

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



SCALLIED JUN 2 2 2013

332001 10-29-13

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

Do not enter Social Security numbers on this form as it may be made public.

Open to Public Inspection

Dena	rtment of	the Treasury	Do not enter Social Security numbers on this form as	s it may be n	nade public.	Open to Public
Interr	Inspection					
A F	or the	2013 calend	Information about Form 990 and its instructions is ar year, or tax year beginning OCT 1, 2013 and	EP 30, 2014		
B 0	heck if	C Name o	forganization		D Employer identifica	ation number
_	"IAddress	s				
느	Address change	UNIT	ED WAY OF GREATER NASHUA, INC.			
	Name change	Doing B	usiness As		02-60	15642
	Initia! return	Number	and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number	
	Termin-	20 B	ROAD STREET		(603)	882-4011
Γ	Amende	!	own, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	1,244,820.
\vdash	Applica		UA, NH 03064		H(a) Is this a group reti	
ш	tion pending			·		Yes X No
			nd address of principal officer:PAUL HEBERT		for subordinates?	
			AS C ABOVE		H(b) Are all subordinates incl	
			X 501(c)(3)	or 527	If "No," attach a lis	st (see instructions)
			://WWW.UNITEDWAYNASHUA.ORG		H(c) Group exemption	number 🕨
KF	orm of o	organization: [X Corporation	L Year	of formation: 1954 M	State of legal domicile: NH
		Summary		-		
			be the organization's mission or most significant activities SUPPO	ORT OF	COMMUNITY N	ONPROFTT
Activities & Governance		-	ATIONS.	01(1 01	COIMIONTII	0111110111
ā	_	Check this bo		end of more	than 25% of its not ass	ote
Æ				sed of friore	1 1	
ó	1 -		ting members of the governing body (Part VI, line 1a)		3	22
ಷ	4 1	Number of inc	dependent voting members of the governing body (Part VI, line 1b)		4	22
es	5 T	Total number	of individuals employed in calendar year 2013 (Part V, line 2a)		5	0
Ę	6 T	Total number	of volunteers (estimate if necessary)		6	539
访	7 a T	Total unrelate	d business revenue from Part VIII, column (C), line 12		7a	0.
⋖	1		business taxable income from Form 990-T, line 34		7b	0.
	- 	tet arriciated			Prior Year	Current Year
	ا		and grants (Part VIII, line 1h) RECEIVED			
e	1		146		172,544.	1,138,558.
Revenue			ce revenue (Part VIII, line 2g)	·	0.	0.
ě	10 I	nvestment in	come (Part VIII, column (A), lines 334, ang 707 2 1 2015		639.	<u>3,152.</u>
<u> </u>			e (Part VIII, column (A), lines 5, 60,980, 9c, 10c, and 11e)		74,408.	55,556.
	12 7	Total revenue	- add lines 8 through 11 (must equal Part VIII, column (A); line 12)	1	247,591.	1,197,266.
			milar amounts paid (Part IX, column (A) Lines (-3)		124,181.	732,998.
	1		to or for members (Part IX, column (A), line 4)		0.	0.
	1			-	184,705.	
es	15 5	•	r compensation, employee benefits (Part IX, column (A), lines 5-10)	_	•	0.
Expenses	16 a F		undraising fees (Part IX, column (A), line 11e)	⊢	0.	0.
ă	b⊺	Total fundrais	ing expenses (Part IX, column (D), line 25)	<u>88.</u>		
Ш	17 (Other expens	es (Part IX, column (A), lines 11a-11d, 11f-24e)		128,031.	487,677.
	18 7	Total expense	es Add lines 13-17 (must equal Part IX, column (A), line 25)		436,917.	1,220,675.
	19 F		expenses Subtract line 18 from line 12		-189,326.	-23,409.
Net Assets or Fund Balances				Re	ginning of Current Year	End of Year
sts (Total assets (Part X, line 16)	50	1,864,177.	1,812,619.
SSE	20	,	•			
et	21		s (Part X, line 26)	 	836,562.	790,429.
			fund balances Subtract line 21 from line 20		1,027,615.	1,022,190.
P	art II	Signatur	e Block			
Und	ler penal	ities of perjury,	I declare that I have examined this return, including accompanying schedule	s and statem	ents, and to the best of my	knowledge and belief, it is
true	, correct	t, and complete	e. Declaration of preparer (o <u>ther t</u> han officer) is based on all information of wh	hich preparer	has any knowledge.	,
		<u> </u>	(/a)// //s		5/1	2/15
Si.	_	Signatur	e of officer C		Date	-113
Sig		•				
He	re		J HEBERT, PRESIDENT print name and title			
		Type of	print name and title	1 -		
		Print/Type pre	·		Date Check] PTIN
Pai	d þ	CHRISTO	OPHER R. WHEELER, C.	00	5/12/15 self-employed	P01436628
Pre	parer	Firm's name	OSTER & WHEELER, PC		Firm's EIN	02-0449197
	Only		86 WEST ST., PO BOX 623			
		5 500,00	KEENE, NH 03431		Phone no (60	3) 352-4500
NA-	v tha I	S discuss th	is return with the preparer shown above? (see instructions)		I i none no. 7 0 0	X Yes No
1712	v 1110-11-	was constitued III	is record with the thebrief shown AUOVE (ASEC HISHHEIDIS)			

LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2013)

Form	990 (2013) UNITED WAY OF GREATER NASHUA, INC. 02-6015642 Page 2
Pa	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission
	TO MAKE MEASURABLE IMPROVEMENTS IN PEOPLE'S LIVES BY MOBILIZING THE
	CARING POWER OF OUR COMMUNITIES.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No
	•
_	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
3	
_	If "Yes," describe these changes on Schedule O
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported (Code) (Expenses \$983,083. including grants of \$732,998.) (Revenue \$)
4a	(Code) (Expenses \$ 983,083. including grants of \$ 732,998.) (Revenue \$) DISTRIBUTIONS TO SUPPORT MEMBER AGENCIES AND RELATED EXPENSES.
	DISTRIBUTIONS TO SUPPORT MEMBER AGENCIES AND RELATED EXPENSES.
46	
4b	(Code) (Expenses \$
4c	(Code) (Expenses \$
	Other was a control (Developer Other total CO)
4d	,
_	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ▶ 983.083.
40	TOTAL DEPOTE THE SAME PROPERTY TO A STATE OF THE SAME PROPERTY OF THE S

j .

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		37	
_	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	_2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	_		v
	public office? If "Yes," complete Schedule C, Part I	3		<u> </u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			х
_	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		х
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			х
-	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I Did the organization receive or hold a conservation easement, including easements to preserve open space,	6		
7	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
8	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	- 0		
9	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
• •	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
_	Part VI	11a	x	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 167 If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 169 If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		<u>X</u>
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	<u>-</u>	<u>X</u>
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13_		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		<u>X</u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	441-		v
45	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	14b		X
15	foreign organization? If "Yes," complete Schedule F, Parts II and IV	46		v
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	15		<u>X</u>
16	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	'	X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	10		
"	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	x	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"		<u></u>	
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
		Fa	000	(2013)

3 .

Form 990 (2013) UNITED WAY OF GREATER NASHUA, INC.

Part IV Checklist of Required Schedules (continued)

		r	Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		v	
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX,			v
~~	column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	22		X
23	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
		23		X
04-	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			Δ_
24 a	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization invest any proceeds of tax exempt bonds beyond a temporary period exception. Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	240		
C	any tax-exempt bonds?	24c		
ч	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a	2-74		
200	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		_X_
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
~	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		_X_
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
_	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions).			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		<u> </u>
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		<u>X</u>
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	i		
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		<u> X</u>
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			٠,,
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301 7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X_
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	0.4	х	
05-	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34	Λ	X
35a	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	35a		
D	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	330		
50	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	35		
<i>-</i> ,	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	<u> </u>		
	Note. All Form 990 filers are required to complete Schedule O	38	х	
				(2013)

Form 990 (2013) UNITED WAY OF GREATER NASHUA, INC.

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 2			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			l
	(gambling) winnings to prize winners?	1c	x	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 0			l
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		ĺ
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		Ī
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			1
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			1
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b_		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<u>7b</u>		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			l
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			l
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		<u> </u>
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting			l
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	_8_		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	<u>9a</u>		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			1
11	Section 501(c)(12) organizations. Enter			l
а	Gross income from members or shareholders 11a			1
b	Gross income from other sources (Do not net amounts due or paid to other sources against			1
	amounts due or received from them)			1
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			1
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40 -		
а	· · · · · · · · · · · · · · · · · · ·	13a		\vdash
	Note. See the instructions for additional information the organization must report on Schedule O			l
b	· · · · · · · · · · · · · · · · · · ·			ĺ
_	organization is licensed to issue qualified health plans Enter the amount of receives an hand			1
C 44-	Enter the amount of reserves on hand Did the ergopization receive any payments for indeer tapping convices during the tay year?	4.6 -		v
	Did the organization receive any payments for indoor tanning services during the tax year? If "You " hos it filed a Form 720 to report those payments? If "Alo " provide as explanation in Schodule O	14a		X
D	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Form	aan	(2013)	

UNITED WAY OF GREATER NASHUA, INC.

02-6015642 Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			LX.					
Sec	tion A. Governing Body and Management								
			Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year 22								
	If there are material differences in voting rights among members of the governing body, or if the governing								
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.								
b									
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other								
	officer, director, trustee, or key employee?	2	Х						
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision								
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X _					
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X					
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х					
6	Did the organization have members or stockholders?	6		Х					
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or								
	more members of the governing body?	7a		X					
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or								
	persons other than the governing body?	7b		x					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:								
а	The governing body?	8a	Х						
b	Each committee with authority to act on behalf of the governing body?	8b	Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the								
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)								
			Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?	10a		X					
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,								
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b							
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х						
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.								
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х						
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х						
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe								
	in Schedule O how this was done	12c	_X_						
13	Did the organization have a written whistleblower policy?	13		X					
14	Did the organization have a written document retention and destruction policy?	14		Х					
15	Did the process for determining compensation of the following persons include a review and approval by independent								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?								
а	The organization's CEO, Executive Director, or top management official	15a		_X					
b	Other officers or key employees of the organization	15b		Х					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)								
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a								
	taxable entity during the year?	16a		Х					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation								
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's								
	exempt status with respect to such arrangements?	16b							
Sec	tion C. Disclosure								
17	List the states with which a copy of this Form 990 is required to be filed ▶NH								
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) a	vailab	le	_					
-	for public inspection. Indicate how you made these available. Check all that apply		_						
	Own website X Another's website X Upon request Other (explain in Schedule O)								
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an	d finar	ncial						
	statements available to the public during the tax year								
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organiza	tion:	•						
-•	PAUL HEBERT - 603-882-4011								
	20 BROAD STREET , NASHUA, NH 03064								

	(2013)	

UNITED WAY OF GREATER NASHUA, INC.

02-6015642

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees; and former such persons

(A) Name and Title	(B) Average	d organiz			C)			(D) Reportable	(E) Reportable	(F) Estimated	
Name and Title	hours per	(do not check more than one box, unless person is both an			h an	compensation	compensation				
	week (list any hours for related	trustee or director		d a d		page de la constant d		from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization	
	organizations below line)	Individual trus	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			and related organizations	
(1) LUCILLE JORDAN	5.00										
CHAIR OF BOARD	F 00	X		X		-		0.	0.	0.	
(2) SUSAN MCHUGH	5.00	,,		٠,							
VICE CHAIR	F 00	X	-	X		-	-	0.	0.	0.	
(3) DANIEL MUNROE	5.00								_	_	
TREASURER	F 00	X	<u> </u>	Х		├	ļ.,	0.	0.	0.	
(4) KEVIN SLATTERY	5.00					1				•	
SECRETARY		X	_	Х		1	_	0.	0.	0.	
(5) RODENY HANSEN, JR	5.00		ĺ								
COMMUNITY IMPACT CHAIR	<u> </u>	X		Х		-		0.	0.	0.	
(6) ROBERT S. LARMOUTH	5.00										
CAMPAIGN CO-CHAIR		X		X		-		0.	0.	0.	
(7) BERNARD ROUSSEAU	5.00							_	_		
CAMPAIGN CO-CHAIR		X		X	_	<u> </u>	_	0.	0.	0.	
(8) ROLF GOODWIN	5.00								_		
IMMEDIATE PAST CHAIR		Х		Х		_	<u> </u>	0.	0.	0.	
(9) POLLY BEAIRD	2.00										
DIRECTOR		X					<u> </u>	0.	0.	0.	
(10) JAMES S. CHALONER	2.00									_	
DIRECTOR		X					ļ	0.	0.	0.	
(11) JAY DINKEL, JR	2.00	•								i	
DIRECTOR		Х				<u> </u>	ļ <u>. </u>	0.	0.	0.	
(12) DEL GILBERT	2.00										
DIRECTOR		Х				_		0.	0.	0.	
(13) ROBERT MACK	2.00										
DIRECTOR		Х			<u> </u>	<u> </u>	<u> </u>	0.	0.	0.	
(14) MARYELLEN TANSEY	2.00						ļ				
DIRECTOR		X		<u> </u>				0.	0.	0.	
(15) CECILIA ULIBARRI	2.00										
DIRECTOR		X		L.		_		0.	0.	0.	
(16) RICHARD BOEHLER, MD	2.00										
DIRECTOR		X	ļ	<u> </u>		_		0.	0.	0.	
(17) PETER CHALONER	2.00										
DIRECTOR	<u> </u>	X		L.	Ц.			0.	0.	0.	

02-6015642

Part VII Section A. Officers, Directors, Trustees, Key Empl					d Hi	ighe	st C	Compensated Employe	es (continued)					
(A)	(B)	(C)						(D)	(E)	- 1		(F)		
Name and title	Average	(do not check more than						Reportable	Reportable			timate		
	hours per week		c, unle					· ·	compensation			nount	of	
	(list any		T			T	T .	from the	from related organizations			other pensa	tion	
	hours for	or director				L		organization	(W-2/1099-MIS			om th		
	related	1 5 8	stee			rsate		(W-2/1099-MISC)	(** 27 1033 11110	٠,	1	anızat		
	organizations	trust	af fru		g g	ad mc		(,			_	d relat		
	below	Individual	Institutional trustee	- E	Key employee	Highest compensated employee	Former				orga	anızatı	ons	
	line)	1 2	Inst	Officer	Æ.	돌	퉏							
(18) DAN DUFOUR	2.00	ļ											_	
DIRECTOR		X			<u> </u>		<u> </u>	0.		0.			0.	
(19) KEVIN HALLORAN	2.00	 											^	
DIRECTOR	 	X				-		0.		0.			0.	
(20) JAMIE PAPPAS	2.00	٦,		ļ									^	
DIRECTOR	2 00	X					\vdash	0.		0.			0.	
(21) HEATHER TEBBETTS	2.00	x						0.		0.			0	
DIRECTOR	2.00	^						0.		<u> </u>			0.	
(22) J. CHRISTOPHER WILLIAMS	2.00	X						0.		0.			0.	
DIRECTOR	37.50	^			 	+		0.		<u> </u>			<u> </u>	
(23) PAUL HEBERT	37.30	1		х				0.		0.	۵	0,0	ΛΛ	
PRESIDENT				Λ			╁	1		٠.		0,0	00.	
	-	1			1									
	 				T		一							
		1												
	+		1				<u> </u>	 						
		1												
1b Sub-total	- 		1	-	1	-1		0.		0.	9	0,0	00.	
c Total from continuation sheets to Part V	II, Section A							0.		0.			0.	
d Total (add lines 1b and 1c)	·							0.		0.	9	0,0	00.	
2 Total number of individuals (including but	not limited to th	nose	liste	ed al	bove	e) wl	no r	eceived more than \$100	,000 of reportable	е				
compensation from the organization													0	
										ſ		Yes	No	
3 Did the organization list any former officer			e, ke	y er	nplo	yee	, or	highest compensated e	mployee on					
line 1a? If "Yes," complete Schedule J for											3		X	
4 For any individual listed on line 1a, is the s	•							•	the organization					
and related organizations greater than \$15											4		X	
5 Did any person listed on line 1a receive or	-						elat	ted organization or indivi	dual for services					
rendered to the organization? If "Yes," cor	nplete Schedul	e J	for si	uch	pers	son					5		X	
Section B. Independent Contractors		4					4	46 - A	#400 000 - f					
Complete this table for your five highest c the organization. Report compensation for										pens	ation t	rom		
(A)	tile calendar y	Çai	enui	ng v	VILII	OI W	161111	(B)	real		(0			
Name and busines	s address]	Description of s	ervices	С	ompe		n	
501HUB, INC								MANAGMENT SU			<u>`</u> _			
	NH 030	64						AND STAFFING			2.7	6,6	74.	
20 Brown British Francisco	2112 000							THE DIMETERS	521(1202			0 / 0	<u>, </u>	
2 Total number of independent contractors	(including but r	ot li	mite	d to	tho	se li	stec	d above) who received m	ore than					
\$100,000 of compensation from the organ	nization_					1_								
											Form	990 (2013)	

UNITED WAY OF GREATER NASHUA, INC. 02-6015642 Page 9 Form 990 (2013) Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (D) Revenue excluded from tax under Related or Unrelated Total revenue exempt function business revenue revenue Gifts, Grants illar Amounts 1 a Federated campaigns 1a 1b **b** Membership dues c Fundraising events 1c Contributions, Giff and Other Similar d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and 1f 1,138,558. similar amounts not included above 1,000. Noncash contributions included in lines 1a-1f \$ **▶** 1,138,558. h Total. Add lines 1a-1f **Business Code** Program Service Revenue f All other program service revenue g Total. Add lines 2a-2f Investment income (including dividends, interest, and 3,152. 3,152. other similar amounts) Income from investment of tax-exempt bond proceeds Royalties 5 (II) Personal (ı) Real 59,225 6 a Gross rents 44,674. **b** Less rental expenses 14,551. c Rental income or (loss) 14,551 14,551. d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other assets other than inventory b Less: cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See 23,225. Part IV, line 18 2,880. b Less. direct expenses 20,345. 20,345. c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less. direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Miscellaneous Revenue **Business Code** 11 a OTHER INCOME 900099 20,660. 20,660 b С d All other revenue

20,660.

20,660.

197,266.

Total. Add lines 11a-11d

Total revenue. See instructions.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (D) Fundraising (C) (A) Do not include amounts reported on lines 6b, Total expenses Management and general expenses Program service 7b, 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to governments and 732,998 organizations in the United States. See Part IV, line 21 732,998. Grants and other assistance to individuals in the United States. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits Payroll taxes 10 Fees for services (non-employees) Management Legal 2,296. 1,400. 689. 207. Accounting Lobbying d Professional fundraising services. See Part IV, line 17 Investment management fees Other (If line 11g amount exceeds 10% of line 25, 1,908. 6,361 <u>21,203.</u> 12,934. column (A) amount, list line 11g expenses on Sch O.) 2,574. 2,829 255. Advertising and promotion 12 Office expenses 13 Information technology 14 15 Royalties Occupancy 16 472. 439. 24. 9. 17 Travel Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 4,136. 844. 8,440. 3,460. 19 Conferences, conventions, and meetings 6,249. 12,754. 4,592. 1,913. 20 20,741. 9,748. 8,089. 2,904. Payments to affiliates 21 13,631. 27,819. 10,015. 4,173. Depreciation, depletion, and amortization 22 9,512. 3,424. 4,661. 1,427. 23 Insurance 24 Other expenses, Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) LEASED EMPLOYEE SERVICE 210,483. 169,526 40,957. 93,000. 93,000. 0. 0. CONTRACTED SERVICES 3,284. 21,892. 7,881 10,727. c REPAIRS AND MAINTENANCE d CAMPAIGN SUPPLIES 16,370. 16,370. 0. 0. 39,866. 28,070. 8,978. 2,818. All other expenses Total functional expenses. Add lines 1 through 24e 1,220,675. 983,083. 158,204. 79,388. Joint costs Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here If following SOP 98-2 (ASC 958-720)

Par	tΧ	Balance Sheet				
		Check if Schedule O contains a response or note to any	line in this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		391,534.	1	301,145.
	2	Savings and temporary cash investments		524,264 <u>.</u>	2	517,101.
	3	Pledges and grants receivable, net		208,300.	_3_	<u>258,561.</u>
	4	Accounts receivable, net		55,520.	4	59,241.
	5	Loans and other receivables from current and former offi	cers, directors,			
		trustees, key employees, and highest compensated emp	loyees Complete		ĺ	
		Part II of Schedule L	-		5_	
	6	Loans and other receivables from other disqualified pers	ons (as defined under			
		section 4958(f)(1)), persons described in section 4958(c)				
		employers and sponsoring organizations of section 501(
ets		employees' beneficiary organizations (see instr) Comple	te Part II of Sch L		_6_	
Assets	7	Notes and loans receivable, net	ļ.		7_	
•	8	Inventories for sale or use	}	4 000	8	2 625
	9	Prepaid expenses and deferred charges	}	4,929.	9	2,635.
	10 a	Land, buildings, and equipment. cost or other	022 140			
	_	basis Complete Part VI of Schedule D	923,148. 440,845.	100 763	40	402 202
		Less accumulated depreciation 10b	498,763.	10c	482,303.	
	11	Investments - publicly traded securities	-		11	
	12	Investments - other securities See Part IV, line 11	-	· · · · · · · · · · · · · · · · · · ·	12 13	
	13	Investments - program-related See Part IV, line 11	-		14	
	14 15	Intangible assets Other assets See Part IV, line 11		180,867.	15	191,633.
	16	Total assets. Add lines 1 through 15 (must equal line 34	,	1,864,177.	16	1,812,619.
	17	Accounts payable and accrued expenses		41,952.	17	42,182.
	18	Grants payable		98,050.	18	102,545.
	19	Deferred revenue			19	
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability Complete Part IV of	Schedule D		21	
Ś	22	Loans and other payables to current and former officers,	Г			
Liabilities	l	key employees, highest compensated employees, and d	squalified persons			
abi		Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third	l parties	290,443.	23	272,794.
	24	Unsecured notes and loans payable to unrelated third pa	arties		24	_
	25	Other liabilities (including federal income tax, payables to				
		parties, and other liabilities not included on lines 17-24)	Complete Part X of			.=
		Schedule D	-	406,117.		372,908.
	26_	Total liabilities. Add lines 17 through 25		836,562.	26	790,429.
		Organizations that follow SFAS 117 (ASC 958), check	here ▶ X and			
sec		complete lines 27 through 29, and lines 33 and 34.		745 726		604 621
au	27	Unrestricted net assets	-	745,736.	27	604,621.
Net Assets or Fund Balances	28	Temporarily restricted net assets		101,012.	28	417,569. 0.
pur	29	Permanently restricted net assets	shook have	180,867.	29	
Ę		Organizations that do not follow SFAS 117 (ASC 958)	, cneck nere			
Š	20	and complete lines 30 through 34.			20	
set	30	Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment	fund		<u>30</u> 31	
t As	31	Retained earnings, endowment, accumulated income, or	ī		32	
Se	33	Total net assets or fund balances	other fullus	1,027,615.	33	1,022,190.
	33	TOTAL HET 455015 OF TUHU DAIMHOUS	ŀ	1,021,013.	بد	1,022,130.

1,864,177. 34

Total liabilities and net assets/fund balances

orm	990 (2013) UNITED WAY OF GREATER NASHUA, INC.	<u> 02-</u>	<u>-60150</u>	5 <u>4</u> 2	Pag	ge 12
Pai	t XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	_1	<u> </u>	<u>,19'</u>	7,2	<u>66.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2	1	,22	0,6	<u>75.</u>
3	Revenue less expenses. Subtract line 2 from line 1	3		<u>-2:</u>	3, <u>4</u>	<u>09.</u>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1	<u>,02'</u>	7,6	<u> 15.</u>
5	Net unrealized gains (losses) on investments	5		1	5,7	<u>70.</u>
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8			<u>1,2</u>	<u>14.</u>
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	1	,02	2,1	<u>90.</u>
Pa	rt XII Financial Statements and Reporting					_
	Check if Schedule O contains a response or note to any line in this Part XII					<u>Щ</u>
			r		Yes	No
1	Accounting method used to prepare the Form 990	,				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.		1		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X_
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a	}			ł
	separate basis, consolidated basis, or both					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?		ļ	_2b_	<u>X</u>	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	3,			
	consolidated basis, or both					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audıt	.,			
	review, or compilation of its financial statements and selection of an independent accountant?		ļ	2c		X
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch					
3а	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Au	ıdıt			
	Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired au	idit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b		<u> </u>
				Form	990	(2013)

SCHEDULE A

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public . Inspection

Name of	the organizati	on						E	mployer	identification	on number
		UNITED	WAY OF GREAT	ER NA	SHUA,	INC.			0	2-6015	642
Part I	Reason	for Public Char	ity Status (All organiz	ations mu	st complet	te this par	t.) See inst	tructions			
The orga	nization is not a	private foundation	because it is (For lines	1 through	11, check	only one b	ox)				
1 🖳	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).										
2	A school des	cribed in section 17	'0(b)(1)(A)(ii). (Attach Sc	:hedule E)							
з 🖳	A hospital or	a cooperative hospi	tal service organization	described	ın section	170(b)(1)	(A)(iii).				
4	A medical res	search organization (operated in conjunction	with a hos	pital desc	nbed in se	ction 170	(b)(1)(A)(ii	ii). Enter	the hospital's	s name,
	city, and stat				- ·-						
5 L	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in										
	•	(b)(1)(A)(iv). (Comple	•								
6	1		ent or governmental uni								
7 LX	-		eives a substantial part	of its supp	ort from a	governme	ental unit o	or from the	e general	public descr	ibed in
	•	b)(1)(A)(vi). (Comple									
8	7		ection 170(b)(1)(A)(vi).								
9			eives (1) more than 33								
		•	nctions - subject to certa	•		•			• •	J	
			axable income (less sec	tion 511 ta	ix) from bu	sinesses a	acquired b	y the orga	anization	after June 30), 1975
40 -	7	509(a)(2). (Complete		-4 6			500/ 1/				
10	1		perated exclusively to te					-			·
11	-		perated exclusively for that ations described in secti		•				•		
			organization and compl) See Sec)euc nons	a)(3). On	eck the box	ırıaı
	a Type				nctionally			Typ	a III - No	n-functionally	untegrated
_	1	_	at the organization is not					• •		-	
<u> </u>			han one or more publicl								
f			ten determination from						0(4)(1) 01	00011011000(μ)(Σ).
•		rganization, check th				po ., . , po	, 0 , p.				
g		•	organization accepted ar	nv aift or c	ontribution	from anv	of the follo	owina pers	sons?		
Ū	=		irectly controls, either a			-				, [Yes No
			upported organization?	_				.,		11g(i)	
	(ii) A famıly	member of a persor	n described in (i) above?	•						11g(ii)	
	(iii) A 35% (controlled entity of a	person described in (i)	or (II) abov	e?					11g(iii)	
h	Provide the f	ollowing information	about the supported or	ganızatıon	(s)						
		1									
(i) Nam	e of supported	(ii) EIN	(iii) Type of organization	(iv) Is the o	organization	(v) Did yoi	ı notify the	(vi) ls organizatio	s the	(vii) Amount	of monetary
or	ganization		1 ,		sted in your			l(i) organiz	zed in the l	supp	
			above or IRC section (see instructions))		document?			ີ້ບ.ຮ			
			(**************************************	Yes	No	Yes	No	Yes	No		
				Ì							
				 -		<u> </u>	l				
		-							-		
							:				
					 				 	_	
					 				-		
Total											

Schedule A (Form 990 or 990-EZ) 2013 UNITED WAY OF GREATER NASHUA, INC. 02-6015642 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III)

Sec	tion A. Public Support							
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total	
1	Gifts, grants, contributions, and		}					
	membership fees received. (Do not							
	ınclude any "unusual grants.")	4,128,945.	3,436,651.	1,260,916.	172,544.	1,138,558.	10,137,614.	
2	Tax revenues levied for the organ-							
	ızatıon's benefit and either paid to		ĺ					
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3	4,128,945.	3,436,651.	1,260,916.	172,544.	1,138,558.	10,137,614.	
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the	J						
	amount shown on line 11,							
	column (f)							
6	Public support. Subtract line 5 from line 4						10 137 614.	
Sec	Section B. Total Support							
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total	
7	Amounts from line 4	4,128,945.	3,436,651.	1,260,916.	172,544.	1,138,558.	10,137,614.	
8	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties							
	and income from similar sources	37,570.	42,003.	42,765.	18,739.	<u>6</u> 2,377.	203,454.	
9	Net income from unrelated business							
	activities, whether or not the				;			
	business is regularly carried on							
10	Other income Do not include gain							
	or loss from the sale of capital							
	assets (Explain in Part IV)	105,439.	158,017.	141,659.	<u>85,686.</u>	20,660.	511,461.	
11	Total support. Add lines 7 through 10				L		10,852,529.	
12	•					12		
13	First five years. If the Form 990 is fo		s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	. 🗀	
<u></u>	organization, check this box and store		roontago	 	 -	_	▶∟_	
_	ction C. Computation of Publ			- h (0)			02 /1	
	Public support percentage for 2013 (• • •	•	olumn (t))		14	93.41 %	
	Public support percentage from 2012			40 46	14 00 1/00/	15	94.50 %	
162	33 1/3% support test - 2013. If the	=			14 IS 33 1/3% Of II	iore, check this bo		
	stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box							
Ľ					III 13 IS 33 1/370	or more, check ti	IIS DOX	
47-	and stop here. The organization qual 10% -facts-and-circumstances tes				13 162 or 16h	and line 14 is 1004	or more	
1/6	and if the organization meets the "fac	•					•	
	-					it iv now the organ	IIZation ►	
	meets the "facts-and-circumstances" 10% -facts-and-circumstances tes	=		-		17a and line 15 is	10% or	
	more, and if the organization meets to	=						
	organization meets the "facts-and-cir						, ▶[□	
10	Private foundation. If the organization							
0_	TITALE TOURIGATION, IT THE ORGANIZATION	and the toricon a	20x 911 mile 10, 10	<u>., , . , a, o, , , , , , , , , , , , , , , , ,</u>	, OHOUR HIIS DOX 6	and doo manachon		

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to qualify under the tests listed below, please complete Part II)

Section A. Public Support	siow, piodoc comp	oloto i diviri				
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and			, ,			
membership fees received (Do not						
include any "unusual grants ")						
2 Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in		ļ				
any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus-						
iness under section 513			,			
4 Tax revenues levied for the organ-						
ization's benefit and either paid to			1			
or expended on its behalf						
5 The value of services or facilities					 	
furnished by a governmental unit to						
the organization without charge						:
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons b Amounts included on lines 2 and 3 received						
from other than disqualified persons that						
exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year			-			<u> </u>
c Add lines 7a and 7b		<u> </u>				
8 Public support (Subtract line 7c from line 6)		<u> </u>				
Section B. Total Support				1	T	T
Calendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6 10a Gross income from interest,			 		 	
dividends, payments received on	ı	1				
securities loans, rents, royalties	ı					
and income from similar sources						
b Unrelated business taxable income	ı					
(less section 511 taxes) from businesses	i					
acquired after June 30, 1975		ļ		ļ	ļ	
c Add lines 10a and 10b			ļ			
11 Net income from unrelated business activities not included in line 10b,		1				
whether or not the business is						
regularly carried on						-,
12 Other income Do not include gain	I				Ì	
or loss from the sale of capital assets (Explain in Part IV)						
13 Total support. (Add lines 9, 10c, 11, and 12)	L <u></u>	<u> </u>			!	
14 First five years. If the Form 990 is for	the organization?	s first, second, thi	rd, fourth, or fifth	tax year as a section	on 501(c)(3) organiz	zation,
check this box and stop here						
Section C. Computation of Publ	ic Support Pe	rcentage	 	<u>-</u>		
15 Public support percentage for 2013 (· · · · · · · · · · · · · · · · · · ·	column (f))		15	%
16 Public support percentage from 2012					16	%
Section D. Computation of Inves	stment Incom	e Percentage	!			
17 Investment income percentage for 20	13 (line 10c, colur	mn (f) dıvıded by lı	ne 13, column (f))		17	%
18 Investment income percentage from	2012 Schedule A,	Part III, line 17			18	%
19a 33 1/3% support tests - 2013. If the	organization did r	not check the box	on line 14, and lin	ne 15 is more than	33 1/3%, and line	17 is not
more than 33 1/3%, check this box a	nd stop here. The	e organization qua	lifies as a publicly	supported organiz	zation	
b 33 1/3% support tests - 2012. If the	organization did r	not check a box o	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%,	and
line 18 is not more than 33 1/3%, che	ck this box and s	top here. The org	anızatıon qualıfıes	as a publicly supp	oorted organization	▶□
20 Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check	this box and see in	structions	

<u>Schedule A</u>	(Form 990 or 990-E	Z) 2013 UNITE.	D WAY OF	' GREATER	NASHUA,	INC.	02-6015642 Page 4
Part IV	(Form 990 or 990-E Supplemental	Information. P	rovide the expla	anations required	d by Part II. line	10: Part II. line 17a or	17b, and Part III, line 12
					•	,	,
	Also complete this	part for any addition	<u>phai information</u>	(See Instruction	ns)		 _
							
		_				==-	
							
						 	
	<u> </u>						
					 		· · · ·
			_ 				
							
_							
							
		 	.				
							· · · · · · · · · · · · · · · · · · ·
					· <u>-</u> -		
					· · · ·		
			-				
				· · · · · ·			

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

2013
Open to Public Inspection

Employer identification number Name of the organization UNITED WAY OF GREATER NASHUA, 02-6015642 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" to Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate contributions to (during year) 2 3 Aggregate grants from (during year) Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7 Purpose(s) of conservation easements held by the organization (check all that apply) Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last 2 day of the tax year Held at the End of the Tax Year Total number of conservation easements 2a Total acreage restricted by conservation easements 2b Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 🕨 Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X

Par		WAY OF GRE					ar Simil			Page 2
<u> </u>										
3	Using the organization's acquisition, accessing the about the country of the coun	on, and other record	is, cneci	cany of the	tollowing tha	it are a s	ignificant	use of its	collection	πems
	(check all that apply)									
a	Public exhibition	d			hange progra	ams				
b	Scholarly research	е	• Ш	Other						
C	Preservation for future generations	-04	1 41-		1					
4	Provide a description of the organization's co	•		•	_			ose in Pan	I XIII	
5	During the year, did the organization solicit o					er sımıla	r assets		٦.,	
Dar	to be sold to raise funds rather than to be material to the sold to raise funds rather than to be material to the sold to raise funds rather than to be material to be sold to raise funds rather than to be material to be sold to raise funds rather than to be material to be sold to raise funds rather than to be material to be sold to raise funds rather than to be material to be sold to raise funds rather than to be material to be material to be material to be material to be sold to raise funds rather than to be material to be material to be sold to raise funds rather than to be material to be sold to raise funds rather than to be material to be sold to raise funds rather than to be material to be sold to raise funds rather than to be material to be sold to raise funds rather than to be material to be sold to be sold to raise funds rather than to be sold to be					Was !! da	Fa 00/		_ Yes	<u>lNo_</u>
Гаг	t IV Escrow and Custodial Arran reported an amount on Form 990, Par		ete ii trie	organizatio	n answered	res to	Form 990	o, Part IV, I	ine 9, or	
	Is the organization an agent, trustee, custodi		tions for		o or other ac	ecte not	ınalııdad			
ıa	on Form 990, Part X?	ian or other intermet	lary lor	CONTINUUIO	is of other as	55612 1101	included		Yes	□ No
L	If "Yes," explain the arrangement in Part XIII	and complete the fa	llownog t	abla					_ res	NO
b	ii res, explainthe anangement in Fart Alli	and complete the ic	mowning t	lable					Amount	
_	Beginning balance						10		Airiouni	
	Additions during the year	•					1c 1d			
	Distributions during the year						1e			
f	Ending balance						1f			
	Did the organization include an amount on Fe	orm 990 Part X line	212					<u>' </u>	Yes	□ No
	If "Yes," explain the arrangement in Part XIII			n has been	provided in	Part XIII			_ 163	=""
Par							10			
		(a) Current year		rior year	(c) Two year	ı		years back	(e) Four v	ears hack
1a	Beginning of year balance	(u) canoni you	<u> </u>	nor you.	(0) 1110 302	TO BUON	(4)	jouro buon	(C) r our j	Journ Buok
	Contributions									
	Net investment earnings, gains, and losses									
	Grants or scholarships	****	-							
	Other expenditures for facilities									
•	and programs									
f	Administrative expenses				· · · · · · · · · · · · · · · · · · ·					
g	End of year balance									
2	Provide the estimated percentage of the curr	rent vear end baland	ce (line 1	a column (:	a)) held as				<u> </u>	
	Board designated or quasi-endowment	one your one out	%	9, 00.0	a,, , , o.u. u.o					
b	Permanent endowment ▶	%								
	Temporarily restricted endowment	%								
_	The percentages in lines 2a, 2b, and 2c shou									
За	Are there endowment funds not in the posse		ation tha	at are held a	and administe	ered for t	he organ	zation		
	by	· ·					Ū		- F	Yes No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations								3a(ii)	
b	If "Yes" to 3a(ii), are the related organizations	s listed as required o	on Sched	dule R?					3b	
4	Describe in Part XIII the intended uses of the	organization's endo	owment	funds					`	
Par	t VI Land, Buildings, and Equipm	nent.								
	Complete if the organization answere	d "Yes" to Form 990), Part IV	, line 11a S	See Form 990	, Part X,	line 10			
	Description of property	(a) Cost or o			t or other (other)		ccumulat preciation	1	(d) Book	value
	Land			10	8,788.				108	788.
	Buildings				3,712.		159,4	30.		,282.
c	Leasehold improvements				8,392.		119,2			,185.
d	Equipment				32,256.		162,2			,048.
е	Other									
Tota	tal. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))									

Schedule D (Form 990) 2013

		Other Securities
/111		

Part VII	Investments - Other Securities.					
	Complete if the organization answered "Yes"					<u> </u>
(a) Descrip	otion of security or category (including name of security)	(b) Book value	(c) Meth	od of valuation Cos	t or end-of-ye	ear market value
(1) Financia	al derivatives					-
(2) Closely	-held equity interests					
(3) Other						
(A)						
<u>(B)</u>						
(C)						
(D)						
(E)						
(F)						
(G)						
<u>(H)</u>						
	b) must equal Form 990, Part X, col. (B) line 12.)					
Part VIII	Investments - Program Related.					
	Complete if the organization answered "Yes"					
	(a) Description of investment	(b) Book value	(c) Meth	od of valuation Cos	st or end-of-ye	ear market value
<u>(1)</u>		-				
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
	b) must equal Form 990, Part X, col. (B) line 13.)					
Part IX	Other Assets.					
	Complete if the organization answered "Yes"		line 11d See Forn	1 990, Part X, line 1		
		Description				(b) Book value
	ENEFICIAL INTEREST		. <u>. </u>			<u>191,633.</u>
(2)			 _			
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)		 ·				101 600
	umn (b) must equal Form 990, Part X, col. (B) line	e <u>15)</u>			<u></u>	191,633.
Part X	Other Liabilities.					
	Complete if the organization answered "Yes"	to Form 990, Part IV			, line 25	
<u>1.</u>	(a) Description of liability	_	(b) Book value	*		
	deral income taxes	_				
	GENCY ALLOCATIONS PAYABL	E	292,6			
	ECURITY DEPOSITS	_		300.		
(4) P]	LEDGES PAYABLE		76,9)33.		
(5)						
(6)		_				
(7)						
(8)						
(9)						
Total. (Cold	umn (b) must equal Form 990 <u>, P</u> art X, col. (B) lin	e 25.)	372,9	108.		

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII X Schedule D (Form 990) 2013

, iche	· . edule D (Form 990) 2013 UNITED WAY OF GREATER NASHUA	. I	INC.	02-6	601 <u>564</u> 2 Page 4
	rt XI Reconciliation of Revenue per Audited Financial Statements	s Wi	th Revenue per R	eturn).
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a				
1	Total revenue, gains, and other support per audited financial statements			1	1,258,710.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a	16,770.		
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d	44,674.		
е	Add lines 2a through 2d			2e	61,444.
3	Subtract line 2e from line 1			3	<u>1,197,266.</u>
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
С	Add lines 4a and 4b			4c	0.
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)			5	1,197,266.
Pa	art XII Reconciliation of Expenses per Audited Financial Statement	ts W	ith Expenses per	Retu	rn.
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a				
1	Total expenses and losses per audited financial statements			1	1,265,349.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25	1			
а	a Donated services and use of facilities	2a			
b	Prior year adjustments	2b	· · · · · · · · · · · · · · · · · · ·		
С	Other losses	2c			
d	ther (Describe in Part XIII)	2d	44,674.		
е	Add lines 2a through 2d			2e	44,674.
3	Subtract line 2e from line 1			3	1,220,675.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1	1			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b	·		_
С	Add lines 4a and 4b			4c_	0.
5				5	1,220,675.
	art XIII Supplemental Information.				
	vide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, s 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addition			4, Part	X, line 2; Part XI,
PA	ART X, LINE 2:				
EX.	PLANATION: UNITED WAY OF GREATER NASHUA, INC	2.]	IS EXEMPT FR	OM	FEDERAL
IN	COME TAX UNDER SECTION 501(A) OF THE INTERNA	L I	REVENUE CODE	AS	AN
OR(RGANIZATION DESCRIBED IN SECTION 501(C)(3).	THE	E ORGANIZATI	ON I	HAS ALSO
BE.	EEN CLASSIFIED AS AN ENTITY THAT IS NOT A PRI	VA	re foundatio	N W	ITHIN THE

INCOME TAX UNDER SECTION 501(A) OF THE INTERNAL REVENUE CODE AS AN ORGANIZATION DESCRIBED IN SECTION 501(C)(3). THE ORGANIZATION HAS ALSO BEEN CLASSIFIED AS AN ENTITY THAT IS NOT A PRIVATE FOUNDATION WITHIN THE MEANING OF SECTION 509(A) AND QUALIFIES FOR DEDUCTIBLE CONTRIBUTIONS.

THE ORGANIZATION FOLLOWS FASB ASC 740-10, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, WHICH CLARIFIED THE ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES AND PRESCRIBES A RECOGNITION THRESHOLD AND MEASUREMENT ATTRIBUTE FOR FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT OF TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN. FASB ASC 740-10 DID NOT HAVE A MATERIAL IMPACT ON THE ORGANIZATION'S FINANCIAL STATEMENTS.

Schedule D (Form 990) 2013 UNITED WAY OF GREATER NASHUA, INC. Part XIII Supplemental Information (continued)	02-6015642 Page 5
Part XIII Supplemental Information (continued)	
PART XI, LINE 2D - OTHER ADJUSTMENTS:	
RENTAL EXPENSES	44,674.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
RENTAL EXPENSES	44,674.
KENTAL EATENDED	44,074.
	

SCHEDULE G

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form 990.

OMB No 1545-0047

Open To Public Inspection

Employer identification number Name of the organization 02-6015642 UNITED WAY OF GREATER NASHUA, INC. Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not Part I required to complete this part 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply. Mail solicitations а Internet and email solicitations Solicitation of government grants b Phone solicitations Special fundraising events c In-person solicitations d 2 a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or Yes No key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes." list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (iii) Did fundraiser have custody or control of contributions? (v) Amount paid (vi) Amount paid (i) Name and address of individual (iv) Gross receipts to (or retained by) (ii) Activity to (or retained by) fundraiser from activity or entity (fundraiser) organization listed in col (i) Yes No **Total** 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

	edul I rt I	e G (Form 990 or 990-EZ) 2013 UNITED I Fundraising Events. Complete if the	WAY OF GREAT	ER NASHUA, I		6015642 Page 2
		of fundraising event contributions and gr				
			(a) Event #1 FUNDRAISING	(b) Event #2	(c) Other events NONE	(d) Total events (add col (a) through
			EVENTS (event type)	(event type)	(total number)	col (c))
Revenue	1	Gross receipts	23,225.	(0.000.03)		23,225.
ш						
	2	Less Contributions				
	3	Gross income (line 1 minus line 2)	23,225.			23,225.
	4	Cash prizes				
õ	5	Noncash prizes				
bense	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses	2,880.			2,880.
	10	Direct expense summary. Add lines 4 throug Net income summary. Subtract line 10 from				2,880. 20,345.
Pa	<u> 11</u> art		answered "Yes" to Form	990, Part IV, line 19, or	reported more than	20,343.
		\$15,000 on Form 990-EZ, line 6a			·	
Revenue	i		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
- -	1	Gross revenue				
ses	2	Cash prizes				
Expenses	3	Noncash prizes			<u> </u>	
Direct	4	Rent/facility costs	-			
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes % No	Yes % No	
	7	Direct expense summary Add lines 2 through	gh 5 in column (d)		•	
	8	Net gaming income summary Subtract line	7 from line 1, column (d)		>	
	a Is	nter the state(s) in which the organization oper the organization licensed to operate gaming a "No," explain.	ctivities in each of these			Yes No
		ere any of the organization's gaming licenses "Yes," explain			year?	Yes No
	_					
	_					

<u>Sch</u>	edule G (Form 990 or 990-EZ) 2013 UNITED WAY OF GREATER NASHUA, INC. 02-6	015642	Page 3
11	Does the organization operate gaming activities with nonmembers?	Yes	☐ No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	☐ No
13	Indicate the percentage of gaming activity operated in		
	The organization's facility	13a	%
	An outside facility	13b	 %
	Enter the name and address of the person who prepares the organization's gaming/special events books and records		
	Name ▶		
	Address ►		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
b	olf "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount		
	of garning revenue retained by the third party \$		
C	If "Yes," enter name and address of the third party		
	Name >		
	Address		
16	Gaming manager information		
	Name		
	Gaming manager compensation ▶ \$		
	Description of convices provided		
	Description of services provided		
	Director/officer Employee Independent contractor		
47	Mandatanidatehutuan		
	Mandatory distributions. a Is the organization required under state law to make charitable distributions from the gaming proceeds to		
ć		Yes	No
	retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		0
	organization's own exempt activities during the tax year > \$		
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, line	nes 9 9h 1/	Oh 15b
<u> </u>	15c, 16, and 17b, as applicable Also complete this part to provide any additional information (see instructions)	100 0, 00, 11	oo, 100,
_			
_			

SCHEDULE (Form 990) Department of the Treasury Internal Revenue Service

Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

Information about Schedule I (Form 990) and its instructions is at www irs.gov/form990.

ĺ	
;	
•	
:	
i	
•	Ö
?	▶ Attach to Form 990.
,	5
•	Ē
,	7
;	ac
	AĦ
5	
5	
į	
ה ה	
נ ט	
3	

Open to Public Inspection

OMB No 1545-0047

% Employer identification number 02-6015642 ☐ Yes 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection INC UNITED WAY OF GREATER NASHUA Part I General Information on Grants and Assistance criteria used to award the grants or assistance?

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States 2 Desc

1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (organization) or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ADULT LEARNING CENTER							
4 LAKE STREET NASHUA NH 03060	23-7204973	501(C)(3)	27,506.	0			PROGRAM SERVICES AND DONOR DESIGNATIONS
BIG BROTHERS BIG SISTERS OF NASHUA							PROGRAM SERVICES AND
NASHUA, NH 03064	02-0365324	501(C)(3)	7,502.	0			DONOR DESIGNATIONS
BOYS & GIRLS CLUB OF GREATER NASHUA - 47 GRAND AVE - NASHUA, NH							PROGRAM SERVICES AND
03060	23-7058376	501(C)(3)	20,005.	0			DONOR DESIGNATIONS
BRIDGES PO BOX 217 NASHUA NH 03061	02-0330733	501(C)(3)	18,129,	0			PROGRAM SERVICES AND DONOR DESIGNATIONS
FAMILY PROMISE OF GREATER NASHUA				9 9 9 9 9			
180 LOWELL RD							PROGRAM SERVICES AND
HUDSON, NH 03051	02-0528837	501(C)(3)	8,748.	0			DONOR DESIGNATIONS
AREA AGENCY OF GREATER NASHUA							
D/B/A GATEWAYS COMMUNITY SERVICES							
- 144 CANAL ST, 1ST FLOOR -							PROGRAM SERVICES AND
NASHUA, NH 03060	02-0330733	501(C)(3)	6,251,	0.			DONOR DESIGNATIONS
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table	nd government or	ganizations listed in th	e line 1 table				

Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2013)

332101 10-29-13

2	
4	ı
9)
S	
-	ı
0	•
9	,
- 1	
2	
0	•

Page 1

	n the United States (Schedule I (Form 990), Part II)	
INC.	izations i	
NASHUA,	ments and Organ	
REATE	to Govern	
OF	ssistance	
UNITED WAY OF GREATER	s and Other A	
UN	n of Grant	
I (Form 990)	Continuation	
Schedule	Part II	

(a) Name and address of (b) EIN (c) IRC section (d) Amount of non-cash organization or government (f) Method of assistance (book, FMV, assistance appraisal, other	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GIRLS INC, OF NEW HAMPSHIRE 815 ELM STREET, SUITE 4AR MANCHESTER, NH 03101	23-7416090	501(C)(3)	27,306.	0			PROGRAM SERVICES AND DONOR DESIGNATIONS
HOME HEALTH & HOSPICE CARE 7 EXECUTIVE PARK DRIVE MERRIMACK, NH 03054	23-7331452	501(C)(3)	5,314,	0			PROGRAM SERVICES AND DONOR DESIGNATIONS
H SE STRE	02-0268285	501(C)(3)	11,878,	0			PROGRAM SERVICES AND DONOR DESIGNATIONS
ST. JOSEPH COMMUNITY SERVICES BOX 910 MERRIMACK, NH 03054	02-0335003	501(C)(3)	20,630	0			PROGRAM SERVICES AND DONOR DESIGNATIONS
THE CAREGIVERS, INC. 19 HARVEY RD, UNIT 11 BEDFORD, NH 03110	02-0395429	501(C)(3)	9,377.	0			PROGRAM SERVICES AND DONOR DESIGNATIONS
THE FRONT DOOR AGENCY 7 CONCORD STREET NASHUA, NH 03060	02-0405852	501(C)(3)	16,874.	0			PROGRAM SERVICES AND DONOR DESIGNATIONS
	02-0500866	501(C)(3)	12,503.	0			PROGRAM SERVICES AND DONOR DESIGNATIONS
THE YOUTH COUNCIL 112 WEST PEARL ST NASHUA, NH 03060	02-0316192	501(C)(3)	31,269,	0			PROGRAM SERVICES AND DONOR DESIGNATIONS
YMCA OF GREATER NASHUA 24 STADIUM DR NASHUA, NH 03062	02-0222250	501(C)(3)	8,061,	0			PROGRAM SERVICES AND DONOR DESIGNATIONS Schedule Form 990)
							Schedule I (Form 990)

Page 2 (f) Description of non-cash assistance 02-6015642 (e) Method of valuation (book, FMV, appraisal, other) (Form 990) (2013) UNITED WAY OF GREATER NASHUA, INC.

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information (d) Amount of non-cash assistance (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance Schedule I (Form 990) (2013) Part III

Schedule I (Form 990) (2013)

332102 10-29-13

SCHEDULE L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Transactions With Interested Persons

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs gov/form990.

OMB No 1545-0047

Open To Public Inspection

Employer identification number

Name o	of the	organ	ization

UNITED	WAY OF GREATER NASH	UA, INC.	02-60156	542	
art I Excess Benefit Tran	sactions (section 501(c)(3) and section	1 501(c)(4) organizations only)			_
Complete if the organization	n answered "Yes" on Form 990, Part IV,	line 25a or 25b, or Form 990-EZ, Pa	rt V, line 40b		
(-) Norman of discoverified market	(b) Relationship between disqualified	(-) December of terms		(d) Corr	ected?
(a) Name of disqualified person	person and organization	(c) Description of trans	saction	Yes	No
					_
		-			
Enter the amount of tax incurred by	y the organization managers or disqualifie	ed persons during the year under	. ¢	•	

	section 4958	\$
3	Enter the amount of tax, if any, on line 2, above, reimbursed by the organization	\$

\$	<u> </u>	
¢		

Part II	Loans to	and/or	From In	terested	Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26, or if the organization

reported an am	ount on Form 990,	, Part X, line 5, (~		· · · · · · · · · · · · · · · · · · ·							
(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	fron	an to or n the zation?	(e) Onginal principal amount	(f) Balance due	(g) defa	In ult?	(h) Ap by bo comm	proved ard or ittee?	(i) W agreei	ritten ment?
			То	From			Yes	No	Yes	No	Yes	No
			├				<u> </u>		 -			
.,			├		. ,							
	-		 	 								
	-								<u> </u>		_	
								-				
			<u> </u>									
			├				<u> </u>					
			-				<u> </u>		<u> </u>			
				<u></u>					├ ──			

Part III Grants or Assistance Benefiting Interested Persons.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose o assistance
				
			 	
				ļ <u>.</u>

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2013

Schedule L (Form 990 or 990 EZ) 2013 UNIT Part IV Business Transactions Inve	ED WAY OF GREATER NAS olving Interested Persons.	HUA, INC.	02-6015	642 Page:
Complete if the organization answe	red "Yes" on Form 990, Part IV, line 28a, 2	8b. or 28c		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing or organization's revenues? Yes No
501HUB, INC.	SHARE MANAGEMENT AT	465,156.	VARIOUS TRA	Yes No
Part V Supplemental Information Provide additional information for re	esponses to questions on Schedule L (see	instructions)		
CH L, PART IV, BUSINESS	-	··	ED PERSONS:	
A) NAME OF PERSON: 501H	UB, INC.	<u> </u>		
B) RELATIONSHIP BETWEEN	INTERESTED PERSON AND	D ORGANIZAT	'ION:	
HARE MANAGEMENT AT THE	EXECUTIVE LEVEL			
D) DESCRIPTION OF TRANS.	ACTION: VARIOUS TRANS	ACTIONS TAK	E PLACE	
NCLUDING THE LEASING OF	EMPLOYEES, PROFESSION	NAL SERVICE	S AND OFFIC	E
EXPENSES.				
			_	
				_
				
				
- 			. <u> </u>	

SCHEDULE 0 (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ
Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

UNITED WAY OF GREATER NASHUA, INC. U2-6015642
FORM 990, PART VI, SECTION A, LINE 2:
EXPLANATION: REV. JAMES S. CHALONER, PASTER AND PETER CHALONER - FAMILY
RELATIONSHIP
FORM 990, PART VI, SECTION B, LINE 11:
EXPLANATION: BOARD OF DIRECTORS REVIEWS DRAFT FORM 990 PRIOR TO FINALIZING
AND FILING WITH THE INTERNAL REVENUE SERVICE.
FORM 990, PART VI, SECTION B, LINE 12C:
EXPLANATION: BOARD OF DIRECTOR'S CHAIRPERSON REVIEWS CONFLICT OF INTEREST
POLICY. ANNUALLY EACH VOLUNTEER RECEIVES A COPY OF THE CURRENT POLICY AND
SIGNS OFF ON THE DOCUMENT CONFIRMING THAT IT WAS READ AND WILL BE ADHERED
TO. ALL BOARD ACTIONS ARE QUALIFIED AS A CONFLICT OF INTEREST QUERY.
THOSE INDIVIDUALS WHO MAY HAVE POTENTIAL CONFLICT ABSTAIN FROM VOTING.
FORM 990, PART VI, SECTION C, LINE 19:
EXPLANATION: UPON REQUEST

SCHEDULE R (Form 990)

▶Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Related Organizations and Unrelated Partnerships

► Attach to Form 990.

달	
SE	
≡	
arat	
e	
š	
8	

2013

Open to Public Inspection

Employer identification number 02-6015642

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33

UNITED WAY OF GREATER NASHUA, INC

Name of the organization Department of the Treasury Internal Revenue Service

Partl

▶Information about Schedule R (Form 990) and its instructions is at www irs.gov/form990.

Direct controlling entity $\boldsymbol{\varepsilon}$ End-of-year assets <u>e</u> Total income ਉ Legal domicile (state or foreign country) Primary activity Name, address, and EIN (if applicable) of disregarded entity

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year Part II

(a)	(q)	(0)	(p)	(e)	9	(ō)	
Name, address, and EIN	Primary activity	Legal domicile (state or	Exempt Code	Public charity	Direct controlling	Section 512(b)(13)	(EL)(a);
of related organization		foreign country)	section	status (if section	entity	entity?	,
				501(c)(3))		Yes	N _o
501HUB, INC 46-3155989	HELPING NON-PROFITS BY						
20 BROAD STREET	PROVIDING STREAMLINED						
NASHUA NH 03064	BACK-OFFICE SUPPORT	NEW HAMPSHIRE	501(C)	509(A)(3)			×
:							
						-	
			;				

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2013

02-6015642

Page 2

Schedule R (Form 990) 2013 UNITED WAY OF GREATER NASHUA, INC.

Part III

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

General or Percentage managing ownership 3 Yes No 9 Code V.UBI amount in box 20 of Schedule K.1 (Form 1065) Ξ Disproportionate Yes No allocations? Ξ (g)
Share of end-of-year assets Share of total income Predominant income (related, unrelated, excluded from tax under sections 512-514) Direct controlling entity € (c)
Legal
domicile
(state or
foreign
country) Primary activity <u>@</u> Name, address, and EIN of related organization (a)

Identification of Related Organizations Taxable as a Corporation or Trust Complete of the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. Part IV

(E)	Section 512(b)(13) controlled entity?	Yes No	 							_	
ε	กับ						-				
(6)	Share of end-of-year										
(£)	Share of total income										
(e)	Type of entity (C corp, S corp, or trust)	(soon in						•			
(b)	Legal domicile Direct controlling Type of entity (C corp. S corp. foreign or trust)										
(0)	Legal domicile (state or foreign	country)					_				
(q)	Primary activity										
(a)	Name, address, and EIN of related organization										

ŝ

Yes

1a

ဗ 9 ē

₽

무 £

Ŧ

#

Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36 Part V

J in Parts II, III, or IV of this schedule	tion engage in any of the following transactions with one or more related organizations listed in Parts II-IV?
listed in Parts II, III	ganization engage in any of the foll
Note. Complete line 1 if any entity is	1 During the tax year, did the org:

- a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity
- Gift, grant, or capital contribution to related organization(s)
 - Gift, grant, or capital contribution from related organization(s)
 - - d Loans or loan guarantees to or for related organization(s)
 - e Loans or loan guarantees by related organization(s)
- Dividends from related organization(s)
- Sale of assets to related organization(s)
- Purchase of assets from related organization(s)
- Exchange of assets with related organization(s)
- Lease of facilities, equipment, or other assets to related organization(s)
- k Lease of facilities, equipment, or other assets from related organization(s)
- 1 Performance of services or membership or fundraising solicitations for related organization(s)
 - m Performance of services or membership or fundraising solicitations by related organization(s)

n Shanng of facilities, equipment, mailing lists, or other assets with related organization(s)

ξ

¥

f

우

유

19

1s

÷

- Shanng of paid employees with related organization(s)
- Reimbursement paid to related organization(s) for expenses
- Reimbursement paid by related organization(s) for expenses
- Other transfer of cash or property to related organization(s)
- s Other transfer of cash or property from related organization(s)

hips and transaction thresholds	
ed relations	_
nding cover	
וs line, וחכור	
complete th	
in on who must complet	
ormation or	
tructions for inf	
the instruct	
s "Yes," see	
the above	
nswer to any of th	
If the answe	
2	

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) 501HUB, INC.	×	464,166.	464,166.FAIR MARKET VALUE
(2) 501HUB, INC.	ស	.066	990.FAIR MARKET VALUE
(3)			
(4)			
(9)			
(9)			

Schedule R (Form 990) 2013

Page 4

Schedule R (Form 990) 2013 UNITED WAY OF GREATER NASHUA, INC.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

(k) Percentage ownership					
(j) eneral or anaging artner?					
(h)					
(h) spropor- tionate ocations?				-	
DIS allo		 _			
(g) Share of end-of-year assets					
(f) Share of total income					
(e) Are all Are all 501(c)(3) 01gs 7 Ves No					
ant incom unrelated, from tax on 512-51					
(c) domicile or foreign untry)					
(b) Primary activity					
(a) (b) (b) Name, address, and ElN Primary activity (state co					

Schedule R (Form 990) 2013

Schedule R	(Form 990) 2013 Supplemental Infor	UNITED W	AY O	F GREAT	<u>rer</u>	NASHUA,	INC.	02-6015642 Page 5
- ure vii	Provide additional inform	ation for responses	to au	etione on Sch	andula	D (coo instruct	unne)	
	Provide additional inform	ation for responses	to que	SHORE OF SCI	ieauie	H (see instruct	lions)	
	-							
		_						
								
<u>.</u>								
								
			_					-
	· · · · · · · · · · · · · · · · · · ·							
								
	· · · · · · · · · · · · · · · · · · ·							
								
		· · · · ·						
						_		
								
-				···· <u>·</u>				
	· · · · · · · · · · · · · · · · · · ·	-				·		
								
							<u> </u>	
								
								
								