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SCANNED JUL 14 2015

<b>Form 990</b> Department of the Treasury Internal Revenue Service		<b>Return of Organization Exempt From Income Tax</b> Under section 501(c)(3), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)		OMB No. 1545-0047 <b>2013</b> Open to Public Inspection	
Do not enter Social Security numbers on this form as it may be made public. Information about Form 990 and its instructions is at <a href="http://www.irs.gov/form990">www.irs.gov/form990</a>					
<b>A</b> For the 2013 calendar year, or tax year beginning <b>SEP 1, 2013</b> and ending <b>AUG 31, 2014</b>					
<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Termination <input type="checkbox"/> Amended return <input type="checkbox"/> Rollover		<b>C</b> Name of organization <b>TEXAS J REGIONAL ADVISORY COUNCIL</b> Doing Business As Number and street (or P.O. box if mail is not delivered to street address) Room/suite <b>PO BOX 7964</b> City or town, state or province, country, and ZIP or foreign postal code <b>MIDLAND, TX 79708</b>		<b>D</b> Employer identification number <b>75-2786511</b> <b>E</b> Telephone number <b>(432) 563-5554</b>	
<b>F</b> Name and address of principal officer: <b>FRANK RODRIGUEZ III</b> <b>SAME AS C ABOVE</b>		<b>G</b> Gross receipts <b>537,185.</b> <b>H(a)</b> Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <b>H(b)</b> Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No If "No," attach a list. (see instructions) <b>H(c)</b> Group exemption number		<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c)( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527	
<b>J</b> Website: <b>WWW.TEXASJRAC.ORG</b>		<b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other			
<b>L</b> Year of formation: <b>2000</b>		<b>M</b> State of legal domicile: <b>TX</b>			
<b>Part I Summary</b>					
<b>1</b> Briefly describe the organization's mission or most significant activities: <b>SEE SCHEDULE O</b>					
<b>2</b> Check this box <input type="checkbox"/> If the organization discontinued its operations or disposed of more than 25% of its net assets.					
<b>3</b> Number of voting members of the governing body (Part VII, line 1a) <b>3</b>					
<b>4</b> Number of independent voting members of the governing body (Part VII, line 1b) <b>4</b>					
<b>5</b> Total number of individuals employed in calendar year 2013 (Part VII, line 2a) <b>5</b>					
<b>6</b> Total number of volunteers (estimate if necessary) <b>100</b>					
<b>7a</b> Total unrelated business revenue from Part VII, column (C), line 12 <b>0.</b>					
<b>7b</b> Net unrelated business taxable income from Form 990-T, line 34 <b>0.</b>					
<b>Revenue</b>					
<b>8</b> Contributions and grants (Part VII, line 1h) <b>Prior Year 797,007. Current Year 535,283.</b>					
<b>9</b> Program service revenue (Part VII, line 2g) <b>0.</b>					
<b>10</b> Investment income (Part VII, column (A), lines 3, 4, and 7c) <b>77. 102.</b>					
<b>11</b> Other revenue (Part VII, column (A), lines 5, 6a, 6c, 6e, 10c, and 11b) <b>23,955. 1,800.</b>					
<b>12</b> Total revenue: add lines 8 through 11 (must equal Part VII, column (A), line 12) <b>821,039. 537,185.</b>					
<b>Expenses</b>					
<b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3) <b>381,036. 281,022.</b>					
<b>14</b> Benefits paid to or for members (Part IX, column (A), line 4) <b>0.</b>					
<b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) <b>91,403. 152,971.</b>					
<b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e) <b>0.</b>					
<b>16b</b> Total fundraising expenses (Part IX, column (D), line 25) <b>0.</b>					
<b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-11g) <b>290,557. 248,419.</b>					
<b>18</b> Total expenses: Add lines 13-17 (must equal Part IX, column (A), line 25) <b>762,996. 682,412.</b>					
<b>19</b> Revenue less expenses: Subtract line 18 from line 12 <b>58,043. &lt;145,227.&gt;</b>					
<b>Net Assets or Fund Balances</b>					
<b>20</b> Total assets (Part X, line 16) <b>Beginning of Current Year 1,157,969. End of Year 1,106,159.</b>					
<b>21</b> Total liabilities (Part X, line 26) <b>66,307. 159,724.</b>					
<b>22</b> Net assets or fund balances: Subtract line 21 from line 20 <b>1,091,662. 946,435.</b>					
<b>Part II Signature Block</b>					
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.					
<b>Sign Here</b>		<b>Signature of officer</b> <b>FRANK RODRIGUEZ III, CHAIRMAN</b> Type of preparer and title			
<b>Paid</b>		<b>Print/Type preparer's name</b> <b>NERIMAN GUVEN, CPA</b> <b>Preparer's signature</b> <b>6/15/15</b> <b>Firm's name</b> <b>RANDY WALKER &amp; CO.</b> <b>Firm's address</b> <b>7800 IH 10 WEST, SUITE 505</b> <b>SAN ANTONIO, TX 78230</b> <b>Phone no.</b> <b>(210) 366-9430</b>			
<b>Use Only</b>		<b>PTIN</b> <b>P00082729</b> <b>Firm's EIN</b> <b>20-3992693</b>			
May the IRS discuss this return with the preparer shown above? (see instructions) <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No					

017 21

**Part III Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III

☒ X

- 1** Briefly describe the organization's mission:  
SEE SCHEDULE O

- 2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If "Yes," describe these new services on Schedule O.

- 3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If "Yes," describe these changes on Schedule O.

- 4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code \_\_\_\_\_) (Expenses \$ 611,092. including grants of \$ 281,022.) (Revenue \$ \_\_\_\_\_)  
DEVELOPED AND MAINTAINED A REGIONAL TRAUMA SYSTEM SERVING 17 TEXAS COUNTIES. PROVIDED TRAINING, EQUIPMENT AND OTHER SUPPORT TO FIRE AND EMS UNITS AND AREA HOSPITALS. CONDUCTED PROJECT RESCUE ME. THIS PROJECT WAS INSTITUTED FOLLOWING SEVERAL TRAGEDIES IN OUR AREA THAT RESULTED IN THE LOSS OF LIFE WHERE THE VICTIM HAD NO IDENTIFICATION. A NUMBER IS ASSIGNED TO EACH PERSON REGISTERED AND ENTERED INTO A DATABASE ALONG WITH PERTINENT INFORMATION IN CASE OF EMERGENCY. THE DATABASE IS ACCESSIBLE 24 HOURS A DAY, SHOULD TRAGEDY STRIKE, ANY LAW ENFORCEMENT OFFICER OR HOSPITAL PERSONNEL MAY CALL THE 1-877 NUMBER ON THE TAG, GIVE THE OPERATOR THE NUMBER FROM THE TAG AND INSTANTLY KNOW THE IDENTITY OF THE VICTIM AS WELL AS INFORMATION REGARDING NEXT OF KIN AND ESSENTIAL MEDICAL HISTORY. MANAGED A ROLLOVER SIMULATOR. THE ULTIMATE

**4b** (Code \_\_\_\_\_) (Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)

**4c** (Code \_\_\_\_\_) (Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)

- 4d** Other program services (Describe in Schedule O.)

(Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_) (Revenue \$ \_\_\_\_\_)

**4e** Total program service expenses 611,092.

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**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	<b>1</b> X	
<b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	<b>2</b> X	
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	<b>3</b>	X
<b>4</b> <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	<b>4</b>	X
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	<b>5</b>	X
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	<b>6</b>	X
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	<b>7</b>	X
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	<b>8</b>	X
<b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	<b>9</b>	X
<b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	<b>10</b>	X
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	<b>11a</b> X	
<b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	<b>11b</b>	X
<b>c</b> Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	<b>11c</b>	X
<b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	<b>11d</b> X	
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	<b>11e</b>	X
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	<b>11f</b>	X
<b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	<b>12a</b>	X
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	<b>12b</b>	X
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	<b>13</b>	X
<b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States?	<b>14a</b>	X
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	<b>14b</b>	X
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	<b>15</b>	X
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	<b>16</b>	X
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	<b>17</b>	X
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	<b>18</b>	X
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	<b>19</b>	X
<b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	<b>20a</b>	X
<b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20b</b>	

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**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	
<b>22</b> Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>		X
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>		X
<b>24b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
<b>24c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
<b>24d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
<b>25a</b> <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
<b>25b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
<b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If so, complete Schedule L, Part II</i>		X
<b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
<b>28a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
<b>28b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
<b>28c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>		X
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>		X
<b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
<b>35b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

**Note.** All Form 990 filers are required to complete Schedule O

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**Part V** Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No
<b>1a</b>	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	6	
<b>1b</b>	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	0	
<b>1c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	0	
<b>2b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
<b>3b</b>	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O		
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
<b>4b</b>	If "Yes," enter the name of the foreign country <span style="border-bottom: 1px solid black; display: inline-block; width: 150px;"></span> See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
<b>5b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
<b>5c</b>	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
<b>6b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>7a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
<b>7b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
<b>7c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
<b>7d</b>	If "Yes," indicate the number of Forms 8282 filed during the year		
<b>7e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
<b>7f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
<b>7g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
<b>7h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>9a</b>	Did the organization make any taxable distributions under section 4966?		
<b>9b</b>	Did the organization make a distribution to a donor, donor advisor, or related person?		
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter.		
<b>10a</b>	Initiation fees and capital contributions included on Part VIII, line 12		
<b>10b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter		
<b>11a</b>	Gross income from members or shareholders		
<b>11b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)		
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?		
<b>12b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>13a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O		
<b>13b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
<b>13c</b>	Enter the amount of reserves on hand		
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?		X
<b>14b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		

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**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI. ☒ X

**Section A. Governing Body and Management**

	Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year. If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	48	
<b>1b</b> Enter the number of voting members included in line 1a, above, who are independent.	48	
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?		X
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	X	
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?		X
<b>6</b> Did the organization have members or stockholders?		X
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
<b>7b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>a</b> The governing body?	X	
<b>b</b> Each committee with authority to act on behalf of the governing body?	X	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O.		X

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates?		X
<b>10b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
<b>11b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13.	X	
<b>12b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?		X
<b>12c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done.	X	
<b>13</b> Did the organization have a written whistleblower policy?	X	
<b>14</b> Did the organization have a written document retention and destruction policy?	X	
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official	X	
<b>b</b> Other officers or key employees of the organization		X
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
<b>16b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed: NONE

**18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
☐ Own website ☒ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

**20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization. FRANK RODRIGUEZ - (432) 563-5554  
PO BOX 7964, MIDLAND, TX 79708

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

☒ X**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) LORI BAGGERLY MEMBER	1.00	X						0.	0.	0.
(2) ALAN BAKER MEMBER	1.00	X						0.	0.	0.
(3) AMANDA ROBINSON MEMBER	1.00	X						0.	0.	0.
(4) BERT LEGARDE MEMBER	1.00	X						0.	0.	0.
(5) BRANDY GARDNER MEMBER	1.00	X						0.	0.	0.
(6) CHARLIE SMITH MEMBER	1.00	X						0.	0.	0.
(7) CHIP BALZER MEMBER	1.00	X						0.	0.	0.
(8) CHRIS WALKER MEMBER	1.00	X						0.	0.	0.
(9) DAWN MCCRIGHT MEMBER	1.00	X						0.	0.	0.
(10) DEBBIE WEAVER MEMBER	1.00	X						0.	0.	0.
(11) DEBRA WALLACE PREVENTION/EDUC CMTE CHAIR	1.00	X						0.	0.	0.
(12) DEE LINDSEY MEMBER	1.00	X						0.	0.	0.
(13) DONNY BOOTH MEMBER	1.00	X						0.	0.	0.
(14) ELIA ESTRADA MEMBER	1.00	X						0.	0.	0.
(15) FAYE LEASE MEMBER	1.00	X						0.	0.	0.
(16) GERALD DAMM MEMBER	1.00	X						0.	0.	0.
(17) GINA ROBERTS MEMBER	1.00	X						0.	0.	0.



**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) HAROLD GERHART MEMBER	1.00	X						0.	0.	0.
(19) HOLLY DENNY MEMBER	1.00	X						0.	0.	0.
(20) JINCY BURK MEMBER	1.00	X						0.	0.	0.
(21) JOE HARPER MEMBER	1.00	X						0.	0.	0.
(22) JOE TOLETT MEMBER	1.00	X						0.	0.	0.
(23) JON FARROW MEMBER	1.00	X						0.	0.	0.
(24) JONETTA SWEATT MEMBER	1.00	X						0.	0.	0.
(25) KIM DUTTON MEMBER	1.00	X						0.	0.	0.
(26) KRIS CRISWELL MEMBER	1.00	X						0.	0.	0.
<b>1b Sub-total</b>								0.	0.	0.
<b>c Total from continuation sheets to Part VII, Section A</b>								66,806.	0.	17,345.
<b>d Total (add lines 1b and 1c)</b>								66,806.	0.	17,345.

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **0**

- 3** Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual
- 4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual
- 5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

	Yes	No
<b>3</b>		X
<b>4</b>		X
<b>5</b>		X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2013)

**Part VIII Statement of Revenue**Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514	
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	1 a	Federated campaigns	1a					
	b	Membership dues	1b	30,220.				
	c	Fundraising events	1c					
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	505,063.				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f					
	g	Noncash contributions included in lines 1a-1f \$						
	h	<b>Total.</b> Add lines 1a-1f		535,283.				
	<b>Program Service Revenue</b>	Business Code						
2 a								
b								
c								
d								
e								
f		All other program service revenue						
g		<b>Total.</b> Add lines 2a-2f						
<b>Other Revenue</b>	3	Investment income (including dividends, interest, and other similar amounts)		102.			102.	
	4	Income from investment of tax-exempt bond proceeds						
	5	Royalties						
	6 a	Gross rents	(i) Real	(ii) Personal				
		b	Less: rental expenses					
		c	Rental income or (loss)					
		d	Net rental income or (loss)					
	7 a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
		b	Less: cost or other basis and sales expenses					
		c	Gain or (loss)					
		d	Net gain or (loss)					
	8 a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	a					
		b	Less: direct expenses	b				
		c	Net income or (loss) from fundraising events					
	9 a	Gross income from gaming activities. See Part IV, line 19	a					
		b	Less: direct expenses	b				
		c	Net income or (loss) from gaming activities					
	10 a	Gross sales of inventory, less returns and allowances	a					
		b	Less: cost of goods sold	b				
		c	Net income or (loss) from sales of inventory					
Miscellaneous Revenue			Business Code					
11 a	OTHER INCOME	900099	1,800.			1,800.		
b								
c								
d	All other revenue							
e	<b>Total.</b> Add lines 11a-11d		1,800.					
12	<b>Total revenue.</b> See instructions		537,185.	0.	0.	1,902.		

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.	281,022.	281,022.		
2 Grants and other assistance to individuals in the United States. See Part IV, line 22.				
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.				
4 Benefits paid to or for members.				
5 Compensation of current officers, directors, trustees, and key employees.	84,151.	67,321.	16,830.	
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).				
7 Other salaries and wages.	68,820.	55,056.	13,764.	
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).				
9 Other employee benefits.				
10 Payroll taxes.				
11 Fees for services (non-employees):				
a Management.				
b Legal.				
c Accounting.				
d Lobbying.				
e Professional fundraising services. See Part IV, line 17.				
f Investment management fees.				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)	27,436.	21,949.	5,487.	
12 Advertising and promotion.	5,639.	2,703.	2,936.	
13 Office expenses.				
14 Information technology.				
15 Royalties.				
16 Occupancy.	2,151.	1,721.	430.	
17 Travel.	12,097.	9,678.	2,419.	
18 Payments of travel or entertainment expenses for any federal, state, or local public officials.				
19 Conferences, conventions, and meetings.				
20 Interest.				
21 Payments to affiliates.				
22 Depreciation, depletion, and amortization.	147,269.	117,815.	29,454.	
23 Insurance.				
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a EMS TRAINING	33,231.	33,231.		
b OTHER PROGRAM EXPENSES	20,596.	20,596.		
c				
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e.	682,412.	611,092.	71,320.	0.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
<b>Assets</b>	1 Cash - non-interest-bearing	255,626.	1	310,180.
	2 Savings and temporary cash investments		2	
	3 Pledges and grants receivable, net		3	
	4 Accounts receivable, net	313,750.	4	353,774.
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges		9	
	10a Land, buildings, and equipment - cost or other basis. Complete Part VI of Schedule D	10a 976,110.		
	b Less: accumulated depreciation	10b 623,038.	499,460.	10c 353,072.
	11 Investments - publicly traded securities		11	
	12 Investments - other securities. See Part IV, line 11		12	
	13 Investments - program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11	89,133.	15	89,133.
16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 34)	1,157,969.	16	1,106,159.	
<b>Liabilities</b>	17 Accounts payable and accrued expenses	66,307.	17	159,724.
	18 Grants payable		18	
	19 Deferred revenue		19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26 <b>Total liabilities.</b> Add lines 17 through 25	66,307.	26	159,724.
	<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117 (ASC 958), check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>		
27 Unrestricted net assets		745,186.	27	566,631.
28 Temporarily restricted net assets		346,476.	28	379,804.
29 Permanently restricted net assets			29	
<b>Organizations that do not follow SFAS 117 (ASC 958), check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>				
30 Capital stock or trust principal, or current funds			30	
31 Paid-in or capital surplus, or land, building, or equipment fund			31	
32 Retained earnings, endowment, accumulated income, or other funds			32	
33 <b>Total net assets or fund balances</b>		1,091,662.	33	946,435.
34 <b>Total liabilities and net assets/fund balances</b>		1,157,969.	34	1,106,159.

Form 990 (2013)

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	537,185.
2	Total expenses (must equal Part IX, column (A), line 25)	2	682,412.
3	Revenue less expenses Subtract line 2 from line 1	3	<145,227.>
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,091,662.
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	946,435.

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☐

- 1 Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other \_\_\_\_\_  
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant?  
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- b Were the organization's financial statements audited by an independent accountant?  
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  
☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

	Yes	No
2a		X
2b		X
2c		
3a		X
3b		

Form 990 (2013)

Department of the Treasury  
Internal Revenue Service

**Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.**

► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No. 1545-0047

2013

**Open to Public Inspection**

**Name of the organization**

TEXAS J REGIONAL ADVISORY COUNCIL

Employer identification number

75-2786511

<b>Part I</b>	<b>Reason for Public Charity Status</b> (All organizations must complete this part ) See instructions.
---------------	--

The organization is not a private foundation because it is (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention, conference of churches, or association of churches described in **section 170(b)(1)(A)(i)**.

2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state \_\_\_\_\_

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.

7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II)

9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III)

10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.

a ☐ Type I      b ☐ Type II      c ☐ Type III - Functionally integrated      d ☐ Type III - Non-functionally integrated

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f ☐ If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box \_\_\_\_\_

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii) A family member of a person described in (i) above?

(iii) A 35% controlled entity of a person described in (i) or (ii) above?

h Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

[illegible]

**LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.**

Schedule A (Form 990 or 990-EZ) 2013

332021  
09-25-13

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	999,886.	934,066.	836,633.	797,007.	535,283.	4102875.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 <b>Total.</b> Add lines 1 through 3	999,886.	934,066.	836,633.	797,007.	535,283.	4102875.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 <b>Public support.</b> Subtract line 5 from line 4						4102875.

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4	999,886.	934,066.	836,633.	797,007.	535,283.	4102875.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	751.	466.	99.	77.	102.	1,495.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV)	637.	8.		23,955.	1,800.	26,400.
11 <b>Total support.</b> Add lines 7 through 10						4130770.
12 Gross receipts from related activities, etc. (see instructions)					12	
13 <b>First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ► <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	14	99.32 %
15 Public support percentage from 2012 Schedule A, Part II, line 14	15	99.44 %
16a <b>33 1/3% support test - 2013.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ► <input checked="" type="checkbox"/>		
b <b>33 1/3% support test - 2012.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
17a <b>10% -facts-and-circumstances test - 2013.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
b <b>10% -facts-and-circumstances test - 2012.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ► <input type="checkbox"/>		
18 <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ► <input type="checkbox"/>		

Schedule A (Form 990 or 990-EZ) 2013

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
<b>8 Public support</b> (Subtract line 7c from line 6)						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
<b>9</b> Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
<b>13 Total support</b> (Add lines 9, 10c, 11, and 12)						

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	<b>15</b>	%
<b>16</b> Public support percentage from 2012 Schedule A, Part III, line 15	<b>16</b>	%

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	<b>17</b>	%
<b>18</b> Investment income percentage from 2012 Schedule A, Part III, line 17	<b>18</b>	%

**19a 33 1/3% support tests - 2013.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

**b 33 1/3% support tests - 2012.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ☐



**Part IV** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12.  
Also complete this part for any additional information (See instructions).**SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:****REBATES**

2012 AMOUNT: \$ 541.

**OTHER INCOME**

2009 AMOUNT: \$ 637.

2010 AMOUNT: \$ 8.

2012 AMOUNT: \$ 5,414.

2013 AMOUNT: \$ 1,800.

**REFUND INCOME - NONRECURRING**

2012 AMOUNT: \$ 18,000.

**SCHEDULE D**  
(Form 990)Department of the Treasury  
Internal Revenue Service**Supplemental Financial Statements**▶ Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
▶ Attach to Form 990.▶ Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2013**Open to Public  
Inspection

Name of the organization

TEXAS J REGIONAL ADVISORY COUNCIL

Employer identification number

75-2786511

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7

1 Purpose(s) of conservation easements held by the organization (check all that apply)

<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education)	<input type="checkbox"/> Preservation of an historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1	▶ \$ _____
(ii) Assets included in Form 990, Part X	▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1	▶ \$ _____
b Assets included in Form 990, Part X	▶ \$ _____

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a ☐ Public exhibition  
 b ☒ Scholarly research  
 c ☐ Preservation for future generations

- d ☐ Loan or exchange programs  
 e ☐ Other \_\_\_\_\_

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

	Amount
1c	
1d	
1e	
1f	

- c Beginning balance  
 d Additions during the year  
 e Distributions during the year  
 f Ending balance

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment ☐ %  
 b Permanent endowment ☐ %  
 c Temporarily restricted endowment ☐ %  
 The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

- (i) unrelated organizations  
 (ii) related organizations

	Yes	No
3a(i)		
3a(ii)		
3b		

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		976,110.	623,038.	353,072.
e Other				
<b>Total.</b> Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c))				353,072.

Schedule D (Form 990) 2013

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

**Part IX Other Assets.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) INVENTORY HELD FOR FUTURE DISTRIBUTION	89,133.
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.)	89,133.

**Part X Other Liabilities.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

(a) Description of liability	(b) Book value
1. (1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.)	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

Schedule D (Form 990) 2013

<b>Part XI</b>	<b>Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.</b>
----------------	--

Complete if the organization answered "Yes" to Form 990, Part IV, line 12a

<b>1</b>	Total revenue, gains, and other support per audited financial statements		<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
<b>a</b>	Net unrealized gains on investments	<b>2a</b>		
<b>b</b>	Donated services and use of facilities	<b>2b</b>		
<b>c</b>	Recoveries of prior year grants	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1.			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)		<b>5</b>	

<b>Part XII</b>	<b>Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.</b>
-----------------	--

Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

<b>1</b>	Total expenses and losses per audited financial statements		<b>1</b>	
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
<b>a</b>	Donated services and use of facilities	<b>2a</b>		
<b>b</b>	Prior year adjustments	<b>2b</b>		
<b>c</b>	Other losses	<b>2c</b>		
<b>d</b>	Other (Describe in Part XIII.)	<b>2d</b>		
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>		<b>2e</b>	
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>		<b>3</b>	
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>		
<b>b</b>	Other (Describe in Part XIII.)	<b>4b</b>		
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>		<b>4c</b>	
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)		<b>5</b>	

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

[illegible]

**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Information about Schedule I (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No. 1545-0047

**2013**

Open to Public  
Inspection

Name of the organization

TEXAS J REGIONAL ADVISORY COUNCIL

Employer identification number  
75-2786511

**Part I General Information on Grants and Assistance**

**1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

**2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any

**Part II Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ANDREWS CITY/COUNTY EMS 130 N. MAIN STREET ANDREWS, TX 79714	75-6000446	501(C)(3)	13,097.	0.			TRAUMA EQUIPMENT AND SUPPLIES
BALMORHEA VOLUNTEER AMBULANCE SERVICE - P.O. BOX 323 - BALMORHEA, TX 79718	74-0231339	501(C)(3)	9,037.	0.			TRAUMA EQUIPMENT AND SUPPLIES
BIG SPRING FIRE DEPT - HOWARD COUNTY - 1401 APRON DRIVE - BIG SPRING, TX 79720		501(C)(3)	8,490.	0.			TRAUMA EQUIPMENT AND SUPPLIES
GLASSCOCK COUNTY VOLUNTEER EMS P.O. BOX 55 GARDEN CITY, TX 79739	75-6000964	501(C)(3)	7,623.	0.			TRAUMA EQUIPMENT AND SUPPLIES
JEFF DAVIS COUNTY AMBULANCE PO BOX 1063 FORT DAVIS, TX 79734		501(C)(3)	19,126.	0.			TRAUMA EQUIPMENT AND SUPPLIES
MARFA CITY/COUNTY EMS PO BOX 787 MARFA, TX 79843	74-6001684	501(C)(3)	16,356.	0.			TRAUMA EQUIPMENT AND SUPPLIES

**2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

**3** Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2013)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MARTIN COUNTY EMS P.O. BOX 640 STANTON, TX 79782	75-1300105	501(C)(3)	7,886.	0.			TRAUMA EQUIPMENT AND SUPPLIES
MIDLAND FIRE DEPARTMENT P.O. BOX 1152 MIDLAND, TX 79702	75-6000608	501(C)(3)	9,653.	0.			TRAUMA EQUIPMENT AND SUPPLIES
ODESSA FIRE DEPARTMENT 1100 W. 2ND STREET ODESSA, TX 79763	75-6000626	501(C)(3)	10,130.	0.			TRAUMA EQUIPMENT AND SUPPLIES
PECOS EMS PO BOX 929 PECOS, TX 79772		501(C)(3)	15,411.	0.			TRAUMA EQUIPMENT AND SUPPLIES
PECOS COUNTY EMS 103 W. CALLAGHAN FT. STOCKTON, TX 79735		501(C)(3)	36,588.	0.			TRAUMA EQUIPMENT AND SUPPLIES
PRESIDIO EMS P.O. BOX 1899 PRESIDIO, TX 79845		501(C)(3)	16,356.	0.			TRAUMA EQUIPMENT AND SUPPLIES
TERLINGUA FIRE & EMS P.O. BOX 290 TERLINGUA, TX 79852		501(C)(3)	52,298.	0.			TRAUMA EQUIPMENT AND SUPPLIES
TERRELL COUNTY EMS P.O. BOX 116 SANDERSON, TX 79848		501(C)(3)	19,873.	0.			TRAUMA EQUIPMENT AND SUPPLIES
WARD COUNTY EMS 400 S. ALLEN MONAHANS, TX 79756	75-6001193	501(C)(3)	12,248.	0.			TRAUMA EQUIPMENT AND SUPPLIES

Schedule I (Form 990)







**SCHEDULE O**  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2013**

Open to Public  
Inspection

Name of the organization

TEXAS J REGIONAL ADVISORY COUNCIL

Employer identification number  
75-2786511

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

ORGANIZATION OF LOCAL CITIZENS REPRESENTING ALL HEALTH CARE ENTITIES  
WITHIN A SPECIFIED TRAUMA SERVICE AREA. THE ORGANIZATION IS CHARTERED  
BY THE TEXAS DEPARTMENT OF HEALTH BUREAU OF EMERGENCY MANAGEMENT TO  
DEVELOP, IMPLEMENT, AND MONITOR REGIONAL EMERGENCY SERVICES OR TRAUMA  
SYSTEM PLANS FOR TRAUMA SERVICE AREA "J"; AND TO OVERSEE TRAUMA SYSTEM  
NETWORKING. TRAUMA SERVICE AREA "J" IS COMPRISED OF SEVENTEEN TEXAS  
COUNTIES. "PARTICIPANTS" IN THE ORGANIZATION ARE HOSPITALS,  
PHYSICIANS, NURSES, EMERGENCY MEDICAL SERVICE PROVIDERS, AND OTHER  
INDIVIDUALS INTERESTED IN TRAUMA CARE LOCATED, PROVIDING SERVICES, OR  
RESIDING IN TRAUMA SERVICES AREA "J" WHICH/WHO ALSO SATISFIES OTHER  
REQUIREMENTS OF PARTICIPATION. THE TEXAS "J" REGIONAL ADVISORY COUNCIL  
IS A VOLUNTARY HEALTH AND WELFARE ORGANIZATION.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

GOAL AND MISSION OF THIS DISPLAY IS TO ACTIVELY AND VISUALLY TEACH THE  
PUBLIC THE IMPORTANCE AND BENEFIT OF SEAT BELTS DURING A ROLLOVER  
ACCIDENT.

FORM 990, PART VI, SECTION A, LINE 4:

PLEASE SEE ATTACHED BYLAWS REVISED ON DECEMBER 31, 2013.

FORM 990, PART VI, SECTION B, LINE 11:

THE FORM 990 IS REVIEWED AT THE EXECUTIVE COMMITTEE'S BOARD  
MEETING BEFORE IT IS FILED.

Name of the organization

TEXAS J REGIONAL ADVISORY COUNCIL

Employer identification number  
75-2786511

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION HAS IMPLEMENTED STANDARDS BY WHICH ALL PARTICIPANTS AND EMPLOYEES MUST FOLLOW IN ORDER TO AVOID POSSIBLE CONFLICTS OF INTEREST. THE EXECUTIVE COMMITTEE IS RESPONSIBLE FOR OVERSEEING THAT THE POLICY IS FOLLOWED AND PROVIDES GUIDANCE TO ALL PARTICIPANTS AND EMPLOYEES REGARDING CONFLICTS OF INTEREST.

FORM 990, PART VI, SECTION B, LINE 15A:

AN EVALUATION IS COMPLETED BY THE ENTIRE EXECUTIVE COMMITTEE AT THE TIME OF THE EMPLOYEE'S ANNUAL REVIEW.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS & FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART VII, SECTION A, LINE 1A

THE COMPENSATION FOR THE EXECUTIVE DIRECTOR WAS PAID BY MIDLAND MEMORIAL. THE ORGANIZATION RECORDS THE EXPENSES AND REIMBURSES MIDLAND MEMORIAL. TEXAS J REGIONAL ADVISORY COUNCIL PRESENTS THESE COSTS AS OFFICER COMPENSATION.

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) MICHAEL ENRIQUEZ MEMBER	1.00	X						0.	0.	0.
(28) MISTY OLVERA MEMBER	1.00	X						0.	0.	0.
(29) MONICA SHERWOOD MEMBER	1.00	X						0.	0.	0.
(30) PAULA HILL MEMBER	1.00	X						0.	0.	0.
(31) RENE BROWNING MEMBER	1.00	X						0.	0.	0.
(32) ROBERT SCHMELTER MEMBER	1.00	X						0.	0.	0.
(33) STEPHEN BERRY MEMBER	1.00	X						0.	0.	0.
(34) SUSAN RASCO MEMBER	1.00	X						0.	0.	0.
(35) TED CREECH MEMBER	1.00	X						0.	0.	0.
(36) TOJIA MORRIS MEMBER	1.00	X						0.	0.	0.
(37) TRESSA KIMBROUGH MEMBER	1.00	X						0.	0.	0.
(38) TREVOR ANDERSON MEMBER	1.00	X						0.	0.	0.
(39) VICKI FOWLER MEMBER	1.00	X						0.	0.	0.
(40) CAROL URANGA SECRETARY	1.00			X				0.	0.	0.
(41) CONNIE THOMPSON EXECUTIVE DIRECTOR	40.00			X				66,806.	0.	17,345.
(42) FRANK RODRIGUEZ III CHAIR	1.00			X				0.	0.	0.
(43) GLEN HOGUE PRE HOSP/AIR MED CMTE CHAI	1.00			X				0.	0.	0.
(44) JACKIE BRADEN PAST-CHAIR	1.00			X				0.	0.	0.
(45) JAMES EVERETT ACUTE CARE/STROKE CMTE CHA	1.00			X				0.	0.	0.
(46) JOHN FLOYD PREVENTION CHAIR/VICE CHAIR	1.00			X				0.	0.	0.
Total to Part VII, Section A, line 1c										

[illegible]

**BY-LAWS  
OF  
TEXAS "J" REGIONAL ADVISORY COUNCIL**

These By-laws (hereinafter referred to as the "By-laws") govern the affairs of Texas "J" Regional Advisory Council, a Texas non-profit corporation (hereinafter referred to as the "Organization") operating under the Texas Non-Profit Corporation Act (hereinafter referred to as the "Act").

**Article I  
Organization Name**

This organization shall be known as the Texas "J" Regional Advisory Council.

**Article II  
Definitions**

The Texas "J" Regional Advisory Council (RAC) is an Organization of local citizens representing all health care entities within a specified Trauma Service Area (TSA). The Texas "J" RAC is an Organization chartered by the Texas Department of State Health Services, Division for Regulatory Services, Office of EMS/Trauma Systems Coordination; to develop, implement, and monitor regional emergency services or Trauma System Plan for TSA "J"; and to oversee trauma system networking. The following counties have been designated by the State of Texas or approved upon petition to the Regional Advisory Council with subsequent approval by the State of Texas, to be included in TSA "J":

Andrews	Jeff Davis	Reeves
Brewster	Loving	Terrell
Crane	Martin	Upton
Ector	Midland	Ward
Glasscock	Pecos	Winkler
Howard	Presidio	

"Participants" in the Organization are hospitals, physicians, nurses, emergency medical service ("EMS") providers, and other individuals interested in trauma / health care, located, providing services, or residing in TSA-J which/who also satisfy the requirements in Article IV.

**Article III  
Mission Statement**

The Texas "J" Regional Advisory Council shall encourage and support a comprehensive continuum of quality health care to be provided for all patients in Trauma Service Area "J", without regard to race, color, creed, gender, national origin, or ability to pay.

## **Article IV Participating Entities**

- 4.1** There shall be no members Any attendee to a RAC meeting is a Participant, however, not all Participants may vote.
- 4.2** An Entity is an organization that provides trauma/health care or a specialized interest who is concerned about improving and organizing trauma /health care within TSA-J.
- 4.3** Participating Entity is defined as an organization or specialized interest meeting the requirements for Good Standing status. Good Standing is defined as when an entity is in full compliance with the participation criteria.
- 4.4** The Board of Directors may set and change the participation requirements/criteria for Good Standing status.
- 4.5** The Board of Directors may set and change the amount of an initiation fee, if any, and the annual dues payable to the Organization by its Participating Entities. Dues shall be payable in the first quarter of each fiscal year.
- 4.6** Participating Entity must submit All Texas "J" RAC required documentation, including quarterly Performance Improvement data in accordance with the System Performance Improvement Plan, on or before stated deadlines. Missing a deadline does not exempt a Participating Entity from completing and submitting the required documentation. Special appeals for delayed data submission may be presented prior to the deadline to the Executive Committee for consideration.
- 4.7** Hospital Participating Entities must report their National Incident Management System, (NIMS) compliance to the RAC office on or before stated deadlines. Missing a deadline does not exempt a Hospital Participating Entity from completing and reporting the required compliance. Special appeals for delayed reporting may be presented prior to the deadline to the Executive Committee for consideration. NIMS requirements for Hospitals include:
- Non-clinical employees - must complete NIMS courses: Incident Command System, (ICS) 100 and Independent Study, (IS) 700.
  - Clinical employees – must complete NIMS courses: ICS 100 & 200, and IS 700 & 800.
  - Incident Command Post, (ICP) employees – must complete NIMS courses ICS 100, 200, 300 & 400 and IS 700 & 800.
  - Emergency Operation Center, (EOC) employees – should have in addition to the ICP requirements the NIMS courses IS 701 & 706 and State Delivered Courses G191 and G755.
- 4.8** Participating Entity is required to maintain a current Texas "J" RAC Participating Entity Contact Data Form. The RAC office must be notified in writing of all changes within 14 business days to remain in good standing.

- 4.9 Participating Entity will have a voting representative attend at least three fourths of the Board of Directors meetings.
- 4.10 Participating Entity is responsible for designating a participant to be active on at least two committees and attend three fourths of the committee meetings. However a Specialized Interest Entity must be personally active on at least two committees and attend three fourths of the committee meetings.
- 4.11 The Board of Directors may provide for the issuance of certificates/letters evidencing participation by Participating Entities and their RAC status annually.
- 4.12 Non-compliance:
- Failure to meet a participation criterion will result in probation.
  - If an Entity while on "Probation" has a second occurrence of non compliance with participation criteria the Entity will be "Not in Good Standing."
  - Continued Non-compliance with participation criterion may result in "Expulsion" from the Texas "J" RAC Board of Directors.
- 4.13 A former Participating Entity may be required to submit a written request for reinstatement into the Organization. The Board of Directors or a duly authorized committee designated to handle such matters may reinstate Participating Entities on any reasonable terms that the Board of Directors or said committee deem appropriate.

## **Article V**

### **Board of Directors**

- 5.1 The affairs of the organization shall be managed by the Board of Directors.
- 5.2 Standard Operating Procedures, SOPs, which guide the functioning of the RAC, shall be adopted by a majority vote of the Board of Directors.
- 5.3 The initial Directors shall be as set forth in the Articles of Incorporation, and shall serve until the first meeting of the Board of Directors or until replaced. Thereafter, Directors, shall be in accordance with these Bylaws, specifically including, but not limited to, §5.3.
- 5.4 Each Director, of the Board of Directors shall have one (1) vote. A Director may only represent one Participating Entity as voting member. A Participating Entity may have two Directors if the second Director is a Chair of a Committee in his/her area of expertise. However no Participating Entity may have more than two votes on the Board of Directors. Each entity may designate a Director and Alternate Directors who may vote in the absence of the Director. A Specialized Interest Entity may not designate an Alternate Director.
- 5.5 Board of Directors shall hold quarterly meetings.



- 5.6 The Board of Directors may provide for regular meetings by resolution stating the time and place of such meetings. The meetings shall be held within the State of Texas. No notice of regular meetings of the Board is required if there is a resolution of the Board of Directors stating the time and place of the meetings. Agendas for regularly scheduled meetings will be posted on the RAC web site and sent via email unless a Director requests notice by certified mail, return receipt requested ninety six (96) hours prior to the meeting date.
- 5.7 Special meetings of the Board of Directors may be called by or at the request of the Chair or any three (3) Directors following notification of the special meeting to the Chair.
- 5.8 Written or printed notice of any special meeting or changes in meeting date of the Board of Directors shall be delivered to each Director not less than seven (7) nor more than thirty (30) days before the date of the meeting or cancellation. The notice shall state the place, day, and time of the meeting, as well as who called or cancelled the meeting, and the purpose or purposes for which the meeting is called or cancelled. All notices of special meetings or cancellations shall be sent via email unless a Director requests notice by certified mail, return receipt requested.
- 5.9 A simple majority of the Board of Directors shall constitute a quorum for the transaction of business at any meeting of the Board of Directors. The Directors present at a duly called or held meeting at which a quorum is present may continue to transact business even if a quorum no longer exists. If a quorum is not present at any time during a meeting, a majority of the Directors present may adjourn and reconvene the meeting at a later date to obtain a quorum.
- 5.10 Directors shall exercise ordinary business judgment in managing the affairs of the Organization. In acting in their official capacity as Directors of this Organization, Directors shall act in good faith and take actions they reasonably believe to be in the best interest of the Organization and that are not unlawful. A Director shall not be liable if, in the exercise of ordinary care, the Director acts in good faith relying on written financial and legal statements provided by the elected Treasurer or an accountant or attorney retained by the Board of Directors.
- 5.11 The Board of Directors shall try to act by consensus. However, the vote of a majority of the Directors present and voting at a meeting at which a quorum is present shall be sufficient to constitute the act of the Board of Directors unless the act of a greater number is required by law or the By-laws. A Director who is present at a meeting and abstains from a vote is considered to be present for the purpose of determining whether a majority vote exists.
- 5.12 Directors shall not receive salaries for their services. The Board of Directors may adopt a resolution providing for payment to Directors for expenses of attendance, if any, at required events/meetings.

- 5.13 The Board of Directors may vote to remove a Director, who does not comply with assigned responsibilities. A meeting to consider the removal of a Director may be called and noticed following the procedures provided in the By-laws. The notice of the meeting shall state that the issue of possible removal of the Director will be on the agenda. The Director shall have the right to present evidence at the meeting as to why he or she should not be removed. A Director may be removed by a majority vote of the Board of Directors present at the meeting.
- 5.14 The Board of Directors may indemnify individuals pursuant to Article 11 of the Articles of Incorporation of Texas "J" Regional Advisory Council, subject to Article 1396-2.22A of the Texas Non-Profit Corporations Act as may be amended.

## **Article VI**

### **Operation of the Organization**

- 6.1 The day-to-day operations of the Organization shall be conducted by the Executive Committee.
- 6.2 The Members of the Executive Committee shall be members of the Board of Directors. The Executive Committee will be composed of the following members: Chair, Vice-Chair, Immediate Past Chair, Secretary, Treasurer, Prevention and Education Committee Chair, Emergency Preparedness Committee Chair, Pre-hospital Committee Chair, Hospital Committee Chair, System Performance Improvement Committee Chair, Pediatric Committee Chair, Acute Care Committee Chair and Physician Advisors. Each Member of the Executive Committee shall serve for a term of two (2) years.
- 6.3 The Executive Committee shall meet at least quarterly.
- 6.4 Special meetings of the Executive Committee may be called by or at the request of the Chair or of any three (3) Members of the Executive Committee, following notification of the special meeting to the Chair.
- 6.5 Written or printed notice of any special meeting or change in meeting date of the Executive Committee shall be delivered to each Member of the Executive Committee not less than seven (7) nor more than thirty (30) days before the date of the meeting or cancellation. The notice shall state the place, day, and time of the meeting, as well as who called or cancelled the meeting, and the purpose or purposes for which the meeting is called or cancelled. All notices of special meetings or cancellations shall be sent via email unless a Member of the Executive Committee requests notice by certified mail, return receipt requested.
- 6.6 Fifty percent of the Executive Committee Members shall constitute a quorum for the transaction of business at any meeting of the Executive Committee. The members of the Executive Committee present at a duly called or held meeting at which a quorum is present may continue to transact business even if a quorum no

longer exists. If a quorum is not present at any time during a meeting, a majority of the Members present may adjourn and reconvene the meeting at a later date to obtain a quorum.

- 6.7 Each Member, of the Executive Committee shall have one (1) vote regardless of entity affiliation.
- 6.8 The Executive Committee may vote to remove a Member of the Executive Committee, who does not comply with assigned responsibilities. A meeting to consider the removal of a Member may be called and noticed following the procedures provided in the By-laws. The notice of the meeting shall state that the issue of possible removal of the Member will be on the agenda. The Member shall have the right to present evidence at the meeting as to why he or she should not be removed. A Member may be removed by a majority vote of the Executive Committee present at the meeting.
- 6.9 Governmental Relations:
  - A. Establish open communications with county judges, county commissioners, state legislators and other governmental entities.
  - B. Advise the Organization of availability of grant monies and changes in legislation.
- 6.10 The Executive Committee shall be empowered to employ personnel to conduct the business of the RAC.

## **Article VII**

### **Officers**

- 7.1 The Officers of the Organization shall be a Chair, a Vice-Chair, an Immediate Past Chair, a Secretary, and a Treasurer. The Executive Committee may create additional officer positions, define the authority and duties of each such position, and elect or appoint persons to fill the positions. Each Director representing a Participating Entity may not hold more than one (1) office at a time. Such Director may, however, serve on multiple committees. Only Members of the Board of Directors are eligible to be Officers and voting members of the Executive Committee. To qualify for an office, a Director representing an Entity must have actively participated for at least one year on the Board of Directors and the Entity they represent must be in good standing. A Specialized Interest Entity will not be eligible for an elected office.
- 7.2 The Officers of the Organization shall be elected every two (2) years by the Board of Directors at a quarterly meeting. Each officer shall serve for two (2) years or until replaced.
- 7.3 Any Officer elected or appointed by the Board of Directors may be removed from office by a two-thirds vote of the Board of Directors.

- 7.4 Any vacancy occurring in any office with the exception of the Immediate Past Chair shall be filled by the Executive Committee, at a regular or special meeting of the Executive Committee and shall be confirmed by a majority vote of the Board of Directors. Any Director elected to fill a vacancy in any office shall be elected for the unexpired term of the predecessor in office.
- 7.5 The **Chair** shall be the chief executive officer of the Organization. The Chair shall perform the following:
- A. Supervise the affairs of the Organization.
  - B. Preside at all meetings of the Board of Directors and the Executive Committee.
  - C. Execute with attestation of the Secretary, any deeds, mortgages, bonds, contracts, or other instruments that the Executive Committee or Board of Directors has authorized to be executed. However, the Chair may not execute instruments on behalf of the Organization if this power is expressly delegated to another officer or agent of the Organization by the Executive Committee, Board of Directors, the By-laws, or law.
  - D. Perform other duties prescribed by the Executive Committee or Board of Directors and all duties incident to the office of the Chair and permitted by law.
- 7.6 The **Vice-Chair** shall perform the following:
- A. Serve a two-year term and ascend to the Chair position for a two-year term. Interim Vice-Chair if confirmed, at the next scheduled election will continue to serve until regularly scheduled to ascend to the chair position to serve the two-year term.
  - B. Perform all the duties of the Chair in his/her absence, inability to act, or refusal to act.
  - C. Have all the powers and be subject to all the restrictions of the Chair when serving in his/her absence.
  - D. Perform all duties as assigned by the Chair, Executive Committee, or Board of Directors and all duties incident to the office of the Vice-Chair and permitted by law.
- 7.7 The **Immediate Past Chair** shall perform the following:
- A. Perform all the duties of the Chair and/or Vice Chair in his/her absence, inability to act, or refusal to act.
  - B. Have all the powers and be subject to all the restrictions of the Chair and/or Vice Chair when serving in his/her absence.
  - C. Perform all duties as assigned by the Chair, Executive Committee, or Board of Directors and permitted by law.

**7.8 The Treasurer** shall perform or cause to be performed the following:

- A. Have charge and custody of and be responsible for all funds and securities of the Organization.
- B. Administer the finances of the Organization with the advice and consent of the Executive Committee and Board of Directors.
- C. Deposit all monies in the name of the Texas "J" RAC in banks, trust companies, or other depositories as provided in the By-laws or as directed by the Executive Committee and Board of Directors.
- D. Receive and give receipts for monies due and payable to the Organization from any source.
- E. Write checks and disburse funds to discharge obligations of the Organization. Funds may not be drawn from the Texas "J" RAC accounts for amounts greater than \$ 1,000.00 without two signatures from the Chair, Vice Chair or appointed member of the Finance Committee whose names are recorded on the bank signature card. In the absence of two of the three signees the Executive Director of the RAC whose name is recorded on the bank signature card will cosign the check. For a check amount less than \$ 1,000.00 the Executive Director may issue and sign the check with prior written approval by the Treasurer or the Chair.
- F. Maintain the financial books and records of the Organization.
- G. Serve as the Chair of the Finance Committee which is responsible for oversight of the audit, financial records and budgets.
- H. Provide quarterly financial reports to the Board of Directors and monthly financial statements to the Executive Committee.
- I. Compile the annual budget for approval by the Executive Committee and Board of Directors at the initial meeting of the fiscal year.
- J. Arrange for an Annual Audit by a Certified Public Accountant.
- K. Perform other duties as assigned by the Chair, the Executive Committee, or the Board of Directors, and all duties incident to the office of the Treasurer and permitted by law.

**7.9 The Secretary** shall perform or cause to be performed the following:

- A. Post all notices as provided in the By-laws or as required by law.
- B. In coordination with the Chair, prepare the agendas for the Executive Committee and Board of Directors meetings
- C. Record the attendance at the Executive Committee and Board of Directors meetings.
- D. Determine if a quorum is present.
- E. Record or receive the minutes of all proceedings of the Organization, including the Board of Directors, Executive Committee and Committee meetings. Post all

minutes on the RAC website.

- F. Attest to all contracts for the organization.
- G. Maintain all correspondence for the Organization.
- H. Maintain a listing of all Participants, Directors, Executive Committee Members, and Officers of the Organization.
- I. Receive, maintain, and verify all ballots in all elections.
- J. Act as the Custodian of all the Records of the Organization.
- K. Perform duties as assigned by the Chair, the Executive Committee, or the Board of Directors and all duties incident to the office of the Secretary and permitted by law.

### **Article VIII Committees**

- 8.1 Each Standing Committee shall have at least one member who is a Director from the Board of Directors. The exception is the Physician Advisory Committee which is composed of Physicians from the Region. Participation on the committees is not limited to Participants, Directors, Members of the Executive Committee, or Officers. Each Participating Entity shall have a participant on at least two Standing Committees. Each committee shall nominate a Chair for approval by the Executive Committee. If the nominee is unwilling to serve as Chair the Executive Committee Chair will appoint the Committee Chair.
- 8.2 Annually, the Executive Committee, a Standing Committee, or an Ad hoc Committee shall, at a minimum, address the following issues and any other issues including an annual budget which are deemed necessary (any terms used herein that are also used in the Rules shall have the meaning ascribed to that term in the Rules):
  - A. **Prehospital – Ground Ambulance and Air Medical**
    - 1. Address dispatch criteria and pre-hospital triage criteria.
    - 2. Develop, review and revise pre-hospital Protocols including Bypass Protocol that address trauma / acute patient care issues across the age continuum.
    - 3. Participate in the System Performance Improvement Program.
    - 4. May provide educational opportunities for pre-hospital care providers.
    - 5. Address communication concerns/issues.
    - 6. Address other pre-hospital care concerns including Performance Improvement issues.
  - B. **Hospital**
    - 1. Address Hospital protocols to include but not limited to:
      - a. Diversion policies
      - b. Facility Triage
      - c. Inter-hospital Transfer
    - 2. Develop, review and revise hospital Protocols that address trauma / acute

- patient care issues across the age continuum.
  - 3. Participate in System Performance Improvement Program.
  - 4. May provide educational opportunities for hospital care providers.
  - 5. Address other hospital concerns including system Performance Improvement issues.
- C. **System Performance Improvement:**
- 1. Develop and maintain a Performance Improvement Program to assure continued system development.
  - 2. Improve prehospital to hospital, and hospital to hospital communication.
  - 3. Provide a forum for patient care issues in the TSA. Identify and review all cases that meet audit criteria.
  - 4. Develop and present educational programs based on the System Performance Improvement trend analyses.
- D. **Prevention and Education:**
- 1. Promote injury prevention and health education in the general public through education programs.
  - 2. Develop in conjunction with System Performance Improvement Committee educational programs.
  - 3. Communicate the purpose and activities of the Organization to the Region.
- E. **Emergency Preparedness Committee:**
- 1. Develop and implement an Emergency Preparedness Plan to assure continued regional preparedness for environmental and man-made disasters.
  - 2. Develop and provide educational programs
- F. **Acute Care Committee:**
- 1. Develop Standards, Protocols and Policies & Procedures.
  - 2. May provide educational opportunities for pre-hospital and hospital care providers.
  - 3. Participates in the System Performance Improvement Program.
- G. **Pediatric Committee:**
- 1. Develop Standards, Protocols and Policies & Procedure.
  - 2. May provide educational opportunities for pre-hospital and hospital care providers.
  - 3. Participates in the System Performance Improvement Program.
- H. **Physician Advisor Committee:**
- 1. Review medical issues and make recommendations to the System Performance Improvement Committee and/or Executive Committee as needed or requested.
  - 2. Meet to review all deaths and other referred cases from the region to identify system improvement opportunities.
- I. **Finance Committee:**
- Responsible for oversight of the audit, financial records and budget.

- 8.3 Each committee will determine the number, not less than three, required in attendance to conduct business at the committee meetings.
- 8.4 Meetings may be conducted by conference call and/or web conferencing.
- 8.5 Minutes will be recorded, kept on file and posted on the RAC website.
- 8.6 The Chair, the Executive Committee, or the Board of Directors may establish such committees or ad hoc committees as it deems necessary to further the purposes of the Organization.

### **Article IX**

#### **Transactions of the Organization**

- 9.1 The Board of Directors may authorize any Officer or agent of the Organization to enter into a contract or execute and deliver any instrument in the name of and on behalf of the Organization. This authority may be limited to a specific contract or instrument of it may extend to any number and type of possible contracts and instruments.
- 9.2 All funds of the Organization shall be deposited to the credit of the Organization in banks, trust companies, or other depositories selected by the Board of Directors.
- 9.3 The Board of Directors may accept on behalf of the Organization any contribution, gift, bequest, or devise for the general purposes or for any special purpose of the Organization. The Board of Directors may make gifts and give charitable contributions that are not prohibited by the Articles of Incorporation, the By-laws, state law, or any requirements for maintaining the Organization's federal and state non-profit tax status.
- 9.4 The Organization shall not make any loan to any Officer, Director, or Participant of the Organization. Furthermore, the Organization shall not transact business with any Officer or Director.
- 9.5 As long as the organization is in existence, an Officer, Director, or Participant of the Organization shall not:
  - A. Act in violation of the By-laws or a binding obligation of the Organization.
  - B. Act with the intention of harming the Organization or any of its operations.
  - C. Act in any manner that would make it impossible or unnecessarily difficult to carry on the intended or ordinary business of the Organization.
  - D. Act in violation of the By-laws or a binding obligation of the Organization.
  - E. Act with the intention of harming the Organization or any of its operations.
  - F. Act in any manner that would make it impossible or unnecessarily difficult to



carry on the intended or ordinary business of the Organization.

- G. Receive an improper personal benefit from the operation of the Organization.
  - H. Use the assets of this Organization, directly or indirectly, for any purpose other than carrying on the business of this Organization.
  - I. Wrongfully transfer or dispose of Organization property, including intangible property such as goodwill.
  - J. Use the name of the Organization (or any substantially similar name) or any trademark or trade name adopted by the Organization, except on behalf of the Organization in the ordinary course of the Organization's business.
  - K. Disclose any of the Organization's business practices, trade secrets, or any other information not generally known to the business community to any person not authorized to receive it.
  - L. Take any action inconsistent with the Articles of Incorporation
- 9.6 Develop and maintain a System Plan for the Texas "J" RAC with annual review.
- 9.7 All Texas J RAC acquisitions shall be inventoried to include at a minimum: a description of the equipment, serial number if applicable, purchase date, purchase cost and location of the equipment. Texas J RAC will monitor hospitals/ EMS entities to ascertain that the hospital/ EMS entity has a property control system to maintain an inventory of purchases made and the ability to monitor purchases using that system. All items purchased through the J RAC will be tagged with a designated inventory tag and recorded in the Texas J RAC inventory before being sent to receiving hospital/EMS entity.

## **Article X**

### **Procedural Requirements**

- 10.1 The Organization shall comply with the requirements of the Law and maintain a registered office and registered agent in Texas. The principal office of the Texas "J" RAC in the State of Texas shall be located at 400 Rosalind Redfern Grover Parkway, Midland, Texas 79701. Mailing address is P.O. Box 7964, Midland, Texas 79708. The Board of Directors may change the location of the office of the Texas "J" RAC.
- 10.2 All parliamentary procedures incident to official meetings of the Organization and the Standing Committees shall be governed by the rules set out in the most recent edition of **Robert's Rules of Order**.
- 10.3 Voting by proxy is prohibited.
- 10.4 The Corporation shall keep correct and complete books and records of account. The Corporation's books and records shall include:
- A. A file-endorsed copy of all documents filed with the Texas Secretary of State relating to the Corporation, including, but not limited to, the Articles

of Incorporation, and any Articles of Amendment, Restate Articles, Articles of Merger, Articles of Consolidation, and Statement of Change of Registered Office or Registered Agent.

- B. A copy of the By-laws and any amended versions or Amendments to the By-laws.
- C. Minutes of the proceedings of the Organization, Board of Directors, Executive Committee, Standing Committees and Ad hoc Committees.
- D. A list of the names, addresses and telephone numbers of the Participants, Directors, Executive Committee Members, and Officers.
- E. An annual external audit showing the assets, liabilities, net worth, income and expenses of the Corporation at the end of each fiscal year, to be completed by the end of the second quarter of the following fiscal year.
- F. All rulings, letters, and other documents relating to the Corporation's federal, state and local tax status.
- G. The Corporations' federal, state and local information or income tax returns for each of the Corporation's tax years.

**10.5** The fiscal year of the Corporation shall begin on the first day of September and end on the last day in August in each year.

**10.6** An external audit shall be performed annually by a certified public accountant selected by the Executive Committee.

**10.7** Any Officer, Director, or Participant of the Organization may inspect and receive copies of all books and records of the Organization. Such Participant may inspect or receive copies if the Participant has a proper purpose related to the Participant's interest in the Organization and if the Participant submits a request in writing. Such requests to review, inspect, or receive copies of the books and records of the Organization shall be made at a reasonable time during normal business hours. The Board of Directors may establish reasonable fees for copying the Organization's books and records. The Organization shall provide copies of requested books and records no later than thirty (30) working days after the Organization's receipt of a proper request.

## **Article XI**

### **By-laws**

**11.1** The By-laws shall be construed in accordance with the laws of the State of Texas. All references in the By-laws to statutes, regulations, or other sources of legal authority shall refer to the authorities cited, or their successors, as they may be amended from time to time.

**11.2** If any By-law provision is held to be invalid, illegal, or unenforceable in any

respect, the invalidity, illegality, or unenforceability shall not affect any other provision. The By-laws shall be construed as if the invalid, illegal, or unenforceable provision had not been included in the By-laws.

- 11.3 The headings used in the By-laws are used for convenience and shall not be considered in construing the terms of the By-laws.
- 11.4 Whenever the context requires, all words in the By-laws in the male gender shall be deemed to include the female or neuter gender, all singular words shall include the plural, and all plural words shall include the singular.
- 11.5 An Officer of the Organization may execute any instrument related to the Organization by means of a Power of Attorney if an original executed copy of the Power of Attorney is provided to the Secretary of the Organization to be kept with the official records.
- 11.6 The By-laws shall be binding upon and inure to the benefit of the Officers, Board of Directors and Participants and Agents of the Corporation and their respective heirs, executors, administrators, legal representatives, successors, and assigns except as otherwise provided in the By-laws.

## **Article XII**


### **Amendment of the By-laws**

The By-laws may be altered, amended, or repealed, and new by-laws adopted by two-thirds vote of the Board of Directors present at the meeting. The notice of any meeting at which the By-laws are altered, amended, or repealed, or at which new By-laws are adopted shall include a copy or summary of the proposed By-law provisions as well as the text of the existing provisions proposed to be altered, amended, or repealed.

### CERTIFICATE OF SECRETARY

I certify that I am the duly elected/appointed and acting Secretary of Texas "J"  
Regional Advisory Council and that the foregoing By-laws constitute the By-laws of the  
Texas "J" RAC. These By-laws were duly adopted at a meeting of the Board of Directors  
held on September 18, 2013.

DATED: December 31, 2013

  
\_\_\_\_\_  
Carol G. Uranga  
Secretary of the Corporation