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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A Fo	rthe	2013 c	alendar year, or tax year beginning	07-01-2013 , 2013, and ending	06-30-2	014					
B Che	ck ıf a	pplicable	C Name of organization Peninsula Regional Medical Center				D Employ	yer id	dentification number		
☐ Add	ress ch	nange	Doing Business As				_ 52-05	916	28		
☐ Nar	ne cha	inge	Doing Business As								
Init	al retu	ım		all is not delivered to street address) Roo	om/suite		E Telepho	ne nı	umber		
Ten	mınate	ed .	100 East Carroll Street Suite				(410)	546	-6400		
☐ Am	ended	return	City or town, state or province, count Salisbury, MD 21801	try, and ZIP or foreign postal code			(410)	340	-0400		
☐ App	lication	n pendin	g				G Gross re	eceipt	ts \$ 528,820,045		
			F Name and address of prine	cipal officer	H	l(a) Ist	:his a group	retu	rn for		
			Margaret Naleppa CEO 100 East Carroll Street				ordinates?		┌ Yes 🗸 No		
			Salisbury, MD 21801			H(b) Δre	all subordii	nate	s		
							luded?	ilucc	5 , 105, 110		
I Tax	r-exen	npt statu	s 🔽 501(c)(3) 🗍 501(c)() 🖪 (ıı	nsert no) 4947(a)(1) or 527		If"	No," attach	a lıs	st (see instructions)		
J W	ebsite	e:⊨ w	ww peninsula org			H(c) Gr	oup exempt	ion n	iumber ►		
K Forn	n of or	ganızatı	on 🔽 Corporation 🗆 Trust 🗀 Association	Other ►		L Year of	formation 189		M State of legal domicile		
Pa	rt I	Sui	nmary						MD		
			describe the organization's mission	n or most significant activities							
			e the health of the communities we								
ဗ											
ıan											
Activities & Governance	2	Check	this box 🛏 if the organization dis	continued its operations or dispo	sed of m	ore than	25% of its	net	assets		
9			·								
26			r of voting members of the governi					3	15		
t les			r of independent voting members o					4			
ХIМ			umber of individuals employed in c		-			5	3,212		
ă			umber of volunteers (estimate if ne					72	189		
			nrelated business revenue from Pa related business taxable income fro					7a 7b	, ,		
		ivec un	related business taxable income in	51111 01111 990-1, IIIIe 94			ior Year	75	Current Year		
	8	Cont	ributions and grants (Part VIII, lin	e 1 h)	🖯		593,1	32	476,043		
₽	9		ram service revenue (Part VIII, lir	382,051,6		389,447,738					
Revenue	10		stment income (Part VIII, column				13,735,5	_			
걆	11		er revenue (Part VIII, column (A), l				858,5	48	729,289		
	12		l revenue—add lines 8 through 11), line		207.220.0		412724001		
	- 12						397,238,9	\rightarrow	412,734,081		
	13 14		ts and similar amounts paid (Part I fits paid to or for members (Part I)					0	0		
	15		ries, other compensation, employe		_			\dashv			
82	15	5-1		e benefits (Fart IX, Column (A), ii			189,253,6	91	190,652,104		
Expenses	16a	Profe	essional fundraising fees (Part IX, o	column (A), line 11e)	· ·			0	0		
ਡੌ	b	Total	fundraising expenses (Part IX, column (D)	, line 25) 🕨 503,544	_						
_	17	Othe	er expenses (Part IX, column (A), lı	nes 11a-11d, 11f-24e)	· ·		197,278,3	315	193,374,899		
	18		l expenses Add lines 13-17 (mus		· -		386,532,0	_	384,027,003		
	19	Reve	enue less expenses Subtract line 1	8 from line 12	· ·		10,706,9	_	28,707,078		
Net Assets or Fund Balances						Beginni	ng of Currer Year	nt	End of Year		
sset Jakal	20	Tota	l assets (Part X, line 16)		.		525,513,6	61	585,875,889		
A A B	21		I liabilities (Part X, line 26)				187,252,4	-	182,269,635		
žĒ	22	Net	assets or fund balances Subtract I	ine 21 from line 20	[338,261,2	201	403,606,254		
Par	t II	Sig	nature Block								
			f perjury, I declare that I have exa								
			d belief, it is true, correct, and com knowledge	plete Declaration of preparer (ot	her than	officer) i	s based on	allır	iformation of which		
			<u> </u>								
		IB	****				2015-04-28				
Sign		Sig	nature of officer				Date				
Here	•		UCE RITCHIE CFO								
		F ¹y	pe or print name and title Print/Type preparer's name	Dranarar's signature	Data	<u> </u>		PTIN	<u>.</u>		
Do:-			Mary Torretta	Preparer's signature	Date	-	heck If elf-employed		N 847851		
Paid			Firm's name F Grant Thornton LLP			F	ım's EIN 🕨				
Pre			Fırm's address ► 2010 CORPORATE RIDG	E SUITE 400		P	Phone no (410) 912-4979				

MCLEAN, VA 22102

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes No

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f colored}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 99 0	(2013)

	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V		Yes	 No
.a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 248		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1 c	Yes	
3	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
,	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
1	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
1	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
)	If "Yes," enter the name of the foreign country 🕨 🗀			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ı	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year 7d			- ' '
	74 1 1 1 1 1 1 1 1 1			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N ·
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter	_		
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
)	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
•	Note. See the instructions for additional information the organization must report on Schedule O	13a		
)	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	[
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h	_	

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part	VΙ														
--	----	--	--	--	--	--	--	--	--	--	--	--	--	--	--

	ection A. Governing Body and Management								
					Yes	No			
1 a	Enter the number of voting members of the governing body at the end of the tax year	1a	15						
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O								
b	Enter the number of voting members included in line 1a, above, who are independent	1 b	10						
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?		relationship with any	2	Yes				
3				3		No			
4	Did the organization make any significant changes to its governing documents since filed?	•	4	Yes					
5	Did the organization become aware during the year of a significant diversion of the oi	rganız	ation's assets? .	5		No			
6	Did the organization have members or stockholders?			6	Yes				
7a	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?	elect or appoint one or	7a	Yes					
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?	nembers, stockholders,	7b	Yes					
8									
а	a The governing body?								
b	Each committee with authority to act on behalf of the governing body?	8b	Yes						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No			
Se	ection B. Policies (This Section B requests information about policies not a	requi	ired by the Internal R	evenu	ıe Cod	e.)			
					Yes	No			
10a	Did the organization have local chapters, branches, or affiliates?			10a		No			
	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization			10a 10b					
b	If "Yes," did the organization have written policies and procedures governing the act	on's e	xempt purposes?	10b					
b 11a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it	on's e s gov	xempt purposes? erning body before filing	10b		No			
b 11a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e s gov · ·	xempt purposes? erning body before filing	10b	Yes	No			
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e s gov · · · Form 9 ·	xempt purposes? erning body before filing 990 erests that could give	10b		No			
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's ess gov form 9 ly inte the p	xempt purposes? erning body before filing	10b 11a 12a	Yes	No			
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this Form the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with	on's eas gov form 9 ly inte the p	xempt purposes? erning body before filing	10b 11a 12a 12b	Yes	No			
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FDId the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	on's eas gov	xempt purposes? erning body before filing	10b 11a 12a 12b 12c	Yes Yes Yes	No			
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy?	on's ess gov form S ly inte the p .	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes	No			
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revi	on's ess gov form 9 ly inte the p lew ar e deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes	No			
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	on's ess gov form S ly inte the p essew ar e deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No			
b 11a b 12a c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	on's ess gov form S ly inte the p essew ar e deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No			
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization	on's es gov form S ly inte the p lew ar e deli	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No			
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FD or the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of	on's ess gov form 9 ly inte the p lew ar e deli crsim	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a	Yes Yes Yes Yes Yes Yes	No			
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organication in joint venture arrangements under applicable federal tax law, and take	on's ess gov form 9 ly inte the p lew ar e deli crsim	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization in joint venture arrangements under applicable federal tax law, and take organization in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	on's es gov form S ly inte the p lew ar e deli pr sim	xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No			

- (3)s only) available for public inspection Indicate how you made these available Check all that apply Own website Another's website V Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶JIM GREGORY 100 EAST CARROLL STREET Salisbury, MD 21801 (410)912-4979

Form 990	(2013	
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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title		(B) A verage hours per week (list any hours	more t	tion (han d n is l	ne l both	box, an c	heck unless officer stee)	3	(C Repor comper from organiza	table isation the tion (W-	(E) Reportable compensation from related organizations (W	v-	(F) Estima amount of compens from t	ted f other atıon he	
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC) (organizati relate organiza	ed	
1b	Sub-Total		<u> </u>		<u></u>			 							
c	Total from continuation sheet	s to Part VII, S	ection A	١.				 -							
d	Total (add lines 1b and 1c) .							F		7,731,914		0		838,579	
2	Total number of individuals (in \$100,000 of reportable compe	_					d abov	e) w	ho receive	d more th	an				
													Yes	No	
3	Did the organization list any fc on line 1a? <i>If "Yes," complete S</i>					key •	emplo	yee, •	or highes	t compen	sated employee	3		No	
4	For any individual listed on line organization and related organ individual											4	Yes		
5	Did any person listed on line 1 services rendered to the organ									anızatıon	or individual for	5	103	N o	
_													•		
Se	ction B. Independent Co Complete this table for your five		ensate	d inde	eper	ident	contr	acto	rs that rec	eived mo	re than \$100 000	0 of			
_	compensation from the organiz	ation Report co									thin the organizat				
	(A) Name and business address (B) Description of services											(C) Compensation			

(A)	(B)	(C)					
Name and business address	Description of services	Compensation					
HORIZON CSA, 265 PIT RD MOORESVILLE NC 28115	BIOMEDICAL SERVICES	5,368,933					
SLEEP WAVES INC, 873 BALTIMORE PIKE STE 345 KENNETT SQUARE PA 19348	SLEEP LAB SERVICES	2,688,000					
SHERIDAN ANESTHESIA OF MD, PO BOX 452197 SUNRISE FL 33323	ANESTHESIA SERVICES	2,039,858					
MAYO COLLABORATIVE SERVICES, PO BOX 9146 MINNEAPOLIS MN 55480	MEDICAL SERVICES	1,423,222					
ASSOCIATES IN RADIATION MEDICINE, 4901 TESLA DR STE A BOWIE MD 20715	MEDICAL SERVICES	1,188,764					
3. Total number of independent contractors (including but not limited to these listed above) who recoved more than							

Other Revenue Program Service Revenue	Contributions and Other Si	
Other Revenue	Program Service Revenue	
	Other Revenue	

Form 99								Page 9
Part V	4 🛊 🖠 1	Statement o	f Revenue ule O contains a respon	se or note to any lu	ne in this Part VIII			
		oncore in Devices	are o contamb a respon	Se of note to any in	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
gΨ	1a	Federated camp	paigns 1a					
ant	ь	Membership du	es 1b					
المَّ ق	С	Fundraising eve	ents 1c					
iffs ar /	d	Related organiz	ations 1d	49,365				
s, G	е	Government grants	s (contributions) 1e	57,000				
Contributions, Giffs, Grants and Other Similar Amounts	f	All other contribution	ons, gifts, grants, and 1f ot included above	369,678				
直	g	Noncash contribution 1a-1f \$	ons included in lines					
Con	h	Total. Add lines	s 1a-1f	🗼	476,043			
				Business Code				
nu e	2a	NET PATIENT SERV	/ICES	621500	387,912,437	387,153,975	758,462	
Fe.	ь	AMBULATORY PHAR	RMACY	900099	1,535,301		1,535,301	
ACe	С							
Se G	d	-						
Ē	e	A.I. a.b. a						
Program Serwce Revenue	f	All other progra	am service revenue					
	g	Total. Add lines			389,447,738			
	3		ome (including dividenc ar amounts)		5,265,925		-16,712	5,282,637
	4	Income from inves	tment of tax-exempt bond p	proceeds 🕨 🕨	0			
	5	Royalties			0			
	6a	Gross rents	(ı) Real 84,724	(II) Personal				
	ь	Less rental	174,064					
	c	expenses Rental income	-89,340	0				
	d	or (loss) Net rental incor	me or (loss)		-89,340			-89,340
	_		(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other	132,452,846	274,140				
	ь	than inventory Less cost or	115 007 220	14 672				
		other basis and sales expenses	115,897,228	14,672				
	C	Gain or (loss)	16,555,618	259,468	16,815,086			16,815,086
	d 8a	Gross income fi	rom fundraising		10,813,080			10,613,080
Other Revenue		events (not incl	luding s reported on line 1c)					
ŗ.		Jee ruiciv, iiii	a a					
the	ь	Less direct ex	penses b					
0	С		(loss) from fundraising 6	events 🛌	0			
	9a	Gross income fi See Part IV, lin	rom gaming activities lie 19					
			a					
	Ь		penses b		0			
	10a	Net income or (Gross sales of i	(loss) from gaming activ	/ities	0			
	104	returns and allo						
	_		a					
	b		oods sold . . b	ntory b	0			
	С	Miscellaneous		entory Business Code	, , ,			
	11a	CAFETERIA		722210	614,832	614,832		
	ь	MANAGEMENT	FEES	561000	200,000		200,000	
	С	ALL OTHER RE		900099	3,797			3,797
	d	All other revenu	ue					
	e	Total. Add lines	s 11a-11d	►	818,629			
	12	Total revenue.	See Instructions		412,734,081	387,768,807	2,477,051	22,012,180

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must com	plete all columns All other or	ganızatıons must complete column (A)

Total sequences Programs service Common systems C	Do =	Check if Schedule O contains a response or note to any line in this		(B)	(c)	(D)
In the United States See Part IV, line 22 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation of current officers, directors, trustees, and key employees Compensation included above, to disqualified persons (as defined under section 4958(f)(11) and 958(f)(11)			(A) Total expenses	Program service	Management and	Fundraising expenses
United States See Part IV, line 22 3 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 4 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees	1		0			
States See Part IV, lines 2 1,750,018 189,731 4,	2		0			
5 Compensation of current officers, directors, trustees, and key employees 1,044,218 1,750,018 189,731 4,	3	organizations, and individuals outside the United	0			
Responsible 1,944,218 1,750,018 189,731 4,	4	Benefits paid to or for members	0			
Case defined under section 4958 (P(11)) and persons described in section 4958 (P(13)) and persons described in section 4958 (P(13)) and 493 (b) employer contributions) (include section 401 (k) and 403 (b) employer contributions) .	5		1,944,218	1,750,018	189,731	4,469
Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 9,811,906 8,831,836 957,519 22, and 403(b) employer contributions) 10,929,358 9,138,101 874,306 16, and 403(b) employer services (non-employees) 10,029,358 9,138,101 874,306 16, and 50,	6	(as defined under section 4958(f)(1)) and persons	0			
10 1,000	7	Other salaries and wages	148,434,528	133,652,421	14,485,345	296,762
10 Payroll taxes 10,020,358 9,138,101 874,306 16,	8		9,811,906	8,831,836	957,519	22,551
11 Fees for services (non-employees)	9	Other employee benefits	20,432,094	18,380,048	2,005,137	46,909
B Legal	10	Payroll taxes	10,029,358	9,138,101	874,306	16,951
B Legal	11	Fees for services (non-employees)				
c Accounting	а	Management	0			
d Lobbying 26,423 26,423	b	Legal	838,732		838,732	
Professional fundraising services See Part IV, line 17 0	c	Accounting	206,385		206,385	
Transport Tran	d	Lobbying	26,423	26,423		
Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	e	Professional fundraising services See Part IV, line 17	0			
column (A) amount, list line 11g expenses on Schedule O) 39,061,276 25,290,362 13,729,107 41, 12 Advertising and promotion 422,925 273,824 148,648	f	Investment management fees	1,367,593		1,367,593	
Advertising and promotion	g	column (A) amount, list line 11g expenses on	20 061 276	25 200 262	12 720 107	41,807
13	12	·				· · · · · · · · · · · · · · · · · · ·
14 Information technology		- '		·	i	453
15 Royalties						66,063
16 Occupancy 4,113,502 4,113,502 4,113,502 17 Travel 292,172 220,746 65,276 6, 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 0 20 39,736 39,736 39,736 20 Interest 5,989,891 5,989,891 5,989,891 5,989,891 21 Payments to affiliates 0 22,605,993 22,559,899 46,094 23 Insurance 1,809,171 326,949 1,482,222 24 Other expenses I temize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) 14,313,694 14,313,694 14,313,694 b DUES 508,264 168,480 339,076 c OTHER EXPENSES 496,314 321,340 174,443 d All other expenses 25 Total functional expenses. Add lines 1 through 24e 384,027,003 345,078,830 38,444,629 503, 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check				798,618	11,785	190
Travel		*		4 442 502		
18 Payments of travel or entertainment expenses for any federal, state, or local public officials						6.450
19 Conferences, conventions, and meetings 39,736 39,736 39,736 39,736 20 20 Interest		Payments of travel or entertainment expenses for any federal,		220,746	65,276	6,150
20 Interest	19			39 736		
Payments to affiliates			·	,		
22 Depreciation, depletion, and amortization				3,303,031		
Insurance				22,559,899	46 094	
Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a BAD DEBTS 14,313,694 14,313,694 14,313,694 14,313,694 168,480 339,076 C OTHER EXPENSES 496,314 321,340 174,443 d e All other expenses Add lines 1 through 24e 384,027,003 345,078,830 38,444,629 503, 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check					· ·	
b DUES 508,264 168,480 339,076 c OTHER EXPENSES 496,314 321,340 174,443 d e All other expenses Total functional expenses. Add lines 1 through 24e 384,027,003 345,078,830 38,444,629 503, Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check		Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10%		223/3/13		
c OTHER EXPENSES 496,314 321,340 174,443 d All other expenses Total functional expenses. Add lines 1 through 24e 384,027,003 345,078,830 38,444,629 503, Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	а	BAD DEBTS	14,313,694	14,313,694		
d e All other expenses Total functional expenses. Add lines 1 through 24e 384,027,003 345,078,830 38,444,629 503, 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check	b	DUES	508,264	168,480	339,076	708
e All other expenses Total functional expenses. Add lines 1 through 24e 384,027,003 345,078,830 38,444,629 503, Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check	c	OTHER EXPENSES	496,314	321,340	174,443	531
Total functional expenses. Add lines 1 through 24e 384,027,003 345,078,830 38,444,629 503, Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check	d					
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check	e	All other expenses				
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check	25	Total functional expenses. Add lines 1 through 24e	384,027,003	345,078,830	38,444,629	503,544
	26	reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check				

Part X Balance Sheet

Par	t X	Balance Sheet Check if Schedule O contains a response or note to any line i	n this	Part X			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			653,349	1	1,991,438
	2	Savings and temporary cash investments			18,467,868	2	25,272,529
	3	Pledges and grants receivable, net			0	3	0
	4	Accounts receivable, net			36,976,172	4	38,407,998
	5	Loans and other receivables from current and former officers employees, and highest compensated employees. Complete Schedule L	Part II	of	o	5	0
र्ड	6	Loans and other receivables from other disqualified persons 4958(f)(1)), persons described in section 4958(c)(3)(B), an and sponsoring organizations of section 501(c)(9) voluntary organizations (see instructions) Complete Part II of Schedul	d conti emplo	buting employers		6	0
Assets	7	Notes and loans receivable, net			0	7	0
As	7 8	Inventories for sale or use			7,148,121		9,208,496
	9	Prepaid expenses and deferred charges			5,596,743	9	5,234,547
	10a	Land, buildings, and equipment cost or other basis	Ι.	 I	0,000,740		3,234,347
	100	Complete Part VI of Schedule D	10a	492,351,587			
	ь	Less accumulated depreciation	10b	289,015,241	207,842,491	10 c	203,336,346
	11	Investments—publicly traded securities			176,347,198	11	209,601,997
	12	Investments—other securities See Part IV, line 11			0	12	0
	13	Investments—program-related See Part IV, line 11			0	13	0
	14	Intangible assets		•	0	14	0
	15	Other assets See Part IV, line 11			72,481,719	15	92,822,538
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			525,513,661	16	585,875,889
	17	Accounts payable and accrued expenses			20,131,916	17	16,261,817
	18	Grants payable			0	18	0
	19	Deferred revenue			0	19	0
	20	Tax-exempt bond liabilities			128,009,466	20	124,686,859
<u> </u>	21	Escrow or custodial account liability Complete Part IV of Sc	hedule	D	0	21	0
Liabilitie	22	Loans and other payables to current and former officers, dire key employees, highest compensated employees, and disqua	alıfıed	·			
jë		persons Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelated third part	ies .	•	0	23	0
	24	Unsecured notes and loans payable to unrelated third parties	5.		30,000	24	15,000
	25	Other liabilities (including federal income tax, payables to re and other liabilities not included on lines 17-24) Complete FD	art X	•	39,081,078	25	41,305,959
	26	Total liabilities. Add lines 17 through 25			187,252,460	26	182,269,635
~		Organizations that follow SFAS 117 (ASC 958), check here					
ě		lines 27 through 29, and lines 33 and 34.	•	-			
Fund Balance	27	Unrestricted net assets			312,179,653	27	375,152,248
е В	28	Temporarily restricted net assets			17,998,482	28	20,361,044
됩	29	Permanently restricted net assets			8,083,066	29	8,092,962
or Fu		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.	here F	- ┌─ and			
<u>.</u>	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund	١.			31	
Ą	32	Retained earnings, endowment, accumulated income, or othe	r funds			32	
Ş	33	Total net assets or fund balances			338,261,201	33	403,606,254
	34	Total liabilities and net assets/fund balances			525,513,661	34	585,875,889
							Form 990 (2013)

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)				
		1		412,7	34,081
2	Total expenses (must equal Part IX, column (A), line 25)	2		384,0	27,003
3	Revenue less expenses Subtract line 2 from line 1	7		20:	707.070
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	3			707,078
7	Net assets of faile balances at beginning of year (must equal r art X, fine 33, column (A))	4		338,2	261,201
5	Net unrealized gains (losses) on investments	5		15,(086,233
6	Donated services and use of facilities				<u> </u>
_		6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	•			
•	the changes in her assets of faile balances (explain in schedule 6 / 1 1 1 1 1 1 1 1	9		21,5	551,742
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		403,6	506,254
Par	t XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ved or	۱		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separabasis, consolidated basis, or both	rate			
	Separate basis Consolidated basis 🔽 Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	l			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	<u>:</u>	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

Software ID: Software Version:

EIN: 52-0591628

Name: Peninsula Regional Medical Center

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation Compensated Employees, and Inde				· · · u	SIC.	сэ, г	(e y			
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion (nan o n is b	ne booth a	ox, u an of trus	inless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former		_,,	related organizations
Margaret Naleppa	40 0	х		Х				1,313,451	0	133,270
President/CEO Martin Neat	10									
Immediate Past Chairman	1 0	Х						22,500	0	0
Herbert J Geary III	1 0	х		x				0	0	0
Treasurer Michael Crouch MD	10			<u> </u>				,		
Board Member (07/13-10/13)	1 0	х						0	0	0
Murray K Hoy	1 0							_	_	
Board Member	1 0	Х						0	0	0
Christjon J Huddleston MD	1 0	x						0	0	0
Board Member Cynthia Holloway	1 0									
Board Member (07/13-04/14)	10	Х						0	0	0
Marion Keenan	1 0	х						0	0	0
Board Member DebORAH Abbott	10							, , ,		
	1 0	х		х				0	0	0
Secretary Thomas Coates	10									
Board Member	1 0	Х						0	0	0
Edward W Urban	1 0	x						0	0	0
Board Member (07/13-10/13) William McCain	10									
Chairman	1 0	х		х				7,500	0	0
Monty Sayler	10	х		Х				0	0	0
Vice-Chairman	1 0							0	0	
Thomas Riccio MD	1 0	x						0	0	0
Board Member Timothy Benning	10									
Board Member (10/13-06/14)	1 0	X						0	0	0
Farouk A Sultanı MD	1 0	х						0	0	0
Board Member (7/13-10/13) David Rommel	1 0							_		
Board Member (10/13-06/14)	2 0	х								
William Todd MD	10									
Board Member (01/14-06/14)	2 0	Х						0	0	0
Ryan McLaughlin	1 0	x								
Board Member Lura Lunsford	1 0 40 0									
VP of Operations	0 0			Х				432,792	0	88,602
Bruce I Ritchie	40 0			Х				475,610	0	113,542
CFO	0 0							473,010	0	113,342
CHARLES SILVIA JR MD	40 0			х				439,319		41,855
VP - CHIEF MEDICAL OFFICER MARY BETH D'AMICO	0 0 40 0									
VP PATIENT CARE SERVICES	0.0				Х		L	213,504		34,386
SARA SCOTT	40 0				Х			212,617		46,063
VP PEOPLE & ORGANIZATION DEV STEVEN LEONARD	0 0 40 0									
VP OPERATION OPTIMIZATION & IN	0 0				Х			241,132		83,393
The state of the s	1 00					1	<u> </u>	<u>I</u>	Ī	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours	Posit more th perso and a	ion (nan o n is b	ne b oth	ox, u an of	ınless fficer	i	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
KAREN POISKER	40 0				x			273,308		110,647
VP POPULATION HEALTH	0 0				l ^			2,3,300		110,017
DANIEL MULVANNY	40 0				l					
VP - GENERAL COUNSEL	0 0				X			329,747		55,462
Paul Zorsky MD	40 0					х		715,850		26,283
Physician	0 0					^		713,030		20,203
Andy Pierre MD	40 0					х		776,654		33,240
Physician	0 0					,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Jacek Malik MD	40 0					x		789,451		35,051
Physician	0 0							, 03, 131		33,031
Daniel Daniels MD	40 0					х		724,513		24,422
Physician	0 0							,		
Halım Charbel MD	40 0					Х		763,966		12,363
Physician	0 0									

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DLN: 93493119011735

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

lame	of	the	org	ja niza	ıti	on
eninsu	la F	Regio	nal	Medica	al C	Center

Employer identification number

		Yes	No	Yes	No	162	110	+		
(ii) Name of supported organization (described on lines 1-9 above or IRC section (see instructions))						(vi) Is organizated or (i) organizated or (i) organizated or (ii) organizated or (iii) organi	tion in ganized	ed support		
Provide the following	ng information about	the supporte	ed organizat	ion(s)						
	lled entity of a perso						11 g	(iii)		
	er of a person descri						11g			
	governing body of th			_	porsons des		, 11 g		140	
Since August 17, 2 following persons?	1006, has the organi)	Yes	No	
If the organization check this box	received a written de	etermination	from the IR	S that it is a	Type I, Type	e II, or Type	III support	ıng organı	zation,	
_	ox, I certify that the on managers and oth	_		-			· ·			
one or more publicl the box that descri	ganized and operated y supported organiza bes the type of supp b	ations descr or <u>ti</u> ng organ	ibed in sect ization and (ion 509(a)(1) complete line) or section s 11e th <u>ro</u> u	509(a)(2) S gh 11h	See section 5	09(a)(3).	Check	
	ganized and operated									
	oss investment inco Janization after June						tax) from bu	isinesses		
	ities related to its ex									
=	at normally receives					•	•	-	ss	
described in sectio	nt normally receives n 170(b)(1)(A)(vi). described in sectio n	(Complete P	art II)		_	ental unit or	from the gen	eral public		
	local government or									
section 170(b)(1)(A)(iv). (Complete P	art II)								
An organization op	erated for the benefit	t of a college	or universi	ty owned or o	perated by a	a governmer	ntal unit desc	ribed in		
A medical research hospital's name, ci	n organization operat	ed in conjun	ction with a	hospital desc	cribed in sec	tion 170(b)	(1)(A)(iii). E	nter the		
<u>-</u>	perative hospital sei	=								
	I in section 170(b)(1									
·	· ·				ection 170(b	o)(1)(A)(i).				
· ·		· ·		= -	· ·	-				
							nstructions			
zat A	ion is not a privat church, conventi	ion is not a private foundation becaus church, convention of churches, or as	ion is not a private foundation because it is (For l church, convention of churches, or association of	ion is not a private foundation because it is (For lines 1 throu church, convention of churches, or association of churches d	ion is not a private foundation because it is (For lines 1 through 11, check church, convention of churches, or association of churches described in s e	ion is not a private foundation because it is (For lines 1 through 11, check only one be church, convention of churches, or association of churches described in section 170(l	Reason for Public Charity Status (All organizations must complete this part.) See in it is not a private foundation because it is (For lines 1 through 11, check only one box) church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).	Reason for Public Charity Status (All organizations must complete this part.) See instructions ion is not a private foundation because it is (For lines 1 through 11, check only one box) church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).	church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).	

Sch	edule A (Form 990 or 990-EZ) 2013						Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(b) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u></u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5))			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and stop here. The organization qua 33 1/3% support test—2012. If the				and line 15 is 33	8 1/3% or more	
	box and stop here. The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	-2013. If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	-2012 . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	▶ 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		▶ □
18	Private foundation. If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6) ction B. Total Support						
	ndar year (or fiscal year beginning	() 2000	(1) 2010	() 2011	(1) 2012	() 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(b) 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	(b) 2010	(6) 2011	(4) 2012	(5,232	
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	(b) 2010	(6) 2011	(1) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization ic Support Performance (line 8, column (2 Schedule A, Paragraphic Performance) colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or 13, column (f)) ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or 13, column (f)) ge by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		formation. Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction					
	Facts And Circumstances Test						
Retu	Return Reference Explanation						
		Schodulo A / Form 000 o	000 E7) 201				

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493119011735

OMB No 1545-0047

Open to Public

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

• 5	Section 501(c)(4), (5), or (6) orga	inizations Complete Part III				
	me of the organization insula Regional Medical Center			Emplo	yer ider	ntification number
ren	ilisula Regional Medical Center			52-05	591628	
Par	t I-A Complete if the or	ganization is exempt under s	ection 501(c) or is a section	on 527	organization.
1	Provide a description of the ord	ganızatıon's dırect and ındırect politic	al campaign activ	vities in Part IV		
2	Political expenditures	g			.	¢
3	Volunteer hours				•	Y
Par	t I-B Complete if the or	ganization is exempt under s	section 501(c)(3).		
1	Enter the amount of any excise	e tax incurred by the organization und	er section 4955		►	\$
2	Enter the amount of any excise	e tax incurred by organization manage	ers under section	4955	-	\$
3	If the organization incurred a s	ection 4955 tax, did it file Form 472	O for this year?			┌ Yes ┌ No
4a	Was a correction made?					┌ Yes ┌ No
b	If "Yes," describe in Part IV					
Par	t I-C Complete if the or	ganization is exempt under s	section 501(c), except sect	ion 50	1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for sec	tion 527 exempt	function activitie	s 🕨	\$
2	Enter the amount of the filing o exempt function activities	rganization's funds contributed to oth	ner organizations	for section 527	•	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	nd on Form 1120)-POL, line 17b	F	\$
4	Did the filing organization file F	Form 1120-POL for this year?				☐ Yes ☐ No
5	organization made payments f amount of political contribution	nd employer identification number (EI For each organization listed, enter the ns received that were promptly and di political action committee (PAC) If a	amount paid fror rectly delivered t	n the filing organi: o a separate polit	zatıon's ıcal orga	funds Also enter the anization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount pa filing organiza funds If none, e	tıon's	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Sch	nedule C (Form 990 or 990-EZ) 2013					Page 2				
Pa	art II-A Complete if the organization	is exempt und	er section 501	(c)(3) and fil	ed Form 5768					
	under section 501(h)). Check ► if the filing organization belongs to a	an affiliated group (and list in Part IV e	ach affiliated gro	up member's nam	e. address. EIN.				
	expenses, and share of excess lobbying expenditures)									
<u>B</u>	Check ► ☐ If the filing organization checked bo	x A and "limited co	ntrol" provisions ap	pply		T				
	Limits on Lobbying E (The term "expenditures" means ar		rred.)		(a) Filing organization's totals	(b) Affiliated group totals				
1a	Total lobbying expenditures to influence public o	pinion (grass roots	lobbying)							
b	Total lobbying expenditures to influence a legisla	ative body (direct lo	obbying)							
c	Total lobbying expenditures (add lines 1a and 1b	o)								
d	Other exempt purpose expenditures									
e	Total exempt purpose expenditures (add lines 1	c and 1d)								
f	Lobbying nontaxable amount Enter the amount f	rom the following ta	able in both							
	If the amount on line 1e, column (a) or (b) is:	The lobbying non	taxable amount is:							
	Not over \$500,000	20% of the amount	on line 1e							
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% o	of the excess over \$500	,000						
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% o	of the excess over \$1,00							
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of	the excess over \$1,500	0,000						
	Over \$17,000,000									
g	Grassroots nontaxable amount (enter 25% of lin	e 1f)								
h	Subtract line 1g from line 1a If zero or less, ento	er-0-								
i	Subtract line 1f from line 1c If zero or less, ente	r-0-								
j	If there is an amount other than zero on either line section 4911 tax for this year?	ne 1h or line 1ı, did	the organization file	e Form 4720 repo	orting	┌ Yes ┌ No				
	4-Year Av (Some organizations that made a columns below. See th	section 501(h)		t have to con		ne five				
	Lobbying Exp	enditures Durii	ng 4-Year Aver	aging Period	_	_				
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) ⊤otal				
2a	Lobbying nontaxable amount									
ь	Lobbying ceiling amount (150% of line 2a, column(e))									
c	Total lobbying expenditures									
d	Grassroots nontaxable amount									

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

Pa	rt II-B Complete if the organization is exempt under section 501(c)(3) and has N	TOI				age 2
	filed Form 5768 (election under section 501(h)).	(a)		(b)	
For e activ	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	A	noun	ıt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of		l			
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No	1		
С	Media advertisements?		No	1		
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo			
i	O ther activities?	Yes			2	26,423
j	Total Add lines 1c through 1i		_		2	26,423
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No			
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		_			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5501(c)(6).	601(c)(5), c	or se	ctio	n
			_		Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		L	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		<u> </u>	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."	No" C				
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
•	Current year	2a				
a b	Carryover from last year	2b				
c	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and					
_	political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
	Supplemental Information					
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou rt II-B, line 1 Also, complete this part for any additional information	p list),	Part II	-A, lır	e 2,	and
	Return Reference Explanation					
OTH	OTHER ACTIVITIES PART II-B, LINE 1I PENINSULA REGIONAL ME engage in any direct lobbying activities. The organization does not engage activities. The organization pays membership dues to Maryland Hospital American Hospital Association (AHA). MHA and AHA engage in many solobbying and advocating for their member hospitals. The MHA and AHA 23 65% of member dues were used for lobbying purposes and such, the amount on Schedule C. Part IV as lobbying activities.	ge in a Asso upport reporte	ny direc ciation (activiti ed that (t lobb (MHA) es inc 5 22%	ying and ludin and	the Ig

201104410 3 (1 01111 3 3 0 01 3 3 0 12) 2 0 1 3		i age -i
Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	

Schedule D (Form 990) 2013

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DLN: 93493119011735

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.aov/form990.

Open to Public

erriai Revenue Serv	ice und its instruct	10113 13 ut <u>#####13:gov/101111330</u> .			Tillshect	IUII	
Name of the Peninsula Regio	organization onal Medical Center			loyer identifica	tion numbe	r	
Part I C	Organizations Maintaining Donor Adv	vised Funds or Other Similar F		₀₅₉₁₆₂₈ or Accounts	. Complet	e ıf	the
	rganization answered "Yes" to Form 990,						
		(a) Donor advised funds	_	(b) Funds and	other accou	nts	
	mber at end of year						
	te contributions to (during year)						
	te grants from (during year)						
	te value at end of year						
	organization inform all donors and donor adviso e the organization's property, subject to the or		nor advi	ısed	☐ Yes	┌ r	No
used onl	organization inform all grantees, donors, and do ly for charitable purposes and not for the benefi ng impermissible private benefit?				┌ Yes	┌ r	۷o
	Conservation Easements. Complete if	the organization answered "Yes"	to Forn	n 990, Part IV	/, line 7.		
☐ Pres ☐ Prote ☐ Pres	(s) of conservation easements held by the orga ervation of land for public use (e g , recreation ection of natural habitat ervation of open space te lines 2a through 2d if the organization held a	or education) Preservation of a Preservation of a	certifie	d historic struc	ture		
	nt on the last day of the tax year						
				Held at the	End of the	Year	
	mber of conservation easements		2a				
	reage restricted by conservation easements		2b				
	of conservation easements on a certified histo	• •	2c				
historic	of conservation easements included in (c) acq structure listed in the National Register		2d				
Number the tax y	of conservation easements modified, transferroyear -	ed, released, extinguished, or terminat	ted by tr	ne organization	during		
Number	of states where property subject to conservati	on easement is located ►					
	e organization have a written policy regarding t nent of the conservation easements it holds?	he periodic monitoring, inspection, hai	ndling of	violations, and	┌ Yes	_ r	No
Staff and ►	d volunteer hours devoted to monitoring, inspec	cting, and enforcing conservation ease	ements o	luring the year			
A mount ► \$	of expenses incurred in monitoring, inspecting	, and enforcing conservation easemen	ts during	g the year			
Does ea	ch conservation easement reported on line 2(d tion 170(h)(4)(B)(ii)?	d) above satisfy the requirements of se	ection 17	70(h)(4)(B)(ı)	┌ Yes	┌ r	۷o
balance	XIII, describe how the organization reports con sheet, and include, if applicable, the text of the nization's accounting for conservation easeme	e footnote to the organization's financia					
	Organizations Maintaining Collections Complete if the organization answered "You		, or Otl	her Similar	Assets.		
works of	ganization elected, as permitted under SFAS 1 art, historical treasures, or other similar asset provide, in Part XIII, the text of the footnote to	ts held for public exhibition, education	, or rese	arch in furthera			
works of	ganization elected, as permitted under SFAS 1 art, historical treasures, or other similar asset provide the following amounts relating to these	ts held for public exhibition, education				ıc	
(i) Reve	enues included in Form 990, Part VIII, line 1			► \$			
(ii) Assa	ets included in Form 990, Part X						
If the or	ganization received or held works of art, histori gamounts required to be reported under SFAS						
	es included in Form 990, Part VIII, line 1			► \$			
Assets	included in Form 990. Part X			▶ \$			

Part	•••• Organizations Maintaining Co	llections of Art,	Hist	<u>tori</u>	<u>cal Tre</u>	<u>asures, or C</u>	the	<u>r Similar As</u>	sets (c	ontınued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other records	s, ch	ecka	ny of the	e following that	are a	significant use	of its	
а	Public exhibition		d	Γ	Loan or	exchange prog	rams			
b	Scholarly research		e	Γ	Other					
c	Preservation for future generations									
4	Provide a description of the organization's co Part XIII	ollections and explair	n how	they	further t	the organizatior	ı's ex	empt purpose ı	n	
5	During the year, did the organization solicit	or receive donations (of art	, hıs	torical tr	easures or othe	rsım		_	_
	assets to be sold to raise funds rather than	· · · · · · · · · · · · · · · · · · ·							Yes	☐ No
Par	Part IV, line 9, or reported an ar						d "Y	es" to Form 9 ————	90,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other intermed	liary [·]	for c	ontributio	ons or other ass	ets r		_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II and complete the fo	ollow	ing t	able	-				
						-		An	ount	
c	Beginning balance					-	1c			
d	Additions during the year					-	1d			
e	Distributions during the year					-	1e			
f	Ending balance					L	1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	21?					l	Yes	☐ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the e	expla	natio	n has be	en provided in l	Part :	×III		Γ
Pa	rt V Endowment Funds. Complete	ıf the organızatıon	ansı	were						
		(a)Current year	(b) P	rior y		(c)Two years back	+			rears back
1a	Beginning of year balance	39,054,428		34,7	34,107	34,191,392	+	28,295,999		25,231,843
Ь	Contributions	500,000			6,448	12,685	<u> </u>	105,500		206,865
С	Net investment earnings, gains, and losses	6,781,222		4,6	24,939	801,060		6,047,698		3,074,487
d	Grants or scholarships									
e	Other expenditures for facilities and programs	41,210								
f	Administrative expenses	321,549		3	311,066	271,030		257,805		217,196
g	End of year balance	45,972,891		39,0	54,428	34,734,107	'	34,191,392		28,295,999
2	Provide the estimated percentage of the cur	rent year end balance	e (line	e 1g,	column	(a)) held as				
а	Board designated or quasi-endowment ►	50 750 %								
b	Permanent endowment ► 49 100 %									
c	Temporarily restricted endowment ► 0 1 The percentages in lines 2a, 2b, and 2c sho	50 % uld equal 100%								
За	Are there endowment funds not in the posse	ssion of the organizat	tion t	hat a	re held a	ınd admınıstere	d for	the		
	organization by								Yes	+
	(i) unrelated organizations			•			•	3a(No
b	(ii) related organizations						•	3a(3b		No I
4	Describe in Part XIII the intended uses of the	<u>-</u>					•		<u>' </u>	<u> </u>
	t VI Land, Buildings, and Equipme					answered 'Yes	' to	Form 990. Pa	rt IV. l	ine
	11a. See Form 990, Part X, line									
	Description of property				Cost or oth (Investme			(c) Accumulated depreciation	(d) Bo	ook value
1a	_and					10,636	,389		1	10,636,389
Ь	Buildings		ļ			221,070		74,130,404		16,940,055
c	_easehold improvements		.							
d I	Equipment		.			246,787	,457	208,194,459	:	38,592,998
e	Other	<u></u>	_ [13,857	,282	6,690,378		7,166,904
	I. Add lines 1a through 1e <i>(Column (d) must e</i>		colur	mn (E	3), line 10)(c).)		🕨	2	03,336,346
								Schedule D	(Form	990) 2013

Part VII Investments—Other Securities. Co See Form 990, Part X, line 12.	omplete if the organization	answered 'Yes' to For	m 990, Part IV, line 11b.
(a) Description of security or category	(b)Book value	(c) Method of va	
(including name of security)		Cost or end-of-year	market value
(1)Financial derivatives (2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	F		
Part VIII Investments—Program Related. (Complete if the organizatio	n answered 'Yes' to Fo	orm 990, Part IV, line 11c
See Form 990, Part X, line 13.		T	
(a) Description of investment	(b) Book value	(c) Method of va Cost or end-of-year	
		Cost of the of year	market varae
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	*		
Part IX Other Assets. Complete if the organization (a) Description), Part IV, line 11d See	(b) Book value
(1) INVESTMENT IN PARTNERSHIPS	- Tiperon		2,113,005
(2) UNAMORTIZED FINANCING COSTS			2,156,384
(3) OTHER ASSETS			11,299,740
(4) DEBT SERVICE RESERVE FUND			9,266,926
(5) DONOR RESTRICTED FUND			28,610,389
(6) SELF INSURANCE FUND			17,151,850
(7) BOARD DESIGNATED INVESTMENTS			22,224,244
(,,,==,,,==,=,=,=,=,=,=,=,=,=,=,=,=,=,=			
Total. (Column (b) must equal Form 990, Part X, col.(B) line	15.)		92,822,538
Part X Other Liabilities. Complete if the org			
Form 990, Part X, line 25.			
1 (a) Description of liability	(b) Book value		
Federal income taxes	0		
ADVANCES FROM THIRD PARTY PAYORS	9,220,834		
ACCRUED SELF INSURANCE LIABILITY	13,519,472		
OTHER LIABILITIES	3,623,359		
EMPLOYEE COMPENSATION RELATED PAYROLL	14.042.204		
TAXES	14,942,294		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	▶ 41,305,959		

Part	ΧI		evenue per Audited Financial Statements With Revenue pered 'Yes' to Form 990, Part IV, line 12a.	er R	eturn Complete If
1	Tota	-	support per audited financial statements	1	414,842,531
2	A mo	unts included on line 1 but	not on Form 990, Part VIII, line 12		
a	Net	unrealized gains on investr	nents 2a 15,086,233		
b	Dona	ated services and use of fa	cılıtıes 2b		
c	Reco	veries of prior year grants	2c		
d	Othe	er (Describe in Part XIII)			
e	Add	lines 2a through 2d .		2e	3,625,408
3	Subt	ract line 2e from line 1 .		3	411,217,123
4	A mo	unts included on Form 990	, Part VIII, line 12, but not on line 1		
a	Inve	stment expenses not inclu	ded on Form 990, Part VIII, line 7b . 4a 1,367,593		
b	O the	er (Describe in Part XIII)	4b 149,365		
c	Add	lines 4a and 4b		4c	1,516,958
5	Tota	l revenue Add lines 3 and	4c. (This must equal Form 990, Part I, line 12)	5	412,734,081
Part	XII		spenses per Audited Financial Statements With Expenses wered 'Yes' to Form 990, Part IV, line 12a.	per	Return. Complete
1	Tota	l expenses and losses per	audited financial statements	1	382,484,109
2	A mo	unts included on line 1 but	not on Form 990, Part IX, line 25		
а	Dona	ated services and use of fac	cilities		
b	Prior	year adjustments			
c	Othe	rlosses	<u>2</u> c		
d	Othe	r (Describe in Part XIII)			
e	Add	lines 2a through 2d		2e	174,064
3	Subt	ract line 2e from line 1 .		3	382,310,045
4	A mo	unts included on Form 990	, Part IX, line 25, but not on line 1:		
а	Inve	stment expenses not inclu	ded on Form 990, Part VIII, line 7b 4a 1,367,593		
b	Othe	r (Describe in Part XIII)			
c	Add	lines 4a and 4b		4 c	1,716,958
5	Tota	l expenses Add lines 3 and	d 4c . (This must equal Form 990, Part I, line 18)	5	384,027,003
Part	XIII	Supplemental Info	ormation		
Part '		4, Part X, line 2, Part XI,	Part II, lines 3, 5, and 9, Part III, lines $1a$ and 4 , Part IV, lines $1b$ and $2b$ lines $2d$ and $4b$, and Part XII, lines $2d$ and $4b$ Also complete this part to		de any additional
	R	eturn Reference	Explanation		
Intend	ed Us	e of Endowment Funds	Schedule D, Part V, Line 4 The organization's endowment funds are used or educational purposes	for ca	ipital, patient services
ANDE	XPEN	ATION OF REVENUE SES TO AUDITED STATEMENTS	SCHEDULE D, PART XI, LINE 2D BAD DEBT EXPENSES \$(14,313,694 PARTNERSHIP K-1 INCOME - TAX DIFFERENCES 2,678,805	.49,3 (II, L:	\$(11,460,825) 65 SCHEDULE D, INE 4D FOUNDATION

---- \$ 349,365

•	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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SCHEDULE F

Department of the Treasury

Name of the organization

Internal Revenue Service

(Form 990)

As Filed Data -

DLN: 93493119011735

Ctatament a

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Employer identification number

eni	nsula Regional Medical Center						
					52-0591628		
Pa	General Information "Yes" to Form 990, Par			ne United States. Co	omplete if the organiz	ation answered	
1	For grantmakers. Does the o	rganızatıon ma	aıntaın records	to substantiate the a	mount of its grants ar	nd	
other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used							
	to award the grants or assista	ance?				┌ Yes ┌ No	
2	For grantmakers. Describe in assistance outside the United		ganızatıon's p	rocedures for monitorii	ng the use of its grant	s and other	
3	Activites per Region (The follow	ung Part I, line 3	table can be d	uplicated if additional spa	ce is needed)		
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region	
(1	Central America and the Caribbean	1	1	INVESTMENTS		3,353,720	
(2							
(3							
(4)						
(5)						
3a	Sub-total	1	1			3,353,720	
ŀ	Total from continuation sheets to Part I						
	Totals (add lines 3a and 3h)	1	- 1			2 252 720	

Pa						ited States. Compl duplicated if additior			to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(:	1)								
(:	2)								
(:	3)								
(4	4)								
2						ies by the foreign co (c)(3) equivalency l			
3	Enter total nur	nber of other or	ganizations or ent	rities					

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	ional space is ne	eded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
	1			l .			

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	্ন	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	ঘ	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	F	Yes	Г	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	ঘ	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	্	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	▽	Νo

Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
ACTIVITIES PER REGION	Schedule F, Part IV THE AMOUNTS IN COLUMN F WERE DETERMINED USING AN ACCRUAL METHOD OF ACC OUNTING THE ENTIRE \$3,353,720 REPRESENTS A CAPTIVE INSURANCE INVESTMENT

DLN: 93493119011735

OMB No 1545-0047

Open to Public

Inspection

SCHEDULE H (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization Peninsula Regional Medical Center

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

52-0591628

Pa	rt I Financial Ass	istance and	d Certain (Other Community I	Benefits at Cost						
								Yes	No		
1a	Did the organization have	Old the organization have a financial assistance policy during the tax year? If "No," skip to question 6a									
b	If "Yes," was it a written	policy?					1b	Yes			
2	If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year										
	Applied uniformly to a Generally tailored to i				nly to most hospital fac	cilities					
3	Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year										
а	Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free care If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care										
	100% \(\sum \) 150% \(\sum \) 200% \(\sum \) Other										
b	Did the organization use which of the following was						3b	Yes			
	☐ 200% ☐ 250% ☞	•					טכ	162			
c	c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.										
4	Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year										
5a	provide for free or discounted care to the "medically indigent"?										
L	the tax year?										
	b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?										
	care to a patient who was eligibile for free or discounted care?										
6a	Did the organization prepare a community benefit report during the tax year?										
b	If "Yes," did the organiza	tion make it a	vailable to th	e public?			6b	Yes			
	Complete the following ta worksheets with the Sche		worksheets p	provided in the Schedule	e H instructions Do not	submit these					
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st						
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		f) Perce otal exp			
а	Financial Assistance at cost (from Worksheet 1)	(орцонат)		15,133,985		15,133,	985	4 1	10 %		
b	Medicaid (from Worksheet 3, column a)					,					
С	Costs of other means-tested government programs (from Worksheet 3, column b)										
d	Total Financial Assistance and Means-Tested Government Programs			15,133,985		15,133,	985	4 1	10 %		
	Other Benefits			, ,		,,	\top	_			
е	Community health improvement services and community benefit operations		F0 702	1 001 500	205 262	1.000	227	0.4	40.0/		
f	(from Worksheet 4) Health professions education		50,702	1,901,590	295,363	1,606,	22/	0 4	40 %		
q	(from Worksheet 5) Subsidized health services		354	500,816	28,079	472,	737	0 1	30 %		
y h	(from Worksheet 6) Research (from Worksheet 7)		85,686	35,335,095	16,660,493	16,660,493 18,674,602 5 07					
ı	Cash and in-kind contributions for community benefit (from Worksheet 8)	nunity					129	0 0	40 %		
J	Total. Other Benefits		140,167	37,869,630	16,983,935	20,885,	-		80 %		
k	Total. Add lines 7d and 7j .	I	140,167	53,003,615	16,983,935	36,019,	680	9 7	90 %		

Pa	rt II Community Building activities during the of the communities i	tax year, an								uildin	
		(a) Number of activities or programs (optional)	r served (optional) building expense revenue building expense			(f) Pero total ex					
1	Physical improvements and housing										
2	Economic development			1'	98				198		
3	Community support			8,6	00			8	,600		
4	Environmental improvements	onmental improvements 137,587 137,58									
5	Leadership development and training for community members										
6	Coalition building										
7	Community health improvement advocacy										
8	Workforce development										
9	Other										
10	Total			236,4	91			236,	491		
	rt IIII Bad Debt, Medicar ion A. Bad Debt Expense	e, & Collec	tion Practic	es							
Seci 1	Did the organization report bac			with Heathcare Fi	nancıal f	1anage	ement A	ssociation	1	Yes	No
2	Enter the amount of the organi		ebt expense E	•	. .	.	 			1163	
2	methodology used by the orga					2		14,313,694			
3	Enter the estimated amount of patients eligible under the orgithe methodology used by the any, for including this portion of	anızatıon's fina organızatıon to	ancial assistan estimate this a	ce policy Explain i amount and the rat	n Part V						
4	Provide in Part VI the text of to or the page number on which to						cribes b	ad debt expense			
Sect	ion B. Medicare										
5	Enter total revenue received fr	rom Medicare	(including DSH	and IME)		5		229,438,037			
6	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6		217,060,260			
7 8	Subtract line 6 from line 5 This is the surplus (or shortfall)										
	Cost accounting system	V C₀	st to charge ra	tio	Other						
Sect	ion C. Collection Practices										
9a b	Did the organization have a wr If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	collection po ection practice	licy that applied es to be followed	d to the largest nur d for patients who a	nber of it re know	s patien to qu	alıfy for	financial	9a 9b	Yes	
Pa	rt IV Management Comp	anies and J	Joint Ventur	es (owned 10% or more b	y officers, di	rectors, t	rustees, ke	ey employees, and physici	ans—se	e instruc	tions)
	(a) Name of entity	(t	Description of practivity of entited		(c) Orgar profit % owners	or stock	,	d) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	≘) Physiofit % or ownersh	r stock
1									\perp		
2 3							_		+		
4							-		+		
5									+		
6											
7											
8									\perp		
9									_		
10									_		
11									\perp		
									_		

Part V Facility Information										
Section A. Hospital Facilities		General	Children's	Teachi	Ortical	Resea	ER-24 houre	ER-other		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?		ત્રો medical & ક્યા gical	n'e hospital	Teaching hospital	l access hospital	Research facility	houre	ner		
and state license number		2							Other (Describe)	Facility reporting group
See Additional Data Table										

Schedule H (Form 990) 2013

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Peninsula	Pegional	Madical	Cantar
Peninsula	Remonal	Medical	Center

Name of hospital facility or facility reporting group

	eporting on Part V, Section B for a single hospital facility only: line number of	_		
			Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)	1		
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	▼ How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility	3	Yes	
4	consulted	├	res	\vdash
•	facilities in Part VI	4		Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) WWW PENINSULA ORG			
b	O ther website (list url)			
c	A vailable upon request from the hospital facility			
d	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
	Execution of the implementation strategy			
	Participation in the development of a community-wide plan			1
	Participation in the execution of a community-wide plan			
	▼ Inclusion of a community benefit section in operational plans			
f	A doption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			l
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			N -
h	required by section 501(r)(3)?	8a 8b	\vdash	No
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its	100	\vdash	\vdash
	hospital facilities? \$			

P	art V Facility Information (continued)			
Fir	nancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200_% If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 300 % If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
c	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
C	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d				
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
c	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
_	C Other cimilar actions (describe in Section C)	I	ı I	l

If "Yes," explain in Part VI

If "Yes," explain in Part VI

, (11	ledule II (Form 990) 2013		Page	3 0
Pa	art V Facility Information (continued)			_
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' be	ılls		
	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Section C)			
Po	licy Relating to Emergency Medical Care			
			Yes	F
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires			Г
	the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of		l,	
	their eligibility under the hospital facility's financial assistance policy?	19	Yes	╁
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			
	eligible individuals for emergency or other medically necessary care			
а	The market manner and			
	can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	🔽 The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	21		

22 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

22

Νo

Schedule	Η	Form	990	2013
Schedule		(1 01111	,,,,,,	, 2013

Page 7 **2**

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1_J, 3, 4, 5d, 6_I, 7, 10, 11, 12_I, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

Form and Line Reference	Explanation
·	

Schedule H (Form 990) 2013

chedule H	(Form 990)	2013

age 8	3 2
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Part V Facility Information (continue

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?______

Name and address	Tune of Facility (decombs)
Name and address	Type of Facility (describe)
1	
2	
3	
4	
5	
7	
8	
9	
10	

Schedule H (Form 990) 2013

Schedule H (Form 990) 2013

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Other Method used in determining eligibility for financial assistance	Schedule H, Part I, Line 3c N/A - Peninsula Regional Medical Center uses the FPG in determining eligibility for financial assistance. Community Benefit Report Schedule H, Part I, Line 6a PENINSULA REGIONAL MEDICAL CENTER FILES ANNUALLY A COMMUNITY BENEFIT REPORT WITH THE STATE OF MARYLAND. THE REPORT IS FILED WITH THE HSCRC (HEALTH SERVICES COST REVIEW COMMISSION). Executive Summary - Community Benefit Report - FY2014 Peninsula Regional's FY2014 Community Benefits Narrative Report which was submitted to the Health Services Cost Review Commission (HSCRC) is broken into three sections. The report provides the types and scope of community benefit activities including our previously filed Community Health Needs. Assessment & Implementation Plan. From a review of the data, Peninsula Regional has identified several health priority areas and developed an implementation plan. One area is Diabetes the other. Obesity - our goal better manage diabetes and reduce obesity through creating awareness, education and management of these chronic diseases in our primary service area. There is a team that meets quarterly to evaluate the implementation plan. The Report is made up of the following six sections differentiated by blue paper. This report is now entered electronically online through the internet (Note a printer friendly version is not available and page numbers sometimes do not follow sequential order throughout the entire report.) 1.) Section I.—General Hospital Demographics and Characteristics 2.) Section II.—Community Health Needs Assessment. 3.) Section III.—Community Benefit Administration. 4.) Section IV.—Hospital Community Benefit Program and Initiatives. 5.) Section V.—Physicians. 6.) Section V.—Appendices Last Page.—Community Activities Summary The difference in total community benefit dollars comparing FY2013 to FY2014. FY. 2013.—\$40,401,235 FY. 2014.—\$35,900,136 Difference.—\$4,501,099 Reductions are due to. a. 336 plan through b Reduction in clinical interns. pt., ot, st and predominately nursing.

Form and Line Reference	Explanation
Methodology Used to esimated Bad Debt expense	Schedule H, Part III, Lines 2 and 3 See response below to Line 4 regarding the methodology used by the organization regarding bad debt. Bad Debt Footnote in the Audited Financial Statements Schedule H, Part III, Line 4 The Hospital provides services to patients in the Eastern Shore area of Maryland, Delaware and Virginia, the majority of whom are covered by third-party health insurance. The Hospital bills the insurer directly for services provided. Insurance coverage and financial information is obtained from patients upon admission when available. The Hospital's policy is to perform in-house collection procedures for approximately 85 days. A determination is made at that time as to what additional collection efforts to pursue. A provision for uncollectible accounts is recorded for amounts not yet written off, which are expected to become uncollectible. Discounts ranging from 2% to 6% of charges are given to Medicare, Medicaid and certain approved commercial health insurance and health maintenance organization programs for regulated services. Discounts in varying percentages are given for certain unregulated services. These major payors routinely review patient billings and deny payment for certain charges as medically unnecessary or as performed without appropriate preauthorization. Discounts and denials are recorded as reductions of net patient service revenue. Accounts receivable from these third-party payors have been adjusted to reflect the difference between charges and the estimated reimbursable amounts. Approximately 36% and 38%, respectively, of accounts receivable were due from the Medicare program as of June 30, 2014 and 2013, respectively. The Medicare and Medicaid reimbursement programs represent a substantial portion of the Hospital's revenues. The Hospital's operations are subject to numerous laws and regulations of federal, state and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program

Schedule H, Part III, Line 8 MEDICARE ALLOWABLE COSTS WERE CALCULATED USING A COST TO CHARGE RATIO PENINSULA REGIONAL MEDICAL CENTER PROVIDES QUALITY MEDICAL SERVICES TO ALL PATIENTS REGARDLESS OF WHAT INSURANCE THEY HAVE APPROXIMATELY, 38% OF THE MEDICAL CENTER'S REVENUE IS ATTRIBUTABLE TO MEDICARE PATIENTS DURING THE YEAR ENDED JUNE 30, 2014	Form and Line Reference	Explanation
	medicare costing methodology	TO CHARGE RATIO PENINSULA REGIONAL MEDICAL CENTER PROVIDES QUALITY MEDICAL SERVICES TO ALL PATIENTS REGARDLESS OF WHAT INSURANCE THEY HAVE APPROXIMATELY, 38% OF THE MEDICAL CENTER'S REVENUE IS ATTRIBUTABLE TO

Form and Line Reference	Explanation
Conection Foncy	Schedule H, Part III, Line 9B COLLECTION POLICIES ARE THE SAME FOR ALL PATIENTS IF A PATIENT NOTIFIES THE MEDICAL CENTER ABOUT THEIR INABILITY TO PAY, THE MEDICAL CENTER WILL SEND THEM THE CHARITY CARE AND FINANCIAL ASSISTANCE FORMS TO FILL OUT ONCE THE FORMS ARE COMPLETE AND RETURNED TO THE MEDICAL CENTER AND THE PATIENT QUALIFIES FOR FINANCIAL ASSISTANCE, THEN THE PATIENT'S ACCOUNT WILL BE REMOVED FROM COLLECTIONS AND THE ACCOUNT WILL BE WRITTEN OFF

 \mathbf{c}

Form and Line Reference	Explanation
Needs Assessment - Promotion of Community Health	Schedule H, Part VI, Line 2 PENINSULA REGIONAL MEDICAL CENTER IN COOPERATION WITH THE WICOMICO, WORCESTER AND SOMERSET COUNTIES, HEALTH DEPARTMENTS, THE ATLANTIC GENERAL HOSPITAL AND THE EDWARD W MCCREADY MEMORIAL HOSPITAL, HAS BEEN CONDUCTING COMMUNITY HEALTH SURVEYS OF THE TRI-COUNTY AREA SINCE 1995 THESE SURVEYS, ADMINISTERED BY PROFESSIONAL RESEARCH CONSULTANTS (PRC) OF OMAHA, NEBRASKA WERE ADMINISTERED IN 1995, 2000, 2004 AND 2009 IN ADDITION TO THESE ADULT SURVEYS, A SEPARATE ADOLESCENT SURVEY WAS CONDUCTED IN 2000, 2005, AND 2010 RESULTS OF THESE SURVEYS ARE USED BY THE PARTICIPANTS TO ASSESS COMMUNITY HEALTH NEEDS AND PLAN FUTURE SERVICES OF PARTICULAR NOTE WAS THE DEVELOPMENT OF THE TRI-COUNTY DIABETES ALLIANCE, WHICH IS A COOPERATIVE VENTURE BETWEEN ALL THE PARTNERS AND COMMUNITY AGENCIES TO REDUCE THE INCIDENCES OF DIABETES IN THE TRI-COUNTY AREA OTHER OUTCOMES RESULTING FROM THE SURVEY FINDINGS INCLUDE SMOKING CESSATION PROGRAMS, OTHER EARLY DETECTION AND SCREENING PROGRAMS FOR HEART AND CANCER, AS WELL AS HEALTH PROMOTION AND EDUCATION WITH A FOCUS ON PREVENTION THE PRC COMMUNITY HEALTH ASSESSMENT IS A SYSTEMATIC, DATA-DRIVEN APPROACH TO DETERMINING THE HEALTH ASSESSMENT IS A SYSTEMATIC, DATA-DRIVEN APPROACH TO DETERMINING THE HEALTH STATUS, BEHAVIORS AND NEEDS OF OUR COMMUNITY RESIDENTS SURVEY RESULTS ARE SHARED WITH THE COMMUNITY AND ARE POSTED TO THE PARTICIPANTS WEBSITES THIS COMMUNITY HEALTH ASSESSMENT SERVES AS A TOOL TOWARDS REACHING THE FOLLOWING THREE GOALS 1 TO IMPROVE RESIDENTS' HEALTH STATUS, INCREASE THEIR LIFE SPANS, AND ELEVATE THEIR OVERALL QUALITY OF LIFE 2 REDUCE THE HEALTH DISPARITIES AMONG RESIDENTS BY GATHERING DEMOGRAPHIC INFORMATION ALONG WITH HEALTH STATUS AND BEHAVIOR DATA 3 TO INCREASE THE HEALTH DISPARITIES AMONG RESIDENTS BY GATHERING DEMOGRAPHIC INFORMATION ALONG WITH HEALTH STATUS AND BEHAVIOR DATA 3 TO INCREASE

Form and Line Reference	Explanation
Patient Education of Eligibility for Assistance	Schedule H, Part VI, Line 3 PENINSULA REGIONAL MEDICAL CENTER MAKES AVAILABLE TO ALL PATIENTS THE HIGHEST QUALITY OF MEDICAL CARE POSSIBLE WITHIN THE RESOURCES AVAILABLE IF A PATIENT IS UNABLE TO PAY DUE TO FINANCIAL RESOURCES, ALL EFFORTS WILL BE MADE TO HELP THE PATIENT OBTAIN ASSISTANCE THROUGH APPROPRIATE AGENCIES, OR, IF HELP IS NOT AVAILABLE, TO PROVIDE CARE AT REDUCED OR ZERO COST ONE OF PENINSULA REGIONAL'S OVERALL GUIDING PRINCIPLES IS THAT CONCERN OVER A HOSPITAL BILL SHOULD NEVER PREVENT ANY INDIVIDUAL FROM RECEIVING EMERGENCY HEALTH SERVICES THE MEDICAL CENTER WILL COMMUNICATE THIS MESSAGE CLEARLY TO PROSPECTIVE PATIENTS AND TO LOCAL COMMUNITY SERVICE AGENCIES AND MAKE IT CLEAR THAT EMERGENCY SERVICES WILL BE PROVIDED WITHOUT REGARD TO ABILITY TO PAY THE MEDICAL CENTER WILL ENSURE THAT AN EMERGENCY ADMISSION OR TREATMENT IS NOT DELAYED OR DENIED PENDING DETERMINATION OF COVERAGE OR REQUIREMENT FOR PREPAYMENT OR DEPOSIT THE MEDICAL CENTER WILL POST ADEQUATE NOTICE OF THE AVAILABILITY OF MEDICAL SERVICES, AND THE GENERAL OBLIGATION OF THE HOSPITAL TO PROVIDE CHARITY CARE PENINSULA REGIONAL'S "FINANCIAL ASSISTANCE POLICY" INCLUDES THE REQUIRED LANGUAGE OF DETERMINATION OF PROBABLE ELIGIBILITY WITHIN TWO BUSINESS DAYS ON PAGE 2, THE "FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIPT OF THE FINANCIAL ASSISTANCE POLICY" STATES THAT UPON RECEIP

ommunity Information	Schedule H, PART VI, LINE 4 PENINSULA REGIONAL IS LOCATED IN SALISBURY, MARYLAND
ommunity imormation	THE HOSPITAL'S SERVICE AREA IS PREDOMINATELY RURAL AND COVERS 6 COUNTIES
	LOCATED IN THREE DIFFERENT STATES MARYLAND, DELAWARE AND VIRGINIA SOME OF
	THE UNIQUE HEALTHCARE CHARACTERISTICS OF THESE COUNTIES INCLUDE A HIGH
	PREVALENCE OF DIABETES WHICH IS APPROXIMATELY TWICE THAT OF THE STATE OF
	MARYLAND THERE IS A HIGHER INCIDENCE OF SKIN CANCER AND THE INCIDENCE RATE
	FOR HEART DISEASE IS STATISTICALLY SIGNIFICANTLY HIGHER THAN MARYLAND IN
	ADDITION, THE MEDIAN INCOME IS LOWER THAN THAT OF MARYLAND AND EDUCATIONAL
	ATTAINMENT LAGS BEHIND THE STATES AVERAGE THE MEDICAL CENTER'S PRIMARY
	SERVICE AREA IS COMPRISED OF THE MAJORITY OF ZIP CODES IN WICOMICO,
	WORCESTER, AND SOMERSET COUNTIES AS OF JUNE 30, 2013 THESE COUNTIES
	CONTRIBUTED APPROXIMATELY 77 PERCENT OF PENINSULA REGIONAL'S TOTAL
	DISCHARGES THE MEDICAL CENTER ALSO SERVICES DORCHESTER COUNTY, MARYLAND,
	THE SOUTHERN PORTION OF SUSSEX COUNTY, DELAWARE AND THE NORTHERN PORTION
	OF ACCOMACK COUNTY, VIRGINIA THESE COUNTIES COMPRISED AN ADDITIONAL 21
	PERCENT OF THE MEDICAL CENTER'S TOTAL DISCHARGES DURING THE SAME TIME PERIOD
	PATIENTS DISCHARGED FROM THE FOLLOWING GEOGRAPHICAL AREAS AREA 2014
	DISCHARGES % WICOMICO 9,794
	49 3% WORCESTER 3,338 16 8% SOMERSET 2,135 10 7% DORCHESTER, TALBOT,CAROLINE
	618 3 1% DELAWARE 2,317 11 7% VIRGINIA 1,250 6 3% ALL OTHERS 431 2 1%
	TOTAL 19,883 100 0% SOURCE PENINSULA REGIONAL MEDICAL CENTER, FINANCIAL AND
	STATISTICAL REPORT, JUNE 30, 2014 BETWEEN 2009 AND 2014, THE MEDICAL CENTER'S
	PRIMARY SERVICE AREA (WICOMICO, WORCESTER AND SOMERSET COUNTIES, MARYLAND)
	IS EXPECTED TO GROW 5 3 PERCENT OR SLIGHTLY MORE THAN 1 PERCENT PER YEAR MUCH
	OF THIS GROWTH WILL BE EXPERIENCED IN WICOMICO COUNTY AT A RATE OF 6 8 PERCENT
	FOLLOWED BY WORCESTER COUNTY AT 3 4 PERCENT AND SOMERSET COUNTY AT 3 3
	PERCENT IN THE MEDICAL CENTER'S SECONDARY SERVICE AREA (DORCHESTER COUNTY,
	MARYLAND, SUSSEX COUNTY, DELAWARE, AND ACCOMACK COUNTY, VIRGINIA) THE
	POPULATION IS EXPECTED TO GROW 8 PERCENT OR 1 6 PERCENT PER YEAR OVER THE
	SAME TIME PERIOD MOST OF THIS GROWTH (10 2 PERCENT) IS EXPECTED TO OCCUR IN
	SUSSEX COUNTY, DELAWARE (10 2 PERCENT) IS EXPECTED TO OCCUR IN SUSSEX COUNTY,
	DELAWARE

Explanation

Form and Line Reference

Form and Line Reference	Explanation
Form and Line Reference Promotion of Community Health	Schedule H, Part VI, Line 5 PENINSULA REGIONAL MEDICAL CENTER IS COMMITTED TO THE HEALTH O F THE RURAL COMMUNITIES IT SERVES IN FY 2013, THE HOSPITAL'S CHARITY CARE INCREASED 19 3% (§18,575,221 TO \$22,153,22) FROM THE PREVIOUS YEAR IN ADDITION, COMBINED CHARITY AND BA D DEBT FOR FY 2014 WAS \$14,313,694 THE HEALTH OF THE COMMUNITY IS THE HOSPITAL'S MISSION PROVIDING QUALITY HEALTH OF THE COMMUNITY IS THE HOSPITAL'S MISSION PROVIDING QUALITY HEALTH OF THE COMMUNITY IS THE HOSPITAL'S MISSION PROVIDING QUALITY HEALTH AS ESTABLISHED 9 PRIMARY CARE PHYSICIAN STALLLITE OFFICES LOCATED STRATEGICALLY THROUGHOUT THE SERVICE AREA THESE SATELLITE LOCATIONS ADDRESS THE SPECIFIC DISEASES THAT A RE INDIGENT TO THESE RURAL AREAS BASED ON THE INFORMATION GATHERED THROUGH THE MOST RECENT COMMUNITY HEALTH ASSESSMENT AND THE GUIDELINES SET FORTH IN HEALTHY PEOPLE 2010, THE FOLLOWING "HEALTH PRIORITIES" REPRESENT A SIGNIFICANT OPPORTUNITY FOR HEALTH IMPROVEMENT WHICH ARE BEING ADDRESSED BY THE HOSPITAL, PHYSICIAN SATELLITE OFFICES AND THE COUNTY HEALTH HOSE AS RISK ATRIC-COUNTY DIABETES ALLIANCE WAS ESTABLISHED TO HELP EDUCATE, CREATE AWARENESS, AND IMPROVE THE HEALTH OF PEOPLE WITH DIABETES AND THE COUNTY HEALTH HOSE AT RISK FOR DEVELOPING DIABETES) WWW TRIDIABETES AND THE HEALTH OF PEOPLE WITH DIABETES AND THE CARE SERVICES IN ADDITION TO THESE AREAS, THERE ARE MULTIPLE OTHER PRIORITIES AND CONTRIBUTION FOR THE SEARCE AND THE CARE SERVICES IN ADDITION TO THESE AREAS, THERE ARE MULTIPLE OTHER PRIORITIES AND CONTRIBUTION FOR THE SEARCE AND THE CARE SERVICES IN ADDITION TO THESE SEARCE AND THE CONSIDE RATION PROCESS. INCLUDING - IMPACT THE DESCREE TO WHICH THE ISSUE AFFECTS OR EXACEBBATES OTHER QUALITY OF LIFE AND HEALTH-RELATED ISSUES. HARDITION TO THE PROBLEM FLAD TO THE REDUCE THE GROWN THE SEARCE AND THE ADDITION TO THE PROBLEM FOR THE SEARCE AND THE SEARCE AND THE ADDITION TO THE PROBLEM FOR MULTIPLY OF ORGANIZATIONS TO REASONAL SEARCH SEARCH AND THE SURVEY TO PERSONAL SHEED THE RESULT OF THE SURVEY TO PERSONAL SHEED THE FROM T
	PROGRAM PROVIDES - MONTHLY LIFESTYLE NEWS LETTER - FEATURING HEALTHY TIPS, IN DEPTH HEALTH ARTICLES, ETC - SAFE DRIVING CLASSES - H EALTH SCREENINGS - SOCIAL EVENTS - INPATIENT VISITS - SAFETY CLASSES - SEMINARS ON VARIOUS HEALTH TOPICS WAGNER WELLNESS VAN PENINSULA REGIONAL'S WAGNER WELLNESS VAN DELIVERS HEALT H CARE ASSESSMENTS AND EDUCATION TO RURAL LOCATIONS WITHIN THE HOSPITALS SERVICE AREA THE VAN HAS MULTIPLE USES AND MANY VENUES IT IS ON SITE AT LOCAL COMMUNITY OUTDOOR FESTIVALS WITH STAFF PROVIDING THE FOLLOWING SCREENINGS BL

Form and Line Reference	Explanation
Promotion of Community Health	OOD PRESSURE, PULSE OXIMETRY, BODY FAT ANALYSIS, GRIP STRENGTH, AND VISION DURING FY2014 WE SCREENED 1,599 MEMBERS OF THE COMMUNITY WITH VARIED "AT RISK" LEVELS AT 58 LOCATIONS (THIS ONLY REPRESENTS OUR VAN PRESENCE AT MAJOR COMMUNITY INITIATIVES, AND DOES NOT REPRESE NT THE MULTITUDE OF COMMUNITY APPEARANCES MADE BY OTHER MEDICAL CENTER DEPARTMENTS AT HEAD THE ATTENDANCE MADE BY OTHER MEDICAL CENTER DEPARTMENTS AT HEAD THE FAIRS ON THE DELMARVA PENINSULA) IN OCTOBER 2008, IN AN EFFORT TO EXPAND OUR MOBILE SE RVICE TO THE AT-RISK AND UNDERSERVED POPULATIONS, PENINSULA REGIONAL MEDICAL CENTER FORMED A PARTNERSHIP WITH THE WICCOMICO HEALTH DEPARTMENT TO OFFER DIABETES, STROKE AND HYPERTENS ION EDUCATION AND SCREENINGS TO THESE POPULATIONS (SITES RECOMMENDED BY THE HEALTH DEPARTMENT TO OFFER DIABETES, STROKE AND HYPERTENS ION EDUCATION AND SCREENINGS TO THESE POPULATIONS (SITES RECOMMENDED BY THE HEALTH DEPARTMENT) THIS PROGRAM CONTINUES TODAY OTHER INITIATIVES THE HOSPITAL AND ITS EMPLOYEES ALSO PARTICIPATE ON AN ANNUAL BASIS IN MANY CHARITABLE CAUSES THAT PROMOTE A HEALTH LIFESTYLE AND OVERALL WELL-BEING OF THOSE IN THE COMMUNITY IN FY2013, HOSPITAL EMPLOYEES CONTRIBUTE O OVER \$1.06,000 TO THE UNITED WAY CAMPAIGN, IN ADDITION TO HAVING EMPLOYEES WALK AND PARTI CIPATE IN THE MARCH OF DIMES, HOSPITAL EMPLOYEES AND PHYSICIANS ALSO PARTICIPATED IN THE MARCH OF DIMES, HOSPITAL EMPLOYEES AND PHYSICIANS ALSO PARTICIPATED IN THE MARCH OF DIMES, HOSPITAL EMPLOYEES AND PHYSICIANS ALSO PARTICIPATED IN THE MORDING WERE AND STANDARD PHYSICIANS ALSO PARTICIPATED IN THE MORDING WERE AND STANDARD PHYSICIANS ALSO PARTICIPATED IN THE MORDING WERE AND STANDARD PHYSICIANS ALSO PARTICIPATED IN THE MORDING WERE AND STANDARD PHYSICIANS ALSO PARTICIPATED IN THE MORDING WERE AND STANDARD PHYSICIANS ALSO PARTICIPATED IN THE FOLLOWING AREAS - HEALTH SCREENINGS - HEALTH HOUSE HEREALD OF NOT THE MORDING WERE AND STANDARD PHYSICIANS AND P

Form and Line Reference	Explanation
	Schedule H, Part VI, Line 6 PENINSULA REGIONAL MEDICAL CENTER IS PART OF THE
, , , , , , , , , , , , , , , , , , , ,	PENINSULA REGIONAL HEALTH SYSTEM THE SYSTEM INCLUDES A FOUNDATION AND FOR-
	PROFIT ENTITIES WITH INTERESTS IN VARIOUS HEALTH CARE JOINT VENTURES IN
	ADDITION TO THE COMMUNITY BENEFITS PROVIDED BY THE MEDICAL CENTER, THE
	HEALTH SYSTEM EVALUATES THE NEEDS OF THE COMMUNITY AND WILL PARTICIPATE IN
	COMMUNITY BENEFIT PROGRAMS AS NEEDED

Form and Line Reference	Explanation
Community benefit Report State	Schedule H, Part VI, Line 7 State(s) with which the organization files a community benefit report MARYLAND

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DLN: 93493119011735

OMB No 1545-0047

Department of the Treasury

Internal Revenue Service

Schedule J (Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

Compensation Information

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization Peninsula Regional Medical Center **Employer identification number**

52-0591628

Pa	art I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items	3		
	First-class or charter travel Housing allowance or residence for personal use			
	▼ Travel for companions			
	□ Tax idemnification and gross-up payments □ Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part I:	II		
	▼ Compensation committee ▼ Written employment contract			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee	:e		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organ or a related organization	ızatıon		
а	Receive a severance payment or change-of-control payment?	4a		No
b	b Participate in, or receive payment from, a supplemental nonqualified retirement plan?		Yes	
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III	35		110
6	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a	Yes	
b	Any related organization?	6b	Yes	
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," described	e		
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulatio section 53 4958-6(c)?	ons 9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	` '	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Addıtıonal Data Table							

Schedule J (Form 990) 2013

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Also complete this part for any addition	in mornador
Return Reference	Explanation
Supplemental nonqualified retirement plan	Schedule J, Part I, Line 4b PRMC has a non-qualified supplemental retirement plan This plan was approved by the Compensation Committee of the PRMC Board of Directors to supplement the executive's retirement income The supplemental retirement plan was developed based on an independent consultant report on market-based practices for supplemental retirement plans. The percentage of final average pay, the requirements for vesting, participants, and pay-out provisions were established, reviewed, and approved by the compensation committee. The contributions to the supplemental non-qualified retirement plan are included in schedule J, Part II, column C or in schedule J, Part I, column B(III) as part of deferred compensation. The following individuals participated in this supplemental non-qualified retirement plan. Margaret Naleppa \$76,923 Lura Lunsford \$40,000 Bruce I. Ritchie \$40,000 Steven Leonard \$40,000 AMOUNTS REPORTED ON SCHEDULE J, PART II, COLUMN (B)(III) INCLUDE DEFERRED COMPENSATION AMOUNTS UNDER A BOARD OF TRUSTEES APPROVED EXECUTIVE COMPENSATION PLAN IN ACCORDANCE WITH SECTION 457(F) OF THE INTERNAL REVENUE CODE. THESE AMOUNTS WERE DISTRIBUTED FROM A QUALIFIED RETIREMENT PLAN TRUSTEE ACCOUNT DUE TO VESTING. FOR CEO, MARGARET NALEPPA, PRMC CONTRIBUTED \$250,000 WHICH APPRECIATED WITH INVESTMENT EARNINGS TO \$408,027 BETWEEN THE PERIOD 4/1/2008 AND 4/1/2013.
Contingent Compensation	Schedule J, Part I, Lines 6a & 6b Officers and key employees of Peninsula Regional Medical Center are paid compensation determined by a number of variables including but not limited to individual goals as well as organization operational achievements in service, quality, safety, employee satisfaction, and cost. The final determination of the contigent compensation amount is determined and approved by the board as part of the overall compensation review of officers and key employees. During calendar year 2013, the following bonuses were paid. Margaret Naleppa \$197,075 Lura Lunsford \$73,512. Bruce I. Ritchie \$84,348 MARY BETH D'AMICO \$19,290 SARA SCOTT \$19,463 STEVEN LEONARD \$23,214 KAREN POISKER \$25,025 DANIEL. MULVANNY \$28,623 CHARLES SILVIA JR, M.D. \$54,026.
Non-Fixed Payments	Schedule J, Part I, Line 7 During calendar year 2013, the following retention and productivity bonuses were paid Andy Pierre, M D \$100,000 Jacek Malik, M D \$140,000 Daniel Daniels, M D \$258,237 Halim Charbel, M D \$296,324

Schedule J (Form 990) 2013

Software ID: **Software Version:**

EIN: 52-0591628

Name: Peninsula Regional Medical Center

Form 990, Schedule J,	Part I	I - Officers, Direc	tors, Trustees, Ke	≥y Employees, and	Highest Compens	<u>sated Employees</u>	<u>; </u>	
(A) Name		(B) Breakdown o	of W-2 and/or 1099-MI	.SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Margaret Naleppa President/CEO	(I) (II)) 689,840) 0	197,075	5 426,536 0 0	119,040	14,230 0	1,446,721	0
Lura Lunsford VP of Operations	(ı) (ıı)		73,512	2 3,898 0 0	75,642 0	12,960 0	521,394	0 0
Bruce I Ritchie CFO	(ı) (ıı)		84,348	8 3,898 0 0	92,341 0	21,201 0	589,152 0 0	0 0
Paul Zorsky MD Physician	(ı) (ıı)		0	1,218	11,111	15,172	742,133	0
Andy Pierre MD Physician	(ı) (ıı)		100,000	32,468	17,551	15,689	809,894	0
Jacek Malık MD Physician	(ı) (ıı)		140,000	1,218	24,064	10,987	824,502	0
Daniel Daniels MD Physician	(ı) (ıı)) 438,615)	258,237	7 27,661	13,355	11,067	7 748,935	0
Halim Charbel MD Physician	(ı) (ıı)		296,324	1,218	11,527	836	776,329	0
MARY BETH D'AMICO VP PATIENT CARE SERVICES	(I) (II)		19,290	2,911	12,903	21,483	247,890	0
SARA SCOTT VP PEOPLE & ORGANIZATION DEV	(I)		19,463	3 515	28,591	17,472	2 258,680	0
STEVEN LEONARD VP OPERATION OPTIMIZATION & IN	(I) (II))	25,211	4 3,898	59,347	24,046	324,525	0
KAREN POISKER VP POPULATION HEALTH	(E)		25,025	3,898	95,067	15,580	383,955	0
DANIEL MULVANNY VP - GENERAL COUNSEL	(I) (II))	20,020	3,898	41,346	14,116	385,209	0
CHARLES SILVIA JR MD VP - CHIEF MEDICAL OFFICER	(I)		54,026	5 1,218	22,622	19,233	3 481,174	0

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(Form 990)

Department of the Treasury

Internal Revenue Service

DLN: 93493119011735

OMB No 1545-0047

2013

Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI. ► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

	nal Revenue Service												Inspec		
	e of the organization insula Regional Medical Center									Emp	oloyer id	lentifica	ation num	ber	ļ
										52-	05916	28			
Pa	art I Bond Issues														
		Ţ ,	1								. ,) O n	(i)	Pool
l	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	f) Descriptio	n of purpose	(g) Det	feasea		alf of suer		ncing
l)	l			İ				Yes	No	Yes	No No	Yes	No
	MARYLAND HEALTH &	+ +	í	+						'	110		+ + +		
A	HIGHER EDUCATION	52-0936091	574217WT8	02-09-2006	146.6	68 251 E	CFF	PART VI			х		_x		x
<u> </u>	FACILITY	32 0330032	J/421/5	02 03 2000	110,0		J	FMINI VA			^		^		ı ^ _ /
Pa	rt III Proceeds														
						4		В			С			D	
1	A mount of bonds retired				1	54,822,9	905								
2	Amount of bonds legally defea			<u> </u>	0										
3	Total proceeds of issue		1	54,822,9	905										
4	Gross proceeds in reserve fun			11,127,4	422										
5	Capitalized interest from proc	eeds					0								
6	Proceeds in refunding escrows						0								
7	Issuance costs from proceeds	ıS				1,167,5	501								
8	Credit enhancement from proc						0								
9	Working capital expenditures						0								
10	Capital expenditures from pro	ceeds			1	100,184,165									
11	Other spent proceeds						0								
12	Other unspent proceeds						0								_
13	Year of substantial completion	n			20	09									
1					Yes	No		Yes	No	Yes	↓ N	lo	Yes	\perp	No
14	Were the bonds issued as part	rt of a current refundir	ng issue?		Х									\bot	
15	Were the bonds issued as part	rt of an advance refur	ıdıng ıssue?			Х								\perp	
16	Has the final allocation of prod		X												
17	Does the organization maintai allocation of proceeds?	ort the final	х												
Pa	rt IIII Private Business U	Use													
						1		В	1		С			D	
1					Yes	No		Yes	No	Yes	N	lo	Yes	\perp	No
1	Was the organization a partne	LC, which owned	1	×											

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Χ

Schedule K (Form 990) 2013

Part III Private Business Use (Continued)

Fair	Private Business Use (Continued)								
			Α		В		С)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	Х							
ь	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?		х						
С	Are there any research agreements that may result in private business use of bond-financed property?	Х							
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	Х							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 900 %		•				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 420 %						
6	Total of lines 4 and 5		1 320 %						
7	Does the bond issue meet the private security or payment test?	Х							
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х						
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								_
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		х						
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х							

Part IV Arbitrage

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х						
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		Х						
ь	Exception to rebate?	Х							
С	No rebate due?		Х						
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		Х						
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	х							
b	Name of provider	MORGAN STA	ANLEY						
С	Term of hedge		20 4						
d	Was the hedge superintegrated?		Х						
е	Was the hedge terminated?	Х							
ľ							Sc	hedule K (Forn	n 990) 2013

value of the GIC satisfied?

Return Reference

6

period?

Par	art IV Arbitrage (Continued)													
		Α		В		С		D						
		Yes	No	Yes	No	Yes	No	Yes	No					
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		×											
b	Name of provider	0												
С	Term of GIC													

Χ

the requirements of section 148? Part V Procedures To Undertake Corrective Action

Was the regulatory safe harbor for establishing the fair market

Were any gross proceeds invested beyond an available temporary

Has the organization established written procedures to monitor

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

	Α		В		С		D		
	Yes No		Yes	No	Yes No		Yes	No	
Γ									
ı	×								
	^								

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Χ

	SCHEDULE K, PART I, COLUMN F THE PROCEEDS OF THE ISSUE, AFTER PAYMENT OF FINANCING COSTS, WERE USED PRIMARILY (I) TO
	FINANCE AND REFINANCE A PORTION OF THE COSTS OF CONSTRUCTION, RENOVATION, ACQUISITION AND EQUIPPING OF HEALTHCARE
Description of Purpose	FACILITIES, (II) TO REFUND OUTSTANDING 1993 BONDS (ISSUED 10/28/93), (III) TO PAY A PORTION OF THE INTEREST ACCRUING ON THE
Description of Purpose	SERIES 2006 BONDS FOR A PERIOD TO EXTEND TO JANUARY 1, 2009, AND (IV) TO PAY THE COUNTERPARTY A TERMINATION PAYMENT OF
	\$1,575 IN CONNECTION WITH A FORWARD STARTING INTEREST RATE EXCHANGE AGREEMENT ENTERED INTO ON AUGUST 9, 2005 AND
	UNWOUND ON JANUARY 24, 2006

Explanation

Return Reference	Explanation
Capital Expenditures From Proceeds	SCHEDULE K, PART II, LINE 10 OF THE AMOUNT REPORTED ON PART II, LINE 10, \$12,281,895 IS CAPITALIZED INTEREST

Return Reference	Explanation
Date of Rebate Computation	Schedule K, Part IV, Line 2c The rebate computation was performed in August 2010

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493119011735

Employer identification number

OMB No 1545-0047

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Schedule L

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

Transactions with Interested Persons ► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c,

or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Peninsula Regiona									91628			
					 and section Part IV, line 						40h	
	ne of disquali				n disqualified				nsaction		(d) Cor	rected
- ()	'	'		on and organi		,				Ī	Yes	No
												-
												-
												-
												-
												-
2 Enter the 4958 .		x incurred by	organization	managers or	dısqualıfıed pe • • • •	rsons during	the year	r unde • •	rsectioi F \$	n 		
3 Enterthe	amount of ta	x, ıf any, on l	ne 2, above,	reimbursed by	y the organizat	ion			F \$			
Part II Lo	ans to an	d/or Fron	1 Interest	ed Persons								
					•• 990-EZ, Part \	/, line 38a, or	Form 9	90, Pa	art IV, lı	ıne 26,	or if the	
					line 5, 6, or 22			Í	•			
(a) Name of Interested person	(b) Relationsh with organizati	loan	(d) Loan or from t organizati	:he	(e)Original principal amount	(f) Balance due	(g) In default?		(h) Approv by board	/ed	(i)Wr agreer	
				_					or committee?			
			То	From	-		Yes	No	Yes	No	Yes	No
										+	_	
							+			+	_	
											_	
											_	
											_	
otal	•	> 4	;	•	•	•			Ì	•		
					d Persons.		_					
					Form 990, P							
(a) Name of i		interested p	nship betweer berson and the		nt of assistanc	e (d) Typ	e of ass	ıstano	:e (e	:) Purpo	se of ass	sıstanc
		orga	nization									
						<u> </u>						
				1								

Νo

Νo

Complete if the organization	<u>on answered "Yes" on </u>	<u>Form 990, Part IV, lır</u>	<u>ie 28a, 28b, or 28c.</u>		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) William Todd MD	Trustee	97,771	Medical Staff Fees		No
(2) William Todd MD	Trustee	144,701	Emergency Room Services		No
(3) David Rommel	Trustee	879,379	Electrical/Mechanical Services		No

464,667

Pathology Services

54,020 Medical Director Fees

Part V Supplemental Information

(4) Timothy Benning

(5) Christjon J Huddleston MD

Provide additional information for responses to questions on Schedule L (see instructions)

Trustee

Trustee

Return Reference	Explanation
DESCRIPTION OF TRANSACTIONS	SCHEDULE L, PART IV Each of the above-named trustees are owners of businesses which provide
WITH INTERESTED PERSONS	services to PRMC The services provided were approved by independent members of the governing
	body and are charged at fair market value rates

Schedule L (Form 990 or 990-EZ) 2013

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493119011735

OMB No 1545-0047

2013

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Peninsula Regional Medical Center Employer identification number

52-0591628

Return Reference	Explanation
STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS	Form 990, Part III, Line 4 Peninsula Regional Medical Center is a not-for-profit 501(c)(3) non-stock corporation founded in 1897 to serve the health care needs of the community. The Hospital's primary purpose is to provide the highest primary, secondary, and selected tertiary health care services to residents of and vistors to the Mid-Delmarva Peninsula in a competent, compassionate, and cost-effective manner designed to elicit a high degree of customer satisfaction. The Hospital's mission is to improve the health of the communities we serve by providing quality medical care regardless of race, creed, sex, national origin, handicap, or age. If a patient is unable to pay due to financial resources, efforts will be taken to assure care at an affordable cost, or obtained assistance through appropriate agencies on the patient's behalf. Emergency services care will be provided to everyone regardless of ability to pay Peninsula Regional Medical Center served over 19,000 inpatients and provided more than 500,000 outpatient services during fiscal 2014. Food service provided more than 400,000 meals to patients and employees. Although reimbursement for services rendered is critical to the operation and stability of Peninsula Regional Medical Center, it is recognized that not all individuals possess the ability to pay for essential medical services. The Hospital, neeping with the community to service stream to serve all members of the community, during fiscal 2014 provided. Charity and other allowances totaling. \$49,665,021. Discounts to third party payors including government programs such as "Medicare and Medicaid Sey,134,776Write-off of uncollectible accounts \$14,313,694. The total unreimbursed value of prowding care to these patients is \$113,113,491. Also provided are many wellness programs, community education and free programs offered throughout the year based upon activities and services that Peninsula Regional Medical Center programs and services. Participation in health fairs during FY 2014 in order to foster

Return Reference	Explanation
Business Relationships	Form 990, Part VI, Line 2 Margaret Naleppa, Martin Neat, and Hugh McLaughlin are members of the board of directors of Peninsula Health Ventures, a wholly-owned taxable subsidiary of Peninsula Regional Health System

Return Reference	Explanation
Significant Changes to Governing Documents	Form 990, Part VI, Line 4 The following changes were made to the organization's bylaws 1. In Article II. Board of Trustees, Section 1 b. Appointive Trustees. The President of the Junior Auxiliary Board President of PRMC was removed as one of the Ex. Officio Trustees of Limitations on Trustee Qualification. The revision in this section refers to the Chairman. This provision used to read. "The provision shall not prevent a Chairman from completing the second year of a two year term, or the third year of a three year term." Deleted - Or the third year of a three year term 2. In Article III. Officers, Section 2. Chairman. Removal of Chairman's term extension language. This rovision used to read. "A Trustee must not serve as Chairman for more than two years during a continuous period of Board Membership, unless a 2/3 majority of the Board approves, and the Chairman accepts, a one (1) year extension of the Chairman's term." Deleted. Unless a 2/3 majority of the Board approves, and the Chairman accepts, a one (1) year extension of the Chairman's term was deleted. In Article IV. Committees, Section 1. Committees. Corporate Strategy & Planning Committee, and Contract Committee were added 4. In Article IV. Committees, Section 9. Contract Committee Added new Section 9. defining Contract Committee and re-numbered. The Contract Committee reviews substantial contracts, determines that contracts align with Hospital's goals and mission, determines that contracts are consistent with for Fair Market Value including review and access methodologies, makes recommendations to the Board of Trustees and the President regarding these matters. Meets on a monthly basis, as called by Chairman. Changed Signatory from Edward W. Urban to Debbie Abbott.

Return Reference	Explanation
Members or Stockholders	Form 990, Part VI, Line 6 Peninsula Regional Health System is the sole corporate member of the medical center

Return Reference	Explanation
	Form 990, Part VI, Line 7a in its capacity as the sole corporate member of the medical center, Peninsula Regional Health System has the ability to elect members of the medical center's governing body

Return Reference	Explanation
Decisions Subject to Approval	Form 990, Part VI, Line 7b As the sole corporate member, Peninsula Regional Health System has the ability to approve major expenditures and long term borrowings of the medical center

Return Reference	Explanation
Form 990 Review Process	Form 990, Part VI, Line 11b Oversight of the completion of the organization's Form 990 has been delegated to the Chief Financial Officer of Peninsula Regional Medical Center by the President of the organization once the Form 990 and all schedules have been prepared by the organization's independent tax services provider, they are reviewed by the President prior to filing Further, a copy of the Form 990 is provided to all Board members prior to filing. The return is reviewed by the Audit/Finance Committee in conjunction with management and the organization's independent tax advisors from Grant Thornton LLP.

Return Reference	Explanation
Conflict of Interest Policy Monitoring & Enforcement	Form 990, Part VI, Line 12c The Board of Trustees are required to disclose annually, in writing, any and all interest which they or any immediate member of their family may have in any business entity which has or seeks a contractual or competitive relationship with the organization. The Board has the authority to determine if a violation has occurred and whether any interest which should be disclosed should disqualify a director from participating in any specific Board discussion or Board membership. All disclosures are reviewed by the organization's Chief Compliance Officer. Any conflicts are presented to the Board. If a person is conflicted, they will recuse themselves from all discussions and deliberations to which they would appear to be conflicted.

Return Reference	Explanation
Process for Determining Compensation	Form 990, Part VI, Line 15a & 15b The organization uses a compensation committee to determine the compensation of the CEO/Executive Director and other key employees. The CEO of the organization has a written employment contract. The compensation committee uses an independent consultant, compensation surveys and other organization's Form 990 in the determination process. The members of the compensation committee are independent and rely on this comparability data when they discuss and determine the individual's compensation. Contemporaneous minutes of such discussions are kept and maintained in the organization's files.

Return Reference	Explanation
How Documents are Made Available to the Public	Form 990, Part VI, Line 19 The organization's governing documents, conflict of interest policy and financial statements are available to the public upon request to the public information office of Peninsula Regional Medical Center at 100 East Carroll Street, Salisbury, MD 21801

Return Reference	Explanation
Other Changes in Net Assets	Form 990, Part XI, Line 9 Pension Adjustment - FAS 158 \$ 12,083,867 Capital contribution 6,000,000 Transfer from Foundation for Capital Campaign 1,900,000 T/R Net assets released from restriction (1,069,715) Withdraw al from Adkins endow ment (41,210) Partnership K-1 Income not on books 2,678,805 Other Changes in Net Assets (5) Total \$ 21,551,742

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION PHY SICIAN CONTRACTED SERVICES TOTAL FEES 8305520

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION TECHNICAL PROFESSIONAL FEES TOTAL FEES 7047472

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION REFERENCE LAB WORK TOTAL FEES 1764184

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION MEDICAL STAFF ADMININISTRATION TOTAL FEES 75000

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION CONTRACTED SERVICES TOTAL FEES 19644983

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION COLLECTION FEES TOTAL FEES 930945

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION TEMPORARY LABOR TOTAL FEES 991003

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION PEST CONTROL TOTAL FEES 25256

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION TRASH PICKUP TOTAL FEES 268792

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION EMPLOYEE MOVING TOTAL FEES 8121

DLN: 93493119011735

OMB No 1545-0047

Open to Public Inspection

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service Name of the organization

Peninsula Regional Medical Center

SCHEDULE R

(Form 990)

Employer identification number 52-0591628

(a) Name, address, and EIN (ıf applıcable) of dısregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income E	(e) nd-of-year assets	(f) Direct controlling entity		
		or releigh country,					
Part II Identification of Related Tax-Exempt Organizations during		the organization ar	nswered "Yes" o	n Form 990, Pa	rt IV, line 34 because it	had or	ne
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	Public charity s' (if section 501(d	tatus Direct controlling entity	Section (13) co	g) n 512(tontrolle tity?
						Yes	No
L) Peninsula Regional Medical Center Fdn	Fund raising	MD	501(c)(3)	11 TYPE I	PRHS		No
00 East Carroll Street							
alisbury, MD 21801 2-1851935							
2) Peninsula Regional Health System (PRHS)	Parent	MD	501(c)(3)	11 TYPE II	NA		No
00 East Carroll Street							
Salisbury, MD 21801 52-2132761							
3) Peninsula General Hospital INS Trust	Insurance	MD	501(c)(3)	11 TYPE III	PRHS		No
00 East Carroll Street							
Galisbury, MD 21801 52-6321234							
or Paperwork Reduction Act Notice, see the Instructions for Form	990		25 V		Schedule R (For	n 990) 2	013

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h Disprop allocat	rtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or	(k) Percentage ownership
				,			Yes	No		Yes	No	
(1) Delmarva Surg Ctr 641 S Salisbury Salisbury, MD 21801 52-2251436	Healthcare	MD	PHV		0	0						0 %

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust Complete If the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

line 34 because it had one of more related organizations treated as a corporation of trust during the tax year.											
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of- year assets	(h) Percentage ownership	(i Section (b)(contro enti	n 512 13) olled		
								Yes	No		
(1) Peninsula Health Ventures (PHV)	P'SHIP INV	MD	PRHS	C Corp	0	0	0 %		No		
100 East Carroll Street Salisbury, MD 21801 52-2250012											
(2) PRLTC Inc	LT Care	MD	PHV	C Corp	0	0			No		
100 East Carroll Street Salisbury, MD 21801 52-2190588											
(3) Delmarva Peninsula Insurance Company	Insurance	CJ	PRMC	C corp	0	17,985,407	100 000 %	Yes			
PO Box 1159 Grand Cayman KY1-1102 CJ 98-1110617											

Pai	rt V	Transactions With Related Organizations Complete if the organization	ion answered "Yes" on I	-orm 990, Part IV, line	e 34, 35b, or 36.			
	Note.	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule				՝	Yes	No
1 Du	ırıng tl	he tax year, did the orgranization engage in any of the following transactions with one	or more related organization	ns listed in Parts II-IV?				
а	Recei	ipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity			14	а		No
b	Gıft, g	grant, or capital contribution to related organization(s)			1	b		No
C	Gıft, ç	grant, or capital contribution from related organization(s)			10	c		No
d	Loans	s or loan guarantees to or for related organization(s)			10	d ☐		No
e	Loans	s or loan guarantees by related organization(s)			10	e		No
f	Divid	ends from related organization(s)			1:	f		No
g	Sale	of assets to related organization(s)			19	g		No
h	Purch	hase of assets from related organization(s)			1	h		No
i	Excha	ange of assets with related organization(s)			1	li 📗		No
j	Lease	e of facilities, equipment, or other assets to related organization(s)			1	j		No
k	Lease	e of facilities, equipment, or other assets from related organization(s)			1	k		No
1	Perfor	rmance of services or membership or fundraising solicitations for related organization	(s)		1	. I	Yes	
m	Perfor	rmance of services or membership or fundraising solicitations by related organization	(s)		1	m `	Yes	
n	Sharın	ng of facilities, equipment, mailing lists, or other assets with related organization(s)			1	ln '	Yes	
o	Sharı	ng of paid employees with related organization(s)			10	o '	Yes	
р	Reiml	bursement paid to related organization(s) for expenses			1	р		No
q	Reiml	bursement paid by related organization(s) for expenses			10	q `	Yes	
r	Other	r transfer of cash or property to related organization(s)			1	.r '	Yes	
s	Other	r transfer of cash or property from related organization(s)			1:	s '	Yes	
2	Ifthe	answer to any of the above is "Yes," see the instructions for information on who mus	t complete this line, includi	ng covered relationships	and transaction thresholds			
		(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amour	nt inv	volved	
(1) PE	NINSUL	A REGIONAL MEDICAL CENTER FOUNDATION	N,O,Q	419,460	FMV			
(2) PE	NINSUL	A REGIONAL MEDICAL CENTER FOUNDATION	M,S	2,049,365	FMV			
(3) PE	NINSUL	A HEALTH VENTURES	L	200,000	FMV			
(4) De	lmarva	Peninsula Insurance Company	R	3,082,729	FMV			

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations ⁷	_	(i) Code V ² UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
		·					<u> </u>						

Schedule R (Form 990) 2013

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

Peninsula Regional Medical Center EIN: 52-0591628

Attachment To Form 926, Part III

Following is additional information as requested by Regulations §1 6038B-1(c) and Temporary Regulations § 1 6038B-1T(c)(5) and 1 6038B-1T(d)

Regulation §1.6038B-1T(c)(1): Transferor:

Peninsula Regional Medical Center EIN 52-0591628 100 East Carroll Street Salisbury, MD 21801-5493

Regulation §1.6038B-1T(c)(2): Transferee:

(1) Delmarva Peninsula Insurance Company P O Box 1159 Grand Cayman KY1-1102 Cayman Islands

Incorporated in the Cayman Islands

(ii) Insurance premiums received from related parties considered to be deemed contributions to capital of the above corporation occurred on various dates throughout the year. The total amount of these deemed contributions was \$3,082,729

Regulation §1.6038B-1T(c)(3): Consideration received:

Nothing was received in consideration in exchange for deemed cash contributions to capital of \$3.082.729 The taxpayer owned 100% of the stock of the transferee corporation both before and after these transfers

Regulation §1.6038B-1T(c)(4): Property Transferred:

Cash in the amount of \$3,082,729 (US Dollars)

Regulation §1.6038B-1T(c)(5): Transfer of foreign branch with previously deducted losses:

Not applicable

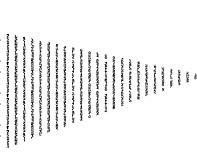
Regulation §1.6038B-1T(c)(6): Application of IRC §367(a)(5):

Not applicable

CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

Peninsula Regional Health System, Inc. Years Ended June 30, 2014 and 2013 With Report of Independent Auditors

Endorse 500





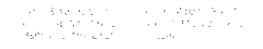
Consolidated Financial Statements and Supplementary Information

Years Ended June 30, 2014 and 2013

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Consolidated Financial Statements	
Consolidated Balance Sheets	3
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Consolidating Balance Sheet	43
Consolidating Statement of Operations	





Report of Independent Auditors

The Board of Trustees Peninsula Regional Health System, Inc.

We have audited the accompanying consolidated financial statements of Peninsula Regional Health System, Inc. (the "Health System"), which comprise the consolidated balance sheets as of June 30, 2014 and 2013, and the related consolidated statements of operations and changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We did not audit the financial statements of certain subsidiaries and joint ventures of both Peninsula Health Ventures, Inc. (Health Ventures) and Peninsula Regional Medical Center (the "Hospital"), both of which are wholly-owned subsidiaries of the Heath System. Three of the entities, Delmarva Peninsula Insurance Company (DPIC) (2014 only), Delmarva Surgery Center, LLC, (Delmarva) and Peninsula Imaging, LLC (Imaging), reflect total assets constituting 4.8% in 2014 and 2.8% in 2013 and total revenues constituting 1.2% in 2014 and 1.1% in 2013 of the related consolidated totals. Those statements were audited by other auditors whose reports have been furnished to us, and our opinion, insofar as it relates to the amounts included for DPIC (2014 only), Delmarva and Imaging, is based solely on the reports of the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Health System's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not



for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, based on our audits and the reports of other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Peninsula Regional Health System, Inc. at June 30, 2014 and 2013, and the results of its operations and changes in net assets and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating supplementary information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Ernst & Young LLP

September 19, 2014

Consolidated Balance Sheets

(In Thousands)

	June 30				
	 2014		2013		
Assets					
Current assets:					
Cash and cash equivalents	\$ 32,593	\$	29,289		
Short-term investments	4,899		4,757		
Accounts receivable, less allowance for uncollectible					
accounts (2014 – \$7,927; 2013 – \$7,497)	39,019		37,253		
Inventories	9,502		7,416		
Prepaids	 5,284		6,487		
Total current assets	 91,297		85,202		
Long-term investments	204,703		171,591		
Board-designated investments	22,224		18,941		
Assets limited as to use:					
Debt service reserve fund	9,267		9,245		
Donor-restricted fund	28,610		26,045		
Self-insurance fund	17,152		13,154		
	55,029		48,444		
Property and equipment, net	207,174		211,756		
Unamortized financing costs, net of accumulated					
amortization (2014 – \$765; 2013 – \$667)	2,208		2,313		
Other assets	 21,688		10,162		
Total assets	\$ 604,323	\$	548,409		

	Jun	e 30	
	2014		2013
Liabilities and net assets			
Current liabilities:			
Current portion of long-term debt	\$ 3,257	\$	3,124
Current portion of accrued self-insured liabilities	2,495		2,395
Accounts payable	16,506		20,380
Accrued liabilities	14,942		14,287
Advances from third-party payors	 9,221		8,054
Total current liabilities	46,421		48,240
Long-term debt, net	123,364		126,903
Other liabilities	14,648		14,344
Total liabilities	184,433		189,487
Net assets:			
Unrestricted	389,370		330,740
Temporarily restricted	20,361		17,999
Permanently restricted	 8,093		8,083
Peninsula Regional Health System, Inc net assets	417,824		356,822
Minority interest	 2,066		2,100
Total net assets	419,890		358,922
Total liabilities and net assets	\$ 604,323	\$	548,409

See accompanying notes

Statements of Operations and Changes in Net Assets (In Thousands)

	,	Year Ended J	une 30
		2014	2013
Unrestricted revenue and other support:			
Net patient service revenue	\$	388,802 \$	379,456
Provision for bad debts		(14,368)	(15,608)
Net patient service revenue less provision for bad debts		374,434	363,848
Other operating revenue		5,802	6,453
Total unrestricted revenue and other support		380,236	370,301
Operating expenses:			
Salaries and wages		150,202	149,254
Supplies and other expenses		154,219	156,767
Employee benefits		40,428	40,044
Depreciation		22,921	22,254
Interest		6,130	6,248
Total operating expenses		373,900	374,567
Income (loss) from operations		6,336	(4,266)
Nonoperating income:			
Investment income		24,710	15,708
Basic swap income		_	644
Total nonoperating income		24,710	16,352
Excess of unrestricted revenue and other			
support over expenses		31,046	12,086
Minority interest in loss of controlled subsidiaries		34	6
Excess of unrestricted revenue and other			
support over expenses attributable to Peninsula Regional Health System, Inc.		31,080	12,092

(continued)

Statements of Operations and Changes in Net Assets (continued) (In Thousands)

	Year Ended June 30				
		2014		2013	
Unrestricted net assets:					
Excess of unrestricted revenue and other					
support over expenses attributable to					
Peninsula Regional Health System, Inc.	\$	31,080	\$	12,092	
Net assets released from restrictions used for capital expenditures		1,900		269	
Unrealized gains on investments		13,566		8,145	
Pension adjustment		12,084		5,145	
Other		_		(73)	
Increase in unrestricted net assets		58,630		25,578	
Temporary restricted net assets:					
Donations		1,036		1,264	
Net realized gains on investments		1,862		1,002	
Unrealized gains on investments		1,513		1,112	
Net assets released from restrictions		(2,049)		(633)	
Increase in temporarily restricted net assets		2,362		2,745	
Permanently restricted net assets:					
Net realized gains on investments		5		9	
Unrealized gains on investments		5		3	
Increase in permanently restricted net assets		10		12	
Increase in net assets		61,002		28,335	
Net assets at beginning of year		356,822		328,487	
Net assets at end of year	\$	417,824	\$	356,822	

See accompanying notes

Statements of Cash Flows

(In Thousands)

	Year Ended June 30	
	2014	2013
Operating activities		
Change in net assets	\$ 61,002	\$ 28,335
Adjustments to reconcile change in net assets to net cash		
provided by operating activities		
Depreciation of property and equipment	22,921	22,254
Amortization of original issue premium	(283)	(292)
Amortization of intangible assets	107	102
Gain on sale of property and equipment	(14)	(193)
Net unrealized gain on investments	(15,079)	(7,233)
Net realized gain on investments	(17,790)	(10,721)
Non-cash change in donor-restricted fund	_	1,406
Proceeds from restricted contributions and realized		
(gains) losses on restricted investments	(2,898)	998
Minority interest in earnings of controlled subsidiaries	(34)	(6)
Changes in operating assets and liabilities		
Accounts receivable	(967)	2,959
Inventories and other assets	(13,200)	1,269
Accounts payable and accrued liabilities	(3,219)	1,384
Accrued self-insured and other liabilities	402	(5,984)
Advances from third-party payors	1,166	(1,903)
Net cash provided by operating activities	32,114	32,375
Investing activities		
Purchase of investments	(136,140)	(127,851)
Proceeds from sales of investments	132,994	127,362
Purchase of property and equipment	(18,360)	(29,588)
Proceeds from disposal of assets	30	-
Change in assets limited as to use	(7,108)	(2,734)
Net cash used in investing activities	(28,584)	(32,811)
Financing activities		
Proceeds from restricted contributions and realized		
gains (losses) on restricted investments	2,898	(998)
Repayments of long-term debt	(3,124)	(2,996)
Net cash used in financing activities	(226)	(3,994)
Net increase (decrease) in cash and cash equivalents	3,304	(4,430)
Cash and cash equivalents at beginning of year	29,289	33,719
Cash and cash equivalents at end of year	\$ 32,593	\$ 29,289

See accompanying notes

Notes to Consolidated Financial Statements (In Thousands)

June 30, 2014

1. Organization and Mission

Peninsula Regional Health System, Inc. (the Health System) serves as the parent company to Peninsula Regional Medical Center (the Hospital), Peninsula Regional Medical Center Foundation, Inc. (the Foundation) and Peninsula Health Ventures, Inc. (Health Ventures). The Health System is a not-for-profit Maryland membership corporation established to manage the integrated delivery of health care services to the community. The Health System is the sole corporate member of the Hospital and the Foundation. In its capacity as sole corporate member, the Health System will appoint trustees, approve major expenditures and approve long-term borrowings.

The Hospital is a not-for-profit, nonstock corporation founded in 1897 to serve the health care needs of its region. Primary service areas include the Maryland counties of Wicomico, Somerset and Worcester, southern Delaware and the northern Eastern Shore of Virginia. The Hospital's mission is to improve the health care of the community by providing exceptional quality primary, secondary, and selected tertiary health care services to patients in a competent and compassionate manner, designed to elicit a high degree of customer satisfaction. The Hospital provides services regardless of race, creed, sex, national origin, handicap, or age. In May 2013, Delmarva Peninsula Insurance Company (DPIC) was formed as a wholly owned subsidiary of the Hospital. DPIC was formed as a captive insurer to provide professional and general liability insurance.

The Foundation is a not-for-profit, nonstock corporation organized to raise contributions exclusively for the benefit of charitable, educational, medical, and scientific purposes for the Hospital.

Health Ventures is a for-profit corporation organized for the purpose of owning, developing, operating and investing in health care enterprises on the Delmarva Peninsula. The Health System owns all of the outstanding shares of common stock of Health Ventures.

2. Significant Accounting Policies

Principles of Consolidation

The consolidated financial statements include the accounts of the Health System and all wholly owned subsidiaries, principally the Hospital, the Foundation and Health Ventures. Additionally, the Health System has consolidated a 55%-owned affiliate, Delmarva Surgery Center, LLC, and recorded a minority interest liability equal to the remaining ownership interest.

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual amounts could differ from those estimates.

Fair Value of Financial Instruments

The carrying amounts of financial instruments, including cash and cash equivalents, accounts receivable, accounts payable, and advances from third-party payors, approximate fair value given the short-term nature of these financial instruments.

Cash and Cash Equivalents

Cash and cash equivalents include surplus operating funds invested in money market funds and highly liquid corporate, U.S. government and agency obligations, all with maturities of less than three months when purchased.

Investments and Investment Income

Investments are carried at fair value. All such investments are considered available for sale and are classified as current or noncurrent assets based on management's intention as to use. Short-term investments represent investments with contractual maturities within one year and current investments in money market funds which have been designated for long-term investment purposes. Assets limited as to use by donor restriction are recorded at fair value at the date of donation and changes in fair value are recognized in the period in which the change occurs. Investment income from all unrestricted investments is reported as nonoperating income. Investment income on investments of restricted assets is added to or deducted from the appropriate restricted net assets when restricted as to use by the donor.

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

The value of securities sold is based on the specific identification method.

The Health System periodically evaluates whether any declines in the fair value of investments are other than temporary. This evaluation consists of a review of several factors, including but not limited to: length of time and extent that a security has been in an unrealized loss position; the existence of an event that would impair the issuer's future earnings potential; the near-term prospects for recovery of the market value of a security; and the intent and ability of the Health System to hold the security until the market value recovers. Realized gains or losses are included in nonoperating (expense) income in the accompanying consolidated statements of operations and changes in net assets. Declines in fair value below cost that are deemed to be other than temporary would be recorded as realized losses within nonoperating (expense) income. Based on its evaluation, the Health System has recorded no other-than-temporary impairments for the years ended June 30, 2014 and 2013.

Accounts Receivable and Contractual Allowances

The Health System, through its member companies, provides services to patients in the Eastern Shore area of Maryland, Delaware and Virginia, the majority of whom are covered by third-party health insurance. The Health System bills the insurer directly for services provided.

Insurance coverage and financial information is obtained from patients upon admission when available. The Health System's policy is to perform in-house collection procedures for approximately 85 days. A determination is made at that time as to what additional collection efforts to pursue. A provision for uncollectible accounts is recorded for amounts not yet written off, which are expected to become uncollectible.

Discounts ranging from 2% to 6% of charges are given to Medicare, Medicaid and certain approved commercial health insurance and health maintenance organization programs for regulated services. Discounts in varying percentages are given for certain unregulated services. These major payors routinely review patient billings and deny payment for certain charges as medically unnecessary or as performed without appropriate preauthorization. Discounts and denials are recorded as reductions of net patient service revenue. Revenue and accounts receivable from these third-party payors have been adjusted to reflect the difference between charges and the estimated reimbursable amounts.

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Approximately 39% and 38% of accounts receivable were due from the Medicare program as of June 30, 2014 and 2013, respectively.

The Medicare and Medicaid reimbursement programs represent a substantial portion of the Health System's revenues. The Health System's operations are subject to numerous laws and regulations of federal, state and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services and Medicare, and Medicaid fraud and abuse.

Over the past several years, government activity has increased with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs, together with the imposition of fines and penalties, as well as repayments for patient services previously billed. Compliance with fraud and abuse standards and other government regulations can be subject to future government review and interpretation. Also, future changes in federal and state reimbursement funding mechanisms and related government budgeting constraints could have an adverse effect on the Health System.

Inventories

Inventories consist of supplies. Inventories of supplies are carried at lower of cost or market, using the first-in, first-out method.

Other Assets

Other assets primarily include a consolidated 55%-owned affiliate, Delmarva Surgery Center, LLC. The Hospital also has a 50% non-controlling interest in each of the following entities, which are accounted for as equity method investments: Peninsula Imaging, LLC, AHP Delmarva, LLP, Genesis Healthcare, Peninsula-NRH Regional Rehabilitation, LLC, Peninsula Home Care, LLC, and Peninsula Home Care at Nanticoke. Additionally, other assets includes a prepaid pension asset, and a reinsurance receivable asset.

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Assets Limited as to Use

Assets limited as to use primarily include assets held by trustees under indenture agreements, assets held by trustees under irrevocable self-insurance trust agreements and assets, including pledges receivable, whose use has been limited by the donor of the underlying funds. Amounts required to meet current liabilities have been classified in the consolidated balance sheets as current assets.

Board-Designated Investments

Board-designated investments include assets set aside by the Board of Trustees for future capital improvements and expansion. The Board of Trustees retains control of these assets and may, at its discretion, subsequently use them for other purposes.

Property and Equipment

Property and equipment acquisitions are recorded at cost. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

Gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted donations. Absent explicit donor stipulations about how long those assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Unamortized Financing Costs

Financing costs incurred in issuing the Maryland Health and Higher Educational Facilities Authority Project and Refunding Revenue Bonds have been capitalized and are being amortized using the straight-line method over the life of the bonds, which approximates the effective interest method. The amount amortized is recorded as an operating expense.

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Estimated Self-Insurance Liabilities and Workers' Compensation

The provision for estimated professional liability claims, general liability claims, and workers' compensation claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported.

Pension Benefits

Pension benefits are recorded in accordance with ASC No. 715, *Compensation – Retirement Benefits*, which requires the recognition of the funded status of pension plans within the accompanying consolidated balance sheets. As of June 30, 2014 the funded status of the pension plan has been recorded within other assets. As of June 30, 2013, the funded status of the pension plan has been recorded within other long-term liabilities.

Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Health System has been limited by donors to a specific time period or purpose. Temporarily restricted net assets are to be used for capital purposes and other health care services.

Permanently restricted net assets have been restricted by donors to be maintained by the Health System in perpetuity.

Net Patient Service Revenue

Net patient service revenue is reported at the estimated realizable amounts from patients, third-party payors and others for services rendered. During 2014 and 2013, approximately 48% and 48% of net patient service revenue was received under the Medicare program, 13% and 13% from CareFirst Blue Cross Blue Shield, 33% and 31% from contracts with other third parties, and 7% and 8% from other sources, respectively.

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

The following table sets forth the detail of net patient service revenue:

	Year Ended June 30			
		2014		2013
Gross patient service revenue	\$	496,169	\$	490,809
Revenue deductions:				
Charity care		16,369		22,153
Contractual and other allowances		90,998		89,200
Net patient service revenue		388,802		379,456
Less: Provision for bad debts		14,368		15,608
Net patient service revenue less bad debts	\$	374,434	\$	363,848

The Health System employs physicians in several hospital-based specialties. The Health System bills for the services provided by these physicians. Net physician revenue is recognized when the services are provided and recorded at the estimated net realizable amount based on the contractual arrangements with third-party payors and the expected payments from the third-party payors and the patients. The difference between the billed charges and the estimated net realizable amounts are recorded as a reduction in physician revenue when the services are provided. For the years ended June 30, 2014 and 2013, the Health System recorded \$26,497 and \$25,337 of net physician revenue, respectively. At June 30, 2014 and 2013, approximately \$717 and \$1,199, respectively, of net physician accounts receivable are included in accounts receivable in the accompanying consolidated balance sheets.

Patient accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, the Health System analyzes its past history and identifies trends for each of its major payer sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for bad debts. Management regularly reviews data about these major payer sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. For receivables associated with services provided to patients who have third-party coverage, the Health System analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts, if necessary. For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Health

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

System records a provision for bad debts in the period of service on the basis of its past experience. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts. The Health System has not changed its charity care or uninsured discount policies during fiscal years 2014 or 2013.

Other Operating Revenue

The American Recovery and Reinvestment Act of 2009 provides for Medicare and Medicaid incentive payments for eligible hospitals and professionals that implement and achieve meaningful use of certified electronic health record (EHR) technology. For Medicare and Medicaid EHR incentive payments, the Hospital uses a gain contingency accounting method to recognize the revenues. Under this accounting policy, EHR incentive payments are recognized as revenue upon the completion of the meaningful use period and completion of the related 12-month cost report. Accordingly, the Hospital recognized approximately \$3,905 of EHR revenues for the year ended June 30, 2014 and \$4,066 for the year ended June 30, 2013. This is based on cost report data which is subject to audit by CMS or its intermediaries, and the amounts recognized are subject to change.

These amounts are included in other operating revenue in the statements of operations. The Hospital's attestation of compliance with the meaningful use criteria is subject to audit by the federal government or its designee. The recognition of revenues is based on management's best estimate. Any subsequent changes in the recognition of the revenue will impact the results of operations in the period in which they occur.

Charity Care

The Health System provided care to patients who met certain criteria under its charity care policy, without charge or at amounts less than its approved rates. Because the Health System did not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue. The amounts written off as charity care for 2014 and 2013, were \$12,957 and \$17,833, respectively. These amounts represent direct and indirect charity care costs, which are calculated using the Health System's cost to charge ratio. The state of Maryland rate system includes components within the rates to partially compensate Health Systems for uncompensated care.

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to the Health System are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted donations if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or the purpose of the restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statements of operations and changes in net assets as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions in the accompanying consolidated financial statements.

Investment Income

Investment income primarily includes income from short-term and long-term investments, board-designated investments and investments within assets limited as to use. In addition, investment income is also recorded for certain equity method investments that are included within other assets.

The components of investment income are as follows:

	Year Ended June 30					
		2014	2013			
Interest and dividend income	\$	3,697	\$	3,657		
Realized gains, net		15,343		8,084		
Income earned on equity method investments		5,423		3,623		
Other		247		344		
Total	\$	24,710	\$	15,708		

Notes to Consolidated Financial Statements (continued) (In Thousands)

2. Significant Accounting Policies (continued)

Income Taxes

The Health System is a not-for-profit corporation as described in Section 501(c)(3) of the Internal Revenue Code and is exempt from federal income taxes on related income pursuant to Section 501(a) of the Code.

Performance Indicator

The performance indicator for the Health System is excess of unrestricted revenue and other support over expenses, which includes all changes in unrestricted net assets except for changes in unrealized gains and losses on investments, pension adjustments in accordance with ASC No. 958-715 – *Not for Profit Entities* – *Compensation* – *Retirement Benefits* and net assets released from restrictions for property acquisitions.

Recent Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update No. 2014-09 Revenue from Contracts with Customers (Topic 606). This guidance is intended to improve and converge with international standards the financial reporting requirements for revenue from contracts with customers. It will be effective for fiscal year 2019 and early adoption is permitted beginning in fiscal year 2018. We have not yet determined the impact from adoption of this new accounting pronouncement on our financial statements.

Notes to Consolidated Financial Statements (continued) (In Thousands)

3. Property and Equipment

A summary of property and equipment follows:

	Estimated	Jun	e 30)
	Useful Lives	2014		2013
Land	_	\$ 11,385	\$	11,385
Land improvements	20	13,997		13,996
Buildings and improvements	15 - 40	208,614		207,096
Fixed equipment	20	34,115		34,115
Movable equipment	7 - 10	215,498		206,487
		483,609		473,079
Less accumulated depreciation		(292,497)		(270,004)
		191,112		203,075
Construction in progress		16,062		8,681
Property and equipment, net	-	\$ 207,174	\$	211,756

As of June 30, 2014, the Hospital was committed to building and equipment purchases totaling approximately \$1,301.

4. Other Liabilities

The components of other liabilities are as follows:

	June 30					
	2014			2013		
Long-term benefit obligation	\$	_	\$	2,986		
Self-insurance obligations		13,819		10,921		
Other		829		437		
Total	\$	14,648	\$	14,344		

Notes to Consolidated Financial Statements (continued) (In Thousands)

5. Long-Term Debt

Long-term debt consists of the following:

	June 30)
		2014		2013
Maryland Health and Higher Educational Facilities				
Authority Revenue Bonds Series 2006:				
Serial bonds with interest rates ranging from 3.50% to				
5.00% and effective rates ranging from 3.49% to				
4.67% due in various annual amounts on July 1 of				
each year from 2007 through 2021 and 2027	\$	27,810	\$	30,850
5.00% term bonds with effective rate of 4.44% due				
July 1, 2026		24,635		24,635
5.00% term bonds with effective rate of 4.63% due				
July 1, 2036		69,505		69,505
Property acquisition note:		4-		2.0
5.50% due March 1 of each year from 2007 to 2015		15		30
Building and equipment collateral loans:				
7.68% fixed rate due monthly from 2007 to 2012 and		1.010		1.007
4.40% fixed rate due monthly from 2012 to 2022		1,919		1,987
T C CM 1 1II 14 1II' 1		123,884		127,007
Less: Current portion of Maryland Health and Higher				
Educational Facilities Authority Series 2006 serial		2 150		2.040
bonds		3,170		3,040
Less: Property acquisition note		15		15
Less: Current portion of building and equipment collateral loans		73		(0
conateral loans		72		69
Original iggue magaziyan		120,627		123,883
Original issue premium	Φ.	2,737	Φ.	3,020
Long-term debt, less current portion	3	123,364	\$	126,903

Notes to Consolidated Financial Statements (continued) (In Thousands)

5. Long-Term Debt (continued)

On February 9, 2006, the Maryland Health and Higher Educational Facilities Authority (MHHEFA) authorized the issuance of \$142,910 aggregate principal amount of Revenue Bonds (Series 2006 Bonds) at a premium of \$5,333. The proceeds of the issue, after payment of financing costs, were used primarily: (i) to finance and refinance a portion of the costs of construction, renovation, acquisition and equipping of the 2006 Project; (ii) to refund outstanding 1993 bonds; (iii) to pay a portion of the interest accruing on the Series 2006 Bonds for a period to extend to January 1, 2009; and (iv) to pay the Counterparty a termination payment of \$1,575 in connection with a forward starting interest rate exchange agreement entered into on August 9, 2005, and unwound on January 24, 2006.

Under the terms of the 2006 project and refunding revenue bonds, the Hospital is required to maintain certain deposits with a trustee. Such deposits are included within assets limited as to use. The revenue note indenture also places limits on the incurrence of additional borrowings and requires that the Hospital satisfy certain measures of financial performance as long as the notes are outstanding.

The Hospital is required to make semiannual payments to the trustee sufficient to meet the annual debt service requirements of the refunding bond issue for the succeeding year. Annual sinking fund installments for the term bonds range from \$3,690 on July 1, 2027, to \$8,820 at maturity. The premium on the Series 2006 Bonds is being amortized over the life of the bonds using the effective interest method.

As security for the debt service requirements of the Series 2006 Bonds, the MHHEFA has a first lien and claim on all receipts of the Hospital. The terms of the indenture agreement restrict the Hospital's ability to create additional indebtedness and its use of the facilities, and require the Hospital to maintain stipulated insurance coverage and a rate structure in each year sufficient to meet certain rate covenant requirements.

On March 1, 2006, the Hospital entered into a promissory note for the acquisition of property in the amount of \$135 (\$15 outstanding at June 30, 2014). The interest rate is 5.50% with principal and interest due annually through 2015.

Notes to Consolidated Financial Statements (continued) (In Thousands)

5. Long-Term Debt (continued)

On June 1, 2012, Delmarva Surgery Center, LLC (the Company), a 55% owned subsidiary of Health Ventures, entered into a fixed rate loan agreement with BB&T Bank in the amount of \$2,059 (\$1,919 outstanding at June 30, 2014), with fixed monthly payments through June 1, 2022.

Scheduled principal repayments on long-term debt for the years ending June 30 are as follows:

2015	\$ 3,257
2016	3,406
2017	3,574
2018	3,752
2019	3,941
2020 and thereafter	 105,954
	\$ 123,884

Fair values of long-term debt are estimated using discounted cash flow analyses, based on current incremental borrowing rates for similar types of borrowing arrangements.

The fair value of the Health System's long-term debt outstanding as of June 30, 2014 and 2013, was \$127,675 and \$130,912, respectively.

Total interest paid for fiscal years 2014 and 2013, was \$6,081 and \$6,195, respectively.

6. Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes:

	June 30					
	2014			2013		
Health care services:						
Capital purposes	\$	15,044	\$	12,988		
Patient services		4,324		4,124		
Educational purposes		993		887		
	\$	20,361	\$	17,999		
		•		•		

Notes to Consolidated Financial Statements (continued) (In Thousands)

6. Temporarily and Permanently Restricted Net Assets (continued)

Permanently restricted net assets are restricted to:

	June 30			
	2014		2013	
Investments to be held in perpetuity, the income from which is expendable to support health care services	\$ 8,093	\$	8,083	

The Foundation initiated a major fundraising campaign for capital funds during fiscal year 2005 to support the Hospital's capital plans that include expansion and modernization of facilities. The Foundation has raised approximately \$14,629 as of June 30, 2014, which includes net pledges receivable present valued at approximately \$988. There were two large donations that represent approximately 67% and 19%, respectively, of the net pledges receivable at year-end. The Foundation expects to receive payment of all pledges by 2025. Additionally, during 2011, the Foundation launched a fundraising campaign to support the Operating Room expansion. This campaign has raised \$2,644 as of June 30, 2014 which includes net pledges receivable present valued at \$513. Pledges receivable are included in assets limited as to use in the accompanying balance sheets.

Scheduled payments on pledges receivable for the years ending June 30 are as follows:

2015	\$ 627
2016 - 2019	741
2020 and thereafter	 515
	1,883
Less:	
Impact of discounting of pledges receivable to net present value	158
Allowance for uncollectible pledges	224
Net pledges receivable, capital campaign	1,501
Other pledges receivable	2
Total pledges receivable	\$ 1,503

Notes to Consolidated Financial Statements (continued) (In Thousands)

7. Functional Expenses

The Health System considers health care services and management and general to be its primary functional categories for purposes of expense classification. Depreciation and interest costs are included in health care services. The Health System's operating expenses by functional classification are as follows:

	Year Ended June 30			
			2013	
Health care services Management and general	\$	336,855 37,045	\$	339,353 35,214
Total	\$	373,900	\$	374,567

8. Malpractice Insurance Costs, Self-Insured Professional Liability and Workers Compensation

Effective July 1, 2013, Delmarva Peninsula Insurance Captive (DPIC) was formed in the Cayman Islands as a captive insurer to provide general and professional liability insurance. DPIC is a wholly-owned subsidiary of Peninsula Regional Medical Center. Effective July 1, 2013, under a loss portfolio transfer agreement ("LPT"), DPIC assumed the Medical Professional Liability ("MPL") and General Liability ("GL") coverage previously included under PRMC's self-insurance plan for incidents occurring between March 1, 1986, and June 30, 2013, for MPL and for occurrences between March 1, 2004 and June 30, 2013 for GL, on a claims occurrence basis. The policy provides MPL coverage limits varying from \$1 million to \$2 million each and every medical incident, with policy aggregates varying from \$3 million to \$8 million. The policy provides GL coverage limits of \$1 million per occurrence and \$3 million policy aggregates. This policy is retrospectively rated. DPIC is fully insured by commercial carriers in excess of the coverage limits discussed above up to \$25 million per claim and in the aggregate. In the prior year the Hospital was self-insured, but it did not use a captive entity. As of June 30, 2014 and 2013, the accrued self-insured professional liability losses have been discounted at 0% for both years. As of June 30, 2014 and 2013, respectively, \$12,503 and \$10,170 have been reserved for professional liability loss contingencies, including excess coverage. A related reinsurance receivable of \$3,664 and \$0 has been recorded in Other Assets as of June 30, 2014 and June 30, 2013 respectively.

Notes to Consolidated Financial Statements (continued) (In Thousands)

8. Malpractice Insurance Costs, Self-Insured Professional Liability and Workers Compensation (continued)

Effective July 1, 2013, DPIC provides excess umbrella liability coverage on a mature claims-made basis with a retroactive date of March 1, 2005. The excess medical professional liability tower follows form of the underlying primary MPL coverage providing a total of \$25 million limits of liability. The umbrella liability coverage provides \$25 million limits of liability excess of scheduled underlying coverages including the primary GL coverage. The excess umbrella liability coverage is 100% reinsured with Darwin for the first \$10 million limit and OneBeacon for the second \$15 million limit.

The Hospital is self-insured for workers' compensation up to an annual limit of \$500 per occurrence. The Hospital carries an excess liability insurance policy for workers' compensation claims above this limit. As of June 30, 2014 and 2013, respectively, \$3,600 and \$3,104 have been reserved for workers' compensation loss contingencies.

9. Investments

The following methods and assumptions were used by the Health System in estimating the fair value of its financial instruments:

Fair values of all investments, including short-term investments, long-term investments, board-designated investments, and assets limited to use are based on quoted market prices and/or prices obtained from a third party using other market data for the same or comparable instruments and transactions in establishing the prices. Assets limited as to use also include the Foundation's temporarily restricted net assets which primarily consist of pledges receivable. Certain long-term pledges receivable have been discounted.

Notes to Consolidated Financial Statements (continued) (In Thousands)

9. Investments (continued)

Fair value of investments and certain assets limited as to use held by the Health System is summarized as follows:

	June 30				
	2014			2013	
Investments:					
Cash and cash equivalents	\$	12,924	\$	21,243	
U.S. treasury securities		11,835		9,637	
Corporate bonds		56,783		44,463	
Mortgage-backed securities		23,914		31,849	
Equity securities		176,759		142,649	
Other (including pledges receivable held at					
the Foundation)		4,640		3,070	
Total	\$	286,855	\$	252,911	

ASC No. 320, *Investments – Debt and Equity Securities*, provides guidance on the recognition and presentation of other-than-temporary impairments. In addition, additional disclosures are required related to other-than-temporary impairments. Under this revised guidance, if a debt security is in an unrealized loss position and the Health System has the intent to sell the debt security, or it is more likely than not that the Health System will have to sell the debt security before recovery of its amortized cost basis, the decline in value is deemed to be other-than-temporary and is recorded to other-than-temporary impairment losses recognized in the performance indicator in the consolidated statements of operations. For impaired debt securities that the Health System does not intend to sell or it is more likely than not that the Health System will not have to sell such securities, but the Health System expects that it will not fully recover the amortized cost basis, the credit component of the other-than-temporary impairment is recognized in other-than-temporary impairment of the other-than-temporary impairment is recognized as a change in unrestricted net assets.

Notes to Consolidated Financial Statements (continued) (In Thousands)

9. Investments (continued)

The credit component of other-than-temporary impairment is determined by comparing the net present value of projected future cash flows with the amortized cost basis of the debt security. The net present value is calculated by discounting the best estimate of projected future cash flows at the effective interest rate implicit in the debt security at the date of acquisition. Cash flow estimates are driven by assumptions regarding probability of default, including changes in credit ratings, and estimates regarding timing and amount of recoveries associated with a default. Furthermore, unrealized losses entirely caused by non-credit-related factors related to debt securities for which the Health System expects to fully recover the amortized cost basis continue to be recognized as an unrealized loss on investments within the changes in unrestricted net assets.

The following table shows the gross unrealized losses and fair value of the Health System's investments with unrealized losses that are not deemed to be other than temporarily impaired, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position at June 30, 2014 and 2013:

	 ir Value 1 year	1	Unrealized Losses < 1 year	Fair Value > 1 year	nrealized Losses > 1 year	U	Total Inrealized Losses
June 30, 2014	•		•	•	•		
U.S. Treasury	\$ 829	\$	1	\$ 8,153	\$ 233	\$	234
Mortgage-backed securities	3,953		58	8,838	372		430
Corporate bonds	4,878		47	6,219	215		262
Equity securities	14,670		894	749	52		946
Total investments	\$ 24,330	\$	1,000	\$ 23,959	\$ 872	\$	1,872
June 30, 2013							
U.S. Treasury	\$ 6,165	\$	112	\$ 1,666	\$ 35	\$	147
Mortgage-backed securities	12,405		303	3,788	161		464
Corporate bonds	21,863		679	1,675	91		770
Equity securities	15,176		1,047	1,680	112		1,159
Total investments	\$ 55,609	\$	2,141	\$ 8,809	\$ 399	\$	2,540

Notes to Consolidated Financial Statements (continued) (In Thousands)

10. Group Purchasing Organization Initial Public Offering

The Hospital has participated and owned equity in the Premier Limited Partnership (Premier) which has served as a group purchasing organization for many years. This participation provides purchasing contract rates and rebates the System would not be able to obtain on its own. The Hospital accounts for its investment in Premier using the equity method of accounting.

During the year ended June 30, 2014, Premier restructured from a privately held company to a public company in an initial public offering (IPO) and several financial transactions have occurred with those holding equity in Premier before the IPO, including the System. As a result, the System received a cash payment of approximately \$1.6 million in exchange for 16% of its previous ownership in Premier. In addition, in exchange for the extension of the group purchasing contract, the System received partial ownership of the new public Company (the Class B units).

The Hospital recognized a gain of approximately \$1.5 million on the sale of its 16% interest and that is presented in investment income in the accompanying financial statements. The System received 337,447 Class B units that are earned in 7 separate tranches over an 85 month period ending October 31, 2020. The opportunity will exist in the future for these Class B units to be converted to the Premier public company stock. Prior to vesting, the Class B units may be transferred or sold with the approval of Premier. During the year ended June 30, 2014, the System recognized approximately \$1.0 million related to Tranche 1 of the Class B units. This amount is recorded as an investment on the accompanying balance sheet and was recognized as a reduction of supplies expense in the accompanying statement of operations as the value of the Class B shares is tied to the group purchasing contract and is considered a vendor incentive.

11. Fair Value Measurements

ASC No. 820, Fair Value Measurements and Disclosures, establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under ASC No. 820 are described below:

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Fair Value Measurements (continued)

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Health System has the ability to access.
- Level 2 Inputs to the valuation methodology include:
 - Quoted prices for similar assets or liabilities in active markets;
 - Quoted prices for identical or similar assets or liabilities in inactive markets;
 - Inputs other than quoted prices that are observable for the asset or liability;
 - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Health System believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Fair Value Measurements (continued)

The following table presents the Health System's assets and liabilities measured at fair value, aggregated by level in the fair value hierarchy within which those measurements fall:

	Assets at Fair Value as of June 30, 2014							2014
		Level 1]	Level 2	Ι	Level 3		Total
Assets			•					
Cash and cash equivalents	\$	12,924	\$	_	\$	_	\$	12,924
U.S. government securities		11,835		_		_		11,835
Corporate bonds		_		56,783		_		56,783
Mortgage-backed securities		_		23,914		_		23,914
Equity securities		176,759		_		_		176,759
Other		3,137		_		1,503		4,640
Total assets	\$	204,655	\$	80,697	\$	1,503	\$	286,855
	Assets at Fair Value as of June 30, 2013 Level 1 Level 2 Level 3 Total							
Assets		LCVCII		Level 2		icver 5	•	1 Otal
Cash and cash equivalents	\$	21,243	\$	_	\$	_	\$	21,243
U.S. government securities		9,637		_		_		9,637
Corporate bonds		_		44,463		_		44,463
Mortgage-backed securities		_		31,849		_		
Equity securities								31,849
		142,649		_		_		
Other		142,649 1,035		, _ _		2,035		31,849 142,649 3,070

The fair values of securities are determined by third-party service providers utilizing various methods dependent upon the specific type of investment. Where quoted prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Where significant inputs, including benchmark yields, broker-dealer quotes, issuer spreads, bids, offers, the LIBOR curve and measures of volatility, are used by these third-party dealers or independent pricing services to determine fair values, the securities are classified within Level 2.

Notes to Consolidated Financial Statements (continued) (In Thousands)

11. Fair Value Measurements (continued)

Long-term pledges receivable, which are measured at fair value on a non-recurring basis, are discounted to net present value upon receipt using an appropriate risk-free discount rate based on the term of the receivable. Pledges receivable are recorded net of an allowance for uncollectible pledges. The following table provides a reconciliation of the beginning and ending balances of pledges receivable at fair value that used significant unobservable inputs (Level 3):

		ed Ju	une 30		
			2013		
Pledges receivable			-		
Balance at July 1	\$	2,035	\$	2,326	
New pledges		_		337	
Collections on pledges		(622)		(682)	
Write-off of pledges		(4)		(16)	
Changes in reserves		94		70	
Balance at June 30	\$	1,503	\$	2,035	

12. Pension Plan

The Health System has a cash balance-type defined benefit pension plan covering substantially all of its employees. The Plan benefits are based on years of service and the employees' compensation during the last five years of covered employment. The Health System's funding policy is to make sufficient contributions to the Plan to comply with the minimum funding provisions of the Employee Retirement Income Security Act. Contributions are intended to provide not only for benefits attributed to service to date but also for those expected to be earned in the future.

The Peninsula Regional Medical Center Pension Plus Plan (the Plan) provides annual allocations to a participant's hypothetical account. When a participant retires, the participant has the choice to receive a lump-sum distribution equal to the value of the hypothetical account or to receive an annuity based on the value of the hypothetical account.

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Pension Plan (continued)

Prior to January 1, 2009, the Plan provided three different allocations: (i) a service-related allocation, (ii) an age-related allocation, and (iii) a matching allocation. Both the service-related allocation and the age-related allocation were determined by multiplying a participant's annual compensation by a certain percentage. The matching allocation operated to provide an annual allocation in the Plan based on the participant's contribution to the Health System's 403(b) Plan.

The IRS issued new regulations that were effective as of January 1, 2009. The new regulations prohibited a pension plan from providing a matching allocation based on a participant's contributions to a different plan. The Plan provided a matching allocation based on a participant's contribution to a 403(b) Plan. In order to comply with the new tax law requirements, the Plan was amended effective as of December 31, 2008, to eliminate future matching allocations in the Plan. At the same time, the Health System adopted a 403(b) plan effective as of January 1, 2009, and provided a replacement matching contribution in the 403(b) plan.

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Pension Plan (continued)

The following provides a reconciliation of the changes in fair value of the Plans' assets and projected benefit obligations, and the Plans' funded status:

		2014	2013
Accumulated benefit obligation		99,255	\$ 97,810
Projected benefit obligation, beginning of year Service cost Interest cost Actuarial loss Settlements paid Benefits paid Projected benefit obligation, end of year	\$	107,740 4,941 4,177 4,642 (14,200) (324) 106,976	\$ 101,641 4,846 4,006 1,599 (4,119) (233) 107,740
Fair value of plan assets, beginning of year Actual gain on plan assets Employer contributions Settlements paid Benefits paid Fair value of plan assets, end of year		104,754 16,772 6,000 (14,200) (324) 113,002	92,529 10,577 6,000 (4,119) (233) 104,754
Fair value of plan assets greater than/(less than) projected benefit obligation Prepaid/(Accrued) pension cost recorded in the balance sheets	<u>\$</u> \$	6,026 6,026	\$ (2,986)

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Pension Plan (continued)

Components of net periodic benefit cost are as follows:

	Year Ended June 30								
		2014		2013					
Service cost	\$	4,942	\$	4,844					
Interest cost		4,176		4,006					
Expected return on plan assets		(6,998)		(7,051)					
Amortization of prior service credit		(126)		(126)					
Recognized net actuarial loss		3,225		3,343					
Settlement loss		3,853							
Net periodic benefit cost	\$	9,072	\$	5,016					

During the year ended June 30, 2014, a partial settlement of the Plan's defined benefit obligation was recognized. Since the settlement was more than minor, ASC 715 requires that a pro rata amount of the net loss in accumulated unrestricted net assets is charged to excess of unrestricted revenues and other support over expenses based on the proportion of the projected benefit obligation settled to the total projected benefit obligation. The settlement has been recognized and measured as of both April 30, 2014 (settlement date) and June 30, 2014. As of June 30, 2014, the Group determined that a settlement had occurred and recognized a loss of \$3,853 that was recorded within Employee Benefits expense line item in the consolidated statements of operations and changes in net assets.

Net amount recognized in unrestricted net assets that have not been recognized in net periodic benefit cost are as follows:

		2013	
Net actuarial loss	\$	26,828	\$ 39,038
Prior service credit		(315)	(441)
Total recognized in unrestricted net assets	\$	26,513	\$ 38,597

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Pension Plan (continued)

The estimated net actuarial loss and prior service credit for the Plan that will be amortized from unrestricted net assets into net periodic benefit cost over the next fiscal year are \$2,729 and \$(126), respectively.

Weighted average assumptions used to determine projected benefit obligations and net periodic benefit costs at June 30 were as follows:

	2014	2013
Projected benefit obligation		
Discount rate	3.50%	4.15%
Rates of increase in compensation levels:		
Age:		
<30	5.00%	5.00%
30<44	4.00%	4.00%
45=<	3.00%	3.00%
Net periodic benefit cost		
Discount rate	3.60%	4.00%
Expected long-term return on plan assets	7.00%	7.25%
Rate of increase in compensation levels:		
Age:		
<30	5.00%	5.00%
30<44	4.00%	4.00%
45=<	3.00%	3.00%

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Pension Plan (continued)

The defined benefit pension plan asset allocation as of the measurement date and the target asset allocation, presented as a percentage of total plan assets, were as follows:

	2014	2013	Target Allocation
Debt securities	27%	29%	25%-40%
Equity securities	71	68	45%-75%
Cash and cash equivalents	2	3	1%-10%
Total	100%	100%	_

The Health System's defined benefit plan invests in a diversified mix of traditional asset classes. Investments in U.S. equity securities and fixed income securities are made to maximize long-term results while recognizing the need for adequate liquidity to meet ongoing benefit and administrative obligations. Risk tolerance of unexpected investment and actuarial outcomes is continually evaluated by understanding the pension plan's liability characteristics. This is performed through forecasting and assessing ranges of investment outcomes over short-term and long-term horizons, and by assessing the Health System's financial condition and its future potential obligations from both the pension and general operational requirements. Complementary investment styles, such as growth and value equity investing techniques, are utilized by the Health System's investment advisors to further improve portfolio and operational risk characteristics. Equity investments, both active and passively managed, are used primarily to increase overall plan returns. Fixed income investments provide diversification benefits and liability hedging attributes that are desirable, especially in falling interest rate environments.

Asset allocations and investment performance are formally reviewed at regularly scheduled meetings of the Health System's Financial Resources Committee.

The overall rate of expected return on assets assumption was based on historical returns, with adjustments made to reflect expectations of future returns. The extent to which the future expectations were recognized included the target rates of return for the future which have not historically changed.

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Pension Plan (continued)

The fair value of the Health System's pension plan assets as of June 30, 2014 and 2013, by asset category (see Note 10, *Fair Value Measurements* for a description of the asset categories) are as follows:

	June 30, 2014										
		Level 1	.]	Level 2	I	Level 3	Total				
Assets			•			•					
Investments at fair value:											
Cash and cash equivalents	\$	2,771	\$	_	\$	- \$	2,771				
U.S. Treasuries		6,281		_		_	6,281				
Government sponsored mortgage-											
backed securities		_		7,887		_	7,887				
Corporate debt securities		_		15,865		_	15,865				
Publically traded equity securities		79,848		_		_	79,848				
Other		305		_		_	350				
Total investments	\$	89,250	\$	23,752	\$	- \$	113,002				

	June 30, 2013											
]	Level 1		Level 2		Level 3		Total				
Assets												
Investments at fair value:												
Cash and cash equivalents	\$	3,318	\$	_	\$	_	\$	3,318				
U.S. Treasuries		5,069		_		_		5,069				
Government sponsored mortgage-												
backed securities		_		7,161		_		7,161				
Corporate debt securities		_		17,829		_		17,829				
Publically traded equity securities		70,591		417		_		71,008				
Other		369		_		_		369				
Total investments	\$	79,347	\$	25,407	\$	_	\$	104,754				

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Pension Plan (continued)

The following methods and assumptions were used to estimate fair value of each class of financial instrument:

US Treasuries: the fair value is determined by an active price for an identical security in an observable market.

Corporate debt securities and government sponsored mortgage-backed securities: the fair value is estimated using quoted prices for similar assets in active markets or quoted prices for identical or similar assets in non-active markets (few transactions, limited information, non-current prices, and high variability over time).

Money market funds: the carrying value of these money market funds approximates fair value as the maturities are less than three months.

Publically traded equity securities: the fair value is determined by market quotes for an identical security in an observable market.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Hospital believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Cash Flows

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows for the years ending June 30:

2015	\$ 9.	,082
2016	8.	,801
2017	8.	,669
2018	8.	,798
2019	8.	,998
2020 - 2024	42.	,278

Notes to Consolidated Financial Statements (continued) (In Thousands)

12. Pension Plan (continued)

The Hospital intends to make voluntary contributions to the defined benefit pension plan for the year ending June 30, 2015. Since the plan is 106% funded as of June 30, 2014, there are no regulatory funding requirements for fiscal year 2015. Accordingly, the amount to be funded has not yet been determined.

13. Commitments and Contingencies

Agreement with the Office of Inspector General

The Health System received several subpoenas from the Office of Inspector General of the U.S. Department of Health and Human Services (OIG), requiring the production of certain documents related to claims for physician health care services provided by a former Medical Staff Member. These subpoenas were issued in connection with a civil investigation being conducted by the U.S. Attorney's Office for the District of Maryland. In January 2011, the Health System reached a tentative "Agreement in Principle", which was ultimately approved by the U.S. Department of Justice, the OIG, the Office of Personnel Management (OPM), and the state of Maryland in August 2011, to resolve all remaining potential civil claims arising out of the Health System's medical services to patients of the physician. The Health System reached this agreement without admitting liability in order to avoid the expense and uncertainty of litigation and to allow the Health System to move forward. In this regard and consistent with the settlement, an amount of \$1.8 million was paid in June 2011. The settlement also includes a five year Corporate Integrity Agreement that will require the Health System to establish and/or enhance various compliance processes and also have several independent peer review reports completed on an annual basis.

Operating Leases

The Company leases certain of its operating facilities and equipment. These leases, which expire through 2028, generally require the Company to pay all maintenance, property tax and insurance costs.

Notes to Consolidated Financial Statements (continued) (In Thousands)

13. Commitments and Contingencies (continued)

At June 30, 2014, aggregate amounts of future minimum payments under operating leases were as follows:

2015	\$ 2,029
2016	1,688
2017	1,484
2018	1,351
2019	1,222
2020 – Beyond	7,113

Rent expense is recognized on a straight-line basis over the terms of the leases. Rent expense was \$1,915 and \$2,161 for the years ended June 30, 2013 and 2014, respectively.

Other

The Health System has been named as a defendant in various lawsuits arising from the performance of its normal activities. In the opinion of the Health System's management, after discussion with legal counsel, the amount, if any, of the Health System's ultimate liability under these lawsuits will not have a material adverse effect on the financial position of the Health System.

A portion of the Health System's revenues is received from health maintenance organizations and other managed care payors. Managed care payors generally use case management activities to control utilization. These payors also have the ability to select providers offering the most cost-effective care. Management does not believe that the organization has undue exposure to any one managed care payor.

The Health System's revenues may be subject to adjustment as a result of examination by government agencies or contractors based upon differing interpretation of government regulations, medical diagnosis, charge coding, medical necessity, or other contract terms. The resolution of these matters, if any, often is not finalized until subsequent to the period during which the services were rendered. Section 302 of the Tax Relief and Health Care Act of 2006 authorized a permanent program involving the use of third-party recovery audit contractors (RACs) to identify Medicare overpayments and underpayments made to providers. We have

Notes to Consolidated Financial Statements (continued) (In Thousands)

13. Commitments and Contingencies (continued)

established protocols to respond to RAC requests and payment denials. Payment recoveries resulting from RAC reviews are appealable through administrative and judicial processes, and we intend to pursue the reversal of adverse determinations where appropriate. In addition to overpayments that are not reversed on appeal, we will incur additional costs to respond to requests for records and pursue the reversal of payment denials. As of June 30, 2014 and 2013, the Health System has recorded an estimated reserve regarding the Medicare overpayments. In the opinion of the Health System's management, the ultimate settlement of this matter will not have a material adverse effect on the financial position of the Health System.

As part of a national investigation, the Health System is working on a data request by the Department of Justice (DOJ) regarding the Medicare programs coverage guidelines for the implantation of implantable cardioverter defibrillators (ICD's). As of June 30, 2014, no case or demand for payment has been initiated by DOJ or Centers for Medicare and Medicaid Services (CMS). The Health System is currently in the process of preparing a response to the DOJ data request. The Health System does not believe the settlement of this matter will have a material adverse effect on the entity's financial statements.

The Health System filed self-disclosures to CMS, reporting technical violations of the self referral regulations (referred to as Stark). As of June 30, 2014, the Health System does not believe the settlements of these issues will have a material adverse effect on the entity's financial statements.

14. Maryland Health Services Cost Review Commission

Certain Hospital charges are subject to review and approval by the Maryland Health Services Cost Review Commission (HSCRC). Hospital management has filed the required forms with the Commission and believes the Hospital to be in compliance with Commission requirements.

Through June 2014, the current rate of reimbursement for principally all inpatient services and certain other services to patients under the Medicare and Medicaid programs is based on an agreement between the Centers for Medicare and Medicaid Services and the Commission. This agreement is based upon a waiver from Medicare prospective payment system reimbursement principles granted to the State of Maryland under Section 1814(b) of the Social Security Act and will continue as long as the rate of increase for costs per hospital inpatient admission in Maryland is below the national average.

Notes to Consolidated Financial Statements (continued) (In Thousands)

14. Maryland Health Services Cost Review Commission (continued)

Beginning fiscal year 2014, the Hospital entered into an agreement with the HSCRC to participate in the Global Budgeted Revenue (GBR) program. GBR methodology encourages hospitals to focus on population health strategies by establishing a fixed annual revenue cap for each GBR hospital. The agreement is evergreen in nature and covers both regulated inpatient and outpatient revenues.

Under GBR, hospital revenue is known at the beginning of each fiscal year. Annual Revenue is calculated from a base year and is adjusted annually for inflation, infrastructure requirements, population changes, performance in quality-based programs and changes in levels of uncompensated care. Revenue may also be adjusted annually for market levels and shifts of services to unregulated services.

As of January 2014, the Centers for Medicare and Medicaid Services approved a modernized waiver that will be in place as long as Maryland hospitals commit to achieving significant quality improvements, limits on all-payer per capita hospital growth and limits on annual Medicare per capita hospital cost growth to a rate lower than the national annual per capita growth rate.

The Commission's rate-setting methodology for hospital service centers consists of establishing an acceptable unit rate for defined inpatient and outpatient service centers within the hospital. The actual average unit charge for each service center is compared to the approved rate month and annually. Overcharges and undercharges due to either patient volume or price variances, adjusted for penalties where applicable, are applied to decrease (in the case of overcharges) or increase (in the case of undercharges) future approved rates on an annual basis. The Hospital overcharged by \$336, as of June 30, 2014, which is within the allowable corridor as specified in the GBR Agreement.

The timing of the HSCRC's rate adjustments for the Hospital could result in an increase or reduction in rates due to the variances and penalties described above in a year subsequent to the year in which such items occur, and there is at least a possibility that the amounts may be material. The Hospital's policy is to record revenue based on actual charges for services to patients in the year in which the services are performed. The Hospital recognizes unbilled revenue for in-house patients.

Notes to Consolidated Financial Statements (continued) (In Thousands)

14. Maryland Health Services Cost Review Commission (continued)

Previously, under the HSCRC rate-setting system, the Hospital's inpatient charges were subject to an inpatient charge per case target (the Charge Per Case Target). Under the charge per case target methodology, the Hospital monitored its average charge per case compared to HSCRC case mix adjusted targets on a monthly basis. The Charge Per Case (CPC) Target was adjusted annually for inflation, case mix changes, and other factors.

15. Subsequent Events

The Health System has evaluated subsequent events through September 19, 2014, the date the financial statements were issued.

Supplementary Information

Consolidating Balance Sheet (In Thousands)

June 30, 2014

	Peninsula Regional Medical Center	Me	Peninsula Regional dical Center Indation, Inc.	Peninsula Health	Peninsula Regional Health System, Inc.	Eli	minations	Con	solidated
Assets			,	,					
Current assets									
Cash and cash equivalents	\$ 27,265	\$	1,169	\$ 4,144	\$ 15	\$	_	\$	32,593
Short-term investments	4,899		_	_	_		_		4,899
Accounts receivable, less allowance for									
uncollectible accounts	38,408		_	611	_		_		39,019
Inventories	9,208		_	294	=		_		9,502
Prepaids and other	 5,235		_	49	_		_		5,284
Total current assets	85,015		1,169	5,098	15		_		91,297
Long-term investments	204,703		_	_	422,671		(422,671)		204,703
Board-designated investments	22,224		_	_	_		_		22,224
Assets limited as to use									
Debt service reserve fund	9,267		_	_	_		_		9,267
Donor-restricted fund	28,610		4,862	_	_		(4,862)		28,610
Self-insurance fund	 17,152		_	_	-		_		17,152
Total assets limited as to use	55,029		4,862	-	_		(4,862)		55,029
Property and equipment, net	203,336		_	3,838	_		_		207,174
Unamortized financing costs, net of accumulated									
amortization	2,156		_	52	_		_		2,208
Other assets	 13,413		_	8,275	_		_		21,688
Total assets	\$ 585,876	\$	6,031	\$ 17,263	\$ 422,686	\$	(427,533)	\$	604,323

Consolidating Balance Sheet (continued)

(In Thousands)

June 30, 2014

	F	eninsula Regional Medical Center	Me	Peninsula Regional dical Center Indation, Inc.	Peninsula Health entures, Inc.]	Peninsula Regional Health ystem, Inc.	El	iminations	Con	solidated
Liabilities and net assets											
Current liabilities											
Current portion of long-term debt	\$	3,185	\$	_	\$ 72	\$	_	\$	_	\$	3,257
Current portion of accrued self-insured liabilities		2,495		_	_		_		_		2,495
Accounts payable		16,262		_	244		_		_		16,506
Accrued liabilities		14,942		_	_		_		_		14,942
Advances from third-party payors		9,221		_	_		_		_		9,221
Total current liabilities		46,105		-	316		-		_		46,421
Long-term debt, net		121,517		_	1,847		_		_		123,364
Other liabilities		14,648		_	_		_		_		14,648
Total liabilities		182,270		_	2,163		_		_		184,433
Net assets											
Unrestricted		375,152		1,169	13,034		389,371		(389,357)		389,369
Temporarily restricted		20,361		4,862	_		25,222		(30,083)		20,362
Permanently restricted		8,093		_	_		8,093		(8,093)		8,093
Peninsula Regional Health System, Inc net assets		403,606		6,031	13,034		422,686		(427,533)		417,824
Minority interest		_		_	2,066		_		_		2,066
Total net assets		403,606		6,031	15,100		422,686		(427,533)		419,890
Total liabilities and net assets	\$	585,876	\$	6,031	\$ 17,263	\$	422,686	\$	(427,533)	\$	604,323

Consolidating Statement of Operations

(In Thousands)

Year Ended June 30, 2014

]	Peninsula Regional Medical Center		Peninsula Regional Iedical Center oundation, Inc.	Peninsula Health Ventures, Inc.	Peninsula Regional Health System, Inc.	Eliminations	Consolidated	d
Unrestricted revenue and other support									_
Net patient service revenue	\$	384.385	\$	_	\$ 4.417	\$ -	\$ -	\$ 388.80	2
Provision for bad debts		(14.313))	_	(55)	_	_	(14.36	8)
Net patient service revenue less provision for bad debts		370.072		_	4,362	_	_	374,43	4
Other operating revenue		5.789		_	13	_	_	5.80	2
Net assets released from restrictions		_		2.049	_	_	(2.049)		_
Total unrestricted revenue and other support		375,861		2,049	4,375	-	(2.049)	380,23	6
Operating expenses									
Salaries and wages		150.202		_	_	_	_	150.20	2
Supplies and other expenses		148.819		2	5.398	_	_	154.21	9
Employee benefits		40,428		_	_	_	_	40.42	.8
Depreciation		22,685		_	236	-	_	22.92	. 1
Interest		6.036		_	94	_	_	6.13	0
Contributions to Hospital		_		2.049	_	_	(2.049)		
Total operating expenses		368,170		2,051	5,728	-	(2.049)	373.90	0
Income (loss) from operations		7,691		(2)	(1,353)	-	_	6,33	6
Nonoperating income									
Investment income		21,729		151	2,830	_	_	24,71	0_
		21.729		151	2,830	_	_	24.71	0
Excess of unrestricted revenue and other									
support over expenses		29,420		149	1.477	_	_	31.04	6
Minority interest in loss (earnings) of controlled subsidiaries				_	34		_	3	4
Excess of unrestricted revenue and other									_
support over expenses attributable to PRHS. Inc	\$	29,420	\$	149	\$ 1,511	\$ –	\$ -	\$ 31,08	.0

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