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DLN: 93493134022965

Form **990** 

Department of the Treasury

Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

		2013 cal pplicable	C Name of organization	ing 06-30	J-2014	D Emplo	yer ide	ntification number
	dress ch		MEMORIAL HEALTH CARE SYSTEM INC				53234!	
Na	me cha	inge	Doing Business As					_
Init	ial retu	ım	Number and street (or P O box if mail is not delivered to street address)	Room/sur	te	F Telenh	one num	her
┌ Ter	mınate	ed	2525 DeSales Avenue					
_ Am	ended	return	City or town, state or province, country, and ZIP or foreign postal code	l		(423	) 495-7	878
— App	olication	n pending	Chattanooga, TN 37404			<b>G</b> Gross	receipts	557,386,388
			F Name and address of principal officer		<b>H(a)</b> Is	this a group	return	for
			JAMES HOBSON 2525 De Sales Avenue		su	bordinates?		┌ Yes 🗸 No
			Chattanooga,TN 37404		<b>H(b)</b> Ar	e all subord	ınates	┌ Yes ┌ No
						luded?		(
		npt status	,(-,(-, , , , , , , , , , , , , , ,	527	11	'No," attaci	n a list	(see instructions)
J W	ebsite	e:► WW	/W MEMORIAL ORG		H(c) G	oup exemp	tion nur	mber <b>►</b> 0928
		ganızatıon	Corporation		<b>L</b> Year of	formation 19	952 <b>M</b>	State of legal domicile TN
Pa	rt I	Sum	mary					
Governance		EMPHAS	escribe the organization's mission or most significant activities SIZE HUMAN DIGNITY AND SOCIAL JUSTICE AS WE CREA ERVICES REGARDLESS OF ABILITY TO PAY, FOR THOSE IN	TE HEAL				
iover i	2	Check th	nis box 🔭 if the organization discontinued its operations or di	sposed o	f more tha	n 25% of its	s net as	sets
	3	Number	of voting members of the governing body (Part VI, line 1a) .				3	20
Activities &	I		of independent voting members of the governing body (Part VI,				4	14
	I		mber of individuals employed in calendar year 2013 (Part V , lir				5	3,920
य ब	6	Total nu	mber of volunteers (estimate if necessary)				6	600
	7a	Total un	related business revenue from Part VIII, column (C), line 12				7a	11,102,672
	ь	Net unre	lated business taxable income from Form 990-T, line 34 .				7b	-1,653,721
					Р	rior Year		Current Year
a)	8		butions and grants (Part VIII, line 1h)			1,081,		2,620,591
Rayenue	9		am service revenue (Part VIII, line 2g)			524,017,		540,313,182
₽ĕ	10 11		tment income (Part VIII, column (A), lines 3, 4, and 7d) revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 1			12,856,		6,294,525 8,153,432
	12		revenue—add lines 8 through 11 (must equal Part VIII, column	•		0,444,	.378	0,133,432
		12) .	<u> </u>	•		544,400,	.040	557,381,730
	13		s and similar amounts paid (Part IX, column (A), lines 1–3 ) $\cdot$			812,		1,059,841
	14		ts paid to or for members (Part IX, column (A), line 4)				0	0
8	15	Saları 5–10)	es, other compensation, employee benefits (Part IX, column (A	), lines		192,280,	443	194,983,470
Expenses	16a		sional fundraising fees (Part IX, column (A), line 11e)				0	0
훒	ь	Total fu	ndraising expenses (Part IX, column (D), line 25) 🕒					
ш	17	Other	expenses (Part IX, column (A), lines 11a-11d, 11f-24e) .			322,829,	.702	335,762,456
	18		expenses Add lines 13–17 (must equal Part IX, column (A), li	•		515,923,		531,805,767
	19	Reven	ue less expenses Subtract line 18 from line 12			28,476,		25,575,963
20 € 30 €					Beginn	ing of Curre Year	ent	<b>End of Year</b>
ege.	20	Total	assets (Part X, line 16)			627,424,	626	741,819,624
Not Assets or Fund Balances	21		liabilities (Part X, line 26)			203,624,		285,975,326
žĒ	22	Net as	ssets or fund balances Subtract line 21 from line 20			423,800,	457	455,844,298
Pai	rt II	Sign	ature Block					
my k	nowled arer ha	dge and as any ki Signa MICH	perjury, I declare that I have examined this return, including ac belief, it is true, correct, and complete Declaration of preparer nowledge ature of officer					
		17	or print name and title					
			Print/Type preparer's name Preparer's signature Preparer's signature	Da		heck if elf-employed	PTIN P01210	<del></del> 0500
Paid			irm's name  CATHOLIC HEALTH INITIATIVES			irm's EIN 🟲 4		
	pare		Firm's address ► 198 INVERNESS DRIVE WEST		ı	hone no (30:	3) 208-0-	100
use	On	IV I'	HILL 2 GOOD F 130 THANKINGFOOD DIVIAN AAFDI		1'	HOLIC TO (30.	J, 230-9.	100

ENGLEWOOD, CO 80112

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes ☐ No

Form	990 (2013)					Page
Par	<b>Statemen</b> Check if Sch	t of Program Serv nedule O contains a res	vice Accomp sponse or note t	<b>lishments</b> o any line in this Part I	II	٦
1	Briefly describe the	e organization's missio	n			
THE	MISSION OF THE C	CORPORATION IS TO	NURTURE THE	HEALING MINISTRY	OF THE CHURCH, SUPPORTE	D BY EDUCATION
					HASIZE HUMAN DIGNITY AN	D SOCIAL JUSTICE
<u> </u>	I CREATES HEALT	HIER COMMUNITIES	(CONTINUED	IN SCHEDULE ()		
2					which were not listed on	
	•	or 990-EZ? :hese new services on :				┌ Yes ┌ No
3	•			nt changes in how it cor	oducte any program	
3				· · · · · ·		┌ Yes ┌ No
		hese changes on Sche				
4	Describe the organ	ızatıon's program servi	ce accomplishn		ee largest program services, as	
		501(c)(3) and 501(c)( , and revenue, if any, fo			the amount of grants and alloca	ations to others,
	the total expenses,	, and revenue, it arry, to	r cach program	service reported		
4a	(Code	) (Expenses \$	465,535,878	ıncludıng grants of \$	1,059,841 ) (Revenue \$	532,914,625 )
	SEE SCHEDULE H					
	(Code	) (Expenses \$		ıncludıng grants of \$	) (Revenue \$	)
4D	(Code	) (Expenses \$		including grants or \$	) (Revenue \$	,
<b>4</b> c	(Code	) (Expenses \$		including grants of \$	) (Revenue \$	)
	-					
	-					
4d	Other program se	rvices (Describe in Scl	nedule O )			
	(Expenses \$	ınd	cluding grants o	f \$	) (Revenue \$	)
4e	Total program ser	vice expenses 🕨	465,535,878			

Part TV	Chec	klist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		N o
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Νo
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> " <i>Yes," complete Schedule F, Parts III and IV</i>	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		Νo
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		N o
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h	V 45	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>99</b> 0	(2013)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V	<u></u>	<u> </u>	厂_
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 2			
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule $O$	3b	Yes	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country ▶			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νο
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	- 55		
Ī	The rest, to time out of sufficient the restinguishment of the rest of the res	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N o
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7</b> c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N o
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand	Į Į		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u> </u>	ection A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	20			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	14			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		relationship with any	2		No
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management co			3		No
4	Did the organization make any significant changes to its governing documents since filed?	the p	rıor Form 990 was	4		No
5	Did the organization become aware during the year of a significant diversion of the o	rganız	ation's assets? .	5		No
6	Did the organization have members or stockholders?			6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?		elect or appoint one or	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?		nembers, stockholders,	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written active year by the following	ons ur	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i>			9		No
Se	ection B. Policies (This Section B requests information about policies not	requi	red by the Internal R	even	ıe Cod	e.)
					Yes	No
	But the annual transfer of the state of the					
10a	Did the organization have local chapters, branches, or affiliates?			10a		Νo
	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization	tivitie		10a 10b		No
b	If "Yes," did the organization have written policies and procedures governing the act	tivitie: on's e	xempt purposes?	10b	Yes	No
b 11a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it	tivitie: on's e s gov	xempt purposes? erning body before filing ••••••••••••••••••••••••••••••••••••	10b	Yes	No
b 11a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	tivitie: on's e s gov	xempt purposes? erning body before filing	10b	Yes	No
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990 to all members of its form?	tivitie on's e s gov orm 9	xempt purposes? erning body before filing 90 rests that could give	10b		No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	tivities on's e s gov  form 9  ly inte	xempt purposes? erning body before filing	10b 11a 12a	Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	tivitie: on's e s gov  form 9  ly inte the p	xempt purposes? erning body before filing	10b 11a 12a 12b	Yes Yes	N o
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	tivitie on's e s gov Form 9	xempt purposes? erning body before filing	10b 11a 12a 12b 12c	Yes Yes Yes	N o
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?	tivities on's ess gov  Form 9  Ity inte  the p	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FOId the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a rev	tivities on's e s gov  form 9  ly inte the p  lew an	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	tivities on's est gov  Form 9  ly inte  the p  lew anie deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	tivities on's est gov  Form 9  ly inte  the p  lew anie deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	tivities on's ess gov  Form 9  ly inte  the p  iew anie deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	tivities on's e s gov  form 9  ly inte the p  lew an le deli  lization step	xempt purposes? erning body before filing	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization in joint venture arrangements under applicable federal tax law, and take organization in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	tivities on's e s gov  form 9  ly inte the p  lew an le deli  lization step	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annual rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organ participation in joint venture arrangements under applicable federal tax law, and take	tivities on's e s gov  form 9  ly inte the p  lew an le deli  lization step	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	tivities on's ess gov  Form 9  ly inte the p  iew an ie deli  ization e step  e), 999	erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes	No

State the name, physical address, and telephone number of the person who possesses the books and records of the organization

interest policy, and financial statements available to the public during the tax year

►Michael Sutton 2525 De Sales Avenue Chattanooga, TN 37404 (423) 495-7878

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation	
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations	
(1) CHARLES ARANT	3 00										
Chair	0 00	Х		Х				0	0	0	
(2) JAMES HOBSON	50 00										
PRESIDENT/CEO	10 00	Х		Х				0	856,753	83,228	
(3) JUDITH RALEY SCN	2 00										
SECRETARY	3 00	Х		Х				0	0	0	
(4) LEO BROWN	2 00										
		Х		Х				0	0	0	
VICE CHAIR (5) CAROLYN SMELTZER	0 00 2 00										
` '		Х						0	0	0	
BOARD MEMBER (6) CHRISTOPHER MCKEE	0 00 2 00										
		х						О	0	0	
BOARD MEMBER	0 00										
(7) CORRINE A ALLEN	2 00	х						o	0	0	
Board Member	0										
(8) CYNTHIA NESSON	2 00	x						٥	0	0	
BOARD MEMBER	0 00	, ,						Ů			
(9) DAVID DODSON MD	2 00	x						29,328	328,841	48,256	
Board Member / Physician	48 00	^						29,320	320,041	40,230	
(10) EARLINE HOBBS	2 00	v								0	
BOARD MEMBER	0 00	Х						0	0	0	
(11) GERTRUDE FOSTER SCN	2 00										
Board member	0	Х						0	0	0	
(12) JAMES LE HILL	2 00										
BOARD MEMBER	0 00	Х						0	0	0	
(13) JOHN F BOXELL MD	10 00										
		х						72,430	0	0	
Board Member / Physician (14) JOHN NASH	0 00 2 00				$\vdash$						
, ,		Х						0	0	0	
BOARD MEMBER (15) KATHLEEN SANFORD RN DBA FACHE	0 00 2 00										
		х						0	1,182,010	122,003	
Board Member (16) MARY ELIZABETH O'BRIEN	60 00				_						
(10) MAKT ELIZADETH O DKIEN	1 00	х						0	1,565,430	160,183	
SVP OPERATIONS CHI	59 00										
(17) MARY P TANNER PHD	2 00	x						0	0	0	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot	not box h ar or/tr	chefice Highest compensated	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) ROBERT GREVING	2 00								0	
BOARD MEMBER	0 00	Х						0	0	0
(19) WAYNE SCOTT	2 00	,,								
BOARD MEMBER	0 00	X						0	0	0
(20) WILLIAM WARREN MD	50 00									
Board Member/Cardiologist	0 00	X						687,738	0	42,970
(21) CHERYL A SADRO	50 00									
SVP/CFO	3 00			X				6,081	409,597	42,959
(22) DEBRA MOORE	50 00									
SVP/ADMINISTRATOR OF Memorial Hospital Hixson	0 00				Х			278,443	0	46,914
(23) JACQUELINE JACKSON	40 00									
VP SERVICE LINE ADMIN	0 00				Х			507,017	0	40,970
(24) RICKY NAPPER	40 00									
President/COO	0 00				Х			0	216,488	36,255
(25) CALVIN LEDFORD	50 00									
Cardiologist	0 00					X		680,358	0	37,432
(26) ERIC CONN MD	50 00									
CARDIOLOGIST	0 00					X		700,980	0	42,970
(27) GORDON GRAHAM	50 00									
Cardiologist	0 00					X		684,454	0	28,814
(28) ROBERT BERGLUND	50 00									
Cardiologist	0 00					X		685,152	0	34,544
(29) ROBERT MILLS MD	50 00									
Cardiologist	0 00					Х		676,829	0	42,970
(30) CAROL NEWTON	0 00									
Director-Integration Services/Former CFO	0 00						Х	122,888	0	19,675
1b Sub-Total					<u> </u>	<u> </u>		<u> </u>		
c Total from continuation sheets to Parl						<b>▶</b> ⊢				
d Total (add lines 1b and 1c)	-					<b>ڀ</b> ⊢		5,131,698	4,559,119	830,143
2 Total number of individuals (including h									.,555,115	

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization►122

			Yes	No
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		No

#### **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(B)	(C)
Description of services	Compensation
CONSTRUCTION	96,370,841
CLEANING SERVICES	4,586,564
PHYSICIAN SERVICES	2,898,190
STAFFING SERVICE	1,825,602
CONSULTING SERVICES	1,338,310
	Description of services  CONSTRUCTION  CLEANING SERVICES  PHYSICIAN SERVICES  STAFFING SERVICE

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►30

Part V	•	Statement o	of Davanua					rage <b>J</b>
Pait V	****		ule O contains a respoi	nse or note to any lu	ne in this Part VIII			
					<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
9	1a	Federated cam	paigns 1a					
ints unt	ь	Membership du	ies <b>1b</b>					
5ra 101	c		ents <b>1c</b>					
	_							
Giffs, Grants ilar Amounts	d		zations 1d					
S. E.	е	Government grant	s (contributions) 1e	118,630				
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contributions and similar amounts no	ons, gifts, grants, and <b>1f</b> ot included above	118,286				
₽₽	g	Noncash contributi 1a-1f \$	ons included in lines					
Containe	h	Total. Add lines	s 1a-1f		2,620,591			
œ.				Business Code				
enu	2a	PATIENT SERVICES	5	900099	535,576,410	528,177,853	7,398,557	
Ee	b	RENTAL INCOME		900099	4,462,508	4,462,508		
- -	С	EQUITY CHANGES ORGS	OF UNCONSOLIDATED	900099	274,264	274,264		
Ē.	d	ORGS			0			
<i>ა</i> ი ∈	e				0			
Program Service Revenue	f	All other progra	am service revenue		0	0	0	0
Δ.	g	Total. Add lines	s 2a-2f		540,313,182			
	3		ome (including dividen	L .	3,252,316		-9,829	3,262,145
	4	and other simil	ar amounts) stment of tax-exempt bond	· · · · · · · · · · · · · · · · · · ·	0			
	5	Royalties .		proceeds •	0			
		Royalties :	(ı) Real	(II) Personal				
	6a	Gross rents	3,000	(III)				
	b	Less rental	4,658					
	c	expenses Rental income	-1,658	0				
	d	or (loss)  Net rental inco	me or (loss)		-1,658			-1,658
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	3,042,209					
	ь	Less cost or						
		other basis and sales expenses						
	C	Gain or (loss)	3,042,209	0				
	d		ss)		3,042,209			3,042,209
Other Revenue	8a	events (not inc \$	s reported on line 1c)					
ā	Ь	less directs:	penses b	<del>  </del>				
₹	c		(loss) from fundraising	events <b>.</b>	0			
	9a	Gross income f	rom gaming activities ne 19	evenus I I p				
		1 4	a					
	b c		penses <b>b</b> (loss) from gamıng actı	vities	0			
	10a	Gross sales of returns and allo	ınventory, less					
		returns and and	a a					
	ь	Less costofa	oods sold <b>b</b>					
	С	<del>-</del>	(loss) from sales of inv	entory 🛌	0			
		Miscellaneou		Business Code				
	11a	SERVICES SO	LD	900099	1,780,115		459,696	1,320,419
	b	PHARMACY SE	ERVICES	446110	3,254,248		3,254,248	
	С	LABORATORY	SERVICES	621500	1,201,108			1,201,108
	d	All other reven	ue		1,919,619	0	0	1,919,619
	e	Total. Add lines	s 11a-11d	🕨	8,155,090			
	12	Total revenue.	See Instructions .	· · · · •	557,381,730	532,914,625	11,102,672	10,743,842

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

	on $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns Al	l other organizati	ions must compl	lete column (A )	
	Check if Schedule O contains a response or note to any line in this	Part IX	<u></u>	<u> </u>	<u> </u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	<b>(B)</b> Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations				
	in the United States See Part IV, line 21	633,173	633,173		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	426 669	426,668		
3	Grants and other assistance to governments,	426,668	426,668		
3	organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	1,202,582	870,956	331,626	_
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0	0.0,500	332,722	
7	Other salaries and wages	152,174,225	128,349,669	23,824,556	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	7,140,976	6,037,391	1,103,585	
9	Other employee benefits	24,083,212	20,302,365	3,780,847	
10	Payroll taxes	10,382,475	8,749,150	1,633,325	
11	Fees for services (non-employees)				
а	Management	1,345,280		1,345,280	
b	Legal	1,166,682		1,166,682	
c	Accounting	16,507,133		16,507,133	
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	0			
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	43,730,138	43,730,138	0	0
12	Advertising and promotion	2,014,437	43,730,130	2,014,437	
13	Office expenses	12,009,884	10,637,111	1,372,773	
14	Information technology	24,154,948	24,154,948	<u> </u>	
15	Royalties	24,134,340	24,134,340		
16	Occupancy	11,589,563	11,589,563		
17	Travel	396,091	11,303,303	396,091	
18	Payments of travel or entertainment expenses for any federal,	0		330,031	
19	state, or local public officials	148,490		148,490	
20	Interest	4,584,761	4,584,761	140,490	
21	Payments to affiliates	12,645,064	4,364,761	12,645,064	
22	Depreciation, depletion, and amortization	24,066,595	24,066,595	12,043,004	
23	Insurance	2,535,765	2,535,765		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	2,333,703	2,333,103		
а	MEDICAL SUPPLIES	123,549,952	123,549,952		
b	BAD DEBTS	30,421,028	30,421,028		
c	REPAIRS AND MAINTENANCE	2,742,308	2,742,308		
d	STATE PROVIDER TAX	18,249,928	18,249,928		
e	All other expenses	3,904,409	3,904,409	0	0
25	Total functional expenses. Add lines 1 through 24e	531,805,767	465,535,878	66,269,889	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)	0			rm <b>990</b> (2013)

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line i	n this P	art X			· · · /
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing			15,705	1	15,805
	2	Savings and temporary cash investments			15,914,175	2	24,017,308
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net		•	74,612,935	4	82,169,989
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete Schedule L	0	5	0		
ţs	6	Loans and other receivables from other disqualified persons $(4958(f)(1))$ , persons described in section $(4958(c)(3)(B))$ , and and sponsoring organizations of section $(501(c)(9))$ voluntary organizations (see instructions) Complete Part II of Schedul	buting employers			0	
Assets	_	Notes and loans resourchle, not			236,254	7	223,776
A.	7	Notes and loans receivable, net			16,137,303		17,246,986
	8	Inventories for sale or use			1,227,190		<u> </u>
	9	Prepaid expenses and deferred charges	, · · i		1,227,190	9	776,836
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	751,038,539			
	b	Less accumulated depreciation	10b	326,728,468	349,314,813	10c	424,310,071
	11	Investments—publicly traded securities				11	
	12	Investments—other securities See Part IV, line 11	154,017,869	12	175,914,238		
	13	Investments—program-related See Part IV, line 11		•	0	13	0
	14	Intangible assets		•	7,042,487	14	7,042,487
	15	Other assets See Part IV, line 11			8,905,895	15	10,102,128
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			627,424,626	16	741,819,624
	17	Accounts payable and accrued expenses			67,613,242	17	57,817,376
	18	Grants payable				18	
	19	Deferred revenue	88,785	19	47,887		
	20	Tax-exempt bond liabilities				20	
ر ا	21	Escrow or custodial account liability Complete Part IV of Sc				21	
<u>, å</u>	22	Loans and other payables to current and former officers, directly the key employees, highest compensated employees, and disquares.	ctors, tr				
Liabilit		persons Complete Part II of Schedule L			О	22	0
	23	Secured mortgages and notes payable to unrelated third part				23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to re and other liabilities not included on lines 17-24) Complete F	ırd partıes,				
		D			135,922,142	25	228,110,063
	26	Total liabilities. Add lines 17 through 25			203,624,169	26	285,975,326
ş		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	√ and	l complete			
동	27	Unrestricted net assets		423,800,457	27	455,844,298	
<u> </u>	28	Temporarily restricted net assets		0	28	0	
=	29	Permanently restricted net assets				29	
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check					
<u> </u>		complete lines 30 through 34.		•			
ا ب <u>ې</u>	30	Capital stock or trust principal, or current funds				30	
ᅗ	31	Paid-in or capital surplus, or land, building or equipment fund				31	
As	32	Retained earnings, endowment, accumulated income, or othe	r funds			32	
ఠ	33	Total net assets or fund balances			423,800,457	33	455,844,298
<b>z</b>	34	Total liabilities and net assets/fund balances			627,424,626	34	741,819,624
Net Assets or	31 32 33	Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building or equipment fund Retained earnings, endowment, accumulated income, or other	r funds		, ,	31 32 33	

Par	t XI Reconcilliation of Net Assets			<u> </u>	<u> </u>
	Check if Schedule O contains a response or note to any line in this Part XI	•	• •		<del>▽</del>
1	Total revenue (must equal Part VIII, column (A), line 12)	1		557,3	381,730
2	Total expenses (must equal Part IX, column (A), line 25)	2		531,8	305,767
3	Revenue less expenses Subtract line 2 from line 1	3		25,5	575,963
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		423,8	300,457
5	Net unrealized gains (losses) on investments	5		15,5	540,010
6	Donated services and use of facilities	6		-8,4	169,457
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-6	02,675
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		455,8	344,298
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed or	ו		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

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As Filed Data -

DLN: 93493134022965

**SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public **Inspection** 

Name	of	the	org	ja niza	ation	
<b>MEMOR</b>	IAL	HEAL	TΗ	CARE	SYSTEM	INC

**Employer identification number** 

									62-0532		
	rt I			blic Charity Sta						nstructions	
⊺he	organı	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forl	ınes 1 throu	ıgh 11, check	only one b	oox)		
1	Γ	A churc	ch, conventi	on of churches, or a	ssociation of	churches d	escribed in <b>s</b> e	ection 170(	b)(1)(A)(i).		
2	$\vdash$	A scho	ol described	in <b>section 170(b)(1</b>	. <b>)(A)(ii).</b> (At	tach Schedı	ule E)				
3	굣	A hosp	ital or a coo	perative hospital se	rvice organiz	atıon descr	ıbed ın <b>sectio</b>	n 170(b)(1	)(A)(iii).		
4	Γ	A medi	cal research	n organization operat	ted ın conjun	ction with a	hospital des	cribed in <b>se</b>	ction 170(b)	<b>1)(A)(iii).</b> E	nter the
_	_			ty, and state							<del></del>
5	ı	_	•	erated for the benefi	_	or universi	ty owned or o	perated by	a governmen	tal unit desc	ribed in
	_			A)(iv). (Complete P	•						
6	<u> </u>	A federal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b> An organization that normally receives a substantial part of its support from a governmental unit or from the general public									
7	Г			,			support from	a governm	ental unit or f	rom the gen	eral public
8	$\vdash$			on 170(b)(1)(A)(vi). described in <b>sectior</b>			nplete Part II	: )			
9	Γ	An orga	anization tha	at normally receives	(1) more th	an 331/3% c	of its support	from contri	butions, mem	bership fees	, and gross
		receipt	s from activ	ities related to its ex	xempt function	ons—subjec	t to certain e	xceptions,	and (2) no mo	re than 331,	/3% of
		ıts sup	port from gr	oss investment inco	me and unrel	ated busine	ss taxable ın	come (less	section 511	tax) from bu	ısınesses
		acquire	d by the org	janızatıon after June	30,1975 S	ee <b>section</b> !	<b>509(a)(2).</b> (C	omplete Pa	rt III )		
10	Γ	An orga	anızatıon org	ganized and operated	d exclusively	to test for p	public safety	See <b>sectio</b>	n 509(a)(4).		
11	Γ	Anorga	anızatıon orç	ganized and operated	dexclusively	for the ben	efit of, to perf	orm the fur	octions of, or t	o carry out	the purposes of
				ly supported organız						ee <b>section 5</b>	<b>09(a)(3).</b> Check
				bes the type of supp						6	11
	_			b Type II c							
е	ı	•		ox, I certify that the on managers and otl	_		,		, ,	•	•
			509(a)(2)	on managers and oc	ner than one	or more pub	mery support	ca organiza	icions acsemb	ed III seedlo	11 30 3 (4)(1 ) 01
f				received a written de	etermination	from the IR	S that it is a	Type I, Typ	oe II, or Type	III support	ing organizatio <u>n,</u>
			his box					_	6.1		Γ
g			Nugust 1 / , 2 ng persons?	2006, has the organi	zation accep	ited any gift	or contributi	on from any	of the		
			<b>.</b>	rectly or indirectly o	ontrols, eith	er alone or t	together with	persons de	scribed in (ii	)	Yes No
		and (III	) below, the	governing body of th	e supported	organizatioi	n?	•	•	11g	(i)
		-	•	er of a person descri		=				11g	(ii)
				lled entity of a perso			above?			11g	
h				ng information about							
(	i) Nam	ne of	(ii) EIN	(iii) Type of	(iv) Is t	he	(v) Did you	notify	(vi) Is	the	(vii) A mount of
	suppor			organization	organizati		the organiz		organizat		monetary
0	rganiza	ation		(described on lines 1- 9 above	col (i) list your gove		ın col (i) o suppor		col (i) org		support
				or IRC section	docume	_	Suppor		I III the o	3 '	
				(see	20021110	···					
				instructions))	Yes	No	Yes	No	Yes	No	1
						··· <del>·</del>	† · • • • • • • • • • • • • • • • • • •	,	+	1	
T-4-	.1								+	1	<del>                                     </del>

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV	<b>formation.</b> Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction					
Facts And Circumstances Test						
Retu	ırn Reference	Explanation				
		Schodulo A / Form 000 o	000 E7) 201			

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493134022965

#### OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

organization answered "Ves" to Form 990 Part IV. Line 5 (Proxy Tax) or Form 990 F7. Part V. line 35c (Proxy Tax) then

	me of the organization MORIAL HEALTH CARE SYSTEM INC			Employer ider	ntification number
				62-0532345	
Par	t I-A Complete if the or	ganization is exempt und	ler section 501(	c) or is a section 527	organization.
1	Provide a description of the org	ganization's direct and indirect p	olitical campaign ac	tivities in Part IV	
2	Political expenditures			▶	\$
3	Volunteer hours				-
Par	t I-B Complete if the or	ganization is exempt und	er section 501(	c)(3).	
1	•	e tax incurred by the organization	_		\$
2	Enter the amount of any excise	e tax incurred by organization ma	nagers under sectio	n 4955 <b>►</b>	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form	4720 for this year?		┌ Yes
4a	Was a correction made?				┌ Yes
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt und	ler section 501(	c), except section 50	)1(c)(3).
1	Enter the amount directly expe	ended by the filing organization fo	or section 527 exem	pt function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	rganızatıon's funds contributed t	o other organization	s for section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter h	ere and on Form 112	20-POL, line 17b ►	¢
4	Did the filing organization file <b>F</b>	Form 1120-POL for this year?			↑ Yes No
5	organization made payments f amount of political contribution	nd employer identification numbe For each organization listed, entens received that were promptly a political action committee (PAC	er the amount paid fr nd directly delivered	om the filing organization's I to a separate political orga	funds Also enter the anization, such as a
	(a) Name	( <b>b)</b> Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -

Sch	nedule C (Form 990 or 990-EZ) 2013					Page <b>2</b>
Pä	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Doub TV an	- h - 66:1: - h - d		a adduces FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		iist in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		l" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l.)		(a) Filing organization's totals	( <b>b)</b> Affiliated group totals
La	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
ь	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	Γ				
d	O ther exempt purpose expenditures			Γ		
e	Total exempt purpose expenditures (add lines 1	c and 1d)		Γ		
f	Lobbying nontaxable amount Enter the amount is columns	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lir	ue 1f)				
h	Subtract line 1g from line 1a If zero or less, ent	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	havè to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera ⊤	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
C	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

		anization is exempt under section 501(c)(3) and has lection under section 501(h)).	NOT		rage <b>3</b>
For e		11 below, provide in Part IV a detailed description of the lobbying	(a	a) No	(b)
1	During the year, did the filing organ	nization attempt to influence foreign, national, state or local o influence public opinion on a legislative matter or referendum,			
а	Volunteers?			No	
b		compensation in expenses reported on lines 1c through 1i)?	Yes	110	
C	Media advertisements?	compensation in expenses reported on lines 10 through 11).	165	Νο	
d	Mailings to members, legislators, o	or the public?		No	
e	Publications, or published or broad	·		No	
f	Grants to other organizations for lo		Yes	110	25,071
g g	<u>-</u>	ir staffs, government officials, or a legislative body?	Yes		5,478
h		conventions, speeches, lectures, or a registative body.	103	No	3,470
ï	Other activities?	conventions, speeches, lectures, or any similar means.	Yes	110	63,642
i	Total Add lines 1c through 1i		163		94,191
2a	_	ne organization to be not described in section 501(c)(3)?		No	94,191
b	If "Yes," enter the amount of any ta	- · · · · · · · · · · · · · · · · · · ·		110	
c		ax incurred by organization managers under section 4912			
d		section 4912 tax, did it file Form 4720 for this year?			
		anization is exempt under section 501(c)(4), section	501/c	1(5) 0	r section
	501(c)(6).	amzadon is exempt ander section sol(e)(+), section is	301(0	,,,,,	, section
	(-)(-)-				Yes No
1	Were substantially all (90% or mor	re) dues received nondeductible by members?		Γ	1
2	Did the organization make only in-h	house lobbying expenditures of \$2,000 or less?			2
3	Did the organization agree to carry	over lobbying and political expenditures from the prior year?			3
Par		anization is exempt under section 501(c)(4), section is ther (a) BOTH Part III-A, lines 1 and 2, are answered "			
1	Dues, assessments and similar am		1		
2	•	ying and political expenditures (do not include amounts of political			
а	Current year		2a		
b	Carryover from last year		2b		
С	Total		2c		
3	Aggregate amount reported in sect	cion 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3		
4		nt on line 2c exceeds the amount on line 3, what portion of the excess yover to the reasonable estimate of nondeductible lobbying and			
	political expenditure next year?		4		
5		litical expenditures (see instructions)	5		
Pa	art IV Supplemental Infor	mation			
	ovide the descriptions required for Part II-B, line 1 Also, complete this pai	art l-A, line 1, Part l-B, line 4, Part l-C, line 5, Part II-A (affiliated grount for any additional information	up list),	Part II	-A, line 2, and
	Return Reference	Explanation			
Sch	adule C Part II-B Line 1 B		111NITY	ΔCTIV	ITIES
Des	cription of the activities reported Sines 1a through 1:  F A \$ W H	TRATEGIC PLANNING SESSIONS AND ATTENDED OTHER LEGISL ORTION OF THE ORGANIZATIONS' DUES THAT ARE RELATED TO OLLOWS AMERICAN HOSPITAL ASSOCIATION ("AHA") - \$9,170 .SSOCIATION ("CHA") - \$3,168 AND TENNESSEE HOSPITAL ASSOCIATION ("CHA") - \$1,733 G ATTENDED THE AHA ADVOCACY DAY ON THE HILL ALL OF THE TENESSEE SENATORIAL HEALTH LEGISLATIVE ASSISTANTS EALTH CARE ADVOCACY, PUBLIC RELATIONS, HEALTHY COMMULANNING	ATIVE LOBB CATH CCIAT ND HOS	MEETI YING A OLIC H ION ("T STED A E INGR	NGS F THE RE AS EALTH HA") - SITE VISIT AM GROUP,
Des	cription of the activities reported Sines 1a through 1:  F A \$ W H	ORTION OF THE ORGANIZATIONS' DUES THAT ARE RELATED TO OLLOWS AMERICAN HOSPITAL ASSOCIATION ("AHA") - \$9,170 (SSOCIATION ("CHA") - \$3,168 AND TENNESSEE HOSPITAL ASSIDED THE AHA ADVOCACY DAY ON THE HILL AIVITH TENESSEE SENATORIAL HEALTH LEGISLATIVE ASSISTANTS (EALTH CARE ADVOCACY, PUBLIC RELATIONS, HEALTHY COMMU	ATIVE LOBB CATH CCIAT ND HOS	MEETI YING A OLIC H ION ("T STED A E INGR	NGS F RE AS EALTH HA") - SITE VI AM GRO

201104410 3 (1 01111 3 3 0 01 3 3 0 12 ) 2 0 1 3		i age <del>-i</del>
Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	

Schedule D (Form 990) 2013

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DLN: 93493134022965

OMB No 1545-0047

## **SCHEDULE D**

(Form 990)

Department of the Treasury

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. ► Information about Schedule D (Form 990) Open to Public

emal Revenue Service	and its instruct	ions is at <u>www.irs.gov/form990</u> .			Inspect	ion
Name of the organ			Empl	oyer ident if ica	tion numbe	er
MEMORIAL HEALTH CA	KE STSTEM INC		62-0	532345		
Part I Organ	nizations Maintaining Donor Adv	vised Funds or Other Similar F			. Complet	te if the
organı	zation answered "Yes" to Form 990		_		·	
		(a) Donor advised funds	<del>                                     </del>	( <b>b)</b> Funds and o	ther accou	ınts
Total number a	•					
55 5	stributions to (during year)					
55 5 5	nts from (during year)		-			
	ue at end of year					
	zation inform all donors and donor adviso organization's property, subject to the or		nor advis	sed	┌ Yes	☐ No
used only for o	zation inform all grantees, donors, and de charitable purposes and not for the benef				┌ Yes	⊏ No
	permissible private benefit?	Alexander and an analysis of the state of th	ь. Г	000 0		1 140
	ervation Easements. Complete if		to Form	1 990, Part IV	, line 7.	
	conservation easements held by the org on of land for public use (e g , recreation	<u> </u>	n histori	cally important	land area	
	of natural habitat	Preservation of a				
_	on of open space	,servación or a	, _, _, _,		<del>-</del>	
		s qualified concentration contribution in	tha farm	of a concomunt	uon.	
•	s 2a through 2d if the organization held a :he last day of the tax year	qualified conservation contribution in	the lotti	i oi a conservat	.1011	
				Held at the	End of the	Year
Total number	of conservation easements		2a			
Total acreage	restricted by conservation easements		2b			
Number of con	nservation easements on a certified histo	oric structure included in (a)	2c			
	nservation easements included in (c) acq ture listed in the National Register	uired after 8/17/06, and not on a	2d			
Number of con	nservation easements modified, transferr	ed, released, extinguished, or terminate	ed by th	e organization (	during	
the tax year 🕨						
Number of sta	tes where property subject to conservat	on easement is located ►				
	nization have a written policy regarding t f the conservation easements it holds?	the periodic monitoring, inspection, han	ıdlıng of	violations, and	┌ Yes	┌ No
Staff and volur	nteer hours devoted to monitoring, inspe	cting, and enforcing conservation ease	ments d	uring the year		
A						
	penses incurred in monitoring, inspecting	, and enforcing conservation easement	s auring	tne year		
►\$ Does each cor	 nservation easement reported on line 2(o	d) above satisfy the requirements of sec	ction 17	0(h)(4)(B)(ı)		
and section 17	70(h)(4)(B)(II)?				☐ Yes	┌ No
balance sheet	lescribe how the organization reports cor , and include, if applicable, the text of the on's accounting for conservation easeme	e footnote to the organization's financia	•	•		
rt IIII Organ	nizations Maintaining Collection lete if the organization answered "Y	s of Art, Historical Treasures,	or Oth	ner Similar <i>i</i>	Assets.	
works of art, h	ition elected, as permitted under SFAS 1 istorical treasures, or other similar asse de, in Part XIII, the text of the footnote t	ts held for public exhibition, education,	orresea	arch in furthera		
If the organiza works of art, h	ition elected, as permitted under SFAS 1 istorical treasures, or other similar asse de the following amounts relating to thes	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	stateme	ent and balance		IC
(i) Revenues	ıncluded ın Form 990, Part VIII, lıne 1			<b>-</b> \$		
(ii) Assets inc	luded in Form 990, Part X			<b>F</b> \$_		
If the organiza	ation received or held works of art, histor unts required to be reported under SFAS			cial gain, provid	le the	
_	uded in Form 990, Part VIII, line 1	·		<b>►</b> \$		
Revenues incl	adea in Form 550, Fait VIII, lille I			F 7		

**b** Assets included in Form 990, Part X

Using the organization's acquisition, accession, and other records, check collection items (check all that apply)  a		oan or ex	llowing that are	-	e of its
b   Scholarly research e   c   Preservation for future generations  4   Provide a description of the organization's collections and explain how t			change program	ne	
c   Preservation for future generations  4   Provide a description of the organization's collections and explain how t	Г 0			113	
4 Provide a description of the organization's collections and explain how t		ther			
	hey fu	ırther the	organızatıon's	exempt purpose	ın
5 During the year, did the organization solicit or receive donations of art,				ımılar	
assets to be sold to raise funds rather than to be maintained as part of the Part IV Escrow and Custodial Arrangements. Complete if the				"Ves" to Form !	Yes No
Part IV, line 9, or reported an amount on Form 990, Part			ni aliswereu	res to rollin	<i>99</i> 0,
1a Is the organization an agent, trustee, custodian or other intermediary fo included on Form 990, Part X?	orcont	trıbutıons	or other asset	s not	┌ Yes ┌ No
<b>b</b> If "Yes," explain the arrangement in Part XIII and complete the followin	ng tabl	le			
			L <sub>1</sub>		mount
C Beginning balance			1		
d Additions during the year  • Distributions during the year			10	-	
-			1		
Litating balance					┌ Yes ┌ No
Did the organization include an amount on Form 990, Part X, line 21?					_
If "Yes," explain the arrangement in Part XIII Check here if the explanation and the strangement of the explanation areas and the explanation areas are strangement.					· · · · · ·
Part V Endowment Funds. Complete if the organization answer (a)Current year (b)Pri	nor yea			d)Three years back	(e)Four years back
1a Beginning of year balance					
<b>b</b> Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					
2 Provide the estimated percentage of the current year end balance (line	1g, co	olumn (a))	held as		
a Board designated or quasi-endowment ▶					
<b>b</b> Permanent endowment <b>▶</b>					
C Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c should equal 100%					
3a Are there endowment funds not in the possession of the organization that	at are	held and	admınıstered f	or the	
organization by  (i) unrelated organizations	_	_		3a	Yes No
(ii) related organizations	• •				(ii)
<b>b</b> If "Yes" to 3a(II), are the related organizations listed as required on Sch		R? .			b
4 Describe in Part XIII the intended uses of the organization's endowmen					
Part VI Land, Buildings, and Equipment. Complete if the org 11a. See Form 990, Part X, line 10.	janiza	ition ans	wered 'Yes'	to Form 990, Pa	art IV, line
		st or other vestment)	( <b>b)</b> Cost or othe basis (other)	r <b>(c)</b> Accumulated depreciation	(d) Book value
1a Land			14,518,12	18	14,518,128
<b>b</b> Buildings			310,528,39	5 111,528,08	6 199,000,309
c Leasehold improvements			1,298,73	951,33	347,402
d Equipment			265,927,81	.9 206,814,55	59,113,265
<b>e</b> Other			158,765,46		<del></del>
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column	n (B),	Iine 10(c)	.) <u>.</u>		424,310,071 D (Form 990) 2013

See Form 990, Part X, line 12.	implete if the organization a	inswered Yes to For	m 990, Part IV, line IID.
(a) Description of security or category	(b)Book value	(c) Method of va	
(including name of security)	0	Cost or end-of-year	market value
(1)Financial derivatives (2)Closely-held equity interests	0		
(3)Other			
(A) CHI OIP - FIXED INCOME	85,671,733	F	
(B) CHI OIP - EQUITY SECURITIES	90,242,505	F	
.,	, ,		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	175,914,238		
Part VIII Investments—Program Related. C		answered 'Yes' to Fo	orm 990, Part IV, line 11c.
See Form 990, Part X, line 13.			
(a) Description of investment	(b) Book value	(c) Method of va Cost or end-of-year	
		Cost of the of year	aee raide
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>F</b>		
Part IX Other Assets. Complete if the organization (a) Desc		, Part IV , line 11d See I	Form 990, Part X, line 15 (b) Book value
(a) Desc	Прстоп		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line			
Part X Other Liabilities. Complete if the org Form 990, Part X, line 25.	anization answered 'Yes' to	Form 990, Part IV, I	ine 11e or 11f. See
1 (a) Description of liability	(b) Book value		
Federal income taxes	0		
INTERCOMPANY PAYABLES	5,469,564		
ENVIRONMENTAL REMEDIATION LIABILITY	345,380		
UNCLAIMED PROPERTY	71,140		
INTERCOMPANY NOTES PAYABLE	222,223,979		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	<b>▶</b> 228,110,063		
2. Liability for uncertain tax positions In Part XIII, provid		organization's financia	I statements that

Part		Revenue per Audited Financial Statements With Revenue p wered 'Yes' to Form 990, Part IV, line 12a.	er R	<b>eturn</b> Complete if
1		er support per audited financial statements	1	
2		out not on Form 990, Part VIII, line 12		
a		stments		
b	_	facilities		
c		ts		
d		)		
e			2e	
3	· · · · · · · · · · · · · · · · · · ·		3	
		90, Part VIII, line 12, but not on line <b>1</b>		
4		, , , , , , , , , , , , , , , , , , ,		
a	•	cluded on Form 990, Part VIII, line 7b . 4a		
b		)	_	
с _			4c	
5		nd <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	Deturn Commists
Рагт		Expenses per Audited Financial Statements With Expenses nswered 'Yes' to Form 990, Part IV, line 12a.	per	<b>keturn.</b> Complete
1		er audited financial statements	1	
2		ut not on Form 990, Part IX, line 25		
a		facilities		
- b				
c				
d		)		
e		, <u></u>	2e	
3	J		3	
4		90, Part IX, line 25, but not on line <b>1:</b>	ب	
a		luded on Form 990, Part VIII, line 7b 4a		
b				
C E		and do (This must squal Form 200 Port Line 19.)	4c	+
5 Dort	XIII Supplemental In	and 4c. (This must equal Form 990, Part I, line 18)	5	
Provi Part '	de the descriptions required fo	r Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, I, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to		de any additional
	Return Reference	Explanation		
	ule D, Part X, Line 2, FIN 48 740) footnote	MEMORIAL HEALTH CARE SYSTEM'S FINANCIAL INFORMATION IS INCONSOLIDATED AUDITED FINANCIAL STATEMENTS OF CATHOLIC (CHI), A RELATED ORGANIZATION CHI'S FIN 48 (ASC 740) FOOTNOT ENDED JUNE 30, 2014, READS AS FOLLOWS "CHI IS A TAX-EXEMPT CORPORATION AND HAS BEEN GRANTED AN EXEMPTION FROM FEIL UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE CHIS SUBSIDIARIES AND ENGAGES IN CERTAIN ACTIVITIES THAT ARE EXEMPT PURPOSE AND THEREFORE SUBJECT TO INCOME TAX MAN TAX POSITIONS ANNUALLY AND HAS DETERMINED THAT THERE AS UNCERTAIN TAX POSITIONS THAT REQUIRE RECOGNITION IN THE CONSOLIDATED FINANCIAL STATEMENTS"	HEAI OTE F COL DERA OWN UNRE NAGE RE NO	TH INITIATIVES OR THE YEAR ORADO L INCOME TAX S CERTAIN TAXABLE LATED TO ITS MENT REVIEWS ITS MATERIAL
		1		

•	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Return Reference		Explanation

Schedule D (Form 990) 2013

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OMB No 1545-0047

**SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

Hospitals

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization

MEMORIAL HEALTH CARE SYSTEM INC

**Employer identification number** 

62-0532345 Part I Financial Assistance and Certain Other Community Benefits at Cost

						_		Yes	No	
	Did the organization have				If "No," skip to questi	on 6a	1a	Yes		
b	If "Yes," was it a written						1b	Yes		
2	If the organization had mi financial assistance polic					oplication of the				
	Applied uniformly to a Generally tailored to i				nly to most hospital fac	ilities				
3	Answer the following base organization's patients du			nce eligibility criteria the	at applied to the larges	t number of the				
а	Did the organization use I If "Yes," indicate which o					providing <i>fre</i> e care?	3a		No	
┌ 100%										
b	Did the organization use l which of the following was				=	•	3b		No	
	□ 200%    □ 250%    □	300% <b>Г</b> 3	50% <b>厂</b> 400	o% C Other		%				
c	c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.									
4	Did the organization's fina							l		
provide for free or discounted care to the "medically indigent"?								Yes		
ь	<b>b</b> If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?								No	
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?										
6a	<b>6a</b> Did the organization prepare a community benefit report during the tax year?							Yes		
b	<b>b</b> If "Yes," did the organization make it available to the public?							Yes		
	Complete the following ta worksheets with the Sche		worksheets p	provided in the Schedule	H instructions Do not	submit these				
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st					
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benderate expense		(f) Perce total exp		
а	Financial Assistance at cost (from Worksheet 1)	·	8,880	6,244,137		6,244,:	137	1 2	50 %	
b	Medicaid (from Worksheet 3,			, ,			十			
С	column a)  Costs of other means-tested government programs (from		15,703	20,592,447	9,140,270	11,452,:	0	2 2	80 %	
d	Worksheet 3, column b) .  Total Financial Assistance and Means-Tested							2.5	0 %	
	Government Programs . 0 24,583 26,836,584 9,140,270 17,696,3  Other Benefits							3 3	30 %	
е	e Community health improvement services and community benefit operations							0.2	20.0/-	
f	(from Worksheet 4) Health professions education (from Worksheet 5)	15 5							20 %	
g	Subsidized health services (from Worksheet 6)	6	16,171	18,260,056	16,519,643	1,740,4	13	0 3	40 %	
h	Research (from Worksheet 7)	2	., =	489,686	89,101	400,!	-		80 %	
1	Cash and in-kind contributions for community benefit (from Worksheet 8)	5	1,857	2,025,200		2,025,2			00 %	
J	<b>Total</b> . Other Benefits	33	19,890	24,528,593	16,656,938	7,871,6	_		60 %	
k	Total. Add lines 7d and 7j .	33	44,473	51,365,177	25,797,208	25,567,9	969	5 0	90 %	

		(Form 990) 2013		<u> </u>									ge 2 <b>2</b>
Pa	rt II	Community Building activities during the of the communities in	tax year, an										
		or the communities	(a) Number of	<b>(b)</b> Persons served (optional)	(c) Total commun building expense		<b>(d)</b> Dir	ect off evenue				(f) Perc total ex	
1	Physical	I improvements and housing	, , ,								0		0 %
2	Econom	ııc development	1		14	,939				14,	,939		0 %
3	Commu	inity support	5		659	,912				659,	912	0	120 %
4		mental improvements									0		0 %
5	Leaders	hip development and training											
6		munity members n building	1	8		274					274		0 %
7	Commu	inity health improvement											0 70
8	advocad Workfor	rce development									0		0 %
9	Other										0		0 %
10	Total		7	8		,125			0	675,	,125	0	120 %
		Bad Debt, Medicar Bad Debt Expense	e, & Collec	tion Practic	es							Yes	No
1		ne organization report ba	d debt expense	e in accordance	e with Heathcare	Fına	ncıal Ma	anage	ment As	ssociation		res	140
_		ment No 15?							 I		1	Yes	
2	metho	the amount of the organiodology used by the orga	nızatıon to est	imate this amo	unt			2		30,421,028			
3	patier the m	the estimated amount of nts eligible under the org lethodology used by the	anızatıon's fina organızatıon to	ancial assistan estimate this	ce policy Explain amount and the r	n ın F	Part V I						
4	Provi	or including this portion of de in Part VI the text of t e page number on which t	the footnote to	the organization	on's financial stat				rıbes ba	ıd debt expense			
Sect	ion B. N	Medicare											
5	Enter	total revenue received f	rom Medicare i	(ıncludıng DSH	and IME)			5		167,897,261			
6		Medicare allowable cost		,			ŀ	6		178,242,355			
7 8	Desci Also	ribe in Part VI the extent	5 This is the surplus (or shortfall)										
	$\Gamma$ c	ost accounting system	r c∘	st to charge ra	tio	$\Gamma$	Other						
Sect	ion C. C	Collection Practices											
9a	Did th	ne organization have a wr	ritten debt colle	ection policy di	uring the tax year	r۶ .					9a	Yes	
b	conta	es," did the organization's in provisions on the colle tance? Describe in Part \	ection practice	s to be followe	d for patients who	are	known	to qua	alify for t	inancial	9b	Yes	
Pa	rt IV	Management Comp	anies and J	loint Ventur	<b>es</b> (owned 10% or mor	e by of	ficers, dire	ctors, tr	ustees, key	employees, and physici	ans—s	ee instruct	ions)
	(	a) Name of entity	(b	<ul> <li>Description of pi activity of entit</li> </ul>		p	:) Organız rofıt % or ownershı	stock	eı	) Officers, directors, trustees, or key mployees' profit % stock ownership %	pro	e) Physic ofit % or ownershi	stock
<b>1</b> MI	EMORIAL	MISSION SUR	AMBULATORY SU	JRGERY CENTER				29 3 9	%			70	7 %
<b>2</b> BE	RYWOOD	OFFICE PROP	PHYSICIAN OFF	ICE BUILDING				63 (	%				37 %
3													
4													
5													
6											+		
<del></del>											<u> </u>		
											-		
<u>8</u>											_		
9													
10						_							
11													
12			1						$\top$		1		
13			†						$\top$		+		

Part V Facility Information										
Clist in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?  2  Name, address, primary website address,	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other		
and state license number		<u> </u>							Other (Describe)	Facility reporting group
See Additional Data Table										
	-									
l <del>-  </del>										

Schedule H (Form 990) 2013

#### Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Α

Name of hospital facility or facility reporting group

	eporting on Part V, Section B for a single hospital facility only: line number of Dital facility (from Schedule H, Part V, Section A)	_		
			Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			ĺ
Ь	▼ Demographics of the community			ĺ
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			ĺ
е	▼ The health needs of the community			ĺ
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			ĺ
h	▼ The process for consulting with persons representing the community's interests			ĺ
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			ĺ
j	Other (describe in Part VI)			ĺ
2	Indicate the tax year the hospital facility last conducted a CHNA 20 12			ĺ
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility	2	Yes	
4	consulted		1 65	$\vdash$
•	facilities in Part VI	4		Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	<u> </u>
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			ĺ
а	Hospital facility's website (list url)			ĺ
b	O ther website (list url)			ĺ
C	▼ A vailable upon request from the hospital facility			ĺ
d	Other (describe in Part VI)			ĺ
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
	Execution of the implementation strategy			ĺ
	Participation in the development of a community-wide plan			ĺ
d	Participation in the execution of a community-wide plan			ĺ
е	☑ Inclusion of a community benefit section in operational plans			ĺ
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			ĺ
g	Prioritization of health needs in its community			ĺ
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			ĺ
i	Other (describe in Part VI)			ĺ
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	8a		No
h	required by section 501(r)(3)?	8b		110
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its			
_	hospital facilities? \$			ĺ

P	art V Facility Information (continued)			
	nancial Assistance Policy		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care?	10		No
	If "Yes," indicate the FPG family income limit for eligibility for free care%			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11		Νo
	If "Yes," indicate the FPG family income limit for eligibility for discounted care%			
12	If "No," explain in Part VI the criteria the hospital facility used  Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)		100	
а	✓ Income level			
b	▼ Asset level			
c	Medical indigency			
ď	▼ Insurance status			
e	▼ Uninsured discount			
f	Medicaid/Medicare			
	State regulation			
9 h	Residency			
ï	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)	<del></del>		
а				
ь				
c				
d	The policy was posted in the hospital facility's admissions offices			
e	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial		.,	
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
10	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
c	Liens on residences			
d	Body attachments			
e	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		Νo
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
_	C Other similar actions (describe in Section C)	l	I	

If "Yes," explain in Part VI

-0	art v Facility Information (continued)			
<b>L8</b>	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bil	lls		
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
e	Other (describe in Section C)			
90	licy Relating to Emergency Medical Care			
			Yes	No
L9	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	22		No

Schedule	Η	Form	990	2013
Schedule		(1 01111	,,,,,,	, 2013

Page 7 **2** 

Part V	Facility	Information	(continued)

**Section C. Supplemental Information for Part V, Section B.**Provide descriptions required for Part V, Section B, lines 1<sub>J</sub>, 3, 4, 5d, 6<sub>I</sub>, 7, 10, 11, 12<sub>I</sub>, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

	<del>33113111</del>
Form and Line Reference	Explanation
See Additional Data Table	

Schedule H (Form 990) 2013

Part V	Facility	Information	(continued

# Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How	How many non-hospital health care facilities did the organization operate during the tax year?			
<u>Nan</u>	ne and address	Type of Facility (describe)		
1	MEMORIAL HEART INSTITUTE 2051 HAMILL ROAD HIXSON,TN 37343	CARDIAC PHYSICIAN PRACTICE		
2	MEMORIAL OOLTEWAH IMAGING CENTER 6401 MOUNTAIN VIEW ROAD OOLTEWAH,TN 37363	OUTPATIENT IMAGING CENTER		
3	BERYWOOD OFFICE PROPERTIES LLC 2501 Citico avenue CHATTANOOGA,TN 37404	PHYSICIAN OFFICE BUILDING		
4	MEMORIAL HEART INSTITUTE 2501 CITICO AVE CHATTANOOGA,TN 37404	CARDIAC PHYSICIAN PRACTICE		
5	MEMORIAL HEART INSTITUTE 400 BERRYWOOD TRAIL SUITE A CLEVELAND,TN 37312	CARDIAC PHYSICIAN PRACTICE		
6				
7				
8				
9				
10				

Schedule H (Form 990) 2013

#### Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Schedule H, Part I, Line 3c, Eligibility criteria for free or discounted care	WHEN CATHOLIC HEALTH INITIATIVES (THE ULTIMATE PARENT ORGANIZATION TO MEMORIAL HEALTH CARE SYSTEM) ESTABLISHED ITS FINANCIAL ASSISTANCE POLICY IT WAS DETERMINED THAT USING A HOUSEHOLD INCOME SCALE BASED ON THE HUD VERY LOW INCOME GUIDELINES MORE ACCURATELY REFLECTS THE SOCIOECONOMIC DISPERSIONS AMONG THE URBAN AND RURAL COMMUNITIES IN 18 STATES SERVED BY CHI HOSPITALS AND HEALTH CARE FACILITIES IN COMPARING HUD GUIDELINES TO THE FEDERAL POVERTY GUIDELINES ("FPG"), WE FIND THAT ON AVERAGE HUD GUIDELINES COMPUTE TO APPROXIMATELY 200% TO 250% (AND SOMETIMES 300%) OF FPG MEMORIAL HEALTH CARE SYSTEM BASES ITS FINANCIAL ASSISTANCE ELIGIBILITY ON HUD'S 130% OF VERY LOW INCOME GUIDELINES BASED ON GEOGRAPHY, AND AFFORDS THE UNINSURED AND UNDERINSURED THE ABILITY TO OBTAIN FINANCIAL ASSISTANCE BASED ON A SLIDING SCALE, RANGING FROM 25%-100% OF CHARGES COINCIDING WITH HUD'S ANNUAL UPDATE TO THE PUBLISHED INCOME LIMITS, MEMORIAL HEALTH CARE SYSTEM APPROPRIATELY UPDATES THE SLIDING SCALE AN INDIVIDUAL'S INCOME UNDER THE HUD GUIDELINES IS A SIGNIFICANT FACTOR IN DETERMINING ELIGIBILITY FOR FINANCIAL ASSISTANCE HOWEVER, IN DETERMINING WHETHER TO EXTEND DISCOUNTED OR FREE CARE TO A PATIENT, THE PATIENT'S ASSETS ARE ALSO TAKEN INTO CONSIDERATION FOR EXAMPLE, A PATIENT SUFFERING A CATASTROPHIC ILLNESS MAY HAVE AN INCOME ABOVE THE INCOME LIMITS, BUT HIGH EXPENSES AND A LOW LEVEL OF LIQUID ASSETS SUCH THAT THE PAYMENT OF MEDICAL BILLS WOULD BE SERIOUSLY
	DETRIMENTAL TO THE PATIENT'S BASIC FINANCIAL (AND ULTIMATELY PHYSICAL) WELL- BEING AND SURVIVAL SUCH A PATIENT MAY BE EXTENDED DISCOUNTED OR FREE CARE BASED UPON THE FACTS AND CIRCUMSTANCES

Form and Line Reference	Explanation
Methodology used to calculate financial assistance	THE COST-TO-CHARGE RATIO FOR THE YEAR ENDED 6/30/14 WAS COMPUTED USING THE FOLLOWING FORMULA OPERATING EXPENSE (BEFORE RESTRUCTURING, IMPAIRMENT AND OTHER LOSSES) DIVIDED BY GROSS PATIENT REVENUE THIS RESULTED IN A COST TO CHARGE RATIO OF 26 02% WORKSHEET 2 WAS NOT USED TO DERIVE THE COST-TO-CHARGE RATIO

Form and Line Reference	Explanation
Schedule H, Part I, Line 7, col(f), Bad Debt Expense excluded from financial assistance calculation	30,421,028

Form and Line Reference	Explanation
Schedule H, Part I, Line 7g, Subsidized Health Services	THERE ARE NO PHYSICIAN CLINICS INCLUDED IN SUBSIDIZED HEALTH SERVICES

Form and Line Reference	Explanation
Schedule H, Part III, Line 2, Bad debtexpense - methodology used to estimate amount	(A)MEMORIAL HEALTH CARE SYSTEM (MHCS) IS INCLUDED IN THE AUDITED FINANCIAL STATEMENTS OF ITS PARENT ORGANIZATION, CATHOLIC HEALTH INITIATIVES AND DOES NOT ISSUE SEPARATE AUDITED FINANCIAL STATEMENTS, THUS THERE IS NO FOOTNOTE BAD DEBT EXPENSE REPORTED ON THE MHCS UNAUDITED FINANCIAL STATEMENTS REPRESENTS AN ESTIMATE OF BAD DEBTS BASED ON HISTORICAL COLLECTION RESULTS IT DOES NOT REPRESENT ACTUAL WRITE-OFFS INCURRED DURING THE PERIOD THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS CONSIDERING HISTORICAL BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTH CARE COVERAGE, AND OTHER COLLECTION INDICATORS MANAGEMENT PERIODICALLY ASSESSES THE ADEQUACY OF THE ALLO WANCES FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE-OFF EXPERIENCE BY PAYOR CATEGORY THE RESULTS OF THESE REVIEWS ARE USED TO MODIFY, AS NECESSARY, THE PROVISION FOR BAD DEBTS AND TO ESTABLISH APPROPRIATE ALLO WANCES FOR UNCOLLECTIBLE NET PATIENT ACCOUNTS RECEIVABLE AFTER SATISFACTION OF AMOUNTS DUE FROM INSURANCE, MHCS FOLLOWS ESTABLISHED GUIDELINES FOR PLACING CERTAIN PATIENT BALANCES WITH COLLECTION AGENCIES (B) WHEN DISCOUNTS ARE EXTENDED TO SELF-PAY PATIENTS, THESE PATIENT ACCOUNT DISCOUNTS ARE EXTENDED TO SELF-PAY PATIENTS, THESE PATIENT ACCOUNT DISCOUNTS ARE EXTENDED TO SELF-PAY PATIENTS, THESE PATIENT ACCOUNT PRIOR TO SELF PAY PATIENTS HAD DONG HAVE INSURANCE RECEIVE A DISCOUNT THAT IS CALCULATED EACH YEAR AS 150% OF THE COST TO CHARGE RATIO IN ACCORDANCE WITH TENNESSEE STATE CODE THIS DISCOUNT IS APPLIED TO THE PATIENTS ACCOUNT PRIOR TO SELF PAY DISCOUNTS ARE RESTENDED AS A REDUCTION IN REVENUE, NOT AS BAD DEBT EXPENSE ALL PATIENTS WHOO NOT HAVE INSURANCE RECEIVE A DISCOUNT THAT IS CALCULATED TO THE PATIENT ACCOUNT PRIOR TO SELF-PAY DISCOUNTS WERE 24 7 MILLION REPRESENTING \$6 44 MILLION AT COST MEMORIAL HEALTH CARE SYSTEM USES A NUMBER OF PROCESSES AS DESCRIBED IN PART AND REMORIAL HEALTH CARE SYSTEM USES A NUMBER OF PROCESSES AS DESCRIBED IN PART OF THE MEMORIAL PARENT OF THE BEST

Form and Line Reference	Explanation
Debt Expense Methodology	MEMORIAL HEALTH CARE SYSTEM, INC DOES NOT BELIEVE THAT ANY PORTION OF BAD DEBT EXPENSE COULD REASONABLY BE ATTRIBUTED TO PATIENTS WHO QUALIFY FOR FINANCIAL ASSISTANCE SINCE AMOUNTS DUE FROM THOSE INDIVIDUALS' ACCOUNTS WILL BE RECLASSIFIED FROM BAD DEBT EXPENSE TO CHARITY CARE WITHIN 30 DAYS FOLLOWING THE DATE THAT THE PATIENT IS DETERMINED TO QUALIFY FOR CHARITY CARE

Form and Line Reference	Explanation
expense - financial statement footnote	THE AMOUNT REPORTED ON THE SCHEDULE H, PART III, LINES 2 AND 3 ARE THE SAME AMOUNTS REPORTED FOR BAD DEBT IN THE AUDITED FINANCIAL STATEMENTS PLEASE REFER TO THE FINANCIAL STATEMENT FOOTNOTE BELOW FOR INFORMATION REGARDING THE METHODOLOGY USED TO DETERMINE AND REPORT BAD DEBT EXPENSE MEMORIAL HEALTH CARE SYSTEM DOES NOT ISSUE SEPARATE COMPANY AUDITED FINANCIAL STATEMENTS HOWEVER, THE ORGANIZATION IS INCLUDED IN THE CONSOLIDATED FINANCIAL STATEMENTS OF CATHOLIC HEALTH INITIATIVES THE CONSOLIDATED FOOTNOTE READS AS FOLLOWS "THE PROVISION FOR BAD DEBTS IS BASED UPON MANAGEMENT'S ASSESSMENT OF HISTORICAL AND EXPECTED NET COLLECTIONS CONSIDERING HISTORICAL BUSINESS AND ECONOMIC CONDITIONS, TRENDS IN HEALTH CARE COVERAGE, AND OTHER COLLECTION INDICATORS MANAGEMENT ROUTINELY ASSESSES THE ADEQUACY OF THE ALLOWANCES FOR UNCOLLECTIBLE ACCOUNTS BASED UPON HISTORICAL WRITE-OFF EXPERIENCE BY PAYOR CATEGORY THE RESULTS OF THESE REVIEWS ARE USED TO MODIFY, AS NECESSARY, THE PROVISION FOR BAD DEBTS AND TO ESTABLISH APPROPRIATE ALLOWANCES FOR UNCOLLECTIBLE NET PATIENT ACCOUNTS RECEIVABLE AFTER SATISFACTION OF AMOUNTS DUE FROM INSURANCE, CHI FOLLOWS ESTABLISHED GUIDELINES FOR PLACING CERTAIN PATIENT BALANCES WITH COLLECTION AGENCIES, SUBJECT TO THE TERMS OF CERTAIN RESTRICTIONS ON COLLECTION EFFORTS AS DETERMINED BY EACH FACILITY "

Form and Line Reference	Explanation
Schedule H, Part III, Line 8, Community benefit & methodology for determining medicare costs	USING ESSENTIALLY THE SAME MEDICARE COST REPORT PRINCIPLES AS TO THE ALLOCATION OF GENERAL SERVICES COSTS AND "APPORTIONMENT" METHODS, THE "CHI WORKBOOK" CALCULATES A PAYERS' GROSS ALLOWABLE COSTS BY SERVICE (SO AS TO FACILITATE A CORRESPONDING COMPARISON BETWEEN GROSS ALLOWABLE COSTS "AND ULTIMATE PAYMENTS RECEIVED) THE TERM "GROSS ALLOWABLE COSTS" MEANS COSTS BEFORE ANY DEDUCTIBLES OR CO-INSURANCE ARE SUBTRACTED MEMORIAL HEALTH CARE SYSTEM'S ULTIMATE REIMBURSEMENT WILL BE REDUCED BY ANY APPLICABLE COPAYMENT/ DEDUCTIBLES OR CO-INSURANCE ARE SUBTRACTED MEMORIAL HEALTH CARE SYSTEM'S ULTIMATE REIMBURSEMENT WILL BE REDUCED BY ANY APPLICABLE COPAYMENT/ DEDUCTIBLE WHERE MEDICARE IS THE SECONDARY INSURER, AMOUNTS DUE FROM THE INSURED'S PRIMARY PAYER WERE NOT SUBTRACTED FROM MEDICARE ALLOWABLE COSTS BECAUSE THE AMOUNTS ARE TYPICALLY IMMATERIAL ALTHOUGH NOT PRESENTED ON THE MEDICARE COST REPORT, IN ORDER TO FACILITATE A MORE ACCURATE UNDERSTANDING OF THE "TRUE" COST OF SERVICES (FOR "SHORTFALL" PURPOSES) THE CHI WORKBOOK ALLOWS A HEALTH CARE FACILITY NOT TO OFFSET COSTS THAT MEDICARE CONSIDERS TO BE NON-ALLOWABLE, BUT FOR WHICH THE FACILITY CAN LEGITIMATELY ARGUE ARE RELATED TO THE CARE OF THE FACILITY'S PATIENTS IN ADDITION, ALTHOUGH NOT REPORTABLE ON THE MEDICARE COST REPORT, THE CLIITY CAN LEGITIMATELY ARGUE ARE RELATED TO THE CARE OF THE FACILITY ON TO OFFSET COSTS WORKBOOK INCLUDES THE COST OF SERVICES THAT ARE PAID VIA A SET FEE-SCHEDULE RATHER THAN BEING REIMBURSED BASED ON COSTS (E.G. OUTPATIENT CLINICAL LABORATORY) FINALLY, THE CHI WORKBOOK ALLOWS A FACILITY TO INCLUDE OTHER HEALTH CARE SERVICES PERFORMED BY A SEPARATE BOOKS AND RECORDS (AS OPPOSED TO THE MAIN FACILITY'S BOOKS AND RECORDS WHICH HAS ITS COSTS OF SERVICE INCLUDED WITHIN A COST REPORT) TRUE COSTS OF MEDICARE COMPUTED USING THIS METHODOLOGY THESE COSTS AND REIMBURSEMENTS ARE NOT LIMITED TO TRADITIONAL MEDICARE PLANS EITHER BUT ENCOMPASS MEDICARE MANAGED CARE PLANS TOTAL MEDICARE PLANS EITHER BUT ENCOMPASS MEDICARE IS NOT A DIFFERENTIATING FATULE O
	MEDICARE REIMBURSEMENT MEDICAID PAYMENT IS LARGELY DRIVEN BY WHAT STATES CAN AFFORD TO PAY, AND IS TYPICALLY SUBSTANTIALLY LESS THAN WHAT MEDICARE PAYS

Form and Line Reference	Explanation
Collection practices for patients eligible for financial assistance	MEMORIAL HEALTH CARE SYSTEM'S DEBT COLLECTION POLICY PROVIDES THAT MEMORIAL HEALTH CARE SYSTEM WILL PERFORM A REASONABLE REVIEW OF EACH INPATIENT ACCOUNT PRIOR TO TURNING AN ACCOUNT FOR TO A THIRD-PARTY COLLECTION AGENT AND PRIOR TO INSTITUTING ANY LEGAL ACTION FOR NON-PAYMENT, TO ASSURE THAT THE PATIENT AND PATIENT GUARANTOR ARE NOT ELIGIBLE FOR ANY ASSISTANCE PROGRAM (E.G. MEDICAID) AND DO NOT QUALIFY FOR COVERAGE THROUGH MEMORIAL HEALTH CARE SYSTEM COMMUNITY ASSISTANCE POLICY AFTER HAVING BEEN TURNED OVER TO A THIRD-PARTY COLLECTION AGENT, ANY PATIENT ACCOUNT THAT IS SUBSEQUENTLY DETERMINED TO MEET THE MEMORIAL HEALTH CARE SYSTEM COMMUNITY ASSISTANCE POLICY IS REQUIRED TO BE RETURNED IMMEDIATELY BY THE THIRD-PARTY COLLECTION AGENT TO MEMORIAL HEALTH CARE SYSTEM FOR APPROPRIATE FOLLOW-UP MEMORIAL HEALTH CARE SYSTEM REQUIRES ITS THIRD-PARTY COLLECTION AGENTS TO INCLUDE A MESSAGE ON ALL STATEMENTS INDICATING THAT IF A PATIENT OR PATIENT GUARANTOR MEETS CERTAIN STIPULATED INCOME REQUIREMENTS, THE PATIENT OR PATIENT GUARANTOR MAY BE ELIGIBLE FOR FINANCIAL ASSISTANCE ALL OF CATHOLIC HEALTH INITIATIVES' HOSPITALS' CONTRACTS WITH THIRD PARTY COLLECTION AGENCIES WILL REQUEST BENCH OR ARREST WARRANTS AS A RESULT OF NON-PAYMENT, * NEITHER CHI HOSPITALS NOR THEIR COLLECTION AGENCIES WILL SEEK LIENS THAT WOULD REQUIRE THE SALE OR FORECLOSURE OF A PRIMARY RESIDENCE, AND * NO CATHOLIC HEALTH INITIATIVES' COLLECTION AGENCIES ARE TRAINED ON THE CATHOLIC HEALTH INITIATIVES MISSION, CORE VALUES AND STANDARD OF CONDUCT TO MAKE SURE ALL PATIENTS ARE TREATED WITH DIGNITY AND RESPECT

SCHEDULEH, PART VJ., LINES 2, 4.  RIS COMMUNITY BEMETI MARRATIVE AND THE MASTER SETTING THE MASTER THE MARRATIVE AND NEEDS  ASSESSMENT HE MASTER SETTING THE MASTER S
DODILLATION HAVE BEEN FOUND TO HAVE A DIFFEOUR TIME NAVIGATING THE UNITED

Explanation

Form and Line Reference

Form and Line Reference	Explanation
Form and Line Reference  SCHEDULE H, PART VI, LINES 2, 4, & 5 (CONTINUATION 1)	Explanation  IN ACCORDANCE WITH ITS MISSION AND PHILOSOPHY, MHCS COMMITS SUBSTANTIAL RESOURCES TO SPONS OR A BROAD RANGE OF SERVICES TO BOTH THE POOR AS WELL AS THE BROADER COMMUNITY BENEFITS FOR THE POOR INCLUDE THE COST OF PROVIDING SERVICES TO INDIVIDUALS WHO ARE UNABLE TO AFFORD HEALTH CARE DUE TO INADEQUE RESOURCES AND OR THOSE HAT THE POOR THE POOR AS WELL AS THE PROVIDING SERVICES TO INDIVIDUALS WHO ARE UNABLE TO AFFORD HEALTH CARE DUE TO INADEQUE RESOURCES AND OR THOSE HAT THE POOR THE AMOUNTS OF THE POOR THE POOR THE AMOUNTS OF THE POOR
	HOME PLACE, AND IMMIGRANT SERVI

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINES 2, 4, & 5 (CONTINUATION 1)	CES INTERFAITH SENIOR SERVICES PROVIDES ASSISTANCE TO SENIORS IN THE FORM OF TRANSPORTATI ON, PERSONAL CONTACT, AND CLERICAL ASSISTANCE TO HELP THEM RETAIN THEIR INDEPENDENCE THE HOME PLACE IS AN INDEPENDENT LIVING FACILITY WITH A MISSION TO PROVIDE AFFORDABLE HOUSING FOR THE HOMELESS LIVING WITH HIV/AIDS I MMIGRATION SERVICES PROVIDES COUNSELING AND ASSIST ANCE IN IMMIGRATION MATTERS WHICH IS AN AFFORDABLE ALTERNATIVE TO USING AN ATTORNEY TO ASSIST AND ALSO PROVIDES REFERRALS FOR SOCIAL SERVICES AND TRANSLATION SERVICES PROJECT ACCE SS PROJECT ACCESS IS A REFERRAL NETWORK THAT OFFERS ACCESS TO MEDICAL CARE FOR LOW-INCOME RESIDENTS OF HAMILTON COUNTY WHO DO NOT HAVE INSURANCE PATIENTS ENROLLED IN THIS PROGRAM MUST BE BELOW 150% OF THE POVERTY LEVEL AND CANNOT BE ELIGIBLE FOR HEALTH INSURANCE OR OTHER MEDICAL BENEFITS SUCH AS MEDICARE OR TENNCARE PROJECT ACCESS HELPS PATIENTS GET SPECIA LTY HEALTH CARE THAT PRIMARY CLINICS MAY NOT BE ABLE TO PROVIDE INDIVIDUALS THAT QUALIFY ARE ELIGIBLE FOR SPECIALTY CARE FOR THREE MONTHS AND PRIMARY CARE FOR TSIX MONTHS PATIENTS ARE ALSO PROVIDED A PRESCRIPTION CARD THAT WILL ALLOW THEM TO GET THEIR MEDICATION WITH A \$5 DO CO-PAY MEMORIAL HOSPITAL PARTICIPATES AS A PROVIDER IN THIS NETWORK COSTS ASSOCIATED WITH THIS PROGRAM ARE REPORTED IN THE PRESCRIPTION DRUG PROGRAM, FREE LABORATORY TESTS AND THE COST OF CHARITY CARE EMERGENCY SITTING SERVICES AT NO COST TO FAMILIES OF PATIENTS WHO ARE UNABLE TO AFFORD TO HAVE SOMEONE STAY WITH THE PATIENT THIS SERVICE IS AVAILABLE WHEN IT HAS BEEN DETERMINED THAT THE PATIENT THIS SERVICE MHCS PROVIDES EMERGENCY SITTING SERVICES AT NO COST TO FAMILIES OF PATIENTS WHO ARE UNABLE TO AFFORD TO HAVE SOMEONE STAY WITH THE PATIENT THIS SERVICE OF MECHANISM THE PATIENT HE PATIENT THIS SERVICE OF THE PATIENT AND COST TO FAMILIES OF PATIENTS WHO ARE UNABLE TO AFFORD TO HAVE SOMEONE STAY WITH THE PATIENT THE BROADER COMMUNITY NURSE NAVIGATION PROGRAM FOR ONCOLOGY PATIENTS AND CONCESTIVE HEART FAILURE PATIENT THE BROADER COMMUNITY OUTBEACH THE PATIENT

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINES 2, 4, & 5 (CONTINUATION 2)	CANCER RESOURCE CENTER MHCS HAS DEVELOPED A PROGRAM TO HELP CANCER PATIENTS AND THEIR FAMILIES COPE, OFFERING THEM THE LATEST INFORMATION ABOUT CANCER CARE WHETHER AN INDIVIDUAL HAS JUST BEEN DIAGNOSED OR HAS A FAMILY MEMBER WITH CANCER, THE ONCOLOGY PROFESSIONALS AT THE CANCER RESOURCE CENTER CAN ANSWER QUESTIONS OR HELP INDIVIDUALS UNDERSTAND THEIR OPTIONS REGARDLESS OF WHERE THEY GO FOR TREATMENT YOU CAN LEARN ABOUT FINANCIAL RESOURCES, SCREENING OPPORTUNITIES, THE MOST CURRENT CLINICAL TRIALS, AND SUPPORT GROUPS AND SEMINARS OFFERED TO PATIENTS, FAMILY, AND FRIENDS THE CANCER RESOURCE CENTER ALSO OFFERS A HEALING ARTS PROGRAM TO ENHANCE THE HEALING AND PROVIDE ALTERNATIVE APPROACHES TO COPING NONE OF THE SERVICES ARE BILLED TO THE PATIENT AND FEW QUALIFY FOR INSURANCE REIMBURSEMENT IN FY 2014 THE COST OF THIS PROGRAM WAS \$491,064 MOBILE MAMMOGRAPHY COACH MHCS OPERATES A MOBILE MAMMOGRAPHY COACH THAT SERVICES 31 COUNTIES IN SCOUTHEAST TENNESSEE, NORTHWEST GEORGIA AND NORTHEAST ALABAMA IN THESE COUNTIES MINORITIES, UNINSURED, UNDERINSURED, HOMELESS AND SHELTERED WOMEN ARE GIVEN THE OPPORTUNITY TO RECEIVE BREAST SERVICES THAT WOULD NORMALLY NOT BE AVAILABLE NO CHARGE CANCER RISK COUNSELING AS WELL AS LIFE STYLE MODIFICATIONS TO REDUCE THE RISK OF CANCER ARE ALSO MADE AVAILABLE THOUGH THE COACH IN FY2014 4,608 PATIENTS WERE SEEN ON THE MOBILE COACH UNREIMBURSED COSTS FOR THE MOBILE COACH AND OTHER BREAST SERVICES TOTALED \$287,713 FOR FY 2014 UNITED WAY MHCS HAS AN ANNUAL CAMPAIGN FOR UNITED WAY WHICH CONSISTS OF SEVERAL EVENTS FOR ASSOCIATES DURING THE FISCAL YEAR THE STAFF COST TO PUT ON THESE EVENTS IS APPROXIMATELY \$16,633 THE DONATIONS MADE BY ASSOCIATES TO THE UNITED WAY MELEY FUND LOCAL COMMUNITY OR ASSOCIATES TO THE UNITED WAY MELEY FUND LOCAL COMMUNITY OR SEVERAL SULFIES TO THE UNITED WAY MELEY FUND LOCAL COMMUNITY OR SEVERAL EVENTS FOR ASSOCIATES DURING THE FISCAL YEAR THE STAFF COST TO PUT ON THESE EVENTS IS APPROXIMATELY \$16,633 THE DONATIONS MADE BY ASSOCIATES TO THE UNITED WAY MELEY FUND THE REFORM
	RESEARCHING NEW TREATMENT PROTOCOLS AND DETERMINING ALL THE ALTERNATIVES
	PROJECTED TO INCREASE WITH AGING BABY BOOM POPULATION, MHCS FEELS VERY STRONGLY ABOUT EDUCATING OUR FUTURE HEALTHCARE PROFESSIONALS MEMORIAL ALSO PROVIDES A PROGRAM FOR EMPLOYEES TO FURTHER THEIR EDUCATION AND RECEIVE TUITION REIMBURSEMENT EXPENSES RELATED TO STUDENT EDUCATION AND TUITION REIMBURSEMENT WERE \$2,092,921 DURING FY 2014 CONTRIBUTIONS MHCS RECEIVES SOME COMMUNITY SUPPORT FROM DONATIONS THAT HELPS FUND RESEARCH AND EDUCATION, CAPITAL EXPANSION AND RENOVATION, INDIGENT CARE, NEW EQUIPMENT AND OPERATING COST THE VALUE OF THIS COMMUNITY SUPPORT IS RETURNED TO THE COMMUNITY THROUGH LOWER COSTS IN PATIENT CARE PROGRAMS AND COMMUNITY SERVICES DESCRIBED THROUGHOUT THIS DOCUMENT

Form and Line Reference	Explanation
Schedule H, Part VI, Line 3, Patient education of eligibility for assistance	Explanation  CATHOLIC HEALTH INITIATIVES "CHI" HAS A WRITTEN POLICY (STEWARDSHIP POLICY NO 15) GOVERNING THE PROCEDURES FOR DETERMINING AND INFORMING PATIENTS ABOUT THE ENTITY'S FINANCIAL ASSISTANCE POLICY ALL HOSPITAL FACILITIES INCLUDED IN THE FILING ORGANIZATION HAVE ADOPTED THE POLICY MEMORIAL HEALTH CARE SYSTEM INCLUDES INFORMATION CONCERNING ITS FINANCIAL ASSISTANCE POLICY ON ITS WEBSITE IN ADDITION, MEMORIAL HEALTH CARE SYSTEM PROMINENTLY DISPLAYS INFORMATION CONCERNING ITS CHARITY CARE POLICY IN BOTH ENGLISH AND SPANISH IN ALL WAITING AREAS THROUGHOUT THE HOSPITALS, INCLUDING THE EMERGENCY ROOMS AND OTHER PATIENT INTAKE AREAS, AS WELL AS IN MEMORIAL HEALTH CARE SYSTEM OUTPATIENT FACILITIES IN ADDITION, MEMORIAL HEALTH CARE SYSTEM FOR THE POLICY ON THE REGISTRATION PROCESS (AND NOT COVERED BY MEDICABLE OR MEDICAID) ARE POVIDED WITH A PACKET OF INFORMATION THAT ADDRESSES THE FINANCIAL ASSISTANCE POLICY AND PROCEDURES INCLUDING AN APPLICATION FOR ASSISTANCE POLICY TO THOSE WHO APPEAR TO BE INCAPABLE OF READING, AND PROVIDE TRANSLATORS FOR NON ENGLISH-SPEAKING INDIVIDUALS MEMORIAL HEALTH CARE SYSTEM'S STAFF WILL ALSO ASSIST THE PATIENT OF A POLICY TO THOSE WHO APPLYING FOR THE REGISTRATION PROCESS.  UNINSURED PATIENTS ARE SCREENED IN THE EMERGENCY DEPARTMENT FOR P

Form and Line Reference	Explanation
Schedule H, Part VI, Line 6, Affiliated health care system	MEMORIAL HEALTH CARE SYSTEM, ALONG WITH ITS AFFILIATED OUTPATIENT FACILITIES ARE PART OF CATHOLIC HEALTH INITIATIVES CATHOLIC HEALTH INITIATIVES ("CHI") IS A NATIONAL FAITH-BASED NONPROFIT HEALTH CARE ORGANIZATION WITH HEADQUARTERS IN ENGLEWOOD, COLORADO CHI'S EXEMPT PURPOSE IS TO SERVE AS AN INTEGRAL PART OF ITS NATIONAL SYSTEM OF HOSPITALS AND OTHER CHARITABLE ENTITIES, WHICH ARE DESCRIBED AS MARKET-BASED ORGANIZATIONS, OR MBOS AN MBO IS A DIRECT PROVIDER OF CARE OR SERVICES WITHIN A DEFINED MARKET AREA THAT MAY BE AN INTEGRATED HEALTH SYSTEM AND/OR A STAND-ALONE HOSPITAL OR OTHER FACILITY OR SERVICE PROVIDER CHI SERVES AS THE PARRENT CORPORATION OF ITS MBOS WHICH ARE COMPRISED OF 92 HOSPITALS, INCLUDING FOUR ACADEMIC MEDICAL CENTERS, AND 24 CRITICAL ACCESS FACILITIES, COMMUNITY HEALTH SERVICE ORGANIZATIONS, ACCREDITED NURSING COLLEGES, HOME HEALTH AGENCIES, AND OTHER FACILITIES THAT SPAN THE INPATIENT AND OUTPATIENT CONTINUUM OF CARE TOGETHER, THESE FACILITIES PROVIDED \$910 MILLION IN CHARITY CARE AND COMMUNITY BENEFIT IN THE 2014 FISCAL YEAR, INCLUDING SERVICES FOR THE POOR, FREE CLINICS, EDUCATION AND RESEARCH CHI PROVIDES STRATEGIC PLANNING AND MANAGEMENT SERVICES AS WELL AS CENTRALIZED "SHARED SERVICES FOR THE MBOS THE PROVISION OF CENTRALIZED MANAGEMENT AND SHARED SERVICES - INCLUDING AREAS SUCH AS ACCOUNTING, HUMAN RESOURCES, PAYROLL AND SUPPLY CHAINPROVIDES ECONOMIES OF SCALE AND PURCHASING POWER TO THE MBOS THE COST SAVINGS ACHIEVED THROUGH CHI'S CENTRALIZATION ENABLE MBOS TO DEDICATE ADDITIONAL RESOURCES TO HIGH-QUALITY HEALTH CARE AND COMMUNITY OUTREACH SERVICES TO THE MOST VULNERABLE MEMBERS OF OUR SOCIETY MEMORIAL HEALTH CARE SYSTEM OPERATES WITH ITS WHOLLY OWNED AFFILIATES AND COMMUNITY PARTNERS, ALONG WITH ITS FUNDRAISING ARM, THE MEMORIAL HEALTH CARE SYSTEM FOUNDATION, TO SERVE THE HEALTH CARE NEEDS OF THE CHATTANOOGA, TENNESSEE COMMUNITIES

Form and Line Reference	Explanation
Schedule H, Part VI, Line 7, State filing of community benefit report	TN

**Software ID:** 13000248

**Software Version:** 2013v3.1

**EIN:** 62-0532345

Name: MEMORIAL HEALTH CARE SYSTEM INC

## 990 Schedule H, Supplemental Information

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 13, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
Schedule H, Part V Sec B, Line 3, Community Served by Needs Assessment	
Schedule H, Part V Sec B, Line 7, Needs not addressed in Needs Assessment	(1) A - MEMORIAL HOSPITAL THE FOCUS OF OUR 2013 - 2016 COMMUNITY BENEFIT PLAN ADDRESSES THE FOLLOWING IDENTIFIED COMMUNITY HEALTH NEEDS CARDIOVASCULAR HEALTH, CANCER, DIABETES, MINORITY HEALTH AND VIOLENCE THE AREAS WE DID NOT ADDRESS ARE -RESPIRATORY DISEASE - LOW BIRTH WEIGHT INFANTS - WE DO NOT HAVE OBSTETRICAL SERVICES SO IT IS NOT AN AREA OF EXPERT ISE FOR US,
Schedule H, Part V Sec B, Line 10, Used federal poverty guidelines (FPG) to determine eligibility	(1)A - MEMORIAL HOSPITAL HUD LOW INCOME GUIDELINES USED,
Schedule H, Part V Sec B, Line 11, Eligibility for Discounted Care	(1) A - MEMORIAL HOSPITAL HUD LOW INCOME GUIDELINES USED,
Schedule H, Part V Sec B, Line 20d, How amounts charged to FAP-eligible patients were determined	(1) A - MEMORIAL HOSPITAL ALL PATIENTS THAT DO NOT HAVE INSURANCE RECEIVE A DISCOUNT THAT IS CALCULATED EACH YEAR AS 150% OF THE COST TO CHARGE RATIO IN ACCORDANCE WITH TENNESSEE STATE CODE THIS DISCOUNT IS APPLIED TO THE PATIENTS ACCOUNT PRIOR TO BILLING AND IS TREAT ED AS AN ADJUSTMENT TO NET PATIENT REVENUE IN THE SAME MANNER AS A MANAGED CARE DISCOUNT TO ALL PATIENTS WITHOUT INSURANCE LOWERS THE AMOUNT THAT IS BILLED TO THE PATIENT AND REDUCES THE AMOUNT OF ANY SUBSEQUENT BAD DEBT EXPENSE IN FISCA LYEAR 2014, SELF PAY DISCOUNTS WERE 24 7 MILLION REPRESENTING \$6 44 MILLION AT COST MEMO RIAL HEALTH CARE SYSTEM USES A NUMBER OF PROCESSES AS DESCRIBED IN PART VI, ITEM 3 BELOWT O IDENTIFY WHO CAN AND CANNOT AFFORD TO PAY PATIENTS WHO ARE UNABLE TO PAY ARE IDENTIFIED IN ADVANCE OF BILLING OR DURING THE BILLING AND COLLECTION PROCESS, PARTICULARLY THOSE WHO ARE MEDICALLY INDIGENT OR UNDERINSURED AT ANY TIME IN THE PROCESS THAT A PATIENT IS DET ERMINED TO BE ELIGIBLE FOR CHARITY CARE, THE PATIENT IS RECLASSIFIED FROM BAD DEBT AND AL L BILLING AND COLLECTION EFFORTS ARE DISCONTINUED IN SPITE OF THE BEST EFFORTS OF MEMORIA L HEALTH CARE SYSTEM, SOME PATIENTS DO NOT SELF-IDENTIFY AS NEEDING ASSISTANCE OR PROVIDE ENOUGH INFORMATION TO ALLOW THE HOSPITAL TO DETERMINE THEIR ELIGIBILITY AND REMAIN CLASSIF IED AS BAD DEBT WE ARE UNABLE TO ACCURATELY ESTIMATE THE AMOUNT OF BAD DEBT EXPENSE (AT COST) THAT IS ATTRIBUTABLE TO PATIENTS THAT WOULD QUALIFY FOR FINANCIAL ASSISTANCE,

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OMB No 1545-0047

Schedule I (Form 990)

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Department of the Treasury Internal Revenue Service	Attach to Form 990 Information about Schedule I (Form 990) and its instructions is at <a href="www.irs.gov/form990">www.irs.gov/form990</a> .						
Name of the organization MEMORIAL HEALTH CARE SYSTEM	INC					Employer identification	on number
MEMORIAL HEALTH CARE STSTEM	INC					62-0532345	
Part I General Information	on on Grants and	Assistance					
<ol> <li>Does the organization maintain the selection criteria used to av</li> <li>Describe in Part IV the organiz</li> </ol>	ward the grants or as:	sistance?					▼ Yes
<b>Part II Grants and Other A</b> Form 990, Part IV, lin							es" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	<b>(h)</b> Purpose of gra or assistance
See Additional Data Table							
2 Enter total number of section 5	01(c)(3) and governr	ı nent organızatıons lıst	ed in the line 1 table .			· ►	25

Enter total number of other organizations listed in the line 1 table . . . . .

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) VIOLENCE PREVENTION PROGRAM	250	11,280			
(2) WE CARE WEEKEND FOR CANCER SURVIVORS AND THEIR FAMILIES	125	29,378			
(3) EMPLOYEE ASSISTANCE	72	35,667			
(4) MOBILE COACH HEALTH SERVICES	2800	190,763			
(5) RADIOLOGIST INTERPRETATION FOR MAMMOGRAMS PAID THRU GRANT	2500	90,654			
(6) PATIENT ASSISTANCE- TRANSPORTATION, FOOD, LODGING, ETC	44	8,314			
(7) INNER CITY HEALTH AND FITNESS PROGRAM	200	60,612			

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Further Supplemental I	<b>Horniadon.</b> Frovide the information required in rate 1, line 2, rate 111, column (b), and any other additional information.
Return Reference	Explanation
Schedule I, Part I, Line 2,	GRANT REQUESTS ARE COORDINATED THROUGH THE MEMORIAL HEALTH CARE SYSTEM FOUNDATION THE BENEFICIARY OF THE GRANT
Procedures for monitoring use of	IS RESPONSIBLE FOR USING THE FUNDS IN ACCORDANCE WITH THE GRANT REQUIREMENTS ALL GRANT SPENDING IS REVIEWED BY
grant funds	FISCAL SERVICES AND THE FOUNDATION BEFORE GRANT SPENDING IS REIMBURSED THROUGH THE FOUNDATION PERIODIC REPORTING
	IS COORDINATED BETWEEN THE BENEFICIARY, FISCAL SERVICES, AND THE FOUNDATION

Schedule I (Form 990) 2013

## **Additional Data**

**Software ID:** 13000248

**Software Version:** 2013v3.1

**EIN:** 62-0532345

Name: MEMORIAL HEALTH CARE SYSTEM INC

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN HEART ASSOCIATION 7272 GREENVILLE AVENUE DALLAS,TX 75231	13-5613797	501(C)(3)	36,667	0	N/A	'	COMMUNITY SUPPORT

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHATTANOOGA AREA CHAMBER OF COMMERCE 811 BROAD STREET SUITE 100 CHATTANOOGA,TN 37402	62-0154480	501(C)(6)	26,025	0	N/A	[··/··	COMMUNITY SUPPORT

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
ACCESS ONE EAPPARTNERSHIP 1800 MCCALLE AVENUE CHATTANOOGA,TN 37404	62-0911679	501(C)(3)	10,000	0	N/A	'	COMMUNITY SUPPORT		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SISKIN HOSPITAL FOR PHYSICAL REHAB ONE SIISKIN PLAZA CHATTANOOGA,TN 37403	62-1220402	501(C)(3)	6,600	0	N/A	'	COMMUNITY SUPPORT		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
HAMILTON COUNTY GOVERNMENT 921 EAST THRID STREET CHATTANOOGA,TN 37403	62-6000636	FINANCE DIVISION	41,500	0	N/A		COMMUNITY SUPPORT	

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
UNIVERSITY OF TENNESSEE 960 EAST THRID STREET SUITE 100 CHATTANOOGA,TN 37403	62-6001636	501(C)(3)	35,000	0	N/A	'	COMMUNITY SUPPORT		

<u>  Form 990,Schedule I, Pa</u> r	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
TENNESSEE AQUARIUM ONE BROAD STREET CHATTANOOGA,TN 37402	58-1837154	501(C)(3)	10,000	0	N/A	'	COMMUNITY SUPPORT			

Form 990,Schedule I, Par	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
SUSAN G KOMEN RACE FOR THE CURE PO BOX 11208 CHATTANOOGA,TN 37401		501(C)(3)	10,000	0	N/A	'	COMMUNITY SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
EAST CHATTANOOGA IMPROVEMENT 1502 MC CALLIE AVENUE SUITE A CHATTANOOGA,TN 37404	30-0352911	501(C)(3)	6,664	0	N/A	'	COMMUNITY SUPPORT		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CHOICES PREGNANCY RESOURCE CENTER 6232 VANCE ROAD CHATTANOOGA,TN 37421	30-0400541	501(C)(3)	10,000	0	N/A		COMMUNITY SUPPORT			

Form 990,Schedule 1, Par	Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
CHATTANOOGA STATE TECH COLLEGE 4501 AMNICOLA HIGHWAY CHATTANOOGA,TN 37406		501(C)(3)	20,000	0	N/A	'	COMMUNITY SUPPORT				

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
NOTRE DAME HIGH SCHOOL 2701 VERMONT AVENUE CHATTANOOGA,TN 37404	43-1694323	501(C)(3)	10,000	0	N/A	'	COMMUNITY SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
AMERICAN CANCER SOCIETY 1100 IRELAND WAY SUITE 300 BIRMINGHAM,AL 35205	64-0329009	501(C)(3)	7,500	0	N/A	· · · · ·	COMMUNITY SUPPORT		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
GOODWILL INDUSTRIES CHATTANOOGA 3500 DODDS AVENUE CHATTANOOGA,TN 37407	62-0544853	501(C)(3)	10,000	0	N/A		COMMUNITY SUPPORT			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
NORTH RIVER YMCA 301 W 6TH STREET CHATTANOOGA,TN 37402	62-0475699	501(C)(3)	8 ,5 5 0	0	N/A	· · · ·	COMMUNITY SUPPORT		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
RICHMONT COMMUNITY COUNSELING 1815 MCCALLE AVENUE CHATTANOOGA,TN 37404	62-0789275	501(C)(3)	5,000	0	N/A	'	COMMUNITY SUPPORT			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
SOUTHERN ADVENTIST PO BOX 370 COLLEGEDALE,TN 37315	62-0536733	501(C)(3)	25,000	0	N/A	'	COMMUNITY SUPPORT		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> Amount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TOP OF GEORGIA ECONOMIC DEVELOPMENT 10052 N HWY 27 NUMBER 22D ROCK SPRING, GA 30739	26-4715037	501(C)(3)	20,000	0	N/A	<i>'</i>	COMMUNITY SUPPORT

<u>  Form 990,Schedule I, Par</u>	form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
UNITED WAY 630 MARKET STREET CHATTANOOGA,TN 37405	62-0565962	501(C)(3)	27,500	0	N/A	'	COMMUNITY SUPPORT		

Form 990,Schedule 1, Pai	-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
URBAN LEAGUE OF GREATER CHATTANOOGA 730 MLK BLVD CHATTANOOGA,TN 37403	58-1436933	501(C)(3)	16,500	0	N/A	'	COMMUNITY SUPPORT	

Form 990, Schedule I, Pa	form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
WALKER COUNTRY PO BOX 436 LAFAYETTE,GA 30728	58-1952505	CHAMBER OF COMMERCE	· '	0	N/A	'	COMMUNITY SUPPORT		

form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
BREAST CANCER SUPPORT SERVICES 1400 MCCALLIE AVENUE SUITE 110 CHATTANOOGA,TN 37404	45-2772331	501(C)(3)	10,000	0	N/A	[··/··	COMMUNITY SUPPORT	

Form 990,Schedule I, Pa	Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
DIOCESE OF KNOXVILLE PO BOX 11127 KNOXVILLE,TN 37939	62-1357183	501(C)(3)	10,500	0	N/A	1	COMMUNITY SUPPORT	

-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHATTANOOGA AREA FOOD BANK 2009 CURTAIN POLE ROAD CHATTANOOGA,TN 37404		501(C)(3)	5,000	0	N/A	'	COMMUNITY SUPPORT

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MOCSLEARFIELD COMMUNICATIONS PO BOX 843038 KANSAS CITY, MO 64184	90-0776492	N/A	46,550	0	N/A	1 '	COMMUNITY SUPPORT

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHATTANOOGA TIMESFREE PRESS PO BOX 1447 CHATTANOOGA,TN 37401	62-0156322	501(C)(3)	25,000	0	N/A	'	COMMUNITY SUPPORT

Form 990,Schedule 1, Par	form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States							
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
CHATTANOOGA FC INC 1271 MARKET STREET CHATTANOOGA,TN 37402	27-1880693	N/A	25,000	0	N/A	· · · ·	COMMUNITY SUPPORT	

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DLN: 93493134022965

**Employer identification number** 

OMB No 1545-0047

#### Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization MEMORIAL HEALTH CARE SYSTEM INC.

b Any related organization?

The organization?

ın Part III

7

Any related organization?

section 53 4958-6(c)?

If "Yes," to line 5a or 5b, describe in Part III

If "Yes," to line 6a or 6b, describe in Part III

compensation contingent on the net earnings of

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

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		[62-0532345			
Pa	art I Questions Regarding Compensation				
				Yes	No
1a	Check the appropriate box(es) if the organization provided 990, Part VII, Section A, line 1a Complete Part III to pro				
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organizate reimbursement or provision of all of the expenses describe		1b		
2	Did the organization require substantiation prior to reimbudirectors, trustees, officers, including the CEO/Executive	,	2		
3	Indicate which, if any, of the following the filing organization organization's CEO/Executive Director Check all that appused by a related organization to establish compensation	ply Do not check any boxes for methods			
	Compensation committee	Written employment contract			
	☐ Independent compensation consultant ☐	Compensation survey or study			
	Form 990 of other organizations	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part V or a related organization	II, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control payme	ent?	4a	Yes	
ь	Participate in, or receive payment from, a supplemental no	onqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based of	ompensation arrangement?	4c		Νο
	If "Yes" to any of lines 4a-c, list the persons and provide	- ·			
	Only 501(c)(3) and 501(c)(4) organizations only must cor	nplete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1 compensation contingent on the revenues of	a, did the organization pay or accrue any			
а	The organization?		5a		Νo

payments not described in lines 5 and 6? If "Yes," describe in Part III

For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any

For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed

subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe

If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations

Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was

8

5b

6a

6b

7

Yes

Nο

Νo

Νo

Nο

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of	<b>(F)</b> Compensation reported as deferred in prior Form 990
. ,	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation			columns (B)(ı)-(D)	
See Additional Data Table							

Schedule J (Form 990) 2013

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete th	his part for an	v additional in	formation

Return Reference	Explanation
Arrangement used to establish the top management official's	COMPENSATION FOR THE TOP MANAGEMENT OFFICIAL WAS ESTABLISHED AND PAID BY CATHOLIC HEALTH INITIATIVES (CHI), A RELATED ORGANIZATION CHI USED THE FOLLOWING TO ESTABLISH THE TOP MANAGEMENT OFFICIAL'S COMPENSATION (1) COMPENSATION COMMITTEE, (2) INDEPENDENT COMPENSATION CONSULTANT, (3) WRITTEN EMPLOYMENT CONTRACTS, (4) COMPENSATION SURVEY OR STUDY, (5) APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE
Severance or change-of-control payment	POST-TERMINATION PAYMENTS ARE ADDRESSED IN EXECUTIVE EMPLOYMENT AGREEMENTS FOR CATHOLIC HEALTH INITIATIVES ("CHI") AND RELATED ORGANIZATIONS' EMPLOYEES AT THE LEVEL OF VICE PRESIDENT AND ABOVE, INCLUDING THE MBO CEOS THESE EMPLOYMENT AGREEMENTS REQUIRE THAT IN ORDER FOR THE EXECUTIVE TO RECEIVE POSTTERMINATION PAYMENTS, THESE INDIVIDUALS MUST EXECUTE A GENERAL RELEASE AND SETTLEMENT AGREEMENT POST-TERMINATION PAYMENT ARRANGEMENTS ARE PERIODICALLY REVIEWED FOR OVERALL REASONABLENESS IN LIGHT OF THE EXECUTIVE'S OVERALL COMPENSATION PACKAGE THE FOLLOWING REPORTABLE INDIVIDUALS RECEIVED SEVERANCE PAYMENTS FROM CATHOLIC HEALTH INITIATIVES ("CHI"), A RELATED ORGANIZATION DURING THE 2013 CALENDAR YEAR, AND THESE SEVERANCE PAYMENTS WERE INCLUDED IN THE INDIVIDUAL'S W-2 INCOME AND REPORTABLE COMPENSATION ON SCHEDULE J JACQUELINE JACKSON \$259,615
Supplemental nonqualified retirement plan	DURING THE 2013 CALENDAR YEAR CATHOLIC HEALTH INITIATIVES ("CHI"), A RELATED ORGANIZATION, MAINTAINED A SUPPLEMENTAL NON-QUALIFIED DEFERRED COMPENSATION PLAN FOR MBO CEOS AND OTHER CHI EMPLOYEES AT THE LEVEL OF SENIOR VICE PRESIDENT AND ABOVE THE FOLLOWING REPORTABLE INDIVIDUALS WERE ELIGIBLE TO PARTICIPATE IN THAT PLAN JAMES HOBSON, MARY ELIZABETH O'BRIEN DURING 2013 THE FOLLOWING CONTRIBUTIONS WERE MADE BY CHI TO THE DEFERRED COMPENSATION PLAN JAMES HOBSON \$45,418 KATHLEEN SANFORD \$81,643 MARY ELIZABETH O'BRIEN \$127,777 DURING 2013 THE FOLLOWING DISTRIBUTIONS WERE MADE BY CHI FROM THE DEFERRED COMPENSATION PLAN JAMES HOBSON \$39,052 KATHLEEN SANFORD \$64,060 MARY ELIZABETH O'BRIEN \$57,729
	MEMORIAL HEALTH CARE SYSTEM (MHCS) ISSUED BONUSES BASED ON INDIVIDUAL PERFORMANCE AND SPECIFIED EVENTS BONUSES ARE SUBJECT TO MANAGEMENT AND BOARD APPROVAL

**Schedule J (Form 990) 2013** 

**Software ID:** 13000248

**Software Version:** 2013v3.1 **EIN:** 62-0532345

Name: MEMORIAL HEALTH CARE SYSTEM INC

Form 990, Schedule J, Pa	art II	- Officers, Directo	ors, Trustees, Key	Employees, and	Highest Compens:	ated Employees		
(A) Name			f W-2 and/or 1099-MI		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
·		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
JAMES HOBSON PRESIDENT/CEO	(1) (11)	0 501,788	0 292,581	0 62,384	0 66,370	0 16,858	0 939,981	0 39,052
DAVID DODSON MD BOARD MEMBER / PHYSICIAN	(1) (11)	29,328 300,189	0	0	0	0 22,204	29,328	
KATHLEEN SANFORD RN DBA FACHE BOARD MEMBER	(I) (II)	0 550,791	0 525,537	0 105,682	0 105,145	0 16,858	0 1,304,013	0 64,060
WILLIAM WARREN MD BOARD MEMBER/CARDIOLOGIST	(I) (II)		104,713	838	20,952	22,018 0	730,708 0	0
MARY ELIZABETH O'BRIEN SVP OPERATIONS CHI	(I) (II)	811,904	000,221	148,302	0 151,279	0 8,904	1	0 57,729
CAROL NEWTON DIRECTOR- INTEGRATION SERVICES/FORMER CFO	(I)		0	205	12,905	6,770 0	142,563 0	0
CHERYL A SADRO SVP/CFO	(ı) (ıı)	6,081 331,866		0 21,043	0 20,952	188 21,819		
JACQUELINE JACKSON VP SERVICE LINE ADMIN	(I) (II)			318,611	33,702	7,268		0
DEBRA MOORE SVP/ADMINISTRATOR OF MEMORIAL HOSPITAL HIXSON	(I) (II)		26,222	1,110	33,702 0	13,212 0	325,357 0	0
RICKY NAPPER PRESIDENT/COO	(ı) (ıı)	0 166,933	0 15,000	0 34,555	0 31,359	0 4,896	0 252,743	0
ERIC CONN MD CARDIOLOGIST	(I) (II)			· ·		22,018		
ROBERT BERGLUND CARDIOLOGIST	(ı) (ıı)	572,399 0	104,713	8,040	20,952	13,592	719,696	0
GORDON GRAHAM CARDIOLOGIST	(ı) (ıı)		104,713		20,952	7,862	713,268	
CALVIN LEDFORD CARDIOLOGIST	(I) (II)		104,713	I I	20,952	16,480 0	717,790 0	
ROBERT MILLS MD CARDIOLOGIST	(ı) (ıı)	567,688 0	104,713		20,952	22,018		

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DLN: 93493134022965

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013
Open to Public Inspection

Name of the organization MEMORIAL HEALTH CARE SYSTEM INC	Employer identification number
	62-0532345

Return Reference	Explanation
FORM 990, PART III, LINE 1, MISSION STATEMENT	(CONTINUTED FROM LINE 1) THE CORPORATION, SPONSORED BY A LAY-RELIGIOUS PARTNERSHIP, CALLS OTHER CATHOLIC SPONSORS AND SYSTEMS TO UNITE TO ENSURE THE FUTURE OF CATHOLIC HEALTH CARE. TO FULFILL THIS MISSION, THE CORPORATION, AS A VALUES-BASED ORGANIZATION, WILL ASSURE THE INTEGRITY OF THE MINISTRY IN BOTH CURRENT AND DEVELOPING ORGANIZATIONS AND ACTIVITIES, RESEARCH AND DEVELOP NEW MINISTRIES THAT INTEGRATE HEALTH, EDUCATION, PASTORAL, AND SOCIAL SERVICES, PROMOTE LEADERSHIP DEVELOPMENT AND FORMATION FOR MINISTRY THROUGHOUT THE ENTIRE ORGANIZATION, ADVOCATE FOR SYSTEMIC CHANGES WITH SPECIFIC CONCERN FOR PERSONS WHO ARE POOR, ALIENATED, AND UNDERSERVED, AND STEWARD RESOURCES BY GENERAL OVERSIGHT OF THE ENTIRE ORGANIZATION

Return Reference	Explanation
Form 990, Part VI, Sec A, Line 1a, Delegate broad authority to a committee	PURSUANT TO SECTION 8 6 OF THE BY LAWS OF MEMORIAL HEALTH CARE SYSTEM, THE EXECUTIVE COMMITTEE SHALL CONSIST OF ONLY DIRECTORS OF THE CORPORATION AND SHALL BE COMPOSED OF THE CHAIRPERSON OF THE BOARD, THE WICE CHAIRPERSON OF THE BOARD, THE IMMEDIATE PAST CHAIRPERSON OF THE BOARD, THE RESIDENT AND CHIEF EXECUTIVE OFFICER, AND THE SECRETARY, WITH ONE (1) OR TWO (2) OTHER DIRECTORS, PROVIDED THAT THE EXECUTIVE COMMITTEE SHALL INCLUDE (1) TO THE EXTENT POSSIBLE, AT LEAST ONE MEMBER OF A PARTICIPATING CONGREGATION OR OTHER RELIGIOUS INSTITUTE OF THE ROMAN CATHOLIC CHURCH, AND (2) AT LEAST ONE DIRECTOR WHO IS A PHYSICIAN MEMBER OF THE MEDICAL STAFF EACH INDIVIDUAL APPOINTED TO THE EXECUTIVE COMMITTEE. SHALL SERVE FOR A TERM OF ONE (1) YEAR OR UNTIL HIS OR HER SUCCESSOR IS DULY APPOINTED BY THE BOARD OF DIRECTORS ANY VACANCY OF AN APPOINTED EXECUTIVE COMMITTEE MEMBERSHIP MAY BE FILLED FOR THE UNEXPIRED PORTION OF THE TERM IN THE MANNER THAT THE ORIGINAL COMMITTEE MEMBERSHIP MAY BE FILLED FOR THE UNEXPIRED PORTION OF THE TERM IN THE MANNER THAT THE ORIGINAL COMMITTEE MEMBERS WAS A PPOINTED PURSUANT TO SECTION 8 1 OF THE CORPORATIONS BY LAWS, THE BOARD OF DIRECTORS MAY, BY RESOLUTION ADOPTED BY A MAJORITY OF THE DIRECTOR'S THEN IN OFFICE, ESTABLISH ONE OF DIRECTOR'S MAY, BY RESOLUTION ADOPTED BY A MAJORITY OF THE DIRECTOR'S THEN IN OFFICE, ESTABLISH ONE OF DIRECTOR'S MAY, BY RESOLUTION ADOPTED BY A MAJORITY OF THE DIRECTOR'S MAY SET THE QUALIFICATIONS FOR MEMBERSHIP ON ANY COMMITTEE IT MAY ESTABLISH, PROVIDED THAT EACH COMMITTEE SHALL CONSIST OF AT LEAST TWO (2) BOARD MEMBERS COMMITTEES MAY INCLUDE PERSONS OTHER THAN DIRECTOR'S, EXCEPT THAT A COMMITTEE THAT HAS THE AUTHORITY TO ACT ON BEHALF OF THE BOARD OF DIRECTOR'S MUST INCLUDE ONLY DIRECTOR'S OF THE CORPORATION COMMITTEE, PURSUANT TO SECTION 8 6 OF THE CORPORATION'S BY LAWS, THE EXECUTIVE COMMITTEE HAS AND MAY EXERCISE SUCH POWERS AS MAY BE DELEGATED TO IT BY THE BOARD OF DIRECTOR'S THE EXECUTIVE COMMITTEE ALSO POSSESSES THE POWER TO TRANSACT ROUTINE BUSINESS OF THE

Return Reference	Explanation
Form 990, Part VI, Sec A, Line 6, Classes of members or stockholders	ACCORDING TO THE BYLAWS OF MEMORIAL HEALTH CARE SYSTEM, THE ENTITY'S SOLE MEMBER IS CATHOLIC HEALTH INITIATIVES ("CHI"), A COLORADO NONPROFIT CORPORATION

Return Reference	Explanation
	ACCORDING TO THE ORGANIZATION'S BY LAWS, DIRECTORS OF THE CORPORATION SHALL BE APPOINTED BY THE CORPORATE MEMBER NO LATER THAN JUNE 30TH OF EACH YEAR THE NAMES AND QUALIFICATIONS OF EACH INDIVIDUAL ACCEPTED BY THE BOARD OF DIRECTORS SHALL BE SUBMITTED TO THE CORPORATE MEMBER, WHO SHALL APPOINT OR REFUSE EACH NOMINEE IN ACCORDANCE WITH THE CORPORATE MEMBER'S BY LAWS AND WITH ENDORSEMENT OF THE SENIOR VICE PRESIDENT OF OPERATIONS THE CORPORATE MEMBER MAY AT ANY TIME REMOVE, WITH OR WITHOUT CAUSE, ANY MEMBER OF THE BOARD OF DIRECTORS

Return Reference	Explanation
Form 990, Part VI, Sec A, Line 7b, Decisions requiring approval by members or stockholders	MEMORIAL HEALTH CARE SYSTEM'S ("MHCS"), CORPORATE MEMBER IS CATHOLIC HEALTH INITIATIVES ("CHI") PURSUANT TO SECTION 5 4 OF MHCS'S BY LAWS, THE CORPORATE MEMBER SHALL HAVE THE SPECIFIC RIGHTS SET FORTH IN THE GOVERNANCE MATRIX PURSUANT TO THE GOVERNANCE MATRIX THE FOLLOWING RIGHTS ARE RESERVED TO THE CHI BOARD DIRECTLY OR THROUGH POWERS DELEGATED TO THE CHI CHIEF EXECUTIVE OFFICER * SUBSTANTIAL CHANGE IN THE MISSION OR PHILOSOPHY OF MHCS * AMENDMENT OF THE CORPORATE DOCUMENTS OF MHCS * APPROVE MEMBERS OF THE MISS BOARD * REMOVAL OF A MEMBER OF THE GOVERNING BODY OF MHCS * APPROVAL OF ISSUANCE OF DEBT BY MHCS * APPROVAL OF PARTICIPATION OF MHCS IN A JOINT VENTURE * APPROVAL OF FORMATION OF A NEW CORPORATION BY MHCS * APPROVAL OF A MERGER INVOLVING MHCS * APPROVAL OF THE SALE OF ALL OR SUBSTANTIALLY ALL OF THE ASSETS OF MHCS * TO REQUIRE THE TRANSFER OF ASSETS BY MHCS TO CHI TO ACCOMPLISH CHI'S GOALS AND OBJECTIVES, AND TO SATISFY CHI DEBTS * ADOPTION OF LONG RANGE AND STRATEGIC PLANS FOR MHCS IN ADDITION, PURSUANT TO SECTION 5 5 2 OF THE ORGANIZATIONS BY LAWS, CHI MAY, IN EXERCISE OF ITS APPROVAL POWERS, GRANT OR WITHHOLD APPROVAL IN WHOLE OR IN PART, OR MAY, IN ITS COMPLETE DISCRETION, AFTER CONSULTATION WITH THE BOARD AND THE PRESIDENT AND CHIEF EXECUTIVE OFFICER OF THE ORGANIZATION, RECOMMEND SUCH OTHER OR DIFFERENT ACTIONS AS IT DEEMS APPROPRIATE

Return Reference	Explanation
Form 990, Part VI, Sec B, Line 11b, Review of form 990 by governing body	MHCS'S FORM 990 IS PREPARED AND REVIEWED BY THE INTERNAL TAX DEPARTMENT OF ITS PARENT ORGANIZATION, CHI THE RETURN IS THEN REVIEWED BY MHCS'S FISCAL SERVICES DEPARTMENT AND ITS CHIEF FINANCIAL OFFICER PRIOR TO FILING, A COPY OF THE RETURN IS PROVIDED TO EACH MEMBER OF THE BOARD ELECTRONICALLY SUBSEQUENT TO PRESENTATION TO THE BOARD THE TAX DEPARTMENT FILES THE RETURN WITH THE APPROPRIATE FEDERAL AND STATE AGENCIES, MAKING ANY NON-SUBSTANTIVE CHANGES NECESSARY TO EFFECT E-FILING ANY SUCH CHANGES ARE NOT RE-SUBMITTED TO THE BOARD

Return Reference	Explanation
Form 990, Part VI, Sec B, Line 12c, Conflict of interest policy	THE CONFLICT OF INTEREST POLICY OF MHCS COVERS ALL DIRECTORS AND OFFICERS WHO HOLD THE TITLE OF VICE PRESIDENT AND ABOVE. THE POLICY APPLIES TO ALL AFFILIATES OF THE CORPORATION AND IS INTENDED TO SUPPLEMENT, BUT NOT REPLACE, ANY APPLICABLE LAWS GOVERNING CONFLICTS OF INTEREST APPLICABLE TO NONPROFIT CORPORATIONS. IF A DIRECTOR OR OFFICER HAS A POTENTIAL OR ACTUAL CONFLICT WITH THE CORPORATION AND/OR ANY OF ITS AFFILIATES, SUCH DIRECTOR OR OFFICER IS DEEMED TO ALSO HAVE A POTENTIAL OR ACTUAL CONFLICT WITH RESPECT TO THE CORPORATION AND ALL OF ITS AFFILIATES. EACH DIRECTOR MUST PROMPTLY AND FULLY REPORT TO THE BOARD CHAIR SITUATIONS THAT MAY CREATE A CONFLICT OF INTEREST WHEN HE OR SHE BECOMES AWARE OF SUCH SITUATIONS DISCLOSURE MUST BE MADE TO THE CORPORATION'S PRESIDENT AND CEO WHO WILL REPORT SUCH DISCLOSURE TO THE BOARD CHAIR A WRITTEN RECORD OF THE DISCLOSURE WILL BE MADE. THE CEO SHALL ANNUALLY SEND TO ALL DIRECTORS AND OFFICERS A COPY OF THE CONFLICT OF INTEREST POLICY AND DISCLOSURE STATEMENT AT THE BEGINNING OF THE BOARD MEETING AND ALL COMMITTEE MEETINGS, MEMBERS ARE ASKED TO DECLARE ANY CONFLICTS OF INTEREST THAT NEED TO BE DISCLOSED. THE BOARD OF DIRECTORS SHALL CAREFULLY SCRUTINIZE, AND MUST IN GOOD FAITH APPROVE OR DISAPPROVE, ANY TRANSACTION IN WHICH THE CORPORATION AND/OR ANY OF ITS AFFILIATES IS A PARTY, AND IN WHICH ONE OR MORE OF THE CORPORATION'S DIRECTORS OR OFFICERS HAS EITHER A MATERIAL FINANCIAL INTEREST OR IS A DIRECTOR OR OFFICER OF THE OTHER PARTY. BY A MAJORITY VOTE OF THE DISINTERESTED DIRECTORS, THE BOARD SHALL TAKE WHATEVER ACTION IS DEEMED APPROPRIATE UNDER THE CIRCUMSTANCES WITH RESPECT TO THE DIRECTOR OR OFFICER IN ORDER TO BEST PROTECT THE INTERESTS OF THE CORPORATION, INCLUDING POSSIBLE DISCIPLINARY OR CORRECTIVE ACTION

Return Reference	Explanation
FORM 990, PART VI, LINE 14, DOCUMENT RETENTION POLICY	WHILE THE ORGANIZATION DOES HAVE A WRITTEN DOCUMENT RETENTION AND DESTRUCTION POLICY IT HAS NOT BEEN FORMALLY ADOPTED BY THE BOARD

Return Reference	Explanation
LINE 15A, PROCESS   BOT FOR DETERMINING   IN C CEO'S   EXE COMPENSATION   TOT THE ADH HEA BOATH   HEA BOATH   DEC PRE	HE ORGANIZATION'S CEO'S COMPENSATION IS PAID BY CHI CHI HAS A DEFINED COMPENSATION PHILOSOPHY OTH THE EXECUTIVE AND NON-EXECUTIVE COMPENSATION STRUCTURES AND RANGES ARE REVIEWED ANNUALLY COMPARISON TO MARKET DATA. CHI USES THE HAY GROUP AS THE INDEPENDENT THIRD PARTY TO ASSESS (ECUTIVE COMPENSATION PROGRAMS AND TO ENSURE THE REASONABLENESS OF ACTUAL SALARIES AND OTAL COMPENSATION PACKAGES. COMPENSATION OF THE SENIOR MOST EXECUTIVES IS REVIEWED ANNUALLY HE HAY GROUP REVIEWS BOTH CASH AND TOTAL COMPENSATION FOR OVERALL REASONABLENESS, FOR COHERENCE TO CHI'S COMPENSATION PHILOSOPHY, AND FOR COMPARABILITY TO THE NOT-FOR-PROFIT EALTHCARE MARKET. THIS INDEPENDENT REVIEW IS DELIVERED BY HAY GROUP TO THE HR COMMITTEE OF THE CHIDDARD OF STEWARDSHIP TRUSTEES ANNUALLY AT THEIR SEPTEMBER MEETING AND MINUTES ARE SHARED WITH HE FULL BOARD AT THE DECEMBER MEETING. THE LAST REVIEW WAS SEPTEMBER 17, 2013. IN ADDITION, IN ECEMBER 2009, HAY GROUP COMPLETED A COMPREHENSIVE REVIEW OF ALL POSITIONS AT THE LEVEL OF VICE RESIDENT AND ABOVE TO DETERMINE AND VALIDATE APPROPRIATE COMPENSATION LEVELS. THESE LEVELS AVE BEEN REVIEWED ANNUALLY SINCE AND REVISED BASED ON MARKET DATA, WHERE APPLICABLE.

Return Reference	Explanation
Form 990, Part VI, Sec B, Line 15b, Process to establish compensation of other employees	ON AN ANNUAL BASIS MHCS ENGAGES AN EXTERNAL CONSULTANT TO REVIEW THE COMPENSATION OF ITS EXECUTIVES THE REVIEW IS PERFORMED TO ENSURE THAT EXECUTIVE SALARIES ARE WITHIN COMPARABLE MARKET RANGES FOR THAT POSITION THE RESULTS OF THE REVIEW ARE PRESENTED TO THE EXECUTIVE COMPENSATION HUMAN RESOURCES COMMITTEE FOR REVIEW AND RECOMMENDATION TO THE BOARD OF DIRECTORS FOR APPROVAL

Return Reference	Explanation
FORM 990, PART VI, LINE 16B, JOINT VENTURE POLICY	MHCS HAS NOT FORMALLY ADOPTED A WRITTEN POLICY OR WRITTEN PROCEDURE REGARDING JOINT VENTURES HOWEVER CHI'S SYSTEM-WIDE JOINT VENTURE MODEL OPERATING AGREEMENT INCORPORATES CONTROLS OVER THE VENTURE SUFFICIENT TO ENSURE THAT (1) THE EXEMPT ORGANIZATION AT ALL TIMES RETAINS CONTROL OVER THE VENTURE SUFFICIENT TO ENSURE THAT THE PARTNERSHIP FURTHERS THE EXEMPT PURPOSE OF THE ORGANIZATION, (2) IN ANY PARTNERSHIP IN WHICH THE EXEMPT ORGANIZATION IS A PARTNER, ACHIEVEMENT OF EXEMPT PURPOSES IS PRIORITIZED OVER MAXIMIZATION OF PROFITS FOR THE PARTNERS, (3) THE PARTNERSHIP DOES NOT ENGAGE IN ANY ACTIVITIES THAT WOULD JEOPARDIZE THE EXEMPT ORGANIZATION'S EXEMPTION, (4) RETURNS OF CAPITAL, ALLOCATIONS, AND DISTRIBUTIONS MUST BE MADE IN PROPORTION TO THE PARTNERS' RESPECTIVE OWNERSHIP INTERESTS, AND (5) ALL CONTRACTS ENTERED INTO BY THE PARTNERSHIP WITH THE EXEMPT ORGANIZATION MUST BE AT ARM'S-LENGTH, WITH PRICES SET AT FAIR MARKET VALUE ANY JOINT VENTURE AGREEMENTS THAT DO NOT CONFORM TO THE MODEL AGREEMENT ARE GENERALLY REVIEWED BY COUNSEL

Return Reference	Explanation
Form 990, Part VI, Sec C, Line 19, Required documents available to the public	THE ORGANIZING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE NOT AVAILABLE TO THE PUBLIC THE ORGANIZATION'S FINANCIAL STATEMENTS ARE INCLUDED IN CATHOLIC HEALTH INITIATIVES' CONSOLIDATED AUDITED FINANCIAL STATEMENTS THAT ARE AVAILABLE AT WWW CATHOLICHEALTHINIT ORG OR AT WWW DACBOND ORG THE FINANCIAL STATEMENTS ARE ALSO AVAILABLE THROUGH ANNUAL REPORTS FILED WITH THE STATE OF TENNESSEE.

Return Reference	Explanation
Form 990 , Part XI, Line 9, Other changes in net assets or fund balances	CAPITAL RESOURCE POOL CONTRIBUTIONS565116, NONCONTROLLING INTEREST37559,

DLN: 93493134022965

2013

OMB No 1545-0047

Open to Public Inspection

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service

Name of the organization

MEMORIAL HEALTH CARE SYSTEM INC.

(Form 990)

SCHEDULE R

**Employer identification number** 

62-0532345

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity (1) MEMORIAL HEALTH PARTNERS CONTRACT SERVICES 0 MHCS TN Ω 2525 DE SALES AVENUE CHATTANOOGA, TN 37404 62-1784262 (2) MEMORIAL HEART INSTITUTE LLC DBA THE CHATTANOOGA HEART INSTITUTE TN PHYSICIAN SERVICES -8.548.551 4.493.691 MHCS 2525 DE SALES AVENUE CHATTANOOGA, TN 37404 (3) MISSION HEALTH CARE NETWORK PHYSICIAN SERVICES TN Λ 0 MHCS 2525 DE SALES AVENUE CHATTANOOGA, TN 37404 46-4236212 (4) ORTHOPEDIC SERVICE LINE MANAGEMENT LLC ORTHOPEDIC MGMT TN 0 MCHS 0 2525 DE SALES AVENUE CHATTANOOGA, TN 37404 Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (c) (d) (e) (f) (g) Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) or foreign country) (if section 501(c)(3)) (13) controlled entity entity? Yes No See Additional Data Table

Part III	Identification of Related Org because it had one or more rela	<b>anizations Taxab</b> ted organizations tr	le as a Partne eated as a part	e <b>rship</b> :nershi	Complete i p during the	f the organız tax year.	ation ansv	vered "Ye	es" on	Form	990, Part	IV, lıı	ne 34	ļ
	<b>(a)</b> Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		(h Disprop allocat	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	<b>j)</b> eral or aging tner?	<b>(k)</b> Percentage ownership
0 1111	D. T.I.								Yes	No		Yes	No	
See Additional	Data Table											+-	$\vdash$	
												₩	$\sqcup$	
													$\vdash$	
													Ш	
												+	$\vdash$	
Part IV	Identification of Related Org line 34 because it had one or mo								wered	l "Yes	" on Form	990,	Part	IV,
N	(a) ame, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		<b>(d)</b> Direct controlli entity	rg (e) Type of entit (C corp, S corp, or trust)		otal Share	(g) of end- year ssets		(h) ercentage wnership	Section (b) (conti	(i) on 512 (13) rolled tity?	
See Additional	Data Table	<u>                                     </u>					<u> </u>			_	İ	Yes	<u>;                                    </u>	No
<u> </u>	Sata Table													
													-	
		i l				1	1	1		1			,	

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
<b>1</b> D	ring the tax year, did the orgranization engage in any of the following transactions with one or more relate	ed organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Yes	
b	Gift, grant, or capital contribution to related organization(s)				1b	Yes	
c	Gift, grant, or capital contribution from related organization(s)				<b>1</b> c		No
d	Loans or loan guarantees to or for related organization(s)				1d		No
е	Loans or loan guarantees by related organization(s)				1e		No
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity b Gift, grant, or capital contribution to related organization(s) c Gift, grant, or capital contribution from related organization(s) d Loans or loan guarantees to or for related organization(s)  10  11  12  13  14							
f	Dividends from related organization(s)				1f		No
g	Sale of assets to related organization(s)				1g		No
h	Purchase of assets from related organization(s)				1h		No
i	Exchange of assets with related organization(s)				1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)						
n	Performance of services or membership or fundraising solicitations by related organization(s)  Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)  Sharing of paid employees with related organization(s)  10 Yes						
0	Sharing of paid employees with related organization(s)				10	Yes	
р	Reimbursement paid to related organization(s) for expenses				<b>1</b> p		No
q	Reimbursement paid by related organization(s) for expenses				1q	Yes	
r	O ther transfer of cash or property to related organization(s)				1r		No
s	Other transfer of cash or property from related organization(s)				1s		No
2		1					
		Transaction			ount ir	nvolved	
ee A	ditional Data Table						

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions													
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations <sup>7</sup>	_	(i) Code V <sup>2</sup> UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	<b>(k)</b> Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
		·					<u> </u>						

Schedule R (Form 990) 2013

## Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

 Software ID:
 13000248

 Software Version:
 2013v3.1

 EIN:
 62-0532345

Name: MEMORIAL HEALTH CARE SYSTEM INC

Form 990, Schedule R, Part II - Identification of Rel			(4)	(0)	(6)	<i>(</i>	• )
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e) Public charity status	<b>(f)</b> Direct controlling entity	(b)(1	n 512 13)
		or foreign country)		(if section 501(c) (3))		contro	ty?
(1) ALEGENT CREIGHTON CLINIC	HEALTHCARE	NE	501(C)(3)	3	ACH	Yes Yes	No
12809 W DODGE RD OMAHA, NE 68154						J	1
(1) ALEGENT CREIGHTON HEALTH	HEALTHCARE	NE	501(C)(3)	3	CHI NEBRASKA	Yes	
12809 W DODGE RD OMAHA, NE 68154 47-0757164						J	
47-0757164 (2) ALEGENT CREIGHTON HEALTH FOUNDATION	FUNDRAISING	NE	501(C)(3)	7	ACH	Yes	
12809 W DODGE RD OMAHA, NE 68154 47-0648586						J	1
(3) ALEGENT HEALTH - BERGAN MERCY HEALTH SYSTEM	HEALTHCARE	NE	501(C)(3)	3	CHI NEBRASKA	Yes	
7500 MERCY RD OMAHA, NE 68124 47-0484764						J	
(4) ALEGENT HEALTH - COMMUNITY MEMORIAL HOSPITAL OF MISSOURI VALLEY IA	HEALTHCARE	IA	501(C)(3)	3	CHI NEBRASKA	Yes	
631 N 8TH ST MISSOURI VALLEY, IA 51555						J	1
42-0776568 (5) ALEGENT HEALTH - IMMANUEL MEDICAL CENTER	HEALTHCARE	NE	501(C)(3)	3	CHI NEBRASKA	Yes	
6901 N 72ND ST OMAHA, NE 68122						J	1
47-0376615 (6) ALEGENT HEALTH - MEMORIAL HOSPITAL SCHUYLER	HEALTHCARE	NE	501(C)(3)	3	CHI NEBRASKA	Yes	
104 W 17TH ST SCHUYLER, NE 68661						J	
47-0399853 (7) ALEGENT HEALTH - MERCY HOSPITAL CORNING IOWA	HEALTHCARE	IA	501(C)(3)	3	CHI NEBRASKA	Yes	
PO BOX 368 CORNING, IA 50841						J	1
42-0782518 (8) ALVERNA APARTMENTS	LTERM CARE	MN	501(C)(3)	9	СНІ	Yes	
300 SE 8TH AVE LITTLE FALLS, MN 56345 41-1351177						J	1
41-1351177 (9) APPLETREE COURT	SENIOR LIVING	MN	501(C)(3)	9	SFH	Yes	
601 OAK ST BRECKENRIDGE, MN 56520 41-1850500						J	
(10) BISHOP DRUMM RETIREMENT CENTER	LTERM CARE	IA	501(C)(3)	9	CHI-IA CORP	Yes	
1111 6TH AVE DES MOINES, IA 50314 42-0725196						J	
(11) BORNEMANN HEALTHCARE CORPORATION	HEALTHCARE	PA	501(C)(3)	11 - Type I	СНІ	Yes	
2500 BERNVILLE RD PO BOX 316 READING, PA 19603 23-2187242						J	
(12) CARRINGTON HEALTH CENTER	HEALTHCARE	ND	501(C)(3)	3	СНІ	Yes	
800 N 4TH ST CARRINGTON, ND 58421 45-0227311							
(13) CATHOLIC HEALTH INITIATIVES	HEALTHCARE	CO	501(C)(3)	9	NA	Yes	
198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 47-0617373							
(14) CATHOLIC HEALTH INITIATIVES - COLORADO	HEALTHCARE	СО	501(C)(3)	3	СНІ	Yes	
188 INVERNESS DRIVE WEST STE 500 ENGLEWOOD, CO 80112 84-0405257							
(15) CATHOLIC HEALTH INITIATIVES - IOWA CORP	HEALTHCARE	IA	501(C)(3)	3	СНІ	Yes	
DES MOINES, IA 50314 42-0680448							
(16) CATHOLIC HEALTH INITIATIVES COLORADO FOUNDATION	FUNDRAISING	СО	501(C)(3)	7	СНІС	Yes	
6385 CORPORATE DR STE 301 COLORADO SPRINGS, CO 80919						J	
84-0902211 (17) CATHOLIC HEALTH INITIATIVES NATIONAL FOUNDATION	FUNDRAISING	СО	501(C)(3)	11 - Type I	СНІ	Yes	
6385 CORPORATE DR						J	
COLORADO SPRINGS, CO 80919 27-0930004 (18) CATHOLIC HEALTH INITIATIVES VIRTUAL HEALTH	HEALTHCARE	СО	501(C)(3)	11 - Type I	CHINS	Yes	
SERVICES  198 INVERNESS DRIVE WEST				,.			
ENGLEWOOD, CO 80112 46-0992796							
(19) CENTENNIAL MEDICAL GROUP INC 2700 STEWART PKWY	PHYSICIANS	OR	501(C)(3)	9	ммс	Yes	
2700 STEWART PKWY ROSEBURG, OR 97471 26-3946191						J	
							7

Form 990, Schedule R, Part II - Identification of Rela			1 (1)	1 4	1 0	1 .	į
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Sectio (b)( contr enti	n 512 13) rolled
(21) CENTRAL KANSAS MEDICAL CENTER	SURGERY CENTER	KS	501(C)(3)	3	СНІ	<b>Yes</b> Yes	No
3515 BROADWAY GREAT BEND, KS 67530 48-0543724	SONGENT CENTER	N.S	301(0)(3)			103	
(1) CHI HEALTH CONNECT AT HOME - FARGO  4816 AMBER VALLEY PKWY S FARGO, ND 58104	HEALTHCARE	MN	501(C)(3)	9	СНІ	Yes	
27-1966847 (2) CHI INSTITUTE FOR RESEARCH AND INNOVATION	HEALTHCARE	СО	501(C)(3)	11 - Type I	СНІ	Yes	
198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 27-1050565							
(3) CHI KENTUCKY INC  3900 OLYMPIC BLVD STE 400 ERLANGER, KY 41018	HEALTHCARE	КҮ	501(C)(3)	11 - Type I	СНІ	Yes	
20-2741651 (4) CHI NATIONAL HOME CARE	HEALTHCARE	СО	501(C)(3)	9	CHI NS	Yes	
198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 45-1261716 (5) CHI NATIONAL SERVICES	HEALTHCARE	co	501(C)(3)	11 - Type I	CHI	Yes	
198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112				11 1,501		103	
45-2532084 (6) CHI NEBRASKA	HEALTHCARE	NE	501(C)(3)	11 - Type III - FI	СНІ	Yes	
6940 O ST STE 200 LINCOLN, NE 68510 36-3233121	LIFALTIICA DE	TV	F01/C)(2)		CLUC	V	
(7) CHI ST LUKE'S HEALTH BAYLOR COLLEGE OF MEDICINE MEDICAL CENTER  6624 FANNIN ST	HEALTHCARE	TX	501(C)(3)	3	SLHS	Yes	
HOUSTON, TX 77030 74-1161938							
(8) CHI ST VINCENT HOSPITAL HOT SPRINGS  300 WERNER ST HOT SPRINGS, AR 71913	HEALTHCARE	AR	501(C)(3)	3	CHISVHS	Yes	
71-0236913  (9) CHI ST VINCENT HOT SPRINGS	HOLDING CO	AR	501(C)(3)	11 - Type II	SVIMC	Yes	
300 WERNER ST HOT SPRINGS, AR 71913 26-1125064							
(10) CHI ST VINCENT MEDICAL GROUP HOT SPRINGS  1 MERCY LANE STE 201 HOT SPRINGS, AR 71913	HEALTHCARE	AR	501(C)(3)	3	CHISVHS	Yes	
26-1125131 (11) COMMUNITY LIMITED CARE DIALYSIS CENTER	HOLDING CO	ОН	501(C)(2)	N/A	GSH	Yes	
619 OAK ST ACCOUNTING-3 W CINCINNATI, OH 45206 23-7419853	FUNDRAIGING		F01/6/2)	44 7	ALL CMUMY	V	
(12) COMMUNITY MEMORIAL HOSPITAL MEDICAL SERVICE FOUNDATION  631 N 8TH ST	FUNDRAISING	IA	501(C)(3)	11 - Type I	AH-CMHMV	Yes	
MISSOURI VALLEY, IA 51555 42-1294399							
(13) CONTINUING CARE HOSPITAL 150 NORTH EAGLE CREEK DR LEXINGTON, KY 40509	LT ACH	КҮ	501(C)(3)	3	SJHS	Yes	
61-1400619 (14) COVENANT HOME CARE	HOME HEALTH	PA	501(C)(3)	11 - Type II	CHI NHC	Yes	
198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 23-2028429							
(15) ENUMCLAW REGIONAL HOSPITAL ASSOCIATION  1450 BATTERSBY AVE ENUMCLAW, WA 98022	HEALTHCARE	WA	501(C)(3)	3	FHS	Yes	
91-0715805 (16) FLAGET HEALTHCARE INC	HEALTHCARE	КҮ	501(C)(3)	3	кон	Yes	
4305 NEW SHEPHERDSVILLE RD BARDSTOWN, KY 40004 61-1345363							
(17) FLAGET MEMORIAL HOSPITAL FOUNDATION INC	FUNDRAISING	КҮ	501(C)(3)	11 - Type I	FH	Yes	
4305 NEW SHEPHERDSVILLE RD BARDSTOWN, KY 40004 56-2351341							
(18) FRANCISCAN FOUNDATION	FUNDRAISING	WA	501(C)(3)	9	FHS	Yes	
1717 SOUTH J ST TACOMA, WA 98405 91-1145592 (19) FRANCISCAN HEALTH SYSTEM	HEALTHCARE	WA	501(C)(3)	3	СНІ	Yes	
1717 SOUTH J ST TACOMA, WA 98405 91-0564491	ITEACHTCARE	VVA	301(0)(3)			ı e5	

Form 990, Schedule R, Part II - Identification of Rel			1	1		1 -	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e) Public charity status	(f) Direct controlling entity	Section (b)(1	n 512
		or foreign country)		(if section 501(c) (3))		contr	olled
(44) FDANGZGGAN HE 11 THE 12 T	DUVCTOTO		F04/63/53		CUZ	Yes	No
(41) FRANCISCAN HEALTH VENTURES FKA SJMGROUP TACOMA FNC CTR BLDG 1145 BROADWAY	PHYSICIANS	МО	501(C)(3)	9	CHI	Yes	
TACOMA, WA 98402 43-1882377							
(1) FRANCISCAN MEDICAL GROUP	HEALTHCARE	WA	501(C)(3)	9	FHS	Yes	
1313 BROADWAY STE 200 TACOMA, WA 98402							
91-1939739 (2) FRANCISCAN VILLA OF SOUTH MILWAUKEE INC	HEALTHCARE	WI	501(C)(3)	9	СНІ	Yes	
3601 S CHICAGO AVE SOUTH MILWAUKEE, WI 53172							
39-1093829 (3) GLOBAL HEALTH INITIATIVES	MINISTRIES	CO	501(C)(3)	11 - Type I	СНІ	Yes	
198 INVERNESS DRIVE WEST							
ENGLEWOOD, CO 80112 20-1536108							
(4) GOOD SAMARITAN COLLEGE OF NURSING & HEALTH SCIENCE	EDUCATION	ОН	501(C)(3)	2	GSH	Yes	
619 OAK ST ACCOUNTING-3 W CINCINNATI, OH 45206							
31-1778403 (5) GOOD SAMARITAN FOUNDATION OF CINCINNATI INC	FUNDRAISING	ОН	501(C)(3)	11 - Type I	GSH	Yes	
619 OAK ST ACCOUNTING-3 W							
CINCINNATI, OH 45206 31-1206047			504 (0)(0)			.,	
(6) GOOD SAMARITAN HOSPITAL PO BOX 1990	HEALTHCARE	NE	501(C)(3)	3	CHI NEBRASKA	Yes	
KEARNEY, NE 68848 47-0379755							
(7) GOOD SAMARITAN HOSPITAL FOUNDATION	FUNDRAISING	NE	501(C)(3)	7	GSH	Yes	
111 W 31ST ST KEARNEY, NE 68847							
47-0659443 (8) GOOD SAMARITAN HOSPITAL FOUNDATION - DAYTON	FUNDRAISING	ОН	501(C)(3)	7	SHP	Yes	
110 N MAIN ST STE 500 DAYTON, OH 45402							
23-7296923 (9) HARRISON MEDICAL CENTER	HEALTHCARE	WA	501(C)(3)	3	FHS	Yes	
2520 CHERRY AVE						, 55	
BREMERTON, WA 98310 91-0565546							
(10) HARRISON MEDICAL CENTER FOUNDATION 2520 CHERRY AVE	FUNDRAISING	WA	501(C)(3)	7	НМС	Yes	
BREMERTON, WA 98310 91-1197626							
(11) HEALTH SET	LOW INC CARE	СО	501(C)(3)	7	CHIC	Yes	
2420 W 26TH AVE STE 460D DENVER, CO 80211							
84-1102943 (12) HEALTHCARE AND WELLNESS FOUNDATION	FUNDRAISING	MN	501(C)(3)	11 - Type I	SFMC	Yes	
2400 ST FRANCIS DR BRECKENRIDGE, MN 56520							
76-0761782 (13) HIGHLINE MEDICAL CENTER	HEALTHCARE	WA	501(C)(3)	3	FHS	Yes	
16251 SYLVESTER RD SW	TEAL THEAKE					103	
BURIEN, WA 98166 91-0712166							
(14) HOUSE OF MERCY	SHELTER	IA	501(C)(3)	7	CHI-IA CORP	Yes	
1111 6TH AVE DES MOINES, IA 50314 42-1323808							
(15) JEWISH HOSPITAL AND ST MARY'S HEALTHCARE INC	HEALTHCARE	КҮ	501(C)(3)	3	кон	Yes	
539 S 4TH ST LOUISVILLE, KY 40202							
61-1029768 (16) KENTUCKYONE HEALTH MEDICAL GROUP INC	HEALTHCARE	KY	501(C)(3)	9	JHSMH	Yes	
539 S 4TH ST LOUISVILLE, KY 40202							
61-1352729 (17) KENTUCKYONE HEALTH INC	HEALTHCARE	KY	501(C)(3)	9	СНІ	Yes	
200 ABRAHAM FLEXNER WAY						,	
LOUISVILLE, KY 40202 61-1029769							
(18) LAKEWOOD HEALTH CENTER	HEALTHCARE	MN	501(C)(3)	3	СНІ	Yes	
600 MAIN AVE S BAUDETTE, MN 56623 41-0758434							
(19) LINUS OAKES INC	SENIOR LIVING	OR	501(C)(3)	9	ММС	Yes	
2700 STEWART PKWY ROSEBURG, OR 97471							
93-0821381	I	I	I	1	I		1
	1	1	1	1	I		

Form 990, Schedule R, Part II - Identification of Re			7.15	7.3	165	1 .	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	Sectio (b)( contr enti	n 512 13) olled
(61) LISBON AREA HEALTH SERVICES	HEALTHCARE	ND ND	501(C)(3)	3	СНІ	<b>Yes</b> Yes	No
905 MAIN ST LISBON, ND 58054		,,,,					
82-0558836 (1) LUFKIN VISION ACQUISITIONS	PROPERTY MGMT	TX	501(C)(3)	11 - Type III - FI	MHSET	Yes	
PO BOX 1447 LUFKIN, TX 75901 82-0563768							
(2) MEMORIAL HEALTH CARE SYSTEM FOUNDATION INC 2525 DE SALES AVE CHATTANOOGA, TN 37404	FUNDRAISING	TN	501(C)(3)	7	MHCS	Yes	
62-1839548  (3) MEMORIAL HEALTH CARE SYSTEM INC	HEALTHCARE	TN	501(C)(3)	3	СНІ	Yes	
2525 DE SALES AVE CHATTANOOGA, TN 37404 62-0532345	TEACHTCAKE		301(0)(3)			163	
(4) MEMORIAL HEALTH PARTNERS FOUNDATION INC	HEALTHCARE	TN	501(C)(3)	9	MHCS	Yes	
5600 BRAINERD RD STE 500 CHATTANOOGA, TN 37411 03-0417049							
(5) MEMORIAL HEALTH SYSTEM OF EAST TEXAS	HEALTHCARE	TX	501(C)(3)	3	CHI	Yes	
PO BOX 1447 LUFKIN, TX 75902 75-0755367 (6) MEMORIAL MEDICAL CENTER - LIVINGSTON	HEALTHCARE	TX	501(C)(3)	3	MHSET	Yes	
PO BOX 1447 LUFKIN, TX 75902	HEALINGARE					163	
76-0436439 (7) MEMORIAL MEDICAL CENTER - SAN AUGUSTINE	HEALTHCARE	TX	501(C)(3)	3	MHSET	Yes	
PO BOX 1447 LUFKIN, TX 75902 75-2663904							
(8) MEMORIAL MULTISPECIALTY ASSOCIATES	PHYSICIANS	TX	501(C)(3)	11 - Type III - FI	MHSET	Yes	
1201 FRANK AVE LUFKIN, TX 95904 75-2721155	UEALTHGA DE		501(0)(2)		MUGET		
(9) MEMORIAL SPECIALTY HOSPITAL PO BOX 1447	HEALTHCARE	TX	501(C)(3)	3	MHSET	Yes	
LUFKIN, TX 95902 75-2492741							
(10) MERCY AUXILIARY OF CENTRAL IOWA	AUXILIARY	IA	501(C)(3)	11 - Type I	MF-DM IA	Yes	
1111 6TH AVE DES MOINES, IA 50314 42-6076069 (11) MERCY CLINICS INC	PHYSICIANS	IA	501(C)(3)	9	CHI-IA CORP	Yes	
1111 6TH AVE DES MOINES, IA 50314 42-1193699							
(12) MERCY COLLEGE OF HEALTH SCIENCES	EDUCATION	IA	501(C)(3)	2	CHI-IA CORP	Yes	
1111 6TH AVE DES MOINES, IA 50314 42-1511682							
(13) MERCY FOUNDATION OF DES MOINES IA  1111 6TH AVE DES MOINES, IA 50314	FUNDRAISING	IA	501(C)(3)	7	CHI-IA CORP	Yes	
23-7358794 (14) MERCY FOUNDATION INC	FUNDRAISING	OR	501(C)(3)	7	MMC	Yes	
2700 STEWART PKWY ROSEBURG, OR 97471	FUNDRAISING	O K	501(C)(3)		MMC	res	
93-6088946 (15) MERCY HEALTH CARE FOUNDATION	FUNDRAISING	IA	501(C)(3)	11 - Type I	AHMH-CORNING	Yes	
PO BOX 368 CORNING, IA 50841 42-1461064							
(16) MERCY HEALTHCARE FOUNDATION  570 CHAUTAUQUA BLVD	FUNDRAISING	ND	501(C)(3)	11 - Type III - FI	MHVC	Yes	
VALLEY CITY, ND 58072 45-0435338							
(17) MERCY HOSPITAL FOUNDATION COUNCIL BLUFFS  800 MERCY DR	FUNDRAISING	IA	501(C)(3)	11 - Type I	AHBMHS	Yes	
COUNCIL BLUFFS, IA 51503 42-1178204 (18) MERCY HOSPITAL OF DEVILS LAKE	HEALTHCARE	ND	501(C)(3)	3	СНІ	Yes	
1031 7TH ST NE DEVILS LAKE, ND 58301 45-0227012							
(19) MERCY HOSPITAL OF DEVILS LAKE FOUNDATION  1031 7TH ST NE  DEVILS LAKE, ND 58301 35-2367360	FUNDRAISING	ND	501(C)(3)	7	MHDL	Yes	
	•	•	•	•	•		'

Form 990, Schedule R, Part II - Identification of Rel						1 -	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	(g) Section (b)(1 contro entit	512 3) olled
(81) MERCY HOSPITAL OF VALLEY CITY	HEALTHCARE	ND	501(C)(3)	3	СНІ	<b>Yes</b> Yes	No
570 CHAUTAUQUA BLVD VALLEY CITY, ND 58072		2					
45-0226553 (1) MERCY MEDICAL CENTER	HEALTHCARE	ND	501(C)(3)	3	СНІ	Yes	
1301 15TH AVE WEST WILLISTON, ND 58801 45-0231183							
(2) MERCY MEDICAL CENTER - CENTERVILLE	HEALTHCARE	IA	501(C)(3)	3	CHI-IA CORP	Yes	
ONE ST JOSEPHS DRIVE CENTERVILLE, IA 52544 42-0680308							
(3) MERCY MEDICAL CENTER INC	HEALTHCARE	OR	501(C)(3)	3	СНІ	Yes	
2700 STEWART PKWY ROSEBURG, OR 97471 93-0386868  (4) MERCY MEDICAL FOUNDATION	FUNDRAISING	ND	501(C)(3)	11 - Type I	ммс	Yes	
1301 15TH AVE WEST	FUNDRAISING	ND	301(0)(3)	II - Type I	MMC	res	
WILLISTON, ND 58801 45-0381803 (5) MERCY PROFESSIONAL PRACTICE ASSOCIATES INC	PHYSICIANS	IA	501(C)(3)	9	CHI-IA CORP	Yes	
1111 6TH AVE DES MOINES, IA 50314 42-1470935							
(6) NEBRASKA HEART HOSPITAL	HEALTHCARE	NE	501(C)(3)	3	CHI NEBRASKA	Yes	
7500 S 91ST ST LINCOLN, NE 68526 39-2031968							
(7) OAKES COMMUNITY HOSPITAL	HEALTHCARE	ND	501(C)(3)	3	CHI	Yes	
1200 N 7TH ST OAKES, ND 58474 45-0231675							
(8) OAKES COMMUNITY HOSPITAL FOUNDATION	FUNDRAISING	ND	501(C)(3)	11 - Type I	осн	Yes	
1200 N 7TH ST OAKES, ND 58474 71-0966606 (9) PINEYWOODS MEDICAL DEVELOPMENT CORP	PROPERTY MGMT	TX	501(C)(3)	11 - Type III - FI	MHSET	Yes	
PO BOX 1447 LUFKIN, TX 75902	, KOT ZKIT TIGHT			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
75-2493116 (10) PUEBLO STEPUP	COMMUNITY	CO	501(C)(3)	7	CHIC	Yes	
1925 E ORMAN AVE STE G52 PUEBLO, CO 81004 84-1234295							
(11) REGIONAL HOSPITAL FOR RESPIRATORY AND COMPLEX CARE	HEALTHCARE	WA	501(C)(3)	3	FHS	Yes	
12844 MILITARY RD S TUKWILA, WA 98168							
91-1170040 (12) SET OF COLORADO SPRINGS INC	LTERM CARE	СО	501(C)(3)	7	CHIC	Yes	
2864 S CIRCLE DR STE 450 COLORADO SPRINGS, CO 80906 84-1183335							
(13) SAINT CLARE'S COMMUNITY CARE INC	HEALTHCARE	NJ	501(C)(3)	11 - Type II	schs	Yes	
25 POCONO RD DENVILLE, NJ 07834 22-2876836							
(14) SAINT CLARE'S FOUNDATION INC	FUNDRAISING	NJ	501(C)(3)	7	SCHS	Yes	
25 POCONO RD DENVILLE, NJ 07834 22-2502997							
(15) SAINT CLARE'S HEALTH SERVICES INC	MANAGEMENT	NJ	501(C)(3)	11 - Type II	СНІ	Yes	
25 POCONO RD DENVILLE, NJ 07834 22-3639733							
(16) SAINT CLARE'S HOSPITAL INC	HEALTHCARE	NJ	501(C)(3)	3	schs	Yes	
25 POCONO RD DENVILLE, NJ 07834 22-3319886							
(17) SAINT ELIZABETH FOUNDATION  555 S 70TH ST	FUNDRAISING	NE	501(C)(3)	7	SERMC	Yes	
LINCOLN, NE 68510 47-0625523	LUGAL TURNS		E04 (0)(5)		CED. C		
(18) SAINT ELIZABETH HEALTH SERVICES  555 S 70TH ST	HEALTHCARE	NE	501(C)(3)	3	SERMC	Yes	
LINCOLN, NE 68510 36-3233120 (19) SAINT ELIZABETH REGIONAL MEDICAL CENTER	HEALTHCARE	NE	501(C)(3)	3	CHI NEBRASKA	Yes	
555 S 70TH ST LINCOLN, NE 68510 47-0379836							

Form 990, Schedule R, Part II - Identification of Rel		1	4.0	(-)	165	1 .	- \
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state	(d) Exempt Code section	(e) Public charity status	(f) Direct controlling entity	Section (b)(	n 512
		or foreign country)		(if section 501(c) (3))		contr	olled
(101) CAINT EDANCIC MEDICAL CENTED	HEALTHCARE	NE	501/0/21	3	CHINEDRACKA	Yes	No
(101) SAINT FRANCIS MEDICAL CENTER  2620 W FAIDLEY	HEALTHCARE	N E	501(C)(3)	3	CHI NEBRASKA	Yes	
GRAND ISLAND, NE 68803 47-0376601							
(1) SAINT FRANCIS MEDICAL CENTER FOUNDATION	FUNDRAISING	NE	501(C)(3)	7	SFMC	Yes	
PO BOX 9804 GRAND ISLAND, NE 68802							
47-0630267 (2) SAINT JOSEPH BEREA HOSPITAL FOUNDATION INC	FUNDRAISING	КҮ	501(C)(3)	7	SJHS	Yes	
305 ESTILL ST BEREA, KY 40403							
26-0152877 (3) SAINT JOSEPH HEALTH SYSTEM INC	HEALTHCARE	КҮ	501(C)(3)	3	кон	Yes	
424 LEWIS HARGETT CIRCLE STE 160							
LEXINGTON, KY 40503 61-1334601							
(4) SAINT JOSEPH HOSPITAL FOUNDATION INC  ONE SAINT JOSEPH DRIVE	FUNDRAISING	KY	501(C)(3)	11 - Type I	SJHS	Yes	
LEXINGTON, KY 40504 61-1159649							
(5) SAINT JOSEPH LONDON FOUNDATION INC	FUNDRAISING	KY	501(C)(3)	7	SJHS	Yes	
1001 SAINT JOSEPH LANE LONDON, KY 40741							
26-0438748 (6) SAINT JOSEPH MEDICAL FOUNDATION INC	PHYSICIANS	KY	501(C)(3)	3	SJHS	Yes	
200 ABRAHAM FLEXNER WAY LOUISVILLE, KY 40202							
31-1539059 (7) SAINT JOSEPH MOUNT STERLING FOUNDATION INC	FUNDRAISING	KY	501(C)(3)	7	SJHS	Yes	
225 FALCON DR						, 55	
MOUNT STERLING, KY 40353 27-2884584							
(8) SAINT JOSEPH'S HOSPITAL FOUNDATION	FUNDRAISING	ND	501(C)(3)	11 - Type I	SJHHC	Yes	
30 WEST 7TH ST DICKINSON, ND 58601 36-3418207							
(9) SAMARITAN BEHAVIORAL HEALTH INC	HEALTHCARE	ОН	501(C)(3)	7	SHP	Yes	
601 S EDWIN C MOSES BLVD DAYTON, OH 45417							
02-0633634 (10) SAMARITAN HEALTH PARTNERS	HEALTHCARE	ОН	501(C)(3)	11 - Type I	СНІ	Yes	
110 N MAIN ST STE 500 DAYTON, OH 45402							
31-1107411 (11) SCHUYLER MEMORIAL HOSPITAL FOUNDATION INC	FUNDRAISING	NE NE	501(C)(3)	11 - Type I	AHMHS	Yes	
104 W 17TH ST	TONDRAISING		301(0)(3)	Т		103	
SCHUYLER, NE 68661 36-3630014							
(12) SJRMC JOPLIN MISSOURI	HEALTHCARE	МО	501(C)(3)	3	СНІ	Yes	
198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 44-0545809							
(13) SL AUGUSTA CORP	TITLE HOLDING	TX	501(C)(2)	N/A	SLPC	Yes	
PO BOX 20269 HOUSTON, TX 77225							
76-0226623 (14) ST ANTHONY HOSPITAL	HEALTHCARE	OR	501(C)(3)	3	СНІ	Yes	
1601 SE COURT AVE							
PENDLETON, OR 97801 93-0391614 (15) ST ANTHONY HOSPITAL FOUNDATION	FUNDRAISING	OR	501(C)(3)	11 - Type I	SAH	Yes	
1601 SE COURT AVE	I ONDEATOING		301(0)(3)	ii - Type I	JAII	1 65	
PENDLETON, OR 97801 93-0992727							
(16) ST ANTHONY'S HOSPITAL ASSOCIATION	HEALTHCARE	AR	501(C)(3)	3	SVIMC	Yes	
FOUR HOSPITAL DR MORRILTON, AR 72110 71-0245507							
(17) ST CATHERINE HOSPITAL	HEALTHCARE	KS	501(C)(3)	3	СНІ	Yes	
401 EAST SPRUCE ST GARDEN CITY, KS 67846							
48-0543721 (18) ST CATHERINE HOSPITAL DEVELOPMENT	FUNDRAISING	KS	501(C)(3)	11 - Type I	SCH	Yes	
FOUNDATION				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
401 EAST SPRUCE ST GARDEN CITY, KS 67846							
20-0598702 (19) ST DOMINIC OF ONTARIO OREGON	HEALTHCARE	OR	501(C)(4)	N/A	СНІ	Yes	
198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112							
93-0433692					I		

Form 990, Schedule R, Part II - Identification of Rel					1	-	
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				(3))		enti <b>Yes</b>	No
(121) ST FRANCIS HOME	LTERM CARE	MN	501(C)(3)	9	СНІ	Yes	
2400 ST FRANCIS DR BRECKENRIDGE, MN 56520 41-0729978	EL DERLY CARE	N12	E01/0/2)		SCH2	V -	
(1) ST FRANCIS LIFE CARE CORPORATION  19 POCONO RD	ELDERLY CARE	N J	501(C)(3)	9	SCHS	Yes	
DENVILLE, NJ 07834 22-2536017							
(2) ST FRANCIS MEDICAL CENTER	HEALTHCARE	MN	501(C)(3)	3	СНІ	Yes	
2400 ST FRANCIS DR BRECKENRIDGE, MN 56520							
(3) ST FRANCIS OF BAKER CITY	HEALTHCARE	O R	501(C)(3)	3	СНІ	Yes	
198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 93-0412495							
(4) ST JOSEPH COMMUNITY HEALTH	COMMUNITY	NM	501(C)(3)	11 - Type I	СНІ	Yes	
1516 5TH ST NW ALBUQUERQUE, NM 87102 71-0897107							
(5) ST JOSEPH HEALTH MINISTRIES	HEALTHCARE	PA	501(C)(3)	11 - Type I	СНІ	Yes	
1929 LINCOLN HWY E STE 150 LANCASTER, PA 17602							
23-2342997 (6) ST JOSEPH MEDICAL CENTER FOUNDATION	FUNDRAISING	PA	501(C)(3)	11 - Type I	SJRHN	Yes	
2500 BERNVILLE RD PO BOX 316 READING, PA 19603 23-2649362							
(7) ST JOSEPH MEDICAL CENTER INC	HEALTHCARE	MD	501(C)(3)	3	СНІ	Yes	
201 INTERNATIONAL CIRCLE STE 212 HUNT VALLEY, MD 21030 52-0591461							
(8) ST JOSEPH MEDICAL GROUP	HEALTHCARE	PA	501(C)(3)	9	внс	Yes	
2500 BERNVILLE RD PO BOX 316 READING, PA 19603 20-8544021							
(9) ST JOSEPH PHYSICIAN ENTERPRISE INC	PHYSICIANS	MD	501(C)(3)	11 - Type I	SJMC	Yes	
201 INTERNATIONAL CIRCLE STE 212 HUNT VALLEY, MD 21030 52-1311775			501(0)(2)		louz		
(10) ST JOSEPH REGIONAL HEALTH NETWORK  2500 BERNVILLE RD PO BOX 316	HEALTHCARE	PA	501(C)(3)	3	CHI	Yes	
READING, PA 19603 23-1352211							
(11) ST JOSEPH'S AREA HEALTH SERVICES	HEALTHCARE	MN	501(C)(3)	3	CHI	Yes	
600 PLEASANT AVE PARK RAPIDS, MN 56470 41-0695603							
(12) ST JOSEPH'S HOSPITAL AND HEALTH CENTER	HEALTHCARE	ND	501(C)(3)	3	СНІ	Yes	
30 WEST 7TH ST DICKINSON, ND 58601							
45-0226429 (13) ST LUKE'S COMMUNITY DEVELOPMENT CORPORATION	MANAGEMENT	TX	501(C)(3)	11 - Type I	SLHS	Yes	
6624 FANNIN ST STE 2505 HOUSTON, TX 77030							
26-0274448 (14) ST LUKE'S COMMUNITY DEVELOPMENT	HEALTHCARE	TX	501(C)(3)	3	SLCDC	Yes	
CORPORATION - PMC			332(3)(3)			, 63	
6624 FANNIN ST STE 2505 HOUSTON, TX 77030 27-3733278							
(15) ST LUKE'S COMMUNITY DEVELOPMENT CORPORATION - SUGAR LAND	HEALTHCARE	TX	501(C)(3)	3	SLHS	Yes	
6624 FANNIN ST STE 2505 HOUSTON, TX 77030 26-1947374							
(16) ST LUKE'S COMMUNITY DEVELOPMENT CORPORATION - THE WOODLANDS	HEALTHCARE	TX	501(C)(3)	3	SLCDC	Yes	
6624 FANNIN ST STE 2505 HOUSTON, TX 77030 26-0335902							
(17) ST LUKE'S COMMUNITY HEALTH SERVICES	HEALTHCARE	ТХ	501(C)(3)	3	SLHS	Yes	
6624 FANNIN ST STE 1100 HOUSTON, TX 77030 76-0536234							
(18) ST LUKE'S FOUNDATION	FUNDRAISING	TX	501(C)(3)	7	SLHS	Yes	
1213 HERMANN DRIVE STE 855 HOUSTON, TX 77004 45-3811485	MANAGENEN		E01(0)(2)		leuz.	V	
(19) ST LUKE'S HEALTH SYSTEM CORPORATION 6624 FANNIN ST STE 1100	MANA GEMENT	ТХ	501(C)(3)	11 - Type I	CHI	Yes	
HOUSTON, TX 77030 76-0536232							

Form 990, Schedule R, Part II - Identification of Rel			1	1	1		
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(141) ST LUKE'S HEALTH SYSTEM FOUNDATION	INVESTMENT MGMT	TX	501(C)(3)	11 - Type I	SLHS	<b>Yes</b> Yes	No
6624 FANNIN ST STE 1100 HOUSTON, TX 77030 76-0127715							
(1) ST LUKE'S HOSPITAL AT THE VINTAGE	HEALTHCARE	TX	501(C)(3)	3	SLHS	Yes	
6624 FANNIN ST STE 2505 HOUSTON, TX 77030 26-3734606							
(2) ST LUKE'S MEDICAL GROUP	PHYSICIANS	TX	501(C)(3)	3	SLHS	Yes	
6624 FANNIN ST HOUSTON, TX 77030 76-0458535							
(3) ST LUKE'S MEDICAL TOWER CORPORATION	PROPERTY MGMT	TX	501(C)(3)	11 - Type I	CHI-SLH	Yes	
6624 FANNIN ST STE 1100 HOUSTON, TX 77030 76-0531713 (4) ST LUKE'S PROPERTIES CORPORATION	PROPERTY MGMT	ТХ	501(C)(3)	11 - Type I	SLHS	Yes	
	PROPERTY MGMT		301(0)(3)	II - Type I	3113	165	
6624 FANNIN ST STE 1100 HOUSTON, TX 77030 76-0531716							
(5) ST LUKE'S SUGAR LAND PROPERTIES CORPORATION	PROPERTY MGMT	TX	501(C)(3)	11 - Type I	SLCDC-SL	Yes	
6624 FANNIN ST STE 2505 HOUSTON, TX 77030 45-4120549							
(6) ST MARY'S COMMUNITY HOSPITAL	HEALTHCARE	NE	501(C)(3)	3	CHI NEBRASKA	Yes	
1314 3RD AVE NEBRASKA CITY, NE 68410 47-0443636							
(7) ST MARY'S HOSPITAL FOUNDATION	FUNDRAISING	NE	501(C)(3)	7	SMCH	Yes	
1314 3RD AVE NEBRASKA CITY, NE 68410 47-0707604							
(8) ST VINCENT FOUNDATION	FUNDRAISING	AR	501(C)(3)	11 - Type I	SVIMC	Yes	
TWO ST VINCENT CIRCLE LITTLE ROCK, AR 72205 51-0169537 (9) ST VINCENT INFIRMARY MEDICAL CENTER	HEALTHCARE	AR	501(C)(3)	3	СНІ	Yes	
TWO ST VINCENT CIRCLE	HEALTHCARE	AK	501(0)(3)	3	CHI	165	
LITTLE ROCK, AR 72205 71-0236917							
(10) ST VINCENT MEDICAL GROUP	HEALTHCARE	AR	501(C)(3)	9	SVIMC	Yes	
TWO ST VINCENT CIRCLE LITTLE ROCK, AR 72205 71-0830696							
(11) THE GOOD SAMARITAN HOSPITAL OF CINCINNATI OH	HEALTHCARE	ОН	501(C)(3)	3	CHI	Yes	
619 OAK ST ACCOUNTING-3 W CINCINNATI, OH 45206 31-0537486							
(12) THE PHYSICIAN NETWORK	PHYSICIANS	NE	501(C)(3)	11 - Type I	CHI NEBRASKA	Yes	
2000 Q ST STE 500 LINCOLN, NE 68503 47-0780857							
(13) TOTAL HEALTHCARE	HEALTHCARE	СО	501(C)(3)	3	CHIC	Yes	
188 INVERNESS DRIVE WEST STE 500 ENGLEWOOD, CO 80112 84-0927232							
(14) UNITY FAMILY HEALTHCARE	HEALTHCARE	MN	501(C)(3)	3	CHI	Yes	
815 SE 2ND ST LITTLE FALLS, MN 56345 41-0721642	LTERM CARE	No.	501/6V2		lour		
(15) VILLA NAZARETH INC	LTERM CARE	N D	501(C)(3)	9	CHI	Yes	
801 PAGE DR FARGO, ND 58103							
45-0226714 (16) VISITING NURSE ASSOCIATION OF ST CLARE'S INC	HOME HEALTH	NJ	501(C)(3)	9	SCHS	Yes	
191 WOODPORT RD SPARTA, NJ 07871 22-1768334							
(17) WOODLANDS DOCTOR GROUP	PHYSICIANS	TX	501(C)(3)	9	SLCHS	Yes	
17200 ST LUKES WAY STE 170 THE WOODLANDS, TX 77384 27-4499340							

Form 990, Schedule	R, Part III - Ide	ntificat	ion of Rela	ted Organiza (e)	itions Taxable as	s a Partnership	l		I	<i>(</i>	j)	
(a) Name, address, and EIN	(b) Primary activity	Legal Domicile		Predominant income	(f) Share of total	Share of end-of-	(h) Disproj allocat	ortionate	Code V-UBI amount	Ger	ieral or	<b>(k)</b> Percentage
of related organization		(State or Foreign	Controlling Entity	(related, unrelated, excluded from	Income	year assets			In Box 20 of K-1 (Form 1065)	Man: Part		ownership
		Country)		tax under sections 512-514)			Yes	No		Voc	No	
ALEGENT HEALTH NORTHWEST IMAGING CENTER LLC	OP DIAGNOSTICS	NE	ACH	RELATED	116,752	776,649	res	No	0	Yes		51 %
3606 N 156TH ST OMAHA, NE 68116 06-1786985												
AUDUBON LAND COMPANY LLC	REAL ESTATE	со	СНІС	RELATED	34,991	8,665,388		No	0		No	50 1 %
5390 N ACADEMY BLVD STE 300 COLORADO SPRINGS, CO 80918 84-1513085												
	STAFFING OF NURSES	NE	AHBMHS	RELATED	-319,683	4,762,246		No	-439,535		No	95 %
11128 JOHN GALT BLVD STE 400 OMAHA, NE 68137 39-2045003												
BERGAN MERCY SURGERY CENTER LLC	AMBUL SURG CTR	NE	ACH	RELATED	142,085	3,294,472		No	0		No	63 94 %
7710 MERCY RD STE 200												
OMAHA, NE 68124 20-8671994									_			
BERYWOOD OFFICE PROPERTIES LLC	PHYS OFFICE	TN	MHCS	RELATED	57,545	1,013,237		No	0	Yes		63 %
400 BERYWOOD TRAIL CLEVELAND, TN 37312												
62-1875199 BLUEGRASS	DIAGNOSTIC	KY	SJHS	RELATED	308,428	3,317,191		No	0		No	65 %
REGIONAL IMAGING CENTER	IMAGING			,		5,227,272			-			
1218 SOUTH BRDWAY STE 310												
LEXINGTON, KY 40504												
61-1386736  CATHOLIC HEALTH INITIATIVES PHYSICIAN SERVICES LLC	PRACTICE MGMT SRVC	DE	СНІ	RELATED	2,478	4,571,498		No	0	Yes		80 %
198 INVERNESS DRIVE WEST												
ENGLEWOOD, CO 80112												
46-2945938  CENTRAL NEBRASKA HOME CARE SERVICES	HEALTHCARE SRVC	NE	NA	RELATED	-195,425	216,945		No	-77,269	Yes		100 %
PO BOX 1146 4502 N SECOND AVE												
KEARNEY, NE 68848 47-0692112												
CENTRAL NEBRASKA REHAB SERVICE	PHYSICAL THERAPY	NE	SFMC	RELATED	2,132,606	3,494,427		No	0		No	51 %
620 DIERS AVE STE 300												
GRAND ISLAND, NE 68803 81-0653461												
CHI OPERATING INVESTMENT PROGRAM LP	INVESTMENTS	СО	СНІ	UNRELATED	344,962,532	4,617,413,792		No	0	Yes		928%
198 INVERNESS DRIVE WEST												
ENGLEWOOD, CO 80112 47-0727942												
CHICAMSURG SURGERY CENTERS LLC	SURGERY CENTER	со	CHIC	RELATED	0	0		No	0		No	51 %
188 INVERNESS DRIVE WEST 500 ENGLEWOOD, CO												
80112 11-1222333 HC SL VINTAGE I LLC	PROPERTY	WI	SL CDC-V	RELATED	1,027,057	105,658,490		No	0		No	51 %
18000 W SARAH LANE	HOLDING				1,027,037	103,030,490						
STE 250 BROOKFIELD, WI 53045												
27-0453767 HEALTHCARE	LAUNDRY	NE	NA	RELATED	98,584	3,190,678		No	97,006		No	100 %
SUPPORT SERVICES  PO BOX 9804  GRAND ISLAND, NE												
68802 72-1546196 HEARTLAND	ONCOLOGY	KS	SCH	RELATED	0	0		No	0		No	51 %
ONCOLOGY LLC		'										10
2337 E CRAWFORD ST SALINA, KS 67401 22-2333444												
	DIAGNOSTIC IMAGING	WA	нмс	RELATED	375,761	1,784,057		No	0		No	80 %
275 SW 160TH ST BURIEN, WA 98166												
20-0460005										1	1	

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(c)
(e)
(f)

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	<b>(f)</b> Share of total Income	<b>(g)</b> Share of end-of- year assets	(h) Disproprtionate allocations?	(i) Code V-UBI amount In Box 20 of K-1 (Form 1065)	Gen o Mana Part	r aging ner?	<b>(k)</b> Percentage ownership
LAKESIDE AMBULATORY SURGICAL CENTER LLC  17031 LAKESIDE HILLS	AMBUL SURG CTR	NE	ACH	RELATED	3,465,880	1,951,221	Yes No	0	Yes	No No	51 %
DR OMAHA, NE 68130 20-4267902											
	ENDOSCOPY SRVC	NE	ACH	RELATED	1,455,294	1,013,126	No	0		No	52 28 %
17001 LAKESIDE HILLS PLZ STE 201 OMAHA, NE 68130 20-5544496											
LINCOLN CK LEASING LLC 6003 OLD CHENEY RD LINCOLN, NE 68516 26-2496856	REAL ESTATE	NE	SERMC	RELATED	574,064	425,034	No	0		No	53 76 %
LOUISVILLE SC LTD	SURGERY CENTER	AL	SCOFL	RELATED	417,359	478,373	No	0	Yes		61 1 %
3000 RIVERCHASE GALLERIA STE 500 BIRMINGHAM, AL 35244 06-2119566											
NEBRASKA SPINE HOSPITAL LLC	SPINE HOSPITAL	NE	ACH	RELATED	10,501,730	17,301,869	No	0		No	51 %
6901 N 72ND ST OMAHA, NE 68122 27-0263191											
CENTER LLC	AMBUL SURG CTR	AR	SVIMC	RELATED	81,071	1,077,536	No	0		No	57 45 %
2209 WILDWOOD AVE SHERWOOD, AR 72120 71-0799771											
ORTHOCOLORADO LLC  11650 WEST 2ND PLACE	ORTHO HOSPITAL	СО	тнс	RELATED	1,846,183	8,411,844	No	0		No	60 %
LAKEWOOD, CO 80255 37-1577105 PENINSULA RADIATION	HEALTHCARE	WA	FHS	RELATED	256,567	3,262,002	No	0		No	60 %
ONCOLOGY LLC 315 MLK JR WAY STE 111 TACOMA, WA 98405	SRVC				230,331	3,202,802		J			
87-0808610 PENRAD IMAGING	MEDICAL IMAGING	СО	CHIC	RELATED	715,094	3,489,436	No	0		No	70 %
1390 KELLY JOHNSON BLVD COLORADO SPRINGS, CO 80920 84-1072619											
PMC HOSPITAL LLC 4600 E SAM HOUSTON	HOSPITAL		SL CDC- PMC	RELATED	1,092,540	20,751,174	No	0	Yes		51 %
PKWY SOUTH PASADENA, TX 77505 27-3280598											
VENTURES LLC	TECH SRVC	NE	AH-IMC	RELATED	1,011,804	5,564,586	No	68,565	Yes		65 75 %
421 S 9TH ST STE 102 LINCOLN, NE 68508 20-4962103	aun ensiria			DEL . == -					ļ		
PREMIER SURGERY CENTER OF LOUISVILLE LP	SURGERY CENTER	AL	SCA	RELATED	88,900	254,399	No	0	Yes		51 %
3000 RIVERCHASE GALLERIA STE 500 BIRMINGHAM, AL 35244 72-1378216											
PUEBLO AMBULATORY SURGERY CENTER LLC	SURGERY CENTER	СО	CHIC	RELATED	0	0	No	0		No	51 %
188 INVERNESS DRIVE WEST 500 ENGLEWOOD, CO 80112 62-1488737											
SAINT JOSEPH - PAML LLC	MGMT SVCS	KY	SJHS	RELATED	-52,573	93,769	No	0	Yes		625%
424 LEWIS HARGETT CIRCLE STE 160 LEXINGTON, KY 40503 45-2116736											
	OP SURGERY	DE	SJHS	RELATED	0	0	No	0	Yes		51 %
1451 HARRODSBURG RD LEXINGTON, KY 40503 45-3801157											

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

Form 990, Schedule F	२, Part III - Ident		ា of Related		ns Taxable as a	Partnership	ı	ı	1	١,	1	
(a) Name, address, and EIN of related organization		(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income		(h) Disproprt allocation	ns?	(i) Code V-UBI amount in Box 20 of K-1 (Form 1065)	Gen o Mana Part	ner?	(k) Percentage ownership
SAINT JOSEPH-ANC HOME CARE SERVICES	HOME HEALTH	KY	JH	RELATED	88,608	256,606		No No	0	Yes	No No	100 %
1700 EDISON DR MILFORD, OH 45150 26-3330545				<u>'</u>								
SCA PREMIER SURGERY CENTER OF LOUISVILLE LLC	SURGERY CENTER	KY	ЈН	RELATED	42,319	631,595	1	No	0	Yes		51 %
200 ABRAHAM FLEXNER WAY LOUISVILLE, KY 40202 72-1386840												
ST FRANCIS LAND COMPANY	REAL ESTATE	СО	CHIC	RELATED	-130,967	13,823,763		No	0		No	51 %
5390 N ACADEMY BLVD STE 300 COLORADO SPRINGS, CO 80918 26-3134100												
CENTER ASSOCIATES	MED OFFICE	WA	FHS	RELATED	238,717	19,017,063	1	No	0		No	54 21 %
1717 SOUTH J ST TACOMA, WA 98405 91-1352698				<u> </u>								
ST LUKE'S DIAGNOSTIC CATH LAB LLP	DIAGNOSTICS		SLHS HOLDINGS	RELATED	273,448	868,814		No	0		No	57 3 %
6620 MAIN ST STE 1520 HOUSTON, TX 77030 71-0959365												
AT THE VINTAGE LLC 6624 FANNIN STE 2505	HOSPITAL	ТХ	SLHS	RELATED	-19,253,743	69,158,748	1	No	0	Yes		51 %
HOUSTON, TX 77030 26-3734516 ST LUKE'S LAKESIDE	HOSPITAL	TX	SL CDC-W	RELATED	1,106,628	25,874,619		No	0	Yes		51 %
HOSPITAL LLC 6624 FANNIN STE 2505 HOUSTON, TX 77030				NEE . I S	1,100,022	25,57.1,522						31 /
30-0427437 ST LUKE'S THE WOODLANDS SLEEP CENTER LLC	DIAGNOSTICS	TX	SLHSH	RELATED	0	0		No	0	Yes		50 %
6624 FANNIN STE 800 HOUSTON, TX 77030 46-2795726												
SUPERIOR MEDICAL IMAGING LLC	OP DIAGNOSTICS	NE	SERMC	RELATED	-200,323	821,112		No	0	Yes		51 %
5000 NORTH 26TH ST LINCOLN, NE 68521 26-2884555				!								
SURGERY CENTER OF LEXINGTON LLC	SURGERY CENTER	DE	SJHS	RELATED	-200,318	4,079,584		No	0	Yes		51 %
424 LEWIS HARGETT CIRCLE STE 160 LEXINGTON, KY 40503 62-1179539												
SURGERY CENTER OF LOUISVILLE LLC	SURGERY CENTER	KY	JH	RELATED	-15,452	396,101		No	0	Yes		51 %
200 ABRAHAM FLEXNER WAY LOUISVILLE, KY 40202 62-1179537												

Form 990, Schedule R, Part IV	- Identification	of Related O	1 —	axable as a Corp	ı		ı	ı	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 5 (13) cont entity	rolled
ALEGENT HEALTHCREIGHTON ST JOSEPH MANAGED CARE SERVICES INC	MANAGED CARE	NE	CHI NEBRASKA	C CORPORATION	5,312,313	4,520,865	100 %	Yes	No
12809 WEST DODGE RD OMAHA, NE 68154 47-0802396									
ALL SAINTS INSURANCE COMPANY SPC LTD	INSURANCE	Cl	СНІ	C CORPORATION	0	43,866,961	100 %	Yes	
	MANAGEMENT SERVICES	со	СНІ	C CORPORATION	0	6,272,746	100 %	Yes	
AMERICAN NURSING CARE INC 1700 EDISON DR MILFORD, OH 45150 31-1085414	HOME HEALTH	ОН	снѕ	C CORPORATION	5,118,606	51,920,207	100 %	Yes	
	HOME HEALTH	ОН	ANC	C CORPORATION	2,134,392	14,669,219	100 %	Yes	
BC HOLDING COMPANY INC 1850 BLUEGRASS AVE LOUISVILLE, KY 40215 31-1542851	FITNESS CLUB	КҮ	JHSMH	C CORPORATION	0	0	100 %	Yes	
CADUCEUS MEDICAL ASSOCIATES INC 2525 DE SALES AVE CHATTANOOGA, TN 37404 62-1570736	HEALTHCARE	TN	мнсѕ	C CORPORATION	0	1,008	100 %	Yes	
	CAPTIVE MANAGEMENT	CJ	СНІ	C CORPORATION	0	0	100 %	Yes	
	HEALTHCARE	AR	CHI-SVHS	C CORPORATION	0	0	100 %	Yes	
CATHOLIC HEALTH INITIATIVES CENTER FOR TRANSLATIONAL RESEARCH 198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 27-2269511	RESEARCH	со	CIRI	TRUST	-2,286,538	1,241,259	100 %	Yes	
CGH REALTY COMPANY INC 2500 BERNVILLE RD READING, PA 19603 23-2326801	REAL ESTATE	PA	SJHM	C CORPORATION	0	0	100 %	Yes	
CHI ST LUKE'S HEALTH BAYLOR COLLEGE OF MEDICINE MEDICAL CENTER CONDO ASSOC 6624 FANNIN STE 2505 HOUSTON, TX 77030 45-5079545	CONDO ASSOC	тх	CHI-SLHBCM	C CORPORATION	0	0	100 %	Yes	
CLEARRIVER HEALTH 198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 46-4495960	INSURANCE	TN	PHPSI	C CORPORATION	0	0	100 %	Yes	
COMCARE SERVICES INC 5570 DTC PARKWAY ENGLEWOOD, CO 80111 84-0904813	INACTIVE	со	CHIC	C CORPORATION	0	0	100 %	Yes	
	HOME HEALTH	ОН	СНІ	C CORPORATION	-879,467	52,379,487	100 %	Yes	

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust									
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership	Section (13) cor enti	512(b) ntrolled ty?
	1	ı		1		,		Yes	No
DES MOINES MEDICAL CENTER INC 1111 6TH AVE DES MOINES, IA 50314 42-0837382	REAL ESTATE	IA	CHI-IA CORP	C CORPORATION	67,314	1,064,032	92 98 %	Yes	
EAST TEXAS CLINICAL SERVICES INC 2801 VIA FORTUNA 500 AUSTIN, TX 78746 45-4736213	HEALTHCARE	тх	MHSET	C CORPORATION	632,545	16,782	100 %	Yes	
FIRST INITIATIVES INSURANCE LTD PO BOX 10073 APO GEORGETOWN, GRAND CAYMAN KY1-1001 CJ 98-0203038	INSURANCE	CJ	СНІ	C CORPORATION	0	0	100 %	Yes	
FRANCISCAN SERVICES INC 198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 23-2487967	HEALTHCARE	CO	СНІ	C CORPORATION	434,854	718,254	100 %	Yes	
GOOD SAMARITAN OUTREACH SERVICES PO BOX 1990 KEARNEY, NE 68848 47-0659440	MEDICAL CLINIC	NE	CHI NEBRASKA	C CORPORATION	-7,280	180,468	100 %	Yes	
HEALTH SYSTEMS ENTERPRISES INC PO BOX 1990 KEARNEY, NE 68848 47-0664558	MGMT	NE	GSH	C CORPORATION	87,278	1,377,820	100 %	Yes	
HEALTHCARE MGMT SERVICES ORGANIZATION INC 1717 SOUTH J ST TACOMA, WA 98405 91-1865474	HEALTH ORG	WA	FHS	C CORPORATION	0	0	100 %	Yes	
HEARTLANDPLAINS HEALTH 198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 46-4368223	INSURANCE	NE	PHPSI	C CORPORATION	0	0	100 %	Yes	
HIGHLINE MEDICAL GROUP 15811 AMBAUM BLVD SW STE 170 BURIEN, WA 98166 91-1586438	MEDICAL SERVICES	WA	нмс	C CORPORATION	-6,049,147	5,689,139	100 %	Yes	
MEDQUEST 1602 WEST 11TH ST WILLISTON, ND 58801 45-0392137	SALE OF DME	ND	MMC WILLISTON	C CORPORATION		1,152,715	100 %	Yes	
MERCY PARK APARTMENTS LTD 1111 6TH AVE DES MOINES, IA 50314 42-1202422	HOUSING	IA	CHI-IA CORP	C CORPORATION	273,525	1,937,218	100 %	Yes	
MERCY SERVICES CORP 2700 STEWART PARKWAY ROSEBURG, OR 97471 93-0824308	RETAIL SALES	OR	ммс	C CORPORATION	0	142,337	100 %	Yes	
MHI CLINICAL SERVICES 1201 W FRANK AVE LUFKIN, TX 75904 46-1967952	HEALTHCARE	тх	MHSET	C CORPORATION	0	0	100 %	Yes	
MOUNTAIN MANAGEMENT SERVICES INC 6028 SHALLOWFORD RD CHATTANOOGA, TN 37421 62-1570739	MGMT SVC ORG	TN	MHCS	C CORPORATION	96,044	6,465,179	100 %	Yes	
NAZARETH ASSURANCE COMPANY PO BOX 10073 APO GEORGETOWN, GRAND CAYMAN KY1-1001 CJ	INSURANCE	CJ	СНІ	C CORPORATION	0	0	100 %	Yes	
03-0304831	I								

Form 990, Schedule R, Part IV	- Identification	of Related O		raxable as a Cor				1	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	( <b>g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership	Section (13) cor entil	512(b) ntrolled ty?
DATIENT TRANSPORT SERVICES	Іноме неастн	1 011	lanc	IC CORRODATION	1 1 1 1 1 1 1 1	5 400 275 l	100.0/	Yes	No
PATIENT TRANSPORT SERVICES INC 1700 EDISON DR MILFORD, OH 45150 31-1100798	HOME HEALTH	ОН	ANC	C CORPORATION	-164,340	5,488,275	100 %	Yes	
PHYSICIANHEALTH SYSTEM NETWORK 1149 MARKET ST TACOMA, WA 98402 91-1746721	HEALTH ORG	WA	FHS	C CORPORATION	0	0	100 %	Yes	
	ADMIN SERVICES	со	PHI	C CORPORATION	-5,339,325	38,272,608	100 %	Yes	
PROMINENCE HEALTH INC (FKA COLLABHEALTH MANAGED SOLUTIONS INC) 198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 46-1222808	HOLDING CO	CO	CHI	C CORPORATION	0	23,806,707	100 %	Yes	
QCA HEALTH PLAN INC 12615 CHENAL PARKWAY STE 300 LITTLE ROCK, AR 72211 71-0794605	INSURANCE	AR	QCHI	C CORPORATION	0	0	100 %	Yes	
QUALCHOICE HOLDINGS INC 12615 CHENAL PARKWAY STE 300 LITTLE ROCK, AR 72211 27-4075520	HOLDING CO	AR	PHPS	C CORPORATION	0	0	100 %	Yes	
QUALCHOICE LIFE AND HEALTH INSURANCE COMPANY INC 12615 CHENAL PARKWAY STE 300 LITTLE ROCK, AR 72211 71-0386640	INSURANCE	AR	QСН	C CORPORATION	0	0	100 %	Yes	
RIVERLINK HEALTH 198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 46-4380824	INSURANCE	ОН	PHPS	C CORPORATION	0	0	100 %	Yes	
RIVERLINK HEALTH OF KENTUCKY INC 198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 46-4828332	INSURANCE	КҮ	PHPS	C CORPORATION	0	0	100 %	Yes	
SAINT CLARE'S PRIMARY CARE INC 66 FORD RD DENVILLE, NJ 07834 22-2441202	BILLING SERVICES	ĽΝ	sccc	C CORPORATION	-235,604	1,361,242	100 %	Yes	
SAMARITAN FAMILY CARE INC 40 W FOURTH ST STE 1700 DAYTON, OH 45402 31-1299450	HEALTHCARE	ОН	SHP	C CORPORATION	0	0	100 %	Yes	
SJH SERVICES CORPORATION 198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 23-2307408	HEALTHCARE	СО	FSI	C CORPORATION	-197,039	3,331,737	100 %	Yes	
SJL PHYSICIAN MANAGEMENT SERVICES INC 424 LEWIS HARGETT CR STE 160 LEXINGTON, KY 40503 27-0164198	мдмт	KY	SJHS	C CORPORATION	0	0	100 %	Yes	
SLMT PARKING INC 6624 FANNIN STE 800 HOUSTON, TX 77030 76-0637140	PARKING	ТХ	SLHS	C CORPORATION	1,117,934	13,768,221	100 %	Yes	
SOUNDPATH HEALTH INC 32129 WEYERHAEUSER WAY S STE 201 FEDERAL WAY, WA 98001 42-1720801	INSURANCE	WA	PHPS	C CORPORATION	-154,741	10,976,973	626%	Yes	

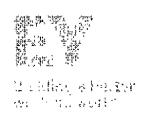
Form 990, Schedule R, Part IV	- Identification	of Related O		Taxable as a Cor		:		1	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 5 (13) contents	512(b) trolled y?
	ATHLETIC CLUB	OR	SAH	C CORPORATION	114,663	2,936,102	100 %	Yes	No
ST JOSEPH DEVELOPMENT COMPANY INC 1717 SOUTH J ST TACOMA, WA 98405 91-1480569	RENTAL	WA	FSI	C CORPORATION	63,164	11,845,439	100 %	Yes	
ST JOSEPH OFFICE PARK ASSOCIATION 1401 HARRODSBURG RD BLDG B70 LEXINGTON, KY 40504 61-1079899	мдмт	КҮ	SJHS	C CORPORATION	0	882,139	85 %	Yes	
ST LUKE'S 6620 MAIN CONDOMINIUM ASSOCIATION 6624 FANNIN STE 2505 HOUSTON, TX 77030 30-0355517	CONDO ASSOC	ТХ	SLPC	C CORPORATION	0	0	100 %	Yes	
ST LUKE'S ANESTHESIOLOGY ASSOCIATES 6624 FANNIN STE 1100 HOUSTON, TX 77030 46-1517163	MEDICAL CLINIC	ТХ	CHI-SLH	C CORPORATION	0	0	100 %	Yes	
	РНО	ТХ	CHI-SLH	CCORPORATION	6	0	60 %	Yes	
ST LUKE'S HEALTH SYSTEM HOLDINGS INC (FKA SLEHS HOLDINGS INC) 6624 FANNIN STE 800 HOUSTON, TX 77030 76-0637138	HOLDING CO	ТХ	SLHS	C CORPORATION	1,425,313	33,114,103	100 %	Yes	
ST LUKE'S MEDICAL ARTS CENTER	CONDO ASSOC	ТХ	SLPC	C CORPORATION	0	0	100 %	Yes	
ST LUKE'S MEDICAL TOWER CONDOMINIUM ASSOCIATION 6624 FANNIN STE 2505 HOUSTON, TX 77030 76-0298751	CONDO ASSOC	ТХ	SLMTC	C CORPORATION	0	0	100 %	Yes	
ST VINCENT COMMUNITY HEALTH SERVICES INC TWO ST VINCENT CIRCLE LITTLE ROCK, AR 72205 71-0710785	HEALTHCARE	AR	SVIMC	C CORPORATION	2,408,638	15,225,732	100 %	Yes	
STABLEVIEW HEALTH INC 198 INVERNESS DRIVE WEST ENGLEWOOD, CO 80112 46-4373713	INSURANCE	КҮ	PHPS	C CORPORATION	0	0	100 %	Yes	
SUGAR LAND DOCTOR GROUP 1317 LAKE POINTE PARKWAY SUGAR LAND, TX 77478 45-4270163	MEDICAL CLINIC	ТХ	SLCDC-SL	CCORPORATION	0	0	100 %	Yes	
	CONDO ASSOC	ТХ	CHI-SLH	C CORPORATION	0	0	100 %	Yes	
TOWSON MANAGEMENT INC 7601 OSLER DR TOWSON, MD 21204 52-1710750	MGMT SERVICES	MD	FSI	C CORPORATION	516,457	197,196	100 %	Yes	

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
MEMORIAL HEALTH CARE SYSTEM FOUNDATION	Q	948,510	FMV
MEMORIAL HEALTH CARE SYSTEM FOUNDATION	В	1,684,049	FMV
MEMORIAL HEALTH CARE SYSTEM FOUNDATION	N	65,474	FMV
MHP FOUNDATION	А	1,230,320	FMV
MHP FOUNDATION	J	1,162,716	FMV
MHP FOUNDATION	Q	26,500,000	FMV
MHP FOUNDATION	В	8,469,457	FMV
MOUNTAIN MANAGEMENT SERVICES	Q	15,900,000	FMV
MEMORIAL HEALTH CARE SYSTEM FOUNDATION	М	242,085	FMV
MHP FOUNDATION	0	112,740	FMV

# Consolidated Financial Statements and Supplemental Information

Catholic Health Initiatives Years Ended June 30, 2014 and 2013 With Report of Independent Auditors

Ernst & Young LLP



# Consolidated Financial Statements and Supplemental Information

Years Ended June 30, 2014 and 2013

# Contents

Report of Independent Auditors	
Consolidated Financial Statements	
Consolidated Financial Statements	
Consolidated Balance Sheets	3
Consolidated Statements of Operations	5
Consolidated Statements of Changes in Net Assets	6
Consolidated Statements of Changes in Net Assets	7
Notes to Consolidated Financial Statements	
Supplemental Information	
Report of Independent Auditors on Supplemental Information	51
Consolidating Balance Sheet	52
Consolidating Statement of Operations	



Ernst & Young LTP Suite 3300 370 17th Street Denver, CO 80202 Tel: +1 720 931 4000 Fax: +1 720 931 4444 ev com

# Report of Independent Auditors

The Board of Stewardship Trustees Catholic Health Initiatives

We have audited the accompanying consolidated financial statements of Catholic Health Initiatives, which comprise the consolidated balance sheets as of June 30, 2014 and 2013, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free of material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



# **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Catholic Health Initiatives at June 30, 2014 and 2013, and the consolidated results of its operations and its cash flows for the years then ended, in conformity with U S generally accepted accounting principles

Ernst + Young LLP

September 17, 2014

# Consolidated Balance Sheets

(In Thousands)

	June 30				
		2014		2013	
Assets				_	
Current assets:					
Cash and equivalents	\$	1,042,748	\$	609,226	
Net patient accounts receivable, less allowances for bad debt					
of \$924,395 and \$858,394 at 2014 and 2013, respectively		1,997,468		1,755,348	
Other accounts receivable		286,673		197,917	
Current portion of investments and assets limited as to use		24,732		11,697	
Inventories		271,664		247,720	
Assets held for sale		202,066		215,777	
Prepaid and other	_	197,668		137,776	
Total current assets		4,023,019		3,175,461	
Investments and assets limited as to use					
Internally designated for capital and other funds		5,310,967		5,452,023	
Mission and ministry fund		137,099		121,109	
Capital resource pool		515,338		416,938	
Held by trustees		53,574		16,726	
Held for insurance purposes		828,078		825,885	
Restricted by donors		296,472		266,325	
Total investments and assets limited as to use		7,141,528		7,099,006	
Property and equipment, net		8,942,520		7,786,240	
Deferred financing costs		43,074		36,557	
Investments in unconsolidated organizations		608,088		416,816	
Intangible assets and goodwill, net		553,462		364,751	
Notes receivable and other		500,886		430,888	
Total assets	\$	21,812,577	\$	19,309,719	

	June 30						
	2014	2013					
Liabilities and net assets							
Current liabilities:							
Compensation and benefits	\$ 679,575	\$ 600,837					
Third-party habilities, net	123,804	110,571					
Accounts payable and accrued expenses	1,446,233	1.066,930					
Liabilities held for sale	104,117	91,412					
Variable-rate debt with self liquidity	521,455	321,455					
Commercial paper and current portion of debt	711,408	749,617					
Total current liabilities	3,586,592	2,940,822					
Pension liability	496,358	472,852					
Self-insured reserves and claims	634,718	616.652					
Other liabilities	831,615	698,283					
Long-term debt	7,146,399	6,334,985					
Total liabilities	12,695,682	11,063,594					
Net assets:							
Net assets attributable to CHI	8,289,188	7,769,310					
Net assets attributable to noncontrolling interests	469,296	175,663					
Unrestricted	8,758,484	7,944,973					
Temporarily restricted	265,639	214,524					
Permanently restricted	92,772	86,628					
Total net assets	9,116,895	8.246,125					
Total liabilities and net assets	\$ 21,812,577	\$ 19,309,719					

See accompanying notes

# Consolidated Statements of Operations (In Thousands)

	Year Ended .	June 30
	 2014	2013
Revenues		
Net patient services revenues before provision for doubtful accounts	\$ 13,372,955 \$	10,714,455
Provision for doubtful accounts	 (965,711)	(821,465)
Net patient services revenues	12,407,244	9,892,990
Nonpatient		
Donations	32,366	<b>3</b> 1,089
Changes in equity of unconsolidated organizations	26,922	19,056
Investment income used for operations	101,874	66,529
Gains on business combinations	421,955	76,425
Hospital nonpatient revenues	294,021	209,413
Insurance premium revenues	171,465	50,503
Other	432,826	362,220
Total nonpatient revenues	1,481,429	815,235
Total operating revenues	13,888,673	10,708,225
Expenses		
Salaries and wages	5,554,984	4,424,404
Employee benefits	1,072,850	970,824
Purchased services, medical professional fees, consulting and legal	1,945,579	1,361,778
Supplies	2,346,879	1,832,984
Utilities	197,479	152,979
Rentals, leases, maintenance and insurance	875,833	616,683
Depreciation and amortization	698,772	555,064
Interest	235,440	164,353
Other	857,334	62 <b>4</b> ,756
Total operating expenses before restructuring, impairment and other losses	13,785,150	10,703,825
Income from operations before restructuring, impairment and other losses	103,523	4,400
Restructuring, impairment, and other losses	117,514	59,343
	 <u>.</u>	
Loss from operations	(13,991)	(54,943)
Nonoperating gains (losses):		
Investment income, net	748,374	488,824
Loss on defeasance of bonds	(5,625)	(1 <b>7</b> ,998)
Realized and unrealized (losses) gains on interest rate swaps	(39,424)	65,843
Other nonoperating (losses) gains	 (55,367)	7,977
Total nonoperating gains	647,958	544,646
Excess of revenues over expenses	633,967	489,703
Deficit of revenues over expenses attributable to noncontrolling interest	5,686	37
Excess of revenues over expenses attributable to CHI	\$ 639,653 \$	489,740
•		

See accompanying notes.

# Consolidated Statements of Changes in Net Assets

(In Thousands)

	Unrestricted Net Assets											
	Attr	Attributable to CHI		ributable to ncontrolling Interests		Total		Temporarily Restricted Net Assets		ermanently estricted Net Assets	7	Total Net Assets
Balances, July 1, 2012	\$	6,922,466	\$	180,863	\$	7,103,329	\$	136,821	\$	68,033	\$	7.308,183
Excess of revenues over expenses		489,740		(37)		489,703		_		_		489,703
Net loss from discontinued operations		(108,594)		_		(108,594)		_		_		(108,594)
Decrease in pension funded status		483,468		2,082		485,550		_		_		485,550
Temporarily and permanently restricted contributions		_		_		_		33,056		(1,554)		31,502
Net assets released from restriction for capital		15,791		_		15,791		(15,791)		_		_
Net assets released from restriction for operations		_		_		_		(15,728)		_		(15,728)
Investment (loss) income		(45)		_		(45)		5,393		1,280		6,628
Temporarily and permanently restricted assets from acquisitions		_		_		_		74,253		19,171		93,424
Other changes in net assets		(33,516)		(7,245)		(40,761)		(3,480)		(302)		(44,543)
Net increase (decrease) in net assets		846,844		(5,200)		841,644		77,703		18,595		937,942
Balances, June 30, 2013		7,769,310		175,663		7,944,973		214,524		86,628		8,246,125
Excess of revenues over expenses		639,653		(5,686)		633,967		_		_		633,967
Net loss from discontinued operations		(14,768)		_		(14,768)		_		_		(14,768)
Increase in pension funded status		(47,282)		(809)		(48,091)		_		_		(48,091)
Temporarily and permanently restricted contributions		_		_		_		50,957		523		51,480
Net assets released from restriction for capital		20,776		_		20,776		(20,776)		_		_
Net assets released from restriction for operations		_		_		_		(17,887)		_		(17,887)
Investment (loss) income		(40)		_		(40)		14,701		2,218		16,879
Temporarily and permanently restricted assets from acquisitions		_		_		_		24,197		2,003		<b>26,20</b> 0
Noncontrolling interest issued		_		286,125		286,125		12,600				298,725
Other changes in net assets		(78,461)		14,003		(64,458)		(12,677)		1,400		(75,735)
Net increase in net assets		519,878		293,633		813,511		51,115		6,144		<b>870,77</b> 0
Balances, June 30, 2014	\$	8,289,188	\$	469,296	S	8,758,484	\$	265,639	\$	92,772	S	9,116,895

See accompanying notes

# Consolidated Statements of Cash Flows

(In Thousands)

	Year Ended June 30				
		2014	2013		
Operating activities					
Increase in net assets	S	870,770 \$	937,942		
Adjustments to reconcile increase in net assets to net cash provided by operating activities					
Depreciation and amortization		698,772	555,064		
Provision for bad debts		965,711	821,465		
Changes in equity of unconsolidated organizations		(26,922)	(19,056)		
Net gains on business combinations		(421,955)	(76,425)		
Net gains on sales of facilities and investments in unconsolidated organizations		(17,116)	(9,544)		
Noncash operating expenses related to restructuring, impairment and other losses		85,709	4,872		
Loss on defeasance of bonds		5,625	17,998		
Increase in fair value of interest rate swaps		(10,200)	(98,799)		
Decrease in unfunded pension liability		(1,488)	(484,049)		
Net changes in current assets and habilities					
Net patient and other accounts receivable		(1,147,685)	(1.067.716)		
Other current assets		(55,976)	(6,725)		
Current habilities		278,147	89,868		
Noncontrolling interest issued		(298,725)	-		
Other changes		(604)	193,461		
Net eash provided by operating activities, before net change in investments, and		()			
assets limited as to use		924,063	858,356		
Net decrease in investments and assets limited as to use		239,686	474,258		
Net cash provided by operating activities		1,163,749	1,332,614		
Investing activities		150 5 145	(1.205.220)		
Purchases of property, equipment and other capital assets		(1,478,741)	(1,285,330)		
Net cash on contributions and acquisitions		70,851	67,696		
Purchase of CHI St. Vincent Hot Springs, net of cash acquired		(59,571)			
Purchase of CHI St Luke's Health System, net of cash acquired		_	(961,014)		
Purchase of Alegent Creighton Health, net of cash acquired		_	(505,542)		
Net cash proceeds from asset sales		71,639	218,002		
Distributions from investments in unconsolidated organizations		45,991	35,224		
Cash from net repayments of notes receivable		12,004	2,843		
Other changes		19,715	35,306		
Net cash used in investing activities		(1,318,112)	(2,392,815)		
Financing activities					
Proceeds from issuance of debt and bank loans		1,899,065	1,591,465		
Costs associated with issuance of debt		(11,354)	(12,170)		
Repayment of debt		(1,299,826)	(313,840)		
Proceeds from bank loans		(1,277,020)	(515,040)		
Net cash provided by financing activities		587,885	1,265,455		
The cash provided of minimag activities		507,002	1,200, 700		
Increase in cash and equivalents		433,522	205,254		
Cash and equivalents at beginning of year		609,226	403,972		
Cash and equivalents at end of year	\$	1,042,748 \$	609,226		
Supplemental disclosures of cash flow information  Cash paid during the year for interest, including amounts capitalized	ø	171 £17 P	100 112		
cash paro during the year for interest, incruding amounts capitalized		272,627 \$	199,413		

See accompanying notes

#### Notes to Consolidated Financial Statements

June 30, 2014

#### 1. Summary of Significant Accounting Policies

# Organization

Catholic Health Initiatives (CHI), established in 1996, is a tax-exempt Colorado corporation and has been granted an exemption from federal income tax under Section 501(c)(3) of the Internal Revenue Code. CHI sponsors market-based organizations (MBO) and other facilities operating in 18 states and includes 92 hospitals, including four academic medical centers, and 24 critical access facilities: community health service organizations; accredited nursing colleges; home health agencies, and other facilities that span the inpatient and outpatient continuum of care CHI also has an offshore captive insurance company, First Initiatives Insurance, Ltd. (FIIL).

The mission of CHI is to nurture the healing ministry of the Church, supported by education and research. Fidelity to the Gospel urges CHI to emphasize human dignity and social justice as CHI creates healthier communities.

#### **Principles of Consolidation**

CHI consolidates all direct affiliates in which it has sole corporate membership or ownership (Direct Affiliates) and all entities in which it has greater than 50% equity interest with commensurate control. All significant intercompany accounts and transactions are eliminated in consolidation.

#### Fair Value of Financial Instruments

Financial instruments consist primarily of cash and equivalents, patient accounts receivable, notes receivable and accounts payable. The carrying amounts reported in the consolidated balance sheets for these items approximate fair value.

# Notes to Consolidated Financial Statements (continued)

# 1. Summary of Significant Accounting Policies (continued)

#### Cash and Equivalents

Cash and equivalents include all deposits with banks and investments in interest-bearing securities with maturity dates of 90 days or less from the date of purchase. In addition, cash and equivalents include deposits in short-term funds held by professional managers. The funds generally invest in high-quality, short-term debt securities, including U.S. government securities, securities issued by domestic and foreign banks, such as certificates of deposit and bankers' acceptances, repurchase agreements, asset-backed securities, high-grade commercial paper and corporate short-term obligations.

#### **Net Patient Accounts Receivable and Net Patient Services Revenues**

Net patient accounts receivable has been adjusted to the estimated amounts expected to be collected. These estimated amounts are subject to further adjustments upon review by third-party payors

The provision for bad debts is based upon management's assessment of historical and expected net collections, taking into consideration historical business and economic conditions, trends in health care coverage, and other collection indicators. Management routinely assesses the adequacy of the allowances for uncollectible accounts based upon historical write-off experience by payor category. The results of these reviews are used to modify, as necessary, the provision for bad debts and to establish appropriate allowances for uncollectible net patient accounts receivable. After satisfaction of amounts due from insurance, CHI follows established guidelines for placing certain patient balances with collection agencies, subject to the terms of certain restrictions on collection efforts as determined by each facility. The provision for bad debts is presented on the consolidated statements of operations as a deduction from patient services revenues (net of contractual allowances and discounts) since CHI accepts and treats substantially all patients without regard to the ability to pay.

During fiscal year 2014 and 2013, CHI added approximately \$76 million and \$400 million, respectively, in net patient accounts receivable due to the acquisition of various new subsidiaries – see Note 4, Acquisitions, Affiliations and Divestitures. Effective on January 1, 2014, the Affordable Care Act came into effect, which in certain states has caused a slight shift in payor mix whereby patients that used to be classified as charity now qualify for Medicaid CHI has not experienced significant changes in write-off trends and there have been no significant changes to its charity care policy.

# Notes to Consolidated Financial Statements (continued)

# 1. Summary of Significant Accounting Policies (continued)

Details of CHI's allowance activity is as follows (in thousands):

	Reserve for Contractual Allowance	Allowance for Bad Debt	Reserve for Charity	Total Accounts Receivable Allowances
Balance at July 1, 2012 Additions Reductions	\$ (1,947,750) \$ (21,690,860) 20,778,640	(687.631) \$ (886,571) 715.808	(151,348) (1,219,555) 803,787	\$ (2.786,729) (23.796.986) 22.298,235
Balance at June 30, 2013 Additions Reductions	(2,859,970) ( <b>28,747,136</b> ) <b>28,079,966</b>	(858.394) ( <b>1,029,699</b> ) <b>963,698</b>	(567,116) (1,135,618) 1,271,588	(30,912,453) 30,315,252
Balance at June 30, 2014	<b>\$</b> (3,527,140) <b>\$</b>	(924,395) \$	(431,146)	\$ (4,882,681)

CHI records net patient services revenues in the period in which services are performed. CHI has agreements with third-party payors that provide for payments at amounts different from its established rates. The basis for payment under these agreements includes prospectively determined rates, cost reimbursement and negotiated discounts from established rates, and per diem payments.

Net patient services revenues are reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered, including estimated retroactive adjustments due to future audits, reviews and investigations, and excluding estimated amounts considered uncollectible. The differences between the estimated and actual adjustments are recorded as part of net patient services revenues in future periods, as the amounts become known, or as years are no longer subject to such audits, reviews and investigations.

#### Investments and Assets Limited as to Use

Investments and assets limited as to use include assets set aside by CHI for future long-term purposes, including capital improvements and self-insurance. In addition, assets limited as to use include amounts held by trustees under bond indenture agreements, amounts contributed by donors with stipulated restrictions and amounts held for Mission and Ministry programs.

# Notes to Consolidated Financial Statements (continued)

# 1. Summary of Significant Accounting Policies (continued)

CHI has designated its investment portfolio as trading. Accordingly, unrealized gains and losses on marketable securities are reported within excess of revenues over expenses. In addition, cash flows from the purchases and sales of marketable securities are reported as a component of operating activities in the accompanying consolidated statements of cash flows.

Direct investments in equity securities with readily determinable fair values and all direct investments in debt securities have been measured at fair value in the accompanying consolidated balance sheets. Investment income or loss (including realized gains and losses on investments, interest and dividends) is included in excess of revenues over expenses unless the income or loss is restricted by donor or law.

Investments in limited partnerships and limited liability companies are recorded using the equity method of accounting (which approximates fair value as determined by the net asset values of the related unitized interests) with the related changes in value in earnings reported as investment income in the accompanying consolidated financial statements

#### Inventories

Inventories, primarily consisting of pharmacy drugs, and medical and surgical supplies, are stated at lower of cost (first-in, first-out method) or market

#### Assets and Liabilities Held for Sale

A long-lived asset or disposal group of assets and liabilities that is expected to be sold within one year is classified as held for sale. For long-lived assets held for sale, an impairment charge is recorded if the carrying amount of the asset exceeds its fair value less costs to sell. Such valuations include estimates of fair values generally based upon firm offers, discounted cash flows and incremental direct costs to transact a sale (Level 2 and Level 3 inputs).

#### **Property and Equipment**

Property and equipment are stated at historical cost or, if donated or impaired, at fair value at the date of receipt or impairment. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. During fiscal year 2014, CHI conducted a study to reassess the estimated remaining useful lives of its buildings and building improvements. As a result of this study, CHI prospectively adjusted the estimated

Notes to Consolidated Financial Statements (continued)

# 1. Summary of Significant Accounting Policies (continued)

remaining useful lives of these assets, which resulted in a reduction to depreciation expense of \$23.5 million in 2014. Buildings and improvements are depreciated over estimated useful lives of 5 to 84 years, and equipment and land improvements over 3 to 40 years.

For property and equipment under capital lease, amortization is determined over the shorter period of the lease term or the estimated useful life of the property and equipment. Interest cost incurred during the period of construction of major capital projects is capitalized as a component of the cost of acquiring those assets. Capitalized interest of \$44.7 million and \$30.4 million was recorded in fiscal years 2014 and 2013, respectively. Costs incurred in the development and installation of internal-use software are typically expensed if they are incurred in the preliminary project stage or post-implementation stage, while certain costs are capitalized if incurred during the application development stage. Amounts capitalized are amortized over the useful life of the developed asset following project completion.

# **Investments in Unconsolidated Organizations**

Investments in unconsolidated organizations are accounted for under the cost or equity method of accounting, as appropriate, based on the relative percentage of ownership or degree of influence over that organization. The income or loss on the equity method investments is recorded in the consolidated statements of operations as changes in equity of unconsolidated organizations.

#### Intangible Assets and Goodwill

Intangible assets are comprised primarily of trade names, which are amortized over the estimated useful lives ranging from 10 to 25 years using the straight-line method. Amortization expense of \$7.9 million and \$5.2 million was recorded in 2014 and 2013, respectively. It is estimated that intangible asset amortization expense over the next five years will be \$10.0 million per year.

Goodwill is not amortized but is subject to annual impairment tests as well as more frequent reviews whenever circumstances indicate a possible impairment may exist. Impairment testing of goodwill is done at the MBO level by comparing the fair value of the MBO's net assets against the carrying value of the MBO's net assets, including goodwill. Each MBO is defined as a reporting unit for purposes of impairment testing. The fair value of net assets is generally estimated based on quantitative analysis of discounted cash flows. The fair value of goodwill is determined by assigning fair values to assets and liabilities and calculating any remaining fair

Notes to Consolidated Financial Statements (continued)

# 1. Summary of Significant Accounting Policies (continued)

value as the implied fair value of goodwill. As a result of its impairment testing in fiscal year 2014, CHI determined that the implied fair value of one of its MBO's goodwill was less than the carrying value. A goodwill impairment charge of \$15.0 million is reflected in the consolidated statements of operations for fiscal year 2014.

The changes in the carrying amount of goodwill and intangibles is as follows (in thousands):

	2014	2013
Intangible assets, beginning of year	\$ 97,684 \$	52,834
Current year acquisitions	130,124	43,600
Purchase price allocation adjustments for prior year's		
acquisitions and other adjustments	(11,970)	1,250
Intangible assets, end of year	 215,838	97.684
Accumulated amortization, beginning of year	(25,467)	(20,297)
Intangible amortization expense	(7,931)	(5,254)
Other adjustments	 8,169	84
Accumulated amortization, end of year	(25,229)	(25,467)
Intangible assets, net	190,609	72.217
Goodwill, beginning of year	292,534	130,343
Current year acquisitions	16,725	146,142
Impairments	(15,040)	_
Purchase price allocation adjustments for prior year's		
acquisitions and other adjustments	 68,634	16.049
Goodwill, end of year	362,853	292,534
Total intangible assets and goodwill, net	\$ 553,462 \$	364,751

Intangible assets and goodwill increased during fiscal year 2014, due to the various acquisitions discussed in Note 4, Acquisitions, Affiliations and Divestitures. During fiscal year 2014, certain adjustments to the 2013, purchase price allocations were recorded to intangible and goodwill, including the correction to the values assigned to various CHI St. Luke Medical Center buildings, resulting in a \$78.5 million increase in goodwill

Notes to Consolidated Financial Statements (continued)

# 1. Summary of Significant Accounting Policies (continued)

#### Notes Receivable and Other Assets

Other assets consist primarily of notes receivable, pledges receivable, deferred compensation assets, prepaid service contracts, deposits and other long-term assets. Notes receivable from related entities at June 30, 2014 and 2013, include balances from Bethesda Hospital, Inc (Bethesda), the non-CHI joint operating agreement (JOA) partner in the Cincinnati, Ohio JOA.

A summary of notes receivable and other assets is as follows as of June 30 (in thousands)

	 2014	2013
Total notes receivable from related entities	\$ 175,466 \$	188,275
Reinsurance recoverable on unpaid losses and loss adjustment expense	29,109	71,801
Deferred compensation assets	51,684	41,014
Other long-term assets	 244,627	129,798
Total notes receivable and other	\$ 500,886 \$	430,888

Bethesda is a Designated Affiliate in the CHI credit group under the Capital Obligation Document (COD). As conditions of joining the CHI credit group, Bethesda has agreed to certain covenants related to corporate existence, insurance coverage, exempt use of bond-financed facilities, maintenance of certain financial ratios, and compliance with limitations on the mourrence of additional debt. Based upon management's review of the creditworthiness of Bethesda and its compliance with the covenants and limitations, no allowances for uncollectible notes receivable were recorded at June 30, 2014 and 2013.

#### Net Assets

Temporarily restricted net assets are those whose use has been limited by donors to a specific time period or purpose Permanently restricted net assets consist of gifts with corpus values that have been restricted by donors to be maintained in perpetuity, including endowment funds. Temporarily restricted net assets and earnings on permanently restricted net assets, including earnings on endowment funds, are used in accordance with the donor's wishes primarily to purchase equipment, to provide charity care, and to provide other health and educational programs and services.

Notes to Consolidated Financial Statements (continued)

# 1. Summary of Significant Accounting Policies (continued)

Unconditional promises to receive cash and other assets are reported at fair value at the date the promise is received. Conditional promises and indications of donors' intentions to give are reported at fair value at the date the conditions are met or the gifts are received. All unrestricted contributions are included in the excess of revenue over expenses as donation revenues. Other gifts are reported as either temporarily or permanently restricted if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as donations revenue when restricted for operations or as unrestricted net assets when restricted for property and equipment

#### **Performance Indicator**

The performance indicator is the excess of revenues over expenses, which includes all changes in unrestricted net assets other than changes in the pension liability funded status, net assets released from restrictions for property acquisitions, the cumulative effect of changes in accounting principles, discontinued operations, contributions of property and equipment, and other changes not required to be included within the performance indicator under generally accepted accounting principles.

# **Operating and Nonoperating Activities**

CHI's primary mission is to meet the health care needs in its market areas through a broad range of general and specialized health care services, including inpatient acute care, outpatient services, physician services, long-term care, and other health care services. Activities directly associated with the furtherance of this purpose are considered to be operating activities. Earnings from fixed-income investments held by FIIL are also classified within operating activities as such earnings support FIIL operations. Other activities that result in gains or losses peripheral to CHI's primary mission are considered to be nonoperating. Nonoperating activities include all other investment earnings, gains/losses from bond defeasance, net interest cost and changes in fair value of interest rate swaps, and the nonoperating component of JOA income share adjustments. Any infrequent and nonreciprocal contribution that CHI would make to enter a new market community or to expand upon existing affiliations is also classified as nonoperating.

Notes to Consolidated Financial Statements (continued)

# 1. Summary of Significant Accounting Policies (continued)

# **Charity Care**

As an integral part of its mission, CHI accepts and treats all patients without regard to the ability to pay. Services to patients are classified as charity care in accordance with standards established across all MBOs. Charity care represents services rendered for which partial or no payment is expected, and includes the cost of providing services to persons who cannot afford health care due to inadequate resources and/or who are uninsured or underinsured. CHI determines the cost of charity care on the basis of an MBO's total cost as a percentage of total charges applied to the charges incurred by patients qualifying for charity care under CHI's policy. This amount is not included in net patient services revenues in the accompanying consolidated statements of operations and changes in net assets. The estimated cost of charity care provided was \$255.2 million and \$320.7 million in 2014 and 2013, respectively, for continuing operations, and \$1.9 million and \$2.0 million in 2014 and 2013, respectively, for discontinued operations. The decline in charity care provided was due primarily to changes in payor mix as a result of the Affordable Care Act.

#### **Other Nonpatient Revenues**

Other nonpatient revenues include services sold to external health care providers, gains on acquisitions of subsidiaries, cafeteria sales, rental income, retail pharmacy and durable medical equipment sales, auxiliary and gift shop revenues, electronic health records incentive payments, gains and losses on the sales of assets, the operating portion of revenue-sharing income or expense associated with Direct Affiliates that are part of JOAs, premium revenues, and revenues from other miscellaneous sources.

# **Derivative and Hedging Instruments**

CHI uses derivative financial instruments (interest rate swaps) in managing its capital costs. These interest rate swaps are recognized at fair value on the consolidated balance sheets. CHI has not designated its interest rate swaps related to CHI's long-term debt as hedges. The net interest cost and change in the fair value of such interest rate swaps is recognized as a component of nonoperating (losses) gains in the accompanying consolidated statements of operations. It is CHI's policy to net the value of collateral on deposit with counterparties against the fair value of its interest rate swaps in other liabilities on the consolidated balance sheets.

# Notes to Consolidated Financial Statements (continued)

# 1. Summary of Significant Accounting Policies (continued)

#### **Functional Expenses**

CHI provides health care services, including inpatient, outpatient, ambulatory, long-term care and community-based services to individuals within the various geographic areas supported by its facilities. Support services include administration, finance and accounting, information technology, public relations, human resources, legal, mission services and other functions that are supported centrally for all of CHI Support services expenses as a percentage of total operating expenses were approximately 6.2% and 4.5% in 2014 and 2013, respectively.

# Restructuring, Impairment, and Other Losses

CHI periodically evaluates property, equipment, goodwill, and certain other intangible assets to determine whether assets may have been impaired. Management determined there were certain goodwill impairments in 2014, and certain property and equipment impairments in both 2014 and 2013, to the extent that the fair values (estimated based upon discounted cash flows – Level 3 inputs) of those assets were less than the underlying carrying values.

During the years ended June 30, 2014 and 2013, CHI recorded total charges of \$117.5 million and \$155.3 million, respectively, relating to asset and goodwill impairments, and changes in business operations, including reorganization and severance costs Of this amount, \$117.5 million and \$59.3 million were from continuing operations and reported in the consolidated statements of operations for 2014 and 2013, respectively, and \$96.0 million was reported as discontinued operations in the consolidated statements of changes in net assets for 2013. No restructuring or impairment was recorded in 2014, for the discontinued operations.

#### **Income Taxes**

CHI is a tax-exempt Colorado corporation and has been granted an exemption from federal income tax under Section 501(c)(3) of the Internal Revenue Code. CHI owns certain taxable subsidiaries and engages in certain activities that are unrelated to its exempt purpose and therefore subject to income tax

Management reviews its tax positions annually and has determined that there are no material uncertain tax positions that require recognition in the accompanying consolidated financial statements.

Notes to Consolidated Financial Statements (continued)

# 1. Summary of Significant Accounting Policies (continued)

#### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets, habilities, revenues and expenses. Actual results could vary from the estimates.

#### Meaningful Use of Certified Electronic Health Record Technology Incentive Payments

The American Recovery and Reinvestment Act of 2009 provides for Medicare and Medicaid meentive payments beginning in 2011, to certain hospitals and professionals that implement and achieve meaningful use of certified electronic health record (EHR) technology in ways that demonstrate improved quality and effectiveness of care. Eligibility for annual Medicare incentive payments is dependent on providers demonstrating meaningful use of EHR technology in each period over a four-year period. An initial Medicaid incentive payment is available to providers that adopt, implement or upgrade certified EHR technology. However, in order to receive additional Medicaid incentive payments in subsequent years, providers must demonstrate continued meaningful use of EHR technology.

CHI accounts for meaningful use incentive payments under the gain contingency model. Medicare EHR incentive payments are recognized as revenues when eligible providers demonstrate meaningful use of certified EHR technology and the cost report information for the full cost report year that will determine the full calculation of the incentive payment is available Medicaid EHR incentive payments are recognized as revenues when an eligible provider demonstrates meaningful use of certified EHR technology. CHI recognized \$39.1 million and \$32.5 million of Medicare meaningful use revenues and \$18.0 million and \$8.2 million of Medicaid meaningful use revenues in its consolidated statements of operations for fiscal year 2014 and 2013, respectively.

# 2. Community Benefit (Unaudited)

In accordance with its mission and philosophy, CHI commits substantial resources to sponsor a broad range of services to both the poor and the broader community. Community benefit provided to the poor includes the cost of providing services to persons who cannot afford health care due to inadequate resources and/or who are uninsured or underinsured. This type of community benefit includes the costs of traditional charity care; unpaid costs of care provided to

# Notes to Consolidated Financial Statements (continued)

# 2. Community Benefit (Unaudited) (continued)

beneficiaries of Medicaid and other indigent public programs; services such as free clinics and meal programs for which a patient is not billed or for which a nominal fee has been assessed, and eash and in-kind donations of equipment, supplies or staff time volunteered on behalf of the community.

Community benefit provided to the broader community includes the costs of providing services to other populations who may not qualify as poor but may need special services and support. This type of community benefit includes the costs of services such as health promotion and education, health clinics and screenings, all of which are not billed or can be operated only on a deficit basis; unpaid portions of training health professionals such as medical residents, nursing students and students in allied health professions; and the unpaid portions of testing medical equipment and controlled studies of therapeutic protocols.

A summary of the cost of community benefit provided to both the poor and the broader community is as follows (in thousands):

		2014	2013
Cost of community benefit			
Cost of charity care provided	\$	255,157 \$	320,666
Unpaid cost of public programs, Medicaid,			
and other indigent care programs		453,386	289,436
Non-billed services		28,242	36,237
Cash and in-kind donations		4,084	3,904
Education research		102,081	48,186
Other benefit		62,263	55,427
Total cost of community benefit from continuing			
operations		905,213	753,856
Total cost of community benefit from discontinued			
operations		4,664	8,095
Total cost of community benefit		909,877	761,951
Unpaid cost of Medicare from continuing operations		776,417	392,485
Unpaid cost of Medicare from discontinued operations		16,445	27,055
Total unpaid cost of Medicare		792,862	419,540
Total cost of community benefit and the unpaid cost of			
Medicare	<u>\$</u>	1,702,739 \$	1,181,491

# Notes to Consolidated Financial Statements (continued)

# 2. Community Benefit (Unaudited) (continued)

The summary above has been prepared in accordance with the Catholic Health Association of the United States (CHA) publication. A Guide for Planning & Reporting Community Benefit. Community benefit is measured on the basis of total cost, net of any offsetting revenues, donations or other funds used to defray cost. During fiscal year 2014 and 2013, CHI received \$4.0 million and \$28.3 million, respectively, in funds used to subsidize charity care provided

The total cost of community benefit from continuing and discontinued operations was 6 4% and 6.8% of total expenses before operating expenses related to restructuring, impairment and other losses in 2014 and 2013, respectively. The total cost of community benefit and the unpaid cost of Medicare from continuing and discontinued operations was 12.1% and 10.5% of total expenses before operating expenses related to restructuring, impairment and other losses in 2014 and 2013, respectively.

#### 3. Joint Operating Agreements and Investments in Unconsolidated Organizations

#### **Joint Operating Agreements**

CHI participates in JOAs with hospital-based organizations in three separate market areas. The agreements generally provide for, among other things, joint management of the combined operations of the local facilities included in the JOAs through Joint Operating Companies (JOC) CHI retains ownership of the assets, liabilities, equity, revenues and expenses of the CHI facilities that participate in the JOAs. The financial statements of the CHI facilities managed under all JOAs are included in the CHI consolidated financial statements. Transfers of assets from facilities owned by the JOA participants generally are restricted under the terms of the agreements.

As of June 30, 2014 and 2013, CHI has a 70% interest in a JOC based in Colorado and has a 50% interest in two other JOCs associated with other JOAs. CHI's interests in the JOCs are included in investments in unconsolidated organizations and totaled \$199.4 million and \$103.2 million at June 30, 2014 and 2013, respectively CHI recognizes its investment in all JOCs under the equity method of accounting. The JOCs provide varying levels of services to the related JOA sponsors, and operating expenses of the JOCs are allocated to each sponsoring organization. The JOCs had total assets of \$607.7 million and \$483.9 million at June 30, 2014 and 2013, respectively, and net assets of \$347.2 million and \$160.9 million, respectively.

Notes to Consolidated Financial Statements (continued)

# 3. Joint Operating Agreements and Investments in Unconsolidated Organizations (continued)

#### **Investments in Unconsolidated Organizations**

Conifer Health Solutions (Conifer) – As of June 30, 2014 and 2013, CHI holds a \$19.3 million cost method investment in Conifer, acquired as part of an 11-year agreement with Conifer where Conifer provides revenue cycle services for CHI acute care operations. The agreement allows CHI to earn shares in Conifer as transition and other activities are completed, and such shares will be issued at specified future dates. As of June 30, 2014 and 2013, CHI has met certain transition milestones and has earned the right to additional future shares valued at \$64.5 million and \$19.1 million, respectively, which are reflected in notes receivable and other in the accompanying consolidated balance sheets. This earned value will be amortized as an offset to revenue cycle service fees paid to Conifer over the life of the agreement.

Preferred Professional Insurance Corporation (PPIC) – PPIC is an unconsolidated affiliate of CHI. PPIC provides professional liability insurance and other related services to preferred physician and other health care providers that are associated with its owners CHI owns a 27% interest in PPIC and accounts for its investment under the equity method of accounting. The book value of the investment was \$60.5 million and \$56.0 million at June 30, 2014 and 2013, respectively PPIC had net assets of \$224.8 million and \$208.0 million at December 31, 2013 and 2012, respectively.

Other Entities – The summarized financial positions and results of operations for the other entities accounted for under the equity method of accounting as of and for the periods ended June 30, excluding the investments described above, are as follows (in thousands):

				20	14			
	Medical Office Buildings	Outpatient and Diagnostic Services	Ambulatory Surgery Centers	Physician Practices	Hospital Based Sei vices	ACO CCO CIN	Other Investees	Total
Total assets	\$ 17,593	\$ 270,241	\$ 71,266	\$ 31,985	\$ 119.181	\$ 96,337	\$ 147,363	\$ 753,966
Total debt	14,906	11,707	11,117	13,552	24,605	30,554	22,970	129,411
Net assets	2,560	204,956	49,572	14,839	87,064	65,784	90,145	514,920
Net patient services								
revenues	_	254,294	151,907	41,686	100,253	_	127,268	675,408
Total revenues, net	2,674	349,029	152,301	44,498	83,719	149,695	188,845	970,761
(Deficit) excess of revenues over expenses	(54)	26,614	39,951	4,031	22,993	10,262	14,251	118,048

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# Notes to Consolidated Financial Statements (continued)

# 3. Joint Operating Agreements and Investments in Unconsolidated Organizations (continued)

						20	013						
	Medical Office Buildings	D	utpatient and lagnostic Services	:	nbulatory Surgery Centers	Physician Practices		Hospital Based Services	A	CO'CCO	I	Other nvestees	Total
Total assets Total debt Net assets	\$ 34 746 33,106 1,414	\$	265,568 24,408 195,874	\$	65,084 11,998 44,996	\$ 28,697 12,535 8,758	\$	115,036 27,605 71,752	\$	50 623 14,534 36,090	\$	110 002 18,335 64,958	\$ 669,756 142,521 423,842
Net patient services revenues Total revenues net Excess of revenues	6, <b>3</b> 09		260,204 353,484		138,577 142,775	34,197 37,065		95,749 95,161		- 51,767		72,165 163,511	600,892 850,072
over expenses	872		34,633		44,385	4,241		18,296		3,314		7,806	113,547

# 4. Acquisitions, Affiliations and Divestitures

The following table is a summary of the business combinations that occurred in fiscal year 2014 (in thousands).

	]	Hai rison	Lu	CHI St ke`s/Baylor		Hot Springs	N	Memorial		Other		Total
Fiscal year 2014 Purchase consideration Cash Equity interest in acquisition Gain on business combinations Noncontrolling interest	\$	- - 289,030 -	\$	_ _ _ _ 	\$	59,650 - 61,839 -	\$	- - 53,245 -	\$	3,759 3,471 17,841	\$	63,409 3,471 421,955 298,725
	\$	289,030	\$	298,725	\$	121,489	\$	53,245	\$_	25,071	\$	787,560
		Harrison	Lu	CHI St. ke'√Baytor		Hot Springs	D	vlemor (al		Other		Total
Fiscal year 2014												
Purchase price allocation  Cash and investments	s	217,515	\$		\$	79	\$	78,798	\$	37.333	s	333,725
Patient and other accounts receivable	J	50,556	Φ	_	Þ	- '7		21,254	Ф	4.638	J	76,448
Other current assets		11,780		63,200		6,010		7.231		3,269		91,490
Property and equipment		199.127		215,800		126.225		125,863		5,309		672,324
Intangible assets		21,028		79,000		_		2,000		6,096		108,124
Goodwill				16,725		_						16,725
Other assets		8,883				133		1,338		3,143		13,49~
Current habilities		(65,858)		_		(4,019)		(21,734)		(10,481)		(102,092)
Pension liability		(19,349)		_		_		-		-		(19,349)
Other habilities		(9,178)		(76,000)		_		(22,391)		(23,214)		(130,783)
Debt		(120,122)		_		(6,9 <b>3</b> 9)		(118,266)		(1,022)		(246,349)
Restricted net assets		(5,352)		-		=		(20,848)		-		(26,200)
	\$	289,030	\$	298,725	\$	121,489	\$	53,245	\$	25,071	\$	787,560

# Notes to Consolidated Financial Statements (continued)

# 4. Acquisitions, Affiliations and Divestitures (continued)

Harrison Medical Center – Effective August 1, 2013, Harrison Medical Center (Harrison) was acquired by CHI for no consideration, resulting in the recognition of a \$289.0 million gain calculated as the fair value of assets acquired and liabilities assumed determined based upon Level 3 inputs including estimated future cash flows and probability-weighted performance assumptions. Harrison is located in Bremerton, Washington, and operates two acute care facilities in the area as well as provides emergency services and a range of general and specialized services to adjacent areas. Excluding the contribution gain, Harrison reported \$369.8 million in operating revenues and \$33.9 million of excess of revenues over expenses in the CHI consolidated results of operations for the period August 1, 2013 through June 30, 2014.

Mercy Hot Springs – Effective April 1, 2014, Mercy Health based in St. Louis, Missouri, transferred ownership of its Hot Springs, Arkansas facility, including its hospital and physician clinic (Mercy Hot Springs), to CHI for net proceeds of \$59.7 million. A \$61.8 million gain was recognized, calculated as the fair value of assets acquired and liabilities assumed, determined based upon Level 3 inputs including estimated future cash flows and probability-weighted performance assumptions, less consideration paid. Mercy Hot Springs is a 282-bed acute care hospital, providing an emergency department with a Level 2 Trauma Center designation, a 90-physician clinic organization and a comprehensive range of medical services. Excluding the contribution gain, Mercy Hot Springs reported \$63.7 million in operating revenues and \$2.2 million of deficit of revenues over expenses in the CHI consolidated results of operations for the period April 1, 2014 through June 30, 2014.

Memorial Health System of East Texas – Effective June 1, 2014, Memorial Health System of East Texas (Memorial) was acquired by CHI for no consideration, resulting in the recognition of a \$53.2 million gain calculated as the fair value of assets acquired and liabilities assumed determined based upon Level 3 inputs including estimated future cash flows and probability-weighted performance assumptions. Memorial is a private, nonprofit hospital system with hospitals in Lufkin, Livingston and San Augustine, Texas. Excluding the contribution gain, Memorial reported \$16.2 million in operating revenues and \$0.8 million of deficiency of revenues over expenses in the CHI consolidated results of operations for the period June 1, 2014 through June 30, 2014.

CHI St. Luke's/Baylor College of Medicine – Effective on January 1, 2014, CHI St. Luke's Medical Center (CHI St. Luke's) acquired certain assets of Baylor College of Medicine (Baylor) in exchange for a 35% noncontrolling interest in the combined operations of certain of the operations of CHI St. Luke's The parties have agreed to build and operate a new, acute care,

## Notes to Consolidated Financial Statements (continued)

## 4. Acquisitions, Affiliations and Divestitures (continued)

open-staff hospital on Baylor's McNair Campus and to share in the operations 65% by CHI St Luke's and 35% by Baylor. CHI St. Luke's and Baylor also entered into an academic affiliation agreement whereby Baylor will provide certain clinical programs and services to certain of the CHI St. Luke's hospital facilities.

The following table is a summary of the business combinations that occurred in fiscal year 2013.

	St. Luke's	Highline	UMC	Alegent	Total
Fiscal year 2013					
Purchase consideration					
Cash	\$ 1,000,000	\$ - \$	- \$	553,700	\$ 1,553,700
Note payable	260,000	_	_	_	260,000
Contingent consideration	_	_	217,709	_	217,709
Equity interest in Alegent	_	_	_	33,934	33,934
Gain on business combinations	_	55,436	_	20,989	76,425
	\$ 1,260,000	\$ 55,436 \$	217,709 \$	608,623	\$ 2,141,768
	O4 Tulcole	Highling	UMC	Alogont	Total
E' -1 2012	St. Luke's	Highline	UNIC	Alegent	10131
Fiscal year 2013					
Purchase price allocation.	0 1 152 252	ф <b>57.133</b> 0	01061 #	406.300	0.1.000.754
Cash and investments	\$ 1,153,253	\$ 57,133 \$	94,061 \$	<del>1</del> 96,309	\$ 1,800,756
Patient and other accounts					
receivable	180,106	27,268	65,723	118,833	391,930
Other current assets	37,413	5,081	29,601	34,884	106,979
Property and equipment	1,046,341	137,148	176,004	474,996	1,834,489
Intangible assets	41,124	1,494	_	982	43,600
Goodwill	_	_	53,178	92,964	146,142
Other assets	25,600	17,745	9,367	63,798	116,510
Current habilities	(175,081)	(34,087)	(76,202)	(206,630)	(492,000)
Pension liability	(3,559)	(12,307)	_	(48,216)	(64,082)
Other liabilities	(153,436)	(5,355)	(11,202)	(81,344)	(251,337)
Notes payable to CHI	_	_	_	(337,953)	(337,953)
Debt	(891,761)	(138,684)	(122,821)		(1,153,266)
	\$ 1,260,000	\$ 55,436 \$	217,709 \$	608,623	\$ 2,141,768

Notes to Consolidated Financial Statements (continued)

#### 4. Acquisitions, Affiliations and Divestitures (continued)

C'HI St. Luke's Health System – Effective June 1, 2013. CHI acquired the operations of St. Luke's Health System (St. Luke's), a six-hospital system based in Houston, Texas, from Episcopal Health Foundation for cash and a note payable. For the month of June 2013, the operations of CHI St. Luke's contributed \$95.2 million in operating revenues and \$12.8 million of deficit of revenues over expenses to the CHI consolidated results of operations

**Highline Medical Center** – Effective April 1, 2013, Highline Medical Center (Highline) was acquired by CHI for no consideration, resulting in the recognition of a \$55.4 million gain calculated as the fair value of assets acquired and habilities assumed determined based upon Level 3 inputs including estimated future cash flows and probability-weighted performance assumptions. Highline is a 154-bed acute care hospital based in Burien. Washington Excluding the contribution gain, Highline reported \$48.3 million in operating revenues and \$2.6 million in deficiency of revenues over expenses to the CHI consolidated results of operations for the period April 1 through June 30, 2013.

University Medical Center and University of Louisville Hospital – Effective March 1, 2013, KentuckyOne Health (a CHI MBO), University Medical Center (UMC) and the University of Louisville entered into a partnership, structured as a joint operating agreement between University Medical Center and KentuckyOne Health, whereby KentuckyOne Health controls substantially all of UMC's operations, which consist of the University of Louisville Hospital and the James Graham Brown Cancer Center (ULH). As part of the agreement. KentuckyOne Health has committed to provide financial support to the University of Louisville over the next 20 years. The fair value of the contingent consideration is adjusted annually by management and is based on Level 3 inputs including estimated future cash flows and probability-weighted performance assumptions, all discounted to net present value. Changes in any of the unobservable inputs alone or together would result in a lower (higher) fair value measurement. The fair value of the commitment based on significant unobservable inputs (Level 3) was \$203.2 million at June 30. 2014, compared to an acquisition date value of \$217.7 million. For the period from March 1 through June 30, 2013, the operations of ULH contributed \$166.3 million of operating revenues and \$11.8 million of excess of revenues over expenses to the CHI consolidated results of operations, prior to the effects of the JOA revenue-sharing arrangement.

Notes to Consolidated Financial Statements (continued)

#### 4. Acquisitions, Affiliations and Divestitures (continued)

Alegent Creighton Health and Affiliates – Effective November 1, 2012, CHI became the sole corporate sponsor of Alegent based in Omaha, Nebraska. In addition to the operations of Bergan Mercy Health System and Affiliates (Bergan Mercy) previously owned and consolidated by CHI, CHI now consolidates the Alegent operations, which include the operations of Immanuel and the operations of Creighton University Medical Center. For the period from November 1, 2012 through June 30, 2013, incremental Alegent (excluding the Bergan Mercy component) contributed \$611.1 million in operating revenues and \$18.1 million of excess of revenues over expenses to the CHI consolidated results of operations. Upon CHI becoming the sole sponsor of Alegent in November 2012, CHI also recognized a \$21.0 million gain in fiscal year 2013, due to the remeasurement of CHI's interest in the Alegent JOC. Such gain is reflected in other nonpatient revenues in the consolidated statements of operations.

On an unaudited pro forma basis, had CHI owned or been party to agreements with Harrison, Hot Springs and Memorial at the beginning of fiscal year 2014, these entities would have contributed \$1 2 billion of operating revenues and \$415.9 million of excess of revenues of expenses. Had CHI owned or been party to agreements with Harrison, Hot Springs, Memorial, St. Luke's, Highline, University Medical Center and Alegent at the beginning of fiscal year 2013, these entities would have contributed \$3.6 billion in operating revenues and \$190.6 million in excess of revenues over expenses. However, unaudited pro forma information is not necessarily indicative of the historical results that would have been obtained had the transaction actually occurred on those dates, nor of future results.

#### **Texas Heart Institute Affiliation**

Effective on January 1, 2014, CHI and Texas Heart Institute (THI) entered into a ten-year affiliation agreement to further develop research, education and patient care opportunities to reduce the toll of cardiovascular disease. Over the term of the agreement, CHI has committed to fund various programs sponsored by THI. The present value of these commitments was \$96.1 million as of the affiliation agreement date, of which \$74.1 million was recorded in fiscal year 2014, as other nonoperating (losses) gains in the consolidated statements of operations. As part of the valuation, CHI recorded \$22 million in trade name intangibles, which will be amortized over the life of the agreement.

## Notes to Consolidated Financial Statements (continued)

#### 4. Acquisitions, Affiliations and Divestitures (continued)

#### **Discontinued Operations**

In 2012. CHI committed to a plan to sell the MBOs in Denville, New Jersey; Towson, Maryland; and Pierre, South Dakota. The Towson MBO was sold to the University of Maryland Medical System effective on December 1, 2012, for preliminary sales proceeds of \$154.0 million Contingent sales proceeds of \$45.7 million have been placed in escrow pending final disposition of certain open items. A final determination is expected in fiscal year 2015. The Pierre MBO was sold to Avera Health effective January 1, 2013, for net sales proceeds of \$50.0 million and a loss on disposition of \$27.7 million. In May 2013, CHI agreed to sell the Denville MBO to Prime Healthcare Services for \$100.0 million. The transaction is subject to governmental and Church approvals and is expected to close in fiscal year 2015. In accordance with Accounting Standards Codification (ASC) 205-20, Discontinued Operations, and ASC 360-10, Impairment or Disposal of Long-Lived Assets, the results of operations associated with these MBOs have been reported as discontinued operations and are included in the consolidated statements of changes in net assets. Assets held for sale consist primarily of net patient accounts receivable, net property and other long-term assets. Liabilities held for sale consist primarily of accrued compensation and benefits, accounts payable and deferred revenues.

Related to discontinued operations. CHI recorded a deficiency of revenues over expenses of \$14.8 million and \$108.6 million for the years ended June 30, 2014 and 2013, respectively, which is reported as discontinued operations in the accompanying consolidated statements of changes in net assets. Included in fiscal year 2013 is an impairment loss of \$64.8 million related to adjusting the carrying value of property and equipment at the Denville MBO to its net realizable value. Total operating revenues and deficiency of revenues over expenses included in the results of discontinued operations for the years ended June 30 are summarized below (in thousands):

		2014	2013
Total apprenting rayanuas	e	<b>296.26</b> 7 \$	464,809
Total operating revenues	J	,	•
Total operating expenses		(314,035)	(485,949)
Restructuring and other losses		_	(95.924)
Nonoperating gains		3,000	8,470
Deficiency of revenues over expenses	\$	(14,768) \$	(108,594)

## Notes to Consolidated Financial Statements (continued)

#### 4. Acquisitions, Affiliations and Divestitures (continued)

The consolidated statements of each flows include the use of \$18.5 million and \$24.9 million of operating, investing and financing activities related to discontinued operations for the years ended June 30, 2014 and 2013, respectively.

#### 5. Net Patient Services Revenues

Net patient services revenues are derived from services provided to patients who are either directly responsible for payment or are covered by various insurance or managed care programs CHI receives payments from the federal government on behalf of patients covered by the Medicare program, from state governments for Medicaid and other state-sponsored programs, from certain private insurance companies and managed care programs and from patients themselves A summary of payment arrangements with major third-party payors follows:

Medicare – Inpatient acute care and certain outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge or procedure. These rates vary according to patient classification systems based on clinical, diagnostic and other factors. Certain CHI facilities have been designated as critical access hospitals and, accordingly, are reimbursed their cost of providing services to Medicare beneficiaries. Professional services rendered by physicians are paid based on the Medicare allowable fee schedule.

**Medicaid** – Inpatient services rendered to Medicaid program beneficiaries are primarily paid under the traditional Medicaid plan at prospectively determined rates per discharge. Certain outpatient services are reimbursed based on a cost reimbursement methodology, fee schedules or discounts from established charges.

Other – CHI has also entered into payment agreements with certain managed care and commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to CHI under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates

Notes to Consolidated Financial Statements (continued)

#### 5. Net Patient Services Revenues (continued)

CHI's Medicare, Medicaid and other payor utilization percentages, based upon net patient services revenues before provision for doubtful accounts, are summarized as follows.

	2014	2013
Medicare	32%	32°o
Medicaid	8	8
Managed care	41	40
Self-pay	8	8
Commercial and other	11	12
	100%	100° o

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Estimated settlements related to Medicare and Medicaid of \$117.4 million and \$103.0 million at June 30, 2014 and 2013, respectively, are included in third-party liabilities. Net patient services revenues from continuing operations increased by \$63.2 million in 2014 and \$38.3 million in 2013 due to favorable changes in estimates related to prior-year settlements.

#### 6. Investments and Assets Limited as to Use

CHI's investments and assets limited as to use as of June 30 are reported in the accompanying consolidated balance sheets as presented in the following table (in thousands):

	2014	2013
Cash and equivalents	\$ 433,606	\$ 244,077
CHI Investment Program	5,814,893	4,911,135
Marketable equity securities	390,751	858,537
Marketable fixed-income securities	463,036	773,069
Hedge funds and other investments	63,974	323,885
	7,166,260	7,110,703
Less current portion	(24,732)	(11.697)
	\$ 7,141,528	\$ 7,099,006

## Notes to Consolidated Financial Statements (continued)

#### 6. Investments and Assets Limited as to Use (continued)

Net unrealized gains in investments and assets limited to use at June 30, 2014 and 2013, were \$668.6 million and \$297.3 million, respectively.

CHI attempts to reduce its market risk by diversifying its investment portfolio using cash equivalents, fixed-income securities, marketable equity securities and alternative investments. Most of the U.S. Treasury, money market funds and corporate debt obligations as well as exchange-traded marketable securities held by CHI and the CHI Investment Program (the Program) have an actively traded market. However, CHI also invests in commercial paper, mortgage-backed or other asset-backed securities, alternative investments (such as hedge funds, private equity investments, real estate funds and funds of funds), collateralized debt obligations, municipal securities and other investments that have potential complexities in valuation based upon the current conditions in the credit markets. For some of these instruments, evidence supporting the determination of fair value may not come from trading in active primary or secondary markets. Because these investments may not be readily marketable, the estimated value is subject to uncertainty and, therefore, may differ from the value that would have been used had an active market for such investments existed. Such differences could be material However, management reviews the CHI investment portfolio on a regular basis and seeks guidance from its professional portfolio managers related to U.S. and global market conditions to determine the fair value of its investments. CHI believes the carrying amount of these financial instruments in the consolidated financial statements is a reasonable estimate of fair value.

The majority of all CHI long-term investments are held in the Program. The Program is structured under a Limited Partnership Agreement with CHI as managing general partner and numerous limited partners, most sponsored by CHI. The partnership provides a vehicle whereby virtually all entities associated with CHI, as well as certain other unrelated entities, can seek to optimize investment returns while managing investment risk. Entities participating in the Program that are not consolidated in the accompanying financial statements have the ability to direct their invested amounts and liquidate and/or withdraw their interest without penalty as soon as practicable based on market conditions but within 180 days of notification. The Limited Partnership Agreement permits a majority vote of the noncontrolling limited partners to terminate the partnership. Accordingly, CHI recognizes only the portion of Program assets attributable to CHI and its sponsored affiliates. Program assets attributable to CHI and its Direct Affiliates represented 90% of total Program assets at June 30, 2014 and 2013.

## Notes to Consolidated Financial Statements (continued)

#### 6. Investments and Assets Limited as to Use (continued)

The Program asset allocation at June 30 is as follows:

	2014	2013
Marketable equity securities	44%	43° o
Marketable fixed-income securities	31	32
Alternative investments	23	24
Cash and equivalents	2	1
	100%	100% o

The CHI Finance Committee (the Committee) of the Board of Stewardship Trustees is responsible for determining asset allocations among fixed-income, equity, and alternative investments. At least annually, the Committee reviews targeted allocations and, if necessary, makes adjustments to targeted asset allocations. Given the diversity of the underlying securities in which the Program invests, management does not believe there is a significant concentration of credit risk. Investment income is comprised of the following for the years ended June 30 (in thousands).

		2014	2013
Dividend and interest income Net realized gains Net unrealized gains	\$	139,612 \$ 345,944 364,692	142,054 262,067 151,232
Total investment income from continuing operations	\$	850,248 \$	555,353
Included in nonpatient revenue Included in nonoperating gains Total investment income from continuing operations	\$	101,874 \$ 748,374 850,248	66,529 488,824 555,353
Total investment income from discontinued operations Total investment income	<u>s</u>	3,000 853,248 \$	8,470 563,823

Direct expenses of the Program are less than 0.4% of total assets. Fees paid to the alternative investment managers are not included in the total expense calculation as they are not a direct expense of the Program.

## Notes to Consolidated Financial Statements (continued)

#### 7. Fair Value of Assets and Liabilities

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820, Fair Value Measurements and Disclosures, establishes a fair value hierarchy that prioritizes the inputs used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs).

The three levels of the fair value hierarchy and a description of the valuation methodologies used for instruments measured at fair value are as follows:

Level 1 – Valuation is based upon quoted prices (unadjusted) for identical assets or habilities in active markets

Level 2 – Valuation is based upon quoted prices for similar assets and liabilities in active markets or other inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial asset or liability.

Level 3 – Valuation is based upon other unobservable inputs that are significant to the fair value measurement.

Certain of CHI's alternative investments are made through limited liability companies (LLC) and limited liability partnerships (LLP). These LLCs and LLPs provide CHI with a proportionate share of the investment gains (losses). CHI accounts for its ownership in the LLCs and LLPs under the equity method. CHI also accounts for its ownership in the CHI Investment Program under the equity method. As such, these investments are excluded from the scope of ASC 820.

Notes to Consolidated Financial Statements (continued)

## 7. Fair Value of Assets and Liabilities (continued)

Financial assets and liabilities measured at fair value on a recurring basis were determined using the market approach based upon the following inputs at June 30 (in thousands):

	2014							
	Fair Value Measurements at Reporting Date Using							te Using
			(	(Level 1)	1	(Level 2)	(	(Level 3)
				Quoted				
	J	Fair Value		Prices in		Other		
		as of		Active	O	bservable	Un	observable
		June 30		Markets		Inputs		Inputs
Assets						-		
Assets limited as to use:								
Cash and short-term								
investments	\$	433,606	\$	353,077	\$	80,529	\$	_
Marketable equity								
securities		390,751		390,751		_		_
Marketable fixed-income								
securities		463,036		97,433		365,603		_
Other investments		2,518		_		_		2,518
Deferred compensation								
assets:								
Cash and short-term								
investments		13,911		13,911		_		_
	\$	1,303,822	\$	855,172	\$	446,132	\$	2,518
Liabilities								
Interest rate swaps	\$	256,750	\$	_	\$	256,750	\$	_
Contingent consideration		203,236		_		_		203,236
Deferred compensation								
liability		13,911		13,911		_		
	\$	473,897	\$	13,911	\$	256,750	\$	203,236

## Notes to Consolidated Financial Statements (continued)

#### 7. Fair Value of Assets and Liabilities (continued)

				20	13			
	Fair Value Measurements at Reporting Date Using							te Using
			(	(Level 1)	1) (Level 2)		(Level 3)	
	F	air Value as of		Quoted Prices in Active	O	Other bservable	Un	observable
		June 30		Markets		Inputs		Inputs
Assets								
Assets limited as to use:								
Cash and short-term								
investments	\$	244,077	\$	197,385	\$	46,692	\$	_
Marketable equity								
securities		858,537		858,537		_		_
Marketable fixed-income								
securities		773,069		123,996		649,073		_
Other investments		11,718		_		_		11,718
Deferred compensation assets:								
Cash and short-term								
investments		12,035		12,035		_		_
	\$	1,899,436	\$	1,191,953	\$	695,765	\$	11,718
Liabilities								
Interest rate swaps	\$	271,634	\$	_	\$	271,634	\$	_
Contingent consideration		205,169		_		_		205,169
Deferred compensation								
liability		12,035		12,035		_		_
-	\$	488,838	\$	12,035	\$	271,634	\$	205,169

The fair values of the instruments included in Level 1 were determined through quoted market prices. Level 1 instruments include money market funds, mutual funds and marketable debt and equity securities. The fair values of Level 2 instruments were determined through evaluated bid prices based on recent trading activity and other relevant information, including market interest

Notes to Consolidated Financial Statements (continued)

#### 7. Fair Value of Assets and Liabilities (continued)

rate curves and referenced credit spreads; estimated prepayment rates, where applicable, are used for valuation purposes and are provided by third-party services where quoted market values are not available. Level 2 instruments include corporate fixed-income securities, government bonds, mortgage and asset-backed securities, and interest rate swaps. The fair values of Level 3 securities are determined primarily through information obtained from the relevant counterparties for such investments. Information on which these securities' fair values are based is generally not readily available in the market. The fair value of the contingent liabilities was determined based on estimated future cash flows and probability-weighted performance assumptions, discounted to net present value.

#### 8. Property and Equipment

A summary of property and equipment is as follows as of June 30 (in thousands):

	2014	2013
Land and improvements	\$ 67 <b>2,1</b> 03	\$ 596.548
Buildings and improvements	6,880,281	6,399,345
Equipment	5,193,465	4,612,302
	12,745,849	11,608,195
Less accumulated depreciation	(5,494,054)	(5,009,102)
	7,251,795	6,599,093
Construction in progress	1,690,725	1,187,147
	\$ 8,942,520	\$ 7,786,240

CHI evaluates whether events and circumstances have occurred that indicate the remaining useful life of property, equipment and certain other intangible assets may not be recoverable Management determined there were impairment issues in both 2014 and 2013, to the extent that the undiscounted cash flows estimated to be generated by certain assets were less than the underlying carrying value. CHI recorded \$59.6 million and \$4.9 million in impairment losses in continuing operations for 2014 and 2013, respectively, resulting from charges related to estimated fair value deficiencies (based upon projected discounted cash flows) at various MBOs.

# Notes to Consolidated Financial Statements (continued)

# 9. Debt Obligations

The following is a summary of debt obligations as of June 30 (in thousands):

	Interest Rates at June 30, 2014	2014	2013
CHI debt issued under the COD			
Variable-rate Bonds			
Series 1997B, maturing through 2022	U 12º o	\$ 7,700	\$ 9,200
Series 2000B, maturing 2027	0.10	22,700	24,000
Series 2002B, maturing 2032	0.10	94,700	97.800
Series 2004B, maturing through 2044	0.05=0.11	180,700	180, <b>7</b> 00
Series 2004C, maturing through 2044	0 04-0 07	163,300	163,300
Series 2008A, maturing 2036	0.11	120,225	120,260
Series 2008C, maturing 2041	0.1	50,000	50,000
Series 2011B, maturing 2046	0.06	158,155	158,155
Series 2011C, maturing 2046	0.1	121,000	123,000
Series 2013B, maturing 2035	0.06	200,000	_
Series 2013C, maturing 2023	0.11	100,000	_
Series 2013E Taxable, maturing 2045	0.15	125,000	_
Series 2013F Taxable, maturing 2045	0.15	75,000	_
Fixed-rate Bonds.			
Series 2002A, maturing 2017	5 5	2,615	3,400
Series 2004A, maturing through 2034	4 75-5 0	146,605	146,605
Series 2006A, maturing 2041	4 0–5 0	270,635	270,635
Series 2006C, maturing through 2041	3 85-5 1	250,000	250,000
Series 2008C, maturing through 2041	4.0-4.1	105,000	105,000
Series 2008D, maturing through 2038	5 0–6 38	471,450	471,450
Series 2009A, maturing 2039	3 75–5 25	724,140	748,760
Series 2009B, maturing through 2039	4 0-5 25	217,720	252,360
Series 2011A, maturing 2041	3 25-5 25	486,090	506,090
Series 2012A, maturing 2035	40-50	268,980	271,260
Series 2012 Taxable, maturing 2042	1 6-4 35	1,500,000	1,500,000
Series 2013A, maturing 2045	5 0-5 75	600,600	_
Series 2013D Taxable, maturing 2023	26-42	540,000	_
Commercial Paper		482,362	442,475
Unamortized debt premium		55,660	59,538
Unamortized debt discount		(24,839)	(11,192)
Total CHI debt issued under the COD		7,515,498	5,942,796

## Notes to Consolidated Financial Statements (continued)

#### 9. Debt Obligations (continued)

	Interest Rates at June 30, 2014	2014	2013
St. Luke's debt issued under Master Trust Indenture			•
Variable-rate Bonds			
Series 2005		_	132,600
Series 2008		_	100,000
Series 2012		_	150,220
Fixed-rate Bonds: Series 2009		_	150,798
Unsecured Bank Notes	_	_	99, <b>7</b> 98
Total St. Luke's debt issued under Master Trust Indenture		-	633,416
Note payable issued to Episcopal Health Foundation		230,225	260,000
Capital leases		204,291	106,899
Other debt	_	429,248	462,946
		8,379,262	7,406,057
Less Amounts classified as current		(531 455)	(201 466)
Variable-rate debt with self-liquidity		(521,455)	(321,455)
Commercial paper and current portion of debt		(711,408)	(749,617)
Long-term debt	=	<u>\$ 7,146,399</u>	\$ 6,334,985

The fair value of debt obligations was approximately \$8.6 billion at June 30, 2014. Management has determined the carrying values of the variable-rate bonds are representative of fair values as of June 30, 2014, as the interest rates are set by the market participants. The fair value of the fixed-rate tax-exempt bond obligations as of June 30, 2014, is determined by applying credit spreads for similar tax-exempt obligations in the marketplace, which are then used to calculate a price yield for the outstanding obligations (Level 2 inputs)

A summary of scheduled principal payments, based upon stated maturities, on long-term debt for the next five years is as follows (in thousands):

	_Amounts Due	3
Year ending June 30:		
2015	\$ 711,408	
2016	248,420	
2017	123,497	
2018	404,908	
2019	410,543	

## Notes to Consolidated Financial Statements (continued)

#### 9. Debt Obligations (continued)

CHI issues the majority of its debt under the COD and is the sole obligor. Bondholder security resides both in the unsecured promise by CHI to pay its obligations and in its control of its Direct and Designated Affiliates. Covenants include a minimum CHI debt service coverage ratio and certain limitations on secured debt. The Direct Affiliates of CHI, defined as Participants under the COD, have agreed to certain covenants related to corporate existence, maintenance of insurance and exempt use of bond-financed facilities.

During the second quarter of fiscal year 2014, CHI issued \$900.6 million of par value tax exempt bonds and \$740.0 million of par value taxable bonds. Of the total proceeds, \$881.8 million was used to redeem various St. Luke's bonds and bank notes. Harrison bonds, and Highline bonds, resulting in a total loss on defeasance of \$10.0 million

In October 2012, CHI issued \$1.5 billion of par value long-term, fixed-rate, taxable bonds. Proceeds were used to finance a wide array of strategic initiatives, including affiliations in key areas

As a result of redeeming the various St Luke's obligations, the St. Luke's Health System Obligated Group and Master Trust Indenture were dissolved Prior to December 31, 2013, St Luke's had been a member of the St. Luke's Health System Obligated Group, and together with various of its consolidated subsidiaries, were the obligors under each of the St. Luke's bond issues. Obligated Group members were jointly and severally obligated to pay the notes issued under the Master Trust Indenture. Notes issued under the Master Trust Indenture were equally and ratably secured by a pledge of the accounts receivable of St. Luke's Medical Center and St Luke's Woodlands Hospital.

As part of the December 2012 divestiture of CHI's facilities in Towson. Maryland, \$113.5 million of Series 2006A bonds were legally defeased, resulting in a loss on defeasance of \$18.0 million.

## Notes to Consolidated Financial Statements (continued)

#### 9. Debt Obligations (continued)

CHI has two types of external liquidity facilities: those that are dedicated to specific series of variable-rate demand bonds (VRDB) and those that are not dedicated to a particular series of VRDBs but may be used to support CHI's obligations to fund tenders of VRDBs and pay the maturing principal of commercial paper. Liquidity facilities that are dedicated to specific series of bonds were \$897.0 million and \$605.0 million at June 30, 2014 and 2013, respectively, of which \$8.2 million and \$7.9 million, respectively, are classified as current debt. The remaining \$888.8 million and \$597.1 million at June 30, 2014 and 2013, respectively, are reported as long-term debt due to the repayment terms on any associated drawings extending beyond the subsequent fiscal year under the terms of the specific agreements.

Liquidity facilities not dedicated for specific series of VRDBs but used to support CHI's obligations to fund tenders and to pay maturing principal of commercial paper were \$420.0 million and \$390.0 million at June 30, 2014 and 2013, respectively. At June 30, 2014 and 2013, respectively, \$482.4 million and \$442.5 million of commercial paper were classified as current due to maturities of less than one year, and \$521.5 million and \$321.5 million, respectively, of VRDBs and Windows variable-rate bonds (Windows) were also classified as current due to the holder's ability to put such VRDBs and Windows back to CHI without liquidity facilities dedicated to these bonds.

At June 30, 2014, CHI had a \$55.0 million credit facility with Bank of New York Mellon. Letters of credit totaling \$47.6 million have been issued for the benefit of third parties, principally in support of the self-insurance programs administered by FIIL. At June 30, 2014 and 2013, no amounts were outstanding under this credit facility

CHI was a party to 13 floating-to-fixed interest rate swap agreements with notional amounts totaling \$1.4 billion and \$1.6 billion at June 30, 2014 and 2013, respectively. Generally, it is CHI policy that all counterparties have an AA rating or better. The swap agreements require CHI to provide collateral if CHI's liability, determined on a mark-to-market basis, exceeds a specified threshold that varies based upon the rating on CHI's long-term indebtedness. These fixed-payor swap agreements convert CHI's variable-rate debt to fixed-rate debt. The swaps have varying maturity dates ranging from 2025 to 2047. The fair value of the swaps is estimated based on the present value sum of anticipated future net cash settlements until the swaps' maturities. At June 30, 2014 and 2013, the fair value was \$256.7 million and \$271.6 million, respectively.

## Notes to Consolidated Financial Statements (continued)

#### 9. Debt Obligations (continued)

During fiscal year 2014, a change in CHI's debt ratings resulted in an increase to its cash collateral postings. Cash collateral balances of \$130.5 million and \$107.5 million at June 30, 2014 and 2013, respectively, are netted against the fair value of the swaps, and the net amount is reflected in other liabilities. The change in the fair value of these agreements was a net gain of \$10.2 million and \$98.9 million in 2014 and 2013, respectively.

#### 10. Retirement Plans

The non-contributory, defined benefit retirement plans (Retirement Plans) sponsored by CHI and its direct affiliates were frozen as of December 31, 2013. Benefits earned by employees through December 31, 2013, will remain in the Retirement Plans, and employees will continue to receive interest credits and, if applicable, vesting credits Beginning January 1, 2014, CHI introduced a new 401(k) Retirement Savings Plan – see CHI 401(k) Retirement Savings Plan below for additional information.

Benefits in the Retirement Plans are based on compensation, retirement age and years of service. Vesting occurs over a five-year period. Substantially all of the Plans are qualified as church plans and are exempt from certain provisions of both the Employee Retirement Income Security Act and Pension Benefit Guaranty Corporation premiums and coverage. Funding requirements are determined through consultation with independent actuaries.

CHI recognizes the funded status (that is, the difference between the fair value of plan assets and the projected benefit obligations) of its Plans in the consolidated balance sheets, with a corresponding adjustment to net assets. Actuarial gains and losses that arise and are not recognized as net periodic pension cost in the same periods are recognized as a component of changes in net assets.

During fiscal year 2014 and 2013, CHI acquired the pension plan assets and liabilities of Harrison and Memorial, and Alegent and CHI St. Luke's (the Acquired plans), respectively, which are included below.

Notes to Consolidated Financial Statements (continued)

## 10. Retirement Plans (continued)

A summary of the changes in the benefit obligation, fair value of plan assets and funded status of the Plans at the June 30 measurement dates is as follows (in thousands).

		2014	2013
Change in benefit obligation:			
Benefit obligation, beginning of year	\$	3,877,485 \$	3,601,231
Service cost		106,484	205,037
Interest cost		177,859	151,763
Actuarial loss (gain)		412,995	(170,282)
Acquired plans		165,506	387,189
Transfers		(3,728)	_
Curtailments		(267)	(134,233)
Settlements		(30,821)	(17.931)
Benefits paid		(230,258)	(144,838)
Expenses paid		(1,626)	(451)
Benefit obligation, end of year		4,473,629	3,877,485
Change in the Plans' assets:			
Fair value of the Plans' assets, beginning of year		3,404,633	2,708,411
Actual return on the Plans' assets, net of expenses		575,358	309,522
Employer contributions		123,763	203,564
Acquired plans		139,480	346,273
Transfers		(3,528)	-
Settlements		(30,551)	(17.848)
Benefits paid		(230,258)	(144,838)
Expenses paid		(1,626)	(451)
Fair value of the Plans' assets, end of year		3,977,271	3,404,633
Funded status of the Plans	\$	(496,358) \$	(472,852)
End-of-year values.			
Projected benefit obligation	\$	4,473,629 \$	3 877 485
Accumulated benefit obligation	¥	4,467,063	3,844,708

## Notes to Consolidated Financial Statements (continued)

#### 10. Retirement Plans (continued)

During fiscal year 2014 and 2013, the Plans experienced two curtailment events. Plan design changes for certain Plans resulted in future service reductions in fiscal year 2014, and employee transitions in fiscal year 2013 resulted in an adjustment to the benefit obligation as of June 30, 2013

Included in net assets at June 30, 2014, are unrecognized actuarial losses of \$772.7 million that have not yet been recognized in net periodic pension cost. The actuarial losses included in net assets and expected to be recognized in net periodic pension cost during the fiscal year ending June 30, 2015, is \$42.0 million

The components of net periodic pension expense are as follows (in thousands):

		2014	2013
Components of net periodic pension expense:			
Service cost	\$	106,484 \$	205,037
Interest cost		177,859	151,763
Expected return on the Plans assets		(247,121)	(220,236)
Actuarial losses		32,733	91,606
Amortization of prior service benefit		<b>78</b>	174
Curtailments		296	367
Settlements		301	45
	<u>\$</u>	70,630 \$	228,756
Weighted-average assumptions:			
Discount rate, beginning of year		4.58%	4.06° o
Discount rate, end of year		4.15	4 58
Expected return on Plans' assets		7.60	7.75
Rate of compensation increase		n/a	3 75

The assumption for the expected return on the Plans' assets is based on historical returns and adherence to the asset allocations set forth in the Plans' investment policies. The expected return on the Plans' assets for determining pension cost was 7.60% in 2014 and 7.75% in 2013. The decrease in the discount rate to 4.15% at June 30, 2014, increased the pension benefit obligation by approximately \$283.3 million

## Notes to Consolidated Financial Statements (continued)

#### 10. Retirement Plans (continued)

A summary of the Plans' asset allocation targets, ranges by asset class and allocations by asset class at the measurement dates of June 30 is as follows.

	2014	2013	Target	Range		
Fixed-income securities	33.5%	25.6° o	27.5° o	17 5-37.5° o		
Equity securities	<b>47.0</b>	55 1	50 0	40 0-60.0		
Alternative investments	19.5	19.3	22.5	12.5-32.5		

The Plans' assets are invested in a portfolio designed to preserve principal and obtain competitive investment returns and long-term investment growth, consistent with actuarial assumptions, while minimizing unnecessary investment risk. Diversification is achieved by allocating assets to various asset classes and investment styles and by retaining multiple investment managers with complementary philosophies, styles and approaches. Although the objective of the Plans is to maintain asset allocations close to target, temporary periods may exist where allocations are outside of the expected range due to market conditions. The use of leverage is prohibited except as specifically directed in the alternative investment allocation. The portfolio is managed on a basis consistent with the CHI social responsibility guidelines. Alternative investments of \$234 million are illiquid and not available for redemption at the Plans' request.

The Plans' assets measured at fair value on a recurring basis were determined using the following inputs at June 30 (in thousands):

	2014									
	Fair Value Measurements at Reporting Date Using									
				(Level 1)		(Level 2)		(Level 3)		
	_	Fair Value as of June 30		Quoted Prices in Active Markets		Other Observable Inputs		Unobservable Inputs		
Cash and short-term investments  Marketable equity securities	s	223,904 1,634,181	\$	201,206 1,630,703	\$	22,698 3,478	\$	<del>-</del>		
Marketable fixed-income securities Alternative investments		1,371,165 748,021		324,247 —		9 <b>43</b> ,170		103,748 748,021		
	\$	3,977,271	\$	2,156,156	\$	969,346	\$	851,769		

# Notes to Consolidated Financial Statements (continued)

## 10. Retirement Plans (continued)

	2013									
		Fair Valu	e N	<u>leasurement</u>	s at	t Reporting l	Dat	e Using		
				(Level 1)		(Level 2)		(Level 3)		
		Fair Value as of June 30		uoted Prices in Active Markets	s Other Observable Inputs		Unobservable Inputs			
Cash and short-term investments	\$	115,586	\$	102,360	\$	13,226	\$	_		
Marketable equity securities Marketable fixed-income		1,715,087		1,715,087		-		-		
securities		916,766		220,833		695,933		_		
Alternative investments		657,194		_		_		657,194		
	\$	3,404,633	\$	2,038,280	S	709,159	\$	657,194		

A summary of the changes in the fair value of the Plans' investments for which Level 3 inputs were used at the June 30 measurement dates is as follows (in thousands):

	2014	2013
Beginning investments at fair value Purchases of investments	\$ 657,194 \$ 189,680	505.7 <b>2</b> 0 91.868
Proceeds from sale of investments  Net change in unrealized appreciation on investments	(70,488)	(47.376)
and effect of foreign currency translation  Net realized gains on investments	50,834 25,531	12.778 25,424
Acquired plan investments Net transfers (out of) into Level 3	(982)	53,540 15,240
Ending investments at fair value	\$ 851,769 \$	657,194

Notes to Consolidated Financial Statements (continued)

#### 10. Retirement Plans (continued)

CHI expects to contribute \$15.0 million to the Plans in fiscal year 2015. A summary of expected benefits to be paid to the Plans' participants and beneficiaries is as follows (in thousands).

	Estimated Payments
Year ending June 30:	
2015	\$ 235,323
2016	220,122
2017	236,598
2018	245,390
2019	256,854
2020–2024	1,443,265

#### CHI 401(k) Retirement Savings Plan

Effective on January 1, 2014, CHI introduced the CHI 401(k) Retirement Savings Plan (401(k) Savings Plan), which replaced the frozen Retirement Plan as an employee retirement benefit. Years of service under the Retirement Plan will automatically transfer to the 401(k) Savings Plan. An employee is fully vested in the plan for employer contributions after three years of service.

As part of the 401(k) Savings Plan, CHI will match 100 0% of the first 1 0% of eligible pay an employee contributes to the plan, and 50 0% of the next 5 0% of eligible pay contributed to the plan, for a maximum employer matching rate of 3.5% of eligible pay. On an annual basis and regardless of whether or not an employee participates in the 401(k) Savings Plan, CHI will also contribute 2 5% of eligible pay to an employee's 401(k) Savings Plan account. This contribution is made if an employee reaches 1,000 hours in the first year of employment or every calendar year thereafter, and is employed on the last day of the calendar year. For the period from January 1 through June 30, 2014, CHI recorded \$80.4 million of expense related to the 401(k) Savings Plan.

Notes to Consolidated Financial Statements (continued)

#### 11. Concentrations of Credit Risk

CHI grants credit without collateral to its patients, most of whom are insured under third-party payor agreements. CHI's exposure to credit risk on patient accounts receivable is limited by the geographical diversity of its MBOs. The mix of net patient accounts receivable at June 30 approximated the following:

	2014	2013
Medicare	27%	28° o
Medicaid	12	10
Managed care	31	31
Self-pay	7	7
Commercial and other	23	24
	100%	100% o

CHI maintains long-term investments with various financial institutions and investment management firms through its investment program, and its policy is designed to limit exposure to any one institution or investment. Management does not believe there are significant concentrations of credit risk at June 30, 2014 and 2013.

#### 12. Commitments and Contingencies

#### Litigation

During the normal course of business, CHI may become involved in litigation. Management assesses the probable outcome of unresolved litigation and records estimated settlements. After consultation with legal counsel, management believes that any such matters will be resolved without material adverse impact to the consolidated financial position or results of operations of CHI.

Notes to Consolidated Financial Statements (continued)

#### 12. Commitments and Contingencies (continued)

#### **Health Care Regulatory Environment**

The health care industry is subject to numerous laws and regulations of federal, state and local governments. These laws and regulations include, but are not limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse. Management believes CHI is in compliance with all applicable laws and regulations of the Medicare and Medicaid programs. Compliance with such laws and regulations is complex and can be subject to future governmental interpretation as well as significant regulatory action, including fines, penalties and exclusion from the Medicare and Medicaid programs. Certain CHI entities have been contacted by governmental agencies regarding alleged violations of Medicare practices for certain services. In the opinion of management after consultation with legal counsel, the ultimate outcome of these matters will not have a material adverse effect on CHI's consolidated financial position.

#### **Operating Leases**

CHI leases certain real estate and equipment under operating leases, which may include renewal options and escalation clauses. Future minimum lease payments required for the next five years and thereafter for all operating leases that have initial or remaining non-cancelable lease terms in excess of one year at June 30, 2014, are as follows (in thousands):

	<u>Am</u>	ounts Due
Year ending June 30:		
2015	\$	203,656
2016		136,211
2017		119,885
2018		101,828
2019		79,734
Thereafter		151,073
	\$	792,387

Lease expense under operating leases for continuing operations for the years ended June 30, 2014 and 2013, totaled approximately \$285.9 million and \$222.6 million, respectively

Notes to Consolidated Financial Statements (continued)

#### 13. Insurance Programs

FIIL, a wholly owned captive insurance company of CHI, provides hospital professional liability, employment practices liability, miscellaneous professional liability, and commercial general liability coverage, primarily to MBOs related to CHI either on a directly written basis or through reinsurance fronting relationships with commercial carriers such as PPIC. Policies written provide coverage with primary limits in the amount of \$10.0 million for each and every claim in fiscal years 2014 and 2013, respectively. For the policy year July 1, 2013 to July 1, 2014, there is an annual policy aggregate of \$85.0 million eroded by hospital professional liability and commercial general liability claims, subject to a \$175,000 continuing underlying per claim limit Effective July 1, 2011, FIIL provided excess umbrella liability coverage for claims in excess of the underlying limits discussed above. The limits provided under such excess coverage are \$200.0 million per claim and in the aggregate. FIIL reinsured 100% of the excess coverage layer with various commercial insurance companies. At June 30, 2014 and 2013, myestments and assets limited as to use held for insurance purposes included \$58.0 million and \$55.0 million, respectively, held as collateral for the reinsurance fronting arrangement with PPIC.

FIIL provides workers' compensation coverage, either on a directly written basis or through reinsurance fronting relationships with commercial insurance carriers. Coverage of \$350,000 in excess of \$650,000 per claim for the policy year July 1, 2013 to July 1, 2014, and \$500,000 in excess of \$500,000 per claim for the policy year July 1, 2012 to July 1, 2013, is reinsured with an unrelated commercial carrier.

The liability for self-insured reserves and claims represents the estimated ultimate net cost of all reported and unreported losses incurred through June 30. The reserves for unpaid losses and loss adjustment expenses are estimated using individual case-based valuations, statistical analyses and the expertise of an independent actuary.

The estimates for loss reserves are subject to the effects of trends in loss severity and frequency. Although considerable variability is inherent in such estimates, management believes that the reserves for unpaid losses and loss adjustment expenses are adequate. The estimates are reviewed periodically, with consultation from independent actuaries, and any adjustments to the loss reserves are reflected in current operations. As a result of these reviews of claims experience, estimated reserves were reduced by \$21.3 million and \$48.5 million in 2014 and 2013, respectively. The reserves for unpaid losses and loss adjustment expenses relating to the

### Notes to Consolidated Financial Statements (continued)

#### 13. Insurance Programs (continued)

workers' compensation program were discounted, assuming a 4.0% annual return at June 30, 2014 and 2013, to a present value of \$159.1 million and \$151.2 million at June 30, 2014 and 2013, respectively, and represented a discount of \$52.3 million and \$51.3 million in 2014 and 2013, respectively Reserves related to professional liability, employment practices and general liability are not discounted

FIIL holds \$734.4 million and \$751.9 million of investments held for insurance purposes as of June 30, 2014 and 2013, respectively. Distribution of amounts from FIIL to CHI are subject to the approval of the Cayman Island Monetary Authority CHI established a captive management operation (Captive Management Initiatives, Ltd.) based in the Cayman Islands, which currently manages FIIL as well as operations of other unrelated parties.

CHI, through its Welfare Benefit Administration and Development Trust, provides comprehensive health and dental coverage to certain employees and dependents through a self-insured medical plan Accounts payable and accrued expenses include \$69.7 million and \$51.0 million for unpaid claims and claims adjustment expenses for CHI's self-insured medical plan at June 30, 2014 and 2013, respectively. Those estimates are subject to the effects of trends in loss severity and frequency. Although considerable variability is inherent in such estimates, management believes that the reserves for unpaid losses and loss adjustment expenses are adequate. The estimates are reviewed periodically and, as adjustments to the liability become necessary, such adjustments are reflected in current operations. CHI has stop-loss insurance to cover unusually high costs of care beyond a predetermined annual amount per enrolled participant.

#### 14. Subsequent Events

CHI's management has evaluated events subsequent to June 30, 2014 through September 17, 2014, which is the date these consolidated financial statements were available to be issued. There have been no material events noted during this period that would either impact the results reflected herein or CHI's results going forward, except as disclosed below.

Effective in August 2014, CHI entered into a definitive agreement with St. Alexius Medical Center to form a regional, coordinated health system in central and western North Dakota. The affiliation is subject to approvals by state regulatory agencies and is anticipated to close by the end of the calendar year

Notes to Consolidated Financial Statements (continued)

## 14. Subsequent Events (continued)

Effective in September 2014, CHI entered into a definitive agreement to become the sole sponsor of Sylvania Franciscan Health (SFH), which operates various health ministries in Ohio and Texas. The SFH sponsorship transfer is expected to be complete by the end of the calendar year, subject to board approval, and approval from various federal, state and Church authorities.

# Supplemental Information



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## Report of Independent Auditors on Supplemental Information

The Board of Stewardship Trustees Catholic Health Initiatives

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements of Catholic Health Initiatives as a whole. The following consolidating financial information is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in our audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

September 17, 2014

51

Ernst + Young LLP

# Consolidating Balance Sheet

(In Thousands)

June 30, 2014

	MBOs Corporate		Prominence Health FIIL		CHI Welfare Benefits Trust	Other	Eliminations and Adjustments	Consolidated
Assets		•					•	
Current assets								
Cash and equivalents	\$ 449,299	\$ 515,124	\$ 21,164	\$ 150	\$ 42,300	\$ 14,711	\$ -	\$ 1,042,748
Net patient accounts receivable, less allowance of \$924,395	1,997,468	_	_	_	_	_	_	1,997,468
Other accounts receivable	259,645	104,674	3,85~	4,819	286	18.127	(104,735)	286,673
Current portion of investments and assets limited as to use	13,204	_	11,528	_	_	_	_	24,732
Inventories	271,004	-	_	_	_	_	_	2~1,004
Assets held for sale	222,888	_	_	_	_	_	(20,822)	202,060
Prepaid and other	72,241	120,018	4,537	1~	630	225	_	197,668
Total current assets	3,286,409	739,816	41,086	4,086	43,216	33,063	(125,557)	4,023,019
Investments and assets limited as to use								
Internally designated for capital and other funds	4,957,468	246,729	_	_	106,770	_	_	5,310,967
Mission and ministry fund	_	137,099	_	_	_	_	_	137,000
Capital resource pool	_	515,338	_	_	_	_	_	515,338
Held by trustees	1,018	52,550	_	_	_	_	_	53,574
Held for insurance purposes	21,500	_	72,216	734,362	_	_	_	828.078
Restricted by donors	295,770	651	_	_	_	51	_	296,472
Total investments and assets limited as to use	5,275,756	952,373	<sup>7</sup> 2,21o	734,362	106,770	51	_	7,141,528
Property and equipment, net	8,023,441	902,434	2,550	_	_	14,095	_	8,942,520
Deferred financing costs	110	42,958	_	_	_	_	_	43,074
Investments in unconsolidated organizations	413,581	1,065,158	131	_	_	11,203	(881,985)	608.088
Intangible assets and goodwill, net	515,718	20,900	10,844	_	_	_	_	553,462
Notes receivable and other	182,786	4,025,930	730	23,763		3,395	(3,735,724)	500,886
Total assets	\$ 17,697,807	\$ ~_~40,500	\$ 133,563	\$ 763,111	\$ 149,986	\$ 61,807	\$ (4,743,266)	\$ 21,812,5

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# Consolidating Balance Sheet (continued) (In Thousands)

			Prominence		CHI Welfare		Eliminations	
	MBOs	Corporate	Health	FIIL	Benefits Trust	Other	and Adjustments	Consolidated
Liabilities and net assets								
Current habilities								
Compensation and benefits	\$ 539,296	\$ 121,007	\$ 2,860	\$ -	\$ 3,475	\$ 11.947	\$ -	\$ 679,575
Third-party liabilities, net	123,804	_	_	_	_	_	_	123,804
Accounts payable and accrued expenses	1,048,364	397,240	14,078	4,733	69,717	16,836	(104,735)	1,446,233
Liabilities held for sale	104,117	_	_	_	_	_	_	104.117
Variable-rate debt with self liquidity	_	521,455	_	-	_	_	_	521,455
Commercial paper and current portion of debt	197,889	673,133	1,034	_	-	_	(100,048)	711,408
Total current frabilities	2,013,470	1,713,825	17,072	4,733	73,192	28,783	(265,383)	3,586,592
Pension hability	25,478	470,880	_	_	_	_	_	496,358
Self-insured reserves and claims	23,727	5,346	30,510	575,129	_	_	_	634,718
Other trabilities	452,377	379,238	_	_	_	_	_	831,615
Long-term debt	4,159,137	6,551,134	504	_	_	10,700	(3,575,076)	7,146,399
Total liabilities	0,074,189	9,120,423	48,992	579,862	73,192	39,483	(3.840,459)	12,695,682
Net assets								
Net assets attributable to CHI	10,342,605	(1,507,674)	75,307	183,249	70, 794	22,109	(903,202)	8,289,188
Net assets attributable to noncontrolling interests	323,255	136,382	9,264	_	_	_	395	469,296
Unrestricted	10,665,860	(1,371,292)	84,571	183,249	76,704	22,109	(902,807)	8,758,484
Temporarily restricted	264,986	438	_	_	_	215	_	265,639
Permanently restricted	92,772	_	_	_	_	_	_	92,772
Total net assets	11,023,018	(1,370,854)	84,571	183,249	76,794	22,324	(902,807)	9,116,895
Total habilities and net assets	\$ 17,697,807	\$ 7,749,569	\$ 133,563	\$ 763,111	\$ 149,986	\$ 01.807	\$ (4,743,200)	\$ 21,812,5

# Consolidating Statement of Operations (In Thousands)

Fiscal Year Ended June 30, 2014

								Eliminations	
				Prominence		CHI Welfare		and	
		MBOs	Corporate	Health	FIIL	Benefits Trust	Other	Adjustments	Consolidated
Revenues.							_		
Net patient services revenues	2	12 533,587 \$	- \$	- \$	_	<b>\$</b> - <b>\$</b>	- \$	(126,343) \$	12,401,244
Nonpatient									
Donations		32,301	64	_	_	-	1	_	32,366
Changes in equity of unconsolidated organizations		21,153	5.578	131	-	=	198	(138)	26 922
Im estment income used for operations		18 630	<b>⁻</b> 6	738	82 430	-	_	_	101 874
Gains on business combinations		421 955	_	_	_	-	_	_	421,955
Hospital nonpatient revenues		294,021	_	_	_	_	_	_	294 021
Insurance premium revenues		_	_	171,465	_	_	_	_	171 465
Other		268 698	1,440,094	10,502	199,308	497,557	73 787	(2.057,120)	432,826
Total nonpatient revenues		1,056 758	I 445,812	182 836	281,738	49~ 55~	~3 986	(2 057 258)	1,481,429
Total operating revenues		13,590,345	1,445 812	182,836	281 738	49~ 557	73,986	(2,183 601)	13 888 673
Expenses									
Salanes and wages		5,137,917	390 928	10,960	_	-	52,861	(37.682)	5 554.984
Employee benefits		1 182,002	31 129	1.734	32 959	485,932	12,459	(673 365)	1 072 850
Purchased services medical professional fees consulting and legal		2,006,921	531,224	1,58,528	19 480	7 115	22,764	(800 453)	1 945,579
Supplies		2,339,219	6 936	218	_	_	506	_	2 346 879
Unlines		183,810	13,396	234	_	_	39	-	197,479
Rentals leases maintenance and insurance		538 020	447 335	3,138	177 158	_	1,391	(291 209)	875 833
Depreciation and amortization		650.620	47.092	50~	_	_	553	_	698,772
Interest		176,208	217 727	2*3	_	_	211	(158.979)	235 440
Other		1,011.174	62,330	2,360	512	687	2,046	(221,775)	85",334
Total operating expenses before restructuring impairment and other losses		13,225,891	1,748 097	177,952	230 109	493,734	92,830	(2 183 463)	13 785 150
Income (loss) from operations before restructuring, impairment and other losses	·	364,454	(302,285)	4,884	51,629	3,823	(18,844)	(138)	103,523
Restricturing, impairment and other losses		67,207	52,911	(2,930)		_	326	-	117,514
Income (loss) from operations		297,247	(355,196)	7.814	51,629	3,823	(19,170)	(138)	(13,991)
Nonoperating gains (losses)									
Investment income (loss), net		632.674	104,667	95	_	10,940	(2)	_	748,374
Loss on defeasance of bonds		(10.018)	4,393	_	_	-	-	_	(5,625)
Realized and unrealized gains (losses) on interest rate swaps		15,840	(55 265)	_	_	_	1	_	(39 424)
Other nonoperating gains (losses)		18,766	(258 344)	_	_	_	_	184 211	(55.367)
Total nonoperating gains (losses)		657,262	(204,549)	95		10,940	(1)	184,211	647,958
Excess (deficit) of revenues over expenses		954,509	(559 745)	-,909	51 629	14 763	(19,171)	184,211	633 96
(Excess) deficit of revenues over expenses attributable to noncontrolling interest		(26,708)	32,419	(25)	_	_	_	_	5 686
Excess (deficit) of revenues over expenses attributable to CHI	•	927.801 \$	(527,326) \$	7,884 <b>\$</b>	51,629	\$ 14,763 <b>\$</b>	(19,171) \$	184.0~3 \$	
Exercice (delicit) of the charge over a species administrative to Citi		727,001 B	ه رابعداد, عادي	¢ 1000,	.1.029	4 CO 0.F1	(1 / <sub>2</sub> 1 ) J	104,000	U-0, 600

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