



See a Social Security Number? Say Something!  
Report Privacy Problems to <https://public.resource.org/privacy>  
Or call the IRS Identity Theft Hotline at 1-800-908-4490



Form **990-EZ****Short Form****Return of Organization Exempt From Income Tax**

OMB No 1545-1150

**2013****Open to Public Inspection**Department of the Treasury  
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990-EZ and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

|   |   |
|---|---|
| <b>A</b> For the 2013 calendar year, or tax year beginning <b>07/01</b> , 2013, and ending <b>06/30</b> , 20 <b>14</b>  |   |
| <b>B</b> Check if applicable:<br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input type="checkbox"/> Initial return<br><input type="checkbox"/> Terminated<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | <b>C</b> Name of organization<br><b>MONTANA ASSOCIATION OF SCHOOL SUPERINTENDENTS</b><br>Number and street (or P O box, if mail is not delivered to street address) Room/suite<br><b>900 N MONTANA AVE - STE A-4</b><br>City or town, state or province, country, and ZIP or foreign postal code<br><b>HELENA, MT 59601</b> |
| <b>D</b> Employer identification number<br><b>81-0332063</b>  |   |
| <b>E</b> Telephone number<br><b>406-442-2510</b>  |   |
| <b>F</b> Group Exemption Number ▶   |   |
| <b>G</b> Accounting Method: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual Other (specify) ▶   |   |
| <b>H</b> Check <input checked="" type="checkbox"/> if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF).  |   |
| <b>I</b> Website: ▶   |   |
| <b>J</b> Tax-exempt status (check only one) — <input type="checkbox"/> 501(c)(3) <input checked="" type="checkbox"/> 501(c) ( 6 ) ◀ (insert no) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527   |   |
| <b>K</b> Form of organization <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other  |   |
| <b>L</b> Add lines 5b, 6c, and 7b, to line 9 to determine gross receipts. If gross receipts are \$200,000 or more, or if total assets (Part II, column (B) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ ▶ \$ <b>139,022</b>   |   |

**Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances** (see the instructions for Part I)Check if the organization used Schedule O to respond to any question in this Part I ☒

|   |  |                |                |
|---|--|----------------|----------------|
| <b>Revenue</b>  | <b>1</b> Contributions, gifts, grants, and similar amounts received . . . . .  | <b>1</b>       | <b>0</b>       |
|   | <b>2</b> Program service revenue including government fees and contracts . . . . .   | <b>2</b>       | <b>42,963</b>  |
|   | <b>3</b> Membership dues and assessments . . . . .   | <b>3</b>       | <b>87,952</b>  |
|   | <b>4</b> Investment income . . . . .   | <b>4</b>       | <b>8,107</b>   |
|   | <b>5a</b> Gross amount from sale of assets other than inventory . . . . . <b>5a</b>  |                | <b>0</b>       |
|   | <b>b</b> Less: cost or other basis and sales expenses . . . . . <b>5b</b>  |                | <b>0</b>       |
|   | <b>c</b> Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a) . . . . . <b>5c</b>   |                | <b>0</b>       |
|   | <b>6</b> Gaming and fundraising events   |                |                |
|   | <b>a</b> Gross income from gaming (attach Schedule G if greater than \$15,000) . . . . . <b>6a</b>   |                | <b>0</b>       |
| <b>b</b> Gross income from fundraising events (not including \$ of contributions from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000) . . . . . <b>6b</b> |  | <b>0</b>       |                |
| <b>c</b> Less: direct expenses from gaming and fundraising events . . . . . <b>6c</b>   |  | <b>0</b>       |                |
| <b>d</b> Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c) . . . . . <b>6d</b>   |  | <b>0</b>       |                |
| <b>7a</b> Gross sales of inventory, less returns and allowances . . . . . <b>7a</b>   |  | <b>0</b>       |                |
| <b>b</b> Less: cost of goods sold . . . . . <b>7b</b>   |  | <b>0</b>       |                |
| <b>c</b> Gross profit or (loss) from sales of inventory (Subtract line 7b from line 7a) . . . . . <b>7c</b>   |  | <b>0</b>       |                |
| <b>8</b> Other revenue (describe in Schedule O) . . . . . <b>8</b>  |  | <b>0</b>       |                |
| <b>9</b> <b>Total revenue.</b> Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8 . . . . . ▶ <b>9</b>   |  | <b>139,022</b> |                |
| <b>Expenses</b>   | <b>10</b> Grants and similar amounts paid (list in Schedule O) . . . . . <b>10</b>   |                | <b>0</b>       |
|   | <b>11</b> Benefits paid to or for members . . . . . <b>11</b>  |                | <b>0</b>       |
|   | <b>12</b> Salaries, other compensation, and employee benefits . . . . . <b>12</b>  |                | <b>0</b>       |
|   | <b>13</b> Professional fees and other payments to independent contractors . . . . . <b>13</b>  |                | <b>200</b>     |
|   | <b>14</b> Occupancy, rent, utilities, and maintenance . . . . . <b>14</b>  |                | <b>2,116</b>   |
|   | <b>15</b> Printing, publications, postage, and shipping . . . . . <b>15</b>  |                | <b>92</b>      |
|   | <b>16</b> Other expenses (describe in Schedule O) <u>See Schedule O, Statement 1</u> . . . . . <b>16</b>   |                | <b>127,876</b> |
|   | <b>17</b> <b>Total expenses.</b> Add lines 10 through 16 . . . . . ▶ <b>17</b>   |                | <b>130,284</b> |
| <b>Net Assets</b>   | <b>18</b> Excess or (deficit) for the year (Subtract line 17 from line 9) . . . . . <b>18</b>  |                | <b>8,738</b>   |
|   | <b>19</b> Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return) . . . . . <b>19</b> |                | <b>308,259</b> |
|   | <b>20</b> Other changes in net assets or fund balances (explain in Schedule O) <u>See Schedule O, Statement 1</u> . . . . . <b>20</b>  |                | <b>19,607</b>  |
|   | <b>21</b> Net assets or fund balances at end of year. Combine lines 18 through 20 . . . . . ▶ <b>21</b>  |                | <b>336,604</b> |

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 106421

Form **990-EZ** (2013)

SCANNED MAR 09 2015

4

**Part II**    **Balance Sheets** (see the instructions for Part II)

Check if the organization used Schedule O to respond to any question in this Part II . . . . . ☒

|    |   | (A) Beginning of year | (B) End of year |
|----|---|-----------------------|-----------------|
| 22 | Cash, savings, and investments . . . . .  | 264,473               | 22 289,728      |
| 23 | Land and buildings . . . . .  | 90,228                | 23 88,112       |
| 24 | Other assets (describe in Schedule O) <u>See Schedule O, Statement 3</u>                  | 1,229                 | 24 2,818        |
| 25 | <b>Total assets</b> . . . . .   | 355,930               | 25 380,658      |
| 26 | <b>Total liabilities</b> (describe in Schedule O) <u>See Schedule O, Statement 4</u>      | 47,671                | 26 44,054       |
| 27 | <b>Net assets or fund balances</b> (line 27 of column (B) <b>must</b> agree with line 21) | 308,259               | 27 336,604      |

|                 |   |
|-----------------|---|
| <b>Part III</b> | <b>Statement of Program Service Accomplishments</b> (see the instructions for Part III) |
|-----------------|---|

Check if the organization used Schedule O to respond to any question in this Part III ☐

What is the organization's primary exempt purpose? See Schedule O, Statement 5

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. In a clear and concise manner, describe the services provided, the number of persons benefited, and other relevant information for each program title.

**Expenses**  
(Required for section  
501(c)(3) and 501(c)(4)  
organizations and section  
4947(a)(1) trusts, optional  
for others )

28 THE ASSOCIATION CONDUCTS WORKSHOPS, CONFERENCES, MEETINGS AND CONVENTIONS. THE  
PRIMARY FOCUS IS TO KEEP ITS MEMBERS INFORMED AND EDUCATED ON CURRENT ISSUES

(Grants \$ 0) If this amount includes foreign grants, check here ☐

|     |        |
|-----|--------|
| 28a | 45,483 |
|-----|--------|

29

(Grants \$ ) If this amount includes foreign grants, check here ☐

29a

30

(Grants \$ ) If this amount includes foreign grants, check here . . . . ☐

30a

31 Other program services (describe in Schedule O) \_\_\_\_\_

(Grants \$ 0) If this amount includes foreign grants, check here . . . . ► ☐

|            |          |
|------------|----------|
| <b>31a</b> | <b>0</b> |
|------------|----------|

32 **Total program service expenses** (add lines 28a through 31a) . . . . . ►

|    |        |
|----|--------|
| 32 | 45.483 |
|----|--------|

**Part IV** List of Officers, Directors, Trustees, and Key Employees (list each one even if not compensated—see the instructions for Part IV)

Check if the organization used Schedule O to respond to any question in this Part IV . . . . . ☐

[illegible]

**Part V Other Information** (Note the Schedule A and personal benefit contract statement requirements in the instructions for Part V) Check if the organization used Schedule O to respond to any question in this Part V ☐

|  | Yes        | No |
|--|------------|----|
| <b>33</b> Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a detailed description of each activity in Schedule O . . . . .  | <b>33</b>  | ✓  |
| <b>34</b> Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O (see instructions) . . . . .   | <b>34</b>  | ✓  |
| <b>35a</b> Did the organization have unrelated business gross income of \$1,000 or more during the year from business activities (such as those reported on lines 2, 6a, and 7a, among others)? . . . . .  | <b>35a</b> | ✓  |
| <b>b</b> If "Yes," to line 35a, has the organization filed a Form 990-T for the year? If "No," provide an explanation in Schedule O . . . . .  | <b>35b</b> |    |
| <b>c</b> Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If "Yes," complete Schedule C, Part III . . . . .  | <b>35c</b> | ✓  |
| <b>36</b> Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N . . . . .  | <b>36</b>  | ✓  |
| <b>37a</b> Enter amount of political expenditures, direct or indirect, as described in the instructions ▶ <b>37a</b> 0   |            |    |
| <b>b</b> Did the organization file <b>Form 1120-POL</b> for this year? . . . . .   | <b>37b</b> | ✓  |
| <b>38a</b> Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return? . . . . .  | <b>38a</b> | ✓  |
| <b>b</b> If "Yes," complete Schedule L, Part II and enter the total amount involved . . . . .  | <b>38b</b> |    |
| <b>39</b> Section 501(c)(7) organizations. Enter:  |            |    |
| <b>a</b> Initiation fees and capital contributions included on line 9 . . . . .  | <b>39a</b> |    |
| <b>b</b> Gross receipts, included on line 9, for public use of club facilities . . . . .   | <b>39b</b> |    |
| <b>40a</b> Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under: section 4911 ▶ ; section 4912 ▶ ; section 4955 ▶  |            |    |
| <b>b</b> Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I . . . . .  | <b>40b</b> |    |
| <b>c</b> Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 . . . . . ▶   |            |    |
| <b>d</b> Section 501(c)(3) and 501(c)(4) organizations. Enter amount of tax on line 40c reimbursed by the organization . . . . . ▶   |            |    |
| <b>e</b> All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T . . . . .  | <b>40e</b> | ✓  |
| <b>41</b> List the states with which a copy of this return is filed ▶  |            |    |
| <b>42a</b> The organization's books are in care of ▶ <u>MONTANA ASSOCIATION OF SCHOOL ADMIN</u> Telephone no. ▶ <u>406-442-2510</u><br>Located at ▶ <u>900 N MONTANA AVE - STE A-4, HELENA, MT 59601</u> ZIP + 4 ▶ <u>59601</u>  |            |    |
| <b>b</b> At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?<br>If "Yes," enter the name of the foreign country: ▶<br>See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts</b> . | <b>42b</b> | ✓  |
| <b>c</b> At any time during the calendar year, did the organization maintain an office outside the U.S.? . . . .<br>If "Yes," enter the name of the foreign country: ▶   | <b>42c</b> | ✓  |
| <b>43</b> Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of <b>Form 1041</b> —Check here . . . . . ▶ <input type="checkbox"/><br>and enter the amount of tax-exempt interest received or accrued during the tax year . . . . . ▶ <b>43</b>  |            |    |
| <b>44a</b> Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ . . . . .  | <b>44a</b> | ✓  |
| <b>b</b> Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ . . . . .   | <b>44b</b> | ✓  |
| <b>c</b> Did the organization receive any payments for indoor tanning services during the year? . . . . .  | <b>44c</b> | ✓  |
| <b>d</b> If "Yes" to line 44c, has the organization filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O . . . . .   | <b>44d</b> |    |
| <b>45a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? . . . . .   | <b>45a</b> | ✓  |
| <b>45b</b> Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of Form 990-EZ (see instructions) . . . . .  | <b>45b</b> | ✓  |

46 Did the organization engage, directly or indirectly, in political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .

|    | Yes | No                                  |
|----|-----|-------------------------------------|
| 46 |     | <input checked="" type="checkbox"/> |

**Part VI Section 501(c)(3) organizations only**

All section 501(c)(3) organizations must answer questions 47-49b and 52, and complete the tables for lines 50 and 51.

Check if the organization used Schedule O to respond to any question in this Part VI . . . . . ☐

47 Did the organization engage in lobbying activities or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II . . . . .

|    | Yes | No |
|----|-----|----|
| 47 |     |    |

48 Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .

|    |  |  |
|----|--|--|
| 48 |  |  |
|----|--|--|

49a Did the organization make any transfers to an exempt non-charitable related organization? . . . . .

|     |  |  |
|-----|--|--|
| 49a |  |  |
|-----|--|--|

b If "Yes," was the related organization a section 527 organization? . . . . .

|     |  |  |
|-----|--|--|
| 49b |  |  |
|-----|--|--|

50 Complete this table for the organization's five highest compensated employees (other than officers, directors, trustees and key employees) who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

| (a) Name and title of each employee | (b) Average hours per week devoted to position | (c) Reportable compensation (Forms W-2/1099-MISC) | (d) Health benefits, contributions to employee benefit plans, and deferred compensation | (e) Estimated amount of other compensation |
|-------------------------------------|--|---|---|--|
| None                                |  |   |   |  |
|                                     |  |   |   |  |
|                                     |  |   |   |  |
|                                     |  |   |   |  |
|                                     |  |   |   |  |
|                                     |  |   |   |  |
|                                     |  |   |   |  |

f Total number of other employees paid over \$100,000 . . . . . ▶

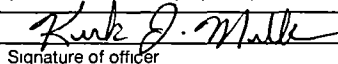
51 Complete this table for the organization's five highest compensated independent contractors who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

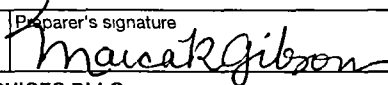
| (a) Name and business address of each independent contractor | (b) Type of service | (c) Compensation |
|--|---------------------|------------------|
| None   |                     |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |
|  |                     |                  |

d Total number of other independent contractors each receiving over \$100,000 . . . . . ▶

52 Did the organization complete Schedule A? **Note.** All section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A . . . . . ☐ Yes ☐ No

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here**  Signature of officer Date 2/12/15  
**KIRK MILLER, EXECUTIVE DIRECTOR** Type or print name and title

**Paid Preparer Use Only** Print/Type preparer's name MARCA R GIBSON CPA Preparer's signature  Date 2/11/15 Check ☒ if self-employed PTIN P01251688  
 Firm's name ▶ MRG FINANCIAL SERVICES PLLC Firm's EIN ▶ 32-0177658  
 Firm's address ▶ 123 Reeders Alley, Helena, MT 59601 Phone no 406-449-1389

May the IRS discuss this return with the preparer shown above? See instructions . . . . . ☒ Yes ☐ No

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**  
Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

**2013**

**Open to Public  
Inspection**

Name of the organization

**MONTANA ASSOCIATION OF SCHOOL SUPERINTENDENTS**

Employer identification number

**81-0332063**

Lined area for supplemental information.

## Other Expenses Structured Explanation

| Description         | Amount         |
|---------------------|----------------|
| PROGRAM EXPENSE     | 45,483         |
| NATIONAL DUES       | 45,431         |
| ADMINISTRATIVE FEES | 30,880         |
| TRAVEL              | 4,277          |
| GIFTS AND AWARDS    | 977            |
| POSTAGE AND OFFICE  | 828            |
| <b>Total:</b>       | <b>127,876</b> |

| Other Changes In Net Assets Structured Explanation |        |
|--|--------|
| Description  | Amount |
| PRIOR PERIOD ADJUSTMENT                            | 19,607 |
| Total:   | 19,607 |



## Other Assets Structured Explanation

| Description      | EOY Amount   |
|------------------|--------------|
| PREPAID EXPENSES | 2,818        |
| <b>Total:</b>    | <b>2,818</b> |

## Other Liabilities Structured Explanation

| Description       | EOY Amount    |
|-------------------|---------------|
| DEFERRED REVENUES | 44,054        |
| <b>Total:</b>     | <b>44,054</b> |

---

**Primary Exempt Purpose**

---

**Primary Exempt Purpose**

---

The Montana Association of School Superintendents (MASS) is the local affiliate for the national organization, the American Association of School Administrators (AASA), which advocates for the highest quality public education for all students, and develops and supports school system leaders. MASS works towards the continuing improvement in educational procedures, techniques, administration, supervision, and public relations. MASS also strives to foster a spirit of professional growth, congenial friendship, and loyalty among members.

## Officers, Directors, Trustees and Key Employees Compensation

|              |   | Hours | Compensation | Benefits | Expense |
|--------------|---|-------|--------------|----------|---------|
| <b>Name</b>  | TONY KLOKER   | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | PRESIDENT   |       |              |          |         |
| <b>Name</b>  | RICK DUNCAN   | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | PRESIDENT ELECT   |       |              |          |         |
| <b>Name</b>  | LELAND STOCKER  | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | PAST PRESIDENT  |       |              |          |         |
| <b>Name</b>  | RANDY CLINE   | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | WESTERN PRESIDENT   |       |              |          |         |
| <b>Name</b>  | CYNTHIA CLARY   | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | NORTHWEST PRESIDENT   |       |              |          |         |
| <b>Name</b>  | DENNIS GERKE  | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | NORTHCENTRAL PRESIDENT AND FEDERAL RELATIONS<br>COORDINATOR |       |              |          |         |
| <b>Name</b>  | JIM HANSEN  | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | SOUTHEAST PRESIDENT   |       |              |          |         |
| <b>Name</b>  | TONY HOLECEK  | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | NORTHEAST PRESIDENT   |       |              |          |         |
| <b>Name</b>  | BOB MOORE   | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | HI-LINE PRESIDENT   |       |              |          |         |
| <b>Name</b>  | DARREN STRAUCH  | 1.25  | 0            | 0        | 0       |
| <b>Title</b> | FOUR RIVERS PRESIDENT                                       |       |              |          |         |
| <b>Name</b>  | WES COY   | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | SOUTHCENTRAL PRESIDENT                                      |       |              |          |         |
| <b>Name</b>  | ANDY BEGGER   | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | CENTRAL PRESIDENT   |       |              |          |         |
| <b>Name</b>  | KIRK MILLER   | 1 25  | 0            | 0        | 0       |
| <b>Title</b> | SAM EXECUTIVE DIRECTOR                                      |       |              |          |         |