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## DLN: 93493134050015

# Re

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A Fo	r the	2013 cal	endar year, or tax year beginning	07-01-2013 , 2013, and ending 06-	-30-2014			
		pplicable	C Name of organization LAFAYETTE COLLEGE			D Emplo	yer ide	entification number
_	lress ch	_	Doing Business As			24-0	79568	6
	me cha	_						
	ial retu		Number and street (or P O box if ma 730 HIGH STREET 202 MARKLE HALL	all is not delivered to street address) Room/	suite	E Teleph	one nun	nber
	mınate					(610	330-	5136
_	ended		City or town, state or province, count EASTON, PA 180421779	try, and ZIP or foreign postal code				
J App	olication	n pending				<b>G</b> Gross	receipts	\$ 363,414,079
			F Name and address of prince DR ALISON BYERLY PRESID			this a group		n for □ Yes 🔽 No
			730 HIGH ST 316 MARKLE I		Sui	bordinates?		j fesj♥ No
			EASTON,PA 180421779			e all subord	ınates	┌Yes┌No
 <b>I</b> Та	x-exen	npt status	✓ 501(c)(3)	nsert no )		luded? 'No," attach	n a list	(see instructions)
	oheita	<u> </u>	WW LAFAYETTE EDU	, , , , , , ,	_			
				_	1	oup exemp		
			Corporation Trust Association	Other -	<b>L</b> Year of	formation 18	326 <b>N</b>	State of legal domicile PA
Ра	rt I		nmary					
			lescribe the organization's mission SION OF EDUCATIONAL SERVIO	n or most significant activities CES AS AN ACCREDITED FOUR-YI	EAR UNDERG	GRADUATE	COLL	EGE
æ	:							
₩								
Governance	2	Check t	his box 🕶 if the organization dis	continued its operations or disposed	of more than	25% of its	neta	ssets
305	-		mo box 1   m and organization als			. 20 /0 01 10		
	3	Number	of voting members of the governi	ng body (Part VI, line 1a)			3	34
Activities &	l			f the governing body (Part VI, line 1			4	33
5			imber of individuals employed in c		5	2,504		
<u>्</u>			ımber of volunteers (estımate ıf ne			6	3,512	
				rt VIII, column (C), line 12			7a	-2,825,345
	Ь	Net unre	lated business taxable income fro	om Form 990-T, line 34			7b	-3,279,624
		Contr	ubutuana and grants (Dart VIII lun	e 1 h)		23,448,	E E 2	<b>Current Year</b> 39,023,899
₽	8		=	e 2g)		132,259,		137,248,290
Revenue	10	_				56,938,		15,075,499
歪	11		ment income (Part VIII, column (A), lines 3, 4, and 7d)				152	1,486,239
	12			, , , , , , , , , , , , , , , , , , ,	ne			
						214,299,	_	192,833,927
	13			(X, column (A), lines 1-3)		36,910,	_	38,631,895
	14			(, column (A ), line 4) e benefits (Part IX, column (A ), lines			0	0
\$	15	5-10		e benefits (Part 1X, Column (A), lines		77,113,	834	79,432,840
Expenses	16a	Profes	ssional fundraising fees (Part IX, o	column (A), line 11e)		93,	278	211,405
ੜੇ	ь	Total fu	undraising expenses (Part IX, column (D),	line 25) 🛌 4,410,000				
ш	17	Other	expenses (Part IX, column (A), lı	nes 11a-11d, 11f-24e)		65,996,	416	67,303,920
	18	Total	expenses Add lines 13-17 (mus	t equal Part IX, column (A), line 25)		180,114,	150	185,580,060
	19	Rever	iue less expenses Subtract line 1	8 from line 12		34,185,	<del></del>	7,253,867
Net Assets or Fund Balances					Beginn	ing of Curre Year	nt	End of Year
Set Ses	20	Total	assets (Part X, line 16)			1,068,647,	504	1,206,509,667
28 88	21		liabilities (Part X, line 26)			273,864,		313,880,241
2 E	22		ssets or fund balances Subtract I			794,783,		892,629,426
Pai	rt II		nature Block			. ,		· ·
my kı	nowled	dge and		mined this return, including accompa plete Declaration of preparer (other				
		****	***		I	2015 05 12		
Sign	1	IB	ature of officer			2015-05-13 Date		
Here		STER	PHEN A SCHAFER ASSOC VP FINANCE/BU	S AFFAIRS				
			e or print name and title					
			Print/Type preparer's name DAVID TRIMNERCPA	Preparer's signature		Check I If	PTIN P0044	4822
Paid	t		Firm's name	IP		elf-employed	<u> </u>	

Firm's address ► 610 W GERMANTOWN PIKE STE 400

May the IRS discuss this return with the preparer shown above? (see instructions)

PLYMOUTH MEETING, PA 19462

Preparer

**Use Only** 

Phone no (215) 643-3900

✓ Yes ☐ No

Par		Program Service A le O contains a response				
1	Briefly describe the org	ganızatıon's mıssıon				
NURTO D THEI CULT	URE THE INQUIRING EVELOP STUDENTS'S R CAPACITY FOR CREA URE AND THOSE OF O	VIRONMENT THAT FOST MIND AND TO INTEGRA KILLS OF CRITICAL THI ATIVE ENDEAVOR, IT E THERS, TO DEVELOP S' IAL RESPONSIBILITY, A	TE INTELLECTUAL NKING, VERBAL CO NCOURAGES STUD YSTEMS OF VALUE	, SOCIAL, AND PE DMMUNICATION, A PENTS TO EXAMIN S THAT INCLUDE	RSONAL GROWTH TH AND QUANTITATIVE I E THE TRADITIONS O AN UNDERSTANDING	E COLLEGE STRIVES REASONING AND F THEIR OWN OF PERSONAL,
2	the prior Form 990 or 9			ng the year which we	ere not listed on	┌ Yes ┌ No
2		e new services on Schedul				
3	services?	ase conducting, or make s  control  con	· · · · ·	n now it conducts, a	ny program · · · · · ·	┌ Yes ┌ No
4	Describe the organization expenses Section 501	on's program service acco (c)(3) and 501(c)(4) orga revenue, if any, for each p	nizations are require	d to report the amo		
4a	(Code	) (Expenses \$ 135	,957,905 including gra	nts of \$ 38,6	31,895 ) (Revenue \$	111,220,726 )
	IN FOUR BROAD DIVISIONS FULL TIME AT LAFAYETTE H DEMONSTRATED NEED FOR APPROXIMATELY 50% OF LATERICAL STUDENTS WERE AWARDEL 89% DO SO WITHIN FOUR WITHIN 6 MONTHS AFTER 6	E COLLEGE IS A LIBERAL ARTS OF HUMANITIES, ENGINEERING, AILED FROM 33 STATES AND 35 ITS FAMILIES, MOSTLY THROUGH AFAYETTE STUDENTS RECEIVE FENT-TO-FACULTY RATIO OF 10 DO AN UNDERGRADUATE DEGREE YEARS IN ADDITION, 95% OF GRADUATION MORE THAN HALF PART OF THEIR EDUCATIONAL	NATURAL SCIENCES, AND COUNTRIES - 92% OF VOINTRIES	D SOCIAL SCIENCES IN WHOM LIVED ON CAMPL LARSHIP, BUT ALSO THR E COLLEGE A LAFAYETTI ITIME FACULTY, 215 HOL 4 AND OVER 90% OF STES ARE EMPLOYED, IN ODIED ABROAD AND NEAL	FALL 2013, THE 2,486 STUD S THE COLLEGE IS COMMIT OUGH LOANS AND STUDENT E EDUCATION INCLUDES AND D A DOCTORATE OR OTHER UDENTS WHO ENROLL AT LAI GRADUATE SCHOOL, OR HAVI	ENTS WHO WERE ENROLLED FED TO MEETING 100% OF EMPLOYMENT INTIMATE ACADEMIC TERMINAL DEGREE 614 FAYETTE GRADUATE AND E SECURED INTERNSHIPS
4b	(Code	) (Expenses \$ 22	,965,052 including gra	nts of \$	) (Revenue \$	26,027,564 )
עד	SEE SCHEDULE OAS A RESI WITH ONE ANOTHER AND L STUDENTS LIVE ON CAMPU SIGNIFICANT OPPORTUNITI THAN 250 STUDENT CLUBS	DENTIAL COLLEGE, LAFAYETTE S EARN FROM THE LARGE WORLD S AS PART OF THEIR EXPERIEN IES TO ENGAGE IN A VAST OFFE AND ORGANIZATIONS, 23 NCAA OMPLEMENTED BY A STRONG S	STUDENTS COMPLEMENT O REPRESENTED ON THE ICE AT A RESIDENTIAL CORNING OF EXTRACURRICU A DIVISION 1 ATHLETIC P	THEIR ACADEMIC SCHO COLLEGE'S CAMPUS AP DILEGE, LAFAYETTE STU JLAR AND CO-CURRICU ROGRAMS, AND NUMER	DLARSHIP WITH MYRIAD OPPO PROXIMATELY 92% OF THE O DENTS ARE DEEPLY ENGAGE LAR POSSIBILITIES LAFAYETT OUS EXPERIENCES IN THE FI	DRTUNITIES TO CONNECT COLLEGE'S FULL TIME D ACADEMICALLY AND HAVE TE COLLEGE OFFERS MORE INE ARTS AND PERFORMING
	/a /					
<b>4</b> c	(Code	) (Expenses \$	ıncludıng grai	nts of \$	) (Revenue \$	)
	-					
4d	Other program service	es (Describe in Schedule (				
	(Expenses \$	ıncludıng	grants of \$	) (Rev	enue \$	)
4e	Total program service	expenses ► 158,9	922,957			

# Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
L1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		Νo
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
L2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 💆	13	Yes	
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νo
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
L5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
<b>L</b> 6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27	Yes	
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line $2 \cdot$	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm <b>99</b> 0	(2013)

	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. J No
а	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   3,731		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
•	gaming (gambling) winnings to prize winners?	1c		
	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered			
)	by this return	2b	Yes	
	Note. If the sum of fines is and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
1	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
)	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			N
		5b		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
1	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c	Yes	
	If "Yes," indicate the number of Forms 8282 filed during the year 7d 1			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.	<b> </b>		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter	90		
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	•		
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
)	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	1		
	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
•	Enter the amount of reserves the organization is required to maintain by the states			
	In which the organization is licensed to issue qualified health plans			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14a		1 1

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u> </u>	ection A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	34			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	33			
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?			2	Yes	
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management cor			3		No
4	Did the organization make any significant changes to its governing documents since filed?			4		No
5	Did the organization become aware during the year of a significant diversion of the or	aanız	ation's assets?	5		No
6	Did the organization have members or stockholders?			6		No
	Did the organization have members, stockholders, or other persons who had the pow more members of the governing body?			7a		No
h	Are any governance decisions of the organization reserved to (or subject to approva					No
	or persons other than the governing body?					NO
	Did the organization contemporaneously document the meetings held or written action year by the following	ons ui	idertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	•		8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule</i>			9		No
Se	ection B. Policies (This Section B requests information about policies not i	requi	red by the Internal R	evenu	ue Cod	e.)
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		l NI-
				100		No
b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization		s of such chapters,	10b		NO
	If "Yes," did the organization have written policies and procedures governing the act	on's e	s of such chapters, xempt purposes?	10b	Yes	NO
11a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it	on's e s gov	s of such chapters, xempt purposes? erning body before filing	10b	Yes	IN O
11a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e s gov orm 9	s of such chapters, xempt purposes? erning body before filing 	10b	Yes	No
11a b 12a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e s gov orm 9	s of such chapters, xempt purposes? erning body before filing 	10b		No
11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e s gov  form 9 	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a	Yes	No
11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's e s gov  form 9 	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b	Yes Yes	No
11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	on's e s gov  form 9 	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b	Yes Yes	No
11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written whistleblower policy?	on's ess gov orm S y inte the p ew ar	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revi	on's ess gov orm S y inte the p ew ar	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the	on's ess gov orm S y inte the p ew ar	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	No
11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	on's ess gov orm S y inte the p ew ar	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No
11a b 12a b c 13 14 15	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's estable on significant services of significant se	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes	No
11a b 12a b c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's estep	s of such chapters, xempt purposes? erning body before filing	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official.  Other officers or key employees of the organization.  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organical participation in joint venture arrangements under applicable federal tax law, and take	on's estep	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?  Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13.  Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	on's estep	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes	
11a b 12a b c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	on's es gov form S y inte the p eware deli zation zation y, 99 eck a	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes	

Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of

State the name, physical address, and telephone number of the person who possesses the books and records of the organization

interest policy, and financial statements available to the public during the tax year

►STEPHEN SCHAFER 730 HIGH ST 202 MARKLE HALL

EASTON, PA 180421779 (610) 330-5136

Form 990	(2013	
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#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W- 2/1099-MISC)		(E) Reportable compensation from related organizations (W- 2/1099-MISC)		organization a	
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Fornier	2/1099-	·MISC)	2/1044-WI2C)		rganizati relate organiza	ed
1b	Sub-Total			•				. 🔻						
c d	Total from continuation sheet Total (add lines 1b and 1c).		ection A	١.	•	•	•	-		4,991,991		0		792,748
2 2	Total number of individuals (in	cluding but not	limited t	to the	se l	ıste	d abov	e) wl	l ho receive		an	<u>-1</u>		
	\$100,000 of reportable compe	ensation from th	e organ	ızatıc	n <b>►</b> 1	.24		·						
													Yes	No
3	Did the organization list any <b>fc</b> on line 1 a? <i>If "Yes," complete S</i>					key	emplo	yee,	or highest	compen	sated employee	•	,	
4	For any individual listed on line					- mpei	nsatio	and	other cor	npensatio	on from the	3	Yes	
	organization and related organ											<b>A</b>	Vaa	
5	Did any person listed on line 1	a receive or acc	rue cor	npen:	satı	- on fro	om any	• unr	elated org	anızatıon	or individual for	4	Yes	
	services rendered to the organ											5		No
Se	ection B. Independent Co	ntractors												
1	Complete this table for your fiv	e highest comp											tay year	
	compensation from the organiz	(A)	inpensa	ation	IOF	.ne c	атепа	іг уе	ar ending v	WILLI OF WI	(B)	OILE	tax year (C	

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
WHITING-TURNER CONTRACTING COMPANY PO BOX 17596 BALTIMORE MD 21297	CONSTRUCTION	7,090,597
BON APPETIT MANAGEMENT COMPANY PO BOX 417632 BOSTON MA 02241	DINING SERVICES	7,067,108
KSS ARCHITECTS LLP 337 WITHERSPOON STREET PRINCETON NJ 08542	CONSULTANT	656,628
AESU 3922 HICKORY AVE BALTIMORE MD 21211	STUDY ABROAD - TRAVEL	606,629
DALE ENSSLIN, 11389 GRAVEL HILL RD BANGOR PA 18013	PAINTING/REMODELING	600,529

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►63

Part VIII		Statement o										
		Check if Schedi	ule O contains a respoi	nse or note to any lin	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514				
10	1a	Federated cam	paigns 1a									
unts	ь	Membership du	es <b>1b</b>									
6r2	c	Fundraising eve	ents <b>1c</b>	21,675								
fs, r A	d	Related organiz										
ig Mag		Government grant		1,539,420								
ons, Giffs, Grants Similar Amounts	e											
tributic Other	f	similar amounts no	ons, gifts, grants, and <b>1f</b> ot included above	37,462,804								
를	g	Noncash contribute 1a-1f \$	ons included in lines	21,248,727								
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add lines	s 1a-1f		39,023,899							
				Business Code								
anne.	2a	TUITION AND FEES	5	900099	108,912,224	108,912,224						
28 28	ь	AUXILIARY SERVIC	ES	900099	26,027,564	26,027,564						
- Ce	С	ATHLETICS/SPORT	S NETWORK	900099	1,479,934	1,479,934						
E.	d	JOHNS HOPKINS		900099	828,568	828,568						
Program Serwce Revenue	е											
20 128	f	All other progra	am service revenue									
ΔŤ	g	Total. Add lines	s 2a – 2f	🕨	137,248,290							
	3		ome (including dividen		9,074,216		-2,948,657	12,022,873				
	4		ar amounts) stment of tax-exempt bond		, ,		, ,	, ,				
	5	Royalties		` <sup>'</sup> . <b>▶</b>	25,000			25,000				
			(ı) Real	(II) Personal								
	6a	Gross rents	706,941									
	b	Less rental expenses	693,493									
	С	Rental income or (loss)	13,448									
	d		me or (loss)		13,448			13,448				
			(ı) Securities	(II) O ther								
	7a	Gross amount from sales of assets other than inventory	174,006,885	81,106								
	b	Less cost or other basis and	167,211,316	875,392								
	   c	sales expenses Gain or (loss)	6,795,569	-794,286								
	d		(ss)	·	6,001,283		77,380	5,923,903				
Other Revenue	8a	Gross income f events (not inc \$21	rom fundraising	,								
ě		See Part IV, lin	ne 18									
<u>.</u>	ь	lace direct en	penses b	67,136								
Ě	C		(loss) from fundraising	,	33,323			33,323				
		Gross income f	rom gaming activities ne 19									
	b c		a penses b (loss) from gaming acti	vities								
		Gross sales of returns and allo	ınventory, less	2,027,529								
	ь	Less cost of a	oods sold <b>b</b>	1,766,138								
			(loss) from sales of inv		261,391		45,932	215,459				
		Miscellaneous	s Revenue	Business Code								
	11a	MISCELLANEC	ous	900099	691,984			691,984				
	ь	FEES, FINES A	ND COST	900099	461,093			461,093				
	c	RECOVERY										
	d	All other reven	ue									
	e	Total. Add lines	s 11a-11d	🕨	1,153,077							
	12	Total revenue.	See Instructions .	🗚		127 240 200	2.025.245	10 207 000				
	J				192,833,927	137,248,290	-2,825,345	19,387,083				

	TV Statement of Europianal Evanges				Page 10
	TIX Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all columns Al	other organizati	ons must comp	lete column (A )	
	Check if Schedule O contains a response or note to any line in this				
Do no	ot include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
<b>7b, 8</b> l	o, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	209,178	209,178		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	38,422,717	38,422,717		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	, ,	, ,		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	3,040,848	523,062	2,113,381	404,405
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	55,944,064	42,577,142	11,342,916	2,024,006
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	4,938,026	3,551,965	1,177,882	208,179
9	Other employee benefits	11,435,346	8,190,727	2,757,295	487,324
10	Payroll taxes	4,074,556	2,930,863	971,916	171,777
11	Fees for services (non-employees)				
а	Management				
b	Legal	550,599		543,916	6,683
С	Accounting	276,624		276,624	
d	Lobbying				
е	Professional fundraising services See Part IV, line 17	211,405			211,405
f	Investment management fees	2,377,444		2,377,444	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	8,974,213	4,729,704	4,154,693	89,816
12	Advertising and promotion	154,220	112,174	42,046	· · · · · · · · · · · · · · · · · · ·
13	Office expenses	3,345,745	1,929,263	1,191,659	224,823
14	Information technology	1,566,103	1,261,057	305,046	
15	Royalties				
16	Occupancy	5,861,038	3,084,528	2,776,510	
17	Travel	6,938,876	5,761,984	966,551	210,341
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	958,951	498,393	328,953	131,605
20	Interest	8,886,705	8,103,774	782,931	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	13,359,847	13,025,416	334,431	
23	Insurance	1,084,865	452,570	625,417	6,878
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	AUXILIARY SERVICES	6,722,590	6,722,590		
b	NON OFFICE SUPPLIES	2,198,533	1,513,974	684,193	366
c	ALLOCATION OF INDIRECT	0	12,340,972	-12,340,972	
d					
e	All other expenses	4,047,567	2,980,904	834,271	232,392
25	Total functional expenses. Add lines 1 through 24e	185,580,060	158,922,957	22,247,103	4,410,000
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line			(A)	· ·	(B)
					Beginning of year		End of year
	1	Cash-non-interest-bearing			11,816	1	19,354
	2	Savings and temporary cash investments			63,850,703	2	69,592,216
	3	Pledges and grants receivable, net			12,813,437	3	11,144,447
	4	Accounts receivable, net			1,358,300	4	2,148,476
	5	Loans and other receivables from current and former officer key employees, and highest compensated employees Com Schedule L	plete Pa	rt II of		5	
its	6	Loans and other receivables from other disqualified persons section $4958(f)(1)$ ), persons described in section $4958(c)$ 0 employers and sponsoring organizations of section $501(c)(6)$ 0 beneficiary organizations (see instructions) Complete Part	(3)(B), a 9) volur	nd contributing tary employees'		6	
Assets	7	Notes and loans receivable, net			4,143,702	7	3,925,703
₹	8	Inventories for sale or use			634,403	8	657,421
	9	Prepaid expenses and deferred charges			2,527,035	9	2,205,831
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	460,972,026			
	Ь	Less accumulated depreciation	10b	201,534,720	255,929,229	10c	259,437,306
	11	Investments—publicly traded securities			298,583,350	11	305,495,288
	12	Investments—other securities See Part IV, line 11			424,388,959	12	537,240,818
	13	Investments—program-related See Part IV, line 11			0	13	
	14	Intangible assets			0	14	
	15	Other assets See Part IV, line 11			4,406,570	15	14,642,807
	16	<b>Total assets.</b> Add lines 1 through 15 (must equal line 34)			1,068,647,504	16	1,206,509,667
	17	Accounts payable and accrued expenses			10,512,474	17	11,015,121
	18	Grants payable			2,040,610	18	2,063,221
	19	Deferred revenue			6,767,295	19	5,553,526
	20	Tax-exempt bond liabilities			169,874,011	20	194,981,647
ø.	21	Escrow or custodial account liability Complete Part IV of S	chedule	D	0	21	0
<u>, åo</u>	22	Loans and other payables to current and former officers, dir key employees, highest compensated employees, and disqu		rustees,			
Liabilit		persons Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelated third pa	rties .	•	3,274,211	23	3,051,548
	24	Unsecured notes and loans payable to unrelated third partic	es .		0	24	0
	25	Other liabilities (including federal income tax, payables to and other liabilities not included on lines 17-24) Complete	Part X	of Schedule	04 005 500		07.045.470
		D			81,395,568	25	97,215,178
	26	Total liabilities. Add lines 17 through 25			273,864,169	26	313,880,241
φ		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.	►  v ai	id complete			
Ĕ	27	Unrestricted net assets			246,164,007	27	265,688,346
<u> </u>	28	Temporarily restricted net assets			263,656,272	28	323,277,068
=	29	Permanently restricted net assets			284,963,056	29	303,664,012
Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), chec					
<u> </u>		complete lines 30 through 34.		,			
9	30	Capital stock or trust principal, or current funds				30	
Assets or	31	Paid-in or capital surplus, or land, building or equipment fur	ıd .			31	
	32	Retained earnings, endowment, accumulated income, or oth	er funds			32	
Zet Vet	33	Total net assets or fund balances			794,783,335	33	892,629,426
_	34	Total liabilities and net assets/fund balances			1,068,647,504	34	1,206,509,667

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)				
•	Total revenue (must equal rait viii, column (A), me 12)	1		192,8	33,927
2	Total expenses (must equal Part IX, column (A), line 25)	2		185,5	80,060
3	Revenue less expenses Subtract line 2 from line 1	3			253,867
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))				
5	Net unrealized gains (losses) on investments	5			283,335 L52,733
6	Donated services and use of facilities	6		<u> </u>	· .
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-7,5	60,509
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		892,6	529,426
Par	t XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	rate			
	▼ Separate basis				
С	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	1			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	9	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b	Yes	

Software ID: **Software Version:** 

**EIN:** 24-0795686

Name: LAFAYETTE COLLEGE

Form 990, Part VII - Compensation Compensated Employees, and Inde	of Officers,	Direct	ors,	Tru	ste	es, k	(ey	Employees, High	nest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th person and a	ion (e nan o n is b	ne b oth ctor,	ox, u an of /trus	inless fficer tee)		(D)  Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	<b>(F)</b> Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1033 (1130)	2,1033 11130)	related organizations
EDWARD W AHART	5 00	x		х				0	0	0
CHAIR STEPHEN D PRYOR	0 00 5 00									
VICE CHAIR	0 00	Х		×				0	0	0
NANCY J KUENSTNER	5 00	.,								
SECRETARY	0 00	Х		Х				0	0	0
SUSAN B CARRAS	3 00	х						0	0	0
EXECUTIVE COMMITTEE  JOSEPH T COX	0 00 3 00									
EXECUTIVE COMMITTEE	0 00	Х						0	0	0
SAMUEL R CHAPIN	3 00	х						0	0	0
EXECUTIVE COMMITTEE	0 00	^						Ů	0	
HAROLD N KAMINE	3 00	х						0	0	0
EXECUTIVE COMMITTEE ELISABETH H MACDONALD	0 00 3 00									
EXECUTIVE COMMITTEE	0 00	Х						0	0	0
BRUCE MAGGIN	3 00	х						0	0	0
EXECUTIVE COMMITTEE ANGEL L MENDEZ	0 00 3 00									
EXECUTIVE COMMITTEE		Х						0	0	0
ROBERT E SELL	3 00							_		_
EXECUTIVE COMMITTEE	0 00	Х						0	0	0
J PETER SIMON	3 00	х						0	0	0
EXECUTIVE COMMITTEE  CARL G ANDERSON JR	0 00									
TRUSTEE	0 00	Х						0	0	О
MARY STENGEL AUSTEN	2 00								0	0
TRUSTEE	0 00	X						0	0	0
JAMES R BIRLE JR	2 00	Х						0	0	0
TRUSTEE LINDA ASSANTE CARRASCO	0 00									
TRUSTEE	0 00	Х						0	0	0
JAMES R FISHER	2 00	х						0	0	0
TRUSTEE	0 00	^						Ů	-	
JOHN A FRY	2 00	Х						0	0	О
TRUSTEE BRENT D GLASS	0 00 2 00									
TRUSTEE	0 00	Х						0	0	0
ALAN R GRIFFITH	3 00	Х						0	0	0
EXECUTIVE COMMITTEE MICHAEL C HEANEY	0 00									
TRUSTEE	2 00	х						0	0	0
LEO A HELMERS	0 00 2 00							_		_
TRUSTEE	0 00	Х						0	0	0
GEORGE M JENKINS	3 00	х						0	0	0
EXECUTIVE COMMITTEE BARBARA LEVY	0 00 3 00						-			
EXECUTIVE COMMITTEE	0 00	х						0	0	0
JUDSON C LINVILLE	2 00	.,								
TRUSTEE	0 00	Х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and Inde	ependent Co		rs			, -	,	<b>pyy</b> .		
(A) Name and Title	(B) A verage hours per week (list any hours	Posit more th perso and a	ion (d nan o n is b	ne b oth	ox, ι an o	ınless fficer	į	( <b>D)</b> Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-	<b>(F)</b> Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee		Ke) emplojee		Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
DOUGLAS R MARVIN	2 00	x						0	0	0
TRUSTEE PAUL F MCCURDY	0 00	^								
TRUSTEE	0 00	x						0	0	О
DONALD E MOREL JR	2 00	х						0	0	0
TRUSTEE  JB REILLY	0 00 2 00	×						0	0	0
TRUSTEE S KENT ROCKWELL	0 00							0	0	0
TRUSTEE	0 00	х						0	0	0
DAVID M ROTH	3 00	Х						0	0	0
ALMA R SCOTT-BUCZAK	0 00	X						0	0	0
TRUSTEE SYLVIA DANIELS WEAVER	0 00									
TRUSTEE ALISON R BYERLY	0 00	×						0	0	0
PRESIDENT AND TRUSTEE	50 00	x		х				248,981	0	54,786
WENDY L HILL	50 00			х				283,101	0	64,332
JAMES W DICKER	0 00 50 00			Х				281,130	0	44,050
VP OF DEVELOPMENT & COLLEGE RELATIONS ANNETTE DIORIO	0 00 50 00									
VP OF CAMPUS LIFE/SR DIVERSITY OFFICER ROBERT J MASSA	0 00			Х				176,426	0	26,431
VP OF COMMUNICATIONS	50 00			Х				230,683	0	28,898
LESLIE F MUHLFELDER	50 00			х				251,574	0	43,933
WP OF HUMAN RES & GENERAL COUNCIL MITCHELL L WEIN	0 00 50 00			X				340,414	0	43,297
VP OF FINANCE & ADMINISTRATION/TREASURER  JAMES F KRIVOSKI	0 00 50 00	-						310,111		13,237
EXEC ASST TO PRESIDENT & ADMIN SEC	0 00			Х				185,195	0	26,574
GREGORY V MACDONALD  VP OF ENROLLMENT MANAGEMENT	50 00			х				171,680	0	37,542
JOHN L O'KEEFE	50 00			х				168,901	0	34,394
VP & CHIEF INFORMATION OFFICER KIMBERLY A SPANG	0 00			X				138,292	0	31,769
ACTING VP OF DEVELOPMENT & COLLEGE RELATIONS STEPHEN A SCHAFER	0 00 50 00									
ASSOC VP/CONTROLLER WILLIAM M CRAIN	0 00				Х			151,393	0	21,787
SIMON PROFESSOR OF ECONOMICS	45 00 0 00					х		240,431	0	38,191
JOHN KINCAID PROFESSOR/DIRECTOR OF MEYNER CENTER	45 00 0 00					х		204,044	0	27,811
BRUCE A MURPHY	45 00					х		204,379	0	36,188
KIRBY PROFESSOR OF GOVERNMENT & LAW FRANCIS B O'HANLON	0 00 45 00	-							-	
HEAD MEN'S BASKETBALL COACH JEFFREY E GOLDSTEIN	0 00					X		217,430	0	125,506
DIRECTOR OF HEALTH SERVICES	0 00					х		182,656	0	32,907

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

0 00

PROFESSOR OF ECONOMICS

(A) Name and Title	(B) Average hours per week (list any hours for related	Posit more th person and a	ion (d nan o n is b dired	ne booth a	ox, u an of trus	nless ficer tee)		(D)  Reportable compensation from the organization (W- 2/1099-MISC)	( <b>E)</b> Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee		e) employee	Highest compensated	Former			related organizations
DANIEL H WEISS FORMER PRESIDENT	50 00						х	916,413	0	45,298
ANTHONY D NOVACO	0 00									
ANTHONI B HOWNES							х	216,017	0	14,833
METZGAR PROFESSOR OF PHYSICS	0 00									
THOMAS H BRUGGINK	0 00						х	182,851	0	14,221

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OMB No 1545-0047

## **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name	of	the	orga	niza	ti	o	ı
AFAYF.	TTF	COL	LEGE				

Employer identification number

24-0795686

				structions))	Yes	No	Yes	No	Yes	No		
S	supported organization (described on lines 1 - 9 above or IRC section (see instructions))  organization organization in col (i) listed in your governing document?  the organization in col (i) of your support?					zation f your t?	(vi) Is organizat col (i) org in the U	ion in ianized S ?	mon	mount of etary port		
7:1	NI	I	(ii) EIN	(iii) Type of	(;) T = 4	-ba	(v) Did you	notifi:	() 7 -	+h.a		mourt of
h				ng information about						<u> </u>	· - /	
			•	lled entity of a perso			above?				(iii)	+
			•	governing body of th er of a person descri		_	1,				J(ii)	+
		(i) A pe	erson who di	rectly or indirectly o	•		-	persons de	scribed in (ii)		Yes g(i)	No
g			ugust 17, 2 g persons?	2006, has the organi	zation accep	ted any gift	or contributi	on from any	of the			
f		If the o		received a written de	etermination	from the IR	S that it is a	Туре I, Тур	e II, or Type	III support	ing organ	ızatıon,
e	Γ	other th	nan foundatı 509(a)(2)	ox, I certify that the on managers and oth	ner than one	or more pub	olicly support	ed organiza	tions describ	ed in sectio	n 509(a)	(1) or
11	Γ	one or r the box	more publicl that descri	ganized and operated ly supported organiza bes the type of supp <b>b</b> Type II <b>c</b>	ations descr orting organ	ibed in secti ization and d	ion 509(a)(1) complete line	) or section s 11e throu	509(a)(2) S igh 11h	ee <b>section</b> !	509(a)(3)	.Check
10		_		ganized and operated	,		,		. , . ,			
			_	janization after June				=				
		•		oss investment inco	•	-		•	` '			i
3	1	_		ities related to its ex					· ·	-		23
8 9	<u> </u>		-	described in <b>section</b> at normally receives			•	-	outions mam	hershin foo	s and aro	cc
	, 	describ	ed in <b>sectio</b>	n 170(b)(1)(A)(vi).	(Complete P	art II )		_	ar ame or r	. c.m ene gen	c.a. pabii	-
6 7	<u> </u>			local government or at normally receives						rom the gen	eral nubli	c
6	_			A)(iv). (Complete P		al unit docc	rihad in <b>casti</b>	on 170/b\/:	1\(A\(\)			
5	ı			erated for the benefit		or universi	ty owned or o	perated by	a governmen	tal unit des	cribed in	
	_	hospita	l's name, ci	ty, and state			•					
4	<u>'</u>	-		n organization operat	=					(1)(A)(iii).	Enter the	
3	,  -			perative hospital sei			•	n 170(h)(1)	ΛΔλ(iii)			
1 2	,   		•	on of churches, or as d in <b>section 170(b)(1</b>				ection 170()	D)(1)(A)(I).			
	rganı:		-	te foundation becaus	•		-	· ·	-			
Par				blic Charity Sta						nstructions	5.	
									24-0/950			

Schedule A (Form 990 or 990-EZ) 2013 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do 14,985,223 27,250,856 25,317,229 23,448,552 39,023,899 130,025,759 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 14,985,223 27,250,856 25,317,229 23,448,552 39,023,899 130,025,759 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 15,357,602 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 114,668,157 from line 4 Section B. Total Support Calendar year (or fiscal year **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (a) 2009 (f) Total beginning in) 🟲 25,317,229 Amounts from line 4 14,985,223 27,250,856 23,448,552 39,023,899 130,025,759 Gross income from interest, dividends, payments received on securities loans, rents, royalties 16,869,475 14,937,449 14,924,926 14,834,442 14,782,343 76,348,635 and income from similar sources Net income from unrelated business activities, whether or 758,830 36,567 24,687 33,323 853,407 not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 1,012,671 1,019,373 1,182,655 1,400,584 1,153,077 5,768,360 capital assets (Explain in Part IV) 11 Total support (Add lines 7 212,996,161 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 631,528,145 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f)) 14 53 840 % Public support percentage for 2012 Schedule A, Part II, line 14 15 16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box ►V and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line

15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

supported organization

instructions

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		<b>formation.</b> Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction	
		Facts And Circumstances Test	
Retu	ırn Reference	Explanation	
		Schodulo A / Form 000 o	000 E7) 201

Schedule A (Form 990 or 990-EZ) 2013

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DLN: 93493134050015

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

temal R	Revenue Service	and its instruct	ions is at <u>www.irs.gov/form990</u> .			Inspect	ion
	e of the organi	ization		Empl	oyer identifica	ation numbe	r
LAFAY	YETTE COLLEGE			24-0	795686		
Par		izations Maintaining Donor Adv		unds c	r Accounts	. Complet	e if the
	organiz	zation answered "Yes" to Form 990	, Part IV, line 6.  (a) Donor advised funds	T (	<b>b)</b> Funds and	otheraccou	ntc
٦	Total number a	t end of year	(a) Donor advised funds	<del>                                     </del>	b) i ulius aliu	other accou	1105
		tributions to (during year)					
	33 3	nts from (during year)					
		ue at end of year					
	_	zation inform all donors and donor adviso organization's property, subject to the or	<del>_</del>	or advis	sed	┌ Yes	┌ No
	used only for c	zation inform all grantees, donors, and do haritable purposes and not for the benef ermissible private benefit?			purpose	┌ Yes	┌ No
		rvation Easements. Complete if	the organization answered "Yes" to	o Form	990, Part I'	V, line 7.	
]	Preservation Protection Preservation Complete lines	conservation easements held by the orga on of land for public use (e g , recreation of natural habitat on of open space s 2a through 2d if the organization held a	or education) Preservation of an Preservation of a c	ertified	historic struc	ture	
	easement on tl	he last day of the tax year	1			F 1 - 6 - 1	
	Total number o	of conservation easements	+	20	Held at the	End of the	Year
-		restricted by conservation easements	•	2a 2b			
		servation easements on a certified histo	uric structure included in (a)	2C			
		servation easements included in (c) acq	· · · •	ZC			
		ure listed in the National Register	anea aleer 3/17/33, and not on a	2d			
	Number of con:	servation easements modified, transferr	ed, released, extinguished, or terminate	d by the	e organızatıon	during	
	the tax year 🛌						
	Number of stat	tes where property subject to conservati	on easement is located 🛌				
		nization have a written policy regarding t f the conservation easements it holds?	he periodic monitoring, inspection, hand	dling of	violations, and	☐ Yes	┌ No
	Staff and volun	iteer hours devoted to monitoring, inspec	cting, and enforcing conservation easen	nents dı	uring the year		
	A mount of exp	enses incurred in monitoring, inspecting	, and enforcing conservation easements	s during	the year		
	<b>►</b> \$						
		servation easement reported on line 2(o 70(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	tion 17	0 (h)(4)(B)(ı)	☐ Yes	┌ No
	balance sheet,	escribe how the organization reports cor , and include, if applicable, the text of the on's accounting for conservation easeme	e footnote to the organization's financial				
art		izations Maintaining Collection ete if the organization answered "Y		or Oth	er Similar	Assets.	
-	works of art, hi	tion elected, as permitted under SFAS 1 storical treasures, or other similar asse le, in Part XIII, the text of the footnote t	ts held for public exhibition, education,	or resea	arch in further		
	works of art, hi	tion elected, as permitted under SFAS 1 storical treasures, or other similar asse le the following amounts relating to these	ts held for public exhibition, education,				IC
	(i) Revenues i	ncluded in Form 990, Part VIII, line 1			<b>►</b> \$	3	06,925
		Iuded in Form 990, Part X			<u></u>	3,17	77,754
	If the organiza	tion received or held works of art, histori ints required to be reported under SFAS		or financ			<u> </u>
a	Revenues incli	uded in Form 990, Part VIII, line 1			<b>►</b> \$		
		ad in Form 990. Bart V					

	Organizations Maintaining Co	niections of Art,	ПІЗС	.OFIC	cai irea	sures, or Ot	ner S	imiliar AS	sets (co	<u>ntınued)</u>
	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	ds, che	eck a	,	_	_	nıfıcant use	of its	
а	Public exhibition		d		Loan or e	xchange progra	ıms			
b	Scholarly research		e	Γ	Other					
c	Preservation for future generations									
	Provide a description of the organization's c Part XIII	ollections and explai	n how	they	further th	e organization's	s exem	pt purpose ı	n	
	During the year, did the organization solicit									
Part	assets to be sold to raise funds rather than  IV Escrow and Custodial Arrang	<u>'</u>							Yes	✓ No
Paru	Part IV, line 9, or reported an ar						165	to Fullii 9	90,	
	Is the organization an agent, trustee, custod included on Form 990, Part X?						ts not	ſ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XI $$	II and complete the	follow	ıng ta	able	_				
							_	Am	nount	
с	Beginning balance						1c			
d	Additions during the year					<u> </u>	Ld			
_	Distributions during the year					<b>⊢</b>	le			
f	Ending balance	000 0 111	21-			<u> </u>	1f		<del></del>	
2a	Did the organization include an amount on F	orm 990, Part X, line	217					J	Yes	Г No
	If "Yes," explain the arrangement in Part XI					-				<u>'</u>
Par	t V Endowment Funds. Complete	<u>if the organization</u> (a)Current year		vere		O Form 990, Two years back			<b>(e)</b> Four ye	ears hack
1a	Beginning of year balance	749,031,061			36,166	688,870,101	(d)Tille	609,602,972		52,015,101
	Contributions	8,166,810		12,9	52,840	17,780,488		12,832,458		2,968,035
c	Net investment earnings, gains, and losses	100 777 022		06.6	00.007	4 072 400		06 467 560		74 061 010
d	Grants or scholarships	109,777,933 7,064,627			88,907 12,692	4,972,499 7,228,214		96,467,560 7,952,953		74,861,818 8,142,053
e	Other expenditures for facilities and programs	24,722,271			09,903	20,714,321		20,300,252		20,624,424
	Administrative expenses	2,377,444		2,5	24,257	2,144,387		1,779,684		1,475,505
	End of year balance	832,811,462		749,0	31,061	681,536,166		688,870,101	60	9,602,972
2	Provide the estimated percentage of the cur	rent vear end balanc	e (lıne	1 a.	column (a	ı)) held as		<u> </u>		
	Board designated or quasi-endowment	28 470 %	`	٥,	`	,,				
	Permanent endowment ► 36 460 %									
		070 %								
	The percentages in lines 2a, 2b, and 2c sho	uld equal 100%								
	Are there endowment funds not in the posse		ition th	hat a	re held an	d administered	for the			
	organization by								Yes	No
	(i) unrelated organizations			•				3a(		No.
	(ii) related organizations			 hed	ule R?		•	3a(i	<del></del>	No I
	Describe in Part XIII the intended uses of the	· ·					• •		<u> </u>	<u> </u>
Part						nswered 'Yes'	to For	m 990, Pa	rt IV, lır	ne
	11a. See Form 990, Part X, line							•		
	Description of property				Cost or other (Investment			Accumulated lepreciation	(d) Boo	ok value
	and					4,193,8	352			4,193,852
	uildings		. [			329,826,5	529	129,647,669	20	0,178,860
										0,170,000
<b>b</b> B	easehold improvements		. [			48,665,9	993	18,941,150	2	9,724,843
<b>b</b> B <b>c</b> L			. [			48,665,9 62,046,9	_	18,941,150 52,015,240	+	
<b>b</b> B <b>c</b> L <b>d</b> E <b>e</b> O	easehold improvements					62,046,9	966		1	9,724,843

Part VII Investments—Other Securities. Con See Form 990, Part X, line 12.	nplete if the organization a	answered 'Yes' to For	m 990, Part IV, line 11b.
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of va	
(1)Financial derivatives		Cost of end-of-year	market value
(2)Closely-held equity interests			
(3)Other (A)EQ INSTIT MUTUAL FUNDS	167,912,212	F	
(B) EVENT DRIVEN/DISTRESSED		F	
	19,504,788		
(C) LONG/SHORT EQUITY	54,000,179	F	
(D) MULTI-STRAT /ABS RETURN	149,395,736	F	
(E) OPPORTUNISTIC FIXED INC	72,346,808	F	
(F) REAL ESTATE	17,884,586	F	
(G) PRIVATE EQUITY	56,196,509	F	
	537,240,818	4	
Part VIII Investments—Program Related. Co See Form 990, Part X, line 13.	emplete if the organization	answered 'Yes' to Fo	orm 990, Part IV, line 11c.
(a) Description of investment	(b) Book value	(c) Method of va	
		Cost or end-of-year	market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>+</b>		
Part IX Other Assets. Complete if the organization		, Part IV , line 11d See F	
(a) Descri	ption		(b) Book value
-			
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15	5.)		
Part X Other Liabilities. Complete if the orga	nızatıon answered 'Yes' to	Form 990, Part IV, l	ıne 11e or 11f. See
Form 990, Part X, line 25.  (a) Description of liability	(b) Book value		
Federal income taxes			
DEFERRED GIVING LIABILITY	30,741,232		
POST RETIREMENT BENEFITS	50,455,000		
COND ASSET RETIREMENT OBLIGATION  INT RATE HEDGE/SWAP AGREEMENTS	1,626,579		
INT KATE HEDGE/SWAT AGKELPIENTS	14,332,307		
Total (Column (h) must oqual Farm 000, 20th V and (2) ( )	25.5.5.5		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25 )	97,215,178		

Schedule D (Form 990) 2013			Page <b>4</b>
	Revenue per Audited Financial Statements With Revenue p	<b>er Return</b> Co	mplete if
	nswered 'Yes' to Form 990, Part IV, line 12a.  ther support per audited financial statements	<b>1</b> 2	45,347,999
· - ·	but not on Form 990, Part VIII, line 12		+5,5+7,555
	estments		
<b>b</b> Donated services and use of	of facilities		
<b>c</b> Recoveries of prior year gra	nts 2c		
·	I)		
e Add lines 2a through 2d			52,398,072
3 Subtract line 2e from line 1 4 Amounts included on Form	990, Part VIII, line 12, but not on line <b>1</b>	3 1	92,949,927
	ncluded on Form 990, Part VIII, line 7b . 4a 2,377,444		
	I) 4b		
<b>c</b> Add lines <b>4a</b> and <b>4b</b>		4c	-116,000
	and <b>4c.</b> (This must equal Form 990, Part I, line 12)		92,833,927
	Expenses per Audited Financial Statements With Expenses answered 'Yes' to Form 990, Part IV, line 12a.	per Return.	Complete
	per audited financial statements	1 1	47,501,908
2 A mounts included on line 1	but not on Form 990, Part IX, line 25		
	of facilities	]	
•		-	
		-	
<ul><li>d Other (Describe in Part XII</li><li>e Add lines 2a through 2d .</li></ul>	I)	]   2e	2,493,444
_			45,008,464
	990, Part IX, line 25, but not on line <b>1:</b>		
a Investment expenses not i	ncluded on Form 990, Part VIII, line 7b 4a 2,377,444	]	
<b>b</b> Other (Describe in Part XII	I)	]	
c Add lines <b>4a</b> and <b>4b</b>		<del></del>	40,571,596
5 Total expenses Add lines 3 Part XIII Supplemental 1	and 4c. (This must equal Form 990, Part I, line 18)	5 1	85,580,060
	for Part II , lines 3 , 5 , and 9 , Part III , lines 1a and 4 , Part IV , lines 1b and 2b		
Part V, line 4, Part X, line 2, Part	XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to		ıtıonal
ınformation			
Return Reference	Explanation		
PART X, LINE 2	THE COLLEGE'S ACCOUNTING POLICY PROVIDES THAT A TAX EXPUNCERTAIN TAX POSITION MAY BE RECOGNIZED WHEN IT IS MOR	·	
	THE POSITION WILL BE SUSTAINED UPON EXAMINATION, INCLUD		
	ANY RELATED APPEALS OR LITIGATION PROCESSES, BASED ON TI COLLEGE DOES NOT BELIEVE ITS FINANCIAL STATEMENTS INCLU		
	POSITIONS THE COLLEGE BELIEVES IT IS NO LONGER SUBJECT T EXAMINATIONS FOR THE YEARS PRIOR TO 2011	O INCOME TAX	
PART XI, LINE 2D - OTHER	SCHOLARSHIPS AND FELLOWSHIPS -38,194,152 CHANGE IN ANNU	JITIES PAYABLI	 E
ADJUSTMENTS	ESTIMATE -3,984,168 CHANGE IN FV OF INTEREST RATE HEDGE/S 13,659 CHANGE IN POST RETIREMENT BENEFIT COST -3,590,000	WAP AGREEME	NTS
PART XI, LINE 4B - OTHER	FUNDRAISING REVENUES TO EXTENT EXPENDED -33,813 RENTAL	REVENUES TO	EXTENT
ADJUSTMENTS	EXPENDED -693,493 COLLEGE STORE (COGS) REVENUES TO EXTE		
PART XII, LINE 2D - OTHER ADJUSTMENTS	FUNDRAISING REVENUES TO EXTENT EXPENDED 33,813 RENTAL FEXPENDED 693,493 COLLEGE STORE (COGS) REVENUE TO EXTENT		
PART XII, LINE 4B - OTHER	SCHOLARSHIPS AND FELLOWSHIPS 38,194,152		
ADJUSTMENTS FORM 990, SCHEDULE D, PART I	II, AMONG THE RICH RESOURCES PROVIDED FOR STUDENTS IS A FIN	 IE. SMALL ART	
LINE 4	COLLECTION THE COLLECTION INCLUDES EIGHTEENTH-THROUG	HEARLY TWENT	
	CENTURY AMERICAN AND EUROPEAN PAINTINGS, PRINTS, AND SO PHOTOGRAPHS, AND CONTEMPORARY AMERICAN SCULPTURE AN		
	ACQUISITIONS BUILD ON THE STRENGTH OF THE EXISTING COLL STATEMENT FOR THE ART COLLECTIONS IS TO DOCUMENT, PRES		
	GENERATIONS, EXHIBIT, AND MAKE ACCESSIBLE THE COLLEGE'S	ART COLLECTION	
	STUDENTS, PUBLIC, AND SCHOLARS THROUGH EXHIBITIONS, PUBREPRODUCTIONS, AND BY GRANTING ACCESS FOR RESEARCH PUBLIC.		
	ADMINISTRATION OF THE ART COLLECTION COMPLIES WITH MUS	SEUM-FIELD WIE	
	STANDARDS OF CARE (SEE AMERICAN ALLIANCE OF MUSEUMS, AA CURATED EXHIBITIONS FROM THE COLLECTIONS, WHEN APPROPE	,	
	LOANED TO OTHER INSTITUTIONS FOR EXHIBITIONS OF SCHOLA IMAGES OF ARTWORK ARE READILY AVAILABLE FOR REPRODUCTI		
	TEXT BOOKS) AND ACADEMIC-SCHOLARLY PUBLICATIONS (GENE	RALLY AT NO CH	HARGE OR
	A NOMINAL FEE) LAFAYETTE COLLEGE'S SPECIAL COLLECTIONS AT THE LAFAYETTE COLLEGE'S SPECIAL COLLECTIONS AND COLLEGE		
	APPROXIMATELY 20,000 RARE BOOKS AND MORE THAN 2,000 CUE	BIC FEET OF	
	MANUSCRIPTS AND ARCHIVES THE HOLDINGS INCLUDE MANUSC COLLECTIONS ON STEPHEN CRANE, ANGLING, MINIATURE BOOKS		
	PAPERS OF FORMER TREASURY SECRETARY WILLIAM E SIMON, NE ROBERT E MEYNER AND CONGRESSWOMAN HELEN MEYNER, THE E		
	EASTON-BASED DIXIE CUP COMPANY AND THE PAPERS OF NOTED	ILLUSTRATOR	
	ARTIST HOWARD CHANDLER CHRISTY THE COLLEGE ARCHIVES SI REPOSITORY FOR THE RECORDS OF LAFAYETTE COLLEGE, DATING		FOUNDING
	OF THE COLLEGE IN 1824-1826 IT IS CHARGED WITH RECORDS M RESPONSIBILITIES FOR CURRENT COLLEGE RECORDS THE ARCHI		LIDE MORE
	THAN 50,000 PHOTOGRAPHS, AUDIO-VISUAL RECORDINGS, AND	OBJECTS THAT	
	DOCUMENT THE COLLEGE'S HISTORY LAFAYETTE COLLEGE MINE DEPARTMENT OF GEOLOGY AND ENVIRONMENTAL GEOSCIENCE H		
	MINERAL, GEM, AND FOSSIL COLLECTION THAT CONSISTS OF MO	RE THAN 10,000	0
	SPECIMENS THE COLLECTION WAS STARTED OVER A CENTURY AGENTHER OF THE COLLECTIONS THE COLLECTION		
	WICKLE HALL AND A LARGE NUMBER OF SPECIMENS ARE ON DISPLEMENT OF VAN WICKLE HALL THE COLLECTION		
	PROFESSIONAL CURATOR WHO WORKS PART TIME TO CURATE TH	E COLLECTION	AND
	CYCLE MINERALS FROM STORAGE THROUGH THE DISPLAY CASES MAINTENANCE OF THE COLLECTION IS PARTIALLY SUPPORTED BY		
	GIFTED BY JOHN POHL ALONG WITH THE DONATION OF HIS MINE	RAL COLLECTIO	N IN 1952
	THE COLLECTION HAS GROWN SIGNIFICANTLY DURING THE PAST DONATIONS TOTALING MORE THAN 1,000 SPECIMENS FROM SEVE	ERAL DONORS	THE
	CENTERPIECE OF THE COLLECTION IS A TWO-TON PIECE OF ORBI	UCULAR GRANO	DIORITE
	BILLION YEARS AGO AND THE ORBICULAR TEXTURE EARNED IT TH	HE INFORMAL N	AMEOF
	THE LEOPARD ROCK THE COLLECTION IS ENJOYED BY THE LAFAY ELEMENTARY AND SECONDARY STUDENTS, YOUTH GROUPS, AND		
	LARGE		
FORM 990, SCHEDULE D, PART V	THE INTENT OF THE COLLEGE'S INVESTMENT GUIDELINES FOR IT PROVIDE A PREDICTABLE STREAM OF FUNDING TO THE COLLEGE'		
	ENDOWMENT WHILE SEEKING TO MAINTAIN THE PURCHASING PO	WER OF THE EN	DOWMENT
	ASSETS THE COLLEGE'S ENDOWMENT CONSISTS OF APPROXIMAT FUNDS THAT ARE ESTABLISHED FOR A VARIETY OF PURPOSES EN		O WED
	CONTRIBUTIONS INCLUDE GIFTS AS WELL AS TRANSFERS TO BOA EARNINGS ON ENDOWMENT FUNDS ARE DESIGNATED FOR SCHOLA	RD DESIGNATE	D FUNDS
	PROFESSORSHIPS, CHAIRS, STUDENT LOANS, INSTRUCTIONAL PR	OGRAMŚ, LIBRA	4RY

	<u> </u>						
Part XIII Supplemental Information (continued)							
Ret	turn Reference	Explanation					

Schedule D (Form 990) 2013

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OMB No 1545-0047

**SCHEDULE E** 

Department of the Treasury

(Form 990 or 990-EZ)

# **Schools**

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Internal Revenue Service Name of the organization LAFAYETTE COLLEGE

**Employer identification number** 

	24-0795686			
Pa	rt I		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	3	Yes	
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
C	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II			
5 a	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		No
b	Admissions policies?	5b		No
C	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		No
	Educational policies?	5e		No
f	Use of facilities?	5f		No
g	Athletic programs?	5g		No
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	5h		No
	Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	6a 6b	Yes	No
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II  Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05  of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	7	Yes	

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also complete this part to provide any other additional information (see instructions)

Return Reference	Explanation
SCHEDULE E, PART I, LINE 3	SEE SUPPLEMENTAL PAGE
FORM 990, SCHEDULE E, PART I, LINE 3	THE COLLEGE'S RACIAL NONDISCRIMINATORY POLICY IS PUBLICIZED WITHIN THE COLLEGE'S CATALOG WHICH CAN BE FOUND AT HTTP://CATALOG LAFAYETTE EDU/ IN ADDITION, THE COLLEGE HAS A SEPARATE DIVERSITY AND INCLUSIVENESS STATEMENT WHICH IS ALSO INCLUDED WITHIN THE COLLEGE'S CATALOG AT HTTP://CATALOG LAFAYETTE EDU/
FORM 990, SCHEDULE E, PART I, LINE 6A	THE COLLEGE RECEIVES FINANCIAL AID AND ASSISTANCE FROM VARIOUS FEDERAL AND STATE GOVERNMENTAL AGENCIES UNDER THEIR RESPECTIVE STUDENT FINANCIAL AID ASSISTANCE PROGRAMS FEDERAL GRANT PROGRAMS INCLUDE PELL GRANTS, DIRECT LOAN PROGRAMS, WORK-STUDY, THE PERKINS LOAN PROGRAM, AND FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANTS STATE PROGRAMS INCLUDE THE PENNSYLVANIA HIGHER EDUCATION ASSISTANCE AGENCY IN ADDITION, THE COLLEGE IS AWARDED RESEARCH GRANTS AND OTHER PROJECT GRANTS BY VARIOUS FEDERAL AND STATE AGENCIES

Schedule E (Form 990 or 990-EZ) 2013

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493134050015

OMB No 1545-0047

## SCHEDULE F (Form 990)

Department of the Treasury

**Statement of Activities Outside the United States** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

Interna	l Revenue Service					Inspect ion				
	e of the organization AYETTE COLLEGE			-		ification number				
					24-0795686					
Pa	General Informatio "Yes" to Form 990, Pa			ne United States. Co	omplete if the organiz	ation answered				
1	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?									
2	For grantmakers. Describe in assistance outside the United		ganızatıon's pı	rocedures for monitori	ng the use of its gran	ts and other				
3	Activites per Region (The follow	ving Part I, line 3	table can be du	uplicated if additional spa	ace is needed )					
	<b>(a)</b> Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region				
(1	) See Add'l Data									
( 2	)									
( 3	)									
( 4	)									
( 5	)									
3a	Sub-total	0	0			287,242,800				
ı	Total from continuation sheets to Part I	0	0			1,609,181				
	C Totals (add lines 3a and 3b)	0			No E0092W School	288,851,981				

			ived more than \$5,0					
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
( 2)								
(3)								
(4)								
			ted above that are re or counsel has pro					
3 Enter total nu	mber of other or	ganızatıons or en	tities					

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	ional space is ne	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)
(1)							
( 2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
(13)							
(14)							
( 15)							
( 16)							
( 17)							
( 18)							
	1			l .			

## Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i>	▼	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	<b>▽</b>	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	⊽	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	⊽	Yes	Γ	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	I~	Yes	Г	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	ন	No

Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page **5** 

## Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

## 990 Schedule F, Supplemental Information

Return Reference	Explanation
FORM 990, SCHEDULE F, PART I, LINE 1	THE AMOUNTS REPORTED ON PART I ARE IDENTIFIED ON A REASONABLE EFFORTS BASIS WHERE SUCH ACT
	IVITIES WERE NOT TRACKED SEPARATELY UNDER THE COLLEGE'S ACCOUNTING PROCEDURES THESE REASO
	NABLE EFFORTS INCLUDE REVIEWS OF FINANCIAL RECORDS AND INTERVIEWS WITH COLLEGE PERSONNEL
	THE COLLEGE EXPENDS FUNDS OUTSIDE OF THE UNITED STATES ON VARIOUS STUDY ABROAD PROGRAMS S
	TUDENTS ENROLLED IN STUDY ABROAD PROGRAMS PAY THEIR TUITION AND FEES DIRECTLY TO LAFAYETTE
	COLLEGE AND THE COLLEGE REMITS PAYMENTS TO THE OVERSEAS PROGRAM ON BEHALF OF THE STUDENTS
	ANY FINANCIAL AID AWARDED TO A STUDENT THAT MAY SUPPORT THE COST ASSOCIATED WITH THEIR S
	TUDY ABROAD ACTIVITIES ARE CREDITS TO THE STUDENT'S ACCOUNT AT THE COLLEGE

## **Additional Data**

Software ID: Software Version:

**EIN:** 24-0795686

Name: LAFAYETTE COLLEGE

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
CENTRAL AMERICA/CARIBBEAN	0	0	INVESTMENTS		181,512,264
NORTH AMERICA	0		INVESTMENTS		78,982,181
SOUTH ASIA	0	0	INVESTMENTS		26,539,164

Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region				
CENTRAL AMERICA/CARIBBEAN	0	0	PROGRAM SERVICES	INSTRUCTION	67,119				
CENTRAL AMERICA/CARIBBEAN	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	1,463				
CENTRAL AMERICA/CARIBBEAN	0	0	MANAGEMENT AND GENERAL	INSTITUTIONAL SUPPORT	5,311				

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region			
EAST ASIA AND THE PACIFIC	0	0	PROGRAM SERVICES	INSTRUCTION	130,386			
EAST ASIA AND THE PACIFIC	0	0	PROGRAM SERVICES	STUDENT SERVICES	4,912			
EAST ASIA AND THE PACIFIC	0	<del>-</del>	MANAGEMENT AND GENERAL	INSTITUTIONAL SUPPORT	5,645			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region			
EUROPE	0	0	PROGRAM SERVICES	INSTRUCTION	1,293,426			
EUROPE	0	0	PROGRAM SERVICES	ACADEMIC SUPPORT	53,131			
EUROPE	0	0	PROGRAM SERVICES	RESEARCH	427			

Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	_				
EUROPE	0	0	PROGRAM SERVICES	STUDENT SERVICES	625				
NORTH AMERICA	0	0	PROGRAM SERVICES	INSTRUCTION	34,634				
NORTH AMERICA	0	0	PROGRAM SERVICES	AUXILIARY SERVICES	4,810				

Form 990 Schedule F Part I - Activities Outside The United States									
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region				
NORTH AMERICA	0	0	PROGRAM SERVICES	RESEARCH	780				
NORTH AMERICA	0	0	PROGRAM SERVICES	STUDENT SERVICES	5,329				
NORTH AMERICA	0	_		INSTITUTIONAL SUPPORT	27,233				

Form 990 Schedule F	<u> Part I - Activi</u>	<u>ties Outside T</u>	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
SOUTH ASIA	0	0	PROGRAM SERVICES	INSTRUCTION	6,853
SUB-SAHARAN AFRICA	0	0	PROGRAM SERVICES	INSTRUCTION	120,100
SOUTH AMERICA	0	0	PROGRAM SERVICES	INSTRUCTION	53,563

Form 990 Schedule F Part I - Activities Outside The United States										
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	_					
SOUTH AMERICA	0			INSTITUTIONAL SUPPORT	2,625					

**SCHEDULE G** (Form 990 or 990-EZ) **Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493134050015

Name of the organization LAFAYETTE COLLEGE

Department of the Treasury

Internal Revenue Service

Inspection **Employer identification number** 

24-0705686

	24-0793000	
Part I	Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.	
	Form 990-F7 filers are not required to complete this part	

- Indicate whether the organization raised funds through any of the following activities Check all that apply
- Mail solicitations
  - Internet and email solicitations
  - Phone solicitations
  - ▼ In-person solicitations

- e 🔽 Solicitation of non-government grants
  - Solicitation of government grants
  - ▼ Special fundraising events
- or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
1	MAIL AND EMAIL	Yes	No			
PACESETTER ENTERPRISES INC 759 ROBLE ROAD	SOLICATIONS		No	147,212	38,140	109,072
ALLENTOWN, PA 18109	AUGTION					
CBS INTERACTIVE INC 24670 NETWORK PLACE	AUCTION HOSTING	Yes		14,328	2,690	11,638
CHICAGO,IL 606731246						
3 STEEGE THOMSON COMMUNICATIONS 4606 SPRUCE STREET	CAMPAIGN MARKETING		No	0	98,629	-98,629
PHILADELPHIA, PA 19139						
4 WASHBURN & MCGOLDRICK 950 NEW LOUDON ROAD STE 210	CAMPAIGN CONSULTING		No	0	27,306	-27,306
LATHAM, NY 12110						
5 PENTERA INC 8650 COMMERCA PARK PLACE SUITE G INDIANAPOLIS, IN	MAIL AND WEB MARKETING		No	0	16,146	-16,146
46268						
6 HARRIS CONNECT LLC 1400-A CROSSWAYS BLVD	ALUMNI AND DONOR WEB PRESENCE, EVENT AND DONATIONS		No	0	13,500	-13,500
CHESAPEAKE, VA 23320	PROCESSIN VOLUNTEER					
PUBLISHING CONCEPTS LP (PCI INC) 4835 LBJ FREEWAY SUITE 1100	I .		No	0	9,334	-9,334
DALLAS, TX 75244	CONSTITUENT					
8 PERFORMANCE ENHANCEMENT GROUP 4635 SOUTHWEST FWY STE 220	SURVEY		No	0	5 ,6 5 9	-5,659
HOUSTON, TX 77027						
9						
10						
Total			<u>▶</u>	161,540	211,404	-49,864

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

		G (Form 990 or 990-EZ) 2013				Page 2		
Pa	rt II	Fundraising Events. Com more than \$15,000 of fundra events with gross receipts g	aising event contributi					
		<u> </u>	(a) Event #1  FALL 13 MC GOLF  (event type)	(b) Event #2  WOMEN'S FH AUCTION (event type)	(c) O ther events  2 (total number)	(d) Total events (add col (a) through col (c))		
Ę	1	Gross receipts	21,929	45,952	20,930	88,811		
Revenue	2	Less Contributions	8,290	4,795	8,590	21,675		
<u>~</u>	3	Gross income (line 1 minus line 2)	13,639	41,157	12,340	67,136		
	4	Cash prizes	0	0	0			
မာ	5	Noncash prizes	2,642	0	0	2,642		
Expenses	6	Rent/facility costs	8,158	0	1,382	9,540		
ă	7	Food and beverages .	4,950	7,373	0	12,323		
Direct	8	Entertainment	0	0	0			
ā	9	Other direct expenses .	919	0	8,388	9,307		
	10	Direct expense summary Add lin	es 4 through 9 ın column	(d)		(33,812)		
	11	Net income summary Subtract lin	ne 10 from line 3, column	(d)		33,324		
Par	t II	<b>Gaming.</b> Complete if the or \$15,000 on Form 990-EZ, lir	ganızatıon answered ' ne 6a.	'Yes" to Form 990, Pa	rt IV, line 19, or repo	rted more than		
Revenue		, , , , , , , , , , , , , , , , , , , ,	(a) Bingo	(b) Pull tabs/Instant pingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))		
<u>~</u>	1	Gross revenue						
enses	2	Cash prizes						
ğ	3	Non-cash prizes						
Direct Exp	4	Rent/facility costs						
Ē	5	Other direct expenses						
	6	Volunteerlabor	<ul><li>☐ Yes</li></ul>	┌ Yes %	│ Yes	_		
	7	Direct expense summary Add lines	s 2 through 5 ın column (d	i)				
	8	Net gaming income summary Subt	ract line 7 from line 1, co	lumn (d)	🛌			
9 a b	Enter the state(s) in which the organization operates gaming activities  a Is the organization licensed to operate gaming activities in each of these states?							
10a b		re any of the organization's gaming l	icenses revoked, suspen	ded or terminated during	the tax year?			

Schedule G (Form 990 or 990-EZ) 2013
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Page	
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Sche	edule G (Form 990 or 990-EZ)	2013		Page <b>3</b>
Does	s the organization operate gam	ing activities with nonmembers?	,	11 /
12			t or a member of a partnership or other entity	es i no
12		•		Г., Г.,
13	Indicate the percentage of ga			I Yes I No
a		· ·		%
a b				9/0
14	·		organization's gaming/special events books and records	70
	Name 🟲			
	Address ▶			
15a	=		whom the organization receives gaming	
				┌Yes ┌No
b	·	-	e organization 🟲 \$ and the	
	amount of gaming revenue re	tained by the third party 🟲 \$		
С	If "Yes," enter name and add	ress of the third party		
	Name 🕨			
	Address ►			
16	Gaming manager information			
	Name 🟲			
	Gaming manager compensati	on ► \$		
	Description of services provi	ded 🟲		
	☐ Director/officer	F Employee	☐ Independent contractor	
17	Mandatory distributions	,		
а	Is the organization required u	ınder state law to make charıtat	ole distributions from the gaming proceeds to	
		se <sup>?</sup>		Γ <sub>Yes</sub> Γ <sub>No</sub>
ь	Enter the amount of distributi	ons required under state law dis	stributed to other exempt organizations or spent	1 103 1 110
		mpt activities during the tax yea		
Pai	Part III, lines 9, 9b,		olanations required by Part I, line 2b, columns (iii) o, as applicable. Also complete this part to provid	
	Return Reference		Explanation	
	M 990, SCHEDULE ART I, LINE 3	BELIEVES IT IS GEN	REDITED, LICENSED INSTITUTION OF HIGHER EDUC BERALLY EXEMPT FROM THE REGISTRATION PROVIS OLICITING FUNDS FOR CHARITABLE PURPOSES TO	SIONS THAT REQUIRE

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**Schedule I** 

(Form 990)

Department of the Treasury

Internal Revenue Service Name of the organization

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493134050015

Open to Public **Inspection** 

**Employer identification number** 

AFAYETTE COLLEGE						24-0795686	
Part I General Inform  1 Does the organization mail the selection criteria used  2 Describe in Part IV the organization	ntaın records to sub to award the grants	orassistance?					▽ Yes □
Part II Grants and Oth	er Assistance to	Governments and recipient that receive	Organizations in	the United State			d "Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) LEHIGH UNIVERSITY 27 MEMORIAL DRIVE WEST BETHLEHEM,PA 18015	24-0795445	501(C)(3)	45,768				NSFARRA GRANT SUBCONTRACT
(2) GREATER EASTON DEVELOPMENT PARTNERSHIP 158B NORTHAMPTON STREET EASTON,PA 18042	23-2660344	501(C)(3)	60,000				ECONOMIC DEVELOPMENT GRANT
(3) UNIVERSITY OF PORTLAND 5000 N WILLIAMETTE BOULEVARD PORTLAND, OR 97203	93-0401259	501(C)(3)	14,517				NSF GRANT SUBCONTRACT
(4) UNIVERSITY OF MISSOURI 1000 W NIFONG BUILDING 7 SUITE 300 COLUMBIA,MO 65211	43-6003859	501(C)(3)	88,893				NEH GRANT SUBCONTRACT
2 Enter total number of secti	on 501(c)(3) and go	overnment organizations	listed in the line 1 tabl	Α			2

Enter total number of other organizations listed in the line 1 table.

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance			
(1) INSTITUTIONAL SCHOLARSHIP AWARDS	1243	0	36,679,718	FM∨	CREDIT TO STUDENT'S ACCOUNT			
(2) ACADEMIC PRIZES, AWARDS, FELLOWSHIPS, AND INTERNSHIPS	134	127,758			PRIZES, AWARDS, FELLO WSHIPS, AND INTERNSHIPS			
Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.								

Part IV Supplemental I	<b>nformation.</b> Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
FORM 990, SCHEDULE I, PART I, LINE 2	LAFAYETTE COLLEGE MAINTAINS A POLICY DEFINING ITS PROCEDURES FOR MONITORING THE USE OF SPONSORED FUNDS BY SUB- RECIPIENTS WHO ARE PERFORMING A PORTION OF A SPONSORED PROJECT EXTERNALLY AWARDED TO LAFAYETTE THIS POLICY PROVIDES GUIDANCE TO ENSURE THAT SUB-RECIPIENTS CONDUCT THEIR PORTION OF SPONSORED PROJECTS IN COMPLIANCE WITH THE LAWS, REGULATIONS, TERMS AND CONDITIONS OF AWARDS AND SUB AWARDS, AND THAT REIMBURSEMENT COSTS INCURRED BY SUB-RECIPIENTS ARE ALLOWED
FORM 990, SCHEDULE I, PART III, LINE 1	THE COLLEGE CONSIDERS THE AWARDING OF FINANCIAL AID (PRIMARILY GRANTS, SCHOLARSHIPS, LOANS, AND WORK-STUDY) TO ITS STUDENTS, INCLUDING NON-RESIDENT ALIEN STUDENTS TO BE A US BASED ACTIVITY AS STUDENTS OF THE COLLEGE ARE DEEMED TO BE LIVING IN THE UNITED STATES THROUGHOUT THEIR COMPLETION OF THE COLLEGE'S ACADEMIC CURRICULUM AND SUPPORTING PROGRAMS THE COLLEGE AWARDS SCHOLARSHIPS AND FELLOWSHIPS ON THE BASIS OF MERIT AND/OR FINANCIAL NEED THE SELECTION CRITERIA IS BASED ON THE CALCULATED EXPECTED FAMILY CONTRIBUTION, WHICH IS DERIVED BY USING COMPLEX FORMULAS INVOLVING FAMILIES' INCOME, ASSETS, AND HOUSEHOLD SIZE INCLUDING, AMONG OTHER FACTORS, DEPENDENTS IN COLLEGE THE COLLEGE'S FINANCIAL AID OFFICE ADMINISTERS AND MONITORS THESE AWARDS TO HELP ENSURE THAT THESE FUNDS ARE AWARDED TO ELIGIBLE RECIPIENTS IN ACCORDANCE WITH APPLICABLE FEDERAL, STATE, AND OTHER REQUIREMENTS, AS WELL AS RELEVANT INTERNAL COLLEGE POLICIES AND OPERATIONAL GUIDELINES ACADEMIC PRIZES, AWARDS, FELLOWSHIPS, AND INTERNSHIPS ARE AWARDED BASED ON A REVIEW BY THE APPLICABLE ACADEMIC DEPARTMENT ALL AWARDED SCHOLARSHIPS ARE CREDITED TO THE STUDENT'S ACCOUNT AT THE COLLEGE AND ARE APPLIED TO BILLED CHARGES

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DLN: 93493134050015

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Schedule J (Form 990)

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization LAFAYETTE COLLEGE

**Employer identification number** 

гэ -		Overtions Deposition Comment		[24-0/95686			
Рā	rt I	Questions Regarding Compensation				1	
						Yes	No
1a				ny of the following to or for a person listed in Form ride any relevant information regarding these items			
	굣	First-class or charter travel		Housing allowance or residence for personal use			
	•	Travel for companions	Γ	Payments for business use of personal residence			
	<u> </u>	Tax idemnification and gross-up payments	<u> </u>	Health or social club dues or initiation fees			
	$\sqcap$	Discretionary spending account	굣	Personal services (e g , maid, chauffeur, chef)			
b	rein	ny of the boxes in line 1a are checked, did the orga nbursement or provision of all of the expenses des	cribed	l above? If "No," complete Part III to explain	1b	Yes	
2		the organization require substantiation prior to re ctors, trustees, officers, including the CEO/Execu			2	Yes	
3	orga	cate which, if any, of the following the filing organi inization's CEO/Executive Director Check all tha d by a related organization to establish compensa	t appl				
	굣	Compensation committee		Written employment contract			
	굣	Independent compensation consultant	굣	Compensation survey or study			
	$\sqcap$	Form 990 of other organizations		Approval by the board or compensation committee			
4		ing the year, did any person listed in Form 990, Parelated organization	art VII	I, Section A, line 1a with respect to the filing organization			
а	Rec	eive a severance payment or change-of-control p	aymen	nt?	4a		Νo
b	Par	cicipate in, or receive payment from, a supplement	al non	qualified retirement plan?	4b	Yes	
С	Par	cicipate in, or receive payment from, an equity-bas	ed co	mpensation arrangement?	4c		No
	If"\	es" to any of lines 4a-c, list the persons and prov	ıde th	ne applicable amounts for each item in Part III			
	Onl	$\sqrt{501(c)(3)}$ and $501(c)(4)$ organizations only mus	t comp	plete lines 5-9.			
5	For	persons listed in Form 990, Part VII, Section A, I spensation contingent on the revenues of					
а	The	organization?			5a		No
ь	Any	related organization?			5b		No
		es," to line 5a or 5b, describe in Part III					
6	For	persons listed in Form 990, Part VII, Section A, I pensation contingent on the net earnings of	ıne 1a	, did the organization pay or accrue any			
а	The	organization?			6a		No
b	Any	related organization?			6b		Νo
	If"	es," to line 6a or 6b, describe in Part III					
7							No
8	sub	e any amounts reported in Form 990, Part VII, pa lect to the initial contract exception described in F art III		occured pursuant to a contract that was stions section 53 4958-4(a)(3)? If "Yes," describe	8		No
9							

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(1)-(D)	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation				reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference	Explanation
	FIRST CLASS TRAVEL - IN GENERAL, IT IS THE COLLEGE'S POLICY THAT FIRST CLASS TRAVEL IS NOT AUTHORIZED FOR EMPLOYEES TRAVELING ON COLLEGE BUSINESS HOWEVER, IN RARE CIRCUMSTANCES EXCEPTIONS MAY BE CONSIDERED FOR AN EXTRAORDINARY BUSINESS JUSTIFICATION AND WITH PRIOR APPROVAL TRAVEL FOR COMPANIONS - IN ACCORDANCE WITH COLLEGE POLICY, IN LIMITED INSTANCES WITH PROPER DOCUMENTATION FOR THE BUSINESS PURPOSE FULFILLED BY THE COMPANION AND ANY REQUIRED PRIOR APPROVALS, THE COLLEGE WILL PAY FOR TRAVEL EXPENSES OF A COMPANION WHEN THE COMPANION TRAVEL IS 1) FOR A BONA FIDE BUSINESS PURPOSE, AND 2) IMPORTANT TO THE ACHIEVEMENT OF THE COLLEGE'S PURPOSES THAT REQUIRE THE TRAVEL OF THE EMPLOYEE AND COMPANION TAX INDEMNIFICATION - DURING CALENDAR YEAR 2013 TAX EQUALIZATION PAYMENTS WERE MADE TO ALISON BYERLY (PRESIDENT) IN THE AMOUNT OF \$9,530, DANIEL WEISS (PREVIOUS PRESIDENT) IN THE AMOUNT OF \$6,385 THESE PAYMENTS ARE IN ACCORDANCE WITH EMPLOYMENT CONTRACT AND/OR AUTHORIZATIONS FROM THE BOARD OF TRUSTEES AND ARE SPECIFIC TO THE PRESIDENT HOUSING ALLOWANCE - AS PART OF THEIR EMPLOYMENT CONTRACT AND FOR THE CONVENIENCE OF THE COLLEGE, A COLLEGE-OWNED RESIDENCE WAS PROVIDED TO OFFICERS ALISON BYERLY (PRESIDENT), DANIEL WEISS (PREVIOUS PRESIDENT), AND WENDY HILL (PROVOST) DURING CALENDAR YEAR 2013 THIS HOUSING PROVIDED IS LOCATED ON COLLEGE PROPERTY AND 15 PROVIDED IN CONJUNCTION WITH THESE OFFICERS' DUTIES THE ESTIMATED ANNUAL VALUE OF THE HOUSING PROVIDED INCLUDED AS A NONTAXABLE BENEFIT IN THIS RETURN IN THE AMOUNT OF \$23,227 FOR PRESIDENT BYERLY, \$23,227 FOR PRESIDENT WEISS, AND \$21,284 FOR PROVOST HILL IT IS THE POLICY OF THE COLLEGE'S BOARD OF TRUSTEES THAT THE PRESIDENT RESIDE ON COLLEGE PROPERTY PERSIDENT OF THE PRESIDENT DETERMINES IF THE DUTIES OF OTHER OFFICERS REQUIRE THEM TO RESIDE ON COLLEGE PROPERTY PERSIDENT OF THE PRESIDENT OF THE PRESIDENT OF THE PRESIDENT FOR MAINTAIN THE HOME FOR CALENDAR YEAR 2013, A PORTION OF THE COLLEGE'S BOARD OF TRUSTEES AND THE PRESIDENT SEMPLOYMENT ONLY AS A RESIDENCE, BUT ALSO AS A
, , , , , , , , , , , , , , , , , , , ,	THE COMPENSATION COMMITTEE REVIEWS DATA OBTAINED FROM ITS EXTERNAL COMPENSATION CONSULTANT ON PRESIDENTIAL SALARIES FROM COMPARABLE INSTITUTIONS AND UPDATES OR ADJUSTS THAT DATA THROUGH SURVEYS AND OTHER AVAILABLE RESOURCES IN ADDITION, AN ANNUAL PERFORMANCE REVIEW IS CONDUCTED
	SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN - THE COLLEGE PROVIDES A NONQUALIFIED, SECTION 457 RETIREMENT PLAN BENEFIT FOR HIGHLY COMPENSATED EMPLOYEES FOR THE 2013 CALENDAR YEAR, THE COLLEGE CONTRIBUTIONS WERE \$1,179 FOR WENDY HILL (PROVOST), \$1,053 FOR JAMES DICKER (VICE PRESIDENT OF DEVELOPMENT AND COLLEGE RELATIONS), AND \$5,285 FOR MITCHELL WEIN (VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AND TREASURER) THESE CONTRIBUTIONS ARE REPORTED AS OTHER TAXABLE INCOME ON THIS RETURN
,	SPECIFIC TAXABLE COMPENSATION AND BENEFIT AGREEMENTS, IN ACCORDANCE WITH EMPLOYMENT CONTRACTS AND/OR AUTHORIZATIONS FROM THE BOARD OF TRUSTEES, ARE REPORTED IN THIS TAX RETURN FOR ALISON BYERLY (PRESIDENT) IN THE AMOUNT OF \$12,636, MITCHELL WEIN (VICE PRESIDENT FOR FINANCE AND ADMINISTRATION AND TREASURER) IN THE AMOUNT OF \$21,650, AND WILLIAM CRAIN (PROFESSOR) IN THE AMOUNT OF \$43,300  Schedule J (Form 990) 2013

Software ID: Software Version:

**EIN:** 24-0795686

Name: LAFAYETTE COLLEGE

Form 990, Schedule J, Par	t II -	- Officers, Directo	ors, Trustees, Key	Employees, and I	Highest Compens	ated Employees		orm 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees											
(A) Name			f W-2 and/or 1099-MIS		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation											
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ											
ALISON R BYERLY PRESIDENT AND TRUSTEE	(I) (II)		<del></del>	30,355 0	20,187 0	34,599 0	303,767	0											
WENDY L HILL PROVOST	(ı) (ıı)		5,000	6,355	24,225 0	40,107	347,433	0											
JAMES W DICKER VP OF DEVELOPMENT & COLLEGE RELATION	(I) (II)		5,000	8,036 0	24,225 0	19,825 0	325,180	0											
ANNETTE DIORIO VP OF CAMPUS LIFE/SR DIVERSITY OFFI	(I) (II)		2,000	1,115 0	16,791 0	9,640	202,857	0											
ROBERT J MASSA VP OF COMMUNICATIONS	(I) (II)		2,500	3,488 0	21,435 0	7,463 0	259,581	0											
LESLIE F MUHLFELDER VP OF HUMAN RES & GENERAL COUNCIL	(I) (II)		5,000	2,500	23,774 0	20,159 0	295,507 0	0											
MITCHELL L WEIN VP OF FINANCE & ADMINISTRATION/TREAS	(I) (II)		5,000 0	29,446 0	24,225 0	19,072 0	383,711	0											
JAMES F KRIVOSKI EXEC ASST TO PRESIDENT & ADMIN SE	(I) (II)		3,500 0	2,965	17,261 0	9,313 0	211,769	0											
GREGORY V MACDONALD VP OF ENROLLMENT MANAGEMENT	(I) (II)		3,500	1,328	16,539 0	21,003	209,222	0											
JOHN LO'KEEFE VP & CHIEF INFORMATION OFFICER	(I) (II)		5,000	1,149	15,913 0	18,481 0	203,295	0											
KIMBERLY A SPANG ACTING VP OF DEVELOPMENT & COLLEGE R	(I) (II)	137,132 0	0	1,160	13,479 0	18,290 0	170,061	0											
STEPHEN A SCHAFER ASSOC VP/CONTROLLER	(I) (II)		2,000	1,182	14,226 0	7,561 0	173,180	0											
WILLIAM M CRAIN SIMON PROFESSOR OF ECONOMICS	(I) (II)		0 0	47,904 0	19,026	19,165	278,622	0											
JOHN KINCAID PROFESSOR/DIRECTOR OF MEYNER CENTER	(I) (II)		0 0	2,446 0	19,356 0	8,455 0	231,855 0 0	0											
BRUCE A MURPHY KIRBY PROFESSOR OF GOVERNMENT & LAW	(I) (II)		0	2,170	19,539 0	16,649 0	240,567	0											
FRANCIS B O'HANLON HEAD MEN'S BASKETBALL COACH	(1) (11)		0 0	5,856 0	20,543 0	104,963 0	342,936	0											
JEFFREY E GOLDSTEIN DIRECTOR OF HEALTH SERVICES	(I) (II)		1,000	2,318	17,386 0	15,521 0	215,563 0 0	0											
DANIEL H WEISS FORMER PRESIDENT	(I) (II)		150,000	518,746 0	12,113 0	33,185 0	961,711	0											
ANTHONY D NOVACO METZGAR PROFESSOR OF PHYSICS	(I) (II)	0	o o	149,259	6,451 0	8,382 0	2 2 30,850	0											
THOMAS H BRUGGINK PROFESSOR OF ECONOMICS	(I) (II)		0 0	123,517	5,838 0	8,383 0	197,072	0											

Schedule K

(Form 990)

Department of the Treasury

Internal Revenue Service

DLN: 93493134050015

OMB No 1545-0047

**Supplemental Information on Tax Exempt Bonds** 

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

> ► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection** Employer identification number

Name of the organization LAFAYETTE COLLEGE

24-0705686

LAI	TATETTE COLLEGE										24-0795686					
Pä	art I Bond Issues									,						
	(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	(e) Issue	price	(f	<b>f)</b> Descriptio	n of purpose	<b>(g)</b> De	feased	beha	On alf of uer		Pool ncing	
										Yes	No	Yes	No	Yes	No	
А	NORTHAMPTON CITY GPA (SERIES 2013 A)	23-3007498	66353LCF2	11-26-2013	35,14			ND SERIES CAP PROJI			×		x		X	
В	NORTHAMPTON CITY GPA (SERIES 2010 A AND B)	23-3007498	66353LAY3	04-30-2010	26,68			ND SERIES PROJECTS	10A,VAR		×		х		Х	
c	NORTHAMPTON CITY GPA (SERIES 2008)	23-3007498	66353LAK3	08-21-2008	98,63		REFUND SERIES 97, 04, 04 2ND, 97 CAP NOTES				х		х		х	
D	NORTHAMPTON CITY GPA (SERIES 2006)	23-3007498	66353LAG2	09-14-2006	15,10	$\alpha$ $\alpha$ $\alpha$ $\alpha$	CONSTRUCT /RENOV ATHLETIC FACILITIES			х		х		х		
Pa	rt III Proceeds			1									<u> </u>	·		
						A		E	3		С			D		
1	A mount of bonds retired										1,000	,000		4,	100,000	
_2	A mount of bonds legally defea	sed														
3	Total proceeds of issue					35,146,	,792	-	26,690,421		98,650	,001		15,	312,344	
4	Gross proceeds in reserve fun															
5	Capitalized interest from proce														108,121	
6	Proceeds in refunding escrows															
7	Issuance costs from proceeds					343,	,701									
8	Credit enhancement from proc	eeds														
9	Working capital expenditures f	from proceeds										697			10,709	
10	Capital expenditures from prod	ceeds							4,400,421		6,314	,304		15,	193,514	
11	Other spent proceeds					24,552,	,650	;	22,290,000		92,335	,000				
12	Other unspent proceeds					10,250,	,441									
13	Year of substantial completion	า						20	13	20	11		2007			
					Yes	No	• [	Yes	No	Yes	No	<b>-</b>	Yes		No	
14	Were the bonds issued as part	t of a current refundı	ng issue?		Х			Х		X					Χ	
15	Were the bonds issued as part	t of an advance refur	nding issue?			Х			Х		X				Х	
16	Has the final allocation of proceeds been made?					Х		Х		Х			Х			
17	Does the organization maintai	Does the organization maintain adequate books and records to support the final allocation of proceeds?						Х		Х			Х			
Pa	rt IIII Private Business U	lse										<u> </u>		<u> </u>		
						Ą			3		C			D		
					Yes	No	•	Yes	No	Yes	N(	•	Yes	$\perp$	No	

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Χ

Χ

Χ

Χ

Part III Private Business Use (Continued)

	Private Busiliess Ose (Continued)								
			A		В		С		)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		×		×	Х			Х
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?					×			
с	Are there any research agreements that may result in private business use of bond-financed property?		Х		х		Х		Х
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government						1 000 %		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5						1 000 %		
7	Does the bond issue meet the private security or payment test?		Х		Х		Х		Х
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		х		х
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х		Х		х		х	

Part IV Arbitrage

		Α		В		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		X		×		×		×
2	If "No" to line 1, did the following apply?				•				•
а	Rebate not due yet?	Х			Х		Х		Х
ь	Exception to rebate?		Х		Х		Х		Х
С	No rebate due?	Х		Х		Х		Х	
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed			•			•		
3	Is the bond issue a variable rate issue?		Х	Х			X	Х	
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		х		X		Х		Х
b	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
		·			•		Sc	hedule K (Forr	n 990) 2013

Part IV	Arbitrage	(Continued)
---------	-----------	-------------

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		x		x		x		X
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		x		x		x		X
7	Has the organization established written procedures to monitor the requirements of section 148?	Х		X		×		X	

# Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure
that violations of federal tax requirements are timely identified
and corrected through the voluntary closing agreement program if
self-remediation is not available under applicable regulations?

Α		В		С		D		
Yes	No	Yes	No	Yes	No	Yes	No	
х		х		Х		х		

Part VI	Supplemental Info	<b>ormation.</b> Provide additional	l information for res <sub>l</sub>	ponses to qu	<u>iestions on Schedule K (</u>	see instructions).	

Return Reference	Explanation
DATE REBATE COMPUTATION	ISSUER NAME NORTHAMPTON CITY GPA (SERIES 2010 A AND B) DATE THE REBATE COMPUTATION WAS PERFORMED 02/13/2015 ISSUER NAME NORTHAMPTON CITY GPA (SERIES 2008) DATE THE REBATE COMPUTATION WAS PERFORMED 06/25/2012 ISSUER NAME NORTHAMPTON CITY GPA (SERIES 2006) DATE THE REBATE COMPUTATION WAS PERFORMED 03/13/2015 ISSUER NAME NORTHAMPTON
	CITY GPA (SERIES 2003) DATE THE REBATE COMPUTATION WAS PERFORMED 03/16/2015

Return Reference	Explanation
FORM 990, SCHEDULE K, PART I, SUPPLEMENTAL INFORMATION	NORTHAMPTON COUNTY GPA (SERIES 2010 A AND B) IS ONE INTEGRATED STRUCTURE AS REPORTED ON IRS FORM 8038 IT IS COMPRISED OF TWO SUB-COMPONENTS, SERIES 2010 A WHICH HAD PROCEEDS OF \$22,289,379 FOR THE PURPOSE OF RETIRING THE SERIES 2000 BONDS WAS STRUCTURED AS VARIABLE RATE DEBT AND SERIES 2010B WHICH HAD PROCEEDS OF \$4,400,421 FOR VARIOUS CAPITAL PROJECTS AND IMPROVEMENTS WAS STRUCTURED AS FIXED RATE DEBT

Return Reference	Explanation
FORM 990, SCHEDULE K, PART III	THE COLLEGE CONTRACTS WITH A FOR-PROFIT DINING SERVICE PROVIDER FOR THE MANAGEMENT OF THE DINING OPERATIONS ON CAMPUS THE CURRENT CONTRACT IS STRUCTURED SUCH THAT THE PREPONDERANCE OF FEES IS BASED ON A PER CAPITA CHARGE A SMALL PORTION OF THE PROCEEDS OF THE SERIES 2008 BONDS WERE USED TO RENOVATE ONE OF THE SEVEN DINING VENUES ON CAMPUS, BUT GIVEN ITS NATURE, THE COLLEGE, WITH THE ADVICE OF COUNSEL, BELIEVES THE CONTRACT WITH THE FOR-PROFIT DINING SERVICE PROVIDER IS A QUALIFIED MANAGEMENT CONTRACT AND NOT SUBJECT TO PRIVATE USE

Return Reference	Explanation
FORM 990, SCH K, PART IV, LINE 3, USE OF INTEREST RATE HEDGING CONTRACTS	THE COLLEGE HAS THREE INTEREST RATE HEDGING CONTRACTS IN PLACE THAT WERE ENTERED INTO TO MITIGATE THE COLLEGE'S INTEREST RATE RISK INHERENT WITH VARIABLE RATE STRUCTURED DEBT EACH OF THE HEDGING CONTRACTS REQUIRES THE COLLEGE TO PAY A FIXED RATE IN RETURN FOR A VARIABLE RATE THAT IS EXPECTED TO APPROXIMATE THE INTEREST RATE PAYABLE ON THE COLLEGE'S DEBT IN TYPICAL MARKETS NONE OF THE INTEREST RATE HEDGING CONTRACTS ARE STRUCTURED AS "QUALIFIED" HEDGES ON THE RECORDS OF THE ISSUING AUTHORITY FOR ANY OF THE COLLEGE'S DEBT ISSUANCES, WHICH IS THE NORTHAMPTON COUNTY GENERAL PURPOSE AUTHORITY AS SUCH, NONE OF THE INTEREST RATE HEDGES ARE INTEGRATED FOR TAX PURPOSES WITH A PARTICULAR DEBT ISSUANCE OF THE COLLEGE

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

DLN: 93493134050015 OMB No 1545-0047

2013

D

Open to Public **Inspection** 

Employer identification number

С

# Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service Name of the organization

LAFAYETTE COLLEGE

(Form 990)

24-0795686 Part I **Bond Issues** (h) On (i) Pool (g) Defeased behalf of financing (c) CUSIP # (f) Description of purpose (a) Issuer name (b) Issuer EIN (d) Date issued (e) Issue price ıssuer Yes No Yes No Yes No

NORTHAMPTON CITY GPA (SERIES 2003) 23-3007498 66353LAA5 04-02-2003 10,190,000 REFUND SERIES 93 Χ Χ Χ

Α

В

Part II **Proceeds** 

1	A mount of bonds retired			
2	Amount of bonds legally defeased			
3	Total proceeds of issue	10,190,000		
4	Gross proceeds in reserve funds			
5	Capitalized interest from proceeds			
6	Proceeds in refunding escrows			
7	Issuance costs from proceeds			
8	Credit enhancement from proceeds			
9	Working capital expenditures from proceeds			
10	Capital expenditures from proceeds			
11	O ther spent proceeds	10,190,000		
12	O ther unspent proceeds			
	·	_	<u>-</u>	•

2003 13 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ 14 Were the bonds issued as part of an advance refunding issue? Χ 15 Has the final allocation of proceeds been made? Χ 16 Does the organization maintain adequate books and records to support the final 17 Χ allocation of proceeds? Drivate Business Use

Year of substantial completion

EGL	Private Business use								
-			A	ı	В		С	Γ	)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×						
2	Are there any lease arrangements that may result in private business use of bond-financed property?		×						
For F	For Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No. 50193F Schedule K (Form 990) 201							m 990\ 2013	

SCITE	dule K (Form 990) 2013									Page 🗷
Par	Private Business Use (Continued)				_					•
				Α		В		C		D
_			Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private bu of bond-financed property?	isiness use		Х						
ь	If "Yes" to line 3a, does the organization routinely engage bond counsel or ot									
	outside counsel to review any management or service contracts relating to the property?	he financed								
c	Are there any research agreements that may result in private business use of financed property?	of bond-		x						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or ot outside counsel to review any research agreements relating to the financed p									
4	Enter the percentage of financed property used in a private business use by $\epsilon$ other than a section 501(c)(3) organization or a state or local government	entities <b>F</b>		•		•		•		•
5	Enter the percentage of financed property used in a private business use as a unrelated trade or business activity carried on by your organization, another 501(c)(3) organization, or a state or local government									
6	Total of lines 4 and 5									
7	Does the bond issue meet the private security or payment test?			Х						
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds issued?			х						
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or dis	sposed of						<u> </u>		
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations se 1 141-12 and 1 145-2?	ections								
9	Has the organization established written procedures to ensure that all nonque bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		Х							
Pai	t IV Arbitrage									
		A	1		В		С		D	
_	Has the issuer filed Form 8038-T?	Yes	No	Yes	No	Y	es	No	Yes	No
1			Х							
2	If "No" to line 1, did the following apply?		1					-		
<u>a</u>	Rebate not due yet?		Х							
b	Exception to rebate?		Х							
С	No rebate due?	Χ								
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?	Χ								
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X							
ь	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was the hedge terminated?									

Pa	rt IV Arbitrage (Continued)								
	· •	А		В	}	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х						
7	Has the organization established written procedures to monitor the requirements of section 148?	х							
Pa	rt V Procedures To Undertake Corrective Action								
		А	\	В	3	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	х							

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

DLN: 93493134050015

OMB No 1545-0047

Open to Public Inspection

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** LAFAYETTE COLLEGE Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (b) Relationship between disqualified (a) Name of disqualified person (c) Description of transaction person and organization Yes No 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . Loans to and/or From Interested Persons. Part II Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (a) Name of (b) (c) (d) Loan to (e)Original (f)Balance (g) In (h) (i)Written Purpose of ınterested Relationship or from the principal due default? Approved agreement? organization? amount person with loan bv organization board or committee? Τо From Yes No Yes Yes No Total Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (c) A mount of assistance (a) Name of interested (b) Relationship between (d) Type of assistance (e) Purpose of assistance interested person and the person organization (1) MICHAEL C HEANEY TRUSTEE 8,500 SEE PART V -SEE PART V -SCHOLARSHIP FOR INDEPENDENT ARM'S FAMILY MEMBER LENGTH SCHOLARSHIP **l**award VP FOR FINANCE AND (2) MITCHELL WEIN 22,072 SEE PART V - TUITION SEE PART V - TUITION REMISSION PROVIDED ADMISTRATION GRANT FOR FAMILY MEMBER AS EMPLOYEE BENEFIT (3) ALISON BYERLY PRESIDENT 22,072 SEE PART V - TUITION SEE PART V - TUITION GRANT FOR FAMILY REMISSION PROVIDED MEMBER AS EMPLOYEE BENEFIT

Part IV Business Transactions Complete if the organizat			ne 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organization revenues?	
				Yes	No
(1) JAMES KRIVOSKI	EXECUTIVE ASSISTANT TO THE PRESIDENT & ADMIN SEC	43,966	SPOUSE (DONNA KRIVOSKI) IS EMPLOYED BY THE COLLEGE AS THE DIRECTOR OF PARENT COMMUNICATIONS		No
·			_		

## Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2013

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DLN: 93493134050015

OMB No 1545-0047

**SCHEDULE M** (Form 990)

Department of the Treasury

# **Noncash Contributions**

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ▶ Attach to Form 990. ▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Internal Revenue Service Name of the organization LAFAYETTE COLLEGE

**Employer identification number** 

24-0795686

During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	Pa	rt I Types of Property			•	_			
2 Art—Historical treasures			Check If	Number of contributions	Noncash contribution amounts reported on Form 990, Part VIII,	Method of	determ		nts
3 Art—Fractional interests . X 6,656 APPRAISAL  4 Books and publications . X 6,656 APPRAISAL  5 Clothing and household goods	1	Art—Works of art	Х	10	30,00	APPRAISAL			
8   Books and publications   X	2	Art—Historical treasures .			·				
5 Clohing and household goods 6 Cars and other vehicles 7 Boats and planes 7 Boats and planes 7 Boats and planes 8 Intellectual property 9 Secunties—Closely held stock 10 Secunties—Closely held stock 11 Secunties—Closely held stock 12 Secunties—Closely held stock 13 Secunties—Closely held stock 14 Secunties—Closely held stock 15 Secunties—Closely held stock 16 Secunties—Closely held stock 17 Secunties—Closely held stock 18 Secunties—Closely held stock 19 Secunties—Closely held stock 10 Secunties—Closely held stock 10 Secunties—Closely held stock 11 Secunties—Miscellaneous 12 Secunties—Miscellaneous 13 Qualified conservation contribution—Historic structures 14 Qualified conservation contribution—Other 15 Real estate—Residential 16 Real estate—Commercial 16 Real estate—Commercial 17 Real estate—Commercial 18 Collectibles 19 Food inventory 10 Drugs and medical supplies 11 Taxidermy 12 Historical artifacts 12 Secunties—Secundary 14 Archeological artifacts 15 Other ( 16 X 24 90,301 APPRAISAL 17 Secundary 18 Collectibles 19 Secunties—Secundary 19 Secundary 10 Secunties—Secundary 10 Secunties—Secundary 10 Secunties—Secundary 10 Secunties—Secundary 10 Secunties—Secundary 11 Secundary 12 Historical artifacts 13 Secuntification 14 Secundary 15 Secunties—Secundary 16 Secunties—Secundary 17 Secundary 18 Secunties—Secundary 18 Secunties—Secundary 19 Secunties—Secundary	3	Art—Fractional interests							
5 Clohing and household goods 6 Cars and other vehicles 7 Boats and planes 7 Boats and planes 7 Boats and planes 8 Intellectual property 9 Secunties—Closely held stock 10 Secunties—Closely held stock 11 Secunties—Closely held stock 12 Secunties—Closely held stock 13 Secunties—Closely held stock 14 Secunties—Closely held stock 15 Secunties—Closely held stock 16 Secunties—Closely held stock 17 Secunties—Closely held stock 18 Secunties—Closely held stock 19 Secunties—Closely held stock 10 Secunties—Closely held stock 10 Secunties—Closely held stock 11 Secunties—Miscellaneous 12 Secunties—Miscellaneous 13 Qualified conservation contribution—Historic structures 14 Qualified conservation contribution—Other 15 Real estate—Residential 16 Real estate—Commercial 16 Real estate—Commercial 17 Real estate—Commercial 18 Collectibles 19 Food inventory 10 Drugs and medical supplies 11 Taxidermy 12 Historical artifacts 12 Secunties—Secundary 14 Archeological artifacts 15 Other ( 16 X 24 90,301 APPRAISAL 17 Secundary 18 Collectibles 19 Secunties—Secundary 19 Secundary 10 Secunties—Secundary 10 Secunties—Secundary 10 Secunties—Secundary 10 Secunties—Secundary 10 Secunties—Secundary 11 Secundary 12 Historical artifacts 13 Secuntification 14 Secundary 15 Secunties—Secundary 16 Secunties—Secundary 17 Secundary 18 Secunties—Secundary 18 Secunties—Secundary 19 Secunties—Secundary	4	Books and publications	Х		6,65	5 APPRAISAL			
Goods   Goo		•			,				
7 Boats and planes		<del>-</del>							
8 Intellectual property	6	Cars and other vehicles							
9 Securities—Publicity traded.	7	Boats and planes							
10 Securities—Closely held stock 11 Securities—Closely held stock 12 Securities—Miscellaneous 13 Qualified conservation contribution—Historic structures 14 Qualified conservation contribution—Other 15 Real estate—Residential 16 Real estate—Commercial 17 Real estate—Commercial 18 Collectibles 19 Food inventory 20 Drugs and medical supplies 21 Taxidermy 21 Historical artifacts 22 Historical artifacts 23 Scientific specimens 24 Archeological artifacts 25 Other P (  X									
11 Securities—Partnership, LLC, or trust interests			Х	205	20,324,60	HIGH/LOW OF D	AILY	MV	
or trust interests		·							
13 Qualified conservation contribution—Historic structures	11								
contribution—Historic structures									
Qualified conservation contribution—Other	13	contribution—Historic							
16 Real estate—Commercial	14	Q ualified conservation							
17 Real estate—Other	15	Real estate—Residential .							
18 Collectibles	16	Real estate—Commercial							
19 Food inventory	17	Real estate—O ther							
20 Drugs and medical supplies . 21 Taxidermy	18	Collectibles	Х	200	276,92	5 APPRAISAL			
22 Historical artifacts	19	Food inventory							
22 Historical artifacts	20	Drugs and medical supplies .							
23 Scientific specimens	21	Taxidermy							
24 Archeological artifacts									
25 Other ► (		•							
26 Other ► (									
ARTWORK)  27 Other ► (	RO	MISSORY NO )			·				
28 Other > ( COODS/SERVICE)  Other > ( COUTPMENT)  29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement  29 Source of the entire holding period?	RT	WORK)							
Other ► ( QUIPMENT)  29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement  29  30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	A U C	TIONS/EVEN )							
Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement		DS/SERVICE)							
for which the organization completed Form 8283, Part IV, Donee Acknowledgement		IPMENT <sup>*</sup> )			·	DAPPRAISAL			
During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		•	-	<u> </u>	I .	29		Yes	7 <b>No</b>
it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	30a	During the year, did the organization r	eceive by (	contribution any property r	eported in Part I. lines 1	through 28. that			.10
for exempt purposes for the entire holding period?		- · · · · · ·	•			= .			
b If "Yes," describe the arrangement in Part II  31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?  31 Yes  32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?  32a Yes							302		Νo
Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?  31 Yes 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	h					· ·			110
contributions?				licy that requires the revie	w of any non-standard c	ontributions?	31	Yes	
324 16	32a	Does the organization hire or use thire							
n it vas descripa in Martii							32a	Yes	
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,  describe in Part II			mount in co	olumn (c) for a type of prop	erty for which column (a	) is checked,			

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

	served of a combination of both rhos complete the part for any additional information
Return Reference	Explanation
•	TO THE EXTENT THAT THE COLLEGE RECEIVES DONATIONS OF SECURITIES, ITS INVESTMENT BROKER/MANAGER IS TASKED WITH SELLING THOSE SECURITIES

Schedule M (Form 990) (2013)

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Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493134050015

2013

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# SCHEDULE O (Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization LAFAYETTE COLLEGE Employer identification number 24-0795686

Return Reference	Explanation
, ,	GOVERNANCE, MANAGEMENT, AND DISCLOSURE - GOVERNING BODY AND MANAGEMENT TRUSTEES FISHER, HEANEY AND KAMINE HAD A BUSINESS RELATIONSHIP IN FY 2013-14 TRUSTEE ARHART'S LAW FIRM PROVIDED LEGAL ADVICE TO VARIOUS TRUSTEES AT AN ARM'S LENGTH BASIS

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	GOVERNANCE, MANAGEMENT, AND DISCLOSURE - POLICIES PROCESS FOR THE REVIEW OF FORM 990 THE FORM 990 RETURN IS PREPARED BY THE COLLEGE'S ADMINISTRATION AND FORWARDED TO THE COLLEGE'S OUTSIDE TAX ADVISOR FOR REVIEW AND INPUT INTO ELECTRONIC MEDIA. THE COLLEGE WILL DISCUSS THE RETURN WITH ITS OUTSIDE TAX ADVISOR AND MAKE REVISIONS PRIOR TO THE PRINTING OF A FIRST DRAFT RETURN FOR REVIEW AND COMMENT BY THE AUDIT COMMITTEE. THE AUDIT COMMITTEE REVIEWS THIS DRAFT RETURN, RECOMMENDS CHANGES AND SUCH CHANGES ARE THEN INCORPORATED INTO A REVISED DRAFT RETURN. THE REVISED DRAFT RETURN IS REVIEWED AGAIN BY THE AUDIT COMMITTEE TO ENSURE THE COMMITTEE'S REQUESTED CHANGES WERE APPROPRIATELY MADE. THE ADMINISTRATION WILL THEN DISTRIBUTE THE REVISED DRAFT RETURN TO THE FULL BOARD OF TRUSTEES WITH A REQUEST FOR REVIEW AND COMMENT. IF ANY QUESTIONS OR COMMENTS ARE RECEIVED FROM A BOARD MEMBER AND THE RETURN IS REVISED AS A RESULT, THE ADMINISTRATION WILL ADVISE THE FULL BOARD OF THE CHANGE BEFORE FILING OF THE FINAL RETURN

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE CONFLICT OF INTEREST POLICY FOR TRUSTEES, BOARD MEMBERS, OFFICERS OF THE ADMINISTRATION, AND OTHER KEY EMPLOYEES OF LAFAYETTE COLLEGE WAS APPROVED BY THE COLLEGE'S BOARD OF TRUSTEES ON OCTOBER 27, 1979 THIS POLICY IS MAILED TO ALL APPLICABLE INDIVIDUALS ANNUALLY FOR THEIR REVIEW AND DISCLOSURE OF BOTH ANY EXCEPTIONS TO THE POLICY AND ANY AFFILIATIONS THAT THE POLICY REQUIRES DISCLOSURE FOR ALL DISCLOSURE REQUIRED UNDER THIS POLICY MUST BE DIRECTED IN WRITING TO THE SECRETARY OF THE BOARD OF TRUSTEES WHO SHALL BE RESPONSIBLE FOR THE ADMINISTRATION OF THIS POLICY MATTERS UNDER THIS POLICY CONCERNING TRUSTEES SHALL BE INITIALLY REPORTED TO THE CHAIRPERSON OF THE BOARD AND THE COLLEGE'S GENERAL COUNSEL FOR APPROPRIATE ACTION MATTERS CONCERNING STAFF WILL BE REFERRED INITIALLY TO THE COLLEGE'S GENERAL COUNSEL AND THEN TO THE PRESIDENT INFORMATION DISCLOSED TO THE SECRETARY (OR CHAIRPERSON OR PRESIDENT) WILL BE HELD IN CONFIDENCE EXCEPT WHEN THE BEST INTEREST OF THE INSTITUTION IS SERVED BY DISCLOSING THE INFORMATION TO THE BOARD IN EXECUTIVE SESSION

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE PROCESS FOR DETERMINING THE COMPENSATION OF THE PRESIDENT AND OFFICERS OF THE ADMINISTRATION THE COMPENSATION OF THE PRESIDENT IS ESTABLISHED BY THE COMPENSATION COMMITTE WHICH REVIEWS DATA OBTAINED FROM ITS EXTERNAL COMPENSATION CONSULTANT ON PRESIDENTIAL SALARIES FROM COMPARABLE INSTITUTIONS AND UPDATES OR ADJUSTS THAT DATA THROUGH SURVEYS AND OTHER AVAILABLE RESOURCES IN ADDITION, AN ANNUAL PERFORMANCE REVIEW IS CONDUCTED THE COMPENSATION FOR OFFICERS OF THE COLLEGE'S ADMINISTRATION (VICE-PRESIDENTS), ARE RECOMMENDED BY THE PRESIDENT BASED ON A WRITTEN ANNUAL PERFORMANCE SUMMARY THE COMPENSATION FOR EACH OFFICER IS THEN ESTABLISHED BY THE COMPENSATION COMMITTEE WHICH REVIEWS DATA OBTAINED FROM ITS EXTERNAL COMPENSATION CONSULTANT ON SALARIES OF COMPARABLE OFFICERS FROM COMPARABLE INSTITUTIONS AND ADJUSTS THAT DATA THROUGH SURVEYS AND OTHER AVAILABLE RESOURCES

Return Reference	Explanation
PART VI, SECTION C, LINE 19	THE COLLEGE'S AUDITED FINANCIAL STATEMENTS ARE MADE AVAILABLE ON THE COLLEGE'S PUBLIC WEBSITE. THE COLLEGE DOES NOT MAKE IT'S GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE PUBLIC ON IT'S WEBSITE. REQUEST'S FOR COPIES OF FORMS 990 AND 990T ARE PROVIDED PROMPTLY UPON REQUEST IN EITHER HARD-COPY OR ELECTRONIC FORMS, AND THE COLLEGE DOES NOT CHARGE FOR EITHER COPYING OR MAILING COSTS. AFTER THE FILING OF THE FORM 990 RETURN FOR THE SAME TAX YEAR, THE COLLEGE WILL PROVIDE A COPY TO GUIDESTAR FOR PUBLICATION ON THEIR WEBSITE.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 14	GOVERNANCE, MANAGEMENT, AND DISCLOSURE - POLICIES RECORDS RETENTION POLICY THE CONTROLLER'S OFFICE MAINTAINS A WRITTEN POLICY FOR THE RETENTION OF FINANCIAL DOCUMENTS INCLUDING GENERAL LEDGER REPORTS, FINANCIAL STATEMENTS, FIXED ASSET REPORTS, ACCOUNTS PAYABLE, ACCOUNTS RECEIVABLE, BANKING, PAYROLL, AND TAX FILINGS OTHER CAMPUS OFFICES MAY ALSO HAVE SPECIFIC POLICIES FOR THE RETENTION OF THEIR DOCUMENTS THAT WOULD BE CONSISTENT WITH GUIDELINES ESTABLISHED FOR OUTSIDE REGULATORY AGENCIES AND THE OFFICE'S NEEDS THERE IS NO FORMAL OVERALL CAMPUS-WIDE RECORDS RETENTION POLICY

Return Reference	Explanation
A, COLUMN (B) AVERAGE	COMPENSATION OF OFFICERS, DIRECTORS, TRUSTEES, KEY EMPLOYEES, HIGHEST COMPENSATED EMPLOYEES, AND INDEPENDENT CONTRACTORS THE HOURS REPORTED ARE UNIFORMLY APPLIED BASED ON THE POSITION AND IT IS RECOGNIZED THAT THE ACTUAL HOURS MAY BE GREATER THAN NOTED FOR EACH INDIVIDUAL

Return Reference	Explanation
FORM 990, PART XI, LINE 9	CHANGE IN ESTIMATE ANNUITIES PAYABLE -3,984,168 CHANGE IN FV OF HEDGE/SWAPS 13,659 CHANGE IN POSTRETIREMENT BENEFITS -3,590,000