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DLN: 93493114005145

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private

foundations) ▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS

generally cannot redact the information on the form

▶ Information about Form 990 and its instructions is at www.IRS.gov/form990

OMB No 1545-0047

Open to Public Inspection

A Fo	20								
	eck ıf app		C Name of organization DICKINSON COLLEGE			D Employ	er identi	fication number	
_	dress cha	-	Doing Business As			23-136	55954		
_	me chang	_							
_	tial return rminated		Number and street (or P O box if ma PO BOX 1773	· ·	E Telephone number (717) 245-1943				
- Am	ended re	eturn	City or town, state or province, count CARLISLE, PA 170132896	try, and ZIP or foreign postal code		(/1/)2		<del></del>	
Ap <sub>1</sub>	plication p	pending	,		_	<b>G</b> Gross re	ceipts \$ 1	73,359,192	
			F Name and address of prine NANCY A ROSEMAN PO BOX 1773	cıpal officer		this a group i bordinates?	eturn fo	r ┌ Yes ┌ No	
			CARLISLE,PA 170132896			re all subordin cluded?	ates	Γ Y es Γ No	
Та	x-exemp	ot status	▼ 501(c)(3)	nsert no ) 4947(a)(1) or 527	If	"No," attach a	alıst (s	ee instructions)	
W	ebsite:	. <b>►</b> ww	W DICKINSON EDU		<b>H(c)</b> G	roup exemption	on numb	er ►	
<b>(</b> For	m of orga	anızatıon	Corporation Trust Association	Other 🕨	<b>L</b> Year o	f formation 178	3 <b>M</b> St	ate of legal domicile PA	
Pa	rt I	Sum	mary						
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	<b>7a</b> ⊤o	otal un	related business revenue from Pa	art VIII, column (C), line 12		[	7a	425,211	
	<b>b</b> N	et unre	elated business taxable income fro	om Form 990-T, line 34			7b	0	
		Contro	but one and sugarts (Doub VIII In	ne 1h)		<b>Prior Year</b> 16,140,1	1.0	10,461,605	
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May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .

✓ Yes No

Par	t III	Statement of Program Service Accomplishments  Check if Schedule O contains a response or note to any line in this Part III	ন
1	Briefl	ly describe the organization's mission	
		RE YOUNG PEOPLE, BY MEANS OF A USEFUL EDUCATION IN THE LIBERAL ARTS AND SCIENCES, FOR ENGA	GED LIVES
OFC	.111 <u>Z</u> Eľ	NSHIP AND LEADERSHIP IN THE SERVICE OF SOCIETY	
2		ne organization undertake any significant program services during the year which were not listed on	es 🗸 No
		rior Form 990 or 990-EZ?	s I NO
3	servic	·	es 🗸 No
		es," describe these changes on Schedule O	
4	expen	ribe the organization's program service accomplishments for each of its three largest program services, as measure nses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to o otal expenses, and revenue, if any, for each program service reported	
4a	(Code	e ) (Expenses \$ 121,163,868 including grants of \$ 40,682,351 ) (Revenue \$ 112,563	3,117 )
	APPLIG \$42,0 REMA' MEMB' PROFI AUXIL' (312 FEIGHT APPLIG 1,288 C17 S' GRADI ALUMI STUDI EURON CLASSOF A FEIGHT APPLIG KNOW MAJOI SCIEN CIVILL' "QUAN COLLE TO * INCLU MEETI COLLE	AMILIES' ECONOMIC MEANS ALL ADMITTED STUDENTS FROM THE MOST RECENT ENTERING CLASS, WHO DEMONSTRATED FINANCIAL NEED A LOCATION DEADLINES, WERE OFFERED AID IN 2013-14, DICKINSON STUDENTS RECEIVED 458, 287, 923 IN FINANCIAL AID, OF 1032,701 WAS PROVIDED FROM THE COLLEGE'S FUNDS STATE AND FEDERAL AID PROGRAMS, PARENT LOANS AND OTHER OUTSIDE SOURCES AINING FUNDS. CONTINUED ON SCHEDULE OIN FALL 2013, THE COLLEGE EMPLOYED 234 FULL—TIME EQUIVALENT FACULTY 94% OF FULL—TIME BERS HOLD A DOCTORATE OR OTHER TERMINAL DEGREE OF THIS GROUP, FULL PROFESSORS COMPRISED 21%, ASSOCIATE PROFESSORS 35%, AND INSTRUCTORS 8% THE STUDENT—TO-FACULTY RATIO FOR FALL 2013 WAS 9 1 TO SUPPORT ITS ACADEMIC, STUDENT LLARY PROGRAMS, THE COLLEGE ALSO EMPLOYS 281 PROFESSIONAL ADMINISTRATIVE STAP FERSONNEL (276 FT, 5 PT) AND 374 SUPPORTS FT, 62 PT) DICKINSON RECEIVED 5,827 FIRST YEAR APPLICATIONS MAKING IT THE THIRD LARGEST APPLICANT POOL IN THE COLLEGE'S HIS THE CONSECUTIVE YEAR THAT THE COLLEGE HAS SURPASSED 5,000 APPLICATIONS THE OFFICE OF ADMISSIONS ADMITTED 44% OF AN EXCE ICANT POOL AND FIRST-YEAR ENROLLEMENT FIGURES REFLECT THE COLLEGE'S ONGOING COMMITMENT TO ACADEMIC QUALITY (AVERAGE SA) AND DIVERSITY (23 6% FIRST-YEAR STUDENTS OF COLOR AND INTERNATIONAL STUDENTS) 2,396 STUDENTS WERE ENROLLED FOR FALL STUDIED AT THE COLLEGE'S CENTERS ABROAD) THE MOST RECEIND AT AVAILABLE INDICATES THAT ONE YEAR AFTER GRADUATION, 92% COLOR AND INTERNATIONAL STUDENTS) 2,396 STUDENTS WERE ENROLLED FOR FALL STUDIED AT THE COLLEGE'S CENTERS ABROAD) THE MOST ACCURATE AND AVAILABLE INDICATE OF THE ADMITTANCE AND AVAILABLE INDICATE OF THE ADMITTANCE AND AVAILABLE INDICATE AND AVAILABLE INDICATED AVAILABLE AND AVAILABLE INDICATED AVAILABLE AND AVAILABL	WHICH PROVIDED THE PROVIDED THE IFE ACULTY 6%, ASSISTANT IFE AND STAFF PERSONNEL STORY AND THE PTIONAL IT SCORES OF 2013 (OF WHOM OF THE COLLEGE'S OF DICKINSON DICKINSON DICKINSON DICKINSON DICKINSON DICKINSON DESCIENCE MATHEMATICAL WEEKS OF READING PERIOD HE SUBSEQUENT DEXAMINATIONS EARNING THEY DACH TO NTS, AND DO A LABORATORY RATIVE ONE AL LIBERAL ARTS ED THE COLLEGE URRICULUM, ATIVITY BY N THE COLLEGE'S
4b	(Code		•
		LIARY SERVICES - AUXILIARY SERVICES PROVIDED BY THE COLLEGE INCLUDE HOUSING AND DINING SERVICES (FOR 2,135 ON-CAMPUS STUE RES, AND OTHER SERVICES PROVIDED TO SUPPORT STUDENTS AND EMPLOYEES	DENTS), CAMPUS
4c	(Code	e ) (Expenses \$ including grants of \$ ) (Revenue \$	)
4d	Othe	er program services (Describe in Schedule O )	
	(Ехр	penses \$ including grants of \$ ) (Revenue \$ )	
4e	Tota	al program service expenses ► 145,364,948	

art TV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 🥵	13	Yes	_
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$ $\blacksquare$	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

			Yes	]. N
La	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   3,192			
)	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable  1b  0			
=	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	Yes	
а	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered			
)	by this return	2b	Yes	
_	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority	30	165	
а	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
)	If "Yes," enter the name of the foreign country ►GM, IT, SP, UK, FR, CM See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	The state of the s			
a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		١
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		١
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		١
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		١
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
2	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		١ ١
t	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
F	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
J	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
,	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
_	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources	†		
_	against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?  Note. See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
_	Thi which the organization is needsed to issue qualified health plans	-		
~	Enter the amount of reserves on hand	Į		[
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		ΙN

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
102				
IVa	Did the organization have local chapters, branches, or affiliates?	10a		Νo
	Did the organization have local chapters, branches, or affiliates?	10a 10b		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,		Yes	No
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10b	Yes	No
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	No
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes	No
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes Yes	No
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13	Yes Yes Yes	No
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b  11a  12a  12b  12c  13  14	Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10b  11a  12a  12b  12c  13  14  15a  15b	Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes	No

- (3)s only) available for public inspection Indicate how you made these available Check all that apply Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶BRONTE D JONES VP FINANCE AND ADMINISTRATION 230 WEST LOUTHER STREET CARLISLE, PA 17013 (717) 245-1943

Form 990	(2013)	
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### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . .

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an d r/tru	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	<b>(A)</b> Name and Title	and Title  A verage hours per week (list any hours and a director/trustee)  A verage more than one box, unless person is both an officer and a director/trustee)		compensation compensati from the from relate organization (W-organizations		(E) Reportable compensation from related organizations (W 2/1099-MISC)	-	(F) Estima amount of compens from t	ted other ation he					
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke, emplojee	Highest compensated employee	Former	2,2000	,	_,,		relate organiza	:d
	_													
												_		
1b c	Sub-Total	sto Part VII. S	 ection A	٠.	•		_	<b>*</b> *				+		
d	Total (add lines 1b and 1c) .				٠.	٠.		Þ		3,818,884		0		773,771
2	Total number of individuals (in \$100,000 of reportable compe	_					d abov	e) w	ho received	more th	an			
													Yes	No
3	Did the organization list any <b>fc</b> on line 1a? <i>If "Yes," complete S</i>								or highest	compen	sated employee	3	Yes	
4	For any individual listed on line organization and related organ individual											4	Yes	
5	Did any person listed on line 1 services rendered to the organ									nızatıon	or individual for	5	103	N o
	ation D. Indonesias Co										L		1	
	ection B. Independent Co  Complete this table for your five		ensated	d inde	epen	dent	contr	acto	rs that rece	eived mo	re than \$100,000	of		
	compensation from the organiz	zation Report co									thin the organizati		-	
		(A)									(B)	- 1	(C)	,

(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
QUANDEL CONSTRUCTION GROUP INC 3003 NORTH FRONT STREET HARRISBURG PA 17110	CONSTRUCTION	4,720,200
ALEXANDER BUILDING CONSTRUCTION CO 315 VAUGHN STREET HARRISBURG PA 17110	CONSTRUCTION	3,119,867
WAGMAN CONSTRUCTION INC 231 NORTH GEORGE STREET YORK PA 174011107	CONSTRUCTION	2,514,455
MCCOY BROTHERS INC 1514 COMMERCE AVENUE CARLISLE PA 17015	CONSTRUCTION	706,313
M ARTHUR GENSLER JR & ASSOCIATES INC 4541 COLLECTIONS CENTER DRIVE CHICAGO IL 606930001	ARCHITECTURAL SERVICES	598,645

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►21

Part V	Ш
. કે ———	1a
Contributions, Gifts, Grants and Other Similar Amounts	b
ffs, ( ir Am	c d e f
s, Gi imila	e
tion er Si	f
otho	g
Contributions, Gifts, and Other Similar A	g h
	22
in) Serwoe Revenue	b
Mce I	c
Ser	d e
⊘gran	2a b c d e f
<u>*</u>	g
	3
	<b>4</b> 5
	6a b
	С
	d
	7a
	b
	С
	d 8a
eune	
Веу	
lher	b
δ	c 9a
	<b>9</b> a
	b c
	10a
	p.
	b c
	11a
	b
	c d
	e
	12

	Check If Sched	ule O contains a respoi	nse or note to any lu	ne in this Part VIII (A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
1a	Federated cam	paigns 1a	66,082				
ь	Membership du	ıes <b>1b</b>					
С	Fundraising ev	ents <b>1c</b>					
d	Related organiz	zations 1d					
e	Government grant	rs (contributions) <b>1e</b>	1,178,060				
f	All other contribution	ons, gifts, grants, and <b>1f</b> ot included above	9,217,463				
g	Noncash contributi 1a-1f \$	ions included in lines	1,099,314	j	į		
h	Total. Add line:	s 1 a - 1 f		10,461,605			
			Business Code				
2a	TUITION AND FEES	S	900099	110,348,110	110,348,110		
ь	ROOM AND BOARD		721310	23,425,634	23,425,634		
c	OTHER AUXILIARY	SERVIC	721000	7,552,054	7,394,542	112,470	45,042
d	PROGRAM-RELATE	ED INVEST	523000	90,403	90,403	_,	
e				·	·		
f	All other progra	am service revenue					
g	Total. Add line	s 2a-2f		141,416,201			
3		come (including dividen					
	and other simil	aramounts)	•	1,373,413			1,373,413
4		stment of tax-exempt bond	proceeds -	5,179			5,179
5	Royalties .	(ı) Real	(II) Personal				
6a	Gross rents	(I) ICCUI	(II) I CISOIIII				
ь	Less rental						
c	expenses Rental income						
d	or (loss) Net rental inco	me or (loss)					
		(ı) Securities	(II) O ther				
7a	Gross amount from sales of assets other	17,469,553	195,896				
ь	than inventory Less cost or other basis and sales expenses	3,961,877	945,476				
c	Gain or (loss)	13,507,676	-749,580				
d	Net gain or (los	ss)	· · · · •	12,758,096			12,758,096
8a	events (not inc						
	of contributions See Part IV, lir	s reported on line 1c) ne 18 a					
b		penses <b>b</b>					
c 9a		(loss) from fundraising from gaming activities	events 🛌				
<b>Ju</b>		ne 19 a					
b	Less direct ex	penses <b>b</b>					
С		(loss) from gamıng actı	vities				
10a	Gross sales of returns and allo						
ь	Less cost of g	oods sold <b>b</b>					
С	Net income or	(loss) from sales of inv	entory ⊨				
	Mıscellaneou		Business Code				
11a	OTHER REVEN	NUES	900009	2,437,345	2,124,604	312,741	
b							
C	A II ath an						
d e	Total. Add lines	ue s 11a-11d	🕨				
			_	2,437,345			
12	Total revenue.	See Instructions .		168,451,839	143,383,293	425,211	14,181,730

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

3600	on 501(c)(3) and 501(c)(4) organizations must complete all columns Al	l other organizati	ions must compl	ete column (A )	
	Check if Schedule O contains a response or note to any line in this	Part IX	<u></u>		<u> </u>
	ot include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	( <b>B</b> ) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1	Grants and other assistance to governments and organizations				
	in the United States See Part IV, line 21	156,550	156,550		
2	Grants and other assistance to individuals in the				
	United States See Part IV, line 22	37,062,141	37,062,141		
3	Grants and other assistance to governments,				_
	organizations, and individuals outside the United				
	States See Part IV, lines 15 and 16	3,463,660	3,463,660		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,725,402		2,365,348	360,054
6	Compensation not included above, to disqualified persons				
	(as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$	57,272	57,272		
7	Other salaries and wages	51,452,362	44,384,498	4 795 507	2 292 257
8		31,432,302	44,364,496	4,785,507	2,282,357
	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	3,123,800	2,685,244	296,083	142,473
9	Other employee benefits	10,367,889	8,508,779	1,349,275	509,835
10	Payroll taxes	3,796,843	3,209,375	396,391	191,077
11	Fees for services (non-employees)				
а	Management				
b	Legal	344,699		344,699	
С	Accounting	159,493		159,493	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17	156,712			156,712
f	Investment management fees	1,227,362		1,227,362	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on	2,208,797	1 762 047	289,363	155 407
12	Schedule O)		1,763,947	·	155,487
12	Advertising and promotion	44,779	37,441	7,338	240 221
13	Office expenses	4,293,758	3,484,315	560,112	249,331
14	Information technology	2,840,192	1,709,590	1,100,641	29,961
15	Royalties	901	901		
16	Occupancy	8,684,728	8,342,987	270,754	70,987
17	Travel	2,244,531	1,879,814	246,633	118,084
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	537,193	443,294	71,041	22,858
20	Interest	5,726,854	5,726,854		
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	9,863,794	9,454,557	305,183	104,054
23	Insurance	1,117,312	1,070,956	34,569	11,787
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	FOOD AND ENTERTAINMENT	4,766,306	4,273,612	221,310	271,384
b	TUITION EXPENSE	3,499,621	3,499,621	0	0
c	BOOKSTORE	1,122,201	1,122,201	0	0
d	REPAIRS AND MAINTENANCE	665,653	665,653	0	0
e	All other expenses	2,680,853	2,361,686	253,056	66,111
25	Total functional expenses. Add lines 1 through 24e	164,391,658	145,364,948	14,284,158	4,742,552
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				rm <b>990</b> (2013)

Part X Balance Sheet

	T X	Check if Schedule O contains a response or note to any line i	n this Part >	·	<u> </u>		· · · -
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing			273,624	1	237,072
	2	Savings and temporary cash investments			12,481,555	2	13,831,578
	3	Pledges and grants receivable, net			21,929,461	3	22,966,834
	4	Accounts receivable, net			2,126,942	4	2,789,032
	5	Loans and other receivables from current and former officers employees, and highest compensated employees. Complete Schedule L	Part II of		44,853	5	0
×	6	Loans and other receivables from other disqualified persons $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and and sponsoring organizations of section $501(c)(9)$ voluntary organizations (see instructions) Complete Part II of Schedul	ng employers	· · · · · · · · · · · · · · · · · · ·		0	
Assets	7	Notes and loans receivable, net			290,198	7	289,467
Ą	8	Inventories for sale or use			505,287	8	453,262
	9	Prepaid expenses and deferred charges			3,120,497	9	3,142.064
	10a	Land, buildings, and equipment cost or other basis	10a	342,858,202	5,125,457	9	3,142,004
	ь	Complete Part VI of Schedule D  Less accumulated depreciation	10a	143,847,005	186,457,563	100	199,011,197
	11	Investments—publicly traded securities			19,973,833	11	21,020,884
	12	Investments—other securities See Part IV, line 11		•	340,799,561	12	384,357,228
	13	Investments—program-related See Part IV, line 11			6,888,050		6,952,778
	14	Intangible assets			0,000,030	14	0,932,770
					15,584,526		4,145,075
	15	Other assets See Part IV, line 11			610,475,950	-	<u> </u>
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			10,885,710	16 17	659,196,471
	17	Accounts payable and accrued expenses			10,865,710		12,005,246
	18	Grants payable			5,445,934	18	4 002 750
	19	Deferred revenue			· '		4,883,758
	20	Tax-exempt bond liabilities			132,977,988	20	130,399,139
es.	21	Escrow or custodial account liability Complete Part IV of Sc			1,558,488	21	2,076,261
Liabiliti	22	Loans and other payables to current and former officers, dire- key employees, highest compensated employees, and disqua	alıfıed	•			
<u> </u>		persons Complete Part II of Schedule L		-		22	
	23	Secured mortgages and notes payable to unrelated third part				23	
	24	Unsecured notes and loans payable to unrelated third parties	5	•		24	
	25	Other liabilities (including federal income tax, payables to re and other liabilities not included on lines 17-24) Complete F	Part X of Sch	nedule	8,289,750	25	7,492,709
	26	D			159,157,870	26	156,857,113
<u></u>	26	Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here ▶			139, 137, 870	26	130,037,113
9		lines 27 through 29, and lines 33 and 34.					
<u>ਨ</u>	27	Unrestricted net assets		-	276,190,694	27	313,761,307
Fund Balance	28	Temporarily restricted net assets		•	65,594,878	28	73,910,146
핃	29	Permanently restricted net assets		•	109,532,508	29	114,667,905
Œ		Organizations that do not follow SFAS 117 (ASC 958), check	here ► ┌	and			
ö		complete lines 30 through 34.				_	
Assets	30	Capital stock or trust principal, or current funds				30	
ŠŠ	31	Paid-in or capital surplus, or land, building or equipment fund				31	
A A	32	Retained earnings, endowment, accumulated income, or othe			451.010.555	32	500 000 000
Ř	33	Total net assets or fund balances			451,318,080	33	502,339,358
	34	Total liabilities and net assets/fund balances		•	610,475,950	34	659, 196, 471

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				
	Total manager (manager) Boot WIVI and have 420				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		168,4	51,839
2	Total expenses (must equal Part IX, column (A), line 25)	2		164	391,658
3	Revenue less expenses Subtract line 2 from line 1	_		104,2	791,030
		3		4,0	060,181
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		451,3	318,080
5	Net unrealized gains (losses) on investments	_		4.5.0	
6	Donated services and use of facilities	5		46,9	961,097
	- Solution Services and assessments 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	6			
7	Investment expenses	7			
8	Prior period adjustments				
•	Other share we will be a sea to suffer a helicular of Cabridate O	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		502,3	39,358
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	ved or	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separ basis, consolidated basis, or both	rate			
	▼ Separate basis			1	1
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	<b>:</b>	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b	Yes	

Software ID: Software Version:

**EIN:** 23-1365954

Name: DICKINSON COLLEGE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) A verage hours per week (list any hours for related	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and		
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1033 11130)	2,1033 11130)	related organizations
JENNIFER WARD REYNOLDS	10 00	×		х				0	0	0
TRUSTEE/CHAIR THOMAS L KALARIS	6 00			<u> </u>						
TRUSTEE/VICE CHAIR		×		Х				0	0	0
NEAL B ABRAHAM TRUSTEE	2 00	х						0	0	0
WYNNE STUART AMICK	2 00	х						0	0	0
PETER J ANDERSON	2 00	×						0	0	0
TRUSTEE JENNIFER L BLANCK	2 00									
TRUSTEE		Х						0	0	0
MICHAEL A BLOOM  TRUSTEE/COMMITTEE CHAIR	4 00	×						0	0	О
MARK S BURGESS	2 00	х						0	0	0
TRUSTEE  JAMES D CHAMBERS	2 00	×						0	0	0
TRUSTEE ANDREW L CHESLEY	2 00									
TRUSTEE	2 00	Х						0	0	0
RICHARD A CHESLEY TRUSTEE	2 00	×						0	0	0
JOHN J CURLEY TRUSTEE	2 00	х						0	0	0
ERIC DENKER	2 00	×						0	0	0
TRUSTEE STEVEN GALLEN EDERSHEIM	2 00	×						0	0	0
TRUSTEE RUTH A FERGUSON	2 00									
TRUSTEE		×						0	0	0
SHERWOOD D GOLDBERG TRUSTEE	2 00	х						0	0	0
GEORGE V HAGER TRUSTEE	2 00	×						0	0	О
CAROL CAMPBELL HAISLIP	4 00	х						0	0	0
TRUSTEE/COMMITTEE CHAIR FRANK E JAMES	4 00	X						0	0	0
TRUSTEE/COMMITTEE CHAIR JULIE I JOHNSON	2 00									
TRUSTEE		X						0	0	0
John e Jones Trustee	2 00	×						0	0	0
MARK I LEHMAN TRUSTEE	2 00	х						0	0	0
MARGARET STEWART LINDSAY	4 00	х						0	0	0
TRUSTEE/COMMITTEE CHAIR WILLIAM L MUELLER	2 00	x						0	0	0
TRUSTEE AMY L NAUIOKAS	4 00				_					
TRUSTEE/COMMITTEE CHAIR		Х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors (A) (D) (F) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours per more than one box, unless compensation compensation of other week (list person is both an officer from the from related compensation any hours organization (Wand a director/trustee) organizations (Wfrom the for related 2/1099-MISC) 2/1099-MISC) organization and Highest employe ♂ Individual trustee or director organizations related nstitutional Trustee mer below organızatıons employee dotted line) t compensated ee KELLIE L NEWTON 2 00 Χ 0 0 TRUSTEE DARRELL I PACHECO 2 00 Χ 0 0 O TRUSTEE DOUGLAS J PAULS 2 00 Χ 0 0 TRUSTEE SUSAN WYCKOFF POHL 2 00 0 0 0 Х TRUSTEE MICHELE MAHONEY RICHARDSON 4 00 Х 0 0 0 TRUSTEE/COMMITTEE CHAIR TARUN SAINI 2 00 Χ 0 0 0 TRUSTEE CAROL JONES SAUNDERS 4 00 Χ 0 0 0 TRUSTEE/COMMITTEE CHAIR SYLVIA J SMITH 4 00 Х 0 0 O TRUSTEE/COMMITTEE CHAIR MARJORIE A SPEERS 2 00 Χ 0 0 0 TRUSTEE R DAVID WECHSLER 2 00 Χ 0 0 TRUSTEE CRAIG C WEEKS 2 00 Х 0 0 0 TRUSTEE NANCY A ROSEMAN 40 00 Χ Χ 204,153 0 31,619 PRESIDENT BRONTE D JONES 40 00 Χ 68,266 0 6,603 VP FINANCE & ADMIN AND TREASURER SEAN M WITTE 40 00 Х 125,196 0 16,121 AVP FINANCE AND ASST TREASURER KAREN FARYNIAK 40 00 Χ 138,557 0 22,650 CHIEF OF STAFF AND SECRETARY MELISSA G KEEBLER 40 00 Х 49,475 0 19,933 ASST CHIEF OF STAFF AND ASST SECRETARY STEPHANIE S BALMER 40 00 Х 333,304 0 108,829 VP ENROLL/COMM AND DEAN ADMISS ROBERT E RENAUD 40 00 Χ 192,932 0 45,091 VP AND CIO APRIL L VARI 40 00 Х 169,367 0 9,020 VP STUDENT DEVELOPMENT JOHN A WEIS 40 00 238,928 Х 0 64,725 VP HR SERVICES NEIL B WEISSMAN 40 00 319,863 0 Х 45.810 PROVOST AND DEAN CARYOLYN GRIFFIN YEAGER 40 00 Х 0 171,282 11,784

Х

Х

Х

270,576

180,228

158,978

0

0

0

44,243

29,883

25,031

40 00

40 00

40 00

INTERIM VP COLLEGE ADVANCEMENT

PRES/CEO FORUM ON EDUC ABROAD

DANA E SCADUTO

GENERAL COUNSEL
BRIAN J WHALEN

SUSAN D ROSE

**PROFESSOR** 

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-	<b>(E)</b> Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the	
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated	Forner	2/1099-MISC)	2/1099-MISC)	organization and related organizations	
STEPHEN C HIETSCH  AVP AUX SVCS & BUDGET MGT	40 00					х		148,080	0	27,440	
HAROLD L POHLMAN  ASSOC PROVOST ACADEMIC AFFAIRS	40 00					х		155,180	0	23,212	
WILLIAM G DURDEN FORMER PRESIDENT	40 00						х	615,279	0	202,827	
NORM J JONES FORMER ASSISTANT SECRETARY	40 00						х	101,973	0	7,663	
KENNETH E SHULTES FORMER AVP CAMPUS OPERATIONS	40 00						х	177,267	0	31,287	

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OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection** 

Name of the organization DICKINSON COLLEGE

**Employer identification number** 

									23-13659		
	rt I			blic Charity Sta						nstructions	
⊺he	organı	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forl	ınes 1 throu	ıgh 11, check	only one b	ox)		
1	$\sqcap$	A chur	ch, conventi	on of churches, or a	ssociation of	churches d	escribed in <b>s</b> e	ection 170(	b)(1)(A)(i).		
2	굣	A scho	ol described	in <b>section 170(b)(1</b>	. <b>)(A)(ii).</b> (At	tach Schedı	ule E)				
3	$\vdash$	A hosp	ıtal or a coo	perative hospital se	rvice organiz	atıon descr	ıbed ın <b>sectio</b>	n 170(b)(1	)(A)(iii).		
4	$\vdash$	A medi	cal researcl	n organization operat	ted ın conjun	ction with a	hospital desc	cribed in <b>se</b>	ction 170(b)(	<b>1)(A)(iii).</b> E	nter the
_	_	hospita	ıl's name, cı	ty, and state							<del></del>
5	ļ			erated for the benefi		or universi	ty owned or o	perated by	a governmen	tal unit desc	ribed in
	_			A)(iv). (Complete P	•						
6	<u> </u>			local government or	3			. , ,	,, ,, ,		
7	Г	_		at normally receives			support from	a governm	ental unit or f	rom the gen	eral public
8	Г			n 170(b)(1)(A)(vi). described in <b>sectior</b>			nplete Part II	)			
9	Γ	An orga	anization tha	at normally receives	(1) more th	an 331/3% c	f its support	from contri	butions, mem	bership fees	, and gross
		receipt	s from activ	ities related to its ex	xempt function	ons—subjec	t to certain e	xceptions,	and (2) no mo	re than 331,	/3% of
		ıts sup	port from gr	oss investment inco	me and unrel	ated busine	ss taxable ın	come (less	section 511	tax) from bu	ısınesses
		acquire	ed by the org	janization after June	30,1975 S	ee <b>section</b> !	<b>509(a)(2).</b> (C	omplete Pa	rt III )		
10	Γ	An orga	anızatıon org	ganized and operated	d exclusively	to test for p	oublic safety	See <b>sect io</b>	n 509(a)(4).		
11	$\vdash$	Anorga	anızatıon org	ganized and operated	d exclusively	for the ben	efit of, to perf	orm the fun	ictions of, or t	o carry out	the purposes of
				y supported organiz						ee <b>section 5</b>	<b>609(a)(3).</b> Check
				bes the type of supp <b>b</b> Type II <b>c</b>							.llv. imto avato d
_	Г			ox, I certify that the							
е	,	•		on managers and ot	_		,		, ,	•	•
			509(a)(2)				,				
f				received a written de	etermination	from the IR	S that it is a	Type I, Typ	oe II, or Type	III support	ing organizatio <u>n,</u>
_			this box	2006, has the organi		tad any aift	or contributi	on from on	, of the		J.
g			ng persons?	1000, nas the organi	ization accep	ited any gnt	or contributi	on nom any	or the		
			<b>.</b>	rectly or indirectly o	ontrols, eith	er alone or t	ogether with	persons de	scribed in (ii)	)	Yes No
		and (111	) below, the	governing body of th	e supported	organizatioi	٦?			11g	(i)
		(ii) A fa	amıly memb	er of a person descr	bed in (i) abo	ove?				11g	(ii)
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	above?			11g	(iii)
h		Provide	e the follown	ng information about	the supporte	ed organızat	ıon(s)				_
		_					T		1		T
	(i) Nam suppor		(ii) EIN	(iii) Type of organization	( <b>iv)</b> Is t organızatı		(v) Did you the organiz	•	(vi) Is organizat		(vii) A mount of monetary
	rganiza			(described on	col (i) list		in col (i) o		col (i) org		support
_	- <b>-</b>			lines 1- 9 above	your gove		suppor		in the U		
				or IRC section	docume	nt?					
				(see							
				instructions))	Yes	No	Yes	No	Yes	No	
T-4-			I								

Schedule A (Form 990 or 990-EZ) 2013 Page 2 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total in) 🟲 Gifts, grants, contributions, and membership fees received (Do 10,642,798 11,629,121 13,134,752 16,140,110 10,461,605 62,008,386 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit to the organization without charge 10,642,798 11,629,121 13,134,752 16,140,110 10,461,605 62,008,386 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 4,646,669 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 57,361,717 from line 4 Section B. Total Support Calendar year (or fiscal year **(b)** 2010 (c) 2011 **(e)** 2013 (a) 2009 (d) 2012 (f) Total beginning in) 🟲 10,642,798 13,134,752 Amounts from line 4 11,629,121 16,140,110 10,461,605 62,008,386 Gross income from interest, dividends, payments received on securities loans, rents, royalties 2,271,241 2,972,793 2,944,637 1,626,234 1,468,635 11,283,540 and income from similar sources Net income from unrelated business activities, whether or 45,876 308,778 354,654 not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 4,741,187 2,640,643 1,960,602 2,157,676 2,124,603 13,624,711 capital assets (Explain in Part IV) 11 Total support (Add lines 7 87,271,291 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 664,035,026 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f)) 14 65 730 % Public support percentage for 2012 Schedule A, Part II, line 14 15 16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box **▶**▽ and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test - 2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line

15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

supported organization

instructions

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						<u> </u>
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(1) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).							
	Facts And Circumstances Test							
Retu	ırn Reference	Explanation						
		Schodulo A / Form 0	000 er 000 E7) 201					

Schedule A (Form 990 or 990-EZ) 2013

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DLN: 93493114005145

# OMB No 1545-0047

Inspection

# **SCHEDULE C**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

4

**Political Campaign and Lobbying Activities** 

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

▶ See separate instructions. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** DICKINSON COLLEGE 23-1365954 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? 3 ☐ Yes Was a correction made? If "Yes." describe in Part IV

	T1 1	es, describe in rate iv		
Part	i I-C	Complete if the organization is exempt under section 501(c), except section	า 50	1(c)(3).
1	Ente	r the amount directly expended by the filing organization for section 527 exempt function activities	<b>F</b>	\$

- Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities
- Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Yes
- Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a

separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	( <b>b)</b> Address	<b>(c)</b> EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

Sch	hedule C (Form 990 or 990-EZ) 2013					Page <b>2</b>
P	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Donk IV an			a adduces FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		list in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		ol" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar	(a) Filing organization's totals	( <b>b)</b> Affiliated group totals			
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisl					
c	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount to	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
		1.6				
_	Grassroots nontaxable amount (enter 25% of lir	•				
	Subtract line 1g from line 1a If zero or less, ent			_		1
	Subtract line 1f from line 1c If zero or less, ente			L		1
j	If there is an amount other than zero on either lii section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thre	have to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

ГŒ	rt II-B Complete if the organization is exempt under section 501(c)(3) and has filed Form 5768 (election under section 501(h)).	1401				
For e	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying	(a)			(b)	
	rety.	Yes	No	Aı	moun	t
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of		•			
а	Volunteers?		No			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No			
c	Media advertisements?		No			
d	Mailings to members, legislators, or the public?		No			
е	Publications, or published or broadcast statements?		No			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		Νo			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No			
i	O ther activities?	Yes				
j	Total Add lines 1c through 1i					0
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$ ?					
b	If "Yes," enter the amount of any tax incurred under section 4912		•			
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		1			
Par	t IIII-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c	)(5),	or se	ctio	n
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
Pa:	t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members					

- Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year
- Carryover from last year
- C
- 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues
- If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?
- Taxable amount of lobbying and political expenditures (see instructions)

### Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Tait in By inite 2 Tribby Compilete t	ans pare for any additional morniacion
Return Reference	Explanation
PART II-B, LINE 1	THE COLLEGE DOES NOT DIRECTLY ENGAGE IN LOBBYING ACTIVITY HOWEVER, A PORTION OF THE DUES PAID TO PROFESSIONAL ORGANIZATIONS MAY BE USED FOR LOBBYING ON BEHALF OF MEMBER INSTITUTIONS

2a

2b 2c

3

4 5

201124416 3 (1 31111 333 31 333 12) 2313		i age <del>-i</del>
Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	
l		

Schedule D (Form 990) 2013

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DLN: 93493114005145

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.aov/form990.

Open to Public

tema	il Revenue Service				Tilshec	uon
	me of the organization CKINSON COLLEGE		Emp	loyer identificat	ion numbe	er
				1365954		
Pa	organizations Maintaining Donor Adv organization answered "Yes" to Form 990		unds	or Accounts.	Comple	te if the
		(a) Donor advised funds		(b) Funds and of	theraccou	unts
L	Total number at end of year					
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
ŀ	Aggregate value at end of year					
5	Did the organization inform all donors and donor advis- funds are the organization's property, subject to the or	<del>-</del>	nor adv	sed	┌ Yes	┌ No
5	Did the organization inform all grantees, donors, and dused only for charitable purposes and not for the bene					
	conferring impermissible private benefit?				Yes	No
Pa	rt III Conservation Easements. Complete if	the organization answered "Yes"	to Forn	n 990, Part IV,	line 7.	
L	Purpose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space	or education)	certifie	d historic structi	ure	
:	Complete lines 2a through 2d if the organization held a easement on the last day of the tax year	a qualified conservation contribution in	the forn	n of a conservatı	on	
				Held at the I	End of the	Year
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
c	Number of conservation easements on a certified histo	oric structure included in (a)	2c			
d	Number of conservation easements included in (c) accomistoric structure listed in the National Register	juired after 8/17/06, and not on a	2d			
3	Number of conservation easements modified, transferi	red, released, extinguished, or terminat	ed by th	ne organization d	urıng	
	the tax year ►					
ŀ	Number of states where property subject to conservat	ion easement is located ►				
5	Does the organization have a written policy regarding enforcement of the conservation easements it holds?	the periodic monitoring, inspection, har	dling of	violations, and	┌ Yes	┌ No
5	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation ease	ments o	luring the year		
,	Amount of expenses incurred in monitoring, inspecting	g, and enforcing conservation easement	s durin	g the year		
_	<b>▶</b> \$					
3	Does each conservation easement reported on line 2(and section $170(h)(4)(B)(II)$ ?	d) above satisfy the requirements of se	ction 17	70(h)(4)(B)(ı)	☐ Yes	┌ No
)	In Part XIII, describe how the organization reports co balance sheet, and include, if applicable, the text of th	e footnote to the organization's financia				
a	the organization's accounting for conservation easement IIII Organizations Maintaining Collection	s of Art, Historical Treasures,	or Ot	her Similar A	ssets.	
	Complete if the organization answered "Y					
la	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar assesservice, provide, in Part XIII, the text of the footnote to	ts held for public exhibition, education,	or rese	arch in furtherar		
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide the following amounts relating to thes	ts held for public exhibition, education,				lıc
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		15,000
	(ii) Assets included in Form 990, Part X			► \$		12,603
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS					, -
а				<b>b.</b> A		
u	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	ollections of Art,	Hist	orical 1	<u> reas</u>	ures, or Otl	ner Similar As	ssets (continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	ds, che			_	-	of its
а	Public exhibition		d	Loa	norex	change progra	ms	
b	Scholarly research		e	┌ Oth	er			
c	Preservation for future generations							
4	Provide a description of the organization's c Part XIII	ollections and explai	n how	they furt	her the	organızatıon's	exempt purpose	ın
5	During the year, did the organization solicit						sımılar	<b></b>
Dav	assets to be sold to raise funds rather than t IV Escrow and Custodial Arrange	<u>'</u>					"Voc" to Form	Yes V No
Pai	Part IV, line 9, or reported an air					ni aliswereu	res to rolling	990,
1a	Is the organization an agent, trustee, custon included on Form 990, Part X?					or other asse	ts not	┌ Yes
b	If "Yes," explain the arrangement in Part XI	II and complete the	followı	ng table		_		
						<u> </u>		mount
с	Beginning balance						c	
d	Additions during the year					1		
e	Distributions during the year					<u> </u>	e	
f	Ending balance					1		
2a	Did the organization include an amount on F	orm 990, Part X, line	21?					✓ Yes
ь	If "Yes," explain the arrangement in Part XI					-		<u></u>
Pa	rt V Endowment Funds. Complete	If the organization (a)Current year		<u>/ered "Y</u> or year			Part IV, line 10. d)Three years back	(e)Four years back
1a	Beginning of year balance	383,627,404		351,506,36	+	356,901,810	309,076,283	276,019,623
b	Contributions	2,483,050		2,256,45	7	2,952,166	5,444,565	4,198,184
С	Net investment earnings, gains, and losses	54.550.200		46 420 62	_	E E40 206	F4 F32 620	40,440,270
d	Grants or scholarships	61,660,389 6,011,792		46,128,62 5,472,78	+	5,549,396 3,829,995	54,532,629 3,806,162	40,449,270 3,649,377
e	Other expenditures for facilities							· · ·
	and programs	7,592,347		7,052,75	_	6,341,405	6,282,033	6,076,670
f	Administrative expenses	3,340,291		3,738,49		3,725,610	2,063,472	1,864,747
g	End of year balance	430,826,413		883,627,40		351,506,362	356,901,810	309,076,283
2	Provide the estimated percentage of the cui	•	e (lıne	1g, colu	mn (a)	) held as		
а	Board designated or quasi-endowment	57 800 %						
b	Permanent endowment ► 15 590 %							
С	remporarily restricted endowinent	610 %						
_	The percentages in lines 2a, 2b, and 2c sho	·						
3a	Are there endowment funds not in the posse organization by	ssion of the organiza	ition th	at are he	eld and	administered	or the	Yes No
	(i) unrelated organizations						3a	
	(ii) related organizations						3a	(ii) Yes
_	If "Yes" to 3a(II), are the related organization	·			?.		3	<b>b</b> Yes
4	Describe in Part XIII the intended uses of t					wared West	to Forms 000 D	nut TV lung
Par	t VI Land, Buildings, and Equipmed 11a. See Form 990, Part X, line		ne org	janizatio	on ans	swered Yes	to Form 990, Pa	art IV, line
	Description of property			(a) Cost o pasis (inve		( <b>b)</b> Cost or othe basis (other)	r (c) Accumulated depreciation	(d) Book value
1a	_and			8,7	726,924	11,382,7	30	20,109,654
b I	Buildings		.		-	256,135,2		<del>                                     </del>
	_easehold improvements		.			3,814,1	39 2,400,99	6 1,413,193
d i	Equipment		. [			21,576,8	18,459,30	1 3,117,552
			. [			41,222,2	70 16,449,48	9 24,772,781
Tota	I. Add lines 1a through 1e (Column (d) must	equal Form 990, Part X	, colun	nn (B), lin	e 10(c)	.)		199,011,197
							Schedule	D (Form 990) 2013

Part VII Investments—Other Securities. Comp	lete if the organization a	answered 'Yes' to Form 990, Part IV, line 11b.
See Form 990, Part X, line 12.  (a) Description of security or category (including name of security)	<b>(b)</b> Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		cost of end of year market value
(2)Closely-held equity interests		
(3)Other (A) HEDGE FUNDS	244,421,490	F
(B) PRIVATE EQUITY FUNDS	94,676,478	F
(C) REAL ASSET FUNDS	993,467	F
		F
(D) FUNDS HELD IN TRUSTS BY OTHERS	44,213,282	·
(E) OTHER	52,511	F
-		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)  Part VIII Investments—Program Related. Com	384,357,228	
See Form 990, Part X, line 13.		
(a) Description of investment	<b>(b)</b> Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. Complete if the organization a  (a) Descript		, Part IV, line 11d See Form 990, Part X, line 15  (b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)  Part X Other Liabilities. Complete if the organi		
Form 990, Part X, line 25.		Training so, raitiff, line lie of lin. See
1 (a) Description of liability	(b) Book value	
Federal income taxes POSTRETIREMENT BENEFITS	59,458	
ANNUITIES PAYABLE	3,188,645	
U S GOVERNMENT ADVANCES REFUNDABLE	2,399,842	
OBLIGATIONS UNDER CAPITAL LEASES	1,844,764	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	7,492,709	

_		evenue per Audited Financial Statements With Revenue	er F	Page <b>4</b> <b>Return</b> Complete ıf
		vered 'Yes' to Form 990, Part IV, line 12a.	1	172 707 170
1 2		r support per audited financial statements	1	173,787,170
a		ments		
b	<del>-</del>	acilities 2b		
c		2c		
d		2d -40,398,404		
e	Add lines <b>2a</b> through <b>2d .</b>	· · · · · · · · · · · · · · · · · · ·	2e	6,562,693
3	Subtract line ${f 2e}$ from line ${f 1}$ .		3	167,224,477
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1		
а	•	uded on Form 990, Part VIII, line 7b . 4a 1,227,362		
b				
_ C	Add lines <b>4a</b> and <b>4b</b>		4c	1,227,362
5 Par		4c. (This must equal Form 990, Part I, line 12)	5 s pe	168,451,839 r <b>Return.</b> Complete
	ıf the organization an	swered 'Yes' to Form 990, Part IV, line 12a.		<u> </u>
1		audited financial statements	1	122,765,892
2		t not on Form 990, Part IX, line 25 acilities		
a b		acilities	1	
c	,		1	
d			1	
e	Add lines <b>2a</b> through <b>2d</b>		2e	0
3			3	122,765,892
4	Amounts included on Form 990	0, Part IX, line 25, but not on line <b>1:</b>		
а	Investment expenses not inclu	uded on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII )	4b 41,625,766		
c	Add lines <b>4a</b> and <b>4b</b>		4c	41,625,766
5		nd <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	164,391,658
	t XIII Supplemental Inf	ormation  Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2l		
Part		, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to		ide any additional
	Return Reference	Explanation		
	TIII, LINE 4	THE EMIL R WEISS CENTER FOR THE ARTS HOUSES THE TROUT GATER A VARIETY OF EXHIBITIONS, LECTURES, AND DEMONSTRATIC COLLEGE'S FINE ARTS COLLECTION THE TROUT GALLERY SERVES DISPLAY OF ART EXHIBITS AND IS LOCATED IN SUCH AN AREA OF STIMULATE GENERAL STUDENT INTEREST AND BE A SERVICE TO	ONS F SASA THE THE F	RELATING TO THE A CONTINUOUS CAMPUS SO AS TO HUMANITIES
PART	TIV, LINE 2B	FUNDS HELD IN CUSTODY FOR OTHERS INCLUDE FUNDS RECEIVE RECOGNIZED STUDENT ORGANIZATIONS AND OTHER ORGANIZATIONS AND OTHER ORGANIZATIONS AND OTHER ORGANIZATIONS AND ARE ACCOUNTED FOR IN A MANNER CONSISTENT WITH REPORTING SYSTEM	TION EPOF	S SPECIFICALLY RTED ON FORM 990,
PART	TV, LINE 4	THE COLLEGE'S ENDOWMENT CONSISTS OF APPROXIMATELY 880 ESTABLISHED FOR A VARIETY OF PURPOSES INCLUDING FINANCI SALARIES AND BENEFITS, LIBRARY RESOURCES, BUILDING MAINT AND OTHER PROGRAMMATIC SUPPORT NET ASSETS ASSOCIATED FUNDS, INCLUDING FUNDS DESIGNATED BY THE BOARD OF TRUST ENDOWMENTS, ARE CLASSIFIED AND REPORTED BASED ON THE EDONOR-IMPOSED RESTRICTIONS THE COLLEGE HAS ADOPTED IN SPENDING POLICIES FOR ENDOWMENT ASSETS THAT ATTEMPT TO PREDICTABLE STREAM OF FUNDING TO PROGRAMS SUPPORTED B SEEKING TO MAINTAIN THE PURCHASING POWER OF THE ENDOW THIS POLICY, AS APPROVED BY THE BOARD OF TRUSTEES, THE ENDOWMENT SPENDING RATE PLUS INFLATION, DEFINED AS THE PLUS 1%, WHILE ASSUMING A MODERATE LEVEL OF INVESTMENT FROM THE ENDOWMENT PROVIDED APPROXIMATELY 9 6% OR \$11 DICKINSON'S OPERATING BUDGET REVENUES, WITH ANOTHER \$3 RESTRICTED FUNDS THE ENDOWMENT POOL POSTED RETURNS OYEAR ENDED JUNE 30, 2014 (NOTE THE FINANCIAL STATEMENTS ADJUSTMENT RELATING TO LAGGED INVESTMENT MANAGER VALUONE-YEAR RETURN UP TO 16 0%, ADDING APPROXIMATELY \$6 8 FENDOWMENT TOTAL) THE ENDOWMENT POOL HAS AVERAGED AN OVER THE LAST DECADE, PLACING THE COLLEGE IN THE TOP 8% HIGHER EDUCATION ENDOWMENTS (ACCORDING TO THE 2014 NASTUDY OF ENDOWMENTS)	ALA ENAI D WIT EES XISTI VES O PRO Y ITS MENT IDO W S TH O MI F 14 ( INCL JATI ANN OF PI	ID, FACULTY NCE, STUDENT LOANS H ENDOWMENT TO FUNCTION AS ENCE OR ABSENCE OF TMENT AND OVIDE A ENDOWMENT WHILE ASSETS UNDER IMENT ASSETS ARE AT EXCEED THE SUMER PRICE INDEX IN FY'14, SPENDING ILLION OF LLION GOING TO O'M FOR THE FISCAL UDE AN AUDIT ONS THAT BRING THE ON TO THE UAL RETURN OF 8 9% ERFORMANCE FOR
PART	XI, LINE 2D - OTHER	THE COLLEGE HAS BEEN RECOGNIZED BY THE INTERNAL REVENU FROM FEDERAL INCOME TAX UNDER SECTION 501 (C)(3) OF THE U CODE, EXCEPT FOR TAXES ON INCOME FROM ACTIVITIES UNRELAPURPOSE ACCORDINGLY, THE COLLEGE IS NOT SUBJECT TO INCOME EXTENT IT HAS TAXABLE INCOME FROM ACTIVITIES THAT AN EXEMPT PURPOSE NO PROVISIONS FOR INCOME TAXES HAVE BE ACCOMPANYING FINANCIAL STATEMENTS FOR THE YEARS ENDED ACCOUNTING PRINCIPLES GENERALLY ACCEPTED IN THE UNITED REQUIRE MANAGEMENT TO EVALUATE TAX POSITIONS TAKEN BY RECOGNIZE A TAX LIABILITY (OR ASSET) IF THE COLLEGE HAS TAY POSITION THAT MORE LIKELY THAN NOT WOULD NOT BE SUSTAIN BY THE IRS MANAGEMENT HAS ANALYZED THE TAX POSITIONS TAKEN OR TAKEN OR EXPECTED TO BE TAKEN THAT WOULD REQUIRE RECOGNIZED OR DISCLOSURE IN THE FINANCIAL STATEMENTS	S IN TED OME TEN EN M O STA THE KEN NED UNC SNITI	TERNAL REVENUE TO ITS EXEMPT TAXES EXCEPT TO OT RELATED TO ITS ADE IN THE E 30, 2014 OR 2013 TES OF AMERICA COLLEGE AND AN UNCERTAIN TAX JPON EXAMINATION I BY THE COLLEGE, ERTAIN POSITIONS ON OF A LIABILITY
	JSTMENTS TXII, LINE 4B - OTHER	STUDENT AID INCLUDED WITH GRANTS ON THE 990 40,398,404 I	NVF	STMENT FFFS
	ISTMENTS	OFFSETTING REVENUES IN THE FINANCIAL STATEMENTS 1 227 36		I L L J

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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As Filed Data -

DLN: 93493114005145

OMB No 1545-0047

## **SCHEDULE E**

(Form 990 or 990-EZ)

# **Schools**

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

Open to Public

Department of the Treasury Internal Revenue Service

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization DICKINSON COLLEGE  Employe			oyer identification number				
DICK.		23-1365954					
Pa	rt I	-		YES	NO		
1	Does the organization have a racially nondiscriminatory policy toward students by statement in it other governing instrument, or in a resolution of its governing body?	s charter, bylaws,	1	Yes			
2	Does the organization include a statement of its racially nondiscriminatory policy toward students brochures, catalogues, and other written communications with the public dealing with student admiprograms, and scholarships?		2	Yes			
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadce the period of solicitation for students, or during the registration period if it has no solicitation progethat makes the policy known to all parts of the general community it serves? If "Yes," please desplease explain If you need more space use Part II	gram, in a way	3	Yes			
			_				
4	Does the organization maintain the following?						
	Records indicating the racial composition of the student body, faculty, and administrative staff?		<u>4a</u>	Yes			
	<ul> <li>Records documenting that scholarships and other financial assistance are awarded on a racially r basis?</li> </ul>	ionalscriminatory	4b	Yes			
(	Copies of all catalogues, brochures, announcements, and other written communications to the pull with student admissions, programs, and scholarships?	blic dealing	4c	Yes			
	Copies of all material used by the organization or on its behalf to solicit contributions?	Ī	4d	Yes			
	If you answered "No" to any of the above, please explain If you need more space, use Part II						
5	Does the organization discriminate by race in any way with respect to  Students' rights or privileges?		5a		No		
ŀ	Admissions policies?	-	5b		No		
ď	Employment of faculty or administrative staff?	-	5c		Νo		
C	Scholarships or other financial assistance?	-	5d		Νo		
•	e Educational policies?		5e		Νo		
f	Use of facilities?	-	5f		Νo		
ç	Athletic programs?		5g		Νo		
ŀ	Other extracurricular activities?		5h		No		
	If you answered "Yes" to any of the above, please explain If you need more space, use Part II						
	Does the organization receive any financial aid or assistance from a governmental agency?		6a	Yes			
ŀ	Has the organization's right to such aid ever been revoked or suspended?  If you answered "Yes" to either line 6a or line 6b, explain on Part II	}	6b		No		
7	Does the organization certify that it has complied with the applicable requirements of sections 4 (	_	7	\ \ \ 			

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also complete this part to provide any other additional information (see instructions)

Return Reference	Explanation
SCHEDULE E, PART I, LINE 3	THE COLLEGE'S POLICY ON NONDISCRIMINATION IS INCLUDED IN ALL PRINTED SOLICITATION MATERIALS AND IS MAINTAINED FOR PUBLIC ACCESS VIA THE COLLEGE WEB SITE
SCHEDULE E, PART I, LINE 6	BEY OND THE NUMEROUS INDIVIDUAL RESEARCH GRANTS AWARDED TO OUR FACULTY, DICKINSON COLLEGE HAS RECEIVED SEVERAL NATIONALLY COMPETITIVE INSTITUTIONAL AWARDS IN RECENT YEARS THESE GRANTS ARE SIGNIFICANT NOT ONLY BECAUSE OF THE FUNDING THEY PROVIDE TO SUPPORT PEDAGOGICAL INNOVATION AND NEW PROGRAM INITIATIVES, BUT ALSO BECAUSE THEY PROVIDE EXTERNAL VALIDATION FOR THE EXCELLENCE OF OUR ACADEMIC ENTERPRISE. THEY REFLECT THE COLLEGE'S STRATEGIC VISION OF AN ACADEMIC CURRICULUM THAT COMBINES A STRONG COMMITMENT TO THE BEST TRADITIONS OF THE LIBERAL ARTS WITH A DESIRE TO INNOVATE AND INTRODUCE PROGRAMMING THAT SPEAKS TO CONTEMPORARY CONCERNS

Schedule E (Form 990 or 990-EZ) 2013

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As Filed Data -

DLN: 93493114005145

SCHEDULE F (Form 990)

Department of the Treasury

Name of the organization

Internal Revenue Service

## **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

**Employer identification number** 

DICKINSON COLLEGE				23-1365954							
Part I General Informatio "Yes" to Form 990, Pa			e United States. Co	omplete if the organiz	ation answered						
other assistance, the grantee	For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?										
2 For grantmakers. Describe in assistance outside the United		ganızatıon's pı	rocedures for monitorii	ng the use of its grant	s and other						
3 Activites per Region (The follow	ung Part I, line 3	table can be du	iplicated if additional spa	ice is needed )							
(a) Region	<b>(b)</b> Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region						
(1) See Add'l Data		-									
( 2)											
(3)											
(4)											
(5)											
<b>3a</b> Sub-total	5	124			58,826,074						
<b>b</b> Total from continuation sheets to Part I	1	65			4,247,136						

189

c Totals (add lines 3a and 3b)

6

63,073,210

Part II						i <b>ted States.</b> Compl duplicated if additior			to Form 990,
	ame of lization	(b) IRS code section and EIN (if applicable)	<b>(c)</b> Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
( 2)									
(3)									
(4)									
						es by the foreign co (c)(3) equivalency l			
3 Ente	er total num	ber of other or	ganızatıons or ent	ities					

Schedule F (Form 990) 2013

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (c) Number of (a) Type of grant or (b) Region (d) A mount of (e) Manner of cash (f) A mount of (g) Description (h) Method of valuation assistance recipients cash grant disbursement non-cash of non-cash (book, FMV, assistance assistance appraisal, other) (1) INSTITUTIONAL CENTRAL AMERICA 5 63,348 NON-CASH CREDIT TO OTHER AND THE STUDENT ACCOUNTS SCHOLARSHIPS FOR STUDENTS STUDYING CARIBBEAN ABROAD (2) INSTITUTIONAL 39 OTHER EAST ASIA AND THE 655,498 NON-CASH CREDIT TO SCHOLARSHIPS FOR PACIFIC STUDENT ACCOUNTS STUDENTS STUDYING ABROAD (3) INSTITUTIONAL EUROPE 2,206,176 NON-CASH CREDIT TO OTHER 144 SCHOLARSHIPS FOR (INCLUDING STUDENT ACCOUNTS STUDENTS STUDYING ICELAND & ABROAD GREENLAND) (4) INSTITUTIONAL MIDDLE EAST AND 6 101,831 NON-CASH CREDIT TO OTHER SCHOLARSHIPS FOR NORTH AFRICA STUDENT ACCOUNTS STUDENTS STUDYING ABROAD (5) INSTITUTIONAL RUSSIA & THE 4 86,195 NON-CASH CREDIT TO OTHER SCHOLARSHIPS FOR NEIGHBORING STUDENT ACCOUNTS STUDENTS STUDYING STATES ABROAD (6) INSTITUTIONAL SOUTH AMERICA 9 170,872 NON-CASH CREDIT TO OTHER STUDENT ACCOUNTS SCHOLARSHIPS FOR STUDENTS STUDYING ABROAD (7) INSTITUTIONAL SOUTH ASIA 1 24,935 NON-CASH CREDIT TO OTHER SCHOLARSHIPS FOR STUDENT ACCOUNTS STUDENTS STUDYING ABROAD (8) INSTITUTIONAL SUB-SAHARAN 10 154,805 NON-CASH CREDIT TO OTHER SCHOLARSHIPS FOR AFRICA STUDENT ACCOUNTS STUDENTS STUDYING ABROAD (9) (10) (11) (12) (13) (14) (15) (16) (17) (18)

### Part IV Foreign Forms

1	organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	<u> ~</u>	Yes	Г	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	।ন	Νo
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	I~	Yes	Γ	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	দ	Yes	Г	Νo
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	<u> </u>	Yes	Г	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	굣	No

Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page **5** 

### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

### 990 Schedule F, Supplemental Information

Return Reference	Explanation
PART I, LINE 2	THE COLLEGE'S INSTITUTIONAL METHODOLOGY USED TO DETERMINE ELIGIBILITY FOR GRANT FUNDS IS O UTLINED IN SCHEDULE I, PART IV GRANT FUNDS PROVIDED TO INDIVIDUALS OUTSIDE OF THE UNITED STATES INCLUDE FINANCIAL AID AWARDS FOR STUDENTS STUDYING ABROAD

#### **Additional Data**

Software ID: Software Version:

**EIN:** 23-1365954

Name: DICKINSON COLLEGE

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(d) is a program service, describe specific type of service	(f) Total expenditures for region
CENTRAL AMERICA AND THE CARIBBEAN	0	0	GRANTS AND OTHER ASSISTANCE		63,348
CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS		51,138,226
CENTRAL AMERICA AND THE CARIBBEAN	0		RESEARCH AND DEVELOPMENT		6,153

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
EAST ASIA AND THE PACIFIC	0	-	ADMISSIONS RECRUITING		13,673			
EAST ASIA AND THE PACIFIC	0	13	PROGRAM SERVICES	GLOBAL STUDY ABROAD PROGRAMS	1,554,489			
EAST ASIA AND THE PACIFIC	0	0	GRANTS AND OTHER ASSISTANCE		655,498			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(d) is a program service, describe specific type of service	(f) Total expenditures for region			
EAST ASIA AND THE PACIFIC	0		RESEARCH AND DEVELOPMENT		14,969			
EUROPE (INCLUDING ICELAND & GREENLAND)	5	111		GLOBAL STUDY ABROAD PROGRAMS	5,379,718			
EUROPE (INCLUDING ICELAND & GREENLAND)	0		GRANTS AND OTHER ASSISTANCE		2,206,176			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	INVESTMENTS		369,606			
EUROPE (INCLUDING ICELAND & GREENLAND)	0		RESEARCH AND DEVELOPMENT		80,817			
EUROPE (INCLUDING ICELAND & GREENLAND)	0	0	FUNDRAISING		5,788			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
EUROPE (INCLUDING ICELAND & GREENLAND)	0		ADMISSIONS RECRUITING		855			
MIDDLE EAST AND NORTH AFRICA	0	=	ADMISSIONS RECRUITING		1,587			
MIDDLE EAST AND NORTH AFRICA	0		GRANTS AND OTHER ASSISTANCE		101,831			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
MIDDLE EAST AND NORTH AFRICA	0	0	PROGRAM SERVICES	VISITING SCHOLAR	1,590			
MIDDLE EAST AND NORTH AFRICA	0		RESEARCH AND DEVELOPMENT		4,452			
NORTH AMERICA - CANADA AND MEXICO	0		RESEARCH AND DEVELOPMENT		11,344			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
RUSSIA AND THE NEIGHBORING STATES	0	22	PROGRAM SERVICES	GLOBAL STUDY ABROAD PROGRAMS	192,905			
RUSSIA AND THE NEIGHBORING STATES	0	=	GRANTS AND OTHER ASSISTANCE		86,195			
RUSSIA & THE NEWLY INDEPENDENT STATES	0		RESEARCH AND DEVELOPMENT		2,236			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
SOUTH AMERICA	0	_	ADMISSIONS RECRUITING		4,500			
SOUTH AMERICA	0	3	PROGRAM SERVICES	GLOBAL STUDY ABROAD PROGRAMS	445,138			
SOUTH AMERICA	0	0	GRANTS AND OTHER ASSISTANCE		170,872			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
SOUTH AMERICA	0		RESEARCH AND DEVELOPMENT		7,299			
SOUTH ASIA	0		ADMISSIONS RECRUITING		4,050			
SOUTH ASIA	0		RESEARCH AND DEVELOPMENT		1,314			

Form 990 Schedule F Part I - Activities Outside The United States								
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region			
SOUTH ASIA	0	0	GRANTS AND OTHER ASSISTANCE		24,935			
SUB-SAHARAN AFRICA	1	40		GLOBAL STUDY ABROAD PROGRAMS	368,841			
SUB-SAHARAN AFRICA	0	0	GRANTS AND OTHER ASSISTANCE		154,805			

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DLN: 93493114005145

OMB No 1545-0047

**SCHEDULE G** (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

**Supplemental Information Regarding Fundraising or Gaming Activities** 

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions. ► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

**Inspection** 

Name of the organization DICKINSON COLLEGE

**Employer identification number** 

23-1365954

Part I	<b>Fundraising Activities.</b> Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

- Indicate whether the organization raised funds through any of the following activities Check all that apply
- Mail solicitations e Solicitation of non-government grants
- Internet and email solicitations Solicitation of government grants
  - Phone solicitations □ Special fundraising events
- In-person solicitations
- Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?
- If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of		fundraiser have custody or control of		fundraiser have custody or		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
CASE CONSULTING SERVICES 9912 GEORGETOWN PIKE SUITE 202-C GREAT FALLS, VA 22066	ORGANIZATIONAL PLANNING,CAMPAIGN ANALYSIS & PROFESSIONAL DEV	Yes	No No	0	104,062	-104,062				
WASHBURN & MCGOLDRICK INC 950 NEW LOUDON ROAD SUITE 210 LATHAM, NY 12110	STRATEGIC CONSULTING FOR PLANNED GIVING		No	0	25,244	-25,244				
3 CHARITABLE DEVELOPMENT CONSULTING PO BOX 1486 FREDERICK, MD 21702	STRATEGIC CONSULTING FOR PLANNED GIVING		No	0	13,372	-13,372				
4										
5										
6										
7										
8										
9										
10										
		>	<u>-</u>		142,678	-142,678				

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

AL, AK, AZ, AR, CA, CO, CT, DE, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY

Pai	rt II	Fundraising Events. Commore than \$15,000 of fundraevents with gross receipts g	aising event contribu	cion answered "Yes" to tions and gross income	Form 990, Part IV, li e on Form 990-EZ, lir	ne 18, or reported nes 1 and 6b. List
			(a) Event #1	<b>(b)</b> Event #2	(c) O ther events	(d) Total events (add col (a) through col (c))
			(event type)	(event type)	(total number)	(6)
₽	1	Gross receipts				
Revenue	2	Less Contributions				
<u>~</u>	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
မှာ	5	Noncash prizes				
agus L	6	Rent/facility costs				
Expenses	7	Food and beverages .				
Direct	8	Entertainment				
Ž	9	Other direct expenses .				
	10	Direct expense summary Add lin	es 4 through 9 in colum	n (d)		( )
	11	Net income summary Subtract li				
Par	t II			"Yes" to Form 990, Pa	rt IV, line 19, or rep	orted more than
	П	\$15,000 on Form 990-EZ, lii		425 11.1 15	( ) 0.11	
Revenue			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
<u>~</u>	1	Gross revenue				_
Expenses	2	Cash prizes				
Ďe.	3	Non-cash prizes				
	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	┌ Yes	Г Yes%		_
	7	Direct expense summary Add line	s 2 through 5 ın column	(d)		
	8	Net gaming income summary Subt	ract line 7 from line 1 o	olumn (d)		
9		ter the state(s) in which the organiza the organization licensed to operate				
a b		'No," explain				. , res r No
10a b		ere any of the organization's gaming 'Yes," explain	licenses revoked, suspe	ended or terminated during	the tax year?	· · 「Yes 「No

		1
Does	s the organization operate gaming activit	ties with nonmembers?
12	Is the organization a grantor, beneficia	ry or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming	g?
13	Indicate the percentage of gaming acti	vity operated in
а	The organization's facility	
b	An outside facility	
14	Enter the name and address of the pers	son who prepares the organization's gaming/special events books and records
	_	
	Name 🟲	
	Address ►	
15a	Does the organization have a contract	with a third party from whom the organization receives gaming
	revenue?	
b	If "Yes," enter the amount of gaming re	evenue received by the organization 🟲 \$ and the
	amount of gaming revenue retained by	the third party 🕨 \$
C	If "Yes," enter name and address of the	e third party
	Name <b>▶</b>	
	Address ▶	
16	Gaming manager information	
	Name <b>▶</b>	
	Gaming manager compensation 🟲 \$	
	_	
	Description of services provided	
	Director/officer	Employee Independent contractor
17	Mandatory distributions	Employee I Independent contractor
1/ a	•	e law to make charitable distributions from the gaming proceeds to
u	· ·	· · · · · · · · · · · · · · · · · · ·
Ь	• •	red under state law distributed to other exempt organizations or spent
•	in the organization's own exempt activ	· · · · · · · · · · · · · · · · · · ·
Pai		on. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and
	Part III, lines 9, 9b, 10b, 15	b, 15c, 16, and 17b, as applicable. Also complete this part to provide any
	additional information (see	instructions).
	Return Reference	Explanation

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DLN: 93493114005145

OMB No 1545-0047

Department of the Treasury

Schedule I

(Form 990)

**Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Open to Public

Internal Revenue Service	► Inform	ation about Schedule I (	Form 990) and its inst	ructions is at <u>www.i<i>rs</i></u>	<u>s.gov /form990</u> .		Inspection
Name of the organization DICKINSON COLLEGE						Employer identi	fication number
						23-1365954	
Part I General Inform	nation on Grants	and Assistance					
<ol> <li>Does the organization ma the selection criteria used</li> <li>Describe in Part IV the or</li> </ol>	d to award the grants or ganization's procedur	or assistance? es for monitoring the use	of grant funds in the L				
		Governments and received					d "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) BOROUGH OF CARLISLE 53 WEST SOUTH STREET CARLISLE,PA 17013	23-6002842	GOVERNMENT	50,000		FM∨		PAYMENT IN LIEU OF TAXES
(2) CARLISLE REGIONAL PERFORMING ARTS CENTER 40 WEST HIGH STREET CARLISLE,PA 17013	25-1635184	501 (C)(3)	79,800		FM∨		GENERAL COMMUNITY SUPPORT
(3) DOWNTOWN CARLISLE ASSOCIATION 53 WEST SOUTH STREET CARLISLE,PA 17013	23-2224862	501 (C)(3)	26,000		FM∨		GENERAL SUPPORT

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table.

Enter total number of other organizations listed in the line 1 table . . . . .

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

	i	ı			
(a)Type of grant or assistance	(b)Number of	(c)A mount of		(e)Method of valuation (book	, <b>(f)</b> Description of non-cash assistance
	recipients	cash grant	non-cash assistance	FMV, appraisal, other)	
(1) INSTITUTIONAL SCHOLARSHIPS	1464		36,934,744	OTHER	NON-CASH CREDIT TO STUDENT
FOR STUDENTS					ACCOUNTS
(2) ACADEMIC AWARDS AND	85	27,397			
FELLOWSHIPS FOR STUDENTS		,			
(3) ENVIRONMENTAL ACTIVISM PRIZE	1	100,000			
(-,					
-					
Part IV Supplemental Informat	ion Provide the info	rmation required in D	art I line 2 Dart III	column (h) and any other	additional information

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

PART I, LINE 2	DURING 2013-14, 68% OF THE TOTAL DICKINSON STUDENT BODY RECEIVED FINANCIAL AID FROM THE COLLEGE SINCE MOST OF THE COLLEGE'S GRANT AWARDS ARE MADE TO STUDENTS WITH DEMONSTRATED FINANCIAL NEED, THE MAJORITY OF THESE FUNDS SUPPLEMENTED THE CONTRIBUTION THAT ELIGIBLE FAMILIES MADE TOWARD TUITION, FEES, ROOM AND BOARD CHARGES THE COLLEGE'S INSTITUTIONAL METHODOLOGY USED TO DETERMINE ELIGIBILITY FOR GRANT FUNDS CONSIDERS ADDITIONAL FACTORS BEYOND THE DATA ITEMS REQUESTED ON THE FAFSA THESE INCLUDE (BUT ARE NOT LIMITED TO) HOME EQUITY, A CONTRIBUTION FROM THE NONCUSTODIAL PARENT, AND IN THE CASE OF A FAMILY WITH MORE THAN ONE STUDENT IN COLLEGE, AN EVALUATION OF THE ACTUAL COSTS INVOLVED IN SUPPORTING THE OTHER STUDENT(S) PARENTS IN COLLEGE AND SIBLINGS IN GRADUATE SCHOOL ARE NOT NORMALLY COUNTED AS OTHER FAMILY MEMBERS IN COLLEGE DICKINSON EXPECTS EACH FINANCIAL AID RECIPIENT TO WORK DURING THE SUMMER AND CONTRIBUTE A MINIMUM OF \$2,000 TOWARD COLLEGE COSTS STUDENTS ARE ALSO EXPECTED TO CONTRIBUTE A PORTION OF THEIR ASSETS EACH YEAR FOR EDUCATIONAL EXPENSES SOME STUDENTS RECEIVE EDUCATIONAL BENEFITS FROM GOVERNMENTAL AGENCIES SUCH AS THE VETERANS' ADMINISTRATION AND STATE BUREAUS OF VOCATIONAL REHABILITATION OR FROM PARENTS' EMPLOYERS IN THE FORM OF TUITION REMISSION SUCH BENEFITS MUST BE TAKEN INTO CONSIDERATION WHEN DETERMINING THE FINANCIAL AID PACKAGE THE FINANCIAL AID AWARD NOTICE WILL LIST ALL THE FINANCIAL AID PROGRAMS FOR WHICH THE STUDENT IS ELIGIBLE THE AMOUNT OF FINANCIAL AID THAT THE STUDENT RECEIVES FROM THESE PROGRAMS DEPENDS ON THE STUDENT'S COMPUTED NEED THE AMOUNT OF DICKINSON GRANT AND SCHOLARSHIP AID MAY ALSO BE INFLUENCED BY THE ACADEMIC ACHIEVEMENT AND PROMISE OF THE APPLICANT STUDENTS' FINANCIAL NEED IS RECALCULATED FOR EACH YEAR OF ATTENDANCE, AS RESULT, AWARDED AMOUNTS OF NEED-BASED AID MAY VARY AS NEED CHANGES THE COLLEGE ATTEMPTS TO MAINTAIN APPROXIMATELY THE SAME AMOUNT OF DICKINSON GRANT FUNDS FROM YEAR TO YEAR UNLESS NEED CHANGES SIGNIFICANT IT HAS STITUMED ASSISTANCE AS PROJECTED.
	IN FAMILY CIRCUMSTANCES, ADDITIONAL ASSISTANCE IS BEING REQUESTED
CCUEDIUET DARTIT	ICDANTS AND ACCICTANCE ADE ADDITED TO CTUDENT ACCOUNTS AFTED THE STADT OF FACH SEMESTED OD TEDM. DOMESTIC CDANTS

SCHEDULE I, PART III

**Return Reference** 

**Explanation** 

GRANTS AND ASSISTANCE ARE APPLIED TO STUDENT ACCOUNTS AFTER THE START OF EACH SEMESTER OR TERM DOMESTIC GRANTS
AND ASSISTANCE TO INDIVIDUALS REPORTED ON SCHEDULE I INCLUDE FINANCIAL AID PROVIDED TO STUDENTS STUDYING AT THE
MAIN CAMPUS IN CARLISLE OR AT OTHER DOMESTIC PROGRAM LOCATIONS FOREIGN GRANTS AND ASSISTANCE TO INDIVIDUALS
REPORTED ON SCHEDULE FINCLUDE FINANCIAL AID PROVIDED TO STUDENTS STUDYING ABROAD

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DLN: 93493114005145

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization DICKINSON COLLEGE

**Employer identification number** 

23-1365954

Pai	t I Questions Regarding Compensation	1				
					Yes	No
1a	Check the appropriate box(es) if the organization pro 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	<b>~</b>	Housing allowance or residence for personal use			
	▼ Travel for companions		Payments for business use of personal residence			
	▼ Tax idemnification and gross-up payments	$\sqcap$	Health or social club dues or initiation fees			
	Discretionary spending account	굣	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement or provision of all of the expenses de			1b	Yes	
2	Did the organization require substantiation prior to r directors, trustees, officers, including the CEO/Exec			2	V	
		44,700	Theorem, regarding the realist checked in line 14		Yes	
3	Indicate which, if any, of the following the filing organization's CEO/Executive Director Check all thused by a related organization to establish compens	at appl				
	▼ Compensation committee		Written employment contract			
	☐ Independent compensation consultant	I→	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, For a related organization	Part VII	I, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control	paymer	nt?	4a		No
b	Participate in, or receive payment from, a supplement	ntal non	qualified retirement plan?	4b	Yes	
C	Participate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro-	ovide th	ne applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mu	st com	plete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, compensation contingent on the revenues of					
а	The organization?			5a		No
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, compensation contingent on the net earnings of	line 1 a	, did the organization pay or accrue any			
а	The organization?			6a		No
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," d			7		No
8	Were any amounts reported in Form 990, Part VII, p	aıd or a	accured pursuant to a contract that was			
	subject to the initial contract exception described in					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 $4958-6(c)$ ?	rebutt	able presumption procedure described in Regulations	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	<b>(F)</b> Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

The complete the parties and addition	,
Return Reference	Explanation
	SCHEDULE J, PART I, LINE 1A THE PRESIDENT AND HER SPOUSE SERVE AS AMBASSADORS FOR THE COLLEGE AND FULFILL A KEY ADMINISTRATIVE ROLE IN COLLEGE ADVANCEMENT AND FUNDRAISING EFFORTS TRAVEL RELATED TO THE RESPONSIBILITIES OF THIS FUNCTION WAS REIMBURSED IN ACCORDANCE WITH THE COLLEGE'S WRITTEN PROCUREMENT GUIDELINES HOWEVER, THE COLLEGE HAS DECIDED TO TAKE A CONSERVATIVE APPROACH BY REPORTING ALL SPOUSAL TRAVEL AS TAXABLE INCOME AND PROVIDING A GROSS-UP PAYMENT TO THE PRESIDENT TO COVER THE TAX EFFECTS OF THE ADDITIONAL REPORTABLE COMPENSATION COLLEGE OWNED HOUSING IS PROVIDED TO THE PRESIDENT AS A CONDITION OF EMPLOYMENT THE PRESIDENT'S HOUSE IS MAINTAINED BY THE COLLEGE AND/OR EXTERNAL VENDORS THE COLLEGE EMPLOYED A HOUSEHOLD MANAGER THROUGH JULY 1, 2013 THIS INDIVIDUAL WAS RESPONSIBLE FOR KEEPING THE HOUSE SECURE, WELL-MAINTAINED, AND PHYSICALLY AND AESTHETICALLY COMFORTABLE FOR THE RESIDENTS AND VISITORS THIS FULL-TIME POSITION WAS ALSO RESPONSIBLE FOR SUPERVISING HOUSEKEEPERS, PROJECT CREWS, CATERING CREWS, OUTSIDE VENDORS PERFORMING WORK ON THE PROPERTY AND IN THE HOUSE, AND HOME REPAIR AND IMPROVEMENT CREWS THE FAIR VALUE OF HOUSING AND RELATED SERVICES ARE REPORTED IN TOTAL COMPENSATION IN PART II
	PART I, LINE 4B - THE FOLLOWING INDIVIDUALS PARTICIPATED IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN THESE AMOUNTS ARE INCLUDED IN REPORTABLE COMPENSATION ON SCHEDULE J, PART II WILLIAM G DURDEN \$122,268 STEPHANIE S BALMER \$1,909 NEIL B WEISSMAN \$3,278 DANA E SCADUTO \$23,642 THE FOLLOWING INDIVIDUAL RECEIVED PAYMENT FROM A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN THIS AMOUNT IS INCLUDED IN REPORTABLE COMPENSATION ON SCHEDULE J, PART II AND APPLICABLE AMOUNTS WERE REPORTED AS DEFERRED COMPENSATION ON PRIOR YEAR FORM 990'S JOHN A WEIS \$57,288 APRIL L VARI \$86,508

Schedule J (Form 990) 2013

Software ID: Software Version:

**EIN:** 23-1365954

Name: DICKINSON COLLEGE

Form 990, Schedule J, F	Part II	[ - Officers, Direct	tors, Trustees, Ke	y Employees, and	Highest Compens	ated Employees			
(A) Name			f W-2 and/or 1099-MI		(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form	
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ	
NANCY A ROSEMAN PRESIDENT	(1) (11)	197,644 0	0 0	6,509 0	14,000 0	17,619 0	235,772 0	0 0	
KAREN FARYNIAK CHIEF OF STAFF AND SECRETARY	(ı) (ıı)	137,885 0	0	672 0	10,130 0	12,520 0	161,207 0	0	
STEPHANIE S BALMER VP ENROLL/COMM AND DEAN ADMISS	(I) (II)	277,968 0	52,500 0	2,836 0	46,054 0	62,775 0	442,133 0	0 0	
ROBERT E RENAUD VP AND CIO	(1) (11)	178,996 0	10,000	3,936 0	32,368 0	12,723 0	238,023	0 0	
APRIL L VARI VP STUDENT DEVELOPMENT	(ı) (ıı)	72,244 0	10,000	87,123 0	5,268 0	3,752 0	178,387 0	28,027 0	
JOHN A WEIS VPHR SERVICES	(1) (11)	163,045 0	10,000 0	65,883 0	16,066 0	48,659 0	303,653 0	30,729 0	
NEIL B WEISSMAN PROVOST AND DEAN	(1) (11)	297, <b>44</b> 1 0	10,000	12,422	31,558 0	14,252	365,673 0	0	
CARYOLYN GRIFFIN YEAGER INTERIM VP COLLEGE ADVANCEMENT	(I) (II)	150,798 0	20,000	484	10,816 0	968 0	183,066 0	0	
DANA E SCADUTO GENERAL COUNSEL	(1) (11)	233,838 0	10,000	26,738 0	42,689 0	1,554 0	314,819 0	0	
BRIAN J WHALEN PRES/CEO FORUM ON EDUC ABROAD	(ı) (ıı)	178,192 0	0	2,036 0	13,072 0	16,811 0	210,111	0 0	
SUSAN D ROSE PROFESSOR	(1) (11)	153,147 0	0	5,831 0	9,2 <b>4</b> 5 0	15,786 0	184,009 0	0	
STEPHEN C HIETSCH AVP AUX SVCS & BUDGET MGT	(ı) (ıı)	147,622 0	0	458 0	10,874 0	16,566 0	175,520 0	0	
HAROLD L POHLMAN ASSOC PROVOST ACADEMIC AFFAIRS	(ı) (ıı)	152,408 0	0	2,772 0	11,120 0	12,092 0	178,392 0	0	
WILLIAM G DURDEN FORMER PRESIDENT	(1) (11)	569,880 0	17,500 0	27,899 0	173,788 0	29,039	818,106 0	0	
NORM J JONES FORMER ASSISTANT SECRETARY	(ı) (ıı)	96,625 0	0	5,348 0	7,024 0	639 0	109,636 0	0	
KENNETH E SHULTES FORMER AVP CAMPUS OPERATIONS	(I) (II)	176,372 0	0 0		13,017 0	18,270 0	208,554 0	0 0	

DLN: 93493114005145

OMB No 1545-0047

**Schedule K** (Form 990)

## **Supplemental Information on Tax Exempt Bonds**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Internal Revenue Service Name of the organization DICKINSON COLLEGE

Department of the Treasury

**Employer identification number** 

23-1365954

D	D -	 _	<b>T</b> -	_	 _

									23	-13659	54				
Pa	rt I Bond Issues														
	(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	(e) Issue price	ž	<b>(f)</b> Descriptio	n of purpose	( <b>g</b> ) De	efeased		On alf of uer		Pool ncing	
						$\bot$			Yes	No	Yes	No	Yes	No	
A	MONTGOMERY COUNTY HIGHER EDUCATION AND HEALTH AUTHORITY	23-2447147	613603RZ4	05-18-2006	44,091,36		REFINANCING AND CONSTRUCTION			x		×		X	
В	CUMBERLAND COUNTY MUNICIPAL AUTHORITY	23-6003119	23061NBX4	06-01-2007	23,675,63	35 CC	CONSTRUCTION			x		х		Х	
С	CUMBERLAND COUNTY MUNICIPAL AUTHORITY	23-6003119	23061NCP0	03-31-2008	18,277,44	15 RE	REFINANCING			х		х		Х	
D	CUMBERLAND COUNTY MUNICIPAL AUTHORITY	23-6003119	23061NCR6	09-30-2009	10,000,00	)0 C(	CONSTRUCTION			x		х		Х	
Pa	rt III Proceeds				·										
1	A mount of bonds retired				A		В			С			D		
2															
3	Total proceeds of issue				44,4	43,34	41 2	24,328,876		18,277,463			10,	000,370	
4	Gross proceeds in reserve fund				4,1	45,04	44			18			1		
5	Capitalized interest from proce														
6	Proceeds in refunding escrows				20,7	20,700,216		18,048,311							
7	Issuance costs from proceeds				4	38,99	99		228,798			120,141			
8	Credit enhancement from proc				2	97,90	05	392,000							
9	Working capital expenditures f														
10	Capital expenditures from proc	ceeds			18,8	61,17	77 2	23,669,997					9,	880,228	
11	Other spent proceeds														
12	O ther unspent proceeds										336				
13	Year of substantial completion	1			2007		200			008	-		2010		
	Were the bonds issued as part	of a current refund	na icciie)		Yes	No	Yes	No	Yes	+	lo	Yes	-	No	
14					<del>                                     </del>	X	+	X	X	+	$\longrightarrow$		-	X	
15	Were the bonds issued as part		iding issue?		X			Х	X	+	-+			Х	
16	Has the final allocation of proc				Х		Х		X		-	X			
17	Does the organization maintain allocation of proceeds?		nd records to suppo	ort the final	Х		Х		Х			Х			
Pai	t IIII Private Business U	se													

#### Private Business Use

			4	ı	В		С		)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		×		×		×		
2	Are there any lease arrangements that may result in private business use of bond-financed property?		Х		Х		Х		

Part III Private Business Use (Continued)

Par	Pallatti Private Business Use (Continued)									
			A	В		С			)	
		Yes	No	Yes	No	Yes	No	Yes	No	
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		×		х		×			
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?									
С	Are there any research agreements that may result in private business use of bond-financed property?	Х		Х		Х				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	Х		Х		Х				
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %	0 %		0 %		6		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 010 %		0 %		% 0 %				
6	Total of lines 4 and 5		0 010 %	0 %		0 %				
7	Does the bond issue meet the private security or payment test?		Х		Х		Х			
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		х			
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of						-		_	
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?									
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	X		Х		Х				

Part IV Arbitrage

		Α		В		С		C D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х		×		Х		×
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		Х		Х		Х		Х
ь	Exception to rebate?		Х		Х		Х		Х
С	No rebate due?	Х		Х		Х		Х	
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed		•		•		•	•	
3	Is the bond issue a variable rate issue?		Х		Х		Х		X
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		х		Х		Х		x
ь	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								
			•	•	•	•	Sc	hedule K (Forn	n 990) 2013

Part IV	Arbitrage	(Continued)
---------	-----------	-------------

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		x		X
b	Name of provider								
С	Term of GIC		-		-		-		
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X		x		X
7	Has the organization established written procedures to monitor the requirements of section 148?	x		Х		X		x	

### Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure
that violations of federal tax requirements are timely identified
and corrected through the voluntary closing agreement program if
self-remediation is not available under applicable regulations?

Α		В		С		D		
Yes	No	Yes	No	Yes	No	Yes	No	
X		X		X		X		

Return Reference	Explanation
DATE REBATE COMPUTATION PERFORMED	ISSUER NAME MONTGOMERY COUNTY HIGHER EDUCATION AND HEALTH AUTHORITY DATE THE REBATE COMPUTATION WAS PERFORMED 05/01/2014 ISSUER NAME CUMBERLAND COUNTY MUNICIPAL AUTHORITY DATE THE REBATE COMPUTATION WAS PERFORMED 05/01/2014 ISSUER NAME CUMBERLAND COUNTY MUNICIPAL AUTHORITY DATE THE REBATE COMPUTATION WAS PERFORMED 11/16/2012 ISSUER NAME CUMBERLAND COUNTY MUNICIPAL AUTHORITY DATE THE REBATE COMPUTATION WAS PERFORMED 05/01/2014 ISSUER NAME CUMBERLAND COUNTY MUNICIPAL AUTHORITY DATE THE REBATE COMPUTATION WAS PERFORMED 06/30/2014

Return Reference	Explanation
SCHEDULE K, PART II, LINE 3	TOTAL PROCEEDS OF EACH ISSUE DIFFER FROM THE ISSUE PRICE DUE TO ACCRUED INTEREST RECEIVED AT CLOSING, INVESTMENT EARNINGS ON FUNDS HELD BY THE TRUSTEE, OR A COMBINATION THEREOF

efile GRAPHIC print - DO NOT PROCESS | As Filed Data Schedule K

(Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

►Information about Schedule K (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047

2013

DLN: 93493114005145

Open to Public
Inspection
Employer identification number

DICKINSON COLLEGE 23-1365954 Part I **Bond Issues** (h) On (i) Pool (g) Defeased behalf of financing (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose ıssuer Yes No Yes No Yes No **CUMBERLAND COUNTY** REFINANCING AND MUNICIPAL AUTHORITY 230614GB9 09-06-2012 40,480,007 Х Χ 23-6003119 Χ CONSTRUCTION Part II **Proceeds** В С D Α Amount of bonds retired Amount of bonds legally defeased 2 3 Total proceeds of issue 40,504,551 4 Gross proceeds in reserve funds 12 5 Capitalized interest from proceeds Proceeds in refunding escrows 6 15,028,591 Issuance costs from proceeds 7 433,943 Credit enhancement from proceeds 8 Working capital expenditures from proceeds 9 Capital expenditures from proceeds 10 25,042,005 Other spent proceeds 11 Other unspent proceeds 12 Year of substantial completion 13 2014 Yes No Yes Yes No Yes No No Were the bonds issued as part of a current refunding issue? Х 14 Were the bonds issued as part of an advance refunding issue? Χ 15 Has the final allocation of proceeds been made? Χ 16 Does the organization maintain adequate books and records to support the final 17 Χ allocation of proceeds? **Private Business Use** Part III C Α В D Yes No Yes No Yes No Yes No

property financed by tax-exempt bonds?

financed property?

2

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Part IIII Private Business Use (C	Continued)	Ì
-----------------------------------	------------	---

	·	Α		В		С		I	D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		×						
ь	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?	Х	х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	Х							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %							
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 %					
6	Total of lines 4 and 5		0 %					,	
7	Does the bond issue meet the private security or payment test?		Х						
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х						
Ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		•						•
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	х							

Part IV Arbitrage

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		X						
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		Х						
ь	Exception to rebate?		Х						
С	No rebate due?	Х							
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		X						
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
b	Name of provider								
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
							Sc	hedule K (Forn	1 990) 2013

Pa	rt IV Arbitrage (Continued)								•
	· •	А		В	}	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х						
7	Has the organization established written procedures to monitor the requirements of section 148?	х							
Pa	rt V Procedures To Undertake Corrective Action								
		А	\	В	3	С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X							

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

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DLN: 93493114005145

OMB No 1545-0047

Open to Public Inspection

**Employer identification number** 

# Schedule L

(Form 990 or 990-EZ)

Name of the organization

Department of the Treasury Internal Revenue Service

#### **Transactions with Interested Persons** ► Complete if the organization answered

"Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

DICKINSON COLL	EGE								C F O F 4			
	ess Benefit						organı	zatıor				
	plete if the orga											
<b>1 (a)</b> Nam	e of disqualified	person (		ship betweer in and organi	n disqualified zation	( <b>c)</b> Des	scription	oftra	nsaction	`  -	(d) Corr	
			- PC130	Trana organi	24011						Yes	No
												•
2 Enterthe	amount of tax ır	ncurred by or	ganızatıon	managers or	disqualified pe	rsons durina	the vea	r unde	rsectioi	า		•
4958 .									<b>F</b> \$			
<b>3</b> Enter the	amount of tax, ı	fany, on line	2, above, r	eımbursed b	y the organızat	ion			<b>►</b> \$			
Part II Lo	ans to and/	or From T	ntereste	d Dersons	-							
	mplete if the or					/, line 38a, o	r Form 9	90, P	art IV , lı	ne 26,	or if the	
	ganization repoi											
(a) Name of interested	(b) Relationship	(c) Purpose of	(d) Loan or from tl		(e)Original principal	( <b>f)</b> Balance due	<b>(g)</b> In defaul		(h) Approv	ροd	(i)Wri	
person	with	loan	organizati		amount	due	delaui		by	eu	agreen	ilelit.
	organization								board			
									commi	ttee?		
			То	From			Yes	No	Yes	No	Yes	No
											_	
							-		1		_	
					-		+		<del> </del>		_	
							+		<del> </del>		_	
									1		_	
otal	•	<b>▶</b> \$	•	1	•							
Part IIII Gr									•		•	
	mplete if the	_		_					- 1.			
(a) Name of i	I =	<b>b)</b> Relationsh iterested pers			int of assistanc	e <b>(d)</b> ⊤y <sub>l</sub>	pe of ass	istand	:e   <b>(e</b>	<b>)</b> Purpo	se of ass	sistance
рс. 5 5		organiza										
	+											
				+								

Part IV Business Transactions					
Complete if the organizat	<u>ion answered "Yes" on F</u>	<u>-orm 990, Part IV, lin</u>	<u>ie 28a, 28b, or 28c.</u>		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	f zatıon's
				Yes	No
(1) PAULA LIMA-JONES	FAMILY	,	EMPLOYMENT OF FAMILY MEMBER OF NORM JONES, FORMER OFFICER		No

### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	Explanation
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Schedule L (Form 990 or 990-EZ) 2013

DLN: 93493114005145

OMB No 1545-0047

Open to Public Inspection

#### **SCHEDULE M** (Form 990)

Department of the Treasury Internal Revenue Service

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**Noncash Contributions** 

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization DICKINSON COLLEGE

**Employer identification number** 

23-1365954

Pa	Types of Property			•				
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of a noncash contri			nts
1	Art—Works of art	Х	1	15,000	APPRAISED VAL	UE.		
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications	Х		5,070	APPRAISED VAL	U E		
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
	Securities—Publicly traded .	Х	65	1,065,511	FAIR MARKET V	ALUE		
	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles	X	1	850	APPRAISED VAL	.UE		
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
	Historical artifacts							
	Scientific specimens	Х	1	190	APPRAISED VAL	UE		
	Archeological artifacts							
	Other►( MPUTERS AND)	X	2	11,909	COMPARABLE S.	ALES		
	Other►( YCLE EQUIP)	Х	2	784	APPRAISED VAL	.UE		
27	O ther ▶()							
28	O ther ▶ ()				<u> </u>			
29	Number of Forms 8283 received by th for which the organization completed F				9		T T	5
30a	During the year, did the organization i	receive hy	contribution any property i	reported in Part I lines 1	through 28 that		Yes	No
	it must hold for at least three years fr							
	for exempt purposes for the entire hol			, and winem is not require	a to be asea	20-		N o
b	If "Yes," describe the arrangement in					30a		<u>No</u>
31	Does the organization have a gift acc	eptance po	licy that requires the revie	w of any non-standard co	ontributions?	31	Yes	
32a	Does the organization hire or use thir	d parties or	related organizations to s	olicit, process, or sell no	ncash			
	contributions?					32a	Yes	
b	If "Yes," describe in Part II							
33	,	mount in co	olumn (c) for a type of prop	erty for which column (a)	ıs checked,			
	describe in Part II							

Part II	Supplemental Info	ormation. Provide the information required by Part I, lines 30b,
	32b, and 33, and wh	nether the organization is reporting in Part I, column (b), the number of contributions, the
	number of items red	ceived, or a combination of both. Also complete this part for any additional information.
Pot	urn Poforonco	Explanation

Tidiniber of items for	number of items received, of a combination of both. Also complete this part for any additional information.		
Return Reference	Explanation		
, , ,	THE NUMBER OF CONTRIBUTIONS REPORTED IN PART I COLUMN (B) IS BASED ON THE NUMBER OF DONATIONS TO THE COLLEGE, AS OPPOSED TO THE NUMBER OF ITEMS DONATED		
,	MORGAN STANLEY'S BROKERAGE FIRM PROCESSES AND SELLS STOCK GIFTS RECEIVED BY THE COLLEGE		

Schedule M (Form 990) (2013)

efile GRAPHIC print - DO NOT PROCESS **SCHEDULE 0** 

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

As Filed Data -

DLN: 93493114005145

OMB No 1545-0047

2013

Open to Public Inspection

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Employer identification number DICKINSON COLLEGE 23-1365954

Return Reference	Explanation
FORM 990, PART I, LINE 6	2,273 INDIVIDUALS PROVIDED VOLUNTEER SERVICES FOR THE COLLEGE ON A PART-TIME BASIS DURING FISCAL YEAR 2013-14 IN ADDITION TO MEMBERS OF THE BOARD OF TRUSTEES AND CAMPAIGN STEERING COMMITTEE, THE DICKINSON VOLUNTEER NETWORK INCLUDES OPPORTUNITIES IN ADMISSIONS, ADVANCEMENT, COLLEGE RELATIONS AND THE CAREER CENTER

Return Reference	Explanation
FORM 990, PART V, LINE 1A	THE TOTAL NUMBER OF FORMS SUBMITTED INCLUDES 1098-T (2,682), 1099-MISC (419), AND 1099-R (91)

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE FORM 990 IS PREPARED BY THE ASSISTANT CONTROLLER IN CONSULTATION WITH VARIOUS DEPARTMENTS ON CAMPUS THE DRAFT 990 IS PRESENTED TO THE AVP OF FINANCE AND THE VP FOR FINANCE AND ADMINISTRATION, ALONG WITH THE COLLEGE'S TAX REVIEWERS AT KPMG LLP UPON COMPLETION OF THE REVIEW AND ASSOCIATED REVISIONS, THE DRAFT 990 IS REVIEWED WITH THE COMMITTEE ON FINANCE, BUDGET AND AUDIT AND THE SUBCOMMITTEE ON AUDIT AND COMPLIANCE VIA CONFERENCE CALL (AN ELECTRONIC COPY OF THE DRAFT IS PROVIDED TO EACH COMMITTEE/SUBCOMMITTEE MEMBER PRIOR TO THE CALL) THE FINAL DRAFT 990 IS THEN PROVIDED TO ALL VOTING MEMBERS OF THE BOARD VIA THE TRUSTEE WEBSITE BEFORE FILING

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	EACH TRUSTEE, OFFICER, OR DESIGNATED PERSON IS EXPECTED TO REPORT PROMPTLY TO THE PRESIDENT OF THE COLLEGE OR TO THE CHAIRMAN OF THE BOARD OF TRUSTEES THE EXISTENCE OF ANY BUSINESS RELATIONSHIP OR INTEREST, AS IT ARISES, WHICH ACTUALLY OR POTENTIALLY INVOLVES OR MAY APPEAR TO INVOLVE A CONFLICT OF INTEREST EACH TRUSTEE, OFFICER AND DESIGNATED PERSON IS ASKED TO SIGN A STATEMENT OF DISCLOSURE REFLECTING HIS OR HER AWARENESS AND UNDERSTANDING OF THE COLLEGES STATEMENT OF POLICY ON CONFLICTS OF INTEREST, AND COMPLIANCE WITH IT, ON AN ANNUAL BASIS DESIGNATED PERSONS INCLUDE, BUT ARE NOT LIMITED TO, KEY EMPLOYEES OF THE COLLEGE AS REPORTED ON FORM 990. EACH ACTUAL OR POTENTIAL CONFLICT SHALL BE ADDRESSED ON A CASE-BY-CASE BASIS IN CONTEXT OF THE PERTINENT FACTS NO CONTRACT OR TRANSACTION BETWEEN THE COLLEGE AND ONE OR MORE OF ITS TRUSTEES, OFFICERS OR DESIGNATED PERSONS SHALL BE VOID OR VOIDABLE SOLELY FOR SUCH REASON AS LONG AS ONE OF THE FOLLOWING CONDITIONS EXIST 1. WHERE THE NATURE OF THE CONFLICT IS SUCH THAT THE INDIVIDUAL INVOLVED IS NOT ABLE TO DISCLOSE THE DETAILS THEREOF WITHOUT BREACHING OTHER CONFIDENCES, HE MUST, UPON NOTICE TO THE PRESIDENT OF THE COLLEGE OR THE CHAIRMAN OF THE BOARD OF TRUSTEES, REMOVE HIMSELF FROM ALL MEETINGS, DISCUSSIONS, DELIBERATIONS AND ACTIONS AT WHICH THE MATTER IS CONSIDERED, 2. THE WATERIAL FACTS AS TO SUCH RELATIONSHIP OR INTEREST, AND AS TO THE CONTRACT OR TRANSACTION BY THE AFFIRMATIVE VOTES OF A MAJORITY OF THE DISINTERESTED TRUSTEES, RELECTION BY THE AFFIRMATIVE VOTES OF A MAJORITY OF THE DISINTERESTED TRUSTEES, EVEN THOUGH THE DISINTERESTED TRUSTEES ARE LESS THAN A QUORUM, OR 3. THE CONTRACT OR TRANSACTION BY THE AFFIRMATIVE VOTES OF A MAJORITY OF THE DISINTERESTED TRUSTEES; EVEN THOUGH THE DISINTERESTED TRUSTEES ARE LESS THAN A QUORUM, OR 3. THE CONTRACT OR TRANSACTION IS FAIR AS TO THE COLLEGE AS OF THE TIME IT IS AUTHORIZED, APPROVED OR RATHED BY THE BOARD COMMON OR INTERESTED TRUSTEES WHICH AUTHORIZES A CONTRACT OR TRANSACTION WHEN IT IS CONCLUDED THAT A CONFLICT A

Т

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15A	THE SUBCOMMITTEE ON EXECUTIVE COMPENSATION MEETS ON AN ANNUAL BASIS TO REVIEW THE TOTAL COMPENSATION PACKAGES FOR THE PRESIDENT AND SENIOR OFFICERS OF THE COLLEGE. PRIOR TO THE MEETING, THE AVP FOR HUMAN RESOURCE SERVICES PROVIDES THE SUBCOMMITTEE WITH COMPARATIVE COMPENSATION DATA FROM TWO SEPARATE HIGHER EDUCATION EXECUTIVE COMPENSATION SURVEYS AFTER THE MEETING, THE BOARD CHAIR PREPARES A COMPENSATION LETTER, NOTING THE AGREED-UPON SALARY AND BENEFITS PACKAGE FOR THE PRESIDENT, AND CONFIRMING THAT THE SUBCOMMITTEE REVIEWED THE COMPENSATION AND COMPARABLES FOR POSITIONS THAT REPORT TO THE PRESIDENT (THE PRESIDENT APPROVES ANY CHANGES TO THE COMPENSATION OF SENIOR OFFICERS OF THE COLLEGE). THE COMPENSATION LETTER IS PROVIDED TO THE AVP FOR HUMAN RESOURCE SERVICES TO CARRY OUT THE CHANGES FOR THE UPCOMING FISCAL YEAR (IF ANY). THE AVP FOR HUMAN RESOURCE SERVICES MAINTAINS THE ORIGINAL COPY OF THE COMPENSATION LETTER, ALONG WITH ALL OTHER INFORMATION PROVIDED TO THE SUBCOMMITTEE IN SUPPORT OF THEIR REVIEW.

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 18	FORM 1023, 990 AND 990-T ARE MADE AVAILABLE UPON REQUEST FORM 990 IS ALSO AVAILABLE ON WWW GUIDESTAR ORG

Return Reference	Explanation
SECTION C, LINE 19	THE COLLEGE'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE MADE AVAILABLE UPON REQUEST IN ADDITION, THE COLLEGE'S AUDITED FINANCIAL STATEMENTS ARE POSTED ON THE DICKINSON COLLEGE WEBSITE

DLN: 93493114005145

2013

OMB No 1545-0047

Open to Public Inspection

# SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 ► Attach to Form 990.
 ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury
Internal Revenue Service

Name of the organization

DICKINSON COLLEGE

Employer identification number

23-1365954

Part I Identification of Disregarded Entities	Complete if the organization	n answered "Yes" or	n Form 990, Pa	art IV, line 33.				
<b>(a)</b> Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets		<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt or more related tax-exempt organizations of	Organizations Complete if luring the tax year.	the organization ai	nswered "Yes"	on Form 990,	Part IV	, line 34 because it	: had or	ıе
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	tion (e) Public charity (if section 50	y status 1(c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co en	ontrolÌ tity?
(1) DICKINSON COLLEGE EMPLOYEE VEBA TRUST	VEBA TRUST	MO	501(C)(9)			DICKINSON COLLEGE	Yes	No No
PO BOX 1773								
CARLISLE, PA 170132896 04-3838462								
(2) DICKINSON COLLEGE EMPLOYER VEBA TRUST	VEBA TRUST	МО	501(C)(9)			DICKINSON COLLEGE		No
PO BOX 1773								
CARLISLE, PA 170132896 04-3838439								
(3) SANDIA FOUNDATION	FOUNDATION	NM	501(C)(3)	LINE 11D, III-	0			No
6211 SAN MATEO BLVD NE SUITE 100						N/A		
ALBUQUERQUE, NM 87109 85-6009907								
								丄

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34	
	because it had one or more related organizations treated as a partnership during the tax year.	

3				•								
(a) Name, address, and EIN of related organization		(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	<b>(f)</b> Share of total income	(g) Share of end-of-year assets	<b>(h</b> Disprop allocat	) rtionate ions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana partr	iging ner?	<b>(k)</b> Percentage ownership
				·			Yes	No		Yes	No	
	•		•									

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total Income	(g) Share of end-of- year assets	<b>(h)</b> Percentage ownership	(i) Section (b)(1 control entity Yes	512 3) lled
(1) CHARITABLE REMAINDER	ANNUITY	PA	N/A	Т				l les	No
TRUST (8)		10		'					No
(2) POOLED INCOME FUND (2)	ANNUITY	PA	N/A	Т					No
(3) BWC TRUST	PERPETUAL TRUST	MD	N/A	Т	41,966	1,868,496	100 000 %		No
14334 STILTON CIRCLE SILVER SPRINGS, MD 20905 52-0663103									
(4) GLB TRUST	PERPETUAL TRUST	PA	N/A	Т		49,525	100 000 %		No
MT BANK ONE MT PLAZA 8TH FLOOR BUFFALO, NY 14203 23-6508108									
(5) DWH TRUST	PERPETUAL TRUST	PA	N/A	Т	6,831	229,735	50 000 %		No
MT BANK ONE MT PLAZA 8TH FLOOR BUFFALO, NY 14203 25-6482126									
(6) JWK TRUST	PERPETUAL TRUST	PA	N/A	Т	278,116	2,414,634	100 000 %		No
WELLS FARGO BANK NA 123 S BROAD STR PHILADELPHIA, PA 19109 23-6645755									
(7) JFH TRUST	PERPETUAL TRUST	PA	N/A	Т	55,783	662,785	100 000 %		No
MT BANK ONE MT PLAZA 8TH FLOOR BUFFALO, NY 14203 23-6480244									

Yes No

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more re	elated organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
b	Gift, grant, or capital contribution to related organization(s)				1b		No
c	Gift, grant, or capital contribution from related organization(s)				1c		No
d	Loans or loan guarantees to or for related organization(s)				1d		No
е	Loans or loan guarantees by related organization(s)				1e		No
f	Dividends from related organization(s)				1f		No
g	Sale of assets to related organization(s)				<b>1</b> g		No
h	Purchase of assets from related organization(s)				1h		No
i	Exchange of assets with related organization(s)				<b>1</b> i		No
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11		No
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m		No
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
0	Sharing of paid employees with related organization(s)				10		No
р	Reimbursement paid to related organization(s) for expenses				1р		No
q	Reimbursement paid by related organization(s) for expenses				1q	Yes	
r	Other transfer of cash or property to related organization(s)				1r		No
s	Other transfer of cash or property from related organization(s)				1s		No
_	If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line including so	vared relationships	and transaction throsholds			
	(a)	(b)	(c)	(d)			
	Name of related organization	Transaction type (a-s)	Amount involved	Method of determining amo	ount ir	nvolved	
<b>1)</b> D	ICKINSON COLLEGE EMPLOYER VEBA TRUST	Q	306,952	FMV			

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations <sup>7</sup>	_	(i) Code V <sup>2</sup> UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
													_
			<u> </u>				l					<u> </u>	

Schedule R (Form 990) 2013

### Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013