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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A F	r the	2013 ca	lendar year, or tax year beginning	07-01-2013 , 2013, and ending 06	-30-2014			
B Ch	eck if	applicable	C Name of organization ROCKY MOUNTAIN INSTITUTE			D Employ	er iden	tification number
┌ Ad	dress c	change				74-22	44146	
Г №	me ch	ange	Doing Business As					
┌ Ini	tial ret	um	Number and street (or P.O. box if ma	all is not delivered to street address) Room/	suite	E Telepho		
Гте	rmınat	ed	1820 FOLSOM STREET	,				
┌ An	nended	l return	City or town, state or province, count	try, and ZIP or foreign postal code		(303)	245-10	003
┌ Ap	plicatio	n pending	BOULDER, CO 80302			G Gross re	ceints \$	20,119,393
			F Name and address of princ	cipal officer	H(2) T			
			JULES KORTENHORST	orpan ormeer		s this a group subordinates?	returni	r Yes r No
			1820 FOLSOM STREET BOULDER, CO 80302					F., F.,
						Are all subordır ncluded?	ates	Γ Y es Γ No
I Ta	ıx-exei	mpt status	5	nsert no) 4947(a)(1) or 527			a lıst (see instructions)
	ebsit	: e: ► W\	WW RMI ORG		- III	Group exempti	on num	her 🌬
					1			
			Corporation Trust Association	Other ▶	L Year	of formation 198	2 M 9	State of legal domicile CO
Pa	rt I		nmary					
	1		describe the organization's mission	n or most significant activities :IENT AND RESTORATIVE USE OF	RESOURC	`FS		
e e		001(11)	13310 N 13 TO BRIVE THE ETTIC	TENT AND RESTORATIVE USE OF	RESOURC			
≧								
Ē								
臺	2	Check t	his box দ if the organization dis	continued its operations or disposed	d of more th	an 25% of its	net ass	ets
Activities & Governance	_					I		
න් ග්	1			ng body (Part VI, line 1a)			3	16
ĕ	1		· -	f the governing body (Part VI, line 1	•		4	13
₹	1			alendar year 2013 (Part V, line 2a)			5	108
સ	1			ecessary)			6	20
				rt VIII, column (C), line 12			7a	0
	b	Net unr	elated business taxable income fro	om Form 990-T, line 34	<u> </u>		7b	0
						Prior Year		Current Year
gi	8		ributions and grants (Part VIII, lin			13,905,7	_	16,217,886
Revenue	9			e 2g)		2,374,4		1,985,012
2	10			(A), lines 3, 4, and 7d)		152,0		629,269
	11		r revenue (Part VIII, column (A), I			45,0	82	19,621
	12		revenue—add lines 8 through 11 ((must equal Part VIII, column (A), li	ne	16,477,3	80	18,851,788
	13			(X, column (A), lines 1-3)			0	0
	14		· · ·	(, column (A), line 4)			0	0
	15			e benefits (Part IX, column (A), lines				
Expenses		5-10		, , , , ,		8,515,2	61	9,570,591
<u>ā</u>	16a	Profe	ssional fundraising fees (Part IX, o	column (A), line 11e)	•		0	0
ਡੋ	Ь	Total f	undraısıng expenses (Part IX, column (D),	line 25) • 1,857,611				
	17			nes 11a-11d, 11f-24e)		4,035,5	57	5,750,959
	18	Total	expenses Add lines 13-17 (mus	t equal Part IX, column (A), line 25)		12,550,8	18	15,321,550
	19	Reve	nue less expenses Subtract line 1	8 from line 12		3,926,5	_	3,530,238
\$ 8 8 8 8					Begi	nning of Curren Year	t	End of Year
Net Assets or Fund Balances	20	Total	assets (Part X, line 16)			13,475,0	76	18,910,188
4.0	21		liabilities (Part X, line 26)		·	1,713,6	-	2,524,549
2 E	22			ine 21 from line 20	·	11,761,3		16,385,639
	12 II		nature Block		'	11,701,3	77	10,303,033
		_		mined this return, including accompa		. 41 4		
				plete Declaration of preparer (other				
			knowledge			•		
		1.						
		***				2014-10-31		
Sig		F Sigr	nature of officer			Date		
Her	е		ES KORTENHORST CEO					
			e or print name and title	I Drawa wada a	Dat-		DTTN	
			Print/Type preparer's name DORI J EGGETT	Preparer's signature	Date		PTIN P006452	252
Pai			Firm's name 🕨 EKS&H LLLP	1		Firm's EIN - 46		
	par			NUTE 100		DI :		
Use	On	ılv İ	Firm's address 🟲 7979 E TUFTS AVENUE S	SUITE 400		Phone no (303)	740-940	טט

DENVER, CO 802372521

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes ☐ No

orm	990 (2013) Pag.	e 2
Par	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	_
1	Briefly describe the organization's mission	
	NVISON A WORLD THRIVING, VERDANT, AND SECURE, FOR ALL, FOR EVER TO THAT END, OUR MISSION IS TO DRIVE THE CIENT AND RESTORATIVE USE OF RESOURCES	
		_
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	
	If "Yes," describe these new services on Schedule O	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported	
4a	(Code) (Expenses \$ 11,063,756 including grants of \$) (Revenue \$ 1,984,500)	
	TRANSFORM GLOBAL ENERGY USE TO CREATE A CLEAN, PROSPEROUS, AND SECURE FUTURE DRIVE SECTOR IMPACT BUILDINGS - ENVISION ENERGY EFFICIENT REVOLUTION REDUCING FOSSIL FUEL USE WHILE REVITALIZING REAL-ESTATE SECTOR, CREATING JOBS, AND REVIVING U S ECONOMY, ELECTRICITY - ACCELERATE CHANGE OF AGING, FOSSIL FUEL RELIANT, ELECTRICAL SYSTEM TO CLEAN, RELIABLE, AFFORDABLE, CUSTOMER-CENTRIC SYSTEM, USING DISTRIBUTED RENEWABLE RESOURCES, TRANSPORTATION - INCREASE LIGHTWEIGHT, ADVANCED-COMPOSITE MATERIALS AND MANUFACTURING TO ANSWER DESIGN AND AUTO MAKING CHALLENGES FOR SAFE, ULTRALIGHT, EFFICIENT VEHICLES, INDUSTRY - RESOLVE CHALLENGES FOR INDUSTRIAL PROCESSES AND EQUIPMENT TO INCREASE ENERGY EFFICIENCY WHILE INVIGORATING AND DE-RISKING THE SECTOR, CREATING JOBS AND DRIVING GLOBAL COMPETITIVENESS	
4b	(Code) (Expenses \$ 1,383,260 including grants of \$) (Revenue \$ 512)	
טד	COMMUNICATION THIS GROUP COVERS THE FULL COMPLEMENT OF COMMUNICATION BY WORKING WITH RMI'S RESEARCH & COLLABORATION STAFF TOCREAT THE NECESSARY PLANS TO SUPPORT THE VARIOUS PROGRAMINITIATIVES AND PROJECTS A LEAD COMMUNICATIONS PERSON IS PLACEDWITH EACH R&C TEAM COORDINATE ALL COMMUNICATIONS ACTIVITIESINCLUDING CONSULTING REPORTS, WHITE PAPERS, CONFERENCE PAPERS, ANNUAL REPORTS AND BOOKS ADDITIONALLY, THROUGH WEB, FILM, MULTIMEDIA AND BROADCASTING, THE COMMUNICATIONS GROUP CREATES BOTHIN-HOUSE AND SUBCONTRACTED PRODUCTIONS THAT PROVIDE CONSIDERABLEMEDIA COVERAGE OF RMI'S WORK AND PEOPLE	
4c	(Code) (Expenses \$ including grants of \$) (Revenue \$)	
		_
4d	Other program services (Describe in Schedule O) (Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses ► 12,447,016	_
_		

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? *	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{2}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Νo
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		1	1
		28a		No
D	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νo
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

art v				_
	Check if Schedule O contains a response or note to any line in this Part V	•	 Yes	 No
1a En	ter the number reported in Box 3 of Form 1096 Enter -0- if not applicable 1a 49			
	ter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
	the organization comply with backup withholding rules for reportable payments to vendors and reportable			
ga	ming (gambling) winnings to prize winners?	1c	Yes	
Ta	ter the number of employees reported on Form W-3, Transmittal of Wage and x Statements, filed for the calendar year ending with or within the year covered this return			
b If a	at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Yes	
	te. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	the organization have unrelated business gross income of \$1,000 or more during the year?	3a		N c
	Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
0.0	any time during the calendar year, did the organization have an interest in, or a signature or other authority er, a financial account in a foreign country (such as a bank account, securities account, or other financial	4a		No
	count)?	-14		INO
b If'	'Yes," enter the name of the foreign country ► e instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
Se	e instructions for filing requirements for Form 1D F 90-22 1, Report of Foreign Bank and Financial Accounts			
a Wa	s the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	d any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	Yes," to line 5a or 5b, did the organization file Form 8886-T?	שכ		
C 11	1 es, to fine sa of su, and the organization the Form 6000-1	5c		
	es the organization have annual gross receipts that are normally greater than \$100,000, and did the parization solicit any contributions that were not tax deductible as charitable contributions?	6a		Νc
	'Yes," did the organization include with every solicitation an express statement that such contributions or gifts re not tax deductible?	6b		
7 Or	ganizations that may receive deductible contributions under section 170(c).			
	the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and rvices provided to the payor?	7a		No
b If'	'Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	Form 8282?	7c		No
d If'	'Yes," indicate the number of Forms 8282 filed during the year			
e Did	the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
СО	ntract?	7e		No
	the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
_	the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as juired?	7g		
	the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
the	onsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess siness holdings at any time during the year?			
		8		
_	onsoring organizations maintaining donor advised funds.			
	the organization make any taxable distributions under section 4966?	9a		
	I the organization make a distribution to a donor, donor advisor, or related person?	9b		
	ction 501(c)(7) organizations. Enter			
b Gr	tiation fees and capital contributions included on Part VIII, line 12 10a see of club 10b			
	ilities Total (1992)			
	ction 501(c)(12) organizations. Enter			
	oss income from members or shareholders			
	oss income from other sources (Do not net amounts due or paid to other sources ainst amounts due or received from them)			
a Se	ction 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	Yes," enter the amount of tax-exempt interest received or accrued during the ar			
Se	ction 501(c)(29) qualified nonprofit health insurance issuers.			
	the organization licensed to issue qualified health plans in more than one state? te. See the instructions for additional information the organization must report on Schedule O	13a		
	ter the amount of reserves the organization is required to maintain by the states			
	which the organization is licensed to issue qualified health plans			
	the organization receive any payments for indoor tanning services during the tax year?	14a		No
	Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Form 990 (2013) Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 1a Enter the number of voting members of the governing body at the end of the tax 16 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O **b** Enter the number of voting members included in line 1a, above, who are Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any 2 Νo Did the organization delegate control over management duties customarily performed by or under the direct 3 Νo supervision of officers, directors or trustees, or key employees to a management company or other person? . Did the organization make any significant changes to its governing documents since the prior Form 990 was 4 Νo Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 Nο Νo Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or 7a Νo Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, 7b Νo Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following Yes **b** Each committee with authority to act on behalf of the governing body? Yes Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	·	Νo
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	166		

Section C. Disclosure

- List the States with which a copy of this Form 990 is required to be filed▶AL , AK , AZ , AR , CA , CO , CT , DC , FL , GA , HI , IL , KS , KY , LA , ME , MD , MA , MI , MN , MS , MO , NH , NJ , NM , NY , NC , ND , OH , OK , OR , PA , RI , SC , TN , UT , VA , WA , WV , WI
- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

 V Own website. Another's website. Upon request. Other (explain in Schedule O)
- 9 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►ED MCCULLOUGH 1820 FOLSOM STREET BOULDER, CO 80302 (303) 245-1003

<u>Part VII</u> Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ♦ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
(1) JOHN ABELE	1 00	х						0	0	C	
TRUSTEE								Ŭ			
(2) DAVID ALLEN	1 00	х						0	0	C	
TRUSTEE					_						
(3) SHARMY ALTSHULER TRUSTEE	1 00	х						0	0	C	
(4) PETER BOYER	1 00										
TRUSTEE		Х						0	0	С	
(5) MARY CAULKINS	1 00										
TRUSTEE		Х						0	0	C	
(6) TOM DINWOODIE	1 00										
LEAD TRUSTEE		X		Х				0	0	C	
(7) MICHAEL FAIN	1 00										
TRUSTEE		х						0	0	C	
(8) SUZANNE FARVER	1 00										
TRUSTEE/TREASURER		X		Х				0	0	C	
(9) ARJUN GUPTA	1 00										
TRUSTEE		х						0	0	C	
(10) KRISTINA JOHNSON	1 00										
TRUSTEE		х						0	0	C	
(11) CHRIS SAWYER	1 00										
TRUSTEE		х						0	0	C	
(12) TED WHITE	1 00										
		х						0	0	C	
TRUSTEE (13) REUBEN MUNGER	1 00										
TRUSTEE		х						0	0	C	
(14) AMORY LOVINS	40 00										
CHIEF SCIENTIST		х		х				354,200	0	23,684	
(15) MICHAEL POTTS	40 00				\vdash						
FORMER CEO THROUGH 6/28/13		х		х				216,138	0	22,103	
(16) MARTHA PICKETT	40 00										
` ,		x		х				311,058	0	21,527	
MANAGING DIRECTOR - LEGAL COUNSEL (17) JULES KORTENHORST	40 00					<u> </u>					
· ·	1000	х		х				187,692	0	12,725	
CEO AS OF 9/9/13											

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Tıtle	(B) A verage hours per week (list any hours	A verage hours per more than one box, unless week (list person is both an officer any hours and a director/trustee) A verage hours person is both an officer organization org						(E) Reportable compensatio from related organization	s	(F Estim amount o compen from	ated of other isation the	
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	MISC)	(W- 2/1099 MISC)		organiz	lated
(18)	ROBERT HUTCHINSON	40 00				х			243,187		0		25,780
	GING DIRECTOR								,				
. ,	EDWARD HARVEY	40 00				х			246,494		0		10,340
	GING DIRECTOR ON CREYTS	40 00									+		
` ,	GING DIRECTOR					Х			247,270		0		23,40
(21)	IAMES NEWCOMB	40 00				х			216,270		0		24,534
(22)	BRAD MUSHOVIC	40 00				х			192,649		0		23,578
	GING DIRECTOR CAROL NASTA	40 00				х			150,464		0		22,034
MANA	GING DIRECTOR					L^			130,404		Ů		22,03
. ,	EDGAR MCCULLOUGH ROLLER, FINANCE & OPERATIONS	40 00				x			157,456		0		23,57
(25) PRIN	ENA HANSEN	40 00					х		154,473		0		12,272
(26)	VICTOR OLGYAY	40 00					х		144,086		0		22,050
(27)	ULIE LEVINE	40 00					X		129 420		0		11,512
DIRE	CTOR OF DEVELOPMENT								138,429		Ů		11,512
	KENDRA TUPPER	40 00					x		128,997		0		11,716
(29)	DANIEL SEIF	40 00									\dashv		
PRIN	CIPAL						Х		124,657		0		20,756
1b	Sub-Total						►		<u> </u>		T		
c	Total from continuation sheets to Part	VII, Section A					▶ _						
d	Total (add lines 1b and 1c)						Þ		3,213,520		0		311,583
2	Total number of individuals (including be \$100,000 of reportable compensation				ed al	bove	e) who	rec	eived more than				
												Yes	No
3	Did the organization list any former offi on line 1a? <i>If "Yes," complete Schedule 3</i>									d employee	3		No
4	For any individual listed on line 1a, is toganization and related organizations									om the			
	ındıvıdual		•	•	•	•	٠	•			4	Yes	
5	Did any person listed on line 1a receive services rendered to the organization?										5		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	_	•
(A)	(B)	(C)
Name and business address	Description of services	Compensation
ZIMMER GUNSUL FRASCA ARCHITECTS LLP 1223 SW WASHINGTON ST 200 PORTLAND OR 97205	ARCHITECTS	529,195
LAWRENCE BERKELEY NATIONAL LABORATORY 1 CYCLOTRON ROAD MS971-SP BERKELEY CA 94720	CONSULTING	250,000
MULDAVIN COMPANY INC 44 WATERSIDE CIRCLE SAN RAFAEL CA 94903	CONSULTING	194,740
HEIDRICK & STRUGGLES INC 1133 PAYSPHERE CIRCLE CHICAGO IL 60674	RECRUITING	159,935
TRUE NORTH MANAGEMENT PO BOX 3645 BASALT CO 81621	NEW BUILDING OWNER'S REP	120,965

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►9

Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f g
Program Serwce Revenue	22 b c c d d e f f g
venue	3 4 5 6 6 6 6 d d d d d d d d d d d d d d d
Other Re	ы 9а ы
	10a
	11a b c

Form 99		*						Page 9
Part V	ДШ	Statement o Check if Schedu	f Revenue ule O contains a respons	se or note to any lin	ie in this Part VIII			
			·		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
~ <u>~</u>	1a	Federated camp	paigns 1a					
Grants	ь	Membership du	es 1b					
Ğ,	С	Fundraising eve	ents 1 c					
Giffs, I	d	Related organiz	ations 1d					
m:G	e	Government grants	s (contributions) 1e					
Contributions, Giffs, Grants and Other Similar Amounts	f	All other contribution	ons, gifts, grants, and 1f ot included above	16,217,886				
를 돌	g	Noncash contribution 1a-1f \$	ons included in lines	814,751				
Cor	h	Total. Add lines	s 1a-1f	. · · . ▶	16,217,886			
				Business Code				
en.	2a	CONSULTING FEES	;	541610	1,896,253	1,896,253		
ē	b	PROJECT REVENUE	<u> </u>	541900	72,504	72,504		
¥ Ce	C .	RENTAL INCOME		531120	15,743	15,743		
Š	d e	PUBLICATION REVE	ENUE	511190	512	512		
ran	f	All other progra	am service revenue					
Program Serwce Revenue	g				1,985,012			
	3		ome (including dividend					
	١.	and other simila	aramounts)	🟲 📙	647,530			647,530
	4 5	Royalties	tment of tax-exempt bond p	roceeds	14,492			14,492
		Royalties	(ı) Real	(II) Personal	,			·
	6a	Gross rents		, ,				
	ь	Less rental expenses						
	С	Rental income or (loss)						
	d	, ,	me or (loss)	🛌				
		Gross amount	(ı) Securities	(II) Other				
	7a	from sales of assets other than inventory	1,249,344					
	b	Less cost or other basis and	1,267,605					
	_c	sales expenses Gain or (loss)	-18,261					
	d		s)		-18,261			-18,261
e	8a	Gross income for events (not inclinate)						
leven.		\$ of contributions See Part IV, lin	reported on line 1c)					
Other Revenue			a					
돌	b		penses b [loss) from fundraising e	vents b				
_			rom gaming activities	veines i i p				
			a					
	ь		penses b					
			(loss) from gaming activ	ities				
	104	Gross sales of returns and allo						
			a					
	b		oods sold . . b (loss) from sales of inve	ntory				
	_	Miscellaneous		Business Code				
	11a	OTHER INCOM		900099	5,129			5,129
	ь							
	c							
	d	All other revenue	L					
	e	Total. Add lines		· · · •	5,129			
	12	Total revenue.	See Instructions		18,851,788	1,985,012	0	648,890

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4)	organizations must complete all colu	mns All other organizations must complete column (A)	

	Check if Schedule O contains a response or note to any line in this	Part IX	<u> </u>		
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,756,155	2,217,568	70,543	468,044
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	5,556,798	4,533,948	185,898	836,952
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	126,843	103,769	4,432	18,642
9	Other employee benefits	624,862	528,141	82,653	14,068
10	Payroll taxes	505,933	411,020	15,684	79,229
11	Fees for services (non-employees)				
а	Management				
b	Legal	39,863	37,870	1,993	
c	Accounting	75,417		75,417	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees	21,708		21,708	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
12	Advertising and promotion	130,477	129,563		914
13	Office expenses	464,688	280,886	85,440	98,362
14	Information technology	148,290	82,031	35,877	30,382
15	Royalties				
16	Occupancy	669,133	422,766	176,361	70,006
17	Travel	1,363,747	1,247,944	39,973	75,830
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	84,733	57,667	17,164	9,902
20	Interest	24,345	18,332	3,722	2,291
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	279,908	210,771	42,798	26,339
23	Insurance	42,336	42,336		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	CONSULTANTS AND SUBCONT	1,598,113	1,468,402	41,333	88,378
b	RECRUITING	518,975	493,039	25,936	
c	MISCELLANEOUS	177,793	54,360	85,831	37,602
d	DUES AND SUBSCRIPTIONS	86,124	81,294	4,160	670
e	All other expenses	25,309	25,309		
25	Total functional expenses. Add lines 1 through 24e	15,321,550	12,447,016	1,016,923	1,857,611
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Par	T A	Check if Schedule O contains a response or note to any line in	this Pa	art X			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			474,398	1	543,032
	2	Savings and temporary cash investments			2,270,386	2	2,506,181
	3	Pledges and grants receivable, net			300,000	3	3,008,215
	4	Accounts receivable, net			452,885	4	165,757
	5	Loans and other receivables from current and former officers, demployees, and highest compensated employees. Complete Paschedule L	art II o	of		5	
se.	6	Loans and other receivables from other disqualified persons (a $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary eorganizations (see instructions) Complete Part II of Schedule	contril mploy	outing employers		6	
Assets	7	Notes and loans receivable, net			94,299	7	46,071
4	8	Inventories for sale or use			2,420		2,613
	9	Prepaid expenses and deferred charges			123,689	9	92,201
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D		5 007 000	,		02,201
	ь	Less accumulated depreciation	10b	+	1,663,017	10c	3,083,603
	11	Investments—publicly traded securities			1,482,569	11	2,147,750
	12	Investments—other securities See Part IV, line 11			5,970,555	12	6,622,428
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	_
	15	Other assets See Part IV, line 11			640,858	15	692,337
	16	Total assets. Add lines 1 through 15 (must equal line 34).			13,475,076	16	18,910,188
	17	Accounts payable and accrued expenses			1,567,510		2,320,766
	18	Grants payable			1,557,515	18	2,020,700
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability Complete Part IV of Sche				21	
es es		Loans and other payables to current and former officers, direct				21	
Liabiliti	22	key employees, highest compensated employees, and disquali	fied	•			
<u>.e</u>		persons Complete Part II of Schedule L				22	
_	23	Secured mortgages and notes payable to unrelated third partie				23	_
	24	Unsecured notes and loans payable to unrelated third parties				24	_
	25	Other liabilities (including federal income tax, payables to rela and other liabilities not included on lines 17-24) Complete Pa	rt X of	Schedule	146,172	25	203,783
	26	Total liabilities. Add lines 17 through 25			1,713,682	26	2,524,549
<u>~</u>		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.			1,1.1.,1.1.		
	27	Unrestricted net assets			10,374,196	27	11,120,837
<u> 8</u>	28	Temporarily restricted net assets			560,508	28	4,414,797
Fund Balance	29	Permanently restricted net assets			826,690	29	850,005
Š		Organizations that do not follow SFAS 117 (ASC 958), check h					
		complete lines 30 through 34.		, una			
S O.	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
AS.	32	Retained earnings, endowment, accumulated income, or other f				32	
Net ,	33	Total net assets or fund balances			11,761,394	33	16,385,639
Ź	34	Total liabilities and net assets/fund balances			13,475,076	34	18,910,188
	<u>. </u>	. Time	•		13,773,070	5 7	10,010,100

Par	t XI Reconcilliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI		•		.
1	Total revenue (must equal Part VIII, column (A), line 12)	1		18,8	351,788
2	Total expenses (must equal Part IX, column (A), line 25)	2		15,3	321,550
3	Revenue less expenses Subtract line 2 from line 1	3		3,5	530,238
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		11,7	761,394
5	Net unrealized gains (losses) on investments	5		3	314,731
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		7	779,276
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		16,3	385,639
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	ırate			
	▼ Separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	е	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

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OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection**

Name of the organization ROCKY MOUNTAIN INSTITUTE

Employer identification number

74-2244146

	rt I organi:			blic Charity Stage se foundation becaus						isti uctions.	
1	Ī	A churc	ch, conventi	on of churches, or as	ssociation of	churches d	escribed in s e	ection 170(b)(1)(A)(i).		
2	Г		· ·	in section 170(b)(1				_			
3	Г	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).									
4	Ē	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the									
	•			ty, and state						. – , (, (,	
5	Γ			erated for the benefi	t of a college	or universit	ty owned or o	perated by a	governmen	tal unit desc	rıbed ın
		sect ion	170(b)(1)(A)(iv). (Complete P	art II)						
6	Γ	A feder	al, state, or	local government or	government	al unit desc	rıbed ın secti	on 170(b)(1)(A)(v).		
7	~	An orga	anization tha	at normally receives	a substantia	al part of its	support from	a governme	ntal unit or f	rom the gene	eral public
	_			n 170(b)(1)(A)(vi).		•					
8		A comr	nunity trust	described in section	170(b)(1)(A)(vi) (Con	nplete Part II	.)			
9	Γ	An orga	anization tha	at normally receives	(1) more th	an 331/3% o	f its support	from contrıb	utıons, mem	bership fees	, and gross
		receipt	s from actıv	ities related to its ex	xempt function	ons—subject	t to certain e	xceptions, a	nd (2) no mo	ore than 331/	3% of
		ıts sup _l	port from gr	oss investment inco	me and unrel	lated busine	ss taxable ın	come (less :	section 511	tax) from bu	sınesses
		acquire	d by the org	janızatıon after June	30,1975 S	ee section 5	509(a)(2). (C	omplete Par	tIII)		
10	Γ	An orga	anızatıon org	ganized and operated	dexclusively	to test for p	oublic safety	See section	509(a)(4).		
11	Γ	one or i	more public	ganized and operated ly supported organiz bes the type of supp b Type II c	ations descr o <u>rti</u> ng organ	ıbed ın sectı ızatıon and o	ion 509(a)(1) complete line) or section ! s 11e th <u>ro</u> u	509(a)(2) S gh 11h	ee section 5	
e f g	l	other the section of the ocheck the Since A	nan foundati i 509(a)(2) rganization this box august 17, 2 ig persons?	ox, I certify that the on managers and other received a written do 2006, has the organi	ner than one etermination zation accep	or more pub from the IR: oted any gift	olicly support	ed organizat Type I, Type on from any	ions describe II, or Type	ed in sectior	n 509(a)(1) or ng organization,
				rectly or indirectly o			_	persons des	scribed in (ii)		Yes No
		•		governing body of th		_	17			11g	``
			•	er of a person descri						11g(
				lled entity of a perso						11g(
h		Provide	tne rollowii	ng information about	tne supporte	ed organizati	ion(s)				
(i) Name supporte organizati		rted	(ii) EIN	(iii) Type of organization (described on lines 1 - 9 above or IRC section (see	(iv) Is to organization col (i) listo your gove docume	on in ted in rning	the organiz	(v) Did you notify the organization in col (i) of your support? (vi) Is the organization col (i) organ in the U S		ion in anized	(vii) A mount of monetary support
				instructions))	Yes	No	Yes	No	Yes	No	
Tota	ı										

supported organization

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do not 9,868,505 10,490,919 7,622,879 13,905,792 16,217,886 58,105,981 include any "unusual grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 9,868,505 10,490,919 7,622,879 13,905,792 16,217,886 58,105,981 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 16,995,846 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 41,110,135 from line 4 Section B. Total Support Calendar year (or fiscal year (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total beginning in) 🟲 7,622,879 13,905,792 16,217,886 Amounts from line 4 9,868,505 10,490,919 58,105,981 Gross income from interest, dividends, payments received on securities loans, rents, royalties 180,538 155,537 115,594 208,499 662,022 1,322,190 and income from similar sources Net income from unrelated business activities, whether or 850 963 1,813 not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 12,251 -42,230 11.701 5,933 5,129 -7,216 capital assets (Explain in Part IV) 11 Total support (Add lines 7 59,422,768 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f)) 14 69 180 % Public support percentage for 2012 Schedule A, Part II, line 14 15 70 810 % 16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box ►V and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this ►□ box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						<u> </u>
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6) ction B. Total Support						
	ndar year (or fiscal year beginning	() 2000	(1) 2010	() 2011	(1) 2012	() 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(b) 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	(b) 2010	(6) 2011	(4) 2012	(5,232	
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization ic Support Performance (line 8, column (2 Schedule A, Paragraphic Performance) colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or 13, column (f)) ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the state of the sta	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or 13, column (f)) ge by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test				
Return Reference	Explanation			
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME	OTHER INCOME - 2009 AMOUNT \$ 12,251 2010 AMOUNT \$ -42,230 2011 AMOUNT \$ 11,701 2012 AMOUNT \$ 5,933 2013 AMOUNT \$ 5,129			

Schedule A (Form 990 or 990-EZ) 2013

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DLN: 93493307012174

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. ► Information about Schedule D (Form 990) Open to Public

Supplemental Financial Statements

mal	Revenue Service	and its instruct	ions is at <u>www.irs.gov/form990</u> .			Inspect	ion
	me of the organ			Emp	loyer ident if id	ation numbe	er
.UC	CKY MOUNTAIN INS	IIIUIE		74-2	2244146		
a		izations Maintaining Donor Adv				s. Complet	e if the
	organiz	zation answered "Yes" to Form 990					
	Tatalawahawa	h and of warn	(a) Donor advised funds		(b) Funds and	other accou	ints
	Total number a	tributions to (during year)					
		nts from (during year)					
		ie at end of year					
	Did the organiz	zation inform all donors and donor advisor organization's property, subject to the or		ıor advı	sed	☐ Yes	
	Did the organize used only for c conferring imp	zation inform all grantees, donors, and do haritable purposes and not for the benef ermissible private benefit?	onor advisors in writing that grant funds it of the donor or donor advisor, or for a	ny othe	r purpose	┌ Yes	┌ No
1	tIII Conse	rvation Easements. Complete if	the organization answered "Yes" t	o Forn	n 990, Part I	[V, line 7.	
	Protection Preservation Complete lines	on of land for public use (e g , recreation of natural habitat on of open space s 2a through 2d if the organization held a he last day of the tax year	Preservation of a	certifie	d historic stru	cture	
		ne last day of the tax year			Held at th	e End of the	Year
1	Total number o	of conservation easements		2a			
	Total acreage	restricted by conservation easements		2b			
	Number of con	servation easements on a certified histo	rıc structure ıncluded ın (a)	2c			
		servation easements included in (c) acq ure listed in the National Register	uired after 8/17/06, and not on a	2d			
	Number of con	servation easements modified, transferr	ed, released, extinguished, or terminate	ed by th	ie organizatioi	n during	
	the tax year ►						
	Number of stat	tes where property subject to conservati	on easement is located 🛌				
	_	nization have a written policy regarding t f the conservation easements it holds?	he periodic monitoring, inspection, hand	dling of	violations, ar	rid F Yes	┌ No
	Staff and volun	iteer hours devoted to monitoring, inspe	cting, and enforcing conservation easer	ments d	luring the yea	r	
	<u> </u>						
	A mount of exp ► \$	enses incurred in monitoring, inspecting	, and enforcing conservation easements	s durınç	g the year		
	Does each con	nservation easement reported on line 2(c 70(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	tion 17	70(h)(4)(B)(ı)	┌ Yes	┌ No
	balance sheet,	escribe how the organization reports cor and include, if applicable, the text of the on's accounting for conservation easeme	e footnote to the organization's financial	•		•	
ľ		izations Maintaining Collection		or Otl	her Similar	Assets.	
		ete if the organization answered "Y	<u> </u>				
	works of art, hi	tion elected, as permitted under SFAS 1 storical treasures, or other similar asse le, in Part XIII, the text of the footnote t	ts held for public exhibition, education,	or rese	arch in furthe		
•	works of art, hi	tion elected, as permitted under SFAS 1 storical treasures, or other similar asse le the following amounts relating to these	ts held for public exhibition, education,				ıc
	(i) Revenues i	ncluded in Form 990, Part VIII, line 1			► \$		
	(ii) Assets Inc	luded in Form 990, Part X			► \$		
	If the organiza	tion received or held works of art, histori ints required to be reported under SFAS			cial gain, prov	ride the	
	D	udad in Form 990 Part VIII line 1			.		

b Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	llections of Art,	<u>Histo</u>	<u>rical T</u>	reasu	<u>ires, or Ot</u>	<u>her Similar A</u>	ssets (d	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other records	s, ched	ck any of	the foll	owing that ai	e a significant us	e of its	
а	Public exhibition		d [Loan	orexc	hange progra	ms		
b	Scholarly research		e [— Othe	r				
c	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explain	how t	hey furth	er the d	organization's	s exempt purpose	ın	
5	During the year, did the organization solicit								
Do	assets to be sold to raise funds rather than t							 Yes	No
Раг	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an					n answered	res to form	990,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					or other asse	ts not	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the fo	ollowin	g table					
							А	mount	
C	Beginning balance					<u> </u>	lc		
d	Additions during the year					1	ld		
e	Distributions during the year					<u> </u>	le		
f	Ending balance						Lf		
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?					┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the e	explan	atıon has	been p	provided in Pa	art XIII		Γ
Pa	rt V Endowment Funds. Complete								
		(a)Current year	(b) Pn	or year		· ·	(d)Three years back		years back
1a	Beginning of year balance	875,987		710,719		746,828	703,870		706,173
b	Contributions	23,315		125,365	<u> </u>	3,421	710		1,754
C	Net investment earnings, gains, and losses	89,825		52,732	<u> </u>	-35,339	46,472		-251
d	Grants or scholarships								
e	Other expenditures for facilities			12,829					
_	and programs	0.107		12,025		4 101	4.224		2.006
f	Administrative expenses	8,197 980,930		975 097	,	4,191 710,719	4,224		3,806
g	End of year balance	, I		875,987	<u> </u>		746,828		703,870
2	Provide the estimated percentage of the cur	rent year end balance	(line	1g, colum	nn (a))	held as			
а	Board designated or quasi-endowment >								
b	Permanent endowment ► 86 600 %								
C	Temporarily restricted endowment ► 13 of The percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2b, and 2c shows the percentages are percentages and a percentage	400 % uld equal 100%							
За	Are there endowment funds not in the posses	ssion of the organizat	ion tha	at are hel	d and a	dministered	for the		
	organization by						-	(i) Yes	+
	(i) unrelated organizations							(i) Yes (ii)	No
ь	If "Yes" to 3a(II), are the related organization							Bb	+
4	Describe in Part XIII the intended uses of th	•						I	
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line		e org	anızatıo	n ansv	wered 'Yes'	to Form 990, P	art IV, I	ine
	Description of property			(a) Cost o basıs (ınves		(b)Cost or other		ed (d) E	Book value
1a	Land					86,9	964		86,964
Ь	Buildings					2,724,9	906 258,6	643	2,466,263
c	Leasehold improvements		.			400,9	914 391,6	573	9,241
d I	Equipment		. [1,653,	335 1,290,1	.83	363,652
	Other					470,	312,9	006	157,483
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part X,	colum	n (B), lıne	10(c).)	·			3,083,603
							Schedule	D (Form	990) 2013

Part VII Investments—Other Securities. Con See Form 990, Part X, line 12.	nplete if the organization a	answered 'Yes' to Form 990, Part IV, line 11b.
(a) Description of security or category	(b) Book value	(c) Method of valuation
(Including name of security) (1)Financial derivatives		Cost or end-of-year market value
(2)Closely-held equity interests		
(3)Other		
(A) ASSETS HELD BY THE DENVER FOUNDATION	6,622,428	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	6,622,428	
Part VIII Investments—Program Related. Co	omplete if the organization	answered 'Yes' to Form 990, Part IV, line 11c.
See Form 990, Part X, line 13. (a) Description of investment	(b) Book value	(c) Method of valuation
(a) Description of investment	(b) Book value	Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	*	
	n answered 'Yes' to Form 990	, Part IV, line 11d See Form 990, Part X, line 15
(a) Descr		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1	5.)	
Part X Other Liabilities. Complete if the orga	anization answered 'Yes' to	Form 990, Part IV, line 11e or 11f. See
Form 990, Part X, line 25. (a) Description of liability	(b) Book value	
Federal income taxes	(2) 2000 1000	
CAPITAL LEASE OBLIGATIONS	203,783	
on the lengt obtaining to	20071.00	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	203,783	
2. Liability for uncertain tax positions In Part XIII, provide	s tha tavt of the tectorists to the	organization's financial statements that

Par	Reconciliation of Revenue per Audited Financial Statements With Revenue per the organization answered 'Yes' to Form 990, Part IV, line 12a.	er R	eturn Complete if
1	Total revenue, gains, and other support per audited financial statements	1	20,033,778
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments 2a 314,731		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	1,203,698
3	Subtract line 2e from line 1	3	18,830,080
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 21,708		
b	Other (Describe in Part XIII)		
C	Add lines 4a and 4b	4c	21,708
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	18,851,788
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses if the organization answered 'Yes' to Form 990, Part IV, line 12a.	per	Return. Complete
1	Total expenses and losses per audited financial statements	1	15,409,533
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII)		
e	Add lines 2a through 2d	2e	135,000
3	Subtract line 2e from line 1	3	15,274,533
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 21,708		
b	Other (Describe in Part XIII)		
c	Add lines 4a and 4b	4c	47,017
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	15,321,550
Prov Part	Supplemental Information Ide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to mation		de any additional

Return Reference	Explanation
PART V, LINE 4	ENDOWMENT FUNDS ARE USED TO PROVIDE RMI SUMMER RESEARCH INTERNSHIPS OPPORTUNITIES
PART X, LINE 2	RMI APPLIES A MORE-LIKELY-THAN-NOT MEASUREMENT METHODOLOGY TO REFLECT THE FINANCIAL STATEMENT IMPACT OF UNCERTAIN TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN AFTER EVAULUATING THE TAX POSITIONS TAKEN, NONE ARE CONSIDERED TO BE UNCERTAIN, THEREFORE, NO AMOUNTS HAVE BEEN RECOGNIZED AS OF JUNE 30, 2014 IF INCURRED, INTEREST AND PENALTIES ASSOCIATED WITH TAX POSITIONS ARE RECORDED IN THE PERIOD ASSESSED AS GENERAL AND ADMINISTRATIVE EXPENSE NO INTEREST OR PENALTIES HAVE BEEN ASSESSED AS OF JUNE 30, 2014 AND 2013 TAX YEARS THAT REMAIN SUBJECT TO EXAMINATION INCLUDE 2010 THROUGH CURRENT FOR THE COLORADO RETURN
PART XI, LINE 2D - OTHER ADJUSTMENTS	RESEARCH PRESENTATION MEETING EXPENSES NET AGAINST REVENUE IN FS -25,309 CHANGE IN NET ASSETS HELD AT THE DENVER FOUNDATION 779,276
PART XII, LINE 4B - OTHER ADJUSTMENTS	RESEARCH PRESENTATION MEETING EXPENSES NET AGAINST REVENUE IN FS 25,309

•	<u> </u>					
Part XIII	Part XIII Supplemental Information (continued)					
Ret	turn Reference	Explanation				

Schedule D (Form 990) 2013

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DLN: 93493307012174

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization ROCKY MOUNTAIN INSTITUTE

Employer identification number 74-2244146

Pa	Part I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information			
	First-class or charter travel Housing allowance or resid	lence for personal use		
	□ Travel for companions □ Payments for business use	of personal residence		
	Tax idemnification and gross-up payments Health or social club dues			
	Discretionary spending account Personal services (e.g., ma	aid, chauffeur, chef)		
b	b If any of the boxes in line 1a are checked, did the organization follow a written policy re			
	reimbursement or provision of all of the expenses described above? If "No," complete P		Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses industrial directors, trustees, officers, including the CEO/Executive Director, regarding the items		Yes	
3	Indicate which, if any, of the following the filing organization used to establish the comp organization's CEO/Executive Director Check all that apply Do not check any boxes for used by a related organization to establish compensation of the CEO/Executive Director	or methods		
	Compensation committee Written employment contra			
	✓ Independent compensation consultant ✓ Compensation survey or si			
	Form 990 of other organizations Approval by the board or c	· ·		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with resor a related organization	pect to the filing organization		
а	a Receive a severance payment or change-of-control payment?	4a		No
b	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	,	No
c	c Participate in, or receive payment from, an equity-based compensation arrangement?	40		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for ea	ch item in Part III		
	Only $501(c)(3)$ and $501(c)(4)$ organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or compensation contingent on the revenues of	accrue any		
а	a The organization?	5a		No
b	b Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or compensation contingent on the net earnings of	· accrue any		
а	a The organization?	6a		No
b	b Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provid payments not described in lines 5 and 6? If "Yes," describe in Part III	le any non-fixed 7	Yes	
8		act that was		
	subject to the initial contract exception described in Regulations section 53 4958-4(a			
	ın Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure section 53 $4958-6(c)$?	described in Regulations		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation				reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
•	BUSINESS USE OF PERSONAL RESIDENCE - AMORY LOVINS RENTS APPROXIMATELY 1200 SQ FT OF HIS HOUSE, PLUS SHARED SPACE TO RMI AS OFFICE SPACE UNDER A 1-YEAR WRITTEN LEASE ENDING JUNE 30, 2015 THE RENT IS \$1,790 PER MONTH
PART I, LINE 7	NON-FIXED PAYMENTS - SOME EMPLOYEES WERE PAID PERFORMANCE BONUSES AT THE DISCRETION OF MANAGEMENT

Schedule J (Form 990) 2013

Software ID: Software Version:

EIN: 74-2244146

Name: ROCKY MOUNTAIN INSTITUTE

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Pai	<u>rt 1</u> ,	<u>i - Officers, Direct</u>	<u>tors, Trustees, Ke</u>	<u>y Empioyees, and</u>	Hignest Compens	sated Employees		
(A) Name		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
AMORY LOVINS CHIEF SCIENTIST	(I) (II)	254,200 0	100,000	0	13,062 0	10,622 0	377,884 0	0
MICHAEL POTTS FORMER CEO THROUGH 6/28/13	(I) (II)	136,138 0	80,000 0	0	6 ,8 3 3 0	15,270 0	238,241 0	0
MARTHA PICKETT MANAGING DIRECTOR - LEGAL COUNSEL	(I)	211,058 0	100,000	0	10,905 0	10,622 0	332,585 0	0
JULES KORTENHORST CEO AS OF 9/9/13	(I) (II)	112,692 0	0	75,000 0	0 0	12,725 0	200,417	0 0
ROBERT HUTCHINSON MANAGING DIRECTOR	(I) (II)	201,187 0	0	0	10,510 0	15,270 0	268,967 0	0
EDWARD HARVEY MANAGING DIRECTOR	(1) (11)	205,494 0	41,000 0	0	10,340 0	0	256,834 0	0
JON CREYTS MANAGING DIRECTOR	(I) (II)	197,270 0	50,000 0	0	8,131 0	15,270 0	270,671 0	0
JAMES NEWCOMB MANAGING DIRECTOR	(I) (II)	176,270 0	40,000 0	0	9,264 0	15,270 0	240,804 0	0 0
BRAD MUSHOVIC MANAGING DIRECTOR	(I) (II)	159,649 0	33,000 0	0	8,308 0	15,270 0	216,227 0	0 0
CAROL NASTA MANAGING DIRECTOR	(I) (II)	121,464 0	29,000 0	0	6,76 4 0	15,270 0	172,498 0	0 0
EDGAR MCCULLOUGH CONTROLLER, FINANCE & OPERATIONS	(I) (II)		0	0	8,301 0	15,270 0	181,027 0	0
LENA HANSEN PRINCIPAL	(I) (II)	124,473 0	30,000	0	6,380 0	5,892 0	166,745 0	0
VICTOR OLGYAY PRINCIPAL	(I) (II)	129,086 0	15,000 0		6,780 0	15,270 0	166,136 0	0

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DLN: 93493307012174

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

SCHEDULE M

(Form 990)

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Noncash Contributions

Open to Public Inspection

Name of the organization ROCKY MOUNTAIN INSTITUTE

Employer identification number

74-2244146

Pa	rt I Types of Property							
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line	(d Method of do noncash contrib	etermı	_	ts
1	Art—Works of art			- 9				
	Art—Historical treasures .							
	Art—Fractional interests .							
	Books and publications							
	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	X	11	814,751	FMV			
10	Securities—Closely held stock							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous .							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
	Real estate—Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxıdermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts	-						
25	O ther ▶ ()							
26	O ther ▶()							
27	O ther ▶()							
28	O ther ► ()			l ,				
29	Number of Forms 8283 receive for which the organization comp				29		T	
30a	During the year, did the organi						Yes	No
	it must hold for at least three y			·	red to be used			
	for exempt purposes for the en	tıre holdıng p	period?			30a		Νo
b	If "Yes," describe the arrange	ment in Part	II					
31	Does the organization have a g	-		•		31		No
32a	Does the organization hire or u contributions?	se third part	ies or related organizations	to solicit, process, or sell i	noncash • • •	32a		No
b	If "Yes," describe in Part II							
33	If the organization did not repo describe in Part II	rt an amount	: in column (c) for a type of	property for which column (a) is checked,			
	Panerwork Reduction Act Notice s	o the Institut	tions for Form 000	Cat No. 512271	Schedule M	· / C = ===		(2012)

Part II

Supplemental Information. Provide the information required by Part I, lines 30b,

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference Explanation

Schedule M (Form 990) (2013)

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DLN: 93493307012174

OMB No 1545-0047

Open to Public Inspection

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization ROCKY MOUNTAIN INSTITUTE

Employer identification number

74-2244146

Deturn Deference	Fundamentia n
Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	
FORM 990, PART VI, SECTION B, LINE 12C	TRUSTEES ARE CONTACTED THROUGH AN ANNUAL AFFIRMATION TO UPDATE ANY CHANGES TO THEIR PERSON
	AL SITUATION TRUSTEES ARE REQUIRED TO REPORT ANY CHANGES THAT MAY CONSTITUTE A POTENTIAL
	CONFLICT OF INTEREST TRUSTEES ARE ASKED TO COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE
	EACH YEAR IF A CONFLICT OF INTEREST OR AN APPEARANCE OF A CONFLICT OF INTEREST ARISES, TH
	E EXECUTIVE COMMITTEE REVIEWS AND INVESTIGATES COMPLIANCE ISSUES
FORM 990, PART VI, SECTION B, LINE 15	DURING FISCAL YEAR 2010, RMI RETAINED A CERTIFIED COMPENSATION PROFESSIONAL TO CONDUCT A D
	ETAILED ANALYSIS OF ALL CURRENT POSITIONS THIS ANALYSIS UTILIZED "WORLD AT WORK" BEST PRA
	CTICES TO DETERMINE MARKET PRICES FOR THE ROLES THAT CURRENTLY EXIST WITHIN RMI AND ESTABL
	ISH A GRADE TABLE. THE RESULTS OF THIS WORK ENABLE RMI LEADERSHIP TO ENSURE APPROPRIATE CO
	MPENSATION LEVELS FOR CURRENT ROLES AS WELL AS NEW OR RESTRUCTURED JOBS IN THE ORGANIZATIO
	N IN ORDER TO MAINTAIN THE INTEGRITY OF THIS TABLE, MEMBERS OF THE LEADERSHIP TEAM HAVE B
	EEN EDUCATED ON THE PHILOSOPHY BEHIND AND USE OF THE COMPENSATION STUDY RESULTS FURTHER,
	PROCESSES FOR APPROPRIATELY "PRICING" NEW ROLES ARE BEING ESTABLISHED TO ENSURE FUTURE COM
	PLIANCE IN 2011, THE ORGANIZATION ENGAGED AN OUTSIDE EXECUTIVE COMPENSATION FIRM TO REVIE
	W EXECUTIVE COMPENSATION AND PROVIDE AN INTERMEDIATE SANCTIONS LETTER THIS EXECUTIVE COMP
	ENSATION STUDY YIELDED SOLID DATA CONFIRMING RMI EXECUTIVES ARE PAID APPROPRIATELY FOR NON
	PROFIT EXECUTIVES IN AN ORGANIZATION OF RMI'S SIZE CURRENTLY, RMI CONTINUES TO UTILIZE CE
	RTIFIED COMPENSATION PROFESSIONALS TO ENSURE NEW AND MODIFIED POSITIONS OF ALL LEVELS ARE
	APPROPRIATELY PRICED WITH REGARD TO SALARY AND BONUS ADDITIONALLY, THE BOARD OF TRUSTEES
	FORMED A COMPENSATION COMMITTEE IN THE 2ND QUARTER OF 2013 TO ENSURE APPROPRIATE COMPENSAT
	ION PRACTICES ARE IN PLACE FOR THE EXECUTIVE LEVEL THE CHIEF SCIENTIST, CEO AND EXECUTIVE
	DIRECTOR POSITIONS WERE REVIEWED BY THE OUTSIDE COMPENSATION PROFESSIONALS NOTED ABOVE. T
	HE COMPENSATION COMMITTEE THEN UTILIZED THAT INFORMATION TO HELP ENSURE APPROPRIATE. SALARI
	ES AND BONUSES ARE IN PLACE FOR THE INDIVIDUALS IN THOSE POSITIONS
FORM 990, PART VI, SECTION C, LINE 19	RMI'S ARTICLES OF INCORPORATION ARE OF PUBLIC RECORD WITH THE COLORADO SECRETARY OF STATE
	ANNUAL REPORTS, IRS FORM 990, AND AUDITED FINANCIAL STATEMENTS ARE AVAILABLE ON THE RMI W
	EBSITE (WWW RMI ORG) COPIES OF ANY POLICY, INCLUDING BYLAWS, ARE AVAILABLE UPON REQUEST
FORM 990, PART XI, LINE 9	HELD BY DENVER FOUNDATION 779,276