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DLN: 93493075008495

Form **990** 

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A Fo	r the	2013 cal	endar year, or tax year beginnin	g 07-01-2013     , 2013, and endi	ng 06-30	-2014				
		applicable	C Name of organization UNC MANAGEMENT COMPANY INC				D Emplo	yer ide	entification number	
_	dress cl	_	Doing Business As				36-45	1625	57	
	me cha	_	Doing Business re							
_	tıal retu		Number and street (or P O box if n 1400 ENVIRON WAY	naıl ıs not delivered to street address)	Room/suit	е	E Telepho	ne nur	mber	
	rmınate		Suite				(919)442-1599			
_	nended		City or town, state or province, cou CHAPEL HILL, NC 27517	ntry, and ZIP or foreign postal code			( , ,			
Г Ар	plicatio	n pending					<b>G</b> Gross re	eceıpts	\$ 9,862,365	
			F Name and address of print JONATHON C KING	ncipal officer			this a group	retur	n for	
			1400 ENVIRON WAY			su	bordinates?		Γ Yes <b>Γ</b> No	
			CHAPEL HILL, NC 27517				e all subordi	nates	┌ Yes ┌ No	
——— т Та	ıx-exen	npt status	<u> </u>	Insert no )	77		luded? 'No " attach	a list	(see instructions)	
				1113CTC 110 / 1 1347(d)(1) 01 / 32		_				
		e:► N//				H(c) G	oup exempt	ion nu	ımber ► ————————————————————————————————————	
			Corporation Trust Association	on Other ►		<b>L</b> Year of	formation 20	02 <b>N</b>	State of legal domicile NC	
Pa	rt I		ımary							
			escribe the organization's mission VIDE INVESTMENT MANAGEN		SERVIC	ES TO TH	IF IINIVERS	SITY	OF NORTH CAROLINA	
			FILIATES	TENT AND ADMINISTRATIVE	SERVIC		IL ONIVERS			
Governance										
lla l										
o¥e	2	Check t	his box দ if the organization di	scontinued its operations or dis	posed of	more that	n 25% of its	net a	ssets	
									1	
Activities &	1		of voting members of the govern					3	8	
Ě			of independent voting members mber of individuals employed in					5	5 41	
ទ្ធ			mber of volunteers (estimate if r				• •	6	7	
•			related business revenue from P		7a	,				
	1		elated business taxable income f	, , ,,				7b		
						Р	rior Year	<u> </u>	Current Year	
	8	8 Contributions and grants (Part VIII, line 1h)							0 0	
Revenue	9	Progra	am service revenue (Part VIII, I	ne 2g)			8,177,4	154	9,226,566	
evet	10		tment income (Part VIII, columi				226,0	085	157,485	
_	11		revenue (Part VIII, column (A),					0	0	
	12		revenue—add lines 8 through 11				8,403,5	39	9,384,051	
	13		s and sımılar amounts paıd (Part					0	0	
	14	Benef	its paid to or for members (Part IX, column (A), line 4)						0	
ø	15		es, other compensation, employ	5,807,3	26.2	6 304 138				
Expenses	16a	5-10 Profes	) ssional fundraising fees (Part IX, column (A), line 11e)						6,394,138	
क ⊖	Ь							0		
Δ	17		ındraısıng expenses (Part IX, column (D expenses (Part IX, column (A),	·· -			2,587,4	150	2,658,514	
	18		expenses Add lines 13-17 (mu			8,394,812 9,05				
	19		nue less expenses Subtract line		•			727	331,399	
88						_	ing of Curre		End of Year	
and The Car							Year			
Net Assets or Fund Balances	20		assets (Part X, line 16)				11,270,6 2,176,9	-	12,700,566	
25 E	21		liabilities (Part X, line 26)				9,093,6	-	2,385,015	
Part II Signature Block								.00	10,313,331	
			perjury, I declare that I have ex	amined this return, including acc	companv	ing sched	ules and sta	temer	nts, and to the best of	
my k	nowle	dge and	belief, it is true, correct, and cor							
prepa	arer ha	as any k	nowledge							
		****	***				2015-03-13			
Sigr	1	****** Signature of officer					Date			
Her			ATHON KING PRESIDENT & CFO							
		Туре	e or print name and title							
			Print/Type preparer's name ALLISON H FRANKLIN	Preparer's signature	Da	1,	Check I If self-employed	PTIN P0044		
Paid		ļ,	Firm's name 🕨 KPMG LLP				irm's EIN 🟲			
	pare		Firm's address ► 300 North Greene Stre	ot Suito 400		<u> </u>	Phone no (919	\ //2 -	1500	
USE	On	IV I'	mm a address - 200 North Gleene Stre	Ct Suite 700		۱,	HOLIC HO (313	, ++Z	LJ J J	

Greensboro, NC 27401

May the IRS discuss this return with the preparer shown above? (see instructions)

✓ Yes ☐ No

Par		of Program Service Addule O contains a response of		s Part III		
1	Briefly describe the	organization's mission				
MAX KEEF VALU PRO	IMIZING THE LONG- PING WITH THE HIGH JE OF THE ASSETS E	PANY'S MISSION IS TO PR TERM RETURN ON THE INV HEST PROFESSIONAL AND NTRUSTED TO US WE STR ENT MANAGEMENT SERVIC LIATES	/ESTMENT PORTFOLI ETHICAL STANDARD IVE TO ESTABLISH U	O COMMENSURATE S OUR OBJECTIVE : NC MANAGEMENT !	: WITH SPECIFIED I IS TO PROTECT AN COMPANY AS THE I	RISK PARAMETERS D ENHANCE THE PREFERRED
2	the prior Form 990 o	undertake any significant pro r 990-EZ?			ot listed on	┌ Yes ┌ No
		ese new services on Schedul				
3	services?	cease conducting, or make s	ıgnıfıcant changes ın ho	ow it conducts, any pi	ogram · · · · ·	┌ Yes ┌ No
4	Describe the organiz expenses Section 50	ation's program service acco D1(c)(3) and 501(c)(4) orgai nd revenue, if any, for each p	nizations are required to	report the amount o		
4a	HILL"), AND ITS CONSTITUTE CONSTITUENT INSTITUTINVESTMENT FUND ("CHOMPANY WORKS IN COMPANY WORKS IN COMPANY STATE FUND UNC MANAGEMENT COMPOF UNC CHAPEL HILL AN LIQUIDITY NEEDS OF THE POOL UNCMC IS ALSO FOR THE CONSTITUTION OF THE CONSTITUTION OF UNCMC IS ALSO FOR THE CONSTITUTION OF THE CONSTI	IPANY, INC PROVIDES INVESTMENTUENT INSTITUTIONS, AND TO ELIGIONS OF THE UNIVERSITY OF NOR HET") BOARD OF DIRECTORS TO SED ONCERT WITH THE CHIF BOARD OF CES, INCLUDING EVALUATING AND SE INVESTMENT OBJECTIVES, ASSET IPANY, INC IS RESPONSIBLE FOR THE OFFILIATED FOUNDATIONS THAT IS POOL'S PARTICIPANTS, AND TO CRESPONSIBLE FOR THE OVERSIGHT IN BE EARNED ON SHORT-TERM, ME	GIBLE AFFILIATED FOUNDATI TH CAROLINA THE MANAGEN RVE AS THE INVESTMENT MA DIRECTORS AND IS RESPON MONITORING THE EXTERNAL TALLOCATION AND INVESTM THE OVERSIGHT OF THE UNC SUPPORT UNC CHAPEL HILL GENERATE A REASONABLE LE OF THE INTERMEDIATE POO	O THE UNIVERSITY OF NO ONS AND ENDOWMENTS T MENT COMPANY HAS BEEN MAGER FOR THE UNC IN ISIBLE FOR OVERSEEING INVESTMENT MANAGERS ENT IMPLEMENTATION FO C CHAPEL HILL TEMPORAR THE UNC CHAPEL HILL THE VEL OF CURRENT INCOMI L, WITH THE OBJECTIVE (	THAT SUPPORT UNC AT C I RETAINED BY THE UNC VESTMENT FUND IN THIS THE FUND'S INVESTMENT RETAINED BY THE FUND IR APPROVAL BY THE CHII Y POOL, WHICH INVESTS FEMPORARY POOL WAS ES WHILE PROTECTING THI OF GENERATING A TOTAL	HAPEL HILL AND OTHER CHAPEL HILL FOUNDATION ROLE, THE MANAGEMENT S AND PROVIDING AND RECOMMENDING F BOARD OF DIRECTORS CERTAIN CASH ASSETS STABLISHED TO MEET THE E PRINCIPAL OF THE INVESTMENT RETURN
4b	(Code	) (Expenses \$	ıncludıng grants o	f \$	) (Revenue \$	)
4c	(Code	) (Expenses \$	including grants o	f\$	) (Revenue \$	)
	Other program com	 ices (Describe in Schedule C	· \			
-ru	(Expenses \$	ices (Describe in Schedule C including	•	) (Revenue	<u>.</u> \$	)
4e	Total program servi		16,480	, (		, , , , , , , , , , , , , , , , , , ,

art IV	Checl	clist of	Required	Schedules

			Yes	No
1	Is the organization described in section $501(c)(3)$ or $4947(a)(1)$ (other than a private foundation)? If "Yes," complete Schedule $A^{\bullet \bullet}$	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b	Yes	
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170 (b)(1)(A)(II)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{2}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Νo
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

GII	Statements Regarding Other TRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	<u> </u>	Yes	l No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   7		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	<b>1</b> c	Yes	
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
1	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		N
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
1	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
)	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ı	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
,	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
	2. 105, to fine 50 of 55, and the organization metrorin 0000-1.	5c		
	Does the organization have annual gross receipts that are normally greater than $$100,000$ , and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		N
	services provided to the payor?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	<b>7</b> c		N
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	-		
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		N
	Sponsoring organizations maintaining donor advised funds.	ٿ		1 1
	Did the organization make any taxable distributions under section 4966?	9a		N
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		N
	Section 501(c)(7) organizations. Enter	"		14
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	-		
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
)	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
ı	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	]		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI
---

Se	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		Νo
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	8b	Yes		
9	9		No	
Se	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	eveni	ie Cod	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	<i>le Cod</i> <b>Yes</b>	e.) <b>No</b>
		evenu 10a		
10a	Did the organization have local chapters, branches, or affiliates?			No
10a b	Did the organization have local chapters, branches, or affiliates?	10a		No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes Yes	No No

- 17 List the States with which a copy of this Form 990 is required to be filed▶
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization

  ▶MARGARET HOLDER 1400 ENVIRON WAY

  CHAPEL HILL, NC 27517 (919) 442-1599

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

RESIDENT (2) CAROL L FOLT (2) CAROL L FOLT (3) MATTHEW FAJACK (10) X (3) MATTHEW FAJACK (10) X (4) KEVIN SEITZ (10) X (5) MAX C CHAPMAN JR (10) X (6) WILLIAM B HARRISON JR (10) WILLIAM B HARRISON JR (8) JOHN GE ELISON JR (10) WILLIAM SITZ (10) X (10) WILLIAM SITZ (10) X (10) WILLIAM SITZ (10) X (10) WILLIAM SITZ (10) WILLIAM SITZ (10) X (10) WILLIAM SITZ (10) X (10) WILLIAM SITZ (10) WILLIAM S	(A) Name and Title	(B) Average hours per week (list any hours	more pers	than on is	one bot	not box h ar or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
(1) JONATHON C KING PRESIDENT  X X X 849,996  0 217,69  PRESIDENT  1 0 X X X 849,996  0 227,69  217,49  229,435  17,44  DIRECTOR  40 0 X 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		organizations below	Individual trustee or director	Truste	Officei	Key employee	Highest compensated employee	Former			organization and related
RESIDENT    10	(1) JONATHON C KING	60 0	×		×				849 996	0	217 699
X	PRESIDENT				_^				0+3,330	Ŭ	217,05
DIRECTOR	(2) CAROL L FOLT	1 0								250 425	17 44
10	DIRECTOR	40 0	×						"	259,435	17,442
DIRECTOR	(3) MATTHEW FAJACK										
1	DIRECTOR	40.0	Х						0	0	(
DIRECTOR											
10			Х						0	264,975	36,767
DIRECTOR (6) WILLIAM B HARRISON JR 10 X DIRECTOR (7) NELSON SCHWAB III 10 X DIRECTOR (8) JOHN GB ELIJSON JR 10 X DIRECTOR (8) JOHN GB ELIJSON JR DIRECTOR (9) W LOWRY CAUDILL 10 X DIRECTOR (10) KEVIN TUNICK 499,811 135,83 (11) MAURICE PERRY 60 0 X 499,811 135,83 (11) MAURICE PERRY 60 0 X 499,811 135,83 (11) MAURICE PERRY 60 0 X 70 - PUBLIC INVESTMENTS (12) BART BRUNK 60 0 X 70 - FINADMIN (13) JENNIERE DIMITRI 60 0 X 45SISTANT SECRETARY (14) RODGERS HARSHBARGER 60 0 X 45SOCIATE DIRECTOR (15) ANGELA MOSS 60 0 X 45SOCIATE DIRECTOR (16) CHRIS RUDDIPH 60 0 X 45SOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW 60 0 X 173,011 64,424											
DIRECTOR	(5) MAX C CHAPMAN JR	1 0	l x								
DIRECTOR (7) NELSON SCHWAB III DIRECTOR/CHAIRMAN (8) JOHN GB ELLISON JR DIRECTOR (9) W LOWRY CAUDILL DIRECTOR (10) KEVIN TUNICK VP - PRIVATE INVESTMENTS (11) MAURICE PERRY VP - PUBLIC INVESTMENTS (12) BART BRUNK VP - FINADMIN (13) JENNIFER DIMITRI (13) JENNIFER DIMITRI (13) JENNIFER DIMITRI (14) ROGGERS HARSHBARGER ASSOCIATE DIRECTOR (16) CHRIS RUDOLPH ASSOCIATE DIRECTOR (16) CHRIS RUDOLPH ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW  60 0  X	DIRECTOR										
DIRECTOR	(6) WILLIAM B HARRISON JR	1 0	l <sub>x</sub>								
DIRECTOR/CHAIRMAN (8) JOHN GB ELLISON JR  DIRECTOR (9) W LOWRY CAUDILL  DIRECTOR (10) KEVIN TUNICK  PP - PRIVATE INVESTMENTS (11) MAURICE PERRY  PP - PUBLIC INVESTMENTS (12) BART BRUNK  PP - FIN/ADMIN (13) JENNIFER DMITRI  ASSISTANT SECRETARY (14) RODGERS HARSHBARGER (15) ANGELA MOSS ASSOCIATE DIRECTOR (16) CHRIS RUDOLPH ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW  10	DIRECTOR		^								
DIRECTOR	(7) NELSON SCHWAB III	1 0	.,								
1	DIRECTOR/CHAIRMAN		×								
DIRECTOR (9) W LOWRY CAUDILL 1 0	(8) JOHN GB ELLISON JR	1 0									
10	DIRECTOR		X								
DIRECTOR		1.0									
(10) KEVIN TUNICK			_ x								
X   499,811   135,83   135,8		60.0	-								
(11) MAURICE PERRY		600			х				499,811		135,837
X   348,676   113,38   113,3	VP - PRIVATE INVESTMENTS		<u> </u>			_	<u> </u>				
VP - PUBLIC INVESTMENTS (12) BART BRUNK (12) BART BRUNK (13) JENNIFER DIMITRI (13) JENNIFER DIMITRI (14) RODGERS HARSHBARGER (14) RODGERS HARSHBARGER (15) ANGELA MOSS (15) ANGELA MOSS (16) CHRIS RUDOLPH (17) CHRIS BARTHOLOMEW (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (18) ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (18) ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (18) ASSOCIATE DIRECTOR (18) ASSOCIATE DIRECTOR (19) ASSOCIATE DIRECTOR (11) ASSOCIATE DIRECTOR (11) ASSOCIATE DIRECTOR (11) ASSOCIATE DIRECTOR (12) ASSOCIATE DIRECTOR (13) JENNIFER DIMITRI (14) ASSOCIATE DIRECTOR (15) ANGELA MOSS (16) ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (17) ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (17) ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (17) ASSOCIATE DIRECTOR (17) ASSOCIATE DIRECTOR (18) ASSOCIATE DIRECTOR (18) ASSOCIATE DIRECTOR (19) ASSOCIATE	(11) MAURICE PERRY	60 0			l x				348.676		113.383
X   195,167   59,23-	VP - PUBLIC INVESTMENTS				Ľ.				3.0,070		
VP - FIN/ADMIN	(12) BART BRUNK	60 0			,				105 167		E0 334
X	VP - FIN/ADMIN		L		L^				193,167		
ASSISTANT SECRETARY (14) RODGERS HARSHBARGER (14) RODGERS HARSHBARGER (15) ANGELA MOSS (15) ANGELA MOSS (16) CHRIS RUDOLPH ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (17) CHRIS BARTHOLOMEW (18) ASSISTANT SECRETARY (19) ASS	(13) JENNIFER DIMITRI	60 0									
(14) RODGERS HARSHBARGER (15) ANGELA MOSS (15) ANGELA MOSS (16) CHRIS RUDOLPH ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (19) ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (18) ASSOCIATE DIRECTOR (19) ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW (18) ASSOCIATE DIRECTOR (18) ASSOCIATE DIRECTOR (19) ASSOCIATE DIRECTOR	ASSISTANT SECRETARY				X				111,894		22,243
ASSOCIATE DIRECTOR (15) ANGELA MOSS (15) ANGELA MOSS ASSOCIATE DIRECTOR (16) CHRIS RUDOLPH ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW  X 229,014 80,20  X 194,620 63,09  X 191,567 74,08	(14) RODGERS HARSHBARGER	60 0	<del>                                     </del>								
(15) ANGELA MOSS  ASSOCIATE DIRECTOR  (16) CHRIS RUDOLPH  ASSOCIATE DIRECTOR  (17) CHRIS BARTHOLOMEW  ASSOCIATE DIRECTOR  (17) CHRIS BARTHOLOMEW  ASSOCIATE DIRECTOR  (17) CHRIS BARTHOLOMEW  ASSOCIATE DIRECTOR  (18) ASSOCIATE DIRECTOR  (19) ASSOCIATE DIRECTOR  (17) CHRIS BARTHOLOMEW  ASSOCIATE DIRECTOR  (18) ASSOCIATE DIRECTOR  (19) ASSOCIATE DI	ASSOCIATE DIRECTOR						X		229,014		80,207
ASSOCIATE DIRECTOR (16) CHRIS RUDOLPH ASSOCIATE DIRECTOR (17) CHRIS BARTHOLOMEW  X 194,620  X 194,620  X 191,567  X 191,567  X 191,567  X 173,011  64,24		60.0	-			$\vdash$					
(16) CHRIS RUDOLPH 60 0 X 191,567 74,08 ASSOCIATE DIRECTOR 60 0 X 173,011 64,24	` ,						x		194,620		63,092
X 191,567 74,08  ASSOCIATE DIRECTOR  (17) CHRIS BARTHOLOMEW  60 0  X 173,011 64,24						_					
ASSOCIATE DIRECTOR 60 0 X 173,011 64,24	(16) CHRIS RUDULPH	60 0					l x		191,567		74,08
64,24         X     173,011   64,24	ASSOCIATE DIRECTOR								===,30		
	(17) CHRIS BARTHOLOMEW	60 0					,		172.011		64.34
	ASSOCIATE DIRECTOR						^		1/3,011		64,24.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot rect	note boo	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensate from relate organizatio	ion ed ns	(F Estim amount comper from	iated of other isation the
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W-2/1099- MISC)	(W- 2/109 MISC)	9-	organi and re organiz	lated
(18) [	MATTHEW LESESKY	60 0					х		169,23	19			76,920
	CAITE DIRECTOR BARBARA AARON	60 0											
. ,	ER VP - FIN/ADMIN	80 0						Х	251,26	50			0
1b	Sub Total						<b>▶</b>						
c	Sub-Total		· ·				<b>⊢</b> ⊢						
d	Total (add lines 1b and 1c)								3,214,255	524,4	10		961,146
2	Total number of individuals (including \$100,000 of reportable compensatio				ed a	bove	e) who	rec	eived more than		·	,	
3	Did the organization list any <b>former</b> of on line 1a? <i>If "Yes," complete Schedule</i>			e, key	y em	nplo •	yee, o	r hig	ghest compensa	ted employee	3	Yes	No
For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual													
5	Did any person listed on line 1a receiver services rendered to the organization									individual for	5	Yes	No
Se	ction B. Independent Contrac	tors											
1	Complete this table for your five high compensation from the organization	est compensated										tax year	
	Name and	(A) d business address							Descrip	(B) tion of services		(C Comper	
ROBIN	ISON BRADSHAW HINSON, 1450 RALEIGH RO	AD SUITE 100 CHAPE	L HILL N	C 275:	17				LEGAL SERVIC	ES			132,551
	Fotal number of independent contracto \$100,000 of compensation from the o		not lım	ıted t	o th	nose	listed	d abo	ove) who receive	ed more than			

Part V	4441	Statement o	f Revenue ule O contains a respor	nse or note to any lir I				
		Edouahad as ma			(A) Total revenue	(B) Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
इं इ	1a	Federated camp						
Grants mounts	b	Membership du						
Å.G	С	Fundraising eve	ents <b>1c</b>					
Giffs, nilar An	d	Related organiz	ations <b>1d</b>					
ons, Giffs, Grants Similar Amounts	е	Government grants	s (contributions) <b>1e</b>					
Contributions, and Other Sim	f	All other contribution	ons, gifts, grants, and <b>1f</b>		İ	İ		
tributic Other	g		ons included in lines					
E C		1a-1f \$						
Conj	h	Total. Add lines	s 1a-1f	· · · · •	0			
e E	_			Business Code				
Program Serwce Revenue	2a	MANAGEMENT FEE	INCOME	900099	9,226,566	9,226,566		
<u>22</u>	b							
Š	d							
Š	e							
ᇤ	f	All other progra	im service revenue					
ွိ								
	g 3		s 2a-2f		9,226,566			
	3		ome (including dividendar ar amounts)		92			92
	4	Income from inves	tment of tax-exempt bond	proceeds <b>►</b>	0			
	5	Royalties			0			
	6a	Gross rents	(ı) Real	(II) Personal				
	Ь	Less rental						
	<sub>c</sub>	expenses Rental income	0	0				
		or (loss)	me or (loss)		0			
	d	Net relitar ilicor	(i) Securities	(II) O ther	0			
	7a	Gross amount from sales of assets other	635,707	(11) 5 31.51				
	ь	than inventory Less cost or other basis and sales expenses	478,314					
	c	Gain or (loss)	157,393					
	d	Net gain or (los	s)		157,393			157,393
Other Revenue	8a	Gross income fi events (not incl \$ of contributions See Part IV, lin	luding  reported on line 1c)					
ther P	ь	Less direct ex	a penses b		0			
•	9a			events 🛌	v			
			a penses b loss) from gaming activ	vities	o			
		Gross sales of returns and allo	inventory, less	-				
	b c	=	oods sold <b>b</b> (loss) from sales of inve	entory 🛌	0			
		Miscellaneous	s Revenue	Business Code				
	11a							
	Ь							
	c							
	d		ue					
	e		s 11a-11d	•	0			
	12	Total revenue.	See Instructions	🕨	9,384,051	9,226,566		157,485

# Part IX Statement of Functional Expenses

ection 501(c)(3) and 501(c)(4)	) organizations must complete all co	lumns  All other organizations must complete column (A )

	Check if Schedule O contains a response or note to any line in this	Part IX			<u> </u>
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B)</b> Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0			
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	2,044,679	1,586,708	457,971	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	251,259	185,932	65,327	
7	Other salaries and wages	2,677,148	1,994,980	682,168	
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	383,393	283,711	99,682	0
9	Other employee benefits	777,821	593,045	184,776	
10	Payroll taxes	259,838	192,280	67,558	
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	33,736	18,223	15,513	
c	Accounting	423,363	380,493	42,870	
d	Lobbying	0			
е	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	36,221		36,221	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	74,801	51,000	23,801	
12	Advertising and promotion	0			
13	Office expenses	252,391	189,120	63,271	
14	Information technology	372,650	279,823	92,827	
15	Royalties	0			
16	Occupancy	674,984	499,488	175,496	
17	Travel	470,037	437,134	32,903	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	·		
19	Conferences, conventions, and meetings	28,452	28,452		
20	Interest	0			
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	154,990		154,990	
23	Insurance	116,533	95,687	20,846	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	TAXES	10,173		10,173	
b	EDUCATIONAL FUND EXPENSE	5,000		5,000	
c	BANK FEES	4,179		4,179	
d	CONTRIBUTIONS	600		600	
е	All other expenses	404	404		
25	Total functional expenses. Add lines 1 through 24e	9,052,652	6,816,480	2,236,172	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

1   Cash-non-interest-bearing   End of year   End of year	Par	't X	Balance Sheet Check if Schedule O contains a response or note to any line in this Part X			
2 Savings and temporary cash investments			· · · · · · · · · · · · · · · · · · ·	(A)		
1		1	Cash-non-interest-bearing			
A   Accounts receivable, net   2,146,277   4   2,481,660		2	Savings and temporary cash investments	1,452,648	2	2,220,497
Solution   Compared to the receivable from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L.    Compared to the compared t		3	Pledges and grants receivable, net	0	3	0
### Page 25		4	Accounts receivable, net	2,146,273	4	2,481,960
1		5	employees, and highest compensated employees Complete Part II of			
9 Prepaid expenses and deferred charges	sc.	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$ , and contributing employers and sponsoring organizations of section $501(c)(9)$ voluntary employees' beneficiary			0
9 Prepaid expenses and deferred charges	ळू				<u> </u>	
9 Prepaid expenses and deferred charges	36	7	Notes and loans receivable, net	0	7	0
10s		8	Inventories for sale or use		H-	
Part VI of Schedule D   100   1.034,247   1.054   1		9	· · · · · · · · · · · · · · · · · · ·	254,289	9	261,042
11   Investments—publicly traded securities   0   11   0		10a		7		
12   Investments—other securities See Part IV, line 11   6,990.553   12   7,401,391     13   Investments—program-related See Part IV, line 11   0   13   0     14   Intangible assets   0   14   0     15   Other assets See Part IV, line 11   47,940   15   47,940   15     15   Other assets See Part IV, line 11   1270.662   16   12,700.666     16   Total assets. Add lines 1 through 15 (must equal line 34)   11,270.662   16   12,700.666     17   Accounts payable and accrued expenses   2,176,997   17   2,395.015     18   Grants payable   0   18   0     19   Deferred revenue   0   19   0     19   Deferred revenue   0   20   0     19   Deferred revenue   0   20   0     20   Tax—exempt bond liabilities   0   20   0     21   Escrow or custodial account liability Complete Part IV of Schedule D   0   21   0     22   Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L   0   22   0     23   Secured mortgages and notes payable to unrelated third parties   0   24   0     24   Unsecured notes and loans payable to unrelated third parties   0   24   0     25   Other liabilities (including federal income tax, payables to related third parties, and other liabilities (including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities. Add lines 17 through 25   2,176,997   26   2,385,015     26   Total liabilities. Add lines 17 through 25   2,176,997   26   2,385,015     27   Organizations that follow SFAS 117 (ASC 958), check here		b	Less accumulated depreciation 10b 746,553	378,959	10c	287,694
13		11	Investments—publicly traded securities	0	11	0
14		12	Investments—other securities See Part IV, line 11	6,990,553	12	7,401,391
15		13	Investments—program-related See Part IV, line 11	0	13	0
Total assets. Add lines 1 through 15 (must equal line 34)   11,270,662   16   12,700,566   17   2,385,015   18   Grants payable and accrued expenses   2,176,997   17   2,385,015   18   Grants payable		14	Intangible assets	0	14	0
17		15	Other assets See Part IV, line 11	47,940	15	47,982
18   Grants payable     0   18   0   0   19   0   0   19   0   0   0   19   0   0   0   0   0   0   0   0   0		16	Total assets. Add lines 1 through 15 (must equal line 34)	11,270,662	16	12,700,566
19   Deferred revenue   0   19   0   0   19   0   0   19   0   0   19   0   0   19   0   0   19   0   0   19   0   0   19   0   0   19   0   0   19   0   0   19   0   0   19   0   0   19   0   19   0   10   1		17	Accounts payable and accrued expenses	2,176,997	17	2,385,015
Tax-exempt bond liabilities		18	Grants payable	0	18	0
21   Escrow or custodial account liability Complete Part IV of Schedule D		19	Deferred revenue	0	19	0
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		20	Tax-exempt bond liabilities	0	20	0
Unsecured notes and loans payable to unrelated third parties	ø.	21	Escrow or custodial account liability $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$	0	21	0
Unsecured notes and loans payable to unrelated third parties	iiitie	22				
Unsecured notes and loans payable to unrelated third parties	ф		persons Complete Part II of Schedule L	0	22	0
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		23	Secured mortgages and notes payable to unrelated third parties	0	23	0
and other liabilities not included on lines 17-24) Complete Part X of Schedule D		24	Unsecured notes and loans payable to unrelated third parties	0	24	0
26 Total liabilities. Add lines 17 through 25		25	and other liabilities not included on lines 17-24) Complete Part X of Schedule			
Organizations that follow SFAS 117 (ASC 958), check here F and complete lines 27 through 29, and lines 33 and 34.  27 Unrestricted net assets						
lines 27 through 29, and lines 33 and 34.   9,093,665   27   10,315,551		26		2,176,997	26	2,385,015
Complete lines 30 through 34.  30 Capital stock or trust principal, or current funds			- · · · · · · · · · · · · · · · · · · ·			
Complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	ĕ	27	- ·	9 093 665	27	10 315 551
Complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	<u>න</u>					
Complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	<u> </u>					
Complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	ŭ	29	·		23	
30 Capital stock or trust principal, or current funds						
31 Paid-in or capital surplus, or land, building or equipment fund   31   32   32   Retained earnings, endowment, accumulated income, or other funds   32   33   Total net assets or fund balances   9,093,665   33   10,315,551		30			30	
33 Total net assets or fund balances	Ř	31			31	
33 Total net assets or fund balances	AS.	32			32	
<b>34</b> Total liabilities and net assets/fund balances		33	Total net assets or fund balances	9,093,665	33	10,315,551
	Z	34	Total liabilities and net assets/fund balances	11,270,662	34	12,700,566

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				୮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		9,3	384,051
2	Total expenses (must equal Part IX, column (A), line 25)	2		9,0	052,652
3	Revenue less expenses Subtract line 2 from line 1	3		3	331,399
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		9,(	093,665
5	Net unrealized gains (losses) on investments	5			890,487
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	LO		10,3	315,551
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewe a separate basis, consolidated basis, or both	don			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separa basis, consolidated basis, or both	te			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		За		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

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As Filed Data -

DLN: 93493075008495

OMB No 1545-0047

### **Public Charity Status and Public Support**

**SCHEDULE A** (Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization UNC MANAGEMENT COMPANY INC **Employer identification number** 

36-4516257

								130-43102		
			blic Charity Sta						<u>istructions.</u>	
The c	rganızat	ion is not a privat	e foundation becaus	eitis (Forl	ınes 1 throu	gh 11, check	only one bo	x )		
1	$\Gamma$ A	church, conventi	on of churches, or a	ssociation of	churches de	escribed in <b>s</b> e	ection 170(b	)(1)(A)(i).		
2	ГА	school described	in <b>section 170(b)(1</b>	. <b>)(A)(ii).</b> (At	tach Schedu	ıle E)				
3	Г A	A hospital or a cooperative hospital service organization described in <b>section 170(b)(1)(A)(iii).</b>								
4	Г A	medical research	n organization operat	ted ın conjun	ction with a	hospital desc	cribed in <b>sec</b>	tion 170(b)(	1)(A)(iii). E	nter the
		ospital's name, ci								
5			erated for the benefi	_	or universit	y owned or o	perated by a	government	al unit desci	ribed in
	_		A)(iv). (Complete P	· ·						
6	•	•	local government or	-						
7		_	at normally receives on 170(b)(1)(A)(vi).		•	support from	a governme	ntal unit or fr	om the gene	ral public
8	_		described in section		•	nplete Part II	)			
9	ГА	n organization tha	at normally receives	(1) more th	an 331/3% o	fits support	from contrib	utions, meml	bership fees,	, and gross
	re	eceipts from activ	ities related to its ex	xempt function	ons—subject	to certain e	xceptions, a	nd (2) no mo	re than 331/3	3% of
	ıt	s support from gr	oss investment inco	me and unrel	ated busine:	ss taxable ın	come (less :	section 511	tax) from bus	sinesses
	a	cquired by the org	janızatıon after June	30,1975 S	ee <b>section 5</b>	<b>609(a)(2).</b> (C	omplete Par	tIII)		
10	ГА	n organization org	ganized and operated	dexclusively	to test for p	ublic safety	See <b>section</b>	509(a)(4).		
11	<b>▼</b> A	n organization org	ganized and operated	dexclusively	for the bene	efit of, to perf	orm the fund	tions of, or t	o carry out t	he purposes of
		•	ly supported organiz						ee <b>section 5</b> 0	<b>09(a)(3).</b> Check
			bes the type of supp <b>b</b> Type II <b>c</b>						n-functional	lly integrated
e	_		ox, I certify that the							
_			on managers and otl							
		ection 509(a)(2)	<u>-</u>		·		-			, ,, ,
f		_	received a written de	etermination	from the IRS	S that it is a <sup>-</sup>	Type I, Type	e II, or Type	III supportıı	ng organizatio <u>n,</u>
_		heck this box	2006, has the organi	antion accom	stad any gift	or contributi	on from any	of the		ļ
g		ollowing persons?	2000, nas the organi	zation accep	ited any grit	or contribution	on nom any	or the		
			rectly or indirectly o	ontrols, eith	er alone or t	ogether with	persons des	cribed in (ii)		Yes No
	a	nd (III) below, the	governing body of th	e supported	organization	1?			11g(	(i) No
	(i	ii) A famıly memb	er of a person descr	bed in (i) abo	ove?				11g(	ii) No
	(i	iii) A 35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	ibove?			11g(	iii) No
h	Р	rovide the followii	ng information about	the supporte	ed organizati	on(s)				
(i) N	lame of	(ii) EIN	(iii) Type of	(iv) Is t	:he	(v) Dıd you	notify	(vi) Is t	the	(vii) A mount of
•	ported		organızatıon	organızatı		the organiz		organızatı		monetary
orga	nizat ion		(described on	col <b>(i)</b> list		ın col <b>(i)</b> o		col (i) orga		support
			lines 1- 9 above or IRC section	your gove docume	_	suppor	t?	ın the U	5 /	
			(see	docume	IIIC '					
			instructions))		I			.,	1	
(4)				Yes	No	Yes	No	Yes	No	
(A) UNIVI	ERSITY									
OF N	ORTH	566001393	02	Yes		Yes		Yes		0
	LINA AT EL HILL		- <b>-</b>							[

Total

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	( <b>b)</b> 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> ┌
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		<b>formation.</b> Provide the explanations required by Part II, line 10; Part II, ne 12. Also complete this part for any additional information. (See instru	
		Facts And Circumstances Test	
Retu	ırn Reference	Explanation	
		Schodulo A / Form 0	000 er 000 E7) 201

Schedule A (Form 990 or 990-EZ) 2013

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DLN: 93493075008495

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. ► Information about Schedule D (Form 990)

**Supplemental Financial Statements** 

Open to Public

emal Revenue Service and its inst	ructions is at <u>www.irs.gov/roriii990</u> .			Inspect	ion
Name of the organization UNC MANAGEMENT COMPANY INC		Emp	loyer ident if ica	tion numbe	r
S. S IN SECIENT SOLD AND ALL		36-4	4516257		
Part I Organizations Maintaining Donor				Complet	e if th
organization answered "Yes" to Form	·		(1) = 1 1		
Tabel number at and of user	(a) Donor advised funds		(b) Funds and o	tneraccou	nts
Total number at end of year					
Aggregate contributions to (during year)  Aggregate grants from (during year)					
Aggregate grants from (during year)  Aggregate value at end of year					
Did the organization inform all donors and donor actions are the organization's property, subject to the	ne organization's exclusive legal control?			☐ Yes	┌ No
Did the organization inform all grantees, donors, as used only for charitable purposes and not for the b conferring impermissible private benefit?				┌ Yes	┌ No
art II Conservation Easements. Complet	te if the organization answered "Yes"	to Forn	n 990, Part IV	, line 7.	
Purpose(s) of conservation easements held by the Preservation of land for public use (e.g., recrea Protection of natural habitat Preservation of open space	tion or education)  Preservation of a	certifie	d historic struct	ure	
Complete lines 2a through 2d if the organization he easement on the last day of the tax year	eld a qualified conservation contribution in	the forn	n of a conservat	ion	
, ,			Held at the	End of the	Year
Total number of conservation easements		2a			
Total acreage restricted by conservation easemen	nts	2b			
Number of conservation easements on a certified h	historic structure included in (a)	2c			
Number of conservation easements included in (c) historic structure listed in the National Register	acquired after 8/17/06, and not on a	2d			
Number of conservation easements modified, trans	sferred, released, extinguished, or terminat	ed by th	ne organization d	during	
the tax year ▶					
Number of states where property subject to conse	rvation easement is located 🕨				
Does the organization have a written policy regard enforcement of the conservation easements it hold	ing the periodic monitoring, inspection, har		violations, and	┌ Yes	┌ No
Staff and volunteer hours devoted to monitoring, in	nspecting, and enforcing conservation ease	ments o	luring the year		
A mount of expenses incurred in monitoring, inspec	cting, and enforcing conservation easement	ts durınç	g the year		
►\$ Does each conservation easement reported on line	a 2(d) above eatisfy the requirements of se	ction 17	70(h)(4)(R)(ı)		
and section 170(h)(4)(B)(ii)?	e Z(u) above satisfy the requirements of se	ction 17	/ U(II)(+ )(D)(I)	☐ Yes	┌ No
In Part XIII, describe how the organization reports balance sheet, and include, if applicable, the text of the organization's accounting for conservation eas	of the footnote to the organization's financia				
THE TITE Organizations Maintaining Collect Complete if the organization answered		or Otl	her Similar <i>I</i>	Assets.	
If the organization elected, as permitted under SFA works of art, historical treasures, or other similar a service, provide, in Part XIII, the text of the footnotes.	assets held for public exhibition, education,	, or rese	arch in furthera		
If the organization elected, as permitted under SFA works of art, historical treasures, or other similar a service, provide the following amounts relating to t	AS 116 (ASC 958), to report in its revenue assets held for public exhibition, education,	statem	ent and balance		ıc
(i) Revenues included in Form 990, Part VIII, line	e 1		<b>►</b> \$		
(ii) Assets included in Form 990, Part X			<b>►</b> \$_		
If the organization received or held works of art, hi following amounts required to be reported under SF					
Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
Assets included in Form 990, Part X			<b>-</b> \$		
<b>b</b> Assets included in Form 990, Part X			<b>►</b> \$		

Par	••• Organizations Maintaining Co	<u>llections of Art, Hi</u>	stori	<u>cal Tre</u>	asu	<u>res, or Oth</u>	<u>er Similar</u>	Assets	(contin	ued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other records, o	heck	any of the	e follo	wing that are	a significant i	use of its	<b>3</b>	
а	Public exhibition	d	Г	Loan or	exch	ange program	ıs			
b	Scholarly research	е	Γ	Other						
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explain ho	ow the	y further	the o	rganızatıon's (	exempt purpo:	se in		
5	During the year, did the organization solicit						mılar	_	_	
	assets to be sold to raise funds rather than t							<u> </u>	<u>s</u>	No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an ar					answered	Yes" to Forr	n 990,		
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	lian or other intermediar	y for c	ontributi	ons o	r other assets	not	ΓYe	s F	No
b	If "Yes," explain the arrangement in Part XI	II and complete the folio	wing	able		_				
								Amount	·	
С	Beginning balance					1c				
d	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f				
2a	Did the organization include an amount on Fe	orm 990, Part X, line 21	?					ΓYe	s Γ'	No
b	If "Yes," explain the arrangement in Part XI	II Check here if the exr	lanatı	on has be	een pi	rovided in Par	t XIII		Г	_
Pa	rt V Endowment Funds. Complete									
			<b>b)</b> Prior			o years back (c			our years t	back
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
e	Other expenditures for facilities and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the cur	rent year end balance (I	ıne 1g	, column	(a)) h	eld as		-		
а	Board designated or quasi-endowment ►									
b	Permanent endowment -									
c	Temporarily restricted endowment ►									
	The percentages in lines 2a, 2b, and 2c sho	uld equal 100%								
За	Are there endowment funds not in the posse	ssion of the organizatior	n that	are held a	and a	dmınıstered fo	r the			
	organization by						_		res No	<u> </u>
	(i) unrelated organizations						<u> </u>	3a(i)	-	_
	(ii) related organizations						· · · [	Ba(ii)	$-\!\!\!\!+\!\!\!\!\!-$	_
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIII the intended uses of the							3b		_
	t VI Land, Buildings, and Equipme				ancw	arad 'Vas' to	5 Form 990	Dart I\	/ line	
Fai	11a. See Form 990, Part X, line		orgai	nzation	alisw	erea res a	J 101111 990,	raitiv	, illie	
	Description of property			) Cost or o		( <b>b</b> )Cost or other basis (other)	(c) Accumu depreciat		<b>d)</b> Book v	alue
	_and		$\top$							
	Buildings									
			<u> </u>							
	_easehold improvements									
с	easehold improvements					1,034.24	17 74	16,553	287	7,694
c d	Equipment					1,034,24	17 74	16,553	287	7,694

See Form 990, Part X, line 12.  (a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests		
(3)Other (A) UNC INVESTMENT FUND, LLC	7,401,391	F
(2) (2)	7,401,391	
Part VIII Investments—Program Related. Co See Form 990, Part X, line 13.	implete if the organization	answered 'Yes' to Form 990, Part IV, line 11c.
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)  Part IX Other Assets. Complete if the organization	a answered 'Yes' to Form 990	Part IV line 11d See Form 990 Part X line 15
(a) Descri		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1	5.)	
Part X Other Liabilities. Complete if the organized Form 990, Part X, line 25.	inization answered 'Yes' to	
1 (a) Description of liability  Federal income taxes	(b) Book value	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )		
2. Liability for uncertain tax positions In Part XIII provide	the text of the feetness to the	a arganization's financial statements that

Par	t XI Reconciliation of Revenue per Audited Financial Statements With Revenue per the organization answered 'Yes' to Form 990, Part IV, line 12a.	er R	<b>eturn</b> Complete If
1	Total revenue, gains, and other support per audited financial statements	1	10,274,538
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII)		
e	Add lines <b>2a</b> through <b>2d</b>	2e	890,487
3	Subtract line <b>2e</b> from line <b>1</b>	3	9,384,051
4	A mounts included on Form 990, Part VIII, line 12, but not on line $oldsymbol{1}$		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)............4b		
C	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	9,384,051
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses if the organization answered 'Yes' to Form 990, Part IV, line 12a.	per	Return. Complete
1	Total expenses and losses per audited financial statements	1	9,052,652
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	9,052,652
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)............. 4b		
c	Add lines <b>4a</b> and <b>4b</b>	4c	
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18 )	5	9,052,652
Par	Supplemental Information		
Part	vide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to rmation		de any additional
	Return Reference Explanation		

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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### Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

**Compensation Information** 

Name of the organization UNC MANAGEMENT COMPANY INC **Employer identification number** 

36-4516257

Pa	Tt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
		<u> </u>		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
	Any related organization?	5b	Yes	-110
	If "Yes," to line 5a or 5b, describe in Part III	Jb	163	
6	For persons listed in Form 990, Part VII, Section A, line $1a$ , did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	<b>(F)</b> Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

### Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

1	
Return Reference	Explanation
SEVERANCE PAYMENT	FORM 990, SCHEDULE J, PART I, QUESTION 4A BARBARA AARON RECEIVED A \$144,602 SEVERANCE PAYMENT
RETIREMENT PLANS	FORM 990, SCHEDULE J, PART I, QUESTION 4B THE PURPOSE OF THE INCENTIVE COMPENSATION PLAN ("THE PLAN") IS TO REWARD EMPLOYEES FOR THEIR CONTRIBUTIONS TO THE SUCCESS OF THE UNC INVESTMENT FUND, LLC THE PLAN ALSO REWARDS CONTINUED EMPLOYMENT WITH THE ORGANIZATION, FOR CERTAIN EMPLOYEES, BY DEFERRING PAYMENT OF THE INCENTIVE COMPENSATION OVER THE SUBSEQUENT ONE OR TWO YEARS THE FOLLOWING INDIVIDUALS PARTICIPATED IN AND RECEIVED PAYMENT FROM A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN JONATHON KING 262,289 MAURICE PERRY 94,180 KEVIN TUNICK 134,412 ANGELA MOSS 41,000 CHRIS RUDOLPH 42,086 CHRIS BARTHOLOMEW 41,183 RODGERS HARSHBARGER 50,136 BART BRUNK 48,400 MATTHEW LESESKY 27,750
INC INCENTIVE COMPENSATION PLAN	FORM 990, SCHEDULE J, PART I, QUESTION 5B + 7 UNC MANAGEMENT COMPANY MAINTAINS AN INCENTIVE COMPENSATION PLAN COVERING ELIGIBLE EMPLOYEES THE PRIMARY PURPOSE OF THIS PLAN IS TO ATTRACT, RETAIN AND INCENTIVIZE TALENTED PROFESSIONALS A KEY FEATURE OF THE PLAN IS THAT IT IS FORMULA DRIVEN, BASED ON OBJECTIVELY MEASURABLE CRITERIA THAT COMPARE INVESTMENT FUND RETURNS TO BENCHMARKS AND INVESTMENT OBJECTIVES, OVER MULTIPLE TIME PERIODS, TO DETERMINE "AWARDS" UNDER THE PLAN THE COMPUTATION OF PLAN AWARDS IS PERFORMED AFTER THE COMPLETION OF EACH FISCAL YEAR A SPECIFIED PORTION OF AMOUNTS AWARDED TO EMPLOYEES UNDER THE PLAN IS PAID CURRENTLY, WITH THE REMAINDER DEFERRED TO BE PAID IN FUTURE YEARS ADDITIONALLY, SOME EMPLOYEES RECEIVE NON FIXED PAYMENTS WITH RESPECT TO MERIT THAT ARE NOT TIED TO THE UNC INVESTMENT FUND, LLC'S RETURNS

Schedule J (Form 990) 2013

Software ID: Software Version:

**EIN:** 36-4516257

Name: UNC MANAGEMENT COMPANY INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, F	<u>'ait 1</u> '	1 - Officers, Direc	tors, rrustees, ke	y Employees, and	nighest compens	Jateu Employees	<u>-</u>	
(A) Name	J	(B) Breakdown o	of W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	( <b>F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
JONATHON C KING PRESIDENT	(1) (11)		7 262,289 0	2,580	192,225	5 25,474 0 0	1,067,695 0 0	95,564 0 0
CAROL L FOLT DIRECTOR	(1) (11)		, 0	0 0 350	0 17,442		0 0 276,877	0 7 0
KEVIN TUNICK VP - PRIVATE INVESTMENTS	(ı) (ıı)	)	131,112	2,580	110,363	25,474	4 635,648	49,550
MAURICE PERRY VP - PUBLIC INVESTMENTS	(I) (II)		94,180	600	86,538	26,845	5 462,059	33,142
KEVIN SEITZ DIRECTOR	(1) (11)		0 0	0 2,244	0 36,767	0 0	0 0 301,742	0 0
BARBARA AARON FORMER VP - FIN/ADMIN	(I) (II)		0	1,325	0	0	251,260	0
RODGERS HARSHBARGER ASSOCIATE DIRECTOR	(I) (II)		50,136	324	53,646	26,561	309,221	20,104
ANGELA MOSS ASSOCIATE DIRECTOR	(I) (II)		41,000	369	46,088	17,004	257,712	14,720
CHRIS RUDOLPH ASSOCIATE DIRECTOR	(I) (II)		42,086	354	47,261	. 26,820	0 265,648	14,726
CHRIS BARTHOLOMEW ASSOCIATE DIRECTOR	(I) (II)		41,183	3 288	43,392	20,849	9 237,252	15,871
BART BRUNK VP - FIN/ADMIN	(1) (11)		48,400	1,325	33,900	25,334	254,401	0
MATTHEW LESESKY ASSOCAITE DIRECTOR	(I) (II)		27,750	324	45,871	. 31,049	9 246,159	9 0

DLN: 93493075008495

OMB No 1545-0047

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#### **Transactions with Interested Persons** Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization UNC MANAGEMENT COMPANY INC

**Employer identification number** 36-4516257 Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Relationship between disqualified (c) Description of transaction (d) Corrected? person and organization Yes 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section

-	4958 .									_				_								_			_		
3	Enterthe	am	oun	t of	tax,	ıfa	ny,	on l	lıne	2 , a	abo	ve,	reın	nbur	sed	l by	the	org	anız	zatio	on .				Þ	<b>-</b> \$	

#### Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e)Original principal amount	( <b>g)</b> In default		(h) Approve by board or commit		(i)Written agreement?		
			То	From		Yes	No	Yes	No	Yes	No	
										_		
										_		
										_		
										_		
										_		
										_		
Total		<b>▶</b> \$										

#### **Grants or Assistance Benefitting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27

Complete if the organization answered Tes On Form 950, Part IV, line 27.													
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of assistance	(d) Type of assistance	(e) Purpose of assistance									
			-										
			_										
			-										
			-										
			-										
			-										

Part IV Business Transactions Complete if the organizations			e 28a, 28b, or 28c.			
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh organiz reven	f zatıon's	
				Yes	No	
(1) East 54 Office Retail LLC	Partner - Former Director	658,251	Lease Agreement		No	
<u> </u>						

### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation		

Schedule L (Form 990 or 990-EZ) 2013

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OMB No 1545-0047

Inspection

### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

Name of the organization UNC MANAGEMENT COMPANY INC

Employer identification number

36-4516257

990 Schedule O, Supplemental Information  Return Reference	Explanation
	Ехріанаціон
DETERMINATION OF NUMBER OF INDEPENDENT BOARD MEMBERS	
BUSINESS RELATIONSHIP	FORM 990, PART VI, SECTION A, QUESTION 2 In accordance with Part VI Governance, Management and Disclosure Line 2 Question Max Chapman, Board Member, Business Relationship and Nels on Schwab, Board Member, Business Relationship Carol Folt, Board Member, Business Relationship Matthew Fajack, Board Member, Buiness Relationship and Kevin Seitz, Board Member, Business Relationship
PROCESS USED TO REVIEW FORM 990	FORM 990, PART VI, SECTION B, QUESTION 11 During February of 2015,
	Management distributed a draft of the 2013 Form 990 to the Board of Directors with an overview of the Form Manag ement requested the Board Members provide comments and ask questions with respect to the d raft. No significant feedback was received during this process
CONFLICT OF INTEREST POLICY	FORM 990, PART VI, SECTION B, QUESTION 12 UNC MANAGEMENT COMPANY,
	INC HAS ESTABLISHED A C ONFLICT OF INTEREST POLICY WHICH HAS BEEN REVIEWED AND APPROVED BY THE COMPANY'S BOARD OF DIRECTORS UNC MANAGEMENT COMPANY IS COMMITTED TO THE BELIEF THAT SOUND BUSINESS PRACTICES
	START WITH AN ABSOLUTE COMMITMENT FROM EACH EMPLOYEE TO ACT ETHICALLY IN CARRYING OUT THE COMPANY'S BUSINESS AND TO COMPLY WITH THE LAWS AND REGULATIONS THAT IMPACT ITS BUSINESS THUS, UNC MANAGEMENT COMPANY'S EMPLOYEES MUST AVOID PARTICIPATING IN ACTIVITIES THAT CREAT E OR APPEAR TO CREATE A CONFLICT OF INTEREST UNC MANAGEMENT COMPANY HAS SPECIFIED THE FOL LOWING AREAS IN ITS POLICY TO BE POTENTIAL CONFLICTS OF INTEREST FINANCIAL INTEREST, OUTS IDE EMPLOYMENT, CONSULTANT CONTRACTS, ACCEPTANCE OF GIFTS, BUSINESS COURTESIES, TRAVEL, LO DGING AND ENTERTAINMENT, MISUSE OF RESOURCES OR ASSETS, PERSONAL GAIN USING UNDUE INFLUENC E, AND USE OF CONFIDENTIAL INFORMATION UNC MANAGEMENT COMPANY'S POLICY REQUIRES EMPLOYEES TO DISCLOSE PARTICIPATION IN ACTIVITIES OR CIRCUMSTANCES THAT MAY PRESENT A CONFLICT OF I NTEREST ON A SEMI-ANNUAL BASIS OR IF AT ANY TIME SUCH INDIVIDUAL BECOMES AWARE OF CIRCUMST ANCES THAT MAY PRESENT A CONFLICT OF INTEREST THESE DISCLOSURES ARE REVIEWED BY THE COMPL IANCE OFFICER (TREASURER OF THE BOARD OF DIRECTORS)
DETERMINATION OF COMPENSATION FOR KEY EMPLOYEES AND OFFICERS	FORM 990, PART VI, SECTION B, QUESTION 15 UNC MANAGEMENT COMPANY ANNUALLY SUBMITS COMPENSA TION AND RELATED COST DATA TO AN INDEPENDENT THIRD PARTY CONSULTING FIRM WHICH COMPILES ST ATISTICAL INFORMATION GATHERED FROM COLLEGES, UNIVERSITIES, AND UNIVERSITY RELATED INVESTM ENT MANAGEMENT COMPANIES USING THIS DATA, THIS CONSULTING FIRM HAS PRODUCED A CUSTOMIZED STUDY FOR UNCMC SHOWING COMPENSATION RANGES, ON A POSITION BY POSITION BASIS, FOR COMPARAB LE INSTITUTIONS THE SUMMARIZED RESULTS OF THIS STUDY HAVE BEEN PRESENTED TO THE COMPANY'S BOARD OF DIRECTORS THE COMPANY ALSO USES DATA FROM ADDITIONAL THIRD PARTY SOURCES TO DET ERMINE COMPARABLE COMPENSATION FOR ADMINISTRATIVE POSITIONS COMPENSATION LEVELS FOR EACH OF THE OFFICERS OF THE COMPANY (PRESIDENT AND CEO AND VICE PRESIDENTS) ARE APPROVED ANNUAL LY BY THE COMPANY'S BOARD OF DIRECTORS
GOVERNING DOCUMENTS	FORM 990, PART VI, SECTION C, QUESTION 19 UNC Management Company, Inc does not make its g overning documents or its conflict of interest policy available to the public

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DLN: 93493075008495

2013

OMB No 1545-0047

Open to Public Inspection

**Employer identification number** 

# SCHEDULE R (Form 990)

# Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 ► Attach to Form 990.
 ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Internal Revenue Service

Name of the organization

UNC MANAGEMENT COMPANY INC

Department of the Treasury

36-4516257 Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (b) Name, address, and EIN (if applicable) of disregarded entity Legal domicile (state Total income End-of-year assets Direct controlling Primary activity or foreign country) entity Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. Name, address, and EIN of related organization Primary activity Legal domicile (state Exempt Code section Public charity status Direct controlling Section 512(b) (13) controlled or foreign country) (if section 501(c)(3)) entity entity? Yes No (1) UNC AT CHAPEL HILL **EDUCATION** NC 501(c)(3) NA 104 AIRPORT DRIVE CB 1270 CHAPEL HILL, NC 27599 56-6001393

<b>(a)</b> Name, address, and EIN of related organization	Name, address, and EIN of		(c) Legal domicile (state o foreign country)	r entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets		prtionate	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene	j) eral or aging ener?	(k) Percentag ownersh
					314)			Yes	No		Yes	No	
													]
Identification of Related Org line 34 because it had one or m								swere	d "Yes	" on Form	990,	Part	IV,
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreig country)	n	(d) Direct controllin entity	ling (e) Type of entr (C corp, S corp, or trust)	y Share of income	total Share e of	(g) e of end -year ssets		(h) ercentage wnership	Section (b) cont	i) on 512 (13) rolled tity?	2
		I		<u> </u>	1	<u> </u>			_		Yes		No
									+				+

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No					
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more related organizat	ions li	sted in Parts II-IV?									
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No					
b	Gift, grant, or capital contribution to related organization(s)				1b		No					
С	Gift, grant, or capital contribution from related organization(s)				<b>1</b> c		No					
d	Loans or loan guarantees to or for related organization(s)				1d		No					
е	Loans or loan guarantees by related organization(s)				1e		No					
f	Dividends from related organization(s)				1f		No					
g	Sale of assets to related organization(s)				1g		No					
h	Purchase of assets from related organization(s)				1h		No					
i	Exchange of assets with related organization(s)				1i		No					
j	j Lease of facilities, equipment, or other assets to related organization(s)											
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No					
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11		No					
m	m Performance of services or membership or fundraising solicitations by related organization(s)											
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)											
0	Sharing of paid employees with related organization(s)				10		No					
р	Reimbursement paid to related organization(s) for expenses				1р	Yes						
q	Reimbursement paid by related organization(s) for expenses				1q		No					
r	Other transfer of cash or property to related organization(s)				1r		No					
s	Other transfer of cash or property from related organization(s)				1s		No					
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, included the second se	ding co										
	(a)(b)Name of related organizationTransactiontype (a-s)		(c) Amount involved	<b>(d)</b> Method of determining amo	ount ir	volved						

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income (g) Share of end-of-year assets		(h) Disproprtionate allocations?		(i) Code V?UBI amount in box 20 of Schedule K-1 (Form 1065)			(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												]	
												$\Box$	
												$\Box$	
	•												

Schedule R (Form 990) 2013

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013