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DLN: 93493072005185

Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	r the 2	2013 cal	endar year, or tax year beginning	08-01-2013 , 2013, and ending 07	-31-2014				
		pplicable	C Name of organization			D Emplo	yer identi	fication number	
_	ress ch		SISTEMA UNIVERSITARIO ANA G MEN	DEZ INC		66-02	201206		
– _{Nai}	me char	nge	Doing Business As						
_	tial retur								
_			Number and street (or P O box if ma PO BOX 21345	il is not delivered to street address) Room/	suite	E Telepho	one numbe	r	
_	mınated					(787)	751-01	78	
Am	ended r	return	City or town, state or province, count San Juan, Puerto Rico 00928-1345	ry, and ZIP or foreign postal code					
App	olication	pending	Puerto Rico			G Gross r	eceıpts \$ 3	27,159,071	
			F Name and address of princ	ipal officer	H(a) I	s this a group	return fo	r	
			Jose F Mendez Gonzalez			subordinates?		┌ Yes ┌ No	
			PO Box 21345 San Juan, Puerto Rico 00928	3-1345					
			RQ		1	Are all subordı ncluded?	nates	│ Yes │ No	
[Та	x-exem	pt status	▼ 501(c)(3)	sert no)			a list (s	ee instructions)	
ı w	ebsite	e:► ww	w suagm edu		\dashv	Group exempt			
∢ Forr	n of org	ganızatıon	Corporation Trust Association	Other ►	1 11(3)	of formation 19		ate of legal domicile PR	
	rt I		mary					-	
Governance	f N s e	Sistema four edu Mendez social, e establis	cational institutions (Universidad Campus Virtual) and a noncomme conomic development, and well-b hed, directed and supervised by S race, gender, color, national origii	Metropolitana, Universidad del Est Metropolitana, Universidad del Est ercial public television station (Siste eing of the puertorican society All UAGM will be non-sectarian, coedu n, social status, physcial or mental	e, Universion ema TV) in nstitutions cational, ar	dad del Turabo Puerto Rico S , colleges, pro nd will not perr	and Unit UAGM p grams or nit discri	versidad Ana G romotes cultural, schools mination, on the	
		C b a a l . #l	are hear to the common matrix of the		d	2 F 0/ - of - t-			
Activities &	2 (c neck tr	nis box 🖣 If the organization dis	continued its operations or dispose	or more tr	ian 25% of its	net asse	ets	
Ě	3 1	Number	of voting members of the governi	ng body (Part VI, line 1a)			з	13	
Ş				f the governing body (Part VI, line 1			4	8	
4				alendar year 2013 (Part V, line 2a)	•		5	6,117	
	I		mber of volunteers (estimate if ne		6	0,117			
					7a				
				rt VIII, column (C), line 12			7a 7b	632,812	
	B	vec unie	lated business taxable income in	51111 01111 9 90 - 1 , 1111e 3 4		Prior Year	/	631,812 Current Year	
		Combu	hutuana and swants (Dant VIII lin	e 1h)		45,007,4	125	36,765,671	
ā	8				. —			251,540,260	
Revenue	9	_	im service revenue (Part VIII, lin						
2	10		tment income (Part VIII, column		_	3,885,224			
	11		, , , , , , , , , , , , , , , , , , , ,	ines 5,6d,8c,9c,10c,and11e)		13,808,	195	12,235,598	
	12		revenue—add lines 8 through 11 (must equal Part VIII, column (A), I	ine	278,274,	952	304,426,753	
	13			X, column (A), lines 1-3)		25,102,	_	25,504,295	
	14			(, column (A), line 4)		, ,	0	0	
	15		es, other compensation, employee						
\$	13	5-10)		benefits (Fare 1x, column (x), mes	´	133,305,950 141,682,			
2	16a	Profes	sional fundraising fees (Part IX, o	column (A), line 11e)			0	0	
Expenses	ь	Total fu	ndraising expenses (Part IX, column (D),	line 25) ▶ 0					
ш	17			nes 11a-11d, 11f-24e)		105,834,7	734	135,869,963	
	18			t equal Part IX, column (A), line 25)		264,243,4		303,057,170	
	19			8 from line 12		14,031,	_	1,369,583	
<u>≽</u> 8			·			nning of Curre	_	End of Year	
9.4		T - 4 - 1	anata (Bart V. Iva 16)			Year	21.0	202 110 207	
A.S.	20		assets (Part X, line 16)		·	367,227,	_	392,110,287	
Net Assets or Fund Balances	21					192,091,		212,422,900	
	22 11 III		sets or fund balances Subtract II	ne 21 from line 20	•	175,135,	22/	179,687,387	
my kı	nowled arer ha	dge and is any ki Signa		mined this return, including accompolete Declaration of preparer (other					
			or print name and title						
		F	rınt/Type preparer's name	Preparer's signature	Date	Check If	PTIN		
Paid	b	-	irm's name	<u> </u>		self-employed			
	- pare	r [ˈ	im's name 🕨			Firm's EIN ►			
	Onl		irm's address 🕨			Phone no			
		<i>-</i>							

May the IRS discuss this return with the preparer shown above? (see instructions) .

Form	n 990 (2013)	Page 2
Par	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	
1	Briefly describe the organization's mission	
:hem pers dive :he d	mission is to provide our students with an atmosphere of academic freedom and intellectual challenge, the necessary resource of develop high cultural and ethical values, critical thinking, and intellectual curiosity, linguistic and technological skills as wellonal and professional skills required for success in their professions and their daily lives. Also we promote the integral develoing is student population through research, critical-creative thinking, the construction of knowledge and its application. At last, development of ethical principles and values that will allow them to contribute to the wellbeing of the community through their lactions and their role as responsible citizens.	l as pment of a we promote
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	✓ No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	▽ No
	If "Yes," describe these changes on Schedule O	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured be expenses. Section $501(c)(3)$ and $501(c)(4)$ organizations are required to report the amount of grants and allocations to other the total expenses, and revenue, if any, for each program service reported	
4a	(Code) (Expenses \$ 88,588,163 including grants of \$ 224,736) (Revenue \$ 251,816,09 Instruction - These are the expenditures incurred to provide a complete instruction program, allowing the students to obtain a higher education of qual includes academic administration expenses which primary function is instructional. Some examples of expenses included in this category are faculty separates and other academic units.	lity It also
4b	(Code) (Expenses \$ 36,959,251 including grants of \$ 0) (Revenue \$ 43,50)	8)
	Operating and Maitenance - These are the expenditures incurred for activities to provide services and maintenance of campus grounds and facilities the educational and general purposes. These include energy, water and any other utilities necessary for the operation of plant. It also includes custodial a services for buildings, maintenance of grounds, disaster preparedness, hazardous waste disposal, and logistical services such as central receiving	at are used fo
4 c	(Code) (Expenses \$ 23,150,294 including grants of \$ 14,595,631) (Revenue \$	0)
	Scholarship - These are expenditures for scholarships and fellowships from restricted and unrestricted funds in the form of grants to students, resulting by the institutions or from an entitlement program. It also includes trainee stipends. The recipients of grants are not required to perform services for the as consideration for the grants, nor are they expected to repay the amount of the grant to the funding source.	
	(Code) (Expenses \$ 17,027,954 including grants of \$ 1,605,246) (Revenue \$ 201,09	7)
	Student Service - These are the expenditures for activities other than formal instruction that contribute to the student's emotional and physical well-be their intellectual, cultural and social development such as student activities, cultural events, intramural athletics and others	ing and to
	(Code) (Expenses \$ 15,612,540 including grants of \$ 175,695) (Revenue \$ 3,942,52.	2)
	Public Services - These are the expenditures mainly incurred for the operation of a non commercial television station providing educational and cultural students and the community. Also included under this category are expenditures from activities developed for community service, mainly high school distudents, socially and economically challenged students, academically outstanding students, and others	
	(Code) (Expenses \$ 8,256,103 including grants of \$ 263,129) (Revenue \$ 7,864,91.	2)
	Academic Support - These are the expenditures incurred for activities and services to pursue the primary mission of the institution instruction and rese expenditures such as library books, audiovisual materials, those related to students retention, preservation and display of educational and historical mascientific displays and art objects	
	(Code) (Expenses \$ 7,437,446 including grants of \$ 36,935) (Revenue \$ 388,01	6)
	Research - These are expenditures incurred for activities developed to generate research outcomes that are carried out within academic departments projects are commissioned by external agencies or separately budgeted by an organizational unit within the Institutions	The research
	(Code) (Expenses \$ 2,073,160 including grants of \$ 48,260) (Revenue \$ 3,404,93.	2)
	Auxiliary Enterprises - These are the expenditures incurred for essentially self supporting operations of the institutions that exist to furnish a service to faculty and staff of the institutions, and incidentally to the general public. They include cafeterias, parkings, bookstores, and a printing shop	students,
4d	Other program services (Describe in Schedule O)	
	- mar program services (seesans in series as a	

199,104,911 4e Total program service expenses ►

50,407,203 including grants of \$

(Expenses \$

15,801,479)

2,129,265) (Revenue \$

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule A^{22}	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		Νo
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	Yes	
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i> complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Νo
	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 🥵	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1^7 If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M . $$	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			г
	Check in Schedule O Contains a response of note to any line in this rate V	<u> </u>	Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 0			·-
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0	1		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		ı
	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	,		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	İ
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country 🛌			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts	•		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νo
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		ı
h	services provided to the payor?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
•	file Form 8282?	7c		1
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		l
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
3	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		l
9	Sponsoring organizations maintaining donor advised funds.	-		
	Did the organization make any taxable distributions under section 4966?	9a		Ì
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter	"		
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	1		
L	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		ı
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
а	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		<u></u> _
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand	_		
ła	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
_	If "Voc " has it filed a Form 730 to report these payments? If "No " provide an evidenction in Schodule O	441		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

56	ection A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a		13		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b		8		
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		relationship with any	2	Yes	
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management cor			3		No
4	Did the organization make any significant changes to its governing documents since filed?	the p	orior Form 990 was	4		No
5	Did the organization become aware during the year of a significant diversion of the or	rganız	ation's assets? .	5		Νo
6	Did the organization have members or stockholders?			6		No
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?		elect or appoint one o	r 7a		No
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?	l by) r	nembers, stockholde	rs, 7b		No
8	Did the organization contemporaneously document the meetings held or written action year by the following	ons ur	ndertaken during the			1
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			. 8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i>			he 9		No
Se	ection B. Policies (This Section B requests information about policies not i	requi	ired by the Interna	l Reven	ue Cod	e.)
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a	Yes Yes	No
	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization			10a 10b		No
b	If "Yes," did the organization have written policies and procedures governing the act	on's e	xempt purposes?	10b	Yes	No
b 11a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it	on's e s gov	xempt purposes? erning body before fili	10b	Yes	No
b 11a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e s gov · · form 9	xempt purposes? erning body before fili	10b	Yes	No
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e s gov Form 9 ly inte	xempt purposes? erning body before fill	10b 11a	Yes Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's ess gov form 9 ly inte the p	xempt purposes? erning body before fill	10b 11a 12a 12b	Yes Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this Form the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with	on's es gov form 9 ly inte the p	xempt purposes? erning body before fili	10b 11a 12a 12b	Yes Yes Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	on's ess gov form 9 ly inte the p	xempt purposes? erning body before fili	10b 11a 12a 12b 12c	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy?	on's ess gov form 9 ly inte the p	xempt purposes? erning body before fili	10b 11a 12a 12b be 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review.	on's ess gov form 9 ly inte the p lew an	xempt purposes? erning body before fili	10b 11a 12a 12b be 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revisite persons, comparability data, and contemporaneous substantiation of the	on's ess gov form 9 ly inte the p lew an e deli	xempt purposes? erning body before fili	10b 11a 12a 12b be 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revisit independent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	on's ess gov form 9 ly inte the p lew an e deli	xempt purposes? erning body before fili	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's es gov form 9 ly inte the p lew an e deli	xempt purposes? erning body before fili	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's ess gov form 9 ly inte the p lew an e deli crsim	xempt purposes? erning body before filition	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organic participation in joint venture arrangements under applicable federal tax law, and take	on's ess gov form 9 ly inte the p lew an e deli crsim	xempt purposes? erning body before filition	10b 11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with In Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization Of the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	on's ess gov form 9 ly inte the p lew an e deli crsim	xempt purposes? erning body before filition	10b 11a 12a 12b 12c 13 14 15a 15b 16a	Yes Yes Yes Yes Yes Yes Yes Yes Yes	

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►Alfonso Davila PO BOX 21345-1345 San Juan, PR 009281345 (787) 751-0178

Form 990	(2013	
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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an d r/tru	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours for related	more t perso and a	tion (han d on is	one both	box, an d	officer stee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)		(E) Reportable compensation from related organizations (W- 2/1099-MISC)		(F) Estima mount of compens from t	ted fother ation he
		organizations below dotted line)	Individual trustiee or director	Institutional Trustee	Officei	Ke) employee	Highest compensated employee	Former	2/1099	Т	2/1039-M13C)		rganizati relate organiza	ed
						-						+		
						-						-		
1b	Sub-Total							Þ						
с	Total from continuation sheet	s to Part VII, S	ection A	١.	٠	•	•	▶		4 FEO 601	36.00			201 270
	Total (add lines 1b and 1c) . Total number of individuals (in	cluding but not	limited t	• • •	•	licto	d abov	- N	ho rocowo	4,550,601	<u> </u>	۷		281,379
2	\$100,000 of reportable compe	•					u abov	e) w	no receive	u more u	ia ii			
													Yes	No
3	Did the organization list any f o	ormer officer, dir	ector o	r trus	tee	, key	emplo	yee,	, or highes	t compen	sated employee		1.03	
	on line 1a? If "Yes," complete S	Schedule J for suc	ch indivi	dual	٠	•		•			[3	Yes	
4	For any individual listed on line organization and related organ individual											4	Yes	
5	Did any person listed on line 1 services rendered to the organ									anızatıon • • •	or individual for	5	Yes	
	ection B. Independent Co	ntractors												
1	Complete this table for your fix	ve highest comp											.	
	compensation from the organiz	zation Report co (A)	ompens	ation	тоr	tne c	arend	arye	ear ending	with or Wi	thin the organization (B)	on's	tax year (C	
OB C	N ONSTRUCTION INC PO BOX 362066 Sar	lame and business								Des Constructio	cription of services	-	Comper	
	nal Building Maintenance 855 Hostos A									Maintenand		-		,840,007

St James Securities Services Inc 1604 Ponce de Leon Avenue San Juan PR 00926

\$100,000 of compensation from the organization >52

2 Total number of independent contractors (including but not limited to those listed above) who received more than

BBDO Puerto Rico PO BOX 11854 San Juan PR 009221854

RIVERA & ALEJANDRO PO BOX 9964 San Juan PR 00908

Form **990** (2013)

2,804,427

2,523,706

2,339,264

Security

Advertising

Professional Service

Form 99	90 (20	013)						Page 9
Part V	7111	Statement of Revenu						
		Check if Schedule O conta	ins a respon	se or note to any lir	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
(a 28	1a	Federated campaigns .	. 1a	0				
a a	ь	Membership dues	1b	0				
9 10 10	c	Fundraising events	1c	0				
Ę Š	d	Related organizations .	1d					
ia Ha				25 257 225				
ns, Sim	е	Government grants (contribution		35,357,325				
ıtio er	f	All other contributions, gifts, grai similar amounts not included abo	nts, and 1f ove	1,408,346				
Contributions, Giffs, Grants and Other Similar Amounts	g	Noncash contributions included in 1a-1f \$	n lines	46,643				
a C	h	Total. Add lines 1a-1f .			36,765,671			
				Business Code				
aur.	2a	Tuition & Fees	Ī	611710	248,148,197	248,148,197	o	0
35 35	ь	Auxiliary Enterprises		611710	1,165,364	1,165,364	0	0
ъ. Н	С	Sistema TV		515100	2,226,699	1,207,906	219,992	798,801
ž.	d				· · ·		<u> </u>	
ž.	e							
<u> </u>	f	All other program service	revenue		0	0	0	0
Program Service Revenue		· -	L		25. 5. 5. 5.			
		Total. Add lines 2a-2f.			251,540,260			
	3	Investment income (included and other similar amounts			1,453,351	О	0	1,453,351
	4	Income from investment of tax-	exempt bond p	roceeds	0	0	0	0
	5	Royalties		▶	419,605	0	419,605	0
		(ı) Re		(II) Personal				
	6a	Gross rents	45,626	0				
	Ь	Less rental expenses	6,595	0				
	С	Rental income or (loss)	39,031	0				
	d	Net rental income or (loss)		39,031	0	0	39,031
		(ı) Secu	rities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	3,488,535	0				
	ь	Less cost or other basis and 2	1,056,662	0				
		sales expenses						
	C		2,431,873	0	2 424 072		6.705	2 420 650
	d	Net gain or (loss)			2,431,873	0	-6,785	2,438,658
Other Revenue	8a	Gross income from fundrai events (not including \$0 of contributions reported o See Part IV, line 18	n line 1c)					
<u>.</u>			a					
ţħe	b	Less direct expenses .						
0	С	Net income or (loss) from		vents . 🛌				
	9a	Gross income from gaming See Part IV, line 19						
	ь	Less direct expenses .	-					
	С	Net income or (loss) from	_	rities				
	10a	Gross sales of inventory, l	ess					
		returns and allowances .	a	3,539,228				
	h	Loss sost of goods sold						
	b	Less cost of goods sold Net income or (loss) from:		1,669,061 ntory -	1,870,167	o	0	1,870,167
	٣	Miscellaneous Revenue		Business Code	_,,,	1		, ,
	11a	Miscellaneous Revenue		611710	4,677,666	4,677,666	0	o
	b	Continuing Education		611710	1,968,134	1,968,134	0	0
	c	F&A Recovery	——	611710	1,752,904	1,752,904	0	0
	d	All other revenue	 	1	1,508,091	1,508,091	0	0
	e	Total. Add lines 11a-11d	L	🕨		, , ,		
				-	9,906,795			
	12	Total revenue. See Instruc	.cions	· · · •	304,426,753	260,428,262	632,812	6,600,008

	Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all columns. All Check if Schedule O contains a response or note to any line in this			lete column (A)	
		Part IX			<u> </u>
	t include amounts reported on lines 6b, , 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0	0		<u> </u>
2	Grants and other assistance to individuals in the United States See Part IV, line 22	25,504,295	25,504,295		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0	0		
4	Benefits paid to or for members	0	0		
5	Compensation of current officers, directors, trustees, and key employees	3,947,630	0	3,947,630	0
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0	0	0	0
7	Other salaries and wages	111,653,682	95,733,979	15,919,703	0
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,054,535	314,222	740,313	0
9	Other employee benefits	14,200,858	9,903,133	4,297,725	0
10	Payroll taxes	10,826,207	8,947,118	1,879,089	0
11	Fees for services (non-employees)				
а	Management	0	0	0	0
b	Legal	1,396,491	33,557	1,362,934	0
C	Accounting	207,403	0	207,403	0
d	Lobbying	0	0	0	0
е	Professional fundraising services See Part IV, line 17	0			0
f	Investment management fees	417,841	0	417,841	0
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	42,476,805	12,153,677	30,323,128	0
12	Advertising and promotion	4,999,986	449,219	4,550,767	0
13	Office expenses	11,525,008	8,459,012	3,065,996	0
14	Information technology	2,456,905	1,736,978	719,927	0
15	Royalties	0	0	0	0
16	Occupancy	24,826,358	23,859,453	966,905	0
17	Travel	3,075,959	2,060,496	1,015,463	0
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings	6,402,958	5,260,520	1,142,438	0
20	Interest	5,909,602	0	5,909,602	0
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization	18,763,086	0	18,763,086	0
23	Insurance	1,400,056	1,393,417	6,639	0
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	Production and Programming TV Channel	591,273	589,693	1,580	0
b	Bad debt expenses	4,525,040	134,797	4,390,243	0
c d					
	All other expenses	6,895,192	2,571,345	4,323,847	0
25	Total functional expenses. Add lines 1 through 24e	, ,	· · ·	, · ·	
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)	303,057,170	199,104,911	103,952,259	0

Part X Balance Sheet

Par	't X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing	0	1	0
	2	Savings and temporary cash investments	28,625,943	2	24,102,293
	3	Pledges and grants receivable, net	1,285,406	3	1,202,810
	4	Accounts receivable, net	1,880,174	4	2,269,643
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		-	
sc.	6	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		3	0
ळू			0		0
Assets	7	Notes and loans receivable, net	0	7	0
	8	Inventories for sale or use	1,670,649	8	1,623,733
	9	Prepaid expenses and deferred charges	5,651,581	9	6,631,740
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 10a 506,279,081			
	Ь	Less accumulated depreciation	261,496,947	10 c	285,137,122
	11	Investments—publicly traded securities	52,359,389	11	58,231,925
	12	Investments—other securities See Part IV, line 11	1,458,911	12	1,502,705
	13	Investments—program-related See Part IV, line 11	580,557	13	1,538,439
	14	Intangible assets	0	14	728,885
	15	Other assets See Part IV, line 11	12,217,761	15	9,140,992
	16	Total assets. Add lines 1 through 15 (must equal line 34)	367,227,318	16	392,110,287
	17	Accounts payable and accrued expenses	27,975,315	17	47,143,970
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities	118,769,668	20	113,074,035
Ø	21	Escrow or custodial account liability $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$		21	
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified			
<u>ge</u>		persons Complete Part II of Schedule L		22	
⊐	23	Secured mortgages and notes payable to unrelated third parties	38,549,620	23	47,243,866
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule	0.707.450		4 004 000
		D	6,797,158	25	4,961,029
	26	Total liabilities. Add lines 17 through 25	192,091,761	26	212,422,900
Φ S		Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete lines 27 through 29, and lines 33 and 34.			
ĕ	27	Unrestricted net assets	163,826,872	27	167,485,670
<u>8</u>	28	Temporarily restricted net assets	2,416,376	28	3,104,408
— —	29	Permanently restricted net assets	8,892,309	29	9,097,309
or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ┌ and	5,552,555		5,551,555
9		complete lines 30 through 34.			
Assets	30	Capital stock or trust principal, or current funds		30	
SSE	31	Paid-in or capital surplus, or land, building or equipment fund		31	
τ Α	32	Retained earnings, endowment, accumulated income, or other funds	177 177	32	170 00- 00-
Net	33	Total net assets or fund balances	175,135,557	33	179,687,387
	34	Total liabilities and net assets/fund balances	367,227,318	34	392,110,287

Par	t XI Reconcilliation of Net Assets				<u> </u>
	Check if Schedule O contains a response or note to any line in this Part XI	•	• •		.
1	Total revenue (must equal Part VIII, column (A), line 12)	1		304,4	126,753
2	Total expenses (must equal Part IX, column (A), line 25)	2		303,0	57,170
3	Revenue less expenses Subtract line 2 from line 1	3		1,3	869,583
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		175,1	.35,557
5	Net unrealized gains (losses) on investments	5		3,1	.75,652
6	Donated services and use of facilities	6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9			6,595
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		179,6	87,387
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. F
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed o	n		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	1e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

Software ID: 13000241 **Software Version:** v1.00

EIN: 66-0201206

Name: SISTEMA UNIVERSITARIO ANA G MENDEZ INC

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde						, i	,	ıpioyees, ingi		
(A) Name and Title	(B) Average hours per week (list any hours	Posit more th persoi and a	ion (nan o n is b	ne b	ox, u an of	ınless fficer	;	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee	Institutional Trustee				Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
		ă:	೫೪೪			nsated				
Antonio Colorado	1	х					х	0	0	0
Director Jose D Perez	0	×					x	0	0	0
Director Florabel G Mullick	0									
Director	0	х						0	0	0
Manuel Agosto Garcia Director	0	×						0	0	0
Zoraıda Fonalledas	1	х						0	0	0
Director Juan R Melecio	0									
Director Victor R Hernandez Mendez	0	×						0	0	0
Director	0	×						0	0	0
Felix Rodriguez Schmidt	1	х						0	0	0
Director Hector A Jimenez Ramirez	0	×						0	0	0
Director Rene A Leon Rodriguez	0							0	0	
Director	0	Х						0	0	0
Ramıro Millan Dırector	1	×						0	0	0
Rafael Nadal Arcelay	0	×						0	0	0
Director Herminio Martinez	0									
Director	0	X						0	0	0
Jose F Mendez Jr Director / Executive VP	40	x		х				221,692	4,000	19,178
Jose F Mendez Gonzalez	40	х		х				1,021,511	0	13,930
Director / President Alfonso L Davila Silva	40			V				201 240	4.000	10.007
VP Financial Affairs Jorge L Crespo Armaiz	1 40			X				281,248	4,000	19,987
VP Planning & Academic Affairs	1			Х				217,894	4,000	17,634
Victoria de Jesus VP Human Resources	40			х				231,087	0	17,648
Jesus A Diaz Ortiz	0 40			х				223,475	4,000	18,889
VP Administrative Affairs Alberto Maldonado Ruiz	1 40							223,110	.,,,,,	
Chancellor	1			Х				260,943	4,000	18,677
Dennis Alicea Rodriguez Chancellor	40			х				271,139	4,000	21,280
Mıgdalıa Torres Rıvera	40			х				208,740	4,000	19,886
Chancellor Carlos M Padın Bıbılonı	1 40			, .						
Chancellor Margarita Torres Millan	1			Х				212,901	4,000	19,694
VP & General Manager	40			х				222,830	0	17,645
John Navarro Ferreira	40			х				191,290	0	21,132
Internal Audit Director	0									

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours	Posit more th perso and a	ion (d nan o n is b	ne bo	ox, u an of	ınless fficer		(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
Luis Zayas Seijo	28			х				168,342	4,000	16,980
VP National & International Affairs	12									
Mayra Cruz	40			x				125,190	0	10,999
VP Marketing & Student Affairs	0									
Juan Arratia	40					х		149,669	0	4,396
Principal Investigator	0									
Roberto Loran Santos Vice - Chancellor	40					х		140,207	0	4,732
Carmelo Torres Reyes	0	-								
Controller	40					х		136,612	0	7,638
Sonia Davila Velazquez	40					х		133,887	0	4,165
Faculty	0							<u> </u>		·
Marıtza I Espına	40					х		131,944	0	6,889
Dean	0									

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DLN: 93493072005185

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization
SISTEMA UNIVERSITARIO ANA G MENDEZ INC

Employer identification number

66-0201206

Pa	rt I	Reas	on for Pu	blic Charity Sta	tus (All ord	ianizations	must com	olete this n	art.) See ir	structions.		
				e foundation becaus								
1	Г	A churc	ch, conventi	on of churches, or as	ssociation of	churches d	escribed in s e	ection 170(b	o)(1)(A)(i).			
2	~		•	in section 170(b)(1				-				
3				perative hospital se			· ·	n 170(b)(1)	(A)(iii).			
4	į.			n organization operat						1)(A)(iii). E	nter the	
	•			ty, and state						_,(-,(,-		
5	Γ	Anorga	anızatıon op	erated for the benefi	t of a college	or universit	ty owned or o	perated by a	government	al unit desc	rıbed ın	
		sect ion	170(b)(1)(A)(iv). (Complete P	art II)							
6	Γ	A feder	al, state, or	local government or	government	al unit desc	rıbed ın secti	on 170(b)(1	.)(A)(v).			
7	\sqcap	An orga	anızatıon tha	at normally receives	a substantia	I part of its	support from	a governme	ntal unit or fr	om the gene	ral public	:
_	_			n 170(b)(1)(A)(vi).								
8	Ļ		•	described in section			•	•			•	
9	ı	_		at normally receives					•	-	-	SS
				ities related to its ex	•	-			• •			
				oss investment inco						tax) from bu	sinesses	
	_	•	-	janization after June	•			•	•			
10	<u> </u>			ganized and operated								,
11	Γ	one or the box	more public that descri	ganized and operated by supported organiz bes the type of supp b Type II c	ations descri o <u>rti</u> ng organi	ibed in secti ization and c	on 509(a)(1) complete line) or section s 11e th <u>ro</u> u	509(a)(2) So gh 11h	ee section 5 0	09(a)(3).	Check
e	Γ	other th	_	ox, I certify that the on managers and otl	_		•			•	•	
f			` '\ '	received a written de	etermination	from the IR:	S that it is a ⁻	Type I, Type	e II, or Type	III supporti	ng organi	zation,
			this box									厂
g				2006, has the organi	zation accep	ted any gift	or contribution	on from any	of the			
			ig persons? erson who di	rectly or indirectly o	ontrols eith	eralone ort	ogether with	nersons des	cribed in (ii)		Yes	No
		., .		governing body of th	•		-	persons ac.	, c	11g		110
				er of a person descri		_				11g(
		• •	•	lled entity of a perso	• •		above?			11g(
h				ng information about		., .,				[5(,	<u> </u>
				.9	шосаррона	- a g a <u>-</u> a	(5)					
_	i) Nan		(ii) EIN	(iii) Type of organization	(iv) Is t organızatı		(v) Did you the organiz		(vi) Is to			nount of etary
O	ganiz	ation		(described on	col (i) list		ın col (i) o		col (i) org		sup	port
				lines 1 - 9 above	your gove	-	suppor	t?	ın the U	S?		
				or IRC section (see	docume	nt (
				instructions))			.		, , , , , , , , , , , , , , , , , , ,	l <u>.</u> .	-	
					Yes	No	Yes	No	Yes	No		

Sch	edule A (Form 990 or 990-EZ) 2013						Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and stop here. The organization qua 33 1/3% support test—2012. If the				and line 15 is 33	8 1/3% or more	
	box and stop here. The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	-2013. If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	-2012 . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	▶ 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		▶ □
18	Private foundation. If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6) ction B. Total Support						
	ndar year (or fiscal year beginning	() 2000	(1) 2010	() 2011	(1) 2012	() 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(b) 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	(b) 2010	(6) 2011	(4) 2012	(5,232	
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization ic Support Performance (line 8, column (2 Schedule A, Paragraphic Performance) colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or 13, column (f)) ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or 13, column (f)) ge by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		formation. Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction	
		Facts And Circumstances Test	
Retu	ırn Reference	Explanation	
		Schodulo A / Form 000 o	000 E7) 201

Schedule A (Form 990 or 990-EZ) 2013

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DLN: 93493072005185

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at $\underline{www.irs.gov/form990}$.

Open to Public Inspection

	me of the organization		Employer identification number
212	TEMA UNIVERSITARIO ANA G MENDEZ INC		66-0201206
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990	, Part IV, line 6.	inds or Accounts. Complete if the
	T. 1. 1. 1. 6	(a) Donor advised funds	(b) Funds and other accounts
L	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
1	Aggregate value at end of year		<u> </u>
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or		radvised Yes No
5	Did the organization inform all grantees, donors, and doused only for charitable purposes and not for the beneficonferring impermissible private benefit?		
Pa	rt III Conservation Easements. Complete if	the organization answered "Yes" to	Form 990, Part IV, line 7.
L 2	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	or education) Preservation of an Preservation of a c	historically important land area ertified historic structure ne form of a conservation
	easement on the last day of the tax year	Г	11.11.11.15.1.611.V
_	Total number of conservation easements	-	Held at the End of the Year
a	Total acreage restricted by conservation easements	-	2a 2 2b 12
b	Number of conservation easements on a certified histo	oric structure included in (a)	
c d	Number of conservation easements included in (c) acq historic structure listed in the National Register	· · · ·	2d 0
3	Number of conservation easements modified, transferr	– red, released, extinguished, or terminated	d by the organization during
	the tax year ►0		
ı	Number of states where property subject to conservat	ion accoment is located b . 1	
5	Does the organization have a written policy regarding tenforcement of the conservation easements it holds?		── ling of violations, and Yes
5	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation easem	ents during the year
7	Amount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easements	during the year
3	Does each conservation easement reported on line 2(and section 170(h)(4)(B)(II)?	d) above satisfy the requirements of sect	tion 170(h)(4)(B)(i)
•	In Part XIII, describe how the organization reports corbalance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financial	
ar	t III Organizations Maintaining Collection Complete if the organization answered "Y		or Other Similar Assets.
la	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide, in Part XIII, the text of the footnote to	ts held for public exhibition, education, c	r research in furtherance of public
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide the following amounts relating to thes	ts held for public exhibition, education, c	
	(i) Revenues included in Form 990, Part VIII, line 1		▶ \$0
	(ii) Assets included in Form 990, Part X		► \$1,584,597
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS		
а	Revenues included in Form 990, Part VIII, line 1		▶ \$0
ь	Assets included in Form 990, Part X		

Part	Organizations Maintaining Co	llections of Art,	Histo	ical Tre	asures, or O	ther Si	milar Ass	sets (con	tınued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other records	s, checl	any of the	e following that a	re a sıgr	nificant use	of its	
а	Public exhibition		d 🔽	Loan or	exchange progr	ams			
b	Scholarly research		е Г	Other					
С	Preservation for future generations								
4	Provide a description of the organization's co Part XIII	ollections and explain	how th	ey further	the organization	's exemp	t purpose ır	ı	
5	During the year, did the organization solicit of						_		_
	assets to be sold to raise funds rather than t								No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an					ı res	to Form 9:	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					ets not	Г	Yes	□ No
b	If "Yes," explain the arrangement in Part XII	I and complete the fo	ollowing	table	_				
							Am	ount	
С	Beginning balance					1c			
d	Additions during the year				_	1d			
е	Distributions during the year				<u> </u>	1e			
f	Ending balance				L	1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?				Г	Yes	No
ь	If "Yes," explain the arrangement in Part XII	I Check here if the e	explana	tion has be	en provided in P	art XIII			Г
Pa	tt V Endowment Funds. Complete								
4_	Danimum of warmhalana	(a)Current year 55,171,146	(b)Prior	year b 3,788,239	(c)Two years back 48,952,243	(d)Three	years back 43,641,749	(e)Four yea	rs back ,628,717
1a	Beginning of year balance	280,000	40	431,293	294,143		367,354		317,000
b	Contributions	280,000		431,293	234,143		307,334		317,000
С	Net investment earnings, gains, and losses	7,432,961	(5,283,958	499,826		5,658,794	5	,575,242
d	Grants or scholarships	0		0	0		0		0
е	Other expenditures for facilities and programs	1,287,577		260,768	497,472		257,742		485,476
f	Administrative expenses	63,671		71,576	460,501		457,912		393,734
g	End of year balance	61,532,859		5,171,146	48,788,239		48,952,243	43	,641,749
2	Provide the estimated percentage of the curi	•	(line 1	g, column	(a)) held as				
а	Board designated or quasi-endowment 🕨	686%							
b	Permanent endowment ► 14 9 %								
C	Temporarily restricted endowment ► 16 The percentages in lines 2a, 2b, and 2c show	5 % uld equal 100%							
За	Are there endowment funds not in the posses	ssion of the organizat	ion that	are held a	ınd admınıstered	for the			
	organization by (i) unrelated organizations						3a(i	Yes	No No
	(ii) related organizations						3a(ii		No
ь	If "Yes" to 3a(II), are the related organization			edule R?			3b		
4	Describe in Part XIII the intended uses of th	e organization's endo	owment	funds					
Par	t VI Land, Buildings, and Equipme		e orga	nızatıon a	answered 'Yes	' to Fori	m 990, Par	rt IV, line	е
	11a. See Form 990, Part X, line : Description of property			Cost or oth			Accumulated epreciation	(d) Book	c value
	_and				0 34,907,	799		34	.907,799
	Buildings				0 294,886,		103,062,670		.824,197
	_easehold improvements		. \vdash		0 294,000,		0		.055,383
	Equipment		<u>.</u> \vdash		0 120,836,	_	95,095,703	_	740,323
	Other				0 52,593,		22,983,586	·	609,420
	I. Add lines 1a through 1e (Column (d) must e		column	(B), line 10				<u> </u>	137,122
. J.a		quai i oiiii 550, i aic A,	SO, WITH	(D), IIIC 10	(0)-/ • • •		Schedule D		

See Form 990, Part X, line 12. (a) Description of security or category	(b)Book value	(c) Method of va	
(Including name of security) (1)Financial derivatives		Cost or end-of-year	market value
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	*		
Part VIII Investments—Program Related. C		 n answered 'Yes' to Fo	orm 990, Part IV, line 11c
See Form 990, Part X, line 13.			
(a) Description of investment	(b) Book value	(c) Method of va Cost or end-of-year	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	F		
Part IX Other Assets. Complete if the organization		D, Part IV, line 11d See F	
(a) Desc	прион		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line			
Part X Other Liabilities. Complete if the org	anization answered 'Yes'	to Form 990, Part IV, I	ine 11e or 11f. See
Form 990, Part X, line 25. 1 (a) Description of liability	(b) Book value		
Federal income taxes			
Advance for federal government for student loans	224,222		
Liabilities for other employee benefits	4,049,941		
Liabilities for pension benefits	686,866		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	4,961,029		

rn Complete ıf	er Retu	nts With Revenue p		Reconciliation of Revenue per Audited Financial State the organization answered 'Yes' to Form 990, Part IV, line
285,709,92	1			Fotal revenue, gains, and other support per audited financial statements
		Ī		Amounts included on line 1 but not on Form 990, Part VIII, line 12
		3,175,652	2a	Net unrealized gains on investments
		0	2b	Donated services and use of facilities
		0	2c	Recoveries of prior year grants
		-23,150,294	. 2d	Other (Describe in Part XIII)..............
-19,974,64	2e			Add lines 2a through 2d
305,684,56	3	[Subtract line 2e from line 1
				Amounts included on Form 990, Part VIII, line 12, but not on line 1
		417,841	4a	investment expenses not included on Form 990, Part VIII, line 7b .
		-1,675,656	4b	Other (Describe in Part XIII)...............
-1,257,81	4c		. — .	Add lines 4a and 4b
304,426,75	5	[ne 12)	Fotal revenue Add lines 3 and 4c. (This must equal Form 990, Part I, li
t urn. Complete	per Re	nts With Expenses		Reconciliation of Expenses per Audited Financial S if the organization answered 'Yes' to Form 990, Part IV, li
282,491,07	1			Total expenses and losses per audited financial statements
				Amounts included on line 1 but not on Form 990, Part IX, line 25
		0	. 2a	Donated services and use of facilities
		0	. 2b	Prior year adjustments
		0	2c	Other losses
	1	3,002,037	. 2d	Other (Describe in Part XIII)
3,002,03	2e			Add lines 2a through 2d
279,489,03	3			Subtract line 2e from line 1
				Amounts included on Form 990, Part IX, line 25, but not on line 1:
		417,841	. 4a	nvestment expenses not included on Form 990, Part VIII, line 7b .
		23,150,294	. 4b	Other (Describe in Part XIII)..............
23,568,13	4c			Add lines 4a and 4b
	5		line 18)	Total expenses Add lines $oldsymbol{3}$ and $oldsymbol{4c.}$ (This must equal Form 990, Part I,
303,057,17				Supplemental Information

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Return Reference	Explanation
Schedule D, Part II, Line 9	The Institution does not have any conservation easements recorded on its books as of July 31, 2014 Therefore, there is no need for a disclosure in the financial statements related to conservation easements. However, the Institution owns (as of July 31, 2014) two properties (Land) that were donated to establish an environmental laboratory for UMET's Environmental Studies School. They were recorded at the time of donation at market value.
Schedule D, Part III, Line 4	The Universidad del Turabo's Museum and Center for Humanistic Studies (The Museum) has a collection of works of art totaling \$1,584,597 as of July 31, 2014 The collection has approximately 3,200 registered objects in three major areas. Archeology, Fine Arts, and Folk Arts. The Museum collects objects of the cultural heritage representative of the central and eastern regions of Puerto Rico. Also, the Museum collects works of art of national relevance that contribute to the understanding of our culture. One of SUAGM's mission, is to enhance knowledge through excellence in education and to promote research, innovation and the internationalization of its academic programs. The Museum mission is to collect, preserve, study, and disseminate the artistic and humanistic expressions of our regional and national Puerto Rican Culture for the enjoyment and benefit of the University Community and the general public. Thus, the Museum mission complements that of SUAGM in that it enhances our students and the community's knowledge of their cultural heritage.
Schedule D, Part V, Line 4	The Institution's endowment has three components Endowment, Quasi Endowment, and Scholarship Endowments Endowment funds are spent according to the spending policy, as established in the Board of Director's Statement of Investment Policy, Guidelines, and Objectives The endowment contains donor restricted funds, mainly for scholarships and funds related to the endowment challenge grant (Title III Program), that provided funds to the Institution that were matched dollar per dollar and which principal is restricted for a period of twenty (20) years Restrictions under the Title III Program have been substantially completed, as these grants initiated in the 1980's Unrestricted funds are available for spending for administrative (investment management fees, etc.) and operational expenses if approved by the Board of Directors
Schedule D, Part X, Line 2	The Institution follows the guidance contained in ASC Topic 740-10-25, Accounting for Uncertainly in Income Taxes ASC Topic 740-10-25 prescribes a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken or expected to be taken Based upon its evaluation, the Institution concluded that there are no significant uncertain tax positions requiring recognition in its financial statements
Schedule D, Part XI, Line 2d	Scholarships \$(23,150,294)
Schedule D, Part XI, Line 4b	Cost of goods sold \$(1,669,061) + Property Tax \$(6,595) = \$(1,675,656)
Schedule D, Part XII, Line 2d	Cost of Goods Sold \$1,669,061 + Pension - related changes other than net periodic pension cost \$1,332,976 = \$3,002,037

Part XIII Supplemental I	nformation (continued)
Return Reference	Explanation
Schedule D, Part XII, Line 4b	Scholarships \$23,150,294
_	-
	I

Schedule D (Form 990) 2013

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DLN: 93493072005185

OMB No 1545-0047

_ _ _

2013

Department of the Treasury
Internal Revenue Service

SCHEDULE E

(Form 990 or 990-EZ)

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ.

► Attach to Form 990 or Form 990-EZ.

► Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization **Employer identification number** SISTEMA UNIVERSITARIO ANA G MENDEZ INC 66-0201206 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? Yes 4a b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? 4c Yes 4d d Copies of all material used by the organization or on its behalf to solicit contributions? Yes If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? **5c** Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? 5g Νo h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a Yes b Has the organization's right to such aid ever been revoked or suspended? Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II Yes

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also complete this part to provide any other additional information (see instructions)

Return Reference	Explanation				
Schedule E, Part I, Line 3	The institution is in compliance with the Rev proc 75-50				
Schedule E, Part I, Line 6	Students at Universidad del Turabo, Universidad Metropolitana and Universidad del Este are eligible and receive grants from US and Puerto Rico goverments, mainly Title IV Funds from the Federal Department of Education (DE) Other Sources of financial aid for teacher training, studies in nursing, veterans, the disabled, among others, are provided trough federal agencies (DE, DHHS, Etc.) Our students also receive financial aid in the form of loans through the Federal Family Educational Loan Program Other sources of aid are available for specific academic programs, like science and mathematics, through the National Science foundation and others				

Schedule E (Form 990 or 990-EZ) 2013

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Schedule I

(Form 990)

Department of the Treasury

DLN: 93493072005185

OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Open to Public

Inspection Internal Revenue Service Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number Name of the organization SISTEMA UNIVERSITARIO ANA G MENDEZ INC 66-0201206 Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and ✓ Yes ☐ No Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (a) Name and address of **(b)** EIN (c) IRC Code (d) Amount of cash (e) A mount of non-(f) Method of (g) Description of (h) Purpose of grant organization section valuation non-cash assistance grant cash orassistance or government if applicable assistance (book, FMV, appraisal, other)

2	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table
3	Enter total number of other organizations listed in the line 1 table

Part III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 2
	Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance			
(1) Scholarship and Stipends	18443	23,150,294	0					
(2) College work study	1790	2,354,001	0					
Part IV Supplemental Info	rmation. Provide the info	rmation required in P	art I, line 2, Part III,	column (b), and any other	additional information.			
Return Reference Evaluation								

Part IV Supplemental In	Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.						
Return Reference	Explanation						
Schedule I, Part I, Line 2	Financial aid assistance is awarded based on US Federal, State, and Private guidelines as required by the corresponding type of assistance						
,	Scholarships and stipends - Funds provided to students attending any of SUAGM's institutions that meet the requirements of a particular program (such as athletic and honor programs) Also, SUAGM may provide scholarships to students that present significant financial need Scholarships may cover tuition, books and supplies costs, while stipends may cover other related living costs, like food, housing and transportation College work study - Funds may cover student's costs of living						

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DLN: 93493072005185

OMB No 1545-0047

Schedule J (Form 990)

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization SISTEMA UNIVERSITARIO ANA G MENDEZ INC

Employer identification number

66-0201206

Pa	rt I Questions Regarding Compensatio	n	00 0202200			
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	굣	Housing allowance or residence for personal use			
	▼ Travel for companions	굣	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	굣	Health or social club dues or initiation fees			
	Discretionary spending account	굣	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the o reimbursement or provision of all of the expenses d			1b	Yes	
2	Did the organization require substantiation prior to directors, trustees, officers, including the CEO/Exe			2	Yes	
3	Indicate which, if any, of the following the filing orga organization's CEO/Executive Director Check all t used by a related organization to establish compen	hat apply				
	✓ Compensation committee	ᅜ	Written employment contract			
	Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	l paymen	nt?	4a		No
b	Participate in, or receive payment from, a suppleme	ental non	qualified retirement plan?	4b	Yes	
c				4c		No
	If "Yes" to any of lines 4a-c, list the persons and p					
	Only 501(c)(3) and 501(c)(4) organizations only m	ust comp	plete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A compensation contingent on the revenues of	, line 1a	, did the organization pay or accrue any			
а	The organization?			5a		No
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a	, did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		No
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described in Part III			8		No
9	If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?	e rebutt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also compl	lete this	part for	any a	addıtıonal	ınformatıon

Return Reference	Explanation
Schedule J, Part I, Line 1a	A) First Class or Charter Travel - The Institution's travel policy establishes that the President may travel in first class and those Officers that travel with the President on official business trip may travel in Business Class. Also, the Institution pays travel expenses in Business Class for the President and Vice-President of the Board when travelling to Board related activities or seminars such as the Board's Annual Seminar, the Association of Governing Board's Conference, among others. B) Travel for Companions - The President's spouse accompanies him at the Institution's expense when he travels on official business trip and so do the spouses of the Members of the Board and Officers on certain business activities. C) Housing Allowance or Residence for Personal Use - The Institution owns a property that is used as the President's residence. The rent market value of this property is classified and reported as part of the President's compensation. D) Payment for Business Use of Personal Residence - The President owns a property contiguous to the Institution's property provided as residence. The Institution covers expenses related to business activities at this property. E) Health and Social Club Dues or Initiation Fees. The Institution covers the cost of membership at local hotels to be used for activities and representation expenses by Officers. F) Personal Services. The Institution covers the costs of a maid services at the President's residence.
Schedule J, Part I, Line 4	Schedule J, Part I, Line 4 - John Navarro Nonqualified retirement plan - \$12,000, Jorge Crespo Arnaiz Nonqualified retirement plan - \$12,000, Jesus A Diaz Nonqualified retirement plan - \$12,000, Dennis Alicea RodrÃguez Nonqualified retirement plan - \$12,000, Alfonzo Davila Nonqualified retirement plan - \$12,000, Migdalia Torres Nonqualified retirement plan - \$12,000, Alberto Maldonado Ruiz Nonqualified retirement plan - \$12,000, Victoria De Jesus Nonqualified retirement plan - \$12,000, Margarita Torres Millan Nonqualified retirement plan - \$12,000, Mayra Cruz Nonqualified retirement plan - \$3,000, Carlos Padin Bibiloni Nonqualified retirement plan - \$11,000, Jose F Mendez Jr Nonqualified retirement plan - \$12,000, Luis Zayas Seijo Nonqualified retirement plan - \$12,000

Schedule J (Form 990) 2013

Software ID: 13000241

Software Version: v1.00

EIN: 66-0201206

Name: SISTEMA UNIVERSITARIO ANA G MENDEZ INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees								
(A) Name		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
Jose F Mendez Gonzalez Director / President	(I) (II)		78,991 0	46,936 0	0	13,930 0	1,035,441 0	0 0
Jose F Mendez Jr Director / Executive VP	(I) (II)		20,750 0	5,942 4,000	12,289 0	6,889 0	240,870 4,000	0
Alfonso L Davila Silva VP Financial Affairs	(1) (11)		41,744 0	7,749 4,000	14,352 0	5,635 0	301,235 4,000	0
Jorge L Crespo Armaız VP Plannıng & Academic Affairs	(I) (II)		20,775 0	4,119 4,000	14,702 0	2,932 0	235,528 4,000	0 0
Victoria de Jesus VP Human Resources	(I) (II)		30,968 0	6,119	14,716 0	2,932 0	248,735 0	0
Jesus A Diaz Ortiz VP Administrative Affairs	(1) (11)		25,525 0	11,746 4,000	12,000	6,889 0	242,364 4,000	0
Alberto Maldonado Ruiz Chancellor	(1) (11)		31,536 0	5,967 4,000	15,128 0	3,549 0	279,620 4,000	0
Dennis Alicea Rodriguez Chancellor	(1) (11)		31,745 0	7,593 4,000	14,671 0	6,609 0	292,419 4,000	0
Mıgdalıa Torres Rıvera Chancellor	(1) (11)		18,272 0	14,068 4,000	14,251 0	5,635 0	228,626 4,000	0
Carlos M Padın Bıbılonı Chancellor	(1) (11)		29,887 0	500 4,000	12,805 0	6,889 0	232,595 4,000	0
Margarita Torres Millan VP & General Manager	(I) (II)		20,795 0	8,250 0	14,713 0	2,932 0	240,475 0	0
John Navarro Ferreira Internal Audit Director	(1) (11)		17,675 0	4,615 0	14,243 0	6,889 0	212,422	0
Luis Zayas Seijo VP National & International Affairs	(I) (II)		14,506 0	7,480 4,000	14,048 0	2,932 0	185,322 4,000	0
Mayra Cruz VP Marketing & Student Affairs	(I) (II)		22,593 0	7,670 0	4,110 0	6,889 0	136,189 0	o 0
Juan Arratia Principal Investigator	(I) (II)		2,728 0	5,750 0	1,464 0	2,932 0	154,065 0	0 0

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493072005185 OMB No 1545-0047

2013

Open to Public **Inspection**

Internal Revenue Service

Department of the Treasury

(Form 990)

	Hame of the organization SISTEMA UNIVERSITARIO ANA G MENDEZ INC														
5151	ISTEMA UNIVERSITARIO ANA G MENDEZ INC 66-0201206														
Pa	Tt I Bond Issues	· · · · · · · · · · · · · · · · · · ·								,					
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue p	rice	(f	f) Description	n of purpose	(g) De	feased	beha	(h) On behalf of issuer		Pool ncing
										Yes	No	Yes	No	Yes	No
Α	AFICA Bond 2006	69-0660050	745227EN0	04-11-2006	30,450	0,352	A cqu educa	uisition and c ational facilit	onstruction of ies		Х		х		Х
	AFICA Bond 2012	69-0660050	745272FA7	06-27-2012	80,41			uisition and C ational facilit	onstruction of ies		Х		Х		Х
Pai	rt Ⅲ Proceeds				-				<u> </u>						
1	A mount of bonds retired				A	.	0	В	0		С			D	
2							0		0				+		
3	Total proceeds of issue				1 3	30,450	352	[30,415,798						
4	Gross proceeds in reserve fun	nds			-	1,949									
5	Capitalized interest from proc	eeds					,	0 0							
6	Proceeds in refunding escrows	s					0		0						
7	y Issuance costs from proceeds					580	,292		1,407,843						
8	Credit enhancement from proc	ceeds					0		0						
9	Working capital expenditures	from proceeds					0		0						
10	Capital expenditures from pro	ceeds			2	27,920	0,310 16,950,332								
11	O ther spent proceeds						0		0						
12	O ther unspent proceeds						0		0						
13	Year of substantial completion	<u>n</u>			200	06		20	15						
					Yes	No		Yes	No	Yes	<u> </u>	lo	Yes		No
14	Were the bonds issued as part					X	-	X							
15	Were the bonds issued as part		nding issue?			X		X							
16	Has the final allocation of prod				Х			Х							
Does the organization maintain adequate books and records to support the final allocation of proceeds?					X			х							
Par	Part III Private Business Use														
					Yes	No.		Yes	No	Yes	C	lo	Yes	D T	No
1	Was the organization a partne property financed by tax-exen		ra member of an Ll	LC, which owned	163	×		les	×	163			163		140

financed property?

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Part IIII Private Business Use (Continued)

1301	Private Business Use (Continued)								
			A	E	3		С)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		х		×				
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		х		Х				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 88 %		1 29 %				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %		0 %				
6	Total of lines 4 and 5		0 88 %		1 29 %				
7	Does the bond issue meet the private security or payment test?	Х		Х					
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х		Х					
Par	t IV Arhitrage								

Part IV Arbitrage

		Α		В	В			D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х		Х				
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?	Х		Х					
b	Exception to rebate?		Х		Х				
С	No rebate due?		Х		Х				
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed			•					
3	Is the bond issue a variable rate issue?		Х		Х				
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х		Х				
ь	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								
							Sc	hedule K (Forn	1 990) 2013

		A B		С		D			
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?	Х			х				
b	Name of provider	Royal Bank of	f Canada						
С	Term of GIC		30						
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?	Х							
6	Were any gross proceeds invested beyond an available temporary period?		Х		Х				
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		Х					

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

А		В		С		D		
Yes	No	Yes	No	Yes	No	Yes	No	
х		X						

Part VI	Supplemental Information	 Provide additional information 	for responses to questions of	on Schedule K (see instructions).

Return Reference Explanation

Schedule K (Form 990) 2013

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DLN: 93493072005185

OMB No 1545-0047

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the org SISTEMA UNIVERS		MENDEZ INC							er ident 01206	ificatio	n numbe	er
Part I Exce	ess Benef	it Transact	tions (sect	ion 501(c)(3	3) and section	n 501(c)(4)).		
					0, Part IV, line							
1 (a) Nam	e of dısqualı	fied person		nship betweer on and organi		(c) Desc	cription	of tra	nsaction	` -	(d) Cor	
			рего	on and organi.	241011						Yes	No
												-
												•
												•
												•
2 Enter the a 4958 .	amount of ta	x incurred by	organization	managers or	disqualified pe	rsons during t	he year	r unde -	rsection F \$	າ 		
	· · · · · · · · · · · · · · · · · · ·	x.ıf anv. on lıı	ne 2. above.	reimbursed b	y the organizat	 ion						
									· •			
		d/or From				/ lane 20	F 0	00.0	T. / - L-	2.6		
					990-EZ, Part \ line 5, 6, or 22		Form 9	90, P	art IV , II	ne 26,	orittne	
(a) Name of	(b)	(c)	(d) Loan		(e)Original	(f)Balance	(g) In		(h)		(i)Wr	ıtten
ınterested	Relations				principal	due	defaul	t?	A pprov	ed	agreer	nent?
person	with organizati	on loan	organızatı	ion?	amount				by board			
									or			
				1_	_		<u> </u>	T	commit	1	+	T
			То	From			Yes	No	Yes	No	Yes	No
											_	
									1		_	
											_	
											_	
											_	
Total		▶ \$										
					d Persons.	aut TV lung 1	77					
(a) Name of ir	_		ship betweer		Form 990, P			ıctanı) Durno	an of acc	sistance
perso		interested p			iit oi assistaiic	(u) Type	: UI ass	istaiit	. [(•	, ruipo:	se or as:	sistance
		organ	ızatıon									

Business Transactions Complete if the organizati			ne 28a. 28b. or 28c.			
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?		
				Yes	No	
See Additional Data Table						

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Schedule L (Form 990 or 990-EZ) 2013

Additional Data

Software ID: 13000241
Software Version: v1.00

EIN: 66-0201206

Name: SISTEMA UNIVERSITARIO ANA G MENDEZ INC

Form 990, Schedule L, Part IV - Business Transactions Involving Interested Persons

(a) Name of interested person	(b) Relationship between interested person and the	(c) A mount of transaction	(d) Description of transaction	organiz	aring of zation's nues?
	organization	64,895 Employment		Yes	No
(1) EILEEN MARIE RODRIGUEZ DOMENECH	Officer's Spouse	64,895	Employment		No
(2) ANDRES ALFONSO LLOVERAS MENDEZ	President's Grandchild	57,107 Employment			No
(3) LAURA E APONTE HERNANDEZ	PONTE HERNANDEZ Officer's Spouse 40,517 Employment			No	
(4) ANDRES ROBERTO LORAN	Employee's Son	38,450	Employment		No
(5) PRISCILLA LORAN VELAZQUEZ	Employee's Daughter	33,429	Employment		No
(6) VICTOR J HERNANDEZ GARCIA	Director's Son	31,800	Employment		No
(7) JOSE F MENDEZ SANTOS	President's Grandchild	29,767	Employment		No
(8) ANTONIO DIAZ SANZCHEZ	Officer's Son	28,081	Employment		No
(9) ILEANA CASTRO ROSELLO	Officer's Spouse	24,875	Employment		No
(10) FRANCISCO J MILLAN TORRES	Officer's Son	23,725	Employment		No
(11) VICTORIA RODRIGUEZ	President's Spouse	23,479	Employment		No
(12) JESUS E DIAZ DE JESUS	Officer's Son	22,358	Employment		No
(13) RICARDO LUIS RODRIGUEZ	Officer's Brother in Law	17,585	Employment		No
(14) ANDREA BARRIENTOS	Officer's Spouse	15,000	Independent Contractor		No
(15) ARIEL DAVILA SILVA	Officer's Brother	5,495	Employment		No
(16) BBDO PUERTO RICO	President of BBDO is SUAGM's Director and Officer's spouse	2,523,706	Independent Contractor		No
(17) CANCIO NADAL RIVERA DIAZ PSC	Partner of Cancio Nadal Rivera Diaz PSC is SUAGM's Director	788,917	Independent Contractor		No
(18) PRUDENTIAL HEALTH NETWORK INC				No	

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DLN: 93493072005185

OMB No 1545-0047

Noncash Contributions

Department of the Treasury

SCHEDULE M

(Form 990)

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

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internal Nevenue Service	▶ Information about Sch	eaule M (Form 990)	and its instructions is at	<u>www.irs.g</u>	<i>100 / 101111990</i> .	Tushection
Name of the organizat	ion				Employer identif	fication number
SISTEMA UNIVERSITARIO A	ANA G MENDEZ INC					
					66-0201206	

Pa	Types of Property				
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art—Works of art	Х	1	25,000	External third party appraisal
2	Art—Historical treasures .			·	
3	Art—Fractional interests				
4	Books and publications				
5	Clothing and household goods				
6	Cars and other vehicles	Х	1	16,493	External third party appraisal
7	Boats and planes				
8	Intellectual property				
9	Securities—Publicly traded .				
10	Securities—Closely held stock .				
11	Securities—Partnership, LLC, or trust interests				
12	Securities—Miscellaneous				
13	Qualified conservation contribution—Historic structures				
14	Qualified conservation contribution—Other				
15	Real estate—Residential .				
	Real estate—Commercial				
17	Real estate—O ther				
	Collectibles				
	Food inventory				
	Drugs and medical supplies .				
	Taxidermy				
	Historical artifacts				
	Scientific specimens				
	Archeological artifacts				
<u>A ud</u>	Other ► (io Visual Equipment)	X	1	5,150	External third party appraisal
	O ther ►()				
	O ther ►()				
	O ther ▶ ()				<u> </u>
29	Number of Forms 8283 received by th for which the organization completed F				
30a	During the year, did the organization	receive by	contribution any property r	reported in Part I, lines 1	through 28, that
	it must hold for at least three years fr for exempt purposes for the entire ho			, and which is not required	to be used 30a No
ь	If "Yes," describe the arrangement in				
31	Does the organization have a gift acc		licy that requires the revie	w of any non-standard co	ntributions? 31 No
32a	Does the organization hire or use thir contributions?	•	related organizations to s	olicit, process, or sell noi	ncash · · · 32a No
33	If "Yes," describe in Part II If the organization did not report an a describe in Part II	mount in co	olumn (c) for a type of prop	erty for which column (a)	
	acachine in Falc II				

Part II

Supplemental Information. Provide the information required by Part I, lines 30b,

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference Explanation

Schedule M (Form 990) (2013)

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DLN: 93493072005185

OMB No 1545-0047

2013

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization SISTEMA UNIVERSITARIO ANA G MENDEZ INC Employer identification number

66-0201206

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990, Part VI, Section A, Line 2	Jose F Mendez Jr , Executive VP, and Jose F Mendez Gonzalez ,President, have a family relationship
Form 990, Part VI, Section B, Line 11b	The information required to compile form 990 was based on the Institution's audited financ ial statements. Supplemental information was gathered from SUAGM's accounting system. For this reporting period, the form 990 was prepared by the Institution's Accounting Office, reviewed by its Controller, and approved by the Vice-president for Financial Affairs. A copy of this Form 990 was provided to all members of the Board of Directors before filling the form.
Form 990, Part VI, Section B, Line 12c	Board Members and Officers are required to annually complete a form to disclose conflicts of interest or potential conflicts of interest. The process is conducted by the Secretary of the Board and forms are kept in file at the Board's Offices. Also, a conflict of interest disclosure is administered to all employees and faculty members that participate in fed erally funded projects. This process is administered by the Vice-presidency of Human Resources. The policy is also discussed as part of the training program for new employees and a tother activities involving staff and faculty. A memorandum is distributed through the ln stitution's internal communication to all the university's community to make them aware of the conflict of interest policy in force.
Form 990, Part VI, Section B, Line 15	The compensation of the organization's President and Officers are reviewed by an independe nt consulting group which uses comparable data to determine if it is reasonable when compared to their industry. The results are then presented to the Board of Directors for their approval.
Form 990, Part VI, Section C, Line 19	The Institution's governing documents are available upon request at the Office of the Secr etary of the Board of Directors. The conflict of interest policy is available through the Office of Financial Administration of Sponsored Programs website page and through the Vice -presidency of Human Resources. Interim and audited financial statements are routinely distributed to banks and creditors and are also available to the public upon request.
Form 990, Part IX, Line 11g	Fee for administrative services \$26,880,000 + Professional services \$8,163,367 + Service s under contract \$7,433,438 = Other fees for services \$42,476,805
Form 990, Part XI, Line 9	Property Taxes of \$6,595 Capital Lease Principal

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SCHEDULE R | Related Ord

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

SISTEMA UNIVERSITARIO ANA G MENDEZ INC

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 ► Attach to Form 990.
 ► See separate instructions.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493072005185OMB No 1545-0047

2013

Open to Public Inspection

Employer identification number

66-0201206

(a)	(b)	(c)	(d)	(e)		(f)		
Name, address, and EIN (If applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year as	sets	Direct controlling entity		
Part II Identification of Related Tax-Exempt Organizat or more related tax-exempt organizations during the t		he organization ar	swered "Yes"	on Form 99	0, Part IV,	, line 34 because it	had or	ne
of more related tax exempt organizations during the t	tax year.							
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sect	ion Public cl	(e) narity status n 501(c)(3))	(f) Direct controlling entity	Section (13) co	ontrolle
(a)	(b)	Legal domicile (state	(d) Exempt Code sect	ion Public cl	narity status	Direct controlling	Section (13) co	ո 512(ե
(a)	(b)	Legal domicile (state	(d) Exempt Code sect	ion Public cl	narity status	Direct controlling	Section (13) co en	n 512(b ontrolle tity?
(a)	(b)	Legal domicile (state	(d) Exempt Code sect	ion Public cl	narity status	Direct controlling	Section (13) co en	n 512(b ontrolle tity?
(a)	(b)	Legal domicile (state	(d) Exempt Code sect	ion Public cl	narity status	Direct controlling	Section (13) co en	n 512(b ontrolle tity?
(a)	(b)	Legal domicile (state	(d) Exempt Code sect	ion Public cl	narity status	Direct controlling	Section (13) co en	n 512(b ontrolle tity?
(a)	(b)	Legal domicile (state	(d) Exempt Code sect	ion Public cl	narity status	Direct controlling	Section (13) co en	n 512(b ontrolle tity?
(a)	(b)	Legal domicile (state	(d) Exempt Code sect	ion Public cl	narity status	Direct controlling	Section (13) co en	n 512(b ontrolle tity?
(a)	(b)	Legal domicile (state	(d) Exempt Code sect	ion Public cl	narity status	Direct controlling	Section (13) co en	n 512(t ontrolle tity?
(a)	(b)	Legal domicile (state	(d) Exempt Code sect	ion Public cl	narity status	Direct controlling	Section (13) co en	n 512(b ontrolle tity?

Schedule R (Forr	n 990) 2013													Page 2
	entification of Related Orga cause it had one or more relate						zation ans	wered "Ye	es" on	Form	990, Part :	IV, lı	ne 34	4
	(a) Name, address, and EIN of related organization	Name, address, and EIN of related organization Primary activity Legal domicile controlling (state or foreign country) excluded from tax under sections 512		Predominant income(related unrelated, excluded from	(f) Share of total income	Share of total incom		Dispro	1) prtionate tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	pox managır partner -1		(k) Percentag ownershi	
						314)			Yes	No		Yes	No	
-													\vdash	
	entification of Related Orga e 34 because it had one or mo								were	d "Yes	" on Form	990,	Part	IV,
	(a) , address, and EIN of ated organization	(b) Primary activity	(c) Legal domicile (state or foreign country)		Direct of	controlling Type ntity (C corp	(e) of entity S o, S corp, trust)	(f) hare of total income	(g) Share of end- year assets		of- Percer owne	ntage		(i) Section 512 (b)(13) controlled entity?
(1) AGMUS Venture 5601 South Semora Boulevard	an	Administrative Services	DE		Sistema Universi G Mendo	tarıo Ana		27,433,552		5,153,3	370 100 %	ó		Yes No

name, address, and Ein of related organization	Primary activity	Legal domicile (state or foreign country)	entity	(C corp, S corp, or trust)		year assets	ownership	Section (b)(: contro entit	13) olled ty?
								Yes	No
(1) AGMUS Venture Inc 5601 South Semoran Boulevard Orlando, FL 32822 41-2096004	Administrative Services	DE	Sistema Universitario Ana G Mendez Inc	С	27,433,552	5,153,370	100 %		No
	_						Schedule R (Form	990) 2	013

Part V	Transactions With Related Organizations Complete if the organizations	ation answered	"Yes" on Forn	n 990, Part IV, line	e 34, 35b, or 36.			
Note	. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Y	'es	No
1 During	the tax year, did the orgranization engage in any of the following transactions with or	ne or more related	organizations li	sted in Parts II-IV?				
a Rec	eipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1	a Y	'es	
b Gift,	grant, or capital contribution to related organization(s)				1	b		No
c Gıft,	grant, or capital contribution from related organization(s)				1	с		No
d Loar	ns or loan guarantees to or for related organization(s)				1	d		No
e Loar	ns or loan guarantees by related organization(s)				1	e		No
f Divi	dends from related organization(s)				1	f		No
g Sale	of assets to related organization(s)				1	g		No
h Purc	chase of assets from related organization(s)				1	h		No
i Exch	ange of assets with related organization(s)				1	i		No
j Leas	e of facilities, equipment, or other assets to related organization(s)				1	j		No
k Leas	se of facilities, equipment, or other assets from related organization(s)				1	k		No
l Perfo	ormance of services or membership or fundraising solicitations for related organization	on(s)			1	П		No
m Perfo	ormance of services or membership or fundraising solicitations by related organization	on(s)			1	m		No
n Shari	ing of facilities, equipment, mailing lists, or other assets with related organization(s))			1	.n		No
o Sha	ring of paid employees with related organization(s)				1	0		No
p Rein	nbursement paid to related organization(s) for expenses				1	p		No
q Rein	nbursement paid by related organization(s) for expenses				1	q Y	'es	
r Othe	er transfer of cash or property to related organization(s)				1	r Y	'es	
s Othe	er transfer of cash or property from related organization(s)				1	s		No
2 If the	e answer to any of the above is "Yes," see the instructions for information on who mu	ust complete this l	ine, including co	overed relationships	and transaction thresholds			
	(a) Name of related organization		(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amour	nt invo	olved	
(1) AGMUS	/enture Inc	a-III	•	419,605	Cash			
(2) AGMUS	/enture Inc	q		168,726	Cash			
(3) AGMUS	/enture Inc	r		26,880,000	Cash			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions i															
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	section				(f) (Share of total income as	Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V ² UBI amount in box 20 of Schedule K-1 (Form 1065)	n managing partner? e.		(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No			
												1			
													_		
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Schedule R (Form 990) 2013

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

*** Form 990 Online Filers: Please fax completed and signed form to 866-699-3916 or email a scanned PDF copy of the signed form to efilesigforms@urban.org 3_F0 Exempt Organization Declaration and Signature for

Electronic Filing

For calendar year 2013, or tax year beginning

08/01 , 2013, and ending

For use with Forms 000, 000-F7, 000-DE, 1120-DOL, and 9969.

OMB No. 1545-1879

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