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Form 990-EZ

Department of the Treasury  
Internal Revenue Service

Short Form

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundation)

Do not enter Social Security numbers on this form as it may be made public. By law, the IRS generally cannot redact the information on the form.

Information about Form 990-EZ and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-1150

2013

Open to Public Inspection

**A** For the 2013 calendar year, or tax year beginning 07-01-2013, and ending 06-30-2014

**B** Check if applicable:  
☐ Address change  
☐ Name change  
☐ Initial return  
☐ Terminated  
☐ Amended return  
☐ Application pending

**C** Name of organization  
NORTH CENTRAL EMS INSTITUTE

Number and street (or P O box, if mail is not delivered to street address)Room/suite  
2800 N 7TH STREET PO BOX 2286

City or town, state or province, country, and ZIP or foreign postal code  
ST CLOUD, MN 56302

**D** Employer identification number  
41-1967451

**E** Telephone number  
(888) 603-4426

**F** Group Exemption Number

**G** Accounting Method ☒ Cash ☐ Accrual Other (specify) \_\_\_\_\_

**H** Check ☐ if the organization is **not** required to attach Schedule B (Form 990, 990-EZ, or 990-PF)

**I** Website: [WWW.NCEMSI.ORG](http://WWW.NCEMSI.ORG)

**J** Tax-exempt status (check only one) ☒ 501(c)(3) ☐ 501(c) ( ) (insert no ) ☐ 4947(a)(1) or ☐ 527

**K** Form of organization ☒ Corporation ☐ Trust ☐ Association ☐ Other \_\_\_\_\_

**L** Add lines 5b, 6c, and 7b, to line 9 to determine gross receipts If gross receipts are \$200,000 or more, or if total assets (Part II, column (B) below) are \$500,000 or more, file Form 990 instead of Form 990-EZ ☒ \$ 30,394

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (see the instructions for Part I)

Check if the organization used Schedule O to respond to any question in this Part I ☒

|            |    |                                                                                                                                                                                                                  |    |          |
|------------|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|----------|
| Revenue    | 1  | Contributions, gifts, grants, and similar amounts received                                                                                                                                                       | 1  | 27,600   |
|            | 2  | Program service revenue including government fees and contracts                                                                                                                                                  | 2  | 2,793    |
|            | 3  | Membership dues and assessments                                                                                                                                                                                  | 3  |          |
|            | 4  | Investment income                                                                                                                                                                                                | 4  | 1        |
|            | 5a | Gross amount from sale of assets other than inventory                                                                                                                                                            | 5a |          |
|            | b  | Less cost or other basis and sales expenses                                                                                                                                                                      | 5b |          |
|            | c  | Gain or (loss) from sale of assets other than inventory (Subtract line 5b from line 5a)                                                                                                                          | 5c |          |
|            | 6  | Gaming and fundraising events                                                                                                                                                                                    |    |          |
|            | a  | Gross income from gaming (attach Schedule G if greater than \$15,000)                                                                                                                                            | 6a |          |
|            | b  | Gross income from fundraising events (not including \$ _____ of contributions from fundraising events reported on line 1) (attach Schedule G if the sum of such gross income and contributions exceeds \$15,000) | 6b |          |
|            | c  | Less direct expenses from gaming and fundraising events                                                                                                                                                          | 6c |          |
|            | d  | Net income or (loss) from gaming and fundraising events (add lines 6a and 6b and subtract line 6c)                                                                                                               | 6d |          |
|            | 7a | Gross sales of inventory, less returns and allowances                                                                                                                                                            | 7a |          |
|            | b  | Less cost of goods sold                                                                                                                                                                                          | 7b |          |
|            | c  | Gross profit or (loss) from sales of inventory (Subtract line 7b from line 7a)                                                                                                                                   | 7c |          |
|            | 8  | Other revenue (describe in Schedule O)                                                                                                                                                                           | 8  |          |
|            | 9  | Total revenue. Add lines 1, 2, 3, 4, 5c, 6d, 7c, and 8                                                                                                                                                           | 9  | 30,394   |
| Expenses   | 10 | Grants and similar amounts paid (list in Schedule O)                                                                                                                                                             | 10 | 26,800   |
|            | 11 | Benefits paid to or for members                                                                                                                                                                                  | 11 |          |
|            | 12 | Salaries, other compensation, and employee benefits                                                                                                                                                              | 12 |          |
|            | 13 | Professional fees and other payments to independent contractors                                                                                                                                                  | 13 | 2,245    |
|            | 14 | Occupancy, rent, utilities, and maintenance                                                                                                                                                                      | 14 |          |
|            | 15 | Printing, publications, postage, and shipping                                                                                                                                                                    | 15 |          |
|            | 16 | Other expenses (describe in Schedule O)                                                                                                                                                                          | 16 | 108,247  |
|            | 17 | Total expenses. Add lines 10 through 16                                                                                                                                                                          | 17 | 137,292  |
| Net Assets | 18 | Excess or (deficit) for the year (Subtract line 17 from line 9)                                                                                                                                                  | 18 | -106,898 |
|            | 19 | Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return)                                                                 | 19 | 276,404  |
|            | 20 | Other changes in net assets or fund balances (explain in Schedule O)                                                                                                                                             | 20 | 0        |
|            | 21 | Net assets or fund balances at end of year Combine lines 18 through 20                                                                                                                                           | 21 | 169,506  |

Part II

Balance Sheets (see the instructions for Part II)

Check if the organization used Schedule O to respond to any question in this Part II

|                                                                                | (A) Beginning of year |    | (B) End of year |
|--------------------------------------------------------------------------------|-----------------------|----|-----------------|
| 22 Cash, savings, and investments                                              | 276,404               | 22 | 169,506         |
| 23 Land and buildings                                                          |                       | 23 |                 |
| 24 Other assets (describe in Schedule O)                                       |                       | 24 |                 |
| 25 Total assets                                                                | 276,404               | 25 | 169,506         |
| 26 Total liabilities (describe in Schedule O)                                  | 0                     | 26 | 0               |
| 27 Net assets or fund balances (line 27 of column (B) must agree with line 21) | 276,404               | 27 | 169,506         |

Part III

Statement of Program Service Accomplishments (see the instructions for Part III)

Check if the organization used Schedule O to respond to any question in this Part III

What is the organization's primary exempt purpose?  
NORTH CENTRAL EMS INSTITUTE'S MISSION IS TO PROVIDE LEADERSHIP IN EMS THROUGH EDUCATING, STANDARD SETTING AND BENCHMARKING

Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. In a clear and concise manner, describe the services provided, the number of persons benefited, and other relevant information for each program title

28 THE NORTH CENTRAL EMS INSTITUTE (NCEMSI) IS A MINNESOTA NON-PROFIT CORPORATION WITH CHARITY 501(C)(3) TAX-EXEMPT STATUS FROM THE INTERNAL REVENUE SERVICE. IT WAS FOUNDED IN 2000 BY BOARD MEMBERS OF THE NORTH CENTRAL EMS COOPERATIVE. NCEMSI IS GOVERNED BY A VOLUNTEER BOARD OF DIRECTORS AND RECEIVES INCOME FROM INDIVIDUALS, CORPORATIONS AND GOVERNMENTS. ITS EFFORTS ARE PRIMARILY CONCENTRATED IN RESEARCH, BENCHMARKING, EDUCATION, PERFORMANCE OF EMS SYSTEMS AND FOSTERING COLLABORATION AMONG NATIONAL AND INTERNATIONAL GROUPS. NCEMSI IS THE MAIN SPONSOR OF THE INTERNATIONAL ROUNDTABLE ON COMMUNITY PARAMEDICINE (IRCP). THE 10TH ANNUAL IRCP MEETING WILL BE HELD IN RENO, NEVADA, UNITED STATES, IN SEPTEMBER 2014. IN 2008 NCEMSI COPYRIGHTED A "COMMUNITY PARAMEDIC" CURRICULUM THAT WAS DEVELOPED IN COLLABORATION WITH UNIVERSITIES IN THE US, CANADA AND AUSTRALIA. THE CURRICULUM IS PROVIDED FREE OF CHARGE TO ANY ACCREDITED COLLEGE OR UNIVERSITY WORLDWIDE. THE CURRICULUM IS CURRENTLY IN VERSION 3, WHICH WAS RELEASED IN MAY 2012. IN FALL 2011, WE RELEASED THE "COMMUNITY PARAMEDIC PROGRAM MANUAL", A GUIDE FOR COMMUNITIES AND AMBULANCE SERVICES TO USE IN DEVELOPING A COMMUNITY PARAMEDIC PROGRAM. THE MANUAL HAS BEEN DOWNLOADED FROM THE INTERNET AN AVERAGE OF FIVE TIMES PER DAY, EVERY DAY, SINCE OCTOBER 17, 2011. IN 2014, WE COMMISSIONED A RESEARCH STUDY OF OUR EMS BENCHMARKING INITIATIVE. THE NCEMSI HAS BEEN COLLECTING BENCHMARKING DATA FROM EMS PROVIDERS ACROSS THE COUNTRY SINCE 2002 AND WE EXPECT THE ANALYSIS WILL PROVIDE OPPORTUNITIES FOR BEST PRACTICES FOR EMS SERVICES.  
(Grants \$ 26,800) If this amount includes foreign grants, check here

29  
  
(Grants \$ ) If this amount includes foreign grants, check here

30  
  
(Grants \$ ) If this amount includes foreign grants, check here

31 Other program services (describe in Schedule O)  
(Grants \$ ) If this amount includes foreign grants, check here

32 Total program service expenses (add lines 28a through 31a)

Expenses  
(Required for section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts, optional for others)

28a134,970

29a

30a

31a

32134,970

Part IV

List of Officers, Directors, Trustees, and Key Employees (list each one even if not compensated — see the instructions for Part IV)

Check if the organization used Schedule O to respond to any question in this Part IV

| (a) Name and title        | (b) Average hours per week devoted to position | (c) Reportable compensation (Forms W-2/1099-MISC) (if not paid, enter -0-) | (d) Health benefits, contributions to employee benefit plans, and deferred compensation | (e) Estimated amount of other compensation |
|---------------------------|------------------------------------------------|----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|--------------------------------------------|
| See Additional Data Table |                                                |                                                                            |                                                                                         |                                            |
|                           |                                                |                                                                            |                                                                                         |                                            |
|                           |                                                |                                                                            |                                                                                         |                                            |
|                           |                                                |                                                                            |                                                                                         |                                            |

Part V

Other Information (Note the Schedule A and personal benefit contract statement requirements in the instructions for Part V ) Check if the organization used Schedule O to respond to any question in this Part V . . . . . ☒

|     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |     |    |
|-----|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Yes | No |
| 33  | Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a detailed description of each activity in Schedule O . . . . .                                                                                                                                                                                                                                                                                     | 33  | No |
| 34  | Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O (see instructions) . . . . .                                                                                                                                                                                              | 34  | No |
| 35a | Did the organization have unrelated business gross income of \$1,000 or more during the year from business activities (such as those reported on lines 2, 6a, and 7a, among others)? . . . . .                                                                                                                                                                                                                                                                    | 35a | No |
| b   | If "Yes," to line 35a, has the organization filed a <b>Form 990-T</b> for the year? If "No," provide an explanation in Schedule O . . . . .                                                                                                                                                                                                                                                                                                                       | 35b |    |
| c   | Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If "Yes," complete Schedule C, Part III . . . . .                                                                                                                                                                                                                                        | 35c | No |
| 36  | Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N . . . . .                                                                                                                                                                                                                                                                       | 36  | No |
| 37a | Enter amount of political expenditures, direct or indirect, as described in the instructions <input type="checkbox"/> <b>37a</b> 0                                                                                                                                                                                                                                                                                                                                |     |    |
| b   | Did the organization file <b>Form 1120-POL</b> for this year? . . . . .                                                                                                                                                                                                                                                                                                                                                                                           | 37b |    |
| 38a | Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee <b>or</b> were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return? . . . . .                                                                                                                                                                                                                     | 38a | No |
| b   | If "Yes," complete Schedule L, Part II and enter the total amount involved . <b>38b</b>                                                                                                                                                                                                                                                                                                                                                                           |     |    |
| 39  | Section 501(c)(7) organizations Enter                                                                                                                                                                                                                                                                                                                                                                                                                             |     |    |
| a   | Initiation fees and capital contributions included on line 9 . . . . . <b>39a</b>                                                                                                                                                                                                                                                                                                                                                                                 |     |    |
| b   | Gross receipts, included on line 9, for public use of club facilities . . . . . <b>39b</b>                                                                                                                                                                                                                                                                                                                                                                        |     |    |
| 40a | Section 501(c)(3) organizations Enter amount of tax imposed on the organization during the year under section 4911 <input type="checkbox"/> 0, section 4912 <input type="checkbox"/> 0, section 4955 <input type="checkbox"/> 0                                                                                                                                                                                                                                   |     |    |
| b   | Section 501(c)(3) and 501(c)(4) organizations Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I . . . . .                                                                                                                                   | 40b | No |
| c   | Section 501(c)(3) and 501(c)(4) organizations Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 . . . <input type="checkbox"/> 0                                                                                                                                                                                                                                                   |     |    |
| d   | Section 501(c)(3) and 501(c)(4) organizations Enter amount of tax on line 40c reimbursed by the organization . . . . . <input type="checkbox"/> 0                                                                                                                                                                                                                                                                                                                 |     |    |
| e   | All organizations At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T . . . . .                                                                                                                                                                                                                                                                                                 | 40e | No |
| 41  | List the states with which a copy of this return is filed <input type="checkbox"/> MN                                                                                                                                                                                                                                                                                                                                                                             |     |    |
| 42a | The organization's books are in care of <input type="checkbox"/> CINDY SOBANIA Telephone no <input type="checkbox"/> (888) 603-4426<br>Located at <input type="checkbox"/> 2800 N 7TH STREET ST CLOUD, MN ZIP + 4 <input type="checkbox"/> 56303                                                                                                                                                                                                                  |     |    |
| b   | At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)?<br>If "Yes," enter the name of the foreign country <input type="checkbox"/><br>See the instructions for exceptions and filing requirements for <b>Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts</b> . | 42b | No |
| c   | At any time during the calendar year, did the organization maintain an office outside the U S ?<br>If "Yes," enter the name of the foreign country <input type="checkbox"/>                                                                                                                                                                                                                                                                                       | 42c | No |
| 43  | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of <b>Form 1041</b> ? Check here <input checked="" type="checkbox"/><br>and enter the amount of tax-exempt interest received or accrued during the tax year . . . . . <input type="checkbox"/> <b>43</b>                                                                                                                                                                                |     |    |
|     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Yes | No |
| 44a | Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ . . . . .                                                                                                                                                                                                                                                                                                                      | 44a | No |
| b   | Did the organization operate one or more hospital facilities during the year? <i>If "Yes," Form 990 must be completed instead of Form 990-EZ</i> . . . . .                                                                                                                                                                                                                                                                                                        | 44b | No |
| c   | Did the organization receive any payments for indoor tanning services during the year? . . . . .                                                                                                                                                                                                                                                                                                                                                                  | 44c | No |
| d   | If "Yes," to line 44c, has the organization filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i> . . . . .                                                                                                                                                                                                                                                                                                             | 44d |    |
| 45a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? . . . . .                                                                                                                                                                                                                                                                                                                                                                 | 45a | No |
| 45b | Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of Form 990-EZ (see instructions) . . . . .                                                                                                                                                                                                      | 45b |    |

|                                                                                                                                                                                                         |     |    |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|                                                                                                                                                                                                         | Yes | No |
| 46 Did the organization engage, directly or indirectly, in political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . . | 46  | No |

Part VI

Section 501(c)(3) organizations only

All section 501(c)(3) organizations must answer questions 47-49b and 52, and complete the tables for lines 50 and 51

Check if the organization used Schedule O to respond to any question in this Part VI ☐

|                                                                                                                                                                         |     |    |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
|                                                                                                                                                                         | Yes | No |
| 47 Did the organization engage in lobbying activities or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II . . . . . | 47  | No |
| 48 Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .                                                       | 48  | No |
| 49a Did the organization make any transfers to an exempt non-charitable related organization? . . . . .                                                                 | 49a | No |
| b If "Yes," was the related organization a section 527 organization? . . . . .                                                                                          | 49b |    |

50 Complete this table for the organization's five highest compensated employees (other than officers, directors, trustees and key employees) who each received more than \$100,000 of compensation from the organization If there is none, enter "None "

| (a) Name and title of each employee | (b) Average hours per week devoted to position | (c) Reportable compensation (Forms W-2/1099-MISC) | (d) Health benefits, contributions to employee benefit plans, and deferred compensation | (e) Estimated amount of other compensation |
|-------------------------------------|------------------------------------------------|---------------------------------------------------|-----------------------------------------------------------------------------------------|--------------------------------------------|
| NONE                                |                                                |                                                   |                                                                                         |                                            |
|                                     |                                                |                                                   |                                                                                         |                                            |
|                                     |                                                |                                                   |                                                                                         |                                            |
|                                     |                                                |                                                   |                                                                                         |                                            |
|                                     |                                                |                                                   |                                                                                         |                                            |

f Total number of other employees paid over \$100,000 . . . . .

51 Complete this table for the organization's five highest compensated independent contractors who each received more than \$100,000 of compensation from the organization If there is none, enter "None "

| (a) Name and business address of each independent contractor | (b) Type of service | (c) Compensation |
|--------------------------------------------------------------|---------------------|------------------|
| NONE                                                         |                     |                  |
|                                                              |                     |                  |
|                                                              |                     |                  |
|                                                              |                     |                  |
|                                                              |                     |                  |

d Total number of other independent contractors each receiving over \$100,000. . . . .

52 Did the organization complete Schedule A? **NOTE:** All Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A . . . . . ☒ Yes ☐ No

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

|                                                                                                                                                               |                                                                                                                                                       |                                                                   |                                                                                                             |  |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|--|
| Sign Here                                                                                                                                                     | *****                                                                                                                                                 | 2014-11-19                                                        |                                                                                                             |  |
|                                                                                                                                                               | Signature of officer                                                                                                                                  | Date                                                              |                                                                                                             |  |
| Paid Preparer Use Only                                                                                                                                        | SUSAN LONG PRESIDENT                                                                                                                                  |                                                                   |                                                                                                             |  |
|                                                                                                                                                               | Type or print name and title                                                                                                                          |                                                                   |                                                                                                             |  |
|                                                                                                                                                               | Print/Type preparer's name<br>KRISTIN L SCHMIDT                                                                                                       | Preparer's signature                                              |                                                                                                             |  |
|                                                                                                                                                               | Date<br>2014-11-12                                                                                                                                    | Check <input type="checkbox"/> if self-employed PTIN<br>P01487323 |                                                                                                             |  |
|                                                                                                                                                               | Firm's name  CLIFTONLARSONALLEN LLP                                |                                                                   | Firm's EIN  41-0746749 |  |
|                                                                                                                                                               | Firm's address  818 SECOND ST SO SUITE 320<br>WAITE PARK, MN 56387 |                                                                   | Phone no (320) 203-5500                                                                                     |  |
| May the IRS discuss this return with the preparer shown above? See instructions . . . . . <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |                                                                                                                                                       |                                                                   |                                                                                                             |  |

## Additional Data

**Software ID:**  
**Software Version:**  
**EIN:** 41-1967451  
**Name:** NORTH CENTRAL EMS INSTITUTE

### Form 990EZ, Part IV - List of Officers, Directors, Trustees, and Key Employees

| (A) Name and address         | (B) Title and average hours per week devoted to position | (C) Compensation (If not paid, enter -0-.) | (D) Contributions to employee benefit plans & deferred compensation | (E) Expense account and other allowances |
|------------------------------|----------------------------------------------------------|--------------------------------------------|---------------------------------------------------------------------|------------------------------------------|
| SUSAN LONG<br>PRESIDENT      | 1 00                                                     | 0                                          | 0                                                                   | 0                                        |
| ED PARRY<br>PAST PRESIDENT   | 0 50                                                     | 0                                          | 0                                                                   | 0                                        |
| CINDY SOBANIA<br>SECRETARY   | 0 50                                                     | 0                                          | 0                                                                   | 0                                        |
| KEVIN MCNICHOLS<br>TREASURER | 0 50                                                     | 0                                          | 0                                                                   | 0                                        |
| TOM FENNEL<br>MEMBER         | 0 50                                                     | 0                                          | 0                                                                   | 0                                        |
| MARK FREDRICKSON<br>MEMBER   | 0 50                                                     | 0                                          | 0                                                                   | 0                                        |
| BRUCE HILDEBRANDT<br>MEMBER  | 0 50                                                     | 0                                          | 0                                                                   | 0                                        |
| BRIAN LACROIX<br>MEMBER      | 0 50                                                     | 0                                          | 0                                                                   | 0                                        |
| BUCK MCALPIN<br>MEMBER       | 0 50                                                     | 0                                          | 0                                                                   | 0                                        |
| TODD PORTER<br>MEMBER        | 0 50                                                     | 0                                          | 0                                                                   | 0                                        |
| VINCE ROBBINS<br>MEMBER      | 0 50                                                     | 0                                          | 0                                                                   | 0                                        |

SCHEDULE A

(Form 990 or 990EZ)

Department of the  
Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions.**  
▶ **Information about Schedule A (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.**

OMB No 1545-0047

2013

Open to Public Inspection

|                                                                |                                                     |
|----------------------------------------------------------------|-----------------------------------------------------|
| <b>Name of the organization</b><br>NORTH CENTRAL EMS INSTITUTE | <b>Employer identification number</b><br>41-1967451 |
|----------------------------------------------------------------|-----------------------------------------------------|

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☐

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state \_\_\_\_\_
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☒

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II )
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9

☐

An organization that normally receives (1) more than 33<sup>1</sup>/<sub>3</sub>% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33<sup>1</sup>/<sub>3</sub>% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )
- 10

☐

An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Non-functionally integrated

e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box

g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?

(ii)

A family member of a person described in (i) above?

(iii)

A 35% controlled entity of a person described in (i) or (ii) above?

h

☐

Provide the following information about the supported organization(s)

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv) Is the organization in col (i) listed in your governing document? |    | (v) Did you notify the organization in col (i) of your support? |    | (vi) Is the organization in col (i) organized in the U S ? |    | (vii) Amount of monetary support |
|------------------------------------|----------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----|-----------------------------------------------------------------|----|------------------------------------------------------------|----|----------------------------------|
|                                    |          |                                                                                              | Yes                                                                    | No | Yes                                                             | No | Yes                                                        | No |                                  |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |
| Total                              |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                                                                                                                                                                             |          |          |          |          |          |           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                         | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   | 73,726   | 146,276  | 208,000  | 234,278  | 27,600   | 689,880   |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |          |          |          |          |          |           |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |          |          |          |          |          |           |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        | 73,726   | 146,276  | 208,000  | 234,278  | 27,600   | 689,880   |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |          |          |          |          |          | 318,902   |
| 6 Public support. Subtract line 5 from line 4                                                                                                                                                         |          |          |          |          |          | 370,978   |

| Section B. Total Support                                                                                                                                                           |          |          |          |          |          |           |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                                      | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 7 Amounts from line 4                                                                                                                                                              | 73,726   | 146,276  | 208,000  | 234,278  | 27,600   | 689,880   |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                   |          |          | 1        | 1        | 1        | 3         |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                               |          |          |          |          |          |           |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                                  |          |          | 30       |          |          | 30        |
| 11 Total support (Add lines 7 through 10)                                                                                                                                          |          |          |          |          |          | 689,913   |
| 12 Gross receipts from related activities, etc (see instructions)                                                                                                                  |          |          |          |          | 12       | 80,384    |
| 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here . . . . . |          |          |          |          | ▶        |           |

| Section C. Computation of Public Support Percentage |                                                                                                                                                                                                                                                                                                                                                                                                         |                                                      |    |          |
|-----------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------|----|----------|
| 14                                                  | Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))                                                                                                                                                                                                                                                                                                                  | <table><tr><td>14</td><td>53 770 %</td></tr></table> | 14 | 53 770 % |
| 14                                                  | 53 770 %                                                                                                                                                                                                                                                                                                                                                                                                |                                                      |    |          |
| 15                                                  | Public support percentage for 2012 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                                         | <table><tr><td>15</td><td>50 450 %</td></tr></table> | 15 | 50 450 % |
| 15                                                  | 50 450 %                                                                                                                                                                                                                                                                                                                                                                                                |                                                      |    |          |
| 16a                                                 | <b>33 1/3% support test—2013.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization                                                                                                                                                                            | <input type="checkbox"/>                             |    |          |
| b                                                   | <b>33 1/3% support test—2012.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization                                                                                                                                                                       | <input type="checkbox"/>                             |    |          |
| 17a                                                 | <b>10%-facts-and-circumstances test—2013.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization      | <input type="checkbox"/>                             |    |          |
| b                                                   | <b>10%-facts-and-circumstances test—2012.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization | <input type="checkbox"/>                             |    |          |
| 18                                                  | <b>Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions                                                                                                                                                                                                                                                               | <input type="checkbox"/>                             |    |          |

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                              | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| c Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8 Public support (Subtract line 7c from line 6.)                                                                                                                           |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                   |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                              | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 9 Amounts from line 6                                                                                                                                                      |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                         |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                  |          |          |          |          |          |           |
| c Add lines 10a and 10b                                                                                                                                                    |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                             |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                                                         |          |          |          |          |          |           |
| 13 Total support. (Add lines 9, 10c, 11, and 12.)                                                                                                                          |          |          |          |          |          |           |
| 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶ |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                       |    |  |
|-------------------------------------------------------------------------------------------|----|--|
| 15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f)) | 15 |  |
| 16 Public support percentage from 2012 Schedule A, Part III, line 15                      | 16 |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                               |    |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))                                                                                                                                                                       | 17 |  |
| 18 Investment income percentage from 2012 Schedule A, Part III, line 17                                                                                                                                                                                              | 18 |  |
| 19a 33 1/3% support tests—2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶        |    |  |
| b 33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ |    |  |
| 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶                                                                                                                                        |    |  |

**Part IV** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

|                              |
|------------------------------|
| Facts And Circumstances Test |
|                              |

| Return Reference | Explanation |  |
|------------------|-------------|--|
|------------------|-------------|--|

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

**Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.**

**► Attach to Form 990 or 990-EZ.**

**► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at  
[www.irs.gov/form990](http://www.irs.gov/form990).**

**2013**

**Open to Public  
Inspection**

Name of the organization  
NORTH CENTRAL EMS INSTITUTE

**Employer identification number**

41-1967451

**990 Schedule O, Supplemental Information**

| Return Reference                                               | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990-EZ, PART I, LINE 4 - OTHER INVESTMENT INCOME          | DESCRIPTION INTEREST AMOUNT 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| FORM 990-EZ, PART I, LINE 10 - GRANTS AND SIMILAR AMOUNTS PAID | ACTIVITY CLASSIFICATION EDUCATION GRANTEE NAME CENTER FOR LEADERSHIP INNOVATION AND RESEARCH IN GRANTEE NAME CENTER FOR LEADERSHIP INNOVATION AND RESEARCH IN GRANTEE ADDRESS 2800 7TH ST N ST CLOUD, MN 56302 GRANTEE RELATIONSHIP NONE METHOD USED TO DETERMINE BO OK VALUE N/A METHOD USED TO DETERMINE FMV N/A AMOUNT GIVEN 26,800                                                                                                                                                                                                                                                                           |
| FORM 990-EZ, PART I, LINE 16 - OTHER EXPENSES                  | DESCRIPTION COMMUNITY PARAMEDIC SUPPORT AMOUNT 3,518 DESCRIPTION GROUP ASSOCIATION CP TECHNICAL ASSISTANCE AMOUNT 5,187 DESCRIPTION INDEPENDENT CONTRACTOR CONTRACT AMOUNT 45,000 DESCRIPTION OFFICE SUPPORT CONTRACT AMOUNT 20,000 DESCRIPTION INSURANCE AMOUNT 2,106 DESCRIPTION MEETING EXPENSE AMOUNT 14,155 DESCRIPTION NATIONAL EMS INITIATIVE EXPENSE AMOUNT 3,404 DESCRIPTION OFFICE EXPENSE AMOUNT 48 DESCRIPTION TECHNOLOGY AMOUNT 500 DESCRIPTION BANK CHARGES AMOUNT 4 DESCRIPTION STATE REGISTRATION AMOUNT 25 DESCRIPTION BENCHMARKING PROJECT AMOUNT 14,300 TOTAL TO FORM 990-EZ, LINE 16 108,247 |

## TY 2013 Transfers Personal Benefits Contracts Declaration

**Name:** NORTH CENTRAL EMS INSTITUTE

**EIN:** 41-1967451

**Declaration:** THE ORGANIZATION DID NOT, DURING THE YEAR, RECEIVE ANY FUNDS, DIRECTLY,OR INDIRECTLY, TO PAY PREMIUMS ON A PERSONAL BENEFIT CONTRACT.THE ORGANIZATION, DID NOT, DURING THE YEAR, PAY ANY PREMIUMS, DIRECTLY,OR INDIRECTLY, ON A PERSONAL BENEFIT CONTRACT.