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DLN: 93493132004485

Form 990

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

Open to Public Inspection

▶ Do not enter Social Security numbers on this form as it may be made public. By law, the IRS generally cannot redact the information on the form

▶ Information about Form 990 and its instructions is at www.IRS.gov/form990

A For the 2013 calendar year, or tax year beginning 07-01-2013 2013, and ending 06-30-2014 C Name of organization D Employer identification number **B** Check if applicable ST ANDREW'S SCHOOL Address change 05-0262717 Doing Business As Name change Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite E Telephone number Terminated (401) 246-1230 Amended return City or town, state or province, country, and ZIP or foreign postal code BARRINGTON, RI 02806 Application pending **G** Gross receipts \$ 14,992,063 Name and address of principal officer H(a) Is this a group return for JAMES M MEEHAN ┌ Yes ┌ No subordinates? 63 FEDERAL ROAD BARRINGTON, RI 02806 **H(b)** Are all subordinates included? Tax-exempt status If "No," attach a list (see instructions) Website: ► WWW STANDREWS-RI ORG H(c) Group exemption number ► K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ► L Year of formation 1893 M State of legal domicile RI Part I Summary Briefly describe the organization's mission or most significant activities ST ANDREW'S SCHOOL IS A NONDENOMINATIONAL BOARDING AND DAY SCHOOL SERVING COEDUCATIONAL GRADES 6 - 12 THE MISSION OF ST ANDREW'S SCHOOL IS TO REACH OUT TO THOSE STUDENTS WITH LEARNING DIFFERENCES WHOSE NEEDS HAVE NOT BEEN MET IN PUBLIC OR PRIVATE SCHOOLS OUR STUDENT-ORIENTED TEACHERS ARE COMMITTED TO IDENTIFYING INDIVIDUAL LEARNING STRENGTHS AND TEACHING TO THEM SINCE 1893, ST ANDREW'S HAS EMBRACED SOCIAL AND ECONOMIC DIVERSITY, OFFERING A GENEROUS, NEED-BASED Activities & Governance FINANCIAL AID PROGRAM IN A NUTURING COMMUNITY, WE EMPHASIZE MORAL AND ETHICAL VALUES GUIDED BY OUR EPISCOPAL HERITAGE IN PREPARATION FOR EACH STUDENT'S PURPOSEFUL ENGAGEMENT IN THE WORLD 2 Check this box 📂 if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . 18 4 Number of independent voting members of the governing body (Part VI, line 1b) . . 4 18 5 Total number of individuals employed in calendar year 2013 (Part V, line 2a) . 5 89 **6** Total number of volunteers (estimate if necessary) . . . . 6 100 -10,928 7a Total unrelated business revenue from Part VIII, column (C), line 12 . 7a **b** Net unrelated business taxable income from Form 990-T, line 34 . . -11,028 **Current Year** 1,639,068 3,497,368 9 9,001,348 9,091,306 Program service revenue (Part VIII, line 2g) . . . 1,042,487 1,564,624 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 80,351 31,528 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 11,763,254 14,184,826 13 2,570,745 2,548,798 Grants and similar amounts paid (Part IX, column (A), lines 1-3). 14 Benefits paid to or for members (Part IX, column (A), line 4) . . 0 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines 15 Expenses 4,940,951 5,154,324 5-10) Professional fundraising fees (Part IX, column (A), line 11e) . . . . . 0 16a b Total fundraising expenses (Part IX, column (D), line 25) ►352,829 **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) . 3,526,149 3,625,036 11,037,845 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 11,328,158 19 Revenue less expenses Subtract line 18 from line 12 . . . . . . 725,409 2,856,668 Assets or d Balances **Beginning of Current End of Year** Year Total assets (Part X, line 16) . . . . . 20 43,939,583 50,204,091 Total liabilities (Part X, line 26) . . . . . . 15,250,383 17,613,957 21 28,689,200 32,590,134 22 Net assets or fund balances Subtract line 21 from line 20 . . Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of preparer has any knowledge 2015-05-12 Signature of officer Date Sign Here JAMES M MEEHAN CFO Type or print name and title

Print/Type preparer's name Date Preparer's signature Check I If 2015-05-08 P00095129 JOHN T WILMOT self-employed **Paid** Firm's name CBIZ TOFIAS Firm's EIN 🕨 26-3753134 Preparer Firm's address ► 56 EXCHANGE TERRACE Phone no (401) 626-3200 **Use Only** PROVIDENCE, RI 02903 May the IRS discuss this return with the preparer shown above? (see instructions) ✓ Yes ☐ No

art IV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II"	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part $IV^{\square}$	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E 🐮	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		No
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νo
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Yes	
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		Νo
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section $512(b)(13)$ ? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note, All Form 990 filers are required to complete Schedule O	38	Yes	

-6	Statements Regarding Other 1RS Fillings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V		Yes	.) No
La	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   37		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
C	gaming (gambling) winnings to prize winners?	1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and			
	Tax Statements, filed for the calendar year ending with or within the year covered			
_	by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Total I the Sum of fines I'd and 2a is greater than 250, you may be required to e fine (See instructions)			
la	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		N
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
h				- '`
b	If "Yes," enter the name of the foreign country   See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	See instructions for filing requirements for Form 1D F 90-22 1, Report of Foreign Bank and Financial Accounts			
ia	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			N
		5b		'\ <u>'</u>
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
i=	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		N
<b>∕</b> a	organization solicit any contributions that were not tax deductible as charitable contributions?	Ua		'
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
_	services provided to the payor?			
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
ч	If "Yes," indicate the number of Forms 8282 filed during the year   7d	-/-		- '`
u	The rest, indicate the number of forms 3202 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
_	required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
R	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did	7		
•	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess			
	business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?	9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
)	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
_	facilities			
L	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them )			
۱	Section 4047(-)(1) was assemble harden to the assemble for Section 2000 or her of Section 2010	42-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
D	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
3	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
u	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
b	Enter the amount of reserves the organization is required to maintain by the states			
	ın which the organization is licensed to issue qualified health plans			
C	Enter the amount of reserves on hand			
a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
h	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response of	r note to any	line in this Part VI							.マ

Se	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
				-
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	<u>ıe Cod</u>	e.)
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ue Cod Yes	e.) <b>No</b>
	Did the organization have local chapters, branches, or affiliates?	evenu 10a		
10a				No
10a b	Did the organization have local chapters, branches, or affiliates?	10a		No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a 10b		No No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b		No No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes	No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a	Yes	No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes	No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes	No No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No No

- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.
  - Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►JAMES M MEEHAN 63 FEDERAL ROAD BARRINGTON, RI 02806 (401) 246-1230

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h ar or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations
(1) DAVID A BROWN	1 00	,							0	0
CHARTER TRUSTEE		X						0	0	U
(2) NORMAN E MCCULLOCH JR	1 00									
CHARTER TRUSTEE		X						0	0	0
(3) ALFRED B VANLIEW	1 00	х						0	0	0
CHARTER TRUSTEE							_			
(4) MARGOT F WOLF TRUSTEE	1 00	x						0	0	0
(5) PAMELA C FAULKNER	1 00	-								
CHARTER TRUSTEE		Х						0	0	0
(6) ERIC B MACK	1 00									
	1 00	x						0	0	0
TRUSTEE (7) NINA BRODEUR	1 00						_			
	1 00	х		х				0	0	0
VICE PRESIDENT (8) MARK A ROSS	1 00						-			
	1 00	x						0	0	0
TRUSTEE  (9) ELIZABETH S WHITE	1.00				_					
(9) ELIZABETH S WHITE	1 00	x						0	0	0
CHARTER TRUSTEE										
(10) JONATHAN R CONKLIN	1 00	l x		x				0	0	0
CHARTER TRUSTEE, TREASURER										
(11) JEANIE CHARNESS	1 00	l x		×				0	0	0
SECRETARY								Ů	Ŭ	
(12) JOHN S HARKER	1 00	l x		×				0	0	0
PRESIDENT		_ ^						Ů	0	0
(13) THE RIGHT REV W NICHOLAS KNISELY	1 00								0	
EXECUTIVE OFFICER, TRUSTEE		X						0	0	0
(14) THE REV ROBERT K MARSHALL	1 00	\								
EXECUTIVE OFFICER, TRUSTEE		X						0	0	0
(15) COLIN P KANE	1 00	Ţ.,.								_
TRUSTEE		X						0	0	0
(16) MATTHEW D HAYES	1 00									
TRUSTEE		X						0	0	0
(17) KAREN A PELCZARSKI	1 00	-								
TRUSTEE		х						0	0	0
IRUSICE	1									

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours for related	more pers and	than on is	one bot rect	not bo: h ar or/ti	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F Estim amount comper from organi	nated of other nsation the
		organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	MISC)	MISC)	and re organiz	lated
(18) I	AWRENCE W MADEIRA	1 00	Х						0	(	)	0
TRUS	ree Ohn Martin	40 00										
` ′	MASTER	40 00			х				183,197	C		66,556
	AMES MEEHAN	40 00										
CHIEF	FINANCIAL OFFICER				×				131,384	(	)	55,671
(21) I	DANA GURNEY	40 00					х		104,950	(		22,057
	DF SPECIAL SERVICES								10 1,530			
` '	MICHAEL MORIN  DF UPPER SCHOOL/ACADEMICS	40 00					х		100,478	(	)	78,309
					_							
1b	Sub-Total			•	•							
C	Total (add lines 1b and 1c)				•				520,009	0		222,593
	Total (add lines 1b and 1c)  Total number of individuals (including b					hove	-   -   who	rec	<u>'</u>	9		222,393
	\$100,000 of reportable compensation				au ai	DOVE	=) WITO	160	erved more than			
3	Did the organization list any <b>former</b> offi	cer. director or	trustee	e. kev	v em	olar	vee.o	r hia	ihest compensate	d employee	Yes	No
	on line 1a? If "Yes," complete Schedule J			•	•		• •			3		No
4	For any individual listed on line 1a, is the organization and related organizations of individual									om the	Yes	
5	Did any person listed on line 1a receive services rendered to the organization?								_	<u> </u>		No
	all and a second										•	
1	ction B. Independent Contractor  Complete this table for your five highes compensation from the organization Re	t compensated									s tay yaar	
	·	(A)	1011 101	tile	care	iiud	, year	end	Ī	(B)	(c	:)
HV C	Name and b DLLINS INC 99 GANO STREET PROVIDENCE RI 029	usiness address 06							Description CONSTRUCTION	on of services	Compe 1	nsation 1,000,000
FLIK (	CHARTWELLS) 2400 YORKMONT ROAD CHARLOT								FOOD SERVICE			506,661
	FFEY CO 25 CHARLES STREET BRISTOL RI 02809 RICKMAN GROUP 3630 SOLUTIONS CENTER CHIC	CAGO IL 60677							CONSTRUCTION GROUNDS			197,470 127,451
	Fotal number of independent contractors \$100,000 of compensation from the orga		not lim	ıted t	o th	iose	liste	abo	ove) who received	more than		

Part V	/	Statement of	of Revenue ule O contains a respor	ose or note to any lir	oe in this Part VIII			
				ise of flote to any in	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
के के	1a	Federated cam						
ons, Giffs, Grants Similar Amounts	b	Membership du	es <b>1b</b>					
A.G	С	Fundraising eve	ents <b>1c</b>	112,120				
iii Par	d	Related organiz	zations 1d					
S, (imi	e	Government grant	s (contributions) <b>1e</b>					
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contributions and similar amounts no	ons, gifts, grants, and <b>1f</b> ot included above	3,385,248				
를 전	g	Noncash contributi 1a-1f \$	ons included in lines	7,394				
Cont	h	Total. Add lines	s 1 a - 1 f	🗼	3,497,368			
				Business Code				
Program Serwce Revenue	2a	TUITION REVENUE		900099	8,961,701	8,961,701		
85 ≥	ь	SUMMER PROGRAI	MS	900099	129,605	129,605		
- P.S.	С							
E.	d							
Ē	е							
200	f	All other progra	am service revenue					
查	g	Total. Add lines	s 2a – 2f		9,091,306			
	3		ome (including dividen		141,064			141,064
	4		ar amounts) stment of tax-exempt bond	F	,			,
	5	Royalties						
			(ı) Real	(II) Personal				
	6a	Gross rents	34,459					
	b	Less rental expenses	0					
	c	Rental income or (loss)	34,459					
	d		me or (loss)	🕨	34,459			34,459
			(ı) Securities	(II) Other				
	7a	Gross amount from sales of assets other than inventory	2,182,096					
	ь	Less cost or other basis and	758,536					
		sales expenses	·					
	C d	Gain or (loss)	1,423,560		1,423,560			1,423,560
۸ı	8a		rom fundraısıng		1,12,200			2,123,333
Other Revenue		т	. <u>,120</u> s reported on line 1c) ne 18					
Ę.		,	a	21,375				
il e	ь		penses b	40,059				
5	C		(loss) from fundraising (	events 🛌	-18,684			-18,684
	9a		rom gaming activities ne 19 <b>a</b>					
	b c		penses <b>b</b> (loss) from gaming activ	vities				
	10a	Gross sales of returns and allo	inventory, less owances .					
	ь	lass cost of a	a oods sold b	20,504				
			(loss) from sales of inve	8,642 entory <b>.</b>	11,862			11,862
		Miscellaneou		Business Code				
	11a	MISCELLANEC	DUSINCOME	900099	14,819	14,819		
	ь	NET UNRELAT	ED BUSINESS	900099	-10,928		-10,928	
	c	INVESTMENT						
	d	All other reven	ue					
	_ e	Total. Add lines		🕨				
	12	Total revenue	See Instructions		3,891			
				• • • • •	14,184,826	9,106,125	-10,928	1,592,261

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4	) organizations must com	plete all columns All other or	ganızatıons must complete column (A )

	on 501(c)(3) and 501(c)(4) organizations must complete all columns Al			nete column (A )	
	Check if Schedule O contains a response or note to any line in this		(B)		
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2	Grants and other assistance to individuals in the United States See Part IV, line 22	2,548,798	2,548,798		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	454,514		454,514	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	3,487,349	2,897,662	407,135	182,552
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	240,674	205,013	26,512	9,149
9	Other employee benefits	710,427	695,023	9,617	5,787
10	Payroll taxes	261,360	218,048	29,347	13,965
11	Fees for services (non-employees)				
а	Management				
b	Legal	11,073		11,073	
С	Accounting	33,257		33,257	
d	Lobbying				
e	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on	202 200	207 125	7 210	0.053
12	Schedule O)	302,398	287,135		8,053
12	Advertising and promotion	53,919	211 126	53,919	27.106
13	•	371,746	311,136	23,414	37,196
14	Information technology	15,571	15,571		
15	Royalties	200.027	257.046	20,002	2.000
16	Occupancy	299,937	257,946	· -	2,999
17	Travel	1,038	124	735	179
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	21,306	2,531	18,595	180
20	Interest	418,164	367,864	50,300	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	917,065	786,271	121,651	9,143
23	Insurance	88,658		88,658	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	FOOD SERVICES	444,257	444,257		
b	AMORTIZATION	152,160		152,160	
c	ADMISSIONS	124,392		124,392	
d	SPECIAL EVENTS/FIELD TR	72,698	34,374	26,389	11,935
e	All other expenses	297,397	126,953	98,753	71,691
25	Total functional expenses. Add lines 1 through 24e	11,328,158	9,198,706	1,776,623	352,829
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

-(:	L X	Check if Schedule O contains a response or note to any line in t	hıs Pa	art X			
					(A) Beginning of year		( <b>B)</b> End of year
	1	Cash-non-interest-bearing			645,452	1	459,095
	2	Savings and temporary cash investments			1,184,670	2	2,439,495
	3	Pledges and grants receivable, net			765,493	3	2,077,216
	4	Accounts receivable, net			5,369	4	4,286
	5	Loans and other receivables from current and former officers, d employees, and highest compensated employees Complete Pa Schedule L	rt II (	of	00.000		00.000
Assets	6	Loans and other receivables from other disqualified persons (as $4958(f)(1)$ ), persons described in section $4958(c)(3)(B)$ , and c and sponsoring organizations of section $501(c)(9)$ voluntary er organizations (see instructions) Complete Part II of Schedule l	ontrıl nploy	outing employers	20,000	6	30,000
Š.	7	Notes and loans receivable, net			72,348		80,043
ď	8	Inventories for sale or use			5.641	8	10,444
	9	Prepaid expenses and deferred charges			124,603		137,858
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	 10a	36,079,502			101,000
	ь	h in the second of the second	10b	10,344,938	24,852,882	10c	25,734,564
	11	Investments—publicly traded securities			11,674,991	11	9,332,199
	12	Investments—other securities See Part IV, line 11			4,397,366	12	9,811,307
	13	Investments—program-related See Part IV, line 11			, ,	13	<u>, , , , , , , , , , , , , , , , , , , </u>
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			190,768		87,584
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			43,939,583		50,204,091
	17	Accounts payable and accrued expenses			684,348		802,928
	18	Grants payable			301,010	18	
	19	Deferred revenue			1,389,627	19	2,744,457
	20	Tax-exempt bond liabilities			10,879,467	20	12,024,150
	21	Escrow or custodial account liability Complete Part IV of Sche			10,073,407	21	12,024,100
lities	22	Loans and other payables to current and former officers, director key employees, highest compensated employees, and disqualif	ors, tr			21	
Liabiliti		persons Complete Part II of Schedule L				22	
ï	23	Secured mortgages and notes payable to unrelated third parties			1,761,760	23	757,313
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to relat and other liabilities not included on lines 17-24) Complete Pai	ed th	ırd partıes,			
		D			535, 181	25	1,285,109
	26	<b>Total liabilities.</b> Add lines 17 through 25			15,250,383	26	17,613,957
ces		Organizations that follow SFAS 117 (ASC 958), check here Fines 27 through 29, and lines 33 and 34.	√ and	l complete			
<u>a</u>	27	Unrestricted net assets			15,090,165	27	15,921,335
<u>ස</u>	28	Temporarily restricted net assets			3,780,087	28	6,744,542
Ξ	29	Permanently restricted net assets			9,818,948	29	9,924,257
Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check he	ere 🟲	┌─ and			
9		complete lines 30 through 34.					
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
	32	Retained earnings, endowment, accumulated income, or other for				32	
Net Set	33	Total net assets or fund balances			28,689,200	33	32,590,134
_	34	Total liabilities and net assets/fund balances			43,939,583	34	50,204,091

. •				'	age ==
Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				▽
1	Total revenue (must equal Part VIII, column (A), line 12)	1		14,1	184,826
2	Total expenses (must equal Part IX, column (A), line 25)	2		11,3	328,158
3	Revenue less expenses Subtract line 2 from line 1	3		2,8	356,668
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		28,6	589,200
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			7,435
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		1,0	36,831
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		32,5	590,134
Par	t XII Financial Statements and Reporting	<u> </u>			
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	▼ Separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain it Schedule O	n			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

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As Filed Data -

DLN: 93493132004485

OMB No 1545-0047

**SCHEDULE A** 

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization ST ANDREW'S SCHOOL

Employer identification number

05-026271

supp	and (III (ii) A f (iii) A	amıly memb 35% contro	governing body of th er of a person descri	e supported bed in (i) abo n described	organization ove? in (i) or (ii) a ed organizat  the on in ced in rning	together with n? above?	notify zation f your		11g 11g 11g the	(ii)			
	and (III (ii) A f (iii) A	amıly memb 35% contro	governing body of th er of a person descri lled entity of a perso	e supported bed in (i) abo n described	organızatıoı ove? ın (ı) or (ıı) a	together with n? above?	persons des		11g 11g	(i) (ii)	No		
g	and (111 <b>(ii)</b> A f	amıly memb	governing body of th er of a person descri	e supported bed in (i) abo	organizatioi ove?	together with n?	persons des		11g 11g	(i) (ii)	No		
g		and (III) below, the governing body of the supported organization?  (ii) A family member of a person described in (I) above?  (iii) A 35% controlled entity of a person described in (I) or (II) above?  11g(ii)									No		
g	following persons?  (i) A person who directly or indirectly controls, either alone or together with persons described in (ii)  Yes No							of the			,		
f	If the c check Since A	organization this box August 17, 2				section 509(a)(2)  If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box  Since August 17, 2006, has the organization accepted any gift or contribution from any of the							
е Г	By che other t	cking this b han foundati	ox, I certify that the on managers and oth	organization	ıs not conti	rolled directly	or indirectl	y by one or	more disqual	ıfıed pers	ons		
11	An org one or the box	anızatıon orç more public x that descri	ganized and operated y supported organized bes the type of supp b Type II c	l exclusively ations descri orting organi	for the ben bed in sect zation and o	efit of, to perf ion 509(a)(1 complete line	orm the fund ) or section s 11e throu	ctions of, or 509(a)(2) S gh 11h	to carry out See <b>section 5</b>	609(a)(3).	Check		
10			ganized and operated	•			•	•					
	-	-	oss investment inco ganization after June				· ·		tax) from bu	ısınesses			
	_		ities related to its ex					•	-	-			
9			at normally receives					utions, men	nbership fees	, and gros	s		
7	describ	bed in <b>sectio</b>	at normally receives in 170(b)(1)(A)(vi). described in <b>sectio</b> n	(Complete P	art II )		_	ntal unit or	from the gen	eral public	:		
6 <u></u>	A fede	ral, state, or	local government or	government	al unit desc	rıbed ın <b>secti</b>	on 170(b)(1	.)(A)(v).					
,	section 170(b)(1)(A)(iv). (Complete Part II )												
5			ty, and state	it of a college or university owned or operated by a governmental unit described in						_			
4			n organization operat	ed in conjun	ction with a	hospital des	cribed in <b>sec</b>	tion 170(b)	(1)(A)(iii). E	nter the			
з Г	A hosp	oital or a coo	perative hospital se	ospital service organization described in <b>section 170(b)(1)(A)(iii).</b>									
2 🔽	A scho	school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E )											
	A chur	ch, conventi	on of churches, or as	sociation of	churches d	escribed in <b>s</b> e	ection 170(b	o)(1)(A)(i).					
1			e foundation becaus						noti detions	•			
1		ion for Pu		t <b>us</b> (All ord	ianizations	s must comi	olete this p	art.) See i	nstructions	_			

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the state of the sta	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).						
	Facts And Circumstances Test						
Retu	Return Reference Explanation						
		Schodulo A / Form 000 o	000 E7) 201				

Schedule A (Form 990 or 990-EZ) 2013

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### DLN: 93493132004485

OMB No 1545-0047

## **SCHEDULE D**

(Form 990)

Department of the Treasury

## **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.aov/form990.

Open to Public

ema	il Revenue Service	ions is at www.irs.gov/rormsso.			Tiishecu	UII
	me of the organization ANDREW'S SCHOOL			oloyer identifica	tion number	_ <del></del>
Ра	Organizations Maintaining Donor Advorganization answered "Yes" to Form 990			0262717 or Accounts	. Complete	e if th
	organization answered Tes to Form 950	(a) Donor advised funds		(b) Funds and	 other accour	nts
L	Total number at end of year					
2	Aggregate contributions to (during year)					
3	Aggregate grants from (during year)					
ı	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or		onor adv	ısed	┌ Yes	┌ No
<b>,</b>	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the benef conferring impermissible private benefit?				┌ Yes	┌ No
Pai	rt II Conservation Easements. Complete if	the organization answered "Yes"	to Forn	n 990, Part I\	/, line 7.	
<u>!</u>	Purpose(s) of conservation easements held by the orgonomer Preservation of land for public use (e.g., recreation Protection of natural habitat  Preservation of open space  Complete lines 2a through 2d if the organization held a	or education)  Preservation of a	a certifie	d historic struc	ture	
	easement on the last day of the tax year			T		
	<del>-</del>		<u> </u>	Held at the	End of the	Year
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements		2b			
c	Number of conservation easements on a certified histo	, ,	2c			
d	Number of conservation easements included in (c) acq historic structure listed in the National Register		2d		4	
•	Number of conservation easements modified, transferr	ed, released, extinguished, or termina	ted by tr	ie organization	auring	
Ļ	Number of states where property subject to conservati	on easement is located ►				
;	Does the organization have a written policy regarding tenforcement of the conservation easements it holds?			f violations, and	│ ├ Yes	┌ No
,	Staff and volunteer hours devoted to monitoring, inspec	cting, and enforcing conservation easo	ements o	during the year		
	A mount of expenses incurred in monitoring, inspecting	, and enforcing conservation easemer	nts durin	a the vear		
	►\$	,, and emoreing conservation casemer	its dulin	g the year		
i	Does each conservation easement reported on line 2(c and section 170(h)(4)(B)(ii)?	d) above satisfy the requirements of so	ection 17	70(h)(4)(B)(ı)	┌ Yes	┌ No
)	In Part XIII, describe how the organization reports cor balance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financi				
ar	t IIII Organizations Maintaining Collection Complete if the organization answered "Y		, or Ot	her Similar	Assets.	
.a	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide, in Part XIII, the text of the footnote t	16 (ASC 958), not to report in its rev ts held for public exhibition, education	n, or rese	earch in furthera		 c
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide the following amounts relating to these	16 (ASC 958), to report in its revenuts held for public exhibition, education	e statem	nent and balanc		с
	(i) Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
	(ii) Assets included in Form 990, Part X					
<u>:</u>	If the organization received or held works of art, historical following amounts required to be reported under SFAS					
а	Revenues included in Form 990, Part VIII, line 1			<b>►</b> \$		
ь				<b>-</b>		
_	Assets included in Form 990, Part X			F \$		

Part	Organizations Maintaining Co	ollections of Art,	Histo	<u>ricai ii</u>	reasures, or C	Jtnei	Sillillai AS	sets (con	tınued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	s, ched	k any of	the following that	are a	significant use	of its	
а	Public exhibition		d [	Loan	or exchange prog	ırams			
b	Scholarly research		e [	Othe	r				
c	Preservation for future generations								
4	Provide a description of the organization's c Part XIII	ollections and explair	n how t	hey furthe	er the organizatio	n's ex	empt purpose ı	n	
5	During the year, did the organization solicit								_
200	assets to be sold to raise funds rather than							,	No
Pair	Escrow and Custodial Arrang Part IV, line 9, or reported an ar					ea Y	es" to Form 9	90,	
1a	Is the organization an agent, trustee, custoo included on Form 990, Part X?	dian or other intermed	liary fo	r contribu	itions or other as	sets r		_ Yes	_ No
b	If "Yes," explain the arrangement in Part XI $$	II and complete the f	ollowin	g table	,				
							Am	ount	
С	Beginning balance					1c			
d	Additions during the year					1d			
e	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on F	orm 990, Part X, line	21?				J	Yes	_ No
b	If "Yes," explain the arrangement in Part XI	II Check here if the o	explan	atıon has	been provided in	Part >	KIII		Γ
Par	<b>Endowment Funds.</b> Complete	ıf the organızatıon	answ	ered "Ye					
		(a)Current year	· <i>'</i>	or year	<b>b</b> (c)Two years bac			<b>(e)</b> Four yea	
1a	Beginning of year balance	16,724,913		15,048,939	17,131,94	+	16,199,591	16	,267,094
b	Contributions	812,184		1,198,902	206,10	5	212,647		214,904
С	Net investment earnings, gains, and losses	2,469,938		1,290,551	-1,343,26	8	1,762,364		896,599
d	Grants or scholarships								
e	Other expenditures for facilities and programs	874,288		813,479	945,84	3	1,042,657	1,	,179,006
f	Administrative expenses					_			
g	End of year balance	19,132,747		16,724,913		9	17,131,945	16	,199,591
2	Provide the estimated percentage of the cur		e (line	1g, colum	nn (a)) held as				
а	Board designated or quasi-endowment 🕨	28 200 %							
b	Permanent endowment ► 51 760 %								
С	Temporarily restricted endowment ► 20 The percentages in lines 2a, 2b, and 2c sho	040 % uld equal 100%							
За	Are there endowment funds not in the posse	ssion of the organizat	tion tha	at are hel	d and administere	ed for	the		
	organization by						T .	Yes	No
	(i) unrelated organizations						3a( 3a(i		No
b	(ii) related organizations						3a(		110
4	Describe in Part XIII the intended uses of t	•				•		<u> </u>	
		ent. Complete if th	ne orq	anızatıoı	n answered 'Ye	s' to	Form 990, Pa	rt IV, line	<del></del>
	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line								
	t VI Land, Buildings, and Equipme		<u>_</u>	anızatıoı (a) Cost or pasıs (ınvest	other <b>(b)</b> Cost or o	other	(c) Accumulated depreciation	rt IV, line	
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line		<u>_</u>	(a) Cost or	other (b)Cost or other basis (oth	other	(c) Accumulated	(d) Book	
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line Description of property		<u>_</u>	(a) Cost or	other (b)Cost or or the basis (oth	other er)	(c) Accumulated	(d) Book	c value
Par 1a L	Land, Buildings, and Equipment 11a. See Form 990, Part X, line  Description of property  Land		<u>_</u>	(a) Cost or	other (b)Cost or or the basis (oth	other er) 9,358	(c) Accumulated depreciation	(d) Book	k value 879,358
Par 1a L b E	Land, Buildings, and Equipmental See Form 990, Part X, line  Description of property  Land		<u>_</u>	(a) Cost or	other timent) (b)Cost or or basis (oth	other er) 9,358	(c) Accumulated depreciation	(d) Book	k value 879,358
Par 1a L b E c L d E	Land, Buildings, and Equipmental See Form 990, Part X, line Description of property  Land	10.	t	(a) Cost or pasis (invest	other tment) (b)Cost or other basis (other 32,54	other er) 9,358 9,500	(c) Accumulated depreciation	(d) Book	879,358 183,689

<ul><li>(a) Description of security or category (including name of security)</li></ul>	( <b>b)</b> Book value	<b>(c)</b> Method of valuation Cost or end-of-year market value
(1)Financial derivatives		cost of that of year market value
(2)Closely-held equity interests		
(3)Other (A)LIMITED PARTNERSHIPS	9,239,307	F
(B) CLOSELY-HELD BUSINESS INTEREST	572,000	F
Total. (Column (b) must equal Form 990, Part X, col (B) line 12 )	9,811,307	
Part VIII Investments—Program Related. C	omplete if the organization	answered 'Yes' to Form 990, Part IV, line 11c.
See Form 990, Part X, line 13.  (a) Description of investment	(b) Book value	(c) Method of valuation
		Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13 )  Part IX Other Assets. Complete if the organization	on answered 'Yes' to Form 990.	Part IV. line 11d See Form 990. Part X. line 15
(a) Desc		(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line		
Part X Other Liabilities. Complete if the org Form 990, Part X, line 25.	anızatıon answered 'Yes' to	Form 990, Part IV, line 11e or 11f. See
1 (a) Description of liability	(b) Book value	
Federal income taxes  INTEREST RATE SWAP OBLIGATION	440.013	
CONSTRUCTION COSTS PAYABLE	440,913 844,196	
	+	
	+	
	+	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)  2. Liability for uncertain tax positions In Part XIII, provided the p	1,285,109	

PART XI, LINE 2D - OTHER

PART XI, LINE 4B - OTHER

PART XII, LINE 2D - OTHER

PART XII, LINE 4B - OTHER

ADJUSTMENTS

ADJUSTMENTS

ADJUSTMENTS

ADJUSTMENTS

	t XI Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn Complete ıf
	the organization answered 'Yes' to Form 990, Part IV, line 12a.		
1	Total revenue, gains, and other support per audited financial statements	1	12,678,311
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments	ļ	
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	998,699
3	Subtract line <b>2e</b> from line <b>1</b>	3	11,679,612
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII )		
C	Add lines <b>4a</b> and <b>4b</b>	<b>4</b> c	2,505,214
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	14,184,826
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses if the organization answered 'Yes' to Form 990, Part IV, line 12a.	per	Return. Complete
1	Total expenses and losses per audited financial statements	1	8,777,377
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-45,567
3	Subtract line <b>2e</b> from line <b>1</b>	3	8,822,944
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII )		
c	Add lines <b>4a</b> and <b>4b</b>	4c	2,505,214
5	Total expenses Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	11,328,158
_	t XIII Supplemental Information		11,320,130
Prov Part	vide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b tV, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to mation		de any additional
	Return Reference Explanation		
PART	THE SCHOOL'S ENDOWMENT FUNDS ARE VARIED IN PURPOSE RAN FACULTY SALARIES, TO PROVIDING NEED-BASED FINANCIAL AID GENERAL BUDGETARY OPERATING SUPPORT GENERALLY, THE GLO ENDOWMENT IS TO PROVIDE CONTINUED SUPPORT FOR THE SCHO RESOURCE FOR THE SCHOOL TO ENSURE THAT IT CAN CONTINUE DELIVER ITS MISSION IN PERPETUITY	FOR S DBAL DOL A	STUDENTS TO PURPOSE OF THE AND BE A FINANCIAL
PART	THE SCHOOL ACCOUNTS FOR THE EFFECT OF ANY UNCERTAIN TAX  "MORE LIKELY THAN NOT" THRESHOLD TO THE RECOGNITION OF  BEING SUSTAINED BASED ON THE TECHNICAL MERITS OF THE POSE BY THE APPLICABLE TAXING AUTHORITY IF A TAX POSITION OR F  TO RESULT IN UNCERTAINTIES OF THOSE POSITIONS, THE UNRECE IS ESTIMATED BASED ON A "CUMULATIVE PROBABILITY ASSESSM  THE ESTIMATED TAX LIABILITY FOR ALL UNCERTAIN TAX POSITIONS	THE T SITIC POSIT OGN ENT"	AX POSITIONS ON UNDER SCRUTINY FIONS ARE DEEMED IZED TAX BENEFIT THAT AGGREGATES

FOR THREE YEARS FOLLOWING THE DATE FILED

INTEREST RATE SWAP CONTRACT -94,268

FINANCIAL AID 2,504,010 INVESTMENT FEES 1,204

FINANCIAL AID 2,504,010 INVESTMENT FEES 1,204

BOOKSTORE PURCHASES 8,642 SPECIAL EVENTS EXPENSE 40,059

IDENTIFIED ITS TAX STATUS AS A TAX EXEMPT ENTITY AS ITS ONLY SIGNIFICANT TAX POSITION, HOWEVER, THE SCHOOL HAS DETERMINED THAT SUCH TAX POSITION DOES NOT RESULT IN AN UNCERTAINTY REQUIRING RECOGNITION THE SCHOOL IS NOT CURRENTLY UNDER EXAMINATION BY ANY TAXING AUTHORITY JURISDICTION THE SCHOOL'S FEDERAL AND STATE TAX RETURNS ARE GENERALLY OPEN FOR EXAMINATION

BOOKSTORE PURCHASES 8,642 SPECIAL EVENTS EXPENSE 40,059 CHANGE IN VALUE OF

	<u> </u>					
Part XIII	Part XIII Supplemental Information (continued)					
Ret	turn Reference	Explanation				

Schedule D (Form 990) 2013

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DLN: 93493132004485

OMB No 1545-0047

**SCHEDULE E** (Form 990 or 990-EZ)

Department of the Treasury

▶Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

▶ Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

**Schools** 

► Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

Internal Revenue Service Name of the organization ST ANDREW'S SCHOOL

**Employer identification number** 

	05-0262717			
Pa	rt I		YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	Yes	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?	2	Yes	
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II	3	Yes	
ļ	Does the organization maintain the following?	- - -		
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Yes	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	Yes	
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	<b>4</b> c	Yes	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Yes	
	If you answered "No" to any of the above, please explain If you need more space, use Part II			
ā	Does the organization discriminate by race in any way with respect to Students' rights or privileges?	5a		Νo
b	Admissions policies?	5b		No
c	Employment of faculty or administrative staff?	5c		No
d	Scholarships or other financial assistance?	5d		Νo
	Educational policies?	5e		Νo
	Use of facilities?	5f		No 
g	Athletic programs?	<u>5g</u>		No
h	O ther extracurricular activities? If you answered "Yes" to any of the above, please explain If you need more space, use Part II	5h	<u> </u>	No
	Does the organization receive any financial aid or assistance from a governmental agency?  Has the organization's right to such aid ever been revoked or suspended?	6a	Yes	
b	If you answered "Yes" to either line 6a or line 6b, explain on Part II	6b		Νo
7	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II	7	Yes	

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable Also complete this part to provide any other additional information (see instructions)

Return Reference	Explanation
SCHEDULE E, PART I, LINE 3	THE SCHOOL STATES THAT IT DOES NOT DISCRIMINATE ON THE BASIS OF RACE, CREED, COLOR OR SEX IN THE ADMINISTRATION OF ITS ADMISSIONS, FINANCIAL AID, EDUCATIONAL POLICIES, OR OTHER SCHOOL PROGRAMS IN THEIR CATALOG AND IN LOCAL NEWSPAPERS
SCHEDULE E, LINE 6A	THROUGH THE FEDERAL INDIVIDUAL DISABILITY EDUCATION ACT (IDEA) OF 2005 CERTAIN ASPECTS OF MUNICIPAL SUPPORT AND EDUCATIONAL RESPONSIBILITY FOR STUDENTS WITH LEARNING DISABILITIES HAVE BEEN SHIFTED FROM THEIR TOWN OF RESIDENCE TO THE TOWN IN WHICH THE STUDENT IS EDUCATED/ATTENDING SCHOOL CONSEQUENTLY, ACCORDING TO A PRE-DETERMINED FUNDING FORMULA BASED ON THE NUMBER OF ELIGIBLE STUDENTS WITH LEARNING DISABILITIES THAT THE SCHOOL EDUCATES, THE TOWN OF BARRINGTON IS REQUIRED BY LAW TO PROVIDE CERTAIN LEVELS OF EDUCATIONAL SUPPORT FOR THE 2013-14 ACADEMIC YEAR THE SCHOOL RECEIVED SUPPORT IN THE AREAS OF SOCIAL SKILLS INSTRUCTION AND SUPPORT, TRANSITION PROGRAMMING FOR SENIORS, ASSISTIVE TECHNOLOGY, MATH SUPPORT AND SIMILAR AREAS WHILE THE SCHOOL RECEIVES THESE SERVICES AND RELATED EQUIPMENT NO FUNDS ARE ACTUALLY RECEIVED BY THE SCHOOL AND CONTRACTUAL RELATIONSHIPS AND PAYMENTS REMAIN BETWEEN THE TOWN AND CONTRACTOR AND OWNERSHIP OF ANY RELATED EDUCATIONAL EQUIPMENT ALSO REMAINS WITH THE TOWN AND NOT ST ANDREW'S IT IS ESTIMATED THAT THE TOTAL VALUE OF GOODS AND SERVICES RECEIVED DURING THE FISCAL YEAR ENDING JUNE 30, 2014 APPROXIMATED \$30,000

Schedule E (Form 990 or 990-EZ) 2013

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DLN: 93493132004485

OMB No 1545-0047

**Supplemental Information Regarding SCHEDULE G** (Form 990 or 990-EZ)

**Fundraising or Gaming Activities** Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the

organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

ame of the organization		(1		E, and to motivations is at v		Employer iden	tification number
TANDREW'S SCHOOL						05-0262717	
	t <b>ivities.</b> Complete s are not required			on answered "Yes" t part.	to Form	990, Part IV	, line 17.
Indicate whether the organ	nization raised funds	through a	ny of the f	ollowing activities Che	eck all th	at apply	
Mail solicitations			e	Solicitation of non	ı-governi	ment grants	
▶ ☐ Internet and email soli	cıtatıons		f	☐ Solicitation of gov	ernment	grants	
Phone solicitations In-person solicitations	5		g	Special fundraisin	g events	i	
Did the organization have a or key employees listed in	Form 990, Part VII)	or entity	ın connec	tion with professional f	undraisii	ng services?	Г Yes Г N
<ul> <li>If "Yes," list the ten highes to be compensated at leas</li> </ul>			runaraisei	rs) pursuant to agreem	ents una	er which the fur	ndraiser is
(i) Name and address of ındıvıdual or entity (fundraiser)	(ii) Activity	fundrai cust cont contrib	Did ser have ody or crol of outions?	(iv) Gross receipts from activity	(or r	nount paid to etained by) iser listed in col <b>(i)</b>	(vi) A mount paid to (or retained by) organization
1		Yes	No				
2							
3							
1							
5							
5							
7							
)							
)							
tal			<b>&gt;</b>				
List all states in which the registration or licensing	organization is regis	tered or lı	censed to	solicit contributions o	r has be	en notified it is	exempt from

Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts g	aising event contribut			
		J . J	(a) Event #1  ARTS GALA  (event type)	(b) Event #2  GOLF TURNAMENT (event type)	(c) O ther events (total number)	(d) Total events (add col (a) through col (c))
<u>⊕</u>	1	Constants	104,650			133,495
Revenue	2	Gross receipts  Less Contributions	101,800			112,120
<u>~</u>	3	Gross income (line 1 minus line 2)	2,850			21,375
	4	Cash prizes				
ı.	5	Noncash prizes				
Expenses	6	Rent/facility costs		10,970		10,970
ă	7	Food and beverages .	15,294	1		15,294
Direct	8	Entertainment	625	5		625
ā	9	Other direct expenses .	8,793	4,377	7	13,170
	10	Direct expense summary Add lir	nes 4 through 9 ın column	(d)		(40,059)
	11	Net income summary Subtract li	ne 10 from line 3, columr	(d)		-18,684
Par	t III	Gaming. Complete if the oil \$15,000 on Form 990-EZ, lii	rganization answered ne 6a.	"Yes" to Form 990, Pa	rt IV, line 19, or rep	orted more than
Revenue			(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
		Gross revenue				
Expenses	2	Cash prizes				
8	3	Non-cash prizes				
	4	Rent/facility costs				
Drea	5	Other direct expenses				
	6	Volunteer labor	│ Yes %	<ul><li>☐ Yes</li></ul>	│ Yes %	
		Direct expense summary Add line	-	•		
	8	Net gaming income summary Subt	tract line 7 from line 1, co	olumn (d)	<u> </u>	
9 a b	Ist If"ľ	er the state(s) in which the organization licensed to operate				
10a b	Wer	re any of the organization's gaming Yes," explain	licenses revoked, susper	nded or terminated during	g the tax year?	· · 「Yes 「No

						1:
Does	s the organization operate gaming activi	ties with nonmember	rs?		T Yes T No	
12	Is the organization a grantor, beneficia					
	formed to administer charitable gaming	g <sup>,</sup>			· Fyes [	– No
13	Indicate the percentage of gaming act	ıvıty operated ın				
а	The organization's facility			<del></del>		%
b	An outside facility			13b		%
14	Enter the name and address of the per	son who prepares the	e organization's gaming/special e	vents books and reco	ords	
	Name <b>▶</b>					
	Address 🟲					
15a b	Does the organization have a contract revenue?	evenue received by t	the organization 🟲 \$		· · 「Yes「	_ No
	amount of gaming revenue retained by	the third party 🟲 \$ _				
C	If "Yes," enter name and address of th	e thırd party				
	Name ▶					
	Address ►					
16	Gaming manager information					
	Name <b>▶</b>					
	Gaming manager compensation ► \$					
	Description of services provided					
	Director/officer	<b>T</b> Employee	☐ Independent cor	ntractor		
17	Mandatory distributions					
а	Is the organization required under stat	e law to make charit	able distributions from the gaming	g proceeds to		
	retain the state gaming license?				┌ Yes 「	— No
b	Enter the amount of distributions requi	red under state law (	distributed to other exempt organi	ızatıons or spent		
	ın the organızatıon's own exempt actıv	ities during the tax y	∕ear <b>⊳</b> \$			
Pai		5b, 15c, 16, and 1	xplanations required by Part I 7b, as applicable. Also compl			and
	Return Reference		Explanat	ıon		
		<u>I</u>	<u> </u>		rm 990 or 990-	7) 2012

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DLN: 93493132004485

OMB No 1545-0047

Schedule I (Form 990)

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. ► Attach to Form 990

Open to Public **Inspection** 

Internal Revenue Service
Name of the organization
ST ANDREW'S SCHOO

Department of the Treasury

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

**Employer identification number** 

						05-0262717	
Part I General Informat	ion on Grants and	d Assistance				•	_
<ul> <li>Does the organization mainta the selection criteria used to</li> <li>Describe in Part IV the organ</li> </ul>	award the grants or as	sıstance?					✓ Yes
Part II Grants and Other	Assistance to Go	vernments and O	rganizations in the	e <b>United States.</b> Con art II can be duplicate			es" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	( <b>h</b> ) Purpose of gran or assistance
2 Enter total number of section	501(c)(3) and govern	ment organizations lis	ted in the line 1 table .			<u> </u>	
3 Enter total number of other or	ganızatıons lısted ın th	ne line 1 table				<b>►</b> _	

Schedule I	(Form 990) 2013			
Part III	Grants and Other Assistance to Individuals in the United States	. Complete if the organization answered	"Yes" to Form 990, Pa	rt IV, line 22
	Part III can be duplicated if additional space is needed.			

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	(c)A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	, <b>(f)</b> Description of non-cash assistance
(1) FINANCIAL AID SCHOLARSHIPS	100		2,504,010		FINANCIAL AID SCHOLARSHIPS
(2) COLLEGE SCHOLARSHIPS	21	44,788			COLLEGE SCHOLARSHIPS

Part IV Supplemental I	<b>iformation.</b> Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.
Return Reference	Explanation
·	IN ORDER TO MONITOR THE USE OF COLLEGE SCHOLARSHIPS, THEY ARE SENT DIRECTLY TO THE COLLEGES OF THE RECIPIENTS, ALL OF WHOM ARE ST ANDREW'S SCHOOL GRADUATES FINANCIAL AID SCHOLARSHIPS ARE NEED-BASED AND PROVIDED TO SUPPORT PROSPECTIVE AND CURRENT STUDENTS AT ST ANDREW'S

Schedule I (Form 990) 2013

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### DLN: 93493132004485

### Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Name of the organization ST ANDREW'S SCHOOL

**Employer identification number** 

	0.5	-0262717		
Pa	Part I Questions Regarding Compensation			
			Yes	No
La	a Check the appropriate box(es) if the organization provided any of the following to or for a person list 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding to			
		rsonal use		
	□ Travel for companions     □ Payments for business use of persona	l residence		
		fees		
	Discretionary spending account Personal services (e.g., maid, chauffer	ır, chef)		
b	<b>b</b> If any of the boxes in line 1a are checked, did the organization follow a written policy regarding pay reimbursement or provision of all of the expenses described above? If "No," complete Part III to e		Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by al directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in		Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but expla			
	☐ Compensation committee ☐ Written employment contract			
	Form 990 of other organizations  Approval by the board or compensation	n committee		
1	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the or a related organization	filing organization		
а	a Receive a severance payment or change-of-control payment?	4a		Νo
b	<b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
С	c Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in P	art III		
	Only $501(c)(3)$ and $501(c)(4)$ organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	a The organization?	5a		Νo
b	<b>b</b> Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	a The organization?	6a		No
b	<b>b</b> Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-f payments not described in lines 5 and 6? If "Yes," describe in Part III	ixed 7		No
3	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes in Part III	s," describe		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described is section 53 4958-6(c)?	n Regulations		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of  (i) Base compensation	W-2 and/or 1099-MIS (ii) Bonus & incentive compensation	GC compensation (iii) Other reportable compensation	(C) Retirement and other deferred compensation	<b>(D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	<b>(F)</b> Compensation reported as deferred in prior Form 990
(1)JOHN MARTIN HEADMASTER	(j)	183,197 0	0	0 0	19,030 0	47,526 0	249,753 0	0 0
(2)JAMES MEEHAN CHIEF FINANCIAL OFFICER	(i) (ii)	131,384 0	0	0	14,032 0	41,639 0	187,055 0	0
(3)MICHAEL MORIN DIR OF UPPER SCHOOL/ACADEMICS	(i) (ii)	100,478 0	0	0	5,730 0	72,579 0	178,787 0	0

Schedule J (Form 990) 2013

### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

The complete the parties any additional morning of						
Return Reference	Explanation					
PART I, LINE 1A	THE HEADMASTER, JOHN D MARTIN, AND THE CHIEF FINANCIAL OFFICER, JAMES M MEEHAN, ARE BOTH REQUIRED TO RESIDE IN SCHOOL HOUSING AS A CONDITION OF CONTINUED EMPLOYMENT WITH THE SCHOOL, AS WELL MICHAEL MORIN, THE DIRECTOR OF UPPER SCHOOL/ACADEMICS USING AN ESTIMATED MARKET VALUE APPROACH FOR COMPARABLE PROPERTIES, THE ESTIMATED VALUE OF THIS NONTAXABLE BENEFIT IS \$21,000, \$18,500 AND \$16,500, RESPECTIVELY THE SCHOOL PROVIDES THE HEADMASTER A MEMBERSHIP AT A SOCIAL CLUB TO CONDUCT AND FURTHER SCHOOL BUSINESS WITH ALL CONSTITUENCIES ON BEHALF OF THE INSTITUTION SINCE THE SOCIAL CLUB DOES NOT PERMIT CORPORATE MEMBERSHIPS, AN INDIVIDUAL MEMBERSHIP WAS THE ONLY METHOD OF PARTICIPATION RELATED ACTIVITY EXPENSES ARE ACCOUNTED FOR VIA NORMAL SCHOOL-WIDE EXPENSE PROCEDURES AND POLICY					
SCHEDULE J, EXPLANATION OF NONTAXABLE BENEFITS	NONTAXABLE BENEFITS OF \$47,526 FOR JOHN D MARTIN, HEADMASTER, INCLUDE THE FOLLOWING HEALTH INSURANCE AND OTHER BENEFITS TOTALING \$26,526, AND HOUSING OF \$21,000					
SCHEDULE J, EXPLANATION OF NONTAXABLE BENEFITS	NONTAXABLE BENEFITS OF \$41,639 FOR JAMES M MEEHAN, CHIEF FINANCIAL OFFICER, INCLUDE THE FOLLOWING HEALTH INSURANCE AND OTHER BENEFITS TOTALING \$23,139, AND HOUSING OF \$18,500					
SCHEDULE J, EXPLANATION OF NONTAXABLE BENEFITS	NONTAXABLE BENEFITS OF \$72,579 FOR MICHAEL MORIN, DIRECTOR OF UPPER SCHOOL/ACADEMICS, INCLUDE THE FOLLOWING HEALTH					

Schedule J (Form 990) 2013

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DLN: 93493132004485

OMB No 1545-0047

2013

## **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

Internal Revenue Service

Department of the Treasury

(Form 990)

(i) Pool financing
financing
financing
'es No
×
D
No
D No
No

financed property?

Are there any lease arrangements that may result in private business use of bond-

	. (	/		
Part III	Private	<b>Business</b>	Use	(Continuea
	•	•		•

Par	Private Business Use (Continued)								
		,	4	Е	3		2	[	)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		×						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		Х						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Does the bond issue meet the private security or payment test?		Х						
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Х						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		_						_
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?		Х						
Par	IV Arbitrage								

				В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х						
2	If "No" to line 1, did the following apply?			•		_			
а	Rebate not due yet?	Х							
ь	Exception to rebate?		Х						
С	No rebate due?		Х						
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	Х							
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х						
ь	Name of provider								
C	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
							Sc	hedule K (Forn	n 990) 2013

Return Reference

Par	t IV Arbitrage (Continued)								
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х						
7	Has the organization established written procedures to monitor the requirements of section 148?		Х						

### Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Α		В		С		D		
Yes	No	Yes	No	Yes	No	Yes	No	
X								
^								

Part VI	Supplemental Information.	Provide additional information for res	ponses to questions on Schedule K	(see instructions).
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SCHEDULE K, PART I, LINE A (F) CAPITAL UPGRADES AND EQUIPPING OF EDUCATIONAL FACILITIES AND PAYMENT OF CERTAIN EXPENSES OF ISSUANCE

TO REFUND THE EXISTING SERIES 2012 AND 2010 BONDS, TO RENOVATE AND EXPAND DORMITORY, TO FUND A PORTION OF ROUTINE

**Explanation** 

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493132004485

Employer identification number

OMB No 1545-0047

Open to Public Inspection

### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization

ST ANDREW'S S	CHOOL							0.5	-026	2717			
	cess Benefit							ganıza	tions	only).			
	mplete if the org				on Form 990, l nıp between dı		or 25b, or <b>(c)</b> Descri						- c+o d
1 (a) Name of disqualified person		ed person	(D) Re		and organizat		(c) Descri	$\vdash$	(d) Corrected? Yes No				
				•	<u>-</u>							103	110
<b></b>													
4958 .	amount of tax	incurred by o	rganiz •	ation ma	anagers or dis	qualified perso	ns during the	year u	ınaer •	section \$			
<b>3</b> Enter the	amount of tax,	ıf any, on lıne	e 2, al	bove, rei	mbursed by th	ne organization			•	<b>&gt;</b> \$			
art II L	oans to and	/or From	Inte	rested	Persons.								
	complete if the o	rganızatıon a	nswe	red "Yes	" on Form 990		ne 38a, or Fo	rm 99	0, Pai	t IV, lın	e 26, o	rıfthe	
o a) Name of	rganization repo	(c) Purpos		(d) Lo		(e)Original	(f)Balance	<b>(g)</b> In		(h)		(i)Wrı	tten
interested	Relationship	loan		or from		principal	due	defaul		Approv	ed	agreen	
person	with organization			organiz	ation	amount				by board			
										or	ttee?		
				То	From	†		Yes	No	Yes	No	Yes	No
) JAMES M	CHIEF	SHORT-TE	RM		Х	20,000	20,000		No	Yes		Yes	
EHAN	FINANCIAL OFFICER	LOAN - EDUCATIO ASSISTAN											
) JAMES M	CHIEF	SHORT-TE			X	6,500	6,500	)	No	Yes		Yes	
EHAN	FINANCIAL OFFICER	LOAN											
) JAMES M	CHIEF	SHORT-TE	RM		Х	3,500	3,500		No	Yes		Yes	
EHAN	FINANCIAL OFFICER	LOAN											
												_	
												_	
tal		<b>▶</b> \$		1			30,000	)			1		
	rants or Ass						- IV   long 27						
(a) Name of	omplete if the	(b) Relations				of assistance	( <b>d)</b> Type o		tance	(e)	Purnos	e of ass	stanc
pers		nterested per organiz	rson a	nd the	(3)		(4)						
							·						

Part IV Business Transactions Complete if the organizati			ne 28a, 28b, or 28c.			
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sharing of organizatio revenues?		
				Yes	No	
(1) ERIC MACK EDWARDS ANGELL PALMER & DODGE LLP	TRUSTEE	4,480	LEGAL SERVICES		No	
(2) COLIN KANE PEREGRINE GROUP LLC	TRUSTEE	51,336	CONSTRUCTION MGMT AND CONSULTANT SERVICES		No	

### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2013

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As Filed Data -

DLN: 93493132004485

OMB No 1545-0047

2013

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Inspection

## SCHEDULE O (Form 990 or 990-EZ) Suppl

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

 Information about Schedule O (Form 990 or 990-EZ) and its instru www.irs.gov/form990.

Name of the organization
ST ANDREW'S SCHOOL

Employer identification number

05-0262717

Return Reference	Explanation
FORM 990, PART III	ST ANDREW'S SCHOOL IS A NONDENOMINATIONAL BOARDING AND DAY SCHOOL SERVING COEDUCATIONAL GRADES 6 - 12 THE MISSION OF ST ANDREW'S SCHOOL IS TO REACH OUT TO THOSE STUDENTS WITH LEARNING DIFFERENCES WHOSE NEEDS HAVE NOT BEEN MET IN PUBLIC OR PRIVATE SCHOOLS OUR STUDENT-ORIENTED TEACHERS ARE COMMITTED TO IDENTIFYING INDIVIDUAL LEARNING STRENGTHS AND TEACHING TO THEM SINCE 1893, ST ANDREW'S HAS EMBRACED SOCIAL AND ECONOMIC DIVERSITY, OFFERING A GENEROUS, NEED-BASED FINANCIAL AID PROGRAM IN A NUTURING COMMUNITY, WE EMPHASIZE MORAL AND ETHICAL VALUES GUIDED BY OUR EPISCOPAL HERITAGE IN PREPARATION FOR EACH STUDENT'S PURPOSEFUL ENGAGEMENT IN THE WORLD

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE DOCUMENT IN ITS ENTIRETY WAS REVIEWED BY THE SCHOOL'S CHIEF FINANCIAL OFFICER, CONTROLLER, AND THE CHAIRMAN OF THE FINANCE COMMITTEE. THE HEAD MASTER WAS ALSO PROVIDED AN OPPORTUNITY FOR REVIEW THE FULL DOCUMENT WITH SCHEDULE B DONOR NAMES AND ADDRESSES REDACTED WAS THEN PRESENTED FOR REVIEW AND APPROVAL OF THE FULL FINANCE COMMITTEE. THE DOCUMENT WITH THE SAME REDACTION WAS THEN MADE AVAILABLE TO THE FULL BOARD OF TRUSTEES PRIOR TO FILING. THE DONOR NAME AND ADDRESS REDACTIONS WERE MADE TO PRESERVE THE CONFIDENTIALITY OF DONORS INCLUDING THOSE WHO DONATE TO THE SCHOOL ANONY MOUSLY.

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	ANNUALLY THE SCHOOL REQUIRES THAT ALL DESIGNATED PERSONS INCLUDING BOARD MEMBERS, COMMITTEE MEMBERS AND SENIOR ADMINISTRATORS EXECUTE A NEW ANNUAL STATEMENT CERTIFYING THEIR COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY THE CURRENT CONFLICT OF INTEREST POLICY IS INTEGRATED BY A REFERENCE IN THE ANNUAL DISCLOSURE STATEMENT THE POLICY REQUIRES THE DISCLOSURE OF ANY POTENTIAL OR ACTUAL CONFLICT THAT MAY OCCUR DURING THE YEAR AND DETAILS THE PENALTIES FOR NON-COMPLIANCE THE CONFLICT OF INTEREST POLICY IS ALSO AN INTEGRAL PART OF THE SCHOOL'S EMPLOYEE HANDBOOK

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	AFTER UTILIZING AN INDEPENDENT CONSULTANT IN THE INITIAL HIRING AND SALARY SETTING PROCESS FOR THE HEADMASTER, THE COMPENSATION OF THE HEADMASTER IS DETERMINED PERIODICALLY BY THE EXECUTIVE COMMITTEE AND THE PRESIDENT OF THE BOARD OF TRUSTEES SUCH COMPENSATION, WHICH WILL BE INCORPORATED INTO A WRITTEN EMPLOY MENT CONTRACT IS THEN APPROVED AND RATIFIED BY THE BOARD IN DETERMINING THE COMPENSATION OF THE HEADMASTER, FACTORS ENTERING INTO THE DECISION ARE PERFORMANCE-BASED, AS WELL AS MARKET-BASED OUTSIDE OF PERFORMANCE, THE COMMITTEE WILL STUDY COMPENSATION FOR SIMILAR POSITIONS AT LOCAL, REGIONAL AND NATIONAL SCHOOLS OF SIMILAR SIZE AND STRUCTURE WHEN AVAILABLE, AS WELL AS EXAMINE AVAILABLE FORM 990'S FROM OTHER ORGANIZATIONS THE SCHOOL'S OTHER KEY EMPLOYEE, THE CHIEF FINANCIAL OFFICER, HAS HIS/HER COMPENSATION DETERMINED ANNUALLY BY THE HEADMASTER THE COMPENSATION LEVEL IS DETERMINED BY HIS/HER LEVEL OF PERFORMANCE, AS WELL AS GENERAL MARKET CONDITIONS TOOLS UTILIZED IN THE DETERMINATION OF SALARY INCLUDE YEARS OF EXPERIENCE IN AND OUTSIDE OF THE SCHOOL INDUSTRY, LOCAL, REGIONAL AND NATIONAL COMPENSATION LEVELS FOR SIMILAR RESPONSIBILITIES, SURVEY DATA, AS WELL AS COMPARISONS TO FORM 990'S FROM OTHER SIMILAR INSTITUTIONS OR THOSE WHERE THE INCUMBENT MAY BE QUALIFIED

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	AVAILABLE UPON REQUEST AT THE DISCRETION OF THE HEADMASTER

Return Reference	Explanation
FORM 990, PART XI, LINE 9	UNREALIZED GAINS AND LOSSES 942,563 INTEREST RATE SWAP 94,268