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EXTENSION APPROVED THROUGH FEBRUARY 15, 2015

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

<u>A r</u>	or the	a 2013 Calendar year, or tax year beginning 00L 1, 2013 and endi	ng U	JUN 30, 2014
B c	heck if pplicabl	C Name of organization		D Employer identification number
	Addre chang	S CHRYSALIS FOUNDATION		
F	Name			42-1337635
F	Initial return		n/suite	· · · · · · · · · · · · · · · · · · ·
Τ	Termii	, ,		515-255-1853
=	Jated ∏Amen		<u>, </u>	G Gross receipts \$ 4,342,584.
=	Ireturn Application			** ***
Ь_	_tion pendi			H(a) Is this a group return
		F Name and address of principal officer TERRY HERNANDEZ		for subordinates? Yes X No
		SAME AS C ABOVE	7 507	H(b) Are all subordinates included? Yes No
		empt status: X 501(c)(3)	527	-
		te: WWW.CHRYSALISFDN.ORG		H(c) Group exemption number
			L Year	of formation: 1989 M State of legal domicile: IA
Pa	rt I	Summary		
ė	1	Briefly describe the organization's mission or most significant activities: SEE SCE	TEDU	JLE O
Governance				
eru	_	Check this box if the organization discontinued its operations or disposed of	of more	1 1
Š		Number of voting members of the governing body (Part VI, line 1a)		3 20
		Number of independent voting members of the governing body (Part VI, line 1b)		4 20
es	-	Total number of individuals employed in calendar year 2013 (Part V, line 2a)		5 5
ΞĬ		Total number of volunteers (estimate if necessary)		6 110
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12		7a 0.
	b	Net unrelated business taxable income from Form 990-T∕line 34 \(\eta \to \frac{1}{2} \fra		7ь 0.
		المالية		Prior Year Current Year
<u>⊕</u>	8	Contributions and grants (Part VIII, line 1h)		288,212. 263,924.
Revenue	9	Program service revenue (Part VIII, line 2g) FEB 1 9 2015		0.
	10	Investment income (Part VIII, column (A), lines 3,4-and 7d).		919,568. 604,452.
	11 :	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		1,704. 3,461.
	12 -	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1,209,484. 871,837.
	13 -	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		311,587. 326,314.
	14	Benefits paid to or for members (Part IX, column (A), line 4)	1	0. 0.
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		285,083. 269,675.
ııse.	16a	Professional fundraising fees (Part IX, column (A), line 11e)		0. 0.
Expenses	b	Total fundraising expenses (Part IX, column (D), line 25) 111,087.		
<u></u>	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		211,917. 227,654.
<u>-</u>	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		808,587. 823,643.
ផ្ន	19	Revenue less expenses Subtract line 18 from line 12		400,897. 48,194.
Net Assets or Fund Balances			Ве	eginning of Current Year End of Year
sets	20	Total assets (Part X, line 16)		11,375,053. 12,390,068.
S S S S S S S S S S S S S S S S S S S	21	Total liabilities (Part X, line 26)		34,836. 114,022.
差	22	Net assets or fund balances Subtract line 21 from line 20		11,340,217. 12,276,046.
Pa	irt II	Signature Block		
<u>ijid</u>	er pena	lties of perjury, I declare that I have examined this return, including accompanying schedules and	statem	nents, and to the best of my knowledge and belief, it is
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of which p	reparer	r has any knowledge.
		- Temor B Illumandon		1112115
Sign	า	Signaffire of officer WWW CC		Date J 13
Her		TERRY/HERNANDEZ, EXECUTIVE DIRECTOR		1
		Type or print name and title		
		Print/Type preparer's name Preparer's signature		Date Check PTIN
Paid		JAMES J. HINGTGEN Dame J. Hungton, CPA	'	2/12/2015 Self-employed P01301731
Prep	arer	Firm's name DENMAN & COMPANY, LLP		Firm's EIN 42-0794029
Use	Only	Firm's address 1601 22ND STREET, SUITE 400		
		WEST DES MOINES, IA 50266-1453		Phone no.515-225-8400
Mav	the II	RS discuss this return with the preparer shown above? (see instructions)		X Yes No
	01 10-2		-	Form 990 (2013)
	_			22
				- <i>(/)</i>
				•

Part 1V Checklist of Required Schedules

			Yes	No
1`	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
•	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2_	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	•		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
-12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	_X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	44.		₩.
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			37
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u> X</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			3.7
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	4-7		v
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			v
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> X</u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		v
20-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a 20b		Λ.
D	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		990 /	0010

Form 990 (2013) CHRYSALIS FOUNDATION
Part 1V Checklist of Required Schedules (continued)

			Yes	No
21`	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX,			
	column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J .	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	ļ		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25a	24a	<u></u>	X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	L	
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		_X_
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		<u> X</u>
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			77
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions)			v
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		<u> </u>
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	29		<u> </u>
30	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?	30		- 43
٠.	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		<u> </u>
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		<u>X</u>
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		_X_
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	
		Form	990 (2013)

orm 990 (2013) CHRYSALIS	FOUNDATION	42-
Part V	Statements Regarding Other	IRS Filings and Tax Compliance	

	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable		res	NO
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
Ŭ	(gambling) winnings to prize winners?	1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 5			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts		:	
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		_X_
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		<u>X</u>
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7с		<u>X</u>
d	If "Yes," indicate the number of Forms 8282 filed during the year	_		37
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		_ <u>X</u>
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		_X_
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
9	Sponsoring organizations maintaining donor advised funds.	8		
	Did the organization make any taxable distributions under section 4966?	9a		
a b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter	3.5		
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b		1	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand	ļ		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		<u>X</u>
<u>b</u>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	000	
		Form	990	(2013)

CHRYSALIS FOUNDATION 42-1337635 Form 990 (2013) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions \mathbf{x} Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 20 1a Enter the number of voting members of the governing body at the end of the tax year 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule 0. 20 b Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, or trustees, or key employees to a management company or other person? X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or X persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a Х b Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Х Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a X b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Х 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990 Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe Х in Schedule O how this was done 12c X Did the organization have a written whistleblower policy? 13 13 X Did the organization have a written document retention and destruction policy? 14 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official 15a X Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a Х b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed NONE Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply Own website Another's website X Upon request Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

Form **990** (2013)

State the name, physical address, and telephone number of the person who possesses the books and records of the organization

TERRY HERNANDEZ - 515-255-1853

300 E LOCUST ST., NO. 245, DES MOINES,

50309~1852

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees; officers, key employees, highest compensated employees, and former such persons

(A)	(B)			((C)			(D)	(E)	(F)
Name and Title	Average	Position (do not check more than one				than		Reportable	Reportable	Estimated
	hours per		box, unless person is both an officer and a director/trustee)					compensation	compensation	amount of
	week (list any	<u>ā</u>	_		ļ —	Γ	T -	from the	from related organizations	other compensation
	hours for	director				8		organization	(W-2/1099-MISC)	from the
	related	lee o	ustee			ensat		(W-2/1099-MISC)	,	organization
	organizations	al fa	nal tr		loyee	e comp				and related
	below	Individual trustee or	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
	line)	Ē	Ĕ	5	<u>s</u>	출동	윤			
(1) MARCIA MUNGER	1.00	x		x			l	0.	0.	0 .
PRESIDENT	1.00	Α	-					U •	<u>.</u>	U .
(2) JANN FREED	1.00	x		x				0.	0.	0 .
VICE PRESIDENT	1.00	^		^				0.	0.	<u> </u>
(3) MICHELE WARNOCK	1.00	X		X				0.	0.	0.
SECRETARY CAMPE	1.00	^		Δ			-			
(4) PATRICE SAYRE TREASURER	1.00	x		Х				0.	0.	0
(5) JODI BELLER	1.00			21	-	-				
DIRECTOR		x						0.	0.	0.
(6) CYNDE CRONIN	1.00	<u></u>								
DIRECTOR		X				İ		0.	0.	0
(7) DANIELLE FOSTER-SMITH	1.00									
DIRECTOR		X						0.	0.	0.
(8) AMY FRIEDRICH	1.00									-
DIRECTOR		X						0.	0.	0 .
(9) JOE GONZALEZ	1.00									
DIRECTOR		X						0.	0.	0.
(10) DENEESE JONES	1.00	}								
DIRECTOR		X						0.	0.	0 .
(11) TRACY LINBO	1.00								_	
DIRECTOR		X				<u> </u>		0.	0.	<u> </u>
(12) DREW MCLELLAN	1.00	ļ							_	
DIRECTOR	1 00	X						0.	0.	0.
(13) LYNN MELLING	1.00									•
DIRECTOR	1 00	X	_					0.	0.	0.
(14) MARGIE MONACHINO	1.00	4,						_	0	
DIRECTOR	1 00	X		_				0.	0.	0.
(15) VICTORIA NWASIKE	1.00	v								•
DIRECTOR	1.00	X	-	-	ļ			0.	0.	0.
(16) CHRISTINE HALBROOK	1.00	x						0.	0.	•
DIRECTOR CALL TO THE COLUMN TO THE CALL	1.00	^		-		 		U •	U.	0.
(17) HEATHER PALMER	1.00	X						0.	0.	0.
DIRECTOR 332007 10-29-13		1.22	Щ.			Щ.		<u></u>	U • 1	Form 990 (2013

Part VII Section A. Officers, Directors, T		ploy	ees			ighe	st C		es (continued)			
(A)	(B)			•	C)			(D)	(E)			F)
Name and title	Average hours per		Position (do not check more than one box, unless person is both an			than		Reportable	Reportable			nated
	week		c, unle icer ar					compensation from	compensation from related			unt of her
	(list any	Ę				Π	Γ	the	organizations			ensation
	hours for	trustee or director			ĺ	- G	l	organization	(W-2/1099-MISC)		n the
	related	stee o	rustee			eusa		(W-2/1099-MISC)			organ	ization
	organizations below	를	al t		oloyee	S 50						elated
	line)	Individual	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				organi	zations
(18) MARTI SIVI	1.00	 -	 		-	¥ 5	۳.			+		
DIRECTOR	1.00	x	ŀ					0.	().		0.
(19) BECKY WEHRMAN-ANDERSEN	1.00											
DIRECTOR		X				L.,	L	0.	().		0.
(20) LISA WEST	1.00											
DIRECTOR		X	<u> </u>					0.	().		0.
(21) TERRY HERNANDEZ	40.00	1										
EXECUTIVE DIRECTOR			₩	X		_		96,574.	().	10	<u>,278.</u>
		4	ĺ									
				-	_	╂				+		
		1						į				
				-		\vdash				+		
		_										
				-		\vdash				_		
		1										
1b Sub-total								96,574.	().	10	,278.
c Total from continuation sheets to Par	t VII, Section A						>	0.	().		0.
d Total (add lines 1b and 1c)							>	96,574.	().	10	<u>,278.</u>
2 Total number of individuals (including but	ut not limited to th	nose	liste	ed al	bove	e) wl	no re	eceived more than \$100	,000 of reportable			
compensation from the organization	·											0
										_	Y	es No
3 Did the organization list any former offic			e, ke	y er	nplo	yee	, or	highest compensated er	mployee on			
line 1a? If "Yes," complete Schedule J fo										F	3	X
4 For any individual listed on line 1a, is the	•							•	the organization			1,7
and related organizations greater than \$									dual for convec	-	4	X
5 Did any person listed on line 1a receive rendered to the organization? If "Yes," c	•				•		eiai	ed organization or indivi	dual for services		5	X
Section B. Independent Contractors	ompiete ochedal		01 3	JCII ,	Ders	on					3	<u></u>
Complete this table for your five highest	compensated in	depe	ende	nt c	ontr	acto	ors t	hat received more than	\$100,000 of compe	ensat	ion from	m
the organization Report compensation	•								· ·			
(A)								(B)			(C)	
Name and busine	ess address	Й(INC	3				Description of s	ervices	Co	mpensa	ation
	 											
							\dashv					
							\dashv	<u> </u>				
							+				·	
2 Total number of independent contractor	s (including but r	not le	mıte	d to	tho	se li	l	l above) who received m	ore than			
\$100,000 of compensation from the org				٠.٠)		. 22510/ 1110 10001100 111				
The state of the s					—-						QC	0 (2013)

Form 990 (2013) CHRYSAL
Part VIII Statement of Revenue

		Check if Schedule O cont	ains a response	or note to any line	in this Part VIII			
•			·		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
ıts its	1 a	Federated campaigns	1a					-
irar	b	Membership dues	1b					
E 50	С	Fundraising events	1c					
# H	d	Related organizations	1d					
Contributions, Gifts, Grants and Other Similar Amounts	е							
Ē	f	All allows and but and a firm and				ŀ		
텵		similar amounts not included abo		263,924.				
ĒĎ	g			7,237.				
Sel	_	Total. Add lines 1a-1f		•	263,924			
				Business Code				<u> </u>
ا بو	2 a							
اءٌ ػؘ	b					-		
Program Service Revenue	С							
	d							
	е							
	f	All other program service reve	enue					
	a			>				
	3	Investment income (including	dividends, intere	est, and				
ŀ		other similar amounts)	·	>	387,236.			387,236.
	4	Income from investment of tax	x-exempt bond p	roceeds	, , , , , , , , , , , , , , , , , , , ,			
	5	Royalties		•				
		•	(ı) Real	(ii) Personal				
	6 a	Gross rents		,				
	b	Less rental expenses						
	С	Davidal (1997)						
	d							
	7 a	Gross amount from sales of	(i) Securities	(II) Other			<u></u>	
		assets other than inventory	3,687,963.	``				
	b							
		and sales expenses	3,470,747.					
	С	Gain or (loss)	217,216.					
ĺ	d	Net gain or (loss)		>	217,216.		-	217,216,
<u>வ</u>	8 a	Gross income from fundraising	g events (not					
1		including \$	of					
ě		contributions reported on line	1c) See					
Ε.		Part IV, line 18	а					
Other Reven	b	Less direct expenses	b					
٥١	С	Net income or (loss) from fund	draising events	•				
j	9 a	Gross income from gaming ac	tivities See	1				
		Part IV, line 19	а					
	b	Less: direct expenses	b	L			-	
	c	Net income or (loss) from gam	ing activities	>				
ŀ	10 a	Gross sales of inventory, less	returns					
		and allowances	а					
ĺ	b	Less cost of goods sold	b					
ļ	С	Net income or (loss) from sale	s of inventory					<u> </u>
[Miscellaneous Revenu	е	Business Code				
	11 a	MISCELLANEOUS INCOME		900099	3,461.	3,461.		
	b							
	С							
Ì	d	All other revenue						
	е	Total. Add lines 11a-11d		▶ _	3,461.	*		
	12	Total revenue. See instructions.			871 837	3 461	0	604,452
33200	9					-		Form QQ() (2012)

	tion 501(c)(3) and 501(c)(4) organizations must comp Check if Schedule O contains a respon			тресе сошни (А).	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				· · · · · · · · · · · · · · · · · · ·
	organizations in the United States. See Part IV, line 21	326,314.	326,314.		
2	Grants and other assistance to individuals in				
	the United States See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	114,275.	73,136.	15,999.	25,140
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	119,797.	76,670.	16,771.	26,356
8	Pension plan accruals and contributions (include	4 404	24.0		
	section 401(k) and 403(b) employer contributions)	1,434.	918.	201.	315
9	Other employee benefits	10,283.	6,581.	1,439.	2,263
10	Payroll taxes	23,886.	15,287.	3,344.	5,255
11	Fees for services (non-employees).				
a					
	Legal	12 016	4.460	6 000	4 504
	Accounting	12,916.	4,462.	6,920.	1,534
đ	, ,				
	Professional fundraising services. See Part IV, line 17	26 057		26.057	
f	Investment management fees	26,057.		26,057.	
g	, -	,			
	column (A) amount, list line 11g expenses on Sch O.)	1 605	1 011	···	<u> </u>
12	Advertising and promotion	1,685. 4,034.	1,011. 2,581.	565.	674.
13	Office expenses	4,034.	4,301.	303.	888.
14	Information technology				
15	Royalties	21,499.	13,759.	3,010.	4,730.
16	Occupancy Travel	2,028.	1,298.	284.	
17	Payments of travel or entertainment expenses	2,020.	1,230.		446.
18	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	17,983.	11,509.	2,518.	3,956.
23	Insurance	5,764.	3,689.	807.	1,268.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				1,200
а	COMMUNITY EVENTS	67,911.	34,969.	1,013.	31,929.
b		26,041.	26,041.		
С	EDUCATIONAL EVENTS	12,954.	12,954.		
d	COMPUTER EXPENSE	10,181.	6,516.	1,425.	2,240.
е	All other expenses	18,601.	11,905.	2,603.	4,093.
25	Total functional expenses. Add lines 1 through 24e	823,643.	629,600.	82,956.	111,087.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here If following SOP 98-2 (ASC 958-720)			ì	

Part X	Balance Sheet			·
	Check if Schedule O contains a response or note to any line in this Part X	·	, ,	
· 		(A) Beginning of year		(B) End of year
1	Cash · non-interest-bearing	43,841.	1	140,951
2	Savings and temporary cash investments	1,684,268.	2	610,593
3	Pledges and grants receivable, net		3	11,400
4	Accounts receivable, net		4	
5	Loans and other receivables from current and former officers, directors,			
İ	trustees, key employees, and highest compensated employees. Complete			
	Part II of Schedule L		5	
6	Loans and other receivables from other disqualified persons (as defined under			
	section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			
	employers and sponsoring organizations of section 501(c)(9) voluntary			
ន្ទ	employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
Assets	Notes and loans receivable, net		7	
[₹] 8	Inventories for sale or use		8	
9	Prepaid expenses and deferred charges		9	
10a	Land, buildings, and equipment cost or other			
	basis Complete Part VI of Schedule D 10a 97, 917.			
l b	Less. accumulated depreciation 10b 59,086.	56,814.	$\overline{}$	38,831 11,575,446
11	Investments - publicly traded securities	9,566,779.	 	11,575,446
12	Investments - other securities See Part IV, line 11		12	
13	Investments - program-related. See Part IV, line 11		13	
14	Intangible assets		14	
15	Other assets See Part IV, line 11	23,351.	15	12,847
16	Total assets. Add lines 1 through 15 (must equal line 34)	11,375,053.	16	12,390,068
17	Accounts payable and accrued expenses		17	3,795
18	Grants payable		18	
19	Deferred revenue	140.	19	
20	Tax-exempt bond liabilities		20	
21	Escrow or custodial account liability Complete Part IV of Schedule D	-	21	
22	Loans and other payables to current and former officers, directors, trustees,			
Ĭ	key employees, highest compensated employees, and disqualified persons.			
	Complete Part II of Schedule L		22	
23	Secured mortgages and notes payable to unrelated third parties		23	
24	Unsecured notes and loans payable to unrelated third parties		24	
25	Other liabilities (including federal income tax, payables to related third			
	parties, and other liabilities not included on lines 17-24) Complete Part X of	24 606		110 225
	Schedule D	34,696.	25	110,227 114,022
26	Total liabilities. Add lines 17 through 25	34,836.	26	114,022
_	Organizations that follow SFAS 117 (ASC 958), check here ► X and			
8	complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets	3,602,717.	07	4,538,546
27		3,004,111.		4,330,340
28	Temporarily restricted net assets	7,737,500.	28	7,737,500
E 29	Permanently restricted net assets	7,737,300.	29	1,131,300
	Organizations that do not follow SFAS 117 (ASC 958), check here			
2 20	and complete lines 30 through 34.		20	
30	Capital stock or trust principal, or current funds		30	
31	Paid-in or capital surplus, or land, building, or equipment fund		31	
27 28 29 30 31 32 32 32 32 32 32 32 32 32 32 32 32 32	Retained earnings, endowment, accumulated income, or other funds Total net assets or fund balances	11,340,217.	32	12,276,046
33	ì	11,340,217.	34	12,390,068
34	Total liabilities and net assets/fund balances	TT, 3/3/033.	34	Form 990 (201

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

332012

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization **Employer identification number** CHRYSALIS FOUNDATION 42-1337635 Reason for Public Charity Status (All organizations must complete this part) See instructions Part I The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii), (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II) An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety See section 509(a)(4). 10 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h _ Type Ⅱ c Type III - Functionally integrated d ____ Type III - Non-functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, Yes Nο the governing body of the supported organization? 11g(i) (ii) A family member of a person described in (i) above? 11g(ii) (iii) A 35% controlled entity of a person described in (i) or (ii) above? 11g(iii) Provide the following information about the supported organization(s) h (iv) Is the organization (v) Did you notify the (vi) Is the (i) Name of supported (ii) EIN (iii) Type of organization (vii) Amount of monetary organization in col. (i) organized in the in col. (i) listed in your organization in col. (described on lines 1-9 organization support governing document? above or IRC section (i) of your support? (see instructions)) Yes No Yes Yes No

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

332021 09-25-13

<u>Total</u>

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual grants.")	149,240.	237,953.	290,984.	288,212.	263,924.	1230313.
2	Tax revenues levied for the organ-						
	ızatıon's benefit and either paid to	į					
	or expended on its behalf	ļ					
3	The value of services or facilities					-	
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	149,240.	237,953.	290,984.	288,212.	263,924.	1230313.
5	The portion of total contributions	,	•		•		
_	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4						1230313.
	tion B. Total Support				·		11000101
Cale	ndar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Amounts from line 4	149,240.	237,953.	290,984.	288,212.	263,924.	1230313.
	Gross income from interest,	•	-				
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	341,838.	378,026.	357,506.	457,633.	387,236.	1922239.
9	Net income from unrelated business						
-	activities, whether or not the						
	business is regularly carried on						
10	Other income Do not include gain					-	
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10						3152552.
	Gross receipts from related activities,	etc (see instruction	ons)			12	
	First five years. If the Form 990 is for			d. fourth. or fifth ta	ı ıx vear as a sectioi	 	
	organization, check this box and stop	-	,,	-,,	. ,		
Sec	ction C. Computation of Publ		rcentage				
14	Public support percentage for 2013 (I	ine 6, column (f) di	vided by line 11, c	olumn (f))		14	39.03 %
15	Public support percentage from 2012	Schedule A, Part	II, line 14			15	39.14 %
16a	33 1/3% support test - 2013. If the c	organization did no	t check the box o	n line 13, and line	14 is 33 1/3% or m	ore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organization				$\triangleright x$
b	33 1/3% support test - 2012. If the d	organization did no	t check a box on I	ine 13 or 16a, and	line 15 is 33 1/3%	or more, check th	nis box
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ation			▶□
17a	10% -facts-and-circumstances tes	t - 2013. If the org	anization did not d	heck a box on line	13, 16a, or 16b, a	ind line 14 is 10%	or more,
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check th	nis box and stop h	ere. Explain in Par	t IV how the organ	iization
	meets the "facts-and-circumstances"	test The organiza	tion qualifies as a	publicly supported	lorganization	3	▶□
b	10% -facts-and-circumstances tes	t - 2012. If the org	anization did not d	heck a box on line	13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets th	-				•	
	organization meets the "facts-and-circ				•		
18	Private foundation. If the organization		•	•	,		s
		·		·	C-L-		~= 000 E7\ 0012

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II If the organization fails to

Section A. Public Support	ow, piedeo com	pioto i ait ii j				
alendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513		;				
4 Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
B Public support (Subtract line 7c from line 6) ection B. Total Support						
alendar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6 0a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	-1					
Total support (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is for the	he organization'	s first, second, thir	d, fourth, or fifth ta	ax year as a section	n 501(c)(3) organız	ation,
check this box and stop here						▶
ection C. Computation of Public		····			гг	
5 Public support percentage for 2013 (lin			olumn (f))		15	
6 Public support percentage from 2012 S					16	
ection D. Computation of Invest		<u>_</u>				
7 Investment income percentage for 201;			ie 13, column (f))		17	
8 Investment income percentage from 20		-			18	_
9a 33 1/3% support tests - 2013. If the or						/ is not
more than 33 1/3%, check this box and b 33 1/3% support tests - 2012. If the o	rganization did r	not check a box on	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	▶ ∟ and
line 18 is not more than 33 1/3%, checl						▶∟
O Private foundation. If the organization	did not check a	box on line 14, 19a	a, or 19b, check th	ns box and see in	structions	•

 Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, and Part III, line 12 Also complete this part for any additional information (See instructions)

SCHEDULE D

Department of the Treasury Internal Revenue Service

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number

Pai	t I Organizations Maintaining Donor Advise		42-133/033
Га			or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, lin		(h) Funda and other appoints
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	<u> </u>	
	are the organization's property, subject to the organization's	_	L Yes L No
6	Did the organization inform all grantees, donors, and donor a	• •	•
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose co	
_	impermissible private benefit?		Yes No
Pai	t II Conservation Easements. Complete if the org	ganization answered "Yes" to Form 990, Par	t IV, line 7
1	Purpose(s) of conservation easements held by the organization	ion (check all that apply)	
	Preservation of land for public use (e.g., recreation or e	education) Preservation of an histo	rically important land area
	Protection of natural habitat	Preservation of a certifie	ed historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the form of	a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic str	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired	after 8/17/06, and not on a historic structure	
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the o	rganization during the tax
	year ▶		
4	Number of states where property subject to conservation ea	sement is located >	
5	Does the organization have a written policy regarding the per	riodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements i		L Yes
6	Staff and volunteer hours devoted to monitoring, inspecting,	and enforcing conservation easements duri	ng the year >
7	Amount of expenses incurred in monitoring, inspecting, and	enforcing conservation easements during th	e year ► \$
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170(h)	
	and section 170(h)(4)(B)(ii)?		∟ Yes ∟ No
9	In Part XIII, describe how the organization reports conservati	on easements in its revenue and expense st	tatement, and balance sheet, and
	include, if applicable, the text of the footnote to the organiza	tion's financial statements that describes the	e organization's accounting for
	conservation easements		
Pai	t III Organizations Maintaining Collections o	•	er Similar Assets.
	Complete if the organization answered "Yes" to Form		
1a	If the organization elected, as permitted under SFAS 116 (AS	SC 958), not to report in its revenue stateme	nt and balance sheet works of art,
	historical treasures, or other similar assets held for public exl	nibition, education, or research in furtheranc	e of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that descri	bes these items	
b	If the organization elected, as permitted under SFAS 116 (AS	SC 958), to report in its revenue statement a	nd balance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of public	c service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		> \$
2	If the organization received or held works of art, historical tre	asures, or other similar assets for financial g	
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these items	
а	Revenues included in Form 990, Part VIII, line 1		. > \$
b	Assets included in Form 990, Part X		> \$

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

		IS FOUNDAT					<u> 12-13</u>			age 2
Pai	rt III Organizations Maintaining C	ollections of A	rt, Historical Tr	easures, or (Other	Simila	ar Asse	ts(conti	nued)	
3	Using the organization's acquisition, accessi	on, and other record	ls, check any of the	following that are	e a sign	uficant u	use of its	collectio	n item	IS
•	(check all that apply)									
а	Public exhibition	d		hange programs						
b	Scholarly research	е	Other							
С	Preservation for future generations									
4	Provide a description of the organization's co	· ·	-	-	•		se in Par	t XIII		
5	During the year, did the organization solicit of				ımılar as	ssets	_	_		_
_	to be sold to raise funds rather than to be ma							Yes		<u>No</u>
Pai	rt IV Escrow and Custodial Arran		ete if the organizatio	n answered "Yes	s" to Fo	rm 990,	Part IV, I	ine 9, or		
	reported an amount on Form 990, Par									
1a	Is the organization an agent, trustee, custodi	an or other intermed	liary for contribution	is or other assets	s not inc	cluded		¬		ר
	on Form 990, Part X?						L_	」 Yes		J No
ь	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing table			r				
								Amoun	<u>t</u>	
	Beginning balance					1c				
	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f		1		
	Did the organization include an amount on Fo							Yes		_ No
	If "Yes," explain the arrangement in Part XIII rt V Endowment Funds. Complete if									
Гаі	rt V Endowment Funds. Complete if					T(.				
	- · · · · · · · · · · · · · · · · · · ·	(a) Current year	(b) Prior year	(c) Two years ba			ears back	(e) Fou		
	Beginning of year balance	9,575,281.	9,575,281.	9,575,2	81.	9,5	75,281.	9	<u>.575</u>	<u>281.</u>
b	Contributions	,.								
C .	Net investment earnings, gains, and losses				-					
a	Grants or scholarships									
е	Other expenditures for facilities									
	and programs				_					
T	Administrative expenses	0 585 004	0 555 004	0.555.0						
g	End of year balance	9,575,281.	9,575,281.	9,575,2	81.	9,5	75,281.	9	575	281.
2	Provide the estimated percentage of the curr Board designated or quasi-endowment	19.00		ij) neid as.						
	Permanent endowment 81.00	%	_%							
	Temporarily restricted endowment	% %								
C	The percentages in lines 2a, 2b, and 2c shou									
22	Are there endowment funds not in the posses		ation that are held a	nd administered	for the	organiz	ation			
Ja	by.	331011 OF THE OFGAMIZE	ation that are neid a	na administered	ioi tile	Organiza	ation	[Yes	No
	(i) unrelated organizations							3a(i)	163	X
	(ii) related organizations			•				3a(ii)		X
h	If "Yes" to 3a(ii), are the related organizations	listed as required o	n Schedule R?					3b		
4	Describe in Part XIII the intended uses of the									
	rt VI Land, Buildings, and Equipm							-		
	Complete if the organization answered		, Part IV, line 11a Se	ee Form 990, Pa	rt X. line	10				
	Description of property	(a) Cost or o				ımulate	d	(d) Boo	k valu	
		basis (investr	, ,			ciation	_	(4) 500	· raia	•
1a	Land					•				
	Buildings									
	Leasehold improvements				·					
	Equipment		9	7,917.	<u>-</u> 5	9,08	36.	3:	8,8	31.
	Other								- ,	
	L Add lines 1a through 1e. (Column (d) must ed	gual Form 990. Part	X. column (B), line 1	0(c))				3	8.8	31.

Schedule D (Form 990) 201	3 CHRYSALIS	FOUNDATION

Part VII Investments - Other Securities.				
Complete if the organization answered "Yes"	to Form 990, Part IV	line 11b See Form 990, I	Part X, line 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of v	aluation: Cost or end	d-of-year market value
(1) Financial derivatives				······································
(2) Closely-held equity interests				
(3) Other				
(A)				
(B)				
(C)				
(D)				
(E)				,
				
(G)				
(H)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)				
Part VIII Investments - Program Related.				
Complete if the organization answered "Yes"				
(a) Description of investment	(b) Book value	(c) Method of va	aluation Cost or end	d-of-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(8)				
(9)				
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)				
Part IX Other Assets.	. E	L - 44 d O - F 000 f	D- 4 V 1 46	
Complete if the organization answered "Yes"	to Form 990, Part IV. Description	line 11d See Form 990, F	² aπ X, line 15.	(b) Book value
	Description			(b) Book value
(1)			-	
(2)				
(3)				
(4)				
(5)				
(6)				<u> </u>
(7)				
(8)				
(9) Total. (Column (b) must equal Form 990, Part X, col (B) line	15 \			
Part X Other Liabilities.	<i>: 15)</i>			
Complete if the organization answered "Yes"	to Form 990 Part IV	line 11e or 11f See Form	QQA Part Y line 25	
(a) Description of liability	10 1 01111 330, 1 art 14	(b) Book value	330, 1 art A, III e 23	
(1) Federal income taxes		(5) 5000 (6.00		
(2) AGENCY FUND PAYABLE		110,227.		
		110,227.		
(3)				
<u>(5)</u>				
(6)				
<u>(7)</u>				
(8)				
(9)	251	110,227.		
Total. (Column (b) must equal Form 990, Part X, col. (B) line	25)	110,441.		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Part X	Reconciliation of Revenue per Audited Financial State	ements With	Revenue per R	eturn	-
	Complete if the organization answered "Yes" to Form 990, Part IV, line	12a			
1 Tot	al revenue, gains, and other support per audited financial statements			1	1,772,216.
2 Am	ounts included on line 1 but not on Form 990, Part VIII, line 12				
a Net	unrealized gains on investments	2a	<u>887,635.</u>		
b Dor	ated services and use of facilities	2b	38,801.		
c Red	overies of prior year grants	2c			
d Oth	er (Describe in Part XIII)	2d		ŀ	
e Add	lines 2a through 2d			2e	926,436.
3 Sub	tract line 2e from line 1			3	<u>845,780.</u>
4 Am	ounts included on Form 990, Part VIII, line 12, but not on line 1				
a Inve	estment expenses not included on Form 990, Part VIII, line 7b	4a	26,057.		
b Oth	er (Describe in Part XIII)	4b			
c Add	lines 4a and 4b			4c	26,057.
5 Tot	al revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)		<u> </u>	5	<u>871,837.</u>
Part X	Reconciliation of Expenses per Audited Financial Stat	ements Witl	n Expenses per	Retu	rn.
	Complete if the organization answered "Yes" to Form 990, Part IV, line	12a		·	
1 Tot	al expenses and losses per audited financial statements			1	836,387.
2 Am	ounts included on line 1 but not on Form 990, Part IX, line 25	1 1			
a Dor	ated services and use of facilities	2a	38,801.		
b Prio	r year adjustments	2b			
c Oth	er losses .	2c			
d Oth	er (Describe in Part XIII.)	2d			
e Add	lines 2a through 2d			2e	38,801.
3 Sub	tract line 2e from line 1			3	797,586.
	ounts included on Form 990, Part IX, line 25, but not on line 1	1 1			
a Inve	estment expenses not included on Form 990, Part VIII, line 7b	4a	26,057.		
b Oth	er (Describe in Part XIII)	4b			
_	lines 4a and 4b			4c	26,057.
	al expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)			5	823,643.
	II Supplemental Information.				
	ne descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4,			1, Part	X, line 2; Part XI,
lines 2d a	nd 4b; and Part XII, lines 2d and 4b Also complete this part to provide any	additional inforr	nation		
חמאה	II I INTO A .				
PART_	V, LINE 4:				
EMDO	MENT FUNDS AND EARNINGS FROM ENDOWMEN	ייי ביוואווים	אספי יייט אסט		
FNDOM	MENI FUNDS AND EARNINGS FROM ENDOWMEN	I FUNDS	ARE IO DE		
HGED	TO FURTHER THE ORGANIZATION'S EXEMPT	DIDDOGE			
لتقون	TO FORTHER THE ORGANIZATION D EXEMIT	TORTOBE.			
		<u> </u>			
PART	X, LINE 2:				
	,				
ACCOU	NTING PRINCIPLES GENERALLY ACCEPTED I	N THE UN	ITED STATE	S	
OF AN	ERICA REQUIRE MANAGEMENT TO EVALUATE	TAX POSI	TIONS TAKE	N BY	THE
<u> </u>				<u> </u>	
FOUNI	ATION AND RECOGNIZE A TAX LIABILITY O	R ASSET	FOR AN UNC	ERT <i>I</i>	AIN
			·		
POSIT	ION THAT MORE LIKELY THAN NOT WOULD N	OT BE SU	STAINED UP	ON E	EXAMINATION
BY TH	E INTERNAL REVENUE SERVICE. MANAGEME	NT HAS E	VALUATED T	<u>HEI</u> F	RMATERIAL
TAX E	OSITIONS AND DETERMINED THERE ARE NO	UNCERTAI	N POSITION	S TA	AKEN OR
	TED TO BE TAKEN THAT WOULD REQUIRE RE	COGNITIO	N OR A LIA	BIL	TY OR
332054	· ·	-		Sched	ule D (Form 990) 2013

Schedule D (Form 990) 2013 CHRYSALIS FOUNDATION

42-1337635 Page 4

Schedule D	(Forn	n 990) 2013 (CHR	(SAL	IS FOUNDAT	ON	42-1337635 Page 5
Part XIII	Sup	n 990) 2013 (Oplemental Inform	ation	(contin	ued)	· 	
ASSET	OR	DISCLOSURES	IN	THE	FINANCIAL	STATEMENTS.	
							
		······································					
				.			
							
			-				
					· - · · ·		
		- ,,.					
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		. ,					

SCHEDULE 1 (Form 990) Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047	2013	Open to Public Inspection

ջ ∏ Employer identification number 42-1337635 X Yes 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection CHRYSALIS FOUNDATION General Information on Grants and Assistance criteria used to award the grants or assistance? Name of the organization Part I

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

rairii) drants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed	Governments and \$5,000 Part II can	a Organizations in the be duplicated if additic	onal space is need	ompiete if the org ed	anization answered "Y	res" to Form 990, Part	IV, line Z1, for any
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, EMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BONDURANT-FARRAR SCHOOLS 300 GARFIELD STREET SW BONDURANT IA 50035	42-6037271		15,000.	0	САЅН		AFTER-SCHOOL PROGRAM AWARD
YOUNG WOMENS RESOURCE CENTER 818 5TH AVE DES MOINES, IA 50309	51-0186073	501(C)3	24,000,	.0	CASH		AFTER SCHOOL PROGRAM AWARD AND OPERATING GRANTS
HOLY FAMILY SCHOOL INNERCITY YOUTH FOUNDATION - P.O. BOX 8437 - DES MOINES, IA 50301	42-1411669	501(C)3	10.000.	• 0	САЅН		AFTER SCHOOL PROGRAM
WELIFT 106 E SECOND AVE INDIANOLA, IA 50125	42-0703232		13.000.	0	CASH		AFTER-SCHOOL PROGRAM AWARD AND OPERATING GRANT
MCCOMBS MIDDLE SCHOOL 201 COUNTY LINE ROAD DES MOINES, IA 50320	42-6001433		8 000	0	CASH		AFTER-SCHOOL PROGRAM
MERRILL MIDDLE SCHOOL PTA 5301 GRAND AVENUE DES MOINES IA 50312	42-1257842		000 8	o	CASH		AFTER-SCHOOL PROGRAM AWARD
2 Enter total number of section 501(c)(3) and government organizations	ind government or		listed in the line 1 table				

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Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) (2013)

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Schedule I (Form 990) CHRYSALIS FOUNDATION Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)	FOUNDATION Assistance to Govern	ON vernments and Organ	izations in the Ur	nted States (Sche	dule I (Form 990), Pa		42-1337635 Page 1
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN AND FAMILY URBAN MINISTRIES - PO BOX 41125 - DES MOINES, IA 50311	42-1396833	501(C)3	24,230,	0.	CASH		AFTER-SCHOOL PROGRAM AWARD AND OPERATING GRANTS
BRODY PTO 2501 PARK AVE. DES MOINES, IA 50321	42-150777		8,000,		CASH		AFTER-SCHOOL PROGRAM AWARD
DES MOINES PUBLIC SCHOOLS SUCCESS PROGRAM - 901 WALNUT ST - DES MOINES, IA 50309	42-6001433		10,000,	0	CASH		AFTER-SCHOOL PROGRAM AWARD
CRISIS INTERVENTION & ADVOCACY CENTER - 1510 GREENE STREET - ADEL, IA 50003	42-1372343		.000,5	0	CASH		AFTER-SCHOOL PROGRAM AWARD
COMMUNITY YOUTH CONCEPTS 3826 1/2 DOUGLAS AVE DES MOINES, IA 50310	26-2996028	501(C)3	29 000	0	CASH		AFTER-SCHOOL PROGRAM AWARD & OPERATING GRANT
DRESS FOR SUCCESS DES MOINES 319 -7TH STREET, SUITE 320 DES MOINES, IA 50309	27-4613702	501(C)3	7,500,	0	САЅН		OPERATING GRANT
FREE STORE 1020 24TH STREET WEST DES MOINES, IA 50266	20-2732304	501(C)3	7,500,	0	CASH		OPERATING GRANT
HAWTHORN HILL 3001 GRAND AVE DES MOINES, IA 50312	42-1258470	501(C)3	5,500,	0	CASH		OPERATING GRANT
BERNIE LORENZ RECOVERY 4014 KINGMAN BLVD DES MOINES, IA 50311	42-0946031	501(C)3	5,000	0	САЅН		OPERATING GRANT Schedule I (Form 990)
							/

Schedule (Form 990) CHRYSALIS FOUNDATION Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)	CHRYSALIS FOUNDATION Brants and Other Assistance to Govern	ON vernments and Organ	izations in the U	nited States (Scho	edule I (Form 990), Pa		42-1337635 Page 1
(a) Name and address of organization or government	(p) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DOWLING CATHOLIC HIGH SCHOOL FOUNDATION - 1400 BUFFALO ROAD - WEST DES MOINES, IA 50265	42-0788212		9 000.	0	CASH		OPERATING GRANT
ISED VENTURES 1111 9TH STREET, STE 380 DES MOINES, IA 50314	20-1037604	501(C)3	5,000.	0	саѕн		OPERATING GRANT
EMBARC 2309 EUCLID AVENUE DES MOINES, IA 50310	46-1017191		5,000.	*0	CASH		AFTER SCHOOL PROGRAM AWARD
EYES OPEN IOWA 4000 WESTOWN PKWY, SUITE 204 WEST DES MOINES, IA 50266	42-1472525		5,500.	0	CASH		OPERATING GRANT
HOUSE OF MERCY 1409 CLARK STREET DES MOINES, IA 50314	42-1323808		5,000,	•0	CASH		OPERATING GRANT
METRO ARTS ALLIANCE 305 EAST COURT AVENUE DES MOINES, IA 50309	51-0180623	501 (C) (3)	10,000.	•0	CASH		OPERATING GRANT
NORWALK PTO 9210 HAPPY HOLLOW DRIVE NORWALK, IA 50211	45-2873889		10,000.	.0	O, CASH		AFTER SCHOOL PROGRAM AWARD

5,000.

23-7442304

DES MOINES IN 50309

918 SE 11TH ST.

YOUTH EMERGENCY SERVICES & SHELTER

Schedule I (Form 990)

OPERATING GRANT

AFTER SCHOOL PROGRAM

AWARD

8,000,

26-1378118

DES MOINES IA 50315

901 E PARK AVENUE

WEEKS PTO

42-1337635 ' Page 1	,	(h) Purpose of grant or assistance	AFTER-SCHOOL PROGRAM AWARD					Schedule I (Form 990)
Schedule (Form 990) CHRYSALIS FOUNDATION 4	n of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II)	(g) Description of non-cash assistance						
		(f) Method of valuation (book, FMV, appraisal, other)	CASH					
		(e) Amount of non-cash assistance	o					
		(d) Amount of cash grant	16,000.					
		(c) IRC section if applicable						
		(b) EIN	42-1445489					
		(a) Name and address of organization or government	ALTOONA CAMPUS 1500 8TH ST., SW ALTOONA, IA 50009					

Schedule I (Form 990) (2013) (f) Description of non-cash assistance (e) Method of valuation (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22 Part III can be duplicated if additional space is needed Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information (d) Amount of non-cash assistance ALL GRANTS AND ASSISTANCE ARE REVIEWED AND APPROVED BY THE (c) Amount of cash grant 31 (b) Number of recipients FOUNDATION'S BOARD OF DIRECTORS. (a) Type of grant or assistance PART I, LINE 2: 332102 10-29-13

Page 2

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CHRYSALIS FOUNDATION

Schedule I (Form 990) (2013)

Part III

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)
Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

CHRYSALIS FOUNDATION

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2013
Open to Public Inspection

42-1337635

Name of the organization

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

orm990. Open to Public Inspection

Employer identification number

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: TO DEVELOP STRONG WOMEN AND GIRLS IN GREATER DES MOINES THROUGH EDUCATION, GRANT MAKING AND PHILANTHROPY. FORM 990, PART VI, SECTION B, LINE 11: THE 990 WAS REVIEWED BY THE ORGANIZATION'S BOARD PRIOR TO FILING THE RETURN. FORM 990, PART VI, SECTION B, LINE 12C: BOARD MEMBERS COMPLETE A NEW CONFLICT OF INTEREST FORM AT THE ANNUAL MEETING EACH YEAR. COPIES ARE REVIEWED PERIODICALLY AND KEPT ON FILE. BOARD MEMBERS MAY NOT VOTE ON DECISIONS THAT MAY BE OR APPEAR TO BE A CONFLICT OF INTEREST. ABSTENTIONS ARE NOTED IN BOARD MEETING MINUTES. FORM 990, PART VI, SECTION B, LINE 15: PRIOR TO ANNUAL REVIEWS, SALARIES ARE REVIEWED AND DISCUSSED BY BOARD MEMBERS. BOARD MEMBERS USE HUMAN RESOURCE AND SURVEYS OF COMPARABLE SALARIES FOR COMPARATIVE PURPOSES. FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST. FORM 990, PAGE 12, PART XII, LINE 2C THE ORGANIZATION'S AUDIT COMMITTEE, A SUBGROUP OF THE ORGANIZATION'S BOARD OF DIRECTORS, IS RESPONSIBLE FOR THE OVERSIGHT OF

332211 09-04-13

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Schedule O (Form 990 or 990-EZ) (2013)

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