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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

| | | : 013 cal :plicable | endar year, or tax year beginning 10-01-2013 , 2013, and ending 09-30 C Name of organization | -2014 | D Emplo | yer id | entification number |
|--------------------------------|----------------------------------|--------------------------------------|---|--------------|--------------------|---------------------------------------|---|
| | ress cha | | Baystate Medical Center Inc | | 04-27 | 79031 | l 1 |
| ┌ Nar | ne chan | ige | Doing Business As | | | , , , , , | |
| ┌ Initi | ıal returi | n | Number and street (or P O box if mail is not delivered to street address) Room/suit | ·e | E Teleph | | mhar |
| Г Теп | mınated | | 759 Chestnut Street | | · · | | |
| ┌ Am | ended re | eturn | City or town, state or province, country, and ZIP or foreign postal code | | (413) | 794- | 0000 |
| Г Арр | lication | pending | Springfield, MA 01199 | | G Gross i | eceipts | \$ 1,069,144,201 |
| | | | F Name and address of principal officer | H(a) | Is this a group | | |
| | | | Dennis W Chalke 759 Chestnut Street | | subordinates? | | ┌ Yes 🗸 No |
| | | | Springfield, MA 01199 | H(b) | Are all subord | ınates | ☐ Yes ☐ No |
| | | | | (2) | included? | mates | 1 1631 110 |
| I Tax | k-exem _l | pt status | ▼ 501(c)(3) | | If "No," attach | ı a lıst | (see instructions) |
| J W | ebsite | ► ww | w baystatehealth org | H(c) | Group exempt | ion nu | ımber ► |
| K Forn | n of org | anızatıon | Corporation Trust Association Other ► | L Yea | or of formation 19 | 983 I | M State of legal domicile M |
| Pa | rt I | Sum | ımary | | | | _ |
| | 1 B | riefly d | escribe the organization's mission or most significant activities | | | | |
| | I | he mis | sion of the organization is to improve the health of the people in our com | munitie | s every day, w | ith qua | ality and compassion |
| e l | _ | | | | | | |
| Governance | _ | | | | | | |
| | 3 - | haal + | his hay be state are an extension discounting and the anarest and an discount | | .han 2 E 0/ af the | | a a a t a |
| <u> </u> | 2 (| леск п | his box দ if the organization discontinued its operations or disposed o | r more t | nan 25% orits | net a | ssets |
| | 3 N | lumber | of voting members of the governing body (Part VI, line 1a) | | | 3 | 2 |
| Аспущеs & | | | of independent voting members of the governing body (Part VI, line 1b) | | | 4 | 1 |
| | 5 T | otal nu | mber of individuals employed in calendar year 2013 (Part V, line 2a) . | | | 5 | 7,68 |
| ا جردا | 6 ⊤ | otal nu | mber of volunteers (estimate if necessary) | | | 6 | 55 |
| • | 7 a ⊤ | otal un | related business revenue from Part VIII, column (C), line 12 | | | 7a | 5,471,29 |
| | ЬN | let unre | elated business taxable income from Form 990-T, line 34 | | | 7b | -2,394,50 |
| | | | | | Prior Year | | Current Year |
| | 8 | Contri | butions and grants (Part VIII, line 1h) | | 6,114, | 899 | 7,295,54 |
| nile | 9 | Progra | am service revenue (Part VIII, line 2g) | | 936,557, | 350 | 988,465,82 |
| Revenu | 10 | Inves | tment income (Part VIII, column (A), lines 3, 4, and 7d) | | 17,159, | 944 | 19,964,65 |
| 芷 | 11 | Other | revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 49,553, | 318 | 53,075,89 |
| | 12 | | revenue—add lines 8 through 11 (must equal Part VIII, column (A), line | | 1,009,385, | 511 | 1,068,801,92 |
| | 13 | | s and similar amounts paid (Part IX, column (A), lines 1–3) | | 6,194, | | 11,506,00 |
| | 14 | | its paid to or for members (Part IX, column (A), line 4) | | - , , | 0 | |
| | 15 | | es, other compensation, employee benefits (Part IX, column (A), lines | | | | |
| 8 | | 5-10 | • | | 435,740, | 766 | 466,839,87 |
| Expenses | 16a | Profes | ssional fundraising fees (Part IX, column (A), line 11e) | | | 0 | ı |
| Ä | b | | ındraısıng expenses (Part IX, column (D), line 25) ▶0 | | | | |
| | 17 | | | | | | 499,589,64 |
| | 18 | | | | | | 977,935,52 |
| 00 | 19 | Reven | nue less expenses Subtract line 18 from line 12 | + | | | 90,866,39 |
| 9 Q. | | | | Beg | | nt | End of Year |
| Set Set | 20 | Total | assets (Part X. line 16) | | | 088 | 1,235,290,18 |
| 4 B | 21 | | | | 542,791, | | 546,898,94 |
| 2 2 2 2 3 1 | 22 | | ssets or fund balances Subtract line 21 from line 20 | | 646,088, | | 688,391,24 |
| Par | | | | | , ,, | | , , , , , , , |
| Net Assets or Fund Balances | 17 18 19 20 21 22 | Other Total Reven Total Total Net as | expenses (Part IX, column (A), lines 11a-11d, 11f-24e) expenses Add lines 13-17 (must equal Part IX, column (A), line 25) nue less expenses Subtract line 18 from line 12 | Beg | | 025 486 nt 088 433 | 977,935 90,866 End of Year 1,235,290 546,898 |
| žÏ | 22 | Netas | ssets or fund balances Subtract line 21 from line 20 | | 646,088, | 655 | 688,391,24 |
| Par | t II | Sign | ature Block | | | | |
| my kr | nowled | ge and | perjury, I declare that I have examined this return, including accompany belief, it is true, correct, and complete Declaration of preparer (other the nowledge | | | | |
| - - | | Sign | ature of officer | | 2015-08-10 Date | | |
| Sign Here | | | | | Date | | |
| | • | | nis W Chalke SVP Finance, CFO & Treasurer e or print name and title | | | | |
| | | <u> </u> | | ite | Check If | PTIN | |
| Paic | 1 | (| Christine Kawecki | | self-employed | P0074 | |
| | | | Firm's name Deloitte Tax LLP | | Firm's EIN 🕨 8 | 6-1065 | 772 |
| -1 6 | pare | ı L | | | 1 | | |

Firm's address F Two Jericho Plaza

Jericho, NY 11753

May the IRS discuss this return with the preparer shown above? (see instructions)

Use Only

Phone no (516) 918-7000

✓ Yes 厂No

) (Revenue \$

136,629,705 including grants of \$

919,204,705

(Expenses \$

4e

Total program service expenses >

140,291,881)

| art IV | Checklist of | Required | Schedules |
|--------|--------------|----------|-----------|
| | | | |

| | | | Yes | No |
|-----|---|-----|-----|-----|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆 | 2 | Yes | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I | 3 | | N o |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | Yes | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> | 5 | | No |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | No |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | No |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III | 8 | | No |
| 9 | Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square} | 9 | | No |
| LO | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> | 10 | | No |
| L1 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | Yes | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | Yes | |
| С | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | No |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | Yes | |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏 | 11e | Yes | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | No |
| L2a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | | No |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | Yes | |
| L3 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | No |
| L4a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | No |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | No |
| L5 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | No |
| L6 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | No |
| L7 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) | 17 | | No |
| L8 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | No |
| L9 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | No |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | Yes | |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | Yes | |

| Par | t IV Checklist of Required Schedules (continued) | | | |
|-----|--|-----|-----|-----------------|
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | Yes | |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | Yes | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> | 23 | Yes | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | Yes | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | No |
| C | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | No |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | No |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | No |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | No |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II | 26 | | No |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27 | | No |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions) | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | No |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | Yes | |
| C | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | Yes | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | No |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | | No |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | No |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | No |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 | Yes | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | Yes | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | Yes | |
| b | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2 | 35b | Yes | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | Yes | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | No |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 🎏 👚 | 37 | | |
| 38 | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O | 38 | Yes | 0 (2013) |

| Par | | | | _ |
|-----|--|------------|---------|-----|
| | Check if Schedule O contains a response or note to any line in this Part V | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 532 | | 163 | 110 |
| | Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0 | | | |
| | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable | | | |
| | gaming (gambling) winnings to prize winners? | 1c | Yes | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | 2b | Yes | |
| За | Did the organization have unrelated business gross income of \$1,000 or more during the year? | За | Yes | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | Yes | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | | No |
| b | If "Yes," enter the name of the foreign country | | | |
| | See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | No |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | | | No |
| | | 5b | | |
| С | If "Yes," to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | Νo |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? | 7a | | No |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | | |
| C | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to | | | |
| | file Form 8282? | 7 c | | Νo |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7f | | |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | - | | |
| | | 0- | | |
| | Did the organization make any taxable distributions under section 4966? | 9a | | |
| | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter | | | |
| | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| L1 | Section 501(c)(12) organizations. Enter | | | |
| | Gross income from members or shareholders | | | |
| | | | | |
| D | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) | | | |
| L2a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| L3 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O | 13a | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans | | | |
| c | Enter the amount of reserves on hand | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | Νo |
| | If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O | 14h | | |

Part VI
Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check of Schedule O. contains a response or note to any line in this Part VI.

| Se | ection A. Governing Body and Management | | Yes | No |
|---|--|--|--------------------------|-----|
| 1a | Enter the number of voting members of the governing body at the end of the tax 1a | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | | | |
| b | Enter the number of voting members included in line 1a, above, who are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any | | V | |
| 3 | other officer, director, trustee, or key employee? | 3 | Yes | |
| 4 | supervision of officers, directors or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was | 3 | res | |
| - | filed? | 4 | | No |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? . | 5 | | No |
| 6 | Did the organization have members or stockholders? | 6 | Yes | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? | 7a | Yes | |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? | 7b | | Νo |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following | | | |
| а | The governing body? | 8a | Yes | |
| ь | Each committee with authority to act on behalf of the governing body? | 8b | Yes | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i> | 9 | | No |
| Se | ection B. Policies (This Section B requests information about policies not required by the Internal R | evenu | ıe Cod | e.) |
| | | | Yes | No |
| L0a | Did the organization have local chapters, branches, or affiliates? | 10a | | Νo |
| | were an all the control of the contr | | | |
| Ь | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| | | 10b | Yes | |
| l1a | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing | | Yes | |
| L1a b | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | | Yes | |
| l1a b l2a | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | | |
| 11a b 12a b | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Yes | |
| l1a b l2a b | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | 11a 12a 12b | Yes | |
| l1a b l2a b c | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done | 11a 12a 12b | Yes Yes Yes | |
| 11a b 12a b c | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? | 11a 12a 12b 12c 13 | Yes Yes Yes | |
| b 12a b c 13 14 | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by | 11a 12a 12b 12c 13 | Yes Yes Yes | No |
| 11a b 12a b c 13 14 | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | 11a 12a 12b 12c 13 14 | Yes Yes Yes | No |
| 11a b 12a b c 13 14 | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a 12a 12b 12c 13 14 | Yes Yes Yes Yes | No |
| 11a b 12a b c 13 14 15 | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization | 11a 12a 12b 12c 13 14 | Yes Yes Yes Yes | No |
| 11a b 12a b c 13 14 15 a b | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its | 11a 12a 12b 12c 13 14 15a 15b | Yes Yes Yes Yes Yes Yes | No |
| 11a b 12a b c 13 14 15 a b | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? | 11a 12a 12b 12c 13 14 15a 15b | Yes Yes Yes Yes Yes Yes | No |
| 11a b 12a b c 13 14 15 a b | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a 12a 12b 12c 13 14 15a 15b | Yes Yes Yes Yes Yes Yes | No |
| 11a b 12a c 13 14 15 a b | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? | 11a 12a 12b 12c 13 14 15a 15b | Yes Yes Yes Yes Yes Yes | No |
| 11a b 12a c 13 14 15 a b | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? List the States with which a copy of this Form 990 is required to be filed▶MA Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection Indicate how you made these available Check all that apply | 11a 12a 12b 12c 13 14 15a 15b | Yes Yes Yes Yes Yes Yes | No |
| 11a b 12a c 13 14 15 a b | affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? List the States with which a copy of this Form 990 is required to be filed▶MA Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) | 11a 12a 12b 12c 13 14 15a 15b | Yes Yes Yes Yes Yes Yes | No |

▶Peter Lyons Baystate Health Inc 759 Chestnut Street

Springfield, MA 01199 (413) 794-0000

| Form 990 | (2013 | |
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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A) Name and Title | (B) A verage hours per week (list any hours for related organizations below dotted line) | more t | han o | one l both | box, an o | heck sofficer (stee) Highest compensated | Former | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099- MISC) | (F) Estimated amount of other compensation from the organization and related organizations |
|--------------------|--|--------|-------|---------------|--------------|--|--------|--|--|--|
| | | | | | | | | | | |
| | | | | | | | | | | |

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| | (A) Name and Title | (B) A verage hours per week (list any hours | han o | one both | box, ıan d | heck unless officer stee) | - - | (D) Reportable compensation from the organization (W- | | (E) Reportable compensation from related organizations (V | v- - | (F) Estima imount o compens from t | ted f other ation he | |
|--------|--|---|-----------------------------------|-----------------------|---------------|------------------------------------|------------------------------|--|-----------------|---|--------------------------|---|-------------------------------|-----------|
| | | for related organizations below dotted line) | Individual trustae or director | Institutional Trustee | Officei | Key employee | Highest compensated employee | Former | 2/1099 | -MISC) | 2/1099-MISC | | | |
| | | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | | |
| 1b | Sub-Total | | | | • | | | . | | | | | | |
| c d | Total from continuation sheet Total (add lines 1b and 1c) . | s to Part VII, S | ection A | ٩. | • | • | • | • | | 3,112,086 | 3,622,2 | 208 | | 1,173,437 |
| 2 | Total number of individuals (in \$100,000 of reportable compe | | | | | | d abov | e) w | l ho receive | | , , | | | , , |
| | | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any fo on line 1a? <i>If "Yes," complete S</i> | | | | | , key | emplo | yee, | , or highes | t compen | sated employee | 3 | Tes | No |
| 4 | For any individual listed on line organization and related organ | | | | | | | | | | | | | |
| 5 | Did any person listed on line 1 | a receive or acc | rue coi | nnen | • sati | • on fr | om an | • v unr | elated ord | Janization | or individual for | 4 | Yes | |
| - | services rendered to the organ | | | | | | | | | | | 5 | Yes | |
| Se | ection B. Independent Co | ntractors | | | | | | | | | | | | |
| 1 | Complete this table for your fix compensation from the organiz | ve highest comp | | | | | | | | | | | tax vear | |
| | | (A) lame and business | | 411011 | 101 | ciie C | . a remu | ai ye | ar enumy | | (B) cription of services | 10113 | (C Comper |) |
| Bayst | n ate Administrative Services Inc. 759 Ch | | | 11199 | | | | | | Manageme | • | | - | .584.024 |

| (A) Name and business address | (B) Description of services | (C) Compensation |
|---|-----------------------------|----------------------------|
| Baystate Administrative Services Inc 759 Chestnut Street Springfield MA 01199 | Management Svcs | 79,584,024 |
| Baystate Medical Practices Inc 759 Chestnut Street Springfield MA 01199 | Medical, Educ, Clin | 55,101,853 |
| Baystate Health Inc 759 Chestnut Street Springfield MA 01199 | Strategic Initiatives | 11,263,000 |
| Angelica Textile Service 125 Bath Street Ballston SPA NY 12020 | Linen Services | 3,853,717 |
| Sound Physicians 1123 Pacific Avenue Tacoma WA 98402 | Management Svcs | 3,051,964 |

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶92

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| Revenue |
| Other |
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| Form 99 | | | | | | | | Page 9 |
|---|---------|---|--|------------------------|---|--|--------------------------------|--|
| Part V | 7111 | Statement o Check if Schedu | of Revenue ule O contains a respor | nse or note to any lu | ne in this Part VIII | | | |
| | | Check if Schede | are o contains a respon | ise of flote to uny fi | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| ω <u>ν</u> | 1a | Federated camp | paigns 1a | | | | | |
| ant | ь | Membership du | es 1b | | | | | |
| وَ ق | С | Fundraising eve | ents 1c | | | | | |
| iffs ar A | d | Related organiz | zations 1d | | | | | |
| e iii e | е | Government grants | s (contributions) 1e | 7,295,548 | | | | |
| Contributions, Giffs, Grants and Other Similar Amounts | f | All other contribution | ons, gifts, grants, and 1f ot included above | | | | | |
| ontrib nd Otl | g | 1a-1f \$ | ons included in lines | | 7,295,548 | | | |
| <u>تة ت</u> | h | Total. Add lines | S 1 a - 1 7 | · · · • | 7,233,340 | | | |
| e⊒ | 2- | Innationt Dovenus | | Business Code | 552 754 277 | 550 754 077 | | |
| Program Serwce Revenue | 2a b | Inpatient Revenue Outpatient Revenu | | 900099 | 553,754,377 | 553,754,377 | F 26F 207 | |
| 2 <u>4</u> | C | Sponsored Program | - | 621400 900099 | 425,660,622 | 420,295,335 | 5,365,287 | |
| Ž. | d | Intercompany Ren | - | 900099 | 5,681,833 2,648,277 | 5,681,833 2,648,277 | | |
| <u>%</u> | e | CMS Elec Med Rec | | 900099 | 720,714 | 720,714 | | |
| ran | f | | am service revenue | 900099 | 720,714 | 720,714 | | |
| ွိ | - | | | | | | | |
| | g 3 | Total. Add lines | s 2a-2f | > | 988,465,823 | | | |
| | • | | ar amounts) | | 12,168,066 | | | 12,168,066 |
| | 4 | Income from inves | stment of tax-exempt bond | proceeds 🕨 | | | | |
| | 5 | Royalties | | 🟲 | | | | |
| | | C | (ı) Real 609,325 | (II) Personal | | | | |
| | 6a b | Gross rents Less rental | 342,281 | | | | | |
| | " | expenses | | | | | | |
| | C | Rental income or (loss) | 267,044 | | | | | |
| | d | Net rental inco | me or (loss) | | 267,044 | | | 267,044 |
| | 7a | Gross amount | (ı) Securities | (II) O ther | | | | |
| | /4 | from sales of assets other than inventory | 7,737,762 | 58,829 | | | | |
| | ь | Less cost or other basis and | 0 | 0 | | | | |
| | | sales expenses Gaın or (loss) | 7,737,762 | 58,829 | | | | |
| | d | ` ' | ss) | | 7,796,591 | | | 7,796,591 |
| Φ | 8a | | rom fundraising | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | 7,730,331 |
| Other Revenue | | \$ of contributions See Part IV , lin | s reported on line 1c) ne 18 | | | | | |
| <u>.</u> | | | a | | | | | |
| 돌 | b c | | penses b (loss) from fundraising | avents b | | | | |
| • | 9a | | rom gaming activities | events p- | | | | |
| | | | a | | | | | |
| | b | | penses b | - uties | | | | |
| | 10a | Net income or (Gross sales of | (loss) from gaming acti | vicies | | | | |
| | 100 | returns and allo | | | | | | |
| | | | а | | | | | |
| | ь | | oods sold b | | | | | |
| | С | | (loss) from sales of inve | | | | | |
| | | Miscellaneous | | Business Code | 22.465.446 | 22.465.446 | | |
| | 11a | Pharmacy Serv | | 900099 | 23,465,446 | 23,465,446 | | |
| | Ь | Intercompany (| Charges | 900099 | 12,803,932 | 12,803,932 | | |
| | С | Cafeteria Incor | | 900099 | 5,539,218 | | | 5,539,218 |
| | d | | ue | | 11,000,252 | 9,951,298 | 106,011 | 942,943 |
| | е | Total. Add lines | s 11a-11d | · · · • | 52,808,848 | | | |
| | 12 | Total revenue. | See Instructions . | | 1,068,801,920 | 1,029,321,212 | 5,471,298 | 26,713,862 |

| | Statement of Functional Expenses | athor ' | ione monet | laka aalumus (A.) | |
|-----------|---|---|---|--|-------------------------|
| ectio | on 501(c)(3) and 501(c)(4) organizations must complete all columns. Al | | | | |
| _ | Check if Schedule O contains a response or note to any line in this | | (B) | (c) | (D) |
| | ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII. | (A) Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to governments and organizations in the United States See Part IV, line 21 | 11,431,821 | 11,431,821 | | |
| 2 | Grants and other assistance to individuals in the United States See Part IV, line 22 | 74,180 | 74,180 | | |
| 3 | Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 788,080 | | 788,080 | |
| 6 | Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$ | 188,731 | 62,281 | 126,450 | |
| 7 | Other salaries and wages | 380,612,487 | 355,548,342 | 25,064,145 | |
| 8 | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) | 18,894,970 | 17,823,362 | 1,071,608 | |
| 9 | Other employee benefits | 38,004,451 | 35,496,151 | 2,508,300 | |
| 0 | Payroll taxes | 28,351,159 | 26,440,004 | 1,911,155 | |
| 1 | Fees for services (non-employees) | | | | |
| а | Management | 39,041,175 | 36,062,639 | 2,978,536 | |
| b | Legal | 1,114,590 | | 1,114,590 | |
| С | Accounting | 418,884 | | 418,884 | |
| d | Lobbying | 85,539 | | 85,539 | |
| e | Professional fundraising services See Part IV, line 17 | | | , | |
| f | Investment management fees | | | | |
| g | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) | 106,245,679 | 98,873,299 | 7,372,380 | |
| 2 | Advertising and promotion | 281,667 | 251,934 | <u> </u> | |
| - 3 | Office expenses | 203,503,369 | 198,825,518 | t | |
| 4 | Information technology | 52,249,820 | 51,737,675 | | |
| 5 | Royalties | 32,213,323 | 01,101,010 | 512,110 | |
| 6 | Occupancy | 33,818,912 | 30,758,336 | 3,060,576 | |
| 7 | Travel | 1,196,684 | , , | | |
| 8 | Payments of travel or entertainment expenses for any federal, state, or local public officials | 2,236,661 | 311,122 | | |
| 9 | Conferences, conventions, and meetings | 1,757,550 | 1,254,836 | 502,714 | |
| 0 | Interest | 8,269,986 | 8,269,986 | | |
| 1 | Payments to affiliates | , | , | | |
| 2 | Depreciation, depletion, and amortization | 43,450,332 | 38,321,777 | 5,128,555 | |
| 3 | Insurance | 8,231,056 | 7,070,440 | | |
| 4 | Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) | | | | |
| а | Bad Debt Expense | -75,598 | -75,598 | | |
| b | | | | | |
| С | | | | | |
| d | | | | | |
| e | All other expenses | | | | |
| 5 | Total functional expenses. Add lines 1 through 24e | 977,935,524 | 919,204,705 | 58,730,819 | |
| 26 | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720) | | | - | |

Part X Balance Sheet

| | rt X | Check if Schedule O contains a response or note to any line | ın this | Part X | <u></u> | <u>.</u> . | <u></u> |
|--------------|------|---|--------------------------------------|----------------|--------------------------|-------------|---------------------------|
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash-non-interest-bearing | | | | 1 | |
| | 2 | Savings and temporary cash investments | | | 72,620,494 | 2 | 87,853,642 |
| | 3 | Pledges and grants receivable, net | | | | 3 | |
| | 4 | Accounts receivable, net | 90,337,347 | 4 | 110,931,450 | | |
| | 5 | Loans and other receivables from current and former officer key employees, and highest compensated employees Com Schedule L | art II of | | 5 | | |
| Assets | 6 | Loans and other receivables from other disqualified persons section 4958(f)(1)), persons described in section 4958(c)(employers and sponsoring organizations of section 501(c)(beneficiary organizations (see instructions) Complete Part | and contributing ntary employees' | | 6 | | |
| 92 | 7 | Notes and loans receivable, net | | | 198,398,223 | | 196,619,176 |
| 4 | 8 | Inventories for sale or use | | | 18.838.884 | 8 | 23,289,213 |
| | 9 | Prepaid expenses and deferred charges | | | 7,164,381 | 9 | 10,450,996 |
| | 10a | Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D | 10a | 993,729,229 | 7,101,001 | | 10, 100,000 |
| | ь | Less accumulated depreciation | 10b | 672,759,136 | 303,773,334 | 10c | 320,970,093 |
| | 11 | Investments—publicly traded securities | | | 329,431,119 | | 320,930,949 |
| | 12 | Investments—other securities See Part IV, line 11 | | | 75,877,891 | 12 | 80,005,806 |
| | 13 | Investments—program-related See Part IV, line 11 | | | | 13 | |
| | 14 | Intangible assets | | | | 14 | |
| | 15 | Other assets See Part IV, line 11 | | 92,438,415 | | 84,238,856 | |
| | 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 1,188,880,088 | | 1,235,290,181 | | |
| | 17 | Accounts payable and accrued expenses | | | 91,506,008 | | 98,593,242 |
| | 18 | Grants payable | | | 01,000,000 | 18 | |
| | 19 | Deferred revenue | 551,259 | | 979,385 | | |
| | 20 | Tax-exempt bond liabilities | | 327,856,584 | 20 | 319,029,612 | |
| | 21 | Escrow or custodial account liability Complete Part IV of S | | 327,030,304 | 21 | 313,023,012 | |
| lities | 22 | Loans and other payables to current and former officers, dir key employees, highest compensated employees, and disqu | | | 21 | | |
| Liabiliti | | persons Complete Part II of Schedule L | | | | 22 | |
| ä | 23 | Secured mortgages and notes payable to unrelated third pa | | | 12,830,155 | 23 | 13,400,660 |
| | 24 | Unsecured notes and loans payable to unrelated third partie | | | ,, | 24 | , |
| | 25 | Other liabilities (including federal income tax, payables to rand other liabilities not included on lines 17-24) Complete | elated | third parties, | | | |
| | | D | | | 110,047,427 | 25 | 114,896,041 |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 542,791,433 | 26 | 546,898,940 |
| s es | | Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34. | ► ▼ a | nd complete | | | |
| a D | 27 | Unrestricted net assets | | | 626,015,247 | 27 | 670,353,199 |
| <u> </u> | 28 | Temporarily restricted net assets | | | 15,892,834 | 28 | 13,849,081 |
| <u> </u> | 29 | Permanently restricted net assets | | | 4,180,574 | 29 | 4,188,961 |
| Fund Balance | | Organizations that do not follow SFAS 117 (ASC 958), chec | k here | ► ┌─ and | | | |
| 2 | | complete lines 30 through 34. | | | | | |
| ξ. | 30 | Capital stock or trust principal, or current funds | | | | 30 | |
| Assets | 31 | Paid-in or capital surplus, or land, building or equipment fur | nd . | | | 31 | |
| Ą | 32 | Retained earnings, endowment, accumulated income, or oth | er fund | 5 | | 32 | |
| Ret | 33 | Total net assets or fund balances | | | 646,088,655 | 33 | 688,391,241 |
| | 34 | Total liabilities and net assets/fund balances | | | 1,188,880,088 | 34 | 1,235,290,181 |

| Par | t XI Reconcilliation of Net Assets | | | | age == |
|------------|--|-----------|----|----------|-------------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | <u> </u> | ৷ · |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 1 068 5 | 301,920 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | | 935,524 |
| 3 | Revenue less expenses Subtract line 2 from line 1 | 3 | | | 366,396 |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | | |)88,655 |
| 5 | Net unrealized gains (losses) on investments | 5 | | 13,4 | 107,834 |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | -61,9 | 971,644 |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | | 688,3 | 391,241 |
| Par | t XII Financial Statements and Reporting | | | | _ |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | <u>. ୮</u> |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990 | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | No |
| | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both | wed on | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Yes | |
| | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both | arate | | | |
| | ☐ Separate basis ☐ Both consolidated and separate basis | | | | |
| c | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant? | ht of the | 2c | Yes | |
| | If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O | n | | | |
| 3 a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133? | e | 3a | | No |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits | | 3b | | |

Software ID: Software Version:

EIN: 04-2790311

Name: Baystate Medical Center Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

| Form 990, Part VII - Compensation Compensated Employees, and Inde | | | | Tru | ste | es, I | Сеу | Employees, High | nest | |
|--|---|-------------------------------------|--------------------------|----------------------|------------------------|------------------------------|--------|--|---|---|
| (A) Name and Title | (B) A verage hours per week (list any hours for related | Posit more th person and a | ion (nan o n is b | ne b oth ctor/ | ox, ι an o /trus | unless fficer stee) | | (D) Reportable compensation from the organization (W- 2/1099-MISC) | (E) Reportable compensation from related organizations (W- 2/1099-MISC) | (F) Estimated amount of other compensation from the organization and |
| | organizations below dotted line) | Individual trustee or director | Institutional Trustee | Officei | Ke) emplojee | Highest compensated employee | Former | 2/1033 11130) | 2,1033 11130) | related organizations |
| Mark A Keroack MD PresDir | 1 00 | x | | X | | | | 0 | 776,897 | 179,311 |
| 7/1-9/30/14, Exec VP/COO-BH in 2013 Mark R Tolosky | 49 00 1 00 | | | <u> </u> | | | | , and the second | | |
| President 10/1/13 - 12/31/13 | 49 00 | x | | Х | | | | 0 | 1,639,060 | 87,835 |
| Victor Woolridge | 1 00 | х | | х | | | | 0 | 0 | 0 |
| Chair James P Sadowsky | 2 00 | <u> </u> | | ., | | | | | | |
| Vice Chair | 2 00 | X | | Х | | | | 0 | 0 | 0 |
| Gregory L Braden MD Trustee | 1 00 | × | | | | | | 0 | 0 | 0 |
| Ruth H Constantine | 1 00 | х | | | | | | 0 | 0 | 0 |
| Trustee 10/1/13 - 2/04/14 John H Davis | 1 00 1 00 | | | | | - | | 0 | | |
| Trustee | 1 00 | × | | | | | | 0 | 0 | 0 |
| John A Egelhofer MD | 1 00 | х | | | | | | 0 | 0 | 0 |
| Trustee John E Kole | 1 00 | | | | | | | | | |
| Trustee | 1 00 | Х | | | | | | 0 | 0 | 0 |
| Grace P Makarı-Judson MD | 1 00 | х | | | | | | 367,726 | 0 | 80,725 |
| Trustee/ Hematologist MD John F Maybury | 49 00 1 00 | | | | | | | | | |
| Trustee Steven M Mitus | 1 00 | × | | | | | | 0 | 0 | 0 |
| Trustee | 1 00 | x | | | | | | 0 | 0 | 0 |
| Kevin Monarty MD | 1 00 | Х | | | | | | 585,835 | 0 | 44,922 |
| Trustee Edward J Noonan | 0 00 | | | | | | | | | |
| Trustee 9/09/14 - 9/30/14 | 1 00 | Х | | | | | | 0 | 0 | 0 |
| John M O'Brien III | 1 00 | × | | | | | | 0 | 0 | 0 |
| Trustee Anne M Paradis | 1 00 | | | | | | | | | |
| Trustee | 1 00 | × | | | | | | 0 | 0 | 0 |
| James R Phaneuf CIC Trustee 9/09/14 - 9/30/14 | 1 00 | x | | | | | | 0 | 0 | 0 |
| Robert L Pura PhD | 1 00 | X | | | | | | 0 | 0 | 0 |
| Trustee Katherine E Putnam | 1 00 1 00 | | | | | | | | | |
| Trustee 10/1/13 - 12/31/13 | 1 00 | x | | | | | | 0 | 0 | О |
| Timothy S Rice | 1 00 | Х | | | | | | 0 | 0 | 0 |
| Trustee Kathleen B Scoble | 1 00 | | | | | | | | | |
| Trustee 2/11/14 - 9/30/14 | 1 00 | Х | | | | | | 0 | 0 | 0 |
| David C Southworth | 1 00 | х | | | | | | 0 | 0 | 0 |
| Trustee Barbara W Stechenberg MD | 1 00 | | | | | | | 156.047 | | 44.200 |
| Trustee 10/1/13-12/31/13/ Physician | 49 00 | × | | | | | | 156,817 | 0 | 44,388 |
| Richard B Steele Jr Trustee | 1 00 | x | | | | | | 0 | 0 | О |
| Katherine McG Sullivan | 1 00 | × | | | | | | 0 | 0 | 0 |
| Trustee | 1 00 | | | | | | | | | |

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

| Compensated Employees, and Inde | pendent Cor | itracto | rs | | | , - | , | p.o, ccs,g. | | |
|--|---|-------------------------------------|--------------------------------|------------|----------------|------------------------------|--------|--|--|---|
| (A) Name and Title | (B) A verage hours per week (list any hours | Posit more th person and a | ion (dinan on is but directly) | ne booth a | ox, u an of | inless fficer tee) | | (D) Reportable compensation from the organization (W- | (E) Reportable compensation from related organizations (W- | (F) Estimated amount of other compensation from the |
| | for related organizations below dotted line) | Individual trustae or director | Institutional Trustee | Officei | Ke) emplojee | Highest compensated employee | Former | 2/1099-MISC) | 2/1099-MISC) | organization and related organizations |
| Howard G Trietsch MD Trustee | 1 00 | x | | | | | | 0 | 0 | 0 |
| Dennis W Chalke | 1 00 | | | х | | | | 0 | 769,165 | 75,032 |
| Treasurer | 49 00 | | | <u> </u> | | | | , and the second | , 03,103 | 73,032 |
| Kristin R Delaney | 1 00 | | | х | | | | 0 | 103,365 | 28,954 |
| Clerk Patricia A Sheldon | 49 00 1 00 | | | | | | | | | |
| Asst Clerk 10/1/13 - 4/18/14 | 49 00 | | | Х | | | | 0 | 65,029 | 18,760 |
| Madeline Santos | 1 00 | | | х | | | | 0 | 0 | 0 |
| Asst Clerk 7/08/14 - 9/30/14 Nancy Shendell-Falik | 49 00 50 00 | | | | | | | | | |
| CNO BMC | 0 00 | | | | Х | | | 0 | 268,692 | 22,882 |
| Deborah A Provost | 50 00 | | | | | | | 220 727 | 0 | 70.000 |
| VP Surg, Anes, Emerg Svcs | 0 00 | | | | Х | | | 229,727 | 0 | 70,886 |
| Mıcahel F Moran | 50 00 | | | | х | | | 286,541 | 0 | 43,485 |
| VP Facilities & Guest Svcs Betty K Larue | 0 00 | | | | | | | | | |
| VP Heart & Vascular/Neuro | 50 00 0 00 | | | | х | | | 271,811 | 0 | 124,902 |
| Peter Lindenauer MD | 50 00 | | | | | х | | 306,490 | 0 | 54,621 |
| Med Dır & Quality & Safety Res | 0 00 | | | | | _^_ | | 300,490 | 0 | 34,021 |
| David Y Chin PhD | 50 00 | | | | | x | | 249,007 | 0 | 52,948 |
| Rad Oncology Med Physics Chief | 0 00 | - | | | | | | | | |
| Michael R Favreau Senior Dir, Business Dev | 50 00 0 00 | | | | | х | | 232,514 | 0 | 91,736 |
| Jason M Newmark | 50 00 | | | | | ,, | | 222.245 | | 20.520 |
| VP Diagnostic Services | 0 00 | | | | | Х | | 228,045 | 0 | 30,629 |
| Martha LaFrance | 50 00 | | | | | х | | 197,573 | 0 | 121,421 |
| Rad Oncology Med Physics Chief | 0 00 | | | | | | | 157,575 | | 121,121 |

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493222002225

OMB No 1545-0047

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection**

| Name | of | the | orga | niza | tio | ľ |
|---------|-----|--------|--------|---------|-----|---|
| Baystat | e M | ledica | al Cen | iter In | ic. | |

Employer identification number

| | | | | | | | | | 04-2790. | | |
|------|----------|-----------|-----------------------------|---|---------------------------|----------------------------|------------------------|---------------------|------------------|---------------------|--|
| | rt I | | | blic Charity Sta | | | | | | nstructions | |
| ⊺he | organı | zatıon ıs | not a privat | e foundation becaus | eıtıs (Forl | ınes 1 throu | ıgh 11, check | only one b | ox) | | |
| 1 | Γ | A churc | ch, conventi | on of churches, or a | ssociation of | churches d | escribed in s e | ection 170(| b)(1)(A)(i). | | |
| 2 | Γ | A scho | ol described | in section 170(b)(1 | .)(A)(ii). (At | tach Sched | ule E) | | | | |
| 3 | 굣 | A hosp | ital or a coo | perative hospital se | rvice organiz | atıon descr | ıbed ın sectio | n 170(b)(1 |)(A)(iii). | | |
| 4 | Γ | A medi | cal research | n organization operat | ted ın conjun | ction with a | hospital des | cribed in se | ction 170(b)(| 1)(A)(iii). E | nter the |
| _ | _ | hospita | l's name, cı | ty, and state | | | | | | | |
| 5 | ı | | | erated for the benefi | | or universi | ty owned or o | perated by | a governmen | tal unit desc | ribed in |
| | _ | | | A)(iv). (Complete P | • | | | | | | |
| 6 | <u> </u> | | | local government or | 3 | | | . , . | ,, ,, , | | |
| 7 | Г | | | at normally receives | | | support from | a governm | ental unit or f | rom the gen | eral public |
| 8 | Г | | | on 170(b)(1)(A)(vi). described in sectior | | | nplete Part II |) | | | |
| 9 | Γ | An orga | anization tha | at normally receives | (1) more th | an 331/3% c | of its support | from contri | butions, mem | bership fees | , and gross |
| | | receipt | s from activ | ities related to its ex | xempt function | ons—subjec | t to certain e | xceptions, | and (2) no mo | re than 331, | /3% of |
| | | ıts sup | port from gr | oss investment inco | me and unrel | lated busine | ss taxable ın | come (less | section 511 | tax) from bu | ısınesses |
| | | acquire | d by the org | janızatıon after June | 30,1975 S | ee section ! | 509(a)(2). (C | omplete Pa | rt III) | | |
| 10 | Γ | Anorga | anızatıon org | ganized and operated | d exclusively | to test for p | public safety | See sectio | n 509(a)(4). | | |
| 11 | Γ | Anorga | anızatıon orç | ganized and operated | d exclusively | for the ben | efit of, to perf | orm the fur | ictions of, or t | o carry out t | the purposes of |
| | | | | ly supported organiz | | | | | | ee section 5 | 609(a)(3). Check |
| | | | | bes the type of supp b Type II c | | | | | | <i>-</i> | |
| _ | _ | | | | | | | | | | |
| е | ı | • | | ox, I certify that the on managers and otl | _ | | , | | , , | | • |
| | | | 509(a)(2) | on managers and oc | ner than one | or more par | mery support | ca organiza | icions desemb | ed in Section | 11 30 3 (4)(1) 01 |
| f | | | | received a written de | etermination | from the \ensuremath{IR} | S that it is a | Type I, Typ | e II, or Type | III support | ing organizatio <u>n,</u> |
| | | | his box | 2006 | | | | . | | | J |
| g | | | vugust 17, 2 ig persons? | 2006, has the organi | zation accep | oted any girt | or contributi | on from any | or the | | |
| | | | . | rectly or indirectly o | ontrols, eith | er alone or t | together with | persons de | scribed in (ii) |) | Yes No |
| | | and (III |) below, the | governing body of th | e supported | organizatioi | n? | | | 11g | (i) |
| | | (ii) A fa | amily memb | er of a person descr | bed in (i) abo | ove? | | | | 11g | (ii) |
| | | (iii) A | 35% contro | lled entity of a perso | n described | ın (ı) or (ıı) a | above? | | | 11g(| (iii) |
| h | | Provide | the following | ng information about | the supporte | ed organizat | ion(s) | | | | |
| | | | | | | | | | | | |
| • | i) Nam | | (ii) EIN | (iii) Type of | (iv) Is t | | (v) Did you | • | (vi) Is | | (vii) A mount of |
| | suppor | | | organization | organizati | | the organiz | | organizat | | monetary |
| 0 | rganiza | ation | | (described on lines 1- 9 above | col (i) list your gove | | ın col (i) o suppor | | col (i) org | | support |
| | | | | or IRC section | docume | _ | Заррог | | "" נווי נווי | J . | |
| | | | | (see | | | | | | | |
| | | | | instructions)) | Yes | No | Yes | No | Yes | No | 1 |
| | | | | | | | 1 | | 1 | | |
| | | | | | | | | | 1 | | |
| T-4- | | | | | | | <u> </u> | | + | 1 | |

| Sch | edule A (Form 990 or 990-EZ) 2013 | | | | | | Page 2 |
|-----|--|---------------------------|--------------------|----------------------|---------------------|----------------|--------------------|
| Pa | (Complete only if you o | hecked the bo | x on line 5, 7, | or 8 of Part I o | r if the organiza | ation failed | to qualify under |
| _ | Part III. If the organiza ection A. Public Support | tion fails to qu | alify under the | tests listed bel | low, please con | iplete Part . | .111.) |
| | endar year (or fiscal year beginning | (-) 2000 | (1-) 2010 | (-) 2011 | (4) 2012 | (-) 201 | (5) T. I. |
| | in) ► | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 201: | 3 (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not include any "unusual | | | | | | |
| | grants ") | | | | | | |
| 2 | Tax revenues levied for the | | | | | | |
| | organization's benefit and either | | | | | | |
| | paid to or expended on its | | | | | | |
| 3 | behalf The value of services or facilities | | | | | | |
| 3 | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | | | | | | |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly supported organization) included on | | | | | | |
| | line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, column | | | | | | |
| | (f) | | | | | | |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | |
| S | ection B. Total Support | I | <u> </u> | | I | | I |
| | endar year (or fiscal year beginning | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| | in) ► | (a) 2009 | (b) 2010 | (6) 2011 | (u) 2012 | (e) 2013 | (I) I otal |
| 7 | A mounts from line 4 | | | | | | |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on securities loans, rents, royalties | | | | | | |
| | and income from similar | | | | | | |
| | sources | | | | | | |
| 9 | Net income from unrelated | | | | | | |
| | business activities, whether or not the business is regularly carried | | | | | | |
| | on | | | | | | |
| 10 | Other income Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part IV) | | | | | | |
| 11 | Total support (Add lines 7 through 10) | | | | | | |
| 12 | Gross receipts from related activities | es, etc (see inst | ructions) | • | | 12 | 1 |
| 13 | First five years. If the Form 990 is t | for the organizati | on's first, second | l, thırd, fourth, or | fifth tax year as a | 501(c)(3) o | rganızatıon, check |
| | this box and stop here | | | | <u> </u> | <u> </u> | <u></u> |
| | ection C. Computation of Pub | | | 4.4 1 (5) | | | |
| 14 | Public support percentage for 2013 | | | 11, column (f)) | | 14 | |
| 15 | Public support percentage for 2012 | · · | • | | | 15 | _ |
| 16a | 33 1/3% support test—2013. If the condition have | | | | line 14 is 33 1/3% | or more, che | ck this box |
| b | and stop here. The organization qua 33 1/3% support test—2012. If the | | | | and line 15 is 33 | 8 1/3% or more | |
| | box and stop here. The organization | | | | , 10 00 | . 40.001111011 | ► F |
| 17a | 10%-facts-and-circumstances test- | -2013. If the org | anızatıon dıd not | check a box on lı | | | |
| | is 10% or more, and if the organizat | | | | | | |
| | in Part IV how the organization mee | ts the "facts-and | d-circumstances' | test The organ | ızatıon qualıfıes a | s a publicly s | |
| Ь | organization 10%-facts-and-circumstances test- | -2012 . If the ora | anization did not | check a hov on li | ne 13 16a 16b | or 17a and L | ▶ 厂 |
| | 15 is 10% or more, and if the organ | | | | | | |
| | Explain in Part IV how the organizat | | | | | | ublicly |
| | supported organization | | | | 4-71 | | ▶ □ |
| 18 | Private foundation. If the organizat instructions | ion aid not check | k a box on line 13 | , 16a, 16b, 1/a, | or 1/p, check thi | s pox and se | e ▶□ |
| | | | | | | | г, |

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

| Cale | ndar year (or fiscal year beginning in) 🟲 | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
|--|--|--|--|---|---------------------|------------------------------|---|
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received (Do not | | | | | | |
| 2 | include any "unusual grants ") Gross receipts from admissions, | | | | | | |
| _ | merchandise sold or services | | | | | | |
| | performed, or facilities furnished in | | | | | | |
| | any activity that is related to the organization's tax-exempt | | | | | | |
| | purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | | |
| | are not an unrelated trade or | | | | | | |
| 4 | business under section 513 Tax revenues levied for the | | | | | | |
| • | organization's benefit and either | | | | | | |
| | paid to or expended on its | | | | | | |
| _ | behalf The value of services or facilities | | | | | | |
| 5 | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | A mounts included on lines 1, 2, | | | | | | |
| | and 3 received from disqualified persons | | | | | | |
| ь | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than | | | | | | |
| | disqualified persons that exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| c | Add lines 7a and 7b | | | | | | |
| 8 | Public support (Subtract line 7c | | | | | | |
| | from line 6) ction B. Total Support | | | | | | |
| | ndar year (or fiscal year beginning | () 2000 | (1) 2010 | () 2011 | (1) 2012 | () 2012 | (C) T |
| | | | | (A) 2011 I | (d) 2012 | (e) 2013 | (f) Total |
| | in) ► | (a) 2009 | (b) 2010 | (c) 2011 | (4) 2012 | (-, | (-, |
| 9 | in) ► A mounts from line 6 | (a) 2009 | (B) 2010 | (6) 2011 | (4) 2012 | (5, 2222 | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| | in) ► A mounts from line 6 Gross income from interest, | (a) 2009 | (B) 2010 | (6) 2011 | (4) 2012 | (0, 2000 | (7,7,5,5,1) |
| 9 | in) ► A mounts from line 6 | (a) 2009 | (b) 2010 | (6) 2011 | (4) 2012 | (5,232 | |
| 9 | in) A mounts from line 6 Gross income from interest, dividends, payments received on | (a) 2009 | (b) 2010 | (6) 2011 | (4) 2322 | | |
| 9 10a | in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | (a) 2009 | (b) 2010 | (6) 2011 | (4) 2322 | | |
| 9 | in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable | (a) 2009 | (b) 2010 | (6) 2011 | (4) 2012 | | |
| 9 10a | in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | (a) 2009 | (b) 2010 | (6) 2011 | (4) 2322 | | |
| 9 10a | in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | (a) 2009 | (b) 2010 | (6) 2011 | (4) 2322 | | |
| 9 10a b | in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b | (a) 2009 | (b) 2010 | (6) 2011 | (4) 2012 | | |
| 9 10a b | in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated | (a) 2009 | (b) 2010 | (6) 2011 | (4) 2012 | | |
| 9 10a b | in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b | (a) 2009 | (b) 2010 | (6) 2011 | (4) 2322 | | |
| 9 10a b c 11 | in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | (a) 2009 | (b) 2010 | (6) 2011 | (4) 2322 | | |
| 9 10a b | A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include | (a) 2009 | (b) 2010 | (6) 2011 | | | |
| 9 10a b c 11 | in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of | (a) 2009 | (b) 2010 | (c) 2011 | | | |
| 9 10a b c 11 | In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) | (a) 2009 | (b) 2010 | (6) 2011 | | | |
| 9 10a b c 11 | A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, | (a) 2009 | (b) 2010 | (c) 2011 | | | |
| 9 10a b c 11 | In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) | | | | | | |
| 9 10a b c 11 12 | A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here | or the organizati | on's first, second | | | | |
| 9 10a b c 11 12 13 14 | in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here | or the organizati | on's first, second | , thırd, fourth, or | | a 501(c)(3) orga | nization, |
| 9 10a b c 11 12 13 14 Se 15 | A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013 | or the organizati ic Support Pe (line 8, column (| on's first, second ercentage f) divided by line | , thırd, fourth, or | | a 501(c)(3) orga | nization, |
| 9 10a b c 11 12 13 14 Se 15 16 | A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 | or the organization of the | on's first, second ercentage f) divided by line art III, line 15 | , third, fourth, or | | a 501(c)(3) orga | nization, |
| 9 10a b c 11 12 13 14 Se 15 16 Se | A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve | or the organization of the | on's first, second ercentage f) divided by line art III, line 15 me Percenta | , third, fourth, or 13, column (f)) | fifth tax year as a | a 501(c)(3) orga 15 16 | nization, |
| 9 10a b c 11 12 13 14 Se 15 16 Se 17 | A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve | or the organization ic Support Performance (line 8, column (2 Schedule A, Paragraphic Performance) colors (line 10c, colors) | on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided | , third, fourth, or 13, column (f)) ge by line 13, colum | fifth tax year as a | 15 16 | nization, |
| 9 10a b c 11 12 13 14 Se 15 16 Se 17 18 | A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve | or the organization of the organization of the organization of the second of the secon | on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1 | , third, fourth, or 13, column (f)) ge by line 13, column | fifth tax year as a | 15 16 | nization, |

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

| Part IV | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions). | | | | | | | | | |
|---------|--|-------------------------|-------------|--|--|--|--|--|--|--|
| | | | | | | | | | | |
| | Facts And Circumstances Test | | | | | | | | | |
| | | | | | | | | | | |
| Retu | ırn Reference | Explanation | | | | | | | | |
| | | Schodulo A / Form 000 o | 000 E7) 201 | | | | | | | |

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493222002225

OMB No 1545-0047

Open to Public Inspection

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

| Na | Section 501(c)(4), (5), or (6) orga me of the organization | | | Employer i | den | tification number |
|-----|--|---|---|---|---------------|---|
| Bay | state Medical Center Inc | | | 04-27903 | 111 | |
| Par | t I-A Complete if the or | ganization is exempt und | er section 501(| | | organization. |
| 1 | | ganization's direct and indirect po | | | | |
| 2 | Political expenditures | gamzation 5 an eet and maneet po | include comparish act | L | | ¢ |
| 3 | Volunteer hours | | | - | | Ψ |
| | | | | | | |
| | | ganization is exempt und | | | | |
| 1 | · | e tax incurred by the organization | | | - | \$ |
| 2 | Enter the amount of any excise | e tax incurred by organization mai | nagers under sectio | n 4955 | • | \$ |
| 3 | If the organization incurred a s | ection 4955 tax, did it file Form 4 | 1720 for this year? | | | ┌ Yes ┌ No |
| 4a | Was a correction made? | | | | | ☐ Yes ☐ No |
| b | If "Yes," describe in Part IV | | | | | |
| Par | | ganization is exempt und | | | 50 | 1(c)(3). |
| 1 | Enter the amount directly expe | ended by the filing organization for | section 527 exem | pt function activities 🕨 | • | \$ |
| 2 | Enter the amount of the filing of exempt function activities | organization's funds contributed to | other organization | s for section 527 | | \$ |
| 3 | Total exempt function expendi | tures Add lines 1 and 2 Enter he | ere and on Form 112 | 20-POL, line 17b ▶ | | \$ |
| 4 | Did the filing organization file I | Form 1120-POL for this year? | | | | ☐ Yes ☐ No |
| 5 | organization made payments l amount of political contribution | nd employer identification number For each organization listed, enter ns received that were promptly an political action committee (PAC) | the amount paid fro d directly delivered | om the filing organization I to a separate political o | n's f orga | unds Also enter the nization, such as a |
| | (a) Name | (b) Address | (c) EIN | (d) A mount paid fro filing organization's funds If none, enter | S | (e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 - |
| | | | | | | |
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| Sch | nedule C (Form 990 or 990-EZ) 2013 | | | | | Page 2 |
|-----|---|--|-------------------------------------|-----------------------------|-----------------|------------------|
| Pä | art II-A Complete if the organization | is exempt under | section 501(| c)(3) and file | ed Form 5768 | |
| _ | under section 501(h)). | | Link in Doub TV an | - h - 66:1: - h - d | | a adduces FIN |
| ٠. | Check ► If the filing organization belongs to a expenses, and share of excess lobb | | iist in Part IV ea | ch amiliated gro | up members nam | e, address, EIN, |
| 3 | Check ► ☐ If the filing organization checked bo | | l" provisions app | ly | | |
| | Limits on Lobbying E (The term "expenditures" means ar | (a) Filing organization's totals | (b) Affiliated group totals | | | |
| La | Total lobbying expenditures to influence public o | pinion (grass roots lob | bying) | | | |
| ь | Total lobbying expenditures to influence a legisl | ative body (direct lobby | yıng) | | | |
| c | Total lobbying expenditures (add lines 1a and 1 | o) | | Γ | | |
| d | O ther exempt purpose expenditures | | | Γ | | |
| e | Total exempt purpose expenditures (add lines 1 | c and 1d) | | | | |
| f | Lobbying nontaxable amount Enter the amount is columns | rom the following table | ın both | | | |
| | If the amount on line 1e, column (a) or (b) is: | The lobbying nontax | able amount is: | | | |
| | Not over \$500,000 | 20% of the amount on lir | ne 1e | | | |
| | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the | e excess over \$500,0 | 00 | | |
| | Over \$1,000,000 but not over \$1,500,000 | ,000 | | | | |
| | Over \$1,500,000 but not over \$17,000,000 | 000 | | | | |
| | Over \$17,000,000 | \$1,000,000 | | | | |
| g | Grassroots nontaxable amount (enter 25% of lir | ue 1f) | | | | |
| h | Subtract line 1g from line 1a If zero or less, ent | er-0- | | | | |
| i | Subtract line 1f from line 1c If zero or less, ente | er - 0 - | | | | |
| j | If there is an amount other than zero on either li section 4911 tax for this year? | ne 1h or line 1ı, did the | organization file | Form 4720 repo | orting | ┌ Yes ┌ No |
| | (Some organizations that made a columns below. See t | he instructions fo | ection do not r lines 2a thro | havè to con ough 2f on p | | ne five |
| | Lobbying Exp | enditures During | 4-Year Avera ⊤ | ging Period | 1 | 1 |
| | Calendar year (or fiscal year beginning in) | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) Total |
| 2a | Lobbying nontaxable amount | | | | | |
| b | Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | |
| C | Total lobbying expenditures | | | | | |
| d | Grassroots nontaxable amount | | | | | |

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

| Pa | | zation is exempt under section 501(c)(3) and has Nion under section 501(h)). | TOP | | | | <u> </u> |
|----------|---|--|----------|----------------------|----------------|---|----------|
| For e | _ | elow, provide in Part IV a detailed description of the lobbying | (| a) | | (b) | |
| activ | | clow, provide in variety a decaned description of the lobbying | Yes | No | Δ | Amount 85,: 85,: | nt |
| 1 | | on attempt to influence foreign, national, state or local uence public opinion on a legislative matter or referendum, | | l | | | |
| а | Volunteers? | | | No | | | |
| b | Paid staff or management (include com | pensation in expenses reported on lines 1c through 1i)? | | Νo | | | |
| C | Media advertisements? | | | No | | | |
| d | Mailings to members, legislators, or the | e public? | | No | | | |
| е | Publications, or published or broadcast | statements? | | No | | | |
| f | Grants to other organizations for lobbyi | ng purposes? | | No | | | |
| g | Direct contact with legislators, their st | affs, government officials, or a legislative body? | | No | | | |
| h | Rallies, demonstrations, seminars, con | ventions, speeches, lectures, or any similar means? | | No | | | |
| i | Other activities? | | Yes | | | 8 | 35,539 |
| j | Total Add lines 1c through 1i | | | | | 8 | 35,539 |
| 2a | Did the activities in line 1 cause the or | ganization to be not described in section 501(c)(3)? | | No | | | |
| b | If "Yes," enter the amount of any tax in | curred under section 4912 | | | | | |
| C | If "Yes," enter the amount of any tax in | curred by organization managers under section 4912 | | | | | |
| d | | ion 4912 tax, did it file Form 4720 for this year? | | | | | |
| Par | t III-A Complete if the organi 501(c)(6). | zation is exempt under section 501(c)(4), section 5 | 501(c |)(5), c | or se | | |
| 1 | Were substantially all (90% or more) d | ues received nondeductible by members? | | | 1 | Yes | No |
| 2 | | e lobbying expenditures of \$2,000 or less? | | - | 2 | | |
| 3 | | r lobbying and political expenditures from the prior year? | | - | 3 | | |
| | | zation is exempt under section 501(c)(4), section 5 | 01/0 | \/F\ | | · oti o | |
| | | (a) BOTH Part III-A, lines 1 and 2, are answered " | | | | | |
| 1 | Dues, assessments and similar amount | s from members | 1 | | | | |
| 2 | Section 162(e) nondeductible lobbying expenses for which the section 527(f) | and political expenditures (do not include amounts of political tax was paid). | | | | | |
| а | Current year | | 2a | | | | |
| b | Carryover from last year | | 2b | | | | |
| C | Total | | 2c | | | | |
| 3 | | 0033(e)(1)(A) notices of nondeductible section 162(e) dues | 3 | | | | |
| 4 | | line 2c exceeds the amount on line 3, what portion of the excess er to the reasonable estimate of nondeductible lobbying and | 4 | | | | |
| 5 | Taxable amount of lobbying and political | al expenditures (see instructions) | 5 | | | | |
| | art IV Supplemental Informa | <u> </u> | | | | | |
| Pro | | A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou | p lıst), | Part II | -A , lı | ne 2, | and |
| <u> </u> | Return Reference | Explanation | | | | | |
| Part | II-B, Line 1-i Bayst | ate Medical Center, Inc pays membership dues to the Massachus | etts H | ospital . | Δ s s n | ciatio | n |
| | (MHA portio |) and the American Hospital Association (AHA) These organizations of these dues are used for lobbying purposes for various health. The portion of dues listed as lobbying expenses for the year endin | ons hav | ve advis atters a | ed us t the | s that state | |
| | | | | | | | |
| | | | | | | | |

| 201104410 3 (1 01111 3 3 0 01 3 3 0 12) 2 0 1 3 | | 1 age - | | | | |
|--|-----------------------|---------|--|--|--|--|
| Part IV Supplemental Information | on <i>(continued)</i> | | | | | |
| Return Reference | Explanation | | | | | |
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Schedule D (Form 990) 2013

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DLN: 93493222002225

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.aov/form990.

Open to Public

| mai Revenue Service | und its instruct | ions is at www.irs.gov/rorm.ssc. | | | тизрес | 1011 |
|--|--|---|------------|-----------------------------|------------|-----------|
| lame of the organization laystate Medical Center Inc | | | | loyer identifica 2790311 | tion numbe | <u></u> |
| | Maintaining Donor Adv wered "Yes" to Form 990 | vised Funds or Other Similar I , Part IV, line 6. | | | . Complet | te if the |
| <u> </u> | | (a) Donor advised funds | | (b) Funds and o | ther accou | ınts |
| Total number at end of year | ır | | | | | |
| Aggregate contributions t | o (during year) | | | | | |
| Aggregate grants from (du | rıng year) | | | | | |
| Aggregate value at end of | year | | | | | |
| - | | ors in writing that the assets held in do ganization's exclusive legal control? | nor advı | sed | ┌ Yes | ┌ No |
| | urposes and not for the benef | onor advisors in writing that grant fund it of the donor or donor advisor, or for a | | | ┌ Yes | ┌ No |
| art III Conservation I | asements. Complete if | the organization answered "Yes" | to Forn | n 990, Part IV | ', line 7. | |
| Preservation of land for Protection of natural h | r public use (e g , recreation abitat pace | Preservation of a | ı certifie | d historic struc | ture | |
| Complete lines 2a throug easement on the last day | - | a qualified conservation contribution in | the form | n of a conservat | ion | |
| , | , | | | Held at the | End of the | Year |
| Total number of conserva | cion easements | | 2a | | | |
| Total acreage restricted b | y conservation easements | | 2b | | | |
| Number of conservation e | asements on a certified histo | oric structure included in (a) | 2c | | | |
| Number of conservation e historic structure listed in | 2d | | | | | |
| Number of conservation e | asements modified, transferr | ed, released, extinguished, or termina | ted by th | ie organization | durıng | |
| the tax year ► | | | | | | |
| Number of states where p | roperty subject to conservat | ion easement is located ► | | | | |
| | re a written policy regarding t rvation easements it holds? | the periodic monitoring, inspection, ha | ndling of | violations, and | ┌ Yes | ┌ No |
| Staff and volunteer hours | devoted to monitoring, inspe | cting, and enforcing conservation ease | ements d | luring the year | | |
| A mount of expenses incu | red in monitoring, inspecting | , and enforcing conservation easemen | ts durino | the year | | |
| ► \$ | | ,, and americing concernation casemen | | <i>y</i> , | | |
| | asement reported on line 2(c | d) above satisfy the requirements of se | ection 17 | 70(h)(4)(B)(ı) | ┌ Yes | ┌ No |
| balance sheet, and includ | | nservation easements in its revenue a e footnote to the organization's financia ents | | | | |
| | | s of Art, Historical Treasures, es" to Form 990, Part IV, line 8. | , or Otl | her Similar <i>i</i> | Assets. | |
| works of art, historical tre | asures, or other similar asse | 16 (ASC 958), not to report in its revolts held for public exhibition, education oits financial statements that describ | , or rese | arch in furthera | | |
| If the organization elected works of art, historical tre | d, as permitted under SFAS 1 | 16 (ASC 958), to report in its revenue ts held for public exhibition, education | e statem | ent and balance | | lic |
| (i) Revenues included in | Form 990, Part VIII, line 1 | | | ► \$ | | |
| (ii) Assets included in Fo | m 990, Part X | | | ► \$ | | |
| If the organization receive | ed or held works of art, histor | ical treasures, or other similar assets 116 (ASC 958) relating to these item | | | | |
| Revenues included in For | n 990, Part VIII, line 1 | | | ► \$ | | |
| Assets included in Form 9 | | | | <u></u> | | |
| | , 1 416 /1 | | | - + <u> </u> | | |

| Part | Organizations Maintaining Collection | ns of Art, Hi | stori | cal Treas | sures, or Othe | r Similar Ass | ets (continued) |
|------------|--|------------------|-----------------|---------------------------------|--------------------------------|------------------------------|---|
| 3 | Using the organization's acquisition, accession, and o collection items (check all that apply) | ther records, | check | any of the f | ollowing that are a | a significant use o | of its |
| а | Public exhibition | d | Γ | Loan or ex | change programs | 5 | |
| b | Scholarly research | е | \vdash | Other | | | |
| c | Preservation for future generations | | | | | | |
| 4 | Provide a description of the organization's collections Part XIII | and explain h | ow the | y further th | e organızatıon's e | xempt purpose ın | |
| 5 | During the year, did the organization solicit or receive assets to be sold to raise funds rather than to be mair | | | | | | Yes No |
| Par | Escrow and Custodial Arrangements Part IV, line 9, or reported an amount or | . Complete | ıf the | organızatı | | <u> </u> | |
| 1a | Is the organization an agent, trustee, custodian or oth included on Form 990, Part X? | | | • | s or other assets | | Yes No |
| b | If "Yes," explain the arrangement in Part XIII and cor | mplete the follo | owing | table | | | |
| | | | | | | Amo | ount |
| c | Beginning balance | | | | 1 c | | |
| d | Additions during the year | | | | 1d | | |
| e | Distributions during the year | | | | 1e | | |
| f | Ending balance | | | | 1f | | |
| 2a | Did the organization include an amount on Form 990, | Part X, line 21 | ? | | | Γ | Yes |
| b | If "Yes," explain the arrangement in Part XIII Check | here if the exp | olanatı | on has beer | n provided in Part | XIII | F |
| Pai | t V Endowment Funds. Complete if the org | ganızatıon ar | iswer | ed "Yes" t | | | |
| | | ent year (| b) Prior | year b (c |)Two years back (d | Three years back (| (e)Four years back |
| 1a | Beginning of year balance | | | | | | |
| Ь | Contributions | | | | | | |
| С | Net investment earnings, gains, and losses | | | | | | |
| d | Grants or scholarships | | | | | | |
| e | Other expenditures for facilities and programs | | | | | | |
| f | Administrative expenses | | | | | | |
| g | End of year balance | | | | | | |
| 2 | $\label{provide} \mbox{Provide the estimated percentage of the current year}$ | end balance (I | ıne 1g | , column (a |)) held as | | |
| а | Board designated or quasi-endowment 🕨 | | | | | | |
| b | Permanent endowment ▶ | | | | | | |
| c | Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal | 100% | | | | | |
| За | Are there endowment funds not in the possession of the | he organızatıoı | n that | are held and | d administered for | the | |
| | organization by | | | | | [(r) | Yes No |
| | (i) unrelated organizations | | | | | 3a(i) | |
| b | (ii) related organizations | | | lule R? | | 3a(ii | / |
| 4 | Describe in Part XIII the intended uses of the organiz | • | | | | | |
| Par | Land, Buildings, and Equipment. Con 11a. See Form 990, Part X, line 10. | nplete if the | orgar | nization an | swered 'Yes' to | Form 990, Par | t IV, line |
| | Description of property | | | Cost or other s (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
| 1a l | and | | | | 12,335,050 | | 12,335,050 |
| | Buildings | | | | 397,855,221 | 217,747,100 | 180,108,121 |
| - L | | | | | 5,146,129 | | |
| | easehold improvements | | | | 3,140,129 | 1,298,119 | 3,848,010 |
| c L | easehold improvements | | | | 532,431,984 | 434,412,413 | 3,848,010 98,019,571 |
| c L d E | | · · · · · | | | + | 434,412,413 | |

| Part VII Investments—Other Securities. Com See Form 990, Part X, line 12. | plete if the organization | answered 'Yes' to Form 990, Part IV, line 11b |
|--|----------------------------|---|
| (a) Description of security or category (including name of security) | (b)Book value | (c) Method of valuation Cost or end-of-year market value |
| (1)Financial derivatives | | |
| (2)Closely-held equity interests | 1,945,601 | С |
| (3)Other (A) Investments-securities other less than 5% | 78,060,205 | С |
| | | |
| | | |
| | | |
| | | |
| | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 12) | | 4 |
| Part VIII Investments—Program Related. Con See Form 990, Part X, line 13. | mplete if the organizatior | n answered 'Yes' to Form 990, Part IV, line 11 |
| (a) Description of investment | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
| | | |
| | | |
| | | |
| | | |
| | | |
| | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 13) | | |
| | | , Part IV, line 11d See Form 990, Part X, line 15 (b) Book value |
| (1) Contractual Adjustment Receivable | | 13,196,08 |
| (2) Due From Affiliated Companies | | 51,026,67 |
| (3) Beneficial Interest in Net Assets of BHF | | 18,038,04 |
| (4) Funds Held - Bond Indenture (5) Board Designated - Due From Unrestricted Funds | | 922,51 1,055,54 |
| | | |
| | | |
| | ., | 04.000.05 |
| Part X Other Liabilities. Complete if the organ Form 990, Part X, line 25. | | |
| 1 (a) Description of liability | (b) Book value | |
| Federal income taxes | 4474247 | |
| Contractual Adjustments Payable Refundable Advances | 44,713,475 515,267 | |
| Due to Affiliated Companies | 3,391,050 | |
| Insurance Liability Loss Reserves | 7,329,000 | |
| Minimum Pension Liability | 53,172,543 | |
| Market Value Swap | 5,774,706 | |
| | | |
| Total. (Column (b) must equal Form 990, Part X, col (B) line 25) | 114,896,041 | |
| | | |

| Par | | evenue per Audited Financial Stat vered 'Yes' to Form 990, Part IV, line 1 | | ts With Revenue p | oer Re | eturn Complete if |
|--------------------|--|---|---------|-------------------------|--------|-------------------|
| 1 | <u>-</u> | r support per audited financial statements | | | 1 | |
| 2 | A mounts included on line 1 bu | t not on Form 990, Part VIII, line 12 | | | | |
| а | Net unrealized gains on invest | ments | 2a | | | |
| b | Donated services and use of fa | acilities | 2b | | 1 | |
| c | Recoveries of prior year grants | | 2c | | 1 | |
| d | Other (Describe in Part XIII) | | 2d | | 1 | |
| e | Add lines 2a through 2d . | | | | 2e | |
| 3 | Subtract line ${f 2e}$ from line ${f 1}$. | | | | 3 | |
| 4 | Amounts included on Form 99 | 0, Part VIII, line 12, but not on line 1 | | | | |
| а | Investment expenses not incl | uded on Form 990, Part VIII, line 7b . | 4a | | | |
| b | Other (Describe in Part XIII) | | 4b | | | |
| c | Add lines 4a and 4b | | | | 4c | |
| 5 | | 4c. (This must equal Form 990, Part I, line | | | 5 | |
| Part | | kpenses per Audited Financial Sta | | nts With Expenses | s per | Return. Complete |
| 1 | | swered 'Yes' to Form 990, Part IV, line audited financial statements | | | 1 | <u> </u> |
| 2 | | t not on Form 990, Part IX, line 25 | • • | | | |
| a | | icilities | 2a | 1 | | |
| b | | | 2b | | - | |
| c | · - | | 2c | | 1 | |
| d | | | 2d | | 1 | |
| e | | | - | | 2e | |
| 3 | - | | | | 3 | |
| 4 | | D, Part IX, line 25, but not on line 1: | | | | 1 |
| a | Investment expenses not incli | ided on Form 990, Part VIII, line 7b | 4a | | | |
| b | Other (Describe in Part XIII) | | 4b | | | |
| c | Add lines 4a and 4b | | | | 4c | |
| 5 | Total expenses Add lines 3 ar | nd 4c. (This must equal Form 990, Part I, line | e 18) | | 5 | |
| Part | XIII Supplemental Inf | ormation | | | | |
| Part | | Part II, lines 3, 5, and 9, Part III, lines 1a a lines 2d and 4b, and Part XII, lines 2d and | | | | e any additional |
| | Return Reference | Explanation | | | | |
| Sched | ule D, Part X, Line 2 | Baystate Medical Center, Inc did not have statements | a FIN | 48 footnote included in | the au | dited financial |
| Schedule D, Part V | | Certain endowments are held at Baystate F temporarily restricted and permanently res addressed on BHF's Form 990 (EIN 04-35 | trıcted | but Part V has not bee | | |
| | | | | | | |

| | <u> </u> | |
|-----------|-------------------|----------------------|
| Part XIII | Supplemental Info | ormation (continued) |
| Ret | turn Reference | Explanation |
| | | |
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Schedule D (Form 990) 2013

DLN: 93493222002225

Employer identification number

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990)

SCHEDULE H

Hospitals

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

| Names of the summaria | | |
|-------------------------|--------|--|
| Name of the organiz | zation | |
| Baystate Medical Center | r Inc | |

04-2790311 Financial Assistance and Certain Other Community Benefits at Cost Yes No 1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a . . . Yes Yes If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year Applied uniformly to all hospital facilities Applied uniformly to most hospital facilities Generally tailored to individual hospital facilities Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes." indicate which of the following was the FPG family income limit for eligibility for free care Yes ☐ 100% ☐ 150% ☐ 200% ☐ Other _____ **b** Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate 3b Yes ☐ 200% ☐ 250% ☐ 300% ☐ 350% ☐ 400% ☐ Other c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? Yes Did the organization budget amounts for free or discounted care provided under its financial assistance policy during Yes **b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? . . . Νo If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care? 5с Did the organization prepare a community benefit report during the tax year? Yes 6a **b** If "Yes," did the organization make it available to the public? Yes 6b Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H

| 7 | 7 Financial Assistance and Certain Other Community Benefits at Cost | | | | | | | | | |
|---|---|---|-------------------------------------|--|-------------------------------|-----------------------------------|------------------------------|--|--|--|
| | nancial Assistance and Means-Tested overnment Programs | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net community benefit expense | (f) Percent of total expense | | | |
| a | Financial Assistance at cost (from Worksheet 1) | | | 16,417,698 | 10,363,285 | 6,054,413 | 0 620 % | | | |
| b | Medicaid (from Worksheet 3, column a) | | | 210,259,386 | 197,735,745 | 12,523,641 | 1 280 % | | | |
| С | Costs of other means-tested government programs (from Worksheet 3, column b) | | | 20,496,102 | 19,638,274 | 857,828 | 0 090 % | | | |
| d | Total Financial Assistance and Means-Tested Government Programs . | | | 247,173,186 | 227,737,304 | 19,435,882 | 1 990 % | | | |
| | Other Benefits | | | | | | | | | |
| е | Community health improvement services and community benefit operations (from Worksheet 4) | | | 2,544,727 | 0 | 2,544,727 | 0 260 % | | | |
| f | Health professions education (from Worksheet 5) | | | 56,446,216 | 15,807,295 | 40,638,921 | 4 160 % | | | |
| g | Subsidized health services (from Worksheet 6) | | | 18,947,314 | 12,526,910 | 6,420,404 | 0 660 % | | | |
| h | Research (from Worksheet 7) | | | 18,219,332 | 12,128,659 | 6,090,673 | 0 620 % | | | |
| ı | Cash and in-kind contributions for community benefit (from Worksheet 8) | | | 1,615,748 | 0 | 1,615,748 | 0 170 % | | | |
| J | Total. Other Benefits | | | 97,773,337 | 40,462,864 | 57,310,473 | 5 870 % | | | |
| k | Total. Add lines 7d and 7j . | | | 344,946,523 | 268,200,168 | 76,746,355 | 7 860 % | | | |
| | | | | F 000 | Cat Na FO10 | 12T C-1-4-1-11 (1 | 000\ 2012 | | | |

| Pa | rt II Community Building activities during the of the communities | tax year, an | | | | | | | | ouildin | |
|--------------|--|---|--------------------------------------|---|-----------------------|---------------------|----------|--|----------|-----------------------|---------|
| | or the communities | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | 1 ' ' | rect off revenue | - | (e) Net communit building expense | | (f) Perototal ex | |
| 1 | Physical improvements and housing | | | 100,00 | 0 | | | 100, | ,000 | C | 010 % |
| 2 | Economic development | | | | | | | | | | |
| 3 | Community support | | | | | | | | | | |
| 4 | Environmental improvements | | | | | | | | | | |
| 5 | | | | | | | | | | | |
| -6 | for community members Coalition building | | | | | | | | | | |
| 7 | Community health improvement | | | | | | | | | | |
| | advocacy Workforce development | | | | | | | | _ | | |
| 9 | Other | | | | | | | | | | |
| 10 | Total | | | 100,00 | 0 | | | 100, | ,000 | C | 010 % |
| | rt IIII Bad Debt, Medicar tion A. Bad Debt Expense | e, & Collec | tion Practic | es | | | | | | | l Na |
| 3 ect | Did the organization report ba | d debt expens | e in accordance | e with Heathcare Fin | iancial M | anage | ment A | ssociation | | Yes | No |
| _ | Statement No 15? | | | | | | | | 1 | Yes | |
| 2 | Enter the amount of the organ methodology used by the orga | | | | | _ | | E 20E 206 | | | |
| 3 | Enter the estimated amount o | | | | | 2 | | 5,285,286 | | | |
| | patients eligible under the org | anızatıon's fin | ancıal assıstan | ce policy Explain in | n Part VI | | | | | | |
| | the methodology used by the any, for including this portion | | | | | 3 | | 2,061,315 | | | |
| 4 | Provide in Part VI the text of | | | | | t desc | rıbes b | | | | |
| | or the page number on which t | his footnote is | contained in th | ne attached financia | l statem | ents | | | | | |
| | tion B. Medicare | | / | 1.7345.) | | ı _ | ı | 264 562 474 | | | |
| 5 6 | Enter total revenue received f Enter Medicare allowable cost | | | · | | 5 6 | | 261,568,171 212,028,964 | | | |
| 7 | Subtract line 6 from line 5 Th | | | | | | | 49,539,207 | | | |
| 8 | Describe in Part VI the extend Also describe in Part VI the c Check the box that describes | t to which any osting method | shortfall report ology or source | ed in line 7 should b | e treated | l as c | | ty benefit | | | |
| | Cost accounting system | Γco | st to charge ra | tio 🔽 | Other | | | | | | |
| Sect | tion C. Collection Practices | | | | | | | | | | |
| 9a b | Did the organization have a wi If "Yes," did the organization's contain provisions on the coll | s collection po | licy that applie | d to the largest num | ber of its | patie | | | 9a | Yes | |
| | assistance? Describe in Part | VI | | <u> </u> | | <u> </u> | <u> </u> | <u> </u> | 9b | Yes | |
| Pa | rt IV Management Comp (a) Name of entity | | Doint Ventur b) Description of pi | | officers, dire | | | | | eeınstruc e) Physi | |
| | (a) Name of entity | (| activity of entit | | profit % o ownersh | r stock | e | Officers, directors, trustees, or key employees' profit % r stock ownership % | pro | ofit % o ownersh | r stock |
| 1 | | | | | | | | | | | |
| 2 | | | - | | | | | | | | |
| 3 | | | | | | | | | | | |
| 4 | | + | | | | | | | + | | |
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| 6 | | | | | | | | | | | |
| 7 | | | | | | | | | | | |
| 8 | | | | | | | | | | | |
| 9 | | 1 | | | | | | | 1 | | |
| 10 | | | | | | | + | | + | | |
| | | 1 | | | | | | | + | | |
| 11 | | | | | | | | | _ | | |
| 12 | | | | | | | | | \perp | | |
| 13 | | | | | | | | | | | |

| Part V Facility Information | | | | | | | | | | |
|--|----------|---------------------------|--------------|-------------------|-------------------|-------------------|-------------|----------|------------------|--------------------------|
| Section A. Hospital Facilities | Licensed | General | Children's | Teachi | Ortical | Resea | ER-24 houre | ER-other | | |
| (list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year? | | ત્રો medical & ક્યા gical | n's hospital | Teaching hospital | l access hospital | Research facility | houre | ner | | |
| and state license number | | 2 | | | | | | | Other (Describe) | Facility reporting group |
| See Additional Data Table | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
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Schedule H (Form 990) 2013

Yes No

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Baystate Medical Center

Name of hospital facility or facility reporting group

| If reporting on Part V, Section B for a single hospital facility only: line number of | | |
|---|---|--|
| | 1 | |
| hospital facility (from Schedule H, Part V, Section A) | | |

| Con | munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012) | | | |
|-----|--|------|----------|----------|
| 1 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9 | 1 | Yes | |
| | If "Yes," indicate what the CHNA report describes (check all that apply) | | | |
| а | A definition of the community served by the hospital facility | | | |
| b | Demographics of the community | | | |
| C | Existing health care facilities and resources within the community that are available to respond to the health needs of the community | | | |
| d | How data was obtained | | | |
| е | The health needs of the community | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups | | | |
| | The process for identifying and prioritizing community health needs and services to meet the community health needs | | | |
| h | The process for consulting with persons representing the community's interests | | | |
| i | ▼ Information gaps that limit the hospital facility's ability to assess the community's health needs | | | |
| j | Other (describe in Part VI) | | | |
| 2 | Indicate the tax year the hospital facility last conducted a CHNA 20 12 | | | |
| 3 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | 3 | Yes | |
| 4 | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital | | 103 | \vdash |
| | facilities in Part VI | 4 | Yes | <u></u> |
| 5 | Did the hospital facility make its CHNA report widely available to the public? | 5 | Yes | |
| | If "Yes," indicate how the CHNA report was made widely available (check all that apply) | | | |
| а | Hospital facility's website (list url) | | | |
| b | <u> </u> | | | |
| C | A vailable upon request from the hospital facility | | | |
| | ▼ O ther (describe in Part VI) | | | |
| 6 | If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply | | | |
| a | as of the end of the tax year) Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA | | | |
| b | Execution of the implementation strategy | | | |
| С | Participation in the development of a community-wide plan | | | |
| d | Participation in the execution of a community-wide plan | | | |
| е | Inclusion of a community benefit section in operational plans | | | |
| f | Adoption of a budget for provision of services that address the needs identified in the CHNA | | | |
| g | Prioritization of health needs in its community | | | |
| h | Prioritization of services that the hospital facility will undertake to meet health needs in its community | | | |
| i | Other (describe in Part VI) | | | |
| 7 | Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI | | | |
| _ | which needs it has not addressed and the reasons why it has not addressed such needs | 7 | <u> </u> | No |
| | Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section $501(r)(3)$? | 8a | | No |
| | If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax? | 8b | <u> </u> | _ |
| С | If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ | | | |
| | nospital lacinacis: 4 | | | |
| | Schedule H (Fo | rm C | 190) | 2013 |

| Pa | art V Facility Information (continued) | | | |
|----------|---|-----|----------------|----|
| | nancial Assistance Policy | | Yes | No |
| 9 | Did the hospital facility have in place during the tax year a written financial assistance policy that | | | |
| | Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care? | 9 | Yes | |
| 10 | Used federal poverty guidelines (FPG) to determine eligibility for providing <i>fre</i> e care? | 10 | Yes | |
| | If "Yes," indicate the FPG family income limit for eligibility for free care 200 0000000000% | | | |
| 11 | If "No," explain in Part VI the criteria the hospital facility used | 4.4 | | |
| | Used FPG to determine eligibility for providing <i>discounted</i> care? | 11 | Yes | |
| | If "No," explain in Part VI the criteria the hospital facility used | | | |
| 12 | Explained the basis for calculating amounts charged to patients? | 12 | Yes | |
| | If "Yes," indicate the factors used in determining such amounts (check all that apply) | | | |
| а | ▼ Income level | | | |
| b | Asset level | | | |
| c | Medical indigency | | | |
| d | ▼ Insurance status | | | |
| е | Uninsured discount | | | |
| f | ▼ Medicaid/Medicare | | | |
| g | State regulation | | | |
| h | Residency | | | |
| i | Other (describe in Part VI) | | | |
| 13 | Explained the method for applying for financial assistance? | 13 | Yes | |
| 14 | Included measures to publicize the policy within the community served by the hospital facility? | 14 | Yes | |
| | If "Yes," indicate how the hospital facility publicized the policy (check all that apply) | | | |
| а | The policy was posted on the hospital facility's website | | | |
| b | The policy was attached to billing invoices | | | |
| С | The policy was posted in the hospital facility's emergency rooms or waiting rooms | | | |
| d | | | | |
| е | The policy was provided, in writing, to patients on admission to the hospital facility | | | |
| f | The policy was available upon request | | | |
| <u>g</u> | Other (describe in Part VI) | | | |
| | ling and Collections | | | |
| 15 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment? | 15 | Yes | |
| 16 | Check all of the following actions against an individual that were permitted under the hospital facility's policies during | | | |
| | the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP | | | |
| а | Reporting to credit agency | | | |
| b | Lawsuits | | | |
| С | Liens on residences | | | |
| d | Body attachments | | | |
| e | Other similar actions (describe in Section C) | | | |
| 17 | Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? | 17 | | No |
| | If "Yes," check all actions in which the hospital facility or a third party engaged | | | |
| а | | | | |
| b | Lawsuits | | | |
| С | Liens on residences | | | |
| d | Body attachments | | | |
| _ | C Other similar actions (describe in Section C) | 1 | i 1 | |

If "Yes," explain in Part VI

If "Yes," explain in Part VI

| cn | edule H (Form 990) 2013 | ١ | age | : 6 |
|-----|---|----|-----|-----|
| Pä | art V Facility Information (continued) | | | |
| 18 | Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply) | | | |
| а | Notified individuals of the financial assistance policy on admission | | | |
| b | Notified individuals of the financial assistance policy prior to discharge | | | |
| C | Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bill | s | | |
| d | Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy | | | |
| е | Other (describe in Section C) | | | |
| Ро | licy Relating to Emergency Medical Care | | | |
| | | | Yes | r |
| 19 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 19 | Yes | |
| | If "No," indicate why | | | |
| а | The hospital facility did not provide care for any emergency medical conditions | | | |
| b | The hospital facility's policy was not in writing | | | |
| C | The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) | | | |
| d | Other (describe in Part VI) | | | |
| Cha | arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals) | | | |
| | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care | | | |
| а | The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged | | | |
| b | The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged | | | |
| C | The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged | | | |
| d | Other (describe in Part VI) | | | |
| 21 | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance | | | |

22 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

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Page 7 **2**

| Part V | Facility | Information | (continued) |
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Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6_I, 7, 10, 11, 12_I, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

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| Form and Line Reference | Explanation |
| See Additional Data Table | |
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Schedule H (Form 990) 2013

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| Part V | Facility | Information | (continued |
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| Section D. | Other Health | Care Facilities | That Are No | t Licensed, | Registered, | or Similarly | Recognized | as a |
|------------|--------------|------------------------|-------------|-------------|-------------|--------------|------------|------|
| Hospital F | acility | | | • | | - | _ | |

(list in order of size, from largest to smallest)

| How many non-hospital health care facilities did the organization operate during the tax year? | | | | | |
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| Name and address | Type of Facility (describe) | | | | |
| See Additional Da | | | | | |
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Schedule H (Form 990) 2013

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

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| Part I, L 6a | Baystate Medical Center files an annual community benefit report electronically with the Massachusetts Attorney General's office via their website at http://www.cbsys.ago.state.ma.us/cbpublic/public/hccbindex.aspx. Baystate Medical Center's annual community benefit report is available to the public via the Massachusetts Attorney General's website (see above) and via Baystate Health's website http://www.baystatehealth.org/Baystate/Main+Nav/About+Us/Community+Programs/Community+Health+Planning/Community+Benefits+Program Our community benefit report provides the Attorney General's Office and the general public important information about how Baystate Medical Center partners with our communities to identify and address unmet health needs of disadvantaged and vulnerable populations in support of our charitable mission |

| Part I, Line 7 | Line 7a (Charity Care) - community benefit expense was calculated by applying the ratio of patient care cost to charges, calculated on Worksheet 2, against total charity care gross patient charges from the audited financial statements Line 7b (Unreimbursed Medicaid) - community benefit expense |
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| | was derived using the organization's cost accounting system, which takes into account all hospital inpatients, outpatients and emergency room patients for whom services were provided and covered under Medicaid and Medicaid managed care plans Line 7c (Other Means-Tested Programs) - community benefit expense was derived using the organization's cost accounting system, which |
| | takes into account all hospital inpatients, outpatients and emergency room patients for whom services were provided and covered under other means-tested government programs Line 7f (Health Professional Education) - community benefit expense was derived using the organization's cost accounting system Line 7g (Subsidized Programs) - community benefit expense was derived using the organization's cost accounting system. The expense relates to specific outpatient programs Line 7h (Research) - community benefit expense was derived using the organization's cost accounting. |
| | system In addition to the research costs reported on line 7h, there was \$1,176,633 of expenses related to Industry-sponsored grants that we believe should be treated as community benefit expense because they were incurred to promote the health and well-being of the local population and are a key component of our commitment to the community |

Explanation

Form and Line Reference

| Form and Line Reference | Explanation |
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| Part I, Line 7g | There are no costs attributable to physician clinics reported as subsidized health services in Part I, line 7g |

| Form and Line Reference | Explanation |
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| Part I, Ln 7 Col(f) | In fiscal year 2013, the organization adopted the provisions of Accounting Standards Update 2011-07, Health Care Entities (Topic 954), Presentation and disclosure of Patient Service Revenue, Provision for Bad Debts, and the Allowance for Doubtful Accounts for Certain Health Care Entities on October 1, 2012 The update changed how the provision for bad debts is reported on the audited financial statements. In prior years it was included with total operating expenses, and subtracted from total expenses reported in Part IX, Line 25, column (A) for the purpose of calculating the percentages in Part I, Line 7, column (f) Beginning in 2013, the provision for bad debts was reported as a deduction to net patient service revenue. The 2014 provision for bad debts totalled \$14,768,939 and is not included in total expenses reported in Part IX, Line 25, column (A) for the purpose of calculating the percentages in Part 1, Line 7, column (f) |

| Part II, Community Building Activities | Specific to Part II Baystate Medical Center provided \$100,000 to the North End Housing Initiative (NEHI) with the goal of increasing the quantity, quality and healthfulness of affordable single and duplex family housing for low income families with young children in the North End neighborhoods of Springfield, Massachusetts A portion of the funding is also used to leverage additional funding to write grants for projects what will assist the NEHI to achieve its mission. In addition to providing additional housing in the North End, NEHI also provides homebuyer and financial literacy courses to North End households and maximizes economic opportunities for minority-owned businesses within NEHI construction projects. The NEHI improves the public health of the community by providing greater access to healthy homes, reducing the prevalence of asthma in young children, increasing housing stability and creating safer and more beautiful neighborhoods through affordable homeownership. The following description is not quantified specifically in Part II of Schedule H Baystate Medical Center provided \$100,000 as a Voluntary Contribution to the City of Springfield, specifically to fund public health initiatives under the Department of Health and Human Services Baystate Medical Center provided \$111,337.92 as a Payment in Lieu of Taxes (PILOT) to the City of Springfield for our outpatient facility at 3300 Main Street, Springfield Baystate Medical Center provided \$35,753.62 as a Payment in Lieu of Taxes (PILOT) to the City of Chicopee for our employee parking lot located at Center Street, Chicopee Baystate Medical Center is a dues paying member of the Economic Development Council of Western Massachusetts (EDC) and the Affiliated Chambers of Commerce of Greater Springfield (ACCGS) BMC participates in the EDC and ACCGS as we are the largest local employer in our region. The Chamber and its membership coordinate activities toward a common purpose of sustainability and economic growth for the region. The amount paid for FY 2014 was \$ |
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Explanation

Form and Line Reference

| Form and Line Reference | Explanation |
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| Part III, Line 4 | The cost of bad debts reported in Part III, line 2 was calculated by applying a ratio of cost to charges (based on the organization's cost accounting system including all hospital inpatients and outpatients) against total patient bad debt net of recoveries as reported in the audited financial statements. The portion of bad debt that reasonably could be attributable to patients who may qualify for financial assistance under the hospital's charity care program (reported in Part III line 3) was calculated by applying the percentage of bad debts by zip code (for which the average household income for each zip code is less than 200% of the federal poverty level) to the total cost of bad debt reported in Part III line 2. Since this portion of bad debt is attributable to patients residing in an area where the average income is less than 200% of the Federal poverty level, it is highly likely these patients would have qualified for the organization's charity care program had they applied. For this reason, we believe the amount, totalling \$2,061,315, should be treated as community benefit expense in Part I. As noted above, the organization adopted Accounting Standards Update 2011-07 effective October 1, 2012, which changed the way entities report and disclose certain financial information including the provision for bad debts. See footnote #2 (Significant Accounting Policies) on page 12 of the audited financial statements under the caption. "Allowance for Uncollectible Accounts" for a description of the organization's reporting of its provision for bad debts. If a patient is determined eligible for financial assistance, the appropriate adjustment is made to the patient account based on their income level. Once the necessary approvals are obtained, it then flows to the general ledger. Patients applying for a prompt payment discount will have this allowance entered after agreed upon payment is received. |

| Form and Line Reference | Explanation |
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| rait III, Lille o | Line 6 - included all Medicare allowable costs as calculated in Worksheets D-1 Part II (inpatient and inpatient psych), D Part V (outpatient) and E Part A (organ acquisition) of the hospital's 2014 Medicare cost report, net of Medicare costs reported in Part 1, line 7g, and based on Medicare costing principles. There is no shortfall reported on line 7. |

| Form and Line Reference | Explanation |
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| raiciii, Lille 90 | For patients who are known to qualify for Charity Care or Financial Assistance. The patient may have requested assistance up front at time of service with a Financial Counselor or the Patient could have asked for assistance after receiving their bill by contacting our Patient Billing Services. Representatives. The Financial Counselor will assist the patient in applying for the appropriate type of assistance based on their income and circumstances. Once approved for a State Medicaid or other program, all billing and collection activity will stop (except for required co-payments or deductibles). For all other patients, our statements contain information regarding how to apply for financial assistance. Notices concerning availability for assistance are also posted at patient care sites. |

| most recent community health needs assessment (CHNA) in 2013 of the geographic area's served by the hospital pursuant to the requirements of the MA Attorney General's Community Benefit Guidelines and Section 501(r) of the Internal Revenue Code. The CHNA findings were made available on the hospital's website in September 2013. Per the Internal Revenue Service (IRS) and the Massachusetts Office of the Attorney General, each non-profit hospital in must conduct a formal community health needs assessment (CHNA) every three-years in part nership with community organizations and individuals across the hospital's service area. The aim is to identify community assets as well as the critical gaps/needs in public health resources and the weak connections between medical care and community care. This "gaps an alysis" assists Baystate Health's Board of Trustees and senior managers in developing community benefit policy, which targets our charitable resources in focused areas. These areas frame existing community benefit programs, assist in transforming community service activities to comply with the IRS and MA Attorney General's criteria, and set priorities in the design of new programs. The CHNA is the basis for developing accountable community benefit programs. In an ideal situation, an effective and large scale community impacts on the health status and quality of life for residents - effectively closing gaps when current data is compared to initial CHNA baseli in eindicators. At more practical program level, the CHNA guides a "theory of change" lin king health needs to community benefit efforts to desired program and community outcomes. BMC's CHNA began by identifying the communities served by the hospital Findings are based on various quantitative analyses regarding health-related needs in those areas, a review of health assessments conducted by other organizations in recent years, information obtain ed from interviews, and findings from a community survey. Preliminary assessment findings were discussed with community | Form and Line Reference | Explanation |
|---|-------------------------|--|
| sources Access to Care Lack of Affordable and Accessible Medical CareNeed for Care Coordination and Culturally Sensitive Care Dental Health Lack of Access to Dental Care Health Behaviors High Rates of Alcohol, Tobacco, and Drug Use High Rates of Unsafe Sex, Teen Pregnancy, and Chlamydia Maternal and Child Health Prevalent Infant Health Risk Factors (e.g., smoking during pregnancy, lack of prenatal care) Pediatric Dis abilityMental Health Lack of Access to Mental Health Services and Poor Mental Health Statu s. Use Morbidity and Mortality High Rates of Diet and Exercise-Related Diseases and Mortality High Rates of Asthma Racial and Ethnic Disparities in Disease Morbidity and Mortality Physical Environment Poor Community Safety (e.g., homicide and other violent crimes) Poor Built Environment and Environmental Quality (e.g., air quality, presence of food deserts) Social and Economic Factors Basic Needs Insecurity. Financial Hardship, Housing, and Food Access Low Educational Achievement Baystate Health's Board of Trustees is actively involved in overseeing community benefit programs and expenditures. In July 2010, the Baystate Health Board of Trustees assigned oversight of community benefits to the Board's Governance Committee. Through its regular board meetings, internal hospital meetings and leadership activities, Baystate Health is actively involved in shaping community benefits provided by the system. For FY 2014 the systems Vice President for Government and Community Relations and Public Affairs, under the direction of the | | In partnership with the Coalition of Western MA Hospitals, Baystate Medical Center conduct ed its most recent community health needs assessment (CHNA) in 2013 of the geographic area's served by the hospital pursuant to the requirements of the MA Attorney General's Community Benefit Guidelines and Section 501(r) of the Internal Revenue Code. The CHNA findings were made available on the hospital's website in September 2013. Per the Internal Revenue Service (IRS) and the Massachusetts Office of the Attorney General, each non-profit hospital in must conduct a formal community health needs assessment (CHNA) every three-years in part nership with community assets as well as the critical gaps/needs in public health resources and the weak connections between medical care and community care. This "gaps an alysis" assists Baystate Health's Board of Trustees and senior managers in developing community benefit policy, which targets our chantable resources in focused areas. These areas frame existing community benefit programs, assist in transforming community service activities to comply with the IRS and MA Attorney General's criteria, and set priorities in the design of new programs. The CHNA is the basis for developing accountable community benefit programs. In an ideal situation, an effective and large scale community benefit program will demonstrate measurable community impacts on the health status and quality of life for residents - effectively closing gaps when current data is compared to initial CHNA baseli ne indicators. At a more practical program level, the CHNA guides a "theory of change" link king health needs to community benefit efforts to desired program and community outcomes BMC's CHNA began by identifying the communities served by the hospital Findings are based on various quantitative analyses regarding health-related needs in those areas, a review of health assessments conducted by other organizations in recent years, information obtain ed from interviews, and findings from a community survey. Prelimina |

| Form and Line Reference | Explanation |
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| Part VI, Line 2 | rector and Manager work collaboratively with the Regional Director of Public Affairs & Communications for Baystate Health Northern Region and the Public Relations & Community Relations Specialist at Baystate Mary Lane Hospital to oversee the hospitals' community benefit planning, community health needs assessments, annual program data collection, and state and federal reporting of community benefit. The Baystate Health Board Governance Committee meets two times per year and is charged with advocating for community benefits at the Board level and throughout the health system, integrating three (3) hospital-specific community benefit plans into the health system's strategic plan, periodic review of community health needs assessment data, approval of a community benefit mission statement and health pri orities, review impact of community benefit programs in promoting health of the community, and ensure community benefits programs are in compliance with guidelines established by the MA Attorney General and IRS Biannually, Baystate Health's Vice President for Government and Community Relations and Public Affairs and the Director of Community Health Planning or Community Benefit Manager present a system-wide community benefit update to the full Board of Trustees Baystate Medical Center is in the planning phase of kicking-off a forma I Community Benefit Advisory Council (CBAC) A CBAC brings a community lens and filter for interpreting findings of a community health needs assessment and priority setting process. The CBAC provides a community perspective on how to increase wellness and resilience opp ortunities for optimal health for an entire population, guidance in matching Baystate Medical Center resources to community resources, thus making the most of what is possible with the goal to improve health status and quality of life, and policy advocacy to assure and restore health equity by targeting resources for residents. Participants on a CBAC for Bay state Medical Center will represent employees, community benefit p |

| Form and Line Reference | Explanation |
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| Part VI, Line 4 | Explanation Baystate Medical Center, located in Springfield, Massachusetts, is an academic, research, and teaching hospital that serves as the western campus of Tufts University School of Medicine The Hospital is a 716-bed facility with 57 bassinets and is the only Level 1 trauma center in western Massachusetts, treating the most critical and urgent cases in the region The hospital is also home to the second-busiest emergency department in Massachusetts. The primary community served by the hospital is defined based on the geographic origins of the hospital's discharges. The hospital's primary community is comprised of 51 ZIP codes in 21 cities and towns. A gawam, Blandford, Brimfield, Chester, Chicopee, East Longmeadow, Granville, Hampden, Holland, Holyoke, Longmeadow, Ludlow, Monson, Palmer, Russell, Southwick, Springfield, Wales, West Springfield, Westfield, and Wilbraham The 51 ZIP codes collectively and essentially are equivalent to Hampden County Hampden County has a total population of 464,416. In 2012, the community served by the hospital was comprised of 76% White residents, 9.1% African American residents, 21.8% Latino residents and 2.1% Asian residents. The Latino community of Hampden County is concentrated in the cities of Holyoke and Springfield, while the African-American community is concentrated in Springfield. In all, 81% of all Latino residents of Hampden County live in either Springfield or Holyoke Non-White populations are expected to grow faster than White populations in the community. The Asian, American Indian, Black, and Other are expected to have the fastest growth. The growing diversity of the community is important to recognize, given the presence of health disparities. Located in Hampden County along the Connecticut River, Springfield is 27 miles north of Hartford CT, while Boston and New York City are 80 and 134 miles away, respectively. The Springfield Metropolitan Statistical Area (MSA) is the fourth-largest metropolitan area in New England and the county's contiguous urban nucleu |
| | their peers across the state on a myriad of sensitive indicators (e.g., infant deaths per 1,000 live births, low birth weight, births to adolescent mothers, adequacy of prenatal care) Springfield has one of the highest concentrations of MassHealth eligible populations. This low income population has a special health risk and a specific location in the Mason Square and North End neighborhoods with child poverty rates well above 30% and as high as 70% in some small areas. |

| Form and Line Reference | Explanation |
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| Part VI, Line 5 | Baystate Medical Center has a responsibility to respond to health care needs unsupported by government programs. In exchange for this responsibility, BMC qualifies for tax-exempt status under 501 (c)(3). However, providing hospital care alone is not enough to qualify for tax-exempt status. Hospitals also must operate in the public interest and provide programs stat benefit the community. Baystate Medical Center is fully committed to its role in the community and serves with pride and compassion for people in need. The charitable mission of Baystate Medical Center, a member hospital of Baystate Health (BH), is to improve the health of the people in our communities every day, with quality and compassion Baystate Medical Center's Community Benefits Mission is to reduce health disparities, promote commun. It wellness and improve access to care for vulnerable populations. BMC is committed to me eting the identified health and wellness needs of constituencies and communities served th rough the combined efforts of Baystate Health's member organizations, affiliated providers, and community partners Baystate Medical Center meets all of the factors required of medical facilities in order to maintain tax exemption, as first described in Revenue Ruling 69 - 545. In support of patient care and the medical needs of the communities served by Baysta te Medical Center, medical staff membership and privileges are extended to all qualified physicians and practitioners in western Massachusetts who meet the requirements for credent ialing and clinical privileges, whether employed by a related Baystate entity or community—based. Baystate Medical Center's emergency department is open to all in need of care and services, no one requiring emergency care is denied treatment. In addition, surplus funds from operations are generally applied, as permitted, to the following, improvements in pat ient care, expansion and renovation of existing facilities, purchase and replacement of equipment, debt service, expenses associated with fraining |

| Form and Line Reference | Explanation |
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| Part VI, Line 5 | the guidelines stated in the Baystate Health Credit and Collection Policy concern all affiliates Baystate Medical Center built a visionary new facility which opened in March 2012 t hat will meet our community's needs today, while laying the foundation for future growth Hundreds of people, from patients to care providers to the community at large, have shared ideas and experiences to design the 641,000 sq. foot facility that includes a dedicated h eart and vascular center, new patient care units with spacious private rooms, new emergency department and shell space for future growth. A major part of the public health commitment of Baystate Medical Center's Hospital of the Future project is the delivery of \$9.6 mil lion in new aid to community health initiatives in Springfield. Baystate Medical Center made an additional investment of \$2.2 million in new community health initiative funding tied to the new Emergency Department. The \$11.6 million, to be distributed over a period of sevience and programs as well broader issues such as education, homelessness and employment. Specific to FY14 BMC awarded \$1,516,748 to these community health initiatives Baystate Medical Center participates in advocacy activities on behalf of health care coverage for all persons and for improved public health. Baystate Health leaders serve on the community boards for Health Care For All, a Massachusetts non-profit organization dedic ated to making adequate and affordable health care accessible to everyone, regardless of income, social or economic status and the Massachusetts Public Health Association, a non-profit organization that promotes laws, policies, and programs that protect the health of our families, communities, and workplaces. In addition, Baystate Medical Center provides annual funding to Partners for a Healthier Community, a local leader in public health policy advocacy, building collaborations and leadership capacity to address various public health issues For additional information, please see Line 6 below |

| Form and Line Reference | Explanation |
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| Part VI, Line 6 | Baystate Health, Inc. is the parent entity of a multi-institutional integrated delivery sy stem composed of four hospitals and other \$01(c)(3) organizations. The three hospitals include Baystate Medical Center, Apustate Franklin Medical Center, and Baystate Mary Lane Hos pital and the other \$01(c)(3) organizations include Baystate Medical Practices, Visiting N urse Association and Hospice of Western New England, Inc., and Baystate Medical Practices, Visiting N urse Association and Hospice of Western New England, Inc., and Baystate Health Foundation In September 2014 Baystate Wing Hospital became part of the Baystate Health Foundation In September 2014 Baystate Wing Hospital Became part of the Baystate Health System. In addition, 536 volunteers and 1,850 new residents and fellows, medical students, nursing students, and allied health students who gained comprehensive medical education during the year. In addition, 536 volunteers donated 47,770 hours to Baystate Medical Center, 280 volunteers and auxiliary m embers donated over 30,000 hours to Baystate Medical Center (BMC), the flagship 710-bed hospital (including Baystate Children's Hospital) based in Springfield, Massachuset ts is Western New England's only tertiary care referral medical center, Level 1 Trauma cent terr and neonatal and pediatric intensive care units. BMC serves as a regional resource for specialty medical care and research, while providing comprehensive primary medical service as to the community BMC's community benefit efforts included providing assessment, treatment and crisis support to child abuse evitims and their non-offending caretakers affected by child abuse and domestic violence in western Massachusetts, offering enrichment and care er development programs for disadvantaged Springfield students, ensuring cohesive health care for school-aged children and the broader community, prevention of accidental childroo di njuries and death through public awareness, safety education and distribution of safety devices, coordination of health edu |

| Form and Line Reference | Explanation |
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| Part VI, Line 6 | cation programs at no cost to EMS providers in our communities. The close working relation ship between Emergency Physicians and EMS providers is essential to ensuring that patients receive the highest quality care in the field BMLH provided critical support and resource sto the community at large through our Support Groups including, Alcoholic Anonymous, Ca regivers Support Group, Quildring, BMLH and its staff offered over 100 outreach programs providing a variety of education and wellness seminars to the community at large at no cost. These programs were presented by physicians, nurses and staff that work at the hospital and ad dressed ways to live healthier by offering a variety of education and wellness seminars to the community at large at no cost. These programs were presented by physicians, nurses and staff that work at the hospital and ad dressed ways to live healthier by offering a variety of education all opportunities and and senior centers, and promoted disease prevention, behavior than an equal healthier lifestyles for community members of all ages. In addition, BMLH Health Beat TV, a monthly 30-minute cable access talk show produced, directed and hosted by Bayst ate Mary Lane Hospital employees, engages the hospital's physicians, employees, paltieregon and community efforts in the safety, cancer, Lyme disease to stroke awareness. The program runs more than 60 times a month Baystate Wing Hospital (BWH), a 74-bed facility located in Palmer, Massachusetts (18 miles east of Springfield) provides a broad range of emergency, medical, surgical and psychiatric services. The swo utpatient effects in the effect of the safety of the safe |

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| In the comfort of their homes. The Hospice and Palliative Care Program of Baystate's Visiting Nurse Association and Hospice provides end of life care for patients in the community, assisted living facilities and skilled nursing facilities. Hospice has an interdiscilinaryand Palliative Care program coordinates care for an average daily census of about 175 patients of all ages. In FY 2013 there were approximately 120,000 home health, hospice and palliative visits rendered by Baystate Visiting Nurse Association & Hospice nurses. Hospice has an interdisciplinary approach using nursing, social work, chaplains, hospice aides and volunteers to provide patients and their families with comfort and symptom management. The Hospice and Pallative Care program coordinates care for an average daily census of about 140 patients of all ages. In FY 2014 there were approximately 123,800 home health, hospice and pallative visits rendered by Bays tate Visiting Nurse Association & Hospice Staff Baystate Health Foundation raised \$0.6 mill into in 2014 for the Baystate Children's Specialty Clinic and an additional \$3.5 through system wise annual fundraising efforts. Along with the Campaign for Baystate Children's Specialty Center, the Foundation actively engaged in annual fund, major gift, and event fundriaising to ensure ongoing annual support for education, research, programs and capital need's throughout the health system that impact patient care throughout western Massachusetts I in addition to the brief descriptions of the affiliated entities above, this further inform alons peaks to activities of Baystate Health and its affiliated entities above, this further inform alons peaks to activities of Baystate Health and its affiliated entities above, this further inform alons peaks to activities of Baystate Health and video interpreting for American Sign Language Baystate Health's Interpreter and Translation Services provided over 183,105 sessions in 49 languages to help deliver a positive patient care experience. In addition, nearly | Form and Line Reference | Explanation |
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| languages about illnesses and aftercare instructions can be provided to patients and their family members and be documented in the patient's electronic medical record as patient education automatically Baystate Medical Center is recognized as a leading academic medical center. As the Western Campus of Tufts University School of Medicine since 1974, BMC offers clinical training and undergraduate and graduate medical student education across all specialties. In addition to BMC, Medical Residents and Fellows rotate through Baystate Franklin Medical Center and Baystate Mary Lane Hospital Baystate Health is a nationally accredited provider of continuing education for health care professionals, including physicians, nurses, pharmacists, mental hea | • | Visiting Nurse Association and Hospice of Western New England, Inc (BVNAH) based in Sprin gfield, Massachusetts is a tax-exempt, not-for-profit corporation organized to support and assist Baystate Health and its affiliate hospitals, including BMC and BMLH, each of which is a Massachusetts not-for-profit corporation, in achieving the fulfillment of their clin ical, teaching, research, and other missions related to health care BVNAH is a comprehens ve home health care agency committed to providing the highest quality care to patients and families, primarily in the home setting BVNAH has the expertise to meet individual need s by bringing experienced nurses, rehabilitation therapists, social workers and home care aides to patients' homes. The Home Care Program of Baystate's Visiting Nurse Association and Hospice serves over 7,100 home health and hospice patients annually of which approximate by 1,050 are on service daily. Home Care services are aimed at allowing patients to recup erate and achieve independence with their own care in the comfort of their homes. The Hospice and Palliative Care Program of Baystate's Visiting Nurse Association and Hospice provide se and of life care for patients in the community, assisted living facilities and skilled nursing facilities. Hospice has an interdiscilinary approach using the provides are program coordinates care for an average daily census of about 1.75 patients of all ages. In FY 2013 there were approximately 120,000 home health, hospice and palliative visits rendered by Baystate Visiting Nurse Association 8. Hospice nurses Hospice has an interdisciplinary approach using nursing, social work, chaplains, hospice ades and volunteers to provide patients and their families with comfort and symptom management. The Hospice and Pallative Care program coordinates care for an average daily census of about 1.40 patients of all ages. In FY 2014 the rewers a provide patient of the provides and pallative visits rendered by Bays tate Visiting Nurse Association & Hospice and pallative |

| Form and Line Reference | Explanation |
|--|--|
| orm 990, Schedule H, Part VI, Line continued | Ith counselors and psychologists. We also arrange credit for other health care professional is Baystate provides both live and web based courses. Our educational activities are designed for Baystate staff and non Baystate health care professionals throughout Western New England. Our mission is to provide high-quality, evidence based continuing education to ma intain and enhance the knowledge, expertise, and performance of health care professionals, to improve the health of the people in our communities every day, with quality and compas sion. In 2014, Baystate Health provided a total of 1,450 hours of continuing education ins truction. Total attendance for credit bearing activities was 19,712, 5,745 unique visits. Our educational activities are a service to the community. Baystate Health's Midwifery Edu cation Program is offered in collaboration with the Midwifery Institute of Philadelphia. Un iversity. Through our affiliation with the Massachusetts. College of Pharmacy and Health Science, we offer a one-year pharmacy residency. Baystate Health's educational partnerships allow us to offer allied health programs such as emergency medical technician (EMT), pharm acy technician and surgical technologist. For nursing we offer clinical practicums for base calaureate, masters, or doctoral-level nursing students in affiliation with the University of Massachusetts, University of Connecticut, Yale University, and other schools of nursing. Baystate Medical Center's high quality nursing care earned re-designation as a Magnet Hospital for Nursing Excellence by the American Nurses Credentialing Center (ANCC)-one of 170 in the nation and only five in Massachusetts. As an academic teaching hospital and the Western Campus of Tufts University School of Medicine, Baystate Medical Center is a cent er for research Strong partnerships with other research organizations allow BMC to further its institutional commitment to improve the health of the community through research and education Collaborations enable Baystate Health to bette |

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| partner with members of the community to ensure we are meeting the diverse needs of the community Baystate Health extends the traditional definition of "health" to include economic opportunity, affordable housing, quality education, safe neighborhoods, food se curity, arts/cultuand racism and homophobia free communities all elements that enable families and communities to thrive. In keeping with this commitment to improve health Ba ystate Health and affiliates provide a range of community benefits including support groups, financial counseling assistance and other health and wellness programs. As an integrated delivery system BH provides further benefits to the hospital's community by coor dinating within and among its varienties. Baystate Health and its affiliates are communited to providing the communities they ser throughout western Massachusetts with the re sources necessary to stay informed and healthy providing both basic and extensive educational opportunities such as parent education classes. | Form and Line Reference | Explanation |
|--|-------------------------|--|
| Teen CPR and Babysitter's Ac ademy. Some classes are free while others are offered at a reasonable fee No one is turned a way due to inality to pay. Baystate Health offers many free parenting support groups (breastfeeding, new parents, and toddler groups) each month. In addit Baystate Health has libraries and resource centers at Baystate Medical Center and Baystate. Franklin Medical Center staffed by professionals who help patients, families and the general put access a reliable health information. The Mini-Medical School program is an eight-part health edd ation series offered at Baystate Medical Center from the science of medicine each week. Designed for an adult audience, each course is taught by an energetic faculty member with will explain the science of medicine without resorting to complex terms. Mini-Medical School gives Baystate Health the opportunity to open our doors to the public and share our knowledge medicine in a comfortable and friendly environment. Many of the student's participate due to a general interest and later find that many of the things they learned over the semester are releved to their own lives. The goal of this program is to help members of the public make more informed decisions about all aspects of their health care while receiving insight on what it's like to be a medical student. Tuition is \$95 per person, \$80 for Senior Class and Spirit of Women members. Baystate Health offers 50+ free programs to seniors and women Baystate Health Senior Class a loyalty program dedicated to health and wellness for men and women ages 55 and over. The 23,000 Senior Class members receive a quarterly newsletter with valuable health information, benefits and invitations to special events designed with their interests in mind. Baystate Spirit Women Loyalty Program offers its 15,000 members 50+ monthly seminars with direct access physicians, nurs es and other medical professionals and the latest women's health information, benefits and other medical professionals and the latest women's health inform | | community Baystate Health extends the traditional definition of "health" to include economic opportunity, affordable housing, quality education, safe neighborhoods, food se curity, arts/culture and racism and homophobia free communities to three. In Keeping with this commitment to improve health Baystate Health and its affiliates provide a range of community benefits including support groups, financial counseling and assistance and other health and wellness programs. As an integrated delivery system BH provides further benefits to the hospital's community by cord unating within and among its various entities Baystate Health and its affiliates are committed to providing the communities they serve throughout western Massachusetts with the re sources necessary to stay informed and healthy by providing both basic and extensive educational opportunities such as parent education classes, including our new program "Baystate's New Beginnings" Also offered are teen programs, including Teen CPR and Babysitter's AC ademy. Some classes are free while others are offered at reasonable fee. No one is turned away due to inability to pay. Baystate Health offers many free parenting support groups (breastfeeding, new parents, and toddler groups) each month. In addition, Baystate Health has libraries and resource centers at Baystate Medical Center and Baystate. Franklin Medical I Center staffed by professionals who help patients, families and the general public acces is reliable health information. The Mini-Medical School program is an eight-part health educ ation series offered at Baystate Medical Center featuring a different aspect of medicine e ach week. Designed for an adult audience, each course is taught by an energetic faculty me mehr who will explain the science of medicine without resorting to complex terms. Mini-Medi cal School gives Baystate Health information from the program is one of the public and share our knowledge of medicine in a comfortable and friendly environment. Many of the student's participate due to a ge |

| Form 990, Schedule H, Part VI, Line 6 continued | sion proudly shared by Baystate Health Baystate Health is a strong supporter of the Unite d Way, and a major contributor to the organization with three workforce campaigns and thou sands of employee donors and volunteers Baystate Health's contributions help the United Way serve our families, friends, colleagues and others who seek help in different ways and at different times in their lives. Three community campaigns are held annually. Springfield workplace to support the United Way of Pioneer Valley, Greenfield workplace to support the United Way of Franklin County and Ware workplace to support the United Way of Hampshire County. Employees can direct their donations to one or all of the United Way's action are as. Education, Income and Health or designate to a qualified agency with a minimum contribution. Baystate Health employees once again donated generously to the United Way of the Pioneer Valley in 2014, raising a total of \$419,370. Baystate Franklin Medical Center employees raised \$42,040 for the United Way of |
|--|---|
| | \$419,370 Baystate Franklin Medical Center employ ees raised \$42,040 for the United Way of Franklin County Baystate Mary Lane Hospital employees raised \$22,609 for the United Way of Hampshire County See also additional information regarding Baystate Health, Inc. and its affiliates promotion of community health above in Line 5 |

Explanation

Form and Line Reference

| Form and Line Reference | Explanation | |
|--|--|--|
| Form 990, Schedule H, Part VI, Line 7 | List of States Receiving Community Benefit Report MA | |

Additional Data

Software ID: Software Version:

EIN: 04-2790311

Name: Baystate Medical Center Inc

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference

Baystate Medical Center

Part V, Section B, Line 1j The CHNA report also described collaborating organizations BMC collaborated with each of the hospital facilities that are members of the Coalition of Western Massachusetts Hospitals for its CHNA BMC also collaborated with organizations that participated in a "Design Team" established by the Coalition Representatives from the Collaborative for Community Health, Inc., the Franklin Regional Council of Governments, the Massachusetts Department of Public Health, and the Springfield Department of Health and Human Services participated on this Team Many individuals provided input for this assessment. Lists of interviewees are included in the report

| Section C. | Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines |
|--------------|---|
| 1ງ, 3, 4, 5d | , 61, 7, 10, 11, 121, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions |
| for each fa | cility in a facility reporting group, designated by "Facility A," "Facility B," etc. |
| Form and | Explanation |

| Line Reference | |
|-------------------------------|---|
| Baystate Medical Center | Part V, Section B, Line 3 Community input was gathered through interviews, a community survey, and community listening sessions. Interviews were conducted with public health experts, representatives of health, social services, or other departments or agencies, community leaders, health care providers, and persons representing the broad interests of the community. The interviews were structured to help identify the most pressing health status and access issues in the community. The interviews were structured to help identify the most pressing health status and access issues in the community. BMC also sought input from the public regarding the health of the community through an online and paper-based survey. A website link to the survey (in both English and Spanish) was made available from January through February 2013. Paper copies of the survey were distributed at various local organizations and clinics in multiple languages. Efforts were made to reach those without internet access as well as vulnerable populations such as racial and ethnic minorities, low-income groups, individuals with low literacy levels, and non-English speakers. The survey was publicized via flyers, social media, human services organizations, boards of health, newspapers, email listservs, and other methods. A listening session was held during which community members reviewed and discussed preliminary findings from this assessment. Discussion at the listening session was helpful in that it validated assessment findings and contributed to the prioritization process. The survey consisted of 48 questions about a range of health status and access issues and respondent demographic characteristics. 1,321 residents from the Baystate community completed the survey. Seventy-four percent of respondent were female and 49 percent were between the ages of 45 and 64. Seventy-two percent were White and 98 percent did not identify as Hispanic (or Latino). The majority of respondents reported being in good or very good overall health (70 percent), married |

| Section C. Supplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. | | |
|--|--|--|
| Form and Line Reference | Explanation | |
| Baystate Medical Center | Part V, Section B, Line 4 Baystate Medical Center is a member of the Coalition of Western Massachusetts Hospitals, a partnership between eight (8) not-for-profit hospitals in western Massachusetts, Baystate Medical Center, Baystate Franklin Medical Center, Baystate Mary Lane Hospital, Baystate Wing Hospital, Cooley Dickinson Hospital, Holyoke Medical Center, Mercy Medical Center (a member of Sisters of Providence Health System), Shriners Hospitals for Children - Springfield, and Health New England, a local health insurer whose service areas covers the four counties of western Massachusetts. The Coalition, formed in 2012 to bring hospitals within western Massachusetts together to share resources and work in partnership to identify and address the health needs of their communities through regional community health assessments. Following feedback from key community stakeholders during the community health needs assessment process, the Coalition has taken its unique collaboration to the next level by identifying a shared health priority that it will address in partnership across the region. The shared health priority the Coalition selected was behavioral health. | |

| 1ງ, 3, 4, 5ດ | C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions acility in a facility reporting group, designated by "Facility A," "Facility B," etc. Explanation |
|--------------|---|
| , | Part V, Section B, Line 5d Baystate Medical Center made its CHNA report widely available to the public via an email distribution, with links to the hospital's website, to all key informant interviewees, listening session participants and an internal communication to hospital employees Please visit http://www.baystatehealth.org/Baystate/Main+Nav/About+Us/Community+Programs/Community+Health+Planning/Community+Benefits+Program |

| 1j, 3, 4, 5d, 6i | upplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions by in a facility reporting group, designated by "Facility A," "Facility B," etc. |
|-------------------------------|---|
| Form and Line Reference | Explanation |
| Baystate Medical Center | Part V, Section B, Line 61 For more information about Baystate Medical Center's Community Benefit Implementation Strategy, as related to the hospitals 2013 CHNA, and adopted by the hospital's Board of Trustees, please visit http://www.baystatehealth.org/StaticFiles/Baystate/About%20Us/Community%20Programs/Community%20Health%20Planning/Community%20Benefits%20Program/BMC-Implementation-Strategy pdf |

| 1j, 3, 4, 5d | Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 ₁ , 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. | | | | | | | | |
|-------------------------------|---|--|--|--|--|--|--|--|--|
| Form and Line Reference | Explanation | | | | | | | | |
| Baystate Medical Center | Part V, Section B, Line 7 No community hospital facility can address all of the health needs present in its community BMC is committed to adhering to its mission and remaining financially healthy so that it can continue to enhance its clinical excellence and to provide a wide range of community benefits. The Strategy does not address the following community health needs identified in the 2013 CHNA due to no new funding or resources, other hospitals or community organizations within service area are already addressing the need or the need falls outside of the hospitals' mission or capacity Racial and Ethnic Disparities in Disease Morbidity and Mortality—the hospital understands the connection between institutional racism and ethnic and racial health disparities and has committed DoN resources (see Section C and Appendix A of BMC Implementation Strategy) to fund local undoing racism education and training—Lack of Access to Dental Care—pediatric dental access is being addressed through Partners for aHealthier Community's BEST Oral Health Initiative (see Section 4b of BMC Implementation Strategy) High Rates of Alcohol, Tobacco, and Drug Use—a variety of existing community-based non-profits and agencies are addressing these needs, including, but not limited to—Behavioral Health Net, Center for Human Development, City of Springfield Tobacco Program, Gandara, and the Mason Square Drug Free Task Force—High Rates of Unsafe Sex, Teen Pregnancy, and Chlamydia—Teen pregnancy is being addressed through the efforts of the YEAH Network and the Springfield Pregnant and Parenting Teens Collaborative (see Section 4b of BMC Implementation Strategy) as well as the City of Springfield's Springfield Adolescent Sexual Health Advisory Committee and the Community Health Network Area #4's | | | | | | | | |

Strategy)

Springfield Adolescent Health Project Pediatric Disability hospital clinicians and staff co-lead and participate in the Medical Home Workgroup for Children with Special Needs. As part of its regular service line, the hospital has a new Developmental and Behavioral Pediatrics Department (see section 6 of BMC Implementation Strategy). High Rates of Asthma. being addressed through Partners for a Healthier Community and the Pioneer Valley Asthma Coalition (see Section 4b of BMC Implementation Strategy). Poor Built Environment and Environmental Quality. being addressed through Partners for a Healthier Community's Live Well Springfield and Healthy Environment, Healthy Springfield Initiatives (see Section 4b of BMC Implementation

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

| Section D. Other Healt | h Care Facilities | That Are Not L | icensed, Registe | red, or Similarly | Recognized a | as a |
|------------------------|-------------------|----------------|------------------|-------------------|--------------|------|
| Hospital Facility | | | , - | - | _ | |

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

| e and address | Type of Facility (describe) | |
|---|---------------------------------|--|
| Baystate Reference Laboratories 361 Whitney Avenue Holyoke, MA 01040 | Outpatient Laboratory Services | |
| Baystate High Street Hith Cntr 140 High Street Holyoke, MA 01040 | O utpatient Laboratory Services | |
| Baystate Ambulatory Care Center 3300 Main Street Springfield, MA 01107 | Outpatient Laboratory Services | |
| Baystate Mason Sq Neighborhood Hith Cntr 11 Wilbraham Road Springfield, MA 01199 | O utpatient Laboratory Services | |
| Baystate Breast and Wellness Center 100 Wason Avenue Suite 300 Springfield, MA 01107 | Outpatient Laboratory Services | |
| Baystate Brightwood Health Center 380 Plainfield Street Springfield, MA 01107 | Outpatient Laboratory Services | |
| D'A mour Center for Cancer Care 3350 Main Street Springfield, MA 01199 | Outpatient Laboratory Services | |
| Baystate Rehabilitation Care at Spfld 360 Birnie Avenue Springfield, MA 01107 | Outpatient Laboratory Services | |
| BMC Pain Management Center 3400 Main Street 2nd Flr Springfield, MA 01107 | Outpatient Laboratory Services | |
| Baystate Orthopedic Surgery Cntr 50 Wason Avenue 2nd Floor Springfield, MA 01107 | Outpatient Laboratory Services | |
| Baystate Vascular Services 3500 Main Street 2nd Floor Springfield, MA 01107 | Outpatient Laboratory Services | |
| Baystate Heart & Vascular Prog Imaging 10 Main Street Basement Level Florence, MA 01060 | Outpatient Laboratory Services | |
| Baystate Rehabilitation Care 294 North Main Street East Longmeadow, MA 01028 | Outpatient Laboratory Services | |
| Baystate Rehabilitation Care Rymd Cntr 470 Granby Rd Ste 4 South Hadley, MA 01075 | Outpatient Laboratory Services | |
| Baystate Rehabilitation Care 200 Silver St Ste 101 Agawam, MA 01001 | O utpatient Laboratory Services | |

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

| Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a lospital Facility list in order of size, from largest to smallest) | | | | | | | | |
|--|--------------------------------|--|--|--|--|--|--|--|
| low many non-hospital health care facilities did the organization operate during the tax year? | | | | | | | | |
| Name and address | Type of Facility (describe) | | | | | | | |
| Baystate Regional Cancer Program Davis Blding 85 South St 4th Fl Ware, MA 01082 | Outpatient Laboratory Services | | | | | | | |
| BMC Transplant Services 100 Wason Avenue Suite 210 Springfield, MA 01107 | Outpatient Laboratory Services | | | | | | | |
| Baystate Home Infusion & Resp Svcs 211 Carando Drive Springfield, MA 01004 | Outpatient Laboratory Services | | | | | | | |
| Baystate Home Infusion & Resp Svcs 489 Bernardston Road Suite C Greenfield, MA 01301 | Outpatient Laboratory Services | | | | | | | |
| Baystate Home Infusion & Resp Svcs 85 South Street D101 Ware, MA 01082 | Outpatient Laboratory Services | | | | | | | |
| Central High School Hith Cntr 1840 Roosevelt Ave 1st Fir Springfield, MA 01109 | Outpatient Laboratory Services | | | | | | | |
| Roger L Putnam Vocational Tech HS 1300 State St 3rd Flr Springfield, MA 01109 | Outpatient Laboratory Services | | | | | | | |
| High School of Commerce Hith Cntr 415 State St 1st Fir Rm 135 Springfield, MA 01105 | Outpatient Laboratory Services | | | | | | | |
| Baystate Orthopedic Surgery Cntr 298 Carew Street Springfield, MA 01104 | Outpatient Laboratory Services | | | | | | | |

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Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

"Yes," to Form 990, Part IV, line 21 or 22.

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

DLN: 93493222002225OMB No 1545-0047

Internal Revenue Service | Name of the organization
Baystate Medical Center Inc

Department of the Treasury

Inspection
Employer identification number

04-2790311

| the selection criteria used Describe in Part IV the or | = | | | | | | ✓ Yes |
|--|----------------|------------------------------------|-----------------------------|---|--|--|--|
| | | o Governments and received | | | | | d "Yes" to |
| (a) Name and address of organization or government | (b) EIN | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) A mount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| (1) Cancer Connection Inc 41 Locust Street Northampton, MA 01060 | 04-3493483 | 501(c)(3) | 53,541 | | | | Support groups, complementary therapies, workshops and classes for women living with breast cancer and their families and caregivers |
| (2) La Experanza The Hope of the Pioneer Valley Inc PO Box 6820 Holyoke, MA 010416820 | 27-2760538 | 501(c)(3) | 44,495 | | | | Latino breast cancer support program |
| (3) Baystate Health Inc 759 Chestnut Street Springfield, MA 01199 | 04-2105941 | 501(C)(3) | 11,263,000 | | | | Strategic initiatives |
| (4) Pioneer Valley Riverfront Club 121 West Street Springfield, MA 01104 | 26-0251831 | 501(c)(3) | 23,146 | | | | Breast cancer survivors dragon boat team |
| (5) YMCA of Greater Springfield 275 Chestnut Street Suite 1 Springfield, MA 01104 | 04-1859893 | 501(c)(3) | 20,719 | | | | Breast cancer survivors excercise program |
| (6) CHD Cancer House of Hope Inc 332 Birnie Avenue Springfield, MA 01107 | 04-2503926 | 501(C)(3) | 24,920 | | | | Funding expenses of the most well- attended CHH programming utilized by women with breast cancer |
| | | | | | | | |
| | | | | | | | |

Enter total number of other organizations listed in the line 1 table

| П | Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, | Part IV, | line 22 |
|---|---|----------|---------|
| _ | Part III can be duplicated if additional space is needed. | , | |

| (a)Type of grant or assistance | (b)Number of recipients | (c) A mount of cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance | | | |
|--------------------------------|--|-------------------------------------|-----------------------------------|--|---------------------------------------|--|--|--|
| See Addıtıonal Data Table | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |
| Doub TV Supplemental Informs | Supplemental Information Drouge the information required in Dart I, line 2, Dart III, solumn (h), and any other additional information | | | | | | | |

| Part IV Supplemental I | nformation. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. |
|------------------------|--|
| Return Reference | Explanation |
| | The Rays of Hope grants that are awarded are reviewed and approved by the Rays of Hope Community Advisory Board Recipients are required to submit a Community Program Grant Application As part of the application process the recipient is required to provide their SS# or T I N Once the grant is awarded by the Advisory Board quarterly reports are submitted by the recipient to monitor the grant A final report of the grant program and budget summary is due upon completion of the program. The vast majority of the funds awarded for the Nurse Midwifery Program are applied directly to tuition. Specific guidance is given as to appropriate use of the funds. Funds may be used for tuition, living expenses and up to \$500 in required textbooks. They may not be utilized for travel or to defray costs of attending professional meetings. |

Additional Data

Software ID: Software Version:

EIN: 04-2790311

Name: Baystate Medical Center Inc

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

| (a)Type of grant or assistance | (b) Number of recipients | (c) A mount of cash grant | (d)A mount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---|---------------------------------|-------------------------------------|--------------------------------------|--|---|
| | | | | | |
| Art therapy workshops for breast cancer survivors | 1 | 14,025 | | | |
| Massage therapies to patients receiving chemotherapy | 1 | 18,625 | | | |
| Reiki for breast cancer patients and survivors in Franklin County | 1 | 11,476 | | | |
| Swedish massage therapy for breast cancer survivors | 1 | 3,600 | | | |
| Nurse Midwifery Program-Federal Traineeship Awards | 1 | 6,040 | 0 | | |
| Laughing meditation for breast cancer survivors | 1 | 1,200 | | | |
| Yoga and water dance for breast cancer survivors | 1 | 15,947 | | | |
| Water fitness classes for women with breast cancer | 1 | 3,267 | | | |

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DLN: 93493222002225

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization Baystate Medical Center Inc

Employer identification number

04-2790311

| Pa | Questions Regarding Compensation | | | | |
|----|--|----|-----|----------|--|
| | | | Yes | No | |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items | | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | | |
| | Travel for companions Payments for business use of personal residence | | | | |
| | Tax idemnification and gross-up payments Health or social club dues or initiation fees | | | | |
| | Discretionary spending account Personal services (e.g., maid, chauffeur, chef) | | | | |
| b | If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or | | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | <u> </u> | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a? | 2 | | | |
| | | | | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III | | | | |
| | ✓ Compensation committee | | | | |
| | ✓ Independent compensation consultant ✓ Compensation survey or study | | | | |
| | Form 990 of other organizations Approval by the board or compensation committee | | | | |
| 4 | During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization | | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | No | |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | Yes | | |
| C | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | Νo | |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III | | | | |
| | Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9. | | | | |
| 5 | For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the revenues of | | | | |
| а | The organization? | 5a | | No | |
| b | Any related organization? | 5b | | Νo | |
| | If "Yes," to line 5a or 5b, describe in Part III | | | | |
| 6 | For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of | | | | |
| а | The organization? | 6a | | No | |
| b | Any related organization? | 6b | | Νo | |
| | If "Yes," to line 6a or 6b, describe in Part III | | | | |
| 7 | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III | 7 | | No | |
| 8 | Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was | | | | |
| | subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe | | | | |
| | ın Part III | 8 | | Νo | |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)? | 9 | | | |

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| (A) Name and Title | (B) Breakdown of W-2 and/or 1099-MISC compensation | | | (C) Retirement and | (D) Nontaxable | (E) Total of | (F) Compensation |
|---------------------------|--|---|---|--------------------------------|------------------------|-----------------------|---|
| | (i) Base compensation | (ii) Bonus & ıncentıve compensatıon | (iii) Other reportable compensation | other deferred compensation | benefits | columns (B)(ı)-(D) | reported as deferred in prior Form 990 |
| See Addıtıonal Data Table | | | | | | | |

Schedule J (Form 990) 2013

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

| The same part of any state of the same part of the same p | | | | | |
|--|--|--|--|--|--|
| Return Reference | Explanation | | | | |
| | The compensation of the President and CEO is reviewed and determined annually by the compensation committee of Baystate Health, Inc (The parent organization of the health care system to which the filing organization belongs), which has been appointed through board resolution as the compensation committee of the filing organization. This committee consists entirely of individuals serving on the board of the filing organization and these individuals would be considered independent for compensation deliberation purposes. The compensation of the President and CEO is established based on information provided by independent third party consultants for reasonableness and appropriate comparability data. The compensation is then established, reviewed and approved by the independent compensation committee of Baystate Health, Inc., and all such deliberations and decisions are documented contemporaneously. | | | | |
| | Dennis W Chalke - Supplemental Retirement of \$135,242 is included in column E This amount was earned in 2013 Mark A Keroack, MD, MPH Supplemental Retirement of \$145,453 is included in column E This amount was earned in 2013 Peter Lindenauer, MD - Supplemental Retirement of \$5,874 is included in column E This amount was earned in 2013 Michael Moran Supplemental Retirement of \$3,202 is included in column E This amount was earned in 2013 Michael Moran Supplemental Retirement of \$3,202 is included in column E This amount was earned in 2013 Kevin Moriarty, MD- Supplemental Retirement of \$29,460 is included in column E This amount consists of \$21,439 earned in 2013 and \$8,021 non-vested amounts that were earned in the previous 4 years and previously reported each year as deferred compensation, and now included again in accordance with reporting requirements Deborah A Provost - Supplemental Retirement of \$3,184 is included in column E This amount was earned in 2013 Mark R Tolosky - Supplemental Retirement of \$387,879 is included in column E This amount was earned in 2013 | | | | |

Schedule J (Form 990) 2013

Software ID: Software Version:

EIN: 04-2790311

Name: Baystate Medical Center Inc

| Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees | | | | | | | | | |
|---|-------------|------------------|---|-----------------------------|--------------|----------------|----------------------|--|--|
| (A) Name | | | f W-2 and/or 1099-MIS | | (C) Deferred | (D) Nontaxable | (E) Total of columns | (F) Compensation | |
| | | Compensation | (ii) Bonus & ıncentive compensation | (iii) Other compensation | compensation | benefits | (B)(ı)-(D) | reported in prior Form 990 or Form 990-EZ | |
| Mark A Keroack MD PresDir 7/1-9/30/14, Exec VP/COO-BH in 2013 | (I) |) 0 537,949 | 0 223,630 | 0 15,318 | 0 165,853 | 0 13,458 | 0 956,208 | 0 | |
| Mark R Tolosky President 10/1/13 - 12/31/13 | (1) | 728,085 | 130,070 | 0 454,099 | 0 57,333 | 0 30,502 | 0 1,726,895 | 0 0 | |
| Grace P Makarı-Judson MD Trustee/ Hematologist MD | (1) | 0 | 0 | 26,372 0 | 51,224 0 | 29,501 0 | 448,451 0 | 0 | |
| Kevin Moriarty MD Trustee | (ı) (ıı) | | 80,916 0 | 32,074 0 | 26,775 0 | 18,147 0 | 630,757 0 | 0 0 | |
| Barbara W Stechenberg MD Trustee 10/1/13- 12/31/13/ Physician | (1) | | 21,484 0 | 138 | 32,533 0 | 11,855 0 | 201,205 | 0 | |
| Dennis W Chalke Treasurer | (ı) (ıı) |) 0) 393,944 | 0 159,840 | 0 215,381 | 0 53,098 | 0 21,934 | 0 844,197 | 0 0 | |
| Nancy Shendell-Falik CNO BMC | (ı) (ıı) | | 0 55,000 | 0 31,183 | 0 16,575 | 0 6,307 | 0 291,574 | 0 | |
| Deborah A Provost VP Surg, Anes, Emerg Svcs | (1) |) 181,172) 0 | 39,426 0 | 9,129 | 55,887 0 | 14,999 0 | | 0 | |
| Micahel F Moran VP Facilities & Guest Svcs | (1) | | 74,636 0 | 3,881 0 | 28,434 0 | 15,051 0 | 330,026 0 | 0 | |
| Betty K Larue VP Heart & Vascular/Neuro | (ı) (ıı) | | 41,726 0 | 12,721 | 116,985 0 | 7,917 0 | 396,713 0 | 0 | |
| Peter Lindenauer MD Med Dir & Quality & Safety Res | (I) (II) | | 43,930 0 | 16,165 0 | 33,973 0 | 20,648 0 | 361,111 0 | 0 | |
| David Y Chin PhD Rad Oncology Med Physics Chief | (1) |) 217,333) 0 | 19,470 0 | 12,204 | 26,408 0 | 26,540 0 | 301,955 0 | 0 | |
| Michael R Favreau Senior Dir, Business Dev | (I) (II) | 0 | 0 | | | | | 0 | |
| Jason M Newmark VP Diagnostic Services | (ı) (ıı) |) 185,182) 0 | 42,514 0 | 349 0 | 11,446 0 | 19,183 0 | 258,674 0 | 0 | |
| Martha LaFrance Rad Oncology Med Physics Chief | (1) |) 177,978) 0 | 14,675 0 | 4,920 | 115,914 0 | 5,507 0 | 318,994 0 | 0 | |

DLN: 93493222002225

Open to Public

OMB No 1545-0047

Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Schedule K

(Form 990)

Baystate Medical Center Inc

Employer identification number 04-2790311

| Р | art I Bond Issues | | | | | | | | | | | | | | |
|-----------|--|---|--------------------|-----------------|-----------|-------------|----------------|---------|----------------|---------------|--------|----------|---------------------|------|---------------|
| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue | price | (f) Des | criptio | on of purpose | (g) De | feased | beha | On alf of uer | | Pool ncing |
| | | | | | | | | | | Yes | No | Yes | No | Yes | No |
| A | MA Health & Educ Facıl Authority - Ser G | 04-2456011 | 57586CNHA | 10-27-2005 | 71,7 | 40,000 | MA HEFA VI | Serie | s G - See Part | | x | | x | | X |
| В | MA Health & Educ Facil Authority - Ser H | 04-2456011 | | 01-18-2007 | 10,0 | 00,000 | MA HEFA VI | Serie | s H - See Part | | × | | х | | Х |
| c | MA Health & Educ Facil Authority - Ser M2 | 04-2456011 | | 06-30-2008 | 10,1 | 5 / 6 / 1 I | MA HEFA VI | Serie | s M2 - See Pa | rt | х | | х | х | |
| D | MA Health & Educ Facil Authority - Ser IJK | 04-2456011 | 57586EKC4 | 06-25-2009 | 198,6 | 1 1 250 I | MA HEFA VI | Serie | s IJK - See Pa | rt | Х | | Х | | Х |
| Pa | Proceeds | | | • | | • | | | | • | | <u>'</u> | ' | ' | |
| | | | | | | ١ | | l | В | | С | | | D | |
| 1 | A mount of bonds retired | | | | | 25,110,0 | 000 | | 5,111,112 | | 3,01 | 9,382 | | | |
| _2 | | | | | | | | | | | | | | | |
| 3 | Total proceeds of issue | | | | | 71,740,0 | 000 | | 10,000,000 | | 10,15 | | | 199, | 122,425 |
| 4 | Gross proceeds in reserve fu | | | | | | | | | | 7 | 0,429 | | | |
| 5 | Capitalized interest from prod | | | | | | | | | | | | | | |
| 6 | Proceeds in refunding escrow | | | | | | | | | | | | | | |
| 7 | Issuance costs from proceed | | | | | 735,0 | 004 | | 72,250 | | | | | 1, | 845,403 |
| 8 | Credit enhancement from pro | | | | | | | | | | | | | | 93,479 |
| 9 | Working capital expenditures | · | | | | | | | | | | | | | |
| 10 | Capital expenditures from pro | oceeds ——————————————————————————————————— | | | | 6,990,0 | 000 | | 9,927,750 | | | | | 132, | 183,543 |
| 11 | Other spent proceeds | | | | | 64,014,9 | 996 | | | | 10,08 | 7,242 | | 65, | 000,000 |
| 12 | O ther unspent proceeds | | | | | | | | | | | | | | |
| 13 | Year of substantial completion | | 20 | | | | 06 | | 999 | | | 2012 | | | |
| | Wana black and a same days and | | | | Yes | No | Ye | es | No | Yes | N | lo | Yes | | No |
| 14 | | | | | X | | | Х | X | | | X | | | |
| <u>15</u> | | | | Х | | | | Х | | <u> </u> | < | | | Х | |
| 16 | Has the final allocation of pro | | | | Х | | X | | | Х | | | Х | | |
| 17 | Does the organization mainta allocation of proceeds? | ıın adequate books a | nd records to supp | ort the final | × | | X | (| | Х | | | Х | | |

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Part IIII Private Business Use

financed property?

property financed by tax-exempt bonds?

No

Χ

В

No

Χ

Χ

Yes

Α

Yes

Yes

D

No

С

No

Χ

Χ

Yes

Part III Private Business Use (Continued)

| | 111 Titute Business Ose (continued) | | | | | | | | |
|----|--|-----|---------|--|-----|-----|-----|----------|----|
| i | ' | / | A | <u> </u> | В | (| С | <u> </u> | D |
| | · • • • • • • • • • • • • • • • • • • • | Yes | No | Yes | No | Yes | No | Yes | No |
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property? | × | | Х | | Х | | | |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? | x | | х | | Х | | | |
| С | Are there any research agreements that may result in private business use of bond-financed property? | Х | | Х | | Х | | | |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? | Х | | Х | | Х | | | |
| 4 | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | 0 060 % | | 0 % | | 0 % | | |
| 5 | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | | 0 % | | 0 % | | 0 % | | |
| 6 | Total of lines 4 and 5 | | 0 060 % | | 0 % | 0 % | | | |
| 7 | Does the bond issue meet the private security or payment test? | | X | | X | | Х | | |
| 8a | Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? | | х | | х | _ | х | | |
| b | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of | | | | | | | | |
| С | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2? | | | | | | | | |
| 9 | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2? | Х | | Х | | Х | | | |

Part IV Arbitrage

| | | Α | | В | · | C | | D | | |
|----|--|-----------------|----|-----|----|-----|----|-----|----|--|
| | | Yes | No | Yes | No | Yes | No | Yes | No | |
| 1 | Has the issuer filed Form 8038-T? | | Х | | Х | | Х | | Х | |
| 2 | If "No" to line 1, did the following apply? | | | | | | | | | |
| а | Rebate not due yet? | | Χ | | Х | | Х | | Х | |
| b | Exception to rebate? | | Χ | Х | | | Х | | Х | |
| С | No rebate due? | X | | | Х | Х | | Х | | |
| | If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed | | | | | | | | | |
| 3 | Is the bond issue a variable rate issue? | Х | | Х | | Х | | Х | | |
| 4a | Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | Х | | | Х | | Х | | Х | |
| b | Name of provider | Cıtıbank | | | | | | | | |
| С | Term of hedge | 20 700000000000 | | | | | | | | |
| d | Was the hedge superintegrated? | | Х | | | | | | | |
| е | Was the hedge terminated? | | Х | | | | | | | |
| | Schedule K (Form 990) 2013 | | | | | | | | | |

| Part IV Arbitrage (| Continued) |
|---------------------|------------|
|---------------------|------------|

| | | Α | | В | | С | | D | |
|----|---|-----|----|-----|----|-----|----|-----|----|
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)? | | X | | X | | X | | X |
| b | Name of provider | | | | | | | | |
| С | Term of GIC | | | | | | | | |
| d | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 | Were any gross proceeds invested beyond an available temporary period? | | X | | X | | X | | X |
| 7 | Has the organization established written procedures to monitor the requirements of section 148? | X | | X | | X | | x | |

Part V Procedures To Undertake Corrective Action

| Has the organization established written procedures to ensure |
|---|
| that violations of federal tax requirements are timely identified |
| and corrected through the voluntary closing agreement program if |
| self-remediation is not available under applicable regulations? |

| Α | | В | | С | | D | | | |
|-----|----|-----|----|-----|----|-----|----|--|--|
| Yes | No | Yes | No | Yes | No | Yes | No | | |
| | | | | | | | | | |
| Х | | Х | | Х | | X | | | |

Return Reference

Issuer Name MA Health & Educ Facil Authority - Ser G Date the Rebate Computation was Performed 09/27/2006 Issuer Name MA Health & Educ Facil Authority - Ser M2 Date the Rebate Computation was Performed 06/18/2013 Issuer Name MA Health & Educ Facil Authority - Ser IJK Date the Rebate Computation was Performed 08/24/2012

| Return Reference | Explanation |
|------------------|-------------|
| | |

\$61,930,000 principal amount of the Authority's Revenue Bonds, Baystate Medical Center (the Institution) Issue, Series E (the "Series E Bonds"), which were issued July 11, 1996 to finance or refinance the following property owned by the Institution (a)construction of a new 104,500 gross square foot Ambulatory Care Center at 3300 Main Street, Springfield, Massachusetts, (b) construction of a new 100,000 gross square foot building to house the Ambulatory Surgery Center, Medical Library and education/conference space on the Institution's North campus located at 759 Chestnut Street, Springfield, Massachusetts, (c) renovation of various existing spaces within the Institution's North campus, (d) acquisition of equipment for the new facilities, (ii) to finance routine capital construction, renovations, and equipping of various facilities of the Institution, and (III) to pay certain costs of issuance of the Series G Bonds B-MHEFA Series H Bonds Part I - Per the Official Statement, the purpose of the bond proceeds is (i) the construction, improvement, equipping, and other related capital expenditures of a parking garage walkway, and other related work at an existing building at 280 Chestnut Street owned and used by the Institution (the "Garage"), and (ii) the acquisition and installation of capital equipment and renovations to existing facilities of the Institution and other routine capital expenditures in connection with the Institution's hospital operations MA HEFA Series H bonds are private placement bonds and therefore, there is no CUSIP number associated with these bonds C- MHEFA Series M-2, Pool 2 Part I Per the Loan Document the purpose of the bond is to refinance Baystate Medical Center's Mass HEFA Pool J-2 Loan, which was issued February 2, 1999 to finance the acquisition and equipping of the property located at 280 Chestnut Street, Springfield, Massachusetts (the "Property"), and the renovation of the Property and existing facilities of the Institution and the acquisition of capital equipment for the Institution's existing facilities The HEFA indebtedness listed is a pool loan therefore the issue price, Parts I, II, III, IV (Lines 5-7) are being answered with respect to the Baystate Medical Center loan alone rather than with respect to proceeds loaned to other conduit borrowers. The actual date of issue of the MHEFA Series M2 Bonds was 5/30/2002, and the CUSIP number shown on Form 8038 was 57585KA57 While that issue was not a refunding issue, the purpose of the loan taken by BMC was to refund prior debt, as reflected in our response to Part II, Line 14 Accordingly, Part III has not been completed, as the original project was financed with bonds issued prior to 2003 D-MHEFA Series I, J-1, J-2, K-1, K-2 Part I - Per the Official Statement, the purpose of the bond proceeds is (i) to pay a portion of the costs associated with the acquisition of land, site development, construction or alteration of buildings or the acquisition or installation of furnishings and equipment, refinancing of, or any combination of the foregoing, in connection with the construction, improvement, equipping, and other related capital expenditures of a seven-story, approximately 599,100 gross square foot primarily inpatient building located at 759 Chestnut Street, Springfield, Massachusetts, including demolition and site work, which building will be constructed by Baystate Total Home Care (BTHC) and leased to Baystate Medical Center by BTHC, (11)for the acquisition and installation of capital equipment and renovations to existing facilities of the Medical Center and other routine capital expenditures included or to be included in the Medical Center's capital budget over the next three years for use in connection with the Medical Center's hospital operations, (iii) for the refinancing of a portion of an outstanding commercial loan in the amount of \$65.000.000 made by Bank of America. N A $\,$ on October 20. 2008 to the Medical Center in connection with the defeasance of the Authority's Revenue Bonds, Baystate Medical Center Issue, Series D, issued September 16, 1993, (iv) for the financing of costs associated with the issuance of bonds and, (v) financing of routine capital construction, renovations, and equipping of various facilities of Baystate Medical Center E - MA DFA Revenue Bonds, Series L Part I - Per the Official Statement, the purpose of the bond proceeds is for the construction, improvement, and other capital expenditures relating to the build-out of an equipping of certain interior space within a seven-story approximately 599,100 gross square foot primarily inpatient building owned by Baystate Total Home Care, Inc. and leased to the Institution located at 759 Chestnut Street, Springfield, Masssachusetts, such build-=out to consist of space to be used for the Emergency Department of the Institution and ancillary support areas and the financing costs associated with the issuance of the bonds $\,$ F - MA DFA Tax Exempt Capital Lease Part I - Per the Master Lease and Sublease Agreement, the purpose of the Tax Exempt Capital Lease is for the Acquistition of Equipment "Equipment" means the fixed and moveable personal property to be used in connection with the Sub-Lessee's health care operations identified in a Schedule executed by or pursuant to the Agency of the Lessee and the Sub-Lessee, accepted by the Lessor and acknowledged by the Escrow Agent in writing and identified as part of this Master Lease (including certain items originally financed through internal advances of the Sub-Lessee in anticipation of obtaining permanent financing through the Lessee), together with all replacement parts, additions, repairs, accessions, and accessories incorporated therein and/or affixed to such personal property and replacements and substitutions therefor and proceeds and products thereof G - MA DFA Revenue Bonds Series M - Part I - The purpose of the bond proceeds is (i) toadvance refund \$39,907,339 principal amount of Massachusetts Health and Education Facilities Authority's Revenue Bonds, Baystate Medical Center (the Institution) Issue, Series F (the "Series F Bonds"), issued June 12, 2002 the proceeds of which financed the Construction of a new Cancer Center with a partial third floor medical record and support area, acquisition of a surgery center facility, certain renovations and equipment acquisitions and (ii) finance costs of issuance relating to the Bond Part I and Part II, Differences between the issue price (Part I) and total proceeds (Part II, Line 3) are due to investment earnings Part III, Lines 4 and 5, Column D As the refunded bonds were issued prior to January 1, 2003, this question is being answered solely with respect to the new money portion of the bonds Part III, Lines 4 and 5, Column G As these bonds refunded debt issued prior to January 1, 2003, the organization is availing itself of the Part III reporting exemption available for such bonds Part IV, Line 2c, Column C The Issuing Authority engages an outside consultant to prepare rebate computations As of the most recent computation period, May 29, 2012 no rebate was owed The cumulative rebate amount is zero as of the outside consultant's most recent report, dated 7/7/2014 Part IV, Line 6, Column A, This question is being answered without regard to yield-restricted advance funding escrow financed with proceeds of the bonds

A - MHEFA Series G Bonds Part I - Per the Official Statement, the purpose of the bond proceeds is (i) to advance refund

Bond Issues Supplemental Information

DLN: 93493222002225

OMB No 1545-0047

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection**

Name of the organization

Department of the Treasury

Internal Revenue Service

Employer identification number

| Вау | state Medical Center Inc | | | | | | | | | 04-2790311 | | | | | | |
|--------------------------------|--|-------------------------|--------------------|---------------------------------------|------------------|------------------|---------------------------------------|-----------------------------------|--------------|------------|----------|-------|---------------------|----------|---------------|--|
| P | art I Bond Issues | | | | | | | | | | | | | | | |
| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue | price | (f | f) Description | n of purpose | (g) | Defeased | beha | On alf of uer | | Pool ncing | |
| | | | | | | | | | | Ye | s No | Yes | No | Yes | No | |
| A | MA Development Finance Agency - Ser L | 04-3431814 | | 11-02-2011 | 25,00 | 000,00 | МАС | DFA Series L | - See Part V | 'I | × | | x | | x | |
| В | MA Development Finance Agency - Cap Lease | 04-3431814 | | 11-02-2011 | 20,00 | | MA C VI | 1A DFA Cap Lease - See Part 'I | | | Х | | Х | | Х | |
| С | MA Development Finance Agency - Ser M | 04-3431814 | | 08-09-2012 | 40,13 | 37,000 | МА С | 1A DFA Series M - See Part VI | | V I | х | | х | | х | |
| Pa | Proceeds | | | | _ | • | | | | • | | | | | | |
| | A | | | | <i>F</i> | | | В | | | С | | | D | | |
| 1 | A mount of bonds retired | | | 1,465,7 | 766 7,727,780 | | | 2,140,000 | | | | | | | | |
| | A mount of bonds legally defea | | | | | | | | | | | | | | | |
| 3 | | Total proceeds of issue | | | | | 063 | 2 | 0,013,326 | | 40,13 | 7,000 | | | | |
| 4 | Gross proceeds in reserve funds | | | | | | \dashv | | | | | | | | | |
| 5 | Capitalized interest from proceeds | | | | | | | | | | | | | | | |
| 6 | Proceeds in refunding escrows | | | | | | | | | | | | | | | |
| 7 | Issuance costs from proceeds | | | | | 168,4 | .438 | | | 2.2 | 9,661 | | | | | |
| <u>8</u> | Credit enhancement from proc | | | | | | | | | | | | | | | |
| 9 | Working capital expenditures f | | | | | | | | | | | | | | | |
| 10 | Capital expenditures from prod | <u>ceeds</u> | | | , | 24,853,6 | ,625 20,013,326 | | | | | | | | | |
| 11 | Other spent proceeds | | | | | | | | | | 39,90 | 7,339 | | | | |
| 12 | O ther unspent proceeds Year of substantial completion | | | | | | \dashv | | _ | | 2004 | | | | | |
| 13 | rear or substantial completion | | | | 20 Yes | 1 2 No | \dashv | 201 Yes | . 2 No | Yes | 2004 | No | Yes | . 1 | No | |
| 14 | Were the bonds issued as part | t of a current refundir | na issue? | | res | X | | 1 62 | X | X | <u> </u> | 10 | res | <u> </u> | 140 | |
| | · | | | | | X | _ | | × | | - | × | | + | | |
| 15 | Were the bonds issued as part of an advance refunding issue? | | | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | Χ | | \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ | ^ | ., | | ^ | | + | | | |
| 16 | | | | X | | | Х | | X | | | | | | | |
| 17 | Does the organization maintain adequate books and records to support the final allocation of proceeds? | | | | | | | Х | | Х | | | | | | |
| Part IIII Private Business Use | | | | | | | | | | | | | | | | |
| | | | | | | A No | | yos I | + | Von | | Jo | Voc | D | No | |
| 1 | | | | | Yes | No | | Yes | No | Yes | r | 40 | Yes | | No | |

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Part III Private Business Use (Continued)

| | Private Business Use (Continued) | | | | | | | | |
|----|--|-----|-----|-----|-----|-----|----|-----|----|
| | | | 4 | | В | | С | [|) |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 3a | Are there any management or service contracts that may result in private business use of bond-financed property? | × | | Х | | | | | |
| b | If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? | × | | Х | | | | | |
| С | Are there any research agreements that may result in private business use of bond-financed property? | | Х | | Х | | | | |
| d | If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? | | | | | | | | |
| 4 | Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government | | 0 % | | 0 % | | • | | |
| 5 | Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government | | 0 % | 0 % | | | | | |
| 6 | Total of lines 4 and 5 | | 0 % | | 0 % | | | | |
| 7 | Does the bond issue meet the private security or payment test? | | Х | | Х | | | | |
| 8a | Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? | | х | | х | | | | |
| ь | If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of | | | | | | | | |
| С | If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2? | | | | | | | | |
| 9 | Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2? | X | - | x | | | | | |

Part IV Arbitrage

| - (:) | GIV Albidage | | | | | | | | |
|--------|--|-----|----|-----|----|-----|----|----------------|-------------|
| | | Α | | В | | С | | D | |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 1 | Has the issuer filed Form 8038-T? | | Х | | Х | | Х | | |
| 2 | If "No" to line 1, did the following apply? | | | | | | | | |
| а | Rebate not due yet? | | Х | | Х | | Х | | |
| ь | Exception to rebate? | Х | | X | | Х | | | |
| С | No rebate due? | | Х | | Х | | Х | | |
| | If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed | | | | | | | | |
| 3 | Is the bond issue a variable rate issue? | Х | | X | | Х | | | |
| 4a | Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | | x | | X | | × | | |
| b | Name of provider | | | | | | | | |
| С | Term of hedge | | | | | | | | |
| d | Was the hedge superintegrated? | | | | | | | | |
| е | Was the hedge terminated? | | | | | | | | |
| | | | | | | | Sc | hedule K (Forn | 1 990) 2013 |

| Par | t IV Arbitrage (Continued) | | | | | | | | |
|-----|---|-----|----|-----|----|-----|----|-----|----|
| | | Α | | В | | С | | D | |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)? | | X | | X | | × | | |
| b | Name of provider | | | | | | | | |
| С | Term of GIC | | | | | | | | |
| d | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 | Were any gross proceeds invested beyond an available temporary period? | | x | | Х | | x | | |
| 7 | Has the organization established written procedures to monitor the requirements of section 148? | Х | | X | | X | | | |

Part V Procedures To Undertake Corrective Action

| Has the organization established written procedures to ensure |
|---|
| that violations of federal tax requirements are timely identified |
| and corrected through the voluntary closing agreement program if |
| self-remediation is not available under applicable regulations? |

| Α | | A B | | С | | D | | |
|-----|----|-----|----|-----|----|-----|----|--|
| Yes | No | Yes | No | Yes | No | Yes | No | |
| х | | х | | х | | | | |

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

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DLN: 93493222002225

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

| Name of the or Baystate Medical | | | | | | | | | | | tificatio | n numbe | er |
|------------------------------------|--------------------|------------------|-------------------|--------------|-------------------------|---|----------------|---------------|--------|-----------------|-----------|-----------------|-----------|
| | | | | | | B) and section O, Part IV, line | | organı | zatıor | | | 40h | |
| | ne of disqualit | | | | | disqualified | (c) Desc | | | | | (d) Cor | ractadi |
| 1 (a) Nam | ie oi disquaiii | ieu pei | 15011 | - | n and organiz | | (c) Desc | ription | ortia | iisactioi | ' F | | ı |
| | | | | регоо | Trana organiz | | | | | | | Yes | No |
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| 2 Enterthe 4958 . | amount of tax | ıncurr | red by org | ganızatıon r | nanagers or | dısqualıfıed pe | rsons during t | he yea | r unde | rsectioi ► ¢ | n | | - |
| | amount of tax | · · c. if any | · · /, on line | 2, above, re | · · · · eımbursed by | · · · · · · · · · · · · · · · · · · · | ion | · · | • • | - \$ | | | |
| | | | • | | | | | | | | | | |
| Cd | | organi | zatıon an | swered "Ye | s" on Form 9 | • 990-EZ, Part \ Iine 5, 6, or 22 | | Form 9 | 90, Pa | art IV , lı | ine 26, | or ıf the | |
| (a) Name of | (b) | | (c) | (d) Loan | to | (e) Original | (f)Balance | (g) In | | (h) | | (i)Wr | |
| ınterested person | Relationsh with | ıp Pu | ırpose of Ioan | or from th | | principal amount | due | defaul | t? | A pprov | /ed | agreer | ment? |
| person | organizatio | on | loun | organizacio | , iii · | amount | | | | board | ′ . | | |
| | | | | | | | | | | or | ++2 | | |
| | | | | | Τ_ | 4 | | <u></u> | T | commi | | + | т |
| | | _ | | То | From | | | Yes | No | Yes | No | Yes | No |
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| otal | ı | <u> </u> | ▶ \$ | | | <u> </u> | | | | | 1 | | |
| | | | | | | d Persons. Form 990, P | art IV line 1 | 7 | | | | | |
| (a) Name of i | | | | ıp between | _ | nt of assistanc | | | ıstano | e (e |) Purno | se of as: | sistanc |
| perso | | | | son and the | | ic or assistant | (4) 1 , p. | . 01 455 | | (3 | , ruipo | JC 01 45. | o io came |
| | | | organiza | ation | | | | | | | | | |
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| Business Transactions Complete if the organizati | | | ne 28a. 28b. or 28c. | | |
|--|--|-------------------------------|--------------------------------|----------------------------|---------------|
| (a) Name of Interested person | (b) Relationship between interested person and the organization | (c) A mount of transaction | (d) Description of transaction | (e) Sh organiz reven | f zatıon's |
| | | | | Yes | No |
| See Additional Data Table | | | | | |
| | | | | | |
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Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Schedule L (Form 990 or 990-EZ) 2013

Software ID: Software Version:

EIN: 04-2790311

Name: Baystate Medical Center Inc

| (a) Name of interested person | (b) Relationship | (c) A mount of | (d) Description of transaction | arıng of |
|--|--|----------------|---|------------------------------------|
| | between interested person and the organization | transaction | | zation's nues? No |
| (1) American Excess Insurance Exchange (AEIX) | Board Overlap | 1,100,655 | See Part V - Mark Tolosky, President of the filing organization is also a Member of the Board of Directors of AEIX The filing organization purchases general & professional liability insurance from AEIX | No |
| (2) Baycare Health Partners Inc (BHP) | Common Board Members or Officers | 1,076,174 | See Part V - The filing organization received payments for patient care services for which BHP is the intermediary between the filing organization and third party payer from BHP BHP is an affiliate corporation of the filing organization | No |
| (3) Baycare Health Partners Inc (BHP) | Common Board Members or Officers | 1,555,161 | See Part V - The filing organization made payments to BHP for annual support fees BHP is an affiliate corporation of the filing organization | No |
| (4) Baystate Health System Ambulance Inc (BHSA) | Common Board Members or Officers | 107,565 | See Part V - The filing organization received payments from BHSA for an employee assistance program BHSA is an affiliate corporation of the filing organization | No |
| (5) Baystate Health System Ambulance Inc (BHSA) | Common Board Members or Officers | 337,628 | See Part V - The filing organization made payments to BHSA of \$235,634 for patient transport services and \$101,994 for patient care services BHSA is an affiliate corporation of the filing organization | No |
| (6) Baystate MRI & Imaging Center LLC | Common Board Members or Officers | 75,881 | See Part V - The filng organization received payments from BMRI for other services BMRI is an affiliate corporation of the filing organization | Νo |
| (7) Baystate MRI & Imaging Center LLC | Common Board Members or Officers | 34,956 | See Part V - The filng organization made payments to BMRI for patient services BMRI is an affiliate corporation of the filing organization | Νo |
| (8) Baystate Radiology & Imaging LLC (BRI) | Common Board Members or Officers | 2,015,558 | See Part V - The filing organization received payments from BRI of \$437,500 for partnership distributions, \$178,150 for Outside Technologists, and \$1,399,908 for Contracted Services BRI is an affiliate corporation of the filing organization | No |
| (9) Baystate Radiology & Imaging LLC (BRI) | Common Board Members or Officers | 3,156 | See Part V - The filing organization made payments to BRI of \$3,156 for Rent BRI is an affiliate corporation of the filing organization | Νo |
| (10) Health New England Inc (HNE) | Common Board Members or Officers | 117,308,166 | See Part V - The filing organization received payments of \$114,883,524 related to medical claims, \$3,589 for support of community and quality programs and \$2,421,053 in Surplus Sharing payments from HNE HNE is an affiliate corporation of the filing organization | No |
| (11) Ingraham Corporation (IC) | Common Board Members or Officers | 97,784 | See Part V - The filing organization received payments from IC for rent IC is an affiliate corporation of the filing organization | No |
| (12) Ingraham Corporation (IC) | Common Board Members or Officers | 54,144 | See Part V - The filing organization made payments to IC for lease payments IC is an affiliate corporation of the filing organization | Νo |
| (13) Western New England Renal & Transplant Associates PC(WNERTA) | Board Overlap | 301,103 | See Part V - Gregory L Braden, MD, and Jeffrey G Mulhern, MD are Board Members of the filing organization and Members of the Board of Directors of WNERTA The filing organization made payments to WNERTA of \$71,501 for Contracted Physician Services, \$185,642 for Physician Stipends, and \$43,960 for patient refunds | No |
| (14) Western New England Renal & Transplant Associates PC(WNERTA) | Board Overlap | 886 | See Part V - Gregory L Braden, MD, and Jeffrey G Mulhern, MD are Board Members of the filing organization and Members of the Board of Directors of WNERTA The filing organization received payments to WNERTA of \$886 for Supplemental Services | No |
| (15) John M O'Brien III | Family member of John M O'Brien | 46,798 | See Part V - Family member of John M O'Brien employed by the filing organization | Νo |
| (16) Timothy S Rice | Family member of Timothy S Rice | 138,517 | See Part V - Family member of Timothy S Rice is employed by the filing organization | No |

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DLN: 93493222002225

OMB No 1545-0047

2013

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
Baystate Medical Center Inc

Employer identification number

04-2790311

| Return Reference | Explanation |
|--|--|
| Form 990, Part VI, Section A, line 1 | a The filing organization has a standing executive committee, which is entitled to act between meetings of the Board, on all matters as to which the Board is entitled to act and permitted by law to delegate to a committee. The members of the executive committee are the same individuals serving on the executive committee of Baystate Health, Inc. b. Three members of the Board of Trustees of the filing organization are not considered independent as a result of their service on the board of an affiliate of the filing organization. |

| Return Reference | Explanation |
|---|--|
| Form 990, Part VI, Section A, Iine 2 | Gregory L Braden, MD, Dennis W Chalke, Ruth H Constantine, John H Davis, Kristin R Delaney, John A Egelhofer, MD, Mark A Keroack, MD, John E Kole, Grace P Makari-Judson, MD, John F Maybury, Steven M Mitus, Michael F Moran, Kevin Moriarty, MD, Edward Noonan, John M O'Brien, III, Anne M Paradis, James Phaneuf, ClC, Robert L Pura, PhD, Katherine E Putnam, Timothy S Rice, James P Sadowsky, Madeline Santos, Kathleen B Scoble, Patricia A Sheldon, David C Southworth, Barbara W Stechenberg, MD, Richard B Steele, Jr, Katherine McG Sullivan, Mark R Tolosky, Howard G Trietsch, MD, and Victor Woolridge are also officers or trustees of its affiliated entities. The following trustees, officers, or key employees serve on a common board of a non-affiliated entity. (1)Katherine E Putnam and David Southworth, (2)John H Davis and James P Sadowsky, (3) Richard B Steele, Jr and Katherine McG Sullivan, (4) Steven M Mitus, Robert L Pura, PhD and Richard B Steele, Jr, (5) John F Maybury, David C Southworth and Mark R Tolosky, (6) John E Kole and Richard B Steele, Jr, (7) John M O'Brien, III, James R Phaneuf and Victor Woolridge, (8) Janet Egelhofer and Mark R Tolosky, (9) Steven M Mitus and David C Southworth |

| Return Reference | Explanation |
|---|---|
| Form 990, Part VI, Section A, line 3 | Baystate Medical Center, Inc. is affiliated with Baystate Administrative Services, Inc. (BAS) which is a 501(c) (3) organization. Information Technology, Human Resources, Finance, Treasury, Accounting and other management and support functions are delegated to BAS. |

| Return Reference | Explanation |
|--------------------------------------|---|
| Form 990, Part VI, Section A, line 6 | The filing organization has one member, Baystate Health, Inc (BH) |

| Return Reference | Explanation |
|--------------------|--|
| Section A, line 7a | The Board of Trustees of the filing organization are the same individuals serving as members of the Board of Trustees of BH with the addition of the president of the medical staff of the filing organization. The Board of Trustees of BH are elected annually by the Board of Trustees of BH at their annual meeting. |

| Return Reference | Explanation | | | | | |
|--|--|--|--|--|--|--|
| Form 990, Part VI, Section A, line 8b | The Trustees of Baystate Medical Center, Inc (BMC) meet during certain scheduled Baystate Health, Inc (BH) board meetings. The BH Board of Trustees and its committees, including the Audit and Compliance Committee, contemporaneously document meetings and actions relative to the Trust and well as the annual acceptance of the audited financial statements. | | | | | |

| Return Reference | Explanation |
|---|--|
| Form 990, Part VI, Section B, Iine 11 | Prior to the filing of this return appropriate parts of this Form 990 were reviewed by representatives from the Tax, Finance, and Human Resources Departments of Baystate Health, Inc. (the parent organization of the health care system to which the filing organization belongs), some of whom are officers or trustees of the filing organization and by outside legal counsel. The entire return was reviewed by a tax expert from an outside accounting firm. The entire return was also reviewed prior to filing by the Audit and Compliance Committee of Baystate Health, Inc., which also includes some of the officers and trustees of the filing organization. The Form 990 was provided to all members of the Board of Trustees prior to filing. |

| Return Reference | Explanation |
|--|--|
| Form 990, Part VI, Section B, Iine 12c | Baystate Health, Inc (BH) has a comprehensive conflict of interest policy which has been adopted by the filing organization All directors, trustees, officers, key employees, and highest compensated employees of BH and its affiliates are asked to complete an annual conflict of interest form. We utilize an electronic database to receive and manage all conflict of interest submissions. This information is reviewed by the BH Chief Compliance Officer, the BH Chief Executive Officer, the Chair of the BH Board of Trustees, and the Chair of the Audit & Compliance Committee of BH. A summary of the conflict of interest disclosures is provided to the Baystate Health Board of Trustees and the Tax Department and reviewed by outside counsel Potential conflict of interest transactions are reviewed as appropriate under the policy, which provides for recusal from discussion and deliberation by any party with a potential conflict of interest. |

| Return Reference | Explanation | | | | | | |
|---|---|--|--|--|--|--|--|
| Form 990, Part VI, Section B, Iine 15b | The compensation of the President and CEO and of other officers and key employees is reviewed and determined annually by the compensation committee of Baystate Health, Inc. (The parent organization of the health care system to which the filing organization belongs), which has been appointed through board resolution as the compensation committee of the filing organization. This committee consists entirely of individuals serving on the board of the filing organization and these individuals would be considered independent for compensation deliberation purposes. The compensation of the President and CEO and of other officers and key employees is established based on information provided by independent third party consultants for reasonableness and appropriate comparability data. The compensation is then established, reviewed and approved by the independent compensation committee of Baystate Health, Inc. Line 15a has been answered No because the CEO is paid by Baystate Administrative Services, Inc., an affiliate and related organization of the filing organization. Key employees are paid by the filing organization. Form 990, Part VI, Section B, Line 16b Baystate Health, Inc. has a joint venture policy that covers affiliated tax exempt entities including Baystate Medical Center, Inc. | | | | | | |

| Return Reference | Explanation |
|--|--|
| Form 990, Part VI, Section C, line 19 | The organization makes its conflict of interest policy and financial statements available to the public at www baystatehealth org Articles of organization and bylaws are generally available at the Commonwealth of Massachusetts website |

| Return Reference | Explanation |
|--|---|
| Form 990, Part VII, Section A, Column (B) | Individuals with reported compensation who have 10 or less average hours per week listed in Part VII, worked between 40 - 60 hours among all related entities |

| Return Reference | Explanation |
|---|--|
| Form 990, Part VII, Section A, Line 5 | Certain officers or trustees of the filing organization are paid by an entity, Baystate Medical Practices, Inc (BMP) EIN 04-2888373, which is part of the health care system to which the filing organization belongs but does not meet the technical requirements as a "Related Organization" per Schedule R Compensation from BMP to the officers and trustees of the filing organization therefore, is reported as paid from an unrelated organization in Line 5 and according to the instructions reported as though paid by the filing organization |

| Return Reference | Explanation |
|---------------------|---|
| | BMP Support Program service expenses 46,578,984 Management and general expenses 0 Fundraising expenses 0 Total expenses 46,578,984 Other Program service expenses 52,294,315 Management and general expenses 7,372,380 Fundraising expenses 0 Total expenses 59,666,695 |

| Return Reference | Explanation |
|---------------------|---|
| | Transfer from affiliate for land, buildings and equipment 4,040,463 Transfer of funds for strategic initiative to affiliated companies -50,155,701 Transfer of funds for land, bldg & equip to affiliated companies 5,620,725 Minimum pension liability adjustment -22,289,303 Equity gain to unconsolidated affiliates 37,267 Change in value of interest in BHF-Temporarily Restricted -2,043,753 Change in value of interest in BHF-Permanently Restricted 8,387 Funds utilized for property and equipment 2,810,271 |

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DLN: 93493222002225

2013

OMB No 1545-0047

Open to Public Inspection

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

(Form 990)

SCHEDULE R

Name of the organization **Employer identification number** Baystate Medical Center Inc 04-2790311 Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity | | |
|--|---|---|----------------------------|---|--------------------------------------|--------------------------|-------------------|
| (1) Pioneer Valley Information Exchange LLC 101 Wason Avenue Suite 200 Springfield, MA 01107 04-2790311 | Operation of a health information exchange and related activities | MA | 0 | 0 | Baystate Medical Center Inc | | |
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| | | | | | | | |
| Part II Identification of Related Tax-Exempt Organiza or more related tax-exempt organizations during the | tions Complete ıf th tax year. | e organization ans | swered "Yes" o | n Form 990, Pai | rt IV, line 34 because i | t had or | ne |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity state (if section 501(c) | atus Direct controlling (13)) entity | Section (13) co en | ontrolle tity? |
| See Additional Data Table | | | | | | Yes | No |
| | | | | | | | |
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| | | | | | | | |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990. | | Cat No 5013 | 5 Y | | Schedule R (For | m 990) 2 | 2013 |

| because it had one or more re | lated organizations tre | | | | - | | | 1 | | 1 | | ., 1 | |
|--|--------------------------------|---|--|--|--|--------------------------|--|--|----------|---|---------------------------|---|---------------------------------------|
| (a) Name, address, and EIN of related organization | | (b) Primary activity | (b) (c) Primary activity Legal domicile (state or foreign country) | gal Direct cicle controlling e or entity eign | (e) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | d, total income | (g) Share of end-of-yead assets | (h) Disproprtionati allocations? | | (i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065) | partner? | | (k) Percentage ownership |
| | | | | | 511) | | | Yes | No | | Yes | No | |
| | | | | | | | | | | | | | |
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| | | | | | | | | | | | | | |
| Part IV Identification of Related Or line 34 because it had one or r | ganizations Taxabl | e as a Corpo | ration s a cor | or Trust C poration or | Complete if the trust during | ne organız the tax ye | ation ans ar. | were | d "Yes | " on Form | 990, | Part | IV, |
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | | (d) Direct controllin entity | (e) Type of entit (C corp, S corp, or trust) | y Share of t Income | otal Share | (g) e of end- year ssets | | (h) ercentage wnership | Section (b) continued ent | i) on 512 (13) rolled city? | |
| ee Additional Data Table | <u> </u> | | | | | | | | \dashv | | Yes | 1 | No |
| | | | | | | | | | | | | | |
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Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

Yes

| 1 D | uring the tax year, did the orgranization engage in any of the following transactions with one or more | e related organizations l | isted in Parts II-IV? | | . | | | |
|--|--|----------------------------|------------------------|-----------------------------------|------------|---------|-----|--|
| а | Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity | | | | 1a | | No | |
| b | b Gift, grant, or capital contribution to related organization(s) | | | | | | | |
| c | c Gift, grant, or capital contribution from related organization(s) | | | | | | | |
| d | d Loans or loan guarantees to or for related organization(s) | | | | | | | |
| e | Loans or loan guarantees by related organization(s) | | | | 1e | | No | |
| f | Dividends from related organization(s) | | | | 1f | | No | |
| | Sale of assets to related organization(s) | | | | 1g | | No | |
| _ | Purchase of assets from related organization(s) | | | | 1h | | No | |
| | i Exchange of assets with related organization(s) | | | | | | | |
| j Lease of facilities, equipment, or other assets to related organization(s) | | | | | | | | |
| | | | | | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | No | |
| I | l Performance of services or membership or fundraising solicitations for related organization(s) | | | | | | | |
| m | m Performance of services or membership or fundraising solicitations by related organization(s) | | | | | | | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | 1n | | No | |
| o | Sharing of paid employees with related organization(s) | | | | 10 | | No | |
| _ | Daymhuun amant maid ta walatad awaa markan/a) fan ay mana | | | | 1p | | No | |
| p - | | | | - | 1q | Yes | 140 | |
| q | Reimbursement paid by related organization(s) for expenses | | | | -4 | 1 03 | | |
| r | Other transfer of cash or property to related organization(s) | | | | 1r | | No | |
| s | Other transfer of cash or property from related organization(s) | | | | 1 s | | No | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must comple | ete this line, including c | overed relationships a | and transaction thresholds | | | | |
| | (a) Name of related organization | (b) Transaction type (a-s) | (c) Amount involved | (d) Method of determining amou | unt ır | nvolved | | |
| 1) B | aystate Total Home Care Inc | J | 11,216,109 | | | | | |
| 2) B | aystate Total Home Care Inc | I | 6,617,264 | | | | | |
| | | | 1 | | | | | |
| | | | | | | | | |
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| | | | | | | | | |

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

| revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships | | | | | | | | | | | | | |
|--|--------------------------------|---|--|---|----|--|--|-----|----|---|-----|--------|--------------------------------|
| (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under sections 512- 514) | (e) Are all partners section 501(c)(3) organizations? | | | (g) Share of end-of-year assets | | | (i) Code V?UBI amount in box 20 of Schedule K-1 (Form 1065) | | | (k) Percentage ownership |
| | | | 314) | Yes | No | | | Yes | No | | Yes | No | |
| | | | | | | | | | | | |] | |
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Schedule R (Form 990) 2013

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

Software ID: Software Version:

EIN: 04-2790311

Name: Baystate Medical Center Inc

| Form 990, Schedule R, Part II - Identification of Rel | ated Tax-Exempt Orga | anizations | | | | | |
|---|---|---|-------------------------------|---|--|--|----|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c) (3)) | (f) Direct controlling entity | (g) Section 512 (b)(13) controlled entity? | |
| | | | | | | Yes | No |
| (1) Baystate Administrative Services Inc | Administrative services | MA | 501 (c)(3) | 11c,IIIc | Baystate Health Inc | | No |
| 759 Chestnut Street Springfield, MA 01199 22-2747685 | | | | | | | |
| (1) Baystate Franklın Medıcal Center | Hospital | MA | 501 (c)(3) | 3 | Baystate Health Inc | | No |
| 164 High Street Greenfield, MA 01301 04-2103575 | | | | | | | |
| (2) Baystate Health Foundation Inc | Fundraising | MA | 501 (c)(3) | 7 | Baystate Health Inc | | No |
| 759 Chestnut Street Springfield, MA 01199 04-3549011 | | | | | | | |
| (3) Baystate Health Systems Inc Health & Welfare Benefits Plan | Voluntary Employees' Benefit Association | MA | 501 (c)(9) | | Baystate Health Inc | | No |
| 759 Chestnut Street Springfield, MA 01199 22-2531644 | Delient Association | | | | | | |
| (4) Baystate Health Inc | Healthcare System Parent | MA | 501 (c)(3) | 7 | Baystate Health Inc | | No |
| 759 Chestnut Street Springfield, MA 01199 04-2105941 | Parent | | | | | | |
| (5) Baystate Mary Lane Hospital Corporation | Hospital | MA | 501 (c)(3) | 3 | Baystate Health Inc | | No |
| 85 South Street Ware, MA 01082 04-2103584 | | | | | | | |
| (6) Baystate Total Home Care Inc | Real Estate and Other | MA | 501 (c)(3) | 11b, II | Baystate Medical Center Inc | Yes | |
| 280 Chestnut Street Springfield, MA 01199 20-3260764 | | | | | Center Inc | | |
| (7) Visiting Nurse Assn and Hospice of Western New England Inc | Homehealth and Hospice care | MA | 501 (c)(3) | 9 | Baystate Health Inc | | No |
| 50 Maple Street Springfield, MA 01199 04-2105803 | | | | | | | |
| (8) Health New England Inc | HMO/Insurance | MA | 501 (c)(4) | | Baystate Health Inc | | No |
| Monarch Place Suite 1500 Springfield, MA 011441590 04-2864973 | | | | | | | |
| (9) Baystate Wing Hospital Corporation | Hospital | MA | 501 (c)(3) | 3 | Baystate Health Inc | | No |
| 40 Wright Street Palmer, MA 01069 22-2519813 | | | | | | | |
| (10) HNE of Connecticut Inc | HMO/Insurance | СТ | 501 (c)(4) | | Health New England | | Νo |
| Monarch Place Suite 1500 Springfield, MA 011441590 45-5190134 | | | | | Inc | | |

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (d) (c) (h) (e) (g) (b) Name, address, and EIN of related Share of total (i) Legal Domicile Direct Controlling Type of entity Share of Percentage Primary activity Section 512(b) organization ıncome (C corp, S corp, end-of-year (State or Entity ownership (13) controlled Foreign or trust) assets entity? Country) Yes No Health New A dministrative МΑ Νo HNE Advisory Services Inc Monarch Place Suite 1500 Svs England Inc Springfield, MA 011441500 04-3012347 Health New HNE Insurance Services Inc Ancilliary МΑ Nο Monarch Place Suite 1500 Insurance England Inc Springfield, MA 011441500 04-3183019 Health New England of Connecticut СТ Health New Dormant Νo Monarch Place Suite 1500 England Inc Springfield, MA 011441500 06-1398662 Ingraham Corporation Health care and МΑ Baystate Health Nο 759 Chestnut Street other business linc Sprinafield, MA 01199 activities 04-3016257 МΑ Baystate Health System Ambulance A mbulance Svs Ingraham Nο Corporation Inc 759 Chestnut Street Springfield, MA 01199 04-3018550 BH Insurance Company Ltd Offshore captive CJ Baystate Health Nο North Church Street Insurance Inc Georgetown CJ 98-0421413 HNE Insurance Company Inc Health services МΑ Health New Νo Monarch Place Suite 1500 England Inc Massachusetts Springfield, MA 011441500 45-4462433 Medicare Supplement Members HNE Holding Corporation Holding shares МΑ Health New Νo Monarch Place Suite 1500 in subsidiary England Inc Springfield, MA 011441500 corporation 46-4620480

Baystate Health, Inc. and Subsidiaries

Consolidated Financial Statements as of and for the Years Ended September 30, 2014 and 2013, Consolidating Supplementary Financial Information as of and for the Year Ended September 30, 2014, and Independent Auditors' Report

Baystate Health, Inc. and Subsidiaries

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Deloitte

Deloitte & Touche LLP 200 Berkeley Street Boston, MA 02116 USA

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INDEPENDENT AUDITORS' REPORT

To the Board of Trustees of Baystate Health, Inc

We have audited the accompanying consolidated financial statements of Baystate Health. Inc. and Subsidiaries ("Baystate Health"), which comprise the consolidated statements of financial position as of September 30, 2014 and 2013, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended and the related notes to the consolidated financial statements

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to Baystate Health's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Baystate Health's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Baystate Health. Inc. and Subsidiaries as of September 30, 2014 and 2013, and the results of their operations, their changes in net assets, and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Consolidating Supplementary Financial Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating supplementary financial information listed in the table of contents is presented for the purpose of additional analysis of the consolidated financial statements rather than to present the financial position, results of operations, and cash flows of the individual companies, and is not a required part of the consolidated financial statements. This consolidating supplementary financial information is the responsibility of Baystate Health's management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. Such consolidating supplementary financial information has been subjected to the auditing procedures applied in our audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such consolidating supplementary financial information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, such consolidating supplementary financial information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole

December 23, 2014

Deloite = Touche LLP

Baystate Health, Inc. and Subsidiaries

Consolidated statements of financial position as of September 30, 2014 and 2013 (In thousands)

| Assets | 2014 | 2013 | Liabilities and net assets | 2014 | 2013 |
|--|---|--|--|---|---|
| Current assets: Cash and cash equivalents Investments Accounts receivable, patients, less allowance for uncollectible accounts of \$31,547 in 2014 and \$30,217 in 2013 Accounts receivable, other Estimated final settlements receivable Inventories Prepaid expenses and other current assets | \$ 179,075 327,655 138,689 36,312 15,867 26,048 23,343 | \$ 144,893 342,682 113,697 33,278 28,347 20,881 16,001 | Current liabilities: Accounts payable Medical claims payable Accrued salaries and wages Accrued interest payable Estimated final settlements payable Refundable advances Deferred revenue Current portion of long-term debt | \$ 112,065 48,573 100,212 2,251 55,141 55,141 7,840 7,840 | \$ 91,517 52,954 89,801 2,247 61,838 616 10,252 6,513 |
| Total current assets | 746,989 | 699,779 | Total current liabilities | 344,288 | 318,745 |
| Long-term assets: Investments Equity investment in unconsolidated affiliates Notes receivable Deferred expense and other long-term assets Land, buildings, and equipment, net Assets whose use is limited: Board-designated funds: Cash and investments Investments of captive insurance company Investments held by trustee under debt agreements Beneficial interest in perpetual trusts Deferred compensation investments | 57,842 2,737 67,846 20,266 657,095 805,786 108,467 1,297 37,388 35,889 | 56,377 2,507 67,050 16,694 610,749 753,377 753,377 1,335 35,118 30,139 | Long-term debt Capital lease obligations Pension liability Insurance liabilities Other liabilities Net assets: Unrestricted: Operating Pension adjustment Total unrestricted Total unrestricted Temporarily restricted Permanently restricted Total net assets | 457,081 9,864 99,502 126,059 42,770 1,079,564 (231,272) 803,094 803,094 54,611 53,880 | 432,550 12,608 78,552 126,793 38,174 1,007,422 (193,715) 746,355 54,775 51,445 |
| Total assets | \$ 1,991,149 | \$ 1,859,997 | Total liabilities and net assets | \$ 1,991,149 | \$ 1,859,997 |

Consolidated statements of operations For the years ended September 30, 2014 and 2013 (In thousands)

| | 2014 | 2013 |
|--|-------------|-------------|
| Operating revenues | | |
| Net patient service revenue | \$1,171,589 | \$1,099,705 |
| Bad debts | 23.918 | 21,736 |
| Net patient service revenue, net of bad debts | 1,147,671 | 1,077,969 |
| Premiums | 590,083 | 547,220 |
| Other revenue | 84,108 | 83,877 |
| Net assets released from restrictions for operations | 5,192 | 7,333 |
| Total operating revenues | 1.827.054 | 1,716,399 |
| Operating expenses | | |
| Salaries and wages | 715,502 | 666,158 |
| Supplies and expense | 586,322 | 558,466 |
| Medical claims and capitation | 393,965 | 370,001 |
| Depreciation and amortization | 63,404 | 60,255 |
| Interest expense | 10,591 | 11.284 |
| Total operating expenses | 1,769,784 | 1,666,164 |
| Income from operations | 57,270 | 50,235 |
| Non-operating income | | |
| Investment income | 5,391 | 7,050 |
| Net realized gain on investments | 11,807 | 7,188 |
| Net unrealized gain on investments | 21,446 | 28,561 |
| Equity gain (loss) in unconsolidated affiliates | 48 | (33) |
| Net interest cost on swap agreements | (2,220) | (2.423) |
| Change in fair value of swap agreements | 1,141 | 3,788 |
| Net assets from acquired subsidiary | 2,164 | |
| Income taxes and other | (9,770) | (22,874) |
| Total non-operating income | 30,007 | 21,257 |
| Excess of revenues over expenses | 87.277 | 71,492 |
| Other changes in unrestricted net assets | | |
| Net assets released from restrictions for capital | 4,336 | 3,916 |
| Funds utilized for property and equipment | 2,810 | - |
| Transfers to restricted net assets | (157) | (785) |
| Pension adjustment | (37,558) | 92,316 |
| Other | 31 | (343) |
| Increase in unrestricted net assets | \$ 56,739 | \$ 166,596 |

Consolidated statements of changes in net assets For the years ended September 30, 2014 and 2013 (In thousands)

| | 2014 | 2013 |
|---|------------------|------------|
| Unrestricted net assets | | |
| Excess of revenues over expenses | \$ 87,277 | \$ 71,492 |
| Net assets released from restrictions for capital | 4,336 | 3,916 |
| Funds utilized for property and equipment | 2,810 | - |
| Transfers to restricted net assets | (157) | (785) |
| Pension adjustment | (37,558) | 92.316 |
| Other | 31 | (343) |
| Increase in unrestricted net assets | 56,739 | 166,596 |
| Temporarily restricted net assets | | |
| Restricted investment income | 362 | 195 |
| Net realized and unrealized gain on investments | 3,603 | 4,644 |
| Contributions | 4,231 | 4,664 |
| Transfers from unrestricted net assets | 157 | 785 |
| Net assets released from restrictions | (5.102) | (7.222) |
| For operations | (5,192) | (7.333) |
| For capital | (4.336) 1.161 | (3.916) |
| Net assets from acquired subsidiary Other | (150) | 28 |
| Other | (130) | |
| Decrease in temporarily restricted net assets | (164) | (933) |
| Permanently restricted net assets | | |
| Contributions | 5 | 53 |
| Change in value of perpetual trusts | 47 | 1.229 |
| Net assets from acquired subsidiary | 2,383 | |
| Increase in permanently restricted net assets | 2,435 | 1.282 |
| Increase in net assets | 59,010 | 166,945 |
| Net assets — beginning of year | 852,575 | 685,630 |
| Net assets — end of year | \$ 911.585 | \$ 852,575 |

Consolidated statements of cash flows For the years ended September 30, 2014 and 2013 (In thousands)

| | 2014 | 2013 |
|---|------------|-------------|
| Operating activities | | |
| Increase in net assets | \$ 59.010 | \$ 166,945 |
| Adjustments to reconcile increase in net assets to net cash | | |
| provided by operating activities | | |
| Depreciation and amortization | 63.404 | 60,255 |
| Accretion on notes receivable | (1,366) | (1.350) |
| Pension adjustment | 37,558 | (92.316) |
| Net realized and unrealized gain on investments | (35.590) | (40,865) |
| Provision for bad debts | 24.281 | 24.736 |
| Change in beneficial interest of perpetual trusts | (47) | (1.229) |
| Restricted contributions | (4,176) | (4.717) |
| Changes in equity investment of affiliate | 242 | (237) |
| Net assets from acquired subsidiary | (5.707) | - |
| Changes in operating assets and liabilities | | |
| Accounts receivable, patients | (41.604) | (17.661) |
| Net estimated final settlements | 6.153 | (9.409) |
| Accounts payable and accrued expenses | 15.567 | (15.153) |
| Pension liability, net | (16,606) | (9.574) |
| Medical claims payable | (1.062) | 7.840 |
| Insurance liability loss reserves | (1.396) | 23.026 |
| Other | (15.811) | (2.427) |
| Net cash provided by operating activities | 82.850 | 87.864 |
| Investing activities | | |
| Proceeds from sale and maturities of investments | 840.604 | 888.384 |
| Purchase of investments | (796.614) | (896,200) |
| Acquisition of BWH | (40,500) | - |
| Proceeds from asset sale | 2.648 | - |
| Cash acquired in acquisition of BWH | 3.717 | - |
| Purchase of land, buildings, and equipment | (71.806) | (68,681) |
| Net cash used in investing activities | (61.951) | (76.497) |
| Financing activities | | |
| Proceeds from restricted contributions | 4,176 | 4.717 |
| Repayment (issuance) of notes receivable | 570 | (2.430) |
| Proceeds from debt issuance | 32.245 | - |
| Repayments of debt and capital lease obligations | (23.708) | (9.221) |
| Net cash provided by (used in) financing activities | 13.283 | (6.934) |
| Net increase in cash and cash equivalents | 34.182 | 4,433 |
| Cash and cash equivalents — Beginning of year | 144.893 | 140.460 |
| Cash and cash equivalents— End of vear | \$ 179.075 | \$ 144.893 |
| Supplemental cash flow information | | |
| Cash paid for interest | \$ 10.649 | \$ 11.906 |
| Capital lease obligations | | |
| Capital icase configuitors | \$ 1.230 | <u>\$ -</u> |

Notes to consolidated financial statements As of and for the years ended September 30, 2014 and 2013

1. Organization

Baystate Health, Inc ("Baystate Health" or BH), based in Springfield. Massachusetts, is the parent corporation of an integrated health care delivery system with the mission "to improve the health of the people in our community every day, with quality and compassion"

Baystate Health currently includes the following

- Bay state Medical Center, Inc (BMC), located in Springfield, Massachusetts, is the largest of the four hospitals in the Bay state Health system BMC, the leading health facility in western Massachusetts, is the only tertiary care referral medical center and Level I trauma center in the region. It is also home to western New England's only neonatal and pediatric intensive care units BMC is a 710-bed, tax-exempt, not-for-profit, academic teaching hospital that serves as the western campus of Tufts University School of Medicine.
- Baystate Total Home Care. Inc (BTHC), is a tax-exempt, not-for-profit corporation, which is
 organized to benefit, support, and further the charitable activities of BMC by holding, leasing,
 improving, and managing real estate held by, or acquired on behalf of, BMC BTHC serves as the
 operating entity in connection with the new markets tax credit financing for the BMC Expansion
 Project
- Bay state Franklin Medical Center, Inc (BFMC), located in Greenfield, Massachusetts, is a 90-bed, tax-exempt, not-for-profit, acute care community hospital BFMC serves the northern tier of northwestern Massachusetts and southern Vermont
- Baystate Wing Hospital Corporation (BWH), located in Palmer, Massachusetts, is a 74-bed, tax-exempt, not-for-profit, acute care community hospital acquired in 2014
- Bay state Mary Lane Hospital Corporation (BMLH), located in Ware, Massachusetts, is a 25-bed, tax-exempt, not-for-profit, acute care community hospital BMLH provides services to more than 16 central Massachusetts communities
- Bay state Medical Practices, Inc (BMP), is a tax-exempt, not-for-profit organization formed in 2010 BMP includes a multispecialty academic group practice established to support the educational and research programs of Bay state Health, as well as numerous primary care and outreach services BMP also includes community-based primary care (internists and pediatricians), medical and surgical practices, obstetrical and gynecological, and hospitalist physicians dedicated to the care and management of patients hospitalized at BH-affiliated hospitals BMP also provides preventative, diagnostic, and therapeutic health services enhancing the cardiovascular clinical, educational, community, and research activities for BH and its service area
- Bay state Visiting Nurse Association & Hospice (BVNAH) is a tax-exempt, not-for-profit organization that provides comprehensive home health care committed to providing the highest quality care to patients and families, primarily in the home setting BVNAH meets individual needs

by bringing experienced nurses, rehabilitation therapists, social workers, and home care aides to patients' homes

- Health New England, Inc (HNE), is a not-for-profit health maintenance organization located in Springfield, Massachusetts HNE's service area in Massachusetts includes Franklin, Berkshire, Hampden, and Hampshire counties, and part of Worcester County HNE also serves Hartford, Litchfield, and Tolland counties in Connecticut In 2013, HNE converted from a for-profit to a notfor-profit organization and has filed an application for tax-exempt status, which is pending with the Internal Revenue Service (IRS)
- Ingraham Corporation (IC) is a for-profit, taxable corporation that currently serves as a holding company for Baystate Health Ambulance. Inc
- Baystate Health Ambulance. Inc (BHA) is a for-profit, taxable corporation that delivered mobile critical care providing 24-hour service throughout western New England On May 24, 2014, BH exited this business line through a sale of all BHA's fixed assets to a third party
- Baystate Administrative Services, Inc (BAS), is a tax-exempt, not-for-profit corporation that provides management support for the BH subsidiaries, including human resources, marketing, strategic planning, information services, and financial services
- Baystate Health Foundation, Inc (BHF), is a tax-exempt, charitable organization established for the purpose of fund-raising for healthcare-related activities, in support, and for the benefit, of BH and those subsidiaries of BH that are tax-exempt, not-for-profit corporations, and to hold endowment, charitable donations, and other funds for their benefit
- Bay state Health Insurance Company. Ltd (BHIC), is a captive insurance company organized and licensed in the Cayman Islands. British West Indies BHIC provides professional liability and other insurance coverage to the corporate members of BH and their employees. In 2004, BHIC began offering malpractice insurance to members of BH's medical staff who meet criteria for participation.

2. Significant accounting policies

Principles of Consolidation — The accompanying consolidated financial statements include the accounts of BH and its subsidiaries noted above. All intercompany and subsidiary accounts and transactions have been eliminated in consolidation.

Use of Estimates — The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Significant estimates are made in the areas of the allowance for uncollectible patient accounts receivable, reserve for contractual allowances, investment valuation, accruals for settlements with third-party payers, medical claims payable, accrued insurance liability loss reserves, income taxes, pension costs, and the fair value of assets acquired and liabilities assumed (see Note 3)

Net Assets — Baystate Health and its subsidiaries report net assets and revenues, expenses, gains, and losses based upon the existence or absence of donor-imposed restrictions. In the accompanying consolidated financial statements, net assets that have similar characteristics have been combined into the following categories.

Unrestricted — Net assets that are not subject to donor-imposed stipulations. Net assets may be designated for specific purposes by action of the Board of Trustees, or may otherwise be limited by contractual agreements with outside parties.

Temporarily Restricted — Net assets whose use by Baystate Health and its subsidiaries are subject to donor-imposed stipulations that can be fulfilled by actions of Baystate Health and its subsidiaries, or that expire by the passage of time. At September 30, 2014 and 2013, temporarily restricted net assets consist of amounts restricted as to spending for various purposes, such as education, research, clinical, and health care programs, as well as cumulative net appreciation of permanent endowment funds which is available for governing board appropriation

Permanently Restricted — Net assets subject to donor-imposed stipulations that they be maintained permanently by Baystate Health and its subsidiaries. At September 30, 2014 and 2013, permanently restricted net assets consist of the original cost of permanent endowment gifts and beneficial interests in perpetual trusts.

Revenues from sources other than donor-restricted contributions are reported as increases in unrestricted net assets. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulations or by law. Expirations of temporary restrictions recognized on net assets (i.e., the donor-stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as reclassifications from temporarily restricted net assets to unrestricted net assets. Temporary restrictions on gifts to acquire long-lived assets are considered met in the period in which the assets are acquired or placed in service.

Contributions, including unconditional promises to give and grant awards, are recognized as revenues in the period received. Contributions received with donor-imposed restrictions are reported as permanently or temporarily restricted revenues, depending upon the specific restriction. Conditional promises to give are not recognized until the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair values at the date of the gift. Contributions to be received after one year are discounted at a risk-free rate commensurate with the expected payment term. Amortization of the discount is recorded as contribution revenue in the appropriate net asset category. Allowance is made for uncollectible contributions based upon management's judgment and analysis of the creditworthiness of the donors, past collection experience, and other relevant information

Cash and Cash Equivalents — Cash and cash equivalents include all highly liquid investments with a maturity of three months or less when purchased

Investments — Investments include cash equivalents, mutual funds, fixed-income securities, as well as interests in limited partnerships and common collective trusts. Investments in equity securities with readily determinable fair values and all investments in debt securities are recorded at estimated fair value in the consolidated statements of financial position. The accounting for the investments held by the pension plan is discussed in Note 16.

Baystate Health has also entered into partnership agreements with limited partnerships ("alternative investments"), the majority of which are in private markets, whereby they have agreed to certain capital commitments. Baystate Health's policy is to record its ownership interest in these alternative

investments of less than 5% at the lower of cost or market. For those alternative investments where the ownership interest is more than 5%, the ownership interests are reported using the equity method of accounting. As of September 30, 2014, approximately \$28,981,000 of total capital commitments, including those held within the pension plan assets discussed in Note 16, remain outstanding. Certain of the partnerships may hold some securities without readily determinable fair values and, consequently, the general partner may estimate fair value for such securities. These estimates may differ significantly from the values that would have been used had a ready market existed, and may also differ significantly from the values at which such investments may be sold, and the differences could be material

Interest and dividends on investments are included in other revenue or nonoperating income in the consolidated statements of operations unless the income or loss is restricted by donor or law. Realized gains and losses and unrealized gains and losses on investments are included in nonoperating income or temporarily restricted net assets, as applicable. Investment-related expenses, such as custodial fees and investment fees, are netted against investment revenues and are immaterial for the years ended. September 30, 2014 and 2013.

Bay state Health and its subsidiaries have elected the fair value option for certain of their investments. Bay state Health made this election to reflect changes in fair value of its investments, including both increases and decreases and whether realized or unrealized, in its excess of revenue over expenses. Bay state Health recognized net unrealized gains on investments totaling \$21,446,000 and \$28,561,000 in 2014 and 2013, respectively, within the excess of revenues over expenses.

Investments are included in pooled investment funds. Current market value is used to determine the percent of each fund in the pool. Income from investments of a pool, including gains or losses, is allocated to participating funds based on the respective fund's percentage of the pool.

Inventories — Inventories are stated at the lower of cost (principally first-in, first-out method) or market

Notes Receivable — In December and May 2009, BMC loaned \$31,186,783 and \$32,617,500, respectively, to a third party relating to project costs of approximately \$252,000,000 for the construction of a new hospital facility at 759 Chestnut Street, Springfield, Massachusetts. The loans are part of a financing arrangement that utilizes new markets tax credits (NMTC) to reduce cash required by BMC to construct this new facility. Each loan bears interest at 2 139% annually, with annual cash payments during the first seven years of the 33-year term based on an interest rate of 1 00%. The notes are recorded as notes receivable in the consolidated statements of financial position as of September 30, 2014 and 2013.

Equity Investment in Unconsolidated Affiliates — Baystate Health participates in joint ventures with 50% or less ownership, and accounts for the investment in those unconsolidated affiliates as equity investments

Deferred Expenses and Other Long-Term Assets — Deferred expenses include unamortized bond issuance expenses, which are amortized over the weighted-average terms of the bonds

Goodwill is included within other long-term assets and is assessed annually for indicators of impairment on July 1 of each year. There were no such indicators in the years ended September 30, 2014 and 2013.

Assets Whose Use is Limited — Assets whose use is limited include assets held by the trustee under indenture agreements and designated assets set aside by the Board of Trustees for future capital improvements and other strategic initiatives, which are in furtherance of Baystate Health and its

subsidiaries' exempt and charitable purposes. Also included are investments of the captive insurance company, deferred compensation investments, and beneficial interests in perpetual trusts.

Land, Buildings, and Equipment — Land, buildings, and equipment are stated at cost, less depreciation and amortization determined on the straight-line basis

Maintenance and repairs are charged to expense as incurred. Betterments and major renewals are capitalized. Cost of assets sold or retired and the related amounts of accumulated depreciation are eliminated from the accounts in the year of disposal, and the resulting gain or loss is included in other revenue. Buildings and equipment under capital lease obligations are amortized on the straight-line method over the shorter period of the lease term or the estimated useful life. Useful life is assigned in accordance with the American Hospital Association's guide, *Estimated Useful Lives of Depreciable Hospital Assets*. Such amortization is included in depreciation and amortization in the consolidated financial statements. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

Consolidated Statements of Operations — All activities of Baystate Health deemed by management to be ongoing and central to the provision of health care services are reported as operating revenues and expenses. Other activities are considered nonoperating, and include board-designated investment income and realized gains and losses, unrealized gains and losses on investments, investment return on deferred compensation plan investments and related compensation expense, changes in BHIC loss reserves, equity gains and losses in unconsolidated affiliates, contributions of net assets from acquired subsidiaries, interest on swap agreements, changes in fair value of swap agreements, income taxes, and acquisition related costs associated with the purchase of BWH

The consolidated statements of operations include excess of revenues over expenses as the performance indicator. Changes in unrestricted net assets, which are excluded from excess of revenues over expenses, include net assets released from restrictions for capital, transfers to restricted net assets, and the pension adjustment.

Net Patient Service Revenue — Net patient service revenue is reported at estimated net realizable amounts from patients, third-party payers, and others for services rendered, and includes estimated retroactive revenue adjustments due to future audits, reviews, and investigations. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered, and such amounts are adjusted in future periods as adjustments become known or as years are no longer subject to such audits, reviews, and investigations. Contracts, laws, and regulations governing Medicare, Medicaid, Blue Cross, and the Health Safety Net (HSN) programs are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Blue Cross and other managed care plans have negotiated with Baystate Health and its subsidiaries various forms of contractual payment rates. The most common payment rates include discounted charges, per case, per diems, and fee schedules.

Medicaid payment rates are negotiated between the Division of Medical Assistance and individual hospitals. Medicare Prospective Payment System (PPS) regulations determine payment due acute care hospitals for inpatient services provided to Medicare beneficiaries. Medicare payments for outpatient services are a blend of PPS and fee schedules.

During 2014 and 2013. Baystate Health recorded adjustments to amounts accrued for settlements related to prior fiscal years. The net effect of such adjustments was an increase to net patient service revenue by approximately \$23,610,000 and \$24,535,000 in 2014 and 2013, respectively

Medicare and Medicaid Electronic Health Record (EHR) Program — Certain health care providers can earn up to four incentive payments between federal fiscal years 2011 and 2016 if certain specific program criteria are met. The providers are required to establish an EHR system and maintain its meaningful use status for a continuous 90-day period. In subsequent years, such meaningful use must be maintained for the entire 365-day federal fiscal year. Baystate Health records the revenue related to this program when management is reasonably assured that Baystate Health has complied with the terms of the program.

Baystate Health has included approximately \$6,398,000 and \$8,894,000 in other revenue related to the program in fiscal years 2014 and 2013, respectively. The estimate is based on cost report data, which is subject to audit, and the amounts recognized are subject to change. Baystate Health's attestation of compliance with the meaningful use criteria is subject to audit by the federal or state government or its designee.

Premium Revenue — Premium revenue represents insurance membership contract revenue at HNE The contracts generally cover a 12-month period and are subject to cancellation by the employer group or HNE upon 30 days' written notice. Premiums are due monthly and are recognized as revenue during the period in which HNE is obligated to provide services to members.

Health Safety Net — In April 2006, the Commonwealth of Massachusetts passed Chapter 58 of the Acts of 2006, "An Act Providing Access to Affordable, Quality, Accountable Health Care," the goal of which is to provide near-universal health insurance coverage to Massachusetts residents through a combination of Medicaid expansions, subsidized private insurance programs, insurance market reforms, and the HSN

The HSN reimburses hospitals for uncompensated care based on actual services provided at rates approximating the PPS, subject to available funds. Like its predecessor, the Uncompensated Care Pool, the HSN is partially funded by acute hospitals through an assessment on gross charges billed to nongovernmental payers.

Charity Care and Community Support — It is the policy of Baystate Health to provide care to any patient in need of medical care, regardless of the patient's ability to pay for such care. Based upon the patient's financial capability to pay, such care is provided free of charge or at amounts below normal charges. Because amounts determined to qualify as charity care are not pursued, they are not reported as revenue. The net cost of charity care includes the direct and indirect cost of providing charity care services, offset by revenues received from indigent care pools (primarily the HSN). The cost is estimated by utilizing a ratio of cost to gross charges applied to the gross uncompensated care charges associated with providing charity care.

The costs of charity care provided during the years ended September 30, 2014 and 2013, are as follows (in thousands)

| | 2014 | 2013 |
|---|-------------------------------|--------------------------------|
| HSN assessment HSN receipts Free care (at cost) | \$ 5,452 (9,192) 12,642 | \$ 5.278 (11.389) 20.362 |
| Total | \$ 8.902 | \$ 14,251 |

In addition to the charity care provided to patients. Baystate Health and its subsidiaries have ongoing community outreach initiatives in the areas of health services access, education, safety, and community reinvestment. The initiatives include free-standing health centers, improving school-based health services, implementing an immunization tracking system to link preschool-aged children to primary care providers, youth development programs, increasing minority employment, improving the community's health status, wellness, health and safety programs for senior citizens, and health screenings and forums

Allowance for Uncollectible Accounts — Accounts receivable are reduced by an allowance for uncollectible accounts. In evaluating the collectability of accounts receivable. Baystate Health analyzes its past history and identifies trends for each of its major payer sources of revenue to estimate the appropriate allowance for uncollectible accounts and provision for bad debts. Management regularly reviews data about these major payer sources of revenue in evaluating the sufficiency of the allowance for uncollectible accounts. For receivables associated with services provided to patients who have third-party coverage. Baystate Health analyzes contractually due amounts and provides an allowance for uncollectible accounts and a provision for bad debts, if necessary. For receivables associated with self-pay patients. Baystate Health records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for uncollectible accounts.

Bay state Health's allowance for uncollectible accounts for self-pay patients increased from 96% of self-pay accounts receivable at September 30, 2013, to approximately 100% of self-pay accounts receivable at September 30, 2014. In addition, Bay state Health's self-pay write-offs, net of recoveries decreased \$285,000 from \$46,818,000 for fiscal year 2013 to \$46,533,000 for fiscal year 2014. Bay state Health has not changed its charity care or uninsured discount policies during fiscal year 2013 or 2014. Bay state Health does not maintain a material allowance for uncollectible accounts from third-party payers, nor did it have significant write-offs from third-party payers. Bay state Health recognizes patient service revenue associated with services provided to patients who have third-party payer coverage on the basis of contractual rates for the services rendered. For uninsured patients who do not qualify for charity care. Bay state Health recognizes revenue on the basis of its standard rates for services provided (or on the basis of discounted rates, if negotiated or provided by policy)

Net patient service revenue (after contractual allowances and discounts) recognized during the years ended September 30, 2014 and 2013, from Baystate Health's major payer sources is as follows (in thousands)

| | 2014 | 2013 |
|----------------------|-------------|-------------|
| Medicare | \$ 463.884 | \$ 438,706 |
| Medicaid | 240,412 | 215,665 |
| Commercial and other | 450,813 | 421,597 |
| Self-pay | 16.480 | 23,737 |
| Total | \$1,171,589 | \$1,099,705 |

Impairment of Long-Lived Assets — Long-lived assets to be held and used are reviewed for impairment whenever circumstances indicate that the carrying amount of an asset may not be recoverable. Long-lived assets to be disposed of are reported at the lower of the carrying amount or fair value, less cost to sell

Research Grants and Contracts — Revenue related to research grants and contracts is recognized as the related costs are incurred. Indirect costs relating to certain government grants and contracts are reimbursed at fixed rates negotiated with the government agencies. Research grants and contracts have been accounted for as exchange transactions. Amounts received in advance of incurring the related expenditures are recorded as unexpended research grants and are included with refundable advances and deferred revenue in the accompanying consolidated balance sheets.

Accounting for Defined Benefit Pension and Other Postretirement Plans — Baystate Health recognizes the overfunded or underfunded status of its defined benefit and postretirement plans as an asset or liability in its consolidated balance sheets. Changes in the funded status of the plans are reported as a change in unrestricted net assets presented below the excess of revenues over expenses in the consolidated statements of operations and changes in net assets in the year in which the changes occur

Income Taxes — All of Bay state Health's consolidated entities are recognized by the IRS as tax-exempt, not-for-profit organizations under Section 501(c)(3) of the Internal Revenue Code, except for BHIC. IC and its subsidiary, and HNE and its subsidiaries. On December 20, 2012, HNE's shareholders voted to convert HNE from a for-profit stock corporation to a 501(c) (4) not-for-profit corporation. In 2013 HNE filed an application for tax-exempt status. Prior to the acquisition of BWH on September 1, 2014, BWH was exempt from income tax under UMass Memorial Healthcare's Group Exemption. BWH applied through the submission of Form 1023 for stand-alone tax-exempt status pursuant to IRC Section 501(c)(3) in December, 2014.

Immaterial Correction — During 2014, management concluded that the Baystate Health 457(b) deferred compensation plan (the "Plan") assets and corresponding liability to the Plan participants should be included in the consolidated financial statements. The previously issued 2013 consolidated financial statements excluded the investment assets and related liability of \$30,139,000 and also excluded the investment income of approximately \$3.314.000 and compensation expense of the same amount with no net impact on either income from operations or the excess of revenues over expenses in the consolidated statements of operations. Baystate Health does not believe the omission of these amounts was material to the 2013 consolidated financial statements, taken as a whole, but has corrected the 2013 consolidated financial statements to include such amounts and related benefit plan and asset fair value disclosures in the consolidated financial statements for the year ended September 30, 2014

3. Acquisition

Effective September 1, 2014, Bay state Health acquired Wing Memorial Hospital and Medical Centers (Wing) of Palmer, Massachusetts from UMass Memorial Healthcare. Wing was renamed Bay state Wing Hospital Corporation (BWH) following the acquisition. The 74 bed hospital and its five community medical centers are focused on high quality patient-centered care delivery by physicians specializing in 45 medical disciplines. The acquisition of Wing is expected to have a positive impact on quality, access and affordability of healthcare in western Massachusetts. Cash consideration of \$40,500,000 was paid in connection with the Wing acquisition.

The consolidated statement of operations for 2014 includes the operations of BWH since the date of acquisition. In 2014, the consolidated statement of operations includes total operating revenues of approximately \$7,480,000 related to BWH and excess of revenues over expenses of approximately \$860,000.

This transaction was accounted for as an acquisition in accordance with Accounting Standards Update (ASU) No 2010-07. *Not-for-profit Entities Mergers and Acquisitions*, which required the assets and liabilities of Wing to be accounted for at fair value, as of the date of acquisition. The excess of the fair value of the net assets at the date of acquisition of Wing over the cash consideration paid was recognized as a contribution of net assets from acquired subsidiaries and is included in non-operating gains

The amounts assigned to Wing's major assets and liabilities at the acquisition date are as follows (in thousands)

| Fair value of assets acquired | |
|---|-----------|
| Current assets | \$ 37,448 |
| Property, plant, and equipment | 38,281 |
| Other noncurrent assets | 3,241 |
| Total | 78,970 |
| Fair value of liabilities assumed | |
| Current liabilities | 18,350 |
| Long-term liabilities | 14,412 |
| Total | 32,762 |
| Fair value of net assets acquired | 46,208 |
| Purchase price | 40,500 |
| Contribution of net assets from acquired subsidiary | \$ 5,708 |

Costs related to the acquisition totaled approximately \$4.370,000 and are included in other non-operating expenses in the consolidated statement of operations

The fair value adjustments required to account for the Wing acquisition have been recorded in BWH's financial statements

4. Cash, investments, and assets whose use is limited

The composition of cash, investments, and assets whose use is limited at September 30, 2014 and 2013, is as follows (in thousands)

| | 2014 | 2013 |
|--|--------------|-----------|
| Cash and cash equivalents | \$ 158.937 | \$154,706 |
| Mutual funds | 358,479 | 356,554 |
| Common collective trusts | 94,898 | 90,559 |
| Fixed-income securities | 185,561 | 160,923 |
| Limited liability investments | 131,529 | 117,185 |
| Alternative investments — limited partnerships | 33,610 | 35,748 |
| Domestic equity securities | 2,544 | _ |
| Beneficial interests in perpetual trusts | 37,388 | 35,118 |
| | \$ 1.002.946 | \$950,793 |

Cash, investments, and assets whose use is limited at September 30, 2014 and 2013, are included in the consolidated statements of financial position as follows (in thousands)

| | 2014 | 2013 |
|---|------------------|-----------------|
| Cash and cash equivalents | \$ 179,075 | \$ 144,893 |
| Investments | 327,655 | 342,682 |
| Long-term investments | 57,842 | 56,377 |
| Board-designated cash and investments | 255,333 | 234,254 |
| Investments of captive insurance company | 108,467 | 105,995 |
| Investments held by trustee under debt agreements | 1,297 | 1,335 |
| Beneficial interests in perpetual trusts | 37,388 | 35,118 |
| Deferred compensation investments | 35,889 | 30,139 |
| | \$ 1,002,946 | \$950,793 |
| Investment income included in other revenue | <u>\$ 11.717</u> | <u>\$ 8,543</u> |

5. Fair value measurements

Baystate Health calculates fair value as described in ASC 820-10. Fair Value Measurement, to value its financial assets and liabilities, when applicable Fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In order to increase consistency and comparability in fair value measurements. ASC 820-10 establishes a three-level valuation hierarchy that prioritizes observable and unobservable inputs used to measure fair value. The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows

Level 1 — Quoted prices (unadjusted) in active markets that are accessible at the measurement date for identical assets or liabilities. The fair value hierarchy gives the highest priority to Level 1 inputs

Level 2 — Observable inputs that are based on inputs not quoted in active markets, but corroborated by market data

Level 3 — Unobservable inputs are used when little or no market data is available. The fair value hierarchy gives the lowest priority to Level 3 inputs

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. In determining fair value, Baystate Health utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible, as well as consider counterparty credit risk in its assessment of fair value.

Financial assets and liabilities carried at fair value for the years ended September 30, 2014 and 2013, are classified in the table below in one of the three categories described above (in thousands)

Assets at Fair Value at September 30, 2014 Total Level 1 Level 2 Level 3 Assets Cash equivalents 158,937 158,937 Mutual funds Corporate bond fund 164.310 164.310 Deferred compensation investments 5,421 Corporate bond fund 5,421 Other 30,468 30.468 Other 151.084 7,196 158.280 Total mutual funds 358,479 351,283 7.196 Common collective trusts International equity 17,743 17,743 Domestic equity index funds 71,883 71,883 Commodity fund 5.272 5.272 Total common collective trusts 94.898 94.898 Limited liability investments Hedge funds 68,942 68,942 Emerging markets equity 15,693 15,693 32,559 32,559 International equity Other 14,335 14,335 Total limited liability investments 62,587 68,942 131.529 Fixed-income securities — Corporate bonds & U S government securities 185,561 185,561 Total fixed-income securities 185,561 185.561 Domestic equity securities 2,544 2.544 Beneficial interests in perpetual trusts 37.388 37,388 Total assets at fair value 350.242 106.330 969.336 512,764 Alternative investments (at cost) 33,610 Financial assets, including alternatives 1,002,946 Liabilities — interest rate swap agreements 5,806 5,806

| • | Level 1 | Level 2 | Level 3 | Total |
|---|------------------|------------|-------------|-------------------|
| | Level i | Leverz | Level 3 | Total |
| Assets | | | | |
| Cash equivalents | \$ 154,706 | \$ - | \$ - | \$ 154,706 |
| Cash equivalents | <u>Φ 154,700</u> | Ψ | Ψ – | <u>\$ 154,700</u> |
| Mutual funds | | | | |
| Corporate bond fund | 183,405 | | | 183,405 |
| Deferred compensation investments | 105,405 | - | - | 105,405 |
| Corporate bond funds | 5,185 | _ | _ | 5,185 |
| Other | 24,954 | - | - | 25,954 |
| Other | 136,190 | 6.820 | - | |
| Offici | 130,190 | 6,820 | | 143,010 |
| Total mutual funds | 349,734 | 6,820 | - | 356,554 |
| | | | | |
| Common collective trusts | | | | |
| International equity | - | 7,704 | - | 7,704 |
| Domestic equity index funds | - | 60,060 | - | 60,060 |
| Commodity fund | | 22,795 | | 22,795 |
| | | | | |
| Total common collective trusts | | 90,559 | | 90,559 |
| Limited liability investments | | | | |
| Hedge funds | | | 62,859 | 62,859 |
| | - | 14,290 | 02,839 | 14,290 |
| Emerging markets equity | - | 32,367 | - | 32,367 |
| International equity | - | | - | |
| Other | | 7,669 | | 7,669 |
| Total limited liability investments | - | 54,326 | 62,859 | 117,185 |
| · | | | | |
| Fixed-income securities — | | | | |
| Corporate bonds & U S government | | | | |
| securities | - | 160,923 | - | 160,923 |
| | · | | | |
| Total fixed-income securities | - | 160,923 | - | 160,923 |
| | · | | | |
| Beneficial interests in perpetual trusts | | | 35,118 | 35,118 |
| | | | | |
| Total assets at fair value | \$ 504,440 | \$ 312,628 | \$ 97,977 | 915,045 |
| | | | | |
| Alternative investments (at cost) | | | | 35,748 |
| | | | | |
| Financial assets, including alternatives | | | | \$ 950,793 |
| | | | | · |
| Liabilities — interest rate swap agreements | \$ - | \$ 6,916 | \$ - | \$ 6,916 |
| 1 0 | | | | |

The amounts classified in the tables above exclude assets invested in Baystate Health's defined benefit plan and limited partnership interests that Baystate Health has recorded at cost

A summary of changes in the fair value of the Level 3 assets for the years ended September 30, 2014 and 2013, is as follows (in thousands)

| | | Beneficial Interest in Perpetual | |
|--|-------------|--|-----------|
| 2014 | Hedge Funds | Trusts | Total |
| Balance at beginning of year Unrealized gains relating to investments | \$ 62.859 | \$ 35,118 | \$ 97.977 |
| still held at the reporting date | 5,843 | 1,451 | 7.294 |
| Realized gain on investments sold | 240 | - | 240 |
| Transfers in of BWH assets | - | 2,175 | 2,175 |
| Sales | | (1,356) | (1,356) |
| Balance at end of year | \$ 68.942 | \$ 37.388 | \$106,330 |
| 2013 | Hedge Funds | Beneficial Interest in Perpetual Trusts | Total |
| Balance at beginning of year | \$ - | \$ - | \$ - |
| Correction of prior year classification Unrealized gains relating to investments | 63.123 | 33,888 | 97.011 |
| still held at the reporting date | 3,882 | 1,230 | 5,112 |
| Realized gain on investments sold | 2,676 | - | 2,676 |
| Sales | (6.822) | | (6,822) |
| Balance at end of year | \$ 62.859 | \$ 35,118 | \$ 97,977 |

2012 Leveling Disclosure Errors Corrected in 2013 — During 2013. Bay state Health determined that there were errors in the classification of certain financial instruments within the fair value hierarchy presented for September 30, 2012 The classifications have been corrected out of period at the beginning of fiscal year 2013 A summary of the corrections in as follows (in thousands)

| | Increase (Decrease) |
|----------------------------------|------------------------|
| Level 1 | \$ (173.689) |
| Level 2 | 139,800 |
| Level 3 | 97.011 |
| Alternative investments, at cost | (63.122) |

Transfers between Levels — The availability of observable market data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or model-based valuation techniques may require the transfer of financial instruments from one fair value level to another. In such instances, the transfer is reported at the beginning of the reporting

period For the years ended. September 30, 2014 and 2013, there were no transfers between levels, other than the correction of the prior year disclosure errors discussed above

A summary of investments (by major class) with a reported NAV that have restrictions on Baystate Health's ability to redeem its investment at the measurement date as of September 30, 2014 and 2013, is as follows (in thousands)

| | | September 30, 2014 | |
|--|------------------|--------------------|--------------------|
| | • | Redemption | Redemption |
| Description of Investment | Fair Value | Frequency | Notice Period |
| | | | |
| Commingled equity mutual funds | \$112,465 | Monthly | 5 days |
| Commingled emerging markets funds | 32,610 | Monthly | 15 days |
| Commingled commodity funds | 19,607 | Monthly | 30 days |
| Hedge fund of funds | 66,394 | Annually | 65-95 days |
| Hedge fund of funds | 2,548 | Every three years | 65–95 days |
| | | September 30, 2013 | , |
| | | Redemption | Redemption |
| Description of Investment | Fair Value | Frequency | Notice Period |
| | | | |
| Commingled equity mutual funds | ¢ 126 627 | 3.6 .11 | <u>-</u> 1 |
| | \$136,627 | Monthly | 5 days |
| Commingled emerging markets funds | 30.416 | Monthly Monthly | 5 days 15 days |
| • | | • | • |
| Commingled emerging markets funds | 30,416 | Monthly | 15 days |
| Commingled emerging markets funds Commingled commodity funds | 30,416 38,995 | Monthly Monthly | 15 days 30 days |

Valuation Techniques — Valuation techniques maximize the use of relevant observable inputs and minimize the use of unobservable inputs. The following is a description of the valuation methodologies used for assets and liabilities measured at fair value on a recurring basis. There have been no changes in the methodologies used at September 30, 2014 and 2013.

The fair value of investments is determined in accordance with the current fair value guidance and as described below. Net asset value (NAV) would not be used as a practical expedient for fair value when it is determined to be probable that the investment would sell for an amount different than the reported net asset value. In such situations, management would estimate the fair value of the investment in good faith based on the available information and will update the fair value methodology if a significant event occurs which has the potential of impacting the ultimate value of the investment.

Cash Equivalents — The carrying value of cash equivalents approximates fair value as maturities are less than three months and/or include money market funds that are based on quoted prices and are actively traded

Mutual Funds — The fair values of mutual funds are based on quoted market prices or net assets value These funds are required to publish their NAV and to transact at that price The mutual funds held by Baystate Health are deemed to be actively traded

Common Collective Trusts — The fair value of common collective trusts are based on the NAV of the fund, representing the fair value of the underlying investments, which are generally securities traded on

an active market. The NAV is used as a practical expedient to estimate fair value. Such investments are classified as Level 2 when Baystate Health has the ability to redeem its investment in the fund at the NAV (or its equivalent) at the measurement date or within the near term and there are no other potential liquidity restrictions.

Limited Partnerships — The estimated fair values of limited partnerships, for which no quoted market prices are readily available, are determined based upon the information provided by the fund managers. Such information is generally based on NAV of the fund, which is used as a practical expedient to estimate fair value. Bay state Health has classified certain of its investments reported at NAV as Level 2 because it has the ability to redeem its investment in the fund at the NAV per share (or its equivalent) at the measurement date or within the near term and there are no other potential liquidity restrictions. Funds categorized within Level 3 are subject to a minimum holding period or lockup, cannot be redeemed at the measurement date or with 90 days thereof, are subject to redemption notice periods in excess of 90 days, or have the ability to limit the aggregate amount of shareholder redemptions. The limited partnerships allocate gains, losses, and expenses to the partners based on the ownership percentage as described in the respective partnership or hedge fund agreements.

Fixed-income Securities — Certain bonds are valued at the closing price reported in the active market in which the bond is traded. Other bonds are valued based on yields currently available on comparable securities of issuers with similar credit ratings. When quoted prices are not available for identical or similar bonds, the bond is valued under a discounted cash flow approach that maximizes observable inputs, such as current yields of similar instruments, but includes adjustments for certain risks that may not be observable, such as credit and liquidity risks.

Domestic Equity Securities — The fair value of domestic equity securities are principally based on quoted market prices that are traded in an active market

Beneficial Interest in Perpetual Trusts — The estimated fair values of Baystate Health's beneficial interests in perpetual trusts are determined based upon information provided by the trustees. Such information is generally based on the pro-rata interest in the net assets of the underlying investments. The assets held in trust consist primarily of cash equivalents and marketable securities. The fair values of the perpetual trusts are measured using the fair value of the assets contributed to the trusts. The measurement for a beneficial interest in a perpetual trust is categorized as a Level 3 fair value measurement because Baystate Health will never receive the trust's assets.

Interest Rate Swaps — Baystate Health uses inputs other than quoted prices that are observable to value the interest rate swaps. Baystate Health considers these inputs to be Level 2 inputs in the context of the fair value hierarchy. The fair values represent the estimated amounts Baystate Health would receive or pay to terminate agreements, taking into consideration current interest rates and the current creditworthiness of the counterparty.

The following methods and assumptions were used by Baystate Health in estimating the fair value of its financial instruments that are not measured at fair value on a recurring basis for disclosures in the consolidated financial statements

Receivables and Payables — The carrying value of Baystate Health's receivables and payables approximates fair value, as maturities are short term

Long-Term Debt — The estimated fair value of Baystate Health's bonds is based on current traded value or a discounted cash flows analysis based on Baystate Health's current incremental borrowing rates for

similar types of borrowing arrangements The fair value inputs for long-term debt are considered to be Level 2

6. Pledges receivable

Pledges receivable at September 30, 2014 and 2013, are as follows (in thousands)

| | 2014 | 2013 |
|---|-------------------------|-----------------------|
| Receivable in less than one year Receivable in one to five years Receivable in more than five years | \$ 2.587 1.906 44 | \$3,388 3,540 — |
| Total pledges receivable | 4,537 | 6,928 |
| Less allowance for uncollectible pledges | (423) | (818) |
| Net pledges receivable | \$4,114 | \$6,110 |

Net pledges receivable are included in accounts receivable, other on the consolidated statements of financial position

7. Land, buildings, and equipment

Details of land, buildings, and equipment at September 30, 2014 and 2013, are as follows (in thousands)

| | 2014 | 2013 |
|---|---|---|
| Land, land improvements, and leasehold improvements Buildings Fixed equipment Moveable equipment Assets under capital leases Construction in progress | \$ 47.938 761.003 98.710 559.627 28.633 19.054 | \$ 43.524 711.418 96.434 517.565 28.754 11.311 |
| | 1,514,965 | 1,409,006 |
| Less accumulated depreciation and amortization | (857,870) | (798.257) |
| Total land, buildings, and equipment — net | \$ 657,095 | <u>\$ 610,749</u> |

Depreciation expense for the years ended September 30, 2014 and 2013, was \$63,389,000 and \$59,937,000, respectively. As of September 30, 2014 and 2013, the accumulated depreciation on equipment under capital lease is \$15,001,000 and \$12,415,000, respectively.

8. Short-term obligations and commitments

Bay state Health has a 50% ownership in Bay care Health Partners, Inc ("Bay care"), a physician hospital organization Bay state Health has provided an unconditional guarantee for a \$1,000,000 line of credit from a financial institution. There were no amounts outstanding under the line of credit at September 30, 2014 and 2013. This line of credit expires July 30, 2015.

At September 30, 2014 and 2013, a financial institution has issued irrevocable letters of credit on behalf of BHIC totaling \$1,300,000. As of September 30, 2014, investments with a fair value of approximately \$2,853,000 (2013 — \$2,834,000) have been pledged as security for these letters of credit. The letters of credit are subject to annual renewal and there are no amounts outstanding under the letters of credit as of September 30, 2014 and 2013.

9. Leases

Baystate Health and its subsidiaries lease certain real property and equipment under noncancelable leases expiring at various dates through 2023 with varying renewal options. Rentals generally include insurance and maintenance costs.

On November 2, 2011, BMC entered into a tax-exempt lease financing agreement with the Massachusetts Development Finance Agency (MDFA) and a financial institution in the amount of \$20,000,000 Proceeds from the financing were used to fund certain equipment, some of which is related to the BMC Expansion Project Interest on the borrowing is fixed at 2 19% with principal and interest payments due monthly until maturity on November 2, 2018 This lease is classified as a capital lease and is included in the table below

Future minimum lease payments at September 30, 2014, are as follows (in thousands)

| Year Ending September 30 | Capital <u>Leases</u> | Operating Leases |
|---|--------------------------|---------------------|
| 2015 | \$ 3,821 | \$12,626 |
| 2016 | 3,527 | 7,499 |
| 2017 | 3,085 | 4,896 |
| 2018 | 3,084 | 3,866 |
| 2019 | 513 | 3,025 |
| Thereafter | | 1,032 |
| Total minimum lease payments | 14.030 | \$32.944 |
| Less amount representing interest | (625) | |
| Present value of net minimum lease payments | 13,405 | |
| Less current portion | (3.541) | |
| Long-term portion | \$ 9.864 | |

Rental expense of operating leases amounted to approximately \$16,208,000 and \$14,529,000 for the years ended September 30, 2014 and 2013, respectively

10. Long-term debt

BMC and BFMC have loan agreements with the MDFA (effective October 1, 2010, Massachusetts Health and Educational Facilities Authority (MHEFA) merged into MDFA) and with the MHEFA for construction projects and equipment. Long-term obligations outstanding at September 30, 2014 and 2013, consist of the following (in thousands)

| | Amount O | Amount Outstanding | |
|---|------------------|--------------------|--|
| | 2014 | 2013 | |
| MDFA and MHEFA issues | | | |
| BMC Series M | \$ 37,997 | \$ 39,097 | |
| BMC Series L | 23.534 | 24,096 | |
| BMC Senes I | 63,380 | 63,380 | |
| BMC Series J-1 | 45,000 | 45,000 | |
| BMC Series J-2 | 45,000 | 45,000 | |
| BMC Series K-1 | 20,045 | 20,045 | |
| BMC Series K-2 | 26,365 | 26,365 | |
| BMC Series M-2 | 7,138 | 7,722 | |
| BMC Series H | 4,889 | 5,555 | |
| BFMC Series M-4A | 5,937 | 6,362 | |
| BMC Series G | 46,630 | 49,815 | |
| BTHC NMTC debt | 107,710 | 107,628 | |
| | 433,625 | 440,065 | |
| | 433,023 | 440,063 | |
| BH note payable | 18,500 | - | |
| BWH note payable | 13,745 | - | |
| Less original issue discount | (949) | (1.002) | |
| Total long-term debt | 464.921 | 439,063 | |
| Less current portion | (7.840) | (6,513) | |
| Long-term debt, excluding current portion | <u>\$457,081</u> | \$432,550 | |

Summary information for each issue is as follows

Series M Bonds — On August 9, 2012, BMC issued Series M MDFA Revenue Bonds in the aggregate principal amount of \$40,137,000 BMC used the proceeds from the bonds to redeem 100% of Series F MHEFA Revenue Bonds, exercising an early redemption option related to the Series F obligation. The bonds are subject to mandatory tender on August 8, 2022. Interest on the bonds is fixed at 2 37% through August 8, 2022, with final maturity on July 1, 2033. An average balance of \$15,000,000 must be maintained or the interest rate on such bonds may be adjusted upward, not to exceed 2 97%

The Series F bonds were issued on June 1, 2002, to reimburse and fund certain capital renovation and equipment expenditures and fund the construction of a new cancer center known as the D'Amour Center for Cancer Care

Series L Bonds — On November 2, 2011, BMC issued Series L MDFA Revenue Bonds in the aggregate principal amount of \$25,000,000 Proceeds from the bonds were used to fund the construction of a new emergency department in conjunction with the BMC Expansion Project Interest on the bonds is initially fixed at 2 95% through November 1, 2021, with final maturity on July 1, 2041

BMC Hospital Expansion MHEFA Bond Issuances — On June 25, 2009, BMC issued Series I, J-1, J-2, K-1, and K-2 MHEFA Revenue Bonds in a combined aggregate principal amount of \$199,790,000 Proceeds from the bonds were used to pay off the Bank of America, NA loan of \$65,000,000 (borrowed in October 2008), and fund the construction, improvement, equipping, and other related capital expenditures of a seven-story building located at 759 Chestnut Street in Springfield, Massachusetts ("BMC Expansion Project") Details of the related MHEFA bond issuances are as follows

Series I Bonds — BMC issued Series I MHEFA Revenue Bonds in the aggregate amount of \$63,380,000 Interest rates range from 5.5% to 5.75% Final maturity on the bonds is July 1, 2036

Series J-1 Bonds — BMC issued Series J-1 MHEFA Revenue Bonds in the aggregate amount of \$45,000,000 Interest on the bonds is variable and was 0.04% and 0.08% at September 30, 2014 and 2013, respectively. Final maturity on the bonds is July 1, 2044. The bonds are secured by an irrevocable letter of credit issued by a financial institution that terminates in January 2017.

Series J-2 Bonds — BMC issued Series J-2 MHEFA Revenue Bonds in the aggregate amount of \$45,000,000 Interest on the bonds is variable and was 0.04% and 0.08% at September 30, 2014 and 2013, respectively. Final maturity on the bonds is July 1, 2044. The bonds are secured by an irrevocable letter of credit issued by a financial institution that terminates in January 2017.

Series K-1 Bonds — BMC issued Series K-1 MHEFA Revenue Bonds in the aggregate amount of \$20,045,000 The bonds are subject to mandatory tender on July 1, 2013 The initial interest on the bonds is fixed at 5 0% through June 30, 2013, with final maturity on July 1, 2039

On July 1, 2013, the Series K-1 MHEFA Revenue Bonds were purchased pursuant to the mandatory tender and remarketed on such date. The reoffering of the bonds contained a conversion of the interest rate from the long-term fixed rate to a daily rate, 0 02% at September 30, 2014, along with a provision of a letter of credit from a financial institution. The daily rate at September 30, 2013 was 0 04%. The daily interest rate is determined by the remarketing agent and the letter of credit will expire on October 1, 2016.

Series K-2 Bonds — BMC issued Series K-2 MHEFA Revenue Bonds in the aggregate amount of \$26,365,000 The bonds are subject to mandatory tender on July 1, 2015 The initial interest on the bonds is fixed at 5 0% through June 30, 2015, with final maturity on July 1, 2039

Series M-2 — On June 30, 2008, BMC entered into a loan commitment under a Capital Asset Program financed by MHEFA through the issuance of variable-rate demand Revenue Bonds. Series M-2 Proceeds of \$10,158,000 were used to refund the then-outstanding Revenue Bonds. BMC Issue. Series J-2, which were issued in 1995 ("Series J-2-1995") The Series J-2-1995 bonds were issued to reimburse and fund certain capital renovation and equipment expenditures, and fund the purchase of an office building. Interest on the Series M-2 bonds is variable, and resets weekly to reflect current market rates, and was 0.06% and 0.12% at September 30, 2014 and 2013, respectively. Final maturity of the bonds is June 15, 2023.

Series H Bonds — On January 18, 2007, BMC issued Series H MHEFA Revenue Bonds in the aggregate principal amount of \$10,000,000 Proceeds from the bonds were used to reimburse and fund certain capital additions, and fund the construction of a new parking garage. Interest on the bonds is variable based on monthly resets, and was 88% and 0 97% at September 30, 2014 and 2013, respectively. Final maturity of the bonds is January 1, 2022.

Series M-4A Bonds — On February 1, 2005, BFMC entered into a loan commitment under a Capital Asset Program financed by MHEFA through the issuance of variable rate demand Revenue Bonds. Series M-4A Proceeds of \$9,100,000 were used to fund certain capital additions, renovations, and equipment expenditures related to the emergency department, radiology department, and in-patient facilities. Interest on the bonds is variable, and resets weekly to reflect current market rates, and was 0.06% and 0.12% at September 30, 2014 and 2013, respectively. Final maturity of the bonds is June 15, 2024.

Series G Bonds — On October 27, 2005, BMC issued Series G MHEFA Revenue Bonds in the aggregate principal amount of \$71,740,000 Proceeds from the bonds were used to advance refund a portion of the outstanding Revenue Bonds. BMC Issue, Series E The Series E bonds were issued to finance or refinance the following (a) construction of a new 104,500 gross square foot Ambulatory Care Center. (b) construction of a new 100,000 gross square foot building to house the Ambulatory Surgery Center. Medical Library, and education space. (c) renovation of various existing spaces within BMC, and (d) acquisition of equipment for the new facilities. Series G bond proceeds were also used to finance routine capital construction, renovations, and equipping of various facilities of BMC. Interest on the bonds is variable, and resets every 35 days and was 0.03% and 0.04% at September 30, 2014 and 2013, respectively. Final maturity of the bonds is July 1, 2026. The bonds are secured by an irrevocable letter of credit issued by a financial institution that terminates November 13, 2017.

New Markets Tax Credit Debt — In December and May 2009, BMC entered into financing arrangements with U S Bancorp Community Development Corporation ("U S Bancorp"), Banc of America Community Development Corporation ("Banc of America"), and MHIC New Markets Fund II, LLC (MHIC) to fund a portion of the costs of the construction of a new hospital facility (BMC Expansion Project) in Springfield, Massachusetts, using the New Markets Tax Credit Program ("NMTC Program") The NMTC Program is a program of the Community Development Financial Institutions Fund, a bureau of the United States Treasury. The NMTC Program permits taxpayers to receive a credit against federal income taxes for making qualified equity investments in designated Community Development Entities (CDEs)

In connection with the December and May 2009 financing arrangements, BMC loaned \$23,580,283 and \$32,617,500, respectively, to USBCDE Investment Fund XXXIII, LLC (the "Investment Fund"), a wholly owned subsidiary of US Bancorp. The notes bear interest at 2 139% annually, with annual cash payments during the first seven years of each 33-year term based on an interest rate of 1 00%. Also in connection with the December 2009 financing arrangement, BMC loaned \$7,606,500 to MHIC. The note bears interest at 1% annually, with no cash payments during the first seven years of the 33-year term. The notes are recorded as notes receivable in the consolidated statements of financial position as of September 30, 2014 and 2013.

Under the December 2009 financing arrangement, BTHC has borrowed \$37,692,500 from four CDEs established for the purpose of providing funds under the NMTC Program US Bancorp through the Investment Fund controls two of the CDEs and MHIC controls the other two As of September 30, 2014 and 2013, BTHC has outstanding loans of \$27,490,000 and \$10,202,500 due to US Bancorp CDEs and MHIC CDEs, respectively, related to the December 2009 financing. The loans were issued in four tranches from each of the controlling entities. US Bancorp loans were issued in tranches A, B, C, and

D The U S Bancorp CDEs A loan totaled \$19,886,783, the B loan \$2,653,217, the C loan \$3,693,500, and the D loan \$1,256,500 Each of the loans has a 33-year term, and bear interest at rates ranging from 0.8911% to 1.8315% annually MHIC loans were issued in tranches A. B. Series 2, and Series 4. The MHIC CDEs A loan totaled \$7,606,500, the B loan \$1,366,000, the Series 2 loan \$1,000,000, and the Series 4 loan \$230,000 Each of the loans has a 33-year term, and bear interest at rates ranging from 1.00% to 1.935%

Under the May 2009 financing arrangement. BTHC has borrowed approximately \$69.424.000 from CDEs established for the purpose of providing funds under the NMTC Program U S Bancorp, through the Investment Fund, controls four of the CDEs and Banc of America controls the other CDE. As of September 30, 2014 and 2013, BTHC has outstanding loans of approximately \$43,340,000 and \$26,084,000 due to U S. Bancorp CDEs and Banc of America CDE, respectively. The loans were issued in two tranches, an A tranche and a B tranche. The A loans from the U.S. Bancorp CDEs totaled \$32,617,500, have a 33-year term, and bear interest at rates ranging from 0.816% to 1.00% annually. The B loans from the U.S. Bancorp CDEs totaled \$10,722,500, have a 33-year term, and bear interest at rates ranging from 0.5% to 1.2832% annually. The A loan from the Banc of America CDE of \$20,000,000 has a seven-year term and bears interest at 5.992% annually. The B loan from the Banc of America-controlled CDE of \$6,084,000 has a seven-year term, and provides that if there has been no default, the principal balance will be forgiven at the end of the seven-year term. The B loan bears interest at 2.00% annually. Interest payments are due quarterly.

Certain buildings and equipment have been pledged as collateral for the borrowings

BMC recorded interest income of approximately \$1,366,000 in 2014 and \$1,350,000 in 2013, respectively, related to the financing arrangement agreements. No interest was capitalized at BTHC in 2014 and 2013 relating to the financing arrangement agreements.

In 2016, U S Bancorp may put its interest in the Investment Fund to BMC for a put price of \$1,000 If U S Bancorp does not exercise its put rights. BMC may call its interest in the Investment Fund for a call price equal to the fair value of U S Bancorp's interest in the Investment Fund

Significant Debt Covenants — The bond agreements include various financial covenants, the most restrictive of which are a pledge of revenues and the maintenance of a ratio of Net Revenue Available to Meet Debt Service to Total Principal and Interest Requirements of at least 1 1 (as defined by the agreement) Baystate Health was in compliance with those covenants during the fiscal years ended September 30, 2014 and 2013

A debt service fund has been established in accordance with these agreements. Debt services fund balances amounted to approximately \$1,297,000 at September 30, 2014, and \$1,335,000 at September 30, 2013.

BH Note Payable — On August 29, 2014, BH entered into a variable rate, 10-year term loan through a financial institution in the amount of \$18,500,000. The interest rate on this term-loan is equivalent to London InterBank Offered Rate (LIBOR) plus 0 475%. The interest rate on this loan was 0 635% on September 30, 2014. Proceeds from the term loan were used in the financing of BH's September 1, 2014 purchase of BWH. Cash and short-term investments have been pledged as collateral for this borrowing.

BWH Note Payable — On September 30, 2014, BWH entered into a 10-year loan through a financial institution in the amount of \$13,745,000 at a fixed rate of 3 542% Proceeds from the loan were used to repay debt held by BWH in the same amount at a rate of 5 15%

The combined aggregate future principal payments of all long-term borrowings are as follows (in thousands)

| Year Ending September 30 | |
|--------------------------|----------|
| 2015 | \$ 7.840 |
| 2016 | 28,801 |
| 2017 | 11,053 |
| 2018 | 11,638 |
| 2019 | 11,963 |
| Thereafter | 394,575 |

BMC has entered into a guaranty agreement on behalf of BFMC and BWH, respectively, in connection with outstanding MHEFA bonds and BWH term loan

The fair value of the bonds payable at September 30, 2014 and 2013, approximates \$478,240,000 and \$442,726,000, respectively

Interest paid was \$10,649,000 and \$11,906,000 for 2014 and 2013, respectively

Interest Rate Swap Agreements — BMC periodically enters into interest rate swap agreements to moderate its exposure to interest rate changes and to lower the overall cost of borrowings. Gains and losses realized on termination of contracts are deferred and amortized over the remaining life of the associated contract.

BMC entered into an interest rate swap agreement with a financial institution with an original notional amount of \$67.470.000. The notional amount outstanding at September 30, 2014 and 2013, was \$23.985.000 and \$29.394.000, respectively. Under the terms of the agreement, BMC pays a fixed rate of 3 26%, and receives variable payments based upon the SIFMA Rate. The agreement, in effect, converts \$29.394.000 of notional variable-rate debt to fixed-rate debt.

In September 2005, BMC, in anticipation of the issuance of the Series G bonds, entered into an interest rate swap agreement with a financial institution with an original notional amount of \$71,740,000. The notional amount outstanding at September 30, 2014 and 2013, was \$46,630,000 and \$49,815,000, respectively. The agreement provides for the financial institution to pay variable-rate payments to BMC equal to 56.9% of one-month LIBOR plus 0.32%, and for BMC to pay the financial institution a fixed rate of 3.021%. The LIBOR was 0.15% and 0.18% at September 30, 2014 and 2013, respectively. The agreement, in effect, converts \$46,630,000 of variable rate debt to a fixed rate of interest. There are termination provisions to this contract for each party

The fair value of these agreements resulted in swap liabilities of approximately \$5,806,000 and \$6,916,000 at September 30, 2014 and 2013, respectively, and is included in other long-term liabilities in the consolidated statements of financial position

The net interest cost and the change in the fair value of the associated interest rate swaps are included in nonoperating income in the consolidated statements of operations

11. Interest expense

Bay state Health and its subsidiaries capitalize interest cost as part of the historical cost of acquiring certain significant qualifying assets. During the years ended September 30, 2014 and 2013, interest cost was as follows (in thousands).

| | 2014 | 2013 |
|--|--------------------|-------------------|
| Total interest cost Net interest cost capitalized | \$ 10.741 (150) | \$11.776 (492) |
| Net interest cost expensed | <u>\$ 10.591</u> | \$11,284 |

12. Insurance liability loss reserves

Bay state Health, with the exception of HNE, addresses its professional and general liability expense, in part, by depositing funds with BHIC, which utilizes these funds to pay claims and, in part, to purchase commercial excess liability insurance. The commercial insurance generally provides coverage on a "claims-made" basis. Under the claims-made policies, claims based on occurrences during their term by reported subsequently will be uninsured should the policy not be renewed or replaced with other coverage. Management has the intention of renewing its insurance policies in the future and believes it will have the ability to obtain such policy renewals. Bay state Health and certain of its subsidiaries have also purchased excess professional and general coverage from other insurers. In addition, BHIC insures the workers' compensation, employer's liability, excess workers' compensation, and long-term disability of certain of Bay state Health's subsidiaries.

BHIC reinsures a portion of its risks in order to limit its exposure to losses. Reinsurance contracts do not relieve Baystate Health from its obligations to policy holders. Failure of reinsurers to honor their obligations could result in losses to Baystate Health. Consequently, Baystate Health evaluates the financial condition of its reinsurers to minimize its exposure to significant losses from reinsurer insolvencies.

Reinsurance recoverables were based on actuarial reports prepared by independent consulting actuaries At September 30, 2014, reinsurance recoverables of \$13,050,000 were recorded as deferred expense and other long-term assets. There were no specifically identified claims subject to reinsurance recoverables at both September 30, 2014 and September 30, 2013, or deducted from losses incurred and paid during the years then ended

Reserves have been provided with the assistance of a consulting actuary for asserted claims and for unasserted claims probable of assertion arising from both reported and unreported incidents, which are based on historical experience and existing reported incidents

Activity in the BHIC liability for losses and loss adjustment expenses for the years ended September 30, 2014 and 2013 is summarized as follows (in thousands)

| | 2014 | 2013 |
|--|------------------|------------------|
| Balance at beginning of year | \$16,498 | \$18,760 |
| Incurred (recovered) related to Current year Prior years | 3,100 (3,480) | 3,500 (3,130) |
| Total incurred | (380) | <u>370</u> |
| Paid related to Current year Prior years | (44) (531) | (20) (2.612) |
| Total paid | (575) | (2.632) |
| Balance at end of year | \$15,543 | \$ 16,498 |

13. Medical claims and capitation expense

Medical claims and capitation expense for the years ended September 30, 2014 and 2013, include the following components (in thousands)

| | 2014 | 2013 |
|---|-----------|------------|
| Physician and other outpatient specialty services | \$203,213 | \$ 192,258 |
| Inpatient care and same-day surgery | 73,128 | 69,759 |
| Pharmacy | 92,973 | 75,987 |
| Primary care capitation | 4,416 | 4,265 |
| Other medical services | 17,515 | 17,100 |
| Coordination of benefits | (332) | (447) |
| Net reinsurance losses | <u> </u> | 2,364 |
| | 392,390 | 361.286 |
| Provider risk-sharing — net | 1,575 | 8,715 |
| Total medical claims and capitation expense | \$393.965 | \$370,001 |

Activity in medical claims payable for 2014 and 2013 is as follows (in thousands)

| | 2014 | 2013 |
|--|---|---|
| Medical claims payable Claims payable, beginning of year Risk-sharing payable, beginning of year | \$ 41.882 11.072 | \$ 38,778 6,336 |
| | 52.954 | 45,114 |
| Reclassification of other medical claims payable | - | 6,857 |
| Claims incurred Current year Prior years | 398.514 (1.909) | 389,429 2,498 |
| Claims paid Current year Prior years | 396,605 (369,875) (31,111) (400,986) | 391,927 (354,128) (36,816) (390,944) |
| Risk-sharing payable, end of year Medical claims payable, end of year | 13.286 35,287 | 11,072 41,882 |
| Total medical claims payable | \$ 48.573 | \$ 52.954 |

Amounts incurred related to prior years vary from previously estimated liabilities as the claims are ultimately settled

14. Income taxes

Income tax expense for the years ended September 30, 2014 and 2013, for HNE and its subsidiaries, was approximately \$95,000 and \$10,311,000, respectively. Net federal and state deferred tax assets totaled approximately \$40,000 and \$25,000 as of September 30, 2014 and 2013, respectively. There is no valuation allowance recorded.

In 2013, HNE reorganized and converted to a not-for-profit corporation effective January 1, 2013 HNE has submitted an application to the IRS seeking recognition of tax exemption under Section 501(c)(4) of the Internal Revenue Code as of January 1, 2013 The IRS's review of the application is in its early stages, and they may submit questions and/or requests for additional information to HNE before it renders a decision on the application. Baystate Health believes that, based on the merits of the HNE exemption request application, it is more likely than not that the IRS will grant the exemption Accordingly. Baystate Health has accounted for HNE income tax consequences on the assumption that it will become tax exempt effective January 1, 2013 HNE's income tax provision for 2013 includes approximately \$5,556,000 increase in the deferred tax valuation allowance and an estimated \$4,947,000 of income taxes associated with the conversion

IC and its subsidiary incurred income tax expense of approximately \$405,000 and \$2,000 for the years ended September 30, 2014 and 2013, respectively. As of September 30, 2014, operating loss carry forwards for federal income tax purposes totaled approximately \$505,000 and \$22,712,000 for IC and BMC, respectively, which expire in various years ranging from 2015 to 2033. This results in a deferred tax asset, however, because utilization of these net operating losses is not reasonably assured. IC and BMC have recorded a full valuation allowance offsetting this deferred tax asset.

15. Funds held in trust by others

Bay state Health and its subsidiaries are beneficiaries of certain perpetual trusts (the "Trusts"), from which they receive unrestricted income. Appreciation or depreciation in the value of the Trusts is recorded as an increase or decrease to permanently restricted net assets. During fiscal years 2014 and 2013, distributions from the Trusts were approximately \$2,072,000 and \$1,451,000, respectively, and are included in operating revenue.

16. Benefit plans

Bay state Health and certain of its consolidated subsidiaries and other ownership interests participate in a noncontributory, defined benefit cash balance retirement plan (the "plan") covering substantially all of their eligible employees

Baystate Health's policy is to fund amounts as are necessary on an actuarial basis to provide for benefits in accordance with the Employee Retirement Income Security Act of 1974, using the accrued benefit (net credit) actuarial cost method

The following table presents the change in the plan's projected benefit obligation, change in plan assets, and funded status of the plan as of September 30, 2014 and 2013, net of unconsolidated other ownership interest (in thousands)

| | 2014 | 2013 |
|---|--|--|
| Change in pension obligation | | |
| Pension obligation at beginning of year Service cost Interest cost Actuarial loss (gain) Benefits paid Plan amendments | \$ 823,568 27,840 41,202 73,261 (52,382) | \$ 906.113 33.036 37.132 (109.348) (41.253) (2.112) |
| Pension obligation at end of year | \$ 913,489 | \$ 823,568 |
| Change in plan assets | | |
| Fair value of plan assets at beginning of year Actual return on plan assets Employer contributions Benefits paid | \$ 744.845 81.255 40.000 (52.382) | \$ 724.745 21.353 40.000 (41.253) |
| Fair value of plan assets at end of year | \$ 813.718 | \$ 744,845 |
| Funded status | | |
| Funded status of the plan | \$ (99.771) | \$ (78.723) |
| Pension liability | \$ (99.771) | \$ (78,723) |
| Amounts recognized in unrestricted net assets consist of | | |
| Net actuarial loss Prior service credit | \$ 317,178 (84,928) | \$ 292,404 (97,925) |
| Pension adjustment | \$ 232,250 | \$ 194,479 |

Exclusive of other ownership interest, the underfunded status of the plan at September 30, 2014, is approximately \$99,502,000, the change in the pension adjustment is \$37,558,000, and the total pension liability is \$231,272,000

Exclusive of other ownership interest, the underfunded status of the plan at September 30, 2013, is approximately \$78,552,000, the change in the pension adjustment is \$92,316,000, and the total pension liability is \$193,715,000

The net actuarial loss and prior service credit expected to be recognized in benefit cost in 2014 is approximately \$25,375,000 and \$12,997,000, respectively

The assumptions used to develop the projected benefit obligation as of September 30, 2014 and 2013, are as follows

| | 2014 | 2013 |
|-------------------------------|--------|--------|
| Discount rate | 4 45 % | 5 05 % |
| Rate of compensation increase | 3 00 | 3 00 |

The accumulated benefit obligation was approximately \$856,277,000 and \$780,075,000 at September 30, 2014 and 2013, respectively

Net Periodic Pension Cost — Net pension cost for the defined benefit plan for the years ended September 30, 2014 and 2013, includes the following components (in thousands)

| | 2014 | 2013 |
|--------------------------------------|-----------|-----------|
| Service cost | \$ 27,840 | \$ 33,036 |
| Interest cost | 41,202 | 37,133 |
| Expected return on plan assets | (56,242) | (57,254) |
| Amortization of prior service credit | (12,998) | (12.766) |
| Recognized net actuarial loss | 23.475 | 30.046 |
| Net pension cost | \$ 23,277 | \$ 30,195 |

The assumptions used to determine net pension cost for the years ended September 30, 2014 and 2013, are as follows

| | <u>2014</u> | 2013 |
|--------------------------------|-------------|--------|
| Discount rate | 5 05 % | 4 10 % |
| Expected return on plan assets | 7 75 | 7 75 |
| Rate of compensation increase | 3 00 | 3 25 |

Plan Assets — The plan's investment objectives are to achieve long-term growth in excess of inflation, and to provide a rate of return that meets or exceeds the actuarial expected long-term rate of return on plan assets. In order to minimize risk, the plan attempts to minimize the variability in yearly returns. The plan diversifies its holdings among sectors, industries, and companies. The target allocations of assets at September 30, 2014, were equities 30%, fixed income 40%, and other 30%

To develop the expected long-term rate of return on plan assets assumption. Baystate Health considered the historical return and the future expectations for returns for each asset class, as well as the target asset allocation of the pension investment portfolio

Baystate Health's pension plan asset allocation by asset category as of September 30, 2014 and 2013, is as follows

| | 2014 | 2013 |
|---|-------|-------|
| Common and preferred equity securities | 32 % | 33 % |
| U S government and domestic fixed-income securities | 40 | 37 |
| Other investments | 28 | 30 |
| | 100 % | 100 % |

Financial assets invested in Baystate Health's defined benefit pension plan (the "Plan"), in one of the three categories described previously, as of September 30, 2014 and 2013, are classified as follows (in thousands)

| | Assets at Fair Value as of September 30, 2014 | | | 30, 2014 |
|--|---|-----------|------------------|---------------|
| • | Level 1 | Level 2 | Level 3 | Total |
| Money market | \$ 1.995 | \$ 2.304 | \$ | \$ 4.299 |
| Mutual funds | | | | |
| Corporate bond fund | 175,946 | = | = | 175,946 |
| Other | 121,177 | | | 121,177 |
| Total mutual funds | 297,123 | | | 297,123 |
| Common collective trusts | | | | |
| International equity | - | 35,043 | - | 35,043 |
| Domestic equity index funds | | 76.250 | | 76.250 |
| Total common collective trusts | | 111.293 | | 111.293 |
| Limited liability and partnership investments | | | | |
| Private equity funds | - | - | 39.786 | 39,786 |
| Real estate fund | - | - | 10,213 | 10,213 |
| Hedge funds | - | - | 127,766 | 127,766 |
| International equity | - | 44,301 | - | 44,301 |
| Emerging markets equity | - | 14.488 | - | 14,488 |
| Other | | 17,383 | | <u>17.383</u> |
| Total limited liability and partnership investments | | 76,172 | 177.765 | 253,937 |
| Fixed-income securities — U.S. government securities | | 132.759 | | 132.759 |
| Total assets — at fair value | <u>\$299,118</u> | \$322.528 | <u>\$177.765</u> | 799.411 |
| Pension assets — at contract value | | | | 14.307 |
| Total pension plan assets | | | | \$813.718 |

| | Assets at Fair Value as of September 30, 2013 | | | |
|---|---|-----------|------------------|------------------|
| | Level 1 | Level 2 | Level 3 | Total |
| Money market | \$ 3,184 | \$ 2.562 | \$ - | \$ 5.746 |
| Mutual funds | | | | |
| Corporate bond fund | 153,979 | _ | _ | 153,979 |
| Other | 108,471 | | | 108,471 |
| Total mutual funds | 262,450 | <u>-</u> | | 262,450 |
| Common collective trusts | | | | |
| International equity | _ | 18,066 | _ | 18,066 |
| Domestic equity index funds | _ | 67,420 | - | 67,420 |
| Commodity fund | _ | 30,267 | _ | 30,267 |
| Commodity rund | | 30,207 | | 30,207 |
| Total common collective trusts | | 115.753 | | 115,753 |
| Limited liability and partnership investments | | | | |
| Private equity funds | _ | _ | 37.707 | 37,707 |
| Real estate fund | _ | _ | 12,841 | 12.841 |
| Hedge funds | _ | _ | 116,585 | 116,585 |
| International equity | _ | 60,532 | - | 60,532 |
| Other | _ | 8,421 | _ | 8,421 |
| other | | 0,121 | | 0,121 |
| Total limited liability and partnership investments | | 68.953 | 167,133 | 236,086 |
| Fixed-income securities — U S government securities | | 110,928 | | 110,928 |
| Total assets — at fair value | <u>\$265.634</u> | \$298,196 | <u>\$167,133</u> | 730,963 |
| Pension assets — at contract value | | | | 13,882 |
| Total pension plan assets | | | | <u>\$744.845</u> |

The following table sets forth a summary of changes in the fair value of the Level 3 assets for the years ended September 30, 2014 and 2013 (in thousands)

| | | 2014 Level 3 I | Rollforward | |
|--|-------------|----------------|-------------------|-----------|
| | Real Estate | Hedge Funds | Private Equity | Total |
| Balance at beginning of year Unrealized gains relating to investments | \$ 12.841 | \$ 116.585 | \$ 37,707 | \$167,133 |
| still held at the reporting date | 448 | 11,192 | 1,927 | 13,567 |
| Realized gain on investments sold | 1,146 | - | 5,367 | 6,513 |
| Net cash distributions | (4,282) | (11) | (8,340) | (12.633) |
| Purchases | 60 | | 3.125 | 3.185 |
| Balance at end of year | \$ 10.213 | \$ 127.766 | \$ 39.786 | \$177.765 |

| | | 2013 | Level 3 Rollfo | orward | |
|--|----------------|----------------|-------------------|---------------------|-----------|
| | Real Estate | Hedge Funds | Private Equity | Emerging Markets | Total |
| Balance at beginning of year | \$13.727 | \$112.234 | \$37.807 | \$20,456 | \$184.224 |
| Correction of prior year error | - | - | - | (20,456) | (20,456) |
| Unrealized gains relating to investments still held at the | 966 | 12.626 | (908) | | 12.684 |
| reporting date Realized gains on investments | 900 | 12,020 | (908) | - | 12,064 |
| sold | 521 | (335) | 4,308 | - | 4,494 |
| Cash transfers | - | - | (313) | - | (313) |
| Sales | (2.373) | (7.940) | (3.187) | | (13,500) |
| Balance at end of year | \$12.841 | \$116.585 | \$37,707 | \$ - | \$167,133 |

2012 Leveling Disclosure Errors Corrected in 2013 — During 2013. Bay state Health determined that there were errors in the classification of certain financial instruments within the fair value hierarchy presented for September 30, 2012 The classifications have been corrected out of period at the beginning of fiscal year 2013 A summary of the corrections is as follows (in thousands)

| | Increase (Decrease) |
|---------|------------------------|
| Level 1 | \$ (167.289) |
| Level 2 | 187.745 |
| Level 3 | (20.456) |

Transfers between Levels — The availability of observable market data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or model-based valuation techniques may require the transfer of financial instruments from one fair value level to another. In such instances, the transfer is reported at the beginning of the reporting period. During 2013, certain limited liability and partnership investments were transferred from Level 3 to Level 2 due to the expiration of redemption restrictions. There were no transfers in or out from Level 3 in 2014.

A summary of investments (by major class) with a reported NAV that have restrictions on the Plan's ability to redeem its investment at the measurement date as of September 30, 2014 and 2013, is as follows (in thousands)

| | | September 30, 201 | 4 |
|-----------------------------------|------------|-------------------------|-----------------------------|
| Description of Investment | Fair Value | Redemption Frequency | Redemption Notice Period |
| Commingled equity mutual funds | \$ 130,863 | Monthly | 5 days |
| Commingled emerging markets funds | 39,218 | Monthly | 15 days |
| Commingled commodity funds | 17,383 | Monthly | 30 days |
| Hedge fund of funds | 114,446 | Annually | 65-95 days |
| Hedge fund of funds | 13,319 | Every three years | 65-95 days |
| Private market investments | 49,998 | * | * |

| | | September 30, 20 | 13 |
|--|--|--|---|
| Description of Investment | Fair Value | Redemption Frequency | Redemption Notice Period |
| Commingled equity mutual funds Commingled emerging markets funds Commingled commodity fund Hedge fund of funds | \$ 85,486 21,252 38,688 116,585 | Monthly Monthly Monthly Quarterly | 5 days 15 days 30 days 60 days |

^{*} Liquidity data not available, funds are considered to be highly illiquid

Contributions — Baystate Health expects to contribute approximately \$35,000,000 to its pension plan in 2015

Estimated Future Benefit Payments — The following approximate benefit payments, which reflect expected future service, as appropriate, are expected to be paid over the next 10 calendar years (in thousands)

| Calendar Year | Pension Benefits |
|-----------------|---------------------|
| 2015 | \$ 83.700 |
| 2016 | 62,700 |
| 2017 | 63,600 |
| 2018 | 62,400 |
| 2019 | 61,700 |
| Years 2020–2024 | 310,500 |

Defined Contribution Plans — Bay state Health and certain of its consolidated subsidiaries and other ownership interest participate in a defined contribution retirement plan, which covers all employees hired after December 31, 2004 Under this plan. Bay state Health contributes up to 7 5% of the employee's compensation based on age and years of service Excluding the deferred compensation plan

discussed below, total expense under this plan was approximately \$11,694,000 in 2014 and \$8,016,000 in 2013

HNE provides a 401(k) retirement plan (the "Plan") Each year, employees may contribute up to 75% of pretax annual compensation, as defined in the Plan document. HNE matches 100% of the first 6% of employee contributions to the Plan. Additional contributions may be made by HNE at its discretion. Contributions and compensation levels are subject to certain limitations under the Internal Revenue. Code. The Plan expense amounted to approximately \$1,558,000 and \$1,418,000 in 2014 and 2013, respectively.

Deferred Compensation Plan — As a component of its defined contribution retirement plan. Bay state Health established a nonqualified deferred compensation plan, effective January 1, 2002, which allows certain highly compensated employees the option to defer specified amounts of their annual compensation on a pretax basis and also allows Baystate Health, at its discretion, the option to provide deferred compensation to key employees. A participant in the plan is notified if a voluntary contribution is made by Baystate Health to that participant's account. In addition, the participant's account is credited to reflect investment returns based on measuring investments selected by either the participant or the plan administrator in accordance with the plan document. The participant has the option to take a distribution of their account in its entirety, upon severance from employment with Baystate Health Baystate Health has recorded \$35,889,000 and \$30,139,000 within other liabilities in the consolidated statements of financial position of as of September 30, 2014 and 2013, respectively, which represents its obligation for benefits payable under the plan All amounts of compensation deferred under the plan remain the assets of Baystate Health until paid out to a participant or his or her beneficiary Baystate Health is not required to segregate or set aside any assets to meet its obligation under the plan. Baystate Health's contributions amounted to approximately \$1,160,000 and \$1,032,000 in 2014 and 2013. respectively

17. Concentrations of credit risk

Baystate Health and its subsidiaries grant credit without collateral to its patients, most of whom are local residents and are insured under third-party payer agreements. The mix of receivables from patients and third-party payers at September 30, 2014 and 2013, is as follows

| | 2014 | 2013 |
|----------------------------------|--------|--------|
| Medicare | 22 % | 20 % |
| Medicaid | 16 | 15 |
| Blue Cross | 2 | 1 |
| Health maintenance organizations | 38 | 38 |
| Commercial | 12 | 12 |
| Self-pay patients | 10 | 14 |
| | _100 % | _100 % |

18. Functional expenses

Baystate Health and its subsidiaries provide general health care services to residents within their geographic location. Expenses related to providing these services for the years ended September 30, 2014 and 2013, are as follows (in thousands).

| | 2014 | 2013 |
|---|-----------------------|-----------------------|
| Health care services General and administrative | \$1.692.025 77.759 | \$1,574,367 91,797 |
| | \$1,769,784 | \$1,666,164 |

19. Temporarily and permanently restricted net assets

Temporarily restricted net assets at September 30, 2014 and 2013, are available for the following purposes (in thousands)

| | 2014 | 2013 |
|--|---------------------|--------------------|
| Research and education Patient care services | \$11,568 _43,043 | \$11,705 43,070 |
| Total | \$ 54.611 | \$ 54,775 |

Permanently restricted net assets are invested in perpetuity, the income from which is generally expendable to support the delivery of health care services

ASC 958-205, Endowment of Not-for-Profit Organizations, provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 (UPMIFA) Massachusetts enacted UPMIFA on July 2, 2009 Baystate Health is subject to ASC 958-205 disclosure requirements regarding its endowment funds

Bay state Health's endowments consist of numerous individual funds established for a variety of purposes. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Bay state Health requires the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation. Bay state Health classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment. (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment funds that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure. Bay state Health considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds. (a) the duration and preservation of the fund. (b) the purpose of Bay state Health and the donor-restricted endowment fund. (c) general economic conditions. (d) the possible effect of inflation and deflation. (e) the expected total return from income and the appreciation of investments, and (f) the investment policies of Bay state Health

Endowment net asset composition by type of fund as of September 30, 2014 and 2013, consisted of the following (in thousands)

| As of September 30, 2014 | Unrestricted | Temporarily Restricted | Permanently Restricted | Total |
|---|---------------------------------|---------------------------|---------------------------|---------------------|
| Donor-restricted endowment funds Board-designated endowment funds | \$ - 22.920 | \$ 37.843 | \$ 16.492 | \$ 54.335 22.920 |
| Endowment net assets at September 30, 2014 | \$ 22.920 | \$ 37.843 | <u>\$ 16.492</u> | \$ 77.255 |
| | | | | |
| As of September 30, 2013 | Unrestricted | Temporarily Restricted | Permanently Restricted | Total |
| As of September 30, 2013 Donor-restricted endowment funds Board-designated endowment funds | Unrestricted \$ - 22.088 | | - | * 52.521 22.088 |

For the year ended September 30, 2014, Baystate Health had the following endowment-related activities (in thousands)

| | Unrestricted | Temporarily Restricted | Permanently Restricted | Total |
|--|--------------|---------------------------|---------------------------|-----------------|
| Endowment net assets at October 1, 2013 | \$22,088 | \$36,194 | \$16.327 | \$74.609 |
| Investment return | | | | |
| Investment income | 167 | 80 | - | 247 |
| Net appreciation | 1.578 | 3,741 | | 5,319 |
| Total investment return | 1.745 | 3.821 | - | 5,566 |
| Contributions | 102 | - | 5 | 107 |
| Net asset reclassifications | - | (31) | - | (31) |
| Transferred in - Wing acquisition | - | - | 160 | 160 |
| Amounts appropriated for expenditures | _(1.015) | (2.141) | | _(3.156) |
| Total change in endowment funds | 832 | 1.649 | <u>165</u> | 2.646 |
| Endowment net assets at September 30, 2014 | \$22,920 | \$37.843 | <u>\$16.492</u> | <u>\$77.255</u> |

For the year ended September 30, 2013, Bay state Health had the following endowment-related activities (in thousands)

| | Unrestricted | Temporarily Restricted | Permanently Restricted | Total |
|--|--------------|---------------------------|---------------------------|-----------|
| Endowment net assets at October 1, 2012 | \$20,938 | \$33.926 | \$16.273 | \$71.137 |
| Investment return | | | | |
| Investment income | 135 | 323 | - | 458 |
| Net appreciation | 1.865 | 4.449 | - | 6.314 |
| Total investment return | 2,000 | 4.772 | - | 6.772 |
| Contributions | 171 | - | 54 | 225 |
| Net asset reclassifications | - | (66) | - | (66) |
| Amounts appropriated for expenditures | (1,021) | (2,438) | | (3.459) |
| Total change in endowment funds | 1,150 | 2.268 | 54 | 3,472 |
| Endowment net assets at September 30, 2013 | \$22,088 | \$ 36,194 | \$ 16,327 | \$ 74,609 |

Bay state Health's investment and spending policies for endowment assets are intended to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that Bay state Health must hold in perpetuity or for a donor-specified term. Under this policy, as approved by the Board of Trustees, the endowment assets are invested in a manner that will generate an 8 5% over the long-term. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate-of-return objectives. Baystate Health relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends) Baystate Health targets a diversified asset allocation that consists of equities, fixed income, and alternative investments

Baystate Health has a policy of appropriating for distribution each year, no more than 5% of its endowment funds' current fair value. In establishing this policy. Baystate Health considered the long-term expected return on its endowments.

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor requires Baystate Health to retain as a fund of perpetual duration There was no deficiency of this nature at September 30, 2014 and 2013

20. State surplus revenue retention

Through September 30, 2014. BMC had no surplus in excess of the Commonwealth of Massachusetts regulations governing the excess of state revenues over expenses for not-for-profit organizations. The total deficit attributable to state contracting for BMC was approximately \$137,000 (2013 — \$82,000). As of September 30, 2014, the cumulative deficit attributable to state contracting of approximately \$6,399,000 is included in the unrestricted net assets of BMC.

21. Subsequent events

On October 1, 2014, BMC issued Series N MDFA Revenue Bonds in the aggregate principal amount of \$55,115,000. The proceeds from the bonds will finance the build out of inpatient rooms, operating rooms, inpatient pharmacy, medical equipment, information technology equipment, and other capital projects. The bonds are 30 year bonds with final maturity on July 1, 2044. In connection with the construction project, BMC has entered into a construction contract in the amount of approximately \$39,773,000.

On December 1, 2014, BFMC issued Series A MDFA Revenue Bonds in the aggregate principal amount of \$22,000,000. The proceeds from the bonds will finance the construction of a new surgical unit at BFMC. The bonds are 30 years bonds with final maturity on December 4, 2044. BMC has entered into a guaranty agreement on behalf of BFMC in connection with this bond. In connection with the construction project, BFMC has entered into a construction contract in the amount of approximately \$17,035,000.

Subsequent events have been evaluated for potential recognition in the consolidated financial statements through December 23, 2014, which is the date the consolidated financial statements were issued

* * * * * *

Consolidating Supplementary Financial Information

Consolidating Schedule of Assets September 30, 2014 (In Thousands)

| | Consolidated | | Š | 3 | | | į | Consolidated | | Elia. | Consolidated |
|--|--------------|----------|----------|-------------|----------|---------|-----------|--------------|-----------|--------------|--------------|
| Assets | | E L | BWH | | | E VAN | II E | <u>د</u> | | | |
| Current assets | | | | | | | | | | | |
| Cash and cash equivalents | \$ 88.375 | \$ 9,413 | \$ 5.289 | \$ 2.492 | \$ 1.987 | \$ 702 | \$ 36,137 | \$3.820 | \$ 30,860 | · | \$ 179,075 |
| Investments | _ | | | | | | 112,076 | | 20,033 | | ٠., |
| Accounts receivable, patients, net | 105,880 | 9,186 | 8,235 | 2,802 | 17,522 | 4,484 | | 9) | | (9,414) | 138,689 |
| Accounts receivable, other | 5,051 | 114 | 337 | 49 | 6,670 | 26 | 16,063 | 106 | 7,896 | | 36,312 |
| Estimated final settlements receivable | 13,196 | 658 | 1,614 | 399 | | | | | | | 15,867 |
| Inventories | 23,289 | 1,366 | 616 | 739 | | , | | | 38 | • | 26,048 |
| Prepard expenses and other current assets | 6,344 | 279 | 187 | 150 | 1,993 | 89 | 2,854 | 6 | 11,459 | | 23,343 |
| Due from affiliated companies | 32,081 | 722 | 825 | 144 | 3,096 | 110 | | 84 | 16,163 | (53,225) | • |
| Lme of credit, affiliate | • | | | | | | | • | 1,580 | (1,580) | |
| Total current assets | 458,772 | 21,738 | 25,827 | 9,041 | 31,268 | 5,390 | 167,130 | 4,013 | 88,029 | (64,219) | 746,989 |
| Long-term investments | | | | | | | | | | | |
| Investments | | | | | | | 492 | | 57.470 | (120) | 57.842 |
| Equity investment in consolidated | | | | | | | ļ | | • | | |
| for-profit subsidiaries | | | | | | • | | | 49,462 | (49,462) | • |
| Equity investment in unconsolidated affiliates | 1,946 | 455 | | | | ı | | | 336 | ` . | 2,737 |
| Notes receivable | 67,846 | | | | | , | | | • | | 67,846 |
| Beneficial interest in net assets of BHF | 16,664 | 10,945 | • | 744 | | 909 | | 1 | • | (28,959) | ` • |
| Deferred expense and other long-term assets | 5,294 | 30 | 930 | | | ı | 40 | | 13,972 | | 20,266 |
| Land, buildings, and equipment, net | 559,398 | 33,428 | 38,267 | 8,922 | 6,980 | 2,087 | 2,597 | 1,920 | 496 | 1 | 657,095 |
| | 651,148 | 44,858 | 39,197 | 999'6 | 086'6 | 2,693 | 3,129 | 1,920 | 121,736 | (78,541) | 805,786 |
| | | | | | | | | | | | |
| Assets whose use is inneed Roard-designated funds | | | | | | | | | | | |
| Cash and investments | 214,435 | | 10.881 | | | • | • | 1 | 30,017 | 1 | 255,333 |
| Beneficial interest in net assets of BHF | ` 1 | | ٠. | 189 | | 356 | | • | 1,860 | (2,405) | ` 1 |
| Due from unrestricted funds | 1,056 | | | | | • | | | • | (1,056) | |
| Investments of captive insurance company | | | | | | | | • | 108,467 | | 108,467 |
| Investments held by trustee under bond | • | ı | | | | | | | | | |
| indenture agreements | 1,200 | 76 | | | | ı | | ı | - 40 | | 1,297 |
| Detection interest in perpetual custs Repetition interest in not except of RUE | 1 374 | - 080 | 2,173 | 7.037 | | - 040 | • 1 | | 20,213 | (35.213) | 000'/6 |
| Deferred compensation investments | t/c,1 | , coo, | | , , , | | È. | | | 35.889 | (612,00) | 35 889 |
| | | | | | | | | | 20,00 | | 20,00 |
| | 218,065 | 5,186 | 13,056 | 7,226 | | 1,305 | • | | 232,210 | (38,674) | 438,374 |
| Total assets | \$1,327,985 | \$71,782 | \$78,080 | \$25,933 | \$41,248 | \$9,388 | \$170,259 | \$5,933 | \$441,975 | \$ (181,434) | \$1,991,149 |
| | | | | | 1 | | | | | | |

Baystate Health, Inc. and Subsidiaries

Consolidating Schedule of Liabilities and Net Assets September 30, 2014 (In Thousands)

| | Consolidated BMC | BFMC | ВМН | ВМСН | BMP | BVNAH | H | Consolidate IC | Other Entities | Elim. & Reclass | Consolidated Total |
|--|---------------------|-----------|-----------|----------|-----------|----------|-----------|-------------------|-------------------|---------------------|-----------------------|
| Liabilities and net assets (deficit) | | | | | | | | | | | |
| Current habilities | | | | | | | | | | | |
| Accounts payable | \$ 51,078 | \$ 3,592 | \$ 6,971 | \$ 1,133 | \$ 7,338 | \$ 1,406 | \$ 22,062 | \$ 303 | \$ 18,084 | 86 \$ | \$ 112,065 |
| Medical claims payable | • | | • | | | | 57,987 | | | (9,414) | 48,573 |
| Accrued salaries and wages | 45,785 | 4,136 | 3,315 | 1,401 | 27,424 | 1,572 | 4,149 | 25 | 12,405 | | 100,212 |
| Accrued interest payable | 2,251 | ı | ı | | ı | | ı | ı | ı | • | 2,251 |
| Esturated final settlements payable | 44,713 | 2,940 | 4,976 | 1,610 | | 902 | | | | • | 55,141 |
| Refundable advances | 515 | | | | | | | | | | 515 |
| Deferred revenue | 954 | 170 | 22 | 143 | 280 | 671 | 11,565 | 40 | 305 | • | 14,150 |
| Current portion of long-term debt | 906'9 | 446 | 348 | | | • | • | | 740 | • | 7,840 |
| Current portion of capital lease obligations | 3,541 | • | ı | ı | , | • | • | ı | ı | • | 3,541 |
| Due to affiliated companies | 3,391 | 1,785 | 307 | 849 | 22,603 | 1,766 | 7,742 | 1,029 | 12,913 | (52,385) | |
| Line of credit, affiliate | | • | ı | | 722 | • | • | 828 | | (1,580) | • |
| Due to board-designated funds | | | | | | | | | 1,056 | (1,056) | |
| Total current habilities | 158,534 | 13,069 | 15,939 | 5,136 | 58,367 | 6,317 | 103,505 | 2,255 | 45,503 | (64,337) | 344,288 |
| Long-term debt | 420,428 | 5,491 | 13,402 | ı | | • | | | 17,760 | ı | 457,081 |
| Capital lease obligations | 9,864 | | | | | | • | • | | • | 9,864 |
| Person lability | 53,173 | 9,335 | | 2,055 | 20,071 | 2,326 | | 1,283 | 11,259 | ı | 99,502 |
| Insurance liability loss reserves | 7,329 | 144 | 663 | 51 | 9,044 | 63 | | | 28,593 | 80,172 | 126,059 |
| Leposin rabilities Other habilities | 5,775 | | 1,011 | | | | | | 35,984 | | 42,770 |
| Total habilities | 655,103 | 28,039 | 31,015 | 7,242 | 87,482 | 8,706 | 103,505 | 3,538 | 223,591 | (68,657) | 1,079,564 |
| Net assets (deficit) | | | | | | | | | | | |
| Unrestricted | 760 007 | 45.466 | 43 523 | 15.012 | 1 190 | 3.453 | VSL 99 | 925 1 | 104 224 | (40 000) | 1 034 366 |
| Pension adjustment | (135,383) | (17,757) | - | (4,102) | (47,424) | (4,327) | - | (2,131) | (20,148) | (coo,or) | (231,272) |
| Unrestrated | 654,844 | 27,709 | 43,523 | 10,910 | (46,234) | (874) | 66,754 | 2,395 | 84,076 | (40,009) | 803,094 |
| Temporarily restricted | 13,849 | 7,438 | 1,209 | 574 | | 181 | | | 59,665 | (28,305) | 54,611 |
| Fernanciury resurcted | 4,189 | 8,390 | 2,333 | /07'/ | | 1,3/2 | . | . | /4,043 | (44,403) | 33,880 |
| Total net assets (deficit) | 672,882 | 43,743 | 47,065 | 18,691 | (46,234) | 682 | 66,754 | 2,395 | 218,384 | (112,777) | 911,585 |
| Total labilities and net assets (deficit) | \$1,327,985 | \$ 71,782 | \$ 78,080 | \$25,933 | \$ 41,248 | \$ 9,388 | \$170,259 | \$ 5,933 | \$441,975 | <u>\$ (181,434)</u> | \$1,991,149 |
| | | | | | | | | | | | |

Consolidating Schedule of Operations For the Year Ended September 30, 2014 (In Thousands)

| | Consolidated BMC | BFMC | BWH | BALH | Æ | BVNAH | H H | Consolidated IC | d Other Entities | Elm. & Reclass | Consolidated Total |
|---|--|--|---|--|---------------------------------|--|--------------------------------------|----------------------------|--|---|--|
| Operating revenues Net patient service revenue Bad debts | \$ 994,184 | \$80,663 | \$ 6,454 354 | \$24,735 1,217 | \$154,867 | \$22,680 | · · · | \$4,774 | ss | \$ (116,768) | \$1,171,589 |
| Net panent service revenue, net of bad debts | 979,415 | 78,624 | 6,100 | 23,518 | 149,340 | 22,668 | | 4,774 | | (116,768) | 1,147,671 |
| Premums Other revenue Net assets released from restrictions for operations | - 69,309 2,106 | 4,262 | 1,380 | 2,519 | 87,053 181 | - 766 167 | 587,452 | 3,353 | 2,631 123,320 4,703 | _ (207,854) (2,342) | 590,083 84,108 5,192 |
| Total operating revenues | 1,050,830 | 83,231 | 7,480 | 26,069 | 236,574 | 23,601 | 587,452 | 8,127 | 130,654 | (326,964) | 1,827,054 |
| Operating expenses Salaires and wages Supplies and expense Medical claims and captation Depreciation and amortization Interest expense | 381,316 534,075 53,967 10,429 | 33,276 43,818 - 4,226 134 | 3,318 2,915 - 286 | 11,584 14,639 - 1,362 | 184,987 76,755 - 1,321 | 13,328 10,731 - 269 | 35,187 32,826 514,015 1,535 | 2,709 3,265 - 275 | 49,797 74,212 - 163 | (206,914) | 715,502 586,322 393,965 63,404 10,591 |
| Total operating expenses | 787,676 | 81,454 | 6,521 | 27,585 | 263,070 | 24,328 | 583,563 | 6,257 | 124,183 | (326,964) | 1,769,784 |
| Income (loss) from operations | 71,043 | 1,777 | 959 | (1,516) | (26,496) | (727) | 3,889 | 1,870 | 6,471 | - | 57,270 |
| Non-operating meone (expense) Investment meone | 4,054 | | (11) | 37 | | | | | 530 | 781 | 5,391 |
| Net realized gam (loss) on investments Net unrealized gam (loss) on investments | 7,738 | | 23 (111) | - 28 | | 10 12 | 2,322 (228) | | 788 4,816 | 926 2,442 | 11,807 21,446 |
| Equity gam in consolidated for-profit subsidiaries Formy oan in inconsolidated affiliates | - 37 | | , , 1 1 | | | | ` ' I I | | 2,058 | (2,058) | |
| Net interest cost on swap agreements Change in this value of swap agreements | (2,220) | | | | | | | 1 1 | ; | | (2,220) |
| Net assets from acquired subsidiary Income taxes and other | | | | | | (14) | 193 | (405) | 2,164 (8,661) | (883) | 2,164 (9,770) |
| Total non-operating income (expense) | 25,237 | • | (66) | 65 | | 80 | 2,287 | (405) | 1,706 | 1,208 | 30,007 |
| Excess (deficiency) of revenues over expenses | 96,280 | 1,777 | 860 | (1,451) | (26,496) | (719) | 6,176 | 1,465 | 8,177 | 1,208 | 77,277 |
| Other changes in unrestricted net assets Net assets released from restrictions for capital Funds uthered for property and equipment Transfers for the cost of land, buildings, and equipment Transfers (to) from affiliated companies, net Penson adjustment Net assets from acquired subsidiary Other Increase (decrease) in unrestricted net assets | 4,041 2,810 5,621 (50,156) (22,289) - - - - - - - - - - - - - | 165 869 - (2,360) - - - - - 8 451 | - - - - - - - - - - - - - - - - - - - | 70 - 1,579 (804) - - - \$ (606) | 2,785 20,144 (7,929) | (639) - - - - - - - - - - - - - - - - - - - | 5,000 | (266) | 9,215) 23,276 (3,271) - 31 \$ 18,998 | 60 (60) - (42,663) - - - - - * | 4,336 2,810 - 157 (37,558) - 31 \$ 56,739 |

Consolidating Schedule of Changes in Net Assets For the Year Ended September 30, 2014 (In Thousands)

| | Consolidated BMC | BFMC | ВМН | ВМСН | ВМР | BVNAH | HR | Consolidated | Other Entities | Elim. & Reclass | Consolidated Total |
|---|--|---------------------------------------|---------------------|---|---|---------------------------------------|----------|--------------|--|---|---|
| Unrestructed net assets Excess (deficiency) of revenues over expenses Net assets released from restructions for capital Funds utilized for property and equipment Transfers for the cost of land, buildings, and equipment Transfers (to) from affiliated companies, net Pension adjustment Net assets of acquired subsidiary Other | \$ 96,280 4,041 2,810 5,621 (30,156) (22,289) | \$ 1,777 165 - 869 - (2,360) | \$ 860 | \$ (1,451) 70 - 1,579 (804) | \$ (26,496) - 2,785 20,144 (7,929) - | \$ (719) - - - - (639) | \$ 6,176 | \$1,465 | \$ 8,177 - (9,215) 23,276 (3,271) - | \$ 1,208 60 (60) (42,663) | \$ 87,277 4,336 2,810 - (157) (37,558) |
| Increase (decrease) m unrestricted net assets | 36,307 | 451 | 43,523 | (909) | (11,496) | (1,358) | 11,176 | 1,199 | 18,998 | (41,455) | 56,739 |
| Temporarily restructed net assets Restructed nivestiment income Net realized and unrealized gain on investiments Contributions Transfers for the cost of land, buildings, and equipment Transfers from adfinited companies, net Net assets released from restructions | | | 09 | | | | | | 362 3,603 4,171 (4,239) (118) | - - - 4,239 275 | 362 3,603 4,231 - |
| For operations For capital Change in value of beneficial interest in net assets of BHF Net assets of acquired subsidiary Other | (2,044) | 359 | (3) (9) 1,161 | 61 | | 40 | | | (5,192) - 1,210 116 | 3 (4,327) 1,584 (1,210) (266) | (5,192) (4,336) - 1,161 (150) |
| (Decrease) increase in temporarily restricted net assets | (2,044) | 359 | 1,209 | 61 | | 40 | | | (87) | 298 | (164) |
| Permanently restricted net assets Contributions Change in value of perpetual trusts Change in value of beneficial interest in net assets of BHF Net assets of acquired subsidiary, net | 00 0 | | (50) | | | | | | 5 95 (38) 2,334 | - 2 (96) (2,334) | 2,383 |
| Increase (decrease) in permanently restricted net assets increase (decrease) in net assets | 34,271 | 864 | 47,065 | (469) | (11,496) | (1,322) | 11,176 | 1,199 | 2,396 | (43,585) | 59,010 |
| Net assets (defact) at end of year | \$672,882 | \$43,743 | \$47,065 | \$18,691 | \$ (46,234) | \$ 681 | \$66,754 | \$2,395 | \$218,384 | \$ (112,776) | \$911,585 |

Consolidating Schedule of Cash Flows For the Year Ended September 30, 2014 (In Thousands)

| | Consolidated BMC | BFMC | ВМН | ВМСН | BKP | BVNAH | HNE | Consolidate IC | Other Entities | Elim. & Reclass. | Consolidated Total |
|--|---------------------|----------|----------|----------|------------|-----------|-----------|-------------------|-------------------|---------------------|-----------------------|
| Operating activities Increase (decrease) m net assets Adjustments to reconcide increase (decrease) in net assets | \$ 34,271 | \$ 864 | \$ 860 | \$ (469) | \$(11,496) | \$(1,321) | \$ 11,176 | \$ 1,198 | \$ 21,307 | \$ 2,620 | \$ 59,010 |
| to can provide a constraint Department Department Department on an amortization Accretion and amortization | 53,967 | 4,226 | 286 | 1,362 | 1,321 | 269 | 1,535 | 275 | 163 | | 63,404 |
| Person adjustment | 22,289 | 2,360 | | 804 | 7,929 | 629 | | 799 | 3,271 | | 37,558 |
| Net realized and unrealized loss (gam) on investments | (24,079) | - 2.038 | 88 | (29) | - 5 577 | (20) | (2,094) | - 184 | (6,088) | (3,368) | (35,590) |
| Change in beneficial interest in perpetual trusts | | | 4 84 | ,1771 | 1700 | 1 | | ŧ . | (95) | | (47) |
| Restricted contributions | • | | | | | • | | | (4,176) | • | (4,176) |
| Net assets from acquired substrary Transfers for the cost of land, buildings, and equipment | (5,621) | (1,034) | | . (07) | 2,785 | | | | (3,707) 13,590 | (9,650) | (/n/'c) - |
| Changes in equity investment of affiliate Changes in operating assets and labilities | 242 | | | | | ı | | ı | (2,058) | 2,058 | 242 |
| (Increase) decrease maccounts receivable, patients | (34,776) | (3,618) | (921) | (1,552) | (9,566) | (537) | | (48) | | 9,414 | (41,604) |
| Change in accounts payable and accused expenses | 8,095 | 426 | (2,101) | 226 | 3,658 | 280 | (1,990) | (410) | 3,158 | 4,225 | 15,567 |
| Change in accrued pension nabinty, net Increase (decrease) in medical claims pavable | (9,834) | (1,044) | | (926) | (3,506) | (583) | 8.352 | (II) . | (1,446) | (9.414) | (16,606) |
| Transfers to (from) affiliated companies, net Increase (decrease) in insurance liability loss reserves | 50,156 | | | (1,579) | (20,144) | , | (5,000) | | (23,156) | (277) | (1.396) |
| Other | (12,563) | (437) | (541) | 375 | 8,528 | 1,525 | 4,883 | (920) | (12,638) | (4,023) | (15,811) |
| Net cash provided by (used in) operating activities | 98,661 | 3,776 | 1,803 | 114 | (14,688) | 194 | 16,862 | 809 | (12,593) | (11,887) | 82,850 |
| Investing activities Proceeds from sale and maturities of investments | 634.286 | (24) | 57 | 7.787 | , | 1 | 40.282 | , | 154.848 | 3.368 | 840,604 |
| Purchase of investments | (606,913) | | (16) | (7,811) | | 20 | (43,521) | | (138,373) | | (796,614) |
| Acquisition of BWH Proceeds from asset sale | | | | | | | | 2,648 | (40,500) | | (40,500) 2,648 |
| Purchase of land, buildings, and equipment, net Transfers for the cost of land, buildings, and ecomment | (59,332) | (4,812) | (273) | (1,118) | (3,717) | (102) | (1,245) | (1,115) | (92) | 9.650 | (71,806) |
| Cash acquired in acquisition of BWH Change in heneficial inferrest in net assets of BHF | 2.036 | . (413) | 3,717 | . (149) | ĵ · · | - (47) | | | (61) | (1 408) | 3,717 |
| Net cash (used m) provided by investing activities | (24,302) | (4,215) | 3,485 | (1,221) | (6,502) | (129) | (4,484) | 1,533 | (37,726) | 11,610 | (61,951) |
| Financing activities Proceeds from restricted contributions | | | | ı | | | | | 4,176 | | 4,176 |
| Transfers (to) from affiliated companies, net Repayment of notes receivable | (50,156) 570 | | | 1,579 | 20,144 | | 5,000 | | 23,156 | 277 | 570 |
| Change in line of credit, affiliate Proceeds from debt usuance | • | | 13,745 | | . (94) | | | (136) | 230 18,500 | | 32,245 |
| Repayment of long-term debt | (9,539) | (425) | (13,744) | | | | | | • | | (23,708) |
| Net cash (used m) provided by financing activities | (59,125) | (425) | | 1,579 | 20,050 | | 5,000 | (136) | 46,062 | 277 | 13,283 |
| Net increase (decrease) in cash and cash equivalents | 15,234 | (864) | 5,289 | 472 | (1,140) | 92 | 17,378 | 2,005 | (4,257) | | 34,182 |
| Cash and cash equivalents at beginning of year | 73,141 | 10,277 | | 2,020 | 3,127 | 637 | 18,759 | 1,815 | 35,117 | | 144,893 |
| Cash and cash equivalents at end of year | \$ 88,375 | \$ 9,413 | \$ 5,289 | \$ 2,492 | \$ 1,987 | \$ 702 | \$ 36,137 | \$ 3,820 | \$ 30,860 | | \$ 179,075 |

Consolidating Schedule of Assets — Baystate Medical Center and Subsidiary As of September 30, 2014

(In Thousands)

| Elim. & BMC BTHC Reclass | \$ 87,854 \$ 521 \$ - 184,556 105,880 5,051 13,196 23,289 6,344 25 (25) | $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | $\begin{array}{c ccccccccccccccccccccccccccccccccccc$ |
|--------------------------|---|--|---|
| Assets | Current assets Cash and cash equivalents Investments Accounts receivable, patents, net Accounts receivable, other Estimated final settlements receivable Inventories Preparal expenses and other current assets Due from affiliated companies | Total current assets Long-term investments Equity investment in unconsolidated affiliates Note recewable Beneficial interest in net assets of BHF Deferred expense Land, buildings, and equipment, net | Assets whose use is limited Board-designated finds Cash and investments Due from unrestricted finds Investments held by trustee under bond indenture agreements Beneficial interest in net assets of BHF |

Baystate Health, Inc. and Subsidiaries

Consolidating Schedule of Liabilities and Net Assets — Baystate Medical Center and Subsidiary September 30, 2014

(In Thousands)

| | 2 | CIT | Elim. & | Consolidated |
|---|-----------------|--------------------|--------------------|-----------------|
| Liabilities and net assets (deficit) | | | | |
| Current liabilities | | | | |
| Accounts payable | \$ 51,078 | ' 69 | ۱ ده | \$ 51,078 |
| Accrued salaries and wages | 45,785 | | | 45,785 |
| Accrued mierest payable | 1,730 | 2,111 | (1,590) | 2,251 |
| Estmated final settlements payable | 44,713 | | ı | 44,713 |
| Refindable advances | 515 | | | 515 |
| Deferred revenue | 626 | ı | (25) | 954 |
| Current portion of long-term debt | 90£'9 | | | 90£'9 |
| Current portion of capital lease obligations | 3,541 | | | 3,541 |
| Due to affiliated companies | 3,391 | 18,945 | (18,945) | 3,391 |
| Total current habilities | 158,038 | 21,056 | (20,560) | 158,534 |
| Long-term debt | 312,719 | 234,892 | (127,183) | 420,428 |
| Capital lease obligations | 9,864 | • | | 9,864 |
| Penson lability | 53,173 | | | 53,173 |
| Insurance lability loss reserves | 7,329 | ı | ı | 7,329 |
| Other labilities | 5,775 | | | 5,775 |
| Total labilities | 546,898 | 255,948 | (147,743) | 655,103 |
| Net assets (deficit) | | | | |
| Operating | 805,736 | (10,236) | (5,273) | 790,227 |
| Person adjustment | (135,383) | | · | (135,383) |
| Unrestricted | 670,353 | (10,236) | (5,273) | 654,844 |
| Temporarily restricted Permanently restricted | 13,849 4,189 | | 1 1 | 13,849 4,189 |
| Total net assets (deficit) | 688,391 | (10,236) | (5,273) | 672,882 |
| Total labitates and net assets (deficat) | \$1,235,289 | \$245,712 | \$ (153,016) | \$1,327,985 |

Consolidating Schedule of Operations — Baystate Medical Center and Subsidiary For the Year Ended September 30, 2014 (In Thousands)

Consolidating Statement of Changes in Net Assets — Baystate Medical Center and Subsidiary For the Year Ended September 30, 2014 (In Thousands)

| | BMC | ВТНС | Elim. & Reclass | Consolidated Total |
|--|--|---------------------------|--------------------|--|
| Imestricted net assets Excess (deficiency) of revenues over expenses Net assets released from restrictions for capital Funds utilized for property and equipment Transfers for the cost of land, buildings, and equipment Transfers (to) from affiliated companies, net | \$104,311 4,041 2,810 5,621 (50,156) | \$ (8,194) - - - | \$ | \$ 96,280 4,041 2,810 5,621 (50,156) |
| on adjustment Increase (decrease) nurrestricted net assets | (22,289) | (8,194) | | 36,307 |
| Temporarily restricted net assets Change in value of beneficial interest in net assets of BHF | (2,044) | | | (2,044) |
| Decrease in temporarily restricted net assets | (2,044) | | | (2,044) |
| Permanently restricted net assets Change in value of beneficial interest in net assets of BHF | ∞ | | | ∞ |
| Increase in permanently restricted net assets | œ | | | ∞ |
| Increase (decrease) n net assets | 42,302 | (8,194) | 163 | 34,271 |
| Net assets (deficit) at beginning of year | 646,089 | (2,042) | (5,436) | 638,611 |
| Net assets (deficit) at end of year | \$688,391 | \$ (10,236) | <u>\$ (5,273)</u> | \$672,882 |
| | | | | |

Consolidating Schedule of Cash Flows — Baystate Medical Center and Subsidiary For the Year Ended September 30, 2014 (In Thousands)

| | į | | Consolidated |
|----------------|--------------|-------------|--------------|
| BMC | ВТНС | Reclass | Tota |
| \$ 42,302 | \$ (8,194) | \$ 163 | \$ 34,271 |
| | | | |
| 43.450 | 10.680 | (163) | 53 067 |
| (1.366) | 20,01 | (22) | (1.366) |
| 22.289 | , | , | 22,289 |
| (24,079) | | | (24,079) |
| 14,769 | | | 14,769 |
| 242 | | | 242 |
| (5,621) | , | ı | (5,621) |
| | | | |
| (34,776) | , | ı | (34,776) |
| 2,608 | | 1 | 2,608 |
| 8,107 | 4 | 32 | 8,095 |
| (9,854) | | ı | (9,854) |
| 50,156 | | | 50,156 |
| 523 | | ı | 523 |
| | (2,413) | 2,545 | (12,563) |
| 96,055 | 29 | 2,577 | 98,661 |
| | | | |
| 634,190 | 96 | ı | 634,286 |
| (606,913) | | ı | (606,913) |
| (59,207) | (125) | 1 | (59,332) |
| 5,621 | | | 5,621 |
| 2,036 | | | 2,036 |
| (24,273) | (29) | | (24,302) |
| | | | |
| (50,156) | ı | | (50,156) |
| 3,147 | | (2,577) | 570 |
| <u>(653.9)</u> | | | (9,539) |
| (56,548) | | (2,577) | (59,125) |
| 15,234 | | | 15,234 |
| 72,620 | 521 | | 73,141 |
| \$ 87,854 | \$ 521 | - - - | \$ 88,375 |

Consolidating Schedule of Assets — Other Entities September 30, 2014 (In Thousands)

| Other Entities Entities ENIC Total | \$ 13,722 \$ 4,975 \$ 11,233 \$ 930 \$ 30,860 9,226 61 10,746 - 20,033 336 875 3,716 2,969 7,896 - 38 38 12 11,073 9 365 11,459 3,962 12,201 - 16,163 1,580 16,163 | 28,838 29,223 25,704 4,264 88,029 1,018 - 56,452 - 57,470 49,462 - - - 49,462 336 - - - 49,462 13,972 - - 13,972 76 420 - - 496 496 - - - 496 | 64,864 420 56,452 - 121,736 30,017 - - 30,017 1,860 - - 1,860 - - 1,8647 108,467 - - 35,213 - 20,764 - - 20,764 35,889 - - 35,889 | <u>88,530</u> - <u>35,213</u> 108,467 <u>232,210</u> |
|------------------------------------|---|---|--|--|
| Assets | Current assets Cash and cash equivalents Investments Accounts receivable, other Inventories Prepaid expenses and other current assets Due from affiliated companies Line of credit, affiliate | Total current assets Long-term investments Investments Equity investment in consolidated for-profit subsidiares Equity investment in unconsolidated affiliates Deferred expense Land, buildings, and equipment, net | Assets whose use is immed Board-designated finds Cash and investments Beneficial interest in net assets of BHF Investments of captive insurance company Beneficial interest in perpetual trusts Beneficial interest in net assets of BHF Deferred compensation investments | |

Baystate Health, Inc. and Subsidiaries

Consolidating Schedule of Liabilities and Net Assets — Other Entities September 30, 2014 (In Thousands)

Consolidating Schedule of Operations — Other Entities For the Year Ended September 30, 2014 (In Thousands)

| Other Entities Total | \$ 2,631 123,320 4,703 | 130,654 | 49,797 74,212 163 | 124,183 | 6,471 | 530 788 4,816 2,058 11 2,164 (8,661) | 1,706 | 8,177 | (9,215) 23,276 (3,271) 31 | \$ 18,998 |
|----------------------------|--|--------------------------|---|--------------------------|-------------------------------|--|--------------------------------------|---|--|--|
| ВНІС | \$2,631 901 | 3,532 | 1,400 | 1,400 | 2,132 | 217 572 | 789 | 2,921 | 1 1 1 | \$2,921 |
| BHF | \$ - 2,026 3,364 | 5,390 | 1,576 3,653 1 | 5,230 | 160 | 178 (18) 105 | 265 | 425 | (39) 31 | \$ 417 |
| BAS | \$ - 102,632 352 | 102,984 | 46,878 57,310 159 | 104,347 | (1,363) | 58 112 37 | 107 | (1,256) | 50 | \$ (4,438) |
| BH | \$ - 17,761 987 | 18,748 | 1,343 11,849 3 | 13,206 | 5,542 | 294 577 4,102 2,058 11 2,164 (8,661) | 545 | 6,087 | (9,265) 23,276 | \$20,098 |
| | Operating revenues Premiums Other revenue Net assets released from restrictions for operations | Total operating revenues | Operating expenses Salaries and wages Supplies and expense Depreciation and amortization Interest expense | Total operating expenses | Income (loss) from operations | Non-operating income (expense) Investment income Net realized gain (loss) on investments Net unrealized gain (loss) on investments Equity gain in consolidated for-profit subsidiaries Equity gain in unconsolidated affiliates Contribution of net assets from acquired subsidiary, net Other | Total non-operating income (expense) | Excess (deficiency) of revenues over expenses | Other changes in unrestricted net assets Transfers for the cost of land, buildings, and equipment Transfers (to) from affiliated companies, net Pension adjustment Other | Increase (decrease) in unrestricted net assets |

Consolidating Schedule of Changes in Net Assets — Other Entities For the Year Ended September 30, 2014 (In Thousands)

| Other Entities Total | \$ 8,177 (9,215) 23,276 (3,271) | 18,998 | 362 3,603 4,171 (4,239) (118) - (5,192) 1,210 | (87) | 5 2,334 95 (38) | 2,396 | 21,307 | 197,077 \$218 384 | 4210,004 |
|----------------------------|--|--|---|--|---|---|-----------------------------------|--|----------------------|
| BHIC | \$ 2,921 | 2,921 | | | | | 2,921 | 8,111 | 700,110 |
| BHF | \$ 425 - (39) 31 | 417 | 362 3,603 4,171 (4,239) (118) - (5,192) | (1,297) | 95 | 100 | (780) | 116,426 | 250,010 |
| BAS | \$ (1,256) 50 - (3,232) | (4,438) | | | 1 1 1 | | (4,438) | (12,502) | 4 10,740 |
| ВН | \$ 6,087 (9,265) 23,276 - | 20,098 | 1,210 | 1,210 | 2,334 - (38) | 2,296 | 23,604 | 85,042 | 0+0001 |
| | Unrestructed net assets Excess (deficency) of revenues over expenses Transfers for the cost of land, buildings, and equipment Transfers (to) from affiliated companies, net Penson adjustment Other | Increase (decrease) in unrestricted net assets | Temporarily restricted net assets Restricted investment income Net realized and unrealized loss on investments Contributions Transfers for the cost of land, buildings, and equipment Transfers from affiliated companies, net Net assets released from restrictions For operations Net assets from acquired subsidiary Other | Increase (decrease) in temporarily restricted net assets | Permanently restricted net assets Contributions Net assets from acquired subsidiary Change in value of perpetual trists Change in value of beneficial interest in net assets of BHF | Increase in permanently restricted net assets | Increase (decrease) in net assets | Net assets (deficit) at beginning of year Net assets (deficit) at end of year | INCE GENERAL OF VICE |

Consolidating Schedule of Cash Flows For the Year Ended September 30, 2014 (In Thousands)

| Operating activities Increase (decrease) in net assets Adjustinents to reconcile changes in net assets to cash (used in) provided by operating activities Depreciation and amortization | BH \$ 23,604 | BAS \$ (4,438) | S (780) | 8 2,921 | ### Entitles Total \$ 21,307 |
|---|---|------------------------------------|---|-------------------------------------|--|
| Person adjustment. Net realized and urrealized loss (gam) on myestments Charge in beneficial interest in perpetual trusts Restricted contributions Charges in equity investment of affiliate Net assets from acquired subsidiary Transfers for the cost of land, buildings, and equipment | (1,561) (2,058) (5,707) 9,261 | 3,232 (49) | 39 (3,689) (95) (4,176) - - 4,329 | | 3,272 3,271 (6,088) (95) (4,176) (2,058) (5,707) 13,590 |
| Changes in operating assets and labilities Increase (decrease) in accounts payable and accrued expenses Change in account bability, net Transfers to (from) affiliated companies, net Increase in insurance lability loss reserves Other Net cash (used in) provided by operating activities | 1,705 - 2,200 (5,533) (660) | 1,007 (1,429) (10,493) | 56 (17) 118 - 2,795 (1,419) | 390 - (1,618) 593 1,497 | 3,158 (1,446) (23,156) 1,282 (12,638) |
| Proceeds from sale and maturities of investments Purchase of investments Acquisition of BWH Purchase of land, buildings, and equipment, net Transfers for the cost of land, buildings, and equipment Change in beneficial interest in net assets of BHF Net cash (used in) provided by investing activities | 35,457 (30,412) (40,500) 16 (9,261) (19) | 107,299 (96,158) - (108) | 12,092 (10,120) - - (4,329) - - - (2,357) | (1,683) | 154,848 (138,373) (40,500) (92) (13,590) (19) |
| Francing activities Proceeds from restricted contributions Transfers (to) from affiliated companies, net Change in line of credit, affiliate Proceeds from debt issuance Net cash provided by financing activities Net (decrease) increase in cash and cash equivalents Cash and cash equivalents at beginning of year Cash and cash equivalents at end of year | 23,274 230 18,500 42,004 (3,375) 17,097 \$ 13,722 | | 4,176 (118) 4,058 282 10,951 | | 4,176 23,156 230 18,500 46,062 (4,257) 35,117 \$ 30,860 |

Consolidating Schedule of Assets — Ingraham Corporation and Subsidiary September 30, 2014

| | | | श |
|----------------|--|--------|--|
| ands) | | | urrent assets Cash and cash equivalents |
| (In Thousands) | | ŧ | Current assets Cash and cash |
| E E | | Assets | Currer |

Baystate Health, Inc. and Subsidiaries

Consolidating Schedule of Liabilities and Net Assets — Ingraham Corporation and Subsidiary September 30, 2014 (In Thousands)

Baystate Health, Inc. and Subsidiaries

Consolidating Schedule of Operations — Ingraham Corporation and Subsidiary For the Year Ended September 30, 2014 (In Thousands)

| Elim. & Consolidated IC BHA Reclass Totals | \$ - \$4,774 \$ - \$4,774 1,119 2,234 - 3,353 | <u>1,119</u> <u>7,008</u> <u>- 8,127</u> | - 2,709 - 2,709 965 2,300 - 3,265 126 149 - 275 8 - 8 | <u>1,099</u> 5,158 - 6,257 | 20 1,850 - 1,870 | 1,179 - (1,179) - (405) - (405) | $1,179 \qquad (405) \qquad (1,179) \qquad (405)$ | 1,199 1,445 (1,179) 1,465 | (266) (266) | $\frac{\$1,199}{}$ $\frac{\$1,179}{}$ $\frac{\$(1,179)}{}$ |
|--|--|--|---|----------------------------|------------------------|---|--|--|---|--|
| | Operating revenues Net patient service revenue Other revenue | Total operating revenues | Operating expenses Salaries and wages Supplies and expense Depreciation and amortization Interest expense | Total operating expenses | Income from operations | Non-operating income (expense) Equity gain in consolidated for-profit subsidiaries Income taxes and other | Total non-operating income (expense) | Excess (deficency) of revenues over expenses | Other changes in net assets Pension adjustment | Increase (decrease) n unrestricted net assets |