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990-PF

Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

▶ Do not enter Social Security numbers on this form as it may be made public.

OMB No 1545-0052

Department of the Treasury

▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf Open to Public Inspection

| F | | endar year 2013 or tax year beginning | 07/ | 01 , 2013, | and ending | | 06/30, 20 14 | |
|------------------------------|----------|--|------------------------------------|---------------------|------------------|---|-------------------------|--|
| | | of foundation | | | | A Employer identific | | |
| | | HARDING FOUNDATION 2108-01 | | | D/ | | 2849003 | |
| | Numb | er and street (or P.O. box number if mail is not delivere | a to street address) | | Room/suite | B Telephone numbe | r (see instructions) | |
| | THE | GLENMEDE TRUST CO., N.A., | 1650 MARKET ST | | 1200 | 21 | 5-419-6000 | |
| | City or | town, state or province, country, and ZIP or foreign po | stal code | | | 6 // | | |
| | DHT. | LADELPHIA, PA 19103-7391 | | | | C If exemption applicate pending, check here | ion is | |
| _ | _ | ck all that apply Initial return | Initial return | of a former p | ublic charity | D 1 Foreign organization | short bors | |
| _ | 0,,0 | Final return | Amended ret | • | | 2 Foreign organization | | |
| | | Address change | Name change | е | | 85% test, check he computation | | |
| H | Che | ck type of organization X Section 501 | (c)(3) exempt private f | oundation | | E If private foundation | | |
| 1 | s | ection 4947(a)(1) nonexempt charitable trust | Other taxable pr | | on | under section 507(b) | k | |
| 1 | | | unting method X C | ash Acc | rual | F If the foundation is in | a 60-month termination | |
| | | · | ther (specify) | | | under section 507(b) | (1)(B), check here . > | |
| | | | . column (d) must be oi | n cash basis) I | | | (d) Disbursements | |
| Li | art | Analysis of Revenue and Expenses (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in | (a) Revenue and expenses per books | (b) Net inve | | (c) Adjusted net income | for charitable purposes | |
| _ | | column (a) (see instructions)) | DOOKS | | | | (cash basis only) | |
| | 1 2 | Contributions, gifts, grants, etc., received (attach schedule). Check X if the foundation is not required to attach Sch. B | | | | | | |
| | 3 | Interest on savings and temporary cash investments | | | | | | |
| | 4 | Dividends and interest from securities | 1,238,841. | 1,23 | 8,841. | | STMT 1 | |
| | | Gross rents | 6,916. | | 6,916. | NONE | | |
| | ь | Net rental income or (loss) 4,326 | | | | | | |
| e | 6a | Net gain or (loss) from sale of assets not on line 10 Gross sales price for all | 2,952,686. | | | | | |
| Revenue | | assets on line 6a 24,000,410. | | 2 05 | 2,686. | | | |
| æ | 7 | Capital gain net income (from Part IV, line 2) . | | 2,93 | 2,000. | | | |
| | 8 | Net short-term capital gain | | | | | | |
| | | Gross sales less returns and allowances · · · · | | | | | | |
| | b | Less Cost of goods sold . | | | | | | |
| | l . | Gross profit or (loss) (attach schedule) | 205 267 | 1.0 | 2 027 | | OMMO O | |
| | 11 | Other income (attach schedule) | -295,267. 3,903,176. | | 2,937. 5,506. | NONE | STMT 8 | |
| - | 12 13 | Total Add lines 1 through 11 | 210,000. | 4,03 | 3,300. | NONE | 210,000 | |
| | 14 | Other employee salaries and wages | 210/0001 | | | | 220,000 | |
| ses | 15 | Pension plans, employee benefits | 16,065. | | | | 16,065 | |
| en | 16a | Legal fees (attach schedule) STMT 9 | 279. | | NONE | NONE | 279 | |
| Expen | ь | Accounting fees (attach schedule) STMT 10 | 10,000. | | NONE | NONE | 10,000 | |
| | | Other professional-fees tattach school Met. 11 | 157,556. | 13 | 2,556. | | 25,000 | |
| trat | 17 | Interest RECEIVED | 02.661 | 1 | 2 124 | | | |
| nis | 18 | Taxes (attach schedule) (see instruction) | 92,661. 2,590. | | 2,134. 2,590. | | | |
| Ē | 19 20 | Depreciation (attach schedute) and depletion. | 2,350. | | 2,390. | | | |
| Ϋ́Р | 21 | Travel conferences and meetings | | | | | | |
| a | 22 | Printing and publications. | | | | | | |
| Operating and Administrative | 23 | Other expenses (attach schedule) STMT. 13 | 63,231. | | | | 63,231 | |
| erat | 24 | Total operating and administrative expenses | | | | | | |
| Ö | 1 | Add lines 13 through 23 | 552,382. | 14 | 7,280. | NONE | 324,575 | |
| | 25 | Contributions, gifts, grants paid | 690,000. | 7.4 | 7 200 | MONT | 690,000 | |
| _ | 26 | Total expenses and disbursements Add lines 24 and 25 | 1,242,382. | 14 | 7,280. | NONE | 1,014,575 | |
| | 27 | Subtract line 26 from line 12 | 2,660,794. | | | | | |
| | | Excess of revenue over expenses and disbursements Net investment income (if negative, enter -0-) | £,000,134. | 3.88 | 8,226. | | | |
| | 1 | Adjusted net income (if negative, enter -0-). | | 3,30 | | NONE | | |
| _ | | | | | | | | |

JSA For Paperwork Reduction Act Notice, see instructions. 3E1410 1 000 CFT859 K493 04/27/2015 17:42:10

Form 990-PF (2013)

| Part II | | Attached schedules and amounts in the | Beginning of year | | End of year | | |
|----------------------|---------|--|-----------------------------|-----------------|-----------------------|--|--|
| | | Balance Sheets description column should be for end-of-year amounts only (See instructions) | (a) Book Value | (b) Book Value | (c) Fair Market Value | | |
| | 1 (| Cash - non-interest-bearing | 6. | | | | |
| | | Savings and temporary cash investments | 436,443. | 1,103,828. | 1,103,828 | | |
| | 3 | Accounts receivable | | | | | |
| | | Less allowance for doubtful accounts | | | | | |
| | | Pledges receivable | | | | | |
| | | Less allowance for doubtful accounts | | | | | |
| | | Grants receivable | | | | | |
| | | Receivables due from officers, directors, trustees, and other | | | | | |
| | | disqualified persons (attach schedule) (see instructions) | | | | | |
| | | Other notes and loans receivable (attach schedule) | | | | | |
| | | Less allowance for doubtful accounts | | | | | |
| | | nventories for sale or use | | ····· | | | |
| ssets | | | | | | | |
| Ass | | Prepaid expenses and deferred charges | 4,150,242. | NONE | NONE | | |
| ` | | nvestments · U S and state government obligations (attach schedule) | 19,973,884. | 23,589,599. | 27,341,795. | | |
| | | nvestments - corporate stock (attach schedule) | 8,637,128. | 10,625,496. | 11,109,039 | | |
| | | nvestments corporate bonds (attach schedule) | 0,037,120. | 10,023,430. | 11,109,039 | | |
| | | and aguinment basis | רר מממ | F2 222 | רי ביי | | |
| | | Less accumulated depreciation 47,777. | 55,823. | 53,233. | 53,233 | | |
| | | nvestments - mortgage loans | 11 006 117 | 10 000 340 | 17 027 005 | | |
| | | nvestments - other (attach schedule) | 11,086,117. | 12,969,340. | 17,037,905 | | |
| | | equipment basis | 15 145 | | | | |
| | | attach schedule) | 17,145. | 5 050 000 | | | |
| | | Other assets (describe | 5,904,239. | 5,959,899. | <u>5,959,899</u> . | | |
| | | Total assets (to be completed by all filers - see the | | | | | |
| _ | | nstructions Also, see page 1, item I) | 50,261,027. | 54,301,395. | <u>62,605,699</u> . | | |
| | 17 | Accounts payable and accrued expenses | | | | | |
| | 18 | Grants payable | | | | | |
| es | 19 | Deferred revenue | | | | | |
| Liabilities | 20 | oans from officers, directors, trustees, and other disqualified persons | | | | | |
| jab | 21 | Mortgages and other notes payable (attach schedule) | | | | | |
| | 22 | Other liabilities (describe >) | | | | | |
| | | | | • | | | |
| | 23 | Total liabilities (add lines 17 through 22) | | NONE | | | |
| | | Foundations that follow SFAS 117, check here . ▶ | | | | | |
| S | | and complete lines 24 through 26 and lines 30 and 31. | | | | | |
| alances | 24 | Unrestricted | | | | | |
| alaı | 25 | Temporarily restricted | | | | | |
| J B | 26 | Permanently restricted | | | | | |
| Net Assets or Fund B | | Foundations that do not follow SFAS 117, $\dots \blacktriangleright X$ | | | | | |
| гF | | check here and complete lines 27 through 31. | | | | | |
| 9 | 27 | Capital stock, trust principal, or current funds | 50,261,027. | 54,301,395. | | | |
| set | 28 | Paid-in or capital surplus, or land, bldg , and equipment fund | | | | | |
| As | 29 | Retained earnings, accumulated income, endowment, or other funds | | | | | |
| et | 30 | Total net assets or fund balances (see instructions) | 50,261,027. | 54,301,395. | | | |
| Z | 31 | Total liabilities and net assets/fund balances (see | | | | | |
| | | instructions) | 50,261,027. | 54,301,395. | | | |
| P | art III | Analysis of Changes in Net Assets or Fund | | | | | |
| | | net assets or fund balances at beginning of year - Part | | must agree with | | | |
| | | of-year figure reported on prior year's return) | | | 50,261,027. | | |
| 2 | Ente | r amount from Part I, line 27a | | 2 | 2,660,794. | | |
| 3 | Othe | r increases not included in line 2 (itemize) ► SEE STA | TEMENT 14 | 3 | 1,379,574. | | |
| | | lines 1, 2, and 3 | | 4 | 54,301,395. | | |
| | | eases not included in line 2 (itemize) | | 5 | | | |
| | | net assets or fund balances at end of year (line 4 minus i | ine 5) - Part II, column (b | . | 54,301,395. | | |
| _ | | | • | • | Form 990-PF (2013) | | |

(b) How

| | (a) List and 2-story br | (b) How acquired P - Purchase D - Donation | (c) Date acquired (mo , day, yr) | (d) Date sold (mo , day, yr) | | |
|--|--|---|--|--|---|---|
| 1a | PUBLICLY TRADED | SECURITIES | | P | VARIOUS | VARIOUS |
| b | | | | | | |
| _ <u>c</u> | | | | | | |
| <u>d</u> | | | | - | | |
| <u>e</u> | | 40.5 | (a) Cost or other basis | | /h) Co (l- | |
| | (e) Gross sales price | (f) Depreciation allowed (or allowable) | (g) Cost or other basis plus expense of sale | | (h) Gain or (lo (e) plus (f) mini | |
| a | 24,653,415. | | 21,700,729. | | 2 | 952,686. |
| b | | | 21/100/1231 | | | , |
| c | | | | | | |
| d | | | | | | |
| e | | | | | | |
| _ | Complete only for assets s | howing gain in column (h) and owned | by the foundation on 12/31/69 | (1) | Gains (Col (h) g | ain minus |
| | (i) F M V as of 12/31/69 | (j) Adjusted basis as of 12/31/69 | (k) Excess of col (i) over col (j), if any | col | (k), but not less Losses (from co | ol (h)) |
| _a | | | | | 2 | <u>,952,686.</u> |
| <u>b</u> | | | | | | |
| C | | | | | | |
| <u>d</u> | | | | ļ | | |
| _ <u>e</u> | | . 15 | l Dowl I lino 7 | | | |
| 2 | Capital gain net income or | (net capital loss) | gain, also enter in Part I, line 7 (loss), enter -0- in Part I, line 7 | 2 | 2 | ,952,686. |
| 2 | Net short-term capital dain | or (loss) as defined in sections 123 | , | | | , |
| | | t I, line 8, column (c) (see insti | | | | |
| | _ | | f | 3 | | |
| | Part I, line 8 | | | | | |
| | | nder Section 4940(e) for Red | uced Tax on Net Investment I | ncome | • | |
| Pa | art V Qualification U | nder Section 4940(e) for Red | | | ome) | |
| Pa | art V Qualification U | nder Section 4940(e) for Red | uced Tax on Net Investment I | | ome) | |
| Pa (Fo | art V Qualification U | nder Section 4940(e) for Red private foundations subject to the | uced Tax on Net Investment I | | ome) | |
| Pa (Fo | or optional use by domestic section 4940(d)(2) applies, | nder Section 4940(e) for Red private foundations subject to the leave this part blank. | uced Tax on Net Investment Insection 4940(a) tax on net investr | nent inco | _ | |
| Pa (Fo | or optional use by domestic section 4940(d)(2) applies, as the foundation liable for | nder Section 4940(e) for Red private foundations subject to the leave this part blank. the section 4942 tax on the distrib | section 4940(a) tax on net investre to section 4940(a) tax on tax of tax on tax on tax of tax on tax of tax on tax of t | nent inco | _ | Yes X No |
| Pa (Fo | or Oualification Upper optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does not be set to the foundation does not be set | nder Section 4940(e) for Red private foundations subject to the leave this part blank. the section 4942 tax on the distribution qualify under section 4940(e). | section 4940(a) tax on net investre to the section 4940 tax on net investre to the section 4940 tax on net investre to the section 4940 tax on net in the book on the section 1940 tax of the section | nent inco | od? | Yes X No |
| Pa (Fo | or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does r | nder Section 4940(e) for Red private foundations subject to the leave this part blank. the section 4942 tax on the distrib- not qualify under section 4940(e). punt in each column for each year; | section 4940(a) tax on net investre that amount of any year in the boo not complete this part. | nent inco | od? | Yes X No |
| Pa (Fo | ext V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does return the appropriate amount (a) Base period years | nder Section 4940(e) for Red private foundations subject to the leave this part blank. the section 4942 tax on the distribution qualify under section 4940(e). | section 4940(a) tax on net investre to the section 4940 tax on net investre to the section 4940 tax on net investre to the section 4940 tax on net in the book on the section 1940 tax of the section | nent inco | od? Ties. (d) Distribution ra | atio |
| Pa (Fo | ert V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate among the section (a) Base period years alendar year (or tax year beginning in) | nder Section 4940(e) for Redipervate foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). bunt in each column for each year; (b) Adjusted qualifying distributions | section 4940(a) tax on net investre utable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets | nent inco | ries. | atio col (c)) |
| Pa (Fo | ert V Qualification Upper optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate among all Base period years alendar year (or tax year beginning in) 2012 | nder Section 4940(e) for Redipervate foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Sount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. | section 4940(a) tax on net investre suitable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets 48,648,950. | nent inco | od? Ties. (d) Distribution ra | atio |
| Pa (Fo | ert V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate among the section (a) Base period years alendar year (or tax year beginning in) | nder Section 4940(e) for Redipervate foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Sunt in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. | section 4940(a) tax on net investre utable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets | nent inco | od? Ties. (d) Distribution ra | ocol (c)) 0.033457 |
| Pa (Fo | ert V Qualification Upper optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate amount (a) Base period years alendar year (or tax year beginning in) 2012 2011 | nder Section 4940(e) for Redipervate foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Sount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. | section 4940(a) tax on net investration 4940(a) tax on net investration and the section 4940(a) tax on net investration and the section 4940(a) tax on net investration and the section and th | nent inco | od? Ties. (d) Distribution ra | 0.033457 0.033781 |
| Pa (Fo | ert V Qualification Upper optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate amount (a) Base period years alendar year (or tax year beginning in) 2012 2011 2010 | nder Section 4940(e) for Redipervate foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Found in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. | section 4940(a) tax on net investre suitable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets 48,648,950. 46,179,390. 46,440,021. | nent inco | od? Ties. (d) Distribution ra | 0.033457 0.033781 0.052242 |
| Pa (Fo | ert V Qualification Upper optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate amount (a) Base period years alendar year (or tax year beginning in) 2012 2011 2010 2009 | nder Section 4940(e) for Redipervate foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Sunt in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. | section 4940(a) tax on net investre sutable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets 48,648,950. 46,179,390. 46,440,021. 43,921,558. | nent inco | od? Ties. (d) Distribution ra | 0.033457 0.033781 0.052242 0.066384 0.060968 |
| Pa (Fo Fo Fo Fo Fo Fo Fo F | art V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate among the foundation does a landar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) | nder Section 4940(e) for Rediperson to the private foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Fount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. | section 4940(a) tax on net investration 4940(b) net investration 5940(b) net investration 5940(b) net investration 6940(b) net in | nent inco | od? Ties. (d) Distribution ra | 0.033457 0.033781 0.052242 0.066384 |
| Pa (Fo Fo Fo Fo Fo Fo Fo F | art V Qualification Upper optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate amount (a) Base period years alendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) Average distribution ratio | nder Section 4940(e) for Redipervate foundations subject to the leave this part blank. the section 4942 tax on the distributor qualify under section 4940(e). Sount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide | section 4940(a) tax on net investre suitable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets 48,648,950. 46,179,390. 46,440,021. 43,921,558. 43,800,882. | ase perio | od? Ties. (d) Distribution ra | 0.033457 0.033781 0.052242 0.066384 0.060968 |
| Pa (Fo Fo Fo Fo Fo Fo Fo F | art V Qualification Upper optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate amount (a) Base period years alendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) Average distribution ratio | nder Section 4940(e) for Redipervate foundations subject to the leave this part blank. the section 4942 tax on the distributor qualify under section 4940(e). Sount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide | section 4940(a) tax on net investration 4940(b) net investration 5940(b) net investration 5940(b) net investration 6940(b) net in | ase perio | od? Ties. (d) Distribution ra | 0.033457 0.033781 0.052242 0.066384 0.060968 |
| Pe (Fo If s Wa If T T T T T T T T T | art V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate amount (a) Base period years alendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) Average distribution ratio number of years the foundation of the section of the | nder Section 4940(e) for Rediperson to the private foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Sount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide dation has been in existence if less | section 4940(a) tax on net investre suitable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets 48,648,950. 46,179,390. 46,440,021. 43,921,558. 43,800,882. the total on line 2 by 5, or by the than 5 years | ase perio | Distribution ra (col (b) divided by | 0.033457 0.033781 0.052242 0.066384 0.060968 0.246832 0.049366 |
| Pa (Fo Fo Fo Fo Fo Fo Fo F | art V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate amount (a) Base period years alendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) Average distribution ratio number of years the foundation of the section of the | nder Section 4940(e) for Redipervate foundations subject to the leave this part blank. the section 4942 tax on the distributor qualify under section 4940(e). Sount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide | section 4940(a) tax on net investre suitable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets 48,648,950. 46,179,390. 46,440,021. 43,921,558. 43,800,882. the total on line 2 by 5, or by the than 5 years | ase perio | Distribution ra (col (b) divided by | 0.033457 0.033781 0.052242 0.066384 0.060968 |
| Pack | art V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate amount (a) Base period years alendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) Average distribution ration number of years the foundation of the column | nder Section 4940(e) for Redipervate foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide dation has been in existence if less charitable-use assets for 2013 from | section 4940(a) tax on net investre suitable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets 48,648,950. 46,179,390. 46,440,021. 43,921,558. 43,800,882. the total on line 2 by 5, or by the than 5 years m Part X, line 5 | ase perio | Distribution ra (col (b) divided by | 0.033457 0.033781 0.052242 0.066384 0.060968 0.246832 0.049366 ,816,871. |
| Pe (Fo If s Wa If T T T T T T T T T | art V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate amount (a) Base period years alendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) Average distribution ration number of years the foundation of the column | nder Section 4940(e) for Rediperson to the private foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Sount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide dation has been in existence if less | section 4940(a) tax on net investre suitable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets 48,648,950. 46,179,390. 46,440,021. 43,921,558. 43,800,882. the total on line 2 by 5, or by the than 5 years m Part X, line 5 | ase perio | Distribution ra (col (b) divided by | 0.033457 0.033781 0.052242 0.066384 0.060968 0.246832 0.049366 |
| Pa (For If s Walf " 1 | art V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate among the foliable for the foliabl | nder Section 4940(e) for Rediperson to the private foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Fount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide dation has been in existence if less charitable-use assets for 2013 from | section 4940(a) tax on net investration 4940(a) tax on the following 4940(a) tax on net investration 49 | ase period any entities any entities any entities any entities and ent | Distribution ra (col (b) divided by | 0.033457 0.033781 0.052242 0.066384 0.060968 0.246832 0.049366 ,816,871. |
| Pa (For If s Walf " 1 | art V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate among the foliable for the foliabl | nder Section 4940(e) for Rediperson to the private foundations subject to the leave this part blank. the section 4942 tax on the distributed qualify under section 4940(e). Fount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide dation has been in existence if less charitable-use assets for 2013 from | section 4940(a) tax on net investre suitable amount of any year in the boo not complete this part. see the instructions before making (c) Net value of noncharitable-use assets 48,648,950. 46,179,390. 46,440,021. 43,921,558. 43,800,882. the total on line 2 by 5, or by the than 5 years m Part X, line 5 | ase period any entities any entities any entities any entities and ent | Distribution ra (col (b) divided by | 0.033457 0.033781 0.052242 0.066384 0.060968 0.246832 0.049366 ,816,871. |
| Pr (Fo If s Writer 1 C C C C C C C C C | art V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate among the foliable for the appropriate among the foliable for the appropriate among the foliable for Yes," the foundation does refer the appropriate among the foliable for t | nder Section 4940(e) for Rediperson and the section 4942 tax on the distribution of qualify under section 4940(e). Sount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide dation has been in existence if less charitable-use assets for 2013 from the income (1% of Part I, line 27b). | section 4940(a) tax on net investration 4940(b) not complete this part. See the instructions before making (c) Net value of noncharitable-use assets 48,648,950. 46,179,390. 46,440,021. 43,921,558. 43,800,882. the total on line 2 by 5, or by the than 5 years m Part X, line 5 | ase period any entities any entities any entities any entities and ent | Distribution ration (col (b) divided by | 0.033457 0.033781 0.052242 0.066384 0.060968 0.246832 0.049366 ,816,871. ,607,358. 38,882. |
| Pr (Fo If s Writer 1 C C C C C C C C C | art V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate among the foliable for the appropriate among the foliable for the appropriate among the foliable for Yes," the foundation does refer the appropriate among the foliable for t | nder Section 4940(e) for Rediperson and the section 4942 tax on the distribution of qualify under section 4940(e). Sount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide dation has been in existence if less charitable-use assets for 2013 from the income (1% of Part I, line 27b). | section 4940(a) tax on net investration 4940(a) tax on the following 4940(a) tax on net investration 49 | ase period any entities any entities any entities any entities and ent | Distribution ration (col (b) divided by | 0.033457 0.033781 0.052242 0.066384 0.060968 0.246832 0.049366 ,816,871. |
| Pr (Fo If s Writer 1 C C C C C C C C C | art V Qualification Up or optional use by domestic section 4940(d)(2) applies, as the foundation liable for Yes," the foundation does refer the appropriate amount (a) Base period years alendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) Average distribution ration number of years the foundation the foundation of the found | nder Section 4940(e) for Rediperson and the section 4942 tax on the distribution of qualify under section 4940(e). Sount in each column for each year; (b) Adjusted qualifying distributions 1,627,672. 1,559,985. 2,426,120. 2,915,704. 2,670,443. for the 5-year base period - divide dation has been in existence if less charitable-use assets for 2013 from the income (1% of Part I, line 27b). | section 4940(a) tax on net investration 4940(b) not complete this part. See the instructions before making (c) Net value of noncharitable-use assets 48,648,950. 46,179,390. 46,440,021. 43,921,558. 43,800,882. the total on line 2 by 5, or by the than 5 years m Part X, line 5 | ase period any entities any entities any entities any entities and ent | Distribution ration (col (b) divided by | 0.033457 0.033781 0.052242 0.066384 0.060968 0.246832 0.049366 ,816,871. ,607,358. 38,882. |

| Par | Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see i | nstru | ctions | 5) |
|-----|--|-------|-------------|------------|
| 1a | Exempt operating foundations described in section 4940(d)(2), check here and enter N/A on line 1 | | | |
| | Date of ruling or determination letter (attach copy of letter if necessary - see instructions) | | | |
| b | Domestic foundations that meet the section 4940(e) requirements in Part V, check | | <u>77,7</u> | 65. |
| | here and enter 1% of Part I, line 27b | | | |
| С | All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of \mathcal{I} Part I, line 12, col. (b). | | | |
| 2 | Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 2 | | _ | |
| 3 | Add lines 1 and 2 | | 77,7 | |
| 4 | Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 4 | | | ONE |
| 5 | Tax based on investment income Subtract line 4 from line 3. If zero or less, enter -0 | | 77,7 | <u>65.</u> |
| 6 | Credits/Payments | | | |
| а | 2013 estimated tax payments and 2012 overpayment credited to 2013 6a 77,621. | | | |
| | Exempt foreign organizations - tax withheld at source | | | |
| | Tax paid with application for extension of time to file (Form 8868) 6c 13,054. | | | |
| d | Backup withholding erroneously withheld | | 00 6 | 7 C |
| 7 | Total credits and payments Add lines 6a through 6d | | 90,6 | /5. |
| 8 | Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached | | | |
| 9 | Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed | | 12 0 | 1.0 |
| 10 | Overpayment If line 7 is more than the total of lines 5 and 8, enter the amount overpaid | | 12,9 | 10. |
| 11 | Enter the amount of line 10 to be Credited to 2014 estimated tax ▶ 12,910. Refunded ▶ 11 | | | |
| | VII-A Statements Regarding Activities | | | |
| 1a | During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate | 10 | Yes | No X |
| | or intervene in any political campaign? | 1a | | <u></u> |
| D | Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the | 1b | | Х |
| | definition)? | HD | | |
| | | | | |
| | Did the foundation file Form 1120-POL for this year? | 1 c | | Х |
| | Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year | | | |
| ٠ | (1) On the foundation \Rightarrow 0 (2) On foundation managers \Rightarrow 0 | | | |
| e | Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on | | | |
| _ | foundation managers. ▶ \$ | | | |
| 2 | Has the foundation engaged in any activities that have not previously been reported to the IRS? | 2 | | X |
| | If "Yes," attach a detailed description of the activities | | | |
| 3 | Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, | | | |
| | or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes | 3 | | <u> </u> |
| 4 a | Did the foundation have unrelated business gross income of \$1,000 or more during the year? | 4a | X | |
| b | If "Yes," has it filed a tax return on Form 990-T for this year? | 4b | X | |
| 5 | Was there a liquidation, termination, dissolution, or substantial contraction during the year? | 5 | | <u> X</u> |
| | If "Yes," attach the statement required by General Instruction T | | | |
| 6 | Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either | | | |
| | By language in the governing instrument, or | | | |
| | • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict | | _ | |
| | with the state law remain in the governing instrument? | 6 | X | |
| 7 | Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV | | X | |
| 8a | Enter the states to which the foundation reports or with which it is registered (see instructions) | | | |
| | MI | | | |
| b | If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) | ۱. | " | |
| _ | of each state as required by General Instruction G? If "No," attach explanation. | 8b_ | X | |
| 9 | Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or | | | |
| | 4942(j)(5) for calendar year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? If "Yes," complete | _ | | Х |
| | Part XIV. | 9_ | | |
| 10 | Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and | 10 | | Х |
| | addresses | | 90-PF | <u> </u> |

JSA

| Form | 90-PF (2013) 38-2849003 | | F | Page 5 |
|------|---|-----|------|--------|
| Par | VII-A Statements Regarding Activities (continued) | | | |
| 11 | At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the | | | |
| | meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions) | 11 | | Σ |
| 12 | Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified | | | |
| | person had advisory privileges? If "Yes," attach-statement (see instructions) | 12 | | χ |
| 13 | Did the foundation comply with the public inspection requirements for its annual returns and exemption application? \dots . | 13 | _X | |
| | Website address N/A | | | |
| 14 | Website address ► N/A The books are in care of ► SEE STATEMENT 15 Telephone no ► | | | |
| | Located at ▶ZIP+4 ▶ | | | |
| 15 | Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - Check here | | ▶ | · 🔲 |
| | and enter the amount of tax-exempt interest received or accrued during the year | | | |
| 16 | At any time during calendar year 2013, did the foundation have an interest in or a signature or other authority | | Yes | l |
| | over a bank, securities, or other financial account in a foreign country? \dots | 16 | | X |
| | See the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of | | | |
| | the foreign country | | | |
| Par | VII-B Statements Regarding Activities for Which Form 4720 May Be Required | | | |
| | File Form 4720 if any item is checked in the "Yes" column, unless an exception applies. | | Yes | No |
| 1a | During the year did the foundation (either directly or indirectly) | | | |
| | (1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes 🗓 No | | | |
| | (2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a | | | |
| | disqualified person? | | | |
| | 3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? X Yes No | | | |
| | (4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? | | | |
| | (5) Transfer any income or assets to a disqualified person (or make any of either available for | | | |
| | the benefit or use of a disqualified person)? | | | |
| | (6) Agree to pay money or property to a government official? (Exception. Check "No" if the | | | |
| | foundation agreed to make a grant to or to employ the official for a period after | | | |
| | termination of government service, if terminating within 90 days) | | | |
| b | If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations | | | |
| | section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? | 1b | | _X |
| | Organizations relying on a current notice regarding disaster assistance check here | | | |
| C | Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that | | | |
| | were not corrected before the first day of the tax year beginning in 2013? | 1c | | X |
| 2 | Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private | | | |
| | operating foundation defined in section 4942(j)(3) or 4942(j)(5)) | | | |
| а | At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and | | | |
| | 6e, Part XIII) for tax year(s) beginning before 2013? | | | |
| | If "Yes," list the years | | | |
| b | Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) | | | |
| | (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to | ļ | | ٠,, |
| | all years listed, answer "No" and attach statement - see instructions) | 2b | | X |
| C | If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here | | | |
| | | - 1 | | |
| 3a | Did the foundation hold more than a 2% direct or indirect interest in any business enterprise | | | |
| | at any time during the year? | | | |
| t | If "Yes," did it have excess business holdings in 2013 as a result of (1) any purchase by the foundation or | | | |
| | disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the | | | |
| | Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of | | | |
| | the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the | | 374 | ļ |
| | foundation had avenue huginase holdings in 2012 l | 21- | 10// | H |

4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes? b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2013?

4b

Total number of other employees paid over \$50,000

| 3 Five highest-paid independent contractors for professional services (see instruction | is). If none, enter "NONE | <u>.</u> |
|--|------------------------------|------------------|
| (a) Name and address of each person paid more than \$50,000 | (b) Type of service | (c) Compensation |
| SEE STATEMENT 16 | : | 125,026 |
| | | |
| | | |
| | : | |
| | | _ |
| | | |
| otal number of others receiving over \$50,000 for professional services | | 125,026 |
| Part IX-A Summary of Direct Charitable Activities | | |
| List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical informorganizations and other beneficiaries served, conferences convened, research papers produced, etc. | nation such as the number of | Expenses |
| 1 <u>N/A</u> | | · · · · · · |
| | | |
| | | |
| 2 | | |
| | | |
| 3 | | |
| | 1 | |
| | | |
| 4 | | |
| | | |
| Part IX-B Summary of Program-Related Investments (see instructions) | | |
| Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2 | | Amount |
| 1NONE | | |
| | | |
| 2 | | |
| 2 | | |
| | | |
| All other program-related investments. See instructions | | |
| 3 NONE | | |
| | | |
| Fatal Add lines 1 through 2 | | |
| Total. Add lines 1 through 3 | <u> </u> | |

| Part | X | Minimum Investment Return (All domestic foundations must complete this part. Foreig see instructions.) | gn four | ndations, |
|------|------|--|-----------|-------------|
| 1 | Fair | market value of assets not used (or held for use) directly in carrying out charitable, etc., | | |
| | purp | poses ⁻ | | |
| а | Ave | rage monthly fair market value of securities | 1a | 52,497,051. |
| b | Ave | rage of monthly cash balances | 1b | 972,051. |
| C | Fair | market value of all other assets (see instructions) | 1c | 152,087. |
| d | Tota | al (add lines 1a, b, and c) | 1d | 53,621,189. |
| е | Red | uction claimed for blockage or other factors reported on lines 1a and | | |
| | 1c (| attach detailed explanation) | | |
| 2 | Acq | uisition indebtedness applicable to line 1 assets | 2 | NONE |
| 3 | | | 3 | 53,621,189. |
| 4 | Casl | tract line 2 from line 1d | | |
| | | | 4 | 804,318. |
| 5 | Net | value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4. | 5 | 52,816,871. |
| 6 | | imum investment return. Enter 5% of line 5 | 6 | 2,640,844. |
| Part | ΧI | | lations | |
| | | and certain foreign organizations check here ▶ □ and do not complete this part) | | |
| 1 | Mın | imum investment return from Part X, line 6 | 1 | 2,640,844. |
| 2 a | Tax | on investment income for 2013 from Part VI, line 5 2a 77, 765. | | |
| b | | me tax for 2013 (This does not include the tax from Part VI) | | |
| c | | lines 2a and 2b | 2c | 77,765. |
| 3 | Dist | ributable amount before adjustments Subtract line 2c from line 1 | 3 | 2,563,079. |
| 4 | | overies of amounts treated as qualifying distributions | 4 | NONE |
| 5 | | lines 3 and 4 | 5 | 2,563,079. |
| 6 | Ded | uction from distributable amount (see instructions) | 6 | NONE |
| 7 | Dist | ributable amount as adjusted. Subtract line 6 from line 5 Enter here and on Part XIII, | | NONE |
| • | | 1 | 7 | 2,563,079. |
| | | | | 2,303,013. |
| Part | | Qualifying Distributions (see instructions) | | |
| 1 | | nounts paid (including administrative expenses) to accomplish charitable, etc., purposes: | | |
| a | | penses, contributions, gifts, etc - total from Part I, column (d), line 26 | 1a | 1,014,575. |
| b | | gram-related investments - total from Part IX-B | 1b | |
| 2 | Am | nounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., | | |
| | pur | poses | 2 | 54,577. |
| 3 | Am | rposes | | |
| а | Sui | tability test (prior IRS approval required) | 3a | NONE |
| b | Cas | sh distribution test (attach the required schedule) | 3b | NONE |
| 4 | Qua | alifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4 | 4 | 1,069,152. |
| 5 | Fou | undations that qualify under section 4940(e) for the reduced rate of tax on net investment income | | |
| | Ent | er 1% of Part I, line 27b (see instructions) | 5 | N/A |
| 6 | | justed qualifying distributions. Subtract line 5 from line 4 | 6 | 1,069,152. |
| | | te The amount on line 6 will be used in Part V, column (b), in subsequent years when consulting for the cortion 4940(a) reduction of tay in these years. | alculatıı | |

Form 990-PF (2013)

| | n 990-PF (2013) rt XIII Undistributed Income (see instruc | tional | | | Page |
|----|--|---|----------------------------|------|-----------|
| 76 | rt XIII Undistributed Income (see instruc | | (b) | (c) | (d) |
| 1 | Distributable amount for 2013 from Part XI, | (a) Corpus | (b) Years prior to 2012 | 2012 | 2013 |
| • | line 7 | | | | 2,563,079 |
| 2 | Undistributed income, if any, as of the end of 2013 | | | | |
| | Enter amount for 2012 only | | | NONE | |
| | Total for prior years 20 11 ,20 ,20 ,20 | | NONE | | |
| 3 | Excess distributions carryover, if any, to 2013 | | | | |
| a | From 2008 NONE | | | | |
| ь | From 2009 2,796,492. | | | | |
| ç | From 2010 2,426,120. | | | | |
| | From 2011 | | | | |
| | From 2012 NONE | | | | |
| f | Total of lines 3a through e | 6,782,597. | | | ** |
| | Qualifying distributions for 2013 from Part XII, | | | | |
| | line 4 ▶ \$ 1,069,152. | | | | |
| а | Applied to 2012, but not more than line 2a | | | NONE | |
| b | Applied to undistributed income of prior years | | | | |
| | (Election required - see instructions) | | NONE | | |
| C | Treated as distributions out of corpus (Election | | | | |
| | required - see instructions) | NONB | | | |
| d | Applied to 2013 distributable amount | | | | 1,069,152 |
| е | Remaining amount distributed out of corpus | NONB | | | |
| • | Excess distributions carryover applied to 2013 | 1,493,927. | | | 1,493,927 |
| | (If an amount appears in column (d), the same amount must be shown in column (a)) | | | | |
| 3 | Enter the net total of each column as | | | | |
| | indicated below: | 5 000 600 | | | |
| а | Corpus Add lines 3f, 4c, and 4e Subtract line 5 | 5,288,670. | | | |
| þ | Prior years' undistributed income Subtract | | 17017 | | |
| _ | line 4b from line 2b | | NONE | | |
| · | Enter the amount of prior years' undistributed income for which a notice of deficiency has | | | | |
| | been issued, or on which the section 4942(a) | | NONE | | |
| | tax has been previously assessed | | NONE | | |
| d | Subtract line 6c from line 6b Taxable | | NONE | | |
| e | amount - see instructions | | NOIVE | | |
| • | 4a from line 2a Taxable amount - see | | | NONE | |
| | instructions | | | NONE | |
| f | Undistributed income for 2013 Subtract lines | | | | |
| | 4d and 5 from line 1 This amount must be distributed in 2014 | | | | |
| , | Amounts treated as distributions out of corpus | · | | | |
| | to satisfy requirements imposed by section | | | | |
| | 170(b)(1)(F) or 4942(g)(3) (see instructions) | NONE | | | |
| 3 | Excess distributions carryover from 2008 not | | | | |
| | applied on line 5 or line 7 (see instructions) | NONE | | | |
|) | Excess distributions carryover to 2014. | | | | |
| | Subtract lines 7 and 8 from line 6a | 5,288,670. | | | |
| 0 | Analysis of line 9 | *************************************** | | | |
| а | Excess from 2009 1,302,565. | | | | |
| þ | Excess from 2010 2,426,120. | | | | |
| С | Excess from 2011 1,559,985. | | | | |
| d | Excess from 2012 NONE | | | | |
| e | Excess from 2013 NONE | | | | |

| Form | 990-PF (2013) | | | 38-2 | 849003 | Page 10 |
|----------|--|--|----------------------------|---------------------------|---------------------------------------|-------------------------|
| Pai | t XIV Private Ope | erating Foundations | (see instructions a | nd Part VII-A, questic | on 9) | NOT APPLICABLE |
| 1 a | If the foundation has | _ | | | ting | |
| | foundation, and the ruling | ıs effective for 2013, en | ter the date of the ruling | | ▶└ | |
| b | Check box to indicate who | ether the foundation is a | private operating founda | tion described in section | 4942(| j)(3) or 4942(j)(5) |
| 2 a | Enter the lesser of the ad- | Tax year | 1 | Prior 3 years | | (e) Total |
| | justed net income from Part | (a) 2013 | (b) 2012 | (c) 2011 | (d) 2010 | |
| | I or the minimum investment return from Part X for each | | | | | |
| | year listed | | | | | |
| Ь | 85% of line 2a | | | | | |
| С | Qualifying distributions from Part | | | | | |
| | XII, line 4 for each year listed . | | | | | |
| d | Amounts included in line 2c not used directly for active conduct | | | | | |
| | of exempt activities | | | | | |
| е | Qualifying distributions made | | | | | |
| | directly for active conduct of exempt activities Subtract line | | | | | |
| | 2d from line 2c | | | | | |
| 3 | Complete 3a, b, or c for the alternative test relied upon | | | | | |
| а | "Assets" alternative test - enter | | | | | |
| | (1) Value of all assets | | | | | |
| | (2) Value of assets qualifying under section | | | | | |
| | 4942(j)(3)(B)(i) | | | | | |
| ь | "Endowment" alternative test- | | | | | |
| | enter 2/3 of minimum invest- ment return shown in Part X, | | | | | |
| | line 6 for each year listed | | | | | |
| С | "Support" alternative test - enter | | | | | |
| | (1) Total support other than gross investment income | | | | | |
| | (interest, dividends, rents, | | | | | |
| | payments on securities loans (section 512(a)(5)), | | | | | |
| | or royalties) | <u> </u> | | | | |
| | (2) Support from general public and 5 or more | | | | | |
| | exempt organizations as | | | | | |
| | provided in section 4942 (j)(3)(B)(iii) | | | | _ | <u> </u> |
| | (3) Largest amount of sup- port from an exempt | | | 1 | | |
| | organization | | | <u></u> | | |
| | (4) Gross investment income . | | | 1 10 11 0 1 | ·: 1 1 05 000 | <u> </u> |
| Pa | | itary Information (e during the year - s | | t only if the found | ation had \$5,000 | or more in assets |
| 1 | | | | | | |
| | | | | e than 2% of the tota | ol contributions recei | ved by the foundation |
| | before the close of any | | | | | |
| | NONE | | | | | |
| <u>_</u> | | the foundation who | own 10% or more o | f the stock of a corp | oration (or an equal | ly large portion of the |
| _ | ownership of a partner | | | | | .,у. р |
| | NONE | | | | | |
| | 110112 | | | | | |
| 2 | Information Regarding | Contribution, Grant, | Gift, Loan, Scholarsh | ip, etc., Programs. | | |
| | Check here ▶ I If t | he foundation only | makes contributions | to preselected chari | table organizations | and does not accept |
| | | | | | | or organizations under |
| | other conditions, comp | olete items 2a, b, c, an | d d | | | |
| а | The name, address, an | d telephone number o | or e-mail address of the | e person to whom app | lications should be ac | dressed: |
| | SEE STATEMENT | | | | | |
| ь | The form in which app | lications should be su | bmitted and information | on and materials they s | should include. | |
| | SEE ATTACHED ST | TATEMENT FOR L | INE 2 | | | |
| | Any submission deadli | nes | | | · · · · · · · · · · · · · · · · · · · | |
| • | SEE ATTACHED ST | | INE 2 | | | |
| | 222 | | | | | |
| d | Any restrictions or li factors: | mitations on awards | , such as by geogra | phical areas, charita | ble fields, kinds of | institutions, or other |
| | | PAMEMENIM PAD II | INE 2 | | | |
| | SEE ATTACHED ST | INIEMENI PUK L. | LIVO Z | | | |

| 3 Grants and Contributions Paid Durin | g the Year or Appro | oved for F | uture Payment | |
|---------------------------------------|---|--------------------------------|----------------------------------|----------|
| Recipient | If recipient is an individual, show any relationship to any foundation manager or substantial contributor | Foundation | Purpose of grant or | A |
| Name and address (home or business) | any foundation manager or substantial contributor | Foundation status of recipient | Purpose of grant or contribution | Amount |
| a Paid during the year | | | | <u> </u> |
| | V. SUSSBIRD CONTROLO | | | 690,000. |
| Total | | • • • • • • | ▶ 3a | 690,000. |
| Total | | | | |

| r gross amounts unless otherwise indicated | Unrelat | ed business income | Excluded by | section 512, 513, or 514 | (e) |
|--|----------------------|--|--|-------------------------------|--|
| Program service revenue | (a) Business code | (b) Amount | (c) Exclusion code | (d) Amount | Related or exempt function income (See instructions) |
| 3 | | | | | 1000 motractions |
| | | | | | |
| B | | | | | |
| d | | | | | |
| e | | | | | |
| | | | | | |
| Fees and contracts from government agencies | | | | | |
| Membership dues and assessments | | | <u> </u> | | |
| nterest on savings and temporary cash investments | | | <u> </u> | | |
| Dividends and interest from securities | | | 14 | 1,238,841. | |
| Net rental income or (loss) from real estate | | | <u> </u> | | |
| Debt-financed property | | | | | |
| Not debt-financed property | | | 16 | 4,326. | |
| Net rental income or (loss) from personal property . | | | | | |
| Other investment income | 900000 | -132,483. | 14 | -162,937. | |
| Sain or (loss) from sales of assets other than inventory | / | | 18 | 2,952,686. | |
| Net income or (loss) from special events \dots | | | | | |
| Gross profit or (loss) from sales of inventory | | ···· | | | |
| Other revenue a | | | | | |
| CLASS ACTION | | 72. | | | |
| : CREDIT FROM ADP | — | 81. | | | |
| d | l i | | i | | |
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| e | | 120 220 | | 4 022 016 | |
| | ulations) | | | | 3,900,5 |
| Subtotal Add columns (b), (d), and (e) Fotal. Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify calcet XVI-B Relationship of Activities | ulations) to the Acc | complishment of Ex | empt Purp | oses of Part XVI-A contribut | ed importantly to |
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| Subtotal Add columns (b), (d), and (e) | ulations) to the Acc | complishment of Ex | empt Purp | oses of Part XVI-A contribut | ed importantly to |
| Subtotal Add columns (b), (d), and (e) | ulations) to the Acc | complishment of Ex | empt Purp n column (e by providing | oses of Part XVI-A contribut | ed importantly to |
| industrial Add columns (b), (d), and (e) | ulations) to the Acc | income is reported in purposes (other than | empt Purp n column (e by providing | oses of Part XVI-A contribut | ed importantly to |
| Subtotal Add columns (b), (d), and (e) | ulations) to the Acc | income is reported in purposes (other than | empt Purp n column (e by providing | oses of Part XVI-A contribut | ed importantly to |
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| Subtotal Add columns (b), (d), and (e) | ulations) to the Acc | income is reported in purposes (other than | empt Purp n column (e by providing | oses of Part XVI-A contribut | ed importantly to |
| Subtotal Add columns (b), (d), and (e) | ulations) to the Acc | income is reported in purposes (other than | empt Purp n column (e by providing | oses of Part XVI-A contribut | ed importantly to |
| Subtotal Add columns (b), (d), and (e) Fotal. Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify calce t XVI-B Relationship of Activities ie No. Explain below how each activities | ulations) to the Acc | income is reported in purposes (other than | empt Purp n column (e by providing | oses of Part XVI-A contribut | ed importantly to |
| Subtotal Add columns (b), (d), and (e) Fotal. Add line 12, columns (b), (d), and (e) worksheet in line 13 instructions to verify calce t XVI-B Relationship of Activities ie No. Explain below how each activities | ulations) to the Acc | income is reported in purposes (other than | empt Purp n column (e by providing | oses of Part XVI-A contribut | ed importantly to |

| orm 990-PF (2 | 013) | | | 38 | 3-2849003 | | Page 13 |
|---------------|--|------------------------|--|-------------------|---|-------------------------------|-----------------|
| Part XVII | Exempt Orga | nizations | | | Relationships With Non | charitat | |
| | | | | | other organization described | Ye | s No |
| | | ode (other than | section 501(c)(3) organizatio | ns) or in sec | tion 527, relating to political | | |
| | ations? | | | | | | |
| | • | - | a noncharitable exempt orga | | | | , v |
| | | | | | | 1a(1) | $\frac{X}{X}$ |
| | | | | | | 1a(2) | ^ |
| | ransactions: | aharitahla ayan | ant proprienting | | | 15/1) | X_ |
| | | | | | | 1b(1) 1b(2) | X |
| | | | · - | | | 1b(3) | X |
| | | | | | | 1b(4) | X |
| | | | | | | 1b(5) | X |
| | - | | | | | 1b(6) | X |
| | | | · | | | 1c | X |
| | | | | | olumn (b) should always show | | market |
| | | | | | f the foundation received less | | |
| | | | | | the goods, other assets, or s | | |
| (a) Line no | (b) Amount involved | (c) Name of r | noncharitable exempt organization | (d) Descri | ption of transfers, transactions, and sha | ring arrange | ments |
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| | | | filiated with, or related to, o | | | | X No |
| | | | ther than section 501(c)(3)) o | r in section | 52// | Yes | ΓV Νο |
| b it "Yes, | complete the follo, (a) Name of organization | | (b) Type of organization | | (c) Description of relation | | <u></u> |
| . | (a) Name of Organization | | (b) Type of organization | | (e) Description of relation | этр | |
| | | | | | | | |
| | | <u> </u> | - | | | | |
| | ΔM | | | | | | |
| | / // | DN | | | | | |
| Unafe | peralty of perury, deg | ate that the state | ed this return, including accompanying | schedules and s | tatements, and to the best of my knowled | ige and belie | f, it is true, |
| a. 2964 | pelaly of Hellury, Lides ct. and complete beclaration | gt pjebaler (byer flan | (axpayer) is based on all information of which | h preparer has an | 1010/24// | | |
| Sign | LULIK S | ' | Z 15/11/2015 | Mah | 110.2.4 | RS discuss t preparer show | |
| Here Sigi | nature of officer or trustee | WIII | Date | Title | (see instruction | 77 | |
| | | • | ' | | <u> </u> | | |
| D-:- | Print/Type preparer's n | ame | Preparer's signature | | Date Check If | PTIN | |
| Paid | YONG SHUAI, | CPA | Yough | | 4/27/2015 self-employed | P01321 | <u> 359</u> |
| Preparer | | HE GLENMED | E TRUST COMPANY, N. | A . | | -027413 | |
| Use Only | | 650 MARKET | | | | | |
| | P | HILADELPHI | A, PA 1 | 9103-739 | | 119-600 | |
| | | | | | | orm 9 90 -f | P (2013) |

RENT AND ROYALTY INCOME

| Taxpayer's Name THE HARDING FOUN | DATION 2108 | -01-4/ | 4 | | | | | Identify -284 | ing Number 9003 |
|---|----------------------------|-------------|------------|-------------|---|------------------|----------|------------------|--------------------|
| DESCRIPTION OF PROPERTY MISCELLANEOUS RE | NTAL PROPER | TY | | | | | | | |
| | ctively participate in the | | of the act | ıvıtv d | uring the tax year? | | | | |
| | OMMERCIAL | | | | | | | | |
| RENTAL INCOME | | | | | | 6, | 916. | | |
| OTHER INCOME: | | | _ · · | | | | | | |
| | | | | | | | | | |
| - | | | | | | | | | |
| TOTAL GROSS INCOME | | | | | | | |] | 6,916. |
| OTHER EXPENSES: | | | | | , | | | | |
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| DEPRECIATION (SHOWN BELOW) | | | | | | | | | |
| LESS Beneficiary's Portion | | | | | | | | | |
| AMORTIZATION | | | | | | | | | |
| LESS. Beneficiary's Portion . | | | | | | | | | |
| DEPLETION | | | | | · · | | | | |
| LESS: Beneficiary's Portion | | | | | L | | | | |
| TOTAL EXPENSES | | | | | | | | | |
| TOTAL RENT OR ROYALTY INCOME | E (LOSS) | <u></u> | · · · · | | | | | | 6,916. |
| Less Amount to | | | | | | | | | |
| Rent or Royalty | | | | | | | | | |
| Depreciation | | | | | | | | | |
| Depletion | | | | | | | | | |
| Investment Interest Expense | | | | | | | | | |
| Other Expenses | | | | | | | | | |
| Net Income (Loss) to Others | | | | | | | | | 6,916. |
| Net Rent or Royalty Income (Loss) | | | | | | | | | 0,910. |
| Deductible Rental Loss (if Applicable SCHEDULE FOR DEPRECIATION | ION CLAIMED | · · · · · · | • • • • | • • • | • • • • • • • • • • • | | <u> </u> | • | |
| OUTED OLE TOTI DET TREGIATI | CIT OLANIED | | 1 | | | T | | | |
| | (b) Cost or | (c) Date | (d) | (e) | (f) Basis for | (g) Depreciation | (h) | (ı) Lıfe | (j) Depreciation |
| (a) Description of property | unadjusted basis | acquired | ACRS | Bus | depreciation | ın | Method | or | for this year |
| | | | des | % | | prior years | | rate | - |
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| Totals | <u></u> | <u></u> | | | <u> </u> | | <u></u> | | |

FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

| NET INVESTMENT INCOME | 122,940. 3,134. 3,134. 1,085. 1,222. 1,222. 1,222. 1,700. 1,176. 1,17 |
|---|--|
| REVENUE AND EXPENSES PER BOOKS | 238. 122,940. 3,134. 313. 1,085. 1,222. 5,250. 1,176. 1,701. 1,701. 1,701. 1,701. 1,433. 1,433. 1,433. 2,167. 2,167. 345. 1,433. 2,167. 345. 1,336. 2,058. 2,167. 3,45. 1,433. 2,167. 3,45. 1,433. 2,167. 3,45. 1,433. 2,167. 2,167. 3,45. 1,433. 2,167. 3,45. 1,433. 1,433. 2,058. 2,058. 2,058. 2,167. 3,45. 1,433. 1,433. 2,167. 3,45. 1,433. 2,167. 3,45. 1,433. 2,167. 3,45. 1,433. 2,167. 3,45. 1,433. 2,058. 2,058. 2,058. 2,167. |
| DESCRIPTION | ADT CORPORATION AGCO CORP AGE RISK PARITY FUND -I ATET INC ACTIVISION BLIZZARD INC ALLASKA AIR GROUP ALLSTATE CORP. AMERICAN ELECTRIC POWER CO. INC. AMERICAN ELECTRIC POWER CO. INC. AMERICAN EXPRESS CR CORP DTD 6/12/2012 1 APPLE COMPUTER INC. APPLE INC NT DTD 5/3/2013 2.4% 5/3/2023 AUTOMATIC DATA PROCESSING INC. APPLE CORPUTER INC. APPLE INC NT DTD 5/3/2013 2.4% 5/3/2023 AUTOMATIC DATA PROCESSING INC. BAKT CORP. BAKT CORP. BAKT CORP. BAKT CORP. BAKER HUGHES INC. BEST BUY CO. INC. BEST BUY CO. INC. BEST BUY CO. INC. BEST BUY CO. INC. BCING COMPANY DTD 3/13/2009 6% 3/15/201 BOGING CO. COR SORP CL B CF INDUSTRIES HOLDINGS INC CAS ENERGY CORP. CA INC. CATERPILLAR INC DTD 12/5/2008 7.9% 12/15 CELANESE CORP - SERIES A CENTERPOINT ENERGY INC CATERPILLAR INC DTD 12/5/2015 17:42:10 |

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FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

| NET INVESTMENT INCOME | 97 | | 4 | 720. 1.715. | 94 | ω | # ጠ | 9 | 4 | , 66 | 7 7 | 57, | 9 | ,34 | ~ α | 19 | S | S t | - 4 | , 28 | σ | g | 90′ | , 26 | رس و | 00, | , 29 | |
|---|--------|--------|---|--|---------------|-------------------------|--------------------|---|-------------------------------|-----------|---|---------------------|----------------|--|-----------------------------------|----------------------|-----------|-----------|--|-----------------------------------|-----------------------------------|-----------------------------------|---------------------------|-----------------------------------|------------------------------|------------------------------|-------------------------------|----------------|
| REVENUE AND EXPENSES PER BOOKS | 76 | | 4 | 720. | 94 | | ታለ | 9 | 4 | , 66 | 4, つ | 57 | σ | ,34 | - α | 19 | Ŋ | S C | - V | , 28 | $\boldsymbol{\sigma}$ | σ | 90′ | , 26 | \sim | 00, | 3,29 | 2108-01-4/4 |
| ESC | VRON C | YSTEMS | 1 | COCA-COLA ENTERPRISES COMCAST CORP-CL A | COMERICA INC. | COMPUTER SCIENCES CORP. | CONOCOPHILLIPS COM | | DFA INTERNATIONAL CORE EQUITY | MKTS CORE | DIFFERENCE INC. CE A DIRECTORED FINANCIAL REDIVICES | L INVENCIONE RP. | ER SNAPPLE GRO | DREYFUS GLOBAL REAL ESTATE SECURITIES FD | EMC CORP FAST WEST BANCORD INC | EASTMAN CHEMICAL CO. | INTERNATI | CORPORATI | EXELIS INC EXXON MOBIL, CORPORATION | GOLD #G04613 DTD 8/1/2008 6% 10/1 | GOLD #G18211 DTD 10/1/2007 6% 10/ | GOLD J05231 DTD 7/1/2007 5% 7/1/2 | GOLD # J10041 DTD 7/1/200 | GOLD #A82657 DTD 10/1/2008 5.5% 1 | C DTD 4/1/2012 3.5% 4/1/2042 | DTD 10/19/2007 5% 11/17/2017 | D 9/15/2008 3.625% 10/18/2013 | 4/27/2015 17:4 |

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FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

| | 32,50 21,25 | 1,805. 3,087. | ,01 | 9 0 | ∾ ഗ | 1 0 | | 166 | 7 5 | | 0 | 31 | , C4 | 2 (1 | 35 | 1,44 | ט ע | , , , | 40 | 9 | S | , , | 120. | ת | (|
|-------------------------|--------------------------|--|--------------|-------------------|----------|------------------|-----------------|-------------------|--------------------|--------------------|-------------------|-------------|--------------------|----------------------------------|------------------------|----------|------------------------------------|------------|--------------------------|-----------------|---|-----|------------------------------|--|----------------|
| EVENUE AND PENSES | 32,50 | | ,01 | 9 0 | ∞ | 10 | ~ ~ | o | 7 [| | 0 | 31 | , C | S CI | 35 | 1,44 | ט ע | , , | 40 | 9 | S | , v | 1200 | Ų | /#_ TO _ OOT |
| ESCRIPTIO | 5% 7/15/20 % 5/11/201 | 1/2011 3.5% 11/1/2 1/2011 4% 12/1/204 | /1/2012 3.5% | /2007 6% 8/1/2037 | INC CL | FIFTH THIRD BANK | FOOT LOCKER INC | /2003 5% 8/15/203 | /2006 6% 6/15/2036 | /2007 6% 8/15/2037 | /2007 5.5% 1/15/2 | % 12/15/203 | GAMESIOF CORF CL A | GRANEII CO. INC. THE GAP INC. | GENERAL DYNAMICS CORP. | () () | GLENMEDE INTL SECURED OPTIONS PORT | MENTS INC. | GREAT PLAINS ENERGY INC. | HALLIBURTON CO. | HANESBRANDS INC Obember international en i | 3 | HENRY JACK & ASSOCIATES INC. | HESS CORPORATION CETSS KAGS 04/27/2015 17:42:10 | 1.24.11 (102// |

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FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

| DESCRIPTION HEWLETT PACKARD CORP. | 54 | T 54 |
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- DIVIDENDS AND INTEREST FROM SECURITIES FORM 990PF, PART I

| N INVE IN | 6 | ,248. 2,24 | 78. | 224. | ,972. 4,97 | 689. | , IUB. I., IU 34 | 28. 42 | 71. 57 | 15. 41 | ,210. 1,21 | ,226. 122,22 | ,631. 12,63 | 846. 84 | ,065. 14,06 | | 96. | 476. | 7/10. | 145. 145. 978. 978. | ,092. 1,09 | 00. | ,234. 22,23 | 496. 49 | ,666. 1,66 | 33. | 06. 50 | 18. 41 | 09. | 82. | 78. | |
|-----------------------------------|----------------------------|------------|------|-------------|------------|-----------|--|---------------------------|--------------------------|--------|------------|---------------------------|-------------------------------------|---------|-------------|---------|-----|-----------------|-------|---------------------------|----------------------|-------------------------|-------------|--------------------|------------|----------|--------|--------|----------------------------|-----|--------|---------------------------------|
| REVENU AND XPENSE ER BOO | ! ! ! ! ! ! | 2 | | | 4 | 7 | / T | | | | H | 122 | 12 | | 14 | | | C | N | | | | 22 | | T | | | | | | 7 | 2108-01-4/4 |
| DESCRIPTION | | | IA (| ONE GAS INC | Н | ים מימיני | COKE DID 4/3/2008 3:/38 4/13/201 H TRIICK CI, B | PACKAGING CORP OF AMERICA | PATTERSON-UTI ENERGY INC | щ. | | PIMCO ALL ASSETS AUTH -IS | T ROWE PRICE INST EMERGING STOCK FD | GROUP | E DTI | ττ. | Ξ. | QUALCOMIN CORP. | | RELIANCE STEEL & ALUMINUM | ROBERT HALF INTL INC | ROCK-TENN COMPANY -CL A | ш | SAFEWAY STORES INC | SCANA CORP | ERGER LT | CO. | .00 | SERVICE CORP INTERNATIONAL | | CTS CO | CFT859 K493 04/27/2015 17:42:10 |

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FORM 990PF, PART I - DIVIDENDS AND INTEREST FROM SECURITIES

| NET INVESTMENT INCOME | ω • | 4 ← | 19 | ο Γ | | 35,734. | 36 | \sim | ,02 | , 00 00 | 0 4 | 19 | 53 | , 22 | 0,71 2,06 | , 76 | ,91 | , 21 | 75/ | 50 | \vdash | რ ი | | \vdash | |
|---|--------------------|-----|------------------------------|------|----------------------------|-----------------------------|-------|------------|-----|----------------------------|-----------------------------|-----|----|---------------------|--|------------------------------------|--------------------------------------|--------------------------------------|----------------------|------------------|-----------------|--------------------|--|----------|---------------------------------|
| REVENUE AND EXPENSES PER BOOKS | ∞ • | 4 4 | 19 | o [~ | 2,031. | | 36 | $^{\circ}$ | ,02 | , 00 00 | 0 4 | 4 9 | 53 | , 22 | 0,71 2,06 | , 76 | ,91 | , 21 | , 6 , | , 50 | ,61 | ტ I | 1,561. 668. | 21 | 2108-01-4/4 |
| DESCRIPTION | SOUTHWEST AIRLINES | χ. | SUPERIOR ENERGY SERVICES INC | μ., | TD AMERITRADE HOLDING CORP | TEMPLETON GLOBAL BOND FD-AD | CORP. | < | INC | SERVICES IN CREDIT CORF | TWO HARBORS INVESTMENT CORP | | | ONDS DTD 11/15/1986 | TREASURY NOTES DTD 5/15/2005 4.125% 5 | INFLATION INDEX TREASURY NOTES DID | INFLATION INDEX TREASURY NOTES DID 1 | TREASURY N/B DTD 4/30/2009 2.625% 4/ | 7.25% b/ 2.625% 6 | 30/2011 1.375% 1 | P DTD 12/7/2007 | UNUMPROVIDENT CORP | VALEKO ENEKGY CORP VERIZON COMMUNICATIONS | | CFT859 K493 04/27/2015 17:42:10 |

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- DIVIDENDS AND INTEREST FROM SECURITIES FORM 990PF, PART I

| NET INVESTMENT INCOME | 147. | 1,61 | 18,705. | 846. 1,244. | 0 | 39 | ω | $^{\circ}$ | 7 | 7 | 0 | Ŋ | 352. | ന | 4 | S | | ,82 | | 1,238,841. | |
|---|-------------------------|-----------|--|-------------------------------------|-----------------------|----------------------------|-------------|---------------|------------|---------------|------|-------------------------------|--------|-------------|------------------------------|-----------------------|------------------------|------------------------------|------------------------|------------|--|
| REVENUE AND EXPENSES PER BOOKS | 147. | 1,61 | 202 | 846. 1,244. | 0 | 39 | ω | $^{\circ}$ | 7 | 7 | 0 | Ŋ | 352. | സ | 4 | | 1,106. | ,82 | . 9 | 1,238,841. | |
| DESCRIPTION | VISA INC-CLASS A SHARES | FINANCIAL | WAL-MART STORES INC DTD 8/24/2007 5.8% 2 | WEINGARTEN KEALTY WELLS FARGO CO | WESTERN DIGITAL CORP. | THE WILLIAMS COMPANIES INC | XEROX CORP. | ZIONS BANCORP | AMDOCS LTD | ACCENTURE PLC | TIVE | EVEREST REINSURANCE GROUP LTD | AND PI | INVESCO LTD | MARVELL TECHNOLOGY GROUP LTD | NABORS INDUSTRIES LTD | PARTNERRE HOLDINGS LTD | LYONDELLBASELL INDUSTRIES NV | AVAGO TECHNOLOGIES LTD | TOTAL | |

| INCOME |
|--------|
| OTHER |
| 1 |
| Н |
| PART |
| 990PF, |
| FORM |

| NET INVESTMENT INCOME | 1 1 1 1 1 | -162,937. | 1 1 1 1 1 1 1 1 | -162,937. | |
|---|----------------------------|--|-----------------|-----------|--|
| REVENUE AND EXPENSES PER BOOKS | 1 1 1 1 1 1 | -162,937. -132,483. 72. | 1 1 1 1 1 1 1 1 | -295,267. | |
| DESCRIPTION | | PARTNERSHIP INVESTMENT INCOME PER K-1'S PARTNERSHIP INCOME ON FORM 990-T PROCEEDS FROM A SECURITIES LITIGATION ADP CREDIT | | TOTALS | |

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STATEMENT

2108-01-4/4

| FEES |
|--------|
| LEGAL |
| ı |
| н |
| PART |
| 990PF, |
| FORM |

| CHARITABLE PURPOSES | 279. |
|---|---------------------------------------|
| ADJUSTED NET INCOME | NONE |
| NET INVESTMENT INCOME | NONE |
| REVENUE AND EXPENSES PER BOOKS | 279. |
| DESCRIPTION | PAID TO THOMPSON COBURN LLP TOTALS |

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FORM 990PF, PART I - ACCOUNTING FEES

| | • | | | |
|---|---|---|---------------------------|------------------------|
| DESCRIPTION | REVENUE AND EXPENSES PER BOOKS | NET INVESTMENT INCOME | ADJUSTED NET INCOME | CHARITABLE PURPOSES |
| 1 | 1 1 1 1 1 1 1 1 1 1 1 1 1 | 1 1 1 1 | 1 1 1 1 | 1 1 1 1 1 1 |
| TAX PREPARATION FEE (NON-ALLOC | 10,000. | 1 | | 10,000. |
| TOTALS | 10,000. | NONE | NONE | 10,000. |
| | | | | |

10

STATEMENT 11

FORM 990PF, PART I - OTHER PROFESSIONAL FEES

| CHARITABLE PURPOSES | 25,000. |
|---|--|
| NET INVESTMENT INCOME | 42,530. 132,556. |
| REVENUE AND EXPENSES PER BOOKS | 90,026. 25,000. 42,530. 157,556. |
| DESCRIPTION | GLENMEDE INVESTMENT MANAGEMENT GELNMEDE PHILANTHROPIC ADVISOR ADVISORY FEE TO THE RACHLIN GR TOTALS |

2108-01-4/4

38-2849003

| TAXES | I |
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| NET INVESTMENT INCOME | 10. | 10,579. | 12,134. |
|---|--|---|---------|
| REVENUE AND EXPENSES PER BOOKS | 10. 26,527. 54,000. | 10,579. | 92,661. |
| DESCRIPTION | FOREIGN TAXES FEDERAL TAX PAYMENT - PRIOR YE FEDERAL ESTIMATES - PRINCIPAL | FOREIGN TAXES ON QUALIFIED FOR FOREIGN TAXES ON NONQUALIFIED | TOTALS |

2108-01-4/4

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| REVENUE AND EXPENSES PER BOOKS | 1,325. 2,250. 725. 3,495. 20. 35. 55,162. |
|---|--|
| DESCRIPTION | PAYROLL PROCESSING DIRECTORS AND OFFICERS LIABILI 2014 MEMBER FEE ASSIATION OF S STORAGE EXPENSES MICHIGAN ANNUAL FILING FEE PROCESSING FEE FOR AMBAC LITIG PROJECT EXPENSE PAID TO IMAGE PROJECT EXPENSES PAID TO CT CO |

CHARITABLE PURPOSES

1,325. 2,250. 3,495. 3,495. 5,162.

63,231.

63,231.

TOTALS

| FORM 990PF, PART III - OTHER I | INCREASES II | N NET | WORTH | OR I | FUND | BALANCES |
|---|--------------|-------|--------|------|------|------------------|
| ======================================= | ======= | ===== | :===== | | ==== | ====== |
| DESCRIPTION | | | | | | AMOUNT |
| | | | | | | |
| | | | | | | |
| ROUNDING PRIOR YEARS COST ADJUSMENT ON | MT.D'C | | | | | 4. 1,379,570. |
| PRIOR TEARS COST ADDOSMENT ON | MBF 5 | | | | | |
| | TOTAL | | | | | 1,379,574. |
| | | | | | | =========== |

FORM 990PF, PART VII-A, LINE 14 - BOOKS ARE IN THE CARE OF ______

THE GLENMEDE TRUST CO., N.A. NAME:

ADDRESS: 1650 MARKET STREET, SUITE 1200

PHILADELPHIA, PA 19103-7391

TELEPHONE NUMBER: (215)419-6000

THE HARDING FOUNDATION 2108-01-4/4

38-2849003

990PF, PART VIII- COMPENSATION OF THE FIVE HIGHEST PAID PROFESSIONALS ______

THE GLENMEDE TRUST CO., N.A.

ADDRESS:

1650 MARKET STREET, SUITE 1200

PHILADELPHIA, PA 19103

COMPENSATION EXPLANATION:

INVESTMENT AND PHILANTHROPIC SERVICE

TOTAL COMPENSATION:

125,026.

=========

38-2849003

THE HARDING FOUNDATION 2108-01-4/4 FORM 990PF, PART XV - LINES 2a - 2d ----

RECIPIENT NAME: SEE ATTACHED FORM, INFORMATION AND MATERIALS: SEE ATTACHED SUBMISSION DEADLINES: SEE ATTACHED RESTRICTIONS OR LIMITATIONS ON AWARDS: SEE ATTACHED

THE HARDING FOUNDATION ACCOUNT #2108-01-4/4 EIN: 38-2849003 TAX YEAR ENDING 6/30/2014

ATTACHMENTS PAGE 10 FORM 990-PF PART XV - 2a THROUGH 2d

- 2a MELANIE REDMOND QUACKENBUSH C/O THE GLENMEDE TRUST COMPANY, N.A. 1650 MARKET STREET, SUITE 1200 PHILADELPHIA, PA 19103-7391 215-419-6000
- 2b INITIAL SUBMISSION SHOULD BE IN THE FORM OF A LETTER EXPLAINING THE ORGANIZATION AND THE PURPOSE OF THE REQUEST
- 2c NO FORMAL SUBMISSION DEADLINE HAS BEEN ESTABLISHED.
- THE ORGANIZATION WAS FORMED TO MAINTAIN A FUND OR FUNDS SO THAT THE INCOME THEREFROM AND THE PRINCIPAL CAN BE USED TO PROVIDE FINANCIAL SUPPORT TO RELIGIOUS, CHARITABLE, SCIENTIFIC, LITERARY, OR EDUCATIONAL ACTIVITIES EITHER DIRECTLY, OR THROUGH DIRECT CONTRIBUTIONS, GIFTS AND GRANTS TO OTHER ORGANIZATIONS, WHICH CARRY ON SUCH ACTIVITIES AND ARE TAX EXEMPT UNDER SECTION 501© (3) OF THE INTERNAL REVENUE CODE. THE MAJORITY OF, AND AT LEAST SEVENTY-FIVE PERCENT OF, CONTRIBUTIONS, GIFTS AND GRANTS MADE ANNUALLY ARE TO BE MADE TO OTHER TAX-EXEMPT CHARITABLE AND RELIGIOUS ORGANIZATIONS DEDICATED TO SUPPORTING OR CONTRIBUTIONS TO THE CAUSE OF CHRISTIAN SCIENCE,

RENT AND ROYALTY SUMMARY

| PROPERTY | TOTAL INCOME | DEPLETION/ DEPRECIATION | OTHER EXPENSES | ALLOWABLE NET INCOME |
|----------------------|-----------------|----------------------------|-------------------|----------------------------|
| | | | | |
| MISCELLANEOUS RENTAL | 6,916. | | | 6,916. |
| TOTALS | 6,916. | | | 6,916. |

Form 4562

Depreciation and Amortization (Including Information on Listed Property)

OMB No 1545-0172

Department of the Treasury Internal Revenue Service (99) Name(s) shown on return

► See separate instructions.

► Attach to your tax return.

Attachment Sequence No

Identifying number

| | | hababata ba | | , -1 |
|-----|---------|-------------|-----------|------|
| THE | HARDING | FOUNDATION | 2108-01-4 | ΙΔ |

| THE HARDING FOUNDATION 2 | 108-01-4/4 | | | | | | | | 38-2849003 |
|--|--------------------------------------|-----------------------------|--------------------------|-------------------|---------|---------------------------|---------|-------|----------------------------|
| Business or activity to which this form relates | | | | | | | | | |
| GENERAL DEPRECIATION | _ | | | | | | | | |
| Part I Election To Expense Cer Note: If you have any list | • | | | you co | mple | ete Part I. | | | |
| 1 Maximum amount (see instructions) | | | | | | | · · · | 1 | |
| 2 Total cost of section 179 property pla | ced in service (see in | structions) | | | | | | 2 | |
| 3 Threshold cost of section 179 proper | | | | | | | | 3 | |
| 4 Reduction in limitation Subtract line | 3 from line 2 If zero o | or less, enter - | 0 | | | | | 4 | |
| 5 Dollar limitation for tax year Subtract line 4 from separately, see instructions | line 1 If zero or less, enter - | 0- If married filing | ' <u>.</u> | | | <u> </u> | <u></u> | 5 | |
| 6 (a) Description | of property | | (b) Cost (bu | isiness us | e only) | (c) Elect | ed cost | | |
| | | | | | | | | | |
| | | | | | | | | | |
| 7 Listed property Enter the amount from | | | | | 7 | <u> </u> | | | |
| 8 Total elected cost of section 179 prop | | | | | | | | 8 | |
| 9 Tentative deduction Enter the smalle | r of line 5 or line 8 | | | | | | | 9 | |
| 10 Carryover of disallowed deduction fro | | | | | | | | 10 | |
| 11 Business income limitation Enter th | | | | | | | | 11 | |
| 12 Section 179 expense deduction Add | | | | | | , | <u></u> | 12 | |
| 13 Carryover of disallowed deduction to | | | | <u> </u> | 13 | l <u></u> | | | |
| Note Do not use Part II or Part III below fo | | | | | | | | | |
| Part II Special Depreciation A | | | | | | | | See I | nstructions.) |
| 14 Special depreciation allowance for | | | | | | | | İ | |
| during the tax year (see instructions) | | | | | | | | 14 | |
| 15 Property subject to section 168(f)(1) of16 Other depreciation (including ACRS) | election | | | | | | | 15 | 2 500 |
| 16 Other depreciation (including ACRS) Part III MACRS Depreciation (I | | | | | | • • • • • • | • • • | 16 | 2,590 |
| Part III MACING Depreciation (E | o not include liste | | ion A | uctions | , | | | | |
| 17 MACRS deductions for assets placed | In convice in the vicer | | | | | | | 17 | |
| 18 If you are electing to group any a | | | | | | | | ├- | <u> </u> |
| asset accounts, check here | • | • | • | | | , , | ai | ŀ | |
| Section B - Assets | | | | | | | eciatio | on Sv | rstem |
| (a) Classification of property | (b) Month and year placed in service | (c) Basis for (business/inv | depreciation restmentuse | (d) Reco | very | (e) Convention | | ethod | (g) Depreciation deduction |
| 19a 3-year property | 3017100 | 01117 300 111 | 31.401.01.07 | | | | | | |
| b 5-year property | 1 | | | | | | | | |
| c 7-year property | 1 | | | | t | | - | | |
| d 10-year property | 1 | | | | | | | | ; = |
| e 15-year property | 1 | | | | | | | | |
| f 20-year property | 1 | | | · · · · · · · · · | | | | | |
| g 25-year property | 1 | | | 25 yr | s | _ | S. | /L | - |
| h Residential rental | | | | 27 5 y | rs | ММ | S. | /L | |
| property | | | | 27 5 y | rs | MM | S. | /L | |
| i Nonresidential real | | | | 39 yr | s | MM | S. | /L | |
| property | | | | | | MM | S. | /L | |
| Section C - Assets P | aced in Service Du | uring 2013 | Tax Year | Using th | ne Al | ternative De _l | precia | tion | System |
| 20a Class life | | | | | | | S. | /L | |
| b 12-year | | | | 12 yr: | S | | S. | /L | |
| c 40-year | | | | 40 yr | S | MM | S | /L | |
| Part IV Summary (See instruct | ions.) | | | | | | | | |
| 21 Listed property Enter amount from lin | ne 28 | | | | | | | 21 | |
| 22 Total. Add amounts from line 12, I | ines 14 through 17, | lines 19 and | 20 ın colu | ımn (g), | and | line 21 Enter | here | | |
| and on the appropriate lines of your re | eturn Partnerships an | id S corporati | ons - see in | struction | s | <u> </u> | | 22 | 2,590 |
| 23 For assets shown above and place | | | | | | | | | |
| portion of the basis attributable to sec | tion 263A costs | | | | 23 | <u> </u> | | | |

| For- | n 4562 (2013) | _ | | | | | | | | | | 3 | 8-2849 | 9003 | Page 2 |
|------|--|---|--|---------|-------------------|-------------------|--|---------|---------------------------|-------------|----------------------|---------------------------|---------------------------------------|--|----------------------------|
| | rt V Listed Pro entertainm | operty (Include ent, recreation, o | r amuseme | ent.) | | | | | | | | | | • | ed fo |
| | 24b, columr | any vehicle for whas (a) through (c) of | Section A, a | ll of S | ection B | , and S | ection (| C ıf ap | plicable. | | | | | | nly 24a |
| | | Depreciation and | | | | | | | | | | | | 7 7 | |
| 248 | Do you have evidence | T | | ent use | claimed | <u>′ Y</u> | es | No | 24b if "\ | 1 | | | | Yes | No |
| | (a) Type of property (list vehicles first) | (b) Date placed in service | (c) Business/ investment us percentage | Cost | (d) or other b | | (e) sis for depr isiness/invi use onl | estment | (f) Recovery period | Met | g) hod/ ention | Depr | (h) eciation luction | Elected | (i) I section I cost |
| 25 | Special depreciation the tax year and us | | | | | | | | | | . 25 | | | | |
| 26 | Property used mor | | | | | | | | | | | | | | |
| | | | T | 6 | | | | | | | | 1 | | | |
| | , | | 9 | 6 | | i | | | | | | 1 | - | | |
| _ | | | ļ | 6 | | | ··· | | | | | 1 | · · · · · · · · · · · · · · · · · · · | | |
| 27 | Property used 50% | or less ın a qualifi | | | | | | | 1 | | | 1 | | I. | |
| | 1 . , | <u> </u> | | 6 | - | | | | | S/L - | | T | | | - |
| | | | | 6 | | | | | | S/L - | | | | 1 | |
| | | | | 6 | | | | | | S/L - | | | | 1 | |
| 28 | Add amounts in co | lumn (h), lines 25 | through 27 | Enter | here an | d on lu | ne 21. r | page 1 | . I., | 1 | 28 | + | | 1 | |
| | Add amounts in co | | | | | | | | | | | | . 29 | | |
| | | | Section | | | | | | | | | | <u> </u> | · | |
| Con | aplete this section fo | or vehicles used by | | | | | | | | er." or r | elated | person | If you | rovided | vehicles |
| | our employees, first an | | | | | | | | | | | | | | |
| _ | | | | (; | a) | (| b) | 1 | (c) | (| d) | | (e) | | (f) |
| 30 | Total business/inve | | | Vehi | icle 1 | Veh | icle 2 | V | ehicle 3 | Vehi | icle 4 | Vel | hicle 5 | Veh | icle 6 |
| 31 | Total commuting n | _ | - | | | | **** | | | | | | | | |
| | • | • | mmuting) | | | i | | 1 | | 1 | | | | | |
| | miles driven | | ٠,١ | | | <u> </u> | | | | 1 | | | | | |
| 33 | Total miles drive | | | | • | | | | | | | | | | |
| | lines 30 through 3 | | | | | | | | | | | | | | |
| 34 | Was the vehicle | | | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No | Yes | No |
| | use during off-duty | | · - | | | | İ | | | | | | | | |
| 35 | Was the vehicle | | | | | | 1 | | | | | | | | |
| | than 5% owner or | | | | , | | 1 | | | | | | | | |
| 36 | Is another vehicuse? | le available for | personal | · | | | | | | | | | | | |
| | | ction C - Questic | | plove | rs Who | Provi | ide Ve | hicles | s for Use | e by Th | eir En | nplove | es | | • |
| | swer these question re than 5% owners of | ns to determine If | you meet a | n exce | | | | | | • | | • • | | who are | e not |
| 37 | Do you maintain | a written policy s | statement th | nat pro | ohibits | all per | sonal u | ise of | vehicles | . includ | lina co | ommuti | na. bv | Yes | No |
| | your employees? | | | | | | | | | | | | | | |
| 38 | Do you maintain | a written policy s | statement t | nat pro | ohibits | person | al use | of ve | ehicles, e | xcept o | ommu | ting, b | y your | | |
| | employees? See th | he instructions for | vehicles use | d by co | orporate | e office | rs, dire | ctors, | or 1% or | more o | wners | | | | |
| 39 | Do you treat all use | e of vehicles by em | ployees as p | person | al use? | | | | | | | | | | |
| 40 | Do you provide n | nore than five ve | hicles to yo | our em | nployee | s, obta | ın ınfo | rmatic | on from | your er | nploye | es abo | ut the | | |
| | use of the vehicles | | | | | | | | | | | | | | |
| 41 | Do you meet the re | equirements conce | rning qualifi | ed aut | omobile | demo | nstratio | n use | ? (See in: | struction | ns) | | | | |
| | Note: If your answ | | | | | | | | | | | | | | |
| Pa | rt VI Amortizat | tion | | | | | | | | | | | | | |
| | | | (b) | | | | | | | | | e) | | 10 | |
| | (a) Description o | of costs | Date amorti begins | | Am | (c) nortizable | amount | | (d) Code se | | perio | ization od or ntage | Amortiza | (f) ation for ti | his year |
| 42 | Amortization of cos | sts that begins dur | ing your 20 | 3 tax | year (se | e instr | uctions |): | | | | | | | |
| _ | | | | | | | | | | | | | | | |
| _ | | | | | | | | | | | | | | | |
| 13 | Amortization of co | sts that began befo | re vour 201 | 3 tay | vear | | | | | | | 42 | | | |

44 Total Add amounts in column (f) See the instructions for where to report

2013

| THE HARDING FOUNDATION 2108-01-4/4 | -01-4/4 | | | | | 2013 | | | | | | | | 38-2849003 |
|--|------------------------------|--------------------------------|--------------|-----------------------------------|--------------------|------------------------|--|---------------------------------------|------|------------|------------|--------------------|--------------------------------|-------------------------------|
| Description of Property GENERAL DEPRECIATION | | | | | | | | | | | | | | |
| DEPRECIATION | | | | | | | | | | | | | | |
| Asset description | Date placed in service | Unadjusted Cost or basis | Bus. | 179 exp. reduction in basis | Basis Reduction | Basis for depreciation | Beginning Accumulated depreciation | Accumulated deprectation | Me- | Conv. Life | ACRS Class | MA CRS class | Current-year 179 expense | Current-year, depreciation |
| 4TH SEARSVALE-BLDG | 10/23/1995 | 101,010. | 0 | | | H | 45,187. | 47,777. | | 39,000 | | | | 2,590. |
| HP COMPUTER | 03/11/1997 | 3,069. | 100.000 | | 3,069. | | | | TS | 5.000 | | | | |
| MNTR/PRTR | 07/01/1999 | 2,784. | 100.000 | | | 2,784. | 2,784. | 2,784. | SI | 5.000 | | | | |
| FURNITURE | 07/01/1999 | 14,132. | 100 000 | | | 14,132 | 14, 132 | 14,132. | SF | 7.000 | | | | |
| FILE CABINET | 08/17/1998 | 982. | 100.000 | | | 982. | 982. | 982. | SF | 7 000 | | _ | | |
| PHONE SYSTEM | 07/01/1999 | 1,757. | 100.000 | | | 1,757 | 1,757. | 1,757. | SL | 7.000 | | | | |
| FURNITURE | 08/06/1999 | 6,010. | 100 000 | | | 6,010. | 6,010 | 6,010 | TS | 7.000 | | | | - |
| ORIENTAL RUGS | 08/17/1999 | 14,361. | 100.000 | | | 14,361. | 14,361 | 14,361 | SI | 7.000 | | | | |
| FURNITURE | 08/20/1999 | 1,431. | 100 000 | | | 1,431. | 1,431 | 1,431 | SL | 7.000 | | | | |
| LAMP | 08/29/1999 | 164. | 100 000 | | | 164. | 164 | 164. | SL | 7.000 | | | | |
| PHONE EQP | 09/08/1999 | 180 | 100 000 | | | 180. | 180 | 180 | SI S | 7.000 | | | | |
| STERO EQP | 09/08/1999 | 25. | 100.000 | | | 25 | 25 | 25. | SL | 7.000 | | | | |
| OFFICE BOP | 09/21/1999 | 614. | 100.000 | | | 614 | 614 | 614. | SL | 7.000 | | | | |
| FURNITURE | 09/21/1999 | 382 | 100 000 | | | 382. | 382 | 382 | SI | 7.000 | | | | |
| KITCHEN EQP | 09/21/1999 | 13,950. | 100.000 | | | 13,950. | 13,950 | 13,950 | SL | 7.000 | | - | | |
| FURNITURE | 09/21/1999 | 9,116. | 100 000 | | | 9,116. | 9,116. | 9,116. | SI | 7.000 | | | | |
| FURNITURE | 09/22/1999 | 1,685. | 100 000 | | | 1,685 | 1,685 | 1,685 | SI | 7 000 | | | | |
| OFFICE RUG | 10/11/1999 | 583. | 100.001 |] | | 583. | 583, | 583. | SI | 7.000 | | | | |
| FURNITURE | 10/14/1999 | 10,713 | 100 000 | | | 10,713. | 10,713 | 10,713 | SI | 7 000 | \dashv | \dashv | | |
| Less Retired Assets | | | - | | | | | | | | | Į | | |
| Subtotals | | | | | | | | | | | | | | |
| Listed Property | | | | | | | | | | | | | | |
| | | | | | | | | | | · | | | | |
| | | | | | | | | | | | | | | |
| | | | | | | | | | - | | | | | |
| | | | | | | | | | | | | | | |
| Less Retired Assets | | | — · | | | | | | | | | L | | |
| Subtotals | | | | | | | | | | | | | | |
| TOTALS | • • • • • • | | | | | : | | | | | ŀ | | | |
| AMORTIZATION | | | | | | | | | | | | | | |
| Asset description | Date placed in service | Cost or basis | | | | | Accumulated amortization | Ending Accumulated amortization | Code | Lıfe | | | | Current-year amortization |
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| TOTALS | | | | | | | | | 1 | 7 | | | | |
| *Accets Betred | | | | | | | | | | | | | | |

*Assets Retired JSA 3X9024 1 000 - CFT859 K493 04/27/2015 17:42:10

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2013

38-2849003

THE HARDING FOUNDATION 2108-01-4/4

Description of Property

Current-year depreciation Current-year amortization Current-year 179 expense MA CRS class ACRS (7.000 7.000 7.000 7.000 7.000 7.000 7.000 7.000 7 000 7.000 5.000 7.000 5.000 7.000 7.000 7.000 7.000 7.000 7 000 Conv Me-Code 440 SL 229. SL 딩 SI9,050. SL S SL 띬 딩 SLSLSLS S SI SL S_{I} SLEnding Accumulated amortization (Beginning Ending
Accumulated Accumulated
depreciation depreciation 1,121. 573 1,023 1,420. 053. 453 560. 753. 1,272. 101. 425 503. 2,205 54,400. 1,558. 1,198 Accumulated a 9,050 229. 440 2,205. 1,420 753. 54,400. ,558. 1,121. 425 3,053 453 1,023 503 260 1,272 1,198 573 101 Basis for depreciation 9,050 229 3,053. 440 1,023. 2,205. 560. 1,420. 1,272. 54,400. 4,667. 3,590 1,121 425 573. 453, 503 753. 101. Basis Reduction 179 exp reduction in basis 100.000 100.000 100 000 100.000 100.000 100 000 100 000 100.000 100.000 9,050. 100.000 100 000 100 000 1,023. 100 000 100 000 100.000 100.000 100 000 100.000 3,590 100.000 Bus. 229. 453. 560. 440 , 205. 1,420. 1,272. Unadjusted Cost or basis 425 753. 3,053. 573. 54,400. 4,667. 503. 101. 1,121 Cost or basis Date placed in service 07/24/1998 11/03/1999 11/03/1999 11/03/1999 11/03/1999 11/03/1999 12/23/1999 12/23/1999 09/22/2000 09/22/2000 09/22/2000 10/25/2000 10/31/2000 08/08/2002 07/24/1998 0/15/1999 11/02/1999 05/21/2001 10/19/2001 Date placed in service Less Retired Assets Subtotals Asset description GENERAL DEPRECIATION Asset description **AMORTIZATION** Subtotals Less Retired Assets DEPRECIATION Listed Property OFFICE PLANTS *Assets Retired JSA 3X9024 1 000 OFFICE EQP EOP-TV/VCR OFFICE EQP SNOWBLOWER TOTALS . . FURNITURE ATO CHAIR TRK CARPET **FURNI TURE** FURNITURE FURNITURE **FURNITURE** TOTALS. COMPUTER PRINTER COPIER CAMERA TABLE MOWER F

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2108-01-4/4

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| THE HARDING FOUNDATION 2108-01-4/4 | -01-4/4 | | | | | 2013 | | | | | | | | 38-28490b3 |
|--|------------------------------|--------------------------------|---------|-----------------------------------|--------------------|------------------------|--|---------------------------------------|-----------|--------|--------|---|----|------------------------------|
| Description of Property GENERAL DEPRECIATION | | | | | | | | | | | | | | |
| DEPRECIATION | | | | | | | | | | | | | | |
| Asset description | Date placed in service | Unadjusted Cost or basis | Bus. | 179 exp. reduction in basis | Basis Reduction | Basis for depreciation | Beginning Accumulated depreciation | Ending Accumulated depreciation | Me- | Life | ACRS C | MA Current-year CRS 179 class expense | | Current-year depreciation |
| FURNITURE | 07/24/1998 | | 100.000 | | | ۱ . | 10,881. | 10,881. | SI | 7 | | <u> </u> | | |
| FURNITURE | 09/25/1998 | 3,590. | 100.000 | | | 3,590. | 1,538 | | SI | 7.000 | | | | |
| STERO | 09/25/1998 | 1,023. | 100.000 | | | 1,023. | 440 | - | SI | 7 000 | _ | _ | | |
| EQUIPMENT | 10/25/1998 | 1,310 | 100.000 | | | 1,310. | 622. | _ | SI | 7 000 | | | | |
| FURNITURE | 07/29/1999 | | 100.000 | | | 1,399 | 817. | | SI | 7 000 | - | | | |
| BTHRM DRSSR | 12/23/1999 | 1,056 | 100.000 | | | 1,056 | 616. | Τ. | SI | 7 000 | | | | |
| COMPUTER | 11/26/2003 | | 100 000 | | | | 1.711 | .i | SI | 5.000 | | | | |
| LAWN MOWER | 06/17/2004 | | 100.000 | | | 599 | 599. | Ι. | SI | 7.000 | | | | |
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| Less Retired Assets | | | | | | | | | | | | | | |
| Subtotals | | 297,654. | | | 3,069. | 294,585 | 221,617. | 224,207 | | | | | | 2,590 |
| Listed Property | | | | | | | | | | | | | | |
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| Less Retired Assets | | | | | | | | | | | | | į | |
| Subtotals | | | | | | | | | | | | | | |
| TOTALS | | 297,654. | | | 3,069. | 294,585 | 221,617. | 224,207. | | | | | | 2,590 |
| AMORITZATION | | [| | | | | | | | | | | | |
| Asset description | Date placed in service | Cost or basis | | | | | Accumulated amortization | Ending Accumulated amortization | Code Life | | | | | Current-year amortization |
| | | | | | | | | | | | | | | |
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| TOTALS | | | | | | | | | | | | | | |

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2108-01-4/4

*Assets Retired
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06/30/2014

| ATTACHMENT TO PART II BALANCE SHEET, PAGE 2 | E 2 OF 990-PF | | | | |
|---|---------------|----------------|-------------------------|----------------------------|------------------|
| | MARKET VALUE | Cost | Unrealized Gaın/Loss | Estimated Annual Income | Current Yield |
| Cash | 1,103,827.82 | 1,103,827.82 | 00.0 | 1.09 | 8 0 · 0 |
| Fixed Income | 11,109,039.27 | 10,625,495.98 | 483,543.29 | 424,591.07 | 3.8 |
| Tax Exempt | 00.0 | 00.00 | 00.00 | 00.0 | 80.0 |
| Taxable | 8,386,292.10 | 8,128,962.36 | 257,329.74 | 316,283.35 | တ ထ လ |
| nign ileid International | 2,722,747.17 | 2, 496, 533.62 | 226,213.55 | 108,307.72 | . 4. 0 |
| TIPS | 00.0 | 00.0 | 00.0 | 0.00 | * • • |
| Equity | 27,341,794.93 | 23,589,598.84 | 3,752,196.09 | 248,818.27 | 96.0 |
| Large Cap | 16,311,637.89 | 13,958,350.56 | 2,353,287.33 | 133, 496.15 | 98.0 |
| Small Cap | 2,023,297.46 | 1,697,719.44 | 325,578.02 | 4,626.07 | 0.28 |
| International | 9,006,859.58 | 7,933,528.84 | 1,073,330.74 | 110,696.04 | 1.28 |
| Alternative Assets | 17,037,905.39 | 12,969,339.85 | 4,068,565.54 | 463,503.10 | 2.78 |
| Real Estate | 1,654,254.53 | 1,509,665.44 | 144,589.09 | 43,417.31 | 2.68 |
| Private Equity | 2,469,591.75 | 1,965,074.00 | 504,517.75 | 00.0 | 80.0 |
| Absolute Return | 7,231,441.73 | 6,718,951.84 | 512,489.89 | 180,871.45 | 2.5% |
| Commodities | 5,682,617.38 | 2,775,648.57 | 2,906,968.81 | 239, 214.34 | 4.28 |
| Other Assets | 5,959,899 | 5,959,899 | 00.0 | 00.00 | 80.0 |
| Account Total | 62, 605, 699 | 54,301,395 | 8,304,304.92 | 1,136,913.53 | 1.98 |

THE HARDING FOUNDATION ACCOUNT #2108-01-4/4 EIN: 38-2849003 TAX YEAR ENDING 6/30/2014

ATTACHMENTS PAGE 6 FORM 990-PF PART VIII LIST OF OFFICERS, DIRECTORS, TRUSTEES, ETC.

| | ı | | | I | |
|---|---------------------------------|---|---|---|---------|
| | EMPLOYEE BEN PLAN CONTRIB | 0 | 0 | 0 | 0 |
| | EXPENSE | 0 | 0 | 0 | 0 |
| | COMPEN- SATION | 70,000 | 70,000 | 70,000 | 210,000 |
| | AVERAGE HOURS PER WEEK | 40 | 40 | 40 | |
| 1EES, E1C. | TITLE | CHAIRMAN & PRESIDENT | VICE-PRESIDENT & TREASURER | VICE-PRESIDENT & SECRETARY | " |
| PARI VIII LIOI OF OFFICENS, DIRECTORS, TROSTEES, ETC. | NAME AND ADDRESS | 1 PAULA K TURRENTINE THE HARDING FOUNDATION C/O THE GLENMEDE TRUST COMPANY, N.A. 1650 MARKET STREET, SUITE 1200 PHILADELPHIA, PA 19103-7391 | 2. MILO I. MOTT THE HARDING FOUNDATION C/O THE GLENMEDE TRUST COMPANY, N.A 1650 MARKET STREET, SUITE 1200 PHILADELPHIA, PA 19103-7391 | 3 PAULA M. SWITZER THE HARDING FOUNDATION C/O THE GLENMEDE TRUST COMPANY, N.A. 1650 MARKET STREET, SUITE 1200 PHILADELPHIA, PA 19103-7391 | TOTAL |

THE HARDING FOUNDATION #2108-01-4/4 E.I.N. 38-2849003 TAX YEAR ENDING 6/30/2014

PART XV, FORM 990-PF, PAGE 11

GRANTS AND CONTRIBUTION - PAID -

| DONEE, LOCATION AND PURPOSE | AMOUNT | DATE |
|---|------------|--------------|
| Biblos Foundation | 200,000.00 | 10/10/2013 |
| Ballwin, MO | | |
| General Charitable Purposes | | |
| Christian Science Association of the Pupils of James | 100,000.00 | 12/2/2013 |
| Spencer | | |
| Brookline, MA | | |
| General Charitable Purposes | 100 000 00 | 1 (01 (001 (|
| Longyear Museum | 100,000.00 | 1/21/2014 |
| Chestnut Hill, MA | | |
| General Charitable Purposes | 75,000.00 | 1/29/2014 |
| Longyear Museum Chestnut Hill, MA | 73,000.00 | 1/27/2014 |
| To provide travel assistance for a Principia trip | | |
| The Principia | 95,000.00 | 1/29/2014 |
| St. Louis, MO | | .,, |
| To Support the Harding Mott II, Distinguished Professor | | |
| of Christian Science Movement | | |
| The Principia | 10,000.00 | 1/29/2014 |
| St. Louis, MO | | |
| To the Blue and Gold Club for Funding of a Baseball | | |
| Press Box | | |
| Genesee Area Focus Fund | 30,000.00 | 2/6/2014 |
| Flint, MI | | |
| General Charitable Purposes | | |
| Peace Haven | 15,000.00 | 2/19/2014 |
| St. Louis, MO | | |
| General Charitable Purposes | 25,000.00 | 4/16/2014 |
| The Principia St. Louis, MO | 25,000.00 | 4/10/2014 |
| General Charitable Purposes | | |
| Camp Leelanau and Camp Kohahna | 10,000.00 | 6/26/2014 |
| Maple City, MI | , 0,000.00 | 0, 20, 20 |
| General Charitable Purposes | | |
| Camps Newfound/Owatonna | 30,000.00 | 6/26/2014 |
| Harrison, ME | | |
| General Charitable Purposes | | |

Grand Totals (11 items) 690,000.00

(Rev January 2014)

Department of the Treasury

Application for Extension of Time To File an Exempt Organization Return

► File a separate application for each return.
Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No 1545-1709

| Internal Revenu | e Service I Information about 1 of in oo | oo ana ita ii | 1311 00 110113 13 01 1111111.113. | 90171071110000 | | | |
|--|--|---|---|---|--------------------------|-----------------------------------|--|
| | filing for an Automatic 3-Month Extension, c | | | | | | ▶ 🔲 |
| | filing for an Additional (Not Automatic) 3-Mo Diete Part II unless you have already been gran | | | | | | 88. |
| Electronic fi a corporation 8868 to req Return for | ling (e-file). You can electronically file Form to required to file Form 990-T), or an addition puest an extension of time to file any of the Transfers Associated With Certain Personal. For more details on the electronic filing of the | 8868 if you nal (not aut forms liste I Benefit (| u need a 3-month auto omatic) 3-month exten d in Part I or Part II w Contracts, which must | matic extension of time sion of time. You can el ith the exception of For be sent to the IRS i | to ectr m & n p | file (6 onica 3870, aper | 6 months for ally file Form Information format (see |
| | tomatic 3-Month Extension of Time. On | | | | | <u> </u> | - prositor |
| | n required to file Form 990-T and requesting | | | | nlet | | |
| Part I only | porations (including 1120-C filers), partnership | | | | | | ▶X of time |
| | e tax returns. | | | Enter filer's identifying | | | |
| _ | Name of exempt organization or other filer, see in | structions | - | Employer identification nu | mbe | r (EIN) | or |
| Type or print | THE HARDING FOUNDATION 2108- | 01-4/4 | | 38-28 | 490 | 03 | |
| File by the due date for | Number, street, and room or suite no. If a PO box | c, see instruc | tions. | Social security number (SS | N) | | |
| filing your | THE GLENMEDE TRUST CO., N.A. | , 1650 | MARKET ST | | | | |
| return See instructions | City, town or post office, state, and ZIP code For a | a foreign add | Iress, see instructions | | | | |
| | PHILADELPHIA, PA 19103-7391 | | | | | | |
| Enter the Re | turn code for the return that this application i | s for (file a | separate application for | r each return) | • • | • • • | [0]4] |
| Application | | Return | Application | | | | Return |
| Is For Code Is For Code | | | | | | | |
| Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 | | | | | | | |
| Form 990-BL 02 Form 1041-A 08 | | | | | | | |
| Form 4720 (individual) 03 Form 4720 (other than individual) 09 | | | | | | | |
| Form 990-Pl | | 04 | Form 5227 | <u> </u> | | | 10 |
| | (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | | | 11 |
| Form 990-T | (trust other than above) | 06 | Form 8870 | | | | 12 |
| Telephon If the org If this is for the whole a list with the | s are in the care of ► THE GLENMEDE TR e No. ► (215)419-6000 anization does not have an office or place of the companization of the group, check this box | | FAX No. ▶ the United States, chec up Exemption Number rt of the group, check t | k this box | · - · | | this is |
| | 05/15 , 20 15 , to file the | | | | ove. | The | extension is |
| | organization's return for: | onompt org | | | | | |
| | | | | | | | |
| ▶ X | calendar year 20 or tax year beginning07/ | <u>/01</u> ,20 <u>1</u> 3 | , and ending | 06/30, | 20 _ | <u>14</u> . | |
| | ax year entered in line 1 is for less than 12 m Change in accounting period | | | | l | | |
| 3a If this | application is for Form 990-BL, 990-PF, 99 | 90-T, 4720 | , or 6069, enter the | tentative tax, less any | | | |
| | fundable credits. See instructions. | | | | 3a | \$ | <u>90,675.</u> |
| | application is for Form 990-PF, 990-T, | | | | | | |
| | ted tax payments made. Include any prior yea | | | | 3b | \$ | <u>77,621.</u> |
| | e due. Subtract line 3b from line 3a. Include | | ent with this form, if re | quired, by using EFTPS | | | |
| | onic Federal Tax Payment System). See instru | | | | 3с | | 13,054. |
| _ | ou are going to make an electronic funds withdrawa | I (direct deb | it) with this Form 8868, s | ee Form 8453-EO and Form | 88 | 79-EO | for payment |
| instructions. | | | | <u> </u> | | | 9 (0 1 2014) |

| Form 8 | 868 (Rev 1-2014) | | | | Page 2 |
|----------------------|---|-----------------|------------------------------|---|----------------|
| | ou are filing for an Additional (Not Automatic) 3-Mo | onth Extens | sion, complete only Part I | and check this box | |
| Note. | Only complete Part II if you have already been grant | ted an auto | matic 3-month extension o | on a previously filed Form 8868 | |
| | ou are filing for an Automatic 3-Month Extension, o | | | | |
| Part | Additional (Not Automatic) 3-Month Ex | tension o | | | |
| | Name of augment arganization as other files see in | ot mustice on a | Eı | nter filer's identifying number, see Employer identification number (E | |
| | Name of exempt organization or other filer, see in | structions. | | Limployer identification ridinger (E | 114, 01 |
| Type | | 01 4/4 | | 38-2849003 | |
| print | Number, street, and room or suite no. If a P O box | | tions. | Social security number (SSN) | |
| File by | the THE OF THE PROFICE CO. N. A. | • | | , , | |
| due dat filing ye | City, town or post office, state, and ZIP code For | | | | |
| return Instruct | See | _ | | | |
| | the Return code for the return that this application i | s for (file a | separate application for ea | ch return) | . 04 |
| | ication | Return | Application | • | Return |
| Is Fo | r | Code | Is For | | Code |
| Form | 1 990 or Form 990-EZ | 01 | | - | |
| Form | 1 990-BL | 02 | Form 1041-A | | 08 |
| Form | n 4720 (individual) | 03 | Form 4720 (other than in | dividual) | 09 |
| Form | 1 990-PF | 04 | Form 5227 | | 10 |
| Form | n 990-T (sec. 401(a) or 408(a) trust) | 05 | Form 6069 | | 11 |
| | n 990-T (trust other than above) | 06 | Form 8870 | | 12 |
| _ | ! Do not complete Part II if you were not already g | | | sion on a previously filed Form | 8868. |
| | e books are in the care of ► THE GLENMEDE TR | | | • | |
| | ephone No ► <u>(215) 419-6000</u> | • | Fax No. ▶ | | , \Box |
| | he organization does not have an office or place of t | | | | ▶ |
| | his is for a Group Return, enter the organization's for ewhole group, check this box ▶ | | | | |
| | ith the names and EINs of all members the extension | | rt of the group, check this | box ▶ and atta | acii a |
| | I request an additional 3-month extension of time ur | | | 05/15 ,20 15 . | |
| | For calendar year, or other tax year beginni | | | | 20 14 |
| | If the tax year entered in line 5 is for less than 12 m | | | | |
| • | Change in accounting period | , | | | |
| 7 | State in detail why you need the extension ADDI | TIONAL | TIME IS NEEDED TO | GATHER THE | |
| | INFO NECESSARY TO FILE AN ACCURATE | | | | |
| | | | | | |
| | | | | | |
| 8a | If this application is for Forms 990-BL, 990-PF, 9 | 90-T, 4720 |), or 6069, enter the ten | | |
| | nonrefundable credits. See instructions. | | | | <u>90,675.</u> |
| | If this application is for Forms 990-PF, 990-T, | | | 1 | |
| | estimated tax payments made. Include any pr | ior year o | overpayment allowed as | · | 00 685 |
| | amount paid previously with Form 8868. | | | 8b \$ | 90,675. |
| | Balance Due. Subtract line 8b from line 8a. Include | | ent with this form, if requi | | |
| | (Electronic Federal Tax Payment System). See instru | | at he completed for D | 8c \$ | |
| - مام | Signature and Verifica | | | • | hant of |
| | penalties of pegury, I declare that I have examined t edge and belief, it is true, correct, and complete, and that I | | | iules and statements, and to the | pest of my |
| | 1 | | , , | | |
| Signati | ure > lise 1 Whitzomb | | Title 🕨 | Date > | |
| <u></u> | | | | | (Pay 1 2014) |