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2013

Open to Public Inspection

Form 990

Department of the Treasury  
Internal Revenue Service

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public. By law, the IRS generally cannot redact the information on the form.

► Information about Form 990 and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990)

## A For the 2013 calendar year, or tax year beginning 07-01-2013, 2013, and ending 06-30-2014

B Check if applicable	C Name of organization SAN DIEGO JEWISH ACADEMY		D Employer identification number 95-3287745
<input type="checkbox"/> Address change	Doing Business As		
<input type="checkbox"/> Name change			
<input type="checkbox"/> Initial return	Number and street (or P O box if mail is not delivered to street address) 11860 CARMEL CREEK ROAD	Room/suite	E Telephone number (858) 704-3700
<input type="checkbox"/> Terminated			
<input type="checkbox"/> Amended return	City or town, state or province, country, and ZIP or foreign postal code SAN DIEGO, CA 92130		
<input type="checkbox"/> Application pending			G Gross receipts \$ 14,500,258

F Name and address of principal officer CHAIM HELLER 11860 CARMEL CREEK ROAD SAN DIEGO, CA 92130	H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
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I Tax-exempt status <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527	H(b) Are all subordinates included? If "No," attach a list (see instructions)
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J Website: ► WWW SDJA COM	H(c) Group exemption number ►
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K Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ►	L Year of formation 1979	M State of legal domicile CA
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## Part I Summary

1 Briefly describe the organization's mission or most significant activities TO FURTHER ACADEMIC EXCELLENCE, SOCIAL RESPONSIBILITY, AND ACTIVE JEWISH LIVING	
2 Check this box ► if the organization discontinued its operations or disposed of more than 25% of its net assets	
3 Number of voting members of the governing body (Part VI, line 1a) . . . . .	3 18
4 Number of independent voting members of the governing body (Part VI, line 1b) . . . . .	4 18
5 Total number of individuals employed in calendar year 2013 (Part V, line 2a) . . . . .	5 222
6 Total number of volunteers (estimate if necessary) . . . . .	6 175
7a Total unrelated business revenue from Part VIII, column (C), line 12 . . . . .	7a 174,861
b Net unrelated business taxable income from Form 990-T, line 34 . . . . .	7b 0

8 Contributions and grants (Part VIII, line 1h) . . . . .	Prior Year 5,368,931	Current Year 1,850,442
9 Program service revenue (Part VIII, line 2g) . . . . .	11,321,571	12,012,397
10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . .	23,890	30,527
11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	399,805	596,372
12 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . .	17,114,197	14,489,738

13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . . .	2,229,286	2,291,373
14 Benefits paid to or for members (Part IX, column (A), line 4) . . . . .	0	0
15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	7,083,395	7,722,343
16a Professional fundraising fees (Part IX, column (A), line 11e) . . . . .	0	0
b Total fundraising expenses (Part IX, column (D), line 25) ► 280,044		
17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . . . . .	3,315,609	4,260,686
18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) . . . . .	12,628,290	14,274,402
19 Revenue less expenses Subtract line 18 from line 12 . . . . .	4,485,907	215,336

20 Total assets (Part X, line 16) . . . . .	Beginning of Current Year 65,338,227	End of Year 63,539,446
21 Total liabilities (Part X, line 26) . . . . .	22,623,271	20,472,082
22 Net assets or fund balances Subtract line 21 from line 20 . . . . .	42,714,956	43,067,364

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here	***** Signature of officer CHARLES CARPOWICH CFO/COO Type or print name and title	2015-05-05 Date
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Paid Preparer Use Only	Print/Type preparer's name PATRICIA J MAYER	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN P00188643
	Firm's name ► MOSS ADAMS LLP			Firm's EIN ► 91-0189318	
	Firm's address ► 9665 GRANITE RIDGE DRIVE SUITE 600 SAN DIEGO, CA 92123			Phone no (858) 627-1400	

May the IRS discuss this return with the preparer shown above? (see instructions) . . . . .  Yes  No

## **Part III. Statement of Program Service Accomplishments**

Check if Schedule O contains a response or note to any line in this Part III . . . . .

**1 Briefly describe the organization's mission**

AS THE LARGEST INDEPENDENT JEWISH DAY SCHOOL SERVING THE SAN DIEGO COMMUNITY, OUR MISSION IS TO FURTHER ACADEMIC EXCELLENCE, SOCIAL RESPONSIBILITY, AND ACTIVE JEWISH LIVING

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No

If "Yes," describe these new services on Schedule C.

Yes  No

**3** Did the organization cease conducting, or make significant changes in how it conducts, any programs or services?

Yes  No

**4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code ) (Expenses \$ 10,193,749 including grants of \$ 2,291,373 ) (Revenue \$ 12,012,397 )

FOR MORE THAN THREE DECADES, SAN DIEGO JEWISH ACADEMY (SDJA) HAS BEEN A PREMIER INDEPENDENT JEWISH DAY SCHOOL EDUCATING STUDENTS TO REACH THEIR FULLEST POTENTIAL THROUGH CLOSE ATTENTION TO EACH STUDENT'S LEARNING PROFILE. CHILDREN DEVELOP AND GROW IN A RIGOROUS ACADEMIC ENVIRONMENT THAT FOCUSES ON THE WHOLE CHILD. STUDENTS BENEFIT FROM EXPERIENCING JOY IN THEIR LEARNING AND IN BEING PART OF A SUPPORTIVE SOCIAL AND EMOTIONAL ENVIRONMENT THAT PREPARES THEM WELL FOR COLLEGE AND BEYOND.

**4b** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$

(Code ) (Expenses \$ including grants of \$ ) (Revenue \$

**4d** Other program services (Describe in Schedule O)

(Expenses \$ **including grants of \$** ) (Revenue \$

**4e Total program service expenses ► 10,193,749**

**Part IV Checklist of Required Schedules**

1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A

2 Is the organization required to complete Schedule B, *Schedule of Contributors* (see instructions)?

3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I

4 **Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II

5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III

6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I

7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II

8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III

9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV

10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V

11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable

a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI

b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII

c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII

d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX

e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X

f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part XI

12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII

b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional

13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E

14a Did the organization maintain an office, employees, or agents outside of the United States?

b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV

15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV

16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV

17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)

18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II

19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III

20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

	Yes	No
1	Yes	
2	Yes	
3		No
4		No
5		No
6		No
7		No
8		No
9		No
10	Yes	
11a	Yes	
11b		No
11c		No
11d		No
11e	Yes	
11f	Yes	
12a	Yes	
12b		No
13	Yes	
14a		No
14b		No
15		No
16		No
17		No
18	Yes	
19		No
20a		No
20b		

**Part IV Checklist of Required Schedules (continued)**

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)	28a		No
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28c		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	29		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	30	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	31		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	32		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	33		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	34	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	35a		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35b		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	36		No
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	37		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	38	Yes	
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	<b>Note.</b> All Form 990 filers are required to complete Schedule O			

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
<b>1a</b> Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable . . .	<b>1a</b>	32	
<b>1b</b> Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable . . .	<b>1b</b>	0	
<b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? . . .	<b>1c</b>	Yes	
<b>2a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return . . .	<b>2a</b>	222	
<b>b</b> If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	<b>2b</b>	Yes	
<b>3a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year? . . .	<b>3a</b>	Yes	
<b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O . . .	<b>3b</b>	Yes	
<b>4a</b> At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . .	<b>4a</b>	No	
<b>b</b> If "Yes," enter the name of the foreign country ► See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
<b>5a</b> Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? . . .	<b>5a</b>	No	
<b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? . . .	<b>5b</b>	No	
<b>c</b> If "Yes," to line 5a or 5b, did the organization file Form 8886-T? . . .	<b>5c</b>		
<b>6a</b> Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? . . .	<b>6a</b>	No	
<b>b</b> If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . .	<b>6b</b>		
<b>7 Organizations that may receive deductible contributions under section 170(c).</b>			
<b>a</b> Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? . . .	<b>7a</b>	Yes	
<b>b</b> If "Yes," did the organization notify the donor of the value of the goods or services provided? . . .	<b>7b</b>	Yes	
<b>c</b> Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? . . .	<b>7c</b>	No	
<b>d</b> If "Yes," indicate the number of Forms 8282 filed during the year . . .	<b>7d</b>		
<b>e</b> Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? . . .	<b>7e</b>	No	
<b>f</b> Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . . .	<b>7f</b>	No	
<b>g</b> If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? . . .	<b>7g</b>		
<b>h</b> If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? . . .	<b>7h</b>		
<b>8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? . . .	<b>8</b>		
<b>9 Sponsoring organizations maintaining donor advised funds.</b>			
<b>a</b> Did the organization make any taxable distributions under section 4966? . . .	<b>9a</b>		
<b>b</b> Did the organization make a distribution to a donor, donor advisor, or related person? . . .	<b>9b</b>		
<b>10 Section 501(c)(7) organizations.</b> Enter			
<b>a</b> Initiation fees and capital contributions included on Part VIII, line 12 . . .	<b>10a</b>		
<b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>		
<b>11 Section 501(c)(12) organizations.</b> Enter			
<b>a</b> Gross income from members or shareholders . . .	<b>11a</b>		
<b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them) . . .	<b>11b</b>		
<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? . . .	<b>12a</b>		
<b>b</b> If "Yes," enter the amount of tax-exempt interest received or accrued during the year . . .	<b>12b</b>		
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>			
<b>a</b> Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	<b>13a</b>		
<b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans . . .	<b>13b</b>		
<b>c</b> Enter the amount of reserves on hand . . .	<b>13c</b>		
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year? . . .	<b>14a</b>	No	
<b>b</b> If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . .	<b>14b</b>		

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

### Section A. Governing Body and Management

			Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year	<b>1a</b>	18		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O				
<b>b</b> Enter the number of voting members included in line 1a, above, who are independent	<b>1b</b>	18		
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	<b>2</b>		No	
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	<b>3</b>		No	
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	<b>4</b>		No	
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?	<b>5</b>		No	
<b>6</b> Did the organization have members or stockholders?	<b>6</b>	Yes		
<b>7a</b> Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	<b>7a</b>	Yes		
<b>b</b> Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	<b>7b</b>	Yes		
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following	<b>8a</b>	Yes		
<b>a</b> The governing body?	<b>8b</b>	Yes		
<b>b</b> Each committee with authority to act on behalf of the governing body?	<b>9</b>	No		
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O				

### Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
<b>10a</b> Did the organization have local chapters, branches, or affiliates?	<b>10a</b>	No	
<b>b</b> If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	<b>10b</b>		
<b>11a</b> Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	<b>11a</b>	Yes	
<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990			
<b>12a</b> Did the organization have a written conflict of interest policy? If "No," go to line 13	<b>12a</b>	Yes	
<b>b</b> Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	<b>12b</b>	Yes	
<b>c</b> Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	<b>12c</b>	Yes	
<b>13</b> Did the organization have a written whistleblower policy?	<b>13</b>	Yes	
<b>14</b> Did the organization have a written document retention and destruction policy?	<b>14</b>	Yes	
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	<b>15a</b>	Yes	
<b>a</b> The organization's CEO, Executive Director, or top management official	<b>15b</b>	Yes	
<b>b</b> Other officers or key employees of the organization			
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	<b>16a</b>	Yes	
<b>b</b> If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	<b>16b</b>	Yes	

### Section C. Disclosure

- 17 List the States with which a copy of this Form 990 is required to be filed
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  Own website  Another's website  Upon request  Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization
 

CHARLES CARPOWICH 11860 CARMEL CREEK ROAD  
SAN DIEGO, CA 92130 (858) 704-3860

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**Check if Schedule O contains a response or note to any line in this Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

 Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099- MISC)	(E) Reportable compensation from related organizations (W-2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Office	Key employee	Highest compensated	Former			
(1) MRS HEIDI GANTWERK TRUSTEE	5 00	X						0	0	0
(2) MS ELANA MARKUS TRUSTEE	5 00	X						0	0	0
(3) MRS LESLIE FASTLICHT RUSSO TRUSTEE	5 00	X						0	0	0
(4) MR BEN HANDLER TRUSTEE	5 00	X						0	0	0
(5) MRS THERESA DUPRIS TRUSTEE	5 00	X						0	0	0
(6) MR IRA FEINSWOG TRUSTEE	5 00	X						0	0	0
(7) MRS SHARI SCHENK TRUSTEE	5 00	X						0	0	0
(8) MR DAN FELDMAN TRUSTEE	5 00	X						0	0	0
(9) MRS JUDY LILIENTHAL TRUSTEE	5 00	X						0	0	0
(10) MRS JESSICA EFFERESS TRUSTEE	5 00	X						0	0	0
(11) RABBI YAEL RIDBERG TRUSTEE	5 00	X						0	0	0
(12) MRS NADIN BENREY TRUSTEE	5 00	X						0	0	0
(13) MR JEFF DEVERETT TRUSTEE	5 00	X						0	0	0
(14) MR RUSSELL SILBERSTEIN TRUSTEE	5 00	X						0	0	0
(15) MR INGRAM LOSNER TRUSTEE	5 00	X						0	0	0
(16) MRS PAM FERRIS TRUSTEE	5 00	X						0	0	0
(17) MR BENI SURPIN TRUSTEE	5 00	X						0	0	0

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Instructional Trieste	Office	Key employee	Highest compensated employee	Former			
(18) MR SIMON VAINER TRUSTEE	5 00	X						0	0	0
(19) GINA LAWS TRUSTEE	5 00	X						0	0	0
(20) CHAIM HELLER HEAD OF SCHOOL	40 00			X				242,051	0	74,590
(21) TAMMI JONES CHIEF FINANCIAL & OPERATIONS OFFICER	40 00			X				192,857	0	17,669
(22) JEFFREY DAVIS US PRINCIPAL	40 00				X			129,124	0	6,273
(23) DANIEL SUSSMAN LS PRINCIPAL	40 00				X			153,452	0	12,720
(24) JILL QUIGLEY HEAD OF UPPER SCHOOL	40 00				X			114,503	0	5,963
(25) JOANN HARDY DIRECTOR OF ADVANCEMENT	40 00				X			105,095	0	7,964
<b>1b Sub-Total . . . . .</b>										
<b>c Total from continuation sheets to Part VII, Section A . . . . .</b>										
<b>d Total (add lines 1b and 1c) . . . . .</b>								937,082	0	125,179

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **►6**

	Yes	No
<b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual . . . . .	3	No
<b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual . . . . .	4	Yes
<b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person . . . . .	5	No

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
<b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization <b>►0</b>		

**Part VIII Statement of Revenue**Check if Schedule O contains a response or note to any line in this Part VIII 

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
<b>Contributions, Gifts, Grants and Other Similar Amounts</b>	<b>1a</b> Federated campaigns . . . . .	<b>1a</b>			
	<b>b</b> Membership dues . . . . .	<b>1b</b>			
	<b>c</b> Fundraising events . . . . .	<b>1c</b> 357,506			
	<b>d</b> Related organizations . . . . .	<b>1d</b>			
	<b>e</b> Government grants (contributions)	<b>1e</b>			
	<b>f</b> All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b> 1,492,936			
	<b>g</b> Noncash contributions included in lines 1a-1f \$	6,739			
	<b>h</b> <b>Total.</b> Add lines 1a-1f . . . . .		1,850,442		
<b>Program Service Revenue</b>	<b>2a</b> TUITION	Business Code 900099	10,956,184	10,956,184	
	<b>b</b> STUDENT SUPPORT SERVICES	900099	1,056,213	1,056,213	
	<b>c</b>				
	<b>d</b>				
	<b>e</b>				
	<b>f</b> All other program service revenue				
	<b>g</b> <b>Total.</b> Add lines 2a-2f . . . . .		12,012,397		
	<b>3</b> Investment income (including dividends, interest, and other similar amounts) . . . . .		30,527		30,527
<b>4</b> Income from investment of tax-exempt bond proceeds					
<b>5</b> Royalties . . . . .					
<b>6a</b> Gross rents	(I) Real 315,741				
<b>b</b> Less rental expenses	0				
<b>c</b> Rental income or (loss)	315,741				
<b>d</b> Net rental income or (loss) . . . . .		315,741		315,741	
<b>7a</b> Gross amount from sales of assets other than inventory	(I) Securities				
<b>b</b> Less cost or other basis and sales expenses	(II) Other				
<b>c</b> Gain or (loss)					
<b>d</b> Net gain or (loss) . . . . .					
<b>8a</b> Gross income from fundraising events (not including \$ 357,506 of contributions reported on line 1c) See Part IV, line 18					
<b>a</b>	71,651				
<b>b</b> Less direct expenses . . . . .	<b>b</b> 10,520				
<b>c</b> Net income or (loss) from fundraising events . . . . .		61,131		61,131	
<b>9a</b> Gross income from gaming activities See Part IV, line 19					
<b>a</b>					
<b>b</b> Less direct expenses . . . . .	<b>b</b>				
<b>c</b> Net income or (loss) from gaming activities . . . . .					
<b>10a</b> Gross sales of inventory, less returns and allowances . . . . .					
<b>a</b>					
<b>b</b> Less cost of goods sold . . . . .	<b>b</b>				
<b>c</b> Net income or (loss) from sales of inventory . . . . .					
Miscellaneous Revenue	Business Code				
<b>11a</b> CATERING	722320	74,757		74,757	
<b>b</b> BUS CHARTERS	480000	63,997		63,997	
<b>c</b> MISCELLANEOUS	900099	44,639		44,639	
<b>d</b> All other revenue . . . . .		36,107		36,107	
<b>e</b> <b>Total.</b> Add lines 11a-11d . . . . .		219,500			
<b>12</b> <b>Total revenue.</b> See Instructions . . . . .		14,489,738	12,012,397	174,861	452,038

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX 

<b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>	<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2 Grants and other assistance to individuals in the United States See Part IV, line 22	2,291,373	2,291,373		
3 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	441,822	310,700	115,699	15,423
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	5,814,492	4,088,890	1,522,623	202,979
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	249,000	197,925	51,075	
9 Other employee benefits	760,926	373,509	387,417	
10 Payroll taxes	456,103	331,594	124,509	
11 Fees for services (non-employees)				
a Management				
b Legal	89,448		89,448	
c Accounting	50,220		50,220	
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees				
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
12 Advertising and promotion	127,694	4,324	70,126	53,244
13 Office expenses	202,665	74,000	124,678	3,987
14 Information technology	119,317		119,317	
15 Royalties				
16 Occupancy	386,984		386,984	
17 Travel	59,070	50,853	6,125	2,092
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings				
20 Interest	159,240	154,318	4,922	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	1,552,697	1,475,062	77,635	
23 Insurance	86,398		86,398	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a EQUIPMENT RENTAL/MAINT	461,030		461,030	
b ACTIVITIES EXPENSE	254,637	231,396	23,241	
c EDUCATIONAL SUPPLIES	184,300	156,636	27,664	
d PROFESSIONAL DEVELOPMEN	146,142	114,866	31,276	
e All other expenses	380,844	338,303	40,222	2,319
<b>25 Total functional expenses.</b> Add lines 1 through 24e	14,274,402	10,193,749	3,800,609	280,044
<b>26 Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► if following SOP 98-2 (ASC 958-720)				

**Part X Balance Sheet**Check if Schedule O contains a response or note to any line in this Part X 

		<b>(A)</b> Beginning of year	<b>(B)</b> End of year	
<b>Assets</b>				
1	Cash—non-interest-bearing	5,064,812	<b>1</b>	5,335,821
2	Savings and temporary cash investments	2,511,687	<b>2</b>	632,741
3	Pledges and grants receivable, net	2,334,767	<b>3</b>	2,745,979
4	Accounts receivable, net	4,399,402	<b>4</b>	4,769,770
5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		<b>5</b>	
6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		<b>6</b>	
7	Notes and loans receivable, net	10,036	<b>7</b>	6,003
8	Inventories for sale or use		<b>8</b>	
9	Prepaid expenses and deferred charges	27,513	<b>9</b>	33,615
10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	69,973,539	
b	Less accumulated depreciation	10b	21,555,193	
		49,603,272	<b>10c</b>	48,418,346
11	Investments—publicly traded securities		<b>11</b>	
12	Investments—other securities See Part IV, line 11	1,298,534	<b>12</b>	1,541,578
13	Investments—program-related See Part IV, line 11		<b>13</b>	
14	Intangible assets		<b>14</b>	
15	Other assets See Part IV, line 11	88,204	<b>15</b>	55,593
16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34)	65,338,227	<b>16</b>	63,539,446
<b>Liabilities</b>				
17	Accounts payable and accrued expenses	1,520,042	<b>17</b>	1,517,535
18	Grants payable		<b>18</b>	
19	Deferred revenue	10,547,893	<b>19</b>	10,932,728
20	Tax-exempt bond liabilities	8,431,843	<b>20</b>	5,901,906
21	Escrow or custodial account liability Complete Part IV of Schedule D		<b>21</b>	
22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		<b>22</b>	
23	Secured mortgages and notes payable to unrelated third parties		<b>23</b>	
24	Unsecured notes and loans payable to unrelated third parties		<b>24</b>	
25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D	2,123,493	<b>25</b>	2,119,913
26	<b>Total liabilities.</b> Add lines 17 through 25	22,623,271	<b>26</b>	20,472,082
<b>Net Assets or Fund Balances</b>				
	<b>Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>			
27	Unrestricted net assets	21,754,741	<b>27</b>	25,119,672
28	Temporarily restricted net assets	19,892,845	<b>28</b>	16,859,119
29	Permanently restricted net assets	1,067,370	<b>29</b>	1,088,573
	<b>Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b>			
30	Capital stock or trust principal, or current funds		<b>30</b>	
31	Paid-in or capital surplus, or land, building or equipment fund		<b>31</b>	
32	Retained earnings, endowment, accumulated income, or other funds		<b>32</b>	
33	Total net assets or fund balances	42,714,956	<b>33</b>	43,067,364
34	<b>Total liabilities and net assets/fund balances</b>	65,338,227	<b>34</b>	63,539,446

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response or note to any line in this Part XI 

1	Total revenue (must equal Part VIII, column (A), line 12)	1	14,489,738
2	Total expenses (must equal Part IX, column (A), line 25)	2	14,274,402
3	Revenue less expenses Subtract line 2 from line 1	3	215,336
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	42,714,956
5	Net unrealized gains (losses) on investments	5	137,072
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	43,067,364

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response or note to any line in this Part XII 

	Yes	No
1 Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2a	No
2b Were the organization's financial statements audited by an independent accountant? If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	2b	Yes
2c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	2c	Yes
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	No
3b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	

**SCHEDULE A**  
(Form 990 or 990EZ)**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

**2013****Open to Public  
Inspection**Department of the  
Treasury  
Internal Revenue Service

- Attach to Form 990 or Form 990-EZ. ► See separate instructions.
- Information about Schedule A (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

**Name of the organization**  
SAN DIEGO JEWISH ACADEMY**Employer identification number**

95-3287745

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2  A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E )
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state \_\_\_\_\_
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II )
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II )
- 8  A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2)**. (Complete Part III )
- 10  An organization organized and operated exclusively to test for public safety See **section 509(a)(4)**.
- 11  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h
  - a  Type I   b  Type II   c  Type III - Functionally integrated   d  Type III - Non-functionally integrated
- e  By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f  If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g  Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
  - (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?
  - (ii) A family member of a person described in (i) above?
  - (iii) A 35% controlled entity of a person described in (i) or (ii) above?
- h  Provide the following information about the supported organization(s)

	<b>Yes</b>	<b>No</b>
<b>11g(i)</b>		
<b>11g(ii)</b>		
<b>11g(iii)</b>		

<b>(i) Name of supported organization</b>	<b>(ii) EIN</b>	<b>(iii) Type of organization (described on lines 1 - 9 above or IRC section (see instructions))</b>	<b>(iv) Is the organization in col (i) listed in your governing document?</b>		<b>(v) Did you notify the organization in col (i) of your support?</b>		<b>(vi) Is the organization in col (i) organized in the U S ?</b>		<b>(vii) Amount of monetary support</b>
			<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	<b>Yes</b>	<b>No</b>	
<b>Total</b>									

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>4 Total.</b> Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
<b>6 Public support.</b> Subtract line 5 from line 4						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
<b>11 Total support</b> (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (see instructions)					<b>12</b>	
<b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and <b>stop here</b> . . . . . ►						

**Section C. Computation of Public Support Percentage**

14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	<b>14</b>	
15 Public support percentage for 2012 Schedule A, Part II, line 14	<b>15</b>	
<b>16a 33 1/3% support test—2013.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization ►		
<b>b 33 1/3% support test—2012.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization ►		
<b>17a 10%-facts-and-circumstances test—2013.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here</b> . Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ►		
<b>b 10%-facts-and-circumstances test—2012.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here</b> . Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ►		
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ►		

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
<b>6 Total.</b> Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
<b>8 Public support</b> (Subtract line 7c from line 6 )						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
<b>c</b> Add lines 10a and 10b						
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
<b>12</b> Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12 )						
<b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and <b>stop here</b> ►						

**Section C. Computation of Public Support Percentage**

15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15
16 Public support percentage from 2012 Schedule A, Part III, line 15	16

**Section D. Computation of Investment Income Percentage**

17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	17
18 Investment income percentage from 2012 Schedule A, Part III, line 17	18
<b>19a 33 1/3% support tests—2013.</b> If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization ►	
<b>b 33 1/3% support tests—2012.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization ►	
<b>20 Private foundation.</b> If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ►	

**Part IV Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).**Facts And Circumstances Test**

Return Reference

Explanation

2013

Open to Public  
Inspection**SCHEDULE D**  
(Form 990)**Supplemental Financial Statements**► Complete if the organization answered "Yes," to Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b► Attach to Form 990. ► See separate instructions. ► Information about Schedule D (Form 990)  
and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).Department of the Treasury  
Internal Revenue Service**Name of the organization**  
SAN DIEGO JEWISH ACADEMY**Employer identification number**

95-3287745

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  Yes  No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?  Yes  No

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)

Preservation of land for public use (e.g., recreation or education)  Preservation of an historically important land area

Protection of natural habitat  Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
2a	
2b	
2c	
2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ► \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Yes  No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year  
► \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year  
► \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?  Yes  No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**  
Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ► \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X ► \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenues included in Form 990, Part VIII, line 1 ► \$ \_\_\_\_\_

b Assets included in Form 990, Part X ► \$ \_\_\_\_\_

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)**

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

<b>a</b> <input type="checkbox"/> Public exhibition	<b>d</b> <input type="checkbox"/> Loan or exchange programs
<b>b</b> <input type="checkbox"/> Scholarly research	<b>e</b> <input type="checkbox"/> Other
<b>c</b> <input type="checkbox"/> Preservation for future generations	

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

**b** If "Yes," explain the arrangement in Part XIII and complete the following table

	<b>Amount</b>
<b>1c</b>	
<b>1d</b>	
<b>1e</b>	
<b>1f</b>	

**2a** Did the organization include an amount on Form 990, Part X, line 21?  Yes  No

**b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII.

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance . . . . .	1,297,535	1,256,512	1,161,283	1,037,620	944,745
<b>b</b> Contributions . . . . .	25,854		28,615	47,316	60,146
<b>c</b> Net investment earnings, gains, and losses . . . . .	161,458	62,212	79,068	82,988	38,547
<b>d</b> Grants or scholarships . . . . .			5,000		
<b>e</b> Other expenditures for facilities and programs . . . . .		15,000			
<b>f</b> Administrative expenses . . . . .	7,233	6,189	7,454	6,641	5,818
<b>g</b> End of year balance . . . . .	1,477,614	1,297,535	1,256,512	1,161,283	1,037,620

**2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

**a** Board designated or quasi-endowment ► 0 %

**b** Permanent endowment ► 100 000 %

**c** Temporarily restricted endowment ► 0 %

The percentages in lines 2a, 2b, and 2c should equal 100%

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by

**(i)** unrelated organizations . . . . .

**(ii)** related organizations . . . . .

**b** If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? . . . . .

	<b>Yes</b>	<b>No</b>
<b>3a(i)</b>	Yes	
<b>3a(ii)</b>		No
<b>3b</b>		

**4** Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

	Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land . . . . .		16,107,735			16,107,735
<b>b</b> Buildings . . . . .		43,519,719	13,891,694		29,628,025
<b>c</b> Leasehold improvements . . . . .		5,157,197	2,844,366		2,312,831
<b>d</b> Equipment . . . . .		2,141,174	1,925,558		215,616
<b>e</b> Other . . . . .		3,047,714	2,893,575		154,139
<b>Total.</b> Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)					48,418,346

**Part VII Investments—Other Securities.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

<b>(a)</b> Description of security or category (including name of security)	<b>(b)</b> Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
Other		

**Part VIII Investments—Program Related.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

**Part IX Other Assets.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

**Part X Other Liabilities.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11e or 11f. See

**2. Liability for uncertain tax positions** In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII.

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements . . . . .	1	12,467,836
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments . . . . .	2a	137,072
b	Donated services and use of facilities . . . . .	2b	
c	Recoveries of prior year grants . . . . .	2c	
d	Other (Describe in Part XIII) . . . . .	2d	
e	Add lines 2a through 2d . . . . .	2e	137,072
3	Subtract line 2e from line 1 . . . . .	3	12,330,764
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a	
b	Other (Describe in Part XIII) . . . . .	4b	2,158,974
c	Add lines 4a and 4b . . . . .	4c	2,158,974
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12 ) . . . . .	5	14,489,738

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements . . . . .	1	12,115,428
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities . . . . .	2a	
b	Prior year adjustments . . . . .	2b	
c	Other losses . . . . .	2c	
d	Other (Describe in Part XIII) . . . . .	2d	
e	Add lines 2a through 2d . . . . .	2e	0
3	Subtract line 2e from line 1 . . . . .	3	12,115,428
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b . . . . .	4a	
b	Other (Describe in Part XIII) . . . . .	4b	2,158,974
c	Add lines 4a and 4b . . . . .	4c	2,158,974
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 ) . . . . .	5	14,274,402

**Part XIII Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information

Return Reference	Explanation
PART V, LINE 4	TUITION ASSISTANCE, EDUCATIONAL PROGRAM SUPPORT, PROFESSIONAL DEVELOPMENT
PART X, LINE 2	THE ACADEMY IS A NONPROFIT CALIFORNIA CORPORATION AND IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE ("IRC) AND SECTION 23701(D) OF THE CALIFORNIA REVENUE AND TAXATION CODE, EXCEPT TO THE EXTENT OF UNRELATED BUSINESS TAXABLE INCOME AS DEFINED UNDER IRC SECTIONS 511 THROUGH 515 FOR THE YEAR ENDED JUNE 30, 2014 AND FOR THE TEN MONTHS THEN ENDED JUNE 30, 2013, NO PROVISION FOR UNRELATED BUSINESS INCOME TAXES IS REQUIRED. THE ACADEMY HAS NO UNRECOGNIZED TAX BENEFITS OR LIABILITIES AT JUNE 30, 2014 AND 2013. THE ACADEMY FILES AN EXEMPT ORGANIZATION RETURN IN THE UNITED STATES FEDERAL JURISDICTION AND WITH THE FRANCHISE TAX BOARD IN THE STATE OF CALIFORNIA. THE ACADEMY IS NO LONGER SUBJECT TO INCOME TAX EXAMINATIONS BY TAXING AUTHORITIES FOR YEARS BEFORE 2011 FOR ITS FEDERAL FILINGS AND FOR YEARS BEFORE 2010 FOR ITS STATE FILINGS.
PART XI, LINE 4B - OTHER ADJUSTMENTS	SCHOLARSHIPS 2,291,373 OTHER FINANCIAL STATEMENT RECLASSIFICATION -132,399
PART XII, LINE 4B - OTHER ADJUSTMENTS	SCHOLARSHIPS 2,291,373 OTHER FINANCIAL STATEMENT RECLASSIFICATION -132,399

**Part XIII Supplemental Information (continued)**

Return Reference	Explanation

**SCHEDULE E**  
(Form 990 or 990-EZ)**Schools**

OMB No 1545-0047

**2013****Open to Public  
Inspection**Department of the Treasury  
Internal Revenue Service

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.  
 ► Attach to Form 990 or Form 990-EZ.  
 ► Information about Schedule E (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Name of the organization  
SAN DIEGO JEWISH ACADEMY

Employer identification number

95-3287745

**Part I**

1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?

2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?

3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space use Part II

	YES	NO
1	Yes	
2	Yes	
3	Yes	
4a	Yes	
4b	Yes	
4c	Yes	
4d	Yes	
5a		No
5b		No
5c		No
5d		No
5e		No
5f		No
5g		No
5h		No
6a		No
6b		No
7	Yes	

4 Does the organization maintain the following?

a Records indicating the racial composition of the student body, faculty, and administrative staff?

b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?

c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?

d Copies of all material used by the organization or on its behalf to solicit contributions?

If you answered "No" to any of the above, please explain. If you need more space, use Part II

5 Does the organization discriminate by race in any way with respect to

a Students' rights or privileges?

b Admissions policies?

c Employment of faculty or administrative staff?

d Scholarships or other financial assistance?

e Educational policies?

f Use of facilities?

g Athletic programs?

h Other extracurricular activities?

If you answered "Yes" to any of the above, please explain. If you need more space, use Part II

6a Does the organization receive any financial aid or assistance from a governmental agency?

b Has the organization's right to such aid ever been revoked or suspended?

If you answered "Yes" to either line 6a or line 6b, explain on Part II

7 Does the organization certify that it has complied with the applicable requirements of sections 401 through 405 of Rev. Proc. 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

**Part II Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

Return Reference	Explanation
SCHEDULE E, PART I, LINE 3	THE STATEMENT IS INCLUDED ON ALL STUDENT APPLICATION MATERIALS AND PUBLISHES ANNUALLY IN LOCAL NEWSPAPER

2013

Open to Public  
InspectionSCHEDULE G  
(Form 990 or 990-EZ)Supplemental Information Regarding  
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).Department of the Treasury  
Internal Revenue ServiceName of the organization  
SAN DIEGO JEWISH ACADEMY

Employer identification number

95-3287745

**Part I Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

**1** Indicate whether the organization raised funds through any of the following activities. Check all that apply

<b>a</b> <input type="checkbox"/> Mail solicitations	<b>e</b> <input type="checkbox"/> Solicitation of non-government grants
<b>b</b> <input type="checkbox"/> Internet and email solicitations	<b>f</b> <input type="checkbox"/> Solicitation of government grants
<b>c</b> <input type="checkbox"/> Phone solicitations	<b>g</b> <input type="checkbox"/> Special fundraising events
<b>d</b> <input type="checkbox"/> In-person solicitations	

**2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?  Yes  No

**b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
1		Yes	No			
2						
3						
4						
5						
6						
7						
8						
9						
10						
<b>Total . . . . .</b>						

**3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

**Part II Fundraising Events.** Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col (a) through col (c))
		ANNUAL APPEAL (event type)	(event type)	(total number)	
Revenue	1 Gross receipts . . .	429,157			429,157
	2 Less Contributions . . .	357,506			357,506
	3 Gross income (line 1 minus line 2) . . .	71,651			71,651
Direct Expenses	4 Cash prizes . . .				
	5 Noncash prizes . . .				
	6 Rent/facility costs . . .				
	7 Food and beverages . . .	8,818			8,818
	8 Entertainment . . .				
	9 Other direct expenses . . .	1,702			1,702
	10 Direct expense summary Add lines 4 through 9 in column (d) . . . . .				(10,520) ►
	11 Net income summary Subtract line 10 from line 3, column (d) . . . . .				61,131 ►

**Part III Gaming.** Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1 Gross revenue . . . . .				
Direct Expenses	2 Cash prizes . . . . .				
	3 Non-cash prizes . . . . .				
	4 Rent/facility costs . . . . .				
	5 Other direct expenses . . . . .				
	6 Volunteer labor . . . . .	<input type="checkbox"/> Yes . . . % <input type="checkbox"/> No	<input type="checkbox"/> Yes . . . % <input type="checkbox"/> No	<input type="checkbox"/> Yes . . . % <input type="checkbox"/> No	
	7 Direct expense summary Add lines 2 through 5 in column (d) . . . . .				►
	8 Net gaming income summary Subtract line 7 from line 1, column (d) . . . . .				►

9 Enter the state(s) in which the organization operates gaming activities \_\_\_\_\_

a Is the organization licensed to operate gaming activities in each of these states? . . . . .  Yes  No

b If "No," explain \_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . . .  Yes  No

b If "Yes," explain \_\_\_\_\_  
\_\_\_\_\_

Does the organization operate gaming activities with nonmembers?  Yes  No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?  Yes  No

13 Indicate the percentage of gaming activity operated in

a The organization's facility	<b>13a</b>	%
b An outside facility	<b>13b</b>	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ► \_\_\_\_\_

Address ► \_\_\_\_\_

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?  Yes  No

b If "Yes," enter the amount of gaming revenue received by the organization ► \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ► \$ \_\_\_\_\_

c If "Yes," enter name and address of the third party

Name ► \_\_\_\_\_

Address ► \_\_\_\_\_

16 Gaming manager information

Name ► \_\_\_\_\_

Gaming manager compensation ► \$ \_\_\_\_\_

Description of services provided ► \_\_\_\_\_

Director/officer

Employee

Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  Yes  No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ \_\_\_\_\_

**Part IV Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference

Explanation

## Schedule I (Form 990)

## **Grants and Other Assistance to Organizations, Governments and Individuals in the United States**

**Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.**

► Attach to Form 990

► **Information about Schedule I (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

**Open to Public  
Inspection**

**Open to Public  
Inspection**

Department of the Treasury  
Internal Revenue Service

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Name of the organization

SAN DIEGO JEWISH ACADEMY

**Employer identification number**

95-3287745

## Part I General Information on Grants and Assistance

**1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No

**2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

**Part II Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . .  
3 Enter total number of other organizations listed in the line 1 table . . . . .

**Part III Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
 Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
(1) STUDENT NEED BASED TUITION ASSISTANCE	132	1,161,675			
(2) STUDENT NON-NEED BASED TUITION DISCOUNT	474	1,129,698			

**Part IV Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
PART I, LINE 2	ALL GRANTS ARE APPLIED TOWARD SCHOOL TUITION AND FEES AND MANAGED THROUGH STUDENT ACCOUNTS

**Schedule J**  
(Form 990)**Compensation Information**

OMB No 1545-0047

**2013****Open to Public  
Inspection**Department of the Treasury  
Internal Revenue ServiceFor certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

► Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).Name of the organization  
SAN DIEGO JEWISH ACADEMY

Employer identification number

95-3287745

**Part I Questions Regarding Compensation****1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items

<input type="checkbox"/> First-class or charter travel	<input type="checkbox"/> Housing allowance or residence for personal use
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence
<input type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)

**b** If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III

<input checked="" type="checkbox"/> Compensation committee	<input type="checkbox"/> Written employment contract
<input type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study
<input checked="" type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee

**4** During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization**a** Receive a severance payment or change-of-control payment?

No

**b** Participate in, or receive payment from, a supplemental nonqualified retirement plan?

No

**c** Participate in, or receive payment from, an equity-based compensation arrangement?

No

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III

**Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.****5** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of

No

**a** The organization?

No

**b** Any related organization?

If "Yes," to line 5a or 5b, describe in Part III

**6** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of

No

**a** The organization?

No

**b** Any related organization?

If "Yes," to line 6a or 6b, describe in Part III

**7** For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

No

**8** Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

No

**9** If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

No

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) CHAIM HELLER HEAD OF SCHOOL	(i) 242,051 (ii) 0	0 0	0 0	60,000 0	14,590 0	316,641 0	0 0
(2) TAMMI JONES CHIEF FINANCIAL & OPERATIONS OFFICER	(i) 174,548 (ii) 0	0 0	18,309 0	0 0	17,669 0	210,526 0	0 0
(3) DANIEL SUSSMAN LS PRINCIPAL	(i) 145,180 (ii) 0	0 0	8,272 0	0 0	12,720 0	166,172 0	0 0

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II  
Also complete this part for any additional information

Return Reference	Explanation
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**Schedule K  
(Form 990)****Supplemental Information on Tax Exempt Bonds****2013****Open to Public  
Inspection**Department of the Treasury  
Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
 ► Attach to Form 990. ► See separate instructions.  
 ► Information about Schedule K (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Name of the organization  
SAN DIEGO JEWISH ACADEMYEmployer identification number  
95-3287745**Part I Bond Issues**

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A COUNTY OF SAN DIEGO	95-6000934	797260LE4	12-23-2003	13,325,000	REFINANCE BUILDING		X		X		X

**Part II Proceeds**

1	Amount of bonds retired	A		B		C		D	
		7,347,137							
2	Amount of bonds legally defeased								
3	Total proceeds of issue		13,325,000						
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrows								
7	Issuance costs from proceeds		325,000						
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds		13,000,000						
11	Other spent proceeds								
12	Other unspent proceeds								
13	Year of substantial completion		2005						
14	Were the bonds issued as part of a current refunding issue?	Yes	No	Yes	No	Yes	No	Yes	No
15	Were the bonds issued as part of an advance refunding issue?		X						
16	Has the final allocation of proceeds been made?	X							
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X							

**Part III Private Business Use**

1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?	A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X						

**Part III Private Business Use (Continued)**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property?		X						
<b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
<b>c</b> Are there any research agreements that may result in private business use of bond-financed property?		X						
<b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
<b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ►								
<b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ►								
<b>6</b> Total of lines 4 and 5								
<b>7</b> Does the bond issue meet the private security or payment test?	X							
<b>8a</b> Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X						
<b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
<b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
<b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	X							

**Part IV Arbitrage**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>1</b> Has the issuer filed Form 8038-T?		X						
<b>2</b> If "No" to line 1, did the following apply?								
<b>a</b> Rebate not due yet?		X						
<b>b</b> Exception to rebate?		X						
<b>c</b> No rebate due?		X						
If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
<b>3</b> Is the bond issue a variable rate issue?	X							
<b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
<b>b</b> Name of provider								
<b>c</b> Term of hedge								
<b>d</b> Was the hedge superintegrated?								
<b>e</b> Was the hedge terminated?								

**Part IV Arbitrage (Continued)**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
<b>5a</b> Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
<b>b</b> Name of provider								
<b>c</b> Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
<b>6</b> Were any gross proceeds invested beyond an available temporary period?		X						
<b>7</b> Has the organization established written procedures to monitor the requirements of section 148?	X							

**Part V Procedures To Undertake Corrective Action**

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X							

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

SCHEDULE M  
(Form 990)

## Noncash Contributions

OMB No 1545-0047

2013

Open to Public  
InspectionDepartment of the Treasury  
Internal Revenue Service►Complete if the organizations answered "Yes" on Form  
990, Part IV, lines 29 or 30.

► Attach to Form 990.

►Information about Schedule M (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).Name of the organization  
SAN DIEGO JEWISH ACADEMY

Employer identification number

95-3287745

## Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art . . . . .				
2 Art—Historical treasures . . . . .				
3 Art—Fractional interests . . . . .				
4 Books and publications . . . . .	X		200	COMPARABLES
5 Clothing and household goods . . . . .				
6 Cars and other vehicles . . . . .				
7 Boats and planes . . . . .				
8 Intellectual property . . . . .				
9 Securities—Publicly traded . . . . .				
10 Securities—Closely held stock . . . . .				
11 Securities—Partnership, LLC, or trust interests . . . . .				
12 Securities—Miscellaneous . . . . .				
13 Qualified conservation contribution—Historic structures . . . . .				
14 Qualified conservation contribution—Other . . . . .				
15 Real estate—Residential . . . . .				
16 Real estate—Commercial . . . . .				
17 Real estate—Other . . . . .				
18 Collectibles . . . . .				
19 Food inventory . . . . .	X	1	79	COMPARABLES
20 Drugs and medical supplies . . . . .				
21 Taxidermy . . . . .				
22 Historical artifacts . . . . .				
23 Scientific specimens . . . . .				
24 Archeological artifacts . . . . .				
25 Other►( PAINTINGS )	X	5	3,800	COMPARABLES
26 Other►( SCIENCE SUPPL )	X	1	1,200	COMPARABLES
27 Other►( GIFT CERTIFIC )	X	4	1,100	MARKET VALUE
28 Other►( JEWELRY )	X	1	360	COMPARABLES
29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . .	29			

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . .	30a	No
b If "Yes," describe the arrangement in Part II		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31	No
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? . . . . .	32a	No
b If "Yes," describe in Part II		
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II		

**Part II Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
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**Schedule M (Form 990) (2013)**

**SCHEDULE O**  
(Form 990 or 990-EZ)Department of the Treasury  
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at  
[www.irs.gov/form990](http://www.irs.gov/form990).

**2013****Open to Public  
Inspection**Name of the organization  
SAN DIEGO JEWISH ACADEMY

Employer identification number

95-3287745

Return Reference	Explanation	
	FORM 990, PART III, LINE 4A	<p>SDJA HAS A DEEPLY ENGAGING CURRICULUM, GIVING STUDENTS A STRONG FOUNDATION IN BOTH CORE ACADEMICS AND IN JEWISH LITERACY. SDJA'S PRESCHOOL THROUGH 12TH GRADE EXPERIENCE BEGINS WITH THE EARLY CHILDHOOD CENTER, OFFERING CHILDREN FROM SIX WEEKS TO FIVE YEARS AN ACTIVE ENVIRONMENT THAT HELPS THEM DEVELOP COGNITIVELY, SOCIALLY, AND EMOTIONALLY AS CHILDREN TRANSITION INTO KINDERGARTEN AND BEYOND. IN THE GOLDA MEIR LOWER SCHOOL, STUDENTS ARE IMMersed IN AN ENVIRONMENT THAT ENCOURAGES CRITICAL THINKING AND EXPLORATION, PLACING THE CHILD ON A PATH OF GROWTH AND LIFELONG LEARNING. WITH A PLURALISTIC APPROACH TO JUDAISM, AN INTEGRAL PART OF THE LOWER SCHOOL EXPERIENCE INCLUDES BOTH HEBREW LANGUAGE ACQUISITION AND AN UNDERSTANDING OF THE RICHNESS OF JEWISH CULTURE. A STRONG FOUNDATION IN BOTH ACADEMICS AND JUDAIC STUDIES ENABLES STUDENTS TO EASILY INTEGRATE INTO THE MAIMONIDES UPPER SCHOOL. STARTING WITH THE SIXTH GRADE, UPPER SCHOOL STUDENTS ENCOUNTER MORE THAN JUST AN ACADEMICALLY RIGOROUS AND TRANSACTIONAL ENVIRONMENT, BUT A TRANSFORMATIONAL ONE, WHERE CHILDREN WILL ULTIMATELY FIND THEIR WAY. SDJA UNDERSTANDS THAT IN ORDER TO TRULY ENGAGE AND EDUCATE A CHILD, YOU FIRST NEED TO UNDERSTAND HIM/HER. BY OFFERING STUDENTS PERSONALIZED ATTENTION, THEY DEVELOP RELATIONSHIPS WITH THEIR TEACHERS, AND IN THE SAME RESPECT, TEACHERS UNDERSTAND THEM. THIS FOSTERS AN INNATE SENSE OF COMMUNITY AT THE SCHOOL, WHICH TRULY ENHANCES THE CHILD'S EDUCATION. THE RESULT OF SDJA'S APPROACH ENSURES THAT GRADUATES OVERWHELMINGLY ARE ACCEPTED TO THEIR FIRST AND SECOND CHOICE COLLEGES, AND, MORE IMPORTANTLY, THEY GO ON TO LIVE LIVES OF MEANING AND PURPOSE. SDJA'S GRADUATES FULFIL THE SCHOOL'S MISSION OF FURTHERING ACADEMIC EXCELLENCE, SOCIAL RESPONSIBILITY AND ACTIVE JEWISH LIVING. THE VISION OF SAN DIEGO JEWISH ACADEMY IS TO BE RECOGNIZED FOR THE DEVELOPMENT OF LEADERS IN ACADEMIC, JEWISH, AND COMMUNITY ENDEAVORS, IN TECHNOLOGY, ATHLETICS, AND THE ARTS. THE SCHOOL PROGRAM ENCOURAGES EACH STUDENT TO FIND JOY AND MEANING THROUGH HIS/HER LIFELONG PURSUIT OF LEARNING AND GROWTH. SDJA'S GRADUATES WILL BE BUILDERS OF VIBRANT AND INCLUSIVE COMMUNITIES BASED ON JEWISH TEXTS AND TEACHINGS. IN OCTOBER 2013, THE SAN DIEGO JEWISH ACADEMY BOARD OF TRUSTEES UNANIMOUSLY APPROVED A LONG-RANGE STRATEGIC PLAN, A VISION OF 2020. THE CREATION OF THIS PLAN OCCURRED OVER EIGHT MONTHS, BRINGING TOGETHER HUNDREDS OF PARENTS, COMMUNITY MEMBERS, TEACHERS, STUDENTS, TRUSTEES AND SUPPORTERS IN A SERIES OF STRUCTURED CONVERSATIONS, BOARD RETREATS, FOCUS GROUPS, ONLINE SURVEYS AND STRATEGIC EXERCISES. THE STRATEGIC PLAN IS NOW BEING IMPLEMENTED, AND WILL FURTHER ADVANCE SDJA TO A POSITION OF EXCELLENCE OVER A FIVE-YEAR PERIOD. ONE VITAL ASPECT OF THE STRATEGIC PLAN COVERS JEWISH KNOWLEDGE, LITERACY, AND CULTURE, STATING SDJA WILL PROVIDE AN EXEMPLARY ENVIRONMENT IN WHICH THE JOY OF JEWISH TRADITIONS, TEACHINGS, AND VALUES, AND THE LOVE OF ISRAEL, WILL FOSTER A STRONG SENSE OF JEWISH COMMITMENT, LITERACY, AND ETHICAL PRACTICE THAT WILL GUIDE STUDENTS' LIFE CHOICES AND KINDLE A PASSION FOR A LIFE OF JEWISH MEANING. CREATING THIS ENVIRONMENT IN THE LOWER SCHOOL INVOLVED ONE ANNUAL PROJECT, WHICH ASKS 5TH GRADERS TO LOOK WITHIN AND TO THEIR ROOTS. THE SHORASHIM PROJECT IS ALSO KNOWN AS THE MY FAMILY STORY INTERNATIONAL COMPETITION. MY FAMILY STORY IS A COMPREHENSIVE CURRICULUM THAT PROVIDES JEWISH STUDENTS AND TEACHERS WITH THE TOOLS TO JOIN JEWISH COMMUNITIES AROUND THE WORLD IN TELLING THEIR STORIES AND CREATING FAMILY HISTORY PROJECTS. IN SHORT, THE CURRICULUM OFFERS A CREATIVE AND HANDS-ON METHODOLOGY FOR TEACHING JEWISH HERITAGE, PROMOTING THE HISTORICAL MEMORY OF THE JEWISH PEOPLE, AND CREATING A SENSE OF JEWISH PEOPLEHOOD. IN 2013, TEN INTERNATIONAL FINALISTS FROM AROUND THE WORLD GATHERED IN ISRAEL TO PARTICIPATE IN THE MY FAMILY STORY AWARDS CEREMONY AT BEIT HATFUTSOT, THE MUSEUM OF THE JEWISH PEOPLE. AMONG THOSE TEN FINALISTS WERE TWO 5TH GRADE STUDENTS FROM SDJA, AN UNPRECEDENTED WIN CONSIDERING THE NUMBER OF ENTRIES RECEIVED FROM ALL OVER THE WORLD. SDJA WAS SINGLED OUT FOR ITS DOUBLE ACCOMPLISHMENT, "THAT TWO STUDENTS FROM THE SAME SCHOOL HAVE WON IS BOTH IMPRESSIVE AND UNUSUAL AND CONFIRMS (SDJA'S) WONDERFUL DEDICATION TO THIS PROJECT!" SAID DVORA GREISMAN DANIELS OF THE INTERNATIONAL SCHOOL FOR JEWISH PEOPLEHOOD STUDIES AT BEIT HATFUTSOT. THEN, IN 2014, TWO SAN DIEGO JEWISH ACADEMY 5TH GRADERS DID IT AGAIN, ACHIEVING A NEVER-BEFORE SEEN SECOND DOUBLE WIN. THOSE TWO STUDENTS TRAVELED TO ISRAEL AND JOINED THE OTHER INTERNATIONAL FINALISTS. THEY BOTH WENT ON TO WIN THE INTERNATIONAL COMPETITION, TAKING THE TWO TOP SPOTS. CREATING AN ENVIRONMENT IN WHICH THE JOY OF JEWISH TRADITIONS, TEACHINGS, AND VALUES, AND THE LOVE OF ISRAEL, WILL FOSTER A STRONG SENSE OF JEWISH COMMITMENT, LITERACY, AND ETHICAL PRACTICE ISN'T LIMITED TO JUST THE LOWER SCHOOL, IT PERMEATES THE ENTIRE CAMPUS. ONE INITIATIVE DESIGNED TO ENSURE THIS CONTINUES IS THE JEWISH VISIONING PROJECT. SAN DIEGO JEWISH ACADEMY IS POSITIONED TO CONTINUE ITS RENOWNED RECORD OF ACADEMIC EXCELLENCE, SOCIAL RESPONSIBILITY, AND ACTIVE JEWISH LIVING.</p>

Return Reference	Explanation	
	FORM 990, PART III, LINE 4A	<p>SH ACADEMY EMBARKED ON THIS YEARS-LONG PROJECT FOCUSING ON THE JEWISH CHARACTER OF THE SCHOOLS COMMUNITY, AND THEIR VISION FOR THE FUTURE AT SDJA. THE PURPOSE OF THIS PROJECT IS TO EXAMINE AND REDEFINE THE VISION OF WHAT IT MEANS TO BE A PLURALISTIC JEWISH DAY SCHOOL TO DAY. FACULTY, ADMINISTRATORS AND STAFF MEET REGULARLY TO DISCUSS IDEAS, CONCEPTS, THOUGHTS AND DIRECTION, TO DETERMINE BEST PRACTICES AND TO FIND THE RIGHT FIT FOR SDJA. PARENTS WE'RE INVITED TO JOIN IN THE DISCUSSION AND PROVIDE VITAL INPUT. THE IDEA IS THAT THE VISION IS TO BE A SHARED VISION. SDJA IS TRANSLATING THAT VISION INTO THE SCHOOLS CURRICULUM, CLASSROOMS, AND SCHOOL-WIDE CULTURE AS THEY SEEK TO REALIZE THEIR MAXIMUM POTENTIAL AS SDJA. THAT JEWISH VISION WOULD BE SHORT-SIGHTED IF IT STOPPED THERE. SDJA WORKED HARD TO INVOLVE ALL THOSE WITH A CONNECTION TO THE SCHOOL. FROM THE PRESCHOOLERS TO THE CHILDREN TO THE TEENS TO THE PARENTS AND THE FACULTY AND STAFF, THE NATURAL NEXT STEPS WERE TO INVOLVE THE SCHOOLS LEADERSHIP, THE VISIONARIES THE BOARD OF TRUSTEES. THIS WAS ACHIEVED IN A REMARKABLE ACCOMPLISHMENT WHEREBY SAN DIEGO JEWISH ACADEMY WAS AWARDED ADMISSION INTO SULAM 2.0, AN ELITE, INTENSIVE PROGRAM ADDRESSING THE UNIQUE NEEDS OF DAY SCHOOL BOARDS LAUNCHED BY RAVSAK. THE JEWISH DAY SCHOOL NETWORK IN PARTNERSHIP WITH THE AVI CHAI FOUNDATION AND AN ANONYMOUS FUNDER. SULAM 2.0 IS THE ONLY PROGRAM OF ITS KIND, WORKING WITH LEADING DAY SCHOOLS TO EXPLORE THE INTERSECTION OF GREAT GOVERNANCE, GREAT LEADERSHIP, AND GREAT JEWISH VALUES BY BLENDING MENTORSHIP, ONGOING IN-PERSON, AND DIGITAL LEARNING OPPORTUNITIES AND CONFERENCE SESSIONS AND WORKSHOPS. SULAM 2.0 WILL STRENGTHEN PARTICIPANTS KNOWLEDGE OF GOVERNANCE, INCREASE THEIR LEADERSHIP SKILLS, AND INTEGRATE JEWISH VALUES INTO ALL THEY DO. EACH OF THE SCHOOLS SELECTED FOR THIS DYNAMIC PROJECT IDENTIFIED AN EXECUTIVE COHORT OF THREE BOARD MEMBERS TO RECEIVE CONSISTENT, HIGH-LEVEL SUPPORT, HELPING TO CHAMPION TOP-LEVEL JEWISH BOARD GOVERNANCE IN THEIR SCHOOLS FUNDED IN FULL BY RAVSAKS DEDICATED PARTNERS. SULAM 2.0 PROVIDES THE TOOLS TO MAINTAIN STRONG, SUSTAINABLE DAY SCHOOLS FOR THE 21ST CENTURY. SAN DIEGO JEWISH ACADEMY, SAN DIEGO'S LARGEST JEWISH DAY SCHOOL, WAS THE ONLY SCHOOL IN SAN DIEGO SELECTED FOR THIS PRESTIGIOUS PROGRAM AS AN EXAMPLE OF THE SCHOOLS STRENGTH IN ACADEMICS. SDJA'S PROGRAMS IN SCIENCE, ENGINEERING, TECHNOLOGY AND SCIENCE (STEM) HAVE RECEIVED NOTABLE RECOGNITION. THE GOAL OF SDJA'S SCIENCE DEPARTMENT IS TO CREATE LIFELONG LEARNERS OF SCIENCE WHO ARE INSPIRED TO QUESTION AND UNDERSTAND THE WORLD IN WHICH WE LIVE. STUDENTS ARE ENCOURAGED TO RECOGNIZE SCIENCE ITSELF AS AN ACTIVITY, ONE IN WHICH HUMANS HAVE A DIRECT ROLE. OVER THE PAST SIX YEARS SDJA HAS ACHIEVED ENORMOUS SUCCESS DISPROPORTIONATE TO THE SIZE OF THE STUDENT POPULATION. IT IS WITH THIS SUCCESS IN MIND THAT THE BOARD STRATEGICALLY PLACED STEM WITHIN ITS LONG-RANGE STRATEGIC PLAN, A VISION OF 2020. EXAMPLES OF STEM SUCCESS AT SDJA INCLUDE OUR INTEL FINALISTS AND A FIRST PLACE AT THE INTEL INTERNATIONAL SCIENCE AND ENGINEERING FAIR. SEVEN MILLION STUDENTS COMPETE ANNUALLY TO RECEIVE AN INVITATION TO INTEL. AS IT IS CONSIDERED THE TOP HIGH SCHOOL SCIENCE COMPETITION IN THE WORLD, PLACING FIRST AT INTEL IS AN ENORMOUS ACCOMPLISHMENT. SIMPLY BEING INVITED TO INTEL IS AN ACHIEVEMENT AS ONLY 1,600 STUDENTS ARE INVITED PER YEAR, BUT RECEIVING A FIRST PLACE AWARD MEANS THE RECIPIENT IS IN THE TOP 0.000005% OF SCIENCE STUDENTS WORLDWIDE.</p>

Return Reference	Explanation
FORM 990, PART III, LINE 4A - CONTINUED	IN OUR MIDDLE SCHOOL TWO STUDENTS WENT ON TO ACHIEVE EXTRAORDINARY SUCCESS WITH THE 8TH GRADE SCIENCE FAIR PROJECT ONE STUDENT WON THE GOOGLE INTERNATIONAL SCIENCE FAIR IN THEIR AGE CATEGORY, AND ANOTHER WAS NAMED THE WINNER OF THE MARCONI/SAMUELI AWARD FOR INNOVATION AT THE 2013 BROADCOM MASTERS NATIONAL SCIENCE FAIR IN WASHINGTON, D C OTHER NOTABLE ACCOMPLISHMENTS CAN BE FOUND ON OUR SCHOOL WEBSITE SDJAS GOAL IN STEM CONTINUES TO BE TO CREATE A TRULY WORLD CLASS SCIENCE BRAND, ONE THAT INSPIRES OUR BEST AND BRIGHTEST MINDS TO EXPLORE THE FURTHEST BOUNDARIES OF THEIR INTELLECTUALLY CURIOUS MINDS FOR THE BENEFIT OF OUR PLANET AND THE BILLIONS WHO INHABIT ITS SHORES WITH CONTRIBUTIONS IN MEDICINE, TECHNOLOGY, FOOD PRODUCTION AND THE ENVIRONMENT WITH JEWISH KNOWLEDGE, LITERACY, AND CULTURE AN ONGOING PRIORITY FOR SDJAS STUDENTS, AND AN ENVIRONMENT OF ACADEMIC EXCELLENCE, THE SCHOOL IS POISED TO CONTINUE ITS CONTRIBUTION OF PROVIDING LEADERS OF INTEGRITY AND ARCHITECTS OF CHANGE TO SAN DIEGO AND THE WORLD

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 6	THE CORPORATION SHALL HAVE ONE CLASS OF MEMBERS ONLY, AND THE PROPERTY, VOTING, AND OTHER RIGHTS, INTERESTS AND PRIVILEGES, IF ANY, OF EACH MEMBER SHALL BE EQUAL NO MEMBER SHALL HOLD MORE THAN ONE MEMBERSHIP IN THE CORPORATION NO MEMBER SHALL HAVE ANY PROPERTY, VOTING, OR OTHER INTEREST IN THE ASSETS OR AFFAIRS OF THIS CORPORATION EXCEPT AS EXPRESSLY PROVIDED IN THE BYLAWS ANY PARENT OR LEGAL GUARDIAN WITH A CHILD ENROLLED IN THE SAN DIEGO JEWISH ACADEMY IS QUALIFIED TO BECOME A MEMBER OF THE CORPORATION EACH MEMBER OR LEGAL GUARDIAN, IN GOOD STANDING, SHALL BE ENTITLED TO ONE VOTE, UP TO A MAXIMUM OF TWO VOTES PER FAMILY ANY PERSON SERVING AS A MEMBER OF THE BOARD OF TRUSTEES OF THE CORPORATION, OR AS AN OFFICER OF THE CORPORATION, WHO DOES NOT HAVE A CHILD ENROLLED SHALL BE ENTITLED TO MEMBERSHIP IN THE CORPORATION AND ENTITLED TO ONE VOTE THOSE MEMBERS WHO HAVE PAID THE REQUIRED TUITION AND FEES AND WHOSE PLEDGES AND FINANCIAL COMMITMENTS ARE CURRENT AND NOT IN DEFAULT, SHALL BE MEMBERS IN GOOD STANDING THERE IS NO LIMIT ON THE NUMBER OF MEMBERS THE CORPORATION MAY ADMIT

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7A	MEMBERS IN GOOD STANDING SHALL HAVE THE RIGHT TO VOTE AS SET FORTH IN THE BYLAWS, ON THE ELECTION OF TRUSTEES

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B	MEMBERS IN GOOD STANDING SHALL HAVE THE RIGHT TO VOTE ON THE DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF THE CORPORATION'S ASSETS, ON ANY MERGER AND ITS PRINCIPAL TERMS AND ANY AMMENDMENT OF THOSE TERMS, AND ON ANY ELECTION TO DISSOLVE THE CORPORATION. IN ADDITION, THOSE MEMBERS SHALL HAVE ALL RIGHTS AFFORDED MEMBERS UNDER THE CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION LAW

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE FORM 990 DRAFT IS REVIEWED BY THE FINANCE & AUDIT COMMITTEE DURING SPRING MEETING AND PRIOR TO FILING WITH THE IRS. ONCE FINALIZED, THE FINAL VERSION IS SHARED WITH THE BOARD OF TRUSTEES AT BOARD MEETING

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY IS REVIEWED AT THE BOARD RETREAT ANNUALLY WITH ALL BOARD MEMBERS TO IDENTIFY THE POTENTIAL FOR CONFLICTS DURING BOARD MEETINGS. IF THERE IS A POTENTIAL FOR CONFLICT ON ANY PARTICULAR VOTING BOARD MATTER, INDIVIDUAL BOARD MEMBER(S) IS EXCLUDED FROM THAT VOTE. OFFICERS AND KEY EMPLOYEES SIGN AND ARE COVERED BY A CONFLICT OF INTEREST POLICY UPON HIRE. THE CONFLICT OF INTEREST POLICY IS NOTED IN THE EMPLOYEE HANDBOOK AND IS REVIEWED ANNUALLY.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	PER EXECUTIVE COMPENSATION POLICY, A SUB-COMMITTEE OF THE BOARD OF TRUSTEES COMPLETES A PERFORMANCE EVALUATION AND REVIEW OF THE HEAD OF SCHOOL BY USING COMPARABILITY BENCHMARK DATA COMPILED BY THE CALIFORNIA ASSOCIATION OF INDEPENDENT SCHOOLS(CAIS) THE DATA PROVIDES SALARY & TOTAL COMPENSATION COMPARISONS BASED ON ENROLLMENT AND LOCATION FOR OTHER PRESCHOOL-12TH GRADE INDEPENDENT SCHOOLS LOCATED THROUGHOUT THE STATE THE COMMITTEE DOCUMENTS THE REVIEW MEETING AND COMPENSATION APPROVAL PROCESS AND THE INFORMATION IS INCLUDED IN THE HOS EMPLOYEE FILE PERFORMANCE EVALUATIONS AND ASSOCIATED COMPENSATION FOR OTHER OFFICERS AND KEY EMPLOYEES ARE COMPLETED BY THE HEAD OF SCHOOL AND DOCUMENTED IN EMPLOYEE FILES WITH COMPENSATION BEING SIMILARLY COMPARED TO PEERS WITHIN THE CAIS BENCHMARK DATA

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST

## **SCHEDULE R (Form 990)**

## Related Organizations and Unrelated Partnerships

OMB No 1545-0047

2013

**Open to Public  
Inspection**

Department of the Treasury  
Internal Revenue Service

Name of the organization  
SAN DIEGO JEWISH ACADEMY

**Employer identification number**

95-3287745

**Part I Identification of Disregarded Entities** Complete if the organization answered "Yes" on Form 990, Part IV, line 33

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

**Part II Identification of Related Tax-Exempt Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

**Part III Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

**Part V Transactions With Related Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)
- f** Dividends from related organization(s)
- g** Sale of assets to related organization(s)
- h** Purchase of assets from related organization(s)
- i** Exchange of assets with related organization(s)
- j** Lease of facilities, equipment, or other assets to related organization(s)
- k** Lease of facilities, equipment, or other assets from related organization(s)
- l** Performance of services or membership or fundraising solicitations for related organization(s)
- m** Performance of services or membership or fundraising solicitations by related organization(s)
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- o** Sharing of paid employees with related organization(s)
- p** Reimbursement paid to related organization(s) for expenses
- q** Reimbursement paid by related organization(s) for expenses
- r** Other transfer of cash or property to related organization(s)
- s** Other transfer of cash or property from related organization(s)

	Yes	No
1a		No
1b		No
1c		No
1d		No
1e		No
1f		No
1g		No
1h		No
1i		No
1j		No
1k		No
1l		No
1m		No
1n		No
1o		No
1p		No
1q		No
1r		No
1s	Yes	

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) SHALOM CATERING (UNDER 50000)	S		

**Part VI Unrelated Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

**Part VII Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
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Schedule R (Form 990) 2013