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Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2013

Do not enter Social Security numbers on this form as it may be made public.
 Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Form 990 (2013)

For the 2013 calendar year, or tax year beginning JUL 1, 2013 and ending JUN 30, 2014 Check if applicable C Name of organization D Employer identification number SAMUEL CURTIS JOHNSON GRADUATE SCHOOL OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST Name change 22-2572815 Doing Business As Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Termin-130 EAST SENECA STREET 400 254-1550 (607)Amende return City or town, state or province, country, and ZIP or foreign postal code 4,474,555. G Gross receipts \$ Applica-tion pending ITHACA, NY 14850-4353 H(a) Is this a group return F Name and address of principal officer. NELSON SCHAENEN. Yes X No for subordinates? SAME AS C ABOVE H(b) Are all subordinates included? I Tax-exempt status X 501(c)(3) ____ 501(c) () ◀ (insert no.) 4947(a)(1) or If "No," attach a list (see instructions) J Website: ► N/A H(c) Group exemption number K form of organization: Corporation X Trust Association Other > L Year of formation: 1984 M State of legal domicile: NY Part I | Summary 1 Briefly describe the organization's mission or most significant activities: TO SUPPORT AND ADVANCE ⊇ Activities & Governance ACTIVITIES AND PROGRAM SUPPORT AT THE CORNELL UNIVERSITY JOHNSON 2 Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets. 3 Number of voting members of the governing body (Part VI, line 1a) 5 Number of independent voting members of the governing body (Part VI, line 1b) 4 0 Total number of individuals employed in calendar year 2013 (Part V, line 2a) 5 6 6 Total number of volunteers (estimate if necessary) 6 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a b Net unrelated business taxable income from Form 990-T, line 34 0. 6.1 **Prior Year Current Year** 0. 0. Contributions and grants (Part VIII, line 1h) Revenue: 0. 0. 9 Program service revenue (Part VIII, line 2g) 2,470,174 3,162,888. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,470,174. Total revenue - add lines 8 through 114 (pust equal Part VIII, column (A), line 12) 3,162,888. Grants and similar amounts paid (ParLIX-column (A), lines 1-3) 2,412,172 2,516,050. Benefits paid to ontor members (Part IX, column (A), line 4) 0. 0. 15 Salaries, other compensation, employed benefits Part IX, column (A), lines 5-10)

16a Professional functaising fees (Part IX, column (A), line 11e) 0. 0. 0 . 0. b Total fundraising expenses (Part IX, column (D), line 25)

Other expenses (Part IX, column (A) lines 1 a 11d 11f-24e) 109,830. 94,037. Total expenses: Add lines 13-17 (must equal Part IX, column (A), line 25) 2,522,002. 2,610,087. -51,828 552,801. Revenue less expenses Subtract line 18 from line 12 Assets or Balances **Beginning of Current Year** End of Year 49,245,450 53,570,417. 20 Total assets (Part X, line 16) 21 Total liabilities (Part X, line 26) 0. 174,489. 22 Net assets or fund balances. Subtract line 21 from line 20 450. 395,928. Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sigr Sertan WU Here Type or print name and title Date Check Print/Type preparer's name 05/11/15 setf-employed P00040965 Paid LESLEY HORNER Firm's name CDLM & COMPANY Preparer Firm's EIN 🛌 16-1171627 Use Only Firm's address **401** E. STATE ST., ITHACA, NY 14850 Phone no. 607-272-4444 X Yes May the IRS discuss this return with the preparer shown above? (see instructions) __ No

	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	۱
\dashv	Briefly describe the organization's mission.	L
	CONTRIBUTIONS TO SUPPORT, ADVANCE, ENCOURAGE AND PROMOTE THE	
	ACTIVITIES AND PROGRAMS AT THE CORNELL UNIVERSITY JOHNSON GRADU	מיתנ
	SCHOOL OF MANAGEMENT.	MIE
	Denoth of Maradiment.	
	Did the organization undertake any significant program services during the year which were not listed on	
J	the prior Form 990 or 990-EZ?	Yes X
	If "Yes," describe these new services on Schedule O.	
	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X
	If "Yes," describe these changes on Schedule O.	
	Describe the organization's program service accomplishments for each of its three largest program services, as measured by e Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total ex revenue, if any, for each program service reported.	
\neg	(Code) (Expenses \$ 2,516,050 . including grants of \$ 2,516,050 .) (Revenue \$	·
	CORNELL UNIVERSITY JOHNSON GRADUATE SCHOOL OF MANAGEMENT \$2,297	,252
1	ROBERT W. PURCELL PROFESSORSHIP \$218,798	
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Form 990 (2013)

Part IV Checklist of Required Schedules

OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST 22-2572815 Page 3

			Yes	No_
1	is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			ļ
	public office? If "Yes," complete Schedule C, Part I	3_		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			,,
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			,,,
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II			X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	_		7.5
	Schedule D, Part III	8_		<u>X</u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?	_		3,5
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent		7.7	
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	<u> </u>
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	44.		х
	Part VI	11a		
b		11b	х	
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	110	Λ	
C	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
ا	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	110		
٦	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	-, ,,,		
- 1	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
J	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u>X</u> _
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u>X</u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u>X</u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		<u>X</u>
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u>X</u>
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	000	
		Form	330 (2013)

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OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST Part IV Checklist of Required Schedules (continued)

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX,			
	column (A), line 27 If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	x	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		<u> </u>
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			ł
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
-	instructions for applicable filing thresholds, conditions, and exceptions):			[
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b_		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		<u>X</u> _
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			\
_ [contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?	l		٠,,
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			.
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33_	-	<u>X</u>
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		v	ĺ
٥-	Part V, line 1	34	_X_	X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		1
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	330		
55	If "Yes," complete Schedule R, Part V, line 2	36		x
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		
٠,	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		x
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			<u> </u>
~	Note. All Form 990 filers are required to complete Schedule O	38	х	
\neg	Trades			(2013)

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OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUS

Fai	Check if Schedule O contains a response or note to any line in this Part V		
	Check it Scredule of Contains a response of hote to any line in this fact v		
4-	Estat the purpher reported in Day 2 of Form 1006. Enter 0 if not applicable	- 1	es No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1a U 1b 0		
b c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		
C	(gambling) winnings to prize winners?	1c	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		
	filed for the calendar year ending with or within the year covered by this return	Ì	
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X_
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O	3b]
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a		
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X
b	If "Yes," enter the name of the foreign country. ▶	İ	
	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts		
5a	, , , , , , , , , , , , , , , , , , ,	5a	X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b	X_
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c	
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit		37
	any contributions that were not tax deductible as charitable contributions?	6a	<u> X</u>
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	CI-	-
_	were not tax deductible?	6b	
7	Organizations that may receive deductible contributions under section 170(c).	70	х
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a 7b	-
ь	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	-75	
٦	to file Form 8282?	7c	x
d	If "Yes," indicate the number of Forms 8282 filed during the year		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e	X_
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f	X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting	}	J
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	
9	Sponsoring organizations maintaining donor advised funds.		
а	Did the organization make any taxable distributions under section 4966?	9a	
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b	
10	Section 501(c)(7) organizations. Enter.		Ì
а	Initiation fees and capital contributions included on Part VIII, line 12		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities [10b]		
11	Section 501(c)(12) organizations. Enter		
a	Gross income from members or shareholders		İ
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	1	ľ
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	ļ
.za	If "Yes," enter the amount of tax-exempt interest received or accrued during the year . 12b	124	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state?	13a	
٦	Note. See the instructions for additional information the organization must report on Schedule O.		
ь	Enter the amount of reserves the organization is required to maintain by the states in which the		
7	organization is licensed to issue qualified health plans		
q	Enter the amount of reserves on hand		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
_ b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	
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OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST 22-2572815

Form 990 (2018) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions \mathbf{x} Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 5 Enter the number of voting members included in line 1a, above, who are independent b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 X of officers, directors, or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 5 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or Х more members of the governing body? 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or b X persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: R The governing body? 8a X а X b Each committee with authority to act on behalf of the governing body? 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code) Yes No 10a X Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, 10b and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe X in Schedule O how this was done 12c Did the organization have a written whistleblower policy? 13 13 X 14 Did the organization have a written document retention and destruction policy? 14 Did the process for determining compensation of the following persons include a review and approval by independent 15 persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X 16a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶NY 17 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available 18 for public inspection. Indicate how you made these available. Check all that apply X Upon request ___ Own website ____ Another's website → Other (explain in Schedule O) Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial 19 statements available to the public during the tax year. 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: THE ORGANIZATION - (607) 254-1550

130 EAST SENECA STREET, NO. 400, ITHACA, NY 14850-4353 332006 10-29-13

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OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter 0- in columns (D), (E), and (F) if no compensation was paid.
 - · List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099 MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization. more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order, individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization	nis box if neither the organization nor any related					nper	nsat	ed any current officer, of	irector, or trustee		
(A)	(B)	(B)						(D)	(E)	(F)	
Name and Title	Average	(do	Positio (do not check mor				one	Reportable	Reportable	Estimated	
	hours per	box, unless person is both an officer and a director/trustee)			ıs bot	h an	compensation	compensation	amount of		
	week		ceran	o a o	irecto	or/trus	ree)	from	from related	other	
i	(list any	ecto			1			the	organizations	compensation	
	hours for	- E	يو ا			ated		organization	(W-2/1099-MISC)	from the	
1	related	ste	ruste		8	bens		(W-2/1099-MISC)		organization	
	organizations	at tr	onali		ploye	E 8				and related	
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations	
	1.00	=	Ē	6	×	± 5	요				
(1) NELSON SCHAENEN, JR.	1.00	X		х				0.	0.	0.	
CHAIRMAN	1.00	^		^	_	-		<u></u>	· · ·		
(2) ROBERT A. COWIE	1.00	X						0.	0.	0.	
TRUSTEE	1.00	^	\vdash	-		\vdash		<u> </u>			
(3) JOANNE DESTEFANO	55.00	v						0.	440,678.	55,669	
TRUSTEE (PART YEAR)	1.00	^	-					0.	440,078.	33,003	
(4) H. FISK JOHNSON	1.00	X						0.	0.	0	
TRUSTEE (5) HAROLD TANNER	1.00	1			-	-	\vdash				
TRUSTEE TANNER	1.00	x						0.	0.	0.	
(6) HARPER WATTERS	1.00		_			-					
TRUSTEE (PART YEAR)	40.00	x						0.	154,189.	5,481	
TROUBLE TIME THE		 -		_			_			<u> </u>	
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Form 990 (2013)

Pa	t VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees,	and	d Hi	ghe	st C	Compensated Employe	es (continued)				
	(A)	(B)	(C) Position		(D)	(E)			(F)					
	Name and title	Average hours per	(do not check more than one		Reportable	Reportable	- 1		timate	_				
		week		, unle: cer an					compensation	compensation from related			nount other	
		(list any	ctor						the	organization			pensa	
		hours for	or dire				ated		organization	(W-2/1099-MI	SC)		om th	
		related organizations	ustee	truste		 83	Suadu		(W-2/1099-MISC)			_	anızat d relat	
		below	Individual trustee or director	Institutional trustee	= t	Key employee	est con	is .			Ì		anızatı	
		line)	Indiv	Instit	Officer	Key e	Highest compensated employee	. Fогтег						
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		-												
	Sub-total					L	لـــا		0.	594,8	67		1 1	50.
םנ	Total from continuation sheets to Part VI	I Section A							0.	334,0	0.	0	_	0.
d	Total (add lines 1b and 1c)	i, occion A					i		0.	594,8		6	1,1	50.
2	Total number of individuals (including but n	ot limited to th	ose	liste	d at	oove	e) wh	o re	eceived more than \$100					
	compensation from the organization								·					0
											ſ		Yes	No
3	Did the organization list any former officer, line 1a? If "Yes," complete Schedule J for s		istee	e, ke	y en	npio	yee,	or	nignest compensated ei	mployee on		_		х
4	For any individual listed on line 1a, is the su		e co	mne	ensa	ation	and	l oti	her compensation from t	the organization	•	_3_		
	and related organizations greater than \$150	•		•					-		. 1	4	х	
5	Did any person listed on line 1a receive or a									dual for services				
_	rendered to the organization? If "Yes," com	plete Schedule	∋ <i>J f</i>	or su	ich j	pers	on		 			5		X
	tion B. Independent Contractors							4	h-4	4400 000 - 1				
1	Complete this table for your five highest co the organization. Report compensation for										ipensa	ation t	rom	
	(A)	ine calendar y	sai c	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	19 V	VICI C	01 11	1	(B)	- Cai		(C		
	Name and business	address	NC	NE					Description of s	ervices	c	omper	nsatio	n
								1						
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1														
<u>_</u>	Table and the second se		_,.						Laborator transfer					
2	Total number of independent contractors (ii		ot lır	nited	ı to		se lis)	ted	above) who received m	ore than				
	\$100,000 of compensation from the organization	Zation -					<u>, </u>		 			Earm (200 //	2013)

Form 990 (2018) OF MGMT OF CORNELL UNIV. ENDOWMENT TRUST
Part VIII | Statement of Revenue

	-	Check if Schedule O cont		or note to any lin	e in this Part VIII			
	•	GINCON III GOILEGUIG G COM	and a response	or note to any m	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
nts nts	1 a	Federated campaigns	1a					
ara our	t	Membership dues	1b					
s, C	٥	Fundraising events	. 1c					
Sift	c	Related organizations	1d					
ini.	e	Government grants (contribut	ions) 1e					
ion	f	All other contributions, gifts, gran				'		
the		similar amounts not included abo						
돌		Noncash contributions included in lines	: 1a-1f \$					
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add lines 1a-1f		>				
				Business Code				
e S	2 a	1						
ēΞ	b	D	. <u> </u>					
Sul	c							<u> </u>
eve	d							<u> </u>
Program Service Revenue	e	·						
ا ته	f	All other program service reve	enue					<u> </u>
	9	Total. Add lines 2a-2f					· · - · · - · · · · · · · · · · · · · ·	
	3	Investment income (including	dividends, intere	est, and				
		other similar amounts)		▶	1,104,310,			1,104,310.
	4	Income from investment of ta	x-exempt bond p	oroceeds 🕨				
	5	Royalties .						
			(i) Real	(ii) Personal				
	6 a	Gross rents						
	b	Less: rental expenses						
ŀ	C	: Rental income or (loss)						
	d	Net rental income or (loss)						
	7 a	Gross amount from sales of	(i) Securities	(II) Other				
		assets other than inventory	3 370 245.					
	b	Less: cost or other basis						
		and sales expenses	1,311,667,					
	c	Gain or (loss)	2,058,578.					{
	d	Net gain or (loss)			2,058,578,			2,058,578,
<u>o</u>	8 a	Gross income from fundraisin	g events (not					
en		including \$	of					
ě		contributions reported on line	1c). See					
Other Reven		Part IV, line 18	а					
흎	b	Less direct expenses	b					
	C	: Net income or (loss) from fund	draising events				*	
I	9 a	Gross income from gaming ac	tivities. See	1				
		Part IV, line 19	а					
		Less: direct expenses	b					
		: Net income or (loss) from gam		<u> </u>				
ll	10 a	Gross sales of inventory, less	returns	1				
		and allowances	а					
		Less: cost of goods sold	b	L				
	c	Net income or (loss) from sale	s of inventory	>				
- 11		Miscellaneous Revenu	e	Business Code				
	11 a							
	b						·	ļ
	С							
		All other revenue		L				
	е	Total. Add lines 11a-11d		>				
33200	12	Total revenue See instructions.			3 162 888.	0.	0.	
10-29	13							Form 990 (2013)

Sect	on 501(c)(3) and 501(c)(4) organizations must com	plete all columns All oth	er organizations must co	mplete column (A).	
	Check if Schedule O contains a respor	se or note to any line in	this Part IX		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21	2,516,050.	2,516,050.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				···
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above, to disqualified	}		ļ	
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes .				
11	Fees for services (non-employees):				
a	Management				
ь	Legal	10,450.		10,450.	
C	Accounting	10,450.		10,450.	
d	Lobbying Professional fundraising services. See Part IV, line 17				
e f	Investment management fees	82,837.		82,837.	
g	Other. (If line 11g amount exceeds 10% of line 25,	02,037.		02,037.	
9	column (A) amount, list line 11g expenses on Sch 0.)				
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy [
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23 24	Other expenses. Itemize expenses not covered				····
24	above. (List miscellaneous expenses in line 24e. If line)				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	NYS CHAR500 FILING FEE	750.		750.	
Ь	112 0.111.000 1212.110 1212			7,00,0	
ď					
d					
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	2,610,087.	2,516,050.	94,037.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined		ļ		
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				·

22-2572815 Page 11

Form 990 (2013)

OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST

Part X Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (B) (A) Beginning of year End of year Cash - non-interest-bearing 1 1 750. Savings and temporary cash investments 2 2 3 3 Pledges and grants receivable, net 4 Accounts receivable, net 4 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L ... 6 7 Notes and loans receivable, net 7 8 Inventories for sale or use 8 Prepaid expenses and deferred charges 9 10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 10b 10c b Less: accumulated depreciation 3,868,170. 3,832,113. 11 Investments - publicly traded securities 11 43,195,434. 47,344,839. 12 Investments - other securities See Part IV, line 11 12 13 Investments - program-related, See Part IV, line 11 13 14 14 Intangible assets 2,181,846. 2,392,715. 15 15 Other assets. See Part IV, line 11 $53,570,\overline{417}$ 49,245,450. Total assets. Add lines 1 through 15 (must equal line 34) 16 16 Accounts payable and accrued expenses 17 17 174,489. 18 18 Grants payable 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability Complete Part IV of Schedule D 21 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties 23 23 24 Unsecured notes and loans payable to unrelated third parties 24 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 25 0. 174,489. Total liabilities. Add lines 17 through 25 26 Organizations that follow SFAS 117 (ASC 958), check here ▶ \(\textstyle \textstyle \tex complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 48,400,450. 52,550,928. 27 Unrestricted net assets 27 28 28 Temporarily restricted net assets 845,000. 845,000. 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 30 31 Paid-in or capital surplus, or land, building, or equipment fund 31 32 32 Retained earnings, endowment, accumulated income, or other funds 49,245,450. 53,395,928. 33 33 Total net assets or fund balances 53,570,417. 49,245,450. Total liabilities and net assets/fund balances Form 990 (2013)

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OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST 22-2572815 Page 12 Form 990 (2013) Part XI Reconciliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI 3,162,888. 1 Total revenue (must equal Part VIII, column (A), line 12) 1 2,610,087. 2 Total expenses (must equal Part IX, column (A), line 25) 2 552,801. Revenue less expenses. Subtract line 2 from line 1 3 3 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) 49,245,450. 4 4 3,597,677. 5 Net unrealized gains (losses) on investments 5 6 Donated services and use of facilities 6 7 Investment expenses 7 Prior period adjustments 8 8 0. Other changes in net assets or fund balances (explain in Schedule O) 9 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, 10 53,395,928. 10 column (B)) Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII Yes No X Accrual Accounting method used to prepare the Form 990: Cash 1 If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O. Were the organization's financial statements compiled or reviewed by an independent accountant? X 2a If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both. Separate basis Consolidated basis Both consolidated and separate basis X Were the organization's financial statements audited by an independent accountant? 2b If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis X Both consolidated and separate basis If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, X review, or compilation of its financial statements and selection of an independent accountant? 2c If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? Х За If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

332012 10-29-1 Form 990 (2013)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Nan	e of t	he organizat	ion	SAMUEL	CURTIS JOHNS	ON GR	LADUAT	E SCH	OOL	[1	Employer	identificat	ion n	umber
				OF MGMT	OF CORNELL	UNIV.	ENDC	PINWMW	TRUS	T		2-2572	81	5
Pa	rt I	Reason	for I	Public Char	rity Status (All organiz	zations mu	st comple	te this par	t.) See ins	tructions	•			
The	organ	zation is not	a priva	ate foundation	because it is: (For lines	1 through	11, check	only one b	ox)					
1					s, or association of chur).				
2		A school des	cribe	d in section 17	70(b)(1)(A)(ii). (Attach Sc	hedule E)	•		, ,,,					
3					ital service organization	-		170(b)(1)	(A)(iii).					
4		•			operated in conjunction					(b)(1)(A)	(iii). Enter	the hospital	l's na	me,
		city, and stat		_							-			
5		An organizat	ion of	perated for the	benefit of a college or u	niversity o	wned or or	perated by	a governi	mental ui	nit describ	ed in		
		_		(A)(iv). (Compl	-	•		·	_					
6	\vdash				ent or governmental uni	t describe	d in sectio	n 170(b)(1)(A)(v).					
7	Ħ.				ceives a substantial part					r from th	e general	public desc	ribed	lın
•				(A)(vi). (Comple				3			3			
8					section 170(b)(1)(A)(vi).	(Complete	Part II)							
9	一	-			eives: (1) more than 33			rom contri	butions, m	nemberst	nio fees, a	nd aross re	ceint	s from
_		•		-	nctions - subject to certa						-	-		
				•	axable income (less sec	•		-				_		
				a)(2). (Complete	•		.,		20qu 0 u	, e.g	, at //Latio	u • • • • •	,,,,	,, с
10	\Box		-		perated exclusively to te	st for publ	ic safety. S	See sectio	n 509(a)(4	1\.				
11	X	_		-	perated exclusively for the				_	-	rry out the	nurnoses d	of one	or
•		-		_	ations described in secti									
				-	organization and compl		•		.,	J., J., J., J.	, (L), (L), (L)			
		a X Type	• •	· · · · · · · · · · · · · · · · · · ·	<u> </u>		nctionally			ı □ Tv	pe III - Noi	n-functional	lv inte	egrated
e	<u> </u>	• •			at the organization is not	•	•	_		•	•		-	•
_		-		· ·	than one or more publicly			-						
f					tten determination from						30(4)(1) 01	000	(4)(4)	•
·				zation, check t				PO 1, 1, 100	, 5 , p.					
g			_		organization accepted ar	ny aift or c	ontribution	· n from anv	of the follo	owina ne	rsons?	•		
3		-			firectly controls, either a								Yes	No
		• •		-	upported organization?	.01.0 01 109	,04,101,1714,1	po. 000		(,	(, 20.011	11g(i)	1.00	X
		-	_	- •	n described in (i) above?)	•		•			. 11g(ii)		X
				•	person described in (i)	•	e?	••	•			11g(iii)		X
h		• •		•	about the supported or			•			•	L' 'S\'''I		
		1 TOVIGO LITO I	0.1011	ang innonnianon	about the capported of	garnzation	(0).							
	N	-f	1		CONT.	Vivi Ic the	organization	(v) Did you	u notify the	(vi)	Is the			
(1)		of supported Inization		(ii) EIN	(iii) Type of organization (described on lines 1-9		sted in your			lorganizat	tion in col, l	(vii) Amoun	t of mi port	onetary
	orga	inzanon			above or IRC section	governing	document?	(i) of you	r support?	U.	ized in the S.?	Sup	port	
			,		(see instructions))	Yes	No	Yes	No	Yes	No			
CO	RNE	LL			<u> </u>	†	1	-		1				
			15-	-0532082	2	х		x		х		2,51	6.0	050.
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-+			 			 				 				
Tota	.1	1										2,51	6 (150
$\overline{}$			dece	ion Act Nation	, see the Instructions f	Or	1	l	l	School	ile A (Earr	n 990 or 99		
ᆈᄸ	FULL	aperwork Re	uucti	IOH ACL NULICE	, see the mounchons i	UI .				JULIE GE	ne w froir	11 990 01 98	,u-L2	., 2013

Form 990 or 990-EZ.

Schedule A (Form 990 or 990 EZ) 2013 OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST22-2572815 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization

	fails to qualify under the tests	s listed below, plea	se complete Part	111)			
Se	ction A. Public Support						
Cal	endar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a governmental unit or publicly						
	supported organization) included	¥					
	on line 1 that exceeds 2% of the amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4						
Se	ction B. Total Support			,			
Cal	endar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources				ļ.		
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)				-		
11	Total support. Add lines 7 through 10	L		ļ	<u> </u>	-	
12	Gross receipts from related activities,	•	•			12	
13	First five years. If the Form 990 is for	_	s tirst, second, thir	d, fourth, or fifth to	ax year as a section	on 501(c)(3)	
Se	organization, check this box and stop ction C. Computation of Publ		rcentage				>
14	Public support percentage for 2013 (I			column (f))		14	%
15	Public support percentage from 2012		-	\ <i>''</i>	• • •••	15	%
16	33 1/3% support test - 2013. If the			n line 13, and line	14 is 33 1/3% or r	nore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organization	· 1			ightharpoons
ŧ	33 1/3% support test - 2012. If the c	organization did no	t check a box on	ine 13 or 16a, and	l line 15 is 33 1/3%	6 or more, check th	is box
	and stop here. The organization qual	ifies as a publicly s	supported organiz	ation			. ▶□
17	10% -facts-and-circumstances test	t - 2013. If the org	anization did not d	check a box on line	e 13, 16a, or 16b,	and line 14 is 10%	or more,
	and if the organization meets the "fac	ts-and-circumstan	ces" test, check ti	nis box and stop h	nere. Explain in Pa	rt IV how the organ	ization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	d organization		. ▶□
ţ	10% -facts-and-circumstances test	t - 2012. If the org	anızatıon dıd not d	check a box on line	e 13, 16a, 16b, or	17a, and line 15 is	10% or
	more, and if the organization meets th	ne "facts-and-circu	mstances" test, cl	neck this box and	stop here. Explair	n in Part IV how the	
	organization meets the "facts-and-circ		-	,			▶∟
18	Private foundation. If the organization	n did not check a	<u>box on line 13, 16</u>	<u>a, 16b, 17a, or 17l</u>			
					Sche	edule A (Form 990	or 990-EZ) 2013

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Schedule A (Form 990 or 990 EZ) 2013 OF MGMT OF CORNELL UNIV. ENDOWMENT TRUST22-2572815 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, places complete Part II.)

Se	ction A. Public Support	low, please com	piete Fait II j				
	endar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1							
	membership fees received. (Do not include any "unusual grants.")						
_			ļ				
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3				[
Ĭ	are not an unrelated trade or bus- iness under section 513		;		;		
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	1 '		 				
	furnished by a governmental unit to the organization without charge				1		
6	Total. Add lines 1 through 5						
7	Amounts included on lines 1, 2, and 3 received from disqualified persons		<u> </u>				
1	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6)						
Se	ction B. Total Support		· · · · · · · · · · · · · · · · · · ·				
Cal	endar year (or fiscal year beginning in) ► 📙	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9	-					<u></u>	
10	a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
	b Unrelated business taxable income						
	(less section 511 taxes) from businesses acquired after June 30, 1975						
	c Add lines 10a and 10b		ļ	· · · · · · · · · · · · · · · · · · ·		<u> </u>	
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on					,	
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11, and 12)		L		L	<u></u>	
14	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	ax year as a section	on 501(c)(3) organiz	ation,
	check this box and stop here	- Compand Da					
-	ction C. Computation of Public				·	T.::T	
15	Public support percentage for 2013 (lin			column (t))	•	15	%
<u>16</u>	Public support percentage from 2012 ction D. Computation of Inves					16	%
\neg	~ ~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~			ne 13 column (fl)		17	
17	Investment income percentage for 201 Investment income percentage from 2			ie 13, column (i))		18	
18 19:	a 33 1/3% support tests - 2013. If the			on line 14, and line	e 15 is more than :		
	more than 33 1/3%, check this box an						▶ □
	b 33 1/3% support tests - 2012. If the c	•	-	-			and
- [line 18 is not more than 33 1/3%, chec						
20	Private foundation. If the organization	did not check a	box on line 14, 19	a, or 19b, check th	nis box and see in:	structions	<u> </u>

	SAMUEL CURTIS JOHNSON GRADUATE SCHOOL
Sche	edule A (Form 990 or 990 EZ) 2013 OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST22-2572815 Page 4
Pa	edule A (Form 990 or 990-EZ) 2013 OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST22-2572815 Page 4 Supplemental Information. Provide the explanations required by Part II, line 10, Part II, line 17a or 17b, and Part III, line 12.
	Also complete this part for any additional information (See instructions)

Schedule A (Form 990 or 990-EZ) 2013

SCHEDULE D

(Form 990);

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

SAMUEL CURTIS JOHNSON GRADUATE SCHOOL OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST Employer identification number 22-2572815

Pa	rt I Organizations Maintaining Donor Advise	d Funds or Other Similar Fund	s or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		1-11-day
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advi	sed funds
	are the organization's property, subject to the organization's	exclusive legal control?	. Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be	e used only
	for charitable purposes and not for the benefit of the donor o		
	impermissible private benefit?		Yes No
Pa	rt II Conservation Easements. Complete if the org	janization answered "Yes" to Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
	Preservation of land for public use (e.g., recreation or e	ducation) Preservation of an hi	storically important land area
	Protection of natural habitat	Preservation of a cer	tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
a	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements .		2b
¢	Number of conservation easements on a certified historic str	ucture included in (a)	2c
ď	Number of conservation easements included in (c) acquired a	after 8/17/06, and not on a historic struct	ture
	listed in the National Register .		2d
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by th	e organization during the tax
	year >		
4	Number of states where property subject to conservation eas	sement is located >	
5	Does the organization have a written policy regarding the per	rodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it		└ Yes
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and e		
8	Does each conservation easement reported on line 2(d) above	re satisfy the requirements of section 170	[]
	and section 170(h)(4)(B)(ii)?	• • • • • • • • • • • • • • • • • • • •	Yes No
9	In Part XIII, describe how the organization reports conservation	•	
	include, if applicable, the text of the footnote to the organizat	cion's financial statements that describes	the organization's accounting for
Da	rt III Organizations Maintaining Collections of	f Art Historical Treasures or C	Other Similar Assets
Га	Complete if the organization answered "Yes" to Form		Aner Ommar Assets.
-	If the organization elected, as permitted under SFAS 116 (AS		mont and halance shoot works of art
14	historical treasures, or other similar assets held for public exh		
	the text of the footnote to its financial statements that describ		ance of public service, provide, in Fart Am,
			at and halance sheet works of art, historical
b	treasures, or other similar assets held for public exhibition, ec		
	relating to these items.	ducation, or research in furtherance of pe	blic service, provide the following attrouting
	(i) Revenues included in Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical trea	asures or other similar assets for financia	
2	the following amounts required to be reported under SFAS 1:		ar garri, provido
	Revenues included in Form 990, Part VIII, line 1	.5 y .50 500, rotating to triese items.	▶ \$
a	Assets included in Form 990, Part X	•	. • \$
٦	, woods included in rollingso, rate A	• •	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2013

	dule D (Form 990) 2013 OF MGMT	OF CORNELI						7281 e ts /contr		
3	Using the organization's acquisition, accessi									
	(check all that apply):	,	.,,	g	9					
a	Public exhibition	d	Loan or exc	hange programs						
b	Scholarly research	e e		ge pg. ae						
]	Preservation for future generations	_							•	
4	Provide a description of the organization's co	ollections and explain	how they further t	he organization's	exempt	t purpo:	se in Pa	rt XIII.		
5	During the year, did the organization solicit o	· ·	•	•	-					
-	to be sold to raise funds rather than to be ma		•	•				Yes		No
Pa	rt IV Escrow and Custodial Arran				" to For	m 990,	Part IV,	line 9, or		
	reported an amount on Form 990, Par									
1a	Is the organization an agent, trustee, custode	an or other intermed	ary for contribution	ns or other assets	not inc	luded				
	on Form 990, Part X?							Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the fol	lowing table:							
								Amoun	t	
c	Beginning balance				[1c				
d	Additions during the year					1d				
е	Distributions during the year		••			1e				
f	Ending balance				l	1f				
2a	Did the organization include an amount on Fe	orm 990, Part X, line :	21?					Yes		No
_ b	If "Yes," explain the arrangement in Part XIII						·			
Pa	rt V Endowment Funds. Complete	f the organization ans	swered "Yes" to Fo	rm 990, Part IV, I	ne 10.					
1		(a) Current year	(b) Prior year	(c) Two years ba	ck (d)	Three ye	ars back	(e) Fou	r years	back
1a	Beginning of year balance	845,000.	845,000,	845.00	00	84	5,000.		845	000.
b	Contributions .			ļ.,						
С	Net investment earnings, gains, and losses									
d	Grants or scholarships							ļ		
e	Other expenditures for facilities			}	1			1		
	and programs									
f	Administrative expenses							ļ		
g	End of year balance	845,000,	845,000.	845,00	00,	84	5,000		845	000.
2	Provide the estimated percentage of the curr		e (line 1g, column (a	a)) held as.						
а	Board designated or quasi-endowment	.00	_%							
b	Permanent endowment ► 100.00	%								
С	Temporarily restricted endowment ►	<u>.00</u> %								
1	The percentages in lines 2a, 2b, and 2c should	•								
За	Are there endowment funds not in the posse	ssion of the organiza	tion that are held a	ind administered	for the c	organiza	tion			
	by:								Yes	No
	(i) unrelated organizations	•	•	•				3a(i)		<u>X</u>
	(iii) related organizations							3a(ii)		<u>X</u>
b	If "Yes" to 3a(ii), are the related organizations	•					•	3b		<u> </u>
4	Describe in Part XIII the intended uses of the		wment funds							
Pa	t VI Land, Buildings, and Equipm		D 1 1 1 1 1 0			40				
	Complete if the organization answered		1							
	Description of property	(a) Cost or ot	',	'	c) Accui			(d) Boo	k valu	е
<u> </u>	1	basis (investm	ont) Dasis	(other)	depred	nation				
1a	Land .									
b	Buildings					-			~	
c	Leasehold improvements									
đ	Equipment	•								
e	Other		(askum (D) to 1	10(=))			\vdash		_	
<u>ı ota</u>	. Add lines 1a through 1e (Column (d) must e	yuai гопп 990, Рап 2	, column (B), line 1	(C))				D /5	- 000	0.
						S	cnedule	D (Forn	n 990)	2 013

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Financial derivatives Closely-held equity interests Other A) MASTER PLAN OF CORNELL B) UNIVERSITY 43,297,392. END-OF C) D) E) F) G) H) Hal (Col. (b) must equal Form 990, Part X, col. (B) line 12.) A7,344,839. Part VIII Investments - Program Related. Complete if the organization answered "Yes" to Form 990, Part IV, line 11c See Form 990.	0, Part X, line 12 of valuation Cost or end-of-year market value -YEAR MARKET VALUE -YEAR MARKET VALUE
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(4) (5) (6) (7) (8) (9) Potal. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See F (a) Description of liability (b) Book value (1) Federal income taxes (2) (3)	0, Part X, line 15. (b) Book value
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(5) (7) (8) (9) Intal. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See F (a) Description of liability (b) Book value (1) Federal income taxes (2) (3)	
(7) (8) (9) Intal. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See F (a) Description of liability (b) Book value (1) Federal income taxes (2) (3)	
(\$) (\$) (\$) (\$) (\$) (\$) (\$) (\$)	
(9) Part X Other Liabilities. Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See F (a) Description of liability (b) Book value (1) Federal income taxes (2) (3)	
Atal. (Column (b) must equal Form 990, Part X, col. (B) line 15.) Part X Other Liabilities. Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See F (a) Description of liability (b) Book value (1) Federal income taxes (2) (3)	
Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See F (a) Description of liability (b) Book value (1) Federal income taxes (2) (3)	
(a) Description of liability (b) Book value (1) Federal income taxes (2) (3)	
(1) Federal income taxes (2) (3)	(b) Book value
(3)	(b) Book value
(3)	(b) Book value
	(b) Book value
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(4)	(b) Book value
(5)	(b) Book value
(6)	(b) Book value
(7)	(b) Book value
(8)	(b) Book value
(9)	(b) Book value
otal. (Column (b) must equal Form 990, Part X, col. (B) line 25)	(b) Book value
Lability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of	(b) Book value

	tule D (Form 990) 2013 OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST		2572815	Page 4
Par	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per R	eturn	•	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.			
1	Total revenue, gains, and other support per audited financial statements	1	6,677,	728.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1		
а	Net unrealized gains on investments 2a 3,597,677.] [
b	Donated services and use of facilities] }		
С	Recoveries of prior year grants . 2c]		
d	Other (Describe in Part XIII)	1 1		
е	Add lines 2a through 2d .	2e	3,597,	
3	Subtract line 2e from line 1	3	3,080,	051.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 82,837.	↓		
þ	Other (Describe in Part XIII)	4 1		000
	Add lines 4a and 4b	4c		837.
	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	3,162,	888.
Par	Reconciliation of Expenses per Audited Financial Statements With Expenses per	Retur	n.	
	Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.		0 505	050
1	Total expenses and losses per audited financial statements	1-1-	2,527,	250.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25.	1 (
a	Donated services and use of facilities 2a	1 1		
b	Prior year adjustments 2b	-		
С	Other losses . 2c	-		
	Other (Describe in Part XIII.)	1 . 1		0
1	Add lines 2a through 2d	2e	2,527,	0.
1	Subtract line 2e from line 1	3	4,341,	250.
	Amounts included on Form 990, Part IX, line 25, but not on line 1. Investment expenses not included on Form 990, Part VIII, line 7b. 4a 82,837.))		
1		1 1		
- 1	Other (Describe in Part XIII) Add lines 4a and 4b	10	82	837.
-1	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	4c	2,610,	087
	t XIII Supplemental Information.	1 3 1	_ 2,010,	007.
	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line	4 Part	(line 2: Part X	<u></u>
- 1	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.	1,1 4117	, m o z, r are /	``',
	and to, and that the month and to the complete and part to provide any additional month and the			
PAR	T V, LINE 4:			
EXP	LANATION: TO FUND FUTURE PROGRAMS IN ACCORDANCE WITH THE	ORGA	NIZATIO	N'S
TAX	EXEMPT PURPOSE.			
1				
PAR	T X, LINE 2:			
-				
EXF	LANATION: THE TRUST'S FORMS 990, RETURN OF ORGANIZATION E	XEMP	T FROM	
		_		
INC	OME TAX, FOR THE YEARS ENDING 2011, 2012, AND 2013 ARE SU	BJEC	T TO	
EXA	MINATION BY THE IRS, GENERALLY FOR THREE YEARS AFTER THEY	WER	E FILED) <u>. </u>
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332054 09-25-		Schod	ule D (Form 99	201 2012
09 25-1	3	JULIEUL	715 P (LOHII) 25	JUJ ZU IJ

SCHEDULEI		O	Grants and Other Assistance to Organizations.	ner Assistan	ce to Organ	izations		OMB No. 1545-0047
(Form 990)		G Comp	Governments, and Individuals in the United States Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22	nd Individual	Is in the Uni	ted States		2013
Department of the Treasury				► Attach to Form 990.	m 990.			Open to Public ,
Internal Revenue Service		▶ Informat	Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.	(Form 990) and its	instructions is a	www.irs.gov/form9	30.	Inspection
Name of the organization	SAMUEL OF MGMT	H O	CURTIS JOHNSON GRADUATE SCHOOL OF CORNELL UNIV. ENDOWMWNT TR	DUATE SCHOOL ENDOWMWNT TRUST	SТ			Employer identification number
Part I General	General Information on Grants and Assistance	and Assistance	1 1		1			0104/04/04
1 Does the organ	Does the organization maintain records to substantiate the amount of	to substantiate the		or assistance, the	grantees' eligibility	for the grants or ass	the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection	lon
criteria used to	criteria used to award the grants or assistance?	istance?			Č	•		X Yes No
art =	Grants and Other Assistance to Governments and Organizations in the United States Complete if the organization annurated "You" to Some Doc IV Inc. 04 for annual and Other Assistance to Governments and Organizations in the United States Complete if the organization annurated "You" to Some Doc IV Inc. 04 for annual and Other Assistance to Governments and Organizations in the United States Complete if the organization annurated "You" to Some Doc IV Inc. 04 for annual an	Governments and	Orning the use of grant	Idilds in the United	omplete if the orac	V" poyousac activities	40 COO mag 1 04 " 20"	W 120 04 600 2001
- I	recipient that received more than \$5,000 Part II can be duplicated if additional space is needed.	\$5,000 Part II can	be duplicated if additi	e Oilleu States. O	ompete ii trie orga 1ed.	TILZAUOTI ATISWEIEU T	es to Form 990, Pan	iv, line z I, ror any
1 (a) Name and a or gr	1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CORNELL UNIVERSITY 341 PINE TREE ROAD ITHACA, NY 14850	ITY JAD J	15-0532082	501(¢)(3)	2,516,050,	0			EDUCATION
		i						
2 Enter total num 3 Enter total num	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table	and government or	ganizations listed in the	le line 1 table				
_	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	, see the Instruct	ions for Form 990.					Schedule I (Form 990) (2013)

10-29-13

SAMUEL CURTIS JOHNSON GRADUATE SCHOOL
Schedule I (Form 990) (2013)

OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST
Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22
Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22

Page 2

22-2572815

(f) Description of non-cash assistance .										
(e) Method of valuation (book, FMV, appraisal, other)				dditional information		100L	NAGEMENT TO			
(d) Amount of non- cash assistance				Part I, line 2, Part III, column (b), and any other additional information		REPORTING OF SCHOOL	CHOOL OF MA		ļ	
(c) Amount of cash grant				ine 2, Part III, columi		JDES REPOR	SRADUATE SO			
(b) Number of recipients		}		equired in Part I, I	 -	ICH INCLUDES	JOHNSON (
(a) Type of grant or assistance				Part IV Supplemental Information. Provide the information required in	PART I, LINE 2:	EXPLANATION: ANNUAL MONITORING WHICH	ACTIVITIES BY THE DEAN OF THE SC JOHNSON GRADUATE SCHOOL OF MANAGEMENT	THE TRUSTEES OF THE ORGANIZATION.		

Schedule I (Form 990) (2013)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990. ➤ See separate instructions.

2013

OMB No 1545-0047

Open to Public Inspection

Employer identification number

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

► Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

SAMUEL CURTIS JOHNSON GRADUATE SCHOOL Emplo

OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST 22-2572815

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
_	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
•	organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Х
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		_X_
b	Any related organization?	5b		X
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of.			
а	The organization?	6a		X
b	Any related organization?	6b		X
	If "Yes" to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

SAMUEL CURTIS JOHNSON GRADUATE SCHOOL OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST 22-2572815

Page 2

Schedule J (Form 990) 2013 OF MGM

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i) (iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	3C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(a)·(i)(a)	reported as deferred in prior Form 990
(1) JOANNE DESTEFANO	3	0		0	0	0.	0	0
TRUSTEE (PART YEAR)	: 🗉	406,37	12,370.	21,936.	41,38	14,289.	496,34	0
(2) HARPER WATTERS	Ξ	0.		0.	0	0.	0	
TRUSTEE (PART YEAR)		154,18		0		5,481.	159,67	• 0
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Schedule J (Form 990) 2013

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SAMUEL CURTIS JOHNSON GRADUATE SCHOOL OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST

Page 3

Schedule J (Form 990) 2013

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

➤ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

Open to Public

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Inspection SAMUEL CURTIS JOHNSON GRADUATE SCHOOL Employer identification number Name of the organization OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST 22-2572815 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: GRADUATE SCHOOL OF MANAGEMENT. FORM 990, PART VI, SECTION A, LINE 7A: EXPLANATION: THREE OF THE FIVE TRUSTEES ARE APPOINTED BY CORNELL UNIVERSITY. FORM 990, PART VI, SECTION A, LINE 7B: EXPLANATION: UNDER ARTICLE IX OF THE TRUST AGREEMENT, THE TRUST IS ACCOUNTABLE TO THE CORNELL UNIVERSITY BOARD OF TRUSTEES, WITH WHOM A REPORT MUST BE FILED AT THE END OF EACH FISCAL YEAR. FORM 990, PART VI, SECTION B, LINE 11: EXPLANATION: THE ORGANIZATION'S FORM 990 IS REVIEWED BY OFFICER MEMBERS OF THE BOARD PRIOR TO FILING WITH THE IRS. FORM 990, PART VI, SECTION B, LINE 12C: EXPLANATION: ANNUAL MONITORING FORM 990, PART VI, SECTION C, LINE 19: EXPLANATION: THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 3322 11 09-04-13

Schedule O (Form 990 or 990-EZ) (2013)

SCHEDULER		Related Organizations	anizations and Unrelated Partnerships	tnerships			OMB No 1545-0047
(Form 990)	▼ Complei	► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ➤ Attach to Form 990.	es" on Form 990, Part IV, line 33, 3 ► See separate instructions.	ne 33, 34, 35b, 36 ctions.	, or 37.		Open to Public
Department of the Treasury Internal Revenue Service	▶Inform	Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.	0) and its instructions is at	www.irs.gov/form	1990.		Inspection
Name of the organization	SAMUEL CURTIS OF MGMT OF CORN	CURTIS JOHNSON GRADUATE SCHOOL OF CORNELL UNIV. ENDOWMWNT TR	ADUATE SCHOOL ENDOWMWNT TRUST			Employer identi	Employer identification number $22-2572815$
Part I Identification of Dis	sregarded Entities Complete	Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.	on Form 990, Part IV, line 33.				
(a) Name, address, and EIN (if applicable) of disregarded entity	EIN (if applicable) ded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets		(f) Direct controlling entity
					· · · · · · · · · · · · · · · · · · ·		
Part II Identification of Re organizations during	lated Tax-Exempt Organizat the tax year.	Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.	nswered "Yes" on Form 990,	Part IV, line 34 be	cause it had one c	r more related tax-ex	empt
(a) Name, address, and EIN of related organization	ss, and ElN ganization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 512(ex13) controlled entity?
CORNELL UNIVERSITY - 15 341 PINE TREE ROAD ITHACA, NY 14850	15-0532082	HIGHER EDUCATION	NEW YORK	501(C)(3)	LINE 2	N/A	
For Paperwork Reduction Act Notice, see the Instructions for Form 990	t Notice, see the Instructions	tor Form 990.				Schedule	Schedule R (Form 990) 2013

09-12-13 LHA

OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST Schedule R (Form 990) 2013

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year

Part III

Page 2

22-2572815

Schedule R (Form 990) 2013 General or Percentage managing ownership Yes No (i) Section 512(b)(13) controlled entity? Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. 3 Percentage ownership Yes No 9 Ξ Code V-UBI camount in box 20 of Schedule K-1 (Form 1065) Share of end-of-year assets Ξ 6 Disproportionate Yes No allocations? Ξ Share of total income Share of end-of-year assets <u>6</u> Type of entity (C corp, S corp, or trust) <u>e</u> Share of total income Direct controlling entity Predominant income (related, unrelated, excluded from tax under sections 512-514) **e** Legal domicile (state or foreign country) 28 (d)
Direct controlling
entity Primary activity (c)
Legal
domicile
(state or
foreign Primary activity 9 Name, address, and EIN of related organization Name, address, and EIN of related organization <u>a</u> <u>a</u> 332162 09-12-13 Part IV

OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST Schedule R (Form 990) 2013

Page 3

22-2572815

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II. III. or IV of this schedule				Yes	ا ا
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	s with one or more re	lated organizations listed i	in Parts II-IV?		
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity					`
b Gift, grant, or capital contribution to related organization(s)				1b X	1.
 Gift, grant, or capital contribution from related organization(s) 				1c	ال
d Loans or loan guarantees to or for related organization(s)				1d X	ال
e Loans or loan guarantees by related organization(s)				1e X	ال
f Dividends from related organization(s)				1f X	إ
g Sale of assets to related organization(s)	•		:	X X	
		•		th X	
i Exchange of assets with related organization(s)	·			1: X	۱.,
j Lease of facilities, equipment, or other assets to related organization(s)	:			ı,	ال
k Lease of facilities, equipment, or other assets from related organization(s)				추 - - - -	
	nization(s)			=	
m Performance of services or membership or fundraising solicitations by related organization(s)	nization(s)	•			ر ا
	on(s)		•	ŧ	
	`				١.
		•			ا
p Reimbursement paid to related organization(s) for expenses				10 T	
r Other transfer of cash or property to related organization(s)				1r X	ان
s Other transfer of cash or property from related organization(s)				1s X	اب
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds	no must complete th	ils line, including covered	relationships and transaction thresholds.		}
(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining amount involved	nolved	
	type (a-s)				ļ
(1) CORNELL UNIVERSITY	В	2,516,050.			1
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(3)					
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332163 09-12-13	29		Schedule	Schedule R (Form 990) 2013	5

OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST Schedule R (Form 990) 2013

22-2572815 Page 4

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

1-7	0 6			1	9	3	1		:	
(a) Name, address, and EIN of entity	(b) Primary activity	Legal domicile (state or foreign	Predominant income partners sec (related, unrelated, original)	Are all 501(c)(3)	Share of total	(9) Share of end-of-year	Dispropor- tionate	Dispropor- Lorate amount in box 20 Amanaging ownership	General or managing	(K) Percentage ownership
		country)	excluded from lax under section 512-514)	res No	псоте	assets	Yes No	or Schedule K-1 (Form 1065)	Yes No	
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Schedule R (Form 990) 2013

SAMUEL CURTIS JOHNSON GRADUATE SCHOOL Schedule R (Form 990) 2013 OF M Part VII .Supplemental Information OF MGMT OF CORNELL UNIV. ENDOWMWNT TRUST22-2572815 Page 5 Provide additional information for responses to questions on Schedule R (see instructions)

332165 09-12-13

Form **8868**

(Rev. January 2014)

Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No 1545-1709

_	- i					_1		
	- 1	re filing for an Automatic 3-Month Extension, complete				>	X	
		re filing for an Additional (Not Automatic) 3-Month Ex						
		mplete Part II unless you have already been granted a						
		c filing (e-file). You can electronically file Form 8868 if y						
•		o file Form 990-T), or an additional (not automatic) 3-mor		•		·		
		file any of the forms listed in Part I or Part II with the exc						
		Benefit Contracts, which must be sent to the IRS in pap		(see instructions). For more details	on the elec	ctronic filing of this f	orm,	
	- 1	Irs.gov/efile and click on e-file for Chanties & Nonprofits		when it original (no conice no		·		
<u>Pa</u>		Automatic 3-Month Extension of Time		. 				
	•	tion required to file Form 990-T and requesting an auton	natic 6-mc	onth extension - check this box and	complete	_	Г	
	pnly			700445				
rui ou to file	ner co Lincol	orporations (including 1120-C filers), partnerships, REM me tax returns.	ics, and ti	rusts must use Form 7004 to reques				
	 					er's identifying num		
Type	1 1	Name of exempt organization or other filer, see instruction SAMUEL CURTIS JOHNSON GRADU	Employe	Employer identification number (EIN) or				
print	1	OF MGMT OF CORNELL UNIV. EN		22-2572815				
File by		Number, street, and room or suite no. If a P O. box, so			Social se	Social security number (SSN)		
due da filing y		130 EAST SENECA STREET, NO.	Jociai Se	Join Security Humber (OON)				
return Instruc		City, town or post office, state, and ZIP code For a fo		ress see instructions	L			
		ITHACA, NY 14850-4353	gr. auu	1000, 000 11.01.00.00.				
	 							
Ente	the F	Return code for the return that this application is for (file	a separa	te application for each return)			0 1	
		(,,		,	•	•		
Appl	icatio	on .	Return	Application		Return		
ls Fo	1		Code	Is For				
		or Form 990-EZ	01	Form 990-T (corporation)				
Form	990-1	BL	02	Form 1041-A		08		
Form	4720) (individual)	03_	Form 4720 (other than individual)	vidual)			
Form	990-1	PF	04_	Form 5227				
Form	990-	T (sec. 401(a) or 408(a) trust)	05	Form 6069			11	
Form 990-T (trust other than above)				Form 8870			12	
		THE ORGANIZATION	N					
		oks are in the care of > 130 EAST SENECA	STRI	EET, NO. 400 - ITH	ACA,	NY 14850-4	353	
Te	lepho	one No ► <u>(607) 254-1550</u>		Fax No 🕨				
		ganization does not have an office or place of business				>		
• If	this is	for a Group Return, enter the organization's four digit						
box	_	. If it is for part of the group, check this box				ers the extension is	for	
1		uest an automatic 3-month (6 months for a corporation						
	ı —	FEBRUARY 15, 2015, to file the exempt	t organiza	tion return for the organization name	ed above.	The extension		
	IS for	r the organization's return for						
		calendar year or		decides TIDI 20 2014				
	▶∟	X tax year beginning JUL 1, 2013	, an	d ending <u>JUN</u> 30, 2014		_·		
•	16 4h -	e tax year entered in line 1 is for less than 12 months, cl	hook zoo-	on· Initial return	Final retur	n		
2	11 1116	Change in accounting period	IECK IEGS	on [] initial return	rinai retui	11		
3a	If the	s application is for Forms 990-BL, 990-PF, 990-T, 4720,	or 6069 (enter the tentative tax less any	\neg			
Ja		refundable credits. See instructions.	3a	\$	0.			
ь		s application is for Forms 990-PF, 990-T, 4720, or 6069.	Ja	*				
٠		nated tax payments made. Include any prior year overp	3b	\$	0.			
c		nce due. Subtract line 3b from line 3a. Include your pa						
		sing EFTPS (Electronic Federal Tax Payment System)	-		3с	\$	_0.	
Cau		f you are going to make an electronic funds withdrawal				nd Form 8879-EO fo		
	uction		,	,				
LHA	Fo	r Privacy Act and Paperwork Reduction Act Notice,	see instru	uctions.	· · · · · · · · · · · · · · · · · · ·	Form 8868 (Re	v. 1-2014)	
32384	1 -					,	•	

Form 8868 (Rev	v. 1-2014)						Page 2			
If you are filin	g for an Additional (Not Automatic) 3-Month Ex	tension, d	complete only Part II and check this	box	•	▶	X			
Note. Only com	plete Part II if you have already been granted an a	automatic	3-month extension on a previously fi	led Form	8868.					
	g for an Automatic 3-Month Extension, comple									
Part II	Additional (Not Automatic) 3-Month E	xtensio	n of Time. Only file the origin	al (no c	opies ne	eded).				
	Enter filer's identifying number, see instru									
	me of exempt organization or other filer, see instru	Employe	ployer identification number (EIN) or							
- 1 1	WEL CURTIS JOHNSON GRADUA									
	Number, street, and room or suite no. If a P O. box, see instructions.						5			
tiling volur										
return See 130	EAST SENECA STREET, NO.									
	, town or post office, state, and ZIP code For a fo	oreign add	lress, see instructions.							
ITH	IACA, NY 14850-4353					_				
						1				
Enter the Return	n code for the return that this application is for (file	a separa	te application for each return)	•			0 1			
A !! !!			I A			- Т				
Application		Return	Application				Return			
Is For		Code	Is For				Code			
Form 990 or For	m 990-EZ	01	Form 1041-A							
Form 990-BL Form 4720 (indi		02	Form 4720 (other than individual)				<u>08</u> 09			
Form 990-PF	vidual)	03	Form 5227			-	10			
	c. 401(a) or 408(a) trust)	05	Form 6069				11			
		06	Form 8870			12				
Form 990-T (trust other than above) 06 Form 8870 STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.										
<u> </u>	THE ORGANIZATION		na o montro de la piere	ouoly inc	- u <u>- u - u - u - u - u - u - u - u - u</u>					
The books are	re in the care of > 130 EAST SENECA		EET. NO. 400 - ITH	ACA,	NY 148	350-43	353			
	o.► (607) 254-1550		Fax No.							
1	ation does not have an office or place of business	s in the Ur				▶ [
1 -	Group Return, enter the organization's four digit			this is fo	r the whole	group, ch	eck this			
· -	f it is for part of the group, check this box									
	an additional 3-month extension of time until									
5 For calend	For calendar year, or other tax year beginning									
	year entered in line 5 is for less than 12 months, cl			Final r	eturn					
Cha	Change in accounting period									
	etail why you need the extension									
	ADDITIONAL TIME IS NEEDED IN ORDER TO GATHER ALL THE INFORMATION TO									
FILE	FILE A COMPLETE AND ACCURATE TAX RETURN.									
			· · · · · · · · · · · · · · · · · · ·							
8a If this app	lication is for Forms 990-BL, 990-PF, 990-T, 4720,	or 6069,	enter the tentative tax, less any							
	nonrefundable credits. See instructions.						<u> </u>			
	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated									
' '	tax payments made. Include any prior year overpayment allowed as a credit and any amount paid						_			
	previously with Form 8868						<u> </u>			
	Balance due. Subtract line 8b from line 8a. Include your payment with this form, if required, by using						^			
EFTPS (El	ectronic Federal Tax Payment System) See instru		t he completed for Deat II a	<u> 8c</u>	\$		0.			
Hadar nametree	_		st be completed for Part II o	-	£	4				
it is true, correct a	f perjury, I,declare that I have examined this form, includi and complete, and that Lamfauthorized to prepare this fo	ng accomp rm.	anying screenies and statements, and to				eı,			
Signature -	Males Hume Title > 0			Data	· 3	1111				

Form 8868 (Rev. 1-2014)