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## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

- Do not enter Social Security numbers on this form as it may be made public.  
Information about Form 990 and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

2013

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

A For the 2013 calendar year, or tax year beginning Sep 1, 2013, and ending Aug 31, 2014

|                                                                                                                                                                                                                                                                                       |                                                                                                        |                              |                                                                                                                                                                                                                                                                            |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| B Check if applicable<br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input type="checkbox"/> Initial return<br><input type="checkbox"/> Terminated<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | C Name of organization SOUTHWEST KEY PROGRAMS, INC.<br>Doing Business As                               |                              | D Employer Identification Number<br>74-2481167                                                                                                                                                                                                                             |
|                                                                                                                                                                                                                                                                                       | Number and street (or P O box if mail is not delivered to street address) Room/suite<br>6002 JAIN LANE |                              | E Telephone number<br>(512) 462-2181                                                                                                                                                                                                                                       |
|                                                                                                                                                                                                                                                                                       | City or town, state or province, country, and ZIP or foreign postal code<br>AUSTIN TX 78721            |                              | G Gross receipts \$168,051,119.                                                                                                                                                                                                                                            |
|                                                                                                                                                                                                                                                                                       | F Name and address of principal officer<br>DR. JUAN SANCHEZ 6002 JAIN LANE AUSTIN TX 78721             |                              | H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>H(b) Are all subordinates included? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br>If 'No,' attach a list. (see instructions) |
| I Tax-exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527                                                                                                 |                                                                                                        | H(c) Group exemption number  |                                                                                                                                                                                                                                                                            |
| J Website: WWW.SWKEY.ORG                                                                                                                                                                                                                                                              |                                                                                                        |                              |                                                                                                                                                                                                                                                                            |
| K Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other                                                                                                             | L Year of formation 1987                                                                               | M State of legal domicile TX |                                                                                                                                                                                                                                                                            |

## Part I Summary

|                                                                                       |                                                                                                                                                                    |                                                                                      |                           |              |
|---------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|---------------------------|--------------|
| Activities & Governance                                                               | 1 Briefly describe the organization's mission or most significant activities: THE MISSION IS OPENING DOORS TO OPPORTUNITY SO INDIVIDUALS CAN ACHIEVE THEIR DREAMS. |                                                                                      |                           |              |
|                                                                                       | 2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.                          |                                                                                      |                           |              |
|                                                                                       | 3 Number of voting members of the governing body (Part VI, line 1a)                                                                                                | 3                                                                                    | 6                         |              |
|                                                                                       | 4 Number of independent voting members of the governing body (Part VI, line 1b)                                                                                    | 4                                                                                    | 6                         |              |
|                                                                                       | 5 Total number of individuals employed in calendar year 2013 (Part V, line 2a)                                                                                     | 5                                                                                    | 2,643                     |              |
|                                                                                       | 6 Total number of volunteers (estimate if necessary)                                                                                                               | 6                                                                                    | 210                       |              |
|                                                                                       | 7a Total unrelated business revenue from Part VIII, column (C), line 12                                                                                            | 7a                                                                                   | 613,854.                  |              |
|                                                                                       | b Net unrelated business taxable income from Form 990-T, line 34                                                                                                   | 7b                                                                                   | 29,014.                   |              |
|                                                                                       | Revenue                                                                                                                                                            | 8 Contributions and grants (Part VIII, line 1h)                                      | Prior Year                | Current Year |
|                                                                                       |                                                                                                                                                                    | 9 Program service revenue (Part VIII, line 2g)                                       | 95,363,431.               | 165,204,842. |
| 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)                      |                                                                                                                                                                    | 45,855.                                                                              | 520,218.                  |              |
| 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)           |                                                                                                                                                                    | 920,603.                                                                             | 2,326,059.                |              |
| 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) |                                                                                                                                                                    | 96,329,889.                                                                          | 168,051,119.              |              |
| Expenses                                                                              |                                                                                                                                                                    | 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)                  |                           |              |
|                                                                                       |                                                                                                                                                                    | 14 Benefits paid to or for members (Part IX, column (A), line 4)                     |                           |              |
|                                                                                       |                                                                                                                                                                    | 15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | 65,851,125.               | 101,759,797. |
|                                                                                       |                                                                                                                                                                    | 16a Professional fundraising fees (Part IX, column (A), line 11e)                    |                           |              |
|                                                                                       |                                                                                                                                                                    | b Total fundraising expenses (Part IX, column (D), line 25)                          | 27,891.                   |              |
|                                                                                       | 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)                                                                                                    | 27,523,646.                                                                          | 52,990,419.               |              |
|                                                                                       | 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)                                                                                       | 93,374,771.                                                                          | 154,750,216.              |              |
|                                                                                       | 19 Revenue less expenses. Subtract line 18 from line 12                                                                                                            | 2,955,118.                                                                           | 13,300,903.               |              |
|                                                                                       | Net Assets or Fund Balances                                                                                                                                        | 20 Total assets (Part X, line 16)                                                    | Beginning of Current Year | End of Year  |
|                                                                                       |                                                                                                                                                                    | 21 Total liabilities (Part X, line 26)                                               | 42,697,063.               | 65,770,910.  |
| 22 Net assets or fund balances. Subtract line 21 from line 20                         |                                                                                                                                                                    | 20,669,948.                                                                          | 30,442,892.               |              |
|                                                                                       |                                                                                                                                                                    | 22,027,115.                                                                          | 35,328,018.               |              |

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

|                        |                                              |                                            |                |                                                 |                |
|------------------------|----------------------------------------------|--------------------------------------------|----------------|-------------------------------------------------|----------------|
| Sign Here              | Signature of officer <i>Melody Chung</i>     | Date 1/14/15                               |                |                                                 |                |
|                        | MELODY CHUNG<br>Type or print name and title |                                            |                |                                                 |                |
| Paid Preparer Use Only | Pnn/Type preparer's name                     | Preparer's signature <i>Patricia White</i> | Date 01/14/15  | Check <input type="checkbox"/> if self-employed | PTIN P00543046 |
|                        | Firm's name                                  | S. PATRICIA WHITE CPA P.C.                 |                |                                                 |                |
|                        | Firm's address                               | PO BOX 8245<br>ROUND ROCK TX 78683-8245    |                |                                                 |                |
|                        | Firm's EIN                                   | 33-1212196                                 |                |                                                 |                |
|                        |                                              | Phone no                                   | (512) 771-8123 |                                                 |                |

May the IRS discuss this return with the preparer shown above? (see instructions) Yes ☒ No ☐

BAA For Paperwork Reduction Act Notice, see the separate instructions.

TEEA0101 11/08/13

Form 990 (2013)

SCANNED FEB 02 2015

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**Part III Statement of Program Service Accomplishments**Check if Schedule O contains a response or note to any line in this Part III ☐**1** Briefly describe the organization's mission:

THE MISSION IS  
 OPENING DOORS TO OPPORTUNITY SO INDIVIDUALS CAN ACHIEVE THEIR DREAMS.

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No

If 'Yes,' describe these new services on Schedule O

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No

If 'Yes,' describe these changes on Schedule O.

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.**4 a** (Code: ) (Expenses \$ 129,236,198. including grants of \$ 0. ) (Revenue \$ 129,236,198. )

UNACCOMPANIED MINORS PROGRAM - SERVE YOUTH WHO ENTER THE UNITED STATES WITHOUT PARENTS OR ADULT GUARDIANS AND HAVE BEEN DETAINED BY IMMIGRATION OFFICIALS. AS ONE OF THE LARGEST PROVIDERS OF SHELTER SERVICES TO UNACCOMPANIED MINORS IN THE UNITED STATES, OUR PROGRAM ENCOURAGES THE DEVELOPMENT OF PERSONAL, SOCIAL, ACADEMIC AND VOCATIONAL SKILLS WHILE THE MINORS AWAIT REUNIFICATION WITH THEIR FAMILIES AND/OR RESOLUTION OF THEIR LEGAL CASE. MINORS ARE PROVIDED WITH EDUCATION, COUNSELING, CASEWORK MANAGEMENT, RECREATION AND MEDICAL SERVICES. OUR PROGRAM HONORS AND RESPECTS INDIVIDUAL CULTURES AND TRADITIONS, AS WELL AS OFFERS OPPORTUNITIES FOR ACCULTURATION. THESE HUMANITARIAN SERVICES ARE PROVIDED IN A NURTURING, STRENGTH BASED ENVIRONMENT.

**4 b** (Code: ) (Expenses \$ 12,063,010. including grants of \$ 0. ) (Revenue \$ 12,063,010. )

THE ORGANIZATION OPERATES 68 PROGRAMS WITH OVER 2,500 EMPLOYEES IN SIX STATES IMPACTING OVER 6,000 CHILDREN AND FAMILIES ON A DAILY BASIS.

**4 c** (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )**4 d** Other program services. (Describe in Schedule O )

(Expenses \$ including grants of \$ ) (Revenue \$ )

**4 e** Total program service expenses ▶ 141,299,208.

**Part IV Checklist of Required Schedules**

|                                                                                                                                                                                                                                                                                                                      | Yes | No |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A. . . . .                                                                                                                                                                         | X   |    |
| 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? . . . . .                                                                                                                                                                                                        | X   |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I. . . . .                                                                                                                      |     | X  |
| 4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II. . . . .                                                                                                       | X   |    |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III. . . . .                                                                               |     | X  |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I. . . . .                                                    |     | X  |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II. . . . .                                                                                            |     | X  |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III. . . . .                                                                                                                                                         |     | X  |
| 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV. . . . .            |     | X  |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If 'Yes,' complete Schedule D, Part V. . . . .                                                                                                     |     | X  |
| 11 If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. . . . .                                                                                                                                                           |     |    |
| a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI. . . . .                                                                                                                                                                        | X   |    |
| b Did the organization report an amount for investments — other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII. . . . .                                                                                                   |     | X  |
| c Did the organization report an amount for investments — program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII. . . . .                                                                                                   |     | X  |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX. . . . .                                                                                                                      |     | X  |
| e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X. . . . .                                                                                                                                                                                     | X   |    |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X. . . . .                                                            | X   |    |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, and XII. . . . .                                                                                                                                                       | X   |    |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional. . . . .                                                                           | X   |    |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E. . . . .                                                                                                                                                                                                        |     | X  |
| 14a Did the organization maintain an office, employees, or agents outside of the United States? . . . . .                                                                                                                                                                                                            |     | X  |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV. . . . . |     | X  |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV. . . . .                                                                                                           |     | X  |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV. . . . .                                                                                                     |     | X  |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions). . . . .                                                                                            |     | X  |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II. . . . .                                                                                                                           | X   |    |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III. . . . .                                                                                                                                                     |     | X  |
| 20a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H. . . . .                                                                                                                                                                                                             |     | X  |
| b If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return? . . . . .                                                                                                                                                                                             |     |    |

**Part IV Checklist of Required Schedules (continued)**

|                                                                                                                                                                                                                                                                                                                               | Yes | No |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organizations or government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II . . . . .                                                                                                     |     | X  |
| <b>22</b> Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III . . . . .                                                                                                            |     | X  |
| <b>23</b> Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If 'Yes,' complete Schedule J . . . . .                                                      | X   |    |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No,' go to line 25a . . . . .                           |     | X  |
| <b>24b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .                                                                                                                                                                                                        |     |    |
| <b>24c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                               |     |    |
| <b>24d</b> Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year? . . . . .                                                                                                                                                                                                  |     |    |
| <b>25a</b> <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I . . . . .                                                                                                     |     | X  |
| <b>25b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I . . . . .                                      |     | X  |
| <b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II . . . . .                                    |     | X  |
| <b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III . . . . . |     | X  |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):                                                                                                                       |     |    |
| <b>28a</b> A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV . . . . .                                                                                                                                                                                                  |     | X  |
| <b>28b</b> A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV . . . . .                                                                                                                                                                               |     | X  |
| <b>28c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV . . . . .                                                                                   |     | X  |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M . . . . .                                                                                                                                                                                                  | X   |    |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If 'Yes,' complete Schedule M . . . . .                                                                                                                                  |     | X  |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I . . . . .                                                                                                                                                                                        |     | X  |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II . . . . .                                                                                                                                                                      |     | X  |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I . . . . .                                                                                                                      | X   |    |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Parts II, III, IV, and V, line 1 . . . . .                                                                                                                                                                         | X   |    |
| <b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? . . . . .                                                                                                                                                                                                                  | X   |    |
| <b>35b</b> If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2 . . . . .                                                                                        | X   |    |
| <b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If 'Yes,' complete Schedule R, Part V, line 2 . . . . .                                                                                                                           |     | X  |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI . . . . .                                                                             |     | X  |
| <b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                                                       | X   |    |

BAA

Form 990 (2013)

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response or note to any line in this Part V ☐

|                                                                                                                                                                                                                                                                                          |                  | Yes                                 | No                                  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-------------------------------------|-------------------------------------|
| <b>1 a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable . . . . .                                                                                                                                                                                        | <b>1 a</b> 180   | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable . . . . .                                                                                                                                                                                       | <b>1 b</b> 0     | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . . . .                                                                                                              | <b>1 c</b>       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>2 a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . . . .                                                                                       | <b>2 a</b> 2,643 | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . . . . .                                                                                                                                                        | <b>2 b</b>       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)                                                                                                                                                                         |                  |                                     |                                     |
| <b>3 a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year? . . . . .                                                                                                                                                                       | <b>3 a</b>       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>b</b> If 'Yes' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule O . . . . .                                                                                                                                                            | <b>3 b</b>       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>4 a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . . . .                          | <b>4 a</b>       | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>b</b> If 'Yes,' enter the name of the foreign country ▶<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts                                                                                                              |                  | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>5 a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . . . .                                                                                                                                                               | <b>5 a</b>       | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? . . . . .                                                                                                                                                      | <b>5 b</b>       | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>c</b> If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T? . . . . .                                                                                                                                                                                                    | <b>5 c</b>       | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>6 a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . . . .                                                             | <b>6 a</b>       | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>b</b> If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . . .                                                                                                                         | <b>6 b</b>       | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>7 Organizations that may receive deductible contributions under section 170(c).</b>                                                                                                                                                                                                   |                  | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . . . .                                                                                                                       | <b>7 a</b>       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>b</b> If 'Yes,' did the organization notify the donor of the value of the goods or services provided? . . . . .                                                                                                                                                                       | <b>7 b</b>       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . . . .                                                                                                                                  | <b>7 c</b>       | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>d</b> If 'Yes,' indicate the number of Forms 8282 filed during the year . . . . .                                                                                                                                                                                                     | <b>7 d</b>       | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . . . .                                                                                                                                                       | <b>7 e</b>       | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . . . .                                                                                                                                                          | <b>7 f</b>       | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . . . .                                                                                                                                      | <b>7 g</b>       | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . . . .                                                                                                                                    | <b>7 h</b>       | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . . . . | <b>8</b>         | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>9 Sponsoring organizations maintaining donor advised funds.</b>                                                                                                                                                                                                                       |                  | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>a</b> Did the organization make any taxable distributions under section 4966? . . . . .                                                                                                                                                                                               | <b>9 a</b>       | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>b</b> Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .                                                                                                                                                                                | <b>9 b</b>       | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>10 Section 501(c)(7) organizations.</b> Enter:                                                                                                                                                                                                                                        |                  | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>a</b> Initiation fees and capital contributions included on Part VIII, line 12. . . . .                                                                                                                                                                                               | <b>10 a</b>      | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . . . . .                                                                                                                                                                           | <b>10 b</b>      | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>11 Section 501(c)(12) organizations.</b> Enter:                                                                                                                                                                                                                                       |                  | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>a</b> Gross income from members or shareholders. . . . .                                                                                                                                                                                                                              | <b>11 a</b>      | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . . . .                                                                                                                                           | <b>11 b</b>      | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>12 a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? . . . . .                                                                                                                                                         | <b>12 a</b>      | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>b</b> If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year . . . . .                                                                                                                                                                                 | <b>12 b</b>      | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>                                                                                                                                                                                                               |                  | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>a</b> Is the organization licensed to issue qualified health plans in more than one state? . . . . .                                                                                                                                                                                  | <b>13 a</b>      | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>Note.</b> See the instructions for additional information the organization must report on Schedule O                                                                                                                                                                                  |                  |                                     |                                     |
| <b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . . . .                                                                                                             | <b>13 b</b>      | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>c</b> Enter the amount of reserves on hand . . . . .                                                                                                                                                                                                                                  | <b>13 c</b>      | <input type="checkbox"/>            | <input type="checkbox"/>            |
| <b>14 a</b> Did the organization receive any payments for indoor tanning services during the tax year? . . . . .                                                                                                                                                                         | <b>14 a</b>      | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>b</b> If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in Schedule O . . . . .                                                                                                                                                             | <b>14 b</b>      | <input type="checkbox"/>            | <input type="checkbox"/>            |

**Part VI Governance, Management and Disclosure** For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.Check if Schedule O contains a response or note to any line in this Part VI. ☒ X**Section A. Governing Body and Management**

|                                                                                                                                                                                                                                                                                                                              | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>1 a</b> Enter the number of voting members of the governing body at the end of the tax year . . . . .<br>If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O | 6   |    |
| <b>1 b</b> Enter the number of voting members included in line 1a, above, who are independent . . . . .                                                                                                                                                                                                                      | 6   |    |
| <b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee or key employee? . . . . .                                                                                                                                      | X   |    |
| <b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . .                                                                                       |     | X  |
| <b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .                                                                                                                                                                                          |     | X  |
| <b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .                                                                                                                                                                                                |     | X  |
| <b>6</b> Did the organization have members or stockholders? . . . . .                                                                                                                                                                                                                                                        |     | X  |
| <b>7 a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .                                                                                                                                                      |     | X  |
| <b>7 b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or other persons other than the governing body? . . . . .                                                                                                                                         |     | X  |
| <b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following                                                                                                                                                                                    |     |    |
| <b>a</b> The governing body? . . . . .                                                                                                                                                                                                                                                                                       | X   |    |
| <b>b</b> Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                                                                                                                     | X   |    |
| <b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O . . . . .                                                                                              |     | X  |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                                                                                                                                                                                                                                                     | Yes | No |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| <b>10 a</b> Did the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                            |     | X  |
| <b>10 b</b> If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . .                                                                    |     |    |
| <b>11 a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . . . .                                                                                                                                                                   | X   |    |
| <b>11 b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990. . . . .                                                                                                                                                                                                   |     |    |
| <b>12 a</b> Did the organization have a written conflict of interest policy? If 'No,' go to line 13 . . . . .                                                                                                                                                                                                       | X   |    |
| <b>12 b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                           | X   |    |
| <b>12 c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If 'Yes,' describe in Schedule O how this was done . . . . .                                                                                                                                            | X   |    |
| <b>13</b> Did the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                       | X   |    |
| <b>14</b> Did the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                                  | X   |    |
| <b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                                      |     |    |
| <b>a</b> The organization's CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                           | X   |    |
| <b>b</b> Other officers of key employees of the organization . . . . .                                                                                                                                                                                                                                              | X   |    |
| If 'Yes' to line 15a or 15b, describe the process in Schedule O. (See instructions.) . . . . .                                                                                                                                                                                                                      |     |    |
| <b>16 a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                         |     | X  |
| <b>16 b</b> If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . |     |    |

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed ▶ See Form 990, Page 6, Line 17 (continued)

**18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.

☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain in Schedule O)

**19** Describe in Schedule O whether (and if so, how) the organization makes its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

**20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization:

MELODY CHUNG, CFO 6002 JAIN LANE AUSTIN TX 78721 (512) 583-2516

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1 a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A)<br>Name and Title                           | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                 |                                                                                            | Individual trustee or director                                                                            | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |                                                                      |                                                                           |                                                                                               |
| (1) VICTOR GARZA<br>BOARD CHAIR                 | 1.00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (2) ORLANDO MARTINEZ<br>BOARD VICE CHAIR        | 1.00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (3) ROSA SANTIS<br>BOARD SECRETARY              | 1.00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (4) ANSELMO VILLARREAL<br>BOARD TREASURER       | 1.00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (5) DAVID MARSHALL, JR.<br>BOARD MEMBER         | 1.00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (6) ELIZABETH S. GONZALES, CLTC<br>BOARD MEMBER | 1.00                                                                                       | X                                                                                                         |                       |         |              |                              |        | 0.                                                                   | 0.                                                                        | 0.                                                                                            |
| (7) JUAN SANCHEZ<br>PRESIDENT/CEO               | 40.00                                                                                      |                                                                                                           |                       | X       |              | X                            |        | 443,279.                                                             | 0.                                                                        | 22,559.                                                                                       |
| (8) MELODY CHUNG<br>CFO                         | 40.00                                                                                      |                                                                                                           |                       | X       |              | X                            |        | 268,259.                                                             | 0.                                                                        | 22,902.                                                                                       |
| (9) JOELLA BROOKS<br>COO                        | 40.00                                                                                      |                                                                                                           |                       |         |              | X                            |        | 199,000.                                                             | 0.                                                                        | 17,379.                                                                                       |
| (10) JENNIFER NELSON<br>VICE PRESIDENT          | 40.00                                                                                      |                                                                                                           |                       |         |              | X                            |        | 180,000.                                                             | 0.                                                                        | 14,281.                                                                                       |
| (11) VERONICA DELGADO-SAVAGE<br>VICE PRESIDENT  | 40.00                                                                                      |                                                                                                           |                       |         |              | X                            |        | 167,731.                                                             | 0.                                                                        | 17,122.                                                                                       |
| (12) ALEXIA RODRIGUEZ<br>VICE PRESIDENT         | 40.00                                                                                      |                                                                                                           |                       |         |              | X                            |        | 187,674.                                                             | 0.                                                                        | 17,451.                                                                                       |
| (13)                                            |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |
| (14)                                            |                                                                                            |                                                                                                           |                       |         |              |                              |        |                                                                      |                                                                           |                                                                                               |

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

| (A)<br>Name and title                                                    | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |            | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|------------|----------------------------------------------------------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                                                          |                                                                                            | Individual trustee or director                                                                            | Institutional trustee | Officer | Key employee | Highest compensated employee | Former     |                                                                      |                                                                           |                                                                                               |
| (15) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| (16) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| (17) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| (18) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| (19) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| (20) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| (21) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| (22) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| (23) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| (24) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| (25) -----                                                               | -----                                                                                      |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| <b>1 b Sub-total.</b> . . . . .                                          |                                                                                            |                                                                                                           |                       |         |              |                              | 1,445,943. | 0.                                                                   | 111,694.                                                                  |                                                                                               |
| <b>c Total from continuation sheets to Part VII, Section A</b> . . . . . |                                                                                            |                                                                                                           |                       |         |              |                              |            |                                                                      |                                                                           |                                                                                               |
| <b>d Total (add lines 1b and 1c)</b> . . . . .                           |                                                                                            |                                                                                                           |                       |         |              |                              | 1,445,943. | 0.                                                                   | 111,694.                                                                  |                                                                                               |

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **6**

**3** Did the organization list any **former** officer, director, or trustee, key employee, or highest compensated employee on line 1a? If 'Yes,' complete Schedule J for such individual **3** X

**4** For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If 'Yes' complete Schedule J for such individual **4** X

**5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If 'Yes,' complete Schedule J for such person **5** X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

| (A)<br>Name and business address | (B)<br>Description of services | (C)<br>Compensation |
|----------------------------------|--------------------------------|---------------------|
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization

**Part VIII** Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

|                                                                   |                                                                                                                                                  |                | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from tax<br>under sections<br>512-514 |
|-------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------------|----------------------------------------------------|-----------------------------------------|------------------------------------------------------------------|
| <b>CONTRIBUTIONS, GIFTS, GRANTS<br/>AND OTHER SIMILAR AMOUNTS</b> | 1 a Federated campaigns . . . . .                                                                                                                | 1 a            |                      |                                                    |                                         |                                                                  |
|                                                                   | b Membership dues . . . . .                                                                                                                      | 1 b            |                      |                                                    |                                         |                                                                  |
|                                                                   | c Fundraising events . . . . .                                                                                                                   | 1 c            | 250,551.             |                                                    |                                         |                                                                  |
|                                                                   | d Related organizations . . . . .                                                                                                                | 1 d            | 44,000.              |                                                    |                                         |                                                                  |
|                                                                   | e Government grants (contributions) . . . . .                                                                                                    | 1 e            | 164,767,913.         |                                                    |                                         |                                                                  |
|                                                                   | f All other contributions, gifts, grants, and<br>similar amounts not included above . . . . .                                                    | 1 f            | 142,378.             |                                                    |                                         |                                                                  |
|                                                                   | g Noncash contributions included in lines 1a-1f \$ . . . . .                                                                                     |                | 20,715.              |                                                    |                                         |                                                                  |
|                                                                   | <b>h Total. Add lines 1a-1f . . . . .</b>                                                                                                        |                | <b>165,204,842.</b>  |                                                    |                                         |                                                                  |
| <b>PROGRAM SERVICE REVENUE</b>                                    | Business Code                                                                                                                                    |                |                      |                                                    |                                         |                                                                  |
|                                                                   | 2 a                                                                                                                                              |                |                      |                                                    |                                         |                                                                  |
|                                                                   | b                                                                                                                                                |                |                      |                                                    |                                         |                                                                  |
|                                                                   | c                                                                                                                                                |                |                      |                                                    |                                         |                                                                  |
|                                                                   | d                                                                                                                                                |                |                      |                                                    |                                         |                                                                  |
|                                                                   | e                                                                                                                                                |                |                      |                                                    |                                         |                                                                  |
|                                                                   | f All other program service revenue . . . . .                                                                                                    |                |                      |                                                    |                                         |                                                                  |
|                                                                   | <b>g Total. Add lines 2a-2f . . . . .</b>                                                                                                        |                |                      |                                                    |                                         |                                                                  |
| <b>OTHER REVENUE</b>                                              | 3 Investment income (including dividends, interest and<br>other similar amounts) . . . . .                                                       |                | 520,218.             | 520,218.                                           | 0.                                      | 0.                                                               |
|                                                                   | 4 Income from investment of tax-exempt bond proceeds . . . . .                                                                                   |                |                      |                                                    |                                         |                                                                  |
|                                                                   | 5 Royalties . . . . .                                                                                                                            |                |                      |                                                    |                                         |                                                                  |
|                                                                   | 6 a Gross rents . . . . .                                                                                                                        | (i) Real       | 918,924.             |                                                    |                                         |                                                                  |
|                                                                   | b Less rental expenses . . . . .                                                                                                                 | (ii) Personal  |                      |                                                    |                                         |                                                                  |
|                                                                   | c Rental income or (loss) . . . . .                                                                                                              |                | 918,924.             |                                                    |                                         |                                                                  |
|                                                                   | d Net rental income or (loss) . . . . .                                                                                                          |                | 918,924.             | 305,070.                                           | 613,854.                                | 0.                                                               |
|                                                                   | 7 a Gross amount from sales of<br>assets other than inventory . . . . .                                                                          | (i) Securities |                      |                                                    |                                         |                                                                  |
|                                                                   | b Less cost or other basis<br>and sales expenses . . . . .                                                                                       | (ii) Other     |                      |                                                    |                                         |                                                                  |
|                                                                   | c Gain or (loss) . . . . .                                                                                                                       |                |                      |                                                    |                                         |                                                                  |
|                                                                   | d Net gain or (loss) . . . . .                                                                                                                   |                |                      |                                                    |                                         |                                                                  |
|                                                                   | 8 a Gross income from fundraising events<br>(not including \$ 250,551<br>of contributions reported on line 1c).<br>See Part IV, line 18. . . . . | a              |                      |                                                    |                                         |                                                                  |
|                                                                   | b Less: direct expenses . . . . .                                                                                                                | b              |                      |                                                    |                                         |                                                                  |
|                                                                   | c Net income or (loss) from fundraising events . . . . .                                                                                         |                |                      |                                                    |                                         |                                                                  |
|                                                                   | 9 a Gross income from gaming activities.<br>See Part IV, line 19. . . . .                                                                        | a              |                      |                                                    |                                         |                                                                  |
|                                                                   | b Less: direct expenses . . . . .                                                                                                                | b              |                      |                                                    |                                         |                                                                  |
|                                                                   | c Net income or (loss) from gaming activities . . . . .                                                                                          |                |                      |                                                    |                                         |                                                                  |
|                                                                   | 10 a Gross sales of inventory, less returns<br>and allowances . . . . .                                                                          | a              |                      |                                                    |                                         |                                                                  |
|                                                                   | b Less: cost of goods sold . . . . .                                                                                                             | b              |                      |                                                    |                                         |                                                                  |
|                                                                   | c Net income or (loss) from sales of inventory . . . . .                                                                                         |                |                      |                                                    |                                         |                                                                  |
| Miscellaneous Revenue                                             |                                                                                                                                                  | Business Code  |                      |                                                    |                                         |                                                                  |
| 11 a OTHER INCOME . . . . .                                       | 900099                                                                                                                                           | 392,462.       | 392,462.             | 0.                                                 | 0.                                      |                                                                  |
| b RECOVERY OF BAD DEBT . . . . .                                  | 900099                                                                                                                                           | 1,014,673.     | 1,014,673.           | 0.                                                 | 0.                                      |                                                                  |
| c . . . . .                                                       |                                                                                                                                                  |                |                      |                                                    |                                         |                                                                  |
| d All other revenue . . . . .                                     |                                                                                                                                                  |                |                      |                                                    |                                         |                                                                  |
| e Total. Add lines 11a-11d . . . . .                              |                                                                                                                                                  | 1,407,135.     |                      |                                                    |                                         |                                                                  |
| 12 Total revenue. See instructions . . . . .                      |                                                                                                                                                  | 168,051,119.   | 2,232,423.           | 613,854.                                           | 0.                                      |                                                                  |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX. ☐

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.                                                                                                                                                                     | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21 . . . . .                                                                                                                                |                       |                                 |                                        |                             |
| 2 Grants and other assistance to individuals in the United States. See Part IV, line 22 . . . . .                                                                                                                                                  |                       |                                 |                                        |                             |
| 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16 . . . . .                                                                                                     |                       |                                 |                                        |                             |
| 4 Benefits paid to or for members. . . . .                                                                                                                                                                                                         |                       |                                 |                                        |                             |
| 5 Compensation of current officers, directors, trustees, and key employees . . . . .                                                                                                                                                               | 1,445,943.            | 1,301,349.                      | 144,594.                               | 0.                          |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). . . . .                                                                                           |                       |                                 |                                        |                             |
| 7 Other salaries and wages. . . . .                                                                                                                                                                                                                | 77,353,085.           | 69,637,861.                     | 7,715,224.                             | 0.                          |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions). . . . .                                                                                                                                      | 1,420,566.            | 917,622.                        | 502,944.                               | 0.                          |
| 9 Other employee benefits . . . . .                                                                                                                                                                                                                | 11,317,192.           | 10,565,444.                     | 751,748.                               | 0.                          |
| 10 Payroll taxes . . . . .                                                                                                                                                                                                                         | 10,223,011.           | 9,723,889.                      | 499,122.                               | 0.                          |
| 11 Fees for services (non-employees)                                                                                                                                                                                                               |                       |                                 |                                        |                             |
| a Management . . . . .                                                                                                                                                                                                                             |                       |                                 |                                        |                             |
| b Legal . . . . .                                                                                                                                                                                                                                  |                       |                                 |                                        |                             |
| c Accounting . . . . .                                                                                                                                                                                                                             |                       |                                 |                                        |                             |
| d Lobbying . . . . .                                                                                                                                                                                                                               |                       |                                 |                                        |                             |
| e Professional fundraising services. See Part IV, line 17 . . . . .                                                                                                                                                                                |                       |                                 |                                        |                             |
| f Investment management fees . . . . .                                                                                                                                                                                                             |                       |                                 |                                        |                             |
| g Other (If line 11g amt exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O) . . . . .                                                                                                                                | 11,204,520.           | 10,261,323.                     | 943,197.                               | 0.                          |
| 12 Advertising and promotion . . . . .                                                                                                                                                                                                             | 19,450.               | 15,622.                         | 3,828.                                 | 0.                          |
| 13 Office expenses . . . . .                                                                                                                                                                                                                       | 6,965,682.            | 6,245,833.                      | 719,849.                               | 0.                          |
| 14 Information technology . . . . .                                                                                                                                                                                                                |                       |                                 |                                        |                             |
| 15 Royalties . . . . .                                                                                                                                                                                                                             |                       |                                 |                                        |                             |
| 16 Occupancy . . . . .                                                                                                                                                                                                                             | 11,149,118.           | 10,717,056.                     | 432,062.                               | 0.                          |
| 17 Travel . . . . .                                                                                                                                                                                                                                | 7,841,131.            | 7,186,998.                      | 654,133.                               | 0.                          |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .                                                                                                                                        |                       |                                 |                                        |                             |
| 19 Conferences, conventions, and meetings . . . . .                                                                                                                                                                                                |                       |                                 |                                        |                             |
| 20 Interest . . . . .                                                                                                                                                                                                                              | 246,707.              | 111,001.                        | 135,706.                               | 0.                          |
| 21 Payments to affiliates . . . . .                                                                                                                                                                                                                |                       |                                 |                                        |                             |
| 22 Depreciation, depletion, and amortization . . . . .                                                                                                                                                                                             | 3,920,036.            | 3,292,484.                      | 627,552.                               | 0.                          |
| 23 Insurance . . . . .                                                                                                                                                                                                                             | 703,414.              | 618,314.                        | 85,100.                                | 0.                          |
| 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) . . . . .                                      |                       |                                 |                                        |                             |
| a PARTICIPANT SUBSIDIES . . . . .                                                                                                                                                                                                                  | 2,731,943.            | 2,731,943.                      | 0.                                     | 0.                          |
| b FOOD EXPENSE . . . . .                                                                                                                                                                                                                           | 2,040,930.            | 2,040,930.                      | 0.                                     | 0.                          |
| c DIRECT CLIENT SERVICES . . . . .                                                                                                                                                                                                                 | 4,827,754.            | 4,782,267.                      | 45,487.                                | 0.                          |
| d VEHICLE EXPENSES . . . . .                                                                                                                                                                                                                       | 754,009.              | 745,361.                        | 8,648.                                 | 0.                          |
| e All other expenses . . . . .                                                                                                                                                                                                                     | 585,725.              | 403,911.                        | 153,923.                               | 27,891.                     |
| 25 Total functional expenses. Add lines 1 through 24e. . . . .                                                                                                                                                                                     | 154,750,216.          | 141,299,208.                    | 13,423,117.                            | 27,891.                     |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). . . . . |                       |                                 |                                        |                             |

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part X ☐

|                                                                               |                                                                                                                                                                                                                                                                                                                                           | (A)<br>Beginning of year |             | (B)<br>End of year |
|-------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------|-------------|--------------------|
| <b>ASSETS</b>                                                                 | 1 Cash — non-interest-bearing . . . . .                                                                                                                                                                                                                                                                                                   | 9,258,797.               | 1           | 11,493,970.        |
|                                                                               | 2 Savings and temporary cash investments . . . . .                                                                                                                                                                                                                                                                                        |                          | 2           |                    |
|                                                                               | 3 Pledges and grants receivable, net . . . . .                                                                                                                                                                                                                                                                                            |                          | 3           |                    |
|                                                                               | 4 Accounts receivable, net . . . . .                                                                                                                                                                                                                                                                                                      | 6,157,234.               | 4           | 23,644,750.        |
|                                                                               | 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .                                                                                                                                                           |                          | 5           |                    |
|                                                                               | 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L . . . . . |                          | 6           |                    |
|                                                                               | 7 Notes and loans receivable, net . . . . .                                                                                                                                                                                                                                                                                               | 277,164.                 | 7           |                    |
|                                                                               | 8 Inventories for sale or use . . . . .                                                                                                                                                                                                                                                                                                   |                          | 8           |                    |
|                                                                               | 9 Prepaid expenses and deferred charges . . . . .                                                                                                                                                                                                                                                                                         | 1,137,682.               | 9           | 2,072,488.         |
|                                                                               | 10a Land, buildings, and equipment, cost or other basis. Complete Part VI of Schedule D . . . . .                                                                                                                                                                                                                                         | 10a 36,824,177.          |             |                    |
|                                                                               | b Less accumulated depreciation . . . . .                                                                                                                                                                                                                                                                                                 | 10b 10,726,883.          |             |                    |
|                                                                               | 11 Investments — publicly traded securities . . . . .                                                                                                                                                                                                                                                                                     |                          | 11          |                    |
|                                                                               | 12 Investments — other securities. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                         | 935,760.                 | 12          | 1,048,226.         |
|                                                                               | 13 Investments — program-related. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                          |                          | 13          |                    |
|                                                                               | 14 Intangible assets . . . . .                                                                                                                                                                                                                                                                                                            |                          | 14          |                    |
|                                                                               | 15 Other assets. See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                                           | 642,935.                 | 15          | 1,414,182.         |
| 16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . . | 42,697,063.                                                                                                                                                                                                                                                                                                                               | 16                       | 65,770,910. |                    |
| <b>LIABILITIES</b>                                                            | 17 Accounts payable and accrued expenses . . . . .                                                                                                                                                                                                                                                                                        | 2,976,436.               | 17          | 8,965,254.         |
|                                                                               | 18 Grants payable . . . . .                                                                                                                                                                                                                                                                                                               |                          | 18          |                    |
|                                                                               | 19 Deferred revenue . . . . .                                                                                                                                                                                                                                                                                                             | 942,155.                 | 19          | 3,312,256.         |
|                                                                               | 20 Tax-exempt bond liabilities . . . . .                                                                                                                                                                                                                                                                                                  |                          | 20          |                    |
|                                                                               | 21 Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .                                                                                                                                                                                                                                                        |                          | 21          |                    |
|                                                                               | 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .                                                                                                                                         |                          | 22          |                    |
|                                                                               | 23 Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                                                                                                                                                                               | 4,428,254.               | 23          | 501,800.           |
|                                                                               | 24 Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                                                                                                                                                                                 |                          | 24          |                    |
|                                                                               | 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D . . . . .                                                                                                                                                        | 12,323,103.              | 25          | 17,663,582.        |
|                                                                               | 26 <b>Total liabilities.</b> Add lines 17 through 25 . . . . .                                                                                                                                                                                                                                                                            | 20,669,948.              | 26          | 30,442,892.        |
| <b>NET ASSETS OR FUND BALANCES</b>                                            | <b>Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>                                                                                                                                                                                |                          |             |                    |
|                                                                               | 27 Unrestricted net assets . . . . .                                                                                                                                                                                                                                                                                                      | 21,968,679.              | 27          | 35,207,062.        |
|                                                                               | 28 Temporarily restricted net assets . . . . .                                                                                                                                                                                                                                                                                            | 58,436.                  | 28          | 120,956.           |
|                                                                               | 29 Permanently restricted net assets . . . . .                                                                                                                                                                                                                                                                                            |                          | 29          |                    |
|                                                                               | <b>Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b>                                                                                                                                                                                                         |                          |             |                    |
|                                                                               | 30 Capital stock or trust principal, or current funds . . . . .                                                                                                                                                                                                                                                                           |                          | 30          |                    |
|                                                                               | 31 Paid-in or capital surplus, or land, building, or equipment fund . . . . .                                                                                                                                                                                                                                                             |                          | 31          |                    |
|                                                                               | 32 Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                                                                                                                                                                             |                          | 32          |                    |
|                                                                               | 33 <b>Total net assets or fund balances.</b> . . . . .                                                                                                                                                                                                                                                                                    | 22,027,115.              | 33          | 35,328,018.        |
|                                                                               | 34 <b>Total liabilities and net assets/fund balances</b> . . . . .                                                                                                                                                                                                                                                                        | 42,697,063.              | 34          | 65,770,910.        |

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Form 990 (2013)

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI. ☐

|    |                                                                                                               |    |              |
|----|---------------------------------------------------------------------------------------------------------------|----|--------------|
| 1  | Total revenue (must equal Part VIII, column (A), line 12)                                                     | 1  | 168,051,119. |
| 2  | Total expenses (must equal Part IX, column (A), line 25)                                                      | 2  | 154,750,216. |
| 3  | Revenue less expenses Subtract line 2 from line 1                                                             | 3  | 13,300,903.  |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                     | 4  | 22,027,115.  |
| 5  | Net unrealized gains (losses) on investments                                                                  | 5  |              |
| 6  | Donated services and use of facilities                                                                        | 6  |              |
| 7  | Investment expenses                                                                                           | 7  |              |
| 8  | Prior period adjustments                                                                                      | 8  |              |
| 9  | Other changes in net assets or fund balances (explain in Schedule O)                                          | 9  |              |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | 35,328,018.  |

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII ☒

|                                                                                                                                                                  |                                                                                                                                                                                                                          | Yes | No |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1                                                                                                                                                                | Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____                                                           |     |    |
| If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O                                                 |                                                                                                                                                                                                                          |     |    |
| 2 a                                                                                                                                                              | Were the organization's financial statements compiled or reviewed by an independent accountant?                                                                                                                          |     | X  |
| If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both |                                                                                                                                                                                                                          |     |    |
| <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                |                                                                                                                                                                                                                          |     |    |
| 2 b                                                                                                                                                              | Were the organization's financial statements audited by an independent accountant?                                                                                                                                       | X   |    |
| If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:             |                                                                                                                                                                                                                          |     |    |
| <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis     |                                                                                                                                                                                                                          |     |    |
| 2 c                                                                                                                                                              | If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? | X   |    |
| If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.                                        |                                                                                                                                                                                                                          |     |    |
| 3 a                                                                                                                                                              | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                 | X   |    |
| 3 b                                                                                                                                                              | If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits     | X   |    |

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Form 990 (2013)

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2013**

**Open to Public Inspection**

Name of the organization

SOUTHWEST KEY PROGRAMS, INC.

Employer identification number

74-2481167

**Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.**

The organization is not a private foundation because it is (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E )
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II )
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II )
- 9 ☐ An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.
- a ☐ Type I    b ☐ Type II    c ☐ Type III — Functionally integrated    d ☐ Type III — Non-functionally-integrated
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**.
- f ☐ If the organization received a written determination from the IRS that is a Type I, Type II or Type III supporting organization, check this box \_\_\_\_\_
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

- (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? . . . . .
- (ii) A family member of a person described in (i) above? . . . . .
- (iii) A 35% controlled entity of a person described in (i) or (ii) above? . . . . .

|                   | Yes | No |
|-------------------|-----|----|
| <b>11 g (i)</b>   |     |    |
| <b>11 g (ii)</b>  |     |    |
| <b>11 g (iii)</b> |     |    |

h Provide the following information about the supported organization(s)

| (I) Name of supported organization | (II) EIN | (III) Type of organization (described on lines 1-9 above or IRC section (see instructions)) | (IV) Is the organization in column (I) listed in your governing document? |    | (V) Did you notify the organization in column (I) of your support? |    | (VI) Is the organization in column (I) organized in the U S ? |    | (VII) Amount of monetary support |
|------------------------------------|----------|---------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|----|--------------------------------------------------------------------|----|---------------------------------------------------------------|----|----------------------------------|
|                                    |          |                                                                                             | Yes                                                                       | No | Yes                                                                | No | Yes                                                           | No |                                  |
| (A)                                |          |                                                                                             |                                                                           |    |                                                                    |    |                                                               |    |                                  |
| (B)                                |          |                                                                                             |                                                                           |    |                                                                    |    |                                                               |    |                                  |
| (C)                                |          |                                                                                             |                                                                           |    |                                                                    |    |                                                               |    |                                  |
| (D)                                |          |                                                                                             |                                                                           |    |                                                                    |    |                                                               |    |                                  |
| (E)                                |          |                                                                                             |                                                                           |    |                                                                    |    |                                                               |    |                                  |
| Total                              |          |                                                                                             |                                                                           |    |                                                                    |    |                                                               |    |                                  |

**BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.**

**Schedule A (Form 990 or 990-EZ) 2013**

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                                 | (a) 2009    | (b) 2010    | (c) 2011    | (d) 2012    | (e) 2013     | (f) Total    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------|-------------|--------------|--------------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants'.)                                                                                                   | 58,537,038. | 54,323,609. | 61,405,264. | 95,363,431. | 165,204,842. | 434,834,184. |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.                                                                                                     |             |             |             |             |              |              |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge.                                                                                             |             |             |             |             |              |              |
| <b>4 Total.</b> Add lines 1 through 3.                                                                                                                                                                        | 58,537,038. | 54,323,609. | 61,405,264. | 95,363,431. | 165,204,842. | 434,834,184. |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f). |             |             |             |             |              |              |
| <b>6 Public support.</b> Subtract line 5 from line 4.                                                                                                                                                         |             |             |             |             |              | 434,834,184. |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                    | (a) 2009    | (b) 2010    | (c) 2011    | (d) 2012    | (e) 2013     | (f) Total                |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------|-------------|-------------|--------------|--------------------------|
| <b>7</b> Amounts from line 4                                                                                                                                                                     | 58,537,038. | 54,323,609. | 61,405,264. | 95,363,431. | 165,204,842. | 434,834,184.             |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.                                                         | 98,846.     | 197,035.    | 48,920.     | 45,855.     | 520,218.     | 910,874.                 |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on.                                                                                     |             |             |             | 864,361.    | 613,854.     | 1,478,215.               |
| <b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV).                                                                                        | 1,277,597.  | 448,513.    | 802,275.    | 56,242.     | 1,712,205.   | 4,296,832.               |
| <b>11 Total support.</b> Add lines 7 through 10.                                                                                                                                                 |             |             |             |             |              | 441,520,105.             |
| <b>12</b> Gross receipts from related activities, etc. (see instructions).                                                                                                                       |             |             |             |             | 12           |                          |
| <b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . |             |             |             |             |              | <input type="checkbox"/> |

**Section C. Computation of Public Support Percentage**

|                                                                                                                                                                                                                                                                                                                                                                                                                |                                     |         |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------|---------|
| <b>14</b> Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f)).                                                                                                                                                                                                                                                                                                              | <b>14</b>                           | 98.49 % |
| <b>15</b> Public support percentage from 2012 Schedule A, Part II, line 14.                                                                                                                                                                                                                                                                                                                                    | <b>15</b>                           | 98.76 % |
| <b>16a 33-1/3% support test — 2013.</b> If the organization did not check the box on line 13, and the line 14 is 33-1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization.                                                                                                                                                                       | <input checked="" type="checkbox"/> |         |
| <b>b 33-1/3% support test — 2012.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33-1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization.                                                                                                                                                                        | <input type="checkbox"/>            |         |
| <b>17a 10%-facts-and-circumstances test — 2013.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and <b>stop here</b> . Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization.    | <input type="checkbox"/>            |         |
| <b>b 10%-facts-and-circumstances test — 2012.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the 'facts-and-circumstances' test, check this box and <b>stop here</b> . Explain in Part IV how the organization meets the 'facts-and-circumstances' test. The organization qualifies as a publicly supported organization. | <input type="checkbox"/>            |         |
| <b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions.                                                                                                                                                                                                                                                                  | <input type="checkbox"/>            |         |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal yr beginning in) ▶                                                                                                                                       | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions and membership fees received. (Do not include any 'unusual grants'.)                                                                        |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| <b>7 a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                               |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)                                                                                                                          |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal yr beginning in) ▶                                                                                                | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
|--------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6                                                                                                               |          |          |          |          |          |           |
| <b>10 a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                           |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b                                                                                                             |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on      |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                  |          |          |          |          |          |           |
| <b>13 Total Support.</b> (Add lines 9, 10c, 11 and 12)                                                                                     |          |          |          |          |          |           |

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ☐**Section C. Computation of Public Support Percentage**

|                                                                                                  |           |   |
|--------------------------------------------------------------------------------------------------|-----------|---|
| <b>15</b> Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f)) | <b>15</b> | % |
| <b>16</b> Public support percentage from 2012 Schedule A, Part III, line 15                      | <b>16</b> | % |

**Section D. Computation of Investment Income Percentage**

|                                                                                                       |           |   |
|-------------------------------------------------------------------------------------------------------|-----------|---|
| <b>17</b> Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f)) | <b>17</b> | % |
| <b>18</b> Investment income percentage from 2012 Schedule A, Part III, line 17                        | <b>18</b> | % |

**19 a 33-1/3% support tests — 2013.** If the organization did not check the box on line 14, and line 15 is more than 33-1/3%, and line 17 is not more than 33-1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐**b 33-1/3% support tests — 2012.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33-1/3%, and line 18 is not more than 33-1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ☐**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions. ☐

**Part IV** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information.  
(See instructions).

Pt II Line 10: Description: OTHER INCOME

Pt II Line 10: 2009: 1277597.

Pt II Line 10: 2010: 448513.

Pt II Line 10: 2011: 802275.

Pt II Line 10: 2012: 56242.

Pt II Line 10: 2013: 697532.

Pt II Line 10: Description: BAD DEBT RECOVERY

Pt II Line 10: 2009: 0.

Pt II Line 10: 2010: 0.

Pt II Line 10: 2011: 0.

Pt II Line 10: 2012: 0.

Pt II Line 10: 2013: 1014673.

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

- ▶ **Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.**  
▶ **See separate instructions. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

OMB No 1545-0047

**2013**

**Open to Public Inspection**

**If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations. Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations. Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations. Complete Part I-A only.

**If the organization answered 'Yes,' to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered 'Yes,' to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization

SOUTHWEST KEY PROGRAMS, INC.

Employer identification number

74-2481167

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV
- 2 Political expenditures . . . . . \$
- 3 Volunteer hours . . . . .

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 . . . . . \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 . . . . . \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? . . . . . ☐ Yes ☐ No
- 4 a Was a correction made? . . . . . ☐ Yes ☐ No  
b If 'Yes,' describe in Part IV

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities . . . . . \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities . . . . . \$
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b . . . . . \$
- 4 Did the filing organization file **Form 1120-POL** for this year? . . . . . ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0- |
|----------|-------------|---------|----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
| (1)      |             |         |                                                                      |                                                                                                                                             |
| (2)      |             |         |                                                                      |                                                                                                                                             |
| (3)      |             |         |                                                                      |                                                                                                                                             |
| (4)      |             |         |                                                                      |                                                                                                                                             |
| (5)      |             |         |                                                                      |                                                                                                                                             |
| (6)      |             |         |                                                                      |                                                                                                                                             |

**BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.**

**Schedule C (Form 990 or 990-EZ) 2013**

**Part II-A** Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

**A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

**B** Check ☐ if the filing organization checked box A and 'limited control' provisions apply

**Limits on Lobbying Expenditures**  
(The term 'expenditures' means amounts paid or incurred.)

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | (a) Filing organization's totals                         | (b) Affiliated group totals        |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| <b>1 a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying) . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 0.                                                       |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying) . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 0.                                                       |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>c</b> Total lobbying expenditures (add lines 1a and 1b) . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 0.                                                       |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>d</b> Other exempt purpose expenditures . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 0.                                                       |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>e</b> Total exempt purpose expenditures (add lines 1c and 1d) . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 0.                                                       |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>f</b> Lobbying nontaxable amount Enter the amount from the following table in both columns . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 0.                                                       |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000</td> </tr> </tbody> </table> | If the amount on line 1e, column (a) or (b) is:          | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | The lobbying nontaxable amount is:                       |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 20% of the amount on line 1e                             |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$100,000 plus 15% of the excess over \$500,000          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | \$175,000 plus 10% of the excess over \$1,000,000        |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | \$225,000 plus 5% of the excess over \$1,500,000         |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | \$1,000,000                                              |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>g</b> Grassroots nontaxable amount (enter 25% of line 1f) . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 0.                                                       |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0- . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0.                                                       |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0- . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 0.                                                       |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911-tax for this year? . . . . .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | <input type="checkbox"/> Yes <input type="checkbox"/> No |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f.)

**Lobbying Expenditures During 4-Year Averaging Period**

| Calendar year (or fiscal year beginning in)                                | (a) 2010 | (b) 2011 | (c) 2012 | (d) 2013 | (e) Total |
|----------------------------------------------------------------------------|----------|----------|----------|----------|-----------|
| <b>2 a</b> Lobbying non-taxable amount . . . . .                           |          |          |          |          |           |
| <b>b</b> Lobbying ceiling amount (150% of line 2a, column (e)) . . . . .   |          |          |          |          |           |
| <b>c</b> Total lobbying expenditures . . . . .                             |          |          |          |          |           |
| <b>d</b> Grassroots nontaxable amount . . . . .                            |          |          |          |          |           |
| <b>e</b> Grassroots ceiling amount (150% of line 2d, column (e)) . . . . . |          |          |          |          |           |
| <b>f</b> Grassroots lobbying expenditures . . . . .                        |          |          |          |          |           |

BAA

Schedule C (Form 990 or 990-EZ) 2013

**Part II-B** Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each 'Yes' response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity

**1** During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of**a** Volunteers?**b** Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?**c** Media advertisements?**d** Mailings to members, legislators, or the public?**e** Publications, or published or broadcast statements?**f** Grants to other organizations for lobbying purposes?**g** Direct contact with legislators, their staffs, government officials, or a legislative body?**h** Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?**i** Other activities?**j** Total. Add lines 1c through 1i.**2 a** Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?**b** If 'Yes,' enter the amount of any tax incurred under section 4912**c** If 'Yes,' enter the amount of any tax incurred by organization managers under section 4912.**d** If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?**Part III-A** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**1** Were substantially all (90% or more) dues received nondeductible by members?**2** Did the organization make only in-house lobbying expenditures of \$2,000 or less?**3** Did the organization agree to carry over lobbying and political expenditures from the prior year?**Part III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No' OR (b) Part III-A, line 3, is answered 'Yes.'**1** Dues, assessments and similar amounts from members**2** Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).**a** Current year**b** Carryover from last year**c** Total**3** Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues**4** If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?**5** Taxable amount of lobbying and political expenditures (see instructions)**Part IV** Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list); Part II-A, line 2, and Part II-B, line 1. Also, complete this part for any additional information.

**Part IV** Supplemental Information (continued)

Area with horizontal dashed lines for supplemental information.

**SCHEDULE D  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

Name of the organization

**Supplemental Financial Statements**

▶ Complete if the organization answered 'Yes,' to Form 990,  
Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
▶ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2013**

Open to Public  
Inspection

Employer identification number

SOUTHWEST KEY PROGRAMS, INC.

74-2481167

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 6.

|                                                      | (a) Donor advised funds | (b) Funds and other accounts |
|------------------------------------------------------|-------------------------|------------------------------|
| 1 Total number at end of year . . . . .              |                         |                              |
| 2 Aggregate contributions to (during year) . . . . . |                         |                              |
| 3 Aggregate grants from (during year) . . . . .      |                         |                              |
| 4 Aggregate value at end of year . . . . .           |                         |                              |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . . ☐ Yes ☐ No

**Part II Conservation Easements.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

|                                                                                              |                                                                              |
|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|
| <input type="checkbox"/> Preservation of land for public use (e.g., recreation or education) | <input type="checkbox"/> Preservation of an historically important land area |
| <input type="checkbox"/> Protection of natural habitat                                       | <input type="checkbox"/> Preservation of a certified historic structure      |
| <input type="checkbox"/> Preservation of open space                                          |                                                                              |

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|                                                                                                                                                      | Held at the End of the Tax Year |
|------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|
| a Total number of conservation easements . . . . .                                                                                                   | 2 a                             |
| b Total acreage restricted by conservation easements . . . . .                                                                                       | 2 b                             |
| c Number of conservation easements on a certified historic structure included in (a) . . . . .                                                       | 2 c                             |
| d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register . . . . . | 2 d                             |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . . ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . . ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 8.

1 a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 . . . . . ▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X . . . . . ▶ \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1 . . . . . ▶ \$ \_\_\_\_\_

b Assets included in Form 990, Part X . . . . . ▶ \$ \_\_\_\_\_

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)**

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition  
b ☐ Scholarly research

c ☐ Preservation for future generations

d ☐ Loan or exchange programs  
e ☐ Other \_\_\_\_\_

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1 a Is the organization an agent, trustee, custodian, or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If 'Yes,' explain the arrangement in Part XIII and complete the following table

c Beginning balance . . . . .  
d Additions during the year . . . . .  
e Distributions during the year . . . . .  
f Ending balance . . . . .

|     | Amount |
|-----|--------|
| 1 c |        |
| 1 d |        |
| 1 e |        |
| 1 f |        |

2 a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If 'Yes,' explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

**Part V Endowment Funds.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 10.

|                                                            | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|------------------------------------------------------------|------------------|----------------|--------------------|----------------------|---------------------|
| 1 a Beginning of year balance . . . . .                    |                  |                |                    |                      |                     |
| b Contributions . . . . .                                  |                  |                |                    |                      |                     |
| c Net investment earnings, gains, and losses . . . . .     |                  |                |                    |                      |                     |
| d Grants or scholarships . . . . .                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs . . . . . |                  |                |                    |                      |                     |
| f Administrative expenses . . . . .                        |                  |                |                    |                      |                     |
| g End of year balance . . . . .                            |                  |                |                    |                      |                     |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi-endowment ▶ \_\_\_\_\_ %

b Permanent endowment ▶ \_\_\_\_\_ %

c Temporarily restricted endowment ▶ \_\_\_\_\_ %

The percentages in lines 2a, 2b, and 2c should equal 100%.

3 a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations . . . . . **3a(i)** ☐ Yes ☐ No

(ii) related organizations . . . . . **3a(ii)** ☐ Yes ☐ No

b If 'Yes' to 3a(ii), are the related organizations listed as required on Schedule R? **3b** ☐

4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property                                                                                 | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|---------------------------------------------------------------------------------------------------------|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1 a Land . . . . .                                                                                      | 2,373,350.                           |                                 |                              | 2,373,350.     |
| b Buildings . . . . .                                                                                   | 20,626,983.                          |                                 | 3,046,698.                   | 17,580,285.    |
| c Leasehold improvements . . . . .                                                                      | 4,768,558.                           |                                 | 2,074,851.                   | 2,693,707.     |
| d Equipment . . . . .                                                                                   | 2,074,798.                           |                                 | 783,373.                     | 1,291,425.     |
| e Other . . . . .                                                                                       | 6,980,488.                           |                                 | 4,821,961.                   | 2,158,527.     |
| <b>Total.</b> Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).) |                                      |                                 |                              | 26,097,294.    |

BAA

Schedule D (Form 990) 2013

**Part VII Investments – Other Securities.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security)           | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
|--------------------------------------------------------------------------------|----------------|----------------------------------------------------------|
| (1) Financial derivatives . . . . .                                            |                |                                                          |
| (2) Closely-held equity interests . . . . .                                    |                |                                                          |
| (3) Other . . . . .                                                            |                |                                                          |
| (A) . . . . .                                                                  |                |                                                          |
| (B) . . . . .                                                                  |                |                                                          |
| (C) . . . . .                                                                  |                |                                                          |
| (D) . . . . .                                                                  |                |                                                          |
| (E) . . . . .                                                                  |                |                                                          |
| (F) . . . . .                                                                  |                |                                                          |
| (G) . . . . .                                                                  |                |                                                          |
| (H) . . . . .                                                                  |                |                                                          |
| (I) . . . . .                                                                  |                |                                                          |
| Total. (Column (b) must equal Form 990, Part X, column (B) line 12.) . . . . . |                |                                                          |

**Part VIII Investments – Program Related.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment type                                             | (b) Book value | (c) Method of valuation Cost or end-of-year market value |
|--------------------------------------------------------------------------------|----------------|----------------------------------------------------------|
| (1) . . . . .                                                                  |                |                                                          |
| (2) . . . . .                                                                  |                |                                                          |
| (3) . . . . .                                                                  |                |                                                          |
| (4) . . . . .                                                                  |                |                                                          |
| (5) . . . . .                                                                  |                |                                                          |
| (6) . . . . .                                                                  |                |                                                          |
| (7) . . . . .                                                                  |                |                                                          |
| (8) . . . . .                                                                  |                |                                                          |
| (9) . . . . .                                                                  |                |                                                          |
| (10) . . . . .                                                                 |                |                                                          |
| Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) . . . . . |                |                                                          |

**Part IX Other Assets.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description                                                                 | (b) Book value |
|---------------------------------------------------------------------------------|----------------|
| (1) . . . . .                                                                   |                |
| (2) . . . . .                                                                   |                |
| (3) . . . . .                                                                   |                |
| (4) . . . . .                                                                   |                |
| (5) . . . . .                                                                   |                |
| (6) . . . . .                                                                   |                |
| (7) . . . . .                                                                   |                |
| (8) . . . . .                                                                   |                |
| (9) . . . . .                                                                   |                |
| (10) . . . . .                                                                  |                |
| Total. (Column (b) must equal Form 990, Part X, column (B), line 15.) . . . . . |                |

**Part X Other Liabilities.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25

| (a) Description of liability                                                   | (b) Book value |
|--------------------------------------------------------------------------------|----------------|
| (1) Federal income taxes . . . . .                                             |                |
| (2) CAPITAL LEASE OBLIGATIONS . . . . .                                        | 1,813,797.     |
| (3) OTHER ACCRUED LIABILITIES . . . . .                                        | 11,366,477.    |
| (4) ACCRUED VACATION EXPENSE . . . . .                                         | 595,838.       |
| (5) ACCRUED SALARIES . . . . .                                                 | 3,887,470.     |
| (6) . . . . .                                                                  |                |
| (7) . . . . .                                                                  |                |
| (8) . . . . .                                                                  |                |
| (9) . . . . .                                                                  |                |
| (10) . . . . .                                                                 |                |
| (11) . . . . .                                                                 |                |
| Total. (Column (b) must equal Form 990, Part X, column (B) line 25.) . . . . . | 17,663,582.    |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☐

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

|   |                                                                                 |     |              |
|---|---------------------------------------------------------------------------------|-----|--------------|
| 1 | Total revenue, gains, and other support per audited financial statements        | 1   | 168,051,119. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12              |     |              |
| a | Net unrealized gains on investments                                             | 2 a |              |
| b | Donated services and use of facilities                                          | 2 b |              |
| c | Recoveries of prior year grants                                                 | 2 c |              |
| d | Other (Describe in Part XIII)                                                   | 2 d |              |
| e | Add lines 2a through 2d                                                         | 2 e |              |
| 3 | Subtract line 2e from line 1                                                    | 3   | 168,051,119. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1             |     |              |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                | 4 a |              |
| b | Other (Describe in Part XIII)                                                   | 4 b |              |
| c | Add lines 4a and 4b                                                             | 4 c |              |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | 5   | 168,051,119. |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

|   |                                                                                 |     |              |
|---|---------------------------------------------------------------------------------|-----|--------------|
| 1 | Total expenses and losses per audited financial statements                      | 1   | 154,750,216. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25:               |     |              |
| a | Donated services and use of facilities                                          | 2 a |              |
| b | Prior year adjustments                                                          | 2 b |              |
| c | Other losses                                                                    | 2 c |              |
| d | Other (Describe in Part XIII.)                                                  | 2 d |              |
| e | Add lines 2a through 2d                                                         | 2 e |              |
| 3 | Subtract line 2e from line 1                                                    | 3   | 154,750,216. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:              |     |              |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                | 4 a |              |
| b | Other (Describe in Part XIII.)                                                  | 4 b |              |
| c | Add lines 4a and 4b                                                             | 4 c |              |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) | 5   | 154,750,216. |

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Pt X THE PROVISIONS FOR ACCOUNTING FOR THE UNCERTAINTY IN  
 INCOME TAXES DOES NOT HAVE A MATERIAL EFFECT ON THE  
 FINANCIAL STATEMENTS. NO INTEREST OR PENALTIES HAVE BEEN  
 OR ARE REQUIRED TO BE ACCRUED. THE ORGANIZATION IS NOT  
 SUBJECT TO EXAMINATION BY FEDERAL AUTHORITIES FOR YEARS  
 PRIOR TO AUGUST 31, 2010.

**Part XIII** Supplemental Information *(continued)*

Department of the Treasury  
Internal Revenue Service

**Complete if the organization answered 'Yes' to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.**

- ▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions.**
- ▶ **Information about Schedule G (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

OMB No. 1545-0047

2013

## Open to Public Inspection

Name of the organization

SOUTHWEST KEY PROGRAMS, INC.

Employer identification number

74-2481167

## Part I

**Fundraising Activities.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply

- a ☐ Mail solicitations
- b ☐ Internet and email solicitations
- c ☐ Phone solicitations
- d ☐ In-person solicitations
- e ☐ Solicitation of non-government grants
- f ☐ Solicitation of government grants
- g ☐ Special fundraising events

**2 a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☐ No

**b** If 'Yes,' list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

| (i) Name and address of individual or entity (fundraiser) | (ii) Activity | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in column (i) | (vi) Amount paid to (or retained by) organization |
|-----------------------------------------------------------|---------------|----------------------------------------------------------------|----|-----------------------------------|---------------------------------------------------------------------|---------------------------------------------------|
|                                                           |               | Yes                                                            | No |                                   |                                                                     |                                                   |
| 1                                                         |               |                                                                |    |                                   |                                                                     |                                                   |
| 2                                                         |               |                                                                |    |                                   |                                                                     |                                                   |
| 3                                                         |               |                                                                |    |                                   |                                                                     |                                                   |
| 4                                                         |               |                                                                |    |                                   |                                                                     |                                                   |
| 5                                                         |               |                                                                |    |                                   |                                                                     |                                                   |
| 6                                                         |               |                                                                |    |                                   |                                                                     |                                                   |
| 7                                                         |               |                                                                |    |                                   |                                                                     |                                                   |
| 8                                                         |               |                                                                |    |                                   |                                                                     |                                                   |
| 9                                                         |               |                                                                |    |                                   |                                                                     |                                                   |
| 10                                                        |               |                                                                |    |                                   |                                                                     |                                                   |
| <b>Total</b>                                              |               |                                                                |    |                                   |                                                                     |                                                   |

**Total**

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

**BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.**

TEFA3701 06/26/13

Schedule G (Form 990 or 990-EZ) 2013

**Part III Fundraising Events.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|                        |                                                                          | (a) Event #1                    | (b) Event #2 | (c) Other events | (d) Total events                    |
|------------------------|--------------------------------------------------------------------------|---------------------------------|--------------|------------------|-------------------------------------|
|                        |                                                                          | GOLF TOURNAMENT<br>(event type) | (event type) | (total number)   | (add column (a) through column (c)) |
| <b>REVENUE</b>         | 1 Gross receipts . . . . .                                               | 250,551.                        |              |                  | 250,551.                            |
|                        | 2 Less: Charitable contributions . . . . .                               |                                 |              |                  |                                     |
|                        | 3 Gross income (line 1 minus line 2). . . . .                            | 250,551.                        |              |                  | 250,551.                            |
| <b>DIRECT EXPENSES</b> | 4 Cash prizes . . . . .                                                  |                                 |              |                  |                                     |
|                        | 5 Noncash prizes . . . . .                                               | 12,964.                         |              |                  | 12,964.                             |
|                        | 6 Rent/facility costs . . . . .                                          | 6,600.                          |              |                  | 6,600.                              |
|                        | 7 Food and beverages . . . . .                                           | 3,479.                          |              |                  | 3,479.                              |
|                        | 8 Entertainment . . . . .                                                |                                 |              |                  |                                     |
|                        | 9 Other direct expenses . . . . .                                        | 5,075.                          |              |                  | 5,075.                              |
|                        | 10 Direct expense summary. Add lines 4 through 9 in column (d) . . . . . |                                 |              |                  | 28,118.                             |
|                        | 11 Net income summary Subtract line 10 from line 3, column (d) . . . . . |                                 |              |                  | 222,433.                            |

**Part III Gaming.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                                                                               |                                   | (a) Bingo                 | (b) Pull tabs/Instant<br>bingo/progressive<br>bingo | (c) Other gaming  | (d) Total gaming<br>(add column (a) through column (c)) |
|-------------------------------------------------------------------------------|-----------------------------------|---------------------------|-----------------------------------------------------|-------------------|---------------------------------------------------------|
|                                                                               |                                   | 1 Gross revenue . . . . . |                                                     |                   |                                                         |
| <b>DIRECT EXPENSES</b>                                                        | 2 Cash prizes . . . . .           |                           |                                                     |                   |                                                         |
|                                                                               | 3 Noncash prizes . . . . .        |                           |                                                     |                   |                                                         |
|                                                                               | 4 Rent/facility costs . . . . .   |                           |                                                     |                   |                                                         |
|                                                                               | 5 Other direct expenses . . . . . |                           |                                                     |                   |                                                         |
|                                                                               | 6 Volunteer labor . . . . .       | Yes _____ %<br>No         | Yes _____ %<br>No                                   | Yes _____ %<br>No |                                                         |
| 7 Direct expense summary. Add lines 2 through 5 in column (d) . . . . .       |                                   |                           |                                                     |                   |                                                         |
| 8 Net gaming income summary Subtract line 7 from line 1, column (d) . . . . . |                                   |                           |                                                     |                   |                                                         |

9 Enter the state(s) in which the organization operates gaming activities \_\_\_\_\_

a Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No

b If 'No,' explain: \_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If 'Yes,' explain: \_\_\_\_\_

|    |                                                                  |     |    |
|----|------------------------------------------------------------------|-----|----|
| 11 | Does the organization operate gaming activities with nonmembers? | Yes | No |
|----|------------------------------------------------------------------|-----|----|

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

**13** Indicate the percentage of gaming activity operated in

|                                                |             |  |
|------------------------------------------------|-------------|--|
| <b>a</b> The organization's facility . . . . . | <b>13 a</b> |  |
|------------------------------------------------|-------------|--|

|                                       |            |  |
|---------------------------------------|------------|--|
| <b>b</b> An outside facility. . . . . | <b>13b</b> |  |
|---------------------------------------|------------|--|

**14** Enter the name and address of the person who prepares the organization's gaming/special events books and records.

Name ▶

Address ▶

**15a** Does the organization have a contact with a third party from whom the organization receives gaming revenue? . . . . . ☐ Yes ☐ No

**b** If 'Yes,' enter the amount of gaming revenue received by the organization of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_ and the amount

**c** If 'Yes,' enter name and address of the third party:

Name ▶

Address ▶

## 16 Gaming manager information:

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

☐ Director/officer☐ Employee☐ Independent contractor

## 17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

**b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$

**Part IV** **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

**SCHEDULE J**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

Name of the organization

SOUTHWEST KEY PROGRAMS, INC.

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- ▶ Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.
- ▶ Attach to Form 990. ▶ See separate instructions.
- ▶ Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2013**

**Open to Public Inspection**

Employer identification number

74-2481167

**Part I Questions Regarding Compensation**

**1 a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |                                                                    |                                                                          |
|--------------------------------------------------------------------|--------------------------------------------------------------------------|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees   |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If 'No,' complete Part III to explain . . . . .

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? . . . . .

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |                                                              |                                                                                     |
|--------------------------------------------------------------|-------------------------------------------------------------------------------------|
| <input type="checkbox"/> Compensation committee              | <input type="checkbox"/> Written employment contract                                |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations     | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization

**a** Receive a severance payment or change-of-control payment? . . . . .

**b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? . . . . .

**c** Participate in, or receive payment from, an equity-based compensation arrangement? . . . . .

If 'Yes' to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.**

**5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

**a** The organization? . . . . .

**b** Any related organization? . . . . .

If 'Yes' to line 5a or 5b, describe in Part III

**6** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

**a** The organization? . . . . .

**b** Any related organization? . . . . .

If 'Yes' to line 6a or 6b, describe in Part III

**7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If 'Yes,' describe in Part III . . . . .

**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)?  
If 'Yes,' describe in Part III . . . . .

**9** If 'Yes' to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? . . . . .

|     | Yes | No |
|-----|-----|----|
| 1 a |     |    |
| 1 b |     |    |
| 2   |     |    |
| 3   |     |    |
| 4 a |     | X  |
| 4 b |     | X  |
| 4 c |     | X  |
| 5 a |     | X  |
| 5 b |     | X  |
| 6 a |     | X  |
| 6 b |     | X  |
| 7   |     | X  |
| 8   |     | X  |
| 9   |     |    |

**BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

Schedule J (Form 990) 2013

**Part III Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable columns (D) and (E) amounts for that individual.

| (A) Name and Title                                 | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                       |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported as deferred in prior Form 990 |
|----------------------------------------------------|----------------------------------------------------|---------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|---------------------------------------------------------|
|                                                    | (i) Base compensation                              | (ii) Bonus and incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                         |
| <b>1</b> JUAN SANCHEZ<br>PRESIDENT/CEO             | (i) 313,672.<br>(ii) 0.                            | (i) 127,917.<br>(ii) 0.               | (i) 1,690.<br>(ii) 0.               | 22,559.<br>0.                                  | 6,081.<br>0.            | 471,919.<br>0.                  | 0.<br>0.                                                |
| <b>2</b> MELODY CHUNG<br>CFO                       | (i) 205,279.<br>(ii) 0.                            | (i) 62,980.<br>(ii) 0.                | 0.<br>0.                            | 22,902.<br>0.                                  | 5,549.<br>0.            | 296,710.<br>0.                  | 0.<br>0.                                                |
| <b>3</b> JOELLA BROOKS<br>COO                      | (i) 134,000.<br>(ii) 0.                            | (i) 65,000.<br>(ii) 0.                | 0.<br>0.                            | 17,379.<br>0.                                  | 5,830.<br>0.            | 222,209.<br>0.                  | 0.<br>0.                                                |
| <b>4</b> JENNIFER NELSON<br>VICE PRESIDENT         | (i) 136,200.<br>(ii) 0.                            | (i) 43,800.<br>(ii) 0.                | 0.<br>0.                            | 14,281.<br>0.                                  | 5,635.<br>0.            | 199,916.<br>0.                  | 0.<br>0.                                                |
| <b>5</b> VERONICA DELGADO-SAVAGE<br>VICE PRESIDENT | (i) 115,331.<br>(ii) 0.                            | (i) 52,400.<br>(ii) 0.                | 0.<br>0.                            | 17,122.<br>0.                                  | 5,614.<br>0.            | 190,467.<br>0.                  | 0.<br>0.                                                |
| <b>6</b> ALEXIA RODRIGUEZ<br>VICE PRESIDENT        | (i) 119,374.<br>(ii) 0.                            | (i) 68,300.<br>(ii) 0.                | 0.<br>0.                            | 17,451.<br>0.                                  | 6,075.<br>0.            | 211,200.<br>0.                  | 0.<br>0.                                                |
| <b>7</b>                                           |                                                    |                                       |                                     |                                                |                         |                                 |                                                         |
| <b>8</b>                                           |                                                    |                                       |                                     |                                                |                         |                                 |                                                         |
| <b>9</b>                                           |                                                    |                                       |                                     |                                                |                         |                                 |                                                         |
| <b>10</b>                                          |                                                    |                                       |                                     |                                                |                         |                                 |                                                         |
| <b>11</b>                                          |                                                    |                                       |                                     |                                                |                         |                                 |                                                         |
| <b>12</b>                                          |                                                    |                                       |                                     |                                                |                         |                                 |                                                         |
| <b>13</b>                                          |                                                    |                                       |                                     |                                                |                         |                                 |                                                         |
| <b>14</b>                                          |                                                    |                                       |                                     |                                                |                         |                                 |                                                         |
| <b>15</b>                                          |                                                    |                                       |                                     |                                                |                         |                                 |                                                         |
| <b>16</b>                                          |                                                    |                                       |                                     |                                                |                         |                                 |                                                         |

TEEA4102 07/08/13

Schedule J (Form 990) 2013

BAA

**Part III** **Supplemental Information**

[illegible]

**SCHEDULE M  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Noncash Contributions**

- ▶ **Complete if the organizations answered 'Yes' on Form 990, Part IV, lines 29 or 30.**
- ▶ **Attach to Form 990.**
- ▶ **Information about Schedule M (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

OMB No 1545-0047

**2013**

**Open To Public  
Inspection**

Name of the organization

SOUTHWEST KEY PROGRAMS, INC.

Employer identification number

74-2481167

**Part I Types of Property**

|                                                                           | (a)<br>Check if<br>applicable | (b)<br>Number of<br>contributions or<br>items contributed | (c)<br>Noncash contribution<br>amounts reported<br>on Form 990,<br>Part VIII, line 1g | (d)<br>Method of determining<br>noncash contribution amounts |
|---------------------------------------------------------------------------|-------------------------------|-----------------------------------------------------------|---------------------------------------------------------------------------------------|--------------------------------------------------------------|
| 1 Art — Works of art . . . . .                                            |                               |                                                           |                                                                                       |                                                              |
| 2 Art — Historical treasures . . . . .                                    |                               |                                                           |                                                                                       |                                                              |
| 3 Art — Fractional interests . . . . .                                    |                               |                                                           |                                                                                       |                                                              |
| 4 Books and publications . . . . .                                        |                               |                                                           |                                                                                       |                                                              |
| 5 Clothing and household goods . . . . .                                  |                               |                                                           |                                                                                       |                                                              |
| 6 Cars and other vehicles . . . . .                                       |                               |                                                           |                                                                                       |                                                              |
| 7 Boats and planes . . . . .                                              |                               |                                                           |                                                                                       |                                                              |
| 8 Intellectual property . . . . .                                         |                               |                                                           |                                                                                       |                                                              |
| 9 Securities — Publicly traded . . . . .                                  |                               |                                                           |                                                                                       |                                                              |
| 10 Securities — Closely held stock . . . . .                              |                               |                                                           |                                                                                       |                                                              |
| 11 Securities — Partnership, LLC, or trust interests . . . . .            |                               |                                                           |                                                                                       |                                                              |
| 12 Securities — Miscellaneous . . . . .                                   |                               |                                                           |                                                                                       |                                                              |
| 13 Qualified conservation contribution —<br>Historic structures . . . . . |                               |                                                           |                                                                                       |                                                              |
| 14 Qualified conservation contribution — Other . . . . .                  |                               |                                                           |                                                                                       |                                                              |
| 15 Real estate — Residential . . . . .                                    |                               |                                                           |                                                                                       |                                                              |
| 16 Real estate — Commercial . . . . .                                     |                               |                                                           |                                                                                       |                                                              |
| 17 Real estate — Other . . . . .                                          |                               |                                                           |                                                                                       |                                                              |
| 18 Collectibles . . . . .                                                 |                               |                                                           |                                                                                       |                                                              |
| 19 Food inventory . . . . .                                               |                               |                                                           |                                                                                       |                                                              |
| 20 Drugs and medical supplies . . . . .                                   |                               |                                                           |                                                                                       |                                                              |
| 21 Taxidermy . . . . .                                                    |                               |                                                           |                                                                                       |                                                              |
| 22 Historical artifacts . . . . .                                         |                               |                                                           |                                                                                       |                                                              |
| 23 Scientific specimens . . . . .                                         |                               |                                                           |                                                                                       |                                                              |
| 24 Archeological artifacts . . . . .                                      |                               |                                                           |                                                                                       |                                                              |
| 25 Other ▶ (VARIOUS GOODS AND SERVICES) . . . . .                         |                               |                                                           | 20,715.                                                                               | FAIR VALUE                                                   |
| 26 Other ▶ ( ) . . . . .                                                  |                               |                                                           |                                                                                       |                                                              |
| 27 Other ▶ ( ) . . . . .                                                  |                               |                                                           |                                                                                       |                                                              |
| 28 Other ▶ ( ) . . . . .                                                  |                               |                                                           |                                                                                       |                                                              |

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . .

29

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . .

b If 'Yes,' describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? . . . . .

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? . . . . .

b If 'Yes,' describe in Part II.

33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

|     | Yes | No |
|-----|-----|----|
| 30a |     | X  |
| 31  | X   |    |
| 32a |     | X  |

**BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990.**

**Schedule M (Form 990) 2013**

**Part II** **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

This image shows a full page of white paper designed for handwriting practice. It features multiple horizontal rows, each consisting of three dashed lines: a top line, a middle baseline, and a bottom line. These lines are evenly spaced across the entire page to guide letter formation and alignment. There is no text or other markings on the paper.

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

Name of the organization

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is  
at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2013**

Open to Public  
Inspection

Employer identification number

SOUTHWEST KEY PROGRAMS, INC.

74-2481167

Pt VI, Line 2 JUAN SANCHEZ (PRESIDENT/CEO) AND JENNIFER NELSON (VICE  
PRESIDENT OF COMMUNITY ENGAGEMENT) ARE HUSBAND AND WIFE.

Pt VI, Line 12c IN CONNECTION WITH A POSSIBLE CONFLICT OF INTEREST, AN  
INTERESTED PERSON MUST DISCLOSE THE EXISTENCE OF THE  
FINANCIAL OR PERSONAL INTEREST AND BE GIVEN THE OPPORTUNITY  
TO DISCLOSE ALL MATERIAL FACTS. DETERMINATIONS REGARDING  
CONFLICT OF INTEREST INQUIRIES ARE DOCUMENTED IN THE MINUTES  
OF THE BOARD OF DIRECTORS OR THROUGH A WRITTEN REPORT  
PROVIDED BY THE CEO TO THE BOARD OF DIRECTORS. THE INTERESTED  
PARTY INVOLVED DOES NOT PARTICIPATE IN A DECISION RELATED  
TO THE POTENTIAL CONFLICT. IF A CONFLICT OF INTEREST  
EXISTS, A DETERMINATION WILL BE MADE REGARDING WHETHER  
A MORE ADVANTAGEOUS ARRANGEMENT IS POSSIBLE. IF A MORE  
ADVANTAGEOUS TRANSACTION OR ARRANGEMENT IS NOT REASONABLY  
POSSIBLE, THEN IT IS DETERMINED BY A MAJORITY VOTE OF THE  
DISINTERESTED PERSON WHETHER THE CONFLICT OF INTEREST IS  
FAIR AND IN THE ORGANIZATION'S BEST INTEREST.

Pt VI, Line 15a THE ORGANIZATION'S CEO'S COMPENSATION IS REVIEWED AND  
Pt VI, Line 15b APPROVED BY THE BOARD OF DIRECTORS ANNUALLY. THE BOARD  
OF DIRECTORS DETERMINED THE CEO'S COMPENSATION BASED ON  
COMPARABLE MARKET DATA. THE CEO DETERMINES COMPENSATION OF THE  
OTHER POSITIONS BASED ON THE COMPARABLE MARKET RATE.

Pt VI, Line 19 THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY,  
AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC  
UPON REQUEST.

Pt XII, Line 2c THE FINANCIAL STATEMENTS ARE AUDITED ON A CONSOLIDATED BASIS.

Name of the organization

Employer identification number

SOUTHWEST KEY PROGRAMS, INC.

74-2481167

THE BOARD OF DIRECTORS ASSUMES RESPONSIBILITY FOR OVERSIGHT  
OF THE AUDIT OF ITS FINANCIAL STATEMENTS AND SELECTION OF  
AN INDEPENDENT ACCOUNTANT. THIS PROCESS HAS NOT CHANGED  
FROM THE PRIOR YEAR.

Pt VI, Line 11b THE RETURN IS REVIEWED BY THE ORGANIZATION'S CFO AND GENERAL COUNSEL.  
AFTER SAID REVIEW, THE RETURN IS DISTRIBUTED TO THE AUDIT COMMITTEE  
FOR ITS CONSIDERATION AND APPROVAL. AFTER APPROVAL, THE  
RETURN IS CIRCULATED TO THE BOARD OF DIRECTORS AND FILED  
TIMELY.

**SCHEDULE R**  
(Form 990)

**Related Organizations and Unrelated Partnerships**

- ▶ Complete if the organization answered 'Yes' on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.
- ▶ Information about Schedule R (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Department of the Treasury  
Internal Revenue Service

Name of the organization

SOUTHWEST KEY PROGRAMS, INC.

Employer identification number

74-2481167

OMB No. 1545-0047

**2013**

Open to Public Inspection

**Part I Identification of Disregarded Entities** Complete if the organization answered 'Yes' on Form 990, Part IV, line 33.

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity                     | (b)<br>Primary activity                    | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|-----------------------------------------------------------------------------------------|--------------------------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
| (1) SOUTHWEST KEY MAINTENANCE LLC<br>6002 JAIN LANE<br>AUSTIN, TX 78721<br>26-0139649   | JANITORIAL, MAINTENANCE<br>AND LANDSCAPING | TX                                               | 625,920.            | 166,300.                  | SOUTHWEST KEY ENTERPRISES, INC.  |
| (2) SOUTHWEST KEY CAFE DEL SOL, LLC<br>6002 JAIN LANE<br>AUSTIN, TX 78721<br>26-0530306 | FOOD SERVICE<br>AND DINING                 | TX                                               | 842,880.            | 228,692.                  | SOUTHWEST KEY ENTERPRISES, INC.  |
| (3) See Cont. Sheet for Sch. R, Part I                                                  |                                            |                                                  |                     |                           |                                  |

**Part II Identification of Related Tax-Exempt Organizations** Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

| (a)<br>Name, address, and EIN of related organization                                 | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Sec 512(b)(13) controlled entity? |    |
|---------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|------------------------------------------|----|
|                                                                                       |                         |                                                  |                            |                                                     |                                  | Yes                                      | No |
| (1) THE EAST AUSTIN ACADEMY, INC.<br>6002 JAIN LANE<br>AUSTIN, TX 78721<br>26-1609474 | CHARTER SCHOOL          | TX                                               | 501(C)(3)                  | LINE 7                                              | N/A                              |                                          |    |
| (2)                                                                                   |                         |                                                  |                            |                                                     |                                  |                                          |    |
| (3)                                                                                   |                         |                                                  |                            |                                                     |                                  |                                          |    |
| (4)                                                                                   |                         |                                                  |                            |                                                     |                                  |                                          |    |

# 2013

**identification number**

SOUTHWEST KEY PROGRAMS, INC.

## Part I

[illegible]

**Part III** Identification of Related Organizations Taxable as a Partnership Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct<br>controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax<br>under sections<br>512-514) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Dispropor-<br>tionate<br>allocations? |    | (i)<br>Code V-UBI<br>amount in box<br>20 of Schedule<br>K-1 (Form<br>1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|----------------------------------------------------------|-------------------------|--------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|----------------------------------------------|----|----------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                          |                         |                                                              |                                        |                                                                                                      |                                 |                                          | Yes                                          | No |                                                                            | Yes                                       | No |                                |
| (1) -----                                                |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| -----                                                    |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| -----                                                    |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| -----                                                    |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| (2) -----                                                |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| -----                                                    |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| -----                                                    |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| -----                                                    |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| (3) -----                                                |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| -----                                                    |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| -----                                                    |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |
| -----                                                    |                         |                                                              |                                        |                                                                                                      |                                 |                                          |                                              |    |                                                                            |                                           |    |                                |

**Part IV** Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered 'Yes' on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation, or trust during the tax year.

| (a)<br>Name, address, and EIN of related organization                                   | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or foreign<br>country) | (d)<br>Direct<br>controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of<br>total income | (g)<br>Share of end-of-<br>year assets | (h)<br>Percentage<br>ownership | (i)<br>Sec 512(b)(13)<br>controlled entity? |    |
|-----------------------------------------------------------------------------------------|-------------------------|--------------------------------------------------------|----------------------------------------|--------------------------------------------------------|---------------------------------|----------------------------------------|--------------------------------|---------------------------------------------|----|
|                                                                                         |                         |                                                        |                                        |                                                        |                                 |                                        |                                | Yes                                         | No |
| (1) SOUTHWEST KEY ENTERPRISES, INC.<br>20-8958545<br>6002 JAIN LANE<br>AUSTIN, TX 78721 | HOLDING COMPANY<br>TX   |                                                        | N/A                                    | C                                                      | 683,984.                        | 1,430,442.                             | 100.00                         |                                             |    |
| (2) -----                                                                               |                         |                                                        |                                        |                                                        |                                 |                                        |                                |                                             |    |
| -----                                                                                   |                         |                                                        |                                        |                                                        |                                 |                                        |                                |                                             |    |
| -----                                                                                   |                         |                                                        |                                        |                                                        |                                 |                                        |                                |                                             |    |
| -----                                                                                   |                         |                                                        |                                        |                                                        |                                 |                                        |                                |                                             |    |
| (3) -----                                                                               |                         |                                                        |                                        |                                                        |                                 |                                        |                                |                                             |    |
| -----                                                                                   |                         |                                                        |                                        |                                                        |                                 |                                        |                                |                                             |    |
| -----                                                                                   |                         |                                                        |                                        |                                                        |                                 |                                        |                                |                                             |    |
| -----                                                                                   |                         |                                                        |                                        |                                                        |                                 |                                        |                                |                                             |    |

Part V Transactions With Related Organizations Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     |    |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?<br>a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity . . . . .<br>b Gift, grant, or capital contribution to related organization(s) . . . . .<br>c Gift, grant, or capital contribution from related organization(s) . . . . .<br>d Loans or loan guarantees to or for related organization(s) . . . . .<br>e Loans or loan guarantees by related organization(s) . . . . .<br>f Dividends from related organization(s) . . . . .<br>g Sale of assets to related organization(s) . . . . .<br>h Purchase of assets from related organization(s) . . . . .<br>i Exchange of assets with related organization(s) . . . . .<br>j Lease of facilities, equipment, or other assets to related organization(s) . . . . .<br>k Lease of facilities, equipment, or other assets from related organization(s) . . . . .<br>l Performance of services or membership or fundraising solicitations for related organization(s) . . . . .<br>m Performance of services or membership or fundraising solicitations by related organization(s) . . . . .<br>n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . . . . .<br>o Sharing of paid employees with related organization(s) . . . . .<br>p Reimbursement paid to related organization(s) for expenses . . . . .<br>q Reimbursement paid by related organization(s) for expenses . . . . .<br>r Other transfer of cash or property to related organization(s) . . . . .<br>s Other transfer of cash or property from related organization(s) . . . . . | Yes | No |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |     |    |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1a  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1b  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1c  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1d  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1e  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1f  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1g  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1h  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1i  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1j  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1k  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1l  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1m  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1n  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1o  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1p  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1q  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1r  | X  |
|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 1s  | X  |

2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a)<br>Name of related organization | (b)<br>Transaction type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-------------------------------------|-------------------------------|------------------------|----------------------------------------------|
| (1) THE EAST AUSTIN ACADEMIA, INC.  | AJLP                          | 1,305,459.             | ACTUAL                                       |
| (2) SOUTHWEST KEY CAFE DEL SOL, LLC | JM                            | 86,258.                | ACTUAL                                       |
| (3) SOUTHWEST KEY ENTERPRISES, LLC  | JL                            | 230,664.               | ACTUAL                                       |
| (4) SOUTHWEST MAINTENANCE, LLC      | M                             | 392,192.               | ACTUAL                                       |
| (5) SOUTHWEST KEY GREEN ENERGY, LLC | M                             | 232,609.               | ACTUAL                                       |
| (6) THE BLOOMING FLORIST            | M                             | 520.                   | ACTUAL                                       |

**Part VI** Unrelated Organizations Taxable as a Partnership Complete if the organization answered 'Yes' on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a)<br>Name, address, and EIN of entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Predominant income (related, unrelated, excluded from tax under section 512-514) | (e)<br>Are all partners section 501(c)(3) organizations? |    | (f)<br>Share of total income | (g)<br>Share of end-of-year assets | (h)<br>Disproportionate allocations? |    | (i)<br>Code V-UBI amount in box 20 of Schedule K-1 Form (1065) | (j)<br>General or managing partner? |    | (k)<br>Percentage ownership |
|-----------------------------------------|-------------------------|--------------------------------------------------|-----------------------------------------------------------------------------------------|----------------------------------------------------------|----|------------------------------|------------------------------------|--------------------------------------|----|----------------------------------------------------------------|-------------------------------------|----|-----------------------------|
|                                         |                         |                                                  |                                                                                         | Yes                                                      | No |                              |                                    | Yes                                  | No |                                                                | Yes                                 | No |                             |
| (1) -----                               |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| (2) -----                               |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| (3) -----                               |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| (4) -----                               |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| (5) -----                               |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| (6) -----                               |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| (7) -----                               |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| (8) -----                               |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |
| -----                                   |                         |                                                  |                                                                                         |                                                          |    |                              |                                    |                                      |    |                                                                |                                     |    |                             |

**Part VII** Supplemental Information

**Supplemental information**  
Provide additional information for responses to questions on Schedule R (see instructions).

This image shows a full page of a worksheet designed for handwriting practice. It features multiple rows of horizontal dashed lines spaced evenly across the page, providing a guide for letter height and placement. The background is plain white, and there are no other markings or text present.

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Schedule O (Form 990), Supplemental Information to Form 990

**Form 990, Page 6, Line 17 (continued)**

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California

New York

Wisconsin