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DLN: 93493226007325

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A Fo	or the	2013 cal	endar year, or tax year beginnir	g 10-01-2013 , 2013, and ending	g 09-30-	2014			
		applicable	C Name of organization NORTHEAST HOSPITAL CORPORATI	ON			D Emplo	yer ide	ntification number
	dress c	_	Doing Business As				04-2	121317	7
	me cha	_							
	tıal retu		Number and street (or P O box if it 85 HERRICK STREET	mail is not delivered to street address) Ro	oom/suite		E Teleph	one num	ber
	rmınate						(978)	922-3	000
_		l return	BEVERLY, MA 01915	intry, and ZIP or foreign postal code					
<b>J</b> Ap	plicatio	n pending					<b>G</b> Gross i	eceipts \$	354,807,052
			F Name and address of pri HOWARD R GRANT JD MD	ncıpal officer		H(a) Is the	s a group		for
			41 MALL ROAD			3000	dinates.		
			BURLINGTON, MA 01805			H(b) Are a		nates	│ Yes │ No
<b>I</b> Ta	ax-exer	mpt status	✓ 501(c)(3)	(insert no ) 4947(a)(1) or 527				a list	(see instructions)
J W	ebsit	: <b>e: ►</b> WV	WW BEVERLYHOSPITAL ORG			H(c) Grou	p exempt	ıon nur	mher 🌬
						1	· ·		
	m or or I <b>rt I</b>		Trust Association Trust Association	on   Other <b>F</b>		<b>L</b> Year of fo	mation 18	93 M	State of legal domicile MA
1 6			escribe the organization's missi	on or most significant activities					
Governance		COMMI OUR CO	TTED TO PROVIDING THE HI	GHEST QUALITY MEDICAL CAR NCEPT OF CARE BROADLY EMB					
Ē									
986	2	Check t	his box 🛏 if the organization d	iscontinued its operations or disp	osed of	more than 2	5% of its	net as	sets
			,	·					
Activities &				ning body (Part VI, line 1a)			•	3	16
Ē			·	of the governing body (Part VI, III	-			4	15
্ব	1			calendar year 2013 (Part V, line necessary)	2a) .			5 6	2,892
				Part VIII, column (C), line 12 .				7a	3,512,295
	1			from Form 990-T, line 34				7b	-345,817
						Prio	r Year		Current Year
<b>a.</b>	8							520	3,991,042
Revenue	9	-	,	ıne 2g)		3	308,436,		323,677,887
Š	10		•	n (A), lines 3, 4, and 7d)			2,803,		3,404,220
	11			, lines 5, 6d, 8c, 9c, 10c, and 11e I (must equal Part VIII, column (A	•		19,254,	050	8,978,038
		12) .				3	332,708,	110	340,051,187
	13		·	t IX, column (A), lines 1-3) .			51,	030	56,450
	14			IX, column (A), line 4)				0	0
\$	15	5aları 5–10		ee benefits (Part IX, column (A), l	lines	1	76,532,	853	182,925,811
Expenses	16a	Profes	ssional fundraising fees (Part IX	, column (A), line 11e)				0	0
ੜੇ	Ь	Total fu	undraising expenses (Part IX, column ([	o), line 25) 🛌 700,069					
	17	Other	expenses (Part IX, column (A),	lines 11a-11d, 11f-24e)		1	36,370,	167	135,029,740
	18			ust equal Part IX, column (A), line		3	312,954,		318,012,001
_ 07	19	Rever	nue less expenses Subtract line	18 from line 12	• •	Beginning	19,754,		22,039,186
ක් කිරීම							ear		End of Year
5.55 8.85 8.85	20	Total	assets (Part X, line 16)				374,551,	702	407,659,416
Net Assets or Fund Balances	21						85,647,		199,128,218
	22			line 21 from line 20		1	88,904,	107	208,531,198
Unde my k	nowle	alties of edge and		amined this return, including accomplete Declaration of preparer (o					
		****	***			20	15-08-14		
Sigr	1	IB	ature of officer				ite		
Her			/ARD R GRANT JD MD PRESIDENT/CEC e or print name and title						
			Print/Type preparer's name JEFFREY T ROGERS	Preparer's signature	Dat	I CITE	ck 🗍 ıf	PTIN	1284
Pai	d	<u> </u>	Firm's name FEELEY & DRISCOLL F	PC			employed n's EIN 🟲 0	P01074 4-26848	
	pare	er							
Use	e On	ıly  ˈ	Firm's address ► 200 PORTLAND STREE	1		Pho	ne no (617	') 742-77	788
			BOSTON, MA 02114						

May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .

✓ Yes No

# Form 990 (2013) Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part $I^{\bullet}$	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II"	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 😼	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
.0	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
.1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
.2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
.3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
.4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
.5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
.6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
.7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
.8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
.9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		1	
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

	Check if Schedule O contains a response or note to any line in this Part V		Yes	 No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   279		res	140
	Enter the number of Forms W-2G included in line 1a Enter-0- if not applicable  1b  0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
٠	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered			
	by this return	1		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule $O$	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
b	If "Yes," enter the name of the foreign country BD , CJ , VI			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
_		5c		<u> </u>
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	6a		N
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).		V	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	7b	res	
C	file Form 8282?	7c		N
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		l N
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
Ь	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
0	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
1	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )	-		
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
_	Note. See the instructions for additional information the organization must report on Schedule O			_
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	1		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		l I N
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>	14b		H'
		1 1		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in the	hıs Part VI .							. <u>「</u> マ

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ie Cod	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	<i>le Cod</i> <b>Yes</b>	e.) <b>No</b>
		evenu 10a		•
10a	Did the organization have local chapters, branches, or affiliates?		Yes	•
10a b	Did the organization have local chapters, branches, or affiliates?	10a	<b>Yes</b> Yes	•
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	•
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	•
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes Yes Yes	•
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes Yes Yes Yes	•
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes Yes	•
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes Yes	•
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes Yes	•
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes Yes	•
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes Yes	•
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes	•
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes	•
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes	•

- 17 List the States with which a copy of this Form 990 is required to be filed►MA
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - ☐ Own website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►TIMOTHY O'CONNOR 41 MALL ROAD BURLINGTON,MA 01805 (978)922-3000

Form 990	(2013)	
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#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title		(B) A verage hours per week (list any hours	verage Position (do not check urs per more than one box, unless ek (list person is both an officer y hours and a director/trustee)								Reportable compensation from related organizations (W-		(F) Estima amount of compens from t	ted fother ation he
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Highest compensated		2/1099-MISC)	0	organizati relate organiza	ed l	
												_		
										_				
												+		
											+			
												+		
												+		
												+		
												+		
												+		
												+		
												+		
1b	Sub-Total				<u> </u>			<b> </b>						
С	Total from continuation sheet	s to Part VII, S	ection A	٠.				Þ						
d	Total (add lines 1b and 1c) .				•	•		<u>,</u>		5,097,379	3,295,66	4		882,039
2	Total number of individuals (in \$100,000 of reportable compe						d abov	e) w	no received	more th	an			
													Yes	
3	Did the organization list any <b>fo</b> on line 1a? <i>If "Yes," complete S</i>					key •	emplo	yee,	, or highest	compens	sated employee	3	Yes	
4	For any individual listed on line organization and related organ individual												Vaa	
5	Did any person listed on line 1	a receive or acc	rue cor	npen	• satio	n fr	om any	• unr	related orga	 anızatıon	or individual for	4	Yes	
	services rendered to the organ										[	5		No
	ection B. Independent Co													
1	Complete this table for your fix compensation from the organiz												tax year	
		(A)									(B)		(C	)

(A)	(B)	(C)
Name and business address	Description of services	Compensation
NORTHEAST EMERGENCY ASSOC PC 1342 BELMONT STREET SUITE 205 BROCKTON MA 02301	PHYSICIAN SERVICES	8,314,507
IPC HOSPITALISTS OF NEW ENGLAND PC 819 WORCESTER STREET SUITE 3 SPRINGFIELD MA 01151	HOSPITALIST SERVICES	1,090,999
LAHEY CLINIC INC 41 MALL ROAD BURLINGTON MA 01805	PHYSICIAN SERVICES	946,491
ESSEX COUNTY OBGYN 83 HERRICK STREET SUITE 2004 BEVERLY MA 01915	OB HOSPITALIST SERVICES	739,670
MEDICAL INTERPRETERS OF THE NORTH SHORE PO BOX 8092 LYNN MA 01904	INTERPRETER SERVICES	593,298
Total name has a Constant and the contract of	Andrew and a second and a second bloom	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►21

Part V	4 🛊 🛊 1	Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII											
		Check if Schedu	ule O contains a respoi	nse or note to any li	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514					
//	1a	Federated camp	paigns 1a										
Contributions, Gifts, Grants and Other Similar Amounts	ь	Membership du	es 1 <b>b</b>										
gra not		·		108,750									
S, (	С	Fundraising eve											
ᄩ	d	Related organiz	rations 1d										
ŝ.E	e	Government grants	s (contributions) <b>1e</b>	968,898									
ë S	f		ons, gifts, grants, and <b>1f</b>	2,913,394		j							
靠		similar amounts no	or included above			ļ							
E Q	g	1a-1f \$	ons included in lines										
a Co	h	<b>Total.</b> Add lines	s 1a-1f	🛌	3,991,042								
				Business Code									
Ĭ	2a	NET PATIENT SERV	ICE RE	624100	323,677,887	323,677,887							
2€	ь												
e e	c	d											
Š	d												
Program Serwde Revenue	e		_										
<u>.</u>	f	All other progra	ım service revenue										
Š		T-4-1 A dd los -	- 2- 25		222.677.007								
_	<u>д</u> 3		s 2a-2f ome (including dividen		323,677,887								
			ar amounts)		120,821			120,821					
	4	Income from inves	tment of tax-exempt bond	proceeds 🕨	1,357,437			1,357,437					
	5	Royalties		•									
		_	(ı) Real	(II) Personal									
	6a	Gross rents Less rental	3,269,899 497,467										
	b	expenses											
	C	Rental income or (loss)	2,772,432										
	d	Net rental incor	me or (loss)		2,772,432			2,772,432					
			(ı) Securities	(II) O ther									
	7a	Gross amount from sales of assets other than inventory	15,905,908	230,000									
	ь	Less cost or other basis and	13,852,946	357,000									
	_	sales expenses Gaın or (loss)	2,052,962	-127,000									
	c d	Net gain or (los		·	1,925,962			1,925,962					
a ne	8a	Gross income frevents (not incl	rom fundraising luding		-,,			2,723,733					
Other Revenue		\$108, of contributions See Part IV, lin	reported on line 1c)										
<u> </u>		1	a 	52,800									
₹	b c		penses <b>b</b> (loss) from fundraising	48,452 events <b>-</b>	4,348			4,348					
-	9a		rom gaming activities le 19	events : . p	,,,,,,			,,,,,,					
	 	loce dimentary	apenses b										
	b c		penses <b>b</b> (loss) from gamıng actı	Lvities ⊾									
	10a	Gross sales of returns and allo	inventory, less owances .										
	ь	loco cost of	a oods sold b										
	C	<del>-</del>	loss) from sales of inv	entory									
	أ	Miscellaneous		Business Code									
	11a	LABORATORY		621500	3,409,415		3,409,415						
	ь		TING REVENU	621400	1,899,226	1,899,226							
	С	-	ING REVENUES	624100	892,617	784,317	102,880	5,420					
	d	All other revenu											
	e	Total. Add lines	s 11a-11d	🕨	6,201,258								
	12	Total revenue.	See Instructions .	🕨		226 264 420	2 512 205	E 10C 430					
	ı				340,051,187	326,361,430	3,512,295	6,186,420					

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) .マ Check if Schedule O contains a response or note to any line in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fund raising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 50,000 50,000 Grants and other assistance to individuals in the United States See Part IV, line 22 6,450 6,450 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and 4,259,801 852,045 3,407,756 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 243,582 243,582 Other salaries and wages 148,813,620 112,136,248 36,246,522 430,850 Pension plan accruals and contributions (include section 401(k) 3,476,881 2,627,111 840,121 and 403(b) employer contributions) . . . . 9.649 15,210,759 11,305,552 3,863,907 Other employee benefits . . . . 41,300 10 10,921,168 8,059,572 2,832,253 29,343 11 Fees for services (non-employees) Management . . . . Legal . . . . . . . . 1,183,431 1,183,431 179,610 179,610 Professional fundraising services See Part IV, line 17 Investment management fees . . . . . 172,350 172,350 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 36,872,877 31,665,192 5,018,758 188,927 Schedule O) . . . . . . . Advertising and promotion . . 3,999,995 3,999,995 12 13 Office expenses . . . 3,805,698 2,816,084 989,614 4,058,482 3,003,136 1,055,346 14 Information technology . 15 Royalties . 10,450,612 7,733,090 16 Occupancy . . . . . . 2,717,522 **17** 377,842 279,590 98,252 Travel . . . . 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 19 Conferences, conventions, and meetings . 20 1,288,386 1,288,386 Payments to affiliates . . . . . . 21 22 Depreciation, depletion, and amortization . 17,372,818 12,855,283 4,517,535 23 3,268,148 2,418,316 849,832 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a HOSPITAL MEDICAL SUPPLI 44,407,944 44,407,944 b UNCOMPENSATED CARE POOL 2,375,096 2,375,096 C d e All other expenses 5,216,451 3,818,222 1,398,229 Total functional expenses. Add lines 1 through 24e 25 318,012,001 246,408,931 70,903,001 700,069 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

	T X	Check if Schedule O contains a response or note to any line in this Part $X$			<u>· · · · </u>
			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing		1	
	2	Savings and temporary cash investments	20,273,552	2	42,722,049
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	34,616,563	4	39,068,176
	5	Loans and other receivables from current and former officers, directors, trustees, keep employees, and highest compensated employees. Complete Part II of Schedule L	ey	5	
Assets	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and contributing employe and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L	rs	6	
88	7	Notes and loans receivable, net		7	
ď	8	Inventories for sale or use	5,765,454	H - H	6,224,410
	9	Prepaid expenses and deferred charges	3,917,922	<del> </del>	2,204,862
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D  10a  297,791,0	, ,		
	ь	Less accumulated depreciation 10b 165,020,2	138,621,030	10c	132,770,718
	11	Investments—publicly traded securities	143,548,636	11	155,939,241
	12	Investments—other securities See Part IV, line 11		12	<u></u>
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	27,808,545	15	28,729,960
	16	Total assets. Add lines 1 through 15 (must equal line 34)	374,551,702	16	407,659,416
	17	Accounts payable and accrued expenses	30,704,710		27,038,691
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities	91,746,459	20	88.669.122
	21	Escrow or custodial account liability Complete Part IV of Schedule D	21,110,100	21	33,033,122
lities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
Liabilit		persons Complete Part II of Schedule L		22	
ä	23	Secured mortgages and notes payable to unrelated third parties	288,546	23	231,770
	24	Unsecured notes and loans payable to unrelated third parties	·	24	<u> </u>
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			<del>-</del>
		D	62,907,880	H	83,188,635
	26	Total liabilities. Add lines 17 through 25	185,647,595	26	199,128,218
Fund Balances		Organizations that follow SFAS 117 (ASC 958), check here ▶ 🔽 and complete lines 27 through 29, and lines 33 and 34.			
lan -	27	Unrestricted net assets	169,179,280	27	186,789,302
<u>ස</u>	28	Temporarily restricted net assets	9,213,602	28	10,854,228
돧	29	Permanently restricted net assets	10,511,225	29	10,887,668
r Fu		Organizations that do not follow SFAS 117 (ASC 958), check here ► ☐ and complete lines 30 through 34.			
99	30	Capital stock or trust principal, or current funds		30	
Assets or	31	Paid-in or capital surplus, or land, building or equipment fund		31	
AS	32	Retained earnings, endowment, accumulated income, or other funds		32	
Net	33	Total net assets or fund balances	188,904,107	33	208,531,198
~	34	Total liabilities and net assets/fund balances	374,551,702	34	407,659,416
	•				

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
1	Total revenue (must equal Part VIII, column (A), line 12)	1		340,0	51,187
2	Total expenses (must equal Part IX, column (A), line 25)	2		318,0	12,001
3	Revenue less expenses Subtract line 2 from line 1	3		22,0	39,186
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		188,9	904,107
5	Net unrealized gains (losses) on investments	5		8,8	361,902
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-11,	273,997
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		208,5	31,198
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. $\sqsubset$
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

#### Software ID: **Software Version:**

**EIN:** 04-2121317

Name: NORTHEAST HOSPITAL CORPORATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers,	Direct otracto	ors, ers	Tru	ste	es, k	<b>(ey</b>	Employees, High	nest	
(A) Name and Title	(A) Name and Title A verage hours per week (list any hours			ne b oth ctor/	ox, ι an o ⁄trus	neck unless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	_,,,	_,,	related organizations
NANCY PALMER	2 00	х		Х				0	0	О
TRUSTEE/CHAIR DAVID DICHIARA MD	0 00 2 00							40.005		
TRUSTEE		Х						19,025	0	0
STEVEN DEFOSSEZ TRUSTEE UNTIL 7/1/2014	2 00	x		Х				0	0	О
ALEXANDER DUMAS MD TRUSTEE	2 00	х						0	0	0
CHARLES FAVAZZO	2 00	x						0	0	0
TRUSTEE HOWARD R GRANT JD MD	1 00									
TRUSTEE/PRESIDENT	49 00	х		Х				0	1,469,642	273,518
CHRIS GEORGE TRUSTEE	2 00	х						0	0	0
ROBERT IRWIN	2 00	Х						0	0	0
PAUL MCCONNELL	2 00	Х						0	0	0
TRUSTEE KURT MELDEN	2 00	X						0	0	0
TRUSTEE PAUL MUNIZ	2 00	×						0	0	0
TRUSTEE HUGH O'FLYNN MD	2 00									
TRUSTEE JAGRUTI PATEL MD	2 00	×						0	0	0
TRUSTEE		Х						0	0	0
DAVID ST LAURENT TRUSTEE UNTIL 7/1/2014	2 00	х		х				0	0	О
HUGH TAYLOR MD	2 00	Х						0	0	0
TRUSTEE ROBERT TUFTS MD	40 00	X		×				150 513		
TRUSTEE/DEP'T CHIEF PAUL LUNDBERG	0 00							159,512	0	0
TRUSTEE	2 00	х						0	0	0
GEORGE BURKE	2 00	Х						0	0	0
TRUSTEE  DAVID SPACKMAN JD	0 00									
CLERK	49 00			Х				0	438,488	44,803
MARYELLEN LEAR ASSISTANT CLERK	49 00 1 00			х				90,802	0	11,755
TIMOTHY O'CONNOR	1 00			х				0	726,158	162,517
TREASURER GARY MARLOW	49 00 49 00			Х				337,773	0	29,460
ASSISTANT TREASURER DENIS CONROY	1 00 40 00			X					0	<u> </u>
CEO PHILIP CORMIER	10 00							524,079	0	28,720
C00	50 00				Х			325,745	0	28,281
ERIC BERGER  VP SUPPLY CHAIN	50 00				x			164,440	0	35,267
VI JUFFLI CHAUN	J		Ь	<u> </u>	1	1	1	<u> </u>	<u> </u>	<u> </u>

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	st th ose rise ose and Individual trustae m predirector	ion (d ian oi n is b	ne b oth ctor/	ox, u an of trus	nless ficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
CYNTHIA C DONALDSON  VP ANCILLARY SERVICES	50 00				х			210,817	0	22,174
BRUCE METZ	1 00				х			0	389,344	2 440
CIO	50 00				^			0	369,344	2,448
GREGORY BIRD	50 00				x			378,471	0	37,810
VP PATIENT CARE SERVICES								,	-	
ELIZABETH CONRAD	1 00				х			0	272,032	28,833
VP OF HR JOHANNA RODGERS	40 00 50 00									
VP PHYSICIAN SERVICES	30 00					х		291,310	0	29,355
PAULINE M PIKE	50 00					, ,		420.027	0	21.004
SENIOR VP, BUSINESS DEVELOPMENT						Х		438,927	U	21,894
PETER H SHORT  VP, MEDICAL AFFAIRS	50 00					Х		388,667	0	28,795
STEVEN A GILLESPIE	50 00									
MD						Х		298,637	0	36,919
BARRY GINSBERG	50 00									
MEDICAL DIRECTOR						Х		293,864	0	38,038
WILLIAM DONALDSON	0 00						х	213,327	0	10,836
FORMER VP GEN COUNSEL/CLERK										
KENNETH HANOVER	0 00						х	961,983	0	10,616
FORMER CEO	]							·		

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OMB No 1545-0047

ic Support

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name	of	the	orga	niza	tion	
NORTH	EAS	т но	SPITA	L CO	RPORA	NOITA

Employer identification number

04-212131

				1.2			Yes				
(i) Nam suppor organiza	rted	or IRC section (see instructions)		(iv) Is the organization in col (i) listed in your governing document?  Yes No		(v) Did you notify the organization in col (i) of your support?  Yes No		the tion in ganized J S ?	(vii) A mount of monetary support		
h	Provide the followi	ng information about	the supporte	ed organizat	tion(s)		_				
	(ii) A family memb (iii) A 35% contro	er of a person descri lled entity of a perso	bed in (i) ab n described	ove? ın (ı) or (ıı)	above?			11g 11g(	(ii)		
	(i) A person who d	rectly or indirectly c			_	persons de	scribed in (ii	1) <b>11g</b>	Yes	No	
f g	check this box	received a written de						e III supportı	ng organi	zation,	
еГ	By checking this b other than foundat	<b>b</b> Type II <b>c</b> ox, I certify that the on managers and other	organization	ıs not cont	rolled directl	y or indirect	ly by one or	more disqual	ified pers	ons	
11	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h										
10	acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III )  An organization organized and operated exclusively to test for public safety See section 509(a)(4).										
	receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses										
9	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross										
7   \( \begin{aligned} \ 8 & \exists \	described in <b>sectio</b> A community trust	at normally receives on 170(b)(1)(A)(vi). : described in <b>section</b>	(Complete F 170(b)(1)(	Part II) <b>A)(vi)</b> (Co	mplete Part I	I )		_	·		
6		local government or		tal unit desc	cribed in <b>sect</b>	ion 170(b)(:	1)(A)(v).				
5		erated for the benefit (A)(iv). (Complete P	_	e or univers	ity owned or d	perated by	a governmer	ntal unit desc	ribed in		
	hospital's name, c	ity, and state									
4		h organization operat						(1)(A)(iii). E	nter the		
3 🔽		perative hospital sei				on 170(b)(1	ΛΑ)(iii).				
1   2	·	ion of churches, or as d in <b>section 170(b)(1</b>				ection 170(	b)(1)(A)(i).				
_	•	te foundation becaus	· ·		-	•	-				
Part I		blic Charity Stat						Instructions	•		

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the state of the sta	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

<b>Part IV</b> Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17, 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).										
	Facts And Circumstances Test									
Retu	ırn Reference	Explanation								
		Schodulo A / Form 0	000 er 000 E7) 201							

Schedule A (Form 990 or 990-EZ) 2013

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DLN: 93493226007325

OMB No 1545-0047

**SCHEDULE D** 

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at  $\underline{www.irs.gov/form990}$ .

Open to Public Inspection

	ne of the organization		Emp	loyer identificati	ion numbe	r
NOR	THEAST HOSPITAL CORPORATION		04-	2121317		
Pa	organizations Maintaining Donor Ad organization answered "Yes" to Form 990	), Part IV, line 6.				
		(a) Donor advised funds		<b>(b)</b> Funds and ot	heraccou	nts
	Total number at end of year		1			
	Aggregate contributions to (during year)					
	Aggregate grants from (during year)					
	Aggregate value at end of year		<u> </u>			
	Did the organization inform all donors and donor advis funds are the organization's property, subject to the o		or adv	ısed	☐ Yes	┌ No
	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the bene conferring impermissible private benefit?				┌ Yes	┌ No
ar	t II Conservation Easements. Complete if	f the organization answered "Yes" to	Forn	n 990, Part IV,	lıne 7.	
	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held	n or education) Preservation of an Preservation of a c	ertifie	d historic structi	ıre	
	easement on the last day of the tax year		110 1011	1		V
	Total number of conservation easements	-	2a	Held at the E	na or the	Year
,	Total acreage restricted by conservation easements	-	2a 2b			
	Number of conservation easements on a certified hist	oric structure included in (a)	2c			
	Number of conservation easements included in (c) accounts tructure listed in the National Register	· · · ·	2d			
	Number of conservation easements modified, transfer	- red, released, extinguished, or terminate	d by th	ne organization di	uring	
	the tax year ►	· · · · · ·	•	_	-	
	Number of states where property subject to conservat	von ancoment is located by				
	Number of states where property subject to conservat			I . <b>.</b>		
	Does the organization have a written policy regarding enforcement of the conservation easements it holds?				☐ Yes	┌ No
	Staff and volunteer hours devoted to monitoring, insperience.	ecting, and enforcing conservation easem	nents d	during the year		
	Amount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easements	durin	g the year		
	<b>▶</b> \$	4) - h	4 -	7.0 (b.)(4.)(B.)(c.)		
	Does each conservation easement reported on line 2( and section $170(h)(4)(B)(II)$ ?	a) above satisfy the requirements of sec	tion 1.	/U(n)(4)(B)(I)	┌ Yes	┌ No
	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easements	e footnote to the organization's financial ents	stater	ments that descri	ibes	
ır	Organizations Maintaining Collection Complete if the organization answered "\		or Ot	her Similar A	ssets.	
	If the organization elected, as permitted under SFAS : works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote	ets held for public exhibition, education, o	or rese	earch in furtheran		
)	If the organization elected, as permitted under SFAS : works of art, historical treasures, or other similar assesservice, provide the following amounts relating to these	116 (ASC 958), to report in its revenue s ets held for public exhibition, education, o	statem	nent and balance		ıc
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets included in Form 990, Part X			<b>►</b> \$		
	If the organization received or held works of art, historical following amounts required to be reported under SFAS		r finan	ıcıal gaın, provide	the the	
	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
,	Assets included in Form 990, Part X			<b>▶</b> - \$	1,80	0,000

Part	Organizations Maintaining Co	llections of Art, I	<u> Histor</u>	ical Trea	sures, or Oth	er Similar As	sets (continued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other records	, check	any of the f	following that are	a significant use	of its
а	Public exhibition		d 🗆	Loan or e	xchange progran	ns	
b	Scholarly research		е Г	Other			
c	Preservation for future generations						
4	Provide a description of the organization's co Part XIII	ollections and explain	how th	ey further th	e organızatıon's	exempt purpose II	n
5	During the year, did the organization solicit						
Do	assets to be sold to raise funds rather than t <b>t IV</b> Escrow and Custodial Arrang					<u> </u>	Yes V No
Fell	Part IV, line 9, or reported an an				ion answered	res to rolling	<del>9</del> 0,
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?				s or other asset		Yes No
b	If "Yes," explain the arrangement in Part XII	I and complete the fo	llowing	table			
						Am	ount
C	Beginning balance				10		
d	Additions during the year				10	-	
e	Distributions during the year				16		
f	Ending balance				11	-	
2a	Did the organization include an amount on Fo	orm 990, Part X, line 2	11?			ſ	Yes No
ь	If "Yes," explain the arrangement in Part XII						<u> </u>
Pa	rt V Endowment Funds. Complete		answe (b)Prior				(e)Four years back
1a	Beginning of year balance	19,724,826		year <b>b</b> (c	16,419,163	17,765,603	13,090,008
ь	Contributions	3,336,901	1	,516,024	1,169,967	990,656	4,378,469
c	Net investment earnings, gains, and losses						
		1,326,719 123,430	1	113,205	2,204,342 94,295	-839,966 87,321	1,545,146
d e	Grants or scholarships Other expenditures for facilities	123,430		113,203	94,293	07,321	
-	and programs	2,523,564	1	,403,856	1,418,568	1,409,809	1,142,165
f	Administrative expenses						
g	End of year balance	21,741,452	19	,724,826	18,280,609	16,419,163	17,765,603
2	Provide the estimated percentage of the cur	ent year end balance	(line 1	g, column (a	)) held as		
а	Board designated or quasi-endowment ►						
b	Permanent endowment ► 50 000 %						
C	Temporarily restricted endowment ► 50 (	000 %					
	The percentages in lines 2a, 2b, and 2c sho	ıld equal 100%					
3a	Are there endowment funds not in the posses	ssion of the organizati	on that	are held an	d administered f	or the	
	organization by (i) unrelated organizations					3a(	Yes No i) Yes
	(ii) related organizations					3a(i	
b	If "Yes" to 3a(II), are the related organizatio		n Sche	dule R? .		Зв	
4	Describe in Part XIII the intended uses of the						
Par	t VI Land, Buildings, and Equipme		e orga	nızatıon ar	nswered 'Yes' t	o Form 990, Pa	rt IV, line
	11a. See Form 990, Part X, line :  Description of property			) Cost or other		(c) Accumulated depreciation	(d) Book value
12	Land		_	752,39	9 4,497,35	51	5,249,750
	Buildings		$\vdash$	5,055,60			<del>                                     </del>
	Leasehold improvements		. $dash$	3,033,00	4,119,35		
	Equipment		.	830,10	+	<u> </u>	<del>                                     </del>
	Other			<u> </u>	1		
	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part X, o	column	(B), line 10(d	c).)	🕨	132,770,718
		·		<u>-</u>		Schedule D	(Form 990) 2013

(a) Description of security or category	(b)Book value	(c) Method of valuation	
(including name of security)		Cost or end-of-year market value	
(1)Financial derivatives (2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	*	North Fanc 000 Part I	/ h.s. dds
Part VIII Investments—Program Related. C See Form 990, Part X, line 13.	complete if the organization	answered Yes to Form 990, Part IV	v, line 11c
(a) Description of investment	(b) Book value	(c) Method of valuation	
		Cost or end-of-year market value	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )	<b>*</b>		
Part IX Other Assets. Complete if the organizati		Part IV. line 11d See Form 990. Part X.	line 15
(a) Desc		(b) Book val	
(1) DUE FROM AFFILIATES (SHORT TERM)		1	14,946,045
(2) PROFESSIONAL INSURANCE RECEIVABLE			5,184,849
(3) UNAMORTIZED FINANCING COSTS			2,848,655
(4) OTHER ASSETS			1,414,002
(5) DUE FROM AFFILIATES (LONG TERM)			1,743,063
(6) DEPOSIT INSURANCE RECEIVABLE			793,346
(7) A RT WO RK			1,800,000
Total (Column (h) must equal Form 000, Part V and (B) has	1E )		0 7 2 0 0 6 0
Total. (Column (b) must equal Form 990, Part X, col.(B) line  Part X Other Liabilities. Complete if the org		•	28,729,960 See
Form 990, Part X, line 25.	gamzation answered res to	roini 950, rait iv, line lie or lii.	Jee
1 (a) Description of liability	(b) Book value		
Federal income taxes			
ACCRUED PENSION LIABILITY	28,600,883		
SERIES G,H,I LIABILITY SWAPS	11,460,588		
TAXABLE BOND - SERIES I	9,500,000		
ESTIMATED 3RD PARTY SETTLEMENT	10,484,658		
PROFESSIONAL LIABILITY RESERVE	7,548,195		
DUE TO AFFILIATES	12,880,318		
POST RETIREMENT MEDICAL BENEFITS	1,514,002		
ASSET RETIREMENT OBLIGATION	1,094,855		
BOND INTEREST PAYABLE  Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	105,136		

<sup>2.</sup> Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

Par		<b>Revenue per Audited Financial Stat</b> Inswered 'Yes' to Form 990, Part IV, line 1		ts With Revenue ¡	per Re	turn Complete if
1	Total revenue, gains, and o	ther support per audited financial statements			1	
2	Amounts included on line 1	but not on Form 990, Part VIII, line 12				
а	Net unrealized gains on inv	estments	2a			
b	Donated services and use o	of facilities	2b		1	
c	Recoveries of prior year gra	ants	2c			
d	Other (Describe in Part XII	I)	2d			
e	Add lines 2a through 2d				2e	
3	Subtract line <b>2e</b> from line <b>1</b>				3	
4	Amounts included on Form	990, Part VIII, line 12, but not on line <b>1</b>				
а	Investment expenses not i	ncluded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XII	I)	4b			
C	Add lines <b>4a</b> and <b>4b</b>				4c	
5		and <b>4c.</b> (This must equal Form 990, Part I, line			5	
Part		Expenses per Audited Financial Sta answered 'Yes' to Form 990, Part IV, line		nts With Expenses	s per	Return. Complete
1	•	per audited financial statements			1	
2	Amounts included on line 1	but not on Form 990, Part IX, line 25				
а	Donated services and use o	of facilities	2a			
b	Prior year adjustments .		2b			
c	Other losses		2c			
d	Other (Describe in Part XII	I)	2d			
e	Add lines 2a through 2d .				2e	
3	Subtract line <b>2e</b> from line <b>1</b>				3	
4	Amounts included on Form	990, Part IX, line 25, but not on line <b>1:</b>				
а	Investment expenses not i	ncluded on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XII	I)	4b			
C	Add lines 4a and 4b				4c	
5	Total expenses Add lines 3	<b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, lin	e 18 )		5	
Part	Supplemental I	information				
Part		for Part II, lines 3, 5, and 9, Part III, lines 1a XI, lines 2d and 4b, and Part XII, lines 2d and				e any additional
	Return Reference	Explanation				
PART	III, LINE 4	COLLECTIONS AND RELATION TO EXE POUND ISLAND" BY FITZ HUGH LANE, O STRENGHTEN THE LINK WITH COMMUN	1850	IS BY A LOCAL ARTI	ST, WH	HICH SERVES TO
PART	V, LINE 4	ENDOWMENT FUNDS ARE USED AS EAR PROGRAMS OF THE HOSPITAL	MARKE	D BY DONORS TO CO	VERC	OSTS OF ONGOING

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

## **Additional Data**

Software ID: Software Version:

**EIN:** 04-2121317

Name: NORTHEAST HOSPITAL CORPORATION

# Form 990, Schedule D, Part X, - Other Liabilities

1 (a) Description of Liability	(b) Book Value
ACCRUED PENSION LIABILITY	28,600,883
SERIES G,H,I LIABILITY SWAPS	11,460,588
TAXABLE BOND - SERIES I	9,500,000
ESTIMATED 3RD PARTY SETTLEMENT	10,484,658
PROFESSIONAL LIABILITY RESERVE	7,548,195
DUE TO AFFILIATES	12,880,318
POST RETIREMENT MEDICAL BENEFITS	1,514,002
ASSET RETIREMENT OBLIGATION	1,094,855
BOND INTEREST PAYABLE	105,136

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As Filed Data -

DLN: 93493226007325

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

## **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

	e of the organization THEAST HOSPITAL CORPORAT	TON			Employer ident	ification number
NOR	TINEAST NOSPITAL CORPORAT	ION			04-2121317	
Pa	rt I General Information "Yes" to Form 990, Pa			<b>he United States.</b> C	omplete if the organiz	ation answered
1	<b>For grantmakers.</b> Does the o other assistance, the grantee to award the grants or assistance.	es' eligibility fo	r the grants o	or assistance, and the	selection criteria used	
2	<b>For grantmakers.</b> Describe in assistance outside the United	d States.				s and other
3	Activites per Region (The follow	ing Part I, line	3 table can be c	uplicated if additional sp	ace is needed )	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1)	) CARIBBEAN/BERMUDA		_	INVESTMENTS	INVESTMENT MANAGEMENT	16,501,000
( 2)						
(3)						
(4)						
( 5)	)					
	Sub-total	0	0			16,501,000
	Total from continuation sheets to Part I	0	O			(
	Totals (add lines 3a and 3b)	0	0			16,501,000

			ived more than \$5,0					
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
( 2)								
(3)								
(4)								
			ted above that are re or counsel has pro					
3 Enter total nu	mber of other or	ganızatıons or en	tities					

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	ional space is ne	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)
(1)							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
( 2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
(13)							
(14)							
( 15)							
( 16)							
( 17)							
( 18)							
	1			l .			

# Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i>	▼	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	<b>▽</b>	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	।	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	্ব	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	I✓	Yes	Г	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	ন	No

Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page **5** 

#### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

#### 990 Schedule F, Supplemental Information

Return Reference	Explanation
PART I, LINE 3 - ACTIVITIES PER REGION	REGION CARIBBEAN/BERMUDA EXPENDITURES \$0 INVESTMENTS \$16,501,000

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DLN: 93493226007325

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**SCHEDULE G** 

**Supplemental Information Regarding Fundraising or Gaming Activities** Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the

Attach to Form 990 or Form 990-EZ. Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

organization entered more than \$15,000 on Form 990-EZ, line 6a.

Open to Public Inspection

Name of the organization	DATION					Employer iden	tification number
TORTHEAST HOSPITAL CORPC	RATION					04-2121317	
Part I Fundraising Acti Form 990-EZ filers				on answered "Yes" i	to Form	990, Part IV	, line 17.
1 Indicate whether the organiz	zation raised funds	through aı	ny of the 1	following activities Che	eck all tl	nat apply	
a Mail solicitations			е	Solicitation of nor	n-govern	ment grants	
<b>b</b> Internet and email solic	ıtatıons		f	☐ Solicitation of gov	ernmen	t grants	
<b>c</b> Phone solicitations			g	Special fundraisin	g event	5	
<b>d</b> In-person solicitations							
2a Did the organization have a or key employees listed in F							Г <sub>Yes</sub> Г No
<b>b</b> If "Yes," list the ten highest to be compensated at least			fundraise	rs) pursuant to agreem	ents und	der which the fui	ndraiser is
(i) Name and address of ındıvıdual or entity (fundraiser)	(ii) Activity	fundrais custo cont contrib	Did ser have ody or crol of outions?	(iv) Gross receipts from activity	(or	mount paid to retained by) aiser listed in col <b>(i)</b>	(vi) A mount paid to (or retained by) organization
1		Yes	No				
2							
3							
4							
5							
6							
7							
8							
9							
10							
		<u> </u>	.►				
3 List all states in which the o registration or licensing	rganızatıon ıs regis'	tered or li	censed to	Solicit contributions o	l rhas be	en notified it is	exempt from

		more than \$15,000 of fundr events with gross receipts g		ions and gross income	e on Form 990-EZ, Iir	nes 1 and 6b. List
			(a) Event #1  GOLF TOURNAMENT	<b>(b)</b> Event #2	(c) O ther events	(d) Total events (add col (a) through col (c))
			(event type)	(event type)	(total number)	
₽	1	Gross receipts	161,550			161,550
Reveilue	2	Less Contributions	108,750			108,750
<u>~</u>	3	Gross income (line 1 minus line 2)	52,800	0		52,800
	4	Cash prizes				
မွာ	5	Noncash prizes	4,050			4,050
ense.	6	Rent/facility costs	20,458	3		20,458
Expenses	7	Food and beverages .	19,579	Э		19,579
Direct	8	Entertainment				
à	9	Other direct expenses .	4,36	5		4,365
	10	Direct expense summary Add lir	nes 4 through 9 in columr	n(d)		(48,452)
	11	Net income summary Subtract li	<del>-</del>			4,348
Par	t II			"Yes" to Form 990, Pa	rt IV, line 19, or rep	•
	Π	\$15,000 on Form 990-EZ, li		(I) Political of Toronto	(1) (1)	( ) <del>-</del> -   -   -   -   -   -   -   -   -   -
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
<u>~</u>	1	Gross revenue				
Expenses	2	Cash prizes				_
xpe	3	Non-cash prizes				
ы Б	4	Rent/facility costs				
짇	5	Other direct expenses				
	6	Volunteer labor	<ul><li>☐ Yes</li></ul>	<ul><li>☐ Yes</li></ul>		
		Direct expense summary Add line				
	8	Net gaming income summary Sub	tract line 7 from line 1, co	olumn (d)	<u> </u>	
9		ter the state(s) in which the organize				
a b		the organization licensed to operate				
10a b			licenses revoked, susper	nded or terminated during	the tax year?	

						1:
Does	s the organization operate gaming activi	ties with nonmember	rs?		T Yes T No	
12	Is the organization a grantor, beneficia					
	formed to administer charitable gaming	g <sup>,</sup>			· Fyes [	– No
13	Indicate the percentage of gaming act	ıvıty operated ın				
а	The organization's facility			<del></del>		%
b	An outside facility			13b		%
14	Enter the name and address of the per	son who prepares the	e organization's gaming/special e	vents books and reco	ords	
	Name <b>▶</b>					
	Address 🟲					
15a b	Does the organization have a contract revenue?	evenue received by t	the organization 🟲 \$		· · 「Yes「	– No
	amount of gaming revenue retained by	the third party 🟲 \$ _				
C	If "Yes," enter name and address of th	e thırd party				
	Name ▶					
	Address ►					
16	Gaming manager information					
	Name 🕨					
	Gaming manager compensation ► \$					
	Description of services provided					
	Director/officer	<b>T</b> Employee	☐ Independent cor	ntractor		
17	Mandatory distributions					
а	Is the organization required under stat	e law to make charit	able distributions from the gaming	g proceeds to		
	retain the state gaming license?				┌ Yes 「	— No
b	Enter the amount of distributions requi	red under state law (	distributed to other exempt organi	ızatıons or spent		
	ın the organızatıon's own exempt actıv	ities during the tax y	∕ear <b>⊳</b> \$			
Pai		5b, 15c, 16, and 1	xplanations required by Part I 7b, as applicable. Also compl			and
	Return Reference		Explanat	ıon		
		<u> </u>	<u> </u>		rm 990 or 990-	7) 2012

Part I Financial Assistance and Certain Other Community Benefits at Cost

DLN: 93493226007325

OMB No 1545-0047

Open to Public Inspection

**SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization NORTHEAST HOSPITAL CORPORATION **Employer identification number** 

04-2121317

				•				Yes	No		
1a	Did the organization have	a financial as	ssistance pol	icy during the tax year?	If "No," skip to questi	on 6a	1a	Yes			
b	If "Yes," was it a written j	n policy?									
2	If the organization had mi financial assistance polic		•			oplication of the					
	Applied uniformly to all hospital facilities  Applied uniformly to most hospital facilities  Generally tailored to individual hospital facilities										
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year										
а	Did the organization use I If "Yes," indicate which o					providing <i>fre</i> e care?	3a	Yes			
		200% <b>F</b> 0	ther	40000	000000000 %						
b	Did the organization use I which of the following was				=	•	3b		No		
	□ 200%    □ 250%    □	300%	50% <b>Г</b> 400	0%							
C	If the organization used for criteria for determining el used an asset test or oth discounted care	igibility for fre	e or discoun	ted care Include in the	description whether th	e organization					
4	Did the organization's fina provide for free or discoul	nted care to t	he "medically	/indigent"?			4	Yes			
	Did the organization budg the tax year?						5a	Yes			
b	If "Yes," did the organiza	tion's financia	ıl assıstance	expenses exceed the b	udgeted amount? .		5b		No		
C	If "Yes" to line 5b, as a re care to a patient who was				on unable to provide fre	e or discounted	5c				
6a	Did the organization prep	are a commur	nty benefit re	port during the tax year	?		6a	Yes			
b	If "Yes," did the organiza	tion make it a	vailable to th	e public?			6b	Yes			
	Complete the following ta worksheets with the Sche		worksheets p	provided in the Schedule	e H instructions Do no	t submit these					
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st			•			
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		( <b>f)</b> Perce otal exp			
а	Financial Assistance at cost (from Worksheet 1)		1,484	5,256,148	1,817,416	3,438,	732	1 0	80 %		
b	Medicaid (from Worksheet 3, column a)		65,458	48,003,348	42,733,910	5,269,	438	1 6	60 %		
С	Costs of other means-tested government programs (from Worksheet 3, column b)		11,130	5,598,956	4,989,218	609,	738	0 1	90 %		
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs .		78,072	58,858,452	49,540,544	9,317,	908	2 9	30 %		
e	Other Benefits Community health Improvement services and community benefit operations (from Worksheet 4)	679		2,053,735	10,121	2,043,614				0.6	40 %
f	Health professions education (from Worksheet 5)	5,7		181,578	16,630	164,			50 %		
g	Subsidized health services (from Worksheet 6)		4,578	23,473,965	19,587,790	3,886,			20 %		
h I	Research (from Worksheet 7) Cash and in-kind contributions for community benefit (from Worksheet 8)	40		117,524		117,	_		40 %		
J	<b>Total</b> . Other Benefits	719	4,578	25,826,802	19,614,541	6,212,	_		50 %		
k	Total. Add lines 7d and 7j .	719	82,650	84,685,254	69,155,085	15,530,	168	4 8	80 %		

	rt II Community Building activities during the of the communities	tax year, an								ouildin	
	of the communities	(a) Number of	<b>(b)</b> Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue			(e) Net communit building expense		(f) Pero total ex	
1	Physical improvements and housing	,									
2	Economic development	1		25,00				25,	,000	0	010 %
3	Community support	5		50,00	.000			50,	,000	0	020 %
4	Environmental improvements										
5	Leadership development and training	_		4.50							
6	for community members  Coalition building	10		,	1,500 9,250			,500		0 %	
7	Community health improvement			,			1				
8	Workforce development	1		15,00			56,800 -56				0 %
9	Other	1		5,00					,000		0 %
10	Total	23		105,75	50 56,800				,950	0	030 %
	rt IIII Bad Debt, Medicar ion A. Bad Debt Expense	e, & Collec	tion Practic	es						Yes	No
1	Did the organization report ba		ın accordance	e with Heathcare Fin	ancıal M	anage	ment As	ssociation	4	103	
2	Statement No 15? Enter the amount of the organ methodology used by the orga	ızatıon's bad d	•	-			 	3,115,858	1		No
3	patients eligible under the org the methodology used by the	nter the estimated amount of the organization's bad debt expense attributable to attents eligible under the organization's financial assistance policy. Explain in Part VI e methodology used by the organization to estimate this amount and the rationale, if									
4	Provide in Part VI the text of to the page number on which t	the footnote to	the organization	on's financial statem			l cribes ba	690,405 d debt expense			
Sect	ion B. Medicare										
5	Enter total revenue received f			•		5		105,014,808			
6	Enter Medicare allowable cost		J , ,			6		106,140,625			
7 8	Subtract line 6 from line 5 Th Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	t to which any so osting method the method us	shortfall report ology or source ed	ed in line 7 should be used to determine	the amo	d as c					
	Cost accounting system	Гсо	st to charge ra	tio	Other						
Sect	ion C. Collection Practices										
9a b	Did the organization have a wi If "Yes," did the organization's contain provisions on the coll assistance? Describe in Part	s collection pol ection practice VI	icy that applies to be followed	d to the largest num d for patients who ai	ber of its e known	s patie to qu	alıfy for 1	inancial	9a 9b		No
Pa	rt IV Management Comp										
	(a) Name of entity	(E	<ul> <li>Description of pi activity of entit</li> </ul>		(c) Organı profit % o ownersh	r stock	er	d) Officers, directors, trustees, or key employees' profit % or stock ownership %		(e) Physicians' profit % or stock ownership %	
1											
2											
3											
4											
5											
6											
7							+				
8											
9											
10		+							+		
11		+							+		
12		+							+		
13									+		

Part V Facility Information										
Section A. Hospital Facilities		General	Children's	Teaching	Critical	Resear	ER-24 houre	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?		ો medical & ક્યાgical	n's hospital	ng hospital	access hospital	Research facility	hours	ier		
and state license number		2							Other (Describe)	Facility reporting group
See Additional Data Table										
										_

Schedule H (Form 990) 2013

Yes No

# Part V Facility Information (continued)

### Section B. Facility Policies and Practices

hospital facility (from Schedule H, Part V, Section A)

If reporting on Part V, Section B for a single hospital facility only: line number of

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) NORTHEAST HOSPITAL CORPORATION

	me miller in the control of the cont
Name of hospital facility or facility reporting group	

Name of hospital facility or facility reporting group	

Community Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)				
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community			
	health needs assessment (CHNA)? If "No," skip to line 9	<u> </u>	Yes	<del>                                     </del>
_	If "Yes," indicate what the CHNA report describes (check all that apply)  A definition of the community served by the hospital facility			
a				
D	Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	▼ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority			
	groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	✓ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
	Indicate the tax year the hospital facility last conducted a CHNA 20 12			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility			
	consulted	3	Yes	├─
4	facilities in Part VI	4		Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url)			
b	O ther website (list url)			
C	Available upon request from the hospital facility			
d	O ther (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
a	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	Inclusion of a community benefit section in operational plans			
f	A doption of a budget for provision of services that address the needs identified in the CHNA			
g	▼ Prioritization of health needs in its community			
h	▼ Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	<u> </u>
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section $50.1(r)(3.32)$	8a		Νo
b	required by section 501(r)(3)?	8b		<del>  10</del>
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its		$\vdash$	
	hospital facilities? \$			
			Щ.	<u> </u>

Part V Facility Information (continued)				
Financial Assistance Policy Yes				
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care $\frac{400\ 0000000000\%}{600000000000000000000000000$			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing discounted care?	11		No
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	Income level			
ь	Asset level			
c	Medical indigency			
d	Insurance status			
e	Uninsured discount			
f	Medicaid/Medicare			
a	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial		<sub>v = -</sub>	
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
-0	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	☐ Lawsuits			
C	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
_	C Other similar actions (describe in Section C)	I	I	

Pá	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bi	lls		
d				
	financial assistance policy			
е	Other (describe in Section C)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of	1.0	\ \ 	
	their eligibility under the hospital facility's financial assistance policy? If "No," indicate why	19	Yes	
_				
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
С				
d	O ther (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
_	eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
Ь	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the			
	maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided			
	emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance			N
	covering such care?	21		Νo
22	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	22		No
	If "Yes," explain in Part VI			

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**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 1<sub>J</sub>, 3, 4, 5d, 6<sub>I</sub>, 7, 10, 11, 12<sub>I</sub>, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

and the state of t		
Form and Line Reference	Explanation	
See Additional Data Table		
·		

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Part V Facility Information (continue
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# Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?\_\_\_\_\_\_

Name and address	Tune of Facility (decombs)	
Name and address	Type of Facility (describe)	
1		
2		
3		
4		
5		
7		
8		
9		
10		

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### Part VI Supplemental Information

Provide the following information

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
PART I, LINE 3C	THE HOSPITAL DID NOT USE FPG TO DETERMINE ELIGIBILITY FOR PROVIDING DISCOUNTED CARE TO LOW INCOME INDIVIDUALS THERE ARE TWO CIRCUMSTANCES WHERE THE HOSPITAL WILL OFFER DISCOUNTED CARE TO LOW INCOME INDIVIDUALS 1 PATIENTS WHO DO NOT QUALIFY FOR ENROLLMENT IN A MASSACHUSETTS STATE PUBLIC ASSISTANCE PROGRAM, SUCH AS OUT-OF-STATE RESIDENTS, BUT WHO MAY OTHERWISE MEET THE GENERAL FINANCIAL ELIGIBILITY CATEGORIES OF A STATE PUBLIC ASSISTANCE PROGRAM, MAY RECEIVE A DISCOUNTED BILL THE HOSPITAL WILL PROVIDE AN APPROPRIATE DISCOUNT ON THE BILL ONCE THE DETERMINATION IS MADE 2 WHEN A PATIENT REQUESTS A DISCOUNT ON AN UNPAID BILL THE HOSPITAL WILL REVIEW THE PATIENT'S DOCUMENTED FINANCIAL SITUATION AND PAYMENT ACTIVITY THIS REVIEW IS CONSIDERED A SEPARATE FINANCIAL PROGRAM OFFERED BY THE HOSPITAL AND IS APPLIED ON A UNIFORM BASIS TO ALL PATIENTS ANY DISCOUNT THE HOSPITAL PROVIDES IS CONSISTENT WITH FEDERAL AND STATE TAX REQUIREMENTS AND DOES NOT INFLUENCE A PATIENT TO RECEIVE SERVICES FROM THE HOSPITAL

Form and Line Reference	Explanation
PART I, LINE 6A	NORTHEAST HOSPITAL CORPORATION PREPARES THE COMMUNITY BENEFIT REPORT

Form and Line Reference	Explanation
PART I, LINE 7	LINE 7A WAS CALCULATED USING WORKSHEET #1 LINE 7B WAS CALCULATED USING AN INTERNAL COST ACCOUNTING SYSTEM THE INTERNAL COST ACCOUNTING SYSTEM PROVIDES MANAGEMENT FINANCIAL INFORMATION ACROSS ALL PAYERS AND SERVICES OF THE ORGANIZATION A COST TO CHARGE RATION WAS USED TO CALCULATE 7A AND 7B AND WAS DERIVED FROM WORKSHEET #2 LINES 7E, 7F, AND 7I WERE CALCULATED BY TAKING COMMUNITY AND CHARITY CARE PROGRAM REVENUES AND EXPENSES FROM THE GENERAL LEDGER, PLUS RELATED DIRECT AND INDIRECTL COSTS THESE COSTS WERE CALCULATED BY TAKING THE NUMBER OF EMPLOYEE HOURS SPENT ON EACH PROGRAM MULTIPLIED BY A STANDARD RATE, PLUS A FRINGE FACTOR TO CALCULATE BENEFIT COST LINE 7G WAS CALCULATED BY TAKING QUALIFYING SUBSIDIZED HEALTH SERVICES
	NET REVENUE, LESS RELATED DIRECT AND INDIRECT COSTS (EXCLUDING ANY AMOUNTS RELATED TO BAD DEBT, FINANCIAL ASSISTANCE, MEDICAID AND OTHER MEANS-TESTED GOVERNMENT PROGRAMS) FROM AN INTERNAL FINANCIAL REPORTING SYSTEM, WHICH WE RECONCILE TO THE GENERAL LEDGER

Form and Line Reference	Explanation
PART I, LINE /G	THE SUBSIDIZED HEALTH SERVICES NET COMMUNITY BENEFIT EXPENSE OF \$3,886,175 IS A RESULT OF PROVIDING BEHAVIORAL/MENTAL HEALTH INPATIENT AND OUTPATIENT CARE TO THE COMMUNITY DESPITE A FINANCIAL LOSS TO THE ORGANIZATION MEDICAID AND OTHER MEANS TESTED GOVERNMENT PROGRAM WERE NOT INCLUDED IN THIS EXPENSE

Form and Line Reference	Explanation
PART III, LINE 2	BAD DEBT EXPENSE WAS CALCULATED BY TAKING BAD DEBT WRITE OFFS PER THE GENERAL LEDGER, BRINGING THIS DOWN TO COST, THEN NETTING THIS TOTAL BY ACTUAL BAD DEBT RECOVERIES

Form and Line Reference	Explanation
PART III, LINE 3	BAD DEBT PATIENTS ELIGIBLE FOR CHARITY CARE WAS DETERMINED BY REVIEWING SPECIFIC PATIENT BALANCES THIS AMOUNT CONSISTS OF PATIENTS WITH A BALANCE FROM A PRIOR VISIT (WHO DID NOT QUALIFY FOR FREE CARE AT THAT TIME) WHO LATER CAME TO THE HOSPITAL FOR A VISIT AND NOW QUALIFIES FOR FREE CARE CHARGES RELATED TO THIS PREVIOUS VISIT ARE WRITTEN OFF AS BAD DEBT, SINCE THEY WERE NOT ELIGIBLE FOR FREE CARE AT THAT TIME

Form and Line Reference	Explanation
ACTIVITIES, LINE 2 - ECONOMIC DEVELOPMENT	BEVERLY MAIN STREET'S DOWNTOWN 2020 INITIATIVEDOWNTOWN 2020 IS BEVERLY'S MAIN STREETS' VISION FOR WHAT DOWNTOWN BEVERLY CAN AND SHOULD BECOME A VIBRANT COMMUNITY THAT CELEBRATES THE ARTS AND CREATIVITY WITH COOL PLACES TO LIVE, WORK, SHOP, PLAY AND EXPERIENCE THE VISION REPRESENTS MORE THAN 1,000 VOICES FROM THE COMMUNITY AND IT CENTERS AROUND 3 GOALS 1 DOWNTOWN BEVERLY WILL BE RECOGNIZED AS A REGIONAL CENTER FOR THE ARTS, CULTURE, CREATIVE INDUSTRY AND INNOVATION2 DOWNTOWN BEVERLY WILL BE THE LOCATION OF CHOICE FOR RETAIL AND CREATIVE BUSINESS THAT APPEAL TO RESIDENTS, STUDENTS AND VISITORS 3 DEVELOPMENT IN DOWNTOWN BEVERLY WILL FOLLOW A CLEAR DIRECTION THAT LEVERAGES THE UNIQUE ASSETS OF EACH CORRIDOR

Form and Line Reference	Explanation
ACTIVITIES, LINE 3 - COMMUNITY SUPPORT	NAME GREATER BEVERLY YMCAAMOUNT \$10,000PURPOSE IMPLEMENT DIABETES PREVENTION PROGRAMNAME BACKYARD GROWERSAMOUNT \$10,000PURPOSE IMPLEMENT SCHOOL BASED RAISED BED GARDEN PROGRAM AT ELEMENTARY SCHOOLSNAME ACTION, INC GLOUCESTERAMOUNT \$10,000PURPOSE CONNECTION HOMELESS/LOW INCOME INDIVIDUALS WITH BEHAVIORAL HEALTH RESOURCES/SERVICESNAME NORTH SHORE HEALTH PROJECTAMOUNT \$4,000PURPOSE EDUCATION/OUTREACH TO HIGH RISK POPULATIONSNAME BEVERLY COUNCIL ON AGINGAMOUNT \$6,000PURPOSE IMPLEMENT GRANDPARENTS RAISING CHILDREN SUPPORT GROUPNAME BEVERLY BOOTSTRAPSAMOUNT \$10,000PURPOSE MOBILE FOOD MARKETNAME ELIZABETH TORREY JOHNSON SCHOLARSHIPSAMOUNT \$6,450

Form and Line Reference	Explanation
FART III, LINE 4	THE HOSPITAL INCLUDES ITS BAD DEBT EXPENSE AS A LINE ITEM "PROVISION FOR BAD DEBTS, NET" IN THE AUDITED STATEMENT OF OPERATIONS THIS AMOUNT REPRESENTS A COMMUNITY BENEFIT BECAUSE SERVICES WERE PROVIDED TO PATIENTS THAT ULTIMATELY QUALIFIED FOR CHARITY CARE PROVISION FOR BAD DEBT FOOTNOTE THESE AMOUNTS REPRESENT COMMUNITY BENEFITS BECAUSE THEY WERE PROVIDED TO PATIENTS THAT ULTIMATELY QUALIFIED FOR CHARITY CARE

Form and Line Reference	Explanation
PART III, LINE 6	THESE COSTS REPRESENT A COMMUNITY BENEFIT BECAUSE THE PAYMENT FROM MEDICARE IS LESS THAN THE COST TO PROVIDE CARE AND THAT SHORTFALL IS ABSORBED BY THE HOSPITAL IN ADDITION, THE HOSPITAL PROVIDES CARE TO A SUBSTANTIAL POPULATION OF MEDICAID PATIENTS AT PAYMENT LEVELS WELL BELOW COST

Form and Line Reference	Explanation
PART III, LINE 9B	THE HOSPITAL'S CREDIT AND COLLECTION POLICIES ARE DEVELOPED TO ENSURE COMPLIANCE WITH APPLICABLE CRITERIA REQUIRED UNDER (1) THE MASSACHUSETTS HEALTH SAFETY NET ELIGIBILITY REGULATION (114 6 CMR 13 00), (2) THE CENTERS FOR MEDICARE AND MEDICAID SERVICES MEDICARE BAD DEBT REQUIREMENTS (42 CFR 413 89), AND (3) THE MEDICARE PROVIDER REIMBURSEMENT MANUAL (PART I, CHAPTER 3) THIS POLICY IS AVAILABLE TO ALL PATIENTS UPON REQUEST FOR ANY PATIENTS WHO ARE UNINSURED OR UNDERINSURED THE HOSPITAL'S FINANCIAL COUNSELORS WILL WORK WITH THESE PATIENTS AND ASSIST THEM WITH FINDING A FINANCIAL ASSISTANCE PROGRAM THAT MAY COVER SOME OR ALL OF UNPAID BILLS ONCE THE HOSPITAL KNOWS PATIENTS QUALIFY FOR CHARITY CARE, ALL COLLECTION PROCEDURES END AND THE FULL BALANCE OR THE AMOUNT THAT QUALIFIES UNDER FREE CARE IS WRITTEN OFF FINANCIAL ASSISTANCE IS INTENDED TO HELP LOW-INCOME PATIENTS WHO DO NOT OTHERWISE HAVE THE ABILITY TO PAY FOR THEIR HEALTH CARE SERVICES FINANCIAL ASSISTANCE PROGRAMS INCLUDE, BUT ARE NOT LIMITED TO MASSHEALTH, COMMONWEALTH CARE, CHILDREN'S MEDICAL SECURITY PLAN, HEALTHY START AND HEALTHY SAFETY NET PATIENTS UNDER THESE PROGRAMS WILL RECEIVE AN INITIAL BILL BUT ARE EXEMPT FROM ANY FURTHER COLLECTION OR BILLING PROCEDURES, PURSUANT TO MASSACHUSETTS STATE REGULATIONS

Form and Line Reference	Explanation
PART VI - QUESTION 2	2 NEEDS ASSESSMENT THE COMMUNITY BENEFITS PROGRAM AT NORTHEAST HOSPITAL CORPORATION (NHC) IS A PROGRAM ESTABLISHED TO PARTNER WITH COMMUNITY LEADERS AND ORGANIZATIONS TO ASSESS THE HEALTH CARE NEEDS OF THE COMMUNITY NHC IS PART OF LAHEY HEALTH SYSTEM (LHS) A VERTICALLY AND HORIZONTALLY INTEGRATED NETWORK OF HOSPITALS, LONG-TERM CARE FACILITIES, ASSISTED LIVING
	FACILITIES, HEALTH AND SOCIAL SERVICE AGENCIES AND COMMUNITY BASED PRIMARY CARE AND SPECIALTY CARE NHC INCORPORATES THE COMMUNITY HEALTH CONCEPTS OF WELLNESS, ADAPTATION, SELF-CARE AND HEALTH PROMOTION STRATEGIES USED IN
	COMMUNITY BENEFITS HEALTH ACTIVITIES INCLUDE PREVENTION, EARLY DETECTION, EARLY INTERVENTION, LONG-TERM MANAGEMENT AND COLLABORATIVE EFFORTS WITH THE AFFILIATE ORGANIZATIONS THAT MAKE UP LHS) HEALTH ISSUES ADDRESSED
	ENCOMPASS SAFETY, CHRONIC DISEASE, INFECTIOUS DISEASE, SUBSTANCE ABUSE AND BEHAVIORAL HEALTH THE IMPORTANCE OF THE COMMUNITY HEALTH NEEDS ASSESSMENT AND THE HOSPITAL'S COLLECTIVE EFFORTS TO ADDRESS THE HEALTHCARE NEEDS OF THE
	NORTH SHORE HAVE NEVER BEEN GREATER THE ECONOMIC DOWNTURN HAS HAD A TREMENDOUS IMPACT ON THOUSANDS OF INDIVIDUALS AND FAMILIES THROUGHOUT THE REGION NHC CONTINUES TO WORK IN PARTNERSHIP WITH THE COMMUNITIES IT SERVES
	AND WITH HEALTH-RELATED ORGANIZATIONS THROUGHOUT THE NORTH SHORE TO MEET THE AREA'S HEALTHCARE NEEDS AND IMPROVE THE OVERALL HEALTH STATUS OF THE COMMUNITY THE COMMUNITY BENEFITS COMMITTEE AT NHC ENSURES THAT THE
	ORGANIZATION CONDUCTS HEALTH NEEDS ASSESSMENTS FOR ITS 16 TOWN/CITY PRIMARY SERVICE AREA AS MANDATED BY THE MASSACHUSETTS ATTORNEY GENERAL NHC WITH THE HELP OF NORTHEAST HEALTH SYSTEM AFFILIATES WILL FOCUS THE
	COMMUNITY BENEFITS PLAN AROUND THE FOUR STATE-WIDE PRIORITIES, SET FORTH BY THE ATTORNEY GENERAL'S OFFICE, WHICH INCLUDE CHRONIC DISEASE MANAGEMENT FOR DISADVANTAGED POPULATIONS, REDUCING HEALTH DISPARITIES, PROMOTING WELLNESS
	OF VULNERABLE POPULATIONS AND SUPPORTING HEALTH CARE REFORMNHC'S MOST RECENT HEALTH NEEDS ASSESSMENT WAS CONDUCTED FROM 2010-2012, WHICH WAS FINALIZED IN 2013 THE HOSPITAL'S INTERNAL COMMITTEE (NHC INTERNAL STEERING
	COMMITTEE) OVERSEES THE ASSESSMENT ALONG WITH AN OUTSIDE CONTRACTOR, JOHN SNOW, INC (JSI) JSI AND NHC INTERNAL, STEERING COMMITTEE DEVELOPED A FINAL APPROACH AND SET OF METHODS, INCLUDING DATA COLLECTION, COMMUNITY
	INVOLVEMENT, STRATEGIC PLANNING AND REPORTING ACTIVITIES THAT WILL MEET IRS AND STATE COMMUNITY BENEFIT REQUIREMENTS AND THAT ARE CUSTOMIZED TO THE SERVICE AREA AND THE NEEDS OF THE HOSPITAL THE ASSESSMENT INITIATIVE WAS
	CONDUCTED IN TWO PHASES PHASE 1 CONDUCTED A PRELIMINARY NEEDS ASSESSMENT, RELYING HEAVILY ON SECONDARY HEALTH RELATED DATA FROM THE MASSACHUSETTS DEPARTMENT OF HEALTH, MASSACHUSETTS COMMUNITY HEALTH INFORMATION PROFILE
	(MASSCHIP) SYSTEM AND OTHER NATIONAL STATE AND LOCAL SOURCES JSI ASSESSED HEALTH STATUS, HOSPITAL EMERGENCY DEPARTMENT AND INPATIENT TRENDS, IDENTIFIED HEALTH ISSUES AD BARRIERS OR CARE AND IDENTIFIED WHAT POPULATION
	WAS MOST AT RISK THE INFORMATION COLLECTED RELATED TO DEMOGRAPHIC AND SOCIO-ECONOMIC CHARACTERISTICS, SOCIAL DETERMINANTS OF HEALTHY, HEALTH STATUS AND ACCESS TO CARE AND SERVICE UTILIZATION THE PROJECT TEAM ALSO
	INTERVIEWED OVER 50 HOSPITALS AND COMMUNITY BASED HEALTH SERVICE PROVIDERS AND OTHER KEY COMMUNITY STAKEHOLDERS THE PURPOSES OF THE INTERVIEWS WERE TO REFINE TOPICS FOR DATA COLLECTION AND ANALYSIS AND TO SET THE STAGE FOR THE DEVELOPMENT OF A COMPREHENSIVE COMMUNITY SURVEY DURING PHASE II, JSI
	COLLECTED DATA THROUGH THE DISTRIBUTION OF COMMUNITY SURVEYS THAT WERE SENT OUT THROUGH THE MAIL TO RANDOMLY SELECTED LOCAL COMMUNITIES TOPICS ON THE TWENTY PAGE SURVEY INCLUDED ACCESS AND BARRIERS TO CARE, HEALTH
	BEHAVIORS AND LIFESTYLE, CHRONIC DISEASE AND PREVENTION, SELF-REPORTED HEALTH STATUS, DISABILITIES AND CARE GIVING, ELDER HEALTH AND PERCEIVED CONCERNS AND COMMUNITY PRIORITIES, OUT OF THE 2,300 SURVEYS SENT OUT 1,179
	WERE RECEIVED BACK KEY FINDINGS FROM THE ASSESSMENT SHOWED THAT THE NORTH SHORE AND CAPE ANN REGION OF MASSACHUSETTS ARE HEALTHIER AND HAVE BETTER ACCESS TO HEALTHCARE THAN THOSE LIVING IN ESSEX COUNTY, COMMONWEALTH OF
	MASS AND THE NATION THERE WERE DISPARITIES IN ACCESS TO HEALTH THOUGH, PARTICULARLY OLDER ADULTS AND THOSE IN LOWER INCOME BRACKETS KEY FINDINGS FROM THE SECONDARY DATA REVIEW AND SURVEYS FELL INTO SEVEN CATEGORIES,
	INCLUDING ACCESS TO CARE, CHRONIC DISEASE, HEALTH RISK FACTORS, MENTAL 'HEALTH, SUBSTANCE ABUSE, ORAL HEALTH AND MATERNAL AND CHILD HEALTH SEE ATTACHED COMMUNITY HEALTH NEEDS ASSESSMENT REPORT FOR FURTHER INFORMATION
	ON THESE FINDINGS LHS AND THE STAFF AT NHC ARE COMMITTED TO DEVELOPING HOSPITAL SERVICES AND OTHER COMMUNITY BASED PROGRAMS THAT ARE ALTERED TO MEET THE NEEDS OF THE COMMUNITIES THEY SERVE THE HOSPITALS WORK
	COLLABORATIVELY WITH COMMUNITY PARTNERS TO DEVELOP PROGRAM AND SERVICES THAT PROVIDE HEALTH EDUCATION, EXPANDING ACCESS TO CARE, ELIMINATING BARRIERS TO CARE AND IMPROVING OVERALL HEALTH STATUS

PART VI - QUESTION 3	3 PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCETHE HOSPITAL PROVIDES
	PATIENTS WITH INFORMATION ABOUT THE AVAILABILITY OF FINANCIAL ASSISTANCE
	PROGRAMS THAT ARE AVAILABLE THROUGH THE STATE OF MASSACHUSETTS OR THROUGH
	THE HOSPITAL'S OWN FINANCIAL ASSISTANCE PROGRAM, WHICH MAY COVER ALL OR
	SOME OF THEIR UNPAID BILL FOR EVERY PATIENT THAT REQUIRES ANY KIND OF
	FINANCIAL ASSISTANCE, THE HOSPITAL HAS FINANCIAL COUNSELORS AVAILABLE TO
	ASSIST LOW-INCOME PATIENTS WHO DO NOT HAVE THE ABILITY TO PAY FOR THEIR
	HEALTH CARE SERVICES SUCH ASSISTANCE TAKES INTO ACCOUNT EACH INDIVIDUAL'S
	ABILITY TO CONTRIBUTE TO THE COST OF HIS OR HER CARE FINANCIAL ASSISTANCE
	PROGRAMS INCLUDE, BUT ARE NOT LIMITED TO, MASSHEALTH, COMMONWEALTH CARE,
	CHILDREN'S MEDICAL SECURITY PLAN, HEALTHY START AND HEALTHY SAFETY NET EACH
	PATIENT REQUIRING ASSISTANCE COMPLETES AN APPLICATION THROUGH THE VIRTUAL
	GATEWAY (AN INTERNET PORTAL DESIGNED BY THE MASSACHUSETTS EXECUTIVE OFFICE
	OF HEALTH & HUMAN SERVICES TO PROVIDE THE GENERAL PUBLIC, MEDICAL PROVIDERS
	AND COMMUNITY BASED ORGANIZATIONS WITH NO ONLINE APPLICATION FOR THE
	PROGRAMS OFFERED BY THE STATE) OR THROUGH A STANDARD PAPER APPLICATION THAT
	ALSO GETS SENT TO THE MASSACHUSETTS EXECUTIVE OFFICE THIS OFFICE SOLELY
	MANAGES THE APPLICATION PROCESS FOR THE PROGRAMS LISTED ABOVE THE HOSPITAL
	ALSO INFORMS AND EDUCATES PATIENTS ABOUT STATE AND FEDERAL INSURANCE
	ASSISTANCE PROGRAMS BY MAKING THIS INFORMATION AVAILABLE ON PATIENT
	HOSPITAL BILLS, ON NOTICES POSTED AT EVERY REGISTRATION SITE, IN BROCHURES AT
	REGISTRATION DESKS AND WAITING ROOMS, VIA PHONE PATIENT PHONE CALLS, THOUGH
	COMMUNITY EVENTS AND HEALTH FAIRS AND BUY ESTABLISH RELATIONSHIPS WITH
	COMMUNITY AGENCIES SUCH AS SENIOR CITIZENS CENTERS, SHELTERS, FOOD PANTRIES,
	BOARD IF HEALTH AND SCHOOL NURSES

Explanation

Form and Line Reference

Form and Line Reference	Explanation
PART VI - QUESTION 4	4 COMMUNITY INFORMATIONTHE HOSPITAL SERVES THE NORTH SHORE COMMUNITY IN MASSACHUSETTS, WHICH HAS A POPULATION OF APPROXIMATELY 300,000 THIS AREA INCLUDES BEVERLY, DANVERS, PEABODY, SAUGUS, LYNN, MARBLEHEAD, SALEM, HAMILTON, IPSWICH, ESSEX, MANCHESTER, GLOUCESTER AND ROCKPORT BUT ANYONE WHO COMES TO ONE OF THE FACILITIES AND REQUIRES CARE WILL RECEIVE IT, REGARDLESS OF WHETHER THEY LIVE IN THIS COMMUNITY EIGHTY PERCENT OF THE COMMUNITY IS WHITE, 81 3% HAVE ENGLISH AS A FIRST LANGUAGE, AND 90% HAVE GRADUATED FROM HIGH SCHOOL AS REPORTED IN OUR PUBLIC HEALTH ASSESSMENT REPORT, 87% OF THE ADULTS IN THE HOSPITAL'S SERVICE AREA HAVE A PERSONAL HEALTH CARE PROVIDER AND 80% HAVE HEALTH INSURANCE

PART VI - QUESTION 5	5 PROMOTION OF COMMUNITY HEALTHIN ADDITION TO THE HOSPITAL'S COMMUNITY
FART VI - QUESTION S	BENEFITS PROGRAMS, INITIATIVES AND ACTIVITIES AS NOTED THROUGHOUT SCHEDULE
	H, NHC HAS FURTHER PROMOTED THE HEALTH OF THE COMMUNITY BY ENCOURAGING ITS
	MANGERS AND STAFF ACTIVELY PARTICIPATE IN OTHER NOT-FOR-PROFIT COMMUNITY
	ORGANIZATIONS, EITHER AS BOARD MEMBERS OR SUPPORTERS THE HOSPITAL
	RESPONSIBLY MANAGES FACILITY UPDATES AND TECHNOLOGICAL IMPROVEMENT THAT
	ENABLES NHC TO PROVIDE THE NORTH SHORE WITH CONVENIENT, SAFE AND EFFECTIVE
	HEALTHCARE THE HOSPITAL HAS A COMMUNITY BOARD WITH MEMBERS FROM THE NORTH
	SHORE AND SURROUNDING AREAS, AS WELL AS AN OPEN MEDICAL STAFF, WHICH ALLOWS
	PHYSICIANS TO APPLY AND RECEIVE HOSPITAL PRIVILEGES THE BOARD OF TRUSTEES
	REVIEWS AND APPROVES THE HOSPITAL'S ANNUAL BUDGET AND DETERMINES ESTIMATED
	SURPLUS FUNDS TO BE INVESTED BACK INTO THE COMMUNITY (TOWARDS COMMUNITY
	NEEDS ASSESSMENTS, HOSPITAL PROGRAMS, HEALTH INITIATIVES, ETC )NORTHEAST
	HOSPITAL CORPORATION HAS SEVERAL COMMUNITY BENEFIT SERVICES THAT PROMOTE
	THE HEALTH OF THE COMMUNITIES THE ORGANIZATION SERVES THESE INCLUDE HEALTH
	SCREENINGS, CLINICS AND SEMINARS DEVELOPED FOR BREAST CANCER, SKIN CANCER,
	DEPRESSION, DIABETES, BONE DENSITY, BLOOD PRESSURE, FLUE AND CPR IN ADDITION,
	RISK ASSESSMENTS ARE DEVELOPED FOR CARDIOVASCULÁR, OSTEOPOROSIS, DIABETES,
	BODY MASS INDEX AND BREAST CANCER A NUMBER OF DISEASE MANAGEMENT
	INITIATIVES HAVE BEEN INSTITUTED INCLUDING CARDIAC REHABILITATION, HEART
	FAILURE MANAGEMENT, PULMONARY REHABILITATION, OSTEOPOROSIS MANAGEMENT,
	VASCULAR HEALTH AND WOMAN'S HEALTH SCREENINGS THE HOSPITAL ALSO HOLDS FREE
	SUPPORT GROUPS TO THE COMMUNITY FOR RESIDENTS WITH BREAST CANCER.
	MELANOMA, PROSTATE CANCER, ALZHEIMER'S, EARLY STATE OF MEMORY LOSS, POST-
	PARTUM DEPRESSION, EPILEPSY, DIABETES OR HAVE EXPERIENCED A STROKE, INFANT
	LOSS AND LOSS OF A FAMILY MEMBER IN 2003, NHC CREATED THE LIFESTYLE
	MANAGEMENT INSTITUTE (LMI) THE LMI PROVIDES PROGRAMS AND EDUCATION ON HOW
	TO LIVE A HEALTHY LIFESTYLE, AND PROACTIVELY IDENTIFIES POPULATIONS WITH OR AT
	RISK OF, ESTABLISHED MEDICAL CONDITIONS THE LMI OFFERS A FULL RANGE OF
	SERVICES TO THE COMMUNITY INCLUDING RISK ASSESSMENT, PREVENTION EDUCATION,
	DIAGNOSTIC TESTING, COORDINATED MEDICAL TREATMENT AND CONTINUOUS
	MONITORING EFFECTIVE DISEASE MANAGEMENT USING APPROPRIATE MEDICAL
	PROTOCOLS REDUCES THE NUMBER OF HOSPITAL ADMISSIONS AND EMERGENCY ROOM
	VISITS, SHORTENS THE LENGTH OF HOSPITAL STAYS AND IMPROVES THE OVERALL
	HEALTH AND QUALITY OF LIFE FOR PEOPLE WITH CHRONIC ILLNESS
	h

Explanation

Form and Line Reference

PART VI - QUESTION 6	6 AFFILIATED HEALTH CARE SYSTEMLAHEY HEALTH SYSTEM, INC ("PARENT") WAS
	ORGANIZED TO ACT AS THE PARENT OF AN INTEGRATED HEALTH CARE SYSTEM THE
	PARENT IS THE SOLE CORPORATE MEMBER OF LAHEY CLINIC FOUNDATION, INC. AND THE
	LAHEY AFFILIATES ("LAHEY") AND NORTHEAST HEALTH SYSTEM, INC. AND THE NORTHEAST
	AFFILIATES ("NORTHEAST") AND AS OF JULY 1, 2014, WINCHESTER HEALTHCARE
	MANAGEMENT, INC AND THE WINCHESTER AFFILIATES ("WINCHESTER") UNTIL JULY 1,
	2014 NORTHEAST WAS THE SOLE MEMBER OF NORTHEAST HOSPITAL CORPORATION
	("NHC") AND FUNCTIONED AS THE PARENT HOLDING COMPANY FOR NHC AND OTHER
	AFFILIATED ORGANIZATIONS EFFECTIVE JULY 1, 2014, THE PARENT IS THE SOLE
	CORPORATE MEMBER OF NHC NHC IS THE SOLE MEMBER OF NORTHEAST MEDICAL
	PRACTICE, INC ("NMP"), A CORPORATION ORGANIZED TO MANAGE AND OPERATE
	PHYSICIAN PRACTICES NHC, KNOWN AS BEVERLY HOSPITAL, HAS ACUTE CARE FACILITIES
	IN NORTHEASTERN MASSACHUSETTS AND PROVIDES INPATIENT, OUTPATIENT, AND
	EMERGENCY CARE SERVICES ADMITTING PHYSICIANS ARE PRIMARILY PRACTITIONERS IN
	THE LOCAL AREA SEE SCHEDULE R FOR FULLEST OF AFFILIATES/RELATED
	ORGANIZATIONS

Explanation

Form and Line Reference

Form and Line Reference	Explanation
PART VI - QUESTION 7	LIST OF STATES WHERE COMMUNITY BENEFIT REPORT IS FILED MASSACHUSETTS

### **Additional Data**

Software ID: Software Version:

**EIN:** 04-2121317

Name: NORTHEAST HOSPITAL CORPORATION

## 990 Schedule H, Supplemental Information

**Section C. Supplemental Information for Part V, Section B.**Provide descriptions required for Part V, Section B, lines 1<sub>J</sub>, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
NORTHEAST HOSPITAL CORPORATION	PART V, SECTION B, LINE 3 SEE PART VI, #2
NORTHEAST HOSPITAL CORPORATION	PART V, SECTION B, LINE 4 ADDISON GILBERT, BEVERLY HOSPITAL AT DANVERS
NORTHEAST HOSPITAL CORPORATION	PART V, SECTION B, LINE 11 SEE PART I, LINE 3C, FOR HOW THE HOSPITAL DETERMINED ELIGIBILITY FOR DISCOUNTED CARE
NORTHEAST HOSPITAL CORPORATION	PART V, SECTION B, LINE 14G THE HOSPITAL HAS FINANCIAL COUNSELORS AVAILABLE FOR ANY PATIE  NT WHO REQUIRES HELP FILING FOR FINANCIAL ASSISTANCE THE COUNSELORS PERFORM FINANCIAL SCR  EENING AND HELP PATIENTS WITH MASSHEALTH, COMMONWEALTH CARE, HEALTH SAFETY NET, MEDICAL HA  RDSHIP, DISABILITY AND LONG TERM CARE APPLICATIONS THE HOSPITAL IS ALSO INVOLVED WITH COM  MUNITY LIAISON OUTREACH ACTIVITIES IN ADDITION TO HELPING PATIENTS WHO ARE ADMITTED TO TH  E HOSPITAL, FINANCIAL COUNSELORS HELP SCREEN AND ENROLL PATIENTS IN THE COMMUNITY WHEN THE  Y ARE REFERRED TO THE HOSPITAL AGENCIES THE HOSPITAL HAS ESTABLISHED RELATIONSHIPS WITH I  NCLUDE COUNCILS ON AGING, SHINE (SERVING HEALTH INSURANCE NEEDS OF ELDERS), CHEC (COMMUNIT  Y HEALTH EDUCATION CENTER), PUBLIC SCHOOLS, HOMELESS SHELTERS, FOOD PANTRIES, BOARD OF HEA  LTH IN GLOUCESTER AND BEVERLY, POLICE DEPT IN GLOUCESTER AND BEVERLY AND LOCAL PHYSICIAN O  FFICES

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Schedule I (Form 990)

Department of the Treasury

NORTHEAST HOSPITAL CORPORATION

Internal Revenue Service Name of the organization

# Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493226007325

Open to Public

**Employer identification number** 

NORTHEAST HOSPITAL CORT	PORATION					04-212131	7
Does the organization ma the selection criteria used	d to award the grants	stantiate the amount of or assistance?					. Ves
	ner Assistance to	res for monitoring the u Governments and recipient that receive	d Organizations i	n the United State			red "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) GREATER BEVERLY YMCA 254 ESSEX ST BEVERLY,MA 01915	04-2104913		10,000				IMPLEMENT DIABETES PREVENTION PROGRAM
(2) BACKYARD GROWERS 269 MAIN STREET GLOUCESTER, MA 01930	47-1553021		10,000				IMPLEMENT SCHOOL BASED RAISED BED GARDEN PROHRAM AT ELEMENTARY SCHOOLS
(3) ACTION INC GLOUCESTER 180 MAIN STREET GLOUCESTER, MA 01930	04-2389332		10,000				CONNECT HOMELESS/LOW INCOME INDIVIDUALS WITH BEHAVIORAL HEALTH RESOURCES/SERVICES
(4) NORTH SHORE HEALTH PROJECT 5 CENTER ST GLOUCESTER,MA 01930	22-2978638		4,000				EDUCATION/ OUTREACH TO HIGH RISK POPULATIONS
(5) BEVERLY COUNCIL ON AGING 90 COLON ST BEVERLY,MA 01915	04-6001379		6,000				IMPLEMENT GRANDPARENTS RAISING CHILDREN SUPPORT GROUP
(6) BEVERLY BOOTSTRAPS 198 RANTOUL STREET BEVERLY, MA 01915	04-3254507		10,000				MOBILE FOOD MARKET
2 Enter total number of sec	tion 501(c)(3) and go	vernment organizations	listed in the line 1 tal	ole		<u> </u>	6

Enter total number of other organizations listed in the line 1 table . . . . .

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) ELIZABETH TORREY JOHNSON SCHOLARSHIPS	5	6,450			
Part IV Supplemental Inform	ation. Provide the info	rmation required in P	art I. line 2. Part III.	column (b), and any other	additional information.

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
PART I, LINE 2	THE ELIZABETH TORREY JOHNSON SCHOLARSHIP FUND IS MAINTAINED BY THE FRIENDS OF BEVERLY HOSPITAL (A GROUP WHO
	CREATES AND SUPPORTS PROGRAMS AND ACTIVITIES THAT ENRICH BEVERLY HOSPITAL) THE FUND WAS ESTABLISHED IN 1964 AND
	SINCE THEN HAS BEEN PROVIDED ANNUAL SCHOLARSHIPS TO NUMEROUS APPLICANTS ALL ELIGIBLE APPLICANTS MUST SUBMIT AN
	APPLICATION THAT INCLUDES THE COST OF TUITION, ROOM & BOARD, FEES AND ALL AVAILABLE FINANCIAL RESOURCES THEY HAVE
	BEEN AWARDED RECIPIENTS ARE HIGH SCHOOL STUDENTS WHO HAVE VOLUNTEERED A MINIMUM OF 100 HOURS AT THE HOSPITAL AND
	PLAN TO HAVE CAREERS IN HEALTH CARE CONFIRMATION OF ENROLLMENT IN COLLEGE IS REQUIRED THE MEDICAL STAFF
	SCHOLARSHIPS AWARDS \$2,000 TO SEVERAL STUDENTS IN THE HOSPITAL'S PRIMARY CARE SERVICE AREA AFTER STUDENTS APPLY FOR
	THE SCHOLARSHIPS THEIR APPLICATIONS ARE REVIEWED AND THE RECIPIENTS ARE CHOSEN BY A COMMITTEE OF THE MEDICAL STAFF
	GRANTS TO ORGANIZATIONS INSIDE THE US NHC REQUESTS APPLICATIONS FOR FUNDING THAT RELATES TO THE MAIN FOCUSES OF
	THE COMMUNITY HEALTH NEEDS ASSESSMENT, WHICH INCLUDES MENTAL BEHAVIORAL HEALTH, CHRONIC DISEASE MANAGEMENT AND
	ACCESS TO HEALTHCARE SERVICES GRANT REQUESTS MAY BE SUBMITTED FOR UP TO \$10,000PER ORGANIZATION IN ANY ONE
	CATEGORY PROGRAMS OR SERVICES UNDER THE GRANT INITIATIVE MUST BE DELIVERED WITHIN THE NHC PRIMARY SERVICE AREA
	ELIGIBLE APPLICANTS INCLUDE LOCAL COALITIONS OR COLLABORATIVE EFFORTS THAT ARE INTERESTED IN IMPROVING COMMUNITY
	HEALTH ALL APPLICANTS MUST HAVE AN APPROPRIATE FISCAL AGENT SUCH AS A 501(C)(3) OR MUNICIPALITY AN OBJECTIVE GRANT
	REVIEW TEAM WILL REVIEW AND SCORE ALL PROPOSALS AND MAKE FINAL FUNDING DECISIONS ANY APPLICATION THAT DOES NOT
	MEET THE TIMELINE MAY NOT BE REVIEWED AND/OR MAY RECEIVE A LOWER TOTAL SCORE REVIEWERS WILL BE SCREENED OUT FOR ANY
	POTENTIAL CONFLICT OF INTEREST IN THE FUNDING DECISION

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DLN: 93493226007325

OMB No 1545-0047

Open to Public Inspection

### Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

NORTHEAST HOSPITAL CORPORATION

Name of the organization **Employer identification number** 04-2121317

Pa	rt I Questions Regarding Compensation	1	<u> </u>			
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel		Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	$\sqcap$	Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement or provision of all of the expenses de			1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?		2			
3	Indicate which, if any, of the following the filing organ organization's CEO/Executive Director Check all th used by a related organization to establish compens	at appl	y Do not check any boxes for methods			
	Compensation committee	굣	Written employment contract			
	✓ Independent compensation consultant	<u>  -</u>	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, For a related organization	Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymen	ıt?	4a	Yes	
b	Participate in, or receive payment from, a supplement	ntal non	qualified retirement plan?	4b	Yes	
c Participate in, or receive payment from, an equity-based compensation arrangement?				4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	ovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	st comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, compensation contingent on the revenues of					
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," d			7	Yes	
8	Were any amounts reported in Form 990, Part VII, p					
	subject to the initial contract exception described in					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 4958-6(c)?	rebutt	able presumption procedure described in Regulations	9		

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	<b>(F)</b> Compensation
• /	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

The state of the s	
Return Reference	Explanation
PART I, LINES 4A-B	LAHEY CLINIC FOUNDATION (RELATED ORGANIZATION) MAINTAINS A 457F NONQUALIFIED DEFERRED COMPENSATION PLAN FOR CERTAIN PHYSICIANS, EXECUTIVE MANAGEMENT AND DEFINED MEDICAL STAFF THE PLAN OFFERS PARTICIPATING EMPLOYEES AN ANNUAL DEFERRAL OF COMPENSATION IN ADDITION TO THEIR SALARIES SEVERANCE NONQUALIFIED TIMOTHY O'CONNOR 0 136,700 PHILIP CORMIER 0 17,500 GARY MARLOW 0 16,501 CYNTHIA DONALDSON 0 17,500 KENNETH HANOVER 734,000 0 WILLIAM DONALDSON 211,730 0 GREGORY BIRD 138,460 0 SHARON KINGHORN 18,398 0 THE HOSPITAL MAINTAINS A 457B NON-QUALIFIED DEFERRED COMPENSSATION PLAN FOR CERTAIN EXECUTIVE MANAGEMENT EMPLOYEES EMPLOYEES CONTRIBUTE A PORTION OF THEIR SALARIES (THROUGH PAYROLL DEDUCTION) TO THE PLAN THERE ARE NO EMPLOYER CONTRIBUTIONS TO THIS PLAN
PART I, LINE 7	THE NON-FIXED PAYMENT BONUSES REPORTED IN SCHEDULE J, PART II, COLUMN (B)(II) ARE DETERMINED BY AN INDEPENDENT COMPENSATION COMMITTEE, WHICH INCLUDES A GROUP OF TRUSTEES IN A SUBJECTIVE MANNER, THE COMMITTEE TAKES INTO ACCOUNT THE ACHIEVEMENTS OF BOTH THE ORGANIZATION AND THE INDIVIDUAL TO DETERMINE THE APPROPRIATE AMOUNT OF SUCH BONUSES, WHICH INCLUDE, BUT NOT LIMITED TO, THE ORGANIZATION MEETING ITS CORPORATE GOALS, (INCLUDING NET INCOME) AND QUALITY MEASURES, (SUCH AS PATIENT SATISFACTION AND QUALITY OF CARE)
FORM 990, PART VII AND SCHEDULE J. PART II	VOLUNTEER TRUSTEES ARE NOT COMPENSATED FOR THEIR ROLE AS TRUSTEES COMPENSATION DISCLOSED ON PART VII AND ON SCHEDULE JIS FOR SERVICES PROVIDED TO THE ORGANIZATION AND ITS RELATED ORGANIZATIONS IN THEIR CAPACITY AS EMPLOYEES

Schedule J (Form 990) 2013

Software ID: Software Version:

**EIN:** 04-2121317

Name: NORTHEAST HOSPITAL CORPORATION

Form 990, Schedule J, P	art II	i - Officers, Direct	:ors, Trustees, Ke	y Employees, and	Highest Compens	ated Employees		
(A) Name			of W-2 and/or 1099-MI		(C) Deferred	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
HOWARD R GRANT JD MD TRUSTEE/PRESIDENT	(11)	) 0 1,451,746	0	) 0 17,896	0 242,796	0 30,722	0 1,743,160	0
ROBERT TUFTS MD TRUSTEE/DEP'T CHIEF	(1)	) 0	0 0		0	0	159,512	0
DAVID SPACKMAN JD CLERK	(I) (II)		0 0		0 22,796	0 22,007	0 483,291	0 0
TIMOTHY O'CONNOR TREASURER	(1) (11)	) 0 ) 725,900	. 1	0 258	0 136,700	0 25,817	0 888,675	0 0
GARY MARLOW ASSISTANT TREASURER	(1)		41,732 0	0 0	10,200 0	19,260 0	367,233	0
DENIS CONROY CEO	(I) (II)		83,598	14,067	10,200	18,520 0	552,799	0
PHILIP CORMIER COO	(I) (II)		0 0	0	10,200	18,081 0	354,026	0
ERIC BERGER VP SUPPLY CHAIN	(I) (II)		9,327	7 0	6,102	29,165 0	199,707	0
CYNTHIA C DONALDSON VP ANCILLARY SERVICES	(I) (II)		30,686	0 0	8,577 0	13,597 0	232,991	0
BRUCE METZ CIO	(1) (11)		1 0	0 17,500	0	0 2,448	0 391,792	0
GREGORY BIRD VP PATIENT CARE SERVICES	(1)		54,300		9,878 0	27,932 0		0
ELIZABETH CONRAD VP OF HR	(I) (II)	) 0 ) 272,032	. 1	0	0	0 28,833	0 300,865	0
JOHANNA RODGERS VP PHYSICIAN SERVICES	(1)		40,959	8,714	10,200	19,155 0		0
PAULINE M PIKE SENIOR VP, BUSINESS DEVELOPMENT	(I)		78,771	0	10,200	11,694 0	460,821	0
PETER H SHORT VP, MEDICAL AFFAIRS	(I) (II)	) 325,718 ) 0	0 2 , 2 1 2	0 0	10,200	18,595 0	417,462	0
STEVEN A GILLESPIE MD	(I) (II)		0 0	0	10,200	26,719 0	335,556	0
BARRY GINSBERG MEDICAL DIRECTOR	(I) (II)		36,470	0 0	10,200	27,838 0	331,902	0
WILLIAM DONALDSON FORMER VP GEN COUNSEL/CLERK	(I) (II)	) 0	0	213,327	0	10,836 0	224,163	0
KENNETH HANOVER FORMER CEO	(I) (II)				10,200	416 0		

DLN: 93493226007325

OMB No 1545-0047

# **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Part I Bond Issues

Schedule K

(Form 990)

NORTHEAST HOSPITAL CORPORATION

Employer identification number

04-2121317

	(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	(e) Issue	price	<b>(f)</b> Description	on of purpose	<b>(g)</b> Det		(h) beha ıss	alf of uer	fina	Pool ncing
									Yes	No	Yes	No	Yes	No
A	MASS DEV FIN AGENCY SERIES H	04-3431814	57586EC41	10-30-2012	23,00		CONSTRUCT AMBULATORY FACILITY			x		х		х
В	MASS HEALTH & EDU FAC AUTH SERIES G	04-2456011	57586CDV4	10-27-2004	55,00	0,000	CONST/RENO E		х		х		х	
c	MASS HEALTH & EDU FAC AUTH SERIES M	04-2456011	57585KA57	05-30-2003	13,41		RENOV BH END PACU		Х		Х	Х		
D	MASS DEV FIN AGENCY SERIES J	04-3431814	57586EC41	11-30-2012	15,06	5,000	REFIN SERIES I	REFIN SERIES F-2, F-3		Х		Х		х
Pa	rt III Proceeds			•										
						1		В		С			D	
1	A mount of bonds retired							9,900,000	2,756,82			3,930,000		
2	Amount of bonds legally defea	ased												
3	Total proceeds of issue					23,987,	136	57,026,606	13,591,15		1,158		15	,065,000
4	Gross proceeds in reserve fui	nds						4,061,637		9	3,394			
5	Capitalized interest from proc	eeds												
6	Proceeds in refunding escrow	/S			2	22,852,	308 9,375,639					14,808,680		
7	Issuance costs from proceed	S				147,	692	814,582		6	7,050			256,320
8	Credit enhancement from pro-	ceeds						2,375,606						
9	Working capital expenditures	from proceeds												
10	Capital expenditures from pro	oceeds						38,370,020		12,00	1,950			
11	Other spent proceeds													
12	Other unspent proceeds													
13	Year of substantial completio	n			20	07	20	07	20	004			2012	
					Yes	No	Yes	No	Yes	N	ю	Yes		No
14	Were the bonds issued as par	rt of a current refund	ing issue?		Х		X			>	<u> </u>	Х		
	Mare the bonds issued == ===	et of an advance	Ways the bonds yourd as your fam advance refunding your?					.,						

### allocation of proceeds? **Private Business Use**

15

16

			4	ı	В	(	C		)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		×		×		Х
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X		Х		X		Х

Χ

Χ

Were the bonds issued as part of an advance refunding issue?

Does the organization maintain adequate books and records to support the final

Has the final allocation of proceeds been made?

Χ

Χ

Х

Χ

Χ

Χ

Х

Part III	Private	Business	Use	(Continued)
	FIIVALC	Dusiliess	USC	i Contantaca i

	Trivate basiness ose (continued)		4		 В				
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		Х		Х		Х		Х
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
с	Are there any research agreements that may result in private business use of bond-financed property?		Х		х		Х		Х
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Does the bond issue meet the private security or payment test?	Х		Х		Х		Х	
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Х		х		х		х
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		-				-		
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	X		x		х		х	

Part IV Arbitrage

		A		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х		X		Х		Х
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		Х		Х		Х		Х
ь	Exception to rebate?		Х		X		Х		X
С	No rebate due?	×		Х		Х		×	
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	Х		Х		X			X
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	X		Х			Х		×
b	Name of provider	BANKOFAM	ERICA	MERRILL LYN	ICH				
С	Term of hedge	30 00000	0000000	29 80000	0000000				
d	Was the hedge superintegrated?		Х		Х				
е	Was the hedge terminated?		Х		Х				
				-			Sc	hedule K (Forn	1 990) 2013

Part IV	Arbitrage	(Continued)
---------	-----------	-------------

		Α	Α		В			D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		x		x		x		X
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		x		x		x		X
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		X		×		X	

### Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Α		В		С		D	
Yes	No	Yes	No	Yes	No	Yes	No
X		×		X		X	

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference

SCHEDULE K - DATE REBATE

COMUTATION PERFORMED

Explanation

MASS DEV FIN AGENCY SERIES H 9/06/13 REMARKETED MASS HLTH & EDU FAC AUTH SERIES G 11/14/14 MASS HLTH & EDU FAC AUTH SERIES M-2 DONE AT POOL LEVEL ANNUALLY MASS DEV FIN AGENCY SERIES J 01/23/15

Return Reference	Explanation
SCHEDULE K - ADDITIONAL INFORMATION	MASSHEALTH & EDU FAC'S AUTH SRS M-2 SERIES M-2 REBATE COMPUTATIONS ARE DONE AT THE POOL LEVEL ANNUALLY

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DLN: 93493226007325

OMB No 1545-0047 2013

Open to Public Inspection

**SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

Employer identification number Name of the organization NORTHEAST HOSPITAL CORPORATION 04-2121317

Return Reference	Explanation
FORM 990, PART I, LINE 6	VOLUNTEERS SUPPORT THE SERVICES OF THE HOSPITAL'S STAFF THEY ARE TRAINED AND SUPERVISED BY EMPLOYEES OF THE DEPARTMENT TO WHICH THEY ARE ASSIGNED INDIVIDUAL VOLUNTEER SCHEDULES MAY VARY DEPENDING ON DEPARTMENT NEEDS AND MAY INCLUDE EVENING AND WEEKEND HOURS VOLUNTEERS RECEIVE TRAINING SPECIFIC TO THEIR DUTIES PRIOR TO PERFORMING THEIR JOB AND ARE OFTEN PAIRED WITH A VETERAN VOLUNTEER OR STAFF MEMBER UNTIL THEY ARE COMFORTABLE WORKING ON THEIR OWN VOLUNTEERS ATTEND HOSPITAL ORIENTATIONS TO LEARN SAFETY, INFECTION CONTROL, AND PATIENT CONFIDENTIALITY INCLUDING HIPPA REQUIREMENTS PRIOR TO BEING PLACED THEY ARE ALSO GIVEN HEALTH SCREENINGS AND RECEIVE YEARLY SAFETY UPDATES

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	DAVID SPACKMAN NHC/NMP/NHS/PRWNSH/SCST/NPC SECR/CLERK OFFICER FOR ALL CORPORATIONS TIM O'CONNOR NHC/NMP/NHS/PRWNSH/SCST/NPC TRSR/DIR OFFICER FOR ALL CORPORATIONS HOWARD GRANT NHC/NMP/NHS/NSH/SCST/NPC PRESIDENT OFFICER FOR ALL CORPORATIONS MARY ELLEN LEAR NHC/NMP/NHS/NSH/SCST/NPC ASST CLERK OFFICER FOR ALL CORPORATIONS GARY MARLOW NHC/NHS/NSH/SCST/NPC ASST TRSR OFFICER FOR ALL CORPORATIONS STEVEN DEFOSSER, MD AUGUSTINE O'KEEFE, MD TRUSTEE TRUSTEE BOTH MD'S FOR BEVERLY RAD ASC

FORM 990, PART VI, PART VI, SECTION A, AFFILIATION WITH EACH OTHER AND ESTABLISHED A NEW ORGANIZATION, LAHEY HEALTH SYSTEM, INC ("LHS"), TO SERVE AS THE PARENT OF THE COMBINED HEALTH SYSTEM, INC THE SOLE CORPORATE MEMBER OF LAHEY CLINIC FOUNDATION, INC AND NORTHEAST HEALTH SYSTEM, INC THE SOLE CORPORATION MEMBER OF THE REPORTING ORGANIZATION IS NORTHEAST HEALTH SYSTEM, INC THE REPORTING ORGANIZATION MEMBER OF THE REPORTING ORGANIZATION IS NORTHEAST HEALTH SYSTEM, INC THE REPORTING ORGANIZATION MEMBER OF NON-PROFIT CORPORATIONS UNDER MASSACHUSETTS GENERAL LAWS CHAPTER 180, INCLUDING, WITHOUT LIMITATION, POWERS WITH RESPECT TO THE FOLLOWING (A) APPOINTMENT AND REMOVAL OF MEMBERS OF THE BOARD OF TRUSTEES (SUBJECT TO CERTAIN TRANSITION RULES IN PLACE THROUGH MAY 1, 2016), (B) AMENDMENT OF THE ARTICLES OF ORGANIZATION, (C) AMENDMENTS OF THE BY-LAWS, (D) THE SALE, LEASE, EXCHANGE OR OTHER DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF THE CORPORATION'S ASSETS AND, (E) THE MERGER OR CONSOLIDATION OF THE CORPORATION WITH ANOTHER CORPORATION ADDITIONALLY, THE RIGHT OF THE REPORTING ORGANIZATION'S MEMBER, NORTHEAST HEALTH SYSTEM, INC, TO EXERCISE ITS AUTHORITY AS A MEMBER OF THE REPORTING ORGANIZATION IS SUBJECT TO THE APPROVAL OF ([LCF/NHS]'S CORPORATE MEMBER, LHS, WHICH MAY ALSO EXERCISE SUCH POWERS DIRECTLY	Return Reference	Explanation
	PART VI, SECTION A,	AFFILIATION WITH EACH OTHER AND ESTABLISHED A NEW ORGANIZATION, LAHEY HEALTH SYSTEMS, INC ("LHS"), TO SERVE AS THE PARENT OF THE COMBINED HEALTH SYSTEM LHS IS NOW THE SOLE CORPORATE MEMBER OF LAHEY CLINIC FOUNDATION, INC AND NORTHEAST HEALTH SYSTEM, INC THE SOLE CORPORATION MEMBER OF THE REPORTING ORGANIZATION IS NORTHEAST HEALTH SYSTEM, INC THE REPORTING ORGANIZATION'S MEMBER HAS, WITH RESPECT TO THE REPORTING ORGANIZATION, THE RIGHT TO EXERCISE ALL POWERS CONFERRED ON MEMBERS OF NON-PROFIT CORPORATIONS UNDER MASSACHUSETTS GENERAL LAWS CHAPTER 180, INCLUDING, WITHOUT LIMITATION, POWERS WITH RESPECT TO THE FOLLOWING (A) APPOINTMENT AND REMOVAL OF MEMBERS OF THE BOARD OF TRUSTEES (SUBJECT TO CERTAIN TRANSITION RULES IN PLACE THROUGH MAY 1, 2016), (B) AMENDMENT OF THE ARTICLES OF ORGANIZATION, (C) AMENDMENTS OF THE BY-LAWS, (D) THE SALE, LEASE, EXCHANGE OR OTHER DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF THE CORPORATION'S ASSETS AND, (E) THE MERGER OR CONSOLIDATION OF THE CORPORATION WITH ANOTHER CORPORATION ADDITIONALLY, THE RIGHT OF THE REPORTING ORGANIZATION'S MEMBER, NORTHEAST HEALTH SYSTEM, INC., TO EXERCISE ITS AUTHORITY AS A MEMBER OF THE REPORTING ORGANIZATION IS SUBJECT TO THE APPROVAL OF

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	SEE LINE 6

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	SEE LINE 6

Return Reference	Explanation
VI, SECTION B,	MANAGEMENT PREPARED THE IRS FORM 990, ALONG WITH INDEPENDENT TAX CONSULTANTS WHO SIGN THE RETURN AS PAID PREPARER EXECUTIVE MANAGEMENT REVIEWED AND PRESENTED A DRAFT OF THE IRS FORM 990 TO THE AUDIT AND COMPLIANCE COMMITTEE OF THE LAHEY HEALTH SYSTEM, INC BOARD OF TRUSTEES PRIOR TO THE FILING DATE, A DRAFT OF THE IRS FORM 990 AND THE FINAL IRS FORM 990 WERE BOTH PROVIDED TO THE ENTIRE BOARD OF TRUSTEES BEFORE THE FILING DATE VIA A SECURED WEBSITE

FORM 990,  LAHEY HEALTH HAS A CODE OF CONDUCT THE CODE WAS ADOPTED SO THAT ALL LAHEY HEALTH OFFICERS,  PART VI,  EMPLOYEES AND CERTAIN OTHER PERSONS HAVE A PRIMARY GUIDE AND THE SAME GUIDE FOR CONDUCTING THEIR	Return Reference	Explanation
DAILY WORK LIVES THE CODE SETS OUT BASIC PRINCIPLES THAT ALL LAHEY HEALTH COLLEAGUES MUST FOLLOW, INCLUDING PRINCIPLES THAT RELATE TO ACTUAL OR POTENTIAL CONFLICTS OF INTEREST IN ADDITION, LAHEY HEALTH HAS A CONFLICT OF INTEREST POLICY THE POLICY TREATS THE SUBJECT OF CONFLICTS OF INTEREST IN MORE DETAIL BOTH THE CODE AND THE POLICY WERE DESIGNED TO SATISFY THE EXPECTATIONS OF OUR PATIENTS AND THEIR FAMILIES THAT LAHEY HEALTH WILL IDENTIFY AND APPROPRIATELY MANAGE CONFLICTS OF INTEREST ALL LAHEY HEALTH COLLEAGUES ARE SUBJECT IN GENERAL TO THE PROVISIONS OF BOTH THE CODE AND THE POLICY UNDER THE POLICY ALL LAHEY HEALTH COLLEAGUES MUST PROACTIVELY DISCLOSE ANY ACTUAL OR POTENTIAL CONFLICT OF INTEREST THAT THEY THINK MAY EXIST AND INQUIRE ABOUT THE APPLICATION OF THE POLICY WHENEVER THEY HAVE A QUESTION UNDER IT IN ADDITION, BECAUSE OF THE LEVEL OF THEIR RESPONSIBILITIES, CERTAIN COLLEAGUES ARE REQUIRED TO COMPLETE AND SUBMIT AN ANNUAL ONLINE CONFLICT OF INTEREST QUESTIONNAIRE AND TO UPDATE IT DURING THE YEAR AS CIRCUMSTANCES WARRANT	PART VI, SECTION B,	EMPLOYEES AND CERTAIN OTHER PERSONS HAVE A PRIMARY GUIDE AND THE SAME GUIDE FOR CONDUCTING THEIR DAILY WORK LIVES THE CODE SETS OUT BASIC PRINCIPLES THAT ALL LAHEY HEALTH COLLEAGUES MUST FOLLOW, INCLUDING PRINCIPLES THAT RELATE TO ACTUAL OR POTENTIAL CONFLICTS OF INTEREST IN ADDITION, LAHEY HEALTH HAS A CONFLICT OF INTEREST POLICY THE POLICY TREATS THE SUBJECT OF CONFLICTS OF INTEREST IN MORE DETAIL BOTH THE CODE AND THE POLICY WERE DESIGNED TO SATISFY THE EXPECTATIONS OF OUR PATIENTS AND THEIR FAMILIES THAT LAHEY HEALTH WILL IDENTIFY AND APPROPRIATELY MANAGE CONFLICTS OF INTEREST ALL LAHEY HEALTH COLLEAGUES ARE SUBJECT IN GENERAL TO THE PROVISIONS OF BOTH THE CODE AND THE POLICY UNDER THE POLICY ALL LAHEY HEALTH COLLEAGUES MUST PROACTIVELY DISCLOSE ANY ACTUAL OR POTENTIAL CONFLICT OF INTEREST THAT THEY THINK MAY EXIST AND INQUIRE ABOUT THE APPLICATION OF THE POLICY WHENEVER THEY HAVE A QUESTION UNDER IT IN ADDITION, BECAUSE OF THE LEVEL OF THEIR RESPONSIBILITIES, CERTAIN COLLEAGUES ARE REQUIRED TO COMPLETE AND SUBMIT AN ANNUAL ONLINE CONFLICT OF INTEREST QUESTIONNAIRE AND TO UPDATE IT

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE COMPENSATION COMMITTEE, COMPRISED OF INDEPENDENT TRUSTEES, MEETS ANNUALLY TO REVIEW EXECUTIVE GOALS, SALARIES, INCENTIVES, PAYMENT PROGRAMS AND BENEFITS FOR THE CEO AND EXECUTIVE MANAGEMENT. THE COMMITTEE USES COMPARATIVE DATA FROM SULLIVAN & COTTER & LAWRENCE ASSOCIATES (EXTERNAL COMPENSATION CONSULTANTS) TO ENSURE EXECUTIVE COMPENSATION AND BENEFITS ARE IN LINE WITH THE REST OF THE INDUSTRY OUTSIDE LEGAL COUNSEL ADVISES THE COMMITTEE AND RECORDS MINUTES FROM THE MEETINGS. THE HOSPITAL'S VP OF HUMAN RESOURCES PROVIDES THE COMMITTEE WITH REQUESTED INFORMATION. THE COMPENSATION COMMITTEE, COMPRISED OF INDEPENDENT TRUSTEES, MEETS ANNUALLY TO REVIEW EXECUTIVE GOALS, SALARIES, INCENTIVES, PAYMENT PROGRAMS AND BENEFITS FOR THE CEO, EXECUTIVE MANAGEMENT (KEY EMPLOYEES). THE COMMITTEE USES COMPARATIVE DATA FROM SULLIVAN & COTTER & LAWRENCE ASSOCIATES (EXTERNAL COMPENSATION CONSULTANTS). TO ENSURE EXECUTIVE COMPENSATION AND BENEFITS ARE IN LINE WITH THE REST OF THE INDUSTRY OUTSIDE LEGAL COUNSEL ADVISES THE COMMITTEE AND RECORDS MINUTES FROM THE MEETINGS. THE HOSPITAL'S VP OF HUMAN RESOURCES PROVIDES THE COMMITTEE WITH REQUESTED INFORMATION.

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE ARTICLES OF ORGANIZATION IS A PUBLIC DOCUMENT FILED WITH THE SECRETARY OF STATE OF THE COMMONWEALTH OF MASSACHUSETTS THE ARTICLES OF ORGANIZATION, BY-LAWS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE TO THE PUBLIC UPON REQUEST THE ORGANIZATION PUBLISHES AND ANNUAL REPORT, WHICH CONTAINS AUDITED FINANCIAL STATEMENTS AND LISTINGS OF BOARD MEMBERS THE IRS FORM 990 AND MASSACHUSETTS FORM PC ARE AVAILABLE UPON REQUEST IN ADDITION, THE ORGANIZATION PRESENTS FINANCIAL STATEMENTS TO THE PUBLIC AS AN ATTACHMENT TO ITS FORM PC

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	MISC PROGRAM SERVICE EXPENSES 31,665,192 MANAGEMENT AND GENERAL EXPENSES 5,018,758 FUNDRAISING EXPENSES 188,927 TOTAL EXPENSES 36,872,877

Return Reference	Explanation
FORM 990, PART XI, LINE 9	OTHER CHANGES IN NET ASSETS -11,273,997

efile GRAPHIC print - DO NOT PROCESS | As Filed Data - |
SCHEDULE R | Related Ord

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization NORTHEAST HOSPITAL CORPORATION **Related Organizations and Unrelated Partnerships** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a>.

**DLN: 93493226007325**OMB No 1545-0047

2013

Open to Public Inspection

**Employer identification number** 

04-2121317

	_	_	1 Form 990, Pa	1				
(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	D	<b>(f)</b> irect controlling entity		
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the		the organization ai	nswered "Yes"	on Form 990, P	art IV,	line 34 because it	had or	ne
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	tion (e) Public charity (if section 501	status (c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co en	ontrolle tity?
See Additional Data Table							Yes	No
								1

								_					
					ation ansv	vered "Y	'es" oı	n Form	າ 990, Part	IV,	line 3	34	
	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity		<b>(f)</b> Share of total income	(g) Share of end-of- year assets	Disprop	ortionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man part	ral or aging ner?	<b>(k)</b> Percenta ownersh	
				·			Yes	No		Yes			
	CANCER CENTER	MA	WINCHESTER HOSPTIAL	RELATED				No			No	50 000	) %
	HEALTHCARE	MA	WPA	RELATED				No			No	50 000	) %
							iswere	d "Ye	s" on Form	990	, Pari	t IV,	
<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreig country)	n	( <b>d</b> ) Direct controllin	(e) Type of entity (C corp, S corp, or trust)		e   0	of-year			Sec (I	tion 512 o)(13) ntrolled		
					<u> </u>			_		<u> </u>	es	No	
					+								
												$\dagger \dagger$	
	Janizations Taxa	CANCER CENTER  HEALTHCARE  HEALTHCARE  Janizations Taxable as a Corpore related organizations treated  (b)  (c)  (c)  Primary activity  Legal  domicile  (state or foreign	Primary activity  CANCER CENTER  MA  HEALTHCARE  MA  HEALTHCARE  MA  Janizations Taxable as a Corporatio ore related organizations treated as a corporatio domicile (state or foreign country)  (b)  Primary activity  CANCER CENTER  MA  MA  HEALTHCARE  MA  Legal domicile (state or foreign country)	CANCER CENTER   MA   WINCHESTER   HEALTHCARE   MA   WPA	Cancer center   Ma   Winchester   Healthcare   Ma   Winchester   Hospital	CANCER CENTER   MA   WINCHESTER   RELATED   CANCER CENTER   MA   WPA   RELATED	CANCER CENTER   MA   WINCHESTER   HEALTHCARE   MA   WPA   RELATED	Cancer center   Ma   Winchester   Healthcare   Healthcare   Ma   Winchester   Healthcare   Healthcare	CANCER CENTER   MA   WINCHESTER   HEALTHCARE   MA   WPA   RELATED   WPA   RELATED   Mo   Mo   Mo   Mo   Mo   Mo   Mo   M	CANCER CENTER   MA   WPA   RELATED   MEALTHCARE   MA   WPA   RELATED   Meanizations Taxable as a Corporation or Trust Complete If the organization answered "Yes" on Formore related organizations treated as a corporation or trust during that tax year.    Cancer center   Ma   WPA   Related   Cancer center   Ma   WPA   Related   Cancer center c	reded organizations treated as a partnership during the tax year.    Comparison   Country   Comparison   Country   Comparison   Country   Comparison   Country   Comparison   Country   Co	Primary activity   Country   Count	CANCER CENTER   MA   WPA   RELATED   MPA   RELATED   MPA   RELATED   MPA   MPA   RELATED   MPA   MPA   RELATED   MPA   MPA   MPA   RELATED   MPA   M

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule											
1 During the tax year, did the orgranization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?											
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity			1a	Yes						
b	Gift, grant, or capital contribution to related organization(s)			1b		No					
C	Gift, grant, or capital contribution from related organization(s)			<b>1</b> c		No					
d	Loans or loan guarantees to or for related organization(s)			1d	Yes						
е	Loans or loan guarantees by related organization(s)			1e		No					
f	Dividends from related organization(s)			1f		No					
g	Sale of assets to related organization(s)			<b>1</b> g		No					
h	Purchase of assets from related organization(s)			1h		No					
i	Exchange of assets with related organization(s)			1i		No					
j	Lease of facilities, equipment, or other assets to related organization(s)			1j	Yes						
k	Lease of facilities, equipment, or other assets from related organization(s)			1k		No					
ı	Performance of services or membership or fundraising solicitations for related organization(s)			11	Yes						
m	n Performance of services or membership or fundraising solicitations by related organization(s)			1m		No					
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n	Yes						
0	Sharing of paid employees with related organization(s)			10	Yes						
р	Reimbursement paid to related organization(s) for expenses			1р	Yes						
q	Reimbursement paid by related organization(s) for expenses			1q	Yes						
r	O ther transfer of cash or property to related organization(s)			1r	Yes						
s	Other transfer of cash or property from related organization(s)			1s	Yes						
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including c										
	(a)(b)Name of related organizationTransaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amo	ount ir	nvolved						

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations <sup>7</sup>	_	(i) Code V <sup>2</sup> UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
							<u> </u>						

# Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
SCHEDULE R - PART IV, ADDTIONAL INFORMATION	PERPETUAL TRUSTS (8) LAHEY CLINIC FOUNDATION, NORTHEAST HOSPITAL CORPORATION AND WINCHESTER HOSPITAL, RESPECTIVELY, HAVE FOUR, THREE AND ONE PERPETUAL TRUSTS THE PERPETUAL TRUSTS ARE DOMICILED IN MASSACHUSETTS, PENNSYLVANIA AND FLORIDA REMAINDER TRUSTS (17) LAHEY CLINIC FOUNDATION HAS SEVENTEEN REMAINDER TRUSTS THE REMAINDER TRUSTS ARE DOMICILED IN MASSACHUSETTS, NEW HAMPSHIRE AND WISCONSIN POOLED INCOME FUNDS (3) LAHEY CLINIC FOUNDATION HAS THREE POOLED INCOME FUNDS, DOMICILED IN MASSACHUSETTS
SCHEDULE R - PART II, PUBLIC CHARITY STATUS	NORTHEAST HEALTH SYSTEM, INC 11C III-FI LAHEY HEALTH SYSTEM, INC 11C III-FI
SCHEDULE R - PART V,	IN ADDITION TO CONDUCTING FUNDRAISING AND SOLICITATION EFFORTS ON ITS OWN BEHALF, LAHEY CLINIC FOUNDATION, INC PHILANTHROPY DEPARTMENT ALSO CONDUCTS FUNDRAISING AND SOLICITATION EFFORTS ON BEHALF OF ALL ENTITIES WITHIN THE LAHEY HEALTH SYSTEM, INC FAMILY OF ORGANIZATIONS, AS DETAILED IN THE ACCOMPANYING IRS FORM 990, SCHEDULE R, PART II LAHEY HEALTH SYSTEM, INC AND ITS RELATED ORGANIZATIONS, AND WINCHESTER HEALTHCARE MANAGEMENT, INC AND ITS RELATED ORGANIZATIONS (AS DETAILED IN THE ACCOMPANYING IRS FORM 990, SCHEDULE R, PROVIDE VARIOUS CORPORATE AND OTHER SERVICES TO EACH OTHER THESE ORGANIZATIONS REIMBURSE ONE ANOTHER FOR EXPENSES INCURRED SUCH AS EMPLOYEE SALARIES, MATERIALS, SUPPLIES, UTILITIES, ETC CASH IS ALSO TRANSFERRED BETWEEN THE CORPORATIONS FOR WORKING CAPITAL PURPOSES ON AN AS-NEEDED BASIS

Schedule R (Form 990) 2013

# Software ID: Software Version:

**EIN:** 04-2121317

Name: NORTHEAST HOSPITAL CORPORATION

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (f) (a) (b) (c) (d) (e) (g) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (b)(13) (state section status entity (if section 501(c) controlled or foreign country) entity? (3)) Yes No (1) LAHEY CLINIC INC LCFINC HEALTHCARE МΑ 501C3 Νo 41 MALL RD BURLINGTON, MA 01805 04-2704683 (1) LAHEY CLINIC FOUNDATION INC SUPPORT МΑ 501C3 LHS INC Νo 41 MALL RD BURLINGTON, MA 01805 04-2323457 (2) LAHEY HEALTH SHARED SERVICES ADM SUPPORT 501C3 LHS INC МΑ Νo 41 MALL RD BURLINGTON, MA 01805 04-3178972 (3) NORTHEAST HEALTH SYSTEM INC SUPPORT МΑ 501C3 11C LHS INC Νo 85 HERRICK ST BEVERLY, MA 01915 04-3240453 (4) NORTHEAST BEHAVIORAL HEALTH BEHAVIORAL МΑ 501C3 LHS INC Νo HEALTHCARE 131 RANTOUL ST BEVERLY, MA 01915 04-2777145 (5) NORTHEAST MEDICAL PRACTICE 501C3 LHS INC HEALTHCARE МΑ Νo 9 85 HERRICK ST BEVERLY, MA 01915 04-3201853 HEALTHCARE (6) NE PROFESSIONAL REG OF NURSES МΑ 501C3 NESH Νo 800 CUMMINGS CENTER BEVERLY, MA 01915 20-1287349 (7) NORTHEAST SENIOR HEALTH CORPORATION HEALTHCARE МΑ 501C3 LHS INC Νo 85 HERRICK ST BEVERLY, MA 01915 04-2731137 (8) SEACOAST NURSING AND REHABILITATION CENTER REHABILITATION МΑ 501C3 LHS INC Νo SERVICES 300 WASHINGTON ST GLOUCESTER, MA 01930 04-1305001 (9) CAB HEALTH AND RECOVERY SUBS ABUSE МΑ 501C3 NEBH Νo 111 MIDDLETON RD DANVERS, MA 01923 04-2400270 HUD HOUSING (10) HES HOUSING SERVICES МΑ 501C3 NEBH Νo O CENTENNIAL DRIVE PEABODY, MA 01960 22-3232914 SUPPORT (11) LAHEY HEALTH SYSTEM INC 501C3 11C N/A Νo MΑ 41 MALL RD BURLINGTON, MA 01805 61-1665701 (12) LAHEY CLINIC HOSPITAL INC HEALTHCARE 501C3 LCFINC МΑ Νo 41 MALL RD BURLINGTON, MA 01805 04-2704686 (13) WINCHESTER HOSPITAL HEALTHCARE МΑ 501C3 WHM INC Νo 41 HIGHLAND AVE WINCHESTER, MA 01890 04-2104434 (14) WINCHESTER HOSPITAL FOUNDATION INC FUNDRAISING 501C3 WHM INC МΑ Νo 41 HIGHLAND AVE WINCHESTER, MA 01890 04-3399570 (15) WINCHESTER HEALTHCARE INVESTMENTS INC INVESTMENTS 501C3 МΑ 19 WHM INC Νo 41 HIGHLAND AVE WINCHESTER, MA 01890 22-2701819 (16) WINCHESTER COMM ACCOUNTABLE CARE SURGERY CENTER МΑ 501C3 11A WHM INC Νo ÒRGANIZATION 41 HIGHLAND AVE WINCHESTER, MA 01890 22-3137856 (17) WINCHESTER HEALTHCARE MANAGEMENT 501C3 11A LHS INC MANAGEMENT SERVICE МΑ Νo 41 HIGHLAND AVENUE WINCHESTER, MA 01890 22-2701817 (18) ADDISON GILBERT SOCIETY INC SUPPORT 501C3 LHS INC МΑ 11A Νo 41 MALL RD BURLINGTON, MA 01805 46-4371382

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust (d) (h) (c) (e) (g) (b) Name, address, and EIN of related Share of total (i) Legal Domicile Direct Controlling | Type of entity Share of Percentage Primary activity organization ıncome Section 512(b) Entity (C corp, S corp, (State or end-of-year ownership (13) controlled or trust) Foreign assets entity? Country) Yes No LHS INC INSURANCE Νo LAHEY CLINIC INSURANCE CO LTD BD PO BOX HM2450 BD PERPETUAL TRUSTS (8) ISUPPORT МΑ SEE VII Νo 41 MALL RD BURLINGTON, MA 01805 SUPPORT SEE VII REMAINDER TRUST (17) МΑ Νo 41 MALL RD BURLINGTON, MA 01805 POOLED INCOME FUNDS (3) SUPPORT SEE VII МΑ Νo 41 MALL RD BURLINGTON, MA 01805 NORTHEAST PROPRIETARY MED SERVICES МΑ LHS INC Νo CORPORATION 85 HERRICK ST BEVERLY, MA 01915 04-2855191 WINCHESTER PHYSICIAN HOSPITAL PHYSICIAN МΑ lwнм Νo ORGANIZATION SERVICE 41 HIGHLAND AVE WINCHESTER, MA 01890 47-2646454 lwнм WINCHESTER HEALTHCARE HC VENTURES МΑ Yes ENTERPRISES INC 41 HIGHLAND AVE WINCHESTER, MA 01890 04-2932059 WINCHESTER PHYSICIAN PHYSICIAN МΑ lwнм Yes ASSOCIATES INC PRACTICE 41 HIGHLAND AVE WINCHESTER, MA 01890 04-3262963 linvestment МΑ lwнм WINCHESTER HEALTHCARE Yes СО INDEMNIFICATION 41 HIGHLAND AVE WINCHESTER, MA 01890 98-0589732

# Northeast Hospital Corporation and Affiliate

Consolidated Financial Statements and Supplemental Information September 30, 2014 and 2013

# Northeast Hospital Corporation and Affiliate Index

# **September 30, 2014 and 2013**

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#### **Independent Auditor's Report**

To the Board of Trustees of Lahey Health System, Inc

We have audited the accompanying consolidated financial statements of Northeast Hospital Corporation and Affiliate (the "Hospital"), which comprise the consolidated balance sheets as of September 30, 2014 and 2013, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended

#### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

#### Auditor's Responsibility

Our responsibility is to express an opinion on the consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Hospital's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Northeast Hospital Corporation and Affiliate at September 30, 2014 and 2013, and the results of operations, changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America



#### Other Matter

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The consolidating information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves and other additional procedures, in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole. The consolidating information is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position and results of operations of the individual companies and is not a required part of the consolidated financial statements. Accordingly, we do not express an opinion on the financial position and results of operations of the individual companies.

February 25, 2015

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# Northeast Hospital Corporation and Affiliate Consolidated Balance Sheets September 30, 2014 and 2013

		2014		2013
Assets				
Current	Φ.	42.200	Φ.	24.442
Cash and cash equivalents  Patient accounts receivables, less allowance for uncollectible accounts	\$	43,390	\$	21,113
of \$9,925 in 2014 and \$11,181 in 2013		40,350		35,928
Inventories of supplies		6,224		5,765
Prepaid expenses and deposits		2,463		4,006
Current portion of assets whose use is limited or restricted		539		486
Deposit insurance receivable Other receivables		793 1,583		1 252
Due from affiliates		5,838		1,253 6,699
Total current assets		101,180		75,250
		101,100		75,250
Assets whose use is limited or restricted				
by board designation for Assets held by trustee under bond indenture agreements		4,155		4,087
Investments, other		912		955
Donor-restricted assets for specific purposes		9,819		9,214
Donor-restricted assets for permanent endowment		6,597		6,596
Total assets whose use is limited or restricted		21,483		20,852
Property, plant and equipment, net		132,990		138,769
Deferred debt issue costs		2,849		3,014
Professional insurance receivable		9,161		10,266
Other assets		4,834		3,445
Beneficial interest in perpetual and lead trusts		4,041		3,915
Long-term investments  Due from affiliates		129,877		118,296 479
Total assets	\$	406,415	\$	374,286
Liabilities and Net Assets				
Current				
Accounts payable and accrued expenses	\$	6,467	\$	13,796
Accrued payroll and employee benefits		21,437		17,977
Accrued interest payable		105		107
Current portion of long-term debt Accrued postretirement benefits		3,105 203		3,130 226
Estimated third-party settlements, net		10,485		8,684
Due to affiliates		16,961		5,598
Total current liabilities		58,763		49,518
Long term debt, less current portion		95,296		98,405
Accrued pension benefits		28,998		19,693
Accrued postretirement benefits		1,514		1,634
Professional liability reserves		11,524		11,776
Other noncurrent liabilities		12,724	-	11,847
Total long term liabilities		150,056	- —	143,355
Total liabilities		208,819	-	192,873
Commitments and contingencies (Note 16)				
Net Assets				
Unrestricted		175,854		161,688
Temporarily restricted		10,854		9,214
Permanently restricted		10,888	_	10,511
Total net assets		197,596		181,413
Total liabilities and net assets	\$	406,415	\$	374,286

The accompanying notes are an integral part of these consolidated financial statements

# Northeast Hospital Corporation and Affiliate Consolidated Statements of Operations Years Ended September 30, 2014 and 2013

	2014	2013
Unrestricted net assets Revenues		
Net patient service revenue Provision for bad debts	\$ 348,357 (9,526)	\$ 333,521 (10,038)
Net patient service revenue after provision for bad debts	338,831	323,483
Other revenues  Net assets released from restrictions	6,561 1,152	9,603
Total revenues	346,544	333,960
Expenses Salaries and wages, nonphysicians Salaries and wages, physicians Employee benefits Supplies and other Depreciation and amortization	152,979 10,922 31,670 117,596 17,423	147,286 8,441 32,254 118,206 17,732
Interest Health Safety Net assessment	1,288 2,375	1,558 2,201
Total expenses	334,253	327,678
Income from operations	12,291	6,282
		0,202
Nonoperating gains (losses), net Investment income Unrestricted contributions Fundraising costs Other (expense) income Total nonoperating gains Excess of revenues over expenses	4,654 653 (700) (1,149) 3,458	4,643 694 (1,249) 5,685 9,773 16,055
·		
Change in net unrealized gains and losses on investments  Net assets released from restrictions used for purchase of property, plant and equipment	7,932 1,282 24,963	7,517  643  24,215
Pension and postretirement related changes		
other than net periodic benefit cost	(10,797)	26,631
Increase in unrestricted net assets	\$ 14,166	\$ 50,846

# Northeast Hospital Corporation and Affiliate Consolidated Statements of Changes in Net Assets Years Ended September 30, 2014 and 2013

	Un	restricted	emporarily Restricted	ermanently Restricted	Total
Balances at September 30, 2012	\$	110,842	\$ 7,949	\$ 10,331	\$ 129,122
Excess of revenues over expenses Restricted contributions Restricted investment income and gains Contributions and changes in the value		16,055 - -	1,516 180	:	16,055 1,516 180
beneficial interest in perpetual and lead trusts Net assets released from restrictions		-	-	180	180
Used for operations		-	(874)	-	(874)
Used for property, plant and equipment		643	(643)	-	-
Change in net unrealized gains and losses on investments Pension and postretirement related changes		7,517	1,086	=	8,603
other than net periodic benefit cost		26,631	 -	-	 26,631
Change in net assets		50,846	1,265	180	52,291
Balances at September 30, 2013		161,688	9,214	 10,511	181,413
Excess of revenues over expenses Restricted contributions Restricted investment income and gains Contributions and changes in the value		15,749	2,869 275	251	15,749 3,120 275
beneficial interest in perpetual and lead trusts  Net assets released from restrictions				126	126
Used for operations Used for property, plant and equipment		1,282	(1,152) (1,282)		(1,152)
Change in net unrealized gains and losses on investments Pension and postretirement related changes		7,932	930		8,862
other than net periodic benefit cost		(10,797)			(10,797)
Change in net assets		14,166	1,640	377	16,183
Balances at September 30, 2014	\$	175,854	\$ 10,854	\$ 10,888	\$ 197,596

# Northeast Hospital Corporation and Affiliate Consolidated Statements of Cash Flows Years Ended September 30, 2014 and 2013

		2014		2013
Cash flows from operating activities				
Change in net assets	\$	16,183	\$	52,291
Adjustments to reconcile change in net assets				
to net cash provided by operating activities		(44.075)		(0.005)
Net realized and unrealized (gains) losses on investments Change in beneficial interest in perpetual and lead trusts		(11,075) (126)		(9,695) (180)
Change in value of investments accounted for under		(120)		(100)
the equity method of accounting		(1,500)		(2,394)
Change in value of interest rate swaps		835		(5,605)
Depreciation and amortization		17,677		17,871
Provision for bad debts		9,526		10,038
Pension and postretirement related changes other than		40.707		(00.004)
net periodic benefit cost		10,797		(26,631)
Loss (gain) on sale of property, plant and equipment  Loss on restructuring of debt		127		(220) 197
Net gain on equity investment in joint venture		(37)		(49)
Distributions from affiliated organizations		-		100
Restricted contributions		(3,374)		(1,423)
Donated securities received		(19)		(123)
Proceeds from sale of donated securities		14		26
(Decrease) increase in cash resulting from changes in		(12.047)		(40.320)
Patient accounts receivables Other assets		(13,947) (1,390)		(10,320) 1,016
Professional insurance receivable		1,105		(287)
Due from affiliates		12,703		931
Accounts payable, accrued expenses, and other liabilities		(4,881)		2,466
Accrued postretirement benefits and pension costs		-		(5,410)
Estimated third-party settlements		1,801		1,302
Net cash provided by operating activities		34,419		23,901
Cash flows from investing activities				
Additions to property, plant, and equipment		(12,927)		(16,924)
Proceeds from sale of property, plant and equipment		230		874
Purchase of assets whose use is limited or restricted and		(45.000)		(0.074)
long-term investments Proceeds from sale of assets whose use is limited or		(15,906)		(8,971)
restricted and long-term investments		16,216		9,305
Net cash used in investing activities		(12,387)		(15,716)
•	_	(12,001)		(10,710)
Cash flows from financing activities Repayment of long-term debt		(3.134)		(4,695)
Donated securities received		(3,134) 5		(4,093) 97
Proceeds from restricted contributions		3,374		1,423
Net cash provided by (used in) financing activities		245		(3,175)
Increase in cash and cash equivalents		22,277		5,010
·		22,211		0,010
Cash and cash equivalents		21,113		16 103
Beginning of year	_		_	16,103
End of year	\$	43,390	\$	21,113
Supplemental disclosure of cash flow information				
Cash paid for interest	\$	1,125	\$	1,462
Fixed asset additions included in accounts payable and accrued expenses		91		928
Noncash financing activities (executed by a third party trustee)			_	
Issuance of Series J debt	\$	-	\$	15,065
Payment of Series F debt  Debt issuance costs				14,600 465
Dest location contra				700

The accompanying notes are an integral part of these consolidated financial statements

(in thousands of dollars)

#### 1. Organization

Lahey Health System, Inc ("Parent") was organized to act as the parent of an integrated health care system. The Parent is the sole corporate member of Lahey Clinic Foundation, Inc. and the Lahey Affiliates ("Lahey") and Northeast Health System, Inc. and the Northeast Affiliates ("Northeast") and as of July 1, 2014, Winchester Healthcare Management, Inc. and the Winchester Affiliates ("Winchester")

Until July 1, 2014 Northeast was the sole member of Northeast Hospital Corporation ("NHC") and functioned as the parent holding company for NHC and other affiliated organizations 
Effective July 1, 2014, the Parent is the sole corporate member of NHC

NHC is the sole member of Northeast Medical Practice, Inc. ("NMP"), a corporation organized to manage and operate physician practices. NHC, known as Beverly Hospital, has acute care facilities in northeastern Massachusetts and provides inpatient, outpatient, and emergency care services. Admitting physicians are primarily practitioners in the local area.

#### 2. Summary of Significant Accounting Policies

#### **Basis of Presentation**

The accompanying financial statements have been prepared on the accrual basis and in accordance with accounting principles generally accepted in the United States of America

#### **Principles of Consolidation**

The accompanying consolidated financial statements include the accounts of NHC and NMP (collectively, the "Hospital") NHC accounts for its interest in its controlled affiliate using the cost method of accounting. Intercompany balances and transactions are eliminated in consolidation. The assets of a member of the consolidated group may not be available to meet the obligations of another member of the group.

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. The more significant areas requiring the use of management estimates relate to third-party payor settlements, allowances for contractual adjustments and uncollectible receivables, actuarial assumptions associated with pension and postretirement benefits, incurred but not reported (IBNR) liabilities for healthcare insurance, workers' compensation insurance, medical malpractice insurance, and investments without readily determinable market values. Actual results could differ from those estimates

#### Classification of Net Assets

Unrestricted net assets represent net assets which have no external donor imposed restrictions as to use or purpose as well as assets whose use is limited through board designation or under the terms of the revenue bond agreements. Temporarily restricted net assets are those whose use has been limited by donors to a specific time period or purpose, or by law. Permanently restricted net assets consist of endowment fund assets and trusts to be held in perpetuity

(in thousands of dollars)

#### **Statement of Operations**

For purposes of presentation, transactions deemed by management to be ongoing, major, or central to the provision of health care and related services are reported as operating revenue and expenses. Other activity and transactions that are not considered to be involved with the direct delivery of healthcare and related services are reported as nonoperating gains and losses.

The consolidated statements of operations include excess of revenue over expenses. Changes in unrestricted net assets, which are excluded from excess of revenue over expenses, consistent with industry practice, include changes in net unrealized gains and losses on investments, contributions of long-lived assets (including assets acquired using contributions which, by donor restriction, were to be used for the purposes of acquiring such assets), and certain pension and postretirement-related adjustments

#### **Revenue Recognition**

The Hospital has entered into payment agreements with Medicare, BlueCross BlueShield, Medicaid, and various commercial insurance carriers, managed care organizations, and preferred provider organizations. The basis for payment under these agreements includes prospectively determined rates per discharge or per visit, discounts from established charges, cost (subject to limits), fee schedules, prospectively determined per diem rates, capitation fees earned on a per-member, per-month basis, and pay-per-performance incentives. Certain pay for performance contracts also provide for payments that are contingent upon meeting certain agreed upon quality and efficiency measures.

#### **Net Patient Service Revenue**

The Hospital has agreements with third-party payors that provide for payments at amounts different from established rates. Payment arrangements include prospectively determined rates per discharge, reimbursable costs, discounted charges, per diem payments, fee for service and fixed capitation.

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Under the terms of various agreements, regulations, and statutes, certain elements of third-party reimbursement are subject to negotiation, audit, and/or final determination by the third-party payors. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Variances between preliminary estimates of net patient service revenue and final third-party settlements are included in the year in which the settlement or change in estimate occurs. Net favorable adjustments of approximately \$5,204 and \$3,057 were recorded in 2014 and 2013, respectively. In addition, \$5 of net unfavorable adjustments and \$610 of net favorable adjustments were recorded as a reduction to the Health Safety Net assessment in 2014 and 2013, respectively. These changes in estimates resulted from settlements of net liabilities at an amount different than previously estimated receivables and liabilities.

(in thousands of dollars)

#### **Contributions and Gifts**

Unconditional promises to give cash and other assets that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. Unconditional promises to give are discounted at an appropriate market rate in accordance with fair value standards. Amortization of the discounts are included in contribution revenue. Conditional promises to give and indications of intentions to give are reported at fair value when the conditions are substantially met.

Gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that either temporarily or permanently limit the use of the donated assets. When a stipulated time restriction ends or purpose restrictions are accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of operations as net assets released from restrictions

Gifts, grants and pledges restricted by donors for additions to property, plant and equipment are recorded as temporarily restricted net assets until the stipulation is fulfilled and the assets are placed in service, at which time they are recorded as net assets released from restrictions in the statement of operations. Gifts of property are recorded as unrestricted support at the fair market value on the date received, unless explicit donor stipulations specify how the donated assets must be used

The Hospital is the beneficiary of several trust funds administered by trustees or other third parties. Trusts wherein the Hospital has the irrevocable right to receive the income earned on the trust assets in perpetuity are recorded as permanently restricted net assets at the fair value of the trust at the date of receipt. The assets held in trust consist primarily of cash equivalents and marketable securities. The fair values of perpetual trusts are measured using the fair value of the assets contributed to the trusts. Income distributions from the trusts are reported as investment income that increase unrestricted net assets, unless restricted by the donor. Changes in the fair value of the trusts are recorded as increases or decreases to permanently restricted net assets.

#### **Cash and Cash Equivalents**

Cash and cash equivalents consist of highly liquid investments with original maturities of three months or less at time of purchase. Cash and cash equivalents held in the investment portfolio are included in assets whose use is limited and long term investments.

The Hospital invests its cash and cash equivalents in money market funds at financial institutions in excess of insured limits

#### **Inventories**

Inventories consist of medical supplies and pharmaceuticals and are recorded at the lower of cost or market on a first-in-first-out method

#### **Investments and Investment Income**

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the balance sheet primarily based on quoted market prices Additionally, realized and unrealized gains/losses and investment income are recorded in the statement of operations as changes in unrestricted net assets, unless their use is restricted by explicit donor-imposed stipulations or law, in which case they are reported in the appropriate restricted class of net assets

(in thousands of dollars)

At September 30, 2014, the Hospital held interests in limited liability corporations, limited partnerships and common/collective trusts, also known as alternative investments. Interests in limited liability corporations, limited partnerships or common/collective trusts are generally recorded at fair market value based on the Hospital's ownership share and rights of the investment, unless certain criteria require the investment to be recorded at cost. Securities, for which no such quotations or valuations are readily available, are carried at fair value as estimated by management using values provided by external investment managers. The Hospital believes that these valuations are a reasonable estimate of fair value as of September 30, 2014, but are subject to uncertainty and, therefore, may differ from the value that would have been used had a ready market for the investment existed.

Investments in hedge funds, for which the Hospital owns less than 5% of the overall investment, are recorded under the equity method of accounting, which represents the Hospital's share of the underlying fair value of the funds. The change in unrealized appreciation on equity method investments is included in excess of revenues over expenses. Since many of these investments are not readily marketable, the estimates of the fair value necessarily involve assumptions and estimation methods which are uncertain, and therefore the estimates could differ materially from actual results if a ready market for the investments existed. All other investments not recorded at fair value or under the equity method are recorded at cost.

The Hospital periodically reviews its investments to identify those for which fair value is below cost. The Hospital then makes a determination as to whether the investment should be considered other-than-temporarily impaired. There were no other-than-temporary impairment charges recorded for the years ended September 30, 2014 and 2013.

At September 30, 2014, the Hospital held investments and common collective trusts that had a fair value of approximately \$198 less than cost. There were no investments where the cost exceeded the fair value for in excess of one year. Since the Hospital has the intent and ability to hold these investments until a recovery of fair value, the Hospital does not consider these investments to be other-than-temporary impaired at September 30, 2014.

Investment income on borrowed funds held by a trustee is included in other revenue in the consolidated statement of operations. Investment income and gains or losses on unrestricted, nonborrowed funds, are recognized as nonoperating gains or losses. Investment income, including realized and unrealized gains and losses related to temporarily or permanently restricted net assets is reported as unrestricted unless the income, gain or loss is restricted by donor or by law

#### Assets Whose Use is Limited or Restricted

Assets whose use is limited or restricted consist of assets held by trustees under indenture agreements and donor-restricted assets

### Property, Plant, and Equipment

Property, plant, and equipment are recorded at cost less accumulated depreciation Depreciation is determined on the straight-line method over the following estimated useful lives

Land improvements	3 to 25 years
Buildings and building improvements	5 to 40 years
Fixed equipment	5 to 20 years
Moveable equipment	3 to 20 years

(in thousands of dollars)

When assets are retired or otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts, and any resulting gain or loss is recognized in the consolidated statement of operations

Maintenance, repairs and minor renewals are charged to expense as incurred Buildings and equipment under capital leases are amortized on the straight-line method over the shorter of the lease term or the asset's estimated useful life Such amortization is included in depreciation and amortization expense in the consolidated statement of operations

Construction in progress represents amounts expended towards property and equipment projects which have not been completed. No provision for depreciation has been recorded for these items

Gifts of long-lived assets such as land, buildings, or equipment are reported as unrestricted support and are excluded from the excess of revenue and gains over expenses and losses, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long these long-lived assets must be maintained, expiration of donor restrictions is reported when the donated or acquired long-lived assets are placed in service.

#### **Capitalized Interest**

Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets. There was no capitalized interest for the years ended September 30, 2014 and 2013

#### **Asset Retirement and Environmental Obligations**

The Hospital recognizes the fair value of a liability for legal obligations associated with asset retirements in the period in which the obligation is incurred. When the liability is initially recognized, the cost of the asset retirement obligation is capitalized by increasing the carrying amount of the related long-lived asset. The liability is accreted to its present value each period and the capitalized cost associated with the retirement obligation is depreciated over the useful life of the related asset. Upon settlement of the obligation, any difference between the cost to settle the asset retirement obligation and the liability recorded is recognized as a gain or loss in the statement of operations. Substantially all of the asset retirement obligations relate to estimated costs to remove asbestos that is contained within the Hospital's facilities. The adjustments to the carrying amount of the asset retirement obligation in 2014 and 2013 were primarily attributable to accretion expense.

#### **Assessment of Long-Lived Assets**

The Hospital periodically reviews the carrying value of its long-lived assets (primarily property, plant and equipment and intangible assets) to assess the recoverability of these assets. Any impairment is recognized in operating results if the reduction in value is considered not to be recoverable.

#### Original Issue Premium/Discount and Deferred Debt Issue Costs

Original issue premiums/discounts and deferred debt issue costs are amortized over the period the debt is outstanding using the effective interest method

(in thousands of dollars)

#### **Other Assets**

Other noncurrent assets include the Hospital's investments in affiliated organizations. Certain investments in affiliated organizations are accounted for using the equity method. Also included in other noncurrent assets is the cash surrender value of life insurance and goodwill. Goodwill is assessed for impairment on an annual basis.

#### **Income Tax Status**

NHC and its affiliate NMP have been recognized as tax-exempt nonprofit organizations pursuant to Section 501(c)(3) of the Internal Revenue Code (the "Code") and, accordingly, are exempt from federal income taxes on related income pursuant to Section 501(a) of the Code Accordingly, no provision for income taxes has been made in the accompanying consolidated financial statements

#### **Accounting for Defined Benefit Pension and Other Postretirement Plans**

The Hospital recognizes the overfunded or underfunded status of its defined benefit and postretirement plans as an asset or liability in its consolidated balance sheet. Changes in the funded status of the plans are reported as a change in unrestricted net assets presented below the excess of revenues over expenses in its consolidated statements of operations and changes in net assets in the year in which the changes occur

#### **Fair Value of Financial Instruments**

The fair value of financial instruments approximates the carrying amount reported in the consolidated balance sheet for cash, accounts receivable, and accounts payable. The fair value of investments, excluding those that are accounted for under the cost or equity method, is disclosed in Note 7. The fair value of long-term debt is also disclosed in Note 7.

#### Reclassifications

Certain amounts in the 2013 financial statements have been reclassified to conform to the 2014 presentation

#### **Recent Accounting Pronouncements**

#### **Donated Securities**

In October 2012, the FASB issued *Not-for-Profit Entities Classification of the Sale Proceeds of Donated Financial Assets in the Statement of Cash Flows* (ASU 2012-05) This standard defines the appropriate financial reporting for the receipt of donated securities in the Statement of Cash Flows Donated securities with no donor-imposed restrictions are to be included in the Operating section of the statement, while donated securities with donor imposed long-term restrictions should be included in the financing section. The Hospital adopted ASU 2012-05 and retroactively applied this guidance to fiscal year 2013.

(in thousands of dollars)

#### 3. Third-Party Reimbursement

#### **Health Safety Net Fund**

The Commonwealth of Massachusetts (the "Commonwealth") operates the Health Safety Net Fund (HSN) HSN allocates the cost of uncompensated care among the hospitals in the Commonwealth The hospitals have been assessed a uniform allowance based on estimates of the statewide cost of uncompensated care and have been reimbursed for a portion of the cost of uncompensated care, subject to certain limitations. Reimbursable uncompensated care includes net charity care and certain bad debts related to emergency services. The hospitals' recoveries from the HSN are based on a payment method that is claims-based and uses Medicare principles. Reimbursement from the HSN for uncompensated care is recorded in net patient service revenue in the consolidated statements of operations.

#### Medicare

Reimbursement for services provided to patients covered by the federal government's Medicare program who have elected not to enter a Medicare health maintenance organization (HMO) is determined under the Medicare prospective payment system (PPS). Reimbursement for services varies according to a patient classification system that is based on clinical, diagnostic, and other factors. Medicare reimbursement received is subject to retroactive adjustment based on audits of an annual cost report. As of September 30, 2014, settlements have been reached with the Medicare program for Medicare cost reports through 2011.

#### 4. Net Patient Service Revenue and Accounts Receivable

The Hospital recognizes patient service revenue associated with services provided to patients who have third-party payor coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care, the Hospital recognizes revenue on the basis of its standard rates (subject to discounts) for services provided. On the basis of historical experience, a significant portion of the Hospital's uninsured patients are unable or fail to pay for the services provided. Consequently, the Hospital records a provision for bad debts related to uninsured patients in the period the services are provided.

For the years ended September 30, 2014 and 2013, patient service, revenue net of contractual allowances and discounts (before the provision for bad debts) was as follows

2014		2013
\$ 340,111	\$	321,347
 8,246		12,174
\$ 348,357	\$	333,521
\$ 	8,246	8,246

(in thousands of dollars)

Accounts receivable are reduced by an allowance for uncollectible accounts. In evaluating the collectability of accounts receivable, the Hospital analyzes its past history and identifies trends for each of its major categories of revenue to estimate the appropriate allowance for uncollectible accounts and provision for bad debts. Management regularly reviews data about these major categories of revenue in evaluating the sufficiency of the allowance for uncollectible accounts. Throughout the year, after all reasonable collection efforts have been exhausted, the Hospital will write off the difference between the standard rates (or discounted rates if negotiated) and the amounts actually collected against the allowance for uncollectible accounts. In addition to the review of the categories of revenue, management monitors the write offs against established allowances as of a point in time to determine the appropriateness of the underlying assumptions used in estimating the allowance for uncollectible accounts.

Accounts receivable, prior to adjustment for doubtful accounts, is summarized as follows at September 30, 2014 and 2013

		2013		
Receivables				
Third-party payors	\$	45,383	\$	38,267
Self-pay payors		4,892		8,842
	\$	50,275	\$	47,109

The allowance for uncollectible accounts is summarized as follows at September 30, 2014 and 2013

	2014	2013
Allowance for doubtful accounts		
Third-party payors	\$ 5,831	\$ 4,190
Self-pay payors	 4,094	 6,991
	\$ 9,925	\$ 11,181

Patient related bad debt is reflected as a reduction in patient service revenues on the statements of operations

#### 5. Charity Care and Community Benefit Programs

#### **Charity Care**

The Hospital provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than its established rates. Because the Hospital does not pursue collection of amounts determined to qualify as charity care, such amounts are not reported as revenue. During 2014 and 2013, the Hospital provided approximately \$6,181 and \$7,284, respectively, in charity care. The equivalent percentage of charity care to all gross patient service revenue was approximately 1% in both 2014 and 2013. Such amounts and percentages are determined using charges foregone based on established rates.

(in thousands of dollars)

#### **Community Benefit Programs**

The Community Benefits Program at the Hospital is a program established to partner with community leaders and organizations to assess and meet the healthcare needs of the community. The Community Benefits Program incorporates the Community Health concepts of wellness, adaptation, self-care and health promotion. Strategies used in Community Benefits health activities include prevention, early detection, early intervention, long-term management and collaborative efforts with the affiliate organizations. Health issues addressed encompass safety, chronic disease, infectious disease, substance abuse and behavioral health.

The importance of the community health needs assessment and the collective efforts to address the healthcare needs of the North Shore have never been greater. The economic downturn has had an impact on thousands of individuals and families throughout the region. The Hospital will to work in partnership with the communities it serves and with health-related organizations throughout the North Shore to meet the area's healthcare needs and improve the overall health status of the community.

The Hospital, with the help of Lahey Health System affiliates, will focus its community benefits plan around the four state-wide priorities highlighted below, which have been set forth by the Attorney General's Office

- Chronic Disease Management for disadvantaged populations
- · Reducing health disparities
- Promoting wellness of vulnerable populations
- Supporting healthcare reform

The Community Benefits Committee at the Hospital will ensure the organization conducts health needs assessments for its 16 town/city primary service areas as mandated by the Attorney General

The Target Population(s) are broken down into six distinct groups. Health Issues, Types of Programs, Sex, Race/Ethnicity, Age and Insured Status

#### Programs in Place

Screenings, clinics and seminars were developed in the following areas skin cancer, oral cancer, Pap smear, depression, diabetes, bone density, blood pressure, flu and CPR. In addition, risk assessments were developed for cardiovascular, osteoporosis, diabetes, body mass index and breast cancer.

A number of disease management initiatives have been instituted, including cardiac rehabilitation, heart failure management, pulmonary rehabilitation, osteoporosis management, vascular health and women's health screenings. In 2003, the Hospital created the Lifestyle Management Institute (LMI). The LMI provides programs and education on how to live a healthy lifestyle, and proactively identifies populations with, or at risk of, certain medical conditions. The LMI offers a full range of services to the community, including risk assessment, prevention education, diagnostic testing, coordinated medical treatment and continuous monitoring. Effective disease management, particularly when using appropriate medical protocols, reduces the number of hospital admissions and emergency room visits, shortens the length of hospital stays and improves the overall health and quality of life for people with chronic illness.

(in thousands of dollars)

#### 6. Related Party Transactions

At September 30, 2014 and 2013, due from (to) affiliates consisted of the following

	2014	2013
Due from affiliates - total		
Due from Northeast Physician Practice, Inc	\$ -	\$ 451
Due from Northeast Behavioral Health	-	297
Due from Lahey Clinic Foundation	-	1,636
Due from Northeast Health System, Inc	2,823	-
Due from other affiliates	 3,015	 4,794
Total due from affiliates	5,838	7,178
Less Current portion	 5,838	6,699
Accounts receivable - affiliates	\$ -	\$ 479
Due to affiliates - total		
Due to Northeast Health System, Inc	\$ 2,400	\$ 2,670
Due to Northeast Behavioral Health	245	299
Due to Lahey Health Shared Services	9,634	-
Due to Lahey Health System	1,045	937
Due to Lahey Clinic Foundation	1,002	1,599
Due to other affiliates	 2,635	 93
Total due to affiliates	\$ 16,961	\$ 5,598

Certain salaries and supplies are incurred by Northeast Behavioral Health (an affiliate) in connection with providing behavioral health services to the Hospital Such amounts aggregated \$17,210 in 2014 and \$17,496 in 2013 and are reflected as expenses in the accompanying consolidated statements of operations

#### 7. Fair Value of Measurements

#### Fair Value

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (also referred to as "exit price") Therefore, a fair value measurement should be determined based on the assumption that market participants would use in pricing the asset or liability. In determining fair value, the use of various valuation approaches, including market, income and cost approaches, is permitted.

(in thousands of dollars)

#### Fair Value Hierarchy

A fair value hierarchy has been established based on whether the inputs to valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the reporting entity's assumptions about the inputs market participants would use. The fair value hierarchy requires the reporting entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

The hierarchy is described below

- Level 1 Valuations using quoted prices in active markets for identical assets or liabilities

  Valuations of these products do not require a significant degree of judgment Level 1 assets include mutual funds that are traded in an active exchange market
- Level 2 Valuations using observable inputs other than Level 1 prices such as quoted prices in active markets for similar assets or liabilities, quoted prices for identical or similar assets or liabilities in markets that are not active, broker or dealer quotations, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities. Level 2 assets primarily include debt securities and commingled and collective investment funds with quoted prices that are traded less frequently than exchange-traded instruments.
- Level 3 Valuations using unobservable inputs that are supported by little or no market activity and are significant to the fair value of the assets or liabilities. Level 3 includes assets whose value is determined using pricing models, discounted cash flow methodologies, or similar techniques.

Management has established internal controls and procedures related to the valuation of the Hospital's investments, including initial and ongoing diligence of third party valuations by the investment advisor. Management reviews fund financial statements, performs comparisons of returns to industry benchmarks and prior periods, and maintains regular communication with fund managers. Management discusses the overall performance of the portfolio with the Investment Committee on a quarterly basis.

(in thousands of dollars)

The following tables present information as of September 30, 2014 and 2013, about the Hospital's instruments that are measured at fair value

	Fair Value Measurements Using							
2014	i	oted Prices n Active Markets Level 1)	Ob	gnificant Other oservable Inputs Level 2)	Uno	gnificant bservable Inputs Level 3)		Total
Assets								
Cash investments	\$	6,345	\$	-	\$	-	\$	6,345
Debt Securities								-
Federal agency bonds Mutual funds				1,206				1,206
Fixed income		21,786						21,786
International equity		35,811						35,811
Domestic equity		10,998						10,998
Common collective trusts		,						-
U S equity				36,261				36,261
Global equity				6,313				6,313
Diversified				9,045				9,045
Other						52		52
Total investments		74,940		52,825		52		127,817
Beneficial interest in perpetual and lead trusts						4,041		4,041
Total assets at fair value		74,940	-	52,825		4,093		131,858
Interest rate swaps				(11,461)				(11,461)
Total assets and liabilities at fair value	\$	74,940	\$	41,364	\$	4,093	\$	120,397

	Fair Value Measurements Using							
2013	Quoted Prices in Active Markets (Level 1)		Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)		Total	
Assets								
Cash investments	\$	2,882	\$	-	\$	-	\$	2,882
Debt securities Federal agency bonds				3,644				3,644
Mutual funds		40.700						40.700
Fixed income International equity		19,799 32,635		-		=		19,799 32,635
Domestic equity		18,282		-		_		18.282
Common collective trusts		10,202						10,202
U S equity		_		23,815		_		23,815
Global equity		-		5,389		-		5,389
Diversified		=		8,783		-		8,783
Other			_			1,852		1,852
Total investments		73,598		41,631		1,852		117,081
Beneficial interest in perpetual and lead trusts						3,915		3,915
Total assets at fair value		73,598		41,631		5,767		120,996
Interest rate swaps				(10,626)				(10,626)
Total assets and liabilities at fair value	\$	73,598	\$	31,005	\$	5,767	\$	110,370

(in thousands of dollars)

The above tables do not include certain investments accounted for under the equity method, totaling \$24,082 and \$22,553 at September 30, 2014 and 2013, respectively There were no transfers between Level 1 and 2 or Level 3 for the years ended September 30, 2014 and 2013

The following table presents a reconciliation of the beginning and ending balances of the fair value measurements using significant unobservable inputs (Level 3)

	Beneficial Interests in Perpetual and Lead Trusts			Other	Total		
Fair Value at September 30, 2012	\$	3,735	\$	1,852	\$	5,587	
Sales of investments Purchase of investments		-		-		-	
Change in net unrealized gain		180		<u>-</u>		180	
Fair Value at September 30, 2013		3,915		1,852		5,767	
Sales of investments						-	
Purchase of investments		87				87	
Change in net unrealized gain		39				39	
Other				(1,800)			
Fair Value at September 30, 2014	\$	4,041	\$	52	\$	5,893	

In the 2014 financial statements, \$1,800 was transferred from investments to other assets

#### Net Asset Value (NAV) Per Share

In accordance with ASU No 2009-12, the Hospital expanded its disclosures to include the category, fair value, redemption frequency, and redemption notice period for those assets whose fair value is estimated using the net asset value per share as of September 30, 2014 There were no lock-up redemption restrictions or unfunded commitments as of September 30, 2014 and 2013

The following table sets forth a summary of the Hospital's investments with a reported NAV at September 30, 2014 and 2013 (excludes certain investments accounted for under the equity method)

2014	Fair Value	Number of Funds	Redemption Terms
Common collective trusts	\$ 51,619	3	Ranges from daily with 3 days notice to monthly with notice due by 22nd of prior month

(in thousands of dollars)

2013	Fair Value	Number of Funds	Redemption Terms
Common collective trusts	\$ 37,987	4	Ranges from daily with 3 days notice to monthly with notice due by 22nd of prior month

The following is a description of the valuation methodologies used for assets and liabilities measured at fair value

#### Cash and Money Market Funds

The carrying value of cash investments and money market funds approximates fair value as maturities are less than three months and are based on quoted prices and actively traded

#### **Debt Securities**

The estimated fair values of debt securities are based on quoted market prices and/or other market data for the same or comparable instruments and transactions in establishing the prices. The marketable debt securities classified as Level 2 were classified as such due to the usage of observable market prices for similar securities that are traded in less active markets or when observable market prices for identical securities are not available, marketable debt instruments are priced using nonbinding market consensus prices that are corroborated with observable market data, quoted market prices for similar instruments, or pricing models, such as a discounted cash flow model, with all significant inputs derived from or corroborated with observable market data. These Level 2 debt securities primarily include government bonds

#### **Mutual Funds**

The fair values of mutual funds are based on quoted market prices

### Common Collective Trust Funds

The estimated fair values of common collective trust funds are based on quoted market prices and/or other market data for the same or comparable instruments and transactions in establishing the prices. The common collective trust funds classified as Level 2 were classified as such due to the usage of observable market prices for similar securities that are traded in less active markets or when observable market prices for identical securities are not available and are determined based upon information provided by the fund managers. Such information is generally based on the net asset value of the underlying investments which approximates fair value. The Hospital's investments in common collective trusts may be redeemed at net asset value on a daily or monthly basis with no lock-up redemption restrictions.

#### Interest Rate Swaps

The Hospital uses inputs other than quoted prices that are observable to value the interest rate swaps. The Hospital considers these inputs to be Level 2 inputs in the context of the fair value hierarchy. These values represent the estimated amounts the Hospital would receive or pay to terminate the agreements, taking into consideration current interest rates and the current creditworthiness of the counterparty.

(in thousands of dollars)

### Long-Term Debt

The estimated fair values of the Hospital's long-term debt is based on current traded values or a discounted cash flows analysis based on the Hospital's current incremental borrowing rates for similar types of borrowing arrangements. The fair value of long-term debt totaled \$98,401 as of September 30, 2014. The Hospital considers this to be a Level 2 measurement. The estimated fair values approximate the carrying amounts of the Hospital's long-term debt at September 30, 2014 and 2013.

### 8. Investments

The following table presents the classification and carrying value of investments at September 30, 2014 and 2013

		2014				2013			
_		Market		Cost		Market		Cost	
Current portion of assets whose use is limited or restricted Cash or cash equivalents	\$	539	\$	539	\$	486	\$	486	
Assets whose use is limited or restricted Cash or cash equivalents Fixed income-US Government Fixed income-Corporate Mutual funds Commingled and collective investment funds Hedge funds		5,806 1,206 6,613 5,358 2,500 21,483		5,806 1,248 5,189 3,738 1,713		2,396 3,644 - 8,154 4,178 2,480 20,852		2,396 3,744 - 6,408 3,174 1,815 17,537	
Long term investments Mutual funds Commingled and collective investment funds Hedge funds Other		61,982 46,261 21,582 52 129,877	· <u> </u>	48,638 32,278 14,788 52 95,756	_	62,562 33,809 20,073 1,852 118,296	· <u> </u>	51,848 25,677 14,686 1,852 94,063	
	\$	151,899	\$	113,989	\$	139,634	\$	112,086	

(in thousands of dollars)

The composition of investment return for the years ended September 30, 2014 and 2013 was as follows

	2014	2013
Unrestricted investment income		
Interest and dividend income, net	\$ 1,191	\$ 1,307
Realized gains on sales of securities, net	1,963	942
Change in value of investments accounted		
for under the equity method of accounting	1,500	2,394
Change in unrealized appreciation (depreciation), net	 7,932	7,517
	\$ 12,586	\$ 12,160
Temporarily restricted investment income		
Interest and dividend income	\$ 25	\$ 30
Realized gains on sales of securities, net	250	150
Change in unrealized appreciation (depreciation), net	 930	1,086
	\$ 1,205	\$ 1,266
Permanently restricted investment income		
Change in fair value of irrevocable trusts	\$ 126	\$ 180
	\$ 126	\$ 180

#### 9. Endowment Funds

The Hospital's endowment consists of approximately 123 funds established for a variety of purposes. As required by generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

### Interpretation of Relevant Law

The Hospital has interpreted Massachusetts law as requiring realized and unrealized gains of permanently restricted net assets to be retained in a temporarily restricted net asset classification until appropriated by the Board and expended. Massachusetts law allows the Board to appropriate so much of the net appreciation of permanently restricted net assets as is prudent considering the Hospital's long- and short-term needs, present and anticipated financial requirements, and expected total return on its investments, price level trends, and general economic conditions. In 2014 and 2013, approximately \$472 and \$413, respectively, was appropriated.

As a result of this interpretation, the Hospital classifies as permanently restricted net assets (a) the original value of the gifts donated to the permanent endowment when explicit donor stipulations requiring permanent maintenance of the historical fair value are present, and (b) the original value of the subsequent gifts to the permanent endowment when explicit donor stipulations requiring permanent maintenance of the historical fair value are present. The remaining portion of the donor-restricted endowment funds are composed of accumulated gains not required to be maintained in perpetuity and are classified as temporarily restricted net assets until those amounts are appropriated for expenditure in a manner consistent with the donor's stipulations. The Hospital considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds, duration and preservation of the fund, purposes

(in thousands of dollars)

of the donor-restricted endowment funds, general economic conditions, the possible effect of inflation and deflation, the expected total return from income and the appreciation of investments, other resources of the Hospital, and the investment policies of the Hospital

### Endowment Net Asset Composition and Changes in Endowment Net Assets

The Hospital currently has only donor-restricted endowment funds and does not have Board-designated endowment funds. The following is a summary of the changes for the years ended September 30, 2014 and 2013.

		mporarily estricted	manently estricted	Total
Endowment net assets at September 30, 2012	\$	6,913	\$ 6,596	\$ 13,509
Investment return Appropriations of endowment assets		1,233		1,233
for expenditure Contributions		(413)	-	 (413) <u>-</u>
Endowment net assets at September 30, 2013		7,733	6,596	14,329
Investment return Appropriations of endowment assets		1,176	-	1,176
for expenditure Contributions		(472) -	- 251	 (472) 251
Endowment net assets at September 30, 2014	\$	8,437	\$ 6,847	\$ 15,284

#### Funds With Deficiencies

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor requires the Hospital to retain as a fund of perpetual duration. There were no such deficiencies at September 30, 2014 or 2013.

#### Investment Return Objectives and Spending Policy

The Hospital has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to the programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, the endowment assets are invested in a manner to generate returns at least equal to and preferably greater than the consumer price index plus 5%. To satisfy its long-term rate-of-return objectives, the Hospital targets a diversified asset allocation that places a greater emphasis on equity-based investments within prudent risk constraints.

(in thousands of dollars)

### 10. Property, Plant, and Equipment

At September 30, 2014 and 2013, property, plant, and equipment consisted of the following

	2014		2013
Land and land improvements Buildings and building improvements Fixed and major moveable equipment	\$	16,618 178,285 99,060	\$ 19,980 177,789 171,910
Total property, plant, and equipment		293,963	369,679
Less Accumulated depreciation		165,161	235,027
		128,802	134,652
Construction in progress		4,188	 4,117
Property, plant, and equipment, net	\$	132,990	\$ 138,769

During the year ended September 30, 2014, approximately \$84,565 of fully depreciated assets that were no longer being used were written off. An adjustment was made to remove the cost and accumulated depreciated of these fully depreciated assets.

#### 11. Other Noncurrent Assets

At September 30, 2014 and 2013, other noncurrent assets consisted of the following

	2014	2013
Investment in North Shore PET Imaging Center, LLC	\$ 209	\$ 172
Notes receivable (interest rate 4 25%) with maturities through 2016	110	364
Goodwill	1,225	1,225
Other	 3,290	1,684
	\$ 4,834	\$ 3,445

(in thousands of dollars)

### 12. Long-Term Debt

At September 30, 2014 and 2013, long-term debt consisted of the following

	2014	2013
Massachusetts Development Finance Agency, (formerly known as Massachusetts Health and Educational Facilities Authority ("MHEFA" or the "Authority") Revenue Bonds) Northeast Hospital Issue, Series J, payable through 2020		
(interest rate of 1 71%)	\$ 11,135	\$ 13,130
Northeast Hospital Issue, Series H, payable through 2036 (variable interest rate, 1 16% and 1 18%		
at September 30, 2014 and 2013, respectively)	23,000	23,000
Northeast Hospital Issue, Series I (taxable), payable through 2036 (variable interest rate, 1 61% and 1 63%		
at September 30, 2014 and 2013, respectively) Northeast Hospital Issue, Series G, payable through 2034	9,500	9,500
(variable interest rate, 09% and 12%		
at September 30, 2014 and 2013, respectively,		
letter of credit through JP Morgan Chase expires in December 2015)	45,100	45,800
Northeast Hospital Issue, Pool M, payable through 2029	•	•
(varying rates, 11% and 12%, at September 30, 2014 and 2013, respectively		
letter of credit through Bank of America		
expires in May 2016)	9,434	9,816
Mortgage note payable through 2018		
(interest rate of 3 55%)	 232	 289
	98,401	101,535
Less Current portion	 3,105	 3,130
	\$ 95,296	\$ 98,405

In November 2012 the Hospital refinanced Series H and Series I with private placement issues whereupon no letter of credit existed. In November 2012, the Hospital also retired Series F and entered into a new \$15,065 Series J issue, which was a private placement issue. Although Series H, I and J are private placement issues they are still under the authority of the Massachusetts Development Finance Agency "MDFA". The cost of refinancing was approximately \$148 for Series H and \$61 for Series I. The cost of issuing Series J was approximately \$256.

(in thousands of dollars)

The Hospital entered into an agreement with the MDFA to issue tax-exempt MDFA variable rate revenue bonds, Northeast Hospital Corporation Issue, Series G (2004) (the "Series 2004 Bonds") in the aggregate amount of \$55,000 due 2034 The Series 2004 Bonds were issued in the R-Float mode with rates reset weekly. In June 2008, the Hospital entered into a remarketing agreement to refinance the Series 2004 Bonds The remarketing changed the mode of the bonds from an R-Float mode to a Variable Rate Demand Bond backed by a letter of credit which expires in December 2015 The interest rate on the Series 2004 Bonds is set weekly Series 2004 bondholders have the option to put the bonds back to the Hospital Such bonds would be subject to remarketing efforts by the Hospital's remarketing agent. To the extent that such remarketing efforts were unsuccessful, the nonmarketable bonds would be purchased from the proceeds of the letter of credit Payments of the principal on the letter of credit advances would commence on the first calendar day of the month that commences more than one year after the advance Repayment of the letter of credit would be required by the earlier of five years from the date of the advance under the letter of credit or that stated maturity date. The Series 2004 bonds have been classified in accordance with the stated maturity in the accompanying consolidated balance sheets and in the table of scheduled maturities of long-term debt

On May 1, 2003, the Hospital borrowed \$12,069 to fund various specific projects including endoscopy, special care nursery and surgical expansion with Series M-2 issue, which is part of a Massachusetts Health and Educational Facilities Authority Capital Asset Program Issue Pool. The loan runs through 2029 and \$67 of finance costs are being amortized over that period. The Series M-2 issue is backed by a letter of credit extended through May 28, 2016 for which the current annual fee is 1.75% of the outstanding principal plus 45 days accrued interest at the maximum rate of 10%.

The MDFA bonds are collateralized by substantially all property, plant, and equipment of the Hospital and a lien on its gross receipts. The debt agreements require the Hospital to escrow funds with a trustee for current installments and arbitrage rebate liabilities, if any. Additionally, the debt agreements place limits on the incurrence of additional borrowings and require that the Hospital satisfy certain measures of financial performance and comply with certain other covenants.

In conjunction with the issuance of the Series H 2006 Bonds, Series I 2006 Bonds, and Series G 2004 Bonds, the Hospital entered into the following interest rate swap agreements to manage its interest rate risk on the variable rate debt

	Fixed Variable Payment Rate Rate Received		nent Rate Notional		Termination Date	Counterparty		
Series H Swap	3 799 %	67% LIBOR	\$	23,000	July 1, 2036	Bank of America		
Series I (taxable) Swap	5 624	100% LIBOR		7,000	July 1, 2036	Bank of America		
Series G Swap	3 370	67% LIBOR		37,000	July 1, 2034	Bank of America		
Series G Swap	3 030	67% LIBOR		5,000	July 1, 2014	Bank of America		

(in thousands of dollars)

The fair value of the Hospital's swaps at September 30, 2014 and 2013, were liabilities of \$11,461 and \$10,626, respectively, which are included in other noncurrent accrued liabilities on the consolidated balance sheets. The change in net unrealized losses of \$835 and net unrealized gains of \$5,605 in 2014 and 2013, respectively, are recorded as nonoperating gains (losses) in the accompanying consolidated statements of operations. Net cash payments under the swaps were \$2,246 and \$2,286 for the years ended September 30, 2014 and 2013, respectively, which are included in other revenue in the accompanying consolidated financial statements.

The mortgage and notes payable are collateralized by buildings, equipment, and other assets with net book values totaling approximately \$331 and \$367 at September 30, 2014 and 2013, respectively

The costs of issuance were approximately \$597 for the Series H 2006 Bonds and Series I 2006 Bonds and \$3,303 for the Series G 2004 Bonds These costs included underwriters' discount, legal, consulting, and printing fees, bond insurance premium, swap insurance premium, and other associated issuance costs related to the bonds. These costs are amortized over the life of the bond issues.

Scheduled principal payments on long-term debt are as follows

Years Ending September 30,	
2015	\$ 3,105
2016	3,256
2017	3,374
2018	3,342
2019	3,362
Thereafter	 81,962
	\$ 98,401

#### **Loan Covenants**

Under the terms of a master indenture, the Hospital is required to meet certain covenant requirements. In addition, the indenture provides for restrictions on, among other things, additional indebtedness and dispositions of property

### 13. Operating Leases and Other Commitments

#### **Operating Leases**

The Hospital leases certain property and equipment under non-cancelable operating leases with various terms Future minimum rental commitments under noncancelable leases are as follows

Years Ending September 30,	
2015	\$ 2,056
2016	1,618
2017	1,103
2018	786
2019	517
Thereafter	 =
	\$ 6,080

(in thousands of dollars)

Rent expense was approximately \$2,598 and \$2,227 for the years ended September 30, 2014 and 2013, respectively

#### **Other Commitments**

At September 30, 2014, the Hospital has guaranteed the following debt

	Out	tstanding
Northeast Senior Health (formerly Northeast Long-Term Care Corporation)  Northeast Behavioral Health (formerly Health and Education Services, Inc.)	\$	4,865 3.359
Seacoast Nursing Home and Rehabilitation Center, Inc. ("Seacoast")		4,891

**Balance** 

Northeast Senior Health, Northeast Behavioral Health and Seacoast are affiliates of the Hospital

### 14. Employee Benefits

The Hospital has a noncontributory pension plan (the "Plan") which covers substantially all of the Hospital's employees 
The Plan, which may be terminated at any time by the Board, provides benefits to employees upon retirement

The benefits under the Plan are based on years of service and the participants' compensation levels. The Hospital's policy is to fund the Plan in excess of the minimum required contribution in order to cover the present and future obligations of the Plan. Contributions are intended to provide not only for benefits attributed to service to date, but also for those expected to be earned in the future.

The Hospital also provides assistance with the cost of health insurance to eligible employees who retire with a hospital pension. In 1991, the postretirement health plan was amended such that employees are no longer earning postretirement medical benefits.

(in thousands of dollars)

The following table provides a reconciliation of benefit obligations, plan assets, and the funded status of the Hospital's benefit plans and the related amounts that are recognized in the accompanying consolidated balance sheets at September 30, 2014 and 2013

	_	Pension Benefits			Postretirement Benefits			
		2014		2013		2014		2013
Change in benefit obligation								
Benefit obligation at October 1 Service cost Interest cost	\$	154,509 3,942 7,889	\$	167,259 4,432 6,920	\$	1,860 2 71	\$	2,137 3 80
Employee contributions Actuarial loss (gain) Benefits paid		470 15,424 (5,595)	_	473 (19,317) (5,258)	_	(12) (204)		(134) (226)
Benefit obligation at September 30	\$	176,639	\$	154,509	\$	1,717	\$	1,860
Accumulated benefit obligation	\$	165,512	\$	145,682	\$	-	\$	-
Change in plan assets								
Fair value of plan assets at October 1 Actual return on plan assets Employer contributions Employee contributions Benefits paid from plan assets	\$	134,816 13,090 4,860 470 (5,595)	\$	115,801 12,400 11,400 473 (5,258)	\$	- 204 - (204)	\$	- 226 - (226)
Fair value of plan assets at September 30	<del>-</del>	147,641	\$	134,816	\$	- (20.)	\$	- (223)
Funded status/accrued benefit liability	\$	(28,998)	<u> </u>	(19,693)	\$	(1,717)	<u> </u>	(1,860)
		Pension	Ber		<u>_</u> F	Postretirem	ent	
Amounts recognized in the balance sheet consist of		2014		2013		2014		2013
Current liability Noncurrent liability	\$	- (28,998)	\$	- (19,693)	\$	(203) (1,514)	\$	(226) (1,634)
Net amount recognized	\$	(28,998)	\$	(19,693)	\$	(1,717)	\$	(1,860)

Unrestricted net assets at September 30, 2014 and 2013, include unrecognized actuarial losses of \$50,156 and \$39,645, respectively, and unrecognized prior service credits of \$438 and \$528, respectively, for the Plan and unrecognized losses of \$859 and \$943, respectively, and unrecognized prior service credits of \$352 and \$633, respectively, for the postretirement health plan. The amount in unrestricted net assets expected to be recognized in net periodic benefit costs over the next fiscal year includes an actuarial loss of \$2,421 and a net prior service credit of \$90 for the Plan and an actuarial loss of \$78 and a net prior service credit of \$281 for the postretirement health plan.

(in thousands of dollars)

The components of net periodic benefit costs were as follows for the years ended September 30, 2014 and 2013

	Pension Benefits				Postretirement Benefits			
		2014		2013		2014		2013
Service cost	\$	3,942	\$	4,432	\$	2	\$	3
Interest cost		7,889		6,920		71		80
Expected return on plan assets		(10,105)		(8,813)		-		-
Amortization of prior service cost		(90)		(90)		(281)		(281)
Recognized actuarial loss		1,929		3,877		72		88
Net periodic benefit cost	\$	3,565	\$	6,326	\$	(136)	\$	(110)

Other changes in plan assets and benefit obligations recognized in unrestricted net assets

	Pension Benefits			Postretirement Benefits				
		2014		2013		2014		2013
New net actuarial loss (gain) Amortization of	\$	12,439	\$	(22,903)	\$	(13)	\$	(134)
Prior service cost		90		90		281		281
Actuarial gain		(1,929)		(3,877)		(71)		(88)
Total recognized	\$	10,600	\$	(26,690)	\$	197	\$	59

At September 30, 2014 and 2013, the Hospital used the following assumptions in determining the preceding amounts

	2014	2013
Pension benefits		
Discount rate - benefit obligation	4 51 %	5 19 %
Discount rate - periodic benefit cost	5 19	4 20
Rate of compensation increase - benefit obligation	3 00	3 00
Rate of compensation increase - periodic benefit cost	3 00	3 00
Expected long-term rate of return on plan assets	7 50	7 50
	2014	2013
Postretirement benefits		
Discount rate - benefit obligation	3 83 %	4 33 %
Discount rate - periodic benefit cost	4 33 %	4 20 %

The discount rate was derived from an actuarial discount rate model based on yields of high quality corporate bonds at September 30, 2014 and 2013 The increase in future compensation levels was determined from current and historical economic conditions

(in thousands of dollars)

Increasing the assumed health care cost trend rates by one percentage point would increase the postretirement benefits accumulated benefit obligation as of September 30, 2014 by approximately \$14 and the total service cost and interest cost for the fiscal year ending September 30, 2014 would increase by an immaterial amount. Decreasing the assumed health care cost trend rate by one percentage point would decrease the postretirement benefits accumulated benefit obligation as of September 30, 2014 by approximately \$15 and the total service cost and interest cost for the fiscal year ending September 30, 2014 would decrease by an immaterial amount. The assumed health care cost trend rate is 5%

The following table presents information as of September 30, 2014 and 2013 about the Hospital's pension investments that are measured at fair value

	Fair Value Measurements Using							
2014	Quoted Prices in Active Markets (Level 1)		Significant Other Observable Inputs (Level 2)		Significant Unobservable Inputs (Level 3)		Total	
2014	(LCVC)	',	'-	ever z,	,	(Level o)		Total
Assets								
Cash investments	\$	266	\$	-	\$	-	\$	266
Mutual funds								-
Fixed income	25,2	287		-		-		25,287
International equity	37,	561		-		-		37,561
Domestic equity	8,6	373		-		-		8,673
Common collective trusts								
US equity		-		31,259		-		31,259
Global equity		-		6,313		-		6,313
Diversified		-		9,829		-		9,829
Hedge Funds		-				28,453		28,453
Total investments	\$ 71,	787_	\$	47,401	\$	28,453	\$	147,641

(in thousands of dollars)

	Fair Value Measurements Using							
			Si	gnificant				
	•	ted Prices		Other		gnificant		
		Active	Ot	servable		bservable		
2012		larkets		Inputs		Inputs		Total
2013	(1	_evel 1)	(	Level 2)	(1	Level 3)		Total
Assets								
Cash investments	\$	9,752	\$	-	\$	-	\$	9,752
Mutual funds								-
Fixed income		20,477		-		-		20,477
International equity		34,243		-		-		34,243
Domestic equity		13,351		-		-		13,351
Common collective trusts								
US equity		-		21,033		-		21,033
Global equity		-		8,019		-		8,019
Diversified		_		7,215		-		7,215
Hedge Funds						20,726		20,726
Total investments	\$	77,823	\$	36,267	\$	20,726	\$	134,816

The following table presents a reconciliation of the beginning and ending balances of the fair value measurements using significant unobservable inputs (Level 3)

		Hedge Funds
Fair Value at September 30, 2012	\$	18,520
Sales of investments Purchase of investments		-
Change in net unrealized gain	_	2,206
Fair Value at September 30, 2013		20,726
Sales of investments		-
Purchase of investments		3,000
Change in net unrealized gain		4,727
Fair Value at September 30, 2014	\$	28,453

(in thousands of dollars)

The Hospital's pension plan weighted-average asset allocations at September 30, 2014 and 2013, by asset category, are as follows

	Asset Allocation				
Asset Category	2014	2013			
Equity securities	63 %	62 %			
Debt securities	17	15			
Hedge funds	19	16			
Cash and short term	1	7			
	100 %	100 %			

Management of the pension plan assets is designed to maximize total return (income plus capital change) while preserving the capital values of the funds, protecting the funds from inflation, and providing liquidity as needed for plan benefits. The objective is to provide a rate of return that meets inflation, plus 4 5% over a long-term time horizon. The Hospital has established target asset allocation ranges of 45% to 65% equity investments, 12% to 18% debt investments, and 15% to 25% alternative investments (hedge funds)

The Hospital expects to contribute \$4,300 to the Plan and \$207 to the postretirement health plan in fiscal year 2015

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows

	ension enefits	Postretirement Benefits	
2015	\$ 7,818	\$ 207	
2016	8,264	196	
2017	9,196	186	
2018	9,840	172	
2019	10,378	160	
2020 - 2024	61,925	613	

(in thousands of dollars)

#### 15. Temporarily and Permanently Restricted Net Assets

#### **Temporarily Restricted Net Assets**

Temporarily restricted net assets are available for the following purposes

	2014	2013
Accumulated gains on permanently restricted net assets		
available for appropriation	\$ 8,437	\$ 7,733
Capital improvements	972	444
Operations	1,304	894
For periods after September 30	 141	 143
	\$ 10,854	\$ 9,214

#### **Permanently Restricted Net Assets**

Permanently restricted net assets consists of income from which is expendable to support health care services and beneficial interest in perpetual and lead trusts administered by outside trustees. These contributions are restricted as follows

	2014		2013		
Specific purpose funds - health care services Beneficial interest in perpetual and lead trusts	\$	6,847 4,041	\$	6,596 3,915	
·	\$	10,888	\$	10,511	

### 16. Professional Liability and Other Contingencies

#### **Professional Liability Insurance**

The Hospital was previously insured for the professional and general liability through Northeast Massachusetts Indemnity Company ("NMIC") In August 2013, NMIC was amalgamated into Lahey Clinic Insurance Company, Ltd ("LCIC"), a wholly owned subsidiary of Lahey Health System, Inc., which is a captive insurance company incorporated and based in Bermuda for the purpose of providing professional and general liability insurance

Insurance coverage through LCIC is on a modified claims-made basis, which provides specific coverage for claims submitted during the policy term. Premiums paid to LCIC are actuarially determined based on asserted and incurred but not reported professional liability claims. Excess coverage, above the captive's retained limits, is obtained on a yearly basis from other domestic and foreign reinsurers. The captive's retained limits are \$2,500 per claim for professional liability claims and \$26,000 annual aggregate, which is shared with other LCIC insureds and \$1,000 per claim for commercial general liability claims.

(in thousands of dollars)

The Hospital uses an outside actuarial consultant to determine its professional liability reserves Estimated professional liability costs consist of specific reserves calculated to cover the estimated liability resulting from medical or general liability incidents or potential claims which have been reported, as well as provision for claims incurred but not reported. Estimated professional liabilities are based on claims reported, historical experience, and industry trends. These liabilities include estimates of future trends in loss severity and frequency and other factors which could vary as the claims are ultimately settled. Although it is not possible to measure the degree of variability inherent in such estimates, management believes the reserves for claims are adequate. These estimates are periodically reviewed, and necessary adjustments are reflected in operations in the year the need for such adjustments become known. Although there is at least a reasonable possibility that the recorded estimates will change by a material amount in the near term, management is unaware of any claims that would cause the final expense for medical malpractice risks to vary materially from the amounts provided

The Hospital follows the accounting policy of establishing reserves to cover the ultimate costs of medical malpractice claims, which include costs associated with litigating or settling claims. The liability also includes an estimated tail liability, established to cover all malpractice claims incurred but not reported to the insurance company as of the end of the year. The total malpractice liability of \$11,524 and \$11,776 at September 30, 2014 and 2013, respectively, is presented as professional liability reserves in the consolidated balance sheet.

Management is not aware of any claims against the Hospital or factors affecting LCIC that would cause the expense for professional liability risks to vary materially from the amount provided

### Workers' Compensation

The Hospital provides workers' compensation coverage on a self-insured basis. The Hospital uses an outside actuarial consultant to determine its estimated liability. The estimated liability is included in accounts payable and accrued expenses in the accompanying consolidated balance sheets.

#### **Commitments and Contingencies**

The Hospital is a party in various legal proceedings and potential claims arising in the ordinary course of its business. In addition, the health care industry, as a whole, is subject to numerous laws and regulations of federal, state, and local governments. Compliance with these laws and regulations can be subject to future governmental review and interpretation as well as regulatory actions unknown or unasserted at this time. Such compliance in the health care industry has recently come under increased governmental scrutiny which could result in the imposition of significant fines and penalties as well as significant repayments of previously billed and collected revenue from patient services. Management does not believe that these contingencies will have a material adverse effect on the Hospital's consolidated financial statements.

(in thousands of dollars)

### 17. Functional Expenses

The Hospital provides general health care services to residents within its geographic location Expenses related to these services are as follows

	 September 30,			
	2014			
Health care services	\$ 264,068	\$	254,824	
General and administrative	 70,185		72,854	
Total	\$ 334,253	\$	327,678	

#### 18. Concentration of Credit Risk

Financial instruments that potentially subject the Hospital to concentration of credit risk are patient and other receivables, amounts due from affiliates, investments, other noncurrent assets, and cash equivalents. The Hospital invests available cash in a money market account of a local bank

The Hospital grants credit without collateral to its patients, many of whom are local residents and are insured under third-party payor agreements. At September 30, 2014 and 2013, accounts receivable from patients and third-party payors, exclusive of estimated third-party settlements, are summarized as follows

	2014	2013
Medicare	41 %	34 %
Self Pay	3 %	5 %
HMO Other	6 %	10 %
HMO Blue	16 %	15 %
Blue Cross/Blue Shield	0 %	1 %
Harvard Pilgrim Health Care (HPHC)	6 %	7 %
Other	6 %	6 %
Tufts	4 %	6 %
Other Government Programs	16 %	15 %
Worker's Compensation	2 %	1 %
	100 %	100 %

Although management expects the amounts recorded as net accounts receivable on September 30, 2014 and 2013, to be collectible, this concentration of credit risk is expected to continue in the near term

#### 19. Subsequent Events

The Hospital has assessed the impact of subsequent events through February 25, 2015, the date the audited financial statements were issued, and has concluded that there were no such events that require adjustment to the audited financial statements or disclosure in the notes to the audited financial statements



# Northeast Hospital Corporation and Affiliate Consolidating Balance Sheet September 30, 2014

(in thousands of dollars)	Northeast Hospital Corporation		Northeast Medical Practice, Inc		Eliminations		Consolidated	
Assets								
Current								
Cash and cash equivalents	\$	42,722	\$	668	\$	-	\$	43,390
Patient receivables, less allowance for								
uncollectible accounts of \$9,925		39,068		1,282		-		40,350
Inventories of supplies		6,224		-		-		6,224
Prepaid expenses and deposits		2,205		258		-		2,463
Current portion of assets whose use in								
limited or restricted		539		-		-		539
Deposit insurance receivable		793						793
Other receivables		1,414		169		-		1,583
Due from affiliates		14,946		7		(9,115)		5,838
Total current assets		107,911		2,384		(9,115)		101,180
Assets whose use is limited or restricted by board designation for								
Assets held by trustee under bond indenture agreements		4,155		-		-		4,155
Investments, other		912		-		-		912
Donor-restricted assets for specific purposes		9,819		-		-		9,819
Donor-restricted assets for permanent endowment		6,597		-		-		6,597
Total assets whose use is limited or restricted		21,483						21,483
Property, plant and equipment, net		132,771		219		_		132.990
Deferred debt issue costs		2.849				_		2.849
Professional insurance receivable		5.185		3.976		_		9.161
Other assets		3.543		1,291		_		4,834
Beneficial interest in perpetual and lead trusts		4,041		-		_		4,041
Long-term investments		129,877						129,877
Total assets	\$	407,660	\$	7,870	\$	(9,115)	\$	406,415

# Northeast Hospital Corporation and Affiliate Consolidating Balance Sheet September 30, 2014

(in thousands of dollars)	Northeast Hospital Corporation		N	ortheast Medical ctice, Inc.	Elin	ninations	Consolidated		
Current									
Accounts payable and accrued expenses	\$	6.309	\$	158	\$	_	\$	6.467	
Accrued payroll and employee benefits	•	20,731	•	706	•	_	Ť	21,437	
Accrued interest payable		105		_		_		105	
Current portion of long-term debt		3,105		-		-		3,105	
Accrued postretirement benefits		203		-		-		203	
Estimated third-party settlements, net		10,485		-		-		10,485	
Due to affiliates		12,880		13,196		(9,115)		16,961	
Total current liabilities		53,818		14,060		(9,115)		58,763	
Long-term debt, less current portion		95,296		_		_		95,296	
Accrued pension benefits		28,398		600		-		28,998	
Accrued postretirement benefits		1,514		-		-		1,514	
Professional liability reserves		7,548		3,976		-		11,524	
Other noncurrent liabilities		12,555		169				12,724	
Total long-term liabilities		145,311		4,745		-		150,056	
Total liabilities		199,129		18,805		(9,115)		208,819	
Net assets									
Unrestricted		186,789		(10,935)		_		175,854	
Temporarily restricted		10,854				_		10,854	
Permanently restricted		10,888		-		-		10,888	
Total net assets		208,531		(10,935)		-		197,596	
Total liabilities and net assets	\$	407,660	\$	7,870	\$	(9,115)	\$	406,415	

# Northeast Hospital Corporation and Affiliate Consolidating Statement of Operations Year Ended September 30, 2014

Net patient service revenue   \$ 336,335   \$ 12,022   \$ 5 348,357   \$ 9,248   \$ 278   \$ 9,526   \$ 348,357   \$ 9,248   \$ 278   \$ 9,526   \$ 9,526   \$ 11,744   \$ 338,831   \$ 12,022   \$ 11,744   \$ 338,831   \$ 12,022   \$ 11,744   \$ 338,831   \$ 12,022   \$ 11,744   \$ 338,831   \$ 12,022   \$ 11,744   \$ 338,831   \$ 12,022   \$ 11,744   \$ 338,831   \$ 12,022   \$ 11,744   \$ 1,745   \$ 1,152   \$ 1,	(in thousands of dollars)	Northeast Hospital Corporation		Northeast Medical Practice, Inc		Reclassifications and Eliminations		Consolidated	
Net patient service revenue after provision for bad debts         327,087         11,744         -         338,831           Other revenues         4,792         2,726         (957)         6,561           Net assets released from restrictions         1,152         -         (957)         346,544           Expenses         8         -         1,152         -         (957)         346,544           Expenses         8         -         -         152,979         Salaries and wages, nonphysicians         148,336         4,643         -         152,979         Salaries and wages, physicians         4,275         6,647         -         10,922         Employee benefits         29,803         1,867         -         31,670         20,725         11,586         4,692         (957)         117,596         17,423         1,286         -         -         1,288         -         -         1,288         -         -         2,375         -         -         2,375         -         -         2,375         -         -         2,375         -         -         2,375         -         -         2,375         -         -         2,375         -         -         2,375         -         -         2,375         -	Revenues	\$	336,335	\$	12,022	\$	_	\$	348,357
Other revenues         4,792         2,726         (957)         6,561           Net assets released from restrictions         1,152         -         957)         346,544           Total revenues         333,031         14,470         (957)         346,544           Expenses         8         8         4,643         -         152,979           Salaries and wages, nonphysicians         4,275         6,647         -         10,922           Employee benefits         29,803         1,867         -         31,670           Supplies and other         113,861         4,692         (957)         117,596           Depreciation and amortization         17,373         50         -         17,423           Interest         1,288         -         -         1,288           Health Safety Net assessment         2,375         -         -         2,375           Total expenses         317,311         17,899         (957)         334,253           Income (loss) from operations         15,720         (3,429)         -         12,291           Nonoperating gains (losses), net         -         -         4,654           Investment income         4,670         (16)         - <td< td=""><td>Provision for bad debt</td><td></td><td>9,248</td><td></td><td>278</td><td></td><td></td><td></td><td>9,526</td></td<>	Provision for bad debt		9,248		278				9,526
Net assets released from restrictions         1,152         -         1,152           Total revenues         333,031         14,470         (957)         346,544           Expenses         Salaries and wages, nonphysicians         148,336         4,643         -         152,979           Salaries and wages, physicians         4,275         6,647         -         10,922           Employee benefits         29,803         1,867         -         31,670           Supplies and other         113,861         4,692         (957)         117,596           Depreciation and amortization         17,373         50         -         17,423           Interest         1,288         -         -         2,375           Total expenses         317,311         17,899         (957)         334,253           Income (loss) from operations         15,720         (3,429)         -         12,291           Nonoperating gains (losses), net investment income         4,670         (16)         -         4,654           Unrestricted contributions         653         -         -         653           Fundarising costs         (700)         -         -         (1,149)           Total nonoperating gains         3,474	Net patient service revenue after provision for bad debts		327,087		11,744		-		338,831
Expenses					2,726		(957)		
Salaries and wages, nonphysicians         148,336         4,643         -         152,979           Salaries and wages, physicians         4,275         6,647         -         10,922           Employee benefits         29,803         1,867         -         31,670           Supplies and other         113,861         4,692         (957)         117,596           Depreciation and amortization         17,373         50         -         17,423           Interest         1,288         -         -         1,288           Health Safety Net assessment         2,375         -         -         2,375           Total expenses         317,311         17,899         (957)         334,253           Income (loss) from operations         15,720         (3,429)         -         12,291           Nonoperating gains (losses), net         (10,342)         -         4,654           Unrestricted contributions         653         -         -         653           Fundraising costs         (700)         -         (700)         -         (11,49)         -         (11,49)           Other income         (1,149)         3,454         (16)         -         3,458           Excess (deficiency) of re	Total revenues		333,031		14,470		(957)		346,544
Salaries and wages, nonphysicians         148,336         4,643         -         152,979           Salaries and wages, physicians         4,275         6,647         -         10,922           Employee benefits         29,803         1,867         -         31,670           Supplies and other         113,861         4,692         (957)         117,596           Depreciation and amortization         17,373         50         -         17,423           Interest         1,288         -         -         1,288           Health Safety Net assessment         2,375         -         -         2,375           Total expenses         317,311         17,899         (957)         334,253           Income (loss) from operations         15,720         (3,429)         -         12,291           Nonoperating gains (losses), net         (10,342)         -         4,654           Unrestricted contributions         653         -         -         653           Fundraising costs         (700)         -         (700)         -         (11,49)         -         (11,49)           Other income         (1,149)         3,454         (16)         -         3,458           Excess (deficiency) of re	Expenses								
Employee benefits   29,803   1,867   - 31,670   Supplies and other   113,861   4,692   (957)   117,596   Depreciation and amortization   17,373   50   - 17,423   Interest   1,288   -   -   2,375   -   -   2,375   Total expenses   317,311   17,899   (957)   334,253   Income (loss) from operations   15,720   (3,429)   -   12,291   Nonoperating gains (losses), net   Investment income   4,670   (16)   -   4,654   Unrestricted contributions   653   -   653   653   -   653   Fundraising costs   (700)   -   (700)   Other income   (1,149)   -   (1,149)   Total nonoperating gains   (3,445)   -   3,458   Excess (deficiency) of revenues over expenses   19,194   (3,445)   -   15,749   Change in net unrealized gains and losses on investments   1,282   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   -   -   1,282   Change in net unrealized gains and losses on investments   1,282   -   -   -   -   -   -   -   -   -	•		148,336		4,643		-		152,979
Supplies and other         113,861         4,692         (957)         117,596           Depreciation and amortization         17,373         50         -         17,423           Interest         1,288         -         -         1,288           Health Safety Net assessment         2,375         -         -         2,375           Total expenses         317,311         17,899         (957)         334,253           Income (loss) from operations         15,720         (3,429)         -         12,291           Nonoperating gains (losses), net         Investment income         4,670         (16)         -         4,654           Unrestricted contributions         653         -         -         653           Fundraising costs         (700)         -         -         (700)           Other income         (1,149)         -         -         (1,149)           Total nonoperating gains         3,474         (16)         -         3,458           Excess (deficiency) of revenues over expenses         19,194         (3,445)         -         15,749           Change in net unrealized gains and losses on investments         7,932         -         -         7,932           Net assets released from re	Salaries and wages, physicians		4,275		6,647		-		10,922
Depreciation and amortization   17,373   50   - 17,423     Interest   1,288   -   1,288     Health Safety Net assessment   2,375   -   -   2,375     Total expenses   317,311   17,899   (957)   334,253     Income (loss) from operations   15,720   (3,429)   -   12,291     Nonoperating gains (losses), net     Investment income   4,670   (16)   -   4,654     Unrestricted contributions   653   -   653     Fundraising costs   (700)   -   (700)     Other income   (1,149)   -   (1,149)     Total nonoperating gains   3,474   (16)   -   3,458     Excess (deficiency) of revenues over expenses   19,194   (3,445)   -   15,749     Change in net unrealized gains and losses on investments   7,932   -   -   7,932     Net assets released from restriction used for purchase of property, plant and equipment   1,282   -   -   1,282     Pension and other postretirement related adjustments other than net periodic benefit cost   (10,797)   -   -   (10,797)	Employee benefits		29,803		1,867		-		31,670
Interest   1,288   -	Supplies and other		113,861		4,692		(957)		117,596
Health Safety Net assessment   2,375   -   -   2,375     334,253     17,899   (957)   334,253     17,899   (957)   334,253     17,899   (957)   334,253     17,899   (957)   334,253     17,899   (957)   334,253     17,899   (957)   334,253     17,899   (957)   334,253     17,899   (957)   334,253     17,899   (957)   334,253     17,899   (957)   334,253     17,899   (957)   17,899     17,899   (957)   17,899   (957)   17,899   (957)   17,899   (957)   17,899   (957)   17,899   (957)   17,899   (957)   17,899   (957)   17,999   17,999   (957)   17,999   (957)   17,999   (957)   17,999   (957)   17,999   (957)   17,999   (957)   17,999   (957)   17,999	Depreciation and amortization				50		-		17,423
Total expenses Income (loss) from operations         317,311         17,899         (957)         334,253           Nonoperating gains (losses), net Investment income         4,670         (16)         -         4,654           Unrestricted contributions         653         -         653           Fundraising costs         (700)         -         (700)           Other income         (1,149)         -         (1,149)           Total nonoperating gains         3,474         (16)         -         3,458           Excess (deficiency) of revenues over expenses         19,194         (3,445)         -         15,749           Change in net unrealized gains and losses on investments Net assets released from restriction used for purchase of property, plant and equipment         1,282         -         -         1,282           Pension and other postretirement related adjustments other than net periodic benefit cost         (10,797)         -         -         (10,797)	Interest		,		-		-		
Income (loss) from operations   15,720   (3,429)   - 12,291	Health Safety Net assessment		2,375		-				2,375
Nonoperating gains (losses), net         4,670         (16)         -         4,654           Investment income         4,670         (16)         -         4,654           Unrestricted contributions         653         -         653           Fundraising costs         (700)         -         (700)           Other income         (1,149)         -         (1,149)           Total nonoperating gains         3,474         (16)         -         3,458           Excess (deficiency) of revenues over expenses         19,194         (3,445)         -         15,749           Change in net unrealized gains and losses on investments         7,932         -         -         7,932           Net assets released from restriction used for purchase of property, plant and equipment         1,282         -         -         1,282           Pension and other postretirement related adjustments other than net periodic benefit cost         (10,797)         -         -         (10,797)	Total expenses		317,311		17,899		(957)		334,253
Investment income	Income (loss) from operations		15,720		(3,429)				12,291
Unrestricted contributions         653         -         653           Fundraising costs         (700)         -         (700)           Other income         (1,149)         -         (1,149)           Total nonoperating gains         3,474         (16)         -         3,458           Excess (deficiency) of revenues over expenses         19,194         (3,445)         -         15,749           Change in net unrealized gains and losses on investments         7,932         -         -         7,932           Net assets released from restriction used for purchase of property, plant and equipment         1,282         -         -         1,282           Pension and other postretirement related adjustments other than net periodic benefit cost         (10,797)         -         -         (10,797)	Nonoperating gains (losses), net								
Common	Investment income		4,670		(16)		-		4,654
Other income         (1,149)         -         (1,149)           Total nonoperating gains         3,474         (16)         -         3,458           Excess (deficiency) of revenues over expenses         19,194         (3,445)         -         15,749           Change in net unrealized gains and losses on investments         7,932         -         -         7,932           Net assets released from restriction used for purchase of property, plant and equipment         1,282         -         -         1,282           Pension and other postretirement related adjustments other than net periodic benefit cost         (10,797)         -         -         (10,797)	Unrestricted contributions						-		
Total nonoperating gains         3,474         (16)         -         3,458           Excess (deficiency) of revenues over expenses         19,194         (3,445)         -         15,749           Change in net unrealized gains and losses on investments         7,932         -         -         7,932           Net assets released from restriction used for purchase of property, plant and equipment         1,282         -         -         1,282           Pension and other postretirement related adjustments other than net periodic benefit cost         (10,797)         -         -         (10,797)	Fundraising costs		(700)				-		(700)
Excess (deficiency) of revenues over expenses         19,194         (3,445)         -         15,749           Change in net unrealized gains and losses on investments         7,932         -         -         7,932           Net assets released from restriction used for purchase of property, plant and equipment         1,282         -         -         1,282           28,408         (3,445)         -         24,963           Pension and other postretirement related adjustments other than net periodic benefit cost         (10,797)         -         -         (10,797)	Other income		(1,149)						(1,149)
Change in net unrealized gains and losses on investments  Net assets released from restriction used for purchase of property, plant and equipment  1,282 28,408 (3,445) - 1,282 24,963  Pension and other postretirement related adjustments other than net periodic benefit cost  (10,797) - (10,797)	Total nonoperating gains		3,474		(16)				3,458
Net assets released from restriction used for purchase of property, plant and equipment         1,282         -         -         1,282           28,408         (3,445)         -         24,963           Pension and other postretirement related adjustments other than net periodic benefit cost         (10,797)         -         -         (10,797)	Excess (deficiency) of revenues over expenses		19,194		(3,445)				15,749
28,408 (3,445) - 24,963  Pension and other postretirement related adjustments other than net periodic benefit cost (10,797) (10,797)			7,932		-		-		7,932
Pension and other postretirement related adjustments other than net periodic benefit cost (10,797) - (10,797)	purchase of property, plant and equipment		1,282		-				1,282
other than net periodic benefit cost (10,797) (10,797)			28,408		(3,445)		-		24,963
Increase (decrease) in unrestricted net assets \$ 17,611 \$ (3,445) \$ - \$ 14,166	·		(10,797)						(10,797)
	Increase (decrease) in unrestricted net assets	\$	17,611	\$	(3,445)	\$		\$	14,166