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Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS

generally cannot redact the information on the form ► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

B Che	eck ıf a	pplicable	endar year, or tax year beginning C Name of organization NORTHWEST MINNESOTA FOUNDAT	g 07-01-2013 , 2013, and ending 06	5-30-2014	D Emplo	yer iden	tification number	
∏ Add		-	Doing Business As			41-15	56013		
∏ Nar ⊏		_							
│ Initi │ Teri			Number and street (or P O box if r 201 3RD ST NW	naıl ıs not delivered to street address) Room,	/suite	E Telepho	ne numb	er	
ren			City or town state or province cou	ntry, and ZIP or foreign postal code		(218)	759-20	057	
_		n pending	BEMIDJI, MN 56601	nity, and zir of foreign postar code		G Cross r	occupte ¢	10 267 240	
, ,,,,,,	ileation	Pending	F Name and address of pri	ncipal officer	H(a)	Is this a group		18,367,348	
			NANCY VYSKOCIL			subordinates?	return	┌ Yes ┌ No	
			201 3RD ST NW BEMIDJI,MN 56601		ни	Are all subordi	nataa	┌ Yes ┌ No	
						included?	nates	j řesj No	
I Tax	k-exen	npt status	▽ 501(c)(3) □ 501(c)() ◀	(insert no) 4947(a)(1) or 527		If "No," attach	a list (see instructions)	
J W	ebsite	e: ► NW	/MF ORG		H(c)	Group exempt	ion num	ber ►	
K Forn	n of or	ganızatıon	Corporation Trust Association	on Cother 🕨	L Yea	r of formation 19		State of legal domicile	
Pai	rt I	Sum	ımary				MN		
			escribe the organization's missi	on or most significant activities					
		THENO	RTHWEST MN FOUNDATION I	NVESTS RESOURCES, CREATES O	PPORTUN	ITIES, AND PF	комот	ES PHILANTHROPY	
e l		TO MAK	E THE REGION A BETTER PLA	CE TO LIVE AND WORK					
anc									
iii l									
Governance	2	Check tl	his box 🔭 if the organization d	scontinued its operations or dispose	d of more t	han 25% of its	net ass	sets	
	3	Number	of voting members of the govern	ning body (Part VI, line 1a)			з	12	
Activities &				of the governing body (Part VI, line 1			4	12	
Ĭ.				calendar year 2013 (Part V, line 2a)	-		5	22	
Act				necessary)			6	0	
•				art VIII, column (C), line 12			7a	0	
				from Form 990-T, line 34			7b	0	
						Prior Year	\top	Current Year	
	8	Contr	butions and grants (Part VIII, I	ne 1h)		4,303,9	38	4,158,735	
Щe	9			ine 2g)		372,9		358,859	
Ravenue	10	_		n (A), lines 3, 4, and 7d)		1,991,8	369	4,239,305	
끞	11		·	lines 5, 6d, 8c, 9c, 10c, and 11e)			0	0	
	12			. (must equal Part VIII, column (A), l	ine				
						6,668,8	_	8,756,899	
	13			IX, column (A), lines 1-3)		1,697,1	-	1,541,499	
	14			IX, column (A), line 4)			0	0	
82	15	Saları 5-10		ee benefits (Part IX, column (A), line	s	1,396,1	185	1,437,875	
0.86	16a		,	, column (A), line 11e)	column (A.) line 11e)				
Expenses	ь		ındraısıng expenses (Part IX, column (E		-				
Ð	17			lines 11a–11d, 11f–24e)	·	1,316,6	515	1,184,361	
	18			st equal Part IX, column (A), line 25		4,409,9		4,163,735	
	19			18 from line 12		2,258,8		4,593,164	
ኤ ሞ						inning of Curre	_	End of Year	
Not Assets or Fund Balances						Year			
Ass IBa	20		assets (Part X, line 16)		·	53,461,3	_	60,544,103	
e de la composition della comp	21					5,136,5		5,269,337	
				line 21 from line 20		48,324,7	778	55,274,766	
Par Under my kr	22 r pena nowled	Net as Sign alties of dge and	ssets or fund balances Subtract nature Block perjury, I declare that I have ex	amined this return, including accomp	anying sch	48,324,7	778 tements	55,274,76 s, and to the best of	
		****	***			2014-12-08			
Sign			ature of officer			Date			
Here		NAN	CY VYSKOCIL PRESIDENT						
		Туре	or print name and title						
			Print/Type preparer's name JEFF HAUKEBO	Preparer's signature	Date	Check If	PTIN P000555	507	
Paic	i	⊢	Firm's name F MILLER MCDONALD IN	IC	<u> </u>	self-employed Firm's EIN F 41	<u> </u>		
Pre	pare	r L							
Use	On	ly 🏻	Firm's address 🟲 PO BOX 486			Phone no (218) 751-630	00	
		-	BEMIDJI, MN 566190	486					

May the IRS discuss this return with the preparer shown above? (see instructions) $\,$.

✓ Yes ☐ No

Par	t III		of Program Servi			rt III		্ন
	NORT	, HWEST MINNES	rganization's mission SOTA FOUNDATION BETTER PLACE TO L	INVESTS RE		S OPPORTUNITIES, A	ND PROMOTES	PHILANTHROPY
2	the p	rıor Form 990 or	990-EZ?			ear which were not listed 	lon Г	Yes ✓ No
3	Did t	ne organization c	se new services on See ase conducting, or r	nake sıgnıfıca		conducts, any program	[- Yes ビ No
		-	se changes on Sched					
4	expe	nses Section 50) organization	s are required to rep	three largest program s ort the amount of grants		
4a	(Cod	e) (Expenses \$	3,116,395	ıncludıng grants of \$	1,541,499) (Rev	enue \$	358,859)
	SKILL INGR FOLL INGR FOLL TWEE STAE A DIN ESTAE ISSU VENT THE AND SCHOOL AND FOST SEVE PROI RESCUINDIT COM PROCESTO E THIS LEVE \$1,5°	LED LEADERSHIP IS IN LEDIENT IN IMPLEME OWING ACTIVITIES OF 2013 WITH 126 INTY-FOUR WORKSHIP ANIZATIONAL ASSESSITIONAL TEN NON-PRINGTHS AND NEEDS OF 2015 PROJECT OF 2015 PROJ	ESSENTIAL TO ENSURE THANTING CONSTRUCTIVE CHANTING CONSTRUCTIVE CHANTING CONSTRUCTIVE CHANTING CONSTRUCTIVE CHANTING CONSTRUCTED TO CO-HOSTED ON MARTIN IN ESTABLISHING OR EXPACO-HOSTED ON MARTIN IN ESTABLISHING OR EXPACO-HOSTED ON MARTIN IN EVERT TO NONPROFICE HAS ITS OWN SET OF PRICHES THE FOLLOWING TWENTY THE BUSINESS MANAGEMEN RANTS TOTALING \$101,800 CALLY ADDRESS THE NEED DUALS, ORGANIZATIONS ARES IN BUILDING THEIR RESE \$726,037 WERE AWARDING AND PROMOTE COLLING, AND PROMOTE COLLING, AND PROMOTE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS IN THE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS IN THE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS IN THE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS IN THE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS IN THE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS IN THE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS IN THE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS IN THE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS IN THE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS IN THE COMMITWO GRANTS TOTALING \$25,000 WERE AWARDED FRENEURS AND INCLUDED FRENEURS FINANTS TOTALING \$25,000 WERE AWARDED FRENEURS AND INCLUDED FRENEURS AND INCLUDED FRENEURS AND INCLUDED FRENEURS FRENEURS AND INCLUDED FREN	AT PEOPLE RETAINANGE A TOTAL OF HIT AND TWO ONING A SELF-ELICIPMENT OF THE PROPERTY OF THE PRO	IN THE ABILITY TO CREAT IF \$374,706 WAS SPENT IF 5374,706 WAS SPENT IF AND ELEMENTARY AND ITS RETURNED IN THE WINT AND ABOVE WERE DE IF THIS PARTICIPATING OF THE CHAIL ASSISTANCE MPLOYMENT OPPORTUNI DAY WITH THE UNIVERS ERENCES AND TRAINING INS AND PUBLIC AGENCIE LITY AND REVIEW PROCE TOTALING \$17,494 WERE GRANTS ARE MADE TO PEOTO SHAPE THE FUTURE WERE 360 COMPONENT EN GRANTS TOTALING \$17,494 WERE AVENCE AND THE ELDES TO SHAPE THEIR FUTURE WERE 360 COMPONENT EN GRANTS TOTALING \$17,494 WERE AVENCE AVEN	GOOD DECISION-MAKING SHE A BRIGHT FUTURE FOR THE FOR THE FOR TRAINING AND EDUCATI MIDDLE SCHOOL YOUTH LEAN TER FOR TWO TWO-DAY, OLIVERED OVERALL, THERE WE REANIZATION TO ACCESS TEES AVAILABLE TO HELP ENTRY INDIVIDUAL TRAINING WE TRY INDIVIDUAL TRAINING WE TRY OF MINNESOTA - CROOK PROGRAMS IN THE REGION SEAS THEY ADDRESS ORGAN SES A TOTAL OF \$1,166,793 VE AWARDED FOR CONTINUING SEAS AND FROMOTE, PRESERVE OR ADDED TO THE FOUN RE, WE ADMINISTER COMPORT FUNDS UNDER THIS PROGRAMINTEPRENEUR ACCELERATIONS, PROCESSES AND DELIVER SES WERE RESCINDED COMES OF THE FOUN THE FOUN THE FOUN THE FOUN THE FORMAL TO THE FORMAL THE FORMAL TO THE FORMAL TO THE FORMAL TO THE FORMAL THE FORMAL THE FORMAL TO THE FORMAL TO THE FORMAL TO THE FORMAL THE FORMAL THE FORMAL TO THE FORMAL THE FORMAL TO THE FORMAL TO THE FORMAL THE FORMAL THE FORMAL TO THE FORMAL TO THE FORMAL	IE AREA, AS LEADER: ON IN FY 2014 AND DERSHIP SESSIONS NE-NIGHT SESSIONS PERE 329 PARTICIPA CHNICAL ASSISTANC EPRENEURS UNDER AS PROVIDED THROI STON 250 PARTICIF B) GRANTSGRANT P IZATIONAL, COMMUI VAS AWARDED FOR G SUPPORT OF SMAL DATIONS COMMITMI PICTURE OF SMAL DATIONS DEVELOP N ZATIONS DEVELOP N ZATIONS DEVELOP N ZATIONS DEVELOP N ZATIONS SMAL DE	SHIP IS A KEY INCLUDED THE WERE HELD IN THE SE A SERIES OF NTS ONE SE GRANTS AN STAND THEIR UGHOUT THE REGION PANTS ATTENDED THE ROGRAMS HAVE BEEN NITY AND REGIONAL GRANT PROGRAMS IN L BUSINESSES TO IONS NATURAL DED FOR JOINT ENT TO STRENGTHEN SIST COMMUNITIES 1 GRANTS AND TS FOR COMMUNITY EW NETWORKS, UBLIC AGENCIES CH ASSISTS G THEM TO THE BEST RE ACCOMPANIED BY THE FOUNDATION IS NESS DEVELOPMENT THE BUSINESS LL BUSINESS LOANS ERE FUNDED UNDER REATE NEW JOBS AND UNDATION INCURRED CHASED SERVICES,
4b	(Cod	e) (Expenses \$		including grants of \$) (Reve	nue \$)
4c	(Cod	e) (Expenses \$		including grants of \$) (Reve	nue \$)
4d		er program servi penses \$	ces (Describe in Sche incl	edule O) uding grants o) (Revenue \$)
		•	e expenses 🗠			·		

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\square}	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		Νo
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $X^{f G}$	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Νο
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
D	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M \footnotemark	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		Νo
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Νo
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	20	Yes	

аI	Statements Regarding Other 1RS Fillings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. l No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 6		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
,	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
1	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
•	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
1	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	75		
	2. 163, to line ou of 30, and the organization metrorin 0000-1.	5c		
1	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	II.	
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year 7d	-		- ' '
	74			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		N
	Sponsoring organizations maintaining donor advised funds.	-		
	Did the organization make any taxable distributions under section 4966?	9a		N
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		N
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	 		_
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule 0	14h	i l	1

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

36	ection A. Governing body and management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	12			
	If there are material differences in voting rights among members of the governing			-		
	body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	12			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus			1		
2	other officer, director, trustee, or key employee?			2		No
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management con			3		Νo
4	Did the organization make any significant changes to its governing documents since filed?	the p	rıor Form 990 was	4		No
5	Did the organization become aware during the year of a significant diversion of the or	raanız	ation's assets? .	5		No
6	Did the organization have members or stockholders?	J		6		No
	Did the organization have members, stockholders, or other persons who had the pow	erto.	lect or appoint one or	Ť		
/a	more members of the governing body?		· · · · ·	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval or persons other than the governing body?		nembers, stockholders,	7b		No
8	Did the organization contemporaneously document the meetings held or written action year by the following	ons ur	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?			8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No
-	ection B. Policies (This Section B requests information about policies not i	reaui	red by the Internal R	eveni	ie Cod	e.)
Se					ac cou	
56	The second of th		rea by the internario		Yes	No
		·	•	10a		
10a	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization	· ·	of such chapters,			No
10a b	Did the organization have local chapters, branches, or affiliates?	· ·	of such chapters, xempt purposes?	10a 10b		No
10a b 11a	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of its	ivitie: on's e	s of such chapters, xempt purposes? erning body before filing	10a 10b	Yes	No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	ivitie: on's e s gov orm 9	of such chapters, xempt purposes? erning body before filing	10a 10b	Yes	No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	ivitie: on's e s gov orm 9	s of such chapters, xempt purposes? erning body before filing 	10a 10b 11a	Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	ivitie: on's e s gov orm 9	s of such chapters, xempt purposes? erning body before filing	10a 10b 11a	Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	ivitie: on's e s gov orm 9	s of such chapters, xempt purposes? erning body before filing	10a 10b 11a	Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of its the form? Describe in Schedule O the process, if any, used by the organization to review this Form before the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with	ivitie: on's e s gov orm 9	s of such chapters, xempt purposes? erning body before filing	10a 10b 11a 12a 12b	Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of its the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	ivities on's e s gov form 9 y inte	s of such chapters, xempt purposes? erning body before filing	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy?	ivities on's e s gov form 9 y inte the p	s of such chapters, xempt purposes? erning body before filing	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of its the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review.	s gov s gov form 9 y inte the p	s of such chapters, xempt purposes? erning body before filing	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	on's e s gov orm 9 y inte the p	s of such chapters, xempt purposes? erning body before filing	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	on's e s gov orm 9 y inte the p	s of such chapters, xempt purposes? erning body before filing	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	ivities on's e s gov form 9 ivities or sime deli	s of such chapters, xempt purposes? erning body before filing	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of its the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organication of the organication invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	ivities on's e s gov form 9 fo	s of such chapters, xempt purposes? erning body before filing	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	sivities on's e s gov form 9 the p the p e deli	s of such chapters, xempt purposes? erning body before filing 90	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of its the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	sivities on's e s gov form 9 the p the p e deli	s of such chapters, xempt purposes? erning body before filing 90	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of its the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organic participation in joint venture arrangements under applicable federal tax law, and take	sivities on's e s gov form 9 the p the p e deli	s of such chapters, xempt purposes? erning body before filing 90	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No No

Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply

Own website Another's website Upon request Other (explain in Schedule O)

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►TIMOTHY WANG 201 3RD ST NW
 BEMIDJI, MN 56601 (218) 759-2057

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below	Position (do not check more than one box, unless person is both an officer and a director/trustee) Officer (Institut) Or clies						(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related
	dotted line)	Individual trustee or director	Institutional Trustee	_	Key employee	Highest compensated employee	er			organizations
(1) JON LINNELL	3 00	l x						0	0	0
DIRECTOR									_	
(2) TOM ANDERSON	3 00	l x						0	0	0
DIRECTOR								Ů	ŭ	
(3) PETE HADDELAND	3 00	×						0	0	0
DIRECTOR										
(4) JON QUISTGAARD	3 00	x						0	0	0
DIRECTOR		_ ^						o o	O .	0
(5) JODY HORNTVEDT	3 00							0	0	0
DIRECTOR		X						o o	0	0
(6) LEAH PIGATTI	3 00	,,								
DIRECTOR		X						0	0	0
(7) CATHY FORGIT	3 00	,,								
DIRECTOR		X						0	0	0
(8) KRISTIN EGGERLING	3 00	,,								
DIRECTOR		X						0	0	0
(9) BOB HAGER	3 00							_	_	-
CHAIR				Х				0	0	0
(10) FAYE AUCHENPAUGH	3 00							_	_	
VICE CHAIR				Х				0	0	0
(11) LAURIE WILSON	3 00									
SECRETARY				Х				0	0	0
(12) JUDY ROY	3 00									
TREASURER				Х				0	0	0
(13) NANCY VYSKOCIL	40 00									
PRESIDENT				Х	X	Х		130,471	0	18,718
		<u> </u>			L					
		1								

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

											_				
	(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						Repor comper from organiza	table nsation the tion (W-	(E) Reportable compensation from related organizations (W	,_	(F) Estima amount of compens from t	ted fother atıon he	
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-M15C)	2/1099-MISC)		rganizati relate organiza	ed b	
												+			
												+			
												4			
1b	Sub-Total			<u> </u>	<u>. </u>	<u>. </u>		 							
c	Total from continuation sheet	s to Part VII, S	ection A	١.			-	Þ							
d	Total (add lines 1b and 1c) .							Þ		130,471		0		18,718	
2	Total number of individuals (in \$100,000 of reportable compe						d abov	e) w	ho receive	d more th	an				
										_	r		Yes	No	
3	Did the organization list any fo on line 1a? <i>If "Yes," complete S</i>								or highes	t compen	sated employee	•		NI a	
4	For any individual listed on line								d other co	mpensatio	on from the	3		No_	
	organization and related organ											_			
5	Did any person listed on line 1	a receive or ac	rue cor	nnan	• cati	• on fr	om an	. unr	elated ord	· · ·	or individual for	4		No_	
,	services rendered to the organ											5		No	
Se	ction B. Independent Co														
1	Complete this table for your five compensation from the organization												tax year		
		(A) ame and business	-								(B) cription of services		(C) Compensation		
COMP.	ASS CAPITAL MANAGEMENT INC SUITE			SECO N	4INN	EAPOL	IS MN !	55402			IT MANAGEMENT		Compen	129,139	
												\dashv			

2 Total number of independent contractors (including but not limited to those listed above) who received more than

\$100,000 of compensation from the organization 1-1

		Check if Schedi	ule O contains a respo	<u>onse or note to any li</u>	<u>ne in this Part VIII</u>	<u> </u>	<u> </u>	<u> </u>
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
	1a	Federated camp	paigns 1a	1				
nts Ints	ь	Membership du	es 11	· ———			İ	
tributions, Giffs, Grants Other Similar Amounts								
s, 6 An	C	Fundraising eve	ents 10	<u> </u>				
美国	d	Related organiz	rations 10	i				
s, C mi	e	Government grants	s (contributions) 16	124,649				
on: Si	f	All other contribution	ons, gifts, grants, and 11	4,034,086				
ig i		sımılar amounts no						
Ę t	g	Noncash contribution 1a-1f \$	ons included in lines					
Contributions, Giffs, Grants and Other Similar Amounts	h	Total. Add lines	s 1a-1f		4,158,735			
				Business Code				
Program Serwoe Revenue	2a	INTEREST REVENU	E-LOANS	900099	186,652	186,652		
e ve	ь	PARTICIPATION FE	<u> </u>	900099	·	167,742		
a E	c	LOAN APPLICATION		900099				
'W€	d	EOAN ATTECATION		900099	4,403	4,403		
S.	e		_					
เลย		^ II a than an ana						
í) O	f	All other progra	im service revenue					
	g	Total. Add lines	s 2a – 2f	. .	358,859			
	3		ome (including dividei		1,165,607			1,165,60
	4		ar amounts) tment of tax-exempt bond		, ,			, ,
	5							
			(ı) Real	(II) Personal				
	6a	Gross rents						
	ь	Less rental expenses						
	С	Rental income						
	d	or (loss) Net rental incor	L me or (loss)					
	_		(ı) Securities	(II) Other				
	7a	Gross amount						
		from sales of assets other	12,134,147	550,000				
	ь	than inventory Less cost or						
		other basis and sales expenses	9,118,999	491,450				
	С	Gain or (loss)	3,015,148	58,550				
	d	Net gain or (los	s)		3,073,698			3,073,69
	8a	Gross income f						
ine		events (not inc	luding					
₩ >		\$ of contributions	reported on line 1c)					
Вe		See Part IV, lin						
ē	L							
Other Revenue	С		penses t (loss) from fundraising					
_	9a		rom gaming activities					
		See Part IV, lin						
			a	1				
	b		penses b					
	C		(loss) from gaming act	civities				
	10a	Gross sales of returns and allo						
			a					
	ь	Less cost of go	oods sold b					
	С	Net income or ((loss) from sales of inv	entory . 🛌				
		Miscellaneous	s Revenue	Business Code				
	11a							
	Ь							
	С							
	d	All other revenu	ue					
	e	Total. Add lines	s 11a-11d	•				
	12	Total revenue.	See Instructions .		8,756,899	358,859	0	4 220 20
					J 6,730,699	330,039		4,239,30 Form 990 (2011

Grants and other assistance to individuals in the

Compensation of current officers, directors, trustees, and

Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)

and 403(b) employer contributions) Other employee benefits

Accounting

Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on

state, or local public officials

Payments to affiliates

Conferences, conventions, and meetings

Depreciation, depletion, and amortization

Total functional expenses. Add lines 1 through 24e

Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► T if following SOP 98-2 (ASC 958-720)

Other expenses Itemize expenses not covered above (List

miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)

Payments of travel or entertainment expenses for any federal,

Lobbying Professional fundraising services See Part IV, line 17 Investment management fees

Pension plan accruals and contributions (include section 401(k)

Grants and other assistance to governments, organizations, and individuals outside the United

United States See Part IV, line 22

States See Part IV, lines 15 and 16 Benefits paid to or for members

key employees .

10

11

12 13

14

15

16 **17**

18

19

20

21

22

23

24

25

26

Other salaries and wages

Fees for services (non-employees) Management

Legal

Schedule O)

Advertising and promotion . . .

Office expenses

Information technology . . .

Royalties . .

a MISCELLANEOUS

e All other expenses

d EDUCATION

LOAN LOSS PROVISION

c MAINTENANCE AND REPAIR

62,964

20,867

7,630

6,612

24,448

11,818

7,806

142,700

555

Form 990 (2013)				Page 10
Part IX Statement of Functional Expenses				
Section $501(c)(3)$ and $501(c)(4)$ organizations must complete all columns Al	l other organızat	ions must comp	lete column (A)	
Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
Grants and other assistance to governments and organizations in the United States See Part IV, line 21	1,377,455	1,377,455		

164,044

1,119,816

318,059

10,430

10,700

220,629

354,729

22,785

110,765

32,171

101,089

61,070

125,471

12,724

59,863

57,721

51,502

30,449

-77,737

4,163,735

164,044

591,784

172,694

9,669

217,793

324,276

39,103

17,694

53,104

31,698

65,865

4,422

26,185

57,721

29,337

14,379

-80,828

3,116,395

465,068

124,498

761

10,700

2,836

22.823

22,785

65,050

14,477

23,537

29,372

59,606

21,860

22,165

8,264

2,536

904,640

Part X Balance Sheet

Par	tΧ	Check if Schedule O contains a response or note to any line in this Part X			
		·	(A)		(B)
	T .		Beginning of year		End of year
	1	Cash-non-interest-bearing	150		150
	2	Savings and temporary cash investments	713,685	2	640,041
	3	Pledges and grants receivable, net	290,169		640,141
	4	Accounts receivable, net	3,517	4	24,051
	5	Loans and other receivables from current and former officers, directors, trustees, kemployees, and highest compensated employees. Complete Part II of Schedule L	rey	5	
Assets	6	Loans and other receivables from other disqualified persons (as defined under sect 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employe and sponsoring organizations of section 501(c)(9) voluntary employees' beneficial organizations (see instructions) Complete Part II of Schedule L	ers	6	
82	7	Notes and loans receivable, net	3,970,821	7	3,824,313
4	8	Inventories for sale or use	3,013,021	8	3,32 1,3 13
	9	Prepaid expenses and deferred charges	12,399	9	14,991
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D 3,041,			11,001
	ь	Less accumulated depreciation	,281 2,864,384	10c	2,667,626
	11	Investments—publicly traded securities	44,252,983	11	51,237,045
	12	Investments—other securities See Part IV, line 11	1,191,818		1,300,240
	13	Investments—program-related See Part IV, line 11		13	-,,
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11	161,422	15	195,505
	16	Total assets. Add lines 1 through 15 (must equal line 34)	53,461,348	16	60,544,103
	17	Accounts payable and accrued expenses	227,201	17	143,744
	18	Grants payable	322,682	18	224,363
	19	Deferred revenue	1,747	19	1,747
	20	Tax-exempt bond liabilities	.,,	20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
lities	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified		21	
Liabilit		persons Complete Part II of Schedule L		22	
ï	23	Secured mortgages and notes payable to unrelated third parties	2,174,287	23	2,526,149
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule			
		D	2,410,653	25	2,373,334
	26	Total liabilities. Add lines 17 through 25	5,136,570	26	5,269,337
ces		Organizations that follow SFAS 117 (ASC 958), check here ▶ ▽ and complete lines 27 through 29, and lines 33 and 34.			
ลม	27	Unrestricted net assets	424,628	27	344,883
න ස	28	Temporarily restricted net assets	17,323,114	28	22,089,748
Fund Balance	29	Permanently restricted net assets	30,577,036	29	32,840,135
or Fui		Organizations that do not follow SFAS 117 (ASC 958), check here ► ☐ and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund		31	
AS	32	Retained earnings, endowment, accumulated income, or other funds		32	
Šet	33	Total net assets or fund balances	48,324,778	33	55,274,766
Z	34	Total liabilities and net assets/fund balances	53,461,348	34	60,544,103
	1				Form 000 (2012)

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				▽
1	Total revenue (must equal Part VIII, column (A), line 12)	1		8,7	756,899
2	Total expenses (must equal Part IX, column (A), line 25)	2		4 1	.63,735
3	Revenue less expenses Subtract line 2 from line 1				
	Not contain the language of harmonic of the supplier of the su	3		4,5	93,164
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		48,3	324,778
5	Net unrealized gains (losses) on investments	5		2.3	356,825
6	Donated services and use of facilities				
7	Investment expenses	6			
,		7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)				
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		55 3	-1 274,766
Par	t XII Financial Statements and Reporting			33,1	1,700
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ved or	ו		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separ basis, consolidated basis, or both	ate			
	▼ Separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	!	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

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DLN: 93493349014504

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization NORTHWEST MINNESOTA FOUNDATION Employer identification number

41-1556013

	rt I			blic Charity Sta						nstructions	i
	organı:		•	te foundation becaus	•		,	•	•		
1	<u> </u>	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).									
2	<u> </u>			in section 170(b)(1			•				
3	<u>_</u>			perative hospital se	_						
4				h organization operat	ted ın conjun	ction with a	hospital desi	cribed in sec	tion 170(b)	(1)(A)(iii).	Enter the
5	_			ty, and state	t of a colloge	or universit	ty owned or o	norstad by	- acvernmen	tal unit das	aribad in
5	ı	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in									
_	_	section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).									
6	<u> </u>										
7	굣	_		at normally receives on 170(b)(1)(A)(vi).		•	support from	a governme	ental unit or i	rrom the gen	erai public
8	Г			described in section		•	nplete Part II	.)			
9	Ė		•	at normally receives			-	-	outions, mem	bership fees	s, and gross
	·			ities related to its e							
				oss investment inco							
		•		janızatıon after June				•		,	
10	Г			ganized and operated							
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Chest the box that describes the type of supporting organization and complete lines 11e through 11h a Type II b Type II c Type III - Functionally integrated					509(a)(3). Check				
e f g	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?					n 509(a)(1) or Ing organization,				
				rectly or indirectly o			_	persons de	scribed in (ii		Yes No
		•		governing body of th		_	17				J(i)
		• •	•	er of a person descri	• •						(ii)
_				lled entity of a perso						11g	(iii)
h		Provide	e the followi	ng information about	the supporte	ed organizat	ion(s)				
(i) Name o supporteo organizatio		rted	(ii) EIN	(iii) Type of organization (described on lines 1 - 9 above or IRC section (see	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) A mount of monetary support
				instructions))	Yes	No	Yes	No	Yes	No	
Tota	I										

Page 2

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) (a) 2009 (b) 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total

1 Gifts, grants, contributions, and

	endar year (or fiscal year beginning	(a) 2009	(b) 2010	(a) 2011	(4) 2012	(a) 2	212	(6) Total
	in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2	J13	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	3,551,877	3,696,459	3,239,485	4,303,938	4	,158,735	18,950,494
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the organization without charge							
4	Total. Add lines 1 through 3	3,551,877	3,696,459	3,239,485	4,303,938	4	,158,735	18,950,494
5	The portion of total contributions							
	by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							3,386,976
6	Public support. Subtract line 5							
	from line 4							15,563,518
S	ection B. Total Support							
Cal	endar year (or fiscal year	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 20)13	(f) Total
_	beginning in)	3,551,877	3,696,459	3,239,485	4,303,938		,158,735	18,950,494
7	Amounts from line 4	3,331,677	3,090,439	3,239,463	4,303,936	4	,130,733	18,950,494
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	1,386,181	1,419,047	2,164,318	1,991,869	4,	,239,304	11,200,719
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)							
11	Total support (Add lines 7 through 10)							30,151,213
	Gross receipts from related activities	es, etc (see instr	uctions)			12		2,093,813
12	·							
13	First five years. If the Form 990 is this box and stop here							
13	First five years. If the Form 990 is	lic Support Pe	ercentage					

15 Public support percentage for 2012 Schedule A, Part II, line 14

16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization

17a 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.

b 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization.

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions

57 990 %

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						<u> </u>
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6) ction B. Total Support						
	ndar year (or fiscal year beginning	() 2000	(1) 2010	() 2011	(1) 2012	() 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(b) 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	(b) 2010	(6) 2011	(4) 2012	(5,232	
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization ic Support Performance (line 8, column (2 Schedule A, Paragraphic Performance) colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or 13, column (f)) ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the state of the sta	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or 13, column (f)) ge by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		formation. Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction					
	Facts And Circumstances Test						
Retu	ırn Reference	Explanation					
		Schodulo A / Form 000 o	000 E7) 201				

Schedule A (Form 990 or 990-EZ) 2013

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DLN: 93493349014504

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

ICITIC	ar Neverlide Service		Ziiopeetioii
	me of the organization RTHWEST MINNESOTA FOUNDATION		Employer identification number
Pa	art I Organizations Maintaining Donor Ad		nds or Accounts. Complete if the
	organization answered "Yes" to Form 990		(1) 5
_	Takal numban akan dafuara	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	23	
2	Aggregate contributions to (during year)	108,355	
3	Aggregate grants from (during year)	41,550	
4	Aggregate value at end of year	4,054,367	
5	Did the organization inform all donors and donor advis funds are the organization's property, subject to the o		radvised
6	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the bene conferring impermissible private benefit?		
Pa	rt II Conservation Easements. Complete if	the organization answered "Yes" to	
1	Purpose(s) of conservation easements held by the orgonery Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held	panization (check all that apply) or education) Preservation of an h Preservation of a ce	ustorically important land area
	easement on the last day of the tax year	Г	
_	Total number of conservation easements	-	Held at the End of the Year
a		_	2a
b	Total acreage restricted by conservation easements	oric structure included in (a)	2b
С.	Number of conservation easements on a certified hist	` '	2c
d	historic structure listed in the National Register		2d
3	Number of conservation easements modified, transfer the tax year -	rea, releasea, extinguisnea, or terminatea	by the organization during
4	Number of states where property subject to conservat	ion easement is located ►	_
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?	the periodic monitoring, inspection, handl	ing of violations, and
6	Staff and volunteer hours devoted to monitoring, inspe	ecting, and enforcing conservation easeme	ents during the year
_	Amount of expenses incurred in monitoring, inspecting	a and enforcing conservation easements	during the year
7	► \$	g, and emoreing conservation casements	during the year
8	Does each conservation easement reported on line 2(and section $170(h)(4)(B)(II)^{2}$	d) above satisfy the requirements of secti	on 170(h)(4)(B)(ı)
9	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of th the organization's accounting for conservation easem	e footnote to the organization's financial s	
aı	rt III Organizations Maintaining Collection Complete if the organization answered "\		r Other Similar Assets.
1a	If the organization elected, as permitted under SFAS is works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote	ets held for public exhibition, education, or	research in furtherance of public
b	If the organization elected, as permitted under SFAS aworks of art, historical treasures, or other similar assesservice, provide the following amounts relating to these	ets held for public exhibition, education, or	
	(i) Revenues included in Form 990, Part VIII, line 1		► \$
	(ii) Assets included in Form 990, Part X		► \$
2	If the organization received or held works of art, historical following amounts required to be reported under SFAS		
а	Revenues included in Form 990, Part VIII, line 1	· ,	▶ \$

b Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art,	<u>His</u>	<u>tori</u>	<u>cal Treas</u>	<u>sures, or O</u>	<u>ther</u>	<u>Similar As</u>	sets (d	continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	ls, ch	neck a	any of the fo	ollowing that a	re a	sıgnıfıcant use	of its	
а	Public exhibition		d	Г	Loan or ex	change progr	ams			
b	Scholarly research		е	Γ	Other					
c	Preservation for future generations									
4	Provide a description of the organization's control Part XIII	ollections and explai	n hov	w they	y further the	e organızatıon	's exe	empt purpose ı	n	
5	During the year, did the organization solicit	or receive donations	ofar	t, hıs	torical trea	sures or othe	sımı			
	assets to be sold to raise funds rather than								Yes	☐ No
Par	Part IV, line 9, or reported an ar					on answere	d "Y€	es" to Form 9	90,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other interme	dıary	for c	ontributions	s or other ass	ets n		_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	I and complete the	follov	ving t	able	_				
								An	ount	
C	Beginning balance					-	1c			
d	Additions during the year					<u></u>	1d			
е	Distributions during the year					Ļ	1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21?					ļ	_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the	expla	anatıd	on has beer	n provided in F	art X	III		Г
Pa	rt V Endowment Funds. Complete					•				
		(a)Current year		Prior y	ear b (c)	Two years back		hree years back	(e)Four	years back
1a	Beginning of year balance	38,746,587		34,0	062,686	33,218,360		27,802,534		26,132,066
b	Contributions	2,345,619		2,2	223,180	1,104,892		1,530,559		1,378,023
C	Net investment earnings, gains, and losses	6,299,906		4,0	057,003	1,383,996		5,704,204		2,168,912
d	Grants or scholarships									
е	Other expenditures for facilities and programs	1,057,000			529,303	1,544,795		1,507,476		1,427,607
f	Administrative expenses	-191,781			-33,021	99,767		311,461		448,860
g	End of year balance	46,143,331			746,587	34,062,686		33,218,360		27,802,534
2	Provide the estimated percentage of the cur	rent year end balanc	e (lın	e 1g,	column (a))) held as				
а	Board designated or quasi-endowment 🕨									
b	Permanent endowment ► 71 170 %									
c	Temporarily restricted endowment > 28 The percentages in lines 2a, 2b, and 2c sho	830 % uld equal 100%								
За	Are there endowment funds not in the posse	ssion of the organiza	tion	that a	are held and	d administered	fort	he		
	organization by							<u> </u>	Yes	+
	(i) unrelated organizations			•			•	3a(No
b	(ii) related organizations							3a(_	No I
4	Describe in Part XIII the intended uses of the	·					•		<u> </u>	
	t VI Land, Buildings, and Equipme					swered 'Yes	' to F	orm 990, Pa	rt IV, l	ine
	11a. See Form 990, Part X, line									
	Description of property				Cost or other (Investment			(c) Accumulated depreciation	(d) E	sook value
1a	Land					152	,700			152,700
b	Buildings					2,446	_	78,01	4	2,368,679
c	Leasehold improvements						\dashv	<u> </u>		
	Equipment					442	,514	296,26	7	146,247
e	Other									
	I. Add lines 1a through 1e <i>(Column (d) must 6</i>	equal Form 990, Part X	, colu	ımn (E	B), line 10(c).)		►		2,667,626
					<u> </u>			Schedule D	(Form	990) 2013

(a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests		
Other		
		-
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	 -	
	omplete if the organization	n answered 'Yes' to Form 990, Part IV, line 11
See Form 990, Part X, line 13.		
(a) Description of investment	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
		-
		1
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	*	
	on answered 'Yes' to Form 990), Part IV, line 11d See Form 990, Part X, line 15
(a) Desc	ription	(b) Book value
Tabal (Caluma (b) much and 5 mm 000 Bart V and (B) has	15.)	
Total. (Column (b) must equal Form 990, Part X, col.(B) line		
Part X Other Liabilities. Complete if the org Form 990, Part X, line 25.	anization answered 'Yes' to	o Form 990, Part IV, line 11e or 11f. See
1 (a) Description of liability	(b) Book value	
Federal income taxes	+	
ANNUITY PAYABLE	400,530	
AGENCY ENDOWMENT LIABILITY	1,722,804	
GRANITE EQUITY PARTNERS SUBSCRIPTION	1,722,004	
PAYABLE	250,000	
	1	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	▶ 2,373,334	

Par		l evenue per Audited Financial Sta wered 'Yes' to Form 990, Part IV, line		nts With Reve	nue pe	r Retui	r n Complete if
1		er support per audited financial statements				1	11,113,724
2	Amounts included on line 1 bu	ıt not on Form 990, Part VIII, line 12					
а	Net unrealized gains on invest	tments	2a	2,350	6,825		
b	Donated services and use of f	acılıtıes	2b				
c	Recoveries of prior year grant	s	2c				
d	Other (Describe in Part XIII)		2d				
е	Add lines 2a through 2d .		·		2	2e	2,356,825
3	Subtract line ${f 2e}$ from line ${f 1}$.					3	8,756,899
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1					
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b .	4a				
b	Other (Describe in Part XIII)		4b				
С	Add lines 4a and 4b				. 4	4c	0
5		d 4c. (This must equal Form 990, Part I, line				5	8,756,899
Part		xpenses per Audited Financial St swered 'Yes' to Form 990, Part IV, In			enses p	er Ret	:urn. Complete
1		r audited financial statements				1	4,163,735
2		it not on Form 990, Part IX, line 25			·	_	.,,,,,,,,,
– a		acılıtıes	. 2a	1			
b			2b	+			
c	Other losses		2c	+			
d	Other (Describe in Part XIII)		2d	_			
e			-			2e	0
3	Subtract line 2e from line 1 .				. 🗀	3	4,163,735
4		0, Part IX, line 25, but not on line 1:					
а		uded on Form 990, Part VIII, line 7b	. 4a	1			
b	Other (Describe in Part XIII)		4b				
c	Add lines 4a and 4b					4c	0
5	Total expenses Add lines 3 a	nd 4c. (This must equal Form 990, Part I, li	ne 18)			5	4,163,735
Par	Supplemental Inf	formation			•		
Part		Part II, lines 3, 5, and 9, Part III, lines 1a , lines 2d and 4b, and Part XII, lines 2d and				ovide ar	ny additional
	Return Reference	Explanation					
PART	V, LINE 4	ENDOWMENT FUNDS ARE HELD AND A THE ADMINISTRATION AND PROGRAM FOUNDATION					

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

(b) EIN

DLN: 93493349014504

(h) Purpose of grant

OMB No 1545-0047

(f) Method of

(a) Name and address of

Schedule I

(Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Open to Public

(g) Description of

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990 Department of the Treasury **Inspection** Internal Revenue Service Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990. Employer identification number Name of the organization NORTHWEST MINNESOTA FOUNDATION 41-1556013 Part I **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(d) A mount of cash

(c) IRC Code

Enter total number of other organizations listed in the line 1 table

organization or government	(2) = 1	section if applicable	grant	cash assistance	valuation (book, FMV, appraisal, other)	non-cash assistance	
See Additional Data Table							
2 Enter total number of section 50.1	1(c)(3) and governm	ient organizations liste	ed in the line 1 table .			+	44

(e) A mount of non-

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b) Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) BUSINESS TECHNICAL ASSISTANCE	24	17,494			
(2) SCHOLARSHIP	161	112,550			
(3) IDEA AWARD WINNERS	7	34,000			
Part IV Supplemental Informat	ion. Provide the info	rmation required in P	art I. line 2. Part III.	column (b), and any other	additional information.

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

	Cappient and an internation regards in rate 17 mile 27 rate 1227 column (b), and any care additional mile material							
Return Reference	Explanation							
·	AFTER A GENERAL GRANT IS AWARDED, AN AWARD LETTER IS SENT WHICH IS SIGNED BY THE GRANTEE THIS LETTER IS SUBJECT TO THE GRANTEE ACCEPTING TERMS IN THE AWARD LETTER INCLUDING WHEN PAYMENTS WILL BE SENT AND WHEN REPORTS WILL BE DUE NORMALLY THE FIRST PAYMENT IS SENT AFTER THE GRANTEE SIGNS THIS AGREEMENT FOLLOWING PAYMENTS ARE SENT AFTER SENDING IN SATISFACTORY REPORTS WITH COMPONENT FUNDS, PAYMENT IS SENT AFTER REQUIRED MATERIALS ARE RECEIVED FROM THE ADVISORY COMMITTEE SCHOLARSHIP PAYMENTS ARE SENT DIRECTLY TO THE POST-SECONDARY SCHOOLS AFTER REQUIRED INFORMATION IS RECEIVED FROM THE STUDENTS							

Schedule I (Form 990) 2013

Additional Data

Software ID:

Software Version:

EIN: 41-1556013

Name: NORTHWEST MINNESOTA FOUNDATION

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ADULT DAY CARE SERVICES INC 620 CARR LAKE RD BEMIDJI,MN 56601	43-1960840		12,500				FOR HEALTH & QUALITY ASSURANCE IMPLEMENTATION

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
AGASSIZ AUDUBON SOCIETY 27391 190TH ST NW WARREN,MN 56762	41-1434405		14,391				FOR TALLGRASS ASPEN PARKLAND RESTORATION PROJECT			

Form 990, Schedule 1, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
ALTRU RENAL DIALYSIS 711 DELMORE DRIVE ROSEAU,MN 56751	45-0368330		13,463				FOR ROSEAU DIALYSIS IMPROVEMENTS			

Form 990,Schedule 1, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
AURI PO BOX 599 CROOKSTON,MN 56716	41-1635043		8,983				FOR BIOMASS GASIFICATION TO SYNTHETIC DIESEL FUEL			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
BEMIDJI AREA SCHOOLS DIST #31 502 MINNESOTA AVE BEMIDJI,MN 56601	41-6000181		8,000				FOR BHS GRAPHIC MURAL IN THE ATHLETIC WING OF THE SCHOOL			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
BEMIDJI STATE UNIVERSITY 1500 BIRCHMONT DR BEMIDJI,MN 56601	41-1687554		12,500				FOR THE REINVENTION OF NORTHWEST TECHNICAL COLLEGE			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CITY OF BAGLEY PO BOX 178 BAGLEY,MN 56621	41-6004953		10,000				FOR LAND USE PLAN AND ZONING ORDINANCE		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CITY OF BLACKDUCK PO BOX 380 BLACKDUCK,MN 56630	41-6004988		12,500				FOR COMMUNITY COORDINATOR			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
BOYS & GIRLS CLUB OF BEMIDJI AREA PO BOX 191 BEMIDJI,MN 56619	81-0599601		9,000				FOR CAREER LAUNCH			

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CITY OF BEMIDJI 317 4TH ST NW BEMIDJI,MN 56601	41-6004972		22,500				FOR BEMIDJI RAIL CORRIDOR REDEVELOPMENT PLAN			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
BERD'S INNOVATIONS 208 RIVER STREET N RED LAKE FALLS, MN 56750	45-5617756		10,000				FOR IDEA AWARD WINNER			

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
CAMPS OF COURAGE & FRIENDSHIP 3600 HOLLY LANE N PLYMOUTH,MN 55447	41-1543013		21,413				CAMP COURAGE NORTH SCHOLARSHIPS			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
THE NATURE CONSERVANCY MINNESOTA CHAPTER 1101 W RIVER PKWY MINNEAPOLIS, MN 55415	53-0242654		6,667				FOR CARIBOU WILDLIFE MANAGEMENT AREA CONSERVATION GRAZING	

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
CLEAR WATERS LIFE CENTER PO BOX 155 CLEARBROOK,MN 56634	77-0643868		16,667				FOR SENIOR CONNECTION	

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CR DATA SOLUTIONS 16258 US 2 BAGLEY,MN 56621	46-8156415		10,000				FOR IDEA AWARD WINNER		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CROOKSTON SCHOOL DIST #593 402 FISHER AVE CROOKSTON,MN 56716	41-6003279						FOR VOCATIONAL TRAINING		

-orm 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
FOSSTON INDEPENDENT SCHOOL DIST #601 301 E 1ST ST FOSSTON,MN 56542	41-6003330		40,000				FOR PHASE TECHONOLOGY PROGRAM	

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
CYNTHIA KRANKKALA ADDY-OLLY LLC THIEF RIVER FALLS,MN 56701	50-2725853		10,000				FOR IDEA AWARD WINNER	

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
NORTHWEST REGIONAL SUSTAINABLE DEV PARTNERSHIP 510 COUNTY ROAD 71 CROOKSTON, MN 56716	41-6007513		12,500				FOR A SOCIAL SCIENCE ASSESSMENT OF CONSERVATION PRACTICES IN THE RED RIVER VALLEY			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
LIFECARE GREENBUSH MANOR 19120 200TH ST GREENBUSH,MN 56726	41-1804205		7,691				FOR STAIN OUTDOOR FENCE & PERGOLAS	

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
NORTHWEST SERVICE COOPERATIVE 114 1ST ST THIEF RIVER FALLS,MN 56701	36-3138464		6,250				FOR SECONDARY SCHOOL REFORM IN NORTHERN MINNESOTA THROUGH REFLECTIVE PROFESSIONAL DEVELOPMENT		

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
CITY OF MAHNOMEN PO BOX 250 MAHNOMEN,MN 56557	41-6005340		10,000				FOR MAHNOMEN LEADERSHIP COUNCIL	

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
MIDDLE SNAKE TAMARAC RIVERS WATERSHED DISTRICT PO BOX 154 WARREN,MN 56762	41-0976083		16,800				FOR TALLGRASS ASPEN PARKLAND BIRDING TRAIL AND VISITOR CENTER DESIGN-PHASE			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
NORTHWEST INDIAN OIC 520 4TH STREET NW BEMIDJI,MN 56601	36-3505641		25,000				NWIOIC FAMILY FINANCIAL SERVICES PROGRAM	

Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
UNIVERSITY OF MINNESOTA-CROOKSTON 107A SELVIG HALL CROOKSTON,MN 56716	41-6077513		49,332				FOR ACHIEVE MORE- FISHER, FERTILE/BELTRAMI, WINE-E-MAC		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
VILLAGE OF HOPE PO BOX 1035 BEMIDJI,MN 56619	36-3418205		7,500				FOR TRAUMA SERVICES		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
NORTHWEST MINNESOTA FOUNDATION 201 3RD STREET NW BEMIDJI,MN 56601	41-1556013		20,000				INGENUITY FRONTIER		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
WARROAD INDEPENDENT SCHOOL DIST #690 510 CEDAR AVE NW WARROAD,MN 56763	41-6003720		27,235				FOR POOL UPGRADE AND REPAIR	

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
WARROAD MEMORIAL ARENA ASSOCIATION PO BOX 9 WARROAD,MN 56763	36-3310495		21,500				FOR REPLACEMENT PART FOR VENTALATION SYSTEM AND RELAYS ON ELECTRIC BOILER, NEW FLOOR SCRUBBER & SNOWBLOWER			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
NORTHWEST TECHNICAL COLLEGE FOUNDATION 905 GRANT AVE SE BEMIDJI,MN 56601	20-1967120		25,000				FOR NORTHERN MINNESOTA HIGHER EDUCATION COLLABORATION		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
PARK RAPIDS COMMUNITY DEVELOPMENT CORPORATION PO BOX 411 PARK RAPIDS,MN 56470	45-2181580		11,488				FOR UPPER MISSISSIPPI CENTER FOR THE ARTS PLANNING PROCESS		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
PEACEMAKER RESOURCES 3124 HANNAH AVENUE BEMIDJI,MN 56601	45-0507287		11,500				PHASE ONE SCIENTIFIC EVALUATION OF THE STAR PROGRAM		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
NORTHWOODS INTERFAITH VOLUNTEER CAREGIVERS 616 AMERICA AVE BEMIDJI,MN 56601	41-1993133		23,973				FOR ADDING TOOLS TO OUR TOOL BOX		

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
ROSEAU INDEPENDENT SCHOOL DIST #682 509 3RD ST NE ROSEAU,MN 56751	41-6003728		6,857				FOR RENAISSANCE LEARNING MATH TRAINING AND ORIENTATION		

form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
ROSEAU RIVER WATERSHED DIST 108 3RD AVE SW ROSEAU,MN 56751	41-1346017		12,500				COMPREHENSIVE CULVERT INVENTORY		

form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States									
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
RED LAKE BAND OF CHIPPEWA INDIANS PO BOX 550 RED LAKE,MN 56671	41-0692381		5,500				FOR HALLOWEEN- TREAT STREET		

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
RED LAKE FALLS SCHOOL DIST #630 PO BOX 399 RED LAKE FALLS, MN 56750	41-6003461		10,000				FOR HIGH SCHOOL TECHNOLOGY UPGRADE				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
WARROAD HIGH SCHOOL ALUMNI ASSOCIATION PO BOX 132 WARROAD,MN 56763	46-4116143		5,400				FOR RESTORE AND PRESERVE WHS CLASS PICTURES				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
SANFORD HEALTH FOUNDATION OF NORTHERN MINNESOTA 1300 ANNE ST NW BEMIDJI,MN 56601	41-1389317		7,000				FOR CANCER CENTER OF EXCELLENCE				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
PARK RAPIDS SCHOOL DIST #309 301 HUNTSINGER AVE PARK RAPIDS,MN 56470	41-6001518		12,000				FOR LATE ACTIVITY BUS FUNDING 2013- 14				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
WARROAD PUBLIC LIBRARY PO BOX H WARROAD,MN 56763	41-6005618		7,440				FOR LIBRARY COLLECTION AND SERVICE UPGRADE				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
WHITE EARTH LAND RECOVERY PROJECT PO BOX 97 CALLAWAY,MN 56521	41-1693625		20,000				FOR RED LADE OJIBWE ORGANIC FERTILIZER PRODUCT FEASIBILITY STUDY					

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
EVERGREEN YOUTH & FAMILY SERVICES INC PO BOX 662 BEMIDJI,MN 56619	41-1297737		6,250				FOR DEVELOPMENT OF A HOUSING SPECIALIST POSITION				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
WIN-E-MAC SCHOOL DISTRICT 23130 345TH ST SE ERSKINE,MN 56535	41-1694266		20,030				FOR BAND INSTRUMENT				

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States										
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance			
HEADWATERS ANIMAL SHELTER PO BOX 573 PARK RAPIDS,MN 56470	31-1610621		7,500				FOR XREATION OF ACCOUNTS			

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
HEADWATERS REGIONAL DEVELOPMENT COMMISSION PO BOX 906 BEMIDJI,MN 56619	41-0983661		12,500				FOR IMPACT 20/20 COORDINATION					

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States											
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance				
LIVING AT HOME-PARK RAPIDS PO BOX 465 PARK RAPIDS,MN 56470	41-1968154		6,250				FOR GERIATRIC CARE MANAGEMENT				

DLN: 93493349014504

OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

SCHEDULE M

(Form 990)

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Noncash Contributions

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Inspection **Employer identification number**

OK	HWEST MINNESOTA FOUNDATION	41-1556013							
Pā	rt I Types of Property								
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	n	(d Method of do oncash contrib	etermı		ts
1	Art—Works of art								
2	Art—Historical treasures .								
3	Art—Fractional interests								
	Books and publications								
5	Clothing and household								
6	goods								
	Boats and planes								
	Intellectual property								
	Securities—Publicly traded .	Х	3	49 071	MARI	KET VALUE			
	Securities—Closely held stock .			15/5/2		(21 1)(202			
	Securities—Partnership, LLC, or trust interests								
12	Securities—Miscellaneous								
13	Qualified conservation contribution—Historic								
14	structures								
15	Real estate—Residential .								
16	Real estate—Commercial								
17	Real estate—O ther								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies .								
21	Taxıdermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts								
	O ther ► ()								
26	O ther ▶()								
	O ther ▶()								
	Other ▶ ()				<u> </u>				
29	Number of Forms 8283 received for which the organization comple				29				
								Yes	No
30a	During the year, did the organiza								
	it must hold for at least three ye			·	red to	be used			
	for exempt purposes for the enti						30a		Νo
t	If "Yes," describe the arrangeme	ent in Part 1	II						
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash								
32a	contributions?	e third part • • •	ies or related organizations	to solicit, process, or sell	nonca •	sn • •	32a		No
Ŀ	If "Yes," describe in Part II								
33	If the organization did not report describe in Part II	an amount	: in column (c) for a type of	property for which column (a) is c	hecked,			

Part II Supplem

Supplemental Information. Provide the information required by Part I, lines 30b,

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference

Explanation

Schedule M (Form 990) (2013)

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493349014504

SCHEDIII E O

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Name of the organization NORTHWEST MINNESOTA FOUNDATION Employer identification number

41-1556013

990 Schedule O, Supplemental Information

FORM 990, PART VI, SECTION B, LINE 11 FORM 990, PART VI, SECTION B, LINE 12C THE BOARD OF DIRECTORS MUST YEARLY SIGN THE CONFLICT OF INTEREST POLICY, WHICH IS WRITTEN TO BMPHASIZE FAIRNESS, CONSISTENCY AND INTEGRITY IN ALL OF ITS DECISION-MAKING, TO ENSURE THERE WILL BE NO BASIS FOR LEGAL ACTION OR ACCUSATIONS OF SELF-DEALING THE BOARD WILL BXC LUDE ANY MEMBER FROM ALL DELIBERATIONS AND DECISIONS CONCERNING ACTIONS ON ANY PROJECT, SE RVICE OR OTHER MATTER PROPOSED FOR FUNDING IN WHICH SUCH MEMBER MAY HAVE A DIRECT OR INDIR ECT FIDUCIARY INTEREST ANY MEMBER OF THE BOARD MAY QUESTION ANOTHER BOARD MEMBER AS TO CO NFLICT OF INTEREST, AND THE BOARD OF DIRECTORS AS A WHOLE WILL DETERMINE WHETHER A CONFLIC TO FINTEREST EXISTS FORM 990, PART VI, SECTION B, LINE 15 FORM 990, PART VI, SECTION C, LINE 19 THE PRESIDENT IS SUBJECT TO ANNUAL REVIEW BY THE BOARD WHO SUBSEQUENTLY DETERMINES THE SAL ARY OTHER KEY EMPLOYEES ARE REVIEWED BY SUPERVISORS AND THE PRESIDENT DETERMINES SALARY B ASED ON EXTERNAL DATA THE ORGANIZATIONS 990 AND ANNUAL REPORT (INCLUDING FINANCIAL STATEMENTS) ARE AVAILABLE UP ON REQUEST THE 990 IS ALSO AVAILABLE ON THE GUIDESTAR WEBSITE THE ORGANIZATIONS GOVERNI NG DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE NOT MADE PUBLIC	Return Reference	Explanation
WRITTEN TO EMPHASIZE FAIRNESS, CONSISTENCY AND INTEGRITY IN ALL OF ITS DECISION-MAKING, TO ENSURE THERE WILL BE NO BASIS FOR LEGAL ACTION OR ACCUSATIONS OF SELF-DEALING THE BOARD WILL EXC LUDE ANY MEMBER FROM ALL DELIBERATIONS AND DECISIONS CONCERNING ACTIONS ON ANY PROJECT, SE RVICE OR OTHER MATTER PROPOSED FOR FUNDING IN WHICH SUCH MEMBER MAY HAVE A DIRECT OR INDIR ET FIDUCIARY INTEREST ANY MEMBER OF THE BOARD MAY QUESTION ANOTHER BOARD MEMBER AS TO CO NFLICT OF INTEREST, AND THE BOARD OF DIRECTORS AS A WHOLE WILL DETERMINE WHETHER A CONFLIC TOF INTEREST EXISTS FORM 990, PART VI, SECTION B, LINE THE PRESIDENT IS SUBJECT TO ANNUAL REVIEW BY THE BOARD WHO SUBSEQUENTLY DETERMINES THE SAL ARY OTHER KEY EMPLOYEES ARE REVIEWED BY SUPERVISORS AND THE PRESIDENT DETERMINES SALARY B ASED ON EXTERNAL DATA FORM 990, PART VI, SECTION C, LINE THE ORGANIZATIONS 990 AND ANNUAL REPORT (INCLUDING FINANCIAL STATEMENTS) ARE AVAILABLE UP ON REQUEST THE 990 IS ALSO AVAILABLE ON THE GUIDESTAR WEBSITE. THE ORGANIZATION'S GOVERNI NG DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE NOT MADE PUBLIC		THE 990 WILL BE PRESENTED TO THE BOARD FOR REVIEW AND APPROVAL BEFORE IT IS FILED
DETERMINES THE SAL ARY OTHER KEY EMPLOYEES ARE REVIEWED BY SUPERVISORS AND THE PRESIDENT DETERMINES SALARY B ASED ON EXTERNAL DATA FORM 990, PART VI, SECTION C, LINE 19 THE ORGANIZATIONS 990 AND ANNUAL REPORT (INCLUDING FINANCIAL STATEMENTS) ARE AVAILABLE UP ON REQUEST THE 990 IS ALSO AVAILABLE ON THE GUIDESTAR WEBSITE THE ORGANIZATION'S GOVERNI NG DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE NOT MADE PUBLIC		WRITTEN TO EMPHASIZE FAIRNESS, CONSISTENCY AND INTEGRITY IN ALL OF ITS DECISION-MAKING, TO ENSURE THERE WILL BE NO BASIS FOR LEGAL ACTION OR ACCUSATIONS OF SELF-DEALING THE BOARD WILL EXC LUDE ANY MEMBER FROM ALL DELIBERATIONS AND DECISIONS CONCERNING ACTIONS ON ANY PROJECT, SE RVICE OR OTHER MATTER PROPOSED FOR FUNDING IN WHICH SUCH MEMBER MAY HAVE A DIRECT OR INDIR ECT FIDUCIARY INTEREST ANY MEMBER OF THE BOARD MAY QUESTION ANOTHER BOARD MEMBER AS TO CO NFLICT OF INTEREST, AND THE BOARD OF DIRECTORS AS A WHOLE WILL DETERMINE WHETHER A CONFLIC
AVAILABLE UP ON REQUEST THE 990 IS ALSO AVAILABLE ON THE GUIDESTAR WEBSITE. THE ORGANIZATION'S GOVERNI NG DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE NOT MADE PUBLIC	· · · · · · · · · · · · · · · · · · ·	DETERMINES THE SAL ARY OTHER KEY EMPLOYEES ARE REVIEWED BY SUPERVISORS AND THE PRESIDENT DETERMINES SALARY B
FORM 990, PART XI, LINE 9 ROUNDING -1	·	AVAILABLE UP ON REQUEST THE 990 IS ALSO AVAILABLE ON THE GUIDESTAR WEBSITE. THE ORGANIZATION'S GOVERNI
	FORM 990, PART XI, LINE 9	ROUNDING -1