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Form 990



Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

Information about Form 990 and its instructions is at www.irs.gov/form990

OMB No 1545-0047

2013

Open to Public Inspection

A For the 2013 calendar year, or tax year beginning 07-01-2013, 2013, and ending 06-30-2014

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization
RIDER UNIVERSITY

Doing Business As

Number and street (or P O box if mail is not delivered to street address)
2083 LAWRENCEVILLE ROAD

Room/suite

City or town, state or province, country, and ZIP or foreign postal code
LAWRENCEVILLE, NJ 086483099

D Employer identification number

21-0650678

E Telephone number

(609) 896-5000

G Gross receipts \$ 286,475,401

F Name and address of principal officer
DR MORDECHAI ROZANSKI
2083 LAWRENCEVILLE ROAD
LAWRENCEVILLE, NJ 086483099

H(a) Is this a group return for subordinates?

☐ Yes☒ No

H(b) Are all subordinates included?

☐ Yes☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c)(3)

☐ 501(c) () (insert no)

☐ 4947(a)(1) or ☐ 527

J Website: WWW RIDER EDU

K Form of organization

☒ Corporation☐ Trust☐ Association☐ Other

L Year of formation 1865

M State of legal domicile NJ

Part I		Summary	
Activities & Governance	1	Briefly describe the organization's mission or most significant activities RIDER UNIVERSITY IS A PRIVATE, NOT-FOR-PROFIT INSTITUTION FOUNDED IN 1865	
	2	Check this box ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets	
	3	Number of voting members of the governing body (Part VI, line 1a)	29
	4	Number of independent voting members of the governing body (Part VI, line 1b)	28
Revenue	5	Total number of individuals employed in calendar year 2013 (Part V, line 2a)	3,435
	6	Total number of volunteers (estimate if necessary)	594
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	1,219,301
	b	Net unrelated business taxable income from Form 990-T, line 34	-751,453
	8	Contributions and grants (Part VIII, line 1h)	8,163,760
	9	Program service revenue (Part VIII, line 2g)	197,188,639
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	683,932
Expenses	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,798,880
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	207,835,211
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	53,169,157
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	99,283,200
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	74,789
	b	Total fundraising expenses (Part IX, column (D), line 25) 1,799,331	
Net Assets or Fund Balances	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	53,800,644
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	206,327,790
	19	Revenue less expenses Subtract line 18 from line 12	1,507,421
	20	Total assets (Part X, line 16)	235,326,847
	21	Total liabilities (Part X, line 26)	103,597,136
	22	Net assets or fund balances Subtract line 21 from line 20	131,729,711
		Beginning of Current Year	End of Year

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

Signature of officer

2015-05-13

Date

JULIE A KARNs TREASURER AND VP FINANCE

Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name
GARRETT M HIGGINS

Preparer's signature

Date
2015-05-13

Check ☐ if self-employed

PTIN
P00543209

Firm's name O'CONNOR DAVIES LLP

Firm's EIN 27-1728945

Firm's address 665 FIFTH AVENUE
NEW YORK, NY 10022

Phone no (212) 286-2600

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2013)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☐

1

Briefly describe the organization’s mission

SEE SCHEDULE O

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a	(Code) (Expenses \$ 121,411,665 including grants of \$ 56,772,305) (Revenue \$ 94,902,455)
INSTRUCTION RIDER UNIVERSITY IS AN INDEPENDENT, COMPREHENSIVE, TEACHING ORIENTED INSTITUTION OF HIGHER LEARNING THE UNIVERSITY OFFERS FINANCIAL SUPPORT TO STUDENTS THROUGH ACADEMIC AND ATHLETIC SCHOLARSHIPS, GRANTS, AND STUDENT WORKSTUDY PROGRAMS RIDER UNIVERSITY IS CURRENTLY ORGANIZED INTO FOUR COLLEGES - THE COLLEGE OF LIBERAL ARTS, EDUCATION, AND SCIENCES, THE COLLEGE OF BUSINESS ADMINISTRATION, THE COLLEGE OF CONTINUING STUDIES, AND THE WESTMINSTER COLLEGE OF THE ARTS THE PRIVATE UNIVERSITY CURRENTLY SERVES APPROXIMATELY 4,500 UNDERGRADUATES STUDENTS AND 1,000 GRADUATE STUDENTS IN 65 UNDERGRADUATE AND 26 GRADUATE PROGRAMS FULL-TIME FACULTY NUMBER 248, WITH 97% HOLDING A DOCTORATE OR THE HIGHEST DEGREE IN THEIR FIELD CONTINUED ON SCHEDULE ORIDER IS ACCREDITED BY THE MIDDLE STATES ASSOCIATION OF COLLEGES AND SCHOOLS AND ALSO HOLDS SPECIALIZED ACCREDITATION WITH THESE PRESTIGIOUS EDUCATIONAL ORGANIZATIONS - AACSB INTERNATIONAL (THE ASSOCIATION TO ADVANCE COLLEGIATE SCHOOLS OF BUSINESS) - RIDER IS AMONG THE SELECT BUSINESS SCHOOLS TO HAVE ATTAINED THIS DISTINCTION AND THE ONLY SCHOOL IN NEW JERSEY TO HOLD THE SPECIALIZED AACSB ACCREDITATION IN ACCOUNTING - NCATE - ELEMENTARY AND SECONDARY EDUCATION PROGRAMS AND THEIR APPLICABLE GRADUATE PROGRAMS ON BOTH CAMPUSES ARE ACCREDITED BY THE NATIONAL COUNCIL FOR THE ACCREDITATION OF TEACHER EDUCATION - NASM - THE UNDERGRADUATE AND GRADUATE MUSIC PROGRAMS OF WESTMINSTER CHOIR COLLEGE ARE ACCREDITED BY THE NATIONAL ASSOCIATION OF SCHOOLS OF MUSIC - CACREP - RIDER'S GRADUATE PROGRAM IN COUNSELING SERVICES IN THE SCHOOL OF EDUCATION HOLDS NATIONAL ACCREDITATION FROM THE COUNCIL FOR ACCREDITATION OF COUNSELING AND RELATED EDUCATION PROGRAMS - NASP - THE SCHOOL PSYCHOLOGY PROGRAM IN THE SCHOOL OF EDUCATION IS ACCREDITED BY THE NATIONAL ACCREDITATION OF SCHOOL PSYCHOLOGISTS - AMERICAN CHEMICAL SOCIETY - RIDER'S CHEMISTRY PROGRAM IS ACCREDITED BY THE AMERICAN CHEMICAL SOCIETY	

4b	(Code) (Expenses \$ 26,934,764 including grants of \$ 558,028) (Revenue \$ 39,548,074)
AUXILIARY ENTERPRISES PRIMARY ROOM AND BOARD RIDER UNIVERSITY HAS A LAWRENCEVILLE CAMPUS AND A PRINCETON CAMPUS THE LAWRENCEVILLE CAMPUS HOUSES APPROXIMATELY 2,300 STUDENTS IN THIRTEEN RESIDENCE HALLS AND SIX GREEK HOUSES THE LAWRENCEVILLE CAMPUS OFFERS FACILITIES FOR DINING AND SNACKING FOR STUDENTS, FACULTY, STAFF AND GUESTS AT DALY'S DINING HALL, CRANBERRY'S, STARBUCKS, ANDREW J'S AND SWEIGART EXPRESS THE PRINCETON CAMPUS HOUSES APPROXIMATELY 200 STUDENTS IN THREE RESIDENCE HALLS THE PRINCETON CAMPUS OFFERS THE DINING COMMONS AND THE WCC PUB FOR MEALS AND SNACKS FOR STUDENTS, FACULTY, STAFF AND GUESTS	

4c	(Code) (Expenses \$ 25,856,680 including grants of \$) (Revenue \$ 37,963,211)
STUDENT SERVICES RIDER UNIVERSITY PROVIDES THESE SERVICES TO THE ENTIRE STUDENT COMMUNITY IN AN EFFORT TO DEVELOP THE INTELLECTUAL AND SOCIAL TALENTS OF ITS STUDENTS THESE SERVICES INCLUDE ADMISSIONS, ATHLETICS, GREEK LIFE, CAREER SERVICES, COUNSELING CENTER, HEALTH SERVICES, FINANCIAL AID, AND RECREATION PROGRAMS	

	(Code) (Expenses \$ 18,365,843 including grants of \$ 50,610) (Revenue \$ 26,963,659)
ACADEMIC SUPPORT (EXPENSES \$16,534,492 INCLUDING GRANTS \$0) (REVENUE \$24,276,788) - GENERAL SUPPORT TO THE STUDENTS THESE INCLUDE ACADEMIC INFORMATION TECHNOLOGY, DEAN'S OFFICES, LIBRARIES, THEATER, ART GALLERY, TV STUDIO, AND OTHER SIMILAR ACADEMIC ACTIVITIES RESEARCH (EXPENSES \$1,831,351 INCLUDING GRANTS \$50,610) (REVENUE \$2,686,871) - RESEARCH PERFORMED BY FACULTY AND STUDENTS	

4d	Other program services (Describe in Schedule O)
	(Expenses \$ 18,365,843 including grants of \$ 50,610) (Revenue \$ 26,963,659)

4e	Total program service expenses ▶ 192,568,952
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Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I 	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 	4 Yes	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III 	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9 Yes	
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e Yes	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 	13 Yes	
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	No
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 	14b Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 	15	No
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 	17 Yes	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II 	18 Yes	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III 	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If so, complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

☐

		Yes	No			
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	1a	375			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c				
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	2a	3,435			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	2b	Yes			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes			
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O.</i>	3b	Yes			
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a				No
b	If "Yes," enter the name of the foreign country: _____ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a				No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b				No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c				
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a				No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b				
7 Organizations that may receive deductible contributions under section 170(c).						
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes			
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c				No
d	If "Yes," indicate the number of Forms 8282 filed during the year.	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e				No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f				No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g				
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h				
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8				
9 Sponsoring organizations maintaining donor advised funds.						
a	Did the organization make any taxable distributions under section 4966?	9a				
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b				
10 Section 501(c)(7) organizations. Enter						
a	Initiation fees and capital contributions included on Part VIII, line 12.	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	10b				
11 Section 501(c)(12) organizations. Enter						
a	Gross income from members or shareholders.	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	11b				
12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?				12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	12b				
13 Section 501(c)(29) qualified nonprofit health insurance issuers.						
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a				
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	13b				
c	Enter the amount of reserves on hand.	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a				No
b	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O.</i>	14b				

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	Yes
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed	AK , AZ , CO , KY , MD , MA , MI , NH , NY , OH , OK , OR , SC , WA
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. ☐ Own website ☒ Another's website ☒ Upon request ☐ Other (explain in Schedule O)	
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year	
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	JENNIFER POTTER 2083 LAWRENCEVILLE RD LAWRENCEVILLE, NJ 086483099 (609) 896-5009

Check if Schedule O contains a response or note to any line in this Part VII ☐

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

Part VII

1b	Sub-Total			
c	Total from continuation sheets to Part VII, Section A			
d	Total (add lines 1b and 1c)	3,803,917	0	857,555

2 Total number of individuals (including but not limited to those listed in the table) who received more than \$100,000 of reportable compensation from the organization. 234

		Yes	No
3	Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3 Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4 Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ELLUCIAN COMPANY LP 2300 MAITLAND CENTER PARKWAY MAITLAND FL 32751	MANAGED SVCS-INFO TECH	1,593,089
UNIVERSITY ATHLETIC MANAGEMENT 385 OXFORD VALLEY ROAD YARDLEY PA 19067	MGMT FEE FOR SRC	532,230
KSS ARCHITECTS 337 WITHERSPOON STREET PRINCETON NJ 08542	ARCHITECTURAL SERVICES	363,208
RUFFALOCODY PO BOX 3018 CEDAR RAPIDS IA 52406	STUDENT SEARCH MGMT SVC	360,865
PEPPER HAMILTON LLP 301 CARNEGIE CENTER SUITE 400 PRINCETON NJ 08543	LEGAL SERVICES	335,046

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶11

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . .	1a	376,860			
	b	Membership dues	1b				
	c	Fundraising events	1c	299,821			
	d	Related organizations	1d				
	e	Government grants (contributions)	1e	7,543,642			
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	8,895,298			
	g	Noncash contributions included in lines 1a-1f \$		3,645,402			
	h	Total. Add lines 1a-1f		17,115,621			
Program Service Revenue	2a	TUITION AND FEES	Business Code 611310	158,341,350	158,341,350		
	b	ROOM AND BOARD	611310	31,009,338	31,009,338		
	c	STUDY TOURS	611310	5,570,557	5,570,557		
	d	OTHER PROGRAM SERVICE REVENUE	611310	4,456,154	4,456,154		
	e						
	f	All other program service revenue					
	g	Total. Add lines 2a-2f		199,377,399			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		1,618,985		-395,738	2,014,723
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties		25,317			25,317
	6a	Gross rents	(i) Real 312,645				
	b	Less rental expenses	0				
	c	Rental income or (loss)	312,645				
	d	Net rental income or (loss)	(ii) Personal 87,413	400,058		87,413	312,645
	7a	Gross amount from sales of assets other than inventory	(i) Securities 65,855,028				
	b	Less cost or other basis and sales expenses	64,634,678				
	c	Gain or (loss)	1,220,350				
	d	Net gain or (loss)	(ii) Other	1,220,350		18,349	1,202,001
	8a	Gross income from fundraising events (not including \$ 299,821 of contributions reported on line 1c) See Part IV, line 18					
			a	140,730			
	b	Less direct expenses	b	552,738			
	c	Net income or (loss) from fundraising events		-412,008			-412,008
	9a	Gross income from gaming activities See Part IV, line 19					
			a	1,525			
	b	Less direct expenses	b	0			
	c	Net income or (loss) from gaming activities		1,525			1,525
	10a	Gross sales of inventory, less returns and allowances					
			a				
	b	Less cost of goods sold	b				
	c	Net income or (loss) from sales of inventory					
		Miscellaneous Revenue	Business Code				
	11a	BUSINESS CONF CENTER	721000	1,855,197		1,488,266	366,931
	b	FITNESS CENTER	713940	55,867		21,011	34,856
	c	VENDING MACHINE COMMISSION	722210	29,674			29,674
	d	All other revenue					
	e	Total. Add lines 11a-11d		1,940,738			
	12	Total revenue. See Instructions		221,287,985	199,377,399	1,219,301	3,575,664

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	50,610	50,610		
2	Grants and other assistance to individuals in the United States See Part IV, line 22	57,330,333	57,330,333		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	2,892,253	1,388,702	1,028,153	475,398
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	23,310	23,310		
7	Other salaries and wages	74,548,066	66,079,179	8,064,857	404,030
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	7,650,853	6,557,674	1,034,456	58,723
9	Other employee benefits	8,746,612	7,176,397	1,458,477	111,738
10	Payroll taxes	6,299,605	5,399,496	837,387	62,722
11	Fees for services (non-employees)				
a	Management				
b	Legal	368,862		368,862	
c	Accounting	103,690		103,690	
d	Lobbying	7,999		7,999	
e	Professional fundraising services See Part IV, line 17	98,421			98,421
f	Investment management fees	303,264		303,264	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	5,009,668	3,921,610	1,088,058	
12	Advertising and promotion	829,275	493,301	283,372	52,602
13	Office expenses	4,998,148	3,840,124	1,047,730	110,294
14	Information technology	4,486,799	3,427,142	968,095	91,562
15	Royalties				
16	Occupancy	9,998,260	9,449,650	301,024	247,586
17	Travel	6,582,568	6,358,665	207,349	16,554
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	1,023,293	901,552	121,741	
20	Interest	1,148,766	1,128,261	20,505	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	10,170,511	9,843,450	327,061	
23	Insurance	1,059,380	382,871	676,509	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a	FOOD SERVICE	6,661,536	6,661,536		
b	BOOKS, PERIODICALS, SUB	965,667	949,786	11,194	4,687
c	DUES AND MEMBERSHIPS	460,456	206,443	254,013	
d	ALLOCATION AND BAD DEBT	447,340	63	447,277	
e	All other expenses	1,709,483	998,797	645,672	65,014
25	Total functional expenses. Add lines 1 through 24e	213,975,028	192,568,952	19,606,745	1,799,331
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ☐ if following SOP 98-2 (ASC 958-720)				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

				(A)		(B)
				Beginning of year		End of year
Assets	1	Cash—non-interest-bearing		26,388	1	26,488
	2	Savings and temporary cash investments		18,783,902	2	22,462,532
	3	Pledges and grants receivable, net		8,913,979	3	13,623,981
	4	Accounts receivable, net		6,977,897	4	6,336,324
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			6	
	7	Notes and loans receivable, net		6,681,010	7	5,845,656
	8	Inventories for sale or use			8	
	9	Prepaid expenses and deferred charges		2,134,924	9	1,709,191
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a252,559,424			
	b	Less accumulated depreciation	10b123,530,594	122,814,817	10c	129,028,830
	11	Investments—publicly traded securities		40,770,154	11	36,210,371
	12	Investments—other securities See Part IV, line 11		25,077,919	12	30,081,535
	13	Investments—program-related See Part IV, line 11			13	
	14	Intangible assets			14	
	15	Other assets See Part IV, line 11		3,145,857	15	2,101,511
	16	Total assets. Add lines 1 through 15 (must equal line 34)		235,326,847	16	247,426,419
Liabilities	17	Accounts payable and accrued expenses		19,825,930	17	22,588,593
	18	Grants payable			18	
	19	Deferred revenue		10,249,150	19	13,456,113
	20	Tax-exempt bond liabilities		54,532,397	20	50,531,550
	21	Escrow or custodial account liability Complete Part IV of Schedule D		66,293	21	96,245
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties		1,736,715	23	1,587,495
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		17,186,651	25	16,097,468
	26	Total liabilities. Add lines 17 through 25		103,597,136	26	104,357,464
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here ☒ and complete lines 27 through 29, and lines 33 and 34.					
	27	Unrestricted net assets		67,009,319	27	66,486,999
	28	Temporarily restricted net assets		29,744,064	28	38,454,641
	29	Permanently restricted net assets		34,976,328	29	38,127,315
	Organizations that do not follow SFAS 117 (ASC 958), check here ☐ and complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		131,729,711	33	143,068,955
	34	Total liabilities and net assets/fund balances		235,326,847	34	247,426,419

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	221,287,985
2	Total expenses (must equal Part IX, column (A), line 25)	2	213,975,028
3	Revenue less expenses Subtract line 2 from line 1	3	7,312,957
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	131,729,711
5	Net unrealized gains (losses) on investments	5	6,012,270
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-1,985,983
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	143,068,955

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☒ Accrual ☐ Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

Additional Data

Software ID:
Software Version:
EIN: 21-0650678
Name: RIDER UNIVERSITY

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
RALPH J ANDERSON TRUSTEE	1 00	X						0	0	0
ALBERTO BAPTISTE TRUSTEE	1 00	X						0	0	0
NANCY H BECKER TRUSTEE	1 00	X						0	0	0
F CHRISTOPHER CAROTHERS TRUSTEE	1 00	X						0	0	0
ROBERT CHRISTIE TRUSTEE	1 00	X						0	0	0
GREGORY A CHURCH TRUSTEE	1 00	X						0	0	0
MARK C DEMAREO TRUSTEE	1 00	X						0	0	0
E BRUCE DIDONATO TRUSTEE	1 00	X						0	0	0
JAIMIE FLACK TRUSTEE	1 00	X						0	0	0
MOLLY O'NEIL FRANK TRUSTEE	1 00	X						0	0	0
HARRY GAMBLE TRUSTEE THROUGH DECEMBER 2013	1 00	X						0	0	0
ERNESTINE LAZENBY GAST TRUSTEE	1 00	X						0	0	0
MICHAEL J HENNESSY TRUSTEE	1 00	X						0	0	0
MICHAEL B KENNEDY VICE CHAIR/ADJUNCT LECTURE	10 00	X		X				10,510	0	140
THOMAS J LYNCH TRUSTEE	1 00	X						0	0	0
THOMAS MARINO TRUSTEE	1 00	X						0	0	0
TERRY K MCEWEN TRUSTEE	1 00	X						0	0	0
DONALD MONKS TRUSTEE	1 00	X						0	0	0
ELI MORDECHAI TRUSTEE	1 00	X						0	0	0
THOMAS M MULHARE TRUSTEE	1 00	X						0	0	0
CHRISTOPHER NIKOLICH TRUSTEE	1 00	X						0	0	0
LEWIS PEPPERMAN TRUSTEE	1 00	X						0	0	0
GARY PRUDEN TRUSTEE	1 00	X						0	0	0
CARL REICHEL TRUSTEE	1 00	X						0	0	0
WILLIAM M RUE TRUSTEE	1 00	X						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MIKA RYAN SECRETARY	1 00	X		X				0	0	0
COLLEEN SHAPIRO TRUSTEE	1 00	X						0	0	0
GARY SHAPIRO CHAIR	1 00	X		X				0	0	0
HOWARD B STOECKEL TRUSTEE	1 00	X						0	0	0
ALAN WEXLER TRUSTEE	1 00	X						0	0	0
MORDECHAI ROZANSKI PRESIDENT	50 00			X				635,664	0	171,183
JULIE A KARNS VP FINANCE & TREASURER	50 00			X				279,165	0	51,788
JONATHAN MEER VP UNIVERSITY ADVANCEMENT	50 00			X				270,166	0	50,619
DONNAJEAN A FREDEEN PROVOST/VP ACADEMIC AFFAIR	50 00			X				112,037	0	41,632
JAMES P O'HARA VP ENROLLMENT MANAGEMENT	50 00				X			223,277	0	28,018
STEVEN J LORENZET DEAN COLLEGE OF BUSINESS A	37 50				X			211,114	0	38,430
ROBERT L ANNIS DEAN & DIRECTOR OF WCA	37 50				X			186,928	0	79,672
PATRICIA MOSTO DEAN COLLEGE LIBERAL ARTS	37 50				X			176,056	0	23,722
ANTHONY CAMPBELL AVP STUDENT AFFAIRS/DEAN	37 50				X			163,651	0	44,243
JENNIFER M POTTER AVP FINANCE & CONTROLLER	37 50				X			162,128	0	34,344
SHARON J SHERMAN DEAN, SCHOOL OF EDUCATION	37 50				X			159,475	0	28,422
MICHAEL F RECA AVP FACILITIES/AUXILIARY SERVICES	37 50				X			155,045	0	54,826
LARRY M NEWMAN ASS PROFESSOR, MARKETING/ADVERTISING	37 50					X		205,929	0	26,262
MARGARET O'REILLY-ALLEN CHAIR, ACCOUNTING	37 50					X		188,246	0	33,438
JOHN R SULLIVAN PROFESSOR, ENGLISH DEPARMENT	37 50					X		173,130	0	64,064
MAURY R RANDALL CHAIR, FINANCE AND ECONOMICS	37 50					X		172,496	0	31,033
BORIS VILIC DEAN, COLLEGE OF CONTINUING STUDIES	37 50					X		171,180	0	36,097
DONALD A STEVEN FORMER PROVOST/VP AC THROUGH 6/30/2013	50 00						X	147,720	0	19,622

SCHEDULE A

(Form 990 or 990EZ)

Department of the
Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization RIDER UNIVERSITY	Employer identification number 21-0650678
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Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1	☐	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2	☒	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)
3	☐	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
4	☐	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state _____
5	☐	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)
6	☐	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7	☐	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II)
8	☐	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)
9	☐	An organization that normally receives (1) more than 33 ¹ / ₃ % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 ¹ / ₃ % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)
10	☐	An organization organized and operated exclusively to test for public safety See section 509(a)(4).
11	☐	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h a ☐ Type I b ☐ Type II c ☐ Type III - Functionally integrated d ☐ Type III - Non-functionally integrated
e	☐	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
f	☐	If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
g	☐	Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? (ii) A family member of a person described in (i) above? (iii) A 35% controlled entity of a person described in (i) or (ii) above?
h	☐	Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
11 Total support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (see instructions)					12	199,388,284
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						▶

Section C. Computation of Public Support Percentage		
14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	14	
15 Public support percentage for 2012 Schedule A, Part II, line 14	15	
16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		▶
b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		▶
17a 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization		▶
b 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization		▶
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		▶

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2012 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶		

Part IV **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation	
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SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **See separate instructions.** ▶ **Information about Schedule C (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.**

OMB No 1545-0047

2013

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization RIDER UNIVERSITY	Employer identification number 21-0650678
--	--

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1	Provide a description of the organization's direct and indirect political campaign activities in Part IV	
2	Political expenditures	▶ \$ _____
3	Volunteer hours	_____

Part I-B Complete if the organization is exempt under section 501(c)(3).

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$ _____
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$ _____
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	☐ Yes ☐ No
4a	Was a correction made?	☐ Yes ☐ No
b	If "Yes," describe in Part IV	

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$ _____
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities	▶ \$ _____
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$ _____
4	Did the filing organization file Form 1120-POL for this year?	☐ Yes ☐ No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A
- Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B
- Check ☐ if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount Enter the amount from the following table in both columns															
<table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a If zero or less, enter -0-															
i Subtract line 1f from line 1c If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		☐ Yes ☐ No													

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?		No	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
c	Media advertisements?		No	
d	Mailings to members, legislators, or the public?		No	
e	Publications, or published or broadcast statements?		No	
f	Grants to other organizations for lobbying purposes?		No	
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		957
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Yes		5,861
i	Other activities?	Yes		7,999
j	Total. Add lines 1c through 1i.			14,817
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b	If "Yes," enter the amount of any tax incurred under section 4912.			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912.			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political expenditures from the prior year?	3	

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference	Explanation
PART II-B, LINE 1	PART II-B, LINE 1(B) AND LINE 1(G) - PAID STAFF AND DIRECT CONTACT THE PRESIDENT MET WITH KEY LEGISLATORS AND POLICYMAKERS IN AN EFFORT TO ADVOCATE ON BEHALF OF THE STUDENTS AT RIDER UNIVERSITY WHO RECEIVE FINANCIAL SUPPORT FROM THE STATE AND FEDERAL GOVERNMENT. PART II-B, LINE 1(H) - SPEECHES, LECTURES THE ASSOCIATION OF INDEPENDENT COLLEGES AND UNIVERSITIES IN NEW JERSEY (AICUNJ) IS COMMITTED TO THE ADVANCEMENT OF INDEPENDENT HIGHER EDUCATION IN NEW JERSEY. IT SERVES AS A LIAISON WITH THE STATE AND FEDERAL GOVERNMENT ON BEHALF OF THE INDEPENDENT SECTOR. THE PRESIDENT OF RIDER UNIVERSITY ATTENDED AICUNJ MEETINGS, AS WELL AS OTHER INDUSTRY ASSOCIATION MEETINGS, THROUGHOUT FISCAL YEAR 2014 AND SUPPORTED ITS EFFORTS TO ADVOCATE ON BEHALF OF RIDER AND THE INDEPENDENT SECTOR. PART II-B, LINE 1(I) - OTHER LOBBYING ACTIVITIES THE UNIVERSITY PAYS ANNUAL ASSOCIATION DUES TO THE ASSOCIATION OF INDEPENDENT COLLEGES AND UNIVERSITIES IN NEW JERSEY (AICUNJ), TO THE NATIONAL ASSOCIATION OF INDEPENDENT COLLEGES AND UNIVERSITIES (NAICU), AND TO THE INDEPENDENT COLLEGE FUND OF NEW JERSEY (ICFNJ). AMONG OTHER SERVICES, THESE ASSOCIATIONS LOBBY ON BEHALF OF SECTOR NEEDS.

[illegible]

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b**
▶ **Attach to Form 990.** ▶ **See separate instructions.** ▶ **Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.**

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
RIDER UNIVERSITY

Employer identification number
21-0650678

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		☐ Yes ☐ No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)
☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area
☐ Protection of natural habitat ☐ Preservation of a certified historic structure
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ \$ _____

(ii) Assets included in Form 990, Part X ▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ \$ _____

b Assets included in Form 990, Part X ▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

- 3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other
- 4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☒ No
- b

If "Yes," explain the arrangement in Part XIII and complete the following table
- c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance
- | | |
|----|--------|
| | Amount |
| 1c | |
| 1d | |
| 1e | |
| 1f | |
- 2a

Did the organization include an amount on Form 990, Part X, line 21?

☒ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☒

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	56,355,808	51,495,786	54,217,784	48,854,412	46,094,754
b Contributions	3,602,610	1,609,468	393,521	991,104	814,027
c Net investment earnings, gains, and losses	8,103,084	5,130,460	-1,173,168	7,435,943	3,745,295
d Grants or scholarships	1,350,429	1,154,732	1,251,792	1,199,947	1,036,603
e Other expenditures for facilities and programs	700,105	725,174	690,559	1,863,728	763,061
f Administrative expenses					
g End of year balance	66,010,968	56,355,808	51,495,786	54,217,784	48,854,412

- 2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a

Board designated or quasi-endowment

22 140 %
- b

Permanent endowment

77 860 %
- c

Temporarily restricted endowment

0 %
- The percentages in lines 2a, 2b, and 2c should equal 100%
- 3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by
- (i) unrelated organizations

3a(i)

No

(ii) related organizations

3a(ii)

No
- b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b
- 4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land	3,325,000	253,359		3,578,359
b Buildings		170,245,260	82,091,489	88,153,771
c Leasehold improvements				
d Equipment		16,116,677	12,533,948	3,582,729
e Other		62,619,128	28,905,157	33,713,971
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				129,028,830

Part VII

Investments—Other Securities.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11b.
See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
(3)Other		
(A)ALTERNATIVES PRIVATE EQUITY	4,186,553	F
(B)ALTERNATIVES DOMESTIC EQUITY	1,996,565	F
(C)ALTERNATIVES INTERNATIONAL EQUITY	7,268,297	F
(D)ALTERNATIVES FIXED INCOME	2,733,969	F
(E)ALTERNATIVES PRIVATE REAL ASSETS	1,538,157	F
(F)ALTERNATIVES INFLATION HEDGING	1,354,416	F
(G)ALTERNATIVES FLEXIBLE CAPITAL	10,262,327	F
(H)OTHER ALTERNATIVES	741,251	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	30,081,535	

Part VIII

Investments—Program Related.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11c.
See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)		

Part IX

Other Assets.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)	

Part X

Other Liabilities.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1 (a) Description of liability	(b) Book value	
Federal income taxes		
US GOVERNMENT GRANTS REFUNDABLE	5,102,626	
ASSET RETIREMENT OBLIGATION	4,319,627	
EMPLOYEE AND RETIREE MEDICAL SELF-INSURED LIABILITY	3,112,375	
STUDENT DEPOSITS AND CREDIT BALANCES	1,507,908	
ANNUITIES PAYABLE	1,167,303	
BUSINESS CONFERENCE DEPOSITS	459,300	
UNCLAIMED CHECKS	57,747	
CAPITAL LEASE	370,393	
OTHER LIABILITIES	189	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	16,097,468	

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	169,923,551
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	6,012,270
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	256,893
e	Add lines 2a through 2d	2e	6,269,163
3	Subtract line 2e from line 1	3	163,654,388
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	303,264
b	Other (Describe in Part XIII)	4b	57,330,333
c	Add lines 4a and 4b	4c	57,633,597
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	221,287,985

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	158,584,307
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	2,242,876
e	Add lines 2a through 2d	2e	2,242,876
3	Subtract line 2e from line 1	3	156,341,431
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	303,264
b	Other (Describe in Part XIII)	4b	57,330,333
c	Add lines 4a and 4b	4c	57,633,597
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	213,975,028

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	Explanation
PART IV, LINE 2B	THE UNIVERSITY IS A CUSTODIAN OF SEVERAL AGENCY ACCOUNTS TOTALING \$96,245 THE AGENCY ACCOUNTS PRIMARILY RELATE TO STUDENT ORGANIZATIONS FOR WHICH THE UNIVERSITY HOLDS THE FUNDS FOR EACH ORGANIZATION UNTIL SUCH TIME AS A CHECK REQUEST IS SUBMITTED BY THE ORGANIZATION FOR REIMBURSEMENT THIS AMOUNT IS RECORDED AS A LIABILITY ON THE UNIVERSITY'S BALANCE SHEET
PART V, LINE 4	THE ENDOWMENT SPENDING POLICY SUPPORTS SCHOLARSHIPS, GRANTS, FACILITIES, AND PROGRAMS, IN ACCORDANCE WITH THE UNIVERSITY'S MISSION AND DONOR'S RESTRICTIONS
PART X, LINE 2	THE UNIVERSITY IS AN ORGANIZATION DESCRIBED UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE) AND THEREFORE IS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(A) OF THE CODE. ACCORDINGLY, THE UNIVERSITY IS NOT SUBJECT TO INCOME TAXES EXCEPT TO THE EXTENT IT HAS TAXABLE INCOME FROM ACTIVITIES UNRELATED TO ITS EXEMPT PURPOSE. THE UNIVERSITY RECOGNIZES THE EFFECTS OF INCOME TAX PROVISIONS ONLY IF THOSE PROVISIONS ARE MORE LIKELY THAN NOT OF BEING SUSTAINED. NO PROVISION FOR INCOME TAXES WAS REQUIRED IN 2014 AND 2013.
PART XI, LINE 2D - OTHER ADJUSTMENTS	CHANGE IN VALUE OF BENEFICIAL INTEREST IN PERPETUAL TRUST 256,893
PART XI, LINE 4B - OTHER ADJUSTMENTS	SCHOLARSHIP ALLOWANCE - TUITION AND FEES 56,772,305 SCHOLARSHIP ALLOWANCE - AUXILIARIES 558,028
PART XII, LINE 2D - OTHER ADJUSTMENTS	CHANGE IN VALUE OF PENSION 2,242,876
PART XII, LINE 4B - OTHER ADJUSTMENTS	SCHOLARSHIP ALLOWANCE - TUITION AND FEES 56,772,305 SCHOLARSHIP ALLOWANCE - AUXILIARIES 558,028

[illegible]

Additional Data

Software ID:

Software Version:

EIN: 21-0650678

Name: RIDER UNIVERSITY

Form 990, Schedule D, Part VII - Investments Other Securities

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(3) Other (A) ALTERNATIVES PRIVATE EQUITY	4,186,553	F
(B) ALTERNATIVES DOMESTIC EQUITY	1,996,565	F
(C) ALTERNATIVES INTERNATIONAL EQUITY	7,268,297	F
(D) ALTERNATIVES FIXED INCOME	2,733,969	F
(E) ALTERNATIVES PRIVATE REAL ASSETS	1,538,157	F
(F) ALTERNATIVES INFLATION HEDGING	1,354,416	F
(G) ALTERNATIVES FLEXIBLE CAPITAL	10,262,327	F
(H) OTHER ALTERNATIVES	741,251	F

Form 990, Schedule D, Part X, - Other Liabilities

1 (a) Description of Liability	(b) Book Value
US GOVERNMENT GRANTS REFUNDABLE	5,102,626
ASSET RETIREMENT OBLIGATION	4,319,627
EMPLOYEE AND RETIREE MEDICAL SELF-INSURED LIABILITY	3,112,375
STUDENT DEPOSITS AND CREDIT BALANCES	1,507,908
ANNUITIES PAYABLE	1,167,303
BUSINESS CONFERENCE DEPOSITS	459,300
UNCLAIMED CHECKS	57,747
CAPITAL LEASE	370,393
OTHER LIABILITIES	189

SCHEDULE E
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.
► Attach to Form 990 or Form 990-EZ.
► Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
RIDER UNIVERSITY

Employer identification number

21-0650678

Part I		YES	NO
1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
	2	Yes	
	3	Yes	
	4a	Yes	
	4b	Yes	
2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	4c	Yes	
	4d	Yes	
	5a		No
	5b		No
	5c		No
	5d		No
	5e		No
	5f		No
	5g		No
	5h		No
3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	6a	Yes	
	6b		No
	7	Yes	

Part III Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

Return Reference	Explanation
SCHEDULE E, PART I, LINE 3	A GENERAL STATEMENT OF NON-DISCRIMINATION IS INCLUDED IN ALL ADVERTISEMENTS, IN NEWSPAPERS OF GENERAL CIRCULATION, AND OTHER PRINTED MEDIA RELATING TO THE RECRUITMENT OF STUDENTS AND EMPLOYEES
SCHEDULE E, PART I, LINE 6	THE UNIVERSITY RECEIVED THE FOLLOWING FEDERAL AND STATE OF NEW JERSEY STUDENT FINANCIAL ASSISTANCE. FEDERAL: FEDERAL DIRECT STUDENT LOAN PROGRAM \$36,393,845; FEDERAL PELL GRANT PROGRAM \$4,949,258; FEDERAL PERKINS LOAN PROGRAM \$491,646; FEDERAL WORK-STUDY \$536,212; FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT PROGRAM \$314,262; FEDERAL STUDENT SUPPORT SERVICES \$40,400. TOTAL FEDERAL STUDENT FINANCIAL ASSISTANCE \$42,725,623. STATE OF NEW JERSEY: N J - COLLEGE LOANS TO ASSIST STATE STUDENTS \$3,501,297; N J - TUITION AID GRANT \$6,911,348; N J - DISTINGUISHED SCHOLARS \$930; N J - GOVERNOR'S URBAN SCHOLARS \$7,000; N J - STARS II \$37,500; N J - EDUCATIONAL OPPORTUNITY FUND \$594,215. TOTAL STATE OF NEW JERSEY STUDENT FINANCIAL ASSISTANCE \$11,052,290. TOTAL STUDENT FINANCIAL ASSISTANCE \$53,777,913.

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
► Attach to Form 990. ► See separate instructions.
► Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Name of the organization
RIDER UNIVERSITY

Employer identification number
21-0650678

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☐ Yes ☐ No
- 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) CENTRAL AMERICA AND THE CARIBBEAN	0	0	INVESTMENTS		10,262,327
(2) NORTH AMERICA	0	0	INVESTMENTS		212,930
(3)					
(4)					
(5)					
3a Sub-total	0	0			10,475,257
b Total from continuation sheets to Part I	0	0			0
c Totals (add lines 3a and 3b)	0	0			10,475,257

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									

- 2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶
- 3 Enter total number of other organizations or entities ▶

Part III

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*

☒ Yes

☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)*

☐ Yes

☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*

☒ Yes

☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)*

☒ Yes

☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)*

☒ Yes

☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).*

☐ Yes

☒ No

Part V

Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
PART I, LINE 3	INVESTMENTS ARE REVIEWED BY THE INVESTMENT SUBCOMMITTEE OF THE BUSINESS AFFAIRS COMMITTEE OF THE BOARD OF TRUSTEES, AS WELL AS BY RIDER'S INVESTMENT MANAGER

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Name of the organization RIDER UNIVERSITY	Employer identification number 21-0650678
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Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a ☒ Mail solicitations	e ☒ Solicitation of non-government grants
b ☒ Internet and email solicitations	f ☒ Solicitation of government grants
c ☒ Phone solicitations	g ☒ Special fundraising events
d ☒ In-person solicitations	

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☒ **Yes** ☐ **No**

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 WILSON-BENNETT TECHNOLOGY INC 140 PROFESSIONAL DRIVE SUITE 2 CABOT, AR 720238675	CONSULTS ON PHONATHON PROGRAM		No	233,063	98,421	134,642
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total ▶				233,063	98,421	134,642

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

AL, AK, AZ, AR, CA, CO, CT, FL, GA, HI, IL, KS, KY, LA, ME, MD, MA, MI, MN, MO, MS, OH, ND, NC, NY, NM, NJ, NH, PA, OR, OK, VA, UT, TN, SC, RI, WI, WV, WA

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		<u>RACQUET AND TENNIS</u> (event type)	<u>READING & CAROL</u> (event type)	<u>9</u> (total number)	(add col (a) through col (c))
Revenue	1	Gross receipts	92,845	91,960	255,746
	2	Less Contributions . .	69,910	60,310	169,601
	3	Gross income (line 1 minus line 2)	22,935	31,650	86,145
Direct Expenses	4	Cash prizes			
	5	Noncash prizes . .		9,701	9,701
	6	Rent/facility costs . .		39,562	39,562
	7	Food and beverages .	24,394	23,920	37,331
	8	Entertainment	150	241,781	241,931
	9	Other direct expenses .	4,683	21,565	149,651
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶			
	11	Net income summary Subtract line 10 from line 3, column (d) ▶			

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1	Gross revenue			
Direct Expenses	2	Cash prizes			
	3	Non-cash prizes			
	4	Rent/facility costs			
	5	Other direct expenses			
	6	Yes % No	Yes % No	Yes % No	
	7	Direct expense summary Add lines 2 through 5 in column (d) ▶			
	8	Net gaming income summary Subtract line 7 from line 1, column (d) ▶			

9 Enter the state(s) in which the organization operates gaming activities _____

a Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No

b If "No," explain _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No

b If "Yes," explain _____

Does the organization operate gaming activities with nonmembers? ☐ **Yes** ☐ **No**

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ **Yes** ☐ **No**

13 Indicate the percentage of gaming activity operated in

a The organization's facility	13a	%
b An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ **Yes** ☐ **No**

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____

c If "Yes," enter name and address of the third party

Name ▶

Address ▶

16 Gaming manager information

Name ▶

Gaming manager compensation ▶ \$ _____

Description of services provided ▶

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ **Yes** ☐ **No**

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference	Explanation
------------------	-------------

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
RIDER UNIVERSITY

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Employer identification number
21-0650678

Part I General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) RUTGERS THE STATE UNIVERSITY OF NEW JERSEY-RBHS-RWJMS 3 RUTGERS PLAZA ASB III FL 2 OFFICE OF RSP NEW BRUNSWICK, NJ 08901	46-2354111	STATE OF NJ	50,610				RESEARCH

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

1

3

Enter total number of other organizations listed in the line 1 table

0

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) FEDERAL PERKINS LOAN PROGRAM	468	491,646			
(2) FEDERAL WORK-STUDY	555	536,212			
(3) FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT	705	314,262			
(4) FEDERAL STUDENT SUPPORT SERVICES	38	40,400			
(5) N J - EDUCATIONAL OPPORTUNITY FUND	139	594,215			
(6) RIDER UNIVERSITY ATHLETIC, MERIT AND NEED-BASED FINANCIAL AID	3896	52,319,551			
(7) RESTRICTED AID USED FOR SCHOLARSHIPS	415	3,034,047			

Part IV

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
PART I, LINE 2	THE UNIVERSITY HAS ESTABLISHED POLICIES, PROCEDURES, AND CONTROLS OVER THE AWARDING, DISBURSING, AND MONITORING OF STUDENT FINANCIAL AID OR ASSISTANCE TO INDIVIDUAL STUDENTS IN COMPLIANCE WITH FEDERAL AND STATE OF NEW JERSEY REGULATIONS AND REQUIREMENTS. IN ADDITION, THE UNIVERSITY HAS AN EXTERNAL AUDIT PERFORMED IN ACCORDANCE WITH U S OFFICE OF MANAGEMENT AND BUDGET CIRCULAR A-133 AND NEW JERSEY OFFICE OF MANAGEMENT AND BUDGET CIRCULAR 04-04. THE UNIVERSITY HAS PROCEDURES AND CONTROLS IN PLACE OVER THE AWARDING, DISBURSING, AND MONITORING OF SUBAWARDS MADE TO ORGANIZATIONS. THESE INCLUDE REVIEWING THE ANNUAL FINANCIAL STATEMENT AND SINGLE AUDIT REPORTS OF THE ORGANIZATION AND REVIEWING ALL SUPPORTING DOCUMENTATION INCLUDING INVOICES RECEIVED BY THE ORGANIZATION.

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.
▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
RIDER UNIVERSITY

Employer identification number
21-0650678

Part I Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First-class or charter travel ☐ Travel for companions ☐ Tax idemnification and gross-up payments ☐ Discretionary spending account ☒ Housing allowance or residence for personal use ☐ Payments for business use of personal residence ☒ Health or social club dues or initiation fees ☐ Personal services (e g , maid, chauffeur, chef)		
b If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1bYes	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2Yes	
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III ☒ Compensation committee ☒ Independent compensation consultant ☒ Form 990 of other organizations ☒ Written employment contract ☒ Compensation survey or study ☒ Approval by the board or compensation committee		
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a Receive a severance payment or change-of-control payment?	4a	No
b Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4bYes	
c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	4c	No
Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a The organization?	5a	No
b Any related organization? If "Yes," to line 5a or 5b, describe in Part III	5b	No
6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a The organization?	6a	No
b Any related organization? If "Yes," to line 6a or 6b, describe in Part III	6b	No
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	No
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	No
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9	

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table								

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference	Explanation
FORM 990, SCHEDULE J	PART I, LINE 1A, PART II, COLUMN (D) THE NONTAXABLE BENEFITS AMOUNT OF \$65,769 OF PRESIDENT MORDECHAI ROZANSKI INCLUDES THE MARKET VALUE OF THE UNIVERSITY RESIDENCE PROVIDED TO THE PRESIDENT THE MARKET VALUE OF THE UNIVERSITY RESIDENCE IS APPROXIMATELY 58% OF NONTAXABLE BENEFITS THE PRESIDENT OF THE UNIVERSITY IS REQUIRED TO ACCEPT LODGING AND LIVE ADJACENT TO THE LAWRENCEVILLE CAMPUS AS A CONDITION OF HIS EMPLOYMENT PART I, LINE 1A, PART II, COLUMN (D) RIDER UNIVERSITY HAS PAID \$1,018 IN SOCIAL CLUB MEMBERSHIP DUES FOR UNIVERSITY BUSINESS PURPOSES ON BEHALF OF PRESIDENT MORDECHAI ROZANSKI THIS AMOUNT IS NONTAXABLE TO THE RECIPIENT PART I, LINE 1A, PART II, COLUMN (D) THE NONTAXABLE BENEFITS AMOUNT OF \$31,468 OF ANTHONY CAMPBELL INCLUDES THE MARKET VALUE OF THE UNIVERSITY RESIDENCE PROVIDED TO THE ASSOCIATE VP STUDENT AFFAIRS/DEAN OF STUDENTS THE MARKET VALUE OF THE UNIVERSITY RESIDENCE IS APPROXIMATELY 92% OF NONTAXABLE BENEFITS THE ASSOCIATE VP STUDENT AFFAIRS/DEAN OF STUDENTS OF THE UNIVERSITY IS REQUIRED TO ACCEPT LODGING AND LIVE ADJACENT TO THE LAWRENCEVILLE CAMPUS AS A CONDITION OF HIS EMPLOYMENT PART I, LINE 1A, PART II, COLUMN (D) RIDER UNIVERSITY HAS PAID \$17,173 IN SOCIAL CLUB MEMBERSHIP DUES FOR UNIVERSITY BUSINESS PURPOSES ON BEHALF OF JONATHAN MEER THIS AMOUNT IS NONTAXABLE TO THE RECIPIENT PART I, LINE 4B PRESIDENT MORDECHAI ROZANSKI PARTICIPATES IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN (457(F) PLAN) DEFERRED COMPENSATION CONTRIBUTIONS OF \$73,125 WERE MADE DURING THIS COMPENSATION PERIOD AND WILL VEST AND BE DISTRIBUTED AT HIS RETIREMENT PART II, COLUMN (F) THE AMOUNT OF \$156,000 FOR PRESIDENT MORDECHAI ROZANSKI REPRESENTS DEFERRED COMPENSATION AWARDS MADE DURING HIS FIRST CONTRACT, BUT DISTRIBUTED IN CALENDAR YEAR 2013 THE AWARDS WERE PREVIOUSLY REPORTED ON FORM 990S AS DEFERRED INCENTIVE COMPENSATION NOT TAXABLE IN THE YEAR AWARDED PART I, LINE 1A, PART II, COLUMN (D) THE NONTAXABLE BENEFITS AMOUNT OF \$64,515 OF ROBERT L ANNIS INCLUDES THE MARKET VALUE OF THE UNIVERSITY RESIDENCE PROVIDED TO THE DEAN & DIRECTOR OF THE WESTMINSTER COLLEGE OF THE ARTS THE MARKET VALUE OF THE UNIVERSITY RESIDENCE IS APPROXIMATELY 74% OF NONTAXABLE BENEFITS THE DEAN & DIRECTOR OF THE WESTMINSTER COLLEGE OF THE ARTS OF THE UNIVERSITY IS REQUIRED TO ACCEPT LODGING AND LIVE ADJACENT TO THE PRINCETON CAMPUS AS A CONDITION OF HIS EMPLOYMENT PART I, LINE 1A, PART II, COLUMN (D) RIDER UNIVERSITY HAS PAID \$1,160 IN SOCIAL CLUB MEMBERSHIP DUES FOR UNIVERSITY BUSINESS PURPOSES ON BEHALF OF ROBERT L ANNIS THIS AMOUNT IS NONTAXABLE TO THE RECIPIENT PART II, COLUMN (D) APPROXIMATELY 20% OF ROBERT L ANNIS' NONTAXABLE BENEFITS AMOUNT REPRESENTS TUITION REMISSION PART II, COLUMN (D) APPROXIMATELY 92% OF JULIE A KARN'S NONTAXABLE BENEFITS AMOUNT OF \$29,320 REPRESENTS TUITION REMISSION PART II, COLUMN (D) APPROXIMATELY 42% OF DONNAJEAN A FREDEEN'S NONTAXABLE BENEFITS AMOUNT OF \$41,632 REPRESENTS TUITION REMISSION PART II, COLUMN (D) APPROXIMATELY 43% OF DONNAJEAN A FREDEEN'S NONTAXABLE BENEFITS AMOUNT OF \$41,632 REPRESENTS MOVING EXPENSE REIMBURSEMENT PART II, COLUMN (D) APPROXIMATELY 95% OF MICHAEL F RECA'S NONTAXABLE BENEFITS AMOUNT OF \$42,452 REPRESENTS TUITION REMISSION PART II, COLUMN (D) APPROXIMATELY 77% OF JOHN R SULLIVAN'S NONTAXABLE BENEFITS AMOUNT OF \$53,139 REPRESENTS TUITION REMISSION PART II, COLUMN (D) NONTAXABLE BENEFITS, EXCLUSIVE OF THE ITEMS NOTED ABOVE, REPRESENT THE VALUE OF HEALTH CARE BENEFITS WHICH VARY BY INDIVIDUAL BENEFIT ELECTIONS

Additional Data

Software ID:
Software Version:
EIN: 21-0650678
Name: RIDER UNIVERSITY

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
MORDECHAI ROZANSKI PRESIDENT	(i) (ii)	382,763 0	12,500 0	240,401 0	105,414 0	65,769 0	806,847 0	156,000 0
JULIE A KARNS VP FINANCE & TREASURER	(i) (ii)	271,143 0	0 0	8,022 0	22,468 0	29,320 0	330,953 0	0 0
JONATHAN MEER VP UNIVERSITY ADVANCEMENT	(i) (ii)	217,338 0	0 0	52,828 0	18,313 0	32,306 0	320,785 0	0 0
DONNAJEAN A FREDEEN PROVOST/VP ACADEMIC AFFAIR	(i) (ii)	103,588 0	0 0	8,449 0	0 0	41,632 0	153,669 0	0 0
JAMES P O'HARA VP ENROLLMENT MANAGEMENT	(i) (ii)	221,477 0	0 0	1,800 0	18,408 0	9,610 0	251,295 0	0 0
STEVEN J LORENZET DEAN COLLEGE OF BUSINESS A	(i) (ii)	211,114 0	0 0	0 0	18,150 0	20,280 0	249,544 0	0 0
ROBERT L ANNIS DEAN & DIRECTOR OF WCA	(i) (ii)	186,228 0	0 0	700 0	15,157 0	64,515 0	266,600 0	0 0
PATRICIA MOSTO DEAN COLLEGE LIBERAL ARTS	(i) (ii)	176,056 0	0 0	0 0	14,503 0	9,219 0	199,778 0	0 0
ANTHONY CAMPBELL AVP STUDENT AFFAIRS/DEAN	(i) (ii)	163,651 0	0 0	0 0	12,775 0	31,468 0	207,894 0	0 0
JENNIFER M POTTER AVP FINANCE & CONTROLLER	(i) (ii)	162,128 0	0 0	0 0	13,778 0	20,566 0	196,472 0	0 0
SHARON J SHERMAN DEAN, SCHOOL OF EDUCATION	(i) (ii)	159,475 0	0 0	0 0	13,355 0	15,067 0	187,897 0	0 0
MICHAEL FRECA AVP FACILITIES/AUXILIARY SERVICES	(i) (ii)	154,345 0	0 0	700 0	12,374 0	42,452 0	209,871 0	0 0
LARRY M NEWMAN ASS PROFESSOR, MARKETING/ADVERTISIN	(i) (ii)	205,929 0	0 0	0 0	13,616 0	12,646 0	232,191 0	0 0
MARGARET O'REILLY- ALLEN CHAIR, ACCOUNTING	(i) (ii)	188,246 0	0 0	0 0	12,625 0	20,813 0	221,684 0	0 0
JOHN R SULLIVAN PROFESSOR, ENGLISH DEPARMENT	(i) (ii)	173,130 0	0 0	0 0	10,925 0	53,139 0	237,194 0	0 0
MAURY R RANDALL CHAIR, FINANCE AND ECONOMICS	(i) (ii)	172,496 0	0 0	0 0	13,602 0	17,431 0	203,529 0	0 0
BORIS VILIC DEAN, COLLEGE OF CONTINUING STUDIES	(i) (ii)	171,180 0	0 0	0 0	15,000 0	21,097 0	207,277 0	0 0
DONALD A STEVEN FORMER PROVOST/VP AC THROUGH 6/30/2013	(i) (ii)	118,889 0	0 0	28,831 0	11,977 0	7,645 0	167,342 0	0 0

Schedule K (Form 990)	Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI. ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990 .										OMB No 1545-0047	
											2013	
	Department of the Treasury Internal Revenue Service	Name of the organization RIDER UNIVERSITY										Employer identification number 21-0650678

Part I

Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A NJ EDUCATIONAL FACILITIES AUTHORITY	22-1829511	6460652M3	04-04-2012	55,203,833	CAPITAL IMPROVEMENTS TO UNIVERSITY'S FACILITIES AND REFUNDING OF PRIOR BONDS		X		X		X
B NJ EDUCATIONAL FACILITIES AUTHORITY	22-1829511	64605LZ43	10-26-2006	12,036,146	ADVANCE REFUND PRIOR POOLED FINANCINGS		X		X	X	
C NJ EDUCATIONAL FACILITIES AUTHORITY	22-1829511	64605LWX2	08-10-2005	16,420,869	REFUND PRIOR POOLED FINANCINGS		X		X	X	
D NJ EDUCATIONAL FACILITIES AUTHORITY	22-1829511	64605NBU7	10-09-2003	5,523,846	FIRE SUPPRESSION SYSTEM INSTALLATION		X		X	X	

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired	3,545,000		18,436		94,114			
2	Amount of bonds legally defeased								
3	Total proceeds of issue	55,308,005		1,482,186		1,648,393		1,525,353	
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrows	12,762,699		1,482,186		380,308			
7	Issuance costs from proceeds	570,340							
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds	10,000,000						1,525,353	
11	Other spent proceeds	31,937,795				1,268,085			
12	Other unspent proceeds	37,171							
13	Year of substantial completion	2004							
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?	X			X		X		X
15	Were the bonds issued as part of an advance refunding issue?	X		X		X			X
16	Has the final allocation of proceeds been made?		X	X		X		X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III

Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X		X		X		
2	Are there any lease arrangements that may result in private business use of bond-financed property?	X		X		X			

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	X		X			X		
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X		X					
c	Are there any research agreements that may result in private business use of bond-financed property?		X		X		X		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 400 %		59 570 %		0 100 %			
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	2 700 %		0 %		3 700 %			
6	Total of lines 4 and 5	3 100 %		59 570 %		3 800 %			
7	Does the bond issue meet the private security or payment test?		X		X		X		
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		X		X		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X			

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		X		X		X		X
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?	X			X		X		X
b	Exception to rebate?	X			X		X		X
c	No rebate due?		X	X		X		X	
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		X		X		X		X
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								

Part IV

Arbitrage (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X		X	X			X
7	Has the organization established written procedures to monitor the requirements of section 148?	X		X		X		X	

Part V

Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?	X		X		X		X	

Part VI

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
SCHEDULE K, PART I, BOND ISSUES	ENTITY 2, BOND A (A) ISSUER NAME NJ EDUCATIONAL FACILITIES AUTHORITY (F) DESCRIPTION OF PURPOSE ADVANCE REFUND PRIOR POOLED FINANCINGS ENTITY 2, BOND B (A) ISSUER NAME NJ EDUCATIONAL FACILITIES AUTHORITY (F) DESCRIPTION OF PURPOSE CAPITAL IMPROVEMENTS TO UNIVERSITY'S FACILTIES AND REFUNDING OF PRIOR BONDS ENTITY 2, BOND C (A) ISSUER NAME NJ EDUCATIONAL FACILITIES AUTHORITY (F) DESCRIPTION OF PURPOSE ADVANCE REFUND PRIOR POOLED FINANCING ENTITY 2, BOND D (A) ISSUER NAME NJ EDUCATIONAL FACILITIES AUTHORITY (F) DESCRIPTION OF PURPOSE REFUND PRIOR POOLED FINANCINGS ENTITY 1, BOND A (A) ISSUER NAME NJ EDUCATIONAL FACILITIES AUTHORITY (F) DESCRIPTION OF PURPOSE FIRE SUPPRESSION SYSTEM INSTALLATION

Return Reference	Explanation
FORM 990, SCHEDULE K	ENTITY 2, BOND B PART I(F) BONDS REFUNDED BY SERIES 2012A SERIES 2007C (ISSUED 6/21/07), SERIES 2004A (ISSUED 6/17/04), SERIES 2002A (ISSUED 04/03/02) ENTITY 2, BOND C PART I(F) BONDS REFUNDED BY THE SERIES 2006 HECIF SERIES 2000A (ISSUED 07/31/00), SERIES 2000B (ISSUED 12/20/00), SERIES 2002A (ISSUED 11/21/02), AND SERIES 2004A (ISSUED 04/14/04) ENTITY 2, BOND D PART I(F) BONDS REFUNDED BY THE SERIES 2005 HECIF SERIES 2002A (ISSUED 11/21/02) ENTITY 2, BOND C, BOND D PART II, LINE 1 AMOUNT SHOWN REPRESENTS THE BONDS RETIRED THAT ARE ALLOCABLE TO THE BORROWER'S PORTION OF DEBT SERVICE RESPONSIBILITY ENTITY 2, BOND A, BOND C, BOND D AMOUNT IN PART II, LINES 3 AND 6 REFLECT ONLY THE AMOUNT RECEIVED BY RIDER UNIVERSITY WITH RESPECT TO ITS PORTION OF THE POOLED BONDS ENTITY 2, BOND B PART II, LINE 3 AMOUNT LISTED DIFFERS FROM THE ISSUE PRICE LISTED IN PART I, (E) DUE TO INVESTMENT EARNINGS ACCRUED ENTITY 2, BOND C PART III, LINE 4 THE AMOUNT LISTED ONLY INCLUDES THE PRIVATE USE PERCENTAGE APPLICABLE TO THE BORROWER'S PORTION OF THE REFUNDED SERIES 2004A ALL OTHER BONDS REFUNDED BY THE SERIES 2006 HECIF WERE ISSUED PRIOR TO JANUARY 1, 2003 AND HAVE THEREFORE BEEN EXCLUDED FROM PART III OF THIS SCHEDULE ENTITY 2, BOND A, BOND C PART III, LINE 7 ALTHOUGH THE PRIVATE USE PERCENTAGE WITH RESPECT TO THE BORROWER'S PORTION OF THE BONDS EXCEEDS 5%, THE BORROWER'S PORTION OF THE BONDS REPRESENTS LESS THAN 5% OF BONDS ACCORDINGLY, ANY PRIVATE PAYMENTS WITH RESPECT TO THE BORROWER'S PORTION OF THE BONDS WOULD NOT EXCEED 5% OF THE BONDS ENTITY 2, BOND B PART III, LINE 7 AS PROVIDED IN TREASURY REGULATION SECTION 1 141-4(C)(2)(I)(B), THE AMOUNT OF PRIVATE PAYMENTS TAKEN INTO ACCOUNT UNDER THE PRIVATE PAYMENT TEST MAY NOT EXCEED THE AMOUNT OF PRIVATE BUSINESS USE AND/OR UNRELATED TRADE OR BUSINESS USE ACCORDINGLY, THE AMOUNT OF PRIVATE PAYMENTS FOR THE REPORTING PERIOD DOES NOT EXCEED THE AMOUNT STATED IN PART III, LINE 6 THE ORGANIZATION HAS NOT UNDERTAKEN AN ANALYSIS OF THE PRIVATE SECURITY TEST WITH RESPECT TO THE BONDS, AS THE LEVEL OF PRIVATE BUSINESS USE AND/OR UNRELATED TRADE OR BUSINESS REPORTED IN PART III, LINE 6, IS NOT IN EXCESS OF AMOUNTS PERMITTED UNDER SECTION 145 OF THE CODE ENTITY 2, BOND B PART IV, LINE 2(B) THE PORTION OF THE SERIES 2012A BOND PROCEEDS USED FOR CURRENT REFUNDING MET THE 6-MONTH SPENDING EXCEPTION ENTITY 2, BOND C PART IV, LINE 2(C) THE REBATE COMPUTATION WAS PERFORMED AS OF JUNE 30, 2011 ENTITY 2, BOND D PART IV, LINE 2(C) THE REBATE COMPUTATION WAS PERFORMED AS OF JUNE 30, 2010 ENTITY I, BOND ISSUE A AMOUNT IN PART II, LINE 3 AND LINE 10 REFLECT ONLY THE AMOUNT RECEIVED BY RIDER UNIVERSITY WITH RESPECT TO ITS PORTION OF THE POOLED BONDS ENTITY I, BOND ISSUE A PART III, LINE 7 AS PROVIDED IN TREASURY REGULATION SECTION 1 141-4(C)(2)(I)(B), THE AMOUNT OF PRIVATE PAYMENTS TAKEN INTO ACCOUNT UNDER THE PRIVATE PAYMENT TEST MAY NOT EXCEED THE AMOUNT OF PRIVATE BUSINESS USE AND/OR UNRELATED TRADE OR BUSINESS USE ACCORDINGLY, THE AMOUNT OF PRIVATE PAYMENTS FOR THE REPORTING PERIOD DOES NOT EXCEED THE AMOUNT STATED IN PART III, LINE 6 THE ORGANIZATION HAS NOT UNDERTAKEN AN ANALYSIS OF THE PRIVATE SECURITY TEST WITH RESPECT TO THE BONDS, AS THE LEVEL OF PRIVATE BUSINESS USE AND/OR UNRELATED TRADE OR BUSINESS REPORTED IN PART III, LINE 6, IS NOT IN EXCESS OF AMOUNTS PERMITTED UNDER SECTION 145 OF THE CODE ENTITY I, BOND ISSUE A PART IV, LINE 2 (C) THE REBATE COMPUTATION WAS PERFORMED AS OF JUNE 30, 2009 ALL BOND PROCEEDS WERE SPENT AS OF THIS COMPUTATION DATE

Schedule K
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
RIDER UNIVERSITY

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990. ▶ See separate instructions.
▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Employer identification number
21-0650678

Part I Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A NJ EDUCATIONAL FACILITIES AUTHORITY	22-1829511	646066DG2	04-29-2014	200,975,862	ADVANCE REFUND PRIOR POOLED FINANCING		X		X	X	

Part II Proceeds

		A		B		C		D	
1	Amount of bonds retired								
2	Amount of bonds legally defeased								
3	Total proceeds of issue	176,230							
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrows	176,230							
7	Issuance costs from proceeds								
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds								
11	Other spent proceeds								
12	Other unspent proceeds								
13	Year of substantial completion								
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?		X						
15	Were the bonds issued as part of an advance refunding issue?	X							
16	Has the final allocation of proceeds been made?	X							
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X							

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?	X							

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	X							
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	X							
c	Are there any research agreements that may result in private business use of bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	59 570 %							
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %							
6	Total of lines 4 and 5	59 570 %							
7	Does the bond issue meet the private security or payment test?		X						
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X							

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		X						
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?	X							
b	Exception to rebate?		X						
c	No rebate due?		X						
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		X						
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								

Part IV

Arbitrage (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X						
7	Has the organization established written procedures to monitor the requirements of section 148?	X							

Part V

Procedures To Undertake Corrective Action

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		X							

Part VI

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

SCHEDULE M
(Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
RIDER UNIVERSITY

Employer identification number
21-0650678

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	45	3,645,402	MEAN PRICE-GIFT DATE
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ ()				
26 Other ▶()				
27 Other ▶()				
28 Other ▶ ()				

29

Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

0

30a

During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

30a

Yes

No

b

If "Yes," describe the arrangement in Part II

31

Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31

Yes

32a

Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?

32a

No

b

If "Yes," describe in Part II

33

If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

Part II

Supplemental Information.

Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation
PART I, COLUMN (B)	RIDER UNIVERSITY IS REPORTING THE NUMBER OF CONTRIBUTORS WHO MADE STOCK DONATIONS DURING THE FISCAL YEAR

SCHEDULE O
(Form 990 or 990-EZ)Department of the Treasury
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ****Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.****▶ Attach to Form 990 or 990-EZ.****▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.**

OMB No 1545-0047

2013**Open to Public
Inspection**Name of the organization
RIDER UNIVERSITY**Employer identification number**

21-0650678

**Return
Reference****Explanation**990, PART
III, LINE 1 -
CONTINUED

RIDER'S VISION RIDER UNIVERSITY WILL BE A LEADER IN AMERICAN HIGHER EDUCATION CELEBRATED FOR EDUCATING TALENTED STUDENTS FOR CITIZENSHIP, LIFE AND CAREER SUCCESS IN A DIVERSE AND INTERDEPENDENT WORLD RIDER WILL ACHIEVE DISTINCTIVENESS BY FOCUSING ON STUDENTS FIRST, BY CULTIVATING LEADERSHIP SKILLS, BY AFFIRMING TEACHING AND LEARNING THAT BRIDGE THE THEORETICAL AND THE PRACTICAL, AND BY FOSTERING A CULTURE OF ACADEMIC EXCELLENCE RIDER'S MISSION RIDER ATTRACTS AND GRADUATES TALENTED AND MOTIVATED STUDENTS WITH DIVERSE BACKGROUNDS FROM ACROSS THE NATION AND AROUND THE WORLD, AND PUTS THEM AT THE CENTER OF OUR LEARNING AND LIVING COMMUNITY AS A LEARNER-CENTERED UNIVERSITY DEDICATED TO THE EDUCATION OF THE WHOLE STUDENT, RIDER PROVIDES STUDENTS THE INTELLECTUAL RESOURCES AND BREADTH OF STUDENT LIFE OPPORTUNITIES OF A COMPREHENSIVE UNIVERSITY WITH THE PERSONAL ATTENTION AND CLOSE STUDENT-FACULTY INTERACTIONS OF A LIBERAL ARTS COLLEGE THROUGH A COMMITMENT TO HIGH QUALITY TEACHING, SCHOLARSHIP AND EXPERIENTIAL OPPORTUNITIES, FACULTY ON BOTH CAMPUSES PROVIDE UNDERGRADUATE AND GRADUATE STUDENTS RIGOROUS AND RELEVANT PROGRAMS OF STUDY TO EXPAND THEIR INTELLECTUAL, CULTURAL AND PERSONAL HORIZONS AND DEVELOP THEIR LEADERSHIP SKILLS OUR HIGHLY REGARDED PROGRAMS IN THE ARTS, SOCIAL SCIENCES, MUSIC, BUSINESS AND EDUCATION CHALLENGE STUDENTS TO BECOME ACTIVE LEARNERS WHO CAN ACQUIRE, INTERPRET, COMMUNICATE AND APPLY KNOWLEDGE WITHIN AND ACROSS DISCIPLINES TO FOSTER THE INTEGRATIVE THINKING REQUIRED IN A COMPLEX AND RAPIDLY CHANGING WORLD RIDER ATTRACTS HIGHLY QUALIFIED FACULTY, STAFF AND ADMINISTRATION WITH DIVERSE BACKGROUNDS WHO CREATE AN ENVIRONMENT THAT INSPIRES INTELLECTUAL AND SOCIAL ENGAGEMENT, STIMULATES INNOVATION AND SERVICE, AND ENCOURAGES PERSONAL AND PROFESSIONAL DEVELOPMENT AS KEY MEMBERS OF OUR UNIVERSITY COMMUNITY, IT IS THEIR COMMITMENT TO OUR VALUES, VISION AND MISSION THAT WILL ENSURE RIDER'S SUCCESS THE UNIVERSITY'S INSTITUTIONAL IDENTITY WILL CONTINUE TO REFLECT THE STRENGTHS OF ITS PEOPLE, HISTORY, LOCATION AND SHARED VALUES, AMONG WHICH ARE A COMMITMENT TO DIVERSITY, SOCIAL AND ETHICAL RESPONSIBILITY, AND COMMUNITY THE SUCCESS OF OUR GRADUATES WILL BE DEMONSTRATED BY THEIR PERSONAL AND CAREER ACHIEVEMENTS AND BY THEIR CONTRIBUTIONS TO THE CULTURAL, SOCIAL AND ECONOMIC LIFE OF THEIR COMMUNITIES, THE NATION AND THE WORLD

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	COLLEEN AND GARY SHAPIRO HAVE A FAMILY RELATIONSHIP

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE AUDIT COMMITTEE OF THE UNIVERSITY'S BOARD OF TRUSTEES PERFORMED A REVIEW OF THE FORM 990 AND ALL APPLICABLE SCHEDULES PRIOR TO SUBMISSION AS PART OF AN AUDIT COMMITTEE MEETING. IN ADDITION, THE FORM 990 AND ALL APPLICABLE SCHEDULES WERE POSTED ON THE UNIVERSITY'S INTRANET FOR THE ENTIRE BOARD OF TRUSTEES TO REVIEW PRIOR TO SUBMISSION.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE UNIVERSITY HAS A WRITTEN CONFLICT OF INTEREST POLICY, AND AN ANNUAL COMPLIANCE REVIEW PROCESS WHICH INCLUDES - SOLICIT FEEDBACK FROM DIVISION HEADS ON PROPOSED STAFF IN THEIR UNITS WHO SHOULD PARTICIPATE IN THE ANNUAL REPORTING AND REVIEW PROCESS ANY INDIVIDUAL WHO IS CONSIDERED TO HAVE SIGNIFICANT RESPONSIBILITY FOR INSTITUTIONAL OPERATIONS OR PURCHASING IS INCLUDED THE POLICY REQUIRES THAT PERSONS INVOLVED IN DECISION MAKING DISCLOSE FINANCIAL OR OTHER INTERESTS-EITHER CURRENT OR PROPOSED- THAT IMPAIR OR MAY APPEAR TO IMPAIR THEIR INDEPENDENT, UNBIASED JUDGEMENT - DISTRIBUTE THE CONFLICT OF INTEREST POLICY AND QUESTIONNAIRE FOR DISCLOSURE OF POTENTIAL CONFLICTS OF INTEREST TO ALL INDIVIDUALS SO IDENTIFIED IN 2014, 125 INDIVIDUALS (OFFICERS, TRUSTEES, COACHES, AND ADMINISTRATORS) RECEIVED AND COMPLETED THE CONFLICT QUESTIONNAIRE - REVIEW OF ALL CONFLICT QUESTIONNAIRE RESPONSES BY THE UNIVERSITY BOARD OF TRUSTEES' HUMAN RESOURCES COMMITTEE, WHICH SERVES AS THE CONFLICT COMMITTEE UNDER THE UNIVERSITY'S BYLAWS THE HUMAN RESOURCES COMMITTEE REPORTS ITS FINDINGS TO THE BOARD OF TRUSTEES, WHICH IS RESPONSIBLE FOR ACTING ON THE COMMITTEE'S FINDINGS - IN PARTICULAR ON ANY CONFLICT THAT MIGHT BE IDENTIFIED BY POLICY, ANY PROPOSED BUSINESS RELATIONSHIP BETWEEN A TRUSTEE OR THEIR RELATED ENTITY MUST BE EVALUATED AND ACTED ON PRIOR TO ITS POTENTIAL IMPLEMENTATION NO SUCH RELATIONSHIP CURRENTLY EXISTS - ANY BOARD MEMBER WITH A CONFLICT WILL RECUSE HIMSELF/HERSELF FROM ANY VOTES REGARDING THE MATTER

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	THE SENIOR COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES ENGAGES AN INDEPENDENT CONSULTING FIRM TO ANNUALLY UNDERTAKE A REASONABLENESS REVIEW OF TOP MANAGEMENT COMPENSATION. TOP MANAGEMENT INCLUDES THE INSTITUTION'S PRESIDENT AND VICE PRESIDENTS. THE REASONABLENESS REVIEW INCLUDES CONSIDERATION OF COMPARABILITY DATA PREPARED BY THE CONSULTANTS WHICH IS PROVIDED TO ALL COMMITTEE MEMBERS AND TO ALL MEMBERS OF THE UNIVERSITY'S BOARD OF TRUSTEES. THE BENCHMARK DATA CONSIDERED INCLUDES BOTH SALARY AND TOTAL COMPENSATION INFORMATION. CONTEMPORANEOUS MINUTES ARE MAINTAINED FOR BOTH THE SENIOR COMPENSATION COMMITTEE OF THE BOARD AND FOR THE FULL BOARD OF TRUSTEES MEETINGS. THIS PROCESS WAS LAST UNDERTAKEN IN FISCAL 2014. THE UNIVERSITY CONSISTENTLY UTILIZES HIGHER EDUCATION BENCHMARKING DATA TO ASSESS THE REASONABLENESS OF KEY EMPLOYEES' COMPENSATION. FACULTY COMPENSATION IS GOVERNED BY A COLLECTIVE BARGAINING AGREEMENT.

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	THE UNIVERSITY'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST

Return Reference	Explanation
FORM 990, PART XI, LINE 9	CHANGE IN VALUE OF PENSION -2,242,876 CHANGE IN VALUE OF BENEFICIAL INTEREST IN PERPETUAL TRUST 256,893

Return Reference	Explanation
FORM 990, PART XII, LINE 2C	RIDER UNIVERSITY DID NOT CHANGE ITS OVERSIGHT PROCESS OR SELECTION PROCESS DURING THE YEAR