

#### See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



# Form **990**

Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

foundations)

Do not enter Social Security numbers on this form as it may be made public. By law, the IRS

Generally cannot reduct the information on the form

generally cannot redact the information on the form
Information about Form 990 and its instructions is at <a href="www.IRS.gov/form990">www.IRS.gov/form990</a>

2013

Open to Public Inspection

		applicable	C Name of organization CARILION MEDICAL CENTER	ig 10-01-2013 , 2013, and ending 09-	30-2014	D Employ	er ident	ification number
- Ad	dress cl	hange	Doing Business As			54-05	06332	
Na	me cha	ange	Dolling Busiliess As					
	tial retu rminate		Number and street (or P O box if r PO BOX 12385	nail is not delivered to street address) Room/s	suite	E Telepho		
	nended plication	return n pendin	ROANOKE, VA 240252385	intry, and ZIP or foreign postal code			224-51 eceupts \$ 1	.,827,531,527
,		,	F Name and address of pri Nancy Howell Agee PO BOX 12385	ncıpal officer		this a group bordinates?	• •	· · ·
			ROANOKE, VA 24025238			e all subordıı cluded?	nates	┌ Yes ┌ No
<b>I</b> Ta	ax-exen	mpt statu	s 501(c)(3) 501(c)()	(insert no ) 4947(a)(1) or 527	If	"No," attach	a lıst (s	see instructions)
J W	/ebsit	e:⊫ w	ww carilionclinic org		<b>H(c)</b> G	roup exempti	on numb	oer <b>⊳</b> -
		_	on 🔽 Corporation 🗆 Trust 🗀 Association	on Cther 🕨	<b>L</b> Year o	f formation 189	99 <b>M</b> St	tate of legal domicile VA
Pa	rt I		<b>nmary</b> describe the organization's missi					
k Governance		hospita Unit T	als in Virginia, Carilion Roanoke M he Medical Center provides Leve	rpose of better patient care, better com 1emorial Hospital is a 703-bed hospita I 1 Trauma care, medical residency an I 1 Secontinued its operations or disposed	al and additi d fellowship	onal 60-bed programs, ar	Neonata nd advar	il Intensive Care nced specialty care
Activities &	3	Numbe	r of voting members of the govern	ning body (Part VI, line 1a)			з	15
Ě				of the governing body (Part VI, line 1b			4	7
₽ÇŢ	5	Total n	umber of individuals employed in	calendar year 2013 (Part V, line 2a)			5	7,936
•	6	Total n	umber of volunteers (estimate if i	necessary)			6	538
				Part VIII, column (C), line 12			7a	-27,105
	Ь	Net un	related business taxable income	from Form 990-T, line 34			7b	-27,105
	8	Cont	ributions and grants (Part VIII, I	une 1h)		rior <b>Year</b> 8,251,5	0.3	<b>Current Year</b> 5,512,909
₽	9			ine 2g)	. —	1,006,170,3		1,075,207,539
Revenue	10	_	·	n (A), lines 3, 4, and 7d )		35,907,3	_	35,677,479
<del>ä</del>	11	Othe	er revenue (Part VIII, column (A)	, lines 5, 6d, 8c, 9c, 10c, and 11e)		24,992,2	74	25,082,891
	12			L (must equal Part VIII, column (A ), lır	ne	1,075,321,4	49	1,141,480,818
	13			t IX, column (A), lines 1–3 )	_	565,3		615,745
	14			IX, column (A), line 4)		•	0	0
8	15	5-1	0)	ee benefits (Part IX, column (A), lines		486,483,5	08	509,615,920
Expenses	16a			, column (A), line 11e)	•		0	0
五	b		fundraising expenses (Part IX, column (E			F12.004.0	3.5	F24 F07 22F
	17 18			lines 11a-11d, 11f-24e) ust equal Part IX, column (A), line 25)		513,804,0	_	534,507,325 1,044,738,990
	19		·	18 from line 12		74,468,5	_	96,741,828
Net Assets or Fund Balances			,			ning of Currer Year		End of Year
988 1986 1986	20					1,065,046,5	_	1,170,440,385
and and	21		I liabilities (Part X, line 26) .		•	636,793,4	_	747,300,084
	22 rt III		assets or fund balances Subtract nature Block	line 21 from line 20		428,253,1	29	423,140,301
Unde my k	er pena nowle arer ha	alties of dge and as any	f perjury, I declare that I have ex d belief, it is true, correct, and con knowledge nature of officer nald Halliwill Chief Financial Officer	ramined this return, including accompa mplete Declaration of preparer (other t				
		Ту	pe or print name and title				D.T.	
Pai			Print/Type preparer's name  Firm's name	Preparer's signature		Check if self-employed Firm's EIN F	PTIN	
	pare		Fırm's address ►		1,	Phone no		
US	e On	IIY	r mm a address F		[ ]	HOTE HO		

May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .

Yes No

Par		ent of Program Service chedule O contains a respons		Part III	
1	Briefly describe t	the organization's mission			
of Ca and a	irilion Clinic, a note advanced primary o	-for-profit healthcare organiza care practices Led by multi-s	ation serving one million peo specialty physician teams w	ial Hospital and Carilion Roanoke ople in Virginia through hospitals, ith a shared philosophy that puts uality of care through medical edu	outpatient specialty centers the patient first, Carilion is
2		ion undertake any significant 0 or 990-EZ?		e year which were not listed on	
	If "Yes," describe	e these new services on Sche	dule O		
3	services?	ion cease conducting, or mak			
_		e these changes on Schedule			
4	expenses Sectio		ganizations are required to	its three largest program services report the amount of grants and a	
4a	(Code	) (Expenses \$	927,175,718 including grants of	\$ 615,745 ) (Revenue \$	1,095,879,148 )
	patients and provide including cardiac sui 3,240 babies), the and inpatient surgice Housing a childrens among others CMC of the area, including CMC also provides a With 80,501 visits, number of uninsure level CMC employs obstetricians, orthor CMC hosts residence Jefferson College of community screening registry program, air	ed 186,736 days of care during the rgery, implants, angioplasty and hea areas only neonatal intensive care us all and endoscopic services, oncolog specialty wing, CMC provides specialty wing, CMC provides specialty wing, CMC provides specialty wing, CMC provides specialty and displayed the services of the services are a critical patients, who comprise 21% percess a number of specialty physicians to be dic surgeons, cardiologists, neurosty programs in family medicine, intensify the services and education on chronic disease	year Hospital programs include pi art failure programs, neurology, in- unit, inpatient and outpatient psyc y services, geriatric services, and alists in pediatric neurosurgery, ca- ing full trauma services to the regional alth and hospice, physical, speech shour care, emergency transportati- ical component of the health safet ent of ED visits CMCs urgent care to ensure an effective, integrated a surgeons, general surgeons, and p rinal medicines, obstetrics and gyn in, offers nursing, physician assistar e prevention and management, sp research projects. In furtherance	nunity and region, regardless of patient at rovision of nursing care, an extensive care curosurgery and stroke programs, labor a chiatric services, a comprehensive rehability diagnostic imaging services including CT, reliology, oncology, gastroenterology, pullion CMC provides a number of services tare, and occupational therapy programs, and on, a pediatric department, and chest party net in its service area, acting as a key centers also provide access points for comproach to serving its patients, including sychiatrists. As a teaching hospital with ore ecology, psychiatry, general surgery, neuroscipational therapy, and other high-ronsoring 884 events touching over 54,95 of its mission, CMC provides extensive under the control of the control of the control of the mission, CMC provides extensive under the control of the co	diac and vascular program, and delivery services (delivering tation unit, extensive outpatient MRI, PET, and mammography monology, and child development, ingeting the specific health needs dicardiac and respiratory rehabin and stroke protocol programs health provider for a significant st effective care at an appropriate pulmonologists, oncologists, ver 350 full-time faculty members, irosurgery. In addition, the need programs CMC also supports 4 people.
4b	(Code	) (Expenses \$	ıncludıng grants of	\$ ) (Revenue \$	)
<b>4</b> c	(Code	) (Expenses \$	including grants of	\$ ) (Revenue \$	)
4d	Other program s (Expenses \$	services (Describe in Schedul Includii	le O ) ng grants of \$	) (Revenue \$	)
 4е			7,175,718	, ( +	,

## Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $X^{f CD}$	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 0			
b	Enter the number of Forms W-2G included in line 1a Enter-0- if not applicable 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1c	Yes	
2a	gaming (gambling) winnings to prize winners?	IC	165	
	by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
Ba	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
la	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . $$ .	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		_
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6a		No
	were not tax deductible?	6b		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
ł	file Form 8282?	7c		No
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
F	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
1	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
3	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
)	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
а	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
_	If "Ves " has it filed a Form 720 to report these payments? If "No " provide an evaluation in Schedule O			

Se	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3	Yes	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes	
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а		8a	Yes	
	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the		103	
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	- 61	No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu		
10-	Did the erganization have local chapters, branches, or affiliates?	10a	Yes	No No
	Did the organization have local chapters, branches, or affiliates?	104		NO
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes	
11a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		
11a b 12a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes	
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	11a		
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe	11a 12a 12b	Yes Yes	
11a b 12a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a 12a 12b	Yes Yes	
11a b 12a b c	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	11a 12a 12b 12c 13	Yes Yes Yes	
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	11a 12a 12b 12c 13	Yes Yes Yes	
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	11a 12a 12b 12c 13	Yes Yes Yes Yes	
11a b 12a b c 13 14 15	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15 a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15 a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
11a b 12a c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a	Yes Yes Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15 a b 16a b	Affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15 a b 16a b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?  List the States with which a copy of this Form 990 is required to be filed LVA  Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available Check all that apply	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15 a b b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?  List the States with which a copy of this Form 990 is required to be filed▶VA  Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	

►The Corporation Attn J Wright 213 S Jefferson St

Roanoke, VA 24011 (540) 224-5112

Form 990	(2013	
----------	-------	--

_				_
D	-	$\alpha$	Δ	4
г	a	ч	_	•

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

		1	I											
(A) Name and Title		(B) Average hours per week (list any hours	more t perso	tion ( han c n is l	ne l both	oox, an c	heck unless officer stee)		(D) Reportable compensation from the organization (W-		(E) Reportable compensation from related organizations (V	N-	(F) Estima amount o compens from t	ited f other sation :he
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC	)   (	organizati relati organiza	ed
												+		
												+		
												+		
												_		
												_		
												+		
1b	Sub-Total							<b>-</b>						
c	Total from continuation sheet	s to Part VII, S	ection A	١.				•						
d	Total (add lines 1b and 1c) .							•		9,360,448	7,513,8	861		988,878
2	Total number of individuals (in \$100,000 of reportable compe	_					d abov	e) wl	ho receive	d more th	an			
													Yes	No
3	Did the organization list any <b>fo</b> on line 1a? <i>If "Yes," complete S</i>					key •	emplo	yee, •	or highes	t compen	sated employee	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such individual									4	Yes			
5	Did any person listed on line 1 services rendered to the organ									janization • • •	or individual for	5		No
- Sc	ection B. Independent Co	ntractors												
	Complete this table for your fiv		ensated	d inde	epen	dent	contr	acto	rs that rec	eived mo	re than \$100.00	0 of		
	compensation from the organiz	ation Report co									thin the organiza			
	N	(A) ame and business	address							Des	(B) cription of services		(C Comper	

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
Solstas Lab Partners Group LLC PO Box 751337 Charlotte NC 282751337	Laboratory Services	28,176,099
Siemens Medical Solutions USA Inc 51 Valley Stream Parkway Malvern PA 19355	Equipment Maintenance	3,842,595
Foodservice Partners of Virginia 2823 Franklin Road - Building B Roanoke VA 24014	Food Services	2,060,340
Anesthesiology Consultants of Virginia PO Box 13306 Roanoke VA 240323306	Anesthesiology Services	1,534,040
GJ Hopkin Inc 714 5th St NE Roanoke VA 24016	Construction Services	1,442,200

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►107

evenue	
Other B	

Form 99								Page <b>9</b>
Part V	/III	Statement of Check of Schedu	o <b>f Revenue</b> ule O contains a respor	nse or note to any lir	ne in this Part VIII			
		Check if Sched	uie o contains a respon	ise of note to any in	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
<u>ω 2</u>	1a	Federated cam	paigns 1a	563,967				
ant	ь	Membership du	ıes <b>1b</b>					
ية ج	c	Fundraising ev	ents <b>1c</b>	115,650				
ifts,	d	Related organiz	zations 1d	22,380				
<u>.</u>	e	Government grant	s (contributions) <b>1e</b>	4,438,891				
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contribution	ons, gifts, grants, and <b>1f</b>	372,021				
rtribu Oth	g	Noncash contributi 1a-1f \$	ons included in lines	37,429				
Cor	h	Total. Add line	s 1 a - 1 f	<u>.</u>	5,512,909			
				Business Code				
Program Serwce Revenue	2a	Net Patient Reven	ue	900099	1,039,874,195	1,039,874,195		
He Se	ь	College Tuition/Ot	her	900099	24,533,043	24,533,043		
93	C	Program-related In	nvestments	900099	9,133,074	9,133,074	0	
er Z	d	Clinical Research		900099	1,062,695	1,062,695		
<i>S</i> =	e	Other Health Educ	taion	900099	604,532	604,532		
្នាធិ	f	All other progra	am service revenue					
Š	g	Total. Add line:	s 2a-2f		1,075,207,539			
	3		ome (including dividen					
		and other sımıl	aramounts)	•	7,308,614		-27,105	7,335,719
	4	Income from inves	stment of tax-exempt bond	`	67			67
	5	Royalties .		🟲				
			(ı) Real 1,500,184	(II) Personal				
	6a	Gross rents Less rental	1,300,184					
	Ь	expenses	_					
	C	Rental income or (loss)	1,500,184					
	d	Net rental inco	me or (loss)		1,500,184			1,500,184
		_	(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	714,161,343	188,895				
	ь	Less cost or	605 074 102	107.247				
		other basis and sales expenses	685,874,193	107,247				
	C	Gain or (loss)	28,287,150	81,648				
	d		ss)		28,368,798			28,368,798
ψ	8a	Gross income f events (not inc	from fundraising Iudina					
£		\$115	5,650					
ψ >		of contributions See Part IV, lir	s reported on line 1c)					
Œ.		See Fure IV, III	a	44,869				
Other Revenue	ь	Less direct ex	penses b	60,104				
ŏ	c		ا (loss) from fundraising		-15,235			-15,235
	9a		from gaming activities ne 19					
			а	10,000				
	Ь		penses b	9,165	835			835
	10-		(loss) from gamıng actı 	vities	833			833
	10a	Gross sales of returns and allo	• •					
	b c		oods sold <b>b</b> (loss) from sales of inv	entory				
		Miscellaneou		Business Code				
	11a	O ther Revenue	·s	900099	9,060,120	9,060,120		
	ь	O ther Affiliate	Income	900099	8,775,693	8,775,693		
	c	Cafeteria & Ve		900099	2,925,498			2,925,498
	d	All other reven			2,835,796	2,835,796		
	e	Total. Add lines	s 11a-11d	🕨	23,597,107			
	12	Total revenue.	See Instructions .	🖈				
	1				1,141,480,818	1,095,879,148	-27.105	40,115,866

	,
Part IX	Statement of Functional Expenses
Section 50:	1(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

	Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B</b> ) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	265,920	265,920		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	349,825	349,825		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,740,315	2,740,315		
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	429,620,236	429,274,796	161,093	184,347
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	24,656,651	24,656,651		
9	Other employee benefits	25,404,972	25,304,890	67,888	32,194
10	Payroll taxes	27,193,746	27,193,746		
11	Fees for services (non-employees)				
а	Management	109,877,300		109,877,300	
b	Legal	36,185		36,185	
C	Accounting	26,381		26,381	
d	Lobbying	65,458	65,458		
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	565,517		565,517	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	82,868,112	80,978,656	1,888,465	991
12	Advertising and promotion	266,790	243,498	1,000,103	23,292
13	Office expenses	15,893,878	15,676,326	204,724	12,828
14	Information technology	1,908,456	1,908,456	201,721	12,020
15	Royalties	1,500,150	1,300,130		
16	Occupancy	22,841,577	22,727,292	101,461	12,824
17	Travel	2,496,808	2,478,143	<del>'  </del>	5,737
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	2,130,000	2, 6, 2.10	12,520	3,.3.
19	Conferences, conventions, and meetings				
20	Interest	15,944,155	15,944,155		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	40,414,448	40,414,448		
23	Insurance	13,271,016	9,619,177	3,651,839	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Medical Supplies	137,798,855	137,800,492	-1,637	
b	Bad Debt	79,707,661	79,707,661		
C	College Expense	4,968,950	4,968,950		
d	Dues & Subscriptions	2,136,473	1,729,983	342,509	63,981
е	All other expenses	3,419,305	3,126,880	283,535	8,890
25	<b>Total functional expenses.</b> Add lines 1 through 24e	1,044,738,990	927,175,718	117,218,188	345,084
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

1   Cash-non-interest-bearing   8egnining / vear   End fever	rai	L A	Check if Schedule O contains a response or note to any line	e in this Part X			
2   Savings and temporary cash investments					(A)		(B)
1,161.316   3   1,615.356   3   1,615.355		1	Cash-non-interest-bearing		22,624	1	23,061
4 Accounts receivable, net  140,800,087 4 155,452,022  140,800,087 4 155,452,022  140,800,087 4 155,452,022  140,800,087 4 155,452,022  140,800,087 4 155,452,022  140,800,087 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,807 4 155,452,022  150,800,800,800,800,800,800,800,800,800,8		2	Savings and temporary cash investments		4,541,445	2	4,826,236
S   Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L   S		3	Pledges and grants receivable, net		1,161,316	3	1,619,356
Separation   Se		4	Accounts receivable, net		148,860,087	4	155,452,822
10		5	key employees, and highest compensated employees Com	plete Part II of	· ·	5	
9 Prepaid expenses and deferred charges	sts	6	section $4958(f)(1)$ ), persons described in section $4958(c)$ 0 employers and sponsoring organizations of section $501(c)$ 0		_		
9 Prepaid expenses and deferred charges	SS.	7	Notes and loans receivable, net		416,942	$\longmapsto$	6,829,241
9	₹		·		,	<u> </u>	
10a		_			· · · · · · · · · · · · · · · · · · ·	$\vdash$	
10		-	Land, buildings, and equipment cost or other basis	002.252	, ,		
11   Investments—publicly traded securities   615,949,866   11   681,489,415   12   1nvestments—other securities   See Part IV, line 11   26,213,104   12   33,074,888   13   Investments—program-related   See Part IV, line 11   1,000   13   1,000   14   Intangible assets   60,947   14   65,123   15   0,000   16   0,000   10		Ь	·		.384 249.218.793	10c	255.156.600
12   Investments—other securities See Part IV, line 11   26,213,104   12   33,074,888     13   Investments—program-related See Part IV, line 11   1,000   13   1,000     14   Intangible assets   69,947   14   65,123     15   Other lassets See Part IV, line 11   1,005,046,581   16   1,170,440,385     17   Accounts payable and accrued expenses   119,482,454   17   138,926,168     18   Grants payable   18   18     19   Deferred revenue   6,083,277   19   6,178,361     10   Tax—exempt bond liabilities   376,424,317   20   375,034,053     11   Escrow or custodial account liability Complete Part IV of Schedule D   21     12   Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L   22     23   Secured mortgages and notes payable to unrelated third parties   23     24   Unsecured notes and loans payable to unrelated third parties   50,000   24     25   Other liabilities (including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities and included on lines 17-24   Complete Part X of Schedule D   134,773,404   25   226,161,502     26   Total liabilities. Add lines 17 through 25   636,793,452   26   747,300,084     27   Unrestricted net assets   408,293,768   27   402,444,251     28   Temporarily restricted net assets   408,293,768   27   402,444,251     29   Permanently restricted net assets   408,293,768   27   402,444,251     29   Permanently restricted net assets   8,883,452   28   8,820,141     29   Permanently restricted net assets   408,293,768   27   402,444,251     30   Capital stock or trust principal, or current funds   30   11,875,909     31   Paid-in or capital surplus, or land, building or equipment fund   31   30   30   30   31   31   31   31		_	·	<u> </u>		$\vdash$	
13			·		, ,	<del>   </del>	· · ·
14			·		<u> </u>	$\vdash$	<u> </u>
15			· -		•	<del>   </del>	<u> </u>
16   Total assets. Add lines 1 through 15 (must equal line 34)   1,065,046,581   16   1,170,440,385   17   139,926,168   18   19   Deferred revenue   6,063,277   19   6,178,381   19   Deferred revenue   6,063,277   19   6,178,381   19   Deferred revenue   6,063,277   19   6,178,381   19   Deferred revenue   7,065,046,581   19   0,063,277   19   6,178,381   19   Deferred revenue   7,065,040,653   19   0,063,277   19   6,178,381   10   10   10   10   10   10   10						<del>- ·  </del>	
17					, ,	<del>                                     </del>	
18   Grants payable   18   18		1				H	
19   Deferred revenue			·		119,462,434	<del>                                     </del>	139,920,108
20 Tax-exempt bond liabilities			• •		6 063 277	$\vdash$	6 179 261
21 Escrow or custodial account liability Complete Part IV of Schedule D					<u> </u>		
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L			•		3/6,424,31/	$\vdash$	3/5,034,053
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L	8					21	
24 Unsecured notes and loans payable to unrelated third parties	-	22	key employees, highest compensated employees, and disqu	ualified			
24 Unsecured notes and loans payable to unrelated third parties	<u>.</u> <u></u>		persons Complete Part II of Schedule L			22	
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		23	Secured mortgages and notes payable to unrelated third pa	rties		23	
and other liabilities not included on lines 17-24) Complete Part X of Schedule D		24	Unsecured notes and loans payable to unrelated third partic	es	50,000	24	
26 Total liabilities. Add lines 17 through 25		25	and other liabilities not included on lines 17-24) Complete	Part X of Schedule	124 772 404	]	226 464 502
Organizations that follow SFAS 117 (ASC 958), check here ▶ ✓ and complete lines 27 through 29, and lines 33 and 34.         27       Unrestricted net assets		26			, ,	<del>   </del>	
lines 27 through 29, and lines 33 and 34.   27    402,444,251		26			636,793,432	26	747,300,004
Complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	S <del>O</del> O		lines 27 through 29, and lines 33 and 34.	►   and complete			
Complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	뮵	27	Unrestricted net assets		408,293,768	27	402,444,251
Complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	<u>е</u>	28	Temporarily restricted net assets		8,083,452	28	8,820,141
Complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	Ξ	29	Permanently restricted net assets		11,875,909	29	11,875,909
30 Capital stock or trust principal, or current funds	ir Ful			k here ► ┌ and			
33 Total net assets or fund balances	رة O	30	Capital stock or trust principal, or current funds			30	
33 Total net assets or fund balances	Šet	31	Paid-in or capital surplus, or land, building or equipment fur	nd		31	
33 Total net assets or fund balances	AS	32	Retained earnings, endowment, accumulated income, or oth	er funds		32	
<b>34</b> Total liabilities and net assets/fund balances	¥	33	Total net assets or fund balances		428,253,129	33	423,140,301
	Z	34	Total liabilities and net assets/fund balances		1,065,046,581	34	1,170,440,385

Par	t XI Reconcilliation of Net Assets			<u> </u>	
	Check if Schedule O contains a response or note to any line in this Part XI	•	• •		<del>.</del>
1	Total revenue (must equal Part VIII, column (A), line 12)	1		1,141,4	80,818
2	Total expenses (must equal Part IX, column (A), line 25)	2		1,044,7	38,990
3	Revenue less expenses Subtract line 2 from line 1	3		96,7	741,828
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		428,2	253,129
5	Net unrealized gains (losses) on investments	5		10,3	367,308
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-112,2	221,964
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		423,1	.40,301
Par	t XII Financial Statements and Reporting				_
	Check if Schedule O contains a response or note to any line in this Part XII				<u>. Г</u>
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or	1		
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis			1	1
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n		ı:	ı.
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Software ID: Software Version:

**EIN:** 54-0506332

Name: CARILION MEDICAL CENTER

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation Compensated Employees, and Inde				Tru	ste	es, I	(ey	Employees, High	nest	
(A) Name and Title	(B) A verage hours per week (list any hours for related		ion (e	ne b oth ctor/	ox, ι an o /trus	inless fficer tee)		(D)  Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	2,2033 112007	2,1000	related organizations
John H Burton MD	50 00	.,				-		445.050		22.270
Director/Chair/VP Medical Affair Katherine A Elam	0 00	×						445,950	0	22,270
Director	2 00	×						0	0	o
George B Cartledge III	2 00	х						0	0	0
Director Elizabeth Doughty	0 00 2 00	×						0	0	0
Director Cynda A Johnson MD	0 00									
Director	48 00	Х						0	542,688	37,917
Stephen A Musselwhite  Director	2 00	×						0	0	0
Clifford A Nottingham MD	2 50	×						0	334,473	10,322
Director Patrice M Weiss MD	48 00 50 00									
Director/EVP/Chair	0 00	×						487,592	0	14,812
Ralph E Whatley MD  Director/Chair/SVP/Chief Quality	49 50 50	×						510,887	0	33,426
Damon Williams	2 00	х						0	0	0
Director Victor Iannello ScD	0 00 4 00							_		
Director/Chair R Steve Blanks	2 00	×		Х				0	9,141	0
Director/Vice Chair	3 00 2 40	×		х				o	8,700	o
Nancy Howell Agee	3 00	х		х				0	1,129,437	750,057
Director/President/CEO Steve C Arner	47 00 24 40			×				172.770	102 726	1 542
Director/President/SVP/COO  James S Cain MD	25 60 2 00	×						172,770	183,736	1,542
Diretor/Chief of Medical Staff	0 00	×		Х				0	0	0
Tracey W Criss MD	50 00	х		х				214,184	0	-13,466
Director/Chief of Medical Staff Thomas D Denberg MD PhD	0 00			х				0	272,891	13,937
EVP/Chief Strategy Officer Briggs W Andrews	48 90 1 50			^					2,2,031	15,557
SVP/General Counsel/Secretary	48 50			Х				0	404,300	46,042
G Robert Vaughan Jr SVP/Treasurer	20 49 80			х				o	255,568	-13,062
R Wayne Gandee MD	48 40			х				733,197	0	29,321
EVP/Chief Medical Officer  Maxine M Lee MD	1 60 48 80								_	,
VP of Medical Affairs	1 20			Х				319,188	0	17,991
Donald B Halliwill  EVP/CFO/Assistant Treasurer	1 50 48 50			х				0	343,160	-13,889
David S Hagadorn	10			х				0	118,987	-5,323
Assistant Treasurer Lauren J Chen	49 90 8 00									
Assistant Secretary	42 00			Х				0	68,855	7,219
Rachel Mabe Assistant Secretary	50 39 50			х				0	69,609	89
						1			•	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

( <b>A</b> ) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated	Forner	- 3/1000 MICC)   3/1000 MICC)		organization and related organizations	
Jonathan Carmouche MD	50 00					х		1,345,283	0	18,392	
Physician	0 00										
Cay Mierisch MD	50 00					x		1,028,557	0	9,067	
Physician	0 00										
Joseph Moskal MD	50 00					x		1,221,200	0	36,609	
Physician	0 00										
Nicholas Qandah MD	50 00					x		1,256,014	0	19,533	
Physician	0 00										
Gary Simonds MD	50 00					x		1,281,377	0	17,673	
Physician	0 00										
Donald E Lorton	0 00						х	0	3,772,316	-29,521	
Former EVP	50 00										
Mark Werner	0 00						х	344,249	0	-22,080	
Former EVP	0 00							,			

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493227006255

OMB No 1545-0047

# SCHEDULE A Publi

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization CARILION MEDICAL CENTER

Employer identification number

54-0506332

2	Γ	A scho	ol described	in <b>section 170(b)(1</b>	)( <b>A)(ii).</b> (At	tach Sched	ule E )	·	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
3	<u>~</u>	A hosp	ıtal or a coo	perative hospital se	rvice organiz	zatıon descr	ıbed ın <b>sectio</b>	n 170(b)(1)	)(A)(iii).				
4	Γ			n organization operat ty, and state	ed in conjun	iction with a	hospital des	cribed in <b>se</b>	ction 170(b)	(1)(A)(iii	i <b>).</b> Ente	r the	
5	$\sqcap$			erated for the benefit	t of a college	or universi	ty owned or o	perated by	a governmen	tal unit d	escribe	d ın	_
		sect ion	170(b)(1)(	<b>A)(iv).</b> (Complete P	art II )								
6	$\sqcap$	A feder	al, state, or	local government or	governmen	tal unit desc	cribed in <b>sect</b>	ion 170(b)(:	1)(A)(v).				
7	Γ	describ	ed in <b>sectio</b>	at normally receives n 170(b)(1)(A)(vi). described in section	(Complete F	Part II)		_	ental unit or f	rom the g	jeneral	public	
8 9	<u>'</u>		•				•	-		harahın f		d aros	
9	ı	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of											
		• •	_	oss investment inco				•		tax) from	ı busine	esses	
4.0	_			janization after June									
10 11	_	_	An organization organized and operated exclusively to test for public safety. See <b>section 509(a)(4).</b> An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of										
		one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See <b>section 509(a)(3).</b> Check the box that describes the type of supporting organization and complete lines 11e through 11h <b>a</b> Type I <b>b</b> Type II <b>c</b> Type III - Functionally integrated <b>d</b> Type III - Non-functionally integrated											
e f	ı	other th section If the o	nan foundatı ı 509(a)(2) rganızatıon	ox, I certify that the on managers and oth received a written de	ner than one	or more pub	olicly support	ed organıza	tions describ	ed in sec	tion 50	9(a)(1	1 ) or
g		Since A	this box August 17, 2 Ig persons?	2006, has the organi	zatıon accep	oted any gift	or contributi	on from any	of the				ı
		(i) A pe	erson who di	rectly or indirectly o	ontrols, eith	ner alone or	together with	persons de	scribed in (ii	_		Yes	No
		, ,		governing body of th		-	n?			L:	11g(i)		<u></u>
		(ii) A fa	amily memb	er of a person descri	bed ın (ı) ab	ove?				<u> </u>	11g(ii)		
		(iii) A 3	35% contro	lled entity of a perso	n described	ın (ı) or (ıı)	above?			_1	.1g(iii)		
h		Provide	the followin	ng information about	the support	ed organızat	tion(s)						
:	(i) Name of supported organization (described of lines 1 - 9 abo or IRC section (see				(iv) Is the organization in col (i) listed in your governing document?		(v) Did you the organi in col (i) o suppor	zation of your	organization in			ii) Am mone supt	•
				instructions))	Yes	No	Yes	No	Yes	No			
Гotа						1	1	1	1	1			

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	( <b>b)</b> 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is i	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(1) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		<b>Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a II, line 12. Also complete this part for any additional information. (See instructions).								
	Facts And Circumstances Test									
Retu	Return Reference Explanation									
		Schodulo A / Form 000 o	000 E7) 201							

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493227006255

#### OMB No 1545-0047

Political Campaign and Lobbying Activities

**SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** CARILION MEDICAL CENTER 54-0506332 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 Was a correction made? ☐ Yes ┌ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

e Grassroots ceiling amount (150% of line 2d, column (e))

**f** Grassroots lobbying expenditures

Sch	nedule C (Form 990 or 990-EZ) 2013						Page 2
Pä	art III-A Complete if the organization	is exemp	t under	section 501(	c)(3) and fil	ed Form 5768	(election
_	under section 501(h)). Check ► If the filing organization belongs to a	on offiliated	aroup (and	List in Dort IV or	ah affiliated are	un mambaria nam	o addraca EIN
^	expenses, and share of excess lobb			iistiii Paitiv ea	ich ammateu gro	up member s nam	e, address, ETN
<u>B</u>	Check ► ☐ if the filing organization checked bo	x A and "lim	ited contro	ol" provisions ap	oly		
	Limits on Lobbying E (The term "expenditures" means ar			l.)		<b>(a)</b> Filing organization's totals	<b>(b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	opinion (gras	s roots lob	bying)			
b	Total lobbying expenditures to influence a legisl						
c	Total lobbying expenditures (add lines 1a and 1	b)					
d	Other exempt purpose expenditures						
е	Total exempt purpose expenditures (add lines 1	c and 1d)					
f	Lobbying nontaxable amount Enter the amount is columns						
	If the amount on line 1e, column (a) or (b) is:	The lobbyi	ing nontax	able amount is:			
	Not over \$500,000	20% of the	amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plu	us 15% of the	e excess over \$500,	000		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plu	us 10% of the	e excess over \$1,00	0,000		
	Over \$1,500,000 but not over \$17,000,000	000					
	Over \$17,000,000	\$1,000,000					
	Grassroots nontaxable amount (enter 25% of lir	ne 1f)					
h	Subtract line 1g from line 1a If zero or less, ent	er-0-					
i	Subtract line 1f from line 1c If zero or less, ente	er-0-					
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line	1ı, dıd the	organization file	Form 4720 rep	orting	┌ Yes ┌ No
	4-Year Av (Some organizations that made a columns below. See t Lobbying Exp	section 5 he instruc	01(h) el ctions fo	r lines 2a thr	have to cor ough 2f on p		ne five
	Calendar year (or fiscal year beginning in)	(a	) 2010	<b>(b)</b> 2011	(c) 2012	<b>(d)</b> 2013	(e) Total
<u>2a</u>	Lobbying nontaxable amount						
b	Lobbying ceiling amount (150% of line 2a, column(e))						
c	Total lobbying expenditures						
d	Grassroots nontaxable amount						

Pa		nization is exempt under section 501(c)(3) and has Nation under section 501(h)).	TO				
	•	below, provide in Part IV a detailed description of the lobbying	(8	a)		(b)	
activ	•	below, provide in Part IV a detailed description of the lobbying	Yes	No	A	moun	ıt
1		tion attempt to influence foreign, national, state or local influence public opinion on a legislative matter or referendum,					
а	Volunteers?			Νo			
b	Paid staff or management (include cor	mpensation in expenses reported on lines 1c through 1i)?		Νo			
C	Media advertisements?			Νo			
d	Mailings to members, legislators, or the	· · · · · · · · · · · · · · · · · · ·		Νo			
е	Publications, or published or broadcas	<b>⊢</b>		Νo			
f	Grants to other organizations for lobby	· - · · · · · <b>-</b>		No			
g		taffs, government officials, or a legislative body?		Νo			
h		nventions, speeches, lectures, or any similar means?		No			
i	O ther activities?		Yes			6	5,458
j	Total Add lines 1c through 1i					6	5,458
2a		organization to be not described in section 501(c)(3)?		Νo			
Ь	If "Yes," enter the amount of any tax i						
С		ncurred by organization managers under section 4912		1			
d		ction 4912 tax, did it file Form 4720 for this year?					
Pai	Complete if the organian 501(c)(6).	ization is exempt under section 501(c)(4), section 5	01(c	)(5), c	or se	ctio	n
	332(3)(3).					Yes	No
1	Were substantially all (90% or more)	dues received nondeductible by members?		Γ	1		
2	Did the organization make only in-hou	se lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry ov	er lobbying and political expenditures from the prior year?			3		
Pai		ization is exempt under section 501(c)(4), section 5					
	501(c)(6) and if eithe line 3, is answered "Y	er (a) BOTH Part III-A, lines 1 and 2, are answered "	No" C	)R (b)	Part	III-	-Α,
1	Dues, assessments and similar amou		1				
2	•	g and political expenditures (do not include amounts of political					
а	Current year	,	2a				
b	Carryover from last year		2b				
C	Total		2c				
3	Aggregate amount reported in section	6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	does the organization agree to carryo	n line 2c exceeds the amount on line 3, what portion of the excess ver to the reasonable estimate of nondeductible lobbying and					
_	political expenditure next year?		4				
5	Taxable amount of lobbying and politic		5				
	art IV Supplemental Inform						
Pro Pa	ovide the descriptions required for Part rt II-B, line 1 Also, complete this part fo	l-A, line 1, Part l-B, line 4, Part l-C, line 5, Part II-A (affiliated grou or any additional information	ıp lıst),	Part II	-A, lır	ne 2,	and
	Return Reference	Explanation					
Part		ion of dues paid to American Hospital Association, Virginia Hospita Association of American Medical Colleges spent on lobbying	l and H	ealthca	re As:	socia	tion

Belledale e (Form 330 of	-	rage <del>-r</del>	
Part IV Suppler	nental Information <i>(continu</i>	ed)	
Return Referer	ce	Explanation	
-			
-			

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493227006255

OMB No 1545-0047

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements** ► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public Inspection

	of the organization N MEDICAL CENTER		Empl	loyer identifica	ation numbe	er	
AKILLUİ	N PILDICAL CLINTER		54-0	54-0506332			
art I					s. Complet	te if the	
	organization answered "Yes" to Form 990	i ·	1	(1) = 1 1			
Tat	tal number at and of year	(a) Donor advised funds	<del>  '</del>	( <b>b)</b> Funds and	otner accou	ints	
	tal number at end of year						
-	gregate contributions to (during year)						
	gregate grants from (during year) gregate value at end of year						
fun	d the organization inform all donors and donor advisor ands are the organization's property, subject to the or	ganization's exclusive legal control?			☐ Yes	┌ No	
us	d the organization inform all grantees, donors, and do ed only for charitable purposes and not for the benef nferring impermissible private benefit?				┌ Yes	┌ No	
rt I	Conservation Easements. Complete if	the organization answered "Yes" to	o Form	າ 990, Part I'	V, line 7.		
	rpose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space	or education) Preservation of an Preservation of a c	certified	d historic struc	cture		
	mplete lines 2a through 2d if the organization held a sement on the last day of the tax year	a qualified conservation contribution in t	he form	of a conserva	ation		
				Held at the	End of the	Year	
	tal number of conservation easements		2a				
	tal acreage restricted by conservation easements		2b				
	ımber of conservation easements on a certified histo	` '	2c				
	imber of conservation easements included in (c) acq storic structure listed in the National Register	juired after 8/17/06, and not on a	2d				
Nu	imber of conservation easements modified, transferr	ed, released, extinguished, or terminate	d by th	e organızatıon	during		
the	e tax year 🗠						
Nu	ımber of states where property subject to conservatı	ion easement is located ►					
	es the organization have a written policy regarding t forcement of the conservation easements it holds?	the periodic monitoring, inspection, hand	dling of	violations, and	d <b>  Yes</b>	┌ No	
Sta	aff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation easen	nents d	uring the year			
^~	 nount of expenses incurred in monitoring, inspecting	, and onforcing concentration concentration		. + h a a a r			
		, and emorcing conservation easements	s during	, the year			
<b>▶</b> 9	· ———	d) - h		0/5//4//0//			
	es each conservation easement reported on line 2(of section 170(h)(4)(B)(ii)?	a) above satisfy the requirements of sec	tion 17	U(N)(4)(B)(I)	┌ Yes	┌ No	
bal	Part XIII, describe how the organization reports con lance sheet, and include, if applicable, the text of the e organization's accounting for conservation easeme	e footnote to the organization's financial					
	Organizations Maintaining Collection Complete if the organization answered "Y	s of Art, Historical Treasures,	or Oth	ner Similar	Assets.		
wo	the organization elected, as permitted under SFAS 1 rks of art, historical treasures, or other similar asse rvice, provide, in Part XIII, the text of the footnote t	16 (ASC 958), not to report in its rever ts held for public exhibition, education, o	or rese	arch in further			
If t wo	the organization elected, as permitted under SFAS 1 rks of art, historical treasures, or other similar asse rvice, provide the following amounts relating to thes	16 (ASC 958), to report in its revenue standard for public exhibition, education, of	statem	ent and balanc		ıc	
(i)	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$			
	Assets included in Form 990, Part X						
Ift	the organization received or held works of art, histor lowing amounts required to be reported under SFAS		or financ				
	venues included in Form 990, Part VIII, line 1			<b>►</b> \$			
۸۰	sets included in Form 990 Part Y			<b>.</b> ¢			

Part	Organizations Maintaining Co	ollections of Art,	<u>Hist</u>	orical 1	<u> reas</u>	ures, or O	the	<u>r Similar As</u>	sets (c	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	s, che	eck any o	f the fo	llowing that a	are a	significant use	of its	
а	Public exhibition		d	☐ Loai	norex	change progr	ams			
b	Scholarly research		e	┌ Oth	er					
c	Preservation for future generations									
4	Provide a description of the organization's c Part XIII	ollections and explair	n how	they furtl	her the	organızatıor	ı's ex	empt purpose	ı <b>n</b>	
5	During the year, did the organization solicit								<b>-</b>	<b>–</b>
Dor	assets to be sold to raise funds rather than  t IV Escrow and Custodial Arrang								┌ Yes	No
Pal	Part IV, line 9, or reported an ar					ili aliswele	u i	es to rolling	790,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?					or other ass	ets r		┌ Yes	
b	If "Yes," explain the arrangement in Part XI	II and complete the f	ollowi	ng table						
								An	nount	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	21?						┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the e	explai	nation ha	s been	provided in F	art )	KIII		Γ
Pai	rt V Endowment Funds. Complete					-				
		(a)Current year	<b>(b)</b> Pi	rior year				hree years back	(e)Four	years back
1a	Beginning of year balance	15,977,885		14,955,83	5	14,218,996		14,308,087		14,015,347
b	Contributions									
С	Net investment earnings, gains, and losses	1,448,538		1,798,13	1	1,514,015	;	540,534		1,036,467
d	Grants or scholarships									
e	Other expenditures for facilities and programs	-898,328		-776,08	0	-777,176		-629,626		-743,727
f	Administrative expenses									
g	End of year balance	16,528,095		15,977,88	6	14,955,835	<u> </u>	14,218,995		14,308,087
2	Provide the estimated percentage of the cur	rent year end balance	e (line	1g, colu	mn (a))	held as				
а	Board designated or quasi-endowment ►	28 150 %								
b	Permanent endowment ► 71 850 %									
C	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	0 % uld equal 100%								
За	Are there endowment funds not in the posse	ssion of the organizat	tion th	nat are he	eld and	admınıstere	d for	the		
	organization by							Γ	Yes	+
	(i) unrelated organizations						•	3a(	• •	No No
ь	(ii) related organizations						• •	31		1
4	Describe in Part XIII the intended uses of t	•			•	• •	•	· · · <u> </u>		1
Par	t VI Land, Buildings, and Equipme		ne or	ganızatı	on ans	wered 'Yes	' to	Form 990, Pa	irt IV, l	ine
	11a. See Form 990, Part X, line	10.		(a) Cost o	rothor	(h)Cost or ot	har	(a) Assumulated	T (4) B	ook valuo
	Description of property			basis (inve		(b)Cost or ot basis (other		(c) Accumulated depreciation	(a) b	ook value
1a	and					3,616	,529			3,616,529
b E	Buildings					435,729	,291	272,383,708	3 1	63,345,583
<b>c</b> l	easehold improvements		. [			2,745	,643	2,495,439	<b></b>	250,203
d E	Equipment		. [			528,936	,529	446,123,99	5	82,812,534
						11,325	,992	6,194,242	2	5,131,751
Tota	I. Add lines 1a through 1e <i>(Column (d) must o</i>	equal Form 990, Part X,	colun	nn (B), lin	e 10(c)	.)		🛌	2	55,156,600
								Schedule [	) (Form	990) 2013

Part VIII Investments—Other Securities. Co	mplete if the organization	answered 'Yes' to For	m 990, Part IV, line 11b.
See Form 990, Part X, line 12.  (a) Description of security or category	(b)Book value	(c) Method of va	
(Including name of security)		Cost or end-of-year	market value
(1)Financial derivatives (2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>*</b>		
Part VIII Investments—Program Related. C	omplete if the organization	n answered 'Yes' to Fo	orm 990, Part IV, line 11c.
See Form 990, Part X, line 13.  (a) Description of investment	(b) Book value	(c) Method of va	aluation
(a) Description of investment	(b) Book value	Cost or end-of-year	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	•		
Part IX Other Assets. Complete if the organization	on answered 'Yes' to Form 990	J ), Part IV, line 11d See I	Form 990, Part X, line 15
(a) Desc	ription		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line			
Part X Other Liabilities. Complete if the org Form 990, Part X, line 25.	anization answered 'Yes' to	o Form 990, Part IV, l	ine 11e or 11f. See
1 (a) Description of liability	(b) Book value		
Federal income taxes			
Qualified Pension Liability	187,490,164		
Unrealized Swap losses	23,286,161		
Nonqualified Pension Liability	15,382,847		
Other	2,330		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	226,161,502		

Par		Revenue per Audited Financial Stat Wered 'Yes' to Form 990, Part IV, line 1		ts With Revenue բ	er Re	eturn Complete if
1	<u>-</u>	er support per audited financial statements			1	
2	A mounts included on line 1 be	ut not on Form 990, Part VIII, line 12				
а	Net unrealized gains on inves	tments	2a			
b	Donated services and use of	facilities	2b		1	
c	Recoveries of prior year grant	· · · · · · · · · · · · · · · · · · ·	2c		1	
d	Other (Describe in Part XIII	)	2d		1	
e	Add lines <b>2a</b> through <b>2d</b>		· ·		2e	
3	Subtract line <b>2e</b> from line <b>1</b> .				3	
4	A mounts included on Form 99	0, Part VIII, line 12, but not on line <b>1</b>				
а	Investment expenses not inc	luded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII	)	4b			
C	Add lines <b>4a</b> and <b>4b</b>				4c	
5		d <b>4c.</b> (This must equal Form 990, Part I, line			5	
Part		xpenses per Audited Financial Sta		nts With Expenses	per	Return. Complete
1		nswered 'Yes' to Form 990, Part IV, line			1	
2	·	ut not on Form 990, Part IX, line 25			<b>-</b>	
	Donated services and use of f	·	2a	I		
a h	Prior year adjustments		2b		-	
b	Other losses		20 2c			
c d			2d			
e	· ·		Zu	<u> </u>	2e	
3	_		•		3	
4		00, Part IX, line 25, but not on line <b>1:</b>			<u> </u>	
a		luded on Form 990, Part VIII, line 7b	4a	I		
b	·	)	4b			
c	·				4c	
5		nd <b>4c.</b> (This must equal Form 990, Part I, line			5	
	XIII Supplemental In		,			<u> </u>
Prov Part	de the descriptions required fo	r Part II, lines 3, 5, and 9, Part III, lines 1a a , lines 2d and 4b, and Part XII, lines 2d and				e any additional
	Return Reference	Explanation				
Part V	, Line 4	Income from the endowment funds are used external and/or pediatric equipment (2) Pa			c progr	ams, both internal and
Part X	, Line 2	Carilion had no material unrecognized tax be statements were required as of and for the not expect that unrecognized tax benefits v	enefits years e	and no adjustments to nded September 30, 2	014 an	d 2013 Carilion does

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493227006255

OMB No 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

**Supplemental Information Regarding Fundraising or Gaming Activities** Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the

organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization CARILION MEDICAL CENTER		Employer identification number
CARILION MEDICAL CENTER		54-0506332
Part I Fundraising Activities. Complete Form 990-EZ filers are not require	ete if the organization answered "Yes" to For ed to complete this part.	m 990, Part IV, line 17.
Indicate whether the organization raised fund	ds through any of the following activities Check all	that apply
a Mail solicitations	e   Solicitation of non-gove	
<b>b</b> Internet and email solicitations	f Solicitation of governme	<del>-</del>
c Phone solicitations	g	
d  ☐ In-person solicitations	<b>5</b> , s, s	
	reement with any individual (including officers, dire II) or entity in connection with professional fundrai	
<b>b</b> If "Yes," list the ten highest paid individuals to be compensated at least \$5,000 by the or	or entities (fundraisers) pursuant to agreements ui rganization	nder which the fundraiser is
(i) Name and address of individual or entity (fundraiser)	fundraiser have from activity (or	Amount paid to retained by) (or retained by) draiser listed in col (i)
1	Yes No	
1		
2		
3		
4		
5		
6		
7		
8		
9		
10		
3 List all states in which the organization is regregistration or licensing	gistered or licensed to solicit contributions or has b	I peen notified it is exempt from

Sche	dule	G (Form 990 or 990-EZ) 2013				Page 2
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts of	aising event contribut			
		J. 1000 1000 1000 1000 1000 1000 1000 10	(a) Event #1	(b) Event #2  CMN Luncheon	(c) O ther events	(d) Total events (add col (a) through col (c))
			(event type)	(event type)	(total number)	
Ē	1	Gross receipts	47,93	48,227	64,360	160,519
Revenue	2	Less Contributions	34,63	41,767	39,251	115,650
<u>~</u>	3	Gross income (line 1 minus line 2)	13,300	6,460	25,109	44,869
	4	Cash prizes				
မှာ	5	Noncash prizes			2,920	2,920
Expenses	6	Rent/facility costs			4,753	4,753
ă	7	Food and beverages .	12,630	6,639	3,631	22,900
Direct	8	Entertainment	160	100		260
à	9	Other direct expenses .	13,52	13,189	2,558	29,271
	10	Direct expense summary Add lir	nes 4 through 9 in columr	n (d)		(60,104)
	11	Net income summary Subtract li				-15,235
Par	t II			"Yes" to Form 990, Pa	rt IV, line 19, or repo	l .
Reveitue		\$15,000 on Form 990-EZ, li	ne 6a.  (a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
<u>동</u>	1	Gross revenue				
Ses	2	Cash prizes				
xpenses	3	Non-cash prizes				
Direct B	4	Rent/facility costs				
<u>ā</u>	5	Other direct expenses				
	6	Volunteer labor	│ Yes%	┌ Yes% ┌ No	│ Yes	
	7	Direct expense summary Add line	es 2 through 5 in column (	(d)	•	
	8	Net gaming income summary Sub	tract line 7 from line 1, co	olumn (d)	🕨	
9 a b	Is	ter the state(s) in which the organiz the organization licensed to operate 'No," explain	e gaming activities in eac	h of these states?		
10a b		re any of the organization's gaming 'Yes," explain	licenses revoked, susper	nded or terminated during		

						1:
Does	s the organization operate gaming activi	ties with nonmember	rs?		T Yes T No	
12	Is the organization a grantor, beneficia					
	formed to administer charitable gaming	g <sup>,</sup>			· Fyes [	– No
13	Indicate the percentage of gaming act	ıvıty operated ın				
а	The organization's facility			<del></del>		%
b	An outside facility			13b		%
14	Enter the name and address of the per	son who prepares the	e organization's gaming/special e	vents books and reco	ords	
	Name <b>▶</b>					
	Address 🟲					
15a b	Does the organization have a contract revenue?	evenue received by t	the organization 🟲 \$		· · 「Yes「	– No
	amount of gaming revenue retained by	the third party 🟲 \$ _				
C	If "Yes," enter name and address of th	e thırd party				
	Name ▶					
	Address ►					
16	Gaming manager information					
	Name 🕨					
	Gaming manager compensation ► \$					
	Description of services provided					
	Director/officer	<b>T</b> Employee	☐ Independent cor	ntractor		
17	Mandatory distributions					
а	Is the organization required under stat	e law to make charit	able distributions from the gaming	g proceeds to		
	retain the state gaming license?				┌ Yes 「	— No
b	Enter the amount of distributions requi	red under state law (	distributed to other exempt organi	ızatıons or spent		
	ın the organızatıon's own exempt actıv	ities during the tax y	∕ear <b>⊳</b> \$			
Pai		5b, 15c, 16, and 1	xplanations required by Part I 7b, as applicable. Also compl			and
	Return Reference		Explanat	ıon		
		<u> </u>	<u> </u>		rm 990 or 990-	7) 2012

Part I Financial Assistance and Certain Other Community Benefits at Cost

DLN: 93493227006255

OMB No 1545-0047

Open to Public

Inspection

#### **SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization CARILION MEDICAL CENTER

**Employer identification number** 

54-0506332

								Yes	No
1a	Did the organization have	e a financial as	ssistance pol	icy during the tax year?	If "No," skip to questi	on 6a	1a	Yes	
b	If "Yes," was it a written j	policy?					1b	Yes	
2	If the organization had mi financial assistance polic					oplication of the			
	Applied uniformly to a Generally tailored to i	-		• •	nly to most hospital fac	cilities			
3	Answer the following base organization's patients du			nce eligibility criteria th	at applied to the larges	t number of the			
а	Did the organization use I If "Yes," indicate which o					providing <i>fre</i> e care?	3a	Yes	
	Too%								
b	<b>b</b> Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care								
	_	·				9/0	3b	Yes	<del>                                     </del>
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.									
4	Did the organization's fina				t number of its patients	during the tax year	4	Yes	
provide for free or discounted care to the "medically indigent"?									
<b>b</b> If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?									
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?									No_
6a	<b>6a</b> Did the organization prepare a community benefit report during the tax year?								
<b>b</b> If "Yes," did the organization make it available to the public?									
	Complete the following ta worksheets with the Sche		worksheets p	provided in the Schedule	e H instructions Do not	t submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st				
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		<b>(f)</b> Perce total exp	
а	Financial Assistance at cost (from Worksheet 1)			43,550,143	0	43,550,	143	45	510 %
b	Medicaid (from Worksheet 3, column a)			90,439,313	84,559,967	5,879,			510 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs .			133,989,456	84,559,967	49,429,	489	5 1	.20 %
	Other Benefits								
е	Community health improvement services and community benefit operations (from Worksheet 4)	improvement services and community benefit operations							
f	Health professions education (from Worksheet 5)	13	881	30,176,216	9,410,735	20,765,			.50 %
g h	Subsidized health services (from Worksheet 6) Research (from Worksheet 7)	2	3,306	934,758		934,	758	O 1	.00 %
 I	Cash and in-kind contributions for community benefit (from Worksheet 8)	33	4,986	357,031		357,			040 %
1	<b>Total.</b> Other Benefits	720	38,871	34,990,449	10,545,865	24,444,	-		40 %
k	Total. Add lines 7d and 7j .	720	38,871	168,979,905	95,105,832	73,874,	-		60 %

13

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves. (a) Number of (b) Persons (c) Total community (d) Direct offsetting (e) Net community building expense building expense served (optional) total expense programs (optional) 10,000 Physical improvements and housing 105 10,000 0 % 9,760 65,174 65,174 0 010 % Economic development Community support 49 1,960 109,002 109,002 0 010 % 23,000 Environmental improvements 23,000 0 % Leadership development and training for community members Coalition building 2,255 96 16,636 16,636 0 % Community health improvement 2,000 15,102 15.102 0 % Workforce development 87,083 87,083 0 010 % 9 Other 10 Total 325,997 325,997 0 030 % 164 16,083 **Bad Debt, Medicare, & Collection Practices** Part III Section A. Bad Debt Expense Yes No Did the organization report bad debt expense in accordance with Heathcare Financial Management Association Νo Enter the amount of the organization's bad debt expense Explain in Part VI the methodology used by the organization to estimate this amount . . . . . . 2 79,707,661 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit . . . . . 17,425,158 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements Section B. Medicare 230,844,659 Enter total revenue received from Medicare (including DSH and IME) . . . . 249,143,112 Enter Medicare allowable costs of care relating to payments on line 5 6 -18,298,453 Subtract line 6 from line 5. This is the surplus (or shortfall) . . . . . 7 Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6 Check the box that describes the method used Other Cost to charge ratio Cost accounting system Section C. Collection Practices Did the organization have a written debt collection policy during the tax year? . 9a Yes If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial Yes assistance? Describe in Part VI . Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions) (a) Name of entity (b) Description of primary (c) Organization's (d) Officers, directors, (e) Physicians' trustees, or key employees' profit % activity of entity profit % or stock profit % or stock ownership % ownership % or stock ownership % 1 1 Roanoke Ambulatory Surgery Center Ambulatory surgery 48 310 % 49 030 % 2 2 Southwest Virginia Health Properties LLC Real estate 48 310 % 49 030 % 3 4 5 6 7 9 10 11 12

Part V Facility Information										
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  2  Name, address, primary website address,		General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
and state license number		<u> </u>							Other (Describe)	Facility reporting group
See Additional Data Table										
	-									
l <del>-  </del>										

Schedule H (Form 990) 2013

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)
Facility Group A

Name of hospital facility or facility reporting group

If reporting on Part V, Section B for a single hospital facility only: line number of hospital facility (from Schedule H, Part V, Section A)

			Yes	No
Con	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA $$ 20 $$ $$ $$ 21 $$			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3	Yes	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital	۲	103	$\overline{}$
	facilities in Part VI	4		Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	<u> </u>
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	Hospital facility's website (list url) See Section C, Line 5d			
	Other website (list url) www.carilionclinic.org/about/chna			
C	A vailable upon request from the hospital facility			
d	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
	Execution of the implementation strategy			
	Participation in the development of a community-wide plan			
	Participation in the execution of a community-wide plan			
	Inclusion of a community benefit section in operational plans			
	Adoption of a budget for provision of services that address the needs identified in the CHNA			
_	Prioritization of health needs in its community			
	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	8a		Νo
ь	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	$\vdash$	110
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			
	· · · · · · · · · · · · · · · · · · ·			
	_ · · · · · · · · · · · · · · · · · · ·	_		

Part V Facility Information (continued)							
Financial Assistance Policy			Yes	No			
9	Did the hospital facility have in place during the tax year a written financial assistance policy that						
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes				
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes				
	If "Yes," indicate the FPG family income limit for eligibility for free care 133 0000000000000% If "No," explain in Part VI the criteria the hospital facility used						
11	Used FPG to determine eligibility for providing discounted care?	11	Yes				
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 400 000000000000%  If "No," explain in Part VI the criteria the hospital facility used		103				
12	Explained the basis for calculating amounts charged to patients?	12	Yes				
	If "Yes," indicate the factors used in determining such amounts (check all that apply)						
а	▼ Income level						
b	Asset level						
c	Medical indigency						
d	▼ Insurance status						
е	Uninsured discount						
f	Medicaid/Medicare						
g	State regulation						
h	Residency						
i	Other (describe in Part VI)						
13	Explained the method for applying for financial assistance?	13	Yes				
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes				
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)						
а	The policy was posted on the hospital facility's website						
b	The policy was attached to billing invoices						
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms						
d	The policy was posted in the hospital facility's admissions offices						
е	The policy was provided, in writing, to patients on admission to the hospital facility						
f	The policy was available upon request						
g	Other (describe in Part VI)						
Bil	ling and Collections						
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes				
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP						
а	Reporting to credit agency						
b	Lawsuits						
С	Liens on residences						
d	Body attachments						
e	Other similar actions (describe in Section C)						
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17	Yes				
	If "Yes," check all actions in which the hospital facility or a third party engaged						
а	Reporting to credit agency						
b	Lawsuits						
c	Liens on residences						
d	Body attachments						
_	Other cimilar actions (describe in Section C)	1	ıl				

If "Yes," explain in Part VI

2	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bi	lls		
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
Ро	olicy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Ch	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	21	Yes	
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	22	Yes	

Page 7 **2** 

ation (continue	cility Informa	
a	<b>ation</b> (continued	

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 1<sub>J</sub>, 3, 4, 5d, 6<sub>I</sub>, 7, 10, 11, 12<sub>I</sub>, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
See Additional Data Table	

Schedule H (Form 990) 2013

chedule H (F	orm 990	2013
--------------	---------	------

age 8	3 2
-------	-----

Part V Facility Information (continue
---------------------------------------

Section D.	Other Health	<b>Care Facilities</b>	That Are No	t Licensed,	Registered,	or Similarly	Recognized a	asa
Hospital F	acility			-		_	_	

(list in order of size, from largest to smallest)

low many non-hospital health care facilities did the organization operate during the tax year?91		
Name and address	Type of Facility (describe)	
See Additional Data Table		
2		
3		
1		
5		
B		
10		

Schedule H (Form 990) 2013

## Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation	
rait1, Line 30	Asset test is used to determine free/discounted care Equity value in real property is required for review/outcome	

Form and Line Reference	Explanation		
raiti, Lille da	Information on community benefit is reported annually through a consolidated report prepared by Carilion Clinic Printed copies of this report are distributed throughout communities served by hospitals affiliated with Carilion Clinic Additionally, the community benefit report is available on Carilion Clinic's website		

Form and Line Reference	Explanation
Part I, Line 7	Part I, Line 7 - Ratio of cost-to-charges was used to calculate the expense Part I, Line 7 (f) calculation - Bad debt expense subtracted from total expenses for the calculation is 5 7, 97.07,66.1 Total bad debt expense on Form 99.0 Part IX includes \$64.299 of non-patient bad debt Part I, Line 7 e- This line is reported at actual cost Carilion Medical Center pro vides education to the public about health risks and steps that can be taken to improve he alth Events includes regularly scheduled health screenings such as blood pressure, blood or glouces eard cholesterol as well as seasonal stroke, vascular, prostate and facrals of undange detection screenings. Carilion Medical Scription and provides education on injury prevention to the community and other providers. In addition, Carilion Medical Center's Safe Kids Coalition and provides education on injury prevention to the community and other providers. In addition, Carilion Medical Center's Safe Kids Coalition coordinator provided training, frough a program offered provides free of charge Children about healthcare careers through a program offered providers free of charge Children about healthcare careers through Caring Care ers, an educational program for school aged children provided noise at local schools and community centers. Additional paging for provided on a care and care for HIV/AID is patients, substance abuse counseling for juveniles, and physicians overage at the Bridley Free Clinic, Additional services include bod drivers, assistance with speaking pat tents. Center and the program of health and human service agencies developing initiatives to address prioritized community the alth endes and the cost associated with tracking criminative to address prioritized community the alth endes and the cost associated with tracking criminative to address prioritized community the alth endes and the cost associated with tracking criminative and membrane representative and the professionals such as School nurses, and staff who provide labor, delivery and emergency

Form and Line Reference	Explanation
	of Roanoke Valley for support of Healthy Roanoke Valley In-kind support was provided to the United Way during their local fundraising campaign Additionally, Carilion Medical Cen ter's Emergency Department replenishes medical supplies on ambulances owned by local Emergency Medical Services organizations

Form and Line Reference	Explanation
raitiii, Lille 2	Carilion Medical Center estimates bad debt expense by reserving a percentage of all self-pay accounts receivable by aging category, based on collection history, adjusted for expected recoveries and, if present, anticipated changes in trends. The percentage used to reserve for all self-pay accounts is based on Carilion's collection history.

Form and Line Reference	Explanation
rait III, Lille 3	The estimated amount of bad debt expense attributable to patients eligible for charity care was determined as the amount of unprocessed financial assistance at September 30, 2014 that was subsequently granted to patients

	Explanation
rart II,	1 Financial support was provided to Rebuilding Roanoke Together for the healthy housing initiative to ensure safe, healthy environments in rehabilitated homes in lower income neighborhoods 2 Support was provided to the Vinton Chamber of Commerce, Roanoke Regional Chamber of Commerce, New Century Technology Council, and Virginia Chamber of Commerce to strengthen the social and economic environment of the community Grant funding was provided to the Greater Roanoke Transit Company for the Star Line Trolley 3 Support was provided to the American Heart Association, Rescue Mission Back to School Blast, Bethany Hall, Big Brothers Big Sisters, Boys and Girls Club, Carpenters Foundation, Commonwealth Catholic Chantles, Depaul Community Resources, Down Syndrome Association, Fear 2 Freedom, Feeding America Southwest Virginia, Junior Achievement, Kiwanis Club, Lewis-Gale Foundation, Bradley Free Clinic, Virginia Science Festival, Rescue Mission of Roanoke Valley, Roanoke Academy of Medicine, Roanoke City Public Safety Days, Roanoke Valley Coalition on Youth, Roanoke Valley Endo of Life, Roanoke Valley Interfaith Hospitality House, Ronald McDonald House, Salvation Army, Total Action Against Poverty, Triumph Over Trauma, United Way, Virginia Association for Parks, and West End Center for Youth Grant funding was provided to Smith Mountain Lake Good Neighbors to support a summer day camp program for children in Franklin and Bedford Counties who live near or under the poverty level and the Virginia Foundation for Community Colleges for an educational attainment initiative through staffing in local high schools 4 Financial support was provided to Pathfinders for Greenways and Roanoke City Parks and Recreation 5 n/a 6 In-kind support was provided through representation on Roanoke Area Youth Substance Abuse Coalition and Roanoke Prevention Alliance, a group of concerned citizens, parents, youth, teachers, police officers, business people, judges, and other carning individuals that strive to keep the youth of the Roanoke Valley, no
	Counties who live near or under the poverty level and the Virginia Foundation for Community Colleges for an educational attainment initiative through staffing in local high schools 4 Financial support was provided to Pathfinders for Greenways and Roanoke City Parks and Recreation 5 n/a 6 In-kind support was provided through representation on Roanoke Area Youth Substance Abuse Coalition and Roanoke Prevention Alliance, a group of concerned citizens, parents, youth, teachers, police officers, business people, judges, and other caring individuals that strive to keep the youth of the Roanoke Valley and Southwest Virginia alcohol, tobacco and drug-free, Southwest Virginia Alliance for Safe Babies, a multidisciplinary working to eliminate infant injury and deaths due to abusive head trauma and sudden infant death syndrome (SIDS), Positive Action Toward Health, promoting healthy behaviors in children, Salem Prevention Planning Team, Virginia Highway Safety Board representation, and YOVASO, a statewide youth leadership program dedicated to saving the lives of teenage drivers through educating, encouraging and empowering teenagers to be traffic safety advocates in their schools and communities 7 In-kind support was provided for distribution of a newsletter on behalf of adolescent and student health services and representation on several state medical professional boards 8 Carilion Medical Center partnered with Goodwill Industries of the Roanoke Valley, the Department of Rehabilitative Services, Blue Ridge Behavioral Health, Blue Ridge

Form and Line Reference	Explanation
Part III, Line 4	Accounts receivable are reduced by an allowance for amounts that could become uncollectible in the future. Carilion estimates the allowance for doubtful accounts by reserving a percentage of all self-pay accounts receivable by aging category, based on collection history, adjusted for expected recoveries and, if present, anticipated changes in trends. The percentage used to reserve for all self-pay accounts is based on Carilion's collection history. Carilion collects substantially all of its third-party insured receivables, which include receivables from governmental agencies.

Form and Line Reference	Explanation
IF all III. Lille o	Medicare allowable costs are determined from the Medicare cost report using the cost-to-charges ratio. The Hospital does not consider a Medicare shortfall as a community benefit

Form and Line Reference	Explanation
rait III, Lille 90	Patients are actively screened through a "Presumptive" eligibility process before moving accounts through Extraordinary Collection Actions as defined under the 501r regulations In addition, individuals have been allowed to apply for financial assistance throughout the collection process

Form and Line Reference	Explanation
Part VI, Line 2	Carilion Medical Center partnered with community organizations to complete a community health needs assessment and develop a strategic implementation plan during fiscal year 2012. The Roanoke Community Health Needs Assessment (RCHNA) focused on high levels of community engagement involving health and human services leaders, stakeholders, and providers, the target population, and the community as a whole A Community Health Assessment Team (CHAT) consisting of project management staff and representatives from area health and human services, faith-based communities, and schools led the year-long initiative. Included were representatives from Bethany Hall, Inc., Blue Ridge Behavioral Health, Bradley Free Clinic, CHIP of the Roanoke Valley, CommunityWorks, Council of Community Services, Family Service of the Roanoke Valley, Jefferson College of Health Sciences, LOA Local Office on Aging, Mental Health America, New Horizons Healthcare, Loudon Christian Church, Planned Parenthood Health Systems, Inc., Presbyterian Community Center, Project Access, Rescue Mission Ministries- Fralin Clinic, Roanoke City Health Department, Roanoke City Public Schools, Roanoke Department of Social Services, Roanoke Redevelopment & Housing Authority, Salem Veterans Administration Medical Center and the United Way of the Roanoke Valley. The majority of CHAT members serve the low-income, uninsured, underserved and other vulnerable populations in the Roanoke Valley. Additional support for this initiative was provided through a Federally Qualified Health Center Planning Grant awarded to Carilion Medical Center. Primary data was obtained through surveys and focus groups and analyzed with information acquired through secondary data sources.

Form and Line Reference	Explanation
Part VI, Line 3	The organization informs and educates patients and persons who may be billed for patient care through an in-house eligibility assistance program (EAS) and will evaluate according to our organization's financial assistance policy when patients are eligible for the program. We inform the public through our Internet site, EAS Representatives and other Financial Representatives (Customer Service/Patient Access), and provide information regarding the programs above when patients ask. In addition, our statements comment regarding financial assistance availability.

Form and Line Reference	Explanation
Part VI, Line 4	Carilion Medical Center, comprised of two hospitals, Carilion Roanoke Memorial Hospital and Carilion Roanoke Community Hospital, is located in Roanoke, Virginia Roanoke is a 1,186 square mile valley located in southwest Virginia near the Blue Ridge and Allegheny Mountains Carilion Medical Center primarily serves approximately 256,000 residents of Roanoke City and County, Salem, Botetourt County, Craig County and the Town of Vinton More than 16% of adults under age 64 and 4% of children who live in the Roanoke Valley are uninsured Additionally, 13% of residents live below the poverty level and 13% of adults 25 years of age or older did not graduate from high school 17% Roanoke Valley residents are 65 years of age or older

Form and Line Reference	Explanation
Part VI, Line 5	Carilion Medical Center includes Carilion Roanoke Memorial Hospital, one of the largest hospitals in the state of Virginia with 703 beds and an additional 60-bed Neonatal Intensive Care Unit and pediatric emergency department. With a Level 1 Trauma Center and children's hospital, complete with pediatric emergency room, Carilion Roanoke Memorial Hospital treats residents throughout southwest Virginia. In addition to offering high-tech services, the hospital is also home to 11 residency programs and 12 fellowship programs. Carilion Medical Center serves all patients regardless of their ability to pay. The Hospital's governing Board is elected annually and the majority of members are neither employees nor contractors of the Hospital. Medical staff privileges are extended to qualified providers. In addition to clinical care, the hospital works to achieve its mission through the education of health professionals and the community. Any surplus funds are reinvested in new technology, clinical initiatives, education and charitable efforts. This includes providing free, discounted and subsidized care as well as critical medical services that operate at a loss.

Tottil alla Ellie Reference	Explanation
Part VI, Line 6	Carilion Medical Center is wholly owned by Carilion Clinic, a not-for-profit healthcare organization based in Roanoke, Virginia Through a comprehensive network of hospitals, primary and specialty physician practices and other complementary services, quality care is provided close to home for more than 870,000 Virginians. With an enduring commitment to the health of the region, care is advanced through medical education and research, assistance is provided to help the community to stay healthy, and inspiration for the region to grow stronger. Carilion Clinic employees 650 physicians representing more than 70 specialties who provide care at 220 practice sites. To advance education of health professionals, Jefferson College of Health Sciences, within Carilion Medical Center, is a professional health sciences college offering associate, baccalaureate, and masters degree programs. During fiscal year 2014, 876 undergraduate and 255 graduate students were enrolled. The Virginia Tech Carilion School of Medicine enrolled 167 students and there were 649 appointed faculty members during fiscal year 2014. Carilion Clinic and Virginia Tech Carilion School of Medicine provide graduate medical education to 250 medical residents and fellows. There are 12 accredited residency programs (Dermatology, General Hospital Dentistry, Emergency Medicine, Family Medicine, Internal Medicine, Neurosurgery, Obstetrics/Gynecology, Pediatrics, Plastic Surgery, Podiatry, Psychiatry and Surgery) and 11 accredited fellowship programs (Addiction Psychology, Geniatric Medicine, Geriatric Psychiatry, Hospice and Palliative Care, Infectious Disease, Interventional Cardiology, and Pulmonary Critical Care). Advanced Clinical Technology and Programs include CyberKnife Stereotactic Radiosurgery, daVinci Robotic Surgical System, 60 bed neonatal intensive care unit, hybrid operating room, Carilion Clinic Robotic Surgical System, 60 bed neonatal intensive care unit, hybrid operating room, Carilion Clinic Children's Hospital, Cancer Center, Spine Center, an
	of diagnostic tools, treatments, and therapies that will contribute to the prevention and solution of

Explanation

Form and Line Reference

## **Additional Data**

Software ID: **Software Version:** 

**EIN:** 54-0506332

Name: CARILION MEDICAL CENTER

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A." "Facility B." etc.

Form and Line Reference	Explanation
Part V , Section B	Facility Reporting Group A

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Facility Reporting Group A consists of	- Facility 1 Carilion Medical Center- DBA CRMH, - Facility 2 Carilion Medical Center- DBA CRCH	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 <sub>J</sub> , 3, 4, 5d, 6 <sub>I</sub> , 7, 10, 11, 12 <sub>I</sub> , 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Facility 1 Carilion Medical Center dba CRMH Part V, Section B, line 3	The Roanoke Community Health Needs Assessment (RCHNA) focused on high levels of community engagement involving health and human services leaders, stakeholders, and providers, the target population, and the community as a whole A Community Health Assessment Team (CHAT) consisting of project management staff and representatives from area health and human services, faith-based communities, and schools led the year-long initiative. The majority of CHAT members serve the low-income, uninsured, underserved and other vulnerable populations in the Roanoke Valley. Beginning in December 2011, the CHAT met monthly to oversee the RCHNA. Please see the list of organizations that served on the CHAT below. Bethany Hall, Inc., Blue Ridge Behavioral Health, Bradley Free Clinic, CHIP of the Roanoke Valley, CommunityWorks, Council of Community Services, Family Service of the Roanoke Valley, Jefferson College of Health Sciences, LOA Local Office on Aging, Mental Health America, New Horizons Healthcare, Loudon Christian Church, Planned	

Valley

Parenthood Health Systems, Inc., Presbyterian Community Center, Project Access, Rescue Mission Ministries-Fralin Clinic, Roanoke City Health Department, Roanoke City Public Schools, Roanoke Department of Social Services, Roanoke Redevelopment & Housing Authority, Salem Veterans Administration Medical Center and the United Way of the Roanoke

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 <sub>1</sub> , 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Facility 1 Carilion Medical Center dba CRMH Part V, Section B, line 5d	Line 5a www.carilionclinic.org/hospitals/carilion-roanoke-memorial-hospital	

Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Carilion Medical Center dba CRMH Part	In tax year 2013, the hospital provided grant funding to several organizations that address need aligned with the 2012 CHNA The hospital provided \$25,000 for the United Way of Roanoke Valley to support Healthy Roanoke Valley (HRV), a coalition of over 50 health and human service agencies that address the needs identified in the 2012 Roanoke CHNA Carilion funded Mental Health America of the Roanoke Valley \$32,000 operational support of the Roanoke Valley Mental Health Care Collaborative to cover rising costs of medications, transcription and client transportation for the underserved that suffer from mental illness Carilion provided \$20,000 in funding to Happy Healthy Cooks program to encourage healthy eating in children by hands on demonstrations in Roanoke City Schools and Head Start programs Carilion funded Leap for Local Foods \$10,000 to support the double the value SNAP-EBT program at local community farmers markets Finally, Carilion funded the Roanoke Community Garden Association \$10,000 for its Seed2Feed educational program	

expansion providing education to Roanoke area youth and adults about basic gardening practices, how to grow organic food, and the impacts these make on nutrition and wellness

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Facility 1 Carilion Medical Center dba CRMH Part V, Section B, line 7	Carilion Medical Center (CMC) is not addressing barriers to transportation and language barriers in this implementation strategy. While these issues will be monitored, they have been determined to not be as pressing as the identified priority needs. Additionally, Carilion Medical Center provides funding to The Greater Roanoke Transit Company for a free trolley service for the community that operates in a continuous loop with stops that include Carilion Medical Center and Downtown Roanoke with goals of reducing the carbon footprint, transporting patients and staff, and enhancing the local economy by providing easier access to downtown. Also, vouchers for taxi and bus service are available for patients who are unable to afford transportation. Carilion Medical Center provides interpretive services for non-English speaking patients. During fiscal year 2013 more than \$1,000,000 was expensed for these services at no cost to the patient.	

<b>Section C. Supplemental Information for Part V, Section B.</b> Provide descriptions required for Part V, Section B, lines 1 <sub>3</sub> , 3, 4, 5 <sub>4</sub> , 6 <sub>1</sub> , 7, 10, 11, 12 <sub>1</sub> , 14 <sub>9</sub> , 16 <sub>e</sub> , 17 <sub>e</sub> , 18 <sub>e</sub> , 19 <sub>c</sub> , 19 <sub>d</sub> , 20 <sub>d</sub> , 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Facility 1 Carilion Medical Center dba CRMH Part V, Section B, line 12i	Liquid assets and equity in real property	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 13, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Facility 1 Carilion Medical Center dba CRMH Part V, Section B, line 20d	FAP eligible uninsured patients are charged gross charges less an uninsured discount FAP eligible insured patients are charged under terms of their insurance contract (never gross charges) and are also eligible for financial assistance. The discount rate is based on the system's dominant negotiated commercial insurance rate.	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 <sub>1</sub> , 3, 4, 5 <sub>d</sub> , 6 <sub>i</sub> , 7, 10, 11, 12 <sub>i</sub> , 14 <sub>g</sub> , 16 <sub>e</sub> , 17 <sub>e</sub> , 18 <sub>e</sub> , 19 <sub>c</sub> , 19 <sub>d</sub> , 20 <sub>d</sub> , 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Facility 1 Carilion Medical Center dba CRMH Part V, Section B, line 21	The discount rate is based on the system's dominant negotiated commercial insurance rate	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 13, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Facility 1 Carilion Medical Center dba CRMH Part V, Section B, line 22	FAP eligible uninsured patients are charged gross charges less an uninsured discount for the hospital's services. Certain physician services may be stated at gross charges	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 <sub>J</sub> , 3, 4, 5 <sub>d</sub> , 6 <sub>l</sub> , 7, 10, 11, 12 <sub>l</sub> , 14 <sub>g</sub> , 16 <sub>e</sub> , 17 <sub>e</sub> , 18 <sub>e</sub> , 19 <sub>c</sub> , 19 <sub>d</sub> , 20 <sub>d</sub> , 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Facility 2 Carilion Medical Center dba CRCH Part V, Section B, line 3	The Roanoke Community Health Needs Assessment (RCHNA) focused on high levels of community engagement involving health and human services leaders, stakeholders, and providers, the target population, and the community as a whole A Community Health Assessment Team (CHAT) consisting of project management staff and representatives from area health and human services, faith-based communities, and schools led the year-long initiative. The majority of CHAT members serve the low-income, uninsured, underserved and other vulnerable populations in the Roanoke Valley. Beginning in December 2011, the CHAT met monthly to oversee the RCHNA Please see the list of organizations that served on the CHAT below. Bethany Hall, Inc., Blue Ridge Behavioral Health, Bradley Free Clinic, CHIP of the Roanoke Valley, CommunityWorks, Council of Community Services, Family Service of the Roanoke Valley, Jefferson College of Health Sciences, LOA Local Office on Aging, Mental Health America, New Horizons Healthcare, Loudon Christian Church, Planned	

Valley

Parenthood Health Systems, Inc., Presbyterian Community Center, Project Access, Rescue Mission Ministries-Fralin Clinic, Roanoke City Health Department, Roanoke City Public Schools, Roanoke Department of Social Services, Roanoke Redevelopment & Housing Authority, Salem Veterans Administration Medical Center and the United Way of the Roanoke

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 <sub>1</sub> , 3, 4, 5 <sub>d</sub> , 6 <sub>i</sub> , 7, 10, 11, 12 <sub>i</sub> , 14 <sub>g</sub> , 16 <sub>e</sub> , 17 <sub>e</sub> , 18 <sub>e</sub> , 19 <sub>c</sub> , 19 <sub>d</sub> , 20 <sub>d</sub> , 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
Facility 2 Carilion Medical Center dba CRCH Part V, Section B, line 5d	Line 5a www.carilionclinic.org/hospitals/carilion-roanoke-memorial-hospital	

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 <sub>1</sub> , 3, 4, 5 <sub>d</sub> , 6 <sub>i</sub> , 7, 10, 11, 12 <sub>i</sub> , 14 <sub>g</sub> , 16 <sub>e</sub> , 17 <sub>e</sub> , 18 <sub>e</sub> , 19 <sub>c</sub> , 19 <sub>d</sub> , 20 <sub>d</sub> , 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.				
Form and Line Reference	Explanation			
Carilion Medical Center dba CRCH Part	In tax year 2013, the hospital provided grant funding to several organizations that address need aligned with the 2012 CHNA The hospital provided \$25,000 for the United Way of Roanoke Valley to support Healthy Roanoke Valley (HRV), a coalition of over 50 health and human service agencies that address the needs identified in the 2012 Roanoke CHNA Carilion funded Mental Health America of the Roanoke Valley \$32,000 operational support of the Roanoke Valley Mental Health Care Collaborative to cover rising costs of medications, transcription and client transportation for the underserved that suffer from mental illness Carilion provided \$20,000 in funding to Happy Healthy Cooks program to encourage healthy eating in children by hands on demonstrations in Roanoke City Schools and Head Start programs Carilion funded Leap for Local Foods \$10,000 to support the double the value SNAP-EBT program at local community farmers markets Finally, Carilion funded the Roanoke Community Garden Association \$10,000 for its Seed2Feed educational program			

expansion providing education to Roanoke area youth and adults about basic gardening practices, how to grow organic food, and the impacts these make on nutrition and wellness

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 13, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.				
Form and Line Reference	Explanation			
Facility 2 Carilion Medical Center dba CRCH Part V, Section B, line 7	Carilion Medical Center (CMC) is not addressing barriers to transportation and language barriers in this implementation strategy. While these issues will be monitored, they have been determined to not be as pressing as the identified priority needs. Additionally, Carilion Medical Center provides funding to The Greater Roanoke Transit Company for a free trolley service for the community that operates in a continuous loop with stops that include Carilion Medical Center and Downtown Roanoke with goals of reducing the carbon footprint, transporting patients and staff, and enhancing the local economy by providing easier access to downtown. Also, vouchers for taxi and bus service are available for patients who are unable to afford transportation. Carilion Medical Center provides interpretive services for non-English speaking patients. During fiscal year 2013 more than \$1,000,000 was expensed for these services at no cost to the patient.			

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 <sub>1</sub> , 3, 4, 5d, 6 <sub>1</sub> , 7, 10, 11, 12 <sub>1</sub> , 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.					
Form and Line Reference	Explanation				
Facility 2 Carilion Medical Center dba CRCH Part V, Section B, line 121	Liquid assets and equity in real property				

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.					
Form and Line Reference	Explanation				
Facility 2 Carilion Medical Center dba CRCH Part V , Section B, line 20d	FAP eligible uninsured patients are charged gross charges less an uninsured discount FAP eligible insured patients are charged under terms of their insurance contract (never gross charges) and are also eligible for financial assistance. The discount rate is based on the system's dominant negotiated commercial insurance rate.				

<b>Section C. Supplemental Information for Part V, Section B.</b> Provide descriptions required for Part V, Section B, lines 1 <sub>J</sub> , 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.					
Form and Line Reference	Explanation				
Facility 2 Carilion Medical Center dba CRCH Part V, Section B, line 21	The discount rate is based on the system's dominant negotiated commercial insurance rate				

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 13, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.					
Form and Line Reference	Explanation				
Facility 2 Carilion Medical Center dba CRCH Part V, Section B, line 22	FAP eligible uninsured patients are charged gross charges less an uninsured discount for the hospital's services. Certain physician services may be stated at gross charges				

### Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

lame and address	Type of Facility (describe)
DBA - Carilion Roanoke Memorial Rehab 2017 South Jefferson Street Roanoke, VA 24153	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Orthopaedics 4064 Postal Drive SW Roanoke, VA 24018	Psych Unit, Outpatient Rehabilitation
Carilion Clinic - Bone and Joint Center 3 Riverside Circle 1st Floor Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
CSC - Brambleton 3707 Brambleton Avenue Roanoke, VA 24018	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Orthopaedics 3 Riverside Circle Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Cardiology 127 McClanahan Street SW Suite 300 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Cardiology 2001 Crystal Spring Avenue Suite 203 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
CNRV Emergency Services 2900 Lamb Circle Christiansburg, VA 24073	Psych Unit, Outpatient Rehabilitation
Carilion Breast Care Center 102 Highland Ave Ste 202 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
CSC - Roanoke 213 McClanahan Suite 404 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Cardiothoracic Surgery 2001 Crystal Spring Avenue Suite 201 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Obstetrics and Gynecology Clini 902 South Jefferson Street Upper Level Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
CES - Franklin 180 Floyd Avenue Rocky Mount, VA 24017	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Neurology 3 Riverside Circle Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Internal Medicine 3 Riverside Circle Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation

Section D. Other Healt	h Care Facilities	That Are Not L	icensed, Registe	red, or Similarly	Recognized a	as a
Hospital Facility			, -	-	_	

(list in order of size, from largest to smallest)

	Time of Feedbar ( Lease Lea)
and address	Type of Facility (describe)
Carilion Clinic Otolaryngology 1 Riverside Circle Suite 300M Roanoke,VA 24016	Psych Unit, Outpatient Rehabilitation
CES - Bedford 1613 Oakwood St Bedford,VA 24153	Psych Unit, Outpatient Rehabilitation
CES - Giles 1611 Wenonah Avenue Pearisburg,VA 24134	Psych Unit, Outpatient Rehabilitation
Roanoke Athletic Club 4508 Starkey Road Roanoke, VA 24018	Psych Unit, Outpatient Rehabilitation
Carilion Dermatology 1 Riverside Circle Suite 300M Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Pediatric Clinic 1030 S Jefferson Street Suite 106 Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
CFM Roanoke Salem 1314 Peters Creek Road Roanoke, VA 24017	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Obstetrics and Gynecolog 2900 Lamb Circle Suite 202 Christiansburg, VA 24073	Psych Unit, Outpatient Rehabilitation
CES - Tazewell 141 Ben Bolt Ave Tazewell,VA 24651	Psych Unit, Outpatient Rehabilitation
Brambleton Radiology Services 3707 Brambleton Avenue Roanoke, VA 24018	Psych Unit, Outpatient Rehabilitation
CFM Southeast 2145 Mount Pleasant Boulevard Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Prenatal Diagnostic Center 102 Highland Ave Ste 455 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Department of Psychiatry and Be 2900 Tyler Road Christiansburg, VA 24073	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Ortho-Spine 3 Riverside Circle 1st Floor Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Botetourt Athletic Center 105 Summerfield Court Roanoke, VA 24019	Psych Unit, Outpatient Rehabilitation

### Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

e and address	Type of Facility (describe)
Daleville Imaging 46 Wesley Road Daleville, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Center for Healthy Aging 2001 Crystal Spring Avenue Suite 302 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
CFM - Salem 2102 West Main Street Salem, VA 24153	Psych Unit, Outpatient Rehabilitation
Carilion Dentistry General Surgery 2017 S Jefferson Street 2nd Floor Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Department of Psychiatry & Behavioral Me 213 McClanahan Street Suite 310 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Pediatric Gastroenterology 102 Highland Avenue Suite 305 Roanoke, VA 24013	Psych Unit, Outpatient Rehabilitation
Carilion Dentistry Pediatric Surgery 101 Elm Avenue 1st Floor Roanoke, VA 24017	Psych Unit, Outpatient Rehabilitation
Carilion Dental Care 2017 S Jefferson Street Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Department of Psychiatry Roanok 2017 S Jefferson Street Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Gynecological Oncology 1 Riverside Circle Suite 300 Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Anticoagulation Clinic 1030 S Jefferson St Ste G101 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
CRMH Rheumatology Clinic 3 Riverside Circle Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Salem Family Practice - Spartan Drive 150 Spartan Drive Salem, VA 24153	Psych Unit, Outpatient Rehabilitation
Breast Mammography - North 6415 Peters Creek Road Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Pulmonary Clinic 2001 Crystal Spring Avenue Suite 205	Psych Unit, Outpatient Rehabilitation
Roanoke, VA 24014	

Section D. Other Health Care Facilities	That Are Not Licensed,	, Registered, or Similarly	Recognized as a
Hospital Facility			_

(list in order of size, from largest to smallest)

ne and address	Type of Facility (describe)
Carilion Clinic Neurological Care - Roan 1030 S Jefferson Street Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Pediatric Neurology 102 Highland Avenue Suite 104 Roanoke, VA 24013	Psych Unit, Outpatient Rehabilitation
Carilion Roanoke IP Psychiatry 2017 S Jefferson Street 1st Floor Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Pain Mgmt 3 Riverside Circle Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Gastroenterology 3 Riverside Circle Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Clinic TraumaCritical Care 3 Riverside Circle Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Urgent Care Westlake 35 Medical Court Hardy, VA 24101	Psych Unit, Outpatient Rehabilitation
Carilion Child and Adolescent Psychiatry 213 McClanahan Street Suite 310 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Department of Psychiatry & Behavioral Me 213 McClanahan Street Suite 310 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Pediatric Cardiology Clinic 102 Highland Avenue Suite 101 Roanoke, VA 24013	Psych Unit, Outpatient Rehabilitation
Pediatric Pulmonology 102 Highland Avenue Suite 203 Roanoke, VA 24013	Psych Unit, Outpatient Rehabilitation
Roanoke Ambulatory Center 1102 Jefferson St Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Sleep Center 1030 Jefferson Plaza Ste G100 Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Urogynecology 1030 S Jefferson Suite 109 Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Pediatric Surgery Clinic 102 Highland Avenue Suite 404 Roanoke, VA 24013	Psych Unit, Outpatient Rehabilitation

### Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

e and address	Type of Facility (describe)
Carılıon Cardıac Rehab 127 McClanahan Street Roanoke,VA 24016	Psych Unit, Outpatient Rehabilitation
Carılıon ID Crystal Sprıng 2001 Crystal Sprıng Avenue Suite 301 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Reproductive Endocrinology Clinic 102 Highland Avenue Suite 304 Roanoke,VA 24013	Psych Unit, Outpatient Rehabilitation
Carılıon I magıng 3 Rıversıde Cırcle Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
CIM Crystal Spring 2001 Crystal Spring Avenue Suite 205 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Pediatric Developmental Clinic 1030 S Jefferson Street Suite 201 Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Physiatry 3 Riverside Circle Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Diabetic Education 1030 S Jefferson Suite G101 Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Pediatric Endocrinology Clinic 102 Highland Avenue MOB Suite 203 Roanoke, VA 24013	Psych Unit, Outpatient Rehabilitation
Carilion Breast Care Center 1211 S Jefferson St Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Sleep Center Westlake 35 Medical Court Hardy,VA 24101	Psych Unit, Outpatient Rehabilitation
Carilion Genetics 102 Highland Avenue Suite 104 Roanoke, VA 24013	Psych Unit, Outpatient Rehabilitation
Carilion Surgery Westlake 35 Medical Court Hardy,VA 24101	Psych Unit, Outpatient Rehabilitation
Carilion Cardiology Westlake 35 Medical Court Hardy,VA 24101	Psych Unit, Outpatient Rehabilitation
Carilion Heart Failure Clinic 127 McClanhan St Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation

Section D. Other Healt	h Care Facilities	That Are Not L	icensed, Registe	red, or Similarly	Recognized a	as a
Hospital Facility			, -	-	_	

(list in order of size, from largest to smallest)

and address	Type of Facility (describe)
OBGYN Private - Roanoke 102 Highland Avenue Suite 455 Roanoke, VA 24013	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Cardiology 2001 Crystal Spring Ave Suite 300 Roanoke, VA 24014	Psych Unit, Outpatient Rehabilitation
Carilion Wound Care Center 101 Elm Ave SE Roanoke, VA 24019	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Orthopaedics - NRV 2900 Lamb Circle - L 760 Christiansburg, VA 24073	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Spine Surgery 304 Davis Street Independence, VA 24348	Psych Unit, Outpatient Rehabilitation
Carilion Maternal Fetal Medicine 101 Elm Avenue Suite 400 Roanoke, VA 24013	Psych Unit, Outpatient Rehabilitation
Community Care 101 Elm Avenue SE Roanoke, VA 24013	Psych Unit, Outpatient Rehabilitation
Community Psychiatry 611 McDowell Avenue Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carılıon Clinic OBGYN Spartan Drive 150 Spartan Drive Salem, VA 24153	Psych Unit, Outpatient Rehabilitation
Carilion Plastic Surgery 1 Riverside Circle Suite 300 Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
Carilion Clinic OBGYN Botetourt 150 Market Ridge Lane Daleville,VA 24083	Psych Unit, Outpatient Rehabilitation
Carilion Imaging Professionals 1 Taylor Avenue Pearisburg, VA 24134	Psych Unit, Outpatient Rehabilitation
Carilion Clinic Allergy and Immunology 46 Wesley Road Daleville,VA 24083	Psych Unit, Outpatient Rehabilitation
Carilion Plastic and Reconstructive Surg 3 Riverside Circle Roanoke, VA 24016	Psych Unit, Outpatient Rehabilitation
CNRVMC - Neurosciences 2900 Lamb Circle Christiansburg, VA 24073	Psych Unit, Outpatient Rehabilitation

Form 990 Schedule H, Part V Section D. Other Recognized as a Hospital Facility	Facilities That Are Not Licensed, Registered, or Similarly
Section D. Other Health Care Facilities That A Hospital Facility (list in order of size, from largest to smallest)	Are Not Licensed, Registered, or Similarly Recognized as a
How many non-hospital health care facilities did th	e organization operate during the tax year?
Name and address	Type of Facility (describe)
CNRVMC - Radiology	Psych Unit, Outpatient Rehabilitation

Christiansburg, VA 24073

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Part I General Information on Grants and Assistance

Schedule I

(Form 990)

DLN: 93493227006255

OMB No 1545-0047

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and

Open to Public **Inspection** 

Department of the Treasury Internal Revenue Service ► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization CARILION MEDICAL CENTER

Employer identification number

54-0506332

	Assistance to Gov	vernments and O	rganizations in the	United States. Com art II can be duplicated			es" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
See Additional Data Table							
<ul><li>2 Enter total number of section 5</li><li>3 Enter total number of other org</li></ul>						_	9
For Paperwork Reduction Act Notice, se				Cat No 50055P	<u> </u>		 le I (Form 990) 2013

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Endowment-funded indigent patient medical bills	19	230,420			
(2) Scholarships	5	9,000			
(3) Transportation Assistance	1840	110,405			
Part IV Supplemental Inform	ation. Provide the info	rmation required in P	art I, line 2, Part III,	column (b), and any other	additional information.
Return Reference Explanation					

Return Reference	Explanation
, ,	The hospital donates funds to other 501(c)3 charitable organizations with a similar mission. Such organizations also have community boards which oversee the expenditure of such funds. The hospital also has a program under which funds are granted to community organizations with a focus on chidren's health and well-being. A committee of Carilion Medical Center employees and an independent physician reviews the applications and selects the recipients. Recipients sign a letter of agreement that delineates the terms and objectives of the project. One mid-year project report, a site visit and a final program evaluation reports on the program's services, outcomes and budget.
,	Grant requests for indigent patients are evaluated for eligibility based on the restrictino criteria placed by the grantor of the endowment, account payment status and funds available under the grant
Schedule I Part III Line 2	Scholarship applications are evaluated and awards made by an independent committee according to prescribed guidelines

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 54-0506332

Name: CARILION MEDICAL CENTER

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	( <b>d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Children's Trusts of Roanoke 541 Luck Ave Suite 308 Roanoke, VA 24016	51-0235891	501(c)(3)	50,000				O perational Support

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CHIP of Roanoke Valley 1201 3rd Street Roanoke,VA 24016	54-1566451	501(c)(3)	50,000				O perational Support			

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Radford University 801 E Main St Radford, VA 24142	54-6001789	State Govt	86,520				School of Nursing Support			

Form 990,Schedule I, Pa	<u>rt II, Grants an</u>	<u>id Other Assistance</u>	to Governments	and Organizations	s in the United Star	tes	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Taubman Museum of Art 110 Salem Ave SE Roanoke, VA 24011	54-6026841	501(c)(3)	52,700				General Support

Form 990,Schedule 1, Pa	rt II, Grants an	<u>a Otner Assistance</u>	e to Governments	and Organizations	s in the United Sta	tes	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Jefferson College of Health Sciences Education Foundation 101 Elm Ave Roanoke, VA 24013	54-1637118	501(c)(3)	5,000				General Support

Form 990,Schedule 1, Pa	-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Boys & Girls Club of Southwest Virginia Inc 1714 9th St SE Roanoke, VA 24013	54-1867366	501(c)(3)	6,200				General Support			

Form 990,Schedule 1, Pa	-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Virginia Business Higher Education Council 1108 E Main St 1100 Richmond, VA 23219	54-1827038	501(c)(3)	10,000				General Support			

<u>Form 990,Schedule I, Pa</u>	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Fear 2 Freedom PO Box 6104 Newport News,VA 23606	45-2143034	501(c)(3)	6,000				General Support			

Form 990,Schedule I, Pa	form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
Carilion New River Valley Medical Center 2900 Lamb Circle Christiansburg, VA 24073	54-0553805	501(c)(3)	6,113				Research			

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

#### DLN: 93493227006255

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization CARILION MEDICAL CENTER

**Employer identification number** 

54-0506332

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of a Nary relevant on the interior payment or related organization?  1a Approvable Part III to explain 1 Part III to provide any non-fixed payments or related organizations. Payments for business used or persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of 1 Payments for payments or pa	Par	t I Questions Regarding Compensation			
990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items First-class or charter travel First-class or charter travel Payments for business use of personal use Travel for compenions Payments for business use of personal residence Tax idemnification and gross-up payments Personal services (e.g., maid, chauffeur, chef)  b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  1b III  b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  1b III  c Domposition committee If the following the filing organization used to establish the compensation of the corganization's CEO/Executive Director, regarding the items checked in line 1a?  1 Indicate which, if any, of the following the filing organization used to establish the compensation of the ceto/Executive Director, payment for explain in Part III Compensation Secondary or establish compensation of the CEO/Executive Director, but explain in Part III Compensation organization  a Receive a severance payment from, a supplemental monqualified retirement plan?  4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the reterence of the part III For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provid				Yes	No
Travel for companions	1a				
Tax ideminification and gross-up payments		First-class or charter travel Housing allowance or residence for personal use			
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?  Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III  Compensation committee  Written employment contract  Independent compensation consultant  Compensation survey or study  Form 990 of other organizations  Receive a severance payment or change-of-control payment?  Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  Any related organization?  If "Yes," to line 5 a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  The organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  For persons listed in Form 990, Part VII, Section A, line		Travel for companions Payments for business use of personal residence			
b If any of the boxes in line 1 a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?  3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III    Compensation committee		Tax idemnification and gross-up payments Health or social club dues or initiation fees			
reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?  Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III  Compensation committee  Independent compensation consultant  Compensation survey or study  Form 990 of other organizations  Approval by the board or compensation committee  Participate in, or receive payment from, an equity-based compensation arrangement?  Participate in, or receive payment from, an equity-based compensation arrangement?  Participate in, or receive payment from, an equity-based compensation arrangement?  Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  Any related organization?  If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and		Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
Jack the compensation of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. But explain in Part III    Compensation committee	b		1b		
organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III  Compensation committee  Written employment contract  Independent compensation consultant  Compensation survey or study  Form 990 of other organizations  Approval by the board or compensation committee  Uning the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization  Receive a severance payment or change-of-control payment?  Approval by the board or compensation committee  4a N  Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Ab Yes  Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  Any related organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 67 If "Yes," describe in Part III  For persons listed in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initia	2		2		
Independent compensation consultant Form 990 of other organizations Approval by the board or compensation committee  4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization  a Receive a severance payment or change-of-control payment?  4 Participate in, or receive payment from, a supplemental nonqualified retirement plan?  4 Participate in, or receive payment from, an equity-based compensation arrangement?  4 Participate in, or receive payment from, an equity-based compensation arrangement?  5 Participate in, or receive payment from, an equity-based compensation arrangement?  6 Participate in, or receive payment from, an equity-based compensation arrangement?  7 Participate in, or receive payment from, an equity-based compensation arrangement?  9 Participate in, or receive payment from, an equity-based compensation arrangement?  9 Participate in, or receive payment from, a supplemental nonqualified retirement plan?  9 Participate in, or receive payment from, a supplemental nonqualified retirement plan?  9 Participate in, or receive payment from, a supplemental nonqualified retirement plan?  9 Participate in, or receive payment from, a supplemental nonqualified retirement plan?  9 Participate in, or receive payment from a supplemental nonqualified retirement plan?  9 Participate in, or receive payment from 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  8 Payments not described in here the arrange of the organization pay or accrue any compensation contingent on the net earnings of  9 Participate in, or receive payment from 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6° If "Yes," describe in Part III  9 Participate in, or receive payment from 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 5	3	organization's CEO/Executive Director Check all that apply Do not check any boxes for methods			
Form 990 of other organizations  Approval by the board or compensation committee  During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization  Receive a severance payment or change-of-control payment?  Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		Compensation committee Written employment contract			
During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization  Receive a severance payment or change-of-control payment?  Participate in, or receive payment from, a supplemental nonqualified retirement plan?  Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  The organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  Any related organization?  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  For III (1) A line 1 a with respect to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		☐ Independent compensation consultant ☐ Compensation survey or study			
or a related organization  a Receive a severance payment or change-of-control payment?  b Participate in, or receive payment from, a supplemental nonqualified retirement plan?  c Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  If "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  7 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 N  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		Form 990 of other organizations  Approval by the board or compensation committee			
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?  c Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  b Any related organization?  If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  6a N  Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  7 Were any amounts reported in Form 990, Part VII, paid or accurred pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accurred pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	4				
c Participate in, or receive payment from, an equity-based compensation arrangement?  If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  a The organization?  If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  6a N  b Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  7 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	а	Receive a severance payment or change-of-control payment?	4a		Νo
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III  Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  Any related organization?  If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  In It "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  Any related organization?  If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	C	Participate in, or receive payment from, an equity-based compensation arrangement?	<b>4</b> c		Νo
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of  The organization?  Any related organization?  If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
compensation contingent on the revenues of  a The organization?  b Any related organization?  If "Yes," to line 5a or 5b, describe in Part III  6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  b Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
b Any related organization?  If "Yes," to line 5a or 5b, describe in Part III  6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  a The organization?  b Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  8 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	5				
If "Yes," to line 5a or 5b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	а	The organization?	5a		Νo
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of  The organization?  Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	b		5b		Νo
compensation contingent on the net earnings of  The organization?  Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		If "Yes," to line 5a or 5b, describe in Part III			
b Any related organization?  If "Yes," to line 6a or 6b, describe in Part III  7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	6				
If "Yes," to line 6a or 6b, describe in Part III  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	а	The organization?	6a		Νo
For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III  Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	b	Any related organization?	6b		Νo
payments not described in lines 5 and 6? If "Yes," describe in Part III  8 Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations		If "Yes," to line 6a or 6b, describe in Part III			
subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	7		7	Yes	
In Part III  9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations	8				
			8		Νo
	9		9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation	
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation			reported as deferred in prior Form 990	
See Additional Data Table								

Schedule J (Form 990) 2013

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
Part I, Line 3	See Schedule O disclosure for Form 990, Part VI, Section B, Line 15
Part I, Line 4b	Select members of management participate in a split-dollar life insurance benefit. Under the program, participants purchase a life insurance policy. The Company pays the premium on the policy as an interest-bearing loan to the participant. The policy is collaterally assigned to the Company as security for the payment of the loan. Upon any payout from the policy, either at the death of the participant or some earlier terminating event, the Company is repaid its loan first, with the remainder of policy proceeds, if any, then payable to the participant or his or her beneficiaries. Select members of management participate in a Pension Restoration Plan. This plan provides a benefit equal to the normal retirement benefit that would be payable to the participant were it not for the Qualified plan's legislative restrictions on compensation and payable benefits, less the actual benefits under the Qualified plan Entitlement to benefits and consequent lump sum payment occurs upon the earliest of (i) attaining age 65 while employed by Carilion Clinic, (ii) 24 months following involuntary separation from service without reasonable cause, (iii) disability, or (iv) voluntary separation or involuntary separation with reasonable cause, (iii) disability, or (iv) voluntary separation or involuntary separation with reasonable cause prior to attaining age 65 if the participant does not enter into competition with Carilion Clinic during the 24-month period following the participant's separation from service Upon the death of the participant, the plan shall pay the participant's beneficiary according to plan terms. Select members of management participate in an Executive Flexible Benefit Plan, in which an allowance is provided to the participant for use in obtaining certain insurance benefits. The allowance is determined annually as a percentage of salary at Carilion Clinic's discretion. The amount of allowance in excess of elected benefits is credited to a capital accumulation account (CAA) with a deferred vesting date of at least t
Part I, Line 7	The organization pays annual bonus compensation to management based on scorecard performance. While the scorecard contains a formula as a basis for determining overall performance, senior managers have discretion to include additional elements in their assessment of managers reporting to them. In addition, for top management, the actual bonus awarded is in the discretion of the Carilion Clinic Compensation Committee, although it is based on the scorecard measures.

Software ID: Software Version:

**EIN:** 54-0506332

Name: CARILION MEDICAL CENTER

Form 990, Schedule J, Pai	rt II -	· Officers, Directo	ors, Trustees, Key	Employees, and h	lighest Compensa	ated Employees		
(A) Name			of W-2 and/or 1099-MI		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
John H Burton MD Director/Chair/VP Medical Affair	(1) (11)		64,959	2,630	8,494 0	13,776 0	468,220	0 0
Cynda A Johnson MD Director	(I) (II)	535,510	0	0 7,178	0 27,695	0 10,222	0 580,605	0
Clifford A Nottingham MD Director	(I) (II)	0 286,267	0 42,428	0 5,778	0 328	0 9,994	0 344,795	0
Patrice M Weiss MD Director/EVP/Chair	(ı) (ıı)				776 0		1	
Ralph E Whatley MD Director/Chair/SVP/Chief Quality	(1)	422,540	81,199	7,148	23,083	10,343	544,313	0 0
Nancy Howell Agee Director/President/CEO	(I) (II)	0 901,901	0 159,389	0 68,147	0 737,684	0 12,373	0 1,879,494	0 67,731
Steve C Arner Director/President/SVP/COO	(1)	161,300 125,280		11,470 5,956	-5,963 -6,341			0
Tracey W Criss MD Director/Chief of Medical Staff	(1)	162,610 0	49,873	1,701	-26,697 0	13,231 0	200,718	0
Thomas D Denberg MD PhD EVP/Chief Strategy Officer	(I) (II)	0 198,845	0 70,373	0 3,673	0	0 13,937	0 286,828	0
Briggs W Andrews SVP/General Counsel/Secretary	(I) (II)	0 342,584	0 60,961	0 755	0 36,388	0 9,654	0 450,342	0
G Robert Vaughan Jr SVP/Treasurer	(ı) (ıı)	0 211,713	0 38,988	0 4,867	0 -27,255	0 14,193	0 242,506	0
R Wayne Gandee MD EVP/Chief Medical Officer	(I) (II)		181,896	8,451	18,675 0		762,518 0	0
Maxine M Lee MD VP of Medical Affairs	(ı) (ıı)	269,323 0	3 47,250 0 0	2,615	15,937 0	2,054 0	337,179	0
Donald B Halliwill EVP/CFO/Assistant Treasurer	(I) (II)	0 284,640	0 52,500	0 6,020	0 -27,463	0 13,574	0 329,271	0
Jonathan Carmouche MD Physician	(ı) (ıı)	944,354 0	398,831	2,098	<b>4,356</b> 0	14,036 0	1,363,675	0
Cay Mierisch MD Physician	(ı) (ıı)		257,363	2,638	-4,709 0	13,776 0	1,037,624	0
Joseph Moskal MD Physician	(I) (II)		191,214	5,157	22,378 0	14,231 0	1,257,809	
Nicholas Qandah MD Physician	(ı) (ıı)	1,053,338 0	200,579	2,097	5,497 0	14,036 0	1,275,547	0
Gary Simonds MD Physician	(I) (II)	0	489,700	75,203	3,897 0	13,776 0	1,299,050	0
Donald E Lorton Former EVP	(I) (II)	0 314,369	0 67,943	0 3,390,004	0 -34,833	0 5,312	3,742,795	0 3,389,344

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees									
(A) Name	(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation		
	(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ		
Mark Werner Former (1) EVP	0	0	344,249 0	-22,080 0	0	322,169 0	344,249 0		

DLN: 93493227006255

OMB No 1545-0047

**Schedule K** (Form 990)

Department of the Treasury

Internal Revenue Service

**Supplemental Information on Tax Exempt Bonds** ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization

Employer identification number

54-0506332

Name of the organization						
CARILION	MEDICAL	CENTER				

P	art I Bond Issues						•					
(a) Issuer name		(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defease		beha	On alf of uer	(i) Pool financing	
							Yes	No	Yes	No	Yes	No
A	Industrial Development Authority of the City of Roanoke VA	54-1106038	770084EQ0	12-14-2005	230,585,000	Capital projects, Current Refunding of Series 2002 B-E Costs of Issuance, B	,	х		х		Х
В	VA Small Business Industrial Development Authority of City of RoanokeVA	54-1300845	928101AE4	07-09-2008	11,950,000	Capital projects, Costs of Issuance		х		х		х
c	Industrial Development Authority of the City of Roanoke VA	54-1106038	770082AA3	10-13-2010	93,754,000	Redemption of Series 2003A- Bonds (8/03), costs of issuance	С	х		х		Х
D	Industrial Development Authority of the City of Roanoke VA	54-1106038	770082AE5	02-09-2012	61,563,000	Redemption of Series 2000 ar 2002A Bonds, costs of issuance, capital projec	ıd	×		x		х
P	art III Proceeds			•					•			
				Α	В		С			D		
1	1 A mount of bonds retired			27,587,	000					11,	711,000	
2	Amount of bonds legally defeas	sed										
3	Total proceeds of issue				230,585,	000 11,950,000		96,40	4,094		69,	968,434
_						<del></del>			$\overline{}$			

	VA				· .	uance, capit					
Par	t III Proceeds	·	•		•				•		
					4		В		С		D
1	A mount of bonds retired				27,587,000						11,711,000
2	Amount of bonds legally defeased							·			
3	Total proceeds of issue			2	30,585,000		11,950,000		96,404,094		69,968,434
4	Gross proceeds in reserve funds										
5	Capitalized interest from proceeds										
6	Proceeds in refunding escrows										
7	Issuance costs from proceeds				1,421,576		107,259		1,229,094		771,282
8	Credit enhancement from proceeds				3,322,861						
9	Working capital expenditures from proc	eeds									
10	Capital expenditures from proceeds			1	22,261,974		11,842,741				5,189,198
11	O ther spent proceeds			1	03,578,589				95,175,000		64,007,954
12	O ther unspent proceeds										
13	Year of substantial completion			20	2007 2009		09			2	011
				Yes	No	Yes	No	Yes	No	Yes	No
	Ware the hands issued as part of a curr	ant refunding issue?		V			V				

10	Capital expenditures from proceeds	1	122,261,974		11,842,741	i			5,189,19
11	O ther spent proceeds	1	103,578,589			95,175,000			64,007,95
12	O ther unspent proceeds								
13	Year of substantial completion	20	2007		2009			20	11
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	X			X	X			х
15	Were the bonds issued as part of an advance refunding issue?		Х		Х	1	Х	Х	
16	Has the final allocation of proceeds been made?	Х		Х		Х		Х	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	×		Х		Х		Х	
Par	Private Business Use								
4		1		1					

L	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?

Are there any lease arrangements that may result in private business use of bond-

	Α		ı	В		С	D		
	Yes	No	Yes	No	Yes	No	Yes	No	
İ		×		×		×		Х	
	Х			х		х		х	

financed property?

Part III Private Business Use (Continued)

Par	Private Business Use (Continuea)								
			Α		В		С		)
		Yes	No	Yes	No	Yes	No	Yes	No
За	Are there any management or service contracts that may result in private business use of bond-financed property?	Х			×		х		Х
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	Х	х						
С	Are there any research agreements that may result in private business use of bond-financed property?		Х		х		х		Х
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 200 %						
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5		0 200 %						
7	Does the bond issue meet the private security or payment test?	Х		Х		Х		Х	
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		х		Х
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х		Х		х		х	
Par	t IV Arbitrage								

		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?	Х		X		Х		Х	
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?								
ь	Exception to rebate?								
С	No rebate due?								
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	Х		Х			X		Х
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		X		X		X
b	Name of provider								
C	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								
							Sc	hedule K (Forn	n 990) 2013

Part IV	Arbitrage	(Continued)
---------	-----------	-------------

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?	×			X		X		Х
b	Name of provider	AIG							
С	Term of GIC	0 30000	0000000						
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	х							
6	Were any gross proceeds invested beyond an available temporary period?		X		X		x		X
7	Has the organization established written procedures to monitor the requirements of section 148?	×		X		X		x	

#### Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

	Α		В		С		D	
	Yes	No	Yes	No	Yes	No	Yes	No
	Χ		Х		Х		Х	
١								

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference Explanation

Schedule K, Part II

All bond issues- multiple entities across multiple jurisidctions, therefore, proceeds allocated to multiple hospitals

Return Reference	Explanation
Schedule K, Part II Lille 3	IDA bonds CUSP #770082AA3- the Total Proceeds of Issue of \$96,404,094 includes the issue price of \$93,754,000, as reported on Part I Column e, plus Bond Premium of \$2,650,094 IDA bonds CUSP #770082AE5- the Total Proceeds of Issue of \$69,968,434 includes the issue price of \$61,563,000, as reported on Part I Column e, plus Bond Premium of \$8,405,434

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493227006255

OMB No 1545-0047

Open to Public Inspection

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

**Transactions with Interested Persons** 

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the or							ı	Employ	er ident	ificatio	n numbe	r
								54-05	06332			
					3) and section							
					0, Part IV, line							
<b>1 (a)</b> Nam	e of dısqualıfı	ed person (			n disqualified	<b>(c)</b> Des	cription	of tra	nsaction	`	<b>(d)</b> Cor	
			perso	n and organ	IZation						Yes	No
2 Enterthe a	amount of tax	incurred by or	ganızatıon	managers or	disqualified pe	rsons during t	the yea	r unde	rsection	ו		
			· · ·						<b>-</b> -			
3 Enterthe a	amount of tax	, ir any, on line	e ∠, above, r	eimbursea b	y the organizat	ion			<b>&gt;</b> \$			
Part III Lo	ans to and	d/or From 1	Intereste	d Persons	 5.							
					990-EZ, Part V	, line 38a, or	Form 9	90, P	art IV , lı	ne 26,	or if the	
		orted an amou			line 5, 6, or 22						_	
(a) Name of	(b)	(c)	(d) Loan		(e)Original	( <b>f)</b> Balance			(h)		(i)Wr	
ınterested person	Relationshi with	Purpose of loan	f or from the organization		principal amount	due	defaul	t'	A pprov	ea	agreer	nent?
person	organizatio	l l	organizati	OII ·	dinodine				board			
									or			
				T_	4				commit	1	<b>-</b>	T
			То	From			Yes	No	Yes	No	Yes	No
				1			-		<u> </u>	-	_	
							+	-	-	-	_	
				+			+	-			_	
				+	_		+		1	1	_	
							+	+	<u> </u>	-	<u> </u>	
otal .							+		1		$\neg$	
otal	anto or Acc	► \$		Tratoriosta	d Dorsons							
					e <b>d Persons.</b> I Form 990, P	art IV line :	27					
(a) Name of Ir	<del></del>	(b) Relations		-	int of assistanc			ustano	e (e	) Purpos	se of ass	ustance
perso		interested per	•	1 ' '	ine or appropriate	(4)	c 0. a55	715 came	.   (3	<b>,</b> , a, po.	JC 01 43.	, is carried
		organız	ation									
						<u></u>						

Part IV Business Transactions Involving Interested Persor	Part IV	Business Tr	ansactions	Involving	Interested	Persons
---	---------	-------------	------------	-----------	------------	---------

Complete if the organiza	tion answered "Yes" on I	Form 990, Part IV, lin	e 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) Roanoke Gas Company	Utility Provider	291,298	Utilities purchases		No
(2) Solstas Lab Partners LLC	Service Provider	28,176,099	Lab services		Νo
3) Eric H Chen	See Part V	285,589	Employee		No

#### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
Part IV, Line (1)	Nancy Howell Agee, Director of Carilion Medical Center and President/CEO of Carilion Clinic, is a Director of Roanoke Gas Company, the local natural gas utility provider
Part IV, Line (2)	Nancy Howell Agee, Director of Carilion Medical Center and President/CEO of Carilion Clinic, G Robert Vaughan, Jr, Officer, and Donald Lorton, former officer, served on the Board of Solstas Lab Partners, LLC of which Carilion had a minority financial interest and from whom the organization purchased lab services
Part IV, Line (3)	Family member of Lauren Chen, Officer

Schedule L (Form 990 or 990-EZ) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493227006255

OMB No 1545-0047

Open to Public Inspection

**SCHEDULE M** (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization CARILION MEDICAL CENTER

### **Noncash Contributions**

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

**Employer identification number** 

	T			5	4-0506332			
Pa	rt I Types of Property	(a) Check If applicable	(b) Number of contributions or items contributed	(c)  Noncash contribution amounts reported on Form 990, Part VIII, line 1g	1		_	ınts
1	Art—Works of art	X	6	1,07	5 sale of comparab	le item	าร	
2	Art—Historical treasures .			,	'			
	Art—Fractional interests							
	Books and publications							
	Clothing and household goods	Х		4,12	7 sale of comparab	le item	ns	
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .							
10	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles	X	9	85	5 sale of comparab	le item	าร	
	Food inventory	X	6	2,80	5 sale of comparab	le item	าร	
	Drugs and medical supplies .							
21	Taxidermy							
	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
ift	Other ► ( certific )	X	68		2 sale of comparab			
1ıs	Other►( c COGS)	_ X	34		5 sale of comparab			
	Other►( elry)	X	15	4,28	0 sale of comparab	ıle ı		
28	O ther ► ()							
29	Number of Forms 8283 received by the for which the organization completed f				29			
20	Dummer the occur did the			and a submitted of the color of the color	1 **********		Yes	No
30a	During the year, did the organization							
	it must hold for at least three years fi			, and which is not requir	ed to be used			
	for exempt purposes for the entire ho		,			30a		No
Ŀ	If "Yes," describe the arrangement in	n Part II						
31	Does the organization have a gift acc	•	,	•		31	Yes	<u> </u>
32a	Does the organization hire or use thir	d parties or	related organizations to s	olicit, process, or sell n	oncash			1
	contributions?					32a		Νo
t	If "Yes," describe in Part II							1
33	If the organization did not report an a	mount in co	olumn (c) for a type of prop	erty for which column (a	) is checked,			İ

Part II

Supplemental Information. Provide the information required by Part I, lines 30b,

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference Explanation

Schedule M (Form 990) (2013)

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE 0** 

As Filed Data -

DLN: 93493227006255

OMB No 1545-0047

2013 Open to Public

Inspection

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization CARILION MEDICAL CENTER

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Employer identification number

54-0506332

Return Reference	Explanation
Form 990, Part I, Line 6	The hospital operates a Customer Service-based program for volunteers and wie do anything to make our patients and patient families comfortable in very uncomfortable circumstances. Tasks include delivering mail, delivering flowers, greeting and escorting patients and providing snacks in the hospital waiting rooms. Through Hospice, volunteers provide respite support for caregivers, assist patients with feeding, take care of patients' pets, sing to patients, help in the hospice office, assist with fundraisers, assist with bereavement support activities, deliver birthday gifts, and record patient's life stories.

Return Reference	Explanation
Form 990, Part VI, Section A, line 2	1 Nancy Howell Agee and G Robert Vaughan, Jr - Business relationship 2 Nancy Howell Agee, Briggs W Andrews, Lauren J Chen, David S Hagadorn, Donald B Halliw III, Cynda A Johnson, MD, Rachel L Mabe, and G Robert Vaughan, Jr - Business relationship

Return Reference	Explanation
•	Certain management and related services for the organization are provided by the management and employees of Carillon Services, Inc., a related organization and supporting organization of the organization

Return Reference	Explanation
Form 990, Part VI, Section A, line 4	Carılıon Medical Center's Bylaws were amended to create a flexible number of Directors from 12 to 16

Return Reference	Explanation
· ·	The organization has a single member. The sole member is Carilion Clinic, a charitable tax-exempt organization which serves as the parent company of the Carilion Clinic integrated health care delivery system. The sole member elects the directors of the organization and has certain other reserved powers.

Return Reference	Explanation
Form 990, Part VI, Section A, line 7a	The sole member of the organization, Carillon Clinic, elects the members of the governing body of the organization periodically as terms expire. The sole member also has the right to remove directors and fill any vacancies on the board that may occur for any reason.

Return Reference	Explanation
Form 990, Part VI, Section A, line 7b	The sole member of the organization, Carillon Clinic, holds reserved powers with respect to certain enumerated actions, including appointment of CEO, approval of borrowings, budgets and strategic plans and amendments of Articles of Incorporation and Bylaws. Approval by the Board of Directors of Carillon Clinic is required for such actions. In addition to the reserved powers, under the laws of the Commonwealth of Virginia certain extraordinary actions require member approval, such as mergers, consolidations, liquidations and the sale of substantially all of the assets of the organization.

Return Reference	Explanation
Form 990, Part VI, Section B, line 11	All Board Members were notified that the final Form 990 was posted on our Board portal several days prior to filing and were encouraged to call with any questions they might have

Return Reference	Explanation
Form 990, Part VI, Section B, Iine 12c	A Conflict of Interest Questionnaire, along with a copy of the Policy, is sent out annually to all officers, directors and key employees. In addition, such individuals are instructed to inform the organization of potential conflicts which arise during the year. Answers to the Questionnaires are reviewed by the Internal Audit Department. Potential conflicts for officers and key employees are reviewed by an internal Conflict of Interest Committee, which follows up on any potential issues to ensure compliance with all policies of the organization. The answers for Directors are reviewed by the Carillon Clinic Audit and Compliance Committee. In addition, the governing body of the organization is provided with a list of the answers annually to make all Board members aware of potential conflicts in order to ensure compliance with policies on how to handle transactions with Board members that may involve potential conflict situations.

Return Reference	Explanation
Form 990, Part VI, Section B, line 15	Executive compensation is reviewed annually by the Carilion Clinic Compensation Committee. This committee is made up of Board members of Carilion Clinic who do not have a conflict of interest with any of the executives being reviewed. With respect to Carilion Clinic, the Compensation Committee reviews the compensation of the Board of Governors which includes the President and Chief Executive Officer, Executive Vice Presidents, Chief Financial Officer, Chief Medical Officer, and Chairs of the Clinical Departments. For the fiscal year covered by this return, the Compensation Committee also used the same process to review the compensation of other Disqualified Individuals, including the Hospital CEOs. This review was performed in September and October 2013. A similar review was last performed in October 2014. This review included review of a comprehensive report from an outside compensation consultant specializing in healthcare organizations for select positions and the prior year's report on all of the reviewed positions. The reports reviewed by the Committee included a detailed comparison of total compensation and each element thereof, including base salary, bonuses and other cash compensation, and benefits, including deferred and retirement benefits. Compensation was compared to a peer group of organizations similar in size and structure to the organization, which list was reviewed by the Compensation Committee. Detailed minutes of the meetings of the Compensation Committee are kept and approved at the next meeting of the Committee, setting forth the deliberations and decisions regarding the compensation of these executives. In addition, the Compensation Committee annually reviews the compensation plan and philosophy for all vice presidents and senior vice presidents, as well as all employed physicians and physicians in leadership roles.

Return Reference	Explanation
Form 990, Part VI, Section C, line 19	The organization's governing documents, conflict of interest statement and financial statements are not generally available to the public, but are released from time to time upon request. The Articles of Incorporation are available from the Virginia State Corporation Commission. The consolidated audited financial statements of Carillon Clinic and of the Obligated Group are released annually to the local new spaper. Limited financial information is available on our wieb site and in our annual report to the community.

Return Reference	Explanation
Form 990, Part XI, line 9	Transfer to affiliates -35,500,000 Pension-related changes other than net periodic pension cost -76,600,942 Temporarily Restricted Fund Transfer to affiliates -121,022

DLN: 93493227006255

2013

OMB No 1545-0047

Open to Public Inspection

### **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

(Form 990)

**SCHEDULE R** 

**Employer identification number** Name of the organization CARILION MEDICAL CENTER 54-0506332 Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	Total income	(e) End-of-year assets	Direct controlling entity		
(1) The Center For Surgical Excellence LLC PO Box 12385 Roanoke, VA 24025 56-2595597	Inactive- corporation cancelled during year	VA	0	0	Carılion Medical Center		
(2) Odyssey IV LLC PO Box 12385 Roanoke, VA 24025 56-2354974	Inactive- corporation cancelled during year	VA	0	0	Carılıon Medical Center		
(3) RMH Emergency Service LLC PO Box 12385 Roanoke, VA 24025 54-1686589	Physician billing	VA	0	0	carılıon Medıcal Center		
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the		he organization an	swered "Yes" o	n Form 990, Pa	rt IV, line 34 because	ıt had or	ne
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sectio	(e) Public charity st (if section 501(c)		Section (13) co	
						Yes	No
See Additional Data Table							1

art III	Identification of Related Organizations Taxable a	s a Partne	ership	Complete i	f the organiz	ation ansv	vered "Ye	s" on Form	990, Part I	V, line 3	4		
	because it had one or more related organizations treated as a partnership during the tax year.												
		(1.)	-	(1)	, ,	(6)	( )	41.)	(*)	(:)	_		

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	allocat	ions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana parti	aging ner?	<b>(k)</b> Percentage ownership
						Yes	No		Yes	No	
							<u> </u>			<u> </u>	1
	l							–			

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

	. or more related organiza		·	during the t	.ux ycui.				
(a)  Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)		(g) Share of end-of- year assets	(h) Percentage ownership	(i Section (b)( contro enti	13) olled
								Yes	No
(1) CHS Inc  PO Box 12385 Roanoke, VA 24025 54-1725732	Services	VA	Carilion Services Inc	С	188,827,249	308,040,294	100 000 %	Yes	
(2) Carilion Clinic Medicare Resources LLC PO Box 12385 Roanoke, VA 24025 26-3729975	Medicare HMO	VA	Carilion Services Inc	С	58,220,637	21,979,480	100 000 %	Yes	

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule									
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?										
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Yes				
b	Gift, grant, or capital contribution to related organization(s)				1b	Yes				
C	Gift, grant, or capital contribution from related organization(s)				<b>1</b> c	Yes				
d	Loans or loan guarantees to or for related organization(s)				1d	Yes				
е	Loans or loan guarantees by related organization(s)				1e	Yes				
f	f Dividends from related organization(s)									
g	g Sale of assets to related organization(s)									
h	Purchase of assets from related organization(s)				1h		No			
i	Exchange of assets with related organization(s)				<b>1</b> i		No			
j	j Lease of facilities, equipment, or other assets to related organization(s)									
k	k Lease of facilities, equipment, or other assets from related organization(s)									
1	l Performance of services or membership or fundraising solicitations for related organization(s)									
m	m Performance of services or membership or fundraising solicitations by related organization(s)									
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
0	Sharing of paid employees with related organization(s)				10		No			
р	Reimbursement paid to related organization(s) for expenses				1р		No			
q	Reimbursement paid by related organization(s) for expenses				1q		No			
r	Other transfer of cash or property to related organization(s)				1r	Yes				
s	Other transfer of cash or property from related organization(s)				1s		No			
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this									
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amo	ount ir	nvolved				
ee A	ditional Data Table									

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions													
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations <sup>7</sup>	_	(i) Code V <sup>2</sup> UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	<b>(k)</b> Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
		·					<u> </u>						

Schedule R (Form 990) 2013

#### Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

# Software ID: Software Version:

**EIN:** 54-0506332

Name: CARILION MEDICAL CENTER

Form 990, Schedule R, Part II - Identification of Rela	_		1 45	1 .	1 40	ء ا	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	Sectio (b)( contr	(g) on 512 (13) crolled tity?
						Yes	No
(1) Carilion Clinic  PO Box 12385 Roanoke, VA 24025 54-1190771	Supporting organization	VA	501(c)(3)	Line 11a, I	N/A		No
(1) Carilion Clinic Foundation	Supporting	VA	501(c)(3)	Line 11b, II	Carilion Clinic	Yes	
PO Box 12385 Roanoke, VA 24025 54-1190773	organization						
(2) Carilion Franklin Memorial Hospital	Healthcare	VA	501(c)(3)	Line 3	Carilion Clinic	Yes	
PO Box 12385 Roanoke, VA 24025 54-0480606							
(3) Carilion Giles Community Hospital	Healthcare	VA	501(c)(3)	Line 3	Carilion Clinic	Yes	
PO Box 12385 Roanoke, VA 24025 54-0549603							
(4) Carilion New River Valley Medical Center	Healthcare	VA	501(c)(3)	Line 3	Carilion Clinic	Yes	
PO Box 12385 Roanoke, VA 24025 54-0553805							
(5) Carilion Services Inc	Supporting	VA	501(c)(3)	Line 11a, I	Carilion Clinic	Yes	
PO Box 12385 Roanoke, VA 24025 54-1190879	organization						
(6) Carilion Stonewall Jackson Hospital	Healthcare	VA	501(c)(3)	Line 3	Carilion Clinic	Yes	
PO Box 12385 Roanoke, VA 24025 54-0568001							
(7) Carilion Tazewell Community Hospital	Healthcare	VA	501(c)(3)	Line 3	Carilion Clinic	Yes	
PO Box 12385 Roanoke, VA 24025 54-6074580							
(8) Jefferson College of Health Sciences Education Foundation	Supporting	VA	501(c)(3)	Line 11b, II	N/A	_	No
PO Box 12385 Roanoke, VA 24025 54-1637118	organization						

n 990, Schedule R, Part V - Transactions With Related Organizations (a)  Name of other organization	<b>(b)</b> Transaction type(a-s)	(c) A mount I nvolved	(d) Method of determining amount involved
Carilion Services Inc	A	7,984,505	Cost
CHS Incand Subsidiaries	А	166,817	Cost
Carilion New River Valley Medical Center	L	4,132,076	Cost
Carılıon Gıles Community Hospital	L	1,225,028	Cost
Carilion Franklin Memorial Hospital	L	1,569,336	Cost
Carilion Stonewall Jackson Hospital	L	1,172,603	Cost
Carilion Tazewell Community Hospital	L	1,371,571	Cost
Carilion Services Inc	L	195,226	Cost
CHS Incand Subsidiaries	L	349,247	Cost
Carilion New River Valley Medical Center	К	82,590	Cost
Carilion New River Valley Medical Center	L	56,843	Cost
Carilion Clinic	К	9,228,066	Cost
Carilion Services Inc	К	50,588	Cost
Carilion Services Inc	M	126,669,475	Cost
CHS Incand Subsidiaries	К	3,076,916	Cost
CHS Incand Subsidiaries	Н	69,599	Cost
CHS Incand Subsidiaries	M	5,043,963	Cost
Carilion Services Inc	R	35,500,000	Cash

# Carilion Clinic and Subsidiaries

Consolidated Financial Statements as of and for the Years Ended September 30, 2014 and 2013, and Independent Auditors' Report

Roanoke, Virginia
A Nonstock, Nonprofit Corporation
Chartered by the Commonwealth of Virginia

#### OFFICERS OF THE BOARD OF DIRECTORS

James A Hartley Nancy H Agee G Robert Vaughan, Jr Briggs W Andrews Chairman President Treasurer Secretary

#### **BOARD OF DIRECTORS**

Nancy H Agee R Steve Blanks Laurent Boetsch John A Bond J Alexander Boone Abney S Boxley, III George B Cartledge, Jr Ronald C Eyans James A Hartley
Victor Iannello
Daniel R Jones, MD
Joseph P Scartelli, PhD
Raymond D Smoot, Jr., PhD
James C Thompson
James M Turner, Jr
William White, Sr
Danielle H Yarber

#### TABLE OF CONTENTS

	Page
INDEPENDENT AUDITORS' REPORT	1–2
CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013	
Balance Sheets	3
Statements of Operations	4
Statements of Changes in Net Assets	5
Statements of Cash Flows	6–7
Notes to Consolidated Financial Statements	8–36

## **Deloitte**

Deloitte & Touche LLP 550 South Tryon Street Suite 2500 Charlotte, NC 28202 USA

Tel +1 704 887 1500 Fax +1 704 887 1570 www.deloitte.com

#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Carilion Clinic Roanoke, Virginia

We have audited the accompanying consolidated financial statements of Carilion Clinic and subsidiaries (the "Clinic"), which comprise the consolidated balance sheets as of September 30, 2014 and 2013, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

#### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Clinic's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Clinic's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Clinic as of September 30, 2014 and 2013, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America

#### **Emphasis of Matter**

As discussed in Notes 1, 4, and 16 to the consolidated financial statements, the consolidated financial statements include investments valued at \$442,330,000 (23% of total assets) and \$322,725,000 (18% of total assets) as of September 30, 2014 and 2013, respectively, whose fair values have been estimated by management in the absence of readily determinable fair values. In addition, the defined benefit postretirement plan assets disclosed in Notes 9 and 16 include investments of \$249,770,000 and \$193,563,000 as of September 30, 2014 and 2013, respectively, whose fair values have been estimated by management in the absence of readily determinable fair values. Our opinion is not modified with respect to this matter.

Beloitte & Fancher LLP

January 27, 2015

# CONSOLIDATED BALANCE SHEETS AS OF SEPTEMBER 30, 2014 AND 2013 (In thousands)

Accounts receivable — net of allowance for doubtful accounts of \$110.649 in 2014 and \$87.462 in 2013 [14.908]       200.662 [195.18]         Inventories       14.908 [13.18]         Prepaid expenses and other current assets       238.392 [230.17.356]         INVESTMENTS       162.415 [107.17.356]         INTEREST RATE SWAPS       2.719 [1.18.35]         ASSETS WHOSE USE IS LIMITED       889.309 [796.35]         PROPERTY AND EQUIPMENT — Net       599.503 [588.30]         OTHER ASSETS       29.598 [30.35]         TOTAL       \$1.921.936 [\$1.755.25]         LIABILITIES AND NET ASSETS       CURRENT LIABILITIES         Current portion of long-term debt Accounts payable       \$12.766 [\$41.55]         Accounts payable       38.171 [35.55]	
Cash and cash equivalents       \$ 5.466       \$ 2.         Accounts receivable — net of allowance for doubtful accounts of \$110.649 in 2014 and \$87.462 in 2013       200.662       195. Inventories       195. Inventories       14.908       13. Inventories       14.908       13. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       18. Inventories       19. Inventories       18. Inventories       19. Inventories	
Inventories         14,908         13.           Prepaid expenses and other current assets         17,356         18.           Total current assets         238,392         230.           INVESTMENTS         162,415         107.           INTEREST RATE SWAPS         2,719         1.           ASSETS WHOSE USE IS LIMITED         889,309         796.           PROPERTY AND EQUIPMENT—Net         599,503         588.           OTHER ASSETS         29,598         30.           TOTAL         \$1,921,936         \$1,755.           LIABILITIES AND NET ASSETS         CURRENT LIABILITIES         \$12,766         \$41.           Current portion of long-term debt Accounts payable         \$38,171         35.	954
Prepaid expenses and other current assets         17.356         18.           Total current assets         238.392         230.           INVESTMENTS         162.415         107.           INTEREST RATE SWAPS         2.719         1.           ASSETS WHOSE USE IS LIMITED         889.309         796.           PROPERTY AND EQUIPMENT—Net         599.503         588.           OTHER ASSETS         29.598         30.           TOTAL         \$1.921.936         \$1.755.           LIABILITIES AND NET ASSETS         CURRENT LIABILITIES         \$1.2.766         \$41.           Current portion of long-term debt Accounts payable         \$38.171         35.	
INVESTMENTS       162.415       107.         INTEREST RATE SWAPS       2.719       1.         ASSETS WHOSE USE IS LIMITED       889.309       796.         PROPERTY AND EQUIPMENT — Net       599.503       588.         OTHER ASSETS       29.598       30.         TOTAL       \$1.921.936       \$1.755.         LIABILITIES AND NET ASSETS       CURRENT LIABILITIES       \$12.766       \$41.         Current portion of long-term debt       \$12.766       \$41.         Accounts payable       38.171       35.	823 823
INTEREST RATE SWAPS       2.719       1.         ASSETS WHOSE USE IS LIMITED       889,309       796.         PROPERTY AND EQUIPMENT — Net       599,503       588.         OTHER ASSETS       29,598       30.         TOTAL       \$1,921,936       \$1,755.         LIABILITIES AND NET ASSETS       CURRENT LIABILITIES         Current portion of long-term debt Accounts payable       \$12,766       \$41.         Accounts payable       38,171       35.	999
ASSETS WHOSE USE IS LIMITED 889.309 796.  PROPERTY AND EQUIPMENT — Net 599.503 588.  OTHER ASSETS 29.598 30.  TOTAL \$1.921.936 \$1.755.  LIABILITIES AND NET ASSETS  CURRENT LIABILITIES  Current portion of long-term debt \$12.766 \$41. Accounts payable \$38.171 35.	628
PROPERTY AND EQUIPMENT — Net         599.503         588.           OTHER ASSETS         29.598         30.           TOTAL         \$1.921.936         \$1.755.           LIABILITIES AND NET ASSETS         CURRENT LIABILITIES         \$12.766         \$41.           Current portion of long-term debt Accounts payable         \$38.171         35.	050
OTHER ASSETS         29.598         30.00           TOTAL         \$1.921.936         \$1.755.00           LIABILITIES AND NET ASSETS           CURRENT LIABILITIES         \$12.766         \$41.00           Current portion of long-term debt Accounts payable         \$38.171         35.00	805
TOTAL \$1,921,936 \$1,755.  LIABILITIES AND NET ASSETS  CURRENT LIABILITIES  Current portion of long-term debt Accounts payable \$12,766 \$41.	675
LIABILITIES AND NET ASSETS  CURRENT LIABILITIES  Current portion of long-term debt Accounts payable \$ 12.766 \$ 41.  35.	143
CURRENT LIABILITIES Current portion of long-term debt Accounts payable \$ 12.766 \$ 41. 35.	300
Current portion of long-term debt         \$ 12.766         \$ 41.           Accounts payable         38.171         35.	
Accounts payable 38.171 35.	
Due to third-party payors 34.641 30.	882
Accrued salaries and wages 57.631 49.	843
	041 687
Other current habilities 74.328 70.	067
Total current habilities 275,794 285.	542
LONG-TERM DEBT — Net of current portion 604.620 584.	616
INTEREST RATE SWAPS 52.932 48.	067
PENSION AND OTHER LIABILITIES 404.321 234.	444
Total habilities <u>1.337.667</u> <u>1.152.</u>	669
COMMITMENTS AND CONTINGENCIES (Notes 4, 5, 8, 14, and 15)	
NET ASSETS	
Unrestricted Carilion Clinic and subsidiaries 555.141 576.	532
	481
Total unrestricted net assets 559,191 580.	013
	742
	<u>876</u>
Total net assets	<u>631</u>
TOTAL \$1.921.936 \$1.755.	300

See notes to consolidated financial statements

#### CONSOLIDATED STATEMENTS OF OPERATIONS FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013 (In thousands)

	2014	2013
UNRESTRICTED OPER ATING REVENUES AND GAINS		
Patient service revenue — net of contractual allowances and discounts	\$1,443,456	\$1,346,093
Provision for bad debts	(115.030)	(90,044)
Net patient service revenue	1.328.426	1.256.049
Other operating revenue	162,009	175,731
Net assets released from restrictions	2,725	2.299
Total unrestricted operating revenues and gains	1.493.160	1.434.079
OPER ATING EXPENSES		
Salaries and outside labor	726,209	683,634
Benefits	140,462	153.614
Supplies and other expenses	472,806 74,324	475,547 74,412
Depreciation Interest expense	24.672	26,552
incress expense		20,332
Total operating expenses	1.438.473	1.413.759
OPER ATING INCOME	54.687	20,320
NONOPER ATING INCOME		
Investment income	78,857	123,087
Other nonoperating loss	(16,893)	(423)
Total nonoperating income	61.964	122.664
EXCESS OF UNRESTRICTED REVENUES AND GAINS OVER EXPENSES		
FROM CONSOLIDATED OPER ATIONS	116,651	142,984
PENSION-RELATED CHANGES OTHER THAN NET PERIODIC PENSION COST	(137.304)	172,666
DISTRIBUTION TO STONEWALL JACKSON COMMUNITY HE ALTH FOUND ATION		
AND OTHER	(195)	(298)
NET ASSETS RELEASED FROM RESTRICTIONS FOR PURCHASES OF PROPERTY		
AND EQUIPMENT	26	219
(DECRE 4SE) INCRE ASE IN UNRESTRICTED NET ASSETS FROM CONSOLID ATED		
OPERATIONS	(20.822)	315.571
CHANGE IN UNRESTRICTED NET ASSETS ATTRIBUTABLE TO NONCONTROLLING		
INTERESTS	569	688
CHANGE IN UNRESTRICTED NET ASSETS ATTRIBUTABLE TO CARILION CLINIC		
AND SUBSIDIARIES	\$ (21.391)	\$ 314,883

See notes to consolidated financial statements

# CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013 (In thousands)

	2014	2013
UNRESTRICTED NET ASSETS		
Excess of unrestricted revenues and gains over expenses		
from consolidated operations	\$ 116,651	\$142,984
Pension-related changes other than net periodic pension cost	(137,304)	172,666
Distribution to Stonewall Jackson Community Health Foundation	(10 P)	(200)
and other	(195)	(298)
Net assets released from restrictions for purchases of	26	210
property and equipment	26	219
(Decrease) increase in unrestricted net assets	(20,822)	315,571
(		
TEMPORARILY RESTRICTED NET ASSETS		
Contributions	2.246	2,360
Investment income	3,077	2,014
Net assets released from restrictions for purchase of		
property and equipment	(26)	(219)
Net assets released from restrictions used for operations	(2.725)	(2,299)
Transfers to Bedford Memorial Hospital	(112)	
Increase in temporarily restricted net assets	2,460	1,856
(DECREASE) INCREASE IN NET ASSETS	(18,362)	317,427
NET ACCETC December of the	602 621	295 204
NET ASSETS — Beginning of year	602,631	285,204
NET ASSETS — End of year	\$ 584,269	\$602,631
•		

See notes to consolidated financial statements

#### CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013 (In thousands)

	2014	2013
	2017	2013
CASH FLOWS FROM OPERATING ACTIVITIES		
(Decrease) increase in net assets	\$ (18,362)	\$ 317,427
Adjustments to reconcile (decrease) increase in net assets to		
net cash provided by operating activities		
Depreciation	74,324	74,412
Deferred compensation	17,242	4,115
Provision for bad debts	115,030	90,044
Net realized and unrealized gains on investments		
and interest rate swaps	(46,016)	(111,085)
Equity in earnings and gain on sale of affiliates	(20,018)	(1.002)
Losses (gains) on sale of assets	297	(3,374)
Restricted contributions and restricted investment income	(5,323)	(4.374)
Pension-related changes other than net periodic pension cost	137,304	(172,666)
Funding in deficit of net periodic pension cost	1,085	12,615
Loss on extinguishment of debt	122	
Changes in		
Accounts receivable	(120,003)	(94,594)
Inventories, prepaid expenses, and other current assets	92	(3,611)
Other assets	(534)	(1.924)
Accounts payable and accrued expenses	12,459	4.013
Due to third-party payors	3,759	(3.326)
Other current liabilities	(2,961)	5,142
Other liabilities	12,423	(3,022)
Net cash provided by operating activities	160,920	108,790
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of property and equipment	(87,616)	(58,369)
Proceeds from sale of property and equipment	1,153	4.363
Purchases of investments and assets whose use is limited	(214,192)	(426,634)
Proceeds from sale of investments and assets whose use is limited	150,111	383,291
Net cash used in investing activities	_(150,544)	(97,349)

(Continued)

#### CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013 (In thousands)

	2014	2013
CASH FLOWS FROM FINANCING ACTIVITIES		
Restricted contributions and restricted investment income	\$ 5.323	\$ 4,374
Deferred financing costs	85	
Change in annuity obligation	50	48
Distribution to Stonewall Jackson Community Health Foundation		
and other	(195)	(298)
Proceeds from issuance of long-term debt	283,110	
Principal payments and retirements of long-term debt	(296,237)	(14,403)
Net cash used in financing activities	(7,864)	(10,279)
NET INCREASE IN CASH AND CASH EQUIVALENTS	2,512	1,162
CASH AND CASH EQUIVALENTS — Beginning of year	2,954	1,792
CASH AND CASH EQUIVALENTS — End of year	\$ 5,466	\$ 2,954

#### SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION

Cash paid for interest (net of amount capitalized) in 2014 and 2013 was \$26.416 and \$28.471, respectively

Noncash acquisitions of property and equipment in 2014 and 2013 totaled \$937 and \$666, respectively

See notes to consolidated financial statements

(Concluded)

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS AS OF AND FOR THE YEARS ENDED SEPTEMBER 30, 2014 AND 2013 (In thousands)

### 1. CORPORATE ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization — Carilion Clinic is the sole member of Carilion Medical Center (CMC) (t/a Carilion Roanoke Memorial Hospital and Carilion Roanoke Community Hospital). Carilion New River Valley Medical Center (CNRV). Carilion Franklin Memorial Hospital (CFMH). Carilion Giles Community Hospital (CGCH). Carilion Tazewell Community Hospital (CTCH). Carilion Clinic Properties. LLC (CCP). Carilion Clinic Foundation (CF), and Carilion Services. Inc (CSI) (collectively, "Carilion")

Carilion has an 80% interest in Carilion Stonewall Jackson Hospital (CSJH), with the noncontrolling interest remaining with Stonewall Jackson Community Health Foundation

The accounts of CMC, CNRV, CFMH, CGCH, CSJH, and CCP are collectively referred to as the Obligated Group as a result of the Master Trust Indenture executed by and among the members of the Obligated Group in connection with the issuance of certain long-term debt obligations

Carilion and Centra Health ("Centra") had a joint ownership agreement with Bedford Memorial Hospital (BMH) under which Carilion and Centra each had a 50% equity interest in BMH (see Note 6). As of June 30, 2014 Carilion sold their interest in BMH to Centra and ended the joint ownership agreement. When Centra acquired full ownership of BMH, BMH withdrew as a member of the Obligated Group. At that time, Carilion Clinic and the remaining members of the Obligated Group entered into a Debt. Service and Guaranty. Agreement with BMH, guaranteed by Centra, to provide for the payment of debt service on the portions of the Series 2005C Bonds and the Series 2012 Bonds that were previously allocated to BMH (Note 8).

Carilion and the entities for which it serves as sole member are not-for-profit, nonstock membership corporations exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC) CSI is the sole stockholder of Blue Ridge Indemnity Company, LLC (BRIC), Carilion Clinic Medicare Resources, LLC (CCMR), and CHS, Inc. (CHSI), a holding company for taxable subsidiaries

CCMR is a health maintenance organization for residents of southwest Virginia that began offering Medicare Advantage health plans as of October 1, 2009 and a Medicaid managed care health plan beginning January 1, 2012 Effective January 1, 2014, CCMR no longer offered the Medicare Advantage health plans and effective November 30, 2014, CCMR will no longer offer the Medicaid managed care health plan

Presentation of Consolidated Financial Statements — The consolidated financial statements of Carilion have been prepared under the accrual basis in accordance with accounting principles generally accepted in the United States of America (U S GAAP) as set forth in the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC)

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of Carilion and changes therein are classified and reported as follows.

Unrestricted Net Assets — Net assets that are not subject to donor-imposed stipulations

Temporarily Restricted Net Assets — Temporarily restricted net assets are those whose use has been limited by donors to a specific time period or purpose Temporarily restricted net assets held by Carilion as of September 30, 2014 and 2013, were restricted primarily for indigent care, clinical research, trauma operations, and neonatal and pediatric care

Permanently Restricted Net Assets — Permanently restricted net assets have been restricted by donors to be maintained by Carilion in perpetuity Permanently restricted net assets held by Carilion as of September 30, 2014 and 2013, were restricted primarily for neonatal and pediatric care

In the accompanying consolidated statements of operations, all revenues have been reported as increases in unrestricted net assets, unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions. Cash and noncash contributions are recorded at fair value when made with the exception of unconditional promises, which are recognized on the date the promise is made.

The consolidated statements of operations include excess of unrestricted revenues and gains over expenses. Changes in unrestricted net assets that are excluded from excess of unrestricted revenues and gains over expenses, include net assets released from restrictions for purchase of property and equipment, pension-related changes other than net periodic pension costs, and distributions to noncontrolling interests

**Consolidation** — The consolidated financial statements include all subsidiaries for which Carilion has a controlling financial interest. All significant intercompany accounts and transactions have been eliminated in consolidation.

Patient Service Revenue — Carilion recognizes patient service revenue associated with services provided to patients who have third-party payor coverage on the basis of contractual rates for the services rendered. Carilion has agreements with third-party payors that provide for payments to Carilion at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per-diem payments. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

For uninsured patients that do not qualify for charity care. Carilion recognizes revenue on the basis of its standard rates for services provided (or on the basis of discounted rates, if negotiated or provided by policy) On the basis of historical experience, a significant portion of Carilion's uninsured patients will be unable or unwilling to pay for the services provided. Thus, Carilion records a significant provision for bad debts related to uninsured patients in the period the services are provided.

Allowance for Doubtful Accounts — Accounts receivable are reduced by an allowance for amounts that could become uncollectible in the future Carilion estimates the allowance for doubtful accounts by reserving a percentage of all self-pay accounts receivable by aging category, based on collection history.

adjusted for expected recoveries and, if present, anticipated changes in trends. Carilion collects substantially all of its third-party insured receivables, which include receivables from governmental agencies.

Carilion's allowance for doubtful accounts increased as a percentage of patient accounts receivable (net of contractuals) from September 30, 2013 (37%), to 2014 (42%). The increase in the balance was largely the result of a 16% increase in accounts receivable due from patients in 2014 as compared to 2013.

**Premium Revenues and Claims Expense** — Premiums for Medicare Advantage and Medicaid managed care health plans are recognized as other operating revenue over the contract period (see Note 10) Claims expense is recognized as incurred and is reported within supplies and other expenses CCMR incurred claims expense of \$53,719 and \$74,414 for the years ended September 30, 2014 and 2013, respectively

Electronic Health Records (EHR) Incentives — The American Recovery and Reinvestment Act of 2009 established incentive payments under the Medicare and Medicaid programs for certain professionals and hospitals that meaningfully use certified EHR technology. The EHR incentive payments to hospitals include a base amount, plus a discharge-related portion, which is calculated by the Centers for Medicare and Medicaid Services based on the hospital's most recently filed cost report and are subject to adjustment upon settlement of the cost report for the hospital's fiscal year that begins after the beginning of the payment year. A hospital may receive incentive payments for up to four years, provided that it successfully demonstrates meaningful use for each applicable EHR reporting period. Carilion recognizes revenue for EHR incentive payments in the period in which it is reasonably assured that it will comply with the applicable EHR meaningful use requirements. EHR incentive revenues are recognized ratably over the applicable meaningful use reporting period and are included in other operating revenue in the consolidated statements of operations. Carilion recognized EHR incentive revenues of \$5.713 and \$10.885 for the years ended September 30, 2014 and 2013, respectively. Carilion's attestations regarding the meaningful use of EHR technology are subject to audit by the federal government or its designee.

Charity Care — Carilion provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than established rates. Because Carilion does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue or included in patient accounts receivable. Carilion estimates the direct and indirect costs to provide charity care using a calculated ratio of costs to gross charges for each facility.

Cash and Cash Equivalents — Cash and cash equivalents consist primarily of demand deposits, temporary investments in bank repurchase agreements, certificates of deposit, and overnight master notes with banks. Carilion considers all highly liquid investments with an original maturity of three months or less at the date of purchase to be cash equivalents.

Carilion's cash deposits are held at local and regional banks. Carilion had short-term investments of approximately \$14,371 and \$3,834 at September 30, 2014 and 2013, respectively, at a regional bank, which are included in the system-wide investment pool (see Note 4) and, therefore, are classified as noncurrent assets

**Inventories** — Inventories are stated at the lower of cost (first-in, first-out) or market

Investments and Assets Whose Use Is Limited — Carilion combines its investments, including investments and assets whose use is limited, in a system-wide investment pool. Assets whose use is limited primarily includes assets designated by the board of directors (the "Board") for future capital improvements, over which the Board retains control and may, at its discretion, subsequently use for other purposes

Carilion's investments and assets whose use is limited, excluding alternative investments, are classified as trading securities and measured at fair value in the consolidated balance sheets with the related interest and dividends and realized and unrealized holding gains and losses reported in investment income in the consolidated statements of operations, unless their use is temporarily or permanently restricted by explicit donor stipulations or by law. Management determined that the trading security category is appropriate based on Carilion's investment strategy and policies. Investment managers may execute individual purchases and sales of investments without prior approval from Carilion, as long as they comply with Carilion's investment strategy and policies.

Alternative investments, which are not readily marketable and are less liquid compared to Carilion's other investments, include hedge funds, limited partnerships, limited liability corporations, and offshore investment funds, and represent 42% and 36% of total investments and assets whose use is limited as of September 30, 2014 and 2013, respectively (see Notes 4 and 16). These instruments may contain elements of both credit and market risk. Such risks could include, but are not limited to, limited liquidity, absence of oversight, dependence upon key individuals, emphasis on speculative investments (both interest rate swaps and nonmarketable investments), and nondisclosure of portfolio composition. Investments of the limited partnerships include certain types of financial instruments, including, among others, futures and forward contracts, options, and securities sold not yet purchased, intended to hedge against changes in the market value of investments. These financial instruments, which involve varying degrees of off-balance-sheet risk for the limited partnerships, limited liability corporations, and offshore investment funds, may result in a loss due to changes in the market (market risk)

Carilion has elected the fair value option to account for its alternative investments. U.S. GAAP permits, as a practical expedient, a reporting entity to measure the fair value of certain investments without readily determinable fair values by using the reported net asset value (NAV) per share of the investment without further adjustment if the investment is in an entity that meets the description of an investment company whose underlying investments are measured at fair value as set forth in the ASC. Accordingly. Carilion generally estimates the fair value of its alternative investments using the NAV per share reported by the respective fund managers or the general partners, and other sources of information.

Management, with the assistance of a third-party investment consultant, where appropriate, evaluates the valuations provided by external fund managers or general partners for appropriateness through review of the most recently available annual audited financial statements and unaudited interim reporting for the fund, review of the methodologies used to determine fair value, and comparisons of fund performance to market benchmarks

The estimated fair value of certain alternative investments, such as private equity interests, is based on valuations performed prior to the balance sheet date by the external investment managers and adjusted for cash receipts, cash disbursements, and securities distributions through September 30. Because alternative investments are not readily marketable, their estimated fair value is subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for such investments existed. Such differences could be material

Equity Method Investments — The equity method of accounting is used for investments in entities for which Carilion has the ability to exercise significant influence over the operating and financial policies of the investee, but does not have a controlling financial interest via majority voting rights, sole corporate membership, or by other means. The carrying value of equity method investments is adjusted for Carilion's proportionate share of changes in net assets of the investee, with adjustments as applicable for intraentity profit and losses, amortization of basis differences, investee capital transactions, and the effect of investee cumulative preferred stock.

Carilion's proportionate share of the earnings of equity method investees is reported in investment income in the consolidated statements of operations. Carilion's proportionate share of the investee's extraordinary items, changes in accounting principle, and pension-related changes other than net periodic pension cost are recognized within the corresponding line item in Carilion's consolidated statements of operations and statements of changes in net assets (as applicable)

Equity method investments are initially measured at cost. Carilion evaluates the carrying value of equity method investments for other-than-temporary impairment. If the equity method investment is determined to be other-than-temporarily impaired, an impairment charge would be recognized for the amount by which the carrying amount exceeds fair value.

Property and Equipment — Property and equipment are stated at cost, less accumulated depreciation Donated property and equipment are recorded at fair value at the date of donation. Depreciation is computed on the straight-line method over the estimated useful lives of the depreciable assets, except for leasehold improvements, which are amortized over the shorter of the expected useful life of the improvement or the term of the related lease. The estimated useful life of buildings is 39 years. The estimated useful life of fixed equipment is 10 to 20 years. The estimated useful life of movable equipment is 3 to 15 years.

Long-lived assets are reviewed for impairment whenever events or circumstances indicate that their carrying amount may not be recoverable. The recoverability of long-lived assets is evaluated by comparing the carrying amount to the estimated undiscounted cash flows. If the carrying amount exceeds the estimated undiscounted cash flows, an impairment charge would be recognized for the amount by which the carrying amount exceeds the fair value of the long-lived asset. Management determined there was no impairment of long-lived assets as of or during the years ended September 30, 2014 and 2013.

**Interest Costs** — Interest costs incurred on borrowed funds, net of interest income earned on the unexpended bond proceeds during the period of construction of capital assets, are capitalized as a component of the costs of acquiring those assets. Such amounts were not material to the consolidated financial statements as of and for the years ended September 30, 2014 and 2013

**Bond Issue Costs and Original Issue Bond Premium and Discount** — Unamortized bond issue costs of \$6,729 and \$6,862 at September 30, 2014 and 2013, respectively, are included in other assets in the accompanying consolidated balance sheets. Unamortized original issue premiums and discounts are netted against long-term indebtedness in the accompanying consolidated balance sheets. Bond issue costs, original issue premiums, and original issue discounts are amortized over the period the obligation is outstanding.

**Derivative Instruments** — Carilion uses interest rate swap instruments to manage its exposure to movements in interest rates. Interest rate swaps are contractual agreements between two parties for the exchange of interest payments on a notional principal amount at agreed-upon fixed or floating rates for defined periods. Interest rate swaps are measured at fair value in the accompanying consolidated balance

sheets, with the change in fair value included in investment income in the accompanying consolidated statements of operations. Carilion does not enter into derivative financial instruments for trading purposes.

**Income Taxes** — The Internal Revenue Service has determined that Carilion Clinic, the members of the Obligated Group, CTCH, CF, and CSI qualify under Section 501(c)(3) of the IRC and are, therefore, not generally subject to income taxes under present tax laws CCMR and CHSI and its subsidiaries are taxable corporations

Carilion recognizes a tax liability or asset for the estimated taxes payable or refundable on tax returns for current and prior years. Deferred tax assets and liabilities are recognized for the estimated future tax effects attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases and operating loss and tax credit carry forwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. A tax benefit from an uncertain tax position is recognized when it is more likely than not that the position will be sustained upon examination, including resolutions of any related appeals or litigation processes, based on the technical merits. Uncertain tax positions may include the characterization of income, such as a characterization of income as passive, a decision to exclude reporting taxable income in a tax return, or a decision to classify a transaction, entity, or other position in a tax return as tax exempt.

Carilion had no material unrecognized tax benefits and no adjustments to its consolidated financial statements were required as of and for the years ended September 30, 2014 and 2013. Carilion does not expect that unrecognized tax benefits will materially increase within the next 12 months.

Interest and penalties related to uncertain tax positions, if any, would be reported in the consolidated financial statements as income tax expense. Fiscal years from 2011 through 2013 are subject to examination by the federal and state taxing authorities. There are no income tax examinations currently in process.

Use of Estimates — The preparation of financial statements in conformity with U S GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities. the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant estimates and assumptions are used for, but not limited to, recognition of net patient service revenue, valuation of accounts receivable, including contractual allowances and provisions for doubtful accounts, liabilities for losses and expenses related to employee health care and professional and general liability risks, valuation of pension plan liabilities, valuation of investments and interest rate swap instruments, depreciation of property and equipment, and estimated third-party settlements. Future events and their effects cannot be predicted with certainty, accordingly, management's accounting estimates require the exercise of judgment. The accounting estimates used in the preparation of the accompanying consolidated financial statements will change as new events occur, as more experience is acquired, as additional information is obtained, and as the operating environment changes. Management regularly evaluates the accounting policies and estimates it uses. In general, management relies on historical experience and on other assumptions believed to be reasonable under the circumstances and may employ outside experts to assist in the evaluation, as considered necessary. Although management believes all adjustments considered necessary for fair presentation have been included, actual results may vary from those estimates

**Subsequent Events** — Carilion has evaluated subsequent events from the end of the most recent fiscal year through January 27, 2015, the date of issuance of the consolidated financial statements

Recently Issued Accounting Guidance — In February 2013, the FASB issued ASU No 2013-04, Liabilities (Topic 405) Obligations Resulting from Joint and Several Liability Arrangements for Which the Total Amount of the Obligation Is Fixed at the Reporting Date ("ASU 2013-04") ASU 2013-04 provides guidance for the recognition, measurement, and disclosure of obligations resulting from joint and several liability arrangements for which the total amount of the obligation within the scope of this guidance is fixed at the reporting date ASU 2013-04 requires entities to measure these obligations as the sum of the amount the reporting entity agreed to pay on the basis of its arrangement among its co-obligors and any additional amount the reporting entity expects to pay on behalf of its co-obligors ASU 2013-04 is effective for fiscal years ending after December 15, 2014 Carilion is currently evaluating the impact on its consolidated financial statements from the adoption of this guidance

In April 2014, the FASB issued ASU No 2014-08, *Presentation of Financial Statements (Topic 205) and Property, Plant, and Equipment (Topic 360) Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity ("ASU 2014-08") ASU 2014-08 changes the requirements for reporting discontinued operations, such that a disposal of a component of an entity or a group of components of an entity is required to be reported in discontinued operations, if the disposal represents a strategic shift that has, or will have, a major effect on an entity's operations and financial results ASU 2014-08 requires an entity to present, for each comparative period, the assets and liabilities of a disposal group that includes a discontinued operation separately in the asset and liability sections, respectively, of the statement of financial position, as well as additional disclosures about discontinued operations. Additionally, ASU 2014-08 requires disclosures about a disposal of an individually significant component of an entity that does not qualify for discontinued operations presentation in the financial statements and expands the disclosures about an entity's significant continuing involvement with a discontinued operation. ASU 2014-08 is effective for fiscal years beginning after December 15, 2014. Carilion is currently evaluating the impact on its consolidated financial statements from the adoption of this guidance.* 

In May 2014, the FASB issued ASU No 2014-09, Revenue from Contracts with Customers (Topic 606) ("ASU 2014-09") ASU 2014-09 affects any entity that either enters into contracts with customers to transfer goods or services or enters into contracts for the transfer of nonfinancial assets unless those contracts are within the scope of other standards. The core principle of the guidance in ASU 2014-09 is that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2014-09 is effective for fiscal years beginning after December 15, 2016. Carilion is currently evaluating the impact on its consolidated financial statements from the adoption of this guidance.

In August 2014, the FASB issued ASU No 2014-15, *Presentation of Financial Statements – Going Concern (Subtopic 205-40) Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern* ("ASU 2014-15") ASU 2014-15 provides guidance on management's responsibility in evaluating whether there is substantial doubt about the reporting entity's ability to continue as a going concern and about related footnote disclosures. For each reporting period, management will be required to evaluate whether there are conditions or events that raise substantial doubt about the reporting entity's ability to continue as a going concern within one year from the date the financial statements are issued ASU 2014-15 is effective for fiscal years ending after December 15, 2016. Carilion is currently evaluating the impact on its consolidated financial statements from the adoption of this guidance.

#### 2. CHARITY CARE AND COMMUNITY SERVICES

Carilion is committed to providing quality health care to all, regardless of ability to pay. Under Carilion's charity care policy, patients meeting certain criteria receive care without charge or at a significant discount. The estimated cost of providing charity care to patients was \$58,616 and \$67,816 for 2014 and 2013, respectively.

Also, management believes that a portion of the provision for bad debts relating to patient service revenue represents amounts due from patients who would otherwise qualify for charity benefits, but do not respond to attempts to obtain the necessary financial information. The cost of providing these services is not included in the charity care amounts disclosed above.

To support its mission to improve the health of the communities it serves. Carilion continues to work with key partners in its service area to respond to the findings of the Carilion-led Roanoke Community Health Needs Assessment (the "Assessment") The Assessment was designed to examine the needs of the community and to identify appropriate solutions to these needs. The Assessment findings focused on three priority areas. (1) access to services. (2) coordination of care, and (3) wellness. Working with community partners, these priorities were used to identify goals and strategies that will help improve the health for residents of communities served by Carilion. Carilion assisted and is participating with similar assessments in communities it serves outside of the Roanoke Valley.

On an ongoing basis. Carilion operates emergency rooms open 24 hours per day, seven days a week, sponsors community health screenings and educational classes, and promotes health and provides preventive care through partnerships with schools, community centers, and medical clinics in underserved areas. Carilion also provides facilities and subsidizes operations to train medical personnel through support of the Jefferson College of Health Sciences and the Virginia Tech Carilion School of Medicine.

#### 3. NET PATIENT SERVICE REVENUE

Carilion has agreements with third-party payors that provide for payments to Carilion at amounts different from its established rates. A summary of the payment arrangements with major third-party payors is as follows.

Medicare — Inpatient acute care services and exempt rehabilitation services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge for all hospitals, except CGCH and CSJH, which are reimbursed based on reasonable cost. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. When the estimated cost of treatment for certain patients is higher than the average. Carilion receives additional "outlier" payments. Inpatient nonacute services and defined medical education costs related to Medicare beneficiaries are paid based on a cost reimbursement methodology. Certain outpatient service costs related to Medicare beneficiaries are paid based on a cost reimbursement methodology, subject to certain limitations. Pursuant to federal legislation, the Medicare program makes payments for outpatient services on a prospective basis for certain hospitals of Carilion. This payment system classifies outpatient procedures into predetermined groups. Ambulatory, Payment Classifications (APCs), with each APC having a predetermined payment amount. Capital costs are paid on a prospective basis based on a predetermined rate per discharge. Carilion is paid for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports and audits thereof by the Medicare fiscal intermediary. The Medicare fiscal intermediary has audited and final settled the

Medicare cost reports for CMC through September 30, 2008, for CNRV and CFMH through September 30, 2009, for CTCH through September 30, 2011, and for CGCH and CSJH through September 30, 2012. However, cost reports are subject to reopening for three years from the date of final settlement.

Medicaid — Inpatient acute care services rendered to Medicaid program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Through December 31, 2013 outpatient services and certain other costs were reimbursed based on a percentage of reasonable cost. Effective January 1, 2014 outpatient costs are reimbursed on a blended rate, transitioned over four years, of outpatient costs and Enhanced Ambulatory. Patient Groups (EAPGs). EAPGs are an outpatient visit classification system which places patients and services into clinically coherent groups. Carilion is reimbursed at a tentative rate with final settlement determined after submission of annual cost reports and audits thereof by Medicaid. All hospitals. Medicaid cost reports have been final settled through. September 30, 2013.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates could change by a material amount in the near term. The effect of settlement adjustments was not material to the consolidated statements of operations for the years ended September 30, 2014 and 2013.

Anthem — Services rendered to Anthem subscribers are paid at prospectively determined rates. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors.

Carilion also has agreements with Medicare. Medicaid, and Anthem to provide physician services, which are primarily reimbursed based on established fee schedules and/or predetermined percentages of covered charges, within certain limitations, and are not subject to retroactive adjustment

In addition, Carilion has entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, preferred provider organizations, and other third-party payors. The basis for payment to Carilion under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined rates.

Net patient service revenue for the years ended September 30, 2014 and 2013, is summarized as follows

	2014	2013
Third-party payors Self pay	\$1,324,519 118,937	\$1,251,601 94,492
Patient service revenue — net of contractual allowances and discounts	1,443,456	1,346,093
Provision for bad debts	(115.030)	(90,044)
Net patient service revenue	\$1,328,426	\$1,256,049

#### 4. INVESTMENTS AND ASSETS WHOSE USE IS LIMITED

Carilion combines its investments in a system-wide investment pool, which includes investments and assets whose use is limited BMH's investments totaling \$5.651 and assets whose use is limited totaling \$11,144 as of September 30, 2013, are also included in the investment pool. The carrying values of the components of the system-wide investment pool at September 30, 2014 and 2013, are summarized as follows.

	2014	2013
Investments Assets whose use is limited	\$ 162.415 889.309	\$113,279 807,949
	\$1,051,724	\$921,228

The assets in the system-wide investment pool at September 30, 2014 and 2013, are summarized as follows

		2014	2013
Short-term money market investments	\$	14,371	\$ 3,834
Domestic common stocks		54,533	78,966
Mutual funds			
Fixed income		184,981	149,133
Global equity		69,598	59,065
Multi-strategy		37,556	116,057
International equity		142,651	112,963
Alternative investments (Note 1)			
Core hedge funds		232,603	130,135
Low volatility hedge funds		6,975	9,381
Real estate limited partnerships		105,756	95,395
Inflation sensitive funds		34,155	28,794
Macro trading funds		28,174	23,249
Private equity limited partnerships and limited liability			
corporations	_	34,667	35,771
Total investment pool		946,020	842,743
Less amounts held for BMH	_		(16,795)
Total investment pool — net of amounts held for BMH		946,020	825,948
Assets whose use is limited under interest rate swap agreements		8,589	268
Assets held by BRIC		30,132	33,984
Assets whose use is limited under deferred compensation			
arrangements		54,475	37,233
Assets on deposit with regulatory authorities		2,000	2,000
Assets held by CCMR	_	10,508	5,000
Investments and assets whose use is limited	<u>\$ 1</u>	1,051,724	\$904,433

At September 30, 2014, Carilion was committed to invest an additional \$23,024 in limited partnership funds at an unspecified future date. There were no other unfunded investment commitments at September 30, 2014.

The fair values of Carilion's assets whose use is limited at September 30, 2014 and 2013, are summarized as follows

	2014	2013
Assets whose use is limited under board designations	\$ 794,113	\$723,320
Assets whose use is limited under interest rate swap agreements	8,589	268
Assets whose use is limited for BRIC	30,132	33,984
Assets whose use is limited under deferred compensation		
arrangements	54,475	37,233
CCMR assets on deposit with regulatory authorities	2,000	2,000
Assets whose use is limited	\$889,309	\$ 796,805

Investment income for the years ended September 30, 2014 and 2013, is summarized as follows

	2014	2013
Dividends and interest	\$ 14,012	\$ 11,000
Net realized gains on investments	42,828	9,680
Net change in unrealized gains in investments	13,163	61,403
Equity in earnings and gain on sale of affiliates	20,018	1,002
Net realized and unrealized (losses) gains on interest rate swaps	(11,164)	40,002
Investment income	\$ 78,857	\$123,087

#### 5. PROPERTY AND EQUIPMENT — NET

Property and equipment — net at September 30, 2014 and 2013, consists of the following

	2014	2013
Land and improvements Buildings and fixed equipment Movable equipment	\$ 41.503 931.886 745.972	\$ 40,936 913,664 780,210
	1.719.361	1,734,810
Less accumulated depreciation and amortization	(1.139.138) 580.223	(1,152,956) 581,854
Construction in progress	19,280	6.821
Property and equipment — net	\$ 599,503	\$ 588,675

Depreciation expense totaled \$74,324 and \$74,412 for the years ended September 30, 2014 and 2013, respectively

Unexpended contractual commitments for projects under construction at September 30, 2014 and 2013, approximated \$0 and \$2,599, respectively

#### 6. EQUITY INVESTMENTS IN AFFILIATES

As described in Note 1, Carilion had a 50% interest in BMH under a joint ownership agreement with Centra that was accounted for under the equity method. Carilion's investment in BMH was \$7,870 at September 30, 2013, and is included in other assets in the accompanying consolidated balance sheet. On June 30, 2014, Carilion sold its 50% equity interest in BMH to Centra and recognized a related gain of \$5,209, which is included in investment income in the accompanying consolidated statement of operations for the year ended September 30, 2014.

At September 30, 2014 and 2013, Carilion owned approximately 14 9% and 15 5%, respectively, of the common stock of Luna Innovations. Inc ("Luna"), which is accounted for under the equity method, as well as certain other interests in convertible preferred stock and warrants. Carilion's equity method investment in Luna was reduced to zero through equity method losses during fiscal year 2009. Carilion has not recorded an asset for any of its interests in Luna at September 30, 2014 and 2013, due to Luna's continued operating and cash flow losses.

As of September 30, 2013, Carilion owned 90 3% of the common units outstanding of Laboratory Group Holding, LLC (LGH) The remaining equity interests in LGH included preferred units held primarily by a private equity investor. Both the common units and the preferred units were nonvoting. Carilion's investment in LGH was accounted for under the equity method as it had the ability to exercise significant influence over the entity through its right to appoint three of nine members of LGH's board of managers, but did not have a controlling financial interest. The carrying amount of Carilion's investment in LGH was reduced to zero through equity method losses in fiscal year 2011. In May 2014, Carilion divested itself of the common units it held in LGH. Carilion recognized a \$14,000 gain on the sale of its common units, which is included in investment income in the accompanying consolidated statement of operations for the year ended September 30, 2014.

#### 7. NET ASSETS

A summary of changes in consolidated unrestricted net assets attributable to Carilion Clinic and subsidiaries and to the noncontrolling interest for the year ended September 30, 2014, is as follows

	Total	Carilion Clinic and Subsidiaries	Noncontrolling Interests
Balance — beginning of vear	\$ 580,013	\$ 576,532	\$3,481
Excess of unrestricted revenues and gains over expenses	116.651	115.984	667
Pension-related changes other than net periodic pension cost	(137.401)	(137,401)	
Pension-related changes other than net periodic pension cost			
related to noncontrolling interest	97		97
Distribution to Stonewall Jackson Community Health			
Foundation and other	(195)		(195)
Net assets released from restrictions for purchases of			
property and equipment	26	26	
Balance — end of vear	\$ 559,191	\$ 555,141	\$4,050

A summary of changes in consolidated unrestricted net assets attributable to Carilion Clinic and subsidiaries and to the noncontrolling interest for the year ended September 30, 2013, is as follows

	Total	Carilion Clinic and Subsidiaries	Noncontrolling Interests
Balance — beginning of vear	\$264,442	\$261,649	\$2.793
Excess of unrestricted revenues and gains over expenses	142.984	142,021	963
Pension-related changes other than net periodic pension cost	172.643	172,643	
Pension-related changes other than net periodic pension cost			
related to noncontrolling interest	23		23
Distribution to Stonewall Jackson Community Health			
Foundation and other	(298)		(298)
Net assets released from restrictions for purchases of			
property and equipment	219	219	
Balance — end of vear	\$580,013	\$576.532	\$3,481

### 8. LONG-TERM DEBT

Long-term debt at September 30, 2014 and 2013, consists of the following

	2014	2013
Hospital Revenue Bonds — Series 2012 — Serial Bonds, 3 0% to 5 0%		
fixed rate interest, maturing from 2015 to 2030	\$ 73,475	\$ 75.578
Hospital Revenue Bonds — Series 2010 — Term Bonds, 5 0% fixed		
rate interest, maturing from 2021 to 2033	95,740	95.740
Hospital Revenue Bonds — Series 2008A — Variable Rate		
Bonds, variable rate interest		
( 16% at September 30, 2014), maturing from 2027 to 2042	50,000	50,000
Hospital Revenue Bonds — Series 2008B — Variable Rate		
Bonds, variable rate interest		
( 16% at September 30, 2014), maturing from 2027 to 2042	110,000	110,000
Hospital Revenue Bonds — Series 2005A — Variable Rate		
Bonds, variable rate interest	100 110	100 110
(16% at September 30, 2014), maturing from 2028 to 2036	123,110	123,110
Hospital Revenue Bonds — Series 2005B — Serial Bonds, 3 0% to	21.050	21.705
5 0% fixed rate interest, maturing from 2015 to 2020	21,950	24.705
Hospital Revenue Bonds — Series 2005B — Term Bonds, 4 375% to	65.210	65.210
5 0% fixed rate interest, maturing from 2026 to 2038  Hospital Revenue Bonds — Series 2005C — Serial Bonds, 5 0%	65.310	65.310
fixed rate interest, maturing from 2015 to 2020	16,530	18,201
Hospital Revenue Bonds — Series 2005C — Term Bonds, 4 0% to	10,550	16,201
5 0% fixed rate interest, maturing from 2024 to 2027	28,240	26,039
Other long-term debt	17,103	19,619
omer rong term deet		
	601.458	608,302
Unamortized bond premium	15,928	17,751
Scheduled payments due within one year	(12,766)	(13,126)
Additional current portion of Series 2008A and B Bonds	` '	(16,000)
Additional current portion of Series 2005A Bonds		(12.311)
Long-term debt — net of current portion	\$604.620	\$ 584.616

Each member of the Obligated Group is jointly and severally liable for the repayment of the principal and interest as they become due on the Hospital Revenue Bonds (collectively, the "Bonds"), including \$3,740 of the Series 2005C Bonds and \$2,982 of the Series 2012 Bonds that were previously allocated to BMH and, thus, were not included in Carilion's consolidated balance sheet as of September 30, 2013

As described in Note 1, BMH withdrew from the Obligated Group on June 30, 2014. At that time, Carilion and the remaining members of the Obligated Group entered into a Debt Service and Guaranty Agreement with BMH, guaranteed by Centra, to provide for the payments to Carilion for the debt service on the portions of the Series 2005C Bonds and the Series 2012 Bonds that were previously allocated to BMH. Accordingly, Carilion has recorded debt of \$6,233 for the portions of the Series 2005C and 2012 Bonds that were previously allocated to BMH and a corresponding receivable due from BMH of \$494 in accounts receivable and \$5,739 in other assets on the accompanying consolidated balance sheet as of September 30, 2014.

The Bonds are governed by a Master Trust Indenture (the "Indenture"), as amended and restated, by and among the members of the Obligated Group and U S Bank (the "Master Trustee") The repayment of principal and interest on the Series 2005A, B, and C Bonds is guaranteed by a municipal bond insurance policy

The Bonds are collateralized by a pledge of revenues of the Obligated Group, and the Master Trustee holds a security interest in the gross receipts of the Obligated Group. During 2010, a deed of trust was established for the benefit of the Master Trustee to secure all current and future obligations issued under the Indenture with substantially all land, buildings, and fixtures of CMC. The deed of trust is supported by \$45,000 of title insurance acquired by CMC. In addition, CNRV has pledged that it will not create, or permit to exist, a lien against its land, buildings, and fixtures.

At September 30, 2013, the Series 2008A and 2008B Bonds and Series 2005A Bonds were variable rate demand obligations that were remarketed daily. Accordingly, Carilion included \$16,000 of the Series 2008A and 2008B Bonds and \$12,311 of the Series 2005A Bonds within the current portion of long-term debt as of September 30, 2013, to reflect the principal that would be payable during fiscal year 2014 under the related standby bond purchase agreements and letters of credit if the bonds were tendered for purchase as of the balance sheet date and not remarketed

In March 2014, the Obligated Group tendered the Series 2008A and 2008B Bonds, terminated the related letters of credit and standby bond purchase agreements, and entered into direct purchase agreements with two financial institutions for those bonds in the aggregate principal amount of \$50,000 and \$110,000, respectively. During the term of the direct purchase agreements, the bonds bear interest at 67% of 1 month LIBOR and are not puttable. The direct purchase agreements expire in March 2017.

In April 2014, the Obligated Group tendered the Series 2005A Bonds, terminated the related letter of credit and standby bond purchase agreement, and entered into a direct purchase agreement with a financial institution for those bonds in the aggregate principal amount of \$123,110 During the term of the direct purchase agreement, the bonds bear interest at 67% of 1 month LIBOR and are not puttable. The direct purchase agreement expires in April 2017

Carilion intends to renew or replace the direct purchase agreements for the Series 2008A, 2008B, and 2005A bonds on or before their expiration. In the event the agreements are not renewed or replaced, the debt will become due at that time

The aggregate principal maturities of long-term debt, including amounts due upon expiration of the direct purchase agreements in fiscal year 2017, are as follows

Years Ending September 30	
2015	\$ 12.766
2016	13,360
2017	297.066
2018	14,214
2019	14,341
Thereafter	249,711
	\$601,458

Sinking Fund Requirements — The Series 2012 Bonds are subject to mandatory annual sinking fund requirements through 2030 in varying amounts ranging from \$1,325 to \$8,705. The Series 2010 Bonds are subject to mandatory annual sinking fund requirements beginning in 2021 through 2033 in varying amounts ranging from \$5,025 to \$13,435. The Series 2008A and 2008B Bonds are subject to mandatory annual sinking fund requirements beginning in 2027 through 2042 in varying amounts ranging from \$425 to \$32,870. The Series 2005A, B, and C Bonds are subject to mandatory annual sinking fund requirements through 2038 in varying amounts ranging from \$2,570 to \$22,355.

**Debt Service Reserve Fund** — The Obligated Group is required to maintain with the Master Trustee a debt service reserve fund to secure all obligations under the Indenture in the event that (a) the Obligated Group's days' cash on hand falls below 120 days at any semiannual test date or (b) the Obligated Group's long-term debt service coverage ratio is below 1.40 for fiscal year 2013 and thereafter. The debt service reserve fund amount, if required, would be equal to the maximum annual debt service for the obligations then outstanding under the Indenture and must be deposited within 90 days of the applicable test date or constitute an event of default under the Indenture, unless such requirement is waived by the bond insurers.

**Debt Covenants** — The Obligated Group is subject to certain covenants under the Indenture, the municipal bond insurance policies, and the direct purchase agreements that, among other covenants, place restrictions on the members of the Obligated Group relative to operating ratios, the incurrence of additional indebtedness, and limitations on transfers of cash and investments from the Obligated Group. The Indenture requires that the Obligated Group, among other covenants, maintain a debt-to-capitalization ratio of not more than 65% for fiscal year 2013 and thereafter. The Obligated Group has maintained compliance with these covenants as of and during the years ended September 30, 2014 and 2013.

Interest Rate Swap Agreements — At September 30, 2014 and 2013. Carilion had interest rate swap agreements with financial institutions to hedge a portion of the interest rate risk related to certain Hospital Revenue Bonds. Under the terms of the interest rate swap agreements in place at September 30, 2014. Carilion receives and pays interest based on the following.

Current Notional Amount (in thousands)	Hedged Bonds	Maturity Date	Type of Derivative	Pay Rate	Receive Rate	Collateral Posting Threshold
\$62,500	2005A	2036	Fixed payor	3 43° o	67% 1m LIBOR(1)	
62,500	2005 A	2036	Fixed payor	3 43%	67% 1m LIBOR(1)	
62,500	2008 A B	2042	Fixed payor	3 29%	67% 1m LIBOR(1)	10,000
62,500	2008 A B	2042	Fixed payor	3 29%	67% 1m LIBOR(1)	10,000
68,181	2005B-C, 2010	2038	Basis swap	SIFM A Municipal Swap Index (3)	67° o 3m LIBOR + 0 57° o (2)	
92,783	2005B-C, 2010	2038	Basis swap	SIFM A Municipal Swap Index (3)	67° o 3m LIBOR + 0 62° o (2)	
60,000	unassigned	2034	Basis swap	SIFM A Municipal Swap Index (3)	67° o 3m LIBOR + 0 65° o (2)	

- (1) The 1m LIBOR was 16% and 18% at September 30, 2014 and 2013, respectively
- (2) The 3m LIBOR was 24% and 25% at September 30, 2014 and 2013, respectively
- (3) The SIFMA Municipal Swap Index was 04% and 07% at September 30, 2014 and 2013, respectively

At September 30, 2014 and 2013, the Obligated Group posted \$8,589 and \$268, respectively, in collateral as part of the fixed payor swap agreements associated with the Series 2008 bonds (see Note 4) The Obligated Group is required to post collateral once the collateral threshold of \$10,000 is exceeded. The posted amount is equal to the current valuation of the respective swap agreements minus the collateral threshold.

The basis interest rate swap used to hedge a portion of the interest rate risk on the Series 2002A Bonds was terminated in January 2014 Carilion received \$662 from the counterparties

The fixed payor interest rate swap used to hedge a portion of the interest rate risk on the Series 2005C Bonds was terminated in September 2014 Carilion paid \$2,326 to the counterparty in September 2014

The fixed payor interest rate swap used to hedge a portion of the interest rate risk on the Series 2005B Bonds was terminated in September 2014 Carilion paid \$6.680 to the counterparty on October 1, 2014, the total of which is included in other current liabilities in the accompanying consolidated balance sheet

The estimated fair values of the interest rate swap agreements at September 30, 2014 and 2013, are as follows

		ie of Asset /atives		e of Liability vatives		(Loss) Gain gnized
Type of Derivative	2014	2013	2014	2013	2014	2013
Fixed pavoi Basis swap	\$ - 2.719	\$ - _1,050	\$ 52.932	\$ 47.986 <u>81</u>	\$ (13.515) 2.351	\$ 42.968 (2.966)
	\$ 2,719	\$ 1.050	\$ 52,932	\$ 48,067	\$ (11,164)	\$ 40,002

#### 9. EMPLOYEE BENEFIT PLANS

Carilion maintains a funded, defined benefit pension plan (the "Plan"), which covers substantially all employees of Carilion. The benefits are based on years of service and the employee's highest average of total earnings for five consecutive Plan years or the employee's compensation during 5 of the last 10 years of employment. Carilion contributes to the Plan annually based on actuarially determined funding guidelines. Contributions are intended to provide not only for benefits attributed to service to date, but also for those expected to be earned in the future.

Carilion maintains two nonqualified pension plans, a restoration plan for key members of management, and a supplemental plan for certain retired employees of CMC. Net periodic pension cost for the nonqualified plans was \$1,238 and \$1,925 for the years ended September 30, 2014 and 2013, respectively. The net pension liability for the plans was \$8,142 and \$5,049 as of September 30, 2014 and 2013, respectively, and is included in pension and other liabilities in the accompanying consolidated balance sheets.

The amounts reported in the accompanying consolidated financial statements related to Carilion's defined benefit plans reflect the net periodic pension cost, pension-related changes other than net periodic pension cost, and the funded status of the three plans described above, excluding amounts related to employees of BMH, as applicable as of September 30, 2013

The Plan's change in benefit obligation, change in plan assets, current funded status, components of net periodic benefit cost, and pension-related changes other than net periodic pension cost as of and for the years ended September 30, 2014 and 2013, are as follows

	2014	2013
Change in benefit obligation		
Benefit obligation — beginning	\$ 832,260	\$ 908,387
Assumption changes	120,844	(129.439)
Service cost	33.641	39,182
Interest cost	44,455	39,827
Actuarial loss (gain)	27,965	(5,117)
Effect of acquisitions		214
Benefit payments	(22.894)	(20,794)
Benefit obligation — ending	\$ 1,036,271	\$ 832,260
Change in plan assets		
Fair value of plan assets — beginning	\$ 637.316	\$ 552.659
Actual return on plan assets	48,550	56.495
Employer contributions	44,()()()	48,956
Benefit payments	(22.894)	(20,794)
Fair value of plan assets — ending	\$ 706,972	\$ 637.316
Funded status	\$ (329.299)	\$ (194,944)
Components of net periodic pension cost		
Service cost	\$ 33,641	\$ 39,182
Interest cost	44,455	39,827
Expected return on plan assets	(48,263)	(44,536)
Prior service benefit recognized	12	58
Amortization of actuarial losses	14,002	28,489
Net periodic pension cost	\$ 43,847	\$ 63,020
Other changes in plan assets and benefit obligations not vet		
recognized in net periodic pension cost		
Net loss (gain) arising during the period	\$ 148,522	\$ (146,515)
Effect of acquisitions		214
Amortization of loss	(14,002)	(28.489)
Amortization of prior service credit	(12)	(58)
Pension-related changes other than net periodic pension cost	\$ 134,508	\$ (174.848)
Total recognized in net periodic pension cost and other pension-related changes	\$ 178,355	\$ (111.828)
Total recognized in het periodie periodi cost and other periodi-related changes	Φ 1/0,555	ψ (111,020)

The accumulated benefit obligation was \$935,577 and \$745,059 at September 30, 2014 and 2013, respectively

Carilion's portion of the Plan liability, net of the liability recorded by BMH, was \$190,190 as of September 30, 2013, and is included in pension and other liabilities in the accompanying consolidated balance sheet. Carilion's portion of net periodic pension cost, net of the cost recorded by BMH, was \$61,564 as of September 30, 2013, and is included in benefits in the accompanying consolidated statement of operations. As part of the BMH sale, Carilion assumed the pension liability for BMH employees who were vested at the time of the sale, with their benefits being frozen as of June 30, 2014. The portion of the Plan liability attributable to these BMH employees is \$8,031 as of September 30, 2014, and is included in pension and other liabilities in the accompanying consolidated balance sheet.

During 2014 and 2013, Carilion contributed \$44,000 and \$48,956, respectively, to the Plan Carilion expects to contribute approximately \$60,000 to the Plan in fiscal year 2015

Amounts recognized as changes in unrestricted net assets, but not yet reclassified as components of net periodic pension cost for the pension plans at September 30, 2014, consist of net loss and prior service cost of \$352,185 and \$759, respectively

The estimated net loss and prior service cost recognized as changes in unrestricted net assets that will be amortized to net periodic pension cost over the next fiscal year are \$25,422 and \$12, respectively

Significant assumptions used in determining the actuarial present value of the projected benefit obligation of the Plan for the years ended September 30, 2014 and 2013, are as follows

	2014	2013
Weighted-average discount rate	46%	54%
Expected long-term rate of return on assets	7 7	7 7
Rate of compensation increase	3 0	3 0

0044

The weighted-average discount rates used to determine net periodic pension cost for the years ended September 30, 2014 and 2013, were 5 4% and 4 4%, respectively

The investment policy for the Plan is structured to maintain a diversified portfolio of equity securities, debt securities, cash equivalents, and alternative investment strategies, including real estate, private equity, fund-of-fund hedge funds, and global trading. The structure is designed to reduce risk and generate absolute returns in various market conditions. The portfolio is rebalanced periodically throughout the year.

Plan assets include Level 3 alternative investments of \$249,770 and \$193,563 at September 30, 2014 and 2013, respectively (see Note 16)

Carilion's overall expected long-term rate of return on assets is 7.7%. The expected long-term rate of return is based on the portfolio as a whole and not on the sum of the returns on individual asset categories. The expected long-term rate of return reflects management's estimate of future returns for the target asset allocation and is based primarily on historical returns. The Plan's target allocation for 2014 and plan asset allocation at September 30, 2014 and 2013, is as follows.

Asset Category	Target Allocation 2014	Percentage of Plan Assets at September 30, 2014	Percentage of Plan Assets at September 30, 2013
Equity securities	30 %	33 %	32 %
Hedge funds	10	15	22
Fixed-income securities	30	28	22
Inflation sensitive	15	18	21
Other investments	15_	6	3
	100 %	100 %	100 %

The Plan benefits expected to be paid in fiscal years 2015 to 2019 are \$28,629, \$32,235, \$36,671, \$40,902, and \$44,933, respectively. The aggregate benefits expected to be paid in five years from 2020 to 2024 are \$286,774. The expected benefits are based on the same assumptions used to measure Carilion's benefit obligation at September 30 and include estimated future employee service.

Carilion also maintains three defined contribution retirement plans, which cover substantially all Carilion employees. The plans qualify under Section 403(b) or Section 401(k) of the IRC

Carilion has several nonqualified deferred compensation plans for certain members of management and physicians to defer a portion of their compensation until retirement. The deferred amounts are invested in accordance with the participant's designation. The deferred compensation liability of \$54,475 and \$37,233 as of September 30, 2014 and 2013, respectively, is included in pension and other liabilities in the accompanying consolidated balance sheets. Carilion has placed certain assets in a rabbi trust to be used to pay benefits to certain deferred compensation plan participants. The carrying amount of the trusteed assets was \$54,475 and \$37,233 as of September 30, 2014 and 2013, respectively, and is included in assets whose use is limited in the accompanying consolidated balance sheets. Plan assets consist of investments in fixed-income mutual funds, domestic equity mutual funds, and international equity mutual funds (see Note 4).

#### 10. OTHER OPERATING REVENUE

Other operating revenue for the years ended September 30, 2014 and 2013, is summarized as follows

	2014	2013
Grants to reimburse operating costs	\$ 6,508	\$ 8.078
Rental revenue	4,876	4,838
College revenue	23,462	21,777
Athletic clubs revenue	5,222	4,897
In-kind contributions to Virginia Tech Carilion School of Medicine	1,628	1,714
Laundry services	567	828
Management services to equity affiliates	3,797	5,171
Collection services income	5,020	5,434
Cafeteria sales	3,546	3,289
EHR meaningful use revenues	5,713	10,885
Medical supplies and services	23,051	18,324
Medicare Advantage plan premium revenue	6,413	22,246
Medicaid managed care plan premium revenue	52,112	50,542
Other	20,094	17,708
Total	\$162,009	\$175,731

Other includes revenue from gift shop sales, management services, health care-related equity interests, and various health care services provided on a contract basis

#### 11. INCOME TAXES

Due to the losses incurred by Carilion's taxable subsidiaries, there was no income tax expense or benefit for the years ended September 30, 2014 and 2013. The primary differences between the expected income tax benefit at the statutory federal rate with the reported income tax benefit for the years ended September 30, 2014 and 2013, were due to the effect of state income taxes and the changes in the balance of the valuation allowance for deferred tax assets. Deferred income taxes at September 30, 2014 and 2013, relate to temporary differences in the asset and liability basis for financial and income tax reporting purposes and were calculated at income tax rates currently in effect. Temporary differences have primarily resulted from differences in the accounting for allowances for accounts and notes receivable, accrued expenses, depreciation, and net operating losses.

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will not be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during the periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income, and tax-planning strategies in making this assessment. Based upon the level of historical taxable losses and projections for future taxable income over the periods in which the deferred tax assets are deductible, management believes it is more likely than not that Carilion will not realize the benefits of these deductible differences and loss carry forwards in excess of the amount that can be offset by the reversal of future taxable items. Accordingly, at September 30, 2014 and 2013, the net deferred tax asset has been reduced to zero by a valuation allowance.

At September 30, 2014, CHSI and its subsidiaries had net operating loss carry forwards of approximately \$328,079 which expire on various dates from 2018 to 2034

#### 12. FUNCTIONAL EXPENSES

Carilion provides various health care services to patients within its geographic location. Expenses related to providing these services for the years ended September 30, 2014 and 2013, are as follows

	2014	2013
Health care services	\$1,199,543	\$1,164,606
General and administrative	238.930	249,153
	<u>\$1,438,473</u>	\$1,413,759

#### 13. CONCENTRATION OF CREDIT RISK

Carilion provides health care services through its inpatient and outpatient care facilities located primarily in southwest Virginia. The facilities grant credit to patients, substantially all of whom are local residents. The facilities generally do not receive collateral or other security in extending credit to patients, however, they routinely obtain assignment of patients' benefits payable under their health insurance programs, plans, or policies. The mix of receivables from patients and third-party payors at September 30, 2014 and 2013, is as follows.

	2014	2013
Medicare	36 %	35 %
Medicaid	15	13
Anthem	13	13
Other third-party payors	17	20
Patients	19	<u>19</u>
	100 %	100 %

#### 14. COMMITMENTS AND CONTINGENCIES

**Litigation** — Carilion is involved in litigation arising in the ordinary course of business. It is the opinion of management and Carilion's legal counsel that these cases will be resolved without material effect on Carilion's consolidated financial position, results of operations, or cash flows

Other Industry Risks — The health care industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse. Violations of these laws and regulations could result in expulsion from government health care programs together with the imposition of significant fines and penalties, as well as significant repayments for amounts previously received for patient services. Carilion believes it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing that would have a material impact on its financial position or results of operations. Compliance with these and other laws and regulations can be subject to future government review and interpretation, as well as regulatory actions unknown or unasserted at this time.

The Patient Protection and Affordability Care Act of 2010 (the "Reform Legislation"), a comprehensive health care reform bill, mandates that substantially all US citizens maintain medical insurance coverage. The Reform Legislation expands health insurance coverage through a combination of public program expansion and private sector health insurance reforms. The Reform Legislation also makes a number of other changes to Medicare and Medicaid, such as reductions to the Medicare annual market basket update for federal fiscal years 2010 through 2019, a productivity offset to the Medicare market basket update, which began October 1, 2011, and a reduction to the Medicare and Medicaid disproportionate share payments, that could adversely impact the reimbursement received under these programs. Also included in the Reform Legislation are provisions aimed at reducing fraud, waste, and abuse in the health care industry. These provisions allocate significant additional resources to federal enforcement agencies and expand the use of private contractors to recover potentially inappropriate Medicare and Medicaid payments. The legislation is complex and is being phased in over several years. Management continues to evaluate the impact of the Reform Legislation and its impact on Carilion's consolidated financial position, results of operations, and cash flows.

**Lease Commitments** — Certain Carilion entities are parties to operating leases for various property and medical and other equipment. Lease expense was approximately \$6,540 and \$6,303 for the years ended September 30, 2014 and 2013, respectively, and is included in supplies and other expenses in the accompanying consolidated statements of operations

A schedule of future minimum lease payments under operating leases at September 30, 2014, is as follows

Amount
\$3,373
2,093
692
354
138
695
<u>\$7.345</u>

Virginia Tech Carilion School of Medicine and Research Institute — In 2008, Carilion and Virginia Polytechnic Institute and State University ("Virginia Tech") entered into a memorandum of understanding (MOU) agreement to establish and fund a portion of the costs related to a medical school (the "Virginia Tech Carilion School of Medicine" or the "Medical School") and a research institute (the "Virginia Tech Carilion Research Institute" or the "Research Institute") in order to address long-term regional health care needs and advance medical research in southwest Virginia Under the MOU agreement, as amended, Carilion agreed to contribute up to \$35,000 to fund start-up costs for the Medical School and up to \$2,000 annually (subject to adjustment based on the Consumer Price Index) to fund operating deficits of the Medical School. The MOU agreement will expire on June 22, 2016 unless extended by mutual agreement of the parties

Carilion's commitments to fund start-up costs and operating deficits under the MOU agreement was unconditional through June 30, 2014, at which time the MOU would terminate if the Medical School had not received accreditation. As of September 30, 2013, Carilion had recognized other current liabilities of \$2,534 and \$1,575 for the unconditional portion of start-up and operating deficit funding.

respectively, expected to be paid through June 30, 2014. The remaining unrecognized portion of Carilion's conditional commitment to fund start-up costs after June 30, 2014, was \$13,300 as of September 30, 2013.

The Medical School received accreditation in June 2014 and met other factors set forth in the MOU Accordingly, during fiscal year 2014. Carilion recorded contribution expense for the remaining start-up costs up to \$35,000 and the expected operating deficit funding expected to be paid through June 22, 2016, the current expiration date of the MOU agreement. The total contribution expense recognized for the year ended September 30, 2014 is \$16,773 and is included in other nonoperating loss in the accompanying consolidated statement of operations.

At September 30, 2014, Carilion recorded other current liabilities of \$6.311 and other long-term liabilities of \$10.452 related to these obligations

#### 15. SELF-INSURANCE LIABILITIES

**Employee Health** — Carilion offers subsidized health and dental insurance to its employees through a self-insured plan. The related liabilities are not material to Carilion's consolidated financial statements.

**Workers' Compensation** — Carilion is self-insured for workers' compensation liability up to the first \$500 per accident and has excess coverage up to applicable statutory limits on a claims-made basis. The related liabilities are not material to Carilion's consolidated financial statements.

Medical Malpractice — Carilion is self-insured for medical malpractice losses through its wholly owned subsidiary BRIC BRIC is licensed as a captive insurance company by the Vermont Commissioner of Banking. Insurance, Securities, and Health Care Administration, pursuant to the provisions of the Vermont Statutes Annotated, and provides first-dollar coverage on a claims-made basis, with limits of \$52.150 per loss or medical incident and \$68.000 in the annual aggregate for professional and general liabilities. Through various independent carriers, BRIC carries reinsurance coverage of up to \$50.000 per each loss or medical incident and in the annual aggregate, excess of a limit up to \$2.150 per loss or medical incident and \$18.000 in the annual aggregate.

Policies on a claims-made basis must be renewed or replaced with equivalent insurance, if claims incurred during their term, but asserted after their expiration, are to be insured. Carilion has employed independent actuaries to estimate the ultimate costs, if any, of the settlement of claims that have been incurred but not reported. The liability for medical malpractice losses, discounted at 4%, was \$37,718 and \$34,293 as of September 30, 2014 and 2013, respectively, and is included in other current liabilities in the accompanying consolidated balance sheets. In the opinion of management, adequate liabilities for medical malpractice claims have been established. The consolidated statement of operations for the year ended September 30, 2014 reflects a change in estimate in the accrued cost to settle malpractice claims of approximately \$4,420, primarily due to unfavorable development and settlement of historical outstanding claims. Such change is included in supplies and other expenses.

#### 16. FAIR VALUE OF FINANCIAL INSTRUMENTS

In accordance with U.S. GAAP, certain assets and liabilities are required to be measured at fair value on a recurring basis. For Carilion, the assets and liabilities that are adjusted at fair value on a recurring basis are investments, assets whose use is limited, and interest rate swap agreements.

U S GAAP defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in

an orderly transaction between market participants at the measurement date. Additionally, the inputs used to measure fair value are prioritized based on a three-level hierarchy. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The three levels of inputs used to measure fair value are as follows.

Level 1 — Valuations based on unadjusted quoted prices for identical instruments in active markets that are available as of the measurement date

Level 2 — Valuations based on quoted prices in markets that are not active or for which all significant inputs are observable, either directly or indirectly

Level 3 — Valuations based on inputs that are unobservable and significant to the overall fair value measurement

Transfers between Levels — The availability of market observable data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or valuation methodologies may require the transfer of financial instruments from one fair value hierarchy level to another. In such instances, the transfer would be reported at the beginning of the reporting period. Carilion evaluates the significance of transfers based on the nature of the financial instrument and the size of the transfer. There were no transfers of investments between levels for the years ending September 30, 2014 and 2013.

Investments and Assets Whose Use Is Limited — Valuations classified as Level 1 include short-term money market investments, common stocks, and publicly traded mutual funds for which unadjusted quoted market prices for identical securities are available as of the measurement date. Valuations classified as Level 2 include short-term investments, such as certain money market funds, certificates of deposit, and U.S. government agency securities, for which fair values are determined based on observable inputs. Carilion did not have any investments measured using Level 2 inputs as of September 30, 2014 and 2013. Valuations classified as Level 3 include alternative investments, for which fair values are determined based on inputs that are unobservable and significant to the overall fair value measurement (see Note 1).

The fair value hierarchy classification of assets in the system-wide investment pool and assets whose use is limited at September 30, 2014, is summarized in the table below

	Fair Value Measurement at September 30, 2014				
	September 30, 2014	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Short-term money market investments	\$ 14,371	\$ 14,371	\$ -	S -	
Mutual funds	434,786	434,786			
Domestic equity securities	54,533	54,533			
Alternative investments (Note 1)	442,330			442,330	
Assets whose use is limited					
Short-term money market and					
treasury investments	28,439	28,439			
Debt and equity mutual funds	75.265	75,265			
Assets on deposit with regulatory authorities	2,000	2,000			
Total	\$1,051,724	\$609,394	<u>s - </u>	\$442,330	

The fair value hierarchy classification of assets in the system-wide investment pool and assets whose use is limited at September 30, 2013, is summarized in the table below

	Fair Value Measurement at September 30, 2013				
	September 30, 2013	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Short-term money market investments	\$ 3,834	\$ 3,834	\$ -	S -	
Mutual funds	437.218	437,218			
Domestic equity securities	78.966	78,966			
Alternative investments (Note 1)	322,725			322,725	
Assets whose use is limited					
Short-term money market and					
treasury investments	16.744	16.744			
Debt and equity mutual funds	59.741	59,741			
Assets on deposit with regulatory authorities	2,000	2,000			
Total	\$921,228	\$598,503	<u>s</u> -	\$322,725	

The table below discloses the redemption frequency and redemption notice period for each applicable investment class as of September 30, 2014 and 2013, for which fair value is measured using the reported NAV per share of the investment. Such investments are classified within Level 3 of the fair value hierarchy because they cannot be redeemed by Carilion at the reported NAV as of the measurement date but, rather, are subject to the redemption frequency and notice periods described in the table below

	2014	2013	Redemption Frequency	Redemption Notice Period
Core hedge funds	\$134,791	\$ 41,429	Quarterly	45–91 days
Core hedge funds	97,812	88,706	Annually/Quarterly	90-105 days
Low volatility hedge funds	6,975	9,381	Scheduled liquidation	N/A
Private equity funds	34,667	35,771	N/A	N/A
Real estate funds	105,756	95,395	Quarterly	45–60 days
Inflation sensitive funds	34,155	28,794	Monthly	10 days
Macro trading funds	28,174	23,249	Quarterly	90 days
Total	\$442,330	\$322,725		

**Pension Plan Assets** — The fair value hierarchy classification of pension plan assets at September 30, 2014 and 2013, is summarized in the tables below

	Fair Value Measurement at September 30, 2014				
	September 30, 2014	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Short-term money market investments	\$ 6.267	\$ 6.267	\$ -	s -	
Common stocks	44.901	44,901			
Mutual funds					
Fixed income	199,994	199,994			
Global equity	184,380	184,380			
Multi-strategy	21,660	21,660			
Alternative investments (Note 1)					
Private equity securities	38,654			38.654	
Core hedge funds	98.598			98.598	
Low volatility hedge funds	3.996			3.996	
Real estate funds	63,030			63,030	
Inflation sensitive funds	19,682			19,682	
Macro trading funds	25,810			25,810	
Total	\$706.972	\$457.202	\$ -	\$249,770	

	Fair Value Measurement at September 30, 2013					
	September 30, 2013	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)		
Short-term money market investments	\$ 17.551	\$ 17.551	\$ -	s -		
Common stocks	72.798	72,798				
Mutual funds						
Fixed income	160,273	160,273				
Global equity	134.647	134,647				
Multi-strategy	58.484	58,484				
Alternative investments (Note 1)						
Private equity securities	15,999			15,999		
Core hedge funds	76.123			76,123		
Low volatility hedge funds	5,653			5,653		
Real estate funds	58.029			58,029		
Inflation sensitive funds	16.487			16.487		
Macro trading funds	21.272			21,272		
Total	\$637.316	\$443,753	\$ -	\$193,563		

A reconciliation of changes in beginning and ending balances for investments measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the years ended September 30, 2014 and 2013, is as follows

## Fair Value Measurements Using Significant Unobservable Inputs

	Level 3						
	Private Equity Securities (a)	Core Hedge Funds (b)	Low Volatility Hedge Funds (c)	Real Estate (d)	Inflation Sensitive (e)	Macro Trading (f)	Total
Ending balance — September 30, 2012	\$29,889	\$106,622	\$11,707	\$ 85,138	\$22,410	\$18,191	\$273,957
Total gains (losses) Purchases Sales	6.580 4.464 (5.162)	11.513 12.000	698 (3.024)	10.257	(2.116) 8.500	5.058	31.990 24.964 (8.186)
Ending balance — September 30, 2013	35,771	130,135	9.381	95.395	28,794	23.249	322,725
Total gains Purchases Sales	5,296 6,579 (12,979)	9,660 93,000 (192)	44 (2.450)	10,361	361 5,000	4,925	30.647 104.579 (15.621)
Ending balance — September 30, 2014	\$34,667	\$232,603	\$ 6.975	\$105,756	\$34,155	\$28,174	\$442,330

A reconciliation of changes in beginning and ending balances for Plan investments measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the years ended September 30, 2014 and 2013, is as follows

# Fair Value Measurements Using Significant Unobservable Inputs

	Level 3						
	Private Equity Securities (a)	Core Hedge Funds (b)	Low Volatility Hedge Funds (c)	Real Estate (d)	Inflation Sensitive (e)	Macro Trading (f)	Total
Ending balance — September 30, 2012	\$14,986	\$ 68.436	\$ 7.490	\$50,727	\$ 15.973	\$16.579	\$174,191
Total gains (losses) Purchases	209 3,633	7.876	18	7.302	(1.486) 2.000	4,693	18.612 5.633
Sales	(2.829)	(189)	(1.855)				(4.873)
Ending balance — September 30, 2013	15,999	76,123	5,653	58.029	16.487	21,272	193,563
Total gams (losses) Purchases Sales	3.920 22.705 (3.970)	7,860 15,000 (385)	(258)	5.001	195 3,000	4.538	21.256 40.705 (5.754)
Ending balance — September 30, 2014	\$38,654	\$ 98.598	\$ 3,996	\$63,030	\$ 19.682	\$25,810	\$249,770

a) This class includes several private equity funds and cannot be directly redeemed. Instead, the nature of the investments in this category class is that distributions are received through the liquidation of the underlying assets of the fund. If these investments were held, it is estimated that the underlying assets of the fund would be liquidated over five to eight years.

b) This class includes investments in fund-of-fund hedge funds that invest both long and short primarily in domestic common stocks. The funds' strategy is to maintain a low correlation to the market and low volatility.

c) This class includes investments in fund-of-fund hedge funds that seek to achieve long-term, nonmarket directional returns with low relative volatility by utilizing a variety of defensive hedge fund strategies

d) This class includes a real estate investment trust and a fund made up of participating mortgages

e) This class invests primarily in liquid asset categories that offer negative correlation in a rising-inflation environment

f) This class invests in a global macro hedge fund strategy that combines both systematic and discretionary trading in global asset classes and financial markets and also invests in the leveraged bank loan market

Interest Rate Swap Agreements — The fair values of Carilion's interest rate swap agreements are determined using a standard valuation model based on observable inputs, including interest rate indices, and unobservable inputs, including extrapolations of observable inputs over the unobservable portion of the duration of the instrument. Interest rate swap agreements are classified as Level 3 fair value measurements because the unobservable inputs are significant to the overall fair value measurement.

**Long-Term Debt** — Fair values of Carilion's long-term debt are estimated using standard valuation models and/or quoted market prices for its bonds available close to the measurement date and were \$621,433 and \$611,443 as of September 30, 2014 and 2013, respectively (Level 2)

Other Assets and Liabilities — The carrying amounts reported in the consolidated balance sheets for cash and cash equivalents, accounts receivable, and accrued expenses and other liabilities approximate fair value because of the short maturity of these instruments

Nonrecurring Fair Value Measurements — In addition to assets and liabilities that are recorded at fair value on a recurring basis. Carilion records assets and liabilities at fair value on a nonrecurring basis as required by U.S. GAAP. Generally, assets are recorded at fair value on a nonrecurring basis as a result of impairment charges. There were no material nonrecurring fair value measurements as of or during the years ended September 30, 2014 and 2013.

#### 17. RELATED-PARTY TRANSACTIONS

Expenses for lab services provided by LGH were \$27.538 and \$39,447 for the eight month period ended May 31, 2014 and the year ended September 30, 2013, respectively, and are included in supplies and other expenses in the accompanying consolidated statements of operations

Revenues for services provided to BMH were \$3,951 and \$5,401 for the nine month period ended June 30, 2014 and the year ended September 30, 2013, respectively, and are included in other operating revenue in the accompanying consolidated statements of operations

### 18. ENDOWMENT FUNDS

Carilion's permanently restricted net assets consist primarily of one endowment fund. The income derived from the endowment fund is required by donor stipulations to be used for neonatal and pediatric care. Management has determined that assets whose use is limited that have been designated by the board for future capital improvements are not endowments because such assets are not required to be maintained permanently or for a specified term.

Management has interpreted the State Prudent Management of Institutional Funds Act (SPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result, Carilion classifies permanently restricted net assets at the original value of gifts donated to the permanent endowment. The remaining portion of the donor-restricted endowment funds that is not classified as permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by Carilion consistent with the donor's wishes. Losses on the investments of donor-restricted endowment funds are recorded as a reduction of temporarily restricted net assets to the extent that donor-imposed temporary restrictions on net appreciation of the fund have not been met before the loss occurs. Any remaining losses reduce unrestricted net assets and are excluded from the excess of unrestricted revenues and gains over expenses.

In accordance with SPMIFA, the organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds the duration and preservation of the fund, the purposes of the donor-restricted endowment fund, general economic conditions, the possible effect of inflation and deflation, the expected total return from income, and the appreciation of investments and other resources of Carilion

Endowment net assets are held in the systemwide investment pool (see Note 4) and are subject to Carilion's investment policies. The endowment net asset composition at September 30, 2014 and 2013, is composed of the following.

	2014	2013
Endowment net asset composition	D 2 207	Ф. 2. 522
Temporarily restricted Permanently restricted	\$ 3.297 11.876	\$ 2,723 11,876
- -		<b></b>
Total	\$15,173	<u>\$14,599</u>

Changes in endowment assets for the year ended September 30, 2014, consisted of the following

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets — beginning of veai Investment income Appropriations of endowment assets for expenditure	\$ - —	\$ 2.723 1.242 (668)	\$11.876	\$ 14,599 1,242 (668)
Endowment net assets — end of vear	<u>\$ -</u>	\$3.297	\$11,876	\$15,173

Changes in endowment assets for the year ended September 30, 2013, consisted of the following

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment net assets — beginning of veai Investment income Appropriations of endowment assets for expenditure	\$ - 	\$ 1.778 1.429 (484)	\$11.876	\$ 13.654 1.429 (484)
Endowment net assets — end of vear	<u>s - </u>	\$2,723	\$11.876	\$ 14.599

\* \* \* \* \* \*