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DLN: 93493132003295

# Form **990**

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

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Information about Form 990 and its instructions is at <a href="https://www.IRS.gov/form990">www.IRS.gov/form990</a>

OMB No 1545-0047

2013

Open to Public Inspection

A Fo	r the	201	3 cal	endar year, or tax year beginning	07-01-2013 , 2013, and end	ing 06-:	30-2014			
<b>B</b> Che	eck if a	pplic	able	C Name of organization Memorial Hospital Foundation Inc				D Emplo	yer id	dentification number
Add	lress cl	nang	e	Doing Business As				52-12	2820	80
∏ Naı		_		Doing Business As						
Init				Number and street (or P O box if ma 219 South Washington St	ıl ıs not delivered to street address)	Room/s	uite	E Teleph	one nu	umber
☐ Ter				Suite	1770			(410)	822	-1000
☐ Am				City or town, state or province, count Easton, MD 21601	ry, and ZIP or foreign postal code					
i Abi	nicatioi	ı per	iaing	<b>F</b> Name and address of name			1			s \$ 6,439,984
				<b>F</b> Name and address of princ Kenneth Kozel	ipai officer			s this a group subordinates?		rn for
				219 South Washington St Easton, MD 21601						
				Ed3(011, MD 21001				Are all subordi ncluded?	nate	s
<b>I</b> Ta	x-exen	npt s	tatus	▼ 501(c)(3)	sert no )	27	I	f "No," attach	a lıs	t (see instructions)
J W	ebsite	e: ►	ww	w shorehealth org			H(c)	Group exempt	ion n	umber ►
<b>K</b> Forr	n of or	ganız	zation	Corporation Trust Association	Other ►		<b>L</b> Year	of formation 19	82	M State of legal domicile
Pa	rt I		Sum	mary			•			MD
Ра				escribe the organization's mission	or most significant activities					
				l Hospital Foundation through its			morial Hos	pıtal at Easto	n	
2										
Governance	2	Che	ck th	nis box 🛏 if the organization dis	continued its operations or dis	sposed	of more th	an 25% of its	net	assets
	_	NI		-6	and hade (Dant)(T. line 1.)				۔ ا	1 42
Activities &				of voting members of the governir of independent voting members o					4	
¥				mber of individuals employed in c					5	
£				mber of volunteers (estimate if ne		-			6	
⋖				related business revenue from Pa					7a	-
	I			lated business taxable income fro					7t	0
								Prior Year		Current Year
a.	8	С	ontrı	butions and grants (Part VIII, lin	e 1 h)			762,	943	2,003,320
Rayenue	9		_	m service revenue (Part VIII, lin					0	0
346	10			ment income (Part VIII, column				1,952,	_	4,121,088
	11			revenue (Part VIII, column (A), l evenue—add lines 8 through 11 (		•		164,	442	159,152
	12			evenue—add mies o tinough 11 (			ie	2,879,	926	6,283,560
	13	G	rants	s and sımılar amounts paıd (Part I	X, column (A), lines 1-3).			1,014,	259	1,175,009
	14			ts paid to or for members (Part IX					0	0
82	15		aları –10)	es, other compensation, employee	e benefits (Part IX, column (A	), lines		161,	571	132,450
Expenses	16a		,	sional fundraising fees (Part IX, c	column (A), line 11e)				0	0
ੜੇ	ь	To	otal fu	ndraısıng expenses (Part IX, column (D),	line 25) 🛌 377,061					
	17	0	ther	expenses (Part IX, column (A), lı	nes 11a-11d, 11f-24e) .			779,	258	770,469
	18			expenses Add lines 13-17 (mus		-		1,955,	_	2,077,928
, on	19	R	even	ue less expenses Subtract line 1	8 from line 12			924,	_	4,205,632
Net Assets or Fund Balances							Begir	nning of Curre Year	nt	End of Year
55 el 3 año	20	Т	otal a	assets (Part X, line 16)				63,307,	174	72,084,298
PA PE	21	Т	otal l	iabilities (Part X, line 26)				649,	752	437,226
	22	_		sets or fund balances Subtract l	ne 21 from line 20			62,657,	422	71,647,072
	t II			ature Block						
				perjury, I declare that I have exam belief, it is true, correct, and comp						
				nowledge	siece beclaration of preparer	(001101	inan omee	1,13 54364 011	u	morniacion or winen
		Τι						<u> </u>		
٥:		₽	****	** ature of officer				2015-05-07 Date		
Sign Here		'	_	NE HAHEY CFO						
,				or print name and title						
		17		rint/Type preparer's name RANK GIARDINI	Preparer's signature		Date	Check I If	PTIN	I 532355
Paid	k		- ⊢	im's name F GRANT THORNTON LLP				self-employed Firm's EIN	1 7003	JJ2JJJ
_		r	1							
Pre Use	•			ırm's address 🟲 2001 MARKET STREET S				Phone no (410		

PHILADELPHIA, PA 19103

May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .

✓ Yes No

Form	n 990 (2013)					Page
Par		ment of Program Servion f Schedule O contains a respo			III	
1	Briefly describ	oe the organization's mission				
BE A	HEALING INF				SUPPORTS MEMORIAL HOSP ATUS AND CREATE EASY ACC	
2		zation undertake any significa 990 or 990-EZ?	nt program se	ervices during the year	which were not listed on	┌ Yes ┌ No
	If "Yes," desci	ribe these new services on Sc	hedule O			
3	Did the organiz	zation cease conducting, or m	ake sıgnıfıcar	nt changes in how it co	nducts, any program	┌ Yes ┌ No
	If "Yes," desci	ribe these changes on Schedu	le O			
4	expenses Sec		organization	s are required to report	ree largest program services, as t the amount of grants and alloca	
4a	(Code	) (Expenses \$	639,639	including grants of \$	639,639 ) (Revenue \$	)
	Funds used in co	ompliance with donor's specific purpo	se to purchase o	equipment and fund renova	tions	
4b	(Code	) (Expenses \$	109,600	ıncludıng grants of \$	109,600 ) (Revenue \$	)
	Education assista	ance for 78 students				
	(Code	) (Expenses \$	37,655	ıncludıng grants of \$	37,655 ) (Revenue \$	)
	Direct assistance	for 36 patients and financial assista	nce to 29 emplo	yees		

388,115 ) (Revenue \$

4d

(Expenses \$

Other program services (Describe in Schedule O )

Total program service expenses ►

388,115 including grants of \$

1,175,009

art TV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? 😼	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Νo
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νo
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III </i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			
		28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $\$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Schedule N, Part II	32		Νo
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V			厂_
			Yes	No
	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 2			
b	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Νo
ь	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country   See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Νo
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
	1	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
-	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		Νo
d	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Νo
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter			
а	Initiation fees and capital contributions included on Part VIII, line 12   10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	]		
a	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand	[		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νo
<b>L</b>	If "Yes," has it filed a Form 7.20 to report these payments? If "No." provide an explanation in Schedule 0	14h		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	ection A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	12			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	10			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		relationship with any	2		No
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management coi			3		No
4	Did the organization make any significant changes to its governing documents since filed?	the p	orior Form 990 was	4		No
5	Did the organization become aware during the year of a significant diversion of the oi	rganız	ation's assets?	5		No
6	Did the organization have members or stockholders?			6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?		elect or appoint one or	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?		members, stockholders,	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written action year by the following	ons u	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No
Se	ection B. Policies (This Section B requests information about policies not	requ	ired by the Internal R	eveni	ue Cod	e.)
	·	•				
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a	Yes	<b>No</b> No
	Did the organization have local chapters, branches, or affiliates?	tivitie	s of such chapters,	10a 10b	Yes	
b		tivitie on's e	s of such chapters, exempt purposes?	10b	Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization than the organization provided a complete copy of this Form 990 to all members of it	tivitie on's e s gov	s of such chapters, exempt purposes? erning body before filing	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	tivitie on's e s gov • •	s of such chapters, exempt purposes? erning body before filing 	10b		
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Form the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annually	tivitie on's e s gov • • Form 9	s of such chapters, exempt purposes? erning body before filing	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	tivitie on's e s gov form s ly inte	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with	tivitie on's e s gov form s ly inte	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	tivitie on's e s gov Form S ly inte	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?	tivitie on's e s gov form s ly inte the p	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revi	tivitie on's e s gov form s ly inte the p	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	tivitie on's e s gov  form s  ly inte the p	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this Ford the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annually rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revisited persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	tivitie on's e s gov  form s  ly inte the p	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	tivitie on's e s gov  form 9  ly inte the p  lew ari e deli	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization follow and written policy or procedure requiring the organization follows.	tivitie on's e s gov  form 9 the p the p iew arise deli	s of such chapters, exempt purposes? erning body before filing	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this FD or the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annually rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	tivitie on's e s gov  form 9 ly inte the p lew arise deli	s of such chapters, exempt purposes? erning body before filing	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organication in joint venture arrangements under applicable federal tax law, and take	tivitie on's e s gov  form 9 ly inte the p lew arise deli	s of such chapters, exempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►JOANNE HAHEY CFO 219 SOUTH WASHINGTON ST EASTON, MD 21601 (410) 822-1000

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations	more pers and	than on is a dir	one bot	not box h ar or/ti	offic	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional Trustee	DEI .	Key employee	Highest compensated employee	mer			and related organizations
(1) Kenneth Kozel	3 0	×		×				0	493,731	84,119
President CEO	47 0								,	,
(2) Walter Zajac	3 0	x		×				0	259,952	89,308
VP of Finance & Budget	47 0			L	L	<u> </u>		<u>                                     </u>		
(3) Joanne Hahey	3 0	ν,		,,						
CFO (STARTED 4/24/2014)	47 0	X		Х				0	0	0
(4) Charles Capute	2 0									
Chairman	0 0	Х		Х				0	0	0
(5) WMoorhead Vermilye	1 0									
		х		Х				0	0	0
Vice Chairman (6) Keith McMahon	0 0									
(b) Keith McMahon	1 0	х		х				0	0	0
Secretary	0.0									
(7) Ted Peck	1 0	x						0	0	0
Board Member	0 0	_ ^						Ŭ	Ŭ	
(8) Joseph Shulz	1 0									•
Board Member	0 0	X						0	0	0
(9) Jack Stoltz	1 0									_
Board Member	0 0	Х						0	0	0
(10) DOUG CROKER	1 0									
		Х						0	0	0
Board Member (11) JOHN DILLON	0 0									
(11) JOHN DILLON	1 0	x						0	0	0
Board Member	0.0									
(12) WILLIAM MUNN	1 0	x						0	0	0
Board Member	0 0							, and the same of		
(13) Francis G Lee	39 0							0	100 224	22 170
VP-Philanthropy	1 0				×			Ů	190,224	32,170
(14) Joseph Ross	0 0									
Former PRESIDENT/CEO	0 0						Х	0	147,789	0
(15) Gerard Walsh	10									
							Х	0	379,500	18,117
Former Interim CEO	49 0			$\vdash$	$\vdash$					

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more t	tion ( han d on is	ne l both	box, an d	heck unless officer stee)	1	( <b>C</b> Repor comper from organiza	table isation the tion (W-	(E) Reportable compensation from related organizations (V	v-	(F) Estima amount o compens from t	ted fother ation he
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC	)   (	organizati relate organiza	ed
												_		
												+		
												-		
1b	Sub-Total		<u> </u>	<u> </u>	<u>.                                    </u>	<u> </u>		<u> </u>				+		
c	Total from continuation sheet	s to Part VII, S	ection A	Α.		•		F				1		
	Total (add lines 1b and 1c) .  Total number of individuals (in	cluding but not						e) w	ho receive	d more th	1,471,1	196		223,714
_	\$100,000 of reportable compe							-,						
_	Doddha anna makan bakan 6					Leave				<b>.</b>			Yes	No
3	on line 1a? <i>If "Yes," complete</i> S					, кеу •	emplo	yee, •	or nignes	t compen	sated employee	3	Yes	
4	For any individual listed on line organization and related organ individual											4	Yes	
5	Did any person listed on line 1 services rendered to the organ								_	anızatıon	or individual for	5		No
Se	ection B. Independent Co	ntractors												
1	Complete this table for your five compensation from the organization	ve highest comp											s tax year	
		(A) lame and business	-								(B) cription of services		(C Comper	)
	Total number of independent co	ntractors (inclu	dıng but	not	lımıt	ed to	o those	e list	ed above)	who rece	ıved more than			

\$100,000 of compensation from the organization  $\blacktriangleright 0$ 

Part V	****	Check if Schedu	<b>r Revenue</b> <sub>u</sub> le O contains a respor	nse or note to any li	ne in this Part VIII			
	1-				<b>(A)</b> Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
हें हैं	1a	Federated camp						
ran our	b	Membership du	es <b>1b</b>					
A.G	C	Fundraising eve	ents <b>1c</b>	177,640				
iffs ar	d	Related organiz	ations 1d					
S, G	e	Government grants	s (contributions) <b>1e</b>					
Contributions, Gifts, Grants and Other Similar Amounts	f	sımılar amounts no		1,825,680				
Ē	g	Noncash contribution  1a-1f \$	ons included in lines					
Cor	h	Total. Add lines	s 1a-1f		2,003,320			
Program Serwce Revenue	2a			Business Code				
99 84	ь							
- 69 	c							
ě. Z	d							
S =	e							
Ž G	f	All other progra	ım service revenue					
ξ	g	Total. Add lines	s 2a – 2f		0			
	3		ome (ıncludıng dıvıdend		728,264			728,264
	١.,		ar amounts) tment of tax-exempt bond ;		728,264			728,264
	4   5			noceeds -	0			
		Royalties	(ı) Real	(II) Personal				
	6a	Gross rents	273,188	(,				
	ь	Less rental expenses	103,477					
	c	Rental income	169,711	0				
	d	or (loss) Net rental incoi	L		169,711			169,711
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory	3,392,824					
	ь	Less cost or						
		other basis and sales expenses						
	C .	Gain or (loss)	3,392,824		2 202 024			2 202 024
	d 8a	Net gain or (los	ī		3,392,824			3,392,824
Other Revenue	J Ga	events (not incl \$	luding ,640 reported on line 1c)					
ı,		See Part IV, lin	e 18 a	42,388				
<u> </u>	ь	Less direct ex	penses b	52,947				
ರ	c	Net income or (	loss) from fundraising	events 🛌	-10,559			-10,559
	9a	Gross income fi See Part IV, lin	rom gaming activities e 19 a					
			penses <b>b</b>	vities <b>.</b> ►	0			
	10a	Gross sales of returns and allo						
	ь	Less cost of go	oods sold <b>b</b>					
	С	Net income or (	loss) from sales of inve	entory 🛌	0			
		Miscellaneous	Revenue	Business Code				
	11a							
	b							
	C	A.II						
	d	All other revenu	ue   s 11a-11d	b.				
	e				0			
	12	Total revenue.	See Instructions		6,283,560			4,280,240

# Part IX Statement of Functional Expenses

	section 501(c)(3) and 501(c)(4) o	rganizations must complete all columns	All other organizations must complete column (A	()
--	-----------------------------------	--	---	----

	Check if Schedule O contains a response or note to any line in this	Part IX			
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B</b> ) Program service expenses	(C) Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	1,027,754	1,027,754		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	147,255			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	0			
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	114,825		51,671	63,154
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	7,948		3,577	4,371
9	Other employee benefits	1,031		464	567
10	Payroll taxes	8,646		3,891	4,755
11	Fees for services (non-employees)				
а	Management	329,395		82,349	247,046
b	Legal	0			
c	Accounting	41,575		41,575	
d	Lobbying	37		37	
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	260,336		260,336	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	0			
12	Advertising and promotion	9,621			9,621
13	Office expenses	47,571		8,868	38,703
14	Information technology	26,457		26,457	
15	Royalties	0			
16	Occupancy	29,509		29,509	
17	Travel	342			342
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings	8,502			8,502
20	Interest	0			
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	0			
23	Insurance	0			
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	EXPENDITURES FOR FUND PURPOSES	10,932		10,932	
b	DUES AND SUBSCRIPTIONS	5,815		5,815	
С	OTHER MISCELLANEOUS EXPENSES	377		377	
d					
е	All other expenses				
25	<b>Total functional expenses.</b> Add lines 1 through 24e	2,077,928	1,175,009	525,858	377,061
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Form 990 (2013)

Part X Balance Sheet

Par	t X	Balance Sheet Check if Schedule O contains a response or note to any line in	this Pa	art X				
					(A) Beginning of year		(B) End of year	
	1	Cash-non-interest-bearing			242,138	1	1,107,388	
	2	Savings and temporary cash investments			1,363,999	2	1,368,166	
	3	Pledges and grants receivable, net			77,995	3	53,200	
	4	Accounts receivable, net			0	4	0	
	5	Loans and other receivables from current and former officers, demployees, and highest compensated employees. Complete Paschedule L	of	0	5	0		
ıts	6	Loans and other receivables from other disqualified persons (a $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and and sponsoring organizations of section $501(c)(9)$ voluntary elements of the part II of Schedule	outing employers	0		0		
Assets	7	Notes and loans receivable, net			0	7	0	
ď	8	Inventories for sale or use			0	8	0	
	9	Prepaid expenses and deferred charges			24,272	9	24,981	
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	1	4,214,182			21,001	
	ь	Less accumulated depreciation	10b	725,225	3,583,287	10c	3,488,957	
	11	Investments—publicly traded securities	vestments—publicly traded securities					
	12	Investments—other securities See Part IV, line 11			4,400,650	12	5,072,794	
	13	Investments—program-related See Part IV, line 11			0	13	0	
	14	Intangible assets			0	14	0	
	15	Other assets See Part IV, line 11			21,664,900	15	23,768,326	
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			63,307,174	16	72,084,298	
	17	Accounts payable and accrued expenses			32,705	17	46,026	
	18	Grants payable			0	18	0	
	19	Deferred revenue			0	19	0	
	20	Tax-exempt bond liabilities			0	20	0	
ø	21	Escrow or custodial account liability Complete Part IV of Sch			0	21	0	
Liabilitie	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disquali	ors, tr					
qe		persons Complete Part II of Schedule L			0	22	0	
	23	Secured mortgages and notes payable to unrelated third partie	s.		117,701	23	118,933	
	24	Unsecured notes and loans payable to unrelated third parties			0	24	0	
	25	Other liabilities (including federal income tax, payables to rela and other liabilities not included on lines 17-24) Complete Pa	rt X of		499,346	25	272,267	
	26	<b>Total liabilities.</b> Add lines 17 through 25			649,752	26	437,226	
φŞ		Organizations that follow SFAS 117 (ASC 958), check here ▶ lines 27 through 29, and lines 33 and 34.			·			
anc	27	Unrestricted net assets			41,366,372	27	47,970,939	
<u> </u>	28	Temporarily restricted net assets			10,426,725	28	12,701,126	
핕	29	Permanently restricted net assets			10,864,325	29	10,975,007	
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check h complete lines 30 through 34.	ere ►	and				
Š.	30	Capital stock or trust principal, or current funds				30		
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31		
As	32	Retained earnings, endowment, accumulated income, or other f	funds			32		
Šet	33	Total net assets or fund balances			62,657,422	33	71,647,072	
Z	34	Total liabilities and net assets/fund balances			63,307,174	34	72,084,298	
	•						Form <b>990</b> (2013)	

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
1	Total revenue (must equal Part VIII, column (A), line 12)	1		6,2	283,560
2	Total expenses (must equal Part IX, column (A), line 25)	2		2,0	77,928
3	Revenue less expenses Subtract line 2 from line 1	3		4,2	205,632
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		62,6	557,422
5	Net unrealized gains (losses) on investments	5		4,5	524,611
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		2	259,407
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		71,6	547,072
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. ᅜ
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	า			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	е	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

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OMB No 1545-0047

#### SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

#### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization Memorial Hospital Foundation Inc Employer identification number

52-1282080

Pai	t I	Reason for Pu	blic Charity Sta	<b>tus</b> (All org	ganizations	must com	plete this	part.) See ır	nstruc	tions.		
The c	rganıza	tion is not a privat	te foundation becaus	eitis (Forl	ınes 1 throu	ıgh 11, check	only one b	ox)				
1		church, convent	ion of churches, or a	ssociation of	churches d	escribed in <b>s</b> e	ection 170(	b)(1)(A)(i).				
2		school described	d in <b>section 170(b)(1</b>	L <b>)(A)(ii).</b> (At	tach Sched	ule E)						
3		hospital or a coo	perative hospital se	rvice organiz	atıon descr	ıbed ın <b>sectio</b>	n 170(b)(1	)(A)(iii).				
4		medical research	h organization opera	ted ın conjun	ction with a	hospital desc	cribed in <b>se</b>	ction 170(b)(	1)(A)(	iii). Ent	er the	
		ospital's name, ci										_
5		n organization op	erated for the benefi	t of a college	or universi	ty owned or o	perated by	a government	tal unıt	describ	oed in	
	s	ection 170(b)(1)(	( <b>A)(iv).</b> (Complete P	art II )								
6		federal, state, or	local government o	government	al unit desc	rıbed ın <b>secti</b>	on 170(b)(	1)(A)(v).				
7			at normally receives on 170(b)(1)(A)(vi).			support from	a governm	ental unit or fi	rom the	e genera	al public	
8			: described in <b>sect ior</b>			nplete Part II	. )					
9		n organization th	at normally receives	(1) more th	an 331/3% d	of its support	from contri	butions, mem	bership	o fees, a	nd gros	s
	r	eceipts from activ	rities related to its e	xempt function	ons—subjec	t to certain e	xceptions,	and (2) no mo	re than	n 331/3%	of	
	11	s support from gr	oss investment inco	me and unrel	ated busine	ss taxable ın	come (less	section 511	tax) fro	om busi	nesses	
	a	cquired by the org	ganızatıon after June	30,1975 S	ee <b>section</b> !	<b>509(a)(2).</b> (C	omplete Pa	rt III )				
10		n organization or	ganized and operated	d exclusively	to test for	public safety	See <b>sect io</b>	n 509(a)(4).				
11	<b>▽</b> △	n organization or	ganized and operated	d exclusively	for the ben	efit of, to perf	orm the fun	ictions of, or t	o carry	out the	purpos	ses of
		he bo <u>x t</u> hat descr	ly supported organız ıbes the type of supp <b>b</b> Type II <b>c</b>	or <u>tı</u> ng organ	ızatıon and (	complete line	ร 11e th <u>ro</u> เ	ugh 11h				
е	0		ox, I certify that the ion managers and ot									
f	I	f the organization	received a written d	etermination	from the IR	S that it is a	Type I, Typ	e II, or Type	III su <sub>l</sub>	pporting	organı	zation,
g		heck this box lince August 17.2	2006, has the organ	ization accer	ted any dift	or contributi	on from any	ofthe				,
9		ollowing persons?	•		, , , , , , , , , , , , , , , , , , ,		o o u,					
	(	i) A person who d	irectly or indirectly o	ontrols, eith	er alone or t	together with	persons de	scribed in (ii)			Yes	No
	а	nd (III) below, the	governing body of th	ie supported	organızatıoı	n?				11g(i)	)	No
	(	ii) A famıly memb	er of a person descr	ıbed ın (ı) abo	ove?					11g(ii	)	No
	(	iii) A 35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	above?				11g(iii	)	No
h	Р	rovide the followi	ng information about	the supporte	ed organizat	ion(s)						
sup	lame of ported nization		(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is to organizati col (i) listo your gove docume	on in ced in rning	(v) Did you the organizin col (i) o suppor	zation of your	(vi) Is organizated (vi) organizated (vi) organizated (vi) organizated (vii) organizated (viii) organizated (viii) organizated (viiii) organizated (viiii) organizated (viiiii) organizated (viiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiiii	ion in anized		(vii) Am mone supp	•
			instructions))	Yes	No	Yes	No	Yes	No			
(A) S HEAL SYSTI		520610538	03	Yes		Yes		Yes			6	39,639
								1			F	39,639

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	( <b>b)</b> 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is i	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_							
5							
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a							
	•						
ь	Amounts included on lines 2 and 3						
	received from other than						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
		( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	I (e) 2013	l (f) lotal
	in) ►	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
behalf 5 The value of services or facilities furnished by a governmental unit to the organization without charge 6 Total. Add lines 1 through 5 7 A Amounts included on lines 1, 2, and 3 received from disqualified persons b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b 8 Public support (Subtract line 7c from line 6)  Section B. Total Support Calendar year (or fiscal year beginning in) Part of the support (subtract line 7c from line 6)  Section B. Total Support Calendar year (or fiscal year beginning in) Part of the support (subtract line 7c from line 6)  Section B. Total Support Calendar year (or fiscal year beginning in) Part of the support (subtract line 7c from line 6)  Section B. Total Support Calendar year (or fiscal year beginning in) Part of the support of the organization of siret, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here  Section D. Computation of Public Support Percentage  Section D. Computation of Investment Income Percentage							nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).					
Facts And Circumstances Test						
Retu	ırn Reference	Explanation				
		Schodulo A / Form 0	000 er 000 E7) 201			

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493132003295

## OMB No 1545-0047

**SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

•	Section 501(c)(4), (5), or (6) orga	anizations Complete Part III			
	me of the organization morial Hospital Foundation Inc			Employer ide	entification number
1.161	nonar nospitar i odilidation the			52-128208	0
Par	t I-A Complete if the or	ganization is exempt under s	section 501(	c) or is a section 52	7 organization.
1	Provide a description of the or	ganızatıon's dırect and ındırect politic	al campaign act	ivities in Part IV	
2	Political expenditures	•		<b>.</b>	\$
3	V olunteer hours				-
Par		<u>ganization is exempt under s</u>			
1		e tax incurred by the organization unc			\$
2	Enter the amount of any excise	e tax incurred by organization manage	ers under sectior	n 4955 ►	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 472	O for this year?		┌ Yes ┌ No
4a	Was a correction made?				┌ Yes ┌ No
b	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt under s	section 501(	c), except section 5	01(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ction 527 exemp	t function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	rganızatıon's funds contributed to otl	ner organizations	for section 527	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	and on Form 112	0-POL, line 17b ►	\$
4	Did the filing organization file <b>F</b>	Form 1120-POL for this year?			┌ Yes ┌ No
5	organization made payments f amount of political contribution	nd employer identification number (EI For each organization listed, enter the ns received that were promptly and di political action committee (PAC) If a	e amount paid fro rectly delivered	m the filing organization's to a separate political org	s funds Also enter the ganızatıon, such as a
	(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0	contributions received
		l .	1	1	

Sch	hedule C (Form 990 or 990-EZ) 2013					Page <b>2</b>
P	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Donk IV an			a adduses FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		list in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		ol" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l.)		(a) Filing organization's totals	( <b>b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisl	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount to	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
		1.6				
_	Grassroots nontaxable amount (enter 25% of lir	•				
	Subtract line 1g from line 1a If zero or less, ent			_		1
	Subtract line 1f from line 1c If zero or less, ente			L		1
j	If there is an amount other than zero on either lii section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	have to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

	rt II-B Complete if the organization is exempt under section 501(c)(3) and has N filed Form 5768 (election under section 501(h)).	ОТ			rage s
_		(i	a)		(b)
For e	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	Ar	nount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		Νo		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo		
c	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		Νo		
е	Publications, or published or broadcast statements?		Νo		
f	Grants to other organizations for lobbying purposes?		Νo		
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i		Yes			37
i	Total Add lines 1c through 1:				37
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?	-	No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	ſ			
	t III-A Complete if the organization is exempt under section 501(c)(4), section 5	01(6	1(5) (	r se	rtion
	501(c)(6).				
	West substantially all (000) and analysis of a substantial by many and a		_	-	res No
1	Were substantially all (90% or more) dues received nondeductible by members?		<u> </u>	1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		L	2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3	
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 505(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "N line 3, is answered "Yes."				
1	Dues, assessments and similar amounts from members	1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).				
_		2a			
a b	Current year Carryover from last year	2b			
c	Total	2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3			
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess				
•	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and				
	political expenditure next year?	4			
5	Taxable amount of lobbying and political expenditures (see instructions)	5			
Pa	art IV Supplemental Information				
	vide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group t II-B, line 1  Also, complete this part for any additional information	ılıst),	Part II	-A , lın	e 2, and
	Return Reference Explanation				
Othe	Schedule C, Part II-B, Line 1: The organization does not engage in any di organization pays membership dues to the Association of Healthcare Phi engages in many support activities including lobbying and advocating for The AHP reported that 2% of member dues were used for lobbying purpos organization has reported this amount on Schedule C as lobbying activities.	lanthr their ses an	opy (A F membei	P) Al	HP iizations

201104410 0 (101111 330 01 330 12) 2013		i age <del>-i</del>
Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	
l		

Schedule D (Form 990) 2013

#### DLN: 93493132003295

OMB No 1545-0047

**SCHEDULE D** 

(Form 990)

Department of the Treasury

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.aov/form990.

Open to Public

riai Revenue Service	und its instruct	10113 13 at <u>####:113:gov/101111330</u> .		Tushection
lame of the organizati Iemorial Hospital Foundation	on Inc		Employer identifica	tion number
	tions Maintaining Donor Advon answered "Yes" to Form 990	vised Funds or Other Similar F , Part IV, line 6.		. Complete if the
<del>-</del>		(a) Donor advised funds	(b) Funds and o	other accounts
Total number at en	d of year			
Aggregate contribu	itions to (during year)			
Aggregate grants f	rom (during year)			
Aggregate value at	end of year			
_		ors in writing that the assets held in do ganization's exclusive legal control?	nor advised	┌ Yes ┌ No
used only for char		onor advisors in writing that grant fund: it of the donor or donor advisor, or for a		┌ Yes
rt III Conserva	ation Easements. Complete if	the organization answered "Yes"	to Form 990, Part IV	, line 7.
Preservation o Protection of n Preservation o	f open space	or education)	n historically important certified historic struc	ture
	through 2d if the organization held a ast day of the tax year	a qualified conservation contribution in	the form of a conservat	tion
			Held at the	End of the Year
Total number of co	nservation easements		2a	
Total acreage rest	ricted by conservation easements		2b	
Number of conserv	Number of conservation easements on a certified historic structure included in (a)			
	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register			
Number of conserv	ation easements modified, transferr	ed, released, extinguished, or terminat	ed by the organization	durıng
the tax year ►				
Number of states v	where property subject to conservat	ion easement is located ▶		
	tion have a written policy regarding to conservation easements it holds?	the periodic monitoring, inspection, har	ndling of violations, and	┌ Yes ┌ No
Staff and voluntee	r hours devoted to monitoring, inspe	cting, and enforcing conservation ease	ments during the year	
A mount of expense	— es incurred in monitoring, inspecting	, and enforcing conservation easement	ts during the year	
<b>►</b> \$		,,,	g ,	
	vation easement reported on line 2(o	d) above satisfy the requirements of se	ction 170(h)(4)(B)(ı)	┌ Yes ┌ No
balance sheet, and		nservation easements in its revenue ar e footnote to the organization's financia ents		
		s of Art, Historical Treasures, es" to Form 990, Part IV, line 8.	or Other Similar	Assets.
works of art, histor	rical treasures, or other similar asse	16 (ASC 958), not to report in its reve ts held for public exhibition, education, to its financial statements that describe	, or research in furthera	
If the organization works of art, histor	elected, as permitted under SFAS 1	16 (ASC 958), to report in its revenue ts held for public exhibition, education,	statement and balance	
(i) Revenues inclu	ided in Form 990, Part VIII, line 1		<b>►</b> \$	
(ii) Assets include	ed in Form 990, Part X		<b>►</b> \$	
If the organization	received or held works of art, histor	ical treasures, or other similar assets t 116 (ASC 958) relating to these items	for financial gain, provid	
Revenues included	d in Form 990, Part VIII, line 1		<b>►</b> \$	
Assets included in			. <u></u>	
			F +	

Part	III Organizations Maintaining Co	<u>llections of Art, F</u>	<u>listori</u>	cal Treasu	ires, or Oth	er Similar As	<u>sets (c</u>	<u>continued)</u>
	Using the organization's acquisition, accessi collection items (check all that apply)	on, and other records,	, check	any of the fol	lowing that are	a significant use	of its	
а	Public exhibition	•	d 厂	Loan or exc	hange prograr	ns		
b	Scholarly research	•	е Г	Other				
c	Preservation for future generations							
	Provide a description of the organization's co Part XIII	ellections and explain	how the	y further the	organızatıon's	exempt purpose	ın	
	During the year, did the organization solicit o					ımılar	_	_
	assets to be sold to raise funds rather than t	•				ID	┌ Yes	No
Part	Part IV, line 9, or reported an an				n answered	"Yes" to Form 9	<del>,</del> 90,	
	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other intermedia	ary for d	contributions	or other asset	s not	┌ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the fol	llowing	table	_			
						Ar	nount	
С	Beginning balance				10	2		
d	Additions during the year				10	1		
e	Distributions during the year				16	•		
f	Ending balance				11			
2a	Did the organization include an amount on Fo	orm 990, Part X, line 2	1?				☐ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the ex	kplanatı	on has been ¡	provided in Pa	tXIII		Г
Par	t V Endowment Funds. Complete		nswer					
			(b)Prior			d)Three years back	(e)Four	years back
	Beginning of year balance	10,864,325	10,	,897,131	9,264,451	8,201,831	<u> </u>	8,047,936
	Contributions			59,023	1,681,086	883,919	<del></del>	20,000
С	Net investment earnings, gains, and losses	110,682		-91,829	-48,406	178,701		133,895
d	Grants or scholarships							
	Other expenditures for facilities and programs							
f	Administrative expenses							
g	End of year balance	10,975,007	10,	,864,325	10,897,131	9,264,451		8,201,831
2	Provide the estimated percentage of the curr	ent year end balance	(lıne 1g	, column (a))	held as			
а	Board designated or quasi-endowment ►							
b	Permanent endowment ▶ 100 000 %							
	Temporarily restricted endowment <b>F</b> The percentages in lines 2a, 2b, and 2c shot	uld equal 100%						
За	Are there endowment funds not in the posses	ssion of the organization	on that	are held and a	administered f	or the		
	organization by						Yes	+
	(i) unrelated organizations					3a		No
	<b>(ii)</b> related organizations					3a(	<del></del>	No
	Describe in Part XIII the intended uses of th					· · · <u> </u>	<u> </u>	<u> </u>
	VI Land, Buildings, and Equipme				wered 'Yes' t	o Form 990 Pa	art IV I	ine
	11a. See Form 990, Part X, line 1		o o i gai	nzacion ano	wordd 165 (			
	Description of property			) Cost or other sis (investment)	(b)Cost or other)	er (c) Accumulated depreciation	i (d) B	look value
<b>1a</b> L	and				388,02	20	1	388,020
	uildings				3,712,74		11	3,095,837
	easehold improvements					1,2	$\top$	· ,
	quipment				108,3	108,3	14	
					<del>†                                      </del>	<del>-                                    </del>	-	
	ther				5,10	00		5,100

See Form 990, Part X, line 12.	npiete if the organization a	answered Yes to For	m 990, Part IV, line IID.
(a) Description of security or category	(b)Book value	(c) Method of v	
(Including name of security) (1)Financial derivatives		Cost or end-of-year	market value
(2)Closely-held equity interests			
(3)Other			
(A)CORP OBLIGATIONS/ASSET BACKED	5,072,794	F	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	5,072,794		
Part VIII Investments—Program Related. Co	mplete if the organization	answered 'Yes' to Fo	orm 990, Part IV, line 11c.
See Form 990, Part X, line 13.	T	T	
(a) Description of investment	(b) Book value	(c) Method of va Cost or end-of-year	
		Cost of end of year	market value
-			
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<u> </u>		
Part IX Other Assets. Complete if the organization		, Part IV , line 11d See	
(a) Descri	ption		(b) Book value
(1) ASSETS HELD IN DEFERRED GIVING			1,015,907
(2) OTHER RECEIVABLES			44,562
(3) ASSETS LIMITED USE			22,707,857
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1			23,768,326
Part X Other Liabilities. Complete if the orga	inization answered 'Yes' to	Form 990, Part IV,	line 11e or 11f. See
Form 990, Part X, line 25.  (a) Description of liability	(b) Book value		
Federal income taxes	201.730		
AMOUNT PAYABLE DEFERRED GIVING	201,739		
DISCOUNT ON FUTURE INVESTMENT	60,907		
CONTRIBUTIONS PAYABLE	9,621		
	+		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	272,267		

Part		evenue per Audited Financial Statements vered 'Yes' to Form 990, Part IV, line 12a.	With Revenue p	er R	eturn Complete if
1	_	r support per audited financial statements		1	
2	Amounts included on line 1 bu	it not on Form 990, Part VIII, line 12			
а	Net unrealized gains on invest	ments			
ь	Donated services and use of f	acılıtıes		1	
c	Recoveries of prior year grant	s			
d	Other (Describe in Part XIII )			1	
e	Add lines 2a through 2d .			2e	
3	Subtract line 2e from line 1 .			3	
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1			
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b . 4a			
b	Other (Describe in Part XIII )	4b		1	
c	Add lines 4a and 4b			4c	
5	Total revenue Add lines 3 and	d <b>4c.</b> (This must equal Form 990, Part I, line 12).		5	
Part 2		xpenses per Audited Financial Statement	s With Expenses	per	Return. Complete
		swered 'Yes' to Form 990, Part IV, line 12a.		1 .	
1		r audited financial statements		1	
2		t not on Form 990, Part IX, line 25			
a		acilities			
b	•				
<b>c</b>	Other losses				
d	,			4 _	
e	J			2e	
3				3	
4		0, Part IX, line 25, but not on line 1:			
_		uded on Form 990, Part VIII, line 7b 4a			
b	•			4 _	
<b>C</b>				4c	
5		nd <b>4c.</b> (This must equal Form 990, Part I, line 18)		5	
	Supplemental Inf		41 121		
	, line 4, Part X, line 2, Part XI	Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Pa , lines 2d and 4b, and Part XII, lines 2d and 4b Also o			de any additional
	Return Reference	Explanation			
Intende	ed Uses of Endowment Funds	Schedule D, Part V, Line 4 The Foundation's endown mission of Shore Health System	nent funds are used to	o supp	ort the healthcare
Liability (ASC 7	y for Uncertain Tax Position 40)	Schedule D, Part X, Line 2 THE ORGANIZATION IS MARYLAND MEDICAL SYSTEM CORPORATION (TADOPTED THE PROVISIONS OF ASC 740, ACCO TAXES (FIN 48) ON JULY 1, 2007 THE FOOTNOT CORPORATION'S AUDITED FINANCIAL STATEM FOLLOWS A THRESHOLD OF MORE-LIKELY-THAN DERECOGNITION OF TAX POSITIONS TAKEN OF MANAGEMENT DOES NOT BELIEVE THAT THERE THAT SHOULD BE RECOGNIZED	THE CORPORATION UNTING FOR UNCE E RELATED TO ASC ENTS IS AS FOLLON N-NOT FOR RECOGN R EXPECTED TO BE	) THE RTAIN 740 WS TH NITIO TAKE	ECORPORATION  NTY IN THE INCOME  IN THE  HE CORPORATION  N AND  N IN A TAX RETURN

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

DLN: 93493132003295

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**SCHEDULE G** 

**Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

amenal Heepital Foundation I	n.a			Employer idei	itii itation number
emorial Hospital Foundation Inc 52-1282080					
	<b>tivities.</b> Complete s are not required		tion answered "Yes" is part.	to Form 990, Part IV	, line 17.
Indicate whether the organ	nization raised funds t	through any of the	following activities Ch	eck all that apply	
Mail solicitations		e	☐ Solicitation of nor	n-government grants	
☐ Internet and email sol	ıcıtatıons	f	☐ Solicitation of gov	vernment grants	
Phone solicitations		g	☐ Special fundraisir	ng events	
In-person solicitation	s				
Did the organization have or key employees listed in					Γ Yes Γ No
<ul> <li>If "Yes," list the ten highe to be compensated at leas</li> </ul>			ers) pursuant to agreem	ents under which the fu	ndraiser is
(i) Name and address of ındıvıdual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
1		Yes No	_		
2					
3					
1					
5					
5					
7					
3					
)					
)					
tal		<del>&gt;</del>			
List all states in which the registration or licensing	organization is regis	tered or licensed	to solicit contributions o	or has been notified it is	exempt from

		G (Form 990 or 990-EZ) 2013				Page 2
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts g	aising event contributi			
			(a) Event #1  Golf Tournament	(b) Event #2  Crab Feast	(c) O ther events	(d) Total events (add col (a) through col (c))
			(event type)	(event type)	(total number)	
₹	1	Gross receipts	91,505	31,806	96,717	220,028
Revenue	2	Less Contributions	61,937	24,206	91,497	177,640
<u>~</u>	3	Gross income (line 1 minus line 2)	29,568	7,600	5,220	42,388
	4	Cash prizes				
မွာ	5	Noncash prizes				
Expenses	6	Rent/facility costs	31,840	7,512	4,355	43,707
	7	Food and beverages .				
Drea	8	Entertainment				
Δ	9	Other direct expenses .	1,464	1,236	6,540	9,240
	10	Direct expense summary Add lir	nes 4 through 9 ın column	(d)	•	(52,947)
	11	Net income summary Subtract li	ne 10 from line 3, column	(d)		-10,559
Par	t II	<b>Gaming.</b> Complete if the o \$15,000 on Form 990-EZ, li		"Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more than
Revenue		, , , , , , , , , , , , , , , , , , , ,	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
<u>유</u>	1	Gross revenue				
Ses	2	Cash prizes				
xpenses	3	Non-cash prizes				
Direct B	4	Rent/facility costs				
Ě	5	Other direct expenses				
	6	Volunteer labor	Г Yes% Г No	Г Yes% Г No		
	7	Direct expense summary Add line	s 2 through 5 ın column (	d)		
	8	Net gaming income summary Sub	tract line 7 from line 1, co	lumn (d)		
9	Ent	ter the state(s) in which the organiz	ation operates gaming ac	tivities		
a b		the organization licensed to operate 'No," explain				. Fyes No
10a b		re any of the organization's gaming 'Yes," explain	licenses revoked, susper	nded or terminated during	the tax year?	

						1:
Does	s the organization operate gaming activi	ties with nonmember	rs?		T Yes T No	
12	Is the organization a grantor, beneficia					
	formed to administer charitable gaming	g <sup>,</sup>			· Fyes [	– No
13	Indicate the percentage of gaming act	ıvıty operated ın				
а	The organization's facility			<del></del>		%
b	An outside facility			13b		%
14	Enter the name and address of the per	son who prepares the	e organization's gaming/special e	vents books and reco	ords	
	Name <b>▶</b>					
	Address 🟲					
15a b	Does the organization have a contract revenue?	evenue received by t	the organization 🟲 \$		· · 「Yes「	– No
	amount of gaming revenue retained by	the third party 🟲 \$ _				
C	If "Yes," enter name and address of th	e thırd party				
	Name ▶					
	Address ►					
16	Gaming manager information					
	Name 🕨					
	Gaming manager compensation ► \$					
	Description of services provided					
	Director/officer	<b>E</b> mployee	☐ Independent cor	ntractor		
17	Mandatory distributions					
а	Is the organization required under stat	e law to make charit	able distributions from the gaming	g proceeds to		
	retain the state gaming license?				┌ Yes 「	— No
b	Enter the amount of distributions requi	red under state law (	distributed to other exempt organi	ızatıons or spent		
	ın the organızatıon's own exempt actıv	ities during the tax y	⁄ear <b>⊳</b> \$			
Pai		5b, 15c, 16, and 1	xplanations required by Part I 7b, as applicable. Also compl			and
	Return Reference		Explanat	ıon		
		<u> </u>	<u> </u>		rm 990 or 990-	7) 2012

Schedule I (Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493132003295

Open to Public Inspection

Name of the organization						Employer identific	ation number
Memorial Hospital Foundation Inc	С					52-1282080	
Part I General Inform	ation on Grants	and Assistance				•	
<ul> <li>Does the organization main the selection criteria used</li> <li>Describe in Part IV the org</li> </ul>	to award the grants o	orassistance?		`	-	-	Γ Yes Γ I
		Governments and received					"Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) SHORE HEALTH SYSTEM 219 S WASHINGTON ST EASTON,MD 21601	52-0610538	501(c)(3)	639,639				PRO GRAM SERVICE SUPPORT Hospice Program Ambulance Purchase Program service support
(2) CARE HEALTH SERVICES 219 S WASHINGTON ST EASTON,MD 21601	51-1510269	501(c)(3)	200,000				HOSPICE PROJECT
(3) COUNTY COMMISSIONERS OF CAROLINE COUNTY 109 MARKET ST ROOM 123 DENTON, MD 21629	52-6000905		120,000				Ambulance Purchase
(4) SHORE CLINICAL FOUNDATION 219 S WASHINGTON ST EASTON,MD 21601	52-1874111	501(c)(3)	68,115				Program service support
2 Enter total number of section	on 501(c)(3) and go	vernment organizations l	sted in the line 1 table				4

Enter total number of other organizations listed in the line 1 table.

Grant Funds Inside U S

(a)Type of grant or assistance

(b)Number of

(f)Description of non-cash assistance

ш	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV,	line 22.
	Part III can be duplicated if additional space is needed.		

(d)A mount of

THE FOUNDATION MAKES GRANTS TO SUPPORT THE HEALTHCARE MISSION OF SHORE HEALTH SYSTEM AND ALSO TO PATIENTS AND EMPLOYEES WITH DEMONSTRATED FINANCIAL NEED IN ACCORDANCE WITH THE POLICIES OF SHORE HEALTH SYSTEM RECORDS

(e) Method of valuation (book,

(c)A mount of

(a) i ype of grant of assistan		recipients	cash grant	non-cash assistance	FMV, appraisal, other)	(1) Description of non-cash assistance
(1) PATIENT/EMPLOYEE FINAN ASSISTANCE	CIAL	65	37,655			
(2) EMPLOYEE EDUCATION		78	109,600			
Part IV Supplemental I	nformat	<b>ion.</b> Provide the infoi	mation required in Pa	art I, line 2, Part III,	column (b), and any other	additional information.
Return Reference	Explanat	ion				
Procedure for Monitoring Use of	se of Schedule I, Part I, Line 2 WRITTEN POLICIES ARE INCLUDED IN SHS ADMINISTRATIVE POLICIES/MANAGEMENT OF HUMAN RESOURCES					

SUPPORT NO OFFICERS, DIRECTORS, TRUSTEES OR KEY EMPLOYEES BENEFITED FROM GRANTS

DLN: 93493132003295

OMB No 1545-0047

**Compensation Information** 

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization Memorial Hospital Foundation Inc **Employer identification number** 

52-1282080

Pa	rt I Questions Regarding Compensation			
			Yes	No
<b>1</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations  A pproval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
(1)Kenneth Kozel President CEO	(i) (ii)	0 369,119	0 101,250	0 23,362	0 71,250	0 12,869	0 577,850	0
(2)Walter Zajac VP of Finance & Budget	(i) (ii)	0 193,240	0 39,834	0 26,878	0 79,667	0 9,641	0 349,260	0
(3)Gerard Walsh Former Interim CEO	(i) (ii)	0 266,092	0 75,295	0 38,113	0 10,200	0 7,917	0 397,617	0
(4)Joseph Ross Former PRESIDENT/CEO	(i) (ii)	0 0	0	0 147,789	0	0	0 147,789	0
<b>(5)</b> Francis G Lee VP- Philanthropy	(i) (ii)	0 150,811	0 32,550	0 6,863	0 20,150	0 12,020	0 222,394	0

Schedule J (Form 990) 2013

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference	Explanation
	Schedule J, Part I, Line 3 The organization does not have any paid employees, all compensation to officers, directors, and key employees reported on Part VII of the Form 990 was paid by a related organization, the University of Maryland Medical System Corporation ("UMMSC") or another related entity in the University of Maryland Medical System The related entity checks the following boxes for Schedule J, Question 3 on its Form 990 Compensation committee Independent compensation consultant Compensation survey or study Approval by the board or compensation committee SUPPLEMENTAL COMPENSATION INFORMATION Schedule J, Part I, Line 4a Joseph Ross received severance payments totaling \$147,789 Supplemental nonqualified retirement plan Schedule J, Part I, Line 4b During the fiscal year end June 30, 2014, certain officers and key employees participated in the University of Maryland Medical System (UMMS) supplemental nonqualified plan The individuals, listed below have not vested in the plan Therefore, the accrued contribution to the plan for the fiscal year is reported on Schedule J, Part II, Column (C), Retirement and Other Deferred Compensation - Kenneth Kozel DURING THE FISCAL YEAR ENDED JUNE 30, 2014, CERTAIN OFFICERS AND KEY EMPLOYEES PARTICIPATED IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM (UMMS) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN THE INDIVIDUALS LISTED BELOW HAVE VESTED IN THE PLAN IN A PRIOR YEAR THEREFORE, THE CONTRIBUTIONS TO THE PLAN FOR THE FISCAL YEAR ARE REPORTED AS TAXABLE COMPENSATION - Gerald Walsh - Walter Zajac - Joseph Ross (Term 4/1/11)

Schedule J (Form 990) 2013

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As Filed Data -

DLN: 93493132003295

OMB No 1545-0047

2013

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**SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Memorial Hospital Foundation Inc Employer identification number

52-1282080

Return Reference	Explanation
NOTE REGARDING REORGANIZATION	EFFECTIVE JULY 1, 2013, THE OPERATIONS OF SHORE HEALTH AND CHESTER RIVER WERE COMBINED AND RENAMED SHORE REGIONAL HEALTH THIS WAS ACCOMPLISHED THROUGH MERGING CERTAIN ENTITIES WITHIN THE SYSTEMS OTHER PROGRAM SERVICES FORM 990, PART III, LINE 4D DESCRIPTION GRANTS EXPENSES FUNDS TO SUPPORT HOSPICE PROJECT \$200,000 \$200,000 FUNDS TO SUPPORT CAROLINE COUNTY EMS \$120,000 \$120,000 FUNDS TO SUPPORT SCF EQUIPMENT NEEDS \$68,155 \$68,155 TOTAL \$388,155 \$388,155

Return Reference	Explanation
Stockholders	Form 990, Part VI, Line 6, 7A, AND 7B Shore Health System, Inc. is a member of Memorial Hospital Foundation, Inc. Shore Health System, Inc., and the University of Maryland Medical System Corporation may elect members and approve decisions of the Memorial Hospital Foundation Board. Inc.

Return Reference	Explanation
Form 990 Review Process	Form 990, Part VI, Line 11b THE IRS FORM 990 IS PREPARED AND REVIEWED BY THE ACCOUNTING FIRM OF GRANT THORNTON ACCOUNTING PERSONNEL IN FINANCE SHARED SERVICES AT THE UNIVERSITY OF MARY LAND MEDICAL SYSTEM GATHER THE INFORMATION NEEDED TO COMPLETE THE RETURN AND INPUT THE DATA INTO THE GRANT THORNTON TAX ORGANIZER, WHICH IS A WEB-BASED SYSTEM WHEN ALL DATA HAS BEEN ENTERED, THE INFORMATION IS SUBMITTED TO GRANT THORNTON FOR IMPORTATION INTO THEIR TAX SOFTWARE AT THIS POINT, GRANT THORNTON STAFF MEMBERS REVIEW THE DATA, ASK FOR ADDITIONAL INFORMATION IF NEEDED AND PREPARE THE TAX RETURN EACH RETURN IS REVIEWED AT SEVERAL LEVELS AT GRANT THORNTON INCLUDING THE TAX PARTNER AFTER THEIR REVIEW PROCESS, A DRAFT RETURN IS SENT TO THE ACCOUNTING STAFF AT UMMS FOR AN IN-HOUSE REVIEW UPON COMPLETION OF THE IN-HOUSE REVIEW, GRANT THORNTON IS INSTRUCTED TO MAKE ANY NECESSARY CHANGES AND TO PREPARE THE FINAL TAX RETURN THE FINAL RETURN UNDERGOES ANOTHER REVIEW BY THE ACCOUNTING STAFF AT FINANCE SHARED SERVICES AND IS ALSO REVIEWED BY THE ACCOUNTING MANAGER, THE DIRECTOR OF FINANCIAL REPORTING, THE VICE PRESIDENT OF FINANCE AND THE CFO, WHO SIGNS THE RETURN PRIOR TO FILING THE IRS FORM 990, THE ORGANIZATION'S BOARD CHAIRMAN, TREASURER, AUDIT COMMITTEE CHAIRMAN, EXECUTIVE COMMITTEE CHAIRMAN OR OTHER MEMBER OF THE BOARD WITH SIMILAR AUTHORITY WILL REVIEW THE IRS FORM 990 AT THE DISCRETION OF THE REVIEWING BOARD MEMBER, SUCH MEMBER WILL BRING ANY ISSUES OR QUESTIONS RELATED TO THE COMPLETED IRS FORM 990 TO THE ATTENTION OF THE BOARD NOTWITHSTANDING THE ABOVE, A BOARD RESOLUTION IS NOT REQUIRED FOR THE FILING OF THE ORGANIZATION'S IRS FORM 990 EACH BOARD MEMBER IS PROVIDED WITH A COPY OF THE FINAL IRS FORM 990 BEFORE FILING
· ·	

Return Reference	Explanation
Conflict of Interest Policy Monitoring & Enforcement	Form 990, Part VI, Line 12c THE ORGANIZATION'S OFFICERS, DIRECTORS, EMPLOYEES AND MEDICAL STAFF MEMBERS, AS APPLICABLE, SHALL DISCLOSE CONFLICTS OF INTEREST OR POTENTIAL CONFLICTS OF INTEREST BETWEEN THEIR PERSONAL INTERESTS AND THE INTERESTS OF THE ORGANIZATION, OR ANY ENTITY CONTROLLED BY OR OWNED IN SUBSTANTIAL PART BY THE ORGANIZATION A QUESTIONNAIRE WHICH DISCLOSES POTENTIAL CONFLICTS OF INTEREST IS DISTRIBUTED ANNUALLY TO ALL OFFICERS, DIRECTORS AND KEY EMPLOYEES THE GENERAL COUNSEL OF THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM CORPORATION (UMMSC) REVIEWS THE RESPONSES FOR UMMSC AND JAMES LAWRENCE KERNAN HOSPITAL THE CEO OR CFO OF EACH OF THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM REVIEWS THE RESPONSES FOR THOSE ENTITIES THE GENERAL COUNSEL, IN CONSULTATION WITH THE AUDIT COMMITTEE, IF NECESSARY, WOULD DETERMINE IF A CONFLICT OF INTEREST EXISTED FOR UMMSC OR JAMES LAWRENCE KERNAN HOSPITAL WITH RESPECT TO THE OTHER ENTITIES IN THE UNIVERSITY OF MARYLAND MEDICAL SYSTEM, THE GENERAL COUNSEL MAY BE CALLED FOR CONSULT IF SO, THE GENERAL COUNSEL MAY CONSULT THE AUDIT COMMITTEE, IF NECESSARY WHENEVER A CONFLICT OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE NATURE OF THE CONFLICT OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE NATURE OF THE CONFLICT OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE NATURE OF THE CONFLICT OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE NATURE OF THE CONFLICT OR POTENTIAL CONFLICT OF INTEREST SHALL PLAY NO ROLE ON BEHALF OF THE ORGANIZATION, OR ANY ORGANIZATION CONTROLLED OR SUBSTANTIALLY OWNED, IN ANY TRANSACTION IN WHICH A CONFLICT EXISTS ALL INVITATIONS FOR BIDS, PROPOSALS OR SOLICITATIONS FOR OFFERS INCLUDE THE FOLLOWING PROVISION ANY VENDOR, SUPPLIER OR CONTRACTOR MUST DISCLOSE ANY ACTUAL OR POTENTIAL TRANSACTION WITH ANY ORGANIZATION OFFICER, DIRECTOR, EMPLOYEE OR MEMBER OF THE MEDICAL STAFF, INCLUDING FAMILY MEMBERS WITHIN FIVE DAYS OF THE TRANSACTION FAILURE TO COMPLY WITH THIS PROVISION IS A MATERIAL BREACH OF AGREEMENT

Return Reference	Explanation
Process for Determining Compensation	Form 990, Part VI, Line 15A AND 15B THE ORGANIZATION DETERMINES THE EXECUTIVE COMPENSATION PAID TO ITS EXECUTIVES IN THE FOLLOWING MANNER PRESCRIBED IN THE IRS REGULATIONS EXECUTIVE COMPENSATION PACKAGES ARE DETERMINED BY A COMMITTEE OF THE BOARD THAT IS COMPOSED ENTIRELY OF BOARD MEMBERS WHO HAVE NO CONFLICT OF INTEREST THE COMMITTEE ACQUIRES CREDIBLE COMPARABILITY MARKET DATA CONCERNING THE COMPENSATION PACKAGES OF SIMILARLY SITUATED EXECUTIVES THE COMMITTEE CAREFULLY REVIEWS THAT DATA, THE EXECUTIVE'S PERFORMANCE AND THE PROPOSED COMPENSATION PACKAGES DURING THE DECISION MAKING PROCESS THE COMMITTEE MEMORIALIZES ITS DELIBERATIONS IN DETAILED MINUTES REVIEWED AND ADOPTED AT THE NEXT-FOLLOWING MEETING THE COMMITTEE SEEKS AN OPINION OF COUNSEL THAT IT HAS MET THE REQUIREMENTS OF THE IRS INTERMEDIATE SANCTIONS REGULATIONS THIS PROCESS IS USED TO DETERMINE THE COMPENSATION PACKAGES FOR ALL MANAGEMENT EMPLOYEES FROM THE VICE PRESIDENT LEVEL AND UP

Return Reference	Explanation
How Documents are Made Available to the Public	Form 990, Part VI, Line 19 IN GENERAL, FINANCIAL AND TAX INFORMATION RELATING TO THE ORGANIZATION IS DEEMED PROPRIETARY AND NOT SUBJECT TO DISCLOSURE UPON REQUEST HOWEVER, SPECIFIC PROVISIONS OF FEDERAL AND STATE LAW REQUIRE THE ORGANIZATION TO DISCLOSE CERTAIN LIMITED FINANCIAL AND TAX DATA UPON A SPECIFIC REQUEST FOR THAT INFORMATION REQUESTS FOR FORM 990 AND FORM 1023 A REQUESTOR SEEKING TO REVIEW AND/OR OBTAIN A COPY OF THE ORGANIZATIONS IRS FORM 990 AND FORM 1023 AS FILED WITH THE INTERNAL REVENUE SERVICE, INCLUDING ALL SCHEDULES AND ATTACHMENTS, MAY APPEAR IN PERSON OR SUBMIT A WRITTEN REQUEST THE MOST RECENT THREE YEARS OF IRS FORM 990 MAY BE REQUESTED IF THE REQUESTER APPEARS IN PERSON, THE INDIVIDUAL IS DIRECTED TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION AND THE FORM 990 AND/OR FORM 1023 ARE MADE AVAILABLE FOR INSPECTION THE INDIVIDUAL IS PERMITTED TO REVIEW THE RETURN, TAKE NOTES AND REQUEST A COPY IF REQUESTED, A COPY IS PROVIDED ON THE SAME DAY A NOMINAL FEE IS CHARGED FOR MAKING THE COPIES THE ORGANIZATION MAY HAVE AN EMPLOYEE PRESENT DURING THE PUBLIC INSPECTION OF THE DOCUMENT WRITTEN REQUESTS FOR AN ENTITY'S FORM 990 OR FORM 1023 ARE DIRECTED IMMEDIATELY TO THE OFFICE OF THE CHIEF FINANCIAL OFFICER FOR THE ORGANIZATION THE REQUESTED COPIES ARE MAILED WITHIN 30 DAYS OF THE REQUEST REPRODUCTION FEES AND MAILING COSTS ARE CHARGED TO THE REQUESTED CONFLICT OF INTEREST POLICY AND GOVERNING DOCUMENTS IF THE GOVERNING DOCUMENTS IF THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY OF OUR ORGANIZATION ARE SUBJECT TO THE FEDERAL PUBLIC DISCLOSURE RULES (OR STATE PUBLIC DISCLOSURE RULES), THESE DOCUMENTS AND CONFLICT OF INTEREST POLICY OF OUR ORGANIZATION ARE SUBJECT TO THE FEDERAL PUBLIC DISCLOSURE RULES (OR STATE PUBLIC DISCLOSURE RULES), THESE DOCUMENTS AND CONFLICT OF INTEREST POLICY WILL BE PROVIDED TO THE PUBLIC AT THE DISCRETION OF MANAGEMENT HOURS ON RELATED ENTITIES PART VII, SECTION A, COLUMN (B) THE UNIVERSITY OF MARY LAND MEDICAL SYSTEM (UMMS) IS A MULTI-ENTITY HEAL

Return Reference	Explanation
Other Changes in Net Assets	Form 990, Part XI, Line 9 CHANGE IN DEFERRED GIVING \$259,407 TOTAL \$259,407

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DLN: 93493132003295

2013

OMB No 1545-0047

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## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

Department of the Treasury Internal Revenue Service

(Form 990)

**SCHEDULE R** 

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization Memorial Hospital Foundation Inc **Employer identification number** 

52-1282080

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (b) (c) (f) Name, address, and EIN (if applicable) of disregarded entity Primary activity Legal domicile (state Total income End-of-year assets Direct controlling or foreign country) entity (1) MHF Federal Street LLC Real Estate MD 169,711 3,513,775 MHF 219 S Washington St Easton, MD 21601 51-0521080 Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one Part II or more related tax-exempt organizations during the tax year. Name, address, and EIN of related organization Legal domicile (state Public charity status Direct controlling Section 512(b) Primary activity Exempt Code section or foreign country) (if section 501(c)(3)) (13) controlled entity entity? Yes No See Additional Data Table

Part III	Identification of Related Org because it had one or more rela	anizations Taxab ted organizations tr	<b>le as a Partne</b> eated as a part	e <b>rship</b> :nership	Complete i p during the	f the organız tax year.	atıon ansv	vered "Ye	es" on	Form	990, Part	IV, lıı	ne 34	ļ
	(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income		<b>(h</b> Disprop r allocat	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	i) eral or aging ener?	<b>(k)</b> Percentage ownership
G Alli I	D. T. II.								Yes	No		Yes	No	
See Additional	Data Table								<del> </del>			+-	$\vdash$	
												1		
												↓	Ш	
												+	$\vdash$	
												1		
												<u> </u>	$\sqcup$	
Part IV	Identification of Related Org								wered	d "Yes	" on Form			IV,
N	<b>(a)</b> ame, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)		<b>(d)</b> Dırect controllı entity	(e) Type of entit (C corp, S corp, or trust)		otal Share	(g) e of end- -year ssets		(h) ercentage wnership	Section (b) (continue)	i) on 512 (13) rolled tity?	
See Additional	Data Table	<u> </u>					<u> </u>			_	I	Yes	•	No
See radicional	bata rabic													

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No				
<b>1</b> D	buring the tax year, did the orgranization engage in any of the following transactions with one or more related orga	janizations lis	ted in Parts II-IV?								
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No				
b	Gift, grant, or capital contribution to related organization(s)				1b	Yes					
C	c Gift, grant, or capital contribution from related organization(s)										
d	d Loans or loan guarantees to or for related organization(s)										
е	Loans or loan guarantees by related organization(s)				1e		No				
f	Dividends from related organization(s)				1f		No				
g	Sale of assets to related organization(s)				1g		No				
h	Purchase of assets from related organization(s)				1h		No				
i	Exchange of assets with related organization(s)				1i		No				
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes					
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No				
I	Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes					
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes					
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No				
0	Sharing of paid employees with related organization(s)				10		No				
р	Reimbursement paid to related organization(s) for expenses				<b>1</b> p	Yes					
q	Reimbursement paid by related organization(s) for expenses				1q		No				
r	Other transfer of cash or property to related organization(s)				1r		No				
s	Other transfer of cash or property from related organization(s)				1s		No				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line,			(d)							
	Name of related organization Tran	(b) nsaction	(c) Amount involved	Method of determining amo	unt ın	volved					
	type	e (a-s)									
	<u> </u>										

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions i													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total Income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations <sup>7</sup>	_	(i) Code V <sup>2</sup> UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
													_
			<u> </u>				l					<u> </u>	

Schedule R (Form 990) 2013

## Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

Easton, MD 21601 52-1874111 Software ID: Software Version:

**EIN:** 52-1282080

Name: Memorial Hospital Foundation Inc

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (d) (b) (c) (e) (f) (g) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (state section status entity (b)(13)(ıf section 501(c) or foreign country) controlled entity? (3)) Yes No 11A (1) Baltimore Washington Emergency Phys Inc Healthcare MD501(c)(3) **BWMS** Νo 301 Hospital Drive Glen Burnie, MD 21061 52-1756326 (1) Baltimore Washington Healthcare Services Healthcare MD501(c)(3) 11A BWMS Νo 301 Hospital Drive Glen Burnie, MD 21061 52-1830243 вwмs (2) Baltimore Washington Medical Center Inc ΜD 501(c)(3) Νo Healthcare 301 Hospital Drive Glen Burnie, MD 21061 52-0689917 (3) Baltimore Washington Medical SystemINC Healthcare MD501(c)(3) 11A UMMSC Νo 301 Hospital Drive Glen Burnie, MD 21061 52-1830242 (4) BW Medical Center Foundation Inc 11C вwмs Fundraising MD501(c)(3) Νo 301 Hospital Drive Glen Burnie, MD 21061 52-1813656 (5) North Arundel Development Corporation ΜD Real Estate 501(c)(2) исс Νo 301 Hospital Drive Glen Burnie, MD 21061 52-1318404 вwмs (6) North County Corporation Real Estate MD501(c)(2) Νo 301 Hospital Drive Glen Burnie, MD 21061 52-1591355 NCC (7) Shipleys Choice Medical Park Inc Real Estate MD501(c)(2) Νo 22 South Greene Street Baltimore, MD 21201 04-3643849 (8) Chester River Health Foundation Inc Fundraising ΜD CRHS 501(c)(3) Νo 100 Brown Street Chestertown, MD 21620 52-1338861 (9) Univ of MD Shore Regional HealthInc Healthcare MD501(c)(3) 11a UMMSC Νo 100 Brown Street Chestertown, MD 21620 52-2046500 (10) Chester River Hospital Center MDHealthcare 501(c)(3) 3 CRHS Νo 100 Brown Street Chestertown, MD 21620 52-0679694 CRHS (11) Chester River Manor Inc MD501(c)(3) Νo Healthcare 200 Morgnec Road Chestertown, MD 21620 52-6070333 (12) Maryland General Clinical Practice Group Healthcare MD501(c)(3) 11b MGHS Νo 827 Linden Avenue Baltimore, MD 21201 52-1566211 (13) Maryland General Comm Health Foundation Fundraising MD501(c)(3) 11c MGHS Νo 827 Linden Avenue Baltimore, MD 21201 52-2147532 (14) University of Maryland Midtown Health I UMMSC ΜD 501(c)(3) 11b Healthcare Νo 827 Linden Avenue Baltimore, MD 21201 52-1175337 Healthcare (15) Maryland General Hospital Inc MD501(c)(3) MGHS Νo 827 Linden Avenue Baltimore, MD 21201 52-0591667 SHS Νo (16) Care Health Services Inc Healthcare MD501(c)(3) 219 South Washington Street Easton, MD 21601 52-1510269 (17) Dorchester General Hospital Foundation Fundraising MD501(c)(3) 11 SHS Νo 219 South Washington Street Easton, MD 21601 52-1703242 (18) University of MD Medical System Corp Healthcare MD501(c)(3) UMMSC Νo 22 South Greene Street Baltimore, MD 21201 52-1362793 (19) Shore Clinical Foundation Inc 501(c)(3) SHS Healthcare MDΝo 219 South Washington Street

Form 990, Schedule R, Part II - Identification of Relat				1	1	1 ,	1
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	(b)(1 contro entit	on 512 (13) rolled uty?
(21) Shore Health System Inc	Healthcare	MD	501(c)(3)	3	UMMSC	Yes	No No
219 South Washington Street Easton, MD 21601 52-0610538							
(1) James Lawrence Kernan Hosp Endow Fd	Fundraising	MD	501(c)(3)	11b	UMMSC		No
2200 Kernan Drive Baltimore, MD 21207 23-7360743							
(2) James Lawrence Kernan Hospital Inc	Healthcare	MD	501(c)(3)	3	UMMSC	1	No
2200 Kernan Drive Baltimore, MD 21207 52-0591639	<u> </u>						21.5
(3) UMMS Foundation Inc	Fundraising	MD	501(c)(3)	11a	UMMSC	!	No
22 South Greene Street Baltimore, MD 21201 52-2238893 (4) UNIVERSITY OF MARYLAND CHARLES REGIONAL	Healthcare	MID		11c	UMMSC		No.
(4) UNIVERSITY OF MARYLAND CHARLES REGIONAL	Healtncare	MD	501(c)(3)	110	UMMSC	1	No
PO Box 1070 La Plata, MD 20646 52-2155576 (5) Civista Medical Center Inc.	III - Ibbaara	MID	201/-1/21	3	CIVHS		No.
(5) Civista Medical Center Inc	Healthcare	MD	501(c)(3)	3	CIVHS	1	No
PO Box 1070 La Plata, MD 20646 52-0445374 (6) CHARLES REGIONAL MEDICAL CENTER FOUNDATI	<u></u>	775	7777 1/21		22.016		210
(6) CHARLES REGIONAL MEDICAL CENTER FOUNDATI	Fundraising	MD	501(c)(3)	11a	CIVHS	1	No
PO Box 1070 La Plata, MD 20646					Ţ	1	1
52-1414564 (7) CHARLES REGIONAL MEDICAL CENTER AUXILIAR	Fundraising	MD	501(c)(3)	11A	CIVHS	!	No
PO Box 1070 La Plata, MD 20646 52-1131193	Fundraising		301(0)(0)		CIVIIS		N.C.
(8) Univ of MD St Joseph Foundation Inc	Fundraising	MD	501(c)(3)	11A	UMMSC		No
7601 Osler Drive Towson, MD 21204 52-1681044							
(9) Harford Memorial Hospital Inc	Healthcare	MD	501(c)(3)	3	UMUCHS		No
520 Upper Chesapeake Dr Bel Aır, MD 21014 52-0591484							
(10) UCH Legacy Funding Corporation	Fundraising	MD	501(c)(3)	11a	UMUCHS		No
520 Upper Chesapeake Dr Bel Aır, MD 21014 52-0882914							
(11) UM Upper Chesapeake Health System Inc	Healthcare	MD	501(c)(3)	11c,III-FI	UMUCHS		No
520 Upper Chesapeake Dr Bel Aır, MD 21014 52-1398513							
(12) Upper Chesapeake Health Foundation Inc	Fundraising	MD	501(c)(3)	11a	UMUCHS		No
520 Upper Chesapeake Dr Bel Aır, MD 21014 52-1398507							
(13) Upper Chesapeake Medical Center Inc	Healthcare	MD	501(c)(3)	3	UMUCHS		No
520 Upper Chesapeake Dr Bel Aır, MD 21014 52-1253920							
(14) Upper Chesapeake Medical Services Inc	Healthcare	MD	501(c)(3)	9	UMUCHS		No
520 Upper Chesapeake Dr Bel Aır, MD 21014 52-1501734							
(15) Upper Chesapeake Properties Inc	Real Estate	MD	501(c)(2)		UMUCHS		No
520 Upper Chesapeake Dr Bel Aır, MD 21014 52-1907237							
(16) Upper Ches Residential Hospice House In	Hospice	MD	501(c)(3)	7	UMUCHS		No
520 Upper Chesapeake Dr Bel Aır, MD 21014 26-0737028							
(17) Upper ChesapeakeSt Joe's Home Care In	HOSPICE	MD	501(c)(3)	9	UMUCHS		No
520 Upper Chesapeake Dr Bel Aır, MD 21014 52-1229742							
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Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership												
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal Domicile (State or Foreign Country)	Controlling Entity	(e) Predominant Income(related, unrelated, excluded from tax under sections 512-514)	<b>(f)</b> Share of total Income	<b>(g)</b> Share of end- of-year assets	allocati	ortionate ons?	(i) Code V-UBI amount In Box 20 of K-1 (Form 1065)		eral r aging ner?	<b>(k)</b> Percentage ownership
Arundel Physicians	Healthcare	MD	NA				Yes	<b>No</b> No		Yes	No No	
Associates LLC												
301 Hospital Drive Glen Burnie, MD 21061 52-2000762												
Baltımore Washıngton Imagıng LLC	Healthcare	MD	NΑ					No			No	
301 Hospital Drive Glen Burnie, MD 21061 20-0806027												
NAHSunrise of Severna Park LLC	Healthcare	MD	NΑ					No			No	
301 Hospital Drive Glen Burnie, MD 21061 54-1810729												
North Arundel Senior Living LLC	Healthcare	MD	NA					No			No	
301 Hospital Drive Glen Burnie, MD 21061 54-1810728												
Innovative Health LLC	Billing	MD	SHS	Related		0		No			Νo	
29165 Canvasback Drive Suite 100 Easton, MD 21601 52-1997287												
	Healthcare	MD	NA					No			No	
10710 Charter Drive Columbia, MD 21044 27-0879418												
Shipley's Imaging Center LLC	Healthcare	MD	NA					No			Νo	
22 South Greene Street Baltımore, MD 21201 52-2040338												
Universitycare LLC	Healthcare	MD	NA					No			Νo	
22 South Greene Street Baltımore, MD 21201 52-1914892												
O'Dea Medical Arts Limited Partnership	Rental	MD	NA					No			No	
7601 Osler Drive Towson, MD 21204 52-1682964												
Advanced Imaging at St Joseph Medical C	Healthcare	MD	NA					No			No	
7601 Osler Drive Towson, MD 21204 52-1958002												
	HOLD LAND	MD	NA					No			Νo	
27-6803540												
		,		'								

Form 990, Schedule R, Part IV -	Identification of	Related Orga	nizations Taxa	ble as a Corp		•		I	
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	(g) Share of end-of-year assets	(h) Percentage ownership	Section (13) co enti	512(b) ntrolled
								Yes	No
Arundel Physicians Associates Inc 301 Hospital Drive Glen Burnie, MD 21061 52-1992649	Healthcare	MD	na	C Corp					No
Baltimore Washington Health Enterprises 301 Hospital Drive Glen Burnie, MD 21061 52-1936656	Healthcare	MD	na	C Corp					No
BW Professional Services Inc 301 Hospital Drive Glen Burnie, MD 21061 52-1655640	Healthcare	MD	na	C Corp					No
Univ of Maryland Charles Regional Care	Healthcare	MD	na	C Corp					No
P PO Box 1070 La Plata, MD 20646 52-2176314									
University Midtown Prof Center A Condo 827 Linden Avenue Baltimore, MD 21201 52-1891126	Real Estate	MD	NA	C Corp					No
Shore Health Enterprises Inc 219 South Washington Street Easton, MD 21601 52-1363201	Real Estate	MD	SHS	C Corp					No
NA Executive Building Condo Assn Inc 301 Hospital Drive Glen Burnie, MD 21061	Real Estate	MD	na	C Corp					No
Terrapın Insurance Company 98-0129232	Insurance	CJ	NA	C Corp					No
	Insurance	MD	UMMS	Trust					No
52-6315433	CARTIVE	MD	NA	LTD					No
Upper Chesapeake Insurance Company LTD PO Box 1109 Grand Cayman, Grand Cayman Isla CJ 98-0468438	INSURANCE	MD	IN A	LID					INO
Upper Chesapeake Health Ventures Inc 520 Upper Chesapeake Dr Bel Aır, MD 21014 52-2031264	Healthcare	MD	NA	C Corp					No
Upper Chesapeake Medical Center Land Con 520 Upper Chesapeake Dr Bel Air, MD 21014 77-0674478	Real Estate	MD	NA	C Corp					No
Upper Chesapeake Medical Office Building 520 Upper Chesapeake Dr Bel Air, MD 21014 52-1946829	Real Estate	MD	NA	C Corp					No
	MANAGEMENT SRVCS	MD	NA	C CORP					No