Legal domicile (state		Public charity stati	us Direct controlling	Section (13) co ent	512(b) entrolled

(a) Name, address, and E related organizatio	IN of n	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predomina income(rela unrelated excluded fi tax unde sections 5. 514)	nted, total inc d, rom er	of Share of end-of-year assets	Dispro	1) prtionate tions?	(i) Code V-UBI amount in boy 20 of Schedule K-1 (Form 1065)	Gene mana part	j) eral or aging ener?	(k) Percentage ownership
					314)			Yes	No		Yes	No	
								1				\Box	
												\vdash	
												$\vdash \vdash$	
												Ш	
Part IV Identification of Related line 34 because it had one of (a) Name, address, and EIN of related organization			s a cor _l	ooration or Direct o	trust duri			<u> </u>	d "Yes" (g) e of end-o	(h) ntage	s	(i) Section 512 (b)(13)
reaced organization		(state or fo country	reign			or trust)	mesine		assets		.51.11		controlled entity?
(1) Highsmith-Rainey Medical Arts Center Assoc PO Box 2000	Rental Association	NC		Cumber County			202,20.	3	1,063,5	96			Yes No
Fayetteville, NC 28302 56-1747424													
(2) Cumberland Health Partners Inc	Behavioral Health Care	NC		Cumber County									No
PO Box 2000 Fayetteville, NC 28302 56-2043978													
				I	1								

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related or	organızatıons lıs	ted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
b	Gift, grant, or capital contribution to related organization(s)				1b		No
C	Gift, grant, or capital contribution from related organization(s)				1c		No
d	Loans or loan guarantees to or for related organization(s)				1d		No
е	Loans or loan guarantees by related organization(s)				1e		No
f	Dividends from related organization(s)				1f		No
g	Sale of assets to related organization(s)				1 g		No
h Purchase of assets from related organization(s)							
i	Exchange of assets with related organization(s)				1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No
k	k Lease of facilities, equipment, or other assets from related organization(s)						
l Performance of services or membership or fundraising solicitations for related organization(s)							No
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
0	Sharing of paid employees with related organization(s)				10		No
р	Reimbursement paid to related organization(s) for expenses				1р		No
q	Reimbursement paid by related organization(s) for expenses				1q		No
r	Other transfer of cash or property to related organization(s)				1r		No
s	Other transfer of cash or property from related organization(s)				1s		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line		· •				
		(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	unt in	volved	

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations ⁷	_	(i) Code V ² UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
		·					<u> </u>						

Schedule R (Form 990) 2013

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013



TY 2013 Earnings and Profits Other Adjustments Statement

Name: Cumberland County Hospital System Inc

EIN: 56-0845796

Description	Amount
Underwirting Income Subtraction	-6,236,975

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - DLN: 93493229042105

TY 2013 Itemized Other Current Liabilities Schedule

Name: Cumberland County Hospital System Inc

Corporation Name	Corporation EIN	Description	Beginning Amount	Ending Amount
Cape Fear Insurance LTD SPC	98-0449284	Losses and Loss Adjustment Expense	23,352,781	27,408,007
Cape Fear Insurance LTD SPC	98-0449284	Claims Payable	3,121,611	483,714

TY 2013 Itemized Other Assets Schedule

Name: Cumberland County Hospital System Inc

Corporation Name	Corporation EIN	Other Assets Description	Beginning Amount	Ending Amount
Cape Fear Insurance LTD SPC	98-0449284	Accrued interest receivable	140,538	142,722
Cape Fear Insurance LTD SPC	98-0449284	Reinsurance recoverable	0	0
Cape Fear Insurance LTD SPC	98-0449284	Premium receivable	566,157	0
Cape Fear Insurance LTD SPC	98-0449284	Reinsurance Receivable	0	0

TY 2013 Other Deductions Schedule

Name: Cumberland County Hospital System Inc

Description	Foreign Amount (should only be used when attached to 5471 Schedule C Line 16)	Amount
Investment management fees	53,930	53,930
Reinsurance premiums	1,619,400	1,619,400
Administrative expenses	107,939	107,939
Amortization	206,287	206,287
Losses and loss expenses paid	4,080,973	4,080,973
provision of retrospective premium	2,125,245	2,125,245

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - DLN: 93493229042105

TY 2013 Itemized Other Investments Schedule

Name: Cumberland County Hospital System Inc

Corporation Name	Corporation EIN	Other Investments Description	Beginning Amount	Ending Amount
Cape Fear Insurance LTD SPC	98-0449284	Securities Available for Sale	31,956,231	35,214,308



(d/b/a Cape Fear Valley Health System)

Financial Statements and Other Financial Information

September 30, 2014 and 2013

(With Independent Auditors' Report Thereon)

(d/b/a Cape Fear Valley Health System)

Table of Contents

	Page(s)
Independent Auditors' Report	1–2
Management's Discussion and Analysis (Unaudited)	3–9
Basic Financial Statements:	
Balance Sheets, September 30, 2014 and 2013	10
Statements of Revenues, Expenses, and Changes in Net Position, Years ended September 30, 2014 and 2013	11
Statements of Cash Flows, Years ended September 30, 2014 and 2013	12
Notes to Financial Statements	13–47
Required Supplementary Information	
Schedule of Plan Funding Progress (Unaudited) as of September 30, 2008 through September 30, 2014	48
Historical Summary of Actual and Required Pension Contributions (Unaudited) for the years ended September 30, 2008 through September 30, 2014	49
Combining Information	
Combining Schedule of Assets, Deferred Outflows, Liabilities, and Net Position – September 30, 2014 and 2013	50-51
Combining Schedule of Revenues, Expenses and, Changes in Net Position – Years ended September 30, 2014 and 2013	52-53



KPMG LLP Suite 1200 150 Fayetteville Street Raleigh, NC 27601

Independent Auditors' Report

The Board of Trustees Cumberland County Hospital System, Inc. (d/b/a Cape Fear Valley Health System) Fayetteville, North Carolina:

We have audited the accompanying financial statements of Cumberland County Hospital System, Inc. (d/b/a Cape Fear Valley Health System) (the Health System) and its discretely presented component units as of and for the years ended September 30, 2014 and 2013, and the related notes to the financial statements, which collectively comprise the Health System's basic financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatements, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of Cumberland County Hospital System, Inc. (d/b/a Cape Fear Valley Health System) and its discretely presented component units as of September 30, 2014 and 2013, and the respective changes in net position, and cash flows for the years then ended, in accordance with U.S. generally accepted accounting principles.



Emphasis of Matter

As discussed in note 2(p) to the financial statements, the Health System adopted Governmental Accounting Standards Board (GASB) Statement No. 65, *Items Previously Reported as Assets and Liabilities*. Our opinions are not modified with respect to this matter.

Other Matters

Required Supplementary Information

U.S. generally accepted accounting principles require that management's discussion and analysis on pages 3 through 8, the schedule of plan funding progress on page 48, and the historical summary of actual and required pension contributions on page 49 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audits were conducted for the purpose of forming opinions on the financial statements that collectively comprise the Health System's basic financial statements. The combining schedule of assets, deferred outflows, liabilities and net position, September 30, 2014 and 2013 and combining schedule of revenues, expenses, and changes in net position, years ended September 30, 2014 and 2013 (the Combining Information) are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Combining Information is fairly stated in all material respects in relation to the basic financial statements as a whole.



Raleigh, North Carolina January 23, 2015

(d/b/a Cape Fear Valley Health System)

Management's Discussion and Analysis (Unaudited)
September 30, 2014 and 2013
(Dollar amounts in thousands)

This section of Cumberland County Hospital System, Inc.'s (d/b/a Cape Fear Valley Health System) (the Health System) annual financial report presents management's analysis of the Health System's financial performance during the years ended September 30, 2014, 2013, and 2012. Please read this analysis in conjunction with the financial statements, which follow this section.

Overview of the Financial Statements

This annual financial report includes the independent auditor's report, managements' discussion and analysis, the basic financial statements of the Health System and required supplementary and combining information. The basic financial statements also include notes that explain in more detail some of the information in the basic financial statements. As required by U.S. generally accepted accounting principles (GAAP), the basic financial statements also include the Health System's discretely presented component units, the Cape Fear Valley Medical Foundation, Inc. (the Foundation), Bladen Healthcare, LLC (d/b/a Cape Fear Valley – Bladen County Hospital) (Bladen County Hospital or Bladen), Hoke Healthcare, LLC (HHC), and its blended component unit Cape Fear Insurance, Ltd.

In 2014, the Health System adopted GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, which clarifies the appropriate reporting of deferred outflows of resources and deferred inflows of resources. The adoption of this statement, which was applied retroactively to all periods presented, specifically required certain balances previously reported as assets and liabilities to be reported as deferred outflows of resources and deferred inflows of resources on the balance sheet. Further, its adoption required certain other items previously reported as assets on the balance sheet to be reported as outflows of resources on the statement of revenues, expenses, and changes in net position. The 2013 and 2012 amounts included in the management's discussion and analysis have been recast to reflect the impact of the adoption of GASB 65.

In 2013, the Health System adopted GASB Statement No. 61, *The Financial Reporting Entity: Omnibus, an amendment to GASB Statement Nos 14 and 34* (GASB 61). GASB 61 modified the existing requirements for the assessment and blending of component units that should be included in the financial statements of the Health System. The adoption of this statement resulted in the presentation of Bladen County Hospital and HHC as discretely presented component units. In the Health System's 2012 financial statements, Bladen County Hospital and HHC were presented as blended component units. The 2012 amounts included in management's discussion and analysis have been recast to reflect the impact of the adoption of GASB 61.

Required Financial Statements

The Health System's financial statements report information of the Health System using accounting methods similar to those used by private sector healthcare organizations. These statements offer short - and long-term financial information about its activities. The balance sheet includes all of the Health System's assets, deferred outflows of resources, and liabilities and provides information about the nature and amounts of investments in resources (assets) and the obligations to the Health System's creditors (liabilities). The balance sheet also provides the basis for evaluating the capital structure of the Health System and assessing the liquidity and financial flexibility of the Health System.

(d/b/a Cape Fear Valley Health System)

Management's Discussion and Analysis (Unaudited)
September 30, 2014 and 2013
(Dollar amounts in thousands)

Revenues and expenses are accounted for in the statement of revenues, expenses, and changes in net position. This statement measures the results of the Health System's operations and can be used to determine whether the Health System has successfully recovered all of its costs through its fees and other sources of revenue.

The final required statement is the statement of cash flows. This statement reports cash receipts, cash payments, and net changes in cash resulting from operating, investing, and financing activities. It also provides information on where the cash came from, what the cash was used for, and the change in the cash balance during the reporting period.

Financial Analysis of the Health System

The balance sheet and the statement of revenues, expenses, and changes in net position report the net position of the Health System and the changes in them. The Health System's net position – the difference between assets and deferred outflows of resources and liabilities – is a way to measure financial health or financial position. Over time, increases or decreases in the Health System's net position are one indicator of whether its financial health is improving or deteriorating. However, one will need to consider other nonfinancial factors, such as changes in economic conditions, population growth, and new or changed governmental legislation.

(d/b/a Cape Fear Valley Health System)

Management's Discussion and Analysis (Unaudited)

September 30, 2014 and 2013

(Dollar amounts in thousands)

Net Position

A summary of the Health System's balance sheets as of September 30, 2014, 2013, and 2012 is presented in Table A-1:

Table A-1 CAPE FEAR VALLEY HEALTH SYSTEM

Condensed Summary of Balance Sheets

September 30

	_	2014	2013	2012
Current assets Capital assets – net Other noncurrent assets and	\$	252,789 291,562	242,899 293,222	233,333 303,994
deferred outflows of resources		373,625	348,567	348,118
Total assets and deferred outflows of resources	\$ _	917,976	884,688	885,445
Long-term debt – including current maturities Other liabilities	\$	270,578 200,541	280,595 193,742	280,633 216,025
Total liabilities	_	471,119	474,337	496,658
Net investment in capital assets Restricted Unrestricted	_	20,985 — 425,872	33,831 10,335 366,185	23,361 11,360 354,066
Total net position		446,857	410,351	388,787
Total liabilities and net position	\$_	917,976	884,688	885,445

The net position of the Health System increased \$36,506 and \$21,564 during 2014 and 2013, respectively. The increase in net position was due to favorable results of operations and favorable returns on the Health System's investments.

5

(d/b/a Cape Fear Valley Health System)

Management's Discussion and Analysis (Unaudited)

September 30, 2014 and 2013

(Dollar amounts in thousands)

Revenues, Expenses, and Changes in Net Position

While the balance sheet shows the net position, the statement of revenues, expenses, and changes in net position provides information about the nature and source of changes to net position.

Table A-2 CAPE FEAR VALLEY HEALTH SYSTEM

Condensed Summary of Revenues, Expenses, and Changes in Net Position

Years ended September 30

	_	2014	2013	2012
Operating revenues Operating expenses	\$	646,876 628,207	657,427 644,822	674,453 659,788
Operating income		18,669	12,605	14,665
Nonoperating income	_	17,837	19,777	31,523
Excess of revenues over expenses		36,506	32,382	46,188
Capital contributions	_		(10,818)	
Increase in net position	\$ _	36,506	21,564	46,188

The Health System's operating revenues decreased \$10,551, or 1.6%, in 2014 compared to 2013 and decreased \$17,026, or 2.5%, in 2013 compared to 2012. The decrease in 2014 and 2013 operating revenues is due to decreases in government payer reimbursement and a slight decrease in volumes.

Operating expenses decreased \$16,615, or 2.6%, in 2014 compared to 2013. The decrease in total expenses included decreases in contract labor and depreciation. The decrease in contract labor was due to better retention and additional hiring. The decrease in depreciation was attributable to several large depreciable assets becoming fully depreciated during the year. Nonoperating income decreased \$1,940 in 2014 compared to 2013. This change is attributed to unrealized investment gains not being as great in 2014 as those that were recognized during 2013. There were no capital contributions during 2014.

Operating expenses decreased \$14,966, or 2.3%, in 2013 compared to 2012. The decrease in total expenses included decreases in professional liability insurance, depreciation, and interest expense. The decrease in depreciation was attributable to a revision of the estimated useful lives of selected buildings based on an engineering consultant's study. The decrease in interest expense was due to the refinancing of 2008C series bonds. Nonoperating income decreased \$11,746 in 2013 compared to 2012. These changes in nonoperating income are attributed to unrealized investment gains not being as great in 2013 as those that were recognized during 2012. Capital contributions totaled \$10,818 in 2013.

(d/b/a Cape Fear Valley Health System)

Management's Discussion and Analysis (Unaudited)

September 30, 2014 and 2013

(Dollar amounts in thousands)

Capital Assets and Debt Administration

Capital Assets

The Health System has invested \$291,562, \$293,222, and \$303,994 in net capital assets as shown in Table A-3, for fiscal years 2014, 2013, and 2012, respectively. Construction-in-progress related to improvement projects increased \$4,438 and decreased \$6,442 during 2014 and 2013, respectively. The increase in 2014 is attributed to renovations in the GI Lab and Short Stay. The decrease in 2013 is reflective of the completion of renovations on the Cancer Center, 2 South Surgery, PICU, and the Emergency Department.

Table A-3
CAPE FEAR VALLEY HEALTH SYSTEM

Capital Assets

September 30

	 2014	2013	2012
Land and land improvements	\$ 30,432	30,310	29,983
Buildings	395,092	392,392	386,465
Equipment	277,045	262,468	255,251
Construction-in-progress	 11,012	6,574	13,016
Subtotal	713,581	691,744	684,715
Accumulated depreciation	 (422,019)	(398,522)	(380,721)
Net capital assets	\$ 291,562	293,222	303,994

(d/b/a Cape Fear Valley Health System)

Management's Discussion and Analysis (Unaudited)

September 30, 2014 and 2013

(Dollar amounts in thousands)

Deht

Table A-4
CAPE FEAR VALLEY HEALTH SYSTEM

Debt

September 30

	_	2014	2013	2012
Hospital Facility Revenue Bonds:				
Series 2006A	\$		5,380	10,565
Series 2008A		152,000	152,000	152,000
Series 2008C		_	_	129,690
Series 2012A		105,775	108,195	
		257,775	265,575	292,255
Unamortized bond premium		12,803	15,020	7
Less current maturities		(6,595)	(7,800)	(6,455)
Long-term debt - less current maturities	\$ 	263,983	272,795	285,807

At September 30, the Health System had \$257,775, \$265,575, and \$292,255 of long-term bond principal outstanding in 2014, 2013, and 2012, respectively. The Health System made principal payments of \$7,800 and \$6,455 for 2014 and 2013, respectively. More detailed information about the Health System's long-term debt is presented in note 5 to the financial statements.

In December 2012, the Health System refinanced the Series 2008C bonds with Series 2012A bonds, totaling \$108,195. The Health System has a letter of credit in conjunction with its 2008A Series bonds in the amount of \$153,700 (see note 5 to the financial statements).

In October 2013, HHC closed on interim construction financing for the construction and equipping of a 41-bed acute care hospital in Hoke County to be known as the "Cape Fear Valley Hoke Hospital." During the construction of the project, the Health System will guarantee payment of the interim construction financing (see note 5 to the financial statements).

In 2011, HHC entered into a construction loan draw note with a bank to provide financing of \$38,448 to fund the majority of the project costs of an outpatient pavilion in Hoke County. The Health System served as the guarantor of the draw note. In March 2013, HHC refinanced the note with a long-term direct loan through the United States Department of Agriculture.

(d/b/a Cape Fear Valley Health System)

Management's Discussion and Analysis (Unaudited)
September 30, 2014 and 2013
(Dollar amounts in thousands)

Economic and Other Factors

The Patient Protection and Affordable Care Act (PPACA) and the Health Care and Education Affordability Reconciliation Act, which contains a number of amendments to PPACA, were signed into law in March 2010. These healthcare bills (collectively, the Reform Legislation) seek to increase the number of persons with access to health insurance in the United States by requiring substantially all U.S. citizens to maintain medical insurance coverage. The Reform Legislation makes a number of other changes to Medicare and Medicaid, such as reductions to the annual market basket update for federal fiscal years 2010 through 2019, a productivity offset to the market basket update beginning October 1, 2011, and a reduction to the disproportionate share payments. The various provisions in the Reform Legislation that directly or indirectly affect reimbursement are scheduled to take effect over a number of years.

Also included in the Reform Legislation are provisions aimed at reducing fraud, waste, and abuse in the healthcare industry. These provisions allocate significant additional resources to federal enforcement agencies and expand the use of private contractors to recover inappropriate Medicare and Medicaid payments. The Reform Legislation amends several existing federal laws, including the Medicare Anti-Kickback Statute and False Claims Act, making it easier for government agencies and private plaintiffs to prevail in lawsuits brought against healthcare providers. These amendments also make it easier for potentially severe fines and penalties to be imposed on healthcare providers accused of violating applicable laws and regulations.

Management cannot predict the full impact the Reform Legislation may have on the Health System's financial position, results of operations, or cash flows. Management stays abreast of the various provisions in the Reform Legislation and routinely analyzes the relevant issues as they develop for their potential impact.

Finance Contact

The Health System's financial statements are designed to present users with a general overview of the Health System's finances and to demonstrate the Health System's accountability. If you have any questions about the report or need additional financial information, please contact the Chief Financial Officer, Cape Fear Valley Health System, Post Office Box 2000, Fayetteville, NC 28302.

CUMBERLAND COUNTY HOSPITAL SYSTEM, INC. (d/b/a Cape Fear Valley Health System)

Balance Sheets

September 30, 2014 and 2013

(In thousands)

		20	014	2013		
Accepte and Defended Outflows of Decourses	_	Primary	Component	Primary	Component	
Assets and Deferred Outflows of Resources	_	government	<u>units</u>	government	<u>units</u>	
Current assets Cash and cash equivalents	\$	69,915	2,884	63,636	1,214	
Short-term investments	J	21,233	5,067	20,554	4.777	
Patient accounts receivable – net		92,938	9,486	95,631	8,022	
Other accounts receivable		41,268	2,504	24,704	1,083	
Assets limited as to use – cash and investments – current portion						
Restricted for debt service			_	10.335	_	
Designated for self-insurance		12,800		13.350		
Inventories		9,138	460 152	8.814	462	
Prepaid expenses	_	5.497		5,875	141	
Total current assets	_	252,789	20,553	242,899	15,699	
Capital assets – net		291,562	97.629	293,222	60,887	
Other noncurrent assets						
Assets limited as to use – cash and investments						
Designated for capital improvements		98,276	_	94,367	_	
Desginated for self-insurance		33,504		29,911	_	
Bond proceeds held by Trustee	_		11.712			
Total assets limited as to use		131.780	11.712	124,278	_	
Investments		185,278	_	171,949	_	
Other assets	_	4,201	81	3,258		
Total other noncurrent assets	_	321,259	11.793	299,485		
Total assets		865,610	129,975	835,606	76,586	
Deferred outflows of resources		52,366		49,082		
Total assets and deferred outflows of resources	\$	917,976	129,975	884,688	76,586	
Liabilities and Net Position						
Current liabilities						
Accounts payable	\$	32,798	3,655	31,052	1,365	
Salaries and benefits payable		23,643	1,834	25,840	1,725	
Other liabilities and accruals		22,462	18,055	22,342	5,297	
Estimated third-party payor settlements		55,170	1.481	53,506	2,632	
Current maturities of long-term debt		6,595	562	7,800	495	
Total current liabilities		140,668	25,587	140,540	11,514	
Long-term debt – less current maturities		263,983	82,338	272,795	37,954	
Interest rate swap liability		34,488	_	30,355	_	
Other liabilities		31,980	_	30,647	_	
Total liabilities		471,119	107,925	474,337	49,468	
Commitments and contingencies (notes 10, 13, and 14)						
Net position						
Net investment in capital assets		20,985	14,745	33,831	22,438	
Restricted for debt service				10,335		
Unrestricted	_	425,872	7,305	366,185	4.680	
Total net position		446,857	22,050	410,351	27,118	
Total liabilities and net position	\$	917,976	129,975	884,688	76,586	

See accompanying notes to financial statements

CUMBERLAND COUNTY HOSPITAL SYSTEM, INC. (d/b/a Cape Fear Valley Health System)

Statements of Revenues, Expenses, and Changes in Net Position

Years ended September 30, 2014 and 2013

(In thousands)

		20	14	2013		
	_	Primary government	Component units	Primary government	Component units	
Revenues						
Net patient service revenue	\$	621,038	36,997	630,950	33,122	
Other revenue	_	25,838	2,507	26,477	1,635	
Total revenues	_	646,876	39,504	657,427	34,757	
Operating expenses						
Salaries		295,976	22,873	308,514	18,484	
Fringe benefits		70,727	6,621	70,040	5,177	
Medical supplies		97,177	3,125	98,585	2,493	
Professional fees		29,523	2,167	27,745	3,232	
Purchased services		37,054	1,484	35,019	1,196	
Other expenses		61,695	4,718	65,672	4,299	
Depreciation and amortization		25,415	2,203	28,780	1,619	
Interest expense	_	10,640	1,795	10,467	659	
Total operating expenses	_	628,207	44,986	644,822	37,159	
Operating income (loss)		18,669	(5,482)	12,605	(2,402)	
Nonoperating income						
Net investment income		17,566	231	19,700	483	
Other nonoperating income	_	271	183	77		
Total nonoperating income	_	17,837	414	19,777	483	
Excess of revenues over (under) expenses		36,506	(5,068)	32,382	(1,919)	
Capital contributions	_	<u> </u>		(10,818)	10,818	
Change in net position		36,506	(5,068)	21,564	8,899	
Net position						
Beginning of year, as restated (note 2(p))	_	410,351	27,118	388,787	18,219	
End of year	\$ _	446,857	22,050	410,351	27,118	

See accompanying notes to financial statements

CUMBERLAND COUNTY HOSPITAL SYSTEM, INC. (d b a Cape Fear Valley Health System)

Statements of Cash Flows

Years ended September 30, 2014 and 2013

(In thousands)

		2014		20	2013	
	_	Primary government	Component units	Primary government	Component units	
Cash flows from operating activities						
Receipts from patients and insurers	\$	625,395	34,382	635,487	28,199	
Payments to employees		(368,900)	(29,385)	(380,288)	(23,737)	
Payments to vendors		(228.248)	(13.217)	(236.378)	(15.149)	
Other	-	22,795	2,507	25,576	1,635	
Net cash provided by (used in) operating activities	-	51,042	(5,713)	44.397	(9.052)	
Cash flows from noncapital financing activities Contributions (to) from affiliates		_	_	(10,818)	10.818	
Cash flows from capital and related financing activities						
Purchases of capital assets		(21,632)	(36,415)	(21.319)	(23,238)	
Proceeds from debt borrowings			44.630	108.195	56.091	
Principal and interest payments on debt		(19,929)	(1.974)	(132,172)	(39,106)	
Funds (provided to) received from component units Other long-term assets		(12.811) 9.688	12.811 (11.793)	2.273	_	
•	-	9,000	(11,793)	2,273		
Net cash (used in) provided by capital and related		44.04		42.022		
financing activities	_	(44,684)	7,259	(43,023)	(6,253)	
Cash flows from investing activities						
Interest and dividends on investments		10,123	232	10,207	148	
Proceeds from the sale and maturity of investments		172.828	220	204.942	335	
Purchases of investments	_	(190,816)	(328)	(195,396)	(582)	
Net cash (used in) provided by investing activities	_	(7,865)	124	19,753	(99)	
Net increase (decrease) in cash and cash equivalents		(1,507)	1,670	10,309	(4,586)	
Cash and cash equivalents Beginning of year		83,663	1,214	73,354	5,800	
End of year	s -	82,156	2,884	83,663	1,214	
Reconciliation of cash and cash equivalents to the balance sheet	-					
Cash and cash equivalents	\$	69,915	2,884	63,636	1,214	
Assets limited as to use - restricted for debt service	_	_		10,335	_	
Investments		12,241	_	9,692	_	
Total cash and cash equivalents	\$	82,156	2,884	83,663	1,214	
Reconciliation of operating income (loss) to net cash	_					
provided by (used in) operating activities						
Operating income (loss)	\$	18.669	(5.482)	12,605	(2,402)	
Interest expense considered capital financing activity		10,640	1.795	10.467	659	
Adjustments to reconcile operating income (loss) to net						
cash provided by (used in) operating activities		153,098	12.091	138,938	11.045	
Provision for bad debts Depreciation and amortization		25,415	2,203	28,780	11.845 1.619	
Changes in operating assets and liabilities		2017 101	2,200	20,700	1.017	
Patient and other accounts receivable		(154,158)	(14,976)	(152,359)	(16.587)	
Inventory and prepaid expenses		54	(9)	(1,728)	(18)	
Accounts payable		(674)	(240)	1.164	24	
Salaries and benefits payable		(2.197)	109	(1,735)	(76)	
Other liabilities and accruals		(1.469)	(53)	(1.730)	(3.795)	
Estimated third-party payor settlements	_	1,664	(1,151)	9,995	(321)	
Net cash provided by (used in) operating activities	\$ _	51,042	(5,713)	44,397	(9.052)	
Noncash investing, capital, and financing activities Property and equipment acquired through accounts payable	\$	3.188	2,530	3,320	_	

See accompanying notes to financial statements

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

(1) Reporting Entity

Cumberland County Hospital System, Inc. (d/b/a Cape Fear Valley Health System) (the Health System), was incorporated under the laws of North Carolina on July 7, 1964, by the board of Commissioners of Cumberland County (the County) for the primary purpose of operating and maintaining certain hospital facilities, owned by the County, under the terms and conditions of a management lease agreement with the County. On May 4, 2006, a transfer agreement (the Transfer Agreement) was entered into with the County converting the Health System, as permitted under North Carolina General Statute (NCGS) § 131E-8, from a public hospital to a private, nonprofit hospital system. The articles of incorporation provide for the Health System to be governed by a board of trustees (the Board of Trustees), the majority of which are to be appointed by the County.

The Transfer Agreement also contains certain covenants that give the County a reversionary interest in the facilities and related property. Such covenants relate to the Health System's operation as a community general hospital, including the provision of services to indigent patients and adhering to certain requirements covering additional liens, additional debt, disposition of assets, maintaining certain financial strength ratios, and maintaining tax-exempt status among other criteria. Management believes the Health System was in compliance with all such covenants on September 30, 2014 and 2013. In addition, the Transfer Agreement provides for an annual payment in lieu of taxes by the Health System to the County (see note 10).

The Health System includes the following described facilities, all located in Fayetteville, North Carolina.

- Cape Fear Valley Medical Center, a 490-bed regional referral, acute care hospital (temporarily licensed at 539 beds since March 2011 due to high census)
- Cape Fear Valley Rehabilitation Center, a 78-bed rehabilitation facility
- Behavioral Health Care of Cape Fear Valley Health System, a 32-bed psychiatric facility
- Highsmith-Rainey Specialty Hospital, a 66-bed long-term acute care hospital
- Health Pavilion North, a multispecialty outpatient facility
- Cumberland County Emergency Medical Services, the HealthPlex of Cape Fear Valley Health System, a medically oriented wellness center, and primary care and specialty care practices are also members of the obligated group.

These facilities are owned and operated by the Health System and are members of the Health System's obligated group under its Master Trust Indenture executed in connection with the issuance of certain long-term debt obligations. Each member of the obligated group is jointly and severally liable for the repayment of principal and interest of the Health System's long-term debt obligations under the Hospital Facility Revenue Bonds.

The assets, liabilities, revenue, and expenses of all these facilities are included in the primary government accompanying financial statements.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013

(Dollar amounts in thousands)

Cape Fear Insurance, Ltd., SPC (Cape Fear Insurance), is not a member of the obligated group. Cape Fear Insurance is a wholly owned, captive insurance company domiciled in the Cayman Islands. Although legally separate, the principal activity of Cape Fear Insurance is to provide professional and general liability insurance coverage to the Health System and to purchase reinsurance policies from external markets. The Health System appoints the voting majority of Cape Fear Insurance's Board of Directors. Since Cape Fear Insurance provides services entirely to the primary government, the blending method has been used to incorporate its financial statements into the Health System's financial statements. Under the blending method, transactions between the company and the Health System that generate intercompany receivables, payables, revenues, and expenses are eliminated. After eliminations, the remaining balances and transactions of Cape Fear Insurance are included in the Health System's assets, liabilities, revenues, and expenses.

Following is a summary of Cape Fear Insurance's condensed financial information as of and for the years ended September 30, 2014 and 2013:

CAPE FEAR INSURANCE

Condensed Summary of Net Position

September 30, 2014 and 2013

	 2014	2013
Assets:		
Current assets	\$ 12,933	14,141
Noncurrent assets	 22,633	19,073
Total assets	\$ 35,566	33,214
Liabilities and net position:		
Current liabilities	\$ 10,248	10,682
Noncurrent liabilities	17,692	15,824
Net position – unrestricted	 7,626	6,708
Total liabilities and net position	\$ 35,566	33,214

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

CAPE FEAR INSURANCE

Condensed Summary of Revenues, Expenses, and Changes in Net Position

Years ended September 30, 2014 and 2013

	 <u> 2014 </u>	2013
Total operating revenue Total operating expenses	\$ 11,295 (4,189)	13,474 (7,693)
Operating income	7,106	5,781
Total nonoperating losses, net	 (794)	276
Excess of revenues over expenses	6,312	6,057
Capital contributions and transfers to affiliates	 (5,394)	
Increase in net position	918	6,057
Net position: Beginning of year	 6,708	651
End of year	\$ 7,626	6,708

CAPE FEAR INSURANCE

Condensed Statements of Cash Flows

Years ended September 30, 2014 and 2013

	 2014	2013
Cash flows from operating activities Cash flows from investing activities Cash flows from financing activities	\$ 8,858 (3,056) (5,894)	728 (600) —
Net (decrease) increase in cash and cash equivalents	(92)	128
Cash and cash equivalents at beginning of year	 225	97
Cash and cash equivalents at end of year	\$ 133	225

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

Discretely Presented Component Units

As required by U.S. generally accepted accounting principles (GAAP), these financial statements reflect the activities of the Health System and its discretely presented component units. The discretely presented component units of the Health System, all of which are nonmajor, include the following:

- Bladen Healthcare, LLC. (d/b/a Cape Fear Valley Bladen County Hospital) (Bladen County Hospital); a critical access hospital
- Hoke Healthcare, LLC (HHC), which operates a medical office building, opened in the first quarter of 2013, and Cape Fear Valley Hoke Hospital, which is scheduled to open in March 2015
- Hoke Imaging, LLC (Hoke Imaging), which operates a diagnostic imaging center in Hoke County
- Cape Fear Valley Medical Foundation, Inc. (d/b/a Cape Fear Valley Health Foundation) (the Foundation); a nonstock charitable corporation

Under the discrete presentation method, intercompany receivables, payables, revenues, and expenses are not eliminated. The discretely presented component units' financial statements are included in a separate column apart from the Health System's (primary government) financial statements.

On June 1, 2008, the Health System, entered into a lease and operating agreement (the Agreement) with the County of Bladen (Bladen County). To facilitate the arrangement with the County of Bladen, the Health System established Bladen Healthcare, LLC, a 100%-owned subsidiary of the Health System. The Agreement had an initial term of five years and could be renewed for five additional five-year terms. Also on June 1, 2008, the Health System entered into a sublease and assignment agreement (the Sublease) with Bladen County Hospital. The Sublease assigned all rights, duties, and obligations under the Agreement to Bladen County Hospital. In March 2012, Bladen Healthcare, LLC obtained 100% ownership of all assets of Bladen County Hospital's facility through a transaction with Bladen County. Prior to this acquisition, the Bladen Healthcare, LLC operated Bladen County Hospital under a management agreement and was leasing the related hospital facility under an operating lease arrangement. Bladen County Hospital is operated by a Board of Managers which are appointed by the Health System's Board of Trustees.

In June 2009, the Health System established Hoke Healthcare, LLC, a 100% owned subsidiary of the Health System, to conduct healthcare activities in Hoke County, NC. HHC is operated by a Board of Managers which are appointed by the Health System's Board of Trustees.

The Foundation is a legally separate, nonstock charitable corporation. Its purpose is to solicit and receive contributions to assist with and further the mission of the Health System. The Foundation has been included as a component unit because almost all of the resources it holds are available to benefit the Health System and its patients.

Bladen County Hospital, HHC, Hoke Imaging, and the Foundation are not members of the obligated group as defined in the Health System's Master Trust Indenture. Combined, they account for approximately 6% and 5% of the total reporting entity revenues for the years ended September 30, 2014 and 2013, respectively.

16

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

(2) Summary of Significant Accounting and Reporting Policies

(a) Basis of Accounting

The basic financial statements have been prepared on the accrual basis of accounting using the economic resources measurement focus in accordance with GAAP as prescribed by the Governmental Accounting Standards Board (GASB).

(b) Use of Estimates

The preparation of the financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The Health System considers critical accounting policies to be those that require more significant judgments and estimates in the preparation of its financial statements, including the following: recognition of net patient service revenues; valuation of accounts receivable, including contractual allowances and provisions for bad debt; reserves for losses and expenses related to employee health care, professional liabilities, workers' compensation, general liabilities; valuation of pension and other retirement obligations; and estimated third-party payor settlements. Management relies on historical experience and on other assumptions believed to be reasonable under the circumstances in making its judgments and estimates. Actual results could differ from those estimates.

(c) Cash and Cash Equivalents

For purposes of the statements of cash flows, all highly liquid investments with an original maturity of three months or less at the time of purchase, and which are not limited as to their use or been designated as short - or long-term investments, are considered to be cash equivalents and are recorded at cost, which approximates fair value.

(d) Patient Accounts Receivable - Net

The Health System's patient accounts receivable is recorded net of allowances for uncollectible accounts of \$112,186 and \$86,464 at September 30, 2014 and 2013, respectively. The Health System's net patient revenue is shown net of provision for uncollectible accounts of \$153,098 and \$138,938 for the years ended September 30, 2014 and 2013, respectively.

(e) Inventories

Inventories are stated at the lower of cost (first-in, first-out method) or market.

(f) Investments

Investments in marketable debt and equity securities with readily determinable fair values, including assets whose use is limited, are reported at fair value in the accompanying balance sheets. Investment income (including realized and unrealized gains and losses on investments, interest, and dividends)

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

of \$17,566 and \$19,700 for the years ended September 30, 2014 and 2013, respectively, is included in nonoperating income in the accompanying financial statements.

(g) Assets Limited as to Use

Assets limited as to use consist of cash and investments set aside by the Health System's Board of Trustees for future capital improvements over which the Board of Trustees maintains control and may, at its discretion, subsequently use for other purposes. In addition, assets limited as to use consist of restricted cash held by trustee for debt service and investments designated to cover self-insurance claims.

(h) Other Assets

Other assets consist of goodwill and investments in certain health care-related businesses.

(i) Capital Assets

Capital assets are recorded at cost or, if donated, at fair value on the date of receipt. Depreciation is provided over the estimated useful life of each class of depreciable assets and is computed using the straight-line method. Such depreciation is included in depreciation and amortization in the accompanying financial statements.

Property classification	Estimated lives (years)
Land improvements	12–20
Buildings	10–90
Equipment	3–10

Expenditures for repairs and maintenance are charged to expense as incurred, unless the betterments extend the useful lives of the assets, at which point these costs are capitalized. Interest cost incurred on borrowed funds, less any interest earned on temporary investment of those funds, during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

(j) Charity Care

The Health System provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Because the Health System does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue.

(k) Interest Rate Swap

The fair value of the Health System's interest rate swap agreement is reported on the balance sheets as a liability and deferred outflows because Health System management has determined that the interest rate swap is an effective hedging instrument.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

(1) Net Patient Service Revenue

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

(m) Net Position

The financial statements utilize a net position presentation. Net position is categorized as net investment in capital assets, restricted for debt service, and unrestricted.

Net investment in capital assets is intended to reflect the portion of net position that is associated with nonliquid capital assets, less outstanding debt associated with the capital assets. Net position restricted for debt service consists of assets that are restricted, committed or assigned to expenditure for principal and interest based on third-party mandate. Unrestricted net position has no third-party restrictions on use. When both restricted and unrestricted resources are available for use, generally it is the Health System's policy to use restricted resources first and then unrestricted resources when they are needed.

(n) Revenues, Expenses, and Changes in Net Position

All revenue and expenses directly related to the delivery of health care services are included in operating revenue and expenses in the statements of revenues, expenses, and changes in net position. Nonoperating revenue and expenses consist of those revenue and expenses that are related to financing and investing types of activities and result from nonexchange transactions or investment income.

(o) Estimated Malpractice Costs

The provision for estimated medical malpractice claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported.

(p) Recently Adopted Accounting Pronouncements

In 2014, the Health System adopted GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, which clarifies the appropriate reporting of deferred outflows of resources and deferred inflow of resources. The Statement is effective for fiscal years beginning after December 15, 2012 and was implemented by the Health System during fiscal year 2014. The adoption of this Statement, which was applied retroactively to all periods presented, specifically required certain balances previously reported as assets and liabilities to be reported as deferred outflows of resources and deferred inflows of resources on the balance sheet. Further, its adoption required certain other items previously reported as assets on the balance sheet to be reported as outflows of resources on the statement of revenues, expenses, and changes in net position.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

Upon adoption, certain balances for the year ended September 30, 2013 were reclassed or adjusted including 1) previously capitalized bond issuance costs, which resulted in a decrease to other assets and net position and a decrease to depreciation and amortization and 2) deferred losses on long-term debt refunding transactions from components of long-term debt to deferred outflows of resources on the balance sheet. The table below shows the quantitative impact of each of the items referenced above to the financial statements at September 30, 2013:

		September 30, 2013	
	Reported	Adjusted	Impacted
Balance sheet:			
Other assets	\$ 5,735	3,258	(2,477)
Deferred outflows of resources	30,355	49,082	18,727
Long-term debt – less current maturities	254,068	272,795	18,727
Net position	412,828	410,351	(2,477)
Statement of revenues, expenses, and changes in net position:			
Depreciation and amortization	\$ 29,070	28,780	(290)

(q) Future Accounting Pronouncements

In June 2012, the GASB issued Statement No. 68, Accounting and Financial Reporting for Pensions – An Amendment of GASB Statement No 27. The statement is intended to improve the decision-usefulness of information in employer and governmental nonemployer contributing entity financial reports and will enhance its value for assessing accountability and interperiod equity by requiring recognition of the entire net pension liability and a more comprehensive measure of pension expense. Decision-usefulness will also be enhanced through new note disclosures and required supplementary information. The provisions of GASB Statement No. 68 are effective for financial statement periods beginning after June 15, 2014. The adoption of this Statement will not have a material impact on the net position of the Health System.

In January 2013, the GASB issued Statement No. 69, Government Combinations and Disposals of Government Operations. The statement establishes accounting and financial reporting standards related to government combinations and disposals of government operations. This statement also provides guidance for transfers of operations that do not constitute entire legally separate entities and in which no significant consideration is exchanged. The provisions of GASB Statement No. 69 are effective for financial statement periods beginning after December 15, 2013. The Health System is evaluating the impact the adoption of GASB Statement No. 69 will have on its financial statements.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

In November 2013, the GASB issued Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date. The statement is intended to improve accounting and financial reporting by addressing an issue in Statement No. 68, Accounting and Financial Reporting for Pensions, concerning transition provisions related to certain pension contributions made to defined benefit pensions plans prior to implementation of GASB Statement No. 68. GASB Statement No. 71 amends GASB Statement No. 68 to require that, at transition, a government recognize a beginning deferred outflow of resources for its pension contributions, if any, made subsequent to the measurement date of the beginning net position liability. The provisions of GASB Statement No. 71 are required to be applied simultaneously with the provisions of GASB Statement No. 68. The Health System is evaluating the impact the adoption of GASB Statement No. 71 will have on its financial statements.

(r) Income Taxes Disclosure

The Health System and the Foundation are exempt from Federal income taxes on related income under Section 501(a) of the Internal Revenue Code as organizations described in Section 501(c)(3). The unrelated business income generated by the Health System and the income generated by the Health System's taxable component are not material to the basic financial statements. Accordingly, no provision for income taxes is required in the accompanying financial statements.

(3) Cash, Investments, and Assets Limited as to Use

(a) Deposits

Custodial credit risk for deposits is the risk that in the event of a financial institution failure, the Health System's deposits may not be returned. As of September 30, 2014 and 2013, the Health System's deposits had a carrying amount of \$69,915 and \$63,636, respectively, and a bank balance of \$72,155 and \$68,069, respectively. Of the bank balance, \$633 and \$725, respectively, was covered by federal depository insurance. The remaining balance of \$71,522 and \$67,344, respectively, was subject to custodial risk as it was neither insured nor collateralized.

(b) Investments and Assets Limited as to Use

The Health System holds a combination of money market and fixed-income securities, including securities issued by government-sponsored enterprises (GSEs), such as the Federal Home Loan Mortgage Corporation (Freddie Mac), the Federal National Mortgage Association (Fannie Mae), and the Government National Mortgage Association (Ginnie Mae). Based on the Transfer Agreement in May 2006, the Health System is no longer subject to NCGS §159-30; as such, the Health System holds certain nongovernmental equity investments.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

The Health System's investments and assets limited as to use are categorized by investment type and mature as follows as of September 30, 2014 and 2013:

				2014		
			Investment	maturities (in ye	ars)	
Investment type		Fair value	Less than	1–5	6–10	More than 10
Cash and cash equivalents U.S. Treasury and agency	\$	12.241	12.241	_	_	_
obligations		41.824	5.973	30,360	3.594	1.897
Mortgage-backed securities		45,679	6	414	2,056	43,203
Corporate obligations		40,060	3.776	20.738	8.066	7.480
Mutual funds-fixed income		72,748	_	_	71.310	1.438
Other	_	4.274		406	928	2.940
		216.826	21.996	51.918	85.954	56.958
Equity securities	_	134.265				
Total investments and assets limited as to use	S	351,091				

				2013		
	_		Investment	maturities (in ye	ars)	
		Fair	Less than			More than
Investment type		value	1	1–5	6–10	10
Cash and cash equivalents U.S. Treasury and agency	\$	20.027	20.027	_	_	_
obligations		32,947	4,448	26,407	1.041	1.051
Mortgage-backed securities		49.775	2	239	2.074	47,460
Corporate obligations		35,452	1.687	18,338	7.927	7.500
Mutual funds-fixed income		71.548	_	70.568	_	980
Other	_	4,964		449	244	4.271
		214,713	26,164	116.001	11,286	61,262
Equity securities	_	125,753				
Total investments and assets limited as to use	\$	340,466				

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013

(Dollar amounts in thousands)

(c) Credit Risk

Credit risk is the risk that the Health System will not recover its investments due to the failure of the counterparty to fulfill its obligation. The credit quality ratings for the Health System's fixed-income investments as of September 30, 2014 and 2013 are listed below:

	20	014	2013		
	Moody's Rating	Investment percentage	Moody's Rating	Investment percentage	
U S Treasury and agency					
obligations	AAA	11 9°6	AAA	9 7°6	
Mortgage-backed securities	AAA	11 4	AAA	11 9	
Corporate obligations	AAA	0.8	AAA	0.5	
Corporate obligations	AA	1 6	AA	1 9	
Mortgage-backed securities	AA	0 4	AA	0.5	
Corporate obligations	A	6 0	A	5 8	
Mortgage-backed securities	A	1 1	A	19	
Corporate obligations	BBB	2 5	BBB	2 3	
Mortgage-backed securities	BBB	0 2	BBB	0 3	
Mutual funds-fixed income	Not rated	20 7	Not rated	21 0	

The Health System's investment policy requires that fixed income securities rated below "BBB" by at least one major rating agency not exceed 5% of the Health System's portfolio. At September 30, 2014 and 2013, the Health System met this overall average requirement.

The mutual funds-fixed income investments that are not rated consist primarily of an investment in the PIMCO Total Return Fund with a fair value of approximately \$72,700 and \$71,500 as of September 30, 2014 and 2013, respectively.

(d) Custodial Credit Risk

Custodial credit risk is the risk that, in the event of the failure of the counterparty, the Health System will not be able to recover the value of its investments or collateral securities that are in the possession of a third party.

Fixed-income investments and equity securities are exposed to custodial credit risk if the securities are uninsured, are not registered in the name of the Health System, and are held by either the counterparty or the counterparty's trust department or agent, but not in the Health System's name. As of September 30, 2014 and 2013, all of the Health System's fixed-income investments and equity securities are held by the Health System's custodial bank in the Health System's name and are, therefore, not exposed to custodial credit risk.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

(e) Interest Rate Risk

Interest rate risk is the risk that fair value of the Health System's investments will decrease as a result of an increase in interest rates. The Health System maintains a formal investment policy to manage its exposure to fair value losses arising from increasing interest rates by holding equity investments in addition to fixed-income investments and by allocating its fixed-income investments between both short - and long-term investments. Short-term funds, investments with a time horizon of one year or less, amount to \$21,996 and \$26,164 as of September 30, 2014 and 2013, respectively. The remaining portfolio is allocated to long-term investments. Within the long-term section of the portfolio, the Health System's targeted allocations are approximately 55% fixed-income investments, 35% equity investments, 5% global tactical investments, and 5% global real estate investments.

The Health System invests in mortgage-backed securities. The fair values of these securities are based on cash flows from principal and interest payments on the underlying mortgages. Prepayments reduce the future cash flows of these investments and consequently their fair values. Therefore, these securities are sensitive to decreases in interest rates, which may result in an increase in prepayments by mortgagees. As of September 30, 2014 and 2013, the Health System had \$45,679 and \$49,775, respectively, invested in this type of asset-backed security.

Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the fair values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the financial statements. Refer to the distribution of maturities for the reporting entity's debt-related investments as of September 30, 2014 and 2013, in the preceding investment composition tables.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

(4) Capital Assets

A summary of the Health System's changes in capital assets during the year ended September 30, 2014 is as follows:

_	Balance beginning	Additions	Transfers/ disposals	Balance ending
Depreciable capital assets:				
Land improvements \$	10,243	97	(12)	10,328
Buildings	392,392	4,684	(1,984)	395,092
Equipment _	262,468	15,975	(1,398)	277,045
Depreciable capital				
assets – gross	665,103	20,756	(3,394)	682,465
Accumulated depreciation	(398,523)	(25,712)	2,216	(422,019)
Depreciable capital				
assets – net	266,580	(4,956)	(1,178)	260,446
Nondepreciable capital assets:				
Land	20,068	36		20,104
Construction in progress	6,574	25,739	(21,301)	11,012
Nondepreciable				
capital assets	26,642	25,775	(21,301)	31,116
Net capital assets \$_	293,222	20,819	(22,479)	291,562

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

A summary of the Health System's changes in capital assets during the year ended September 30, 2013 is as follows:

	_	Balance beginning	Additions	Transfers/ disposals	Balance ending
Depreciable capital assets:					
Land improvements	\$	10,522	14	(293)	10,243
Buildings		386,466	7,526	(1,600)	392,392
Equipment	_	255,251	16,361	(9,144)	262,468
Depreciable capital					
assets – gross		652,239	23,901	(11,037)	665,103
Accumulated depreciation	_	(380,721)	(28,769)	10,967	(398,523)
Depreciable capital					
assets – net	_	271,518	(4,868)	(70)	266,580
Nondepreciable capital assets:					
Land		19,460	608		20,068
Construction in progress	_	13,016	2,529	(8,971)	6,574
Nondepreciable					
capital assets	_	32,476	3,137	(8,971)	26,642
Net capital assets	\$_	303,994	(1,731)	(9,041)	293,222

Depreciation expense for the Health System was \$25,712 and \$28,769 for the years ended September 30, 2014 and 2013, respectively. During fiscal year 2013, the Health System contracted with an independent engineering firm to perform a facility life analysis. Their review concluded that the useful lives of several buildings were higher than their estimated remaining useful lives. Using their recommendations, the Health System extended the lives of the buildings in question, which resulted in a reduction in depreciation expense during 2013.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

A summary of HHC's changes in capital assets during the years ended September 30, 2014 and 2013 is as follows:

	2014				
	Balance beginning	Additions	Transfers/ disposals	Balance ending	
Depreciable capital assets:					
Buildings \$	16,594	_	_	16,594	
Equipment	2,963	257		3,220	
Depreciable capital					
assets – gross	19,557	257	_	19,814	
Accumulated depreciation	(576)	(1,031)		(1,607)	
Depreciable capital assets – net	18,981	(774)		18,207	
Nondepreciable capital assets:					
Land	2,612	_	_	2,612	
Construction in progress	27,158	37,740		64,898	
Nondepreciable					
capital assets	29,770	37,740		67,510	
Net capital assets \$	48,751	36,966		85,717	

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

	2013				
	Balance beginning	Additions	Transfers/ disposals	Balance ending	
Depreciable capital assets: Buildings \$		16.504		16.504	
Buildings \$ Equipment		16,594 2,963		16,594 2,963	
Depreciable capital assets – gross	_	19,557	_	19,557	
Accumulated depreciation		(576)		(576)	
Depreciable capital assets – net		18,981		18,981	
Nondepreciable capital assets: Land Construction in progress	829 26,341	1,783 20,374	<u> </u>	2,612 27,158	
. •	20,541	20,574	(17,557)	27,136	
Nondepreciable capital assets	27,170	22,157	(19,557)	29,770	
Net capital assets \$	27,170	41,138	(19,557)	48,751	

(5) Long-Term Debt

In September 2008, the Health System issued \$152,000 in Health Care Facilities Revenue Bonds, Series 2008A (the Series 2008A Bonds) and \$133,335 in Health Care Facilities Revenue Bonds, Series 2008C (the Series 2008C Bonds) through the North Carolina Medical Care Commission. The Series 2008A Bonds have interest payable at a weekly rate as determined by the remarketing agent and are backed by a letter of credit from BB&T in the amount of \$153,700. The Series 2008C Bonds were fully registered, whereby interest was payable at fixed rates ranging from 3.10% to 4.75% for 2010 to 2019 and 5.25% to 5.63% for 2020 to 2033. The Series 2006A Bonds were repaid during 2014 and are fully registered bonds, whereby interest is payable at fixed rates ranging from 3.75% to 5.0%. The Series 2008C Bonds were refinanced in December 2012 in connection with the issuance of the Series 2012A Bonds.

In December 2012, the Health System issued \$108,195 in Health Care Facilities Revenue Refunding Bonds, Series 2012A (the Series 2012A Bonds) through the North Carolina Medical Care Commission. The proceeds of the Series 2012A Bonds were used to (1) refund in advance the Series 2008C Bonds and (2) pay certain expenses incurred with the issuance of the 2012A Bonds. The Series 2012A Bonds are fully registered, whereby interest is payable at fixed rates ranging from 2.00% to 5.00% for 2013 to 2022 and 3.5% to 5.00% for 2023 to 2033.

Under the terms of the advance refunding related to the issuance of the Series 2012A Bonds, the bond indenture permits the 2008C bonds to be defeased in whole or in part with no security requirement by the bond indenture or any obligation of the Health System if the bond trustee holds cash or defeasance

28

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

obligations sufficient to provide for the payment of such 2008C bonds. At the issuance of the respective Series 2012A bonds, the Health System secured a sufficient amount of cash to meet all scheduled principal and interest payments associated with outstanding balances on the Health System's Series 2008C Bonds.

The difference between the reacquisition price and the net carrying amount of the previously existing Series 2008C Bonds is being deferred and amortized as a component of interest expense over the remaining scheduled life of the old debt, which represents the shorter of the original amortization period remaining from the prior refundings or the life of the latest refunding debt. At September 30, 2014 and 2013, unamortized deferred loss of \$17,877 and \$18,727, respectively, are included in deferred outflows of resources in the Health Systems balance sheet. For financial reporting purposes, the debt has been considered defeased and, therefore, removed from the Health System's 2014 and 2013 balance sheet. As of September 30, 2013, the amount of defeased debt outstanding but removed from the Health System's balance sheet amounted to \$128,420, including unamortized discounts. All defeased bonds were paid in full on October 1, 2013.

The bonds (Series 2006A, Series 2008A, and Series 2012A) are governed by multiple bond documents that include the bond indenture, the Master Trust Indenture, and the supplemental master trust indenture that will be referred to collectively herein as the "Bond Indenture." The indentures for the Health System's Series 2008A Bonds and Series 2012A Bonds include covenants that require the Health System to maintain specified financial ratios, levels of working capital, and equity and other nonfinancial covenants. Management believes the Health System was in compliance with these covenants under the Bond Indenture as of and during the years ended September 30, 2014 and 2013.

As discussed above, the Health System has entered into an irrevocable letter of credit related to the Series 2008A Bonds. The letter of credit, as amended, expires on October 23, 2016. In the event of a failed remarketing of the bonds, the bank is required to make a letter of credit payment to tendering bondholders. The Health System is required to pay the bank the aggregate amount of the tender advances on the earliest of (i) the subsequent remarketing of such bonds or (ii) the date 180 days following such liquidity draw; provided that if any liquidity draw is outstanding 180 days following such liquidity draw (term out commencement date), then the amount outstanding shall be repaid in equal monthly principal payments sufficient to fully amortize the principal balance of the amount outstanding over the period (not to exceed 60 months) from the term out commencement date to the expiration of the term of the letter of credit. Drawings under the letter of credit will bear interest, payable monthly, at a fluctuating interest rate equal to (i) for the first 90 days the 30-day London InterBank Offered Rate (LIBOR), plus 2.75% and (ii) beginning on the ninety first day the 30-day LIBOR, plus 3.25%. The letter of credit agreement includes certain covenants, including financial ratio covenants related to debt to capitalization, long-term debt service coverage ratio, and days of unrestricted cash on hand. Management believes the Health System was in compliance with all such financial ratio covenants as of September 30, 2014 and 2013.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013

(Dollar amounts in thousands)

In addition, the Health System had previously entered into an interest rate swap agreement with Citibank, N.A., New York, with respect to the Health Care Facilities Revenue Bonds, Series 2006B (the Series 2006B Bonds) in a notional amount of \$202,275 (the Swap Agreement) (see note 6). In conjunction with the refunding of the Series 2006B Bonds and the issuance of the Series 2008A and 2008C Bonds, the Health System terminated approximately 30% of the Swap Agreement and, therefore, the outstanding notional amount of the Swap Agreement is \$137,000 after the refunding.

The debt service requirements of the 2008A Bonds and 2012A Bonds, as of September 30, 2014 (over the next five years and in five-year increments thereafter), are as follows:

	_	Principal	Interest	Interest rate swap – Net	Total
Years ending September 30:					
2015	\$	6,595	5,672	4,877	17,144
2016		6,790	5,442	4,877	17,109
2017		7,075	5,188	4,877	17,140
2018		7,325	4,923	4,877	17,125
2019		7,635	4,586	4,877	17,098
2020–2024		44,415	16,833	24,384	85,632
2025–2029		55,735	10,084	19,839	85,658
2030–2034		68,630	6,229	10,904	85,763
2035–2039	_	53,575	1,667	1,411	56,653
Total	\$ _	257,775	60,624	80,923	399,322

The variable interest included in the schedule above is based on the rate in effect at the financial statement date, which ranged from 0.20% to 1.00% at September 30, 2014 and 2013.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

A summary of long-term debt as of September 30, 2014 and 2013 is as follows:

	_	2014	2013
Hospital Facility Revenue Bonds, Series 2006A serial and term bonds, payable annually through 2014, in installments ranging from \$4,060 to \$5,380, plus interest from 3.75% to 5.00% Hospital Facility Revenue Bonds, Series 2008A serial and term	\$	_	5,380
bonds, payable annually through 2037, in amounts ranging from \$7,850 to \$18,780, plus interest at variable rates which are adjusted weekly (weighted average rate for the years ended September 30, 2014 and 2013 was .05% and 0.13%) Hospital Facility Revenue Bonds, Series 2012A serial and term bonds, payable annually through 2034, in installments ranging from \$2,200 to \$9,785, plus interest at		152,000	152,000
2.00% to 5.00%	_	105,775	108,195
		257,775	265,575
Unamortized premium Less current maturities		12,803 (6,595)	15,020 (7,800)
Total	\$	263,983	272,795

A summary of the Health System's changes in long-term debt during the years ended September 30, 2014 and 2013 are as follows:

	September 30, 2014							
	Beginning balance	Additions	Payments	Ending balance	Amounts due within one year			
Series 2006A serial and term bonds \$	5,380	_	(5,380)	_	_			
Series 2008A serial and term bonds	152,000	_	_	152,000	_			
Series 2012A serial and term bonds	108,195		(2,420)	105,775	6,595			
Total \$	265,575		(7,800)	257,775	6,595			

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

September 30, 2013

- -	Beginning balance	Additions	Payments	Ending balance	Amounts due within one year
Series 2006A serial and term bonds \$	10,565	_	(5,185)	5,380	5,380
Series 2008A serial and term bonds	152,000	_	_	152,000	_
Series 2008C serial and term bonds	129,690	_	(129,690)		_
Series 2012A serial and term bonds		108,195		108,195	2,420
Total \$	292,255	108,195	(134,875)	265,575	7,800

A summary of HHC's changes in long-term debt during the years ended September 30, 2014 and 2013 are as follows:

	_	September 30, 2014							
	_	Beginning balance Additions		Payments	Ending balance	Amounts due within one year			
Commercial construction loan	\$	_	17.319	_	17.319	_			
Series 2013A taxable bond		_	24.579	_	24.579	_			
Series 2013B taxable bond		_	2,732	_	2.732	_			
USDA Direct Loan	_	38,448		(495)	37.953	511			
Total	\$ =	38.448	44.630	(495)	82,583	511			

		September 30, 2013							
		Beginning balance	Additions	Payments	Ending balance	Amounts due within one year			
Construction loan draw note payable USDA Direct Loan	\$ _	20,805	17,643 38,448	(38,448)	38,448	 495			
Total	\$ =	20,805	56,091	(38,448)	38,448	495			

In July 2011, HHC entered into a contract for construction services to build an outpatient pavilion in Hoke County. The contract is a gross maximum price contract not to exceed \$29,920. The budget for the entire project including land, equipment, consulting, and architecture costs is \$42,740. HHC entered into a construction loan draw note with a bank in November 2011, that will provided financing of \$38,448 to fund the majority of the project costs during the construction period. The Health System serves as the guarantor for this draw noted. In March 2013, the Health System refinanced the note with a long-term direct loan, through the United States Department of Agriculture (USDA). The borrowings under the direct loan of the USDA bear interest at 3.13%. The construction process was completed in January 2013.

32

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

The debt service requirements of the USDA direct loan as of September 30, 2014 (over the next five years and in five-year increments thereafter) are as follows:

	Principal		Interest	Total
Years ending September 30:				
2015	\$	511	1,186	1,697
2016		527	1,170	1,697
2017		543	1,154	1,697
2018		560	1,137	1,697
2019		578	1,119	1,697
2020–2024		3,172	5,313	8,485
2025–2029		3,700	4,785	8,485
2030–2034		4,316	4,169	8,485
2035–2039		5,034	3,451	8,485
2040–2044		5,872	2,613	8,485
2045–2049		6,849	1,636	8,485
2050–2054		6,291	465	6,756
Total	\$	37,953	28,198	66,151

HHC is constructing and equipping a 41-bed acute care hospital in Raeford, Hoke County, North Carolina to be known as "Cape Fear Valley Hoke Hospital" (the Project). The United States Department of Agriculture – Rural Development (the USDA) will provide permanent financing for the Project through its Community Facilities Direct Loan and Guaranteed Loan Programs. The terms and conditions of the USDA programs require HHC to obtain interim construction financing for the Project.

On October 31, 2013, HHC closed on its interim construction financing, which consists of the following components:

- A construction loan in the principal amount of up to \$30,000 (the Construction Loan) from Fifth Third Bank (Fifth Third). HHC has drawn \$17,319 against this loan as of September 30, 2014.
- Taxable Bonds, Series 2013A in the principal amount of \$24,579 (the Series 2013A Bonds) to Fifth Third. While Fifth Third holds the Series 2013A Bonds, they are bearing interest at a variable rate. Simultaneous with the issuance of the USDA Guarantee, the Series 2013A Bonds were remarketed at a fixed rate of interest to their final maturity date, which is October 1, 2043.
- Taxable Bonds, Series 2013B in the principal amount of \$2,732 (the Series 2013B Bonds) to Branch Banking and Trust Company (BB&T).

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

Upon completion of construction, HHC expects the USDA to do the following:

- Execute and deliver a guarantee (the USDA Guarantee) of the Series 2013A Bonds. The USDA Guarantee will constitute an obligation supported by the full faith and credit of the United States of America.
- Refinance the Construction Loan with the Direct Loan.

As the sole member of HHC, the Health System will guaranty payment of the interim construction financing during the construction of the Project, and until the issuance of the USDA Guarantee and closing of the Direct Loan.

(6) Interest Rate Swap

On April 1, 2006, the Health System entered into the Swap Agreement (see note 5) as a means to lower its borrowing costs on the Series 2006B Bonds when compared against fixed-rate bonds at the time of issuance. The agreement was effective May 4, 2006, with a notional amount of \$202,275.

Under the Swap Agreement, the Health System pays the swap provider fixed amounts based on a fixed rate of 3.91%, and the swap provider pays to the Health System floating amounts based on 63.50% of the British Bankers' Association 30-day LIBOR, plus 0.20%. Each such amount is based on the outstanding notional amount of the Swap Agreement.

On September 18, 2008, in conjunction with the issuance of the Series 2008A Bonds and the refunding of the Series 2006B Bonds (see note 5), the Health System terminated \$65,275 of the notional amount of the swap, reducing the associated notional amount to \$137,000. The significant terms of the swap remain unchanged as of September 30, 2014.

The significant terms and features of the Swap Agreement are as follows:

Corresponding bond series		2008A
Swap type		Floating to fixed
Notional amount	\$	137,000
Effective date		September 18, 2008
Termination date		October 1, 2036
Final bond maturity		October 1, 2036
Health System pays		3.91%
Net cash payments remitted by Health System for year end	ded	
September 30, 2014	\$	4,924
Health System receives		63.50% of 30-day
		LIBOR $+ 0.20\%$
Swap fair value – September 30, 2014	\$	(34,488)
Swap fair value – September 30, 2013		(30,355)
Classification		Deferred outflow of resources

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

(a) Fair Value

As of September 30, 2014 and 2013, the swap has a negative fair value of \$34,488 and \$30,355, respectively, developed by a mark-to-market pricing service using the zero-coupon method. This method calculates the future net settlement payments required by the swap, assuming that the current forward rates implied by the yield curve correctly anticipate future spot interest rates. These payments are then discounted using the spot rates implied by the current yield curve for hypothetical zero-coupon bonds due on the date of each future net settlement of the swap.

The Health System has determined that its interest rate swap is an effective hedging derivative. Because the swap is an effective hedge, the changes in its fair value of \$4,133 and \$17,732 for the years ended September 30, 2014 and 2013, respectively, are deferred and are reported on the balance sheets as a deferred outflow of resources.

(b) Credit Risk

The Health System seeks to limit its counterparty risk by contracting only with highly rated entities. As of September 30, 2014 and 2013, the credit rating for the counterparty of the interest rate swap was rated A3 by Moody's Investors Service (Moody's), A by Standard & Poor's (S&P), and A by Fitch Investors Services (Fitch). To mitigate the potential for credit risk, under the terms of the Swap Agreement if the counterparty's credit quality falls below AA – for Fitch or S&P or Aa3 for Moody's and the swap has a fair value that is positive in favor of the Health System, the fair value of the swap will be collateralized by the counterparty with U.S. government securities. Collateral would be posted by the counterparty with a third-party custodian.

(c) Basis Risk

The Health System is exposed to basis risk on its interest rate swap agreement because the variable rate payments received by the Health System on these hedging derivative instruments are based on a rate or index (30-day LIBOR) other than the interest rates that the Health System pays on its hedged variable rate debt (SIFMA).

(d) Termination Risk

The swap uses the International Swap Dealers Association Master Agreement (the Master Agreement), which includes standard termination events, such as failure to pay and bankruptcy. The Master Agreement also includes an "additional termination event." The Master Agreement can be terminated if, at any time, a relevant rating with respect to a party declines below the termination level or is withdrawn, or if any party has no relevant rating but was previously rated by such rating agency. The termination levels are, with respect to Moody's, Baa3; S&P, BBB-; and Fitch, BBB-.

The negative swap fair value is the termination payment that would be owed by the Health System to the swap counterparty if the swap were terminated. The payments from the Health System to the swap counterparty are insured by Ambac Financial Group, Inc. (Ambac). This insurance provides

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

protection to the swap counterparty in the event the Health System fails to make payments due under the swap.

When the Health System entered into the swap in 2006, Ambac was rated AAA by each of three rating agencies. Under the terms of the Swap Agreement, an "insurer event" will occur if both Moody's and S&P's ratings for Ambac fall below the A category. If an insurer event happens, and the Health System were downgraded below the A category, the Health System would be required to post collateral in an amount equal to the market value of the swap minus a threshold of up to \$5 million as defined in the Swap Agreement.

As of September 30, 2014 and 2013, Ambac's rating had been withdrawn by Moody's, by S&P, and by Fitch. As of September 30, 2014 and 2013, the Health System was rated A3 by Moody's Investors Service and A- by S&P. Accordingly, an insurer event has occurred; however, the Health System is not required to post collateral based on its current rating.

(e) Rollover Risk

Rollover risk is the risk that occurs when the term of the swap does not match the term or maturity of the debt associated with the hedge. The Health System does not have rollover risk.

(7) Net Patient Service Revenue

Net patient service revenue for the years ended September 30, 2014 and 2013 consisted of the following (in thousands):

	_	2014	2013
Gross patient charges at established rates – including charges foregone for charity care	\$	2,592,562	2,522,311
Deductions:	Ψ	, ,	, ,
Contractual adjustments Charity care provided at established billing rates and		1,759,892	1,708,514
provision for bad debts	_	211,632	182,847
Net patient service revenue	\$ _	621,038	630,950

The Health System has agreements with third-party payors that provide for payments to the Health System at amounts different from its established rates. A summary of the payment arrangements with third-party payors is as follows:

Medicare – Inpatient acute care services rendered to Medicare program beneficiaries are paid primarily at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors and cover both operating and capital costs. As of August 1, 2000, outpatient services are reimbursed at prospectively determined rates. The Health System is reimbursed for cost reimbursable items at a tentative rate, with final settlement determined after

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

submission of annual cost reports by the Health System, and audits thereof, by the Medicare fiscal intermediary. The Health System's and Bladen's Medicare cost reports have been audited by the Medicare fiscal intermediary for cost report periods through September 30, 2009, respectively. The cost reports for Highsmith-Rainey have been audited for 2008 and 2009; however, audits are incomplete for fiscal years 2006, 2007, 2010, and subsequent years.

Medicaid – The North Carolina Department of Health and Human Services Division of Medical Assistance reimburses costs for "inpatient" Medicaid services using a payment per discharge system with case-mix adjustments based on diagnostic-related groups, similar to those used by the Medicare program. The Health System is reimbursed for "outpatient" costs at a tentative rate, with final settlement determined after submission of annual Medicaid cost reports by the Health System, and audits thereof, by the Medicaid fiscal intermediary. The Health System recognizes the impact of new information obtained from audits or reviews as it is obtained. The Health System's Medicaid cost reports have been audited by the Medicaid program through September 30, 2007. Bladen County Hospital's cost reports have been audited through 2010 while Highsmith-Rainey's cost reports have been audited through the period ended 2011.

Laws governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by material amounts in the future. The effect of these settlement adjustments to net patient service revenue was a increase of \$741 and a decrease of \$316 in 2014 and 2013, respectively.

The Health System receives supplemental Medicaid funds under the North Carolina Medicaid Reimbursement Initiative (the MRI Program) based on the costs related to the treatment of a disproportionate share of indigent patients. This program was amended in 2012 to provide additional funds to cover a portion of the unreimbursed costs of treating uninsured patients. The amended funding plan is referred to as the GAP Plan. The GAP Plan requires hospitals to pay assessments into a state fund as a condition to receive the additional funds. The state submitted the GAP Plan to Centers for Medicare and Medicaid Services (CMS) for approval in January 2010. It was approved in April 2012, retroactive to the submission date of January 2010.

The funds received under the MRI Program and the GAP Plan are included in net patient service revenue, and the assessments paid are included in other operating expenses in the statement of revenues, expenses, and changes in net position. A summary of the funds received and assessments paid under these programs during fiscal years 2014 and 2013 is as follows:

	 2014	2013
MRI funds received	\$ 37,089	34,384
GAP Plan funds received	12,894	14,124
Less assessments paid	 (5,815)	(5,557)
Net amounts recognized	\$ 44,168	42,951

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

Other – The Health System has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, preferred provider organizations, and directly with local employers. The basis for payment to the Health System under these arrangements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

The Health System's payor mix as a percent of gross revenue was as follows for the years ended September 30, 2014 and 2013:

	2014	2013
Medicare	47.8%	47.6%
Medicaid	20.0	20.2
Tricare	5.7	5.6
Self-Pay	7.6	7.8
Commercial, managed care, and other	18.9	18.8
Total	100.0%	100.0%

The health care industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse. Government activity has increased with respect to investigations and/or allegations concerning possible violations of fraud and/or abuse statutes and regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs, together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Compliance with such laws and regulations can be subject to future government review and interpretation, as well as regulatory actions unknown or unasserted at this time. Management is proactively monitoring compliance with these matters through its corporate compliance program to mitigate the inherent risks of operating in the health care industry.

(8) Charity Care

The Health System maintains records to identify and monitor the level of charity care it provides. These records include the approximate amount of charges forgone for services and supplies furnished under its charity care policy. The estimated cost of services provided under the System's charity care policy, based on applying an estimated cost to charge ratio to the amount of applicable charges foregone, was approximately \$15,400 and \$20,700 for the years ended September 30, 2014 and 2013, respectively.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

(9) Risk Management

The Health System is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Health System is self-insured for medical malpractice and workers' compensation up to the various limits discussed below. The Health System has purchased commercial insurance to cover losses exceeding the self-insurance limits.

Estimated Malpractice Costs

The Health System is self-insured for medical malpractice risks up to \$5,000 per claim and an annual aggregate of \$25,000, on a claims-made basis. In addition, the Health System has an excess coverage policy, which is limited to annual costs of \$50,000.

Losses from asserted claims and from unasserted claims identified under the Health System's incident reporting system, and possible losses attributable to incidents that may have occurred, but that have not been identified under the incident reporting system, are accrued based on estimates that incorporate the Health System's past experience, as well as other considerations, including the nature of each claim or incident and relevant trend factors. The Health System has retained an independent actuary to assist management in preparing such estimates. Accrued malpractice losses have not been discounted.

The following is a summary of the activity in the liability for medical malpractice claims for the years ended September 30, 2014 and 2013. The summary includes the activities and liabilities of Cape Fear Insurance.

Year ended September 30	Beginning balance	Incurred claims	Paid claims	Ending balance
2014	\$ 35,288	3,508	(2,289)	36,507
2013	43,024	7,604	(15,340)	35,288

The current portion of the above liability was \$10,200 and \$10,650 as of September 30, 2014 and 2013, respectively, and is included in the accompanying balance sheets within other liabilities and accruals. The remaining noncurrent portion is included in other liabilities in the accompanying balance sheets. The Health System transfers funds to Cape Fear Insurance for the payment of medical malpractice claim settlements. Independent actuaries have been retained to assist the Health System with the annual determination of funds to be transferred.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013

(Dollar amounts in thousands)

Workers' Compensation

The Health System is self-insured for workers' compensation claims up to \$400 per incident, with a corridor of \$200 (e.g., a one-time additional retention of \$200 above \$400). The Health System has an excess coverage policy with statutory limits. The Health System has utilized independent actuaries to assist management in estimating the ultimate cost of the self-insurance portion of the settlement of such claims.

The following is a summary of the activity in the liability for workers' compensation claims for the years ended September 30, 2014 and 2013.

Year ended September 30	 Beginning balance	Incurred claims	Paid claims	Ending balance
2014	\$ 8,710	1,203	(1,640)	8,273
2013	9,032	1,885	(2,207)	8,710

The workers' compensation liability reflected in the balance sheet within other liabilities was \$8,273 and \$8,710 as of September 30, 2014 and 2013. The current portion of this liability was \$2,600 and \$2,700 as of September 30, 2014 and 2013, respectively. Workers' compensation expense for the years ended September 30, 2014 and 2013 was \$1,416 and \$1,166, respectively.

Employee Health Benefit

The Health System self-insures employee health and dental insurance. The Health System's accrued employee health and dental costs amounted to \$4,585 and \$5,300 at September 30, 2014 and 2013, respectively, and are included in other liabilities and accruals in the accompanying balance sheet.

Year ended September 30	8 8		Incurred claims	Paid claims	Ending balance		
2014	\$	5,300	28,372	(29,087)	4,585		
2013		7,490	28,523	(30,713)	5,300		

(10) Commitments and Contingencies

(a) Leases

The Health System leases various types of equipment and outpatient clinic locations. These leases are classified as operating leases with various expiration dates. Management expects that in the normal course of events leases will be renewed or replaced by other leases. Minimum lease payments projected below also include servicing and licensing agreements.

Total expenses for all operating leases and related agreements, including the payment in lieu of taxes, were \$10,927 and \$11,482 for the years ended September 30, 2014 and 2013.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

Future minimum payments that have noncancelable lease terms in excess of one year as of September 30, 2014 are as follows:

	_	Minimum lease payments
Years ending September 30:		
2015	\$	1,764
2016		1,787
2017		618
2018		228
2019		228
2020–2024		1,244
2025–2028	_	761
Total	\$ _	6,630

(b) Transfer Agreement

The Transfer Agreement specifies that a payment in lieu of taxes will be paid by the Health System to the County on each July 1, beginning on July 1, 2006. The annual payment in lieu of taxes includes a base payment, as specified in the Transfer Agreement. The annual payment also includes an additional payment that shall be an amount equal to the ad valorem taxes that would have been received by the County on any real property acquired by or for the use of the Health System after January 1, 1998.

Effective with the year ended September 30, 2010, the base payment shall be the previous agreement year's base payment amount adjusted by the most recently published Consumer Price Index for South Urban Size C Communities. Minimum payments above do not include a Consumer Price Index adjustment or the additional payment in lieu of taxes specified under the Transfer Agreement. The Health System made payments including these adjustments totaling \$3,722 and \$3,645 for 2014 and 2013, respectively. These payments are reflected in the other expenses line of the statement of revenues, expenses, and changes in net position.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

Future estimated minimum payments in lieu of taxes required under the Transfer Agreement as of September 30, 2014 are as follows:

	_	Minimum payments
Years ending September 30:		
2015	\$	3,722
2016		3,722
2017		3,722
2018		3,722
2019		3,722
2020–2024		18,610
Each five-year period thereafter		18,610

(c) Health Care Industry Matters

The health care industry continues to attract legislative interest and public attention. In recent years, an increasing number of legislative proposals have been introduced or proposed in Congress and in some state legislatures that, like the Medicare Modernization Act, would effect major changes in the health care system. During 2010, the U.S. Congress passed the Patient Protection and Affordable Care Act, which calls for significant changes to the health care payment and delivery system. The legislation calls for changes in Medicare, Medicaid, and other state and federal programs, cost controls on hospitals, and mandatory health insurance coverage for individuals. While the Health System is planning and preparing for the certain changes called for in the legislation, it cannot predict the ultimate impact of this or future health care legislation or other changes in the administration or interpretation of governmental health care programs and the effect that any legislation, interpretation, or change may have on the Health System. Such effects may include material adverse changes to the amounts of reimbursement received by the Health System.

(d) Legal and Regulatory Matters

The Health System is involved in litigation, administrative proceedings, and regulatory examinations arising in the normal course of business. The Health System's management believes that the ultimate outcome of these matters will not have a material impact on the Health System's net position, operations, or cash flows.

(11) Employee Benefits

(a) Retirement Plan

The Health System has a single-employer defined benefit pension plan administered by the Pension Committee of the Health System (the Plan). The Plan provides retirement benefits to Plan members and beneficiaries. Employees are eligible to become participants in the Plan on the first day of the Plan year in which the employee has completed five years of credited service and attained age 25.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

The Plan provides pension benefits to vested participants who have attained at least five years of service. The benefits are based on years of service, age, and the employee's compensation. The Health System reserves the right to amend or terminate the Plan at any time. Accordingly, the amounts disclosed herein relate to the Plan as a whole. Separate financial statements for the Plan have not been issued. The Plan is not subject to the requirements of the Employee Retirement Income Security Act of 1974, and the assets and liabilities of the Plan are not recorded in the basic financial statements in accordance with governmental accounting standards. The Plan was closed to new employees hired on or after July 1, 2011, through an amendment to the Plan effective July 1, 2011.

The January 1, 2013 Plan actuarial valuation used the Frozen Initial Liability Method with initial liability determined by the Unit Credit Method. This method is often referred to as the Attained Age Normal Method. The factors considered under this method include: average compensation (highest 10 years out of the last 15 years), years of credited service (maximum of 35 years), age, the Social Security taxable wage base, and employee's accrued benefit as of December 31, 2008. However, for Plan participants with a sum total of age and credited service of at least 85 years as of January 1, 2009; average compensation is based on highest five years out of the last 10 years and a maximum credited service of 25 years. Normal retirement age under the Plan is 65 with provisions for early retirement if the participant is 55 years of age and has attained 15 years of credited service or 60 years of age with 10 years of credited service. These benefit levels may be modified upon approval by the Board of Trustees. Benefits under the early retirement provision are reduced to reflect the Plan participant's age at the time benefits begin.

The Health System intends to fund the annual required contribution (ARC) during the employer's fiscal year beginning after the valuation date. The ARC is composed of the normal cost, plus amortization of the unfunded actuarial accrued liability (UAAL) on a level-dollar basis over an open period of 20 years.

Based on the funding status of the Plan, there was no net pension obligation as of September 30, 2014 and 2013. The Health System's annual pension cost and funding for the years ended September 30, 2014 and 2013 were as follows (unaudited):

	 2014	2013
Years ending September 30:		
Annual required contribution	\$ 10,337	10,131
Contribution made	10,337	10,131
Percentage of annual required cost contributed	100%	100%

43 (Continued)

2014

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

The ARC for 2014 and 2013 was determined as part of the January 1, 2013 actuarial valuations. The actuarial cost method used to determine the ARC is called the "Attained Age Normal Methods." Participant data used for 2014 and 2013 is as follows:

	2014	2013
Covered payroll for the calculation of the actuarial information Covered payroll as a percentage of total payroll of \$268,226	5 146,263 55%	146,263 55%
Participant data as of January 1, 2013 (date of most recent valuation):		
Active	2,418	2,418
Retired	351	351
Terminated vested	1,230	1,230
Total	3,999	3,999

The more significant actuarial assumptions utilized in the most recent actuarial valuation (January 1, 2013) for computing the annual required contributions for the Plan are as follows:

RP-2000 IRS PPA 2012 Annuitant/
Non-Annuitant Tables for Males
and Females
The following indicates the probability
that a participant will terminate
within the year:

Age	Male	Female		
25	0.20000	0.20000		
30	0.12200	0.12200		
35	0.11700	0.11700		
40	0.11200	0.11200		
45	0.10100	0.10100		
50	0.09200	0.09200		
55	0.10200	0.10200		
60	0.17750	0.17750		
Interest rate	7.75%			
Salary increases	3.00%			
Retirement age	At normal retirement, or actuarial valuation d	_		
Amortization method	Level-dollar method			
Underfunded accrued liability amortization period	20 years			

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

(b) Funding Status and Progress

The Health System accounts for the Plan using an actuarial accrued liability (AAL) as the standardized measure of disclosure on a net present value basis of pension benefits, which will become payable at future dates. The calculation of the AAL includes projected salary data. This measure is intended to help users assess the funding status of the pension plan on a going-concern basis, assess progress in accumulating sufficient assets to pay benefits when due, and make comparisons among employers. The actuarial measure is the basis for the determination of the annual funding requirements used to determine the contributions made to the Plan. Funding levels and obligations to contribute to the Plan are established by the Board of Trustees and can be amended by the Board of Trustees. The actuarial value of plan assets is determined based on a three-year smoothing method with a 30% corridor.

(c) Trend Information (Unaudited)

The Health System's progress in accumulating sufficient assets to pay benefits when due is presented as follows:

Actuarial valuation date	<u>e</u> _	Actuarial value of assets	AAL Projected unit credit	Unfunded AAL (UAAL)	Funded ratio	 Covered payroll	UAAL as percentage of covered payroll
January 1, 2012 January 1, 2013	\$	105,533 118,606	144.619 157.413	39.086 38.807	73 0 75 3	\$ 145,384 145,472	26 9 26 7
January 1, 2014		118.606	157,413	38,807	75 3	145,472	26 7

The schedules of Plan funding progress, presented as required supplementary information following the notes to the basic financial statements, present multiyear trend information about whether the actuarial values of Plan assets are increasing or decreasing over time relative to the AAL for benefits.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements

September 30, 2014 and 2013

(Dollar amounts in thousands)

A summary of Plan net position as of September 30, 2014 and 2013, and of the changes in Plan net position for the years ended September 30, 2014 and 2013, is as follows:

Plan net position: Cash and short-term investments Investments at fair value: Equity – domestic 49,696 44,01	
	01
Equity – international 34,653 33,90 Fixed income – domestic 51,178 43,70	04
Total investments 135,527 121,62	21
Net position held in trust for pension benefits \$ 136,854 122,92	22
2014 2013	
Changes in plan net position: Beginning plan net position \$ 122,922 107,90	04
Receipts: 10,337 10,68 Investment gain – net 12,856 11,53	
Total receipts 23,193 22,22	27
Disbursements: Benefit payments 8,760 6,72 Administrative expenses 501 48	
Total disbursements 9,261 7,20	9
Ending plan net position \$ 136,854 122,92	22

(12) Investments in Joint Ventures

The Health System purchased a 22% limited partnership interest in Fayetteville Ambulatory Surgery Center Limited Partnership in October 1995. The investment is accounted for using the equity method. The Health System's investment in Fayetteville Ambulatory Surgery Center Limited Partnership as of September 30, 2014 and 2013 is \$1,461 and \$1,410, respectively, and is reflected within other assets in the balance sheets.

(d/b/a Cape Fear Valley Health System)

Notes to Financial Statements September 30, 2014 and 2013 (Dollar amounts in thousands)

The Health System has a 49% equity interest in Valley Regional Imaging. The investment is accounted for using the equity method. The Health System's investment in Valley Regional Imaging as of September 30, 2014 and 2013 is \$1,013 and \$1,202, respectively, and is reflected within other assets in the balance sheets.

The Health System is an investor in other medical-related organizations that are accounted for using the cost method and had a carrying amount of \$394 and \$469 as of September 30, 2014 and 2013, respectively, and is reflected within other assets in the balance sheet. Information about the availability of separate financial statements of the above-mentioned organizations may be obtained from the Health System's office of financial services.

(13) Regulatory Investigation

During 2004, the Health System was advised that it was the subject of an investigation by the Office of the Inspector General of the Department of Health and Human Services (OIG) related to billing practices associated with Emergency Medical Services and LifeLink services. On July 24, 2009, the Health System reached an agreement with the OIG to resolve the investigation by paying the government approximately \$1,500 and entering into a five-year corporate integrity agreement that requires the Health System to maintain a formal compliance program for the term of the agreement. Management believes it has complied with this corporate integrity agreement through its expiration date in July 2014.

(14) Subsequent Events

On November 3, 2014, the Health System entered into a Management Services Agreement with Harnett Health System, Inc. (Harnett), effective as of that date. Under the Management Services Agreement, the Health System is supervising and managing the day to day operations of Harnett and its various affiliates, including Betsy Johnston Memorial Hospital in Dunn, North Carolina and its provider-based location, Central Harnett Hospital, in Lillington, North Carolina (collectively, "Harnett Health System). In conjunction with the Management Services Agreement, the Health System also extended a Line of Credit to Harnett and was granted certain rights to assume an ownership interest in Harnett Health System in the future. As of January 23, 2015 Harnett has \$1,500 outstanding against the extended line of credit.



(d/b/a Cape Fear Valley Health System)

Required Supplementary Information

Schedule of Plan Funding Progress (Unaudited)

September 30, 2008 through September 30, 2014

(In thousands)

Actuarial valuation date	Fiscal plan year ending	Actuarial value of assets (a)	Actuarial accrued liability (AAL) (b)	Unfunded AAL (UAAL) (b-a)	Funded ratio (a/b)	Covered payroll (c)	UAAL as a percentage of covered payroll (b-a)/(c)
January 1, 2008	September 30, 2008 \$	105,141	91,893	(13,248)	114 4°⁄o \$	122,921	(10 8)°⁄°
January 1, 2009	September 30, 2009	94,201	99,371	5,170	94 8	136,620	3 8
January 1, 2010	September 30, 2010	95,085	110,968	15,883	85 7	144,164	110
January 1, 2011	September 30, 2011	94,126	124,838	30,712	75 4	144,737	21 2
January 1, 2012	September 30, 2012	105,533	144,619	39,086	73 0	145,384	26 9
January 1, 2013	September 30, 2013	118,606	157,413	38,807	75 3	145,472	26 7
January 1, 2014	September 30, 2014	118,606	157,413	38,807	75 3	145,472	26 7

See accompanying independent auditors' report

(d/b/a Cape Fear Valley Health System)

Required Supplementary Information

Historical Summary of Actual and Required Pension Contributions (Unaudited)

September 30, 2008 through September 30, 2014

(In thousands)

	Employer contributions								
Fiscal plan year ending		Annual required contributions	Actual contributions	Percentage contributed					
September 30, 2008	\$	7,814	7,814	100%					
September 30, 2009		4,240	4,240	100					
September 30, 2010		6,252	6,252	100					
September 30, 2011		7,963	7,963	100					
September 30, 2012		9,684	9,684	100					
September 30, 2013		10,131	10,131	100					
September 30, 2014		10,337	10,337	100					

See accompanying independent auditors' report.

COMBINING INFORMATION AS OF AND FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013

C UMBERLAND C OUNTY HOSPITAL SYSTEM, INC (d b a Cape Fear Valley Health System)

Combining Schedule of Assets Deterred Outflows Liabilities and Net Position

September 30 2014

(In thousands)

		Obligated group						Nonobligated group	
	_	Cape Fear	ľ	Nonobligated group				Cape Fear	
		Valley	Саре Геаг	Hoke Health	Bladen			Valley	Total
		Medical	Insurance	Services	Healthcare			Health	reporting
Assets and Deferred Outflows of Resources	_	C enter	Ltd	<u>LLC</u>	<u>LLC</u>	Eliminations	Subtotal	Foundation	entity
Current assets									
Cash and cash equivalents	\$	69 782	133	1 075	934	_	71 924	875	72 799
Short-term investments Patient accounts receivable – net		21 233 92 938	_	1 289	8 197	_	21 233 102 424	5 067	26 300 102 424
Other accounts receivable		41 268	_	1 289 591	1 521	(16 696)	26 684	392	27 076
Assets limited as to use – cash and investments – current portion		41 200	_	2.41	1 321	(10 0 70)	20 004	37_	27 070
Restricted for debt service		_	_	_	_	_	_	_	_
Designated for self-insurance		_	12 800	_	_	_	12 800	_	12 800
Inventories		9 138	_	146	314	_	9 598	_	9 598
Prepaid expenses	_	5 497		10	142		5 649		5 649
Total current assets	_	239 856	12 933	3 111	11 108	(16 696)	250 312	6 334	256 646
Capital assets – net		291 562	_	85 717	11 911	_	389 190	1	389 191
Other noncurrent assets									
Assets limited as to use – cash and investments									
Designated for capital improvements		98 276	-	_	_	_	98 276	_	98 276
Designated for self-insurance Bond proceeds held by trustee		10 871	22 633	 11 712	_	_	33 504 11 712	_	33 504 11 712
Total assets limited as to use	_	109 147	22 633	11 712			143 492		143 492
Investments Other assets		185 278 4 201					185 278 4 282		185 278 4 282
Total other noncurrent assets	_	298 626	22 633	11 712	81		333 052		333 052
Total assets		830 044	35 566	100 540	23 100	(16 696)	972 554	6 335	978 889
Deferred outflows of resources	_	52 366					52 366		52 366
Total assets and deterned outflows of resources	s <u> </u>	882 410	35 566	100 540	23 100	(16 696)	1 024 920	6 335	1 031 255
Liabilities and Net Position									
Current liabilities									
Accounts payable	\$	32 750	48	2 776	746	_	36 320	133	36 453
Salaries and benefits payable Other habilities and accruals		23 643 12 262	10 200	151 13 374	1 683 4 681	(16 696)	25 477 23 821	_	25 477 23 821
Estimated third-party payor settlements		55 170	10 200	13 3/4	1 481	(10 (170)	56 651	_	56 651
Current maturities of long-term debt		6 595	_	511	51	_	7 157	_	7 157
Total current liabilities	_	130 420	10 248	16 812	8 642	(16 696)	149 426	133	149 559
Long-term debt – less current maturities		263 983	_	82 072	266	_	346 321	_	346-321
Interest rate swap liability		34 488	_	_	_	_	34 488	_	34 488
Other liabilities		14 288	17 692				31 980		31 980
Total liabilities		443 179	27 940	98 884	8 908	(16 696)	562 215	133	562 348
Net position									
Net investment in capital assets		20 985	_	3 150	11 594	_	35 729	1	35 730
Restricted for debt service		_	_	_	_	_	_	_	_
Unrestricted		418 246	7 626	(1 494)	2 598		426 976	6 201	433 177
Total net position	_	439 231	7 626	1 656	14 192		462 705	6 202	468 907
Total liabilities and net position	\$	882 410	35 566	100 540	23 100	(16 696)	1 024 920	6.335	1 031 255

See accompanying independent auditors report

C UMBERLAND C OUNTY HOSPITAL SYSTEM, INC (d b a Cape Feat Valley Health System)

Combining Schedule of Assets Deterred Outflows Liabilities and Net Position

September 30 2013

(In thousands)

		Obligated group						Nonobligated group	
	_	Саре Геаг	Nonobligated group					Саре Геаг	
		Valley	Саре Геаг	Hoke Health	Bladen			Valley	Total
		Medical	Іпѕигапсе	Services	Healthcare			Health	reporting
Assets and Deferred Outflows of Resources	_	Center	Ltd	<u>LLC</u>	<u>LLC</u>	Eliminations	Subtotal	<u>Foundation</u>	entity
Current assets									
Cash and cash equivalents	\$	63 411	225	371	619	_	64 626	224	64 850
Short-term investments		20 554	_			_	20 554	4 777	25 331
Patient accounts receivable – net		95 631	_	593	7 429	- 2.750	103 653	_	103 653
Other accounts receivable Assets limited as to use – cash and investments – current portion		24 138	566	11	551	(3 750)	21 516	521	22 037
Restricted for debt service		10.335	_	_	_	_	10 335	_	10 335
Designated for self-insurance		_	13 350	_	_	_	13 350	_	13 350
Inventories		8 814	_	156	306	_	9 276	_	9 276
Prepaid expenses		5 875			141		6.016		6 016
Total current assets	_	228 758	14 141	1 131	9 046	(3.750)	249 326	5 522	254 848
Capital assets – net		293 222	_	48 751	12 133	_	354 106	3	354 109
Other noncurrent assets									
Assets limited as to use – cash and investments									
Designated for capital improvements		94 367		_	_	_	94 367	_	94 367
Designated for self-insurance	_	10 838	19 073				29 911		29 911
Total assets limited as to use		105 205	19 073	_	_	_	124 278	_	124 278
Investments		171 949	_	_	_	_	171 949	_	171 949
Other assets	_	3 258					3 258		3 258
Total other noncurrent assets	_	280 412	19 073				299 485		299 485
Total assets		802 392	33 214	49 882	21 179	(3 750)	902 917	5 525	908 442
Deterred outflows of resources – fair value of hedging derivatives	_	49 082					49 082		49 082
Total assets and deterred outflows of resources	s <u> </u>	851 474	33 214	49 882	21 179	(3 750)	951 999	5 525	957 524
Liabilities and Net Position									
Current liabilities	_								
Accounts payable Salaries and benefits payable	\$	31 020 25 840	32	280 108	1 063 1 617	_	32 395 27 565	22	32 417 27 565
Other habilities and accruals		11 692	10 650	3 213	2 084	(3 750)	27 303	_	23 889
Estimated third-party payor settlements		53 506	-		2 632	(5 /50)	56 138	_	56 138
Current maturities of long-term debt		7 800	_	495	_	_	8 295	_	8 295
Total current liabilities		129 858	10 682	4 096	7 396	(3 750)	148 282	22	148 304
Long-term debt – less current maturities		272 795	_	37 954	_	_	310 749	_	310 749
Interest rate swap liability		30 355	_	_	_	_	30 355	_	30 355
Other liabilities	_	14 823	15 824			4 457	35 104		35 104
Total liabilities	_	447 831	26 506	42 050	7 396	707	524 490	22	524 512
Net position									
Net investment in capital assets		33 831	_	10 302	12 133	_	56 266	3	56 269
Restricted for debt service		10 335					10 335		10 335
Unrestricted	_	359 477	6 708	(2 470)	1 650	(4 457)	360 908	5 500	366 408
Total net position	_	403 643	6 708	7 832	13 783	(4 457)	427 509	5 503	433 012
Total liabilities and net position	s _	851 474	33 214	49 882	21 179	(3.750)	951 999	5 525	957 524

See accompanying independent auditors report

CUMBERLAND COUNTY HOSPITAL SYSTEM, INC. (d b a Cape Fear Valley Health System)

Combining Schedule of Revenues, Expenses, and Changes in Net Position

Year ended September 30, 2014

	_	Obligated group Cape Fear		Nonobligated group				Nonobligated group Cape Fear	
	_	Valley Medical Center	Cape Fear Insurance Ltd.	Hoke Health Services LLC	Bladen Healthcare LLC	Eliminations	Subtotal	Valley Health Foundation	Total reporting entity
Revenues									
Net patient service revenue Other revenues	\$ 	621,038 24,861	11,295	2,383 816	34,614 303	(10,318)	658,035 26,957	1.388	658,035 28,345
Total revenues	_	645,899	11,295	3.199	34,917	(10,318)	684.992	1.388	686,380
Operating expenses									
Salaries		295,976	_	3,529	19,344	_	318,849	_	318,849
Fringe benefits		70,727	_	1,019	5,602	_	77,348	_	77,348
Medical supplies		97,177	_	707	2,418	_	100,302	_	100,302
Professional fees		29,523	_	84	2,083	_	31.690	_	31,690
Purchased services		37.054		312	1.172		38.538	_	38.538
Other expenses		61.695	4,189	915	2.704	(4.189)	65,314	1.099	66.413
Depreciation and amortization		25,415	_	1.031	1,171	_	27.617	l	27,618
Interest expense	_	10,640		1.778	17		12.435		12,435
Total operating expenses	_	628,207	4.189	9.375	34,511	(4.189)	672.093	1,100	673,193
Operating income (loss)		17,692	7,106	(6.176)	406	(6,129)	12.899	288	13,187
Nonoperating income (loss)									
Net investment income		17,566	_	_	3	_	17,569	228	17,797
Other nonoperating income (loss)	_	1,065	(794)				271	183	454
Total nonoperating income (loss)	_	18,631	(794)		3		17.840	411	18,251
Excess of revenues over (under)		24.222			400		20.720	400	24.420
expenses		36,323	6.312	(6.176)	409	(6.129)	30,739	699	31,438
Capital contributions	_		(5,394)			5,394			
Change in net position		36,323	918	(6.176)	409	(735)	30,739	699	31,438
Net position									
Beginning of the year	_	408,100	6,708	7.832	13,783	(4.457)	431.966	5,503	437,469
End of the year	§ _	444,423	7.626	1.656	14,192	(5,192)	462,705	6,202	468,907

See accompanying independent auditors' report

CUMBERLAND COUNTY HOSPITAL SYSTEM, INC. (d b a Cape Fear Valley Health System)

Combining Schedule of Revenues, Expenses, and Changes in Net Position

Year ended September 30, 2013

	Obligated group Cape Fear		Nonobligated group				Nonobligated group Cape Fear	
	Valley Medical Center	Cape Fear Insurance Ltd.	Hoke Health Services LLC	Bladen Healthcare LLC	Eliminations	Subtotal	Valley Health Foundation	Total reporting entity
Revenues								
Net patient service revenue Other revenues	630,950 25,153	13,474	665 170	32,457 293	(12,150)	664,072 26,940	1,172	664,072 28,112
Total revenues	656,103	13.474	835	32,750	(12,150)	691.012	1.172	692,184
Operating expenses								
Salaries	308.514	_	1.525	16,959	_	326.998	_	326.998
Fringe benefits	70,040	_	133	5,044	_	75,217	_	75,217
Medical supplies	98,585	_	241	2,252	_	101,078	_	101,078
Professional fees	27,745	_	24	3,208	_	30.977	_	30,977
Purchased services	35.019		148	1.049		36.216		36.216
Other expenses	65.672	7.693	501	2,743	(7.693)	68.916	1.054	69,970
Depreciation and amortization	28.780	_	577	1,040	_	30,397	2	30,399
Interest expense	10.467		639	20		11.126		11,126
Total operating expenses	644.822	7.693	3.788	32,315	(7.693)	680,925	1.056	681.981
Operating income (loss)	11,281	5,781	(2.953)	435	(4.457)	10.087	116	10,203
Nonoperating income								
Net investment income	19,424	276	_	2	_	19,702	481	20,183
Other nonoperating income	77					77		77
Total nonoperating income	19,501	276		2		19,779	481	20,260
Excess of revenues over (under) expenses	30,782	6,057	(2.953)	437	(4.457)	29,866	597	30,463
•		0.057	` ,	437	(4,457)	23.000	377	30,403
Capital contributions	(10,818)		10,818					
Change in net position	19,964	6,057	7,865	437	(4,457)	29,866	597	30,463
Net position								
Beginning of the year	388,136	651	(33)	13,346		402,100	4.906	407,006
End of the year	408,100	6,708	7.832	13,783	(4.457)	431.966	5,503	437,469

See accompanying independent auditors' report