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DLN: 93493043016105

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

Open to Public Inspectio<u>n</u>

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS

generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u> A For the 2013 calendar year, or tax year beginning 07-01-2013 , 2013, and ending 06-30-2014 C Name of organization
MASSACHUSETTS HIGHER EDUCATION D Employer identification number B Check if applicable Address change ASSISTANCE CORPORATION 04-2254705 AMERICAN STUDENT ASSISTANCE Initial return Number and street (or P O box if mail is not delivered to street address) Room/suite 100 CAMBRIDGE STREET E Telephone number Terminated (617)728-4549 City or town, state or province, country, and ZIP or foreign postal code BOSTON, MA 02114 Amended return Application pending G Gross receipts \$ 369,954,484 Name and address of principal officer **H(a)** Is this a group return for PAUL COMBE Yes 🔽 No subordinates? 100 CAMBRIDGE STREET BOSTON, MA 02114 **H(b)** Are all subordinates included? Tax-exempt status **▽** 501(c)(3) **▽** 501(c) () ◀ (insert no) ☐ 4947(a)(1) or ☐ 527 If "No," attach a list (see instructions) Website: ► WWW ASA ORG H(c) Group exemption number ► K Form of organization ✓ Corporation ✓ Trust ✓ Association ✓ Other ► L Year of formation 1956 M State of legal domicile MA Part I Summary 1 Briefly describe the organization's mission or most significant activities THE ORGANIZATION'S PRIMARY EXEMPT PURPOSE IS TO PROVIDE *SEE REFERENCE AT BOTTOM OF PAGE ACCESS TO AND CONDUCT ACTIVITIES IN FURTHERANCE OF HIGHER EDUCATION Activities & Governance 2 Check this box | if the organization discontinued its operations or disposed of more than 25% of its net assets 3 Number of voting members of the governing body (Part VI, line 1a) . . . 13 4 12 f 4 Number of independent voting members of the governing body (Part VI, line 1b) . Total number of individuals employed in calendar year 2013 (Part V, line 2a) 5 647 Total number of volunteers (estimate if necessary) . . . 6 0 **7a** Total unrelated business revenue from Part VIII, column (C), line 12 . 7a 3,264,864 **b** Net unrelated business taxable income from Form 990-T, line 34 0 **Prior Year Current Year** 1,925,766 1,925,909 Contributions and grants (Part VIII, line 1h) . 230,323,614 262,549,955 Program service revenue (Part VIII, line 2g) . 1,275,349 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) . 1,191,886 11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 37,623 37,623 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12 233,562,352 265,705,373 13 19.465.587 6,407,727 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . 0 14 Benefits paid to or for members (Part IX, column (A), line 4) . . 0 Salaries, other compensation, employee benefits (Part IX, column (A), lines **15** 62,991,907 60,063,902 Expenses 5-10) 0 16a Professional fundraising fees (Part IX, column (A), line 11e) . . . b Total fundraising expenses (Part IX, column (D), line 25) \blacktriangleright 0 **17** Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 102,524,918 102,784,334 169,255,963 184,982,412 18 Total expenses Add lines 13-17 (must equal Part IX, column (A), line 25) 48.579.940 96,449,410 19 Revenue less expenses Subtract line 18 from line 12 Assets or d Balances **Beginning of Current End of Year** Year 438,151,601 20 Total assets (Part X, line 16) . 375,475,421 21 Total liabilities (Part X, line 26) . . . 49,861,337 50,151,465 22 Net assets or fund balances Subtract line 21 from line 20 325,614,084 388,000,136 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge 2015-01-29 Signature of officer Sign Here BARBARA MATEZ VP FINANCE & CFO Type or print name and title Print/Type preparer's name Preparer's signature Check | CRAIG KLEIN 2015-01-29 P00734640 self-employed Paid Firm's EIN 🕨 26-3753134

Preparer Use Only

Firm's address ► 500 BOYLSTON STREET Phone no (617) 761-0600 May the IRS discuss this return with the preparer shown above? (see instructions) . ✓ Yes No

Part IV	Checklist of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{\circ}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νo
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part $X^{f color}$	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV			1
		28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		Νo
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

аI	Statements Regarding Other 1RS Fillings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	• •	Yes	N
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 125		163	- 140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
ı	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
l	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than $$100,\!000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year 7d	<u> </u>		
	74			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	ı	
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O	13a		
	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
		 		_
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule 0	14h	i l	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part	VΙ														
--	----	--	--	--	--	--	--	--	--	--	--	--	--	--	--

Se	ection A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax vear			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		Νo
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		Νο
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		No
6	Did the organization have members or stockholders?	6		No
	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes	
13	Did the organization have a written whistleblower policy?	13	Yes	
14	Did the organization have a written document retention and destruction policy?	14	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Yes	
b	Other officers or key employees of the organization	15b	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		
Se	ection C. Disclosure			
17	List the States with which a copy of this Form 990 is required to be filed▶MA			
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply			

- Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►BARBARA MATEZ 100 CAMBRIDGE STREET 1600
 BOSTON, MA 02114 (617) 535-2113

Form 990	(2013	
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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	person is both an officer from the and a director/trustee) organization (W-organizations (V-organizations (V							Position (do not check more than one box, unless person is both an officer and a director/trustee) Reportable compensation compensation from the organization (W- organizations)							Position (do not check more than one box, unless person is both an officer and a director/trustee) Reportable compensation from the organizations Reportable compensation compensation from related organization (W-organizations)							A verage Position (do not check Reportable cours per more than one box, unless reek (list person is both an officer ny hours and a director/trustee) Reportable compensation compensation from the from relationships from the organization (W- organizationships from the from relationships from the from relationships from the from relationships from the from relationships from the fr						rtable nsation n the ation (W-	Reportable compensation from related organizations (W	/-	(F) Estima amount o compens from t	ited f other sation :he
		for related organizations below dotted line)	Individual trustiee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC		2/1099-MISC)) o	rganizati relati organiza	ed																				
												_																						
												_																						
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1b	Sub-Total			_	_			<u> </u>																										
c	Total from continuation sheet	s to Part VII, S	ection A	٠.				۰																										
d	Total (add lines 1b and 1c) .							Þ		4,942,910		0		1,124,862																				
2	Total number of individuals (in \$100,000 of reportable compe	_					d abov	e) w	ho receive	d more th	an																							
													Yes	No																				
3	Did the organization list any fo on line 1a? <i>If "Yes," complete S</i>					key •	emplo	yee, •	or highes	t compen	sated employee	3		No																				
4	For any individual listed on line organization and related organ individual											4	Yes																					
5	Did any person listed on line 1 services rendered to the organ									anızatıon	or individual for	5		No																				
Se	ction B. Independent Co	ntractors																																
1	Complete this table for your fiv	e highest comp																																
	compensation from the organiz	ation Report co	mpens	ation	fort	he c	alenda	arye	ar ending	with or wi	thin the organizat (B)	ıon's T	tax year (C																					
	N	ame and business	address							Des	cription of services		Comper																					

(B) Description of services	(C) Compensation
DEBT COLLECTION ASSISTANCE	31,166,587
DEBT COLLECTION ASSISTANCE	15,477,785
DEBT COLLECTION ASSISTANCE	7,334,027
DEBT COLLECTION ASSISTANCE	6,608,103
DEBT COLLECTION ASSISTANCE	5,150,456
	Description of services DEBT COLLECTION ASSISTANCE DEBT COLLECTION ASSISTANCE DEBT COLLECTION ASSISTANCE DEBT COLLECTION ASSISTANCE

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►20

Contributions, Giffs, Grants and Other Similar Amounts	
Program Service Revenue	
Other Revenue	1
	1

Form 99	•							Page 9
Part V	/ !!!	Statement o Check if Schedu	o f Revenue ule O contains a respon	se or note to any lu	ne in this Part VIII	<u> </u>		<u></u>
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s &	1a	Federated cam	paigns 1a					
Grants mounts	ь	Membership du	ies 1b					
ē,	С	Fundraising eve	ents 1c					
Giffs, vilar A	d	Related organiz	zations 1d					
s, G imil	е	Government grants	s (contributions) 1e	1,825,909				
tion r Si	f	All other contribution	ons, gifts, grants, and 1f	100,000				
ibur Afte	g		ons included in lines		i			
Contributions, Giffs, Grants and Other Similar Amounts		1a-1f \$ Total. Add lines	o 1 o 1 f		1,925,909			
<u>ة ت</u>	h	Iotal. Add lines	S 1 a - 1 1		1,323,303			
E E	2a	REHABILITATED CO	OLIECTI	Business Code 900099	195,414,883	195,414,883		
еле	b	CONSOLIDATED CO		900099	31,373,323	31,373,323		
ě.	c	ACCOUNT MAINTE		900099	18,853,561	18,853,561		
3F M C	d	REGULAR DEFAULT	 Γ RECOVE	900099	12,265,123	12,265,123		
ऑ ⊊	е	OTHER DEBT MANA	AGEMENT	900099	4,643,065	1,378,201	3,264,864	
Program Serwoe Revenue	f	All other progra	am service revenue					
£	g	Total. Add lines	[s 2a-2f		262,549,955			
	3		ome (ıncludıng dıvıdend		1,491,491			1,491,491
	4		ar amounts) stment of tax-exempt bond p	F	1,131,131			1,131,131
	5	Royalties						
			(ı) Real	(II) Personal				
	6a	Gross rents	1,226,580					
	ь	Less rental expenses	1,188,957					
	С	Rental income or (loss)	37,623					
	d	Net rental inco	me or (loss)		37,623			37,623
	7a	Gross amount	(ı) Securities	(II) O ther				
	74	from sales of assets other than inventory	102,760,549					
	Ь	Less cost or other basis and	103,060,154					
	c	sales expenses Gain or (loss)	-299,605					
	d	Net gain or (los	s)		-299,605			-299,605
e E	8a	Gross income f events (not inc						
Other Revenue		\$of contributions See Part IV , lin						
Jer	ь	less directev	penses b					
₹	c		(loss) from fundraising e	events 🛌				
	9a		rom gaming activities					
		See Part IV, lin	ne 19 a					
	ь	Less direct ex	penses b					
	С	Net income or (loss) from gaming activ	/ities				
	10a	Gross sales of returns and allo						
		recurris and and	a					
	ь	Less cost of g	oods sold b					
	С		(loss) from sales of inve					
	44-	Miscellaneous	s Revenue	Business Code				
	11a b							<u> </u>
	C							
	d	All other reven	ue					
	e	Total. Add lines		🕨				
	12	Total revenue.	See Instructions					,
	J				265,705,373	259,285,091	3,264,864	1,229,509

	Statement of Functional Expenses				
ectio	on 501(c)(3) and 501(c)(4) organizations must complete all columns All				
	Check if Schedule O contains a response or note to any line in this			(C)	
	ot include amounts reported on lines 6b, o, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	6,407,727	6,407,727		
2	Grants and other assistance to individuals in the United States See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	5,149,977	1,522,539	3,627,438	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$				
7	Other salaries and wages	40,782,156	35,459,253	5,322,903	
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	5,153,919	3,986,152	1,167,767	
9	Other employee benefits	5,267,300	4,495,512	771,788	
10	Payroll taxes	3,710,550	3,123,139	587,411	
11	Fees for services (non-employees)				
а	Management				
b	Legal	199,060		199,060	
c	Accounting	182,800		182,800	
d	Lobbying	45,823		45,823	
е	Professional fundraising services See Part IV, line 17				
f	Investment management fees				
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)				
12	Advertising and promotion	5,554,142	5,538,667	15,475	
	Office expenses	4,381,179	3,143,177	· · ·	
14	Information technology	3,797,064	3,299,197	497,867	
15	Royalties	3,737,004	3,233,137	437,007	
16	Occupancy	4,694,094	3,758,313	935,781	
17	Travel	988,048	875,311	112,737	
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	900,040	673,311	112,737	
19	Conferences, conventions, and meetings	752,441	649,262	103,179	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	4,941,056	3,967,399	973,657	
23	Insurance	426,893		426,893	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	COLLECTION AGENCY FEES	71,322,820	71,322,820		
b	CONTRACTED SERVICES	1,536,174	1,350,642	185,532	
c	CONSULTING & PROF SERV	1,034,403	609,969	424,434	
d	SERVICE CONTRACTS	512,057	2,268	509,789	
e	All other expenses	2,416,280	1,456,655	959,625	
25	Total functional expenses. Add lines 1 through 24e	169,255,963	150,968,002	18,287,961	0
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)			. , -	<u> </u>

Part X Balance Sheet

	· ·	Check if Schedule O contains a response or note to any line i	n this F	Part X			
					(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			7,505,746	1	4,764,527
	2	Savings and temporary cash investments			103,546,051	2	183,904,043
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			85,187,824	4	66,411,807
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete Schedule L	, dırect Part II	ors, trustees, key of		5	
ŧ,	6	Loans and other receivables from other disqualified persons (section $4958(f)(1)$), persons described in section $4958(c)(3)$ employers and sponsoring organizations of section $501(c)(9)$ beneficiary organizations (see instructions) Complete Part II)(B), aı) volun	nd contributing tary employees'		6	
4ssets	_	Nickes and leave recovered and				7	
Š.	7	Notes and loans receivable, net				-	
	8	Inventories for sale or use			0.407.000	8	0.044.000
	9	Prepaid expenses and deferred charges			2,437,363	9	3,241,360
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	46,981,540			
	Ь	Less accumulated depreciation	10b	38,344,382	11,401,508	10 c	8,637,158
	11	Investments—publicly traded securities			165,395,929	11	171,192,706
	12	Investments—other securities See Part IV, line 11		•		12	
	13	Investments—program-related See Part IV, line 11				13	
	14	Intangible assets				14	
	15	Other assets See Part IV, line 11			1,000	15	
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			375,475,421	16	438,151,601
	17	Accounts payable and accrued expenses			23,750,474	17	21,333,754
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
S	21	Escrow or custodial account liability Complete Part IV of Sc	hedule	D		21	
<u>, av</u>	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disqua	ctors, t				
Liabilit		persons Complete Part II of Schedule L			·	22	
<u> </u>	23	Secured mortgages and notes payable to unrelated third part	ıes .			23	
	24	Unsecured notes and loans payable to unrelated third parties				24	
	25	Other liabilities (including federal income tax, payables to reand other liabilities not included on lines 17-24) Complete P					
		D			26,110,863	25	28,817,711
	26	Total liabilities. Add lines 17 through 25			49,861,337	26	50,151,465
љ Ф		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	√an	d complete			
Ĕ	27	Unrestricted net assets			325,614,084	27	388,000,136
	28	Temporarily restricted net assets				28	
<u>-</u>	29	Permanently restricted net assets				29	
Assets or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.	here 🕨	- ┌─ and			
S)	30	Capital stock or trust principal, or current funds				30	
Ř	31	Paid-in or capital surplus, or land, building or equipment fund				31	
ď	32	Retained earnings, endowment, accumulated income, or other				32	
ĕ	33	Total net assets or fund balances			325,614,084	33	388,000,136
Z	34	Total liabilities and net assets/fund balances			375.475.421	34	438.151.601

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				.
1	Total revenue (must equal Part VIII, column (A), line 12)			265	, o. c. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2.
2	Total expenses (must equal Part IX, column (A), line 25)	1			05,373
3	Revenue less expenses Subtract line 2 from line 1	2			255,963
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	3		96,4	149,410
5	Net unrealized gains (losses) on investments	4			514,084
6	Donated services and use of facilities	5 6		-3	325,615
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-33,7	737,743
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		388,0	00,136
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				<u>. Г</u>
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or			_
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversig audit, review, or compilation of its financial statements and selection of an independent accountant?	ht of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain is Schedule O	n			Ti.
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	ie	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b	Yes	

Software ID: Software Version:

EIN: 04-2254705

Name: MASSACHUSETTS HIGHER EDUCATION

ASSISTANCE CORPORATION

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation Compensated Employees, and Inc						, .	,	p.o,cco,g.		
(A) Name and Title	(B) A verage hours per week (list any hours for related	ge Position (do not check per more than one box, unless list person is both an officer urs and a director/trustee) or			(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and			
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2,2000	2,2000 112007	related organizations
PAUL COMBE	40 00	х		х				445,703	0	88,479
PRESIDENT / CEO RANDALL BEHM	1 00	X						27,800	0	0
DIR /CHAIR OF FIN PLANNING COMM STEPHEN BIKLEN	2 00									
DIRECTOR JEAN EDDY	2 00	X						27,450	0	0
DIRECTOR		х						24,700	0	0
CAROL FULP DIR /CHAIR OF MARKET PLANNING COMM	1 00	×						22,900	0	0
LAWRENCE GENNARI	2 00	х						23,600	0	0
DIRECTOR ANDY GOMEZ	2 00	х						26,350	0	0
THOMAS GRAF	2 00	х						21,200	0	0
DIR /CHAIR OF AUIDT COMMITTEE DIONE KENYON	2 00	X						31,250	0	0
DIR /CHAIR OF BOARD PETER READ	2 00									
DIR /BOARD VICE CHAIR DONALD REAVES	1 00	×						26,350	0	0
DIR /CHAIR OF GOVERNANCE COMM		х						19,550	0	0
PIEDAD ROBERTSON DIRECTOR	1 00	х						15,500	0	0
PETER SEGALL DIR /CHAIR OF COMPENSATION/COMMITTEE	1 00	х						20,650	0	0
GRACE BARTINI	32 00			х				199,486	0	82,964
VP OMBUDSMAN DEBRA CHROMY	40 00			х				234,421	0	43,369
VP STRATEGIC PARTNERSHIPS BRIAN CURTIS	40 00			X				281,269	0	58,658
VP INFORMATION SERVICES/CIO MICHAEL FINN	40 00									
SENIOR VICE PRESIDENT & CAO BARBARA MATEZ	40 00			X				358,204	0	107,232
VP FINANCE & CFO				Х				258,096	0	62,178
SUSAN NATHAN COO & SENIOR VP CONSUMER SERVICES	40 00			х				256,092	0	69,988
LAUREN ROLFE VP HUMAN RESOURCES	40 00			x				255,573	0	71,621
MICHAEL RYAN VP BORROWER SERVICES	40 00			х				251,998	0	66,704
JOHN CHRISTOPHER SHEEHAN	40 00			х				271,222	0	56,680
VP & GENERAL COUNSEL SUZANNE BURTON-KIRDAHY	40 00				X			215,055	0	43,006
M D CONSUMER PRODUCTS/MKTG FREDERICK ARCHIBALD	40 00									
DIR OF SHARED TECHNICAL SERVICES TIMOTHY HAWKES	40 00				Х			188,604	0	48,946
DIR OF BUSINESS SOLUTIONS SERVICES					Х			181,063	0	36,187

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)				nless ficer	i	(D) Reportable compensation from the organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
DAVID SNOW	40 00				х			185,130	0	30,300
M D STRATEGIC ALLIANCES								•		,
ALISA WILKE	40 00				l x			200,782	0	27,431
M D PRODUCT DEVELOPMENT								,		,
ROBERT MORAN	40 00					x		206,933	0	40,660
M D RISK MANAGEMENT								•		,
JOHN MAGILLIGAN DIRECTOR OF MARKETING	40 00					х		164,894	0	44,235
LINDA HENCH-GENTILE	40 00									
INFORMATION SERVICES MANAGER	40 00					х		158,633	0	51,160
MICHAEL KRADAS	40 00					х		172,738	0	56,631
DIRECTOR OF TRAINING & INTERNAL COMM							Ш			
GREGORY PAKHLADZHYAN	40 00					x		169,714	0	38,433
DIR OF LEGAL AFFAIRS & DEPUTY GEN]									

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DLN: 93493043016105

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization MASSACHUSETTS HIGHER EDUCATION ASSISTANCE CORPORATION Employer identification number

04-2254705

	rt I			blic Charity Sta						nstructio	ons.		
The c	rganı	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forl	ınes 1 throu	ıgh 11, check	only one b	ox)				
1	Γ	A chur	ch, conventi	on of churches, or as	ssociation of	churches d	escribed in s e	ection 170(b)(1)(A)(i).				
2	Γ	A scho	ol described	in section 170(b)(1	.)(A)(ii). (At	tach Schedı	ule E)						
3	Γ	A hosp	ıtal or a coo	perative hospital se	rvice organiz	atıon descri	ıbed ın sectio	n 170(b)(1)	(A)(iii).				
4	Γ	A medi	cal researcl	n organization operat	ed ın conjun	ction with a	hospital desc	ribed in se	ction 170(b)(1)(A)(ii	i). Ente	r the	
_	_			ty, and state									_
5	ı			erated for the benefi		or universit	ty owned or o	perated by	a governmen	tal unit d	escribe	d in	
	_			A)(iv). (Complete P	Ť								
6	<u> </u>			local government or	_						_		
7	ļ	_		at normally receives		•	support from	a governme	ental unit or f	rom the o	general	public	, ,
8	Г			on 170(b)(1)(A)(vi). described in sectior	•	•	nplete Part II)					
9	Ī		An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross										
		_	receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of										
		ıts sup	port from gr	oss investment inco	me and unrel	ated busine	ss taxable ın	come (less	section 511	tax) from	n busın	esses	
		acquire	ed by the org	janızatıon after June	30,1975 S	ee section 5	509(a)(2). (C	omplete Pa	rt III)				
10	\sqcap	An orga	anızatıon org	ganized and operated	dexclusively	to test for p	public safety	See sectio	n 509(a)(4).				
11	\sqcap	An orga	anızatıon org	ganized and operated	dexclusively	for the ben	efit of, to perf	orm the fun	ctions of, or t	o carry o	out the	purpos	ses of
		one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h a Type I b Type II c Type III - Functionally integrated d Type III - Non-functionally integrated											
е	Γ	other tl	_	ox, I certify that the on managers and otl	_		-						
f		check t	this box	received a written de						III supp	orting	organı	zation,
g			August 17, 2 ng persons?	2006, has the organi	zation accep	ted any gift	or contributi	on from any	of the				
		(i) A p	erson who d	irectly or indirectly o	ontrols, eith	er alone or t	together with	persons de	scribed in (ii)			Yes	No
		and (III) below, the	governing body of th	e supported	organization	n?			<u> </u>	11g(i)		<u> </u>
			•	er of a person descri	• •					<u> </u> :	11g(ii)		
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	above?			<u>[1</u>	L1g(iii)		L
h		Provide	e the follown	ng information about	the supporte	ed organizat	ion(s)						
_) Nam		(ii) EIN	(iii) Type of organization	(iv) Is t organızatı		(v) Did you the organiz		(vi) Is organizat		(1	vii) A m	nount of etary
10	ganiz	ation		(described on	col (i) list		ın col (i) o	•	col (i) org			sup	port
				lines 1 - 9 above or IRC section	your gove docume	_	suppor	t '	in the U	5 /			
				(see	Gocume	iic.							
				instructions))	Yes	No	Yes	No	Yes	No	\dashv		
					165	140	1 65	NO	162	INO	+		
										+	_		
Total	<u> </u>										+		

Sch	edule A (Form 990 or 990-EZ) 2013						Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and stop here. The organization qua 33 1/3% support test—2012. If the				and line 15 is 33	8 1/3% or more	
	box and stop here. The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	-2013. If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	-2012 . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	▶ 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		▶ □
18	Private foundation. If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual				1,925,766	1,925,909	3,851,675
2	grants ") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	149,199,562	194,652,068	235,750,951	226,943,035	259,285,091	1,065,830,707
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6 7a	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified	149,199,562	194,652,068	235,750,951	228,868,801	261,211,000	1,069,682,382
b	persons A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year	30,311,911	21,679,150	19,596,575	17,794,019	16,204,887	105,586,542
c	Add lines 7a and 7b	30,311,911	21,679,150	19,596,575	17,794,019	16,204,887	105,586,542
8	Public support (Subtract line 7c						964,095,840
	from line 6)						
	ction B. Total Support	T	<u> </u>		1	I	
Care	beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9	Amounts from line 6	149,199,562	194,652,068	235,750,951	228,868,801	261,211,000	1,069,682,382
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	1,812,658	870,667	2,207,479	2,680,544	2,717,405	10,288,753
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	301,931		597,526	500,287	938,871	2,338,615
С	Add lines 10a and 10b	2,114,589	870,667	2,805,005	3,180,831	3,656,276	12,627,368
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13	Total support. (Add lines 9, 10c, 11, and 12)	151,314,151	195,522,735	238,555,956	232,049,632	264,867,276	1,082,309,750
14	First five years. If the Form 990 i check this box and stop here			d, thırd, fourth, or	fifth tax year as	a 501(c)(3) organ	nization, ▶┌
	ction C. Computation of Pu			12 1 (6)		T T	
15	Public support percentage for 201		• •	: 13, column (f))		15	89 080 %
16	Public support percentage from 20		•			16	85 120 %
	ction D. Computation of In Investment income percentage fo				nn (f))	14-1	
17		•	7.7	•	IIII (1 <i>))</i>	17	1 170 %
18	Investment income percentage fro				lling 1 Fig	18	1 350 %
19a	33 1/3% support tests—2013. If the						line 17 is not

^{33 1/3%} support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		formation. Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction								
	Facts And Circumstances Test									
Retu	ırn Reference	Explanation								
		Schodulo A / Form 000 o	000 E7) 201							

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493043016105

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

▶ See separate instructions. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B • Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then ◆ Section 501(c)(4), (5), or (6) organizations Complete Part III Name of the organization **Employer identification number** MASSACHUSETTS HIGHER EDUCATION ASSISTANCE CORPORATION 04-2254705 Complete if the organization is exempt under section 501(c) or is a section 527 organization. Provide a description of the organization's direct and indirect political campaign activities in Part IV 2 Political expenditures 3 Volunteer hours Part I-B Complete if the organization is exempt under section 501(c)(3). Enter the amount of any excise tax incurred by the organization under section 4955 2 Enter the amount of any excise tax incurred by organization managers under section 4955 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes 3 Was a correction made? ☐ Yes □ No If "Yes," describe in Part IV Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3). Enter the amount directly expended by the filing organization for section 527 exempt function activities Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b Did the filing organization file Form 1120-POL for this year? Yes 4 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV **(c)** EIN (e) A mount of political (a) Name (b) Address (d) A mount paid from contributions received filing organization's and promptly and funds If none, enter -0directly delivered to a separate political organization If none, enter-0-

Sch	nedule C (Form 990 or 990-EZ) 2013					Page 2
Pä	art II-A Complete if the organization	is exempt under	section 501(c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Doub TV an	- h - 66:1: - h - d		a adduces FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		iist in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		l" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l .)		(a) Filing organization's totals	(b) Affiliated group totals
La	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
ь	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	o)		Γ		
d	O ther exempt purpose expenditures			Γ		
e	Total exempt purpose expenditures (add lines 1	c and 1d)		Γ		
f	Lobbying nontaxable amount Enter the amount is columns	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	000				
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lir	ue 1f)				
h	Subtract line 1g from line 1a If zero or less, ent	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	havè to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera ⊤	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
C	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

Par	rt II-B Complete if the organization is exempt under sec filed Form 5768 (election under section 501(h)).	tion 501(c)(3) and has I	TOP				
		carintian of the labbiums	(a)		(b)	
activi	each "Yes" response to lines 1a through 11 below, provide in Part IV a detailed des vity.	стрион от теловвунід	Yes	No	Aı	moun	ıt
1	During the year, did the filing organization attempt to influence foreign, nat legislation, including any attempt to influence public opinion on a legislative through the use of			1			
а	Volunteers?			Νo			
b	Paid staff or management (include compensation in expenses reported on	lines 1c through 1ı)?	Yes				
C	Media advertisements?			No			
d	Mailings to members, legislators, or the public?			No			
e	, ,			No			
f	Grants to other organizations for lobbying purposes?	<u> </u>		No			
g	Direct contact with legislators, their staffs, government officials, or a legis	lative body?	Yes				734
h		y sımılar means?		Νo			
i	O ther activities?		Yes			4	5,089
j	Total Add lines 1c through 1i					4	5,823
2a	Did the activities in line 1 cause the organization to be not described in se	ection 501(c)(3)?		No	1		
	,						
	, , , , , , , , , , , , , , , , , , , ,						
	,						
Part	rt III-A Complete if the organization is exempt under sec	tion 501(c)(4), section 5	501(c)(5),	or se	ctio	n
	501(c)(6).					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by men	ibers?		Г	1	103	110
2	Did the organization make only in-house lobbying expenditures of \$2,000			-	2		
3	Did the organization agree to carry over lobbying and political expenditure			-	3		
Par	rt III-B Complete if the organization is exempt under sec		501(c)(5),	or se	ctio	n
	501(c)(6) and if either (a) BOTH Part III-A, lines line 3, is answered "Yes."						
1	Dues, assessments and similar amounts from members		1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not expenses for which the section 527(f) tax was paid).	include amounts of political					
а	,		2a				
	,		2b				
С			2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeduc	, ,	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line	•					
	does the organization agree to carryover to the reasonable estimate of nor political expenditure next year?	ideductible lobbyllig alld	4				
5	Taxable amount of lobbying and political expenditures (see instructions)		5				
Pa	Part IV Supplemental Information						
Pro	rovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, art II-B, line 1 Also, complete this part for any additional information	line 5, Part II-A (affiliated grou	ıp lıst),	, Part II	-A, lır	ne 2,	and
	Return Reference Explanation						
PAR1	RT II-B, LINE 1 FEES PAID TO PUBLIC RELATIONS/LC	BBYING FIRMS ENGAGED DU	JRING	THEA	PPLIC	ABLE	<u> </u>
	TAX YEAR						

201104410 3 (1 3111 330 31 330 12) 2013		1 age 1		
Part IV Supplemental Information	on <i>(continued)</i>			
Return Reference	Explanation			

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493043016105

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. ► Information about Schedule D (Form 990) Open to Public

tema	Revenue Service	and its instruct	ions is at <u>www.irs.gov/form990</u> .		Inspec	tion
	me of the organi			Empl	oyer identification numb	er
	SSACHUSETTS HIGH ISTANCE CORPORAT			04-2	254705	
Pa			vised Funds or Other Similar Fu			te if the
	organiz	zation answered "Yes" to Form 990	i ·	т .	(h) F.:da and athanasas.	
L	Total number a	t and of year	(a) Donor advised funds	+ '	(b) Funds and other acco	unts
2		tributions to (during year)				
3	55 5	nts from (during year)				
1		e at end of year				
5	Did the organiz		Lors in writing that the assets held in don- ganization's exclusive legal control?	or advis	sed Yes	┌ No
5	used only for c conferring impe	haritable purposes and not for the benef ermissible private benefit?	onor advisors in writing that grant funds fit of the donor or donor advisor, or for ar	ny othei	r purpose	┌ No
		·	the organization answered "Yes" to	o Form	1 990, Part IV, line 7.	
1 2	Preservation Preservation Preservation Complete lines	of natural habitat on of open space	anization (check all that apply) or education)	certified	I historic structure	
		ne last day of the tax year]		Held at the End of the	Year
а	Total number o	of conservation easements		2a		
b	Total acreage	restricted by conservation easements		2b		
c	Number of cons	servation easements on a certified histo	oric structure included in (a)	2c		
d		servation easements included in (c) acq ure listed in the National Register	uired after 8/17/06, and not on a	2d		
3	Number of con	servation easements modified, transferr	ed, released, extinguished, or terminate	d by th	e organızatıon durıng	
	the tax year 🛌					
1	Number of stat	es where property subject to conservati	ion easement is located ►			
5		nization have a written policy regarding t f the conservation easements it holds?	the periodic monitoring, inspection, hand	dling of	violations, and Yes	┌ No
5	Staff and volun	teer hours devoted to monitoring, inspe	cting, and enforcing conservation easem	nents d	uring the year	
7	A mount of exp	enses incurred in monitoring, inspecting	ı, and enforcıng conservatıon easements	s during	the year	
3	Does each con and section 17		d) above satisfy the requirements of sec	tion 17	0(h)(4)(B)(ı) Yes	┌ No
•	balance sheet, the organizatio	and include, if applicable, the text of the n's accounting for conservation easeme		statem	nents that describes	
'ar		izations Maintaining Collection ete if the organization answered "Y	s of Art, Historical Treasures, (es" to Form 990, Part IV, line 8.	or Oth	ner Similar Assets.	
La	works of art, hi	storical treasures, or other similar asse	16 (ASC 958), not to report in its rever its held for public exhibition, education, on to its financial statements that describes	or resea	arch in furtherance of pub	
b	works of art, hi		16 (ASC 958), to report in its revenue s ts held for public exhibition, education, o e items			lic
	(i) Revenues I	ncluded in Form 990, Part VIII, line 1			► \$	
	(ii) Assets incl	luded in Form 990, Part X			▶ \$	
2	If the organizat	·	ical treasures, or other similar assets fo 116 (ASC 958) relating to these items	or financ	· 	
а	Revenues inclu	uded in Form 990, Part VIII, line 1			► \$	

b Assets included in Form 990, Part X

Part	•••• Organizations Maintaining Co	<u>llections of Art,</u>	. His	tori	<u>cal Tr</u>	<u>easu</u>	ires, or Ot	<u>her</u>	<u> Similar Ass</u>	ets (co	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	ds, ch	neck	any of t	the foll	owing that ai	re a	significant use	of its	
а	Public exhibition		d	Γ	Loan	orexc	hange progra	ms			
b	Scholarly research		е	Γ	Othe	-					
С	Preservation for future generations										
4	Provide a description of the organization's co Part XIII	ollections and explai	n hov	w the	y furthe	er the o	organization's	s ex	empt purpose ın	J	
5	During the year, did the organization solicit of									_	_
Do	assets to be sold to raise funds rather than t									Yes	l No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an						i aliswereu	16	25 (0 F01111 95	10,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other interme	diary	ford	ontribu	itions	or other asse	ts n		Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the	follov	wing	table						
									Ame	ount	
C	Beginning balance						<u>_</u> :	lc			
d	Additions during the year						<u></u>	Ld			
е	Distributions during the year						<u></u>	le			
f	Ending balance							Lf			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?						Γ	Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	expl	anatı	on has	been p	rovided in Pa	art >	(111		Γ
Pa	rt V Endowment Funds. Complete										
		(a)Current year	(E)Prio	r year	b (c)	wo years back	(d)	Three years back	(e) Four y	ears back
1a	Beginning of year balance										
b	Contributions	100,000,000									
С	Net investment earnings, gains, and losses	6,667									
d	Grants or scholarships										
e	Other expenditures for facilities and programs										
f	Administrative expenses										
g	End of year balance	100,006,667									
2	Provide the estimated percentage of the cur	rent year end balanc	e (lın	ne 1g	, colum	n (a))	held as				
а	Board designated or quasi-endowment 🕨	100 000 %									
b	Permanent endowment ► 0 %										
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho) % uld equal 100%									
За	Are there endowment funds not in the posses		ition	that	are helo	d and a	dministered	for t	the		
	organization by	_								Yes	No
	(i) unrelated organizations							•	3a(i		No
	(ii) related organizations							•	3a(ii	<u>) </u>	No
ь 4	If "Yes" to 3a(II), are the related organization Describe in Part XIII the intended uses of the second or the seco	•						•	3b		<u> </u>
	t VI Land, Buildings, and Equipme					n ansv	vered 'Yes'	to	Form 990. Par	t IV. lı	ne
	11a. See Form 990, Part X, line										
	Description of property				Cost or Is (Inves		(b) Cost or otl basis (other		(c) Accumulated depreciation	(d) Bo	ook value
1a	Land										
b	Buildings										
c	_easehold improvements						9,133,	664	5,433,649	,	3,700,015
d I	Equipment						11,294,	535	9,786,114	-	1,508,421
							26,553,	341	23,124,619	,	3,428,722
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part X	, colu	ımn (B), line	10(c).		• _			8,637,158

(including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		cost of end of year market value
(2)Closely-held equity interests		
Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	*	
Part VIII Investments—Program Related. C		I answered 'Yes' to Form 990. Part IV. line 110
See Form 990, Part X, line 13.	<u> </u>	
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
		Cost of end of year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13) Part IX Other Assets. Complete if the organization	nn answered 'Yes' to Form 990	Part IV line 11d See Form 990 Part X line 15
	on answered 'Yes' to Form 990	, Part IV, line 11d See Form 990, Part X, line 15 (b) Book value
Part IX Other Assets. Complete if the organization	on answered 'Yes' to Form 990	
Part IX Other Assets. Complete if the organization	on answered 'Yes' to Form 990	
Part IX Other Assets. Complete if the organization	on answered 'Yes' to Form 990	
Part IX Other Assets. Complete if the organization	on answered 'Yes' to Form 990	
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Part IX Other Assets. Complete if the organization	on answered 'Yes' to Form 990	
Part IX Other Assets. Complete if the organization	on answered 'Yes' to Form 990	
Part IX Other Assets. Complete if the organization (a) Described in the organization (a) Described in the organization (b) Described in the organization (c) Described in the or	on answered 'Yes' to Form 990 ription	
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Assets. Complete if the organization (a) Described in the organization (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the organization (a) Described in the organization (b) Described in the organization (c) Described in the organization (b) Described in the organization (c) Described in the organiz	on answered 'Yes' to Form 990 ription	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25.	nn answered 'Yes' to Form 990 ription 15.)	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. (a) Description of liability	on answered 'Yes' to Form 990 ription	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes	n answered 'Yes' to Form 990 ription 15.) anization answered 'Yes' to form 990 ription	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes RESERVE FOR CONTINGENCIES	n answered 'Yes' to Form 990 ription 15.) anization answered 'Yes' to form 990 ription (b) Book value	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes RESERVE FOR CONTINGENCIES DEFERRED INCOME	15.) (b) Book value 3,090,215 766,550	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes RESERVE FOR CONTINGENCIES DEFERRED INCOME PENSION	15.)	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes RESERVE FOR CONTINGENCIES DEFERRED INCOME PENSION	15.) (b) Book value 3,090,215 766,550	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25.	15.)	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes RESERVE FOR CONTINGENCIES DEFERRED INCOME PENSION	15.)	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes RESERVE FOR CONTINGENCIES DEFERRED INCOME PENSION	15.)	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes RESERVE FOR CONTINGENCIES DEFERRED INCOME PENSION	15.)	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes RESERVE FOR CONTINGENCIES DEFERRED INCOME PENSION	15.)	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes RESERVE FOR CONTINGENCIES DEFERRED INCOME PENSION	15.)	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line Part X Other Liabilities. Complete if the org Form 990, Part X, line 25. 1 (a) Description of liability Federal income taxes RESERVE FOR CONTINGENCIES DEFERRED INCOME PENSION	15.)	(b) Book value

PART XI, LINE 2D - OTHER

PART XII, LINE 2D - OTHER

ADJUSTMENTS

ADJUSTMENTS

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue the organization answered 'Yes' to Form 990, Part IV, line 12a.	per R	eturn Complete If
1	Total revenue, gains, and other support per audited financial statements	1	265,342,135
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments		
b	Donated services and use of facilities	1	
С	Recoveries of prior year grants	1	
d	Other (Describe in Part XIII)	1	
e	Add lines 2a through 2d	2e	-363,238
3	Subtract line 2e from line 1	3	265,705,373
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
b	Other (Describe in Part XIII)	1	
c	Add lines 4a and 4b	4c	0
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	265,705,373
Part		s per	Return. Complete
	ıf the organization answered 'Yes' to Form 990, Part IV, line 12a.		<u></u>
1	Total expenses and losses per audited financial statements	1	203,032,906
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities	_	
b	Prior year adjustments	4	
С	Other losses		
d	Other (Describe in Part XIII)	<u>1</u>	
e	Add lines 2a through 2d	2e	33,776,943
3	Subtract line 2e from line 1	3	169,255,963
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII)	4	
С	Add lines 4a and 4b	4c	0
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	169,255,963
Part	Supplemental Information		
Part \	de the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2 /, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part t		de any additional
	Return Reference Explanation		
PART '	ASA ESTABLISHED ASA FUND LLC ("ASA FUND", ALSO REFERRED SPONSORSHIP FIND"), A SINGLE MEMBER LLC ESTABLISHED TO FOR THE BOARD AS A QUASI-ENDOWMENT FOR THE BENEFIT OF THE	OLD F	UNDS DESIGNATED
PART	MHEAC ACCOUNTS FOR THE EFFECT OF ANY UNCERTAIN TAX PO "MORE LIKELY THAN NOT" THRESHOLD TO THE RECOGNITION OF BEING SUSTAINED BASED ON THE TECHNICAL MERITS OF THE PO BY THE APPLICABLE TAXING AUTHORITY IF A TAX POSITION OR TO RESULT IN UNCERTAINTIES OF THOSE POSITIONS, THE UNRE ESTIMATED BASED ON A "CUMULATIVE PROBABILITY ASSESSME THE ESTIMATED TAX LIABILITY FOR ALL UNCERTAIN TAX POSITI IDENTIFIED ITS TAX STATUS AS A TAX-EXEMPT ENTITY, ITS DET ACTIVITIES ARE RELATED AND UNRELATED AND ITS PRESENTAT OPERATING LOSS CARRYFORWARDS AS ITS ONLY SIGNIFICANT I HOWEVER, HAS DETERMINED THAT ITS POSITION RELATIVE TO DETERMINATION OF WHICH ACTIVITIES ARE RELATED AND UNRE AN UNCERTAIN AND THUS SUCH CARRYFORWARDS HAVE NOT BEEN ASSETS MHEAC IS NOT CURRENTLY UNDER EXAMINATION BY AN MHEAC'S FEDERAL AND STATE TAX RETURNS ARE GENERALLY OP THREE YEARS FOLLOWING THE DATE FILED	THE TOUSITION THE TOUSING POSITIONS IN THE THE TOUSING POSITION OF THE THE TOUSING POSITION THE	TAX POSITIONS ON UNDER SCRUTINY FIONS ARE DEEMED IZED TAX BENEFIT IS HAT AGGREGATES MHEAC HAS ATION OF WHICH F CERTAIN NET SITIONS MHEAC, TATUS OR D DO NOT RESULT IN CARRYFORWARDS IS GNIZED AS TAX ING JURISDICTION

PURPOSES -1,226,580 RENTAL EXPENSES 1,188,957

SUB-LEASE RENTAL INCOME NETTED AGAINST RENT EXPENSE FOR FINANCIAL STATEMENT

SUB-LEASE RENTAL INCOME NETTED AGAINST RENT EXPENSE FOR FINANCIAL STATEMENT

PURPOSES -1,226,580 RENTAL EXPENSES 1,188,957 DEFAULT AVERSION REFUND

OBLIGATION PREPAYMENT 31,291,325 PENSION PLAN FAS 158 LOSS 2,523,241

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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Part I General Information on Grants and Assistance

DLN: 93493043016105

Schedule I (Form 990)

Department of the Treasury

MASSACHUSETTS HIGHER EDUCATION

ASSISTANCE CORPORATION

Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Employer identification number

04-2254705

2013

Open to Public

Grants and Oth Form 990, Part IV	er Assistance to V, line 21, for any	Governments and recipient that receive	Organizations in d more than \$5,000	the United States. . Part II can be dupli	Complete if the cated if additiona	organization answered I space is needed.	d "Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
L) US DEPARTMENT OF DUCATION - FEDERAL UND 00 MARYLAND AVE SW /ASHINGTON, DC 20202	52-1198289	GOV'T ENTITY	6,208,675				FOR SUPPORT THE CONTINUED OPERATION OF TH FFEL PROGRAM GUARANTEE OPERATION
P) CONSORTIUM OF NIVERSITIES OF THE VASHINGTON ETROPOLITAN AREA 025 CONNECTICUT AVE W NO 705 VASHINGTON, DC 00365447	52-0847610	501(C)(3)	199,052				TO COLLABORATE WITH THE AGENCY TO PROMOTE ACCESS TO HIGHE EDUCATION IN THE WASHINGTON DC METRO AREA THROUGH THE DELIVERY OF DIRECT SERVICES, INCLUDING THE PROVISION OF ADMISSIONS, FINANCIAL AID, ACADEMIC, AND CAREER ADVISING SERVICES TO INDIVIDUALS IN THE WASHINGTON, DC METRO AREA, ESPECIALLY THOS FROM LOW-INCOMI (WITHIN 150% OF POVERTY LEVEL) AND FIRST- GENERATION FAMILIES (NEITHE) PARENT HAS GRADUATED FROM FOUR YEAR COLLEGE)

Enter total number of other organizations listed in the line 1 table.

art III	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22	₹.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
De 1 77/ Considerate la Trafe de	The Draw de the Co		LT Las 2 De LTIT sal	/ ->	dd 1 1 - C 1

Part IVSupplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.Return ReferenceExplanationPART I, LINE 2ANY AND ALL GRANT FUNDING IS MEMORIALIZED IN A WRITTEN GRANT FUNDING DOCUMENT WHICH SETS FORTH THE PURPOSES OF THE GRANT AND ELIGIBILITY CRITERIA THE ORGANIZATION REQUIRES PERIODIC REPORTS AND CONDUCTS RANDOM REVIEWS OF GRANTEES TO ENSURE GRANT REQUIREMENTS ARE BEING METPART II, LINE AUNDER THE 1998 AMENDMENTS TO THE FEDERAL HIGHER EDUCATION ACT OF 1965, THE U S DEPARTMENT OF EDUCATION ESTABLISHED A MINIMUM RESERVE LEVEL REQUIREMENT FOR THE FEDERAL FUND OF AT LEAST 25 BASIS POINTS OF THE TOTAL GUARANTEED PRINCIPAL OUTSTANDING WHILE MHEAC IS NOT LEGALLY OBLIGATED TO FUND ANY SHORTFALLS IN THE FEDERAL FUND, MEAC HAS PROVIDED SIGNIFICANT SUPPORT IN THE PAST TO ENABLE THE FEDERAL FUND TO ACHIEVE THIS LEVEL OF NET ASSETS DURING 2013, MHEAC'S BOARD AUTHORIZED AND MANAGEMENT CONTRIBUTED \$6,208,675 TO THE FEDERAL FUND TO ASSIST THE

THE FEDERAL FUND UPON APPROVAL OF ITS BOARD TO PROVIDE SUCH FUNDING

FEDERAL FUND IN MEETING THIS LEVEL OF CAPITAL THE FEDERAL FUND EXPECTS TO HAVE FUNDING NEEDS IN THE FUTURE RELATIVE TO PROJECTIONS THAT MANAGEMENT HAS COMPLETED MHEAC WILL CONTINUE TO REFLECT ANY FUTURE AMOUNTS CONTRIBUTED TO efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493043016105

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990. Open to Public Inspection

Name of the organization MASSACHUSETTS HIGHER EDUCATION ASSISTANCE CORPORATION

Employer identification number

04-2254705

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		Νo
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		Νo
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line $1a$, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
b	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes	
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation
	(i) Base (ii) Bonus & (iii) Oth reportab		(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

no complete the part for any additional micrimation				
Return Reference	Explanation			
PART I, LINE 1A	DUE TO HEALTH REASONS ASA REIMBURSED ONE BOARD MEMBER FOR FIRST CLASS TRAVEL TO ATTEND BOARD/COMMITTEE MEETINGS THIS BENEFIT WAS TREATED AS NON-TAXABLE BUSINESS EXPENSE REIMBURSEMENT			
PART I, LINE 4A	DEBRA CHROMY, \$96,988 SEVERANCE PAYMENT			
PART I, LINE 7	ALL OFFICERS AND MEMBERS OF MANAGEMENT PARTICIPATE IN A SPECIAL INCENTIVE AWARD WHICH IS BASED UPON THE ORGANIZATION'S SUCCESS IN ACHIEVING KEY MILESTONES IN SUPPORT OF CORPORATE STRATEGIC OBJECTIVES DERIVED FROM MHEAC'S MISSION THESE MILESTONES AND CRITERIA ARE IDENTIFIED IN ADVANCE AND APPROVED BY THE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS RECOMMENDATIONS BASED ON THE OVERALL LEVEL OF ACHIEVEMENT OF THOSE CORPORATE STRATEGIC OBJECTIVES ARE PRESENTED TO THE COMPENSATION COMMITTEE FOR DETERMINATION OF THE OVERALL AWARD POOL SIZE AS WELL AS INDIVIDUAL AWARD LEVELS. SUBJECT TO AN ANNUAL CAP, WITHIN THE POOL BASED ON INDIVIDUALS' RELATIVE CONTRIBUTIONS			

Schedule J (Form 990) 2013

Software ID: Software Version:

EIN: 04-2254705

Name: MASSACHUSETTS HIGHER EDUCATION

ASSISTANCE CORPORATION

Form 990, Schedule J,	Part I	<u> I - Officers, Direct</u>	ors, Trustees, Ke	y Employees, and	Highest Compens	ated Employees		
(A) Name		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Deferred		(E) Total of columns	(F) Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
PAUL COMBE PRESIDENT / CEO	(I) (II)) 344,556) 0	·	26,884	69,909	18,570 0	534,182 0	0
GRACE BARTINI VP OMBUDSMAN	(I) (II)		48,000	27,054	79,316 0	3,648 0	282,450 0	0
DEBRA CHROMY VP STRATEGIC PARTNERSHIPS	(1)		0	,	27,410 0	15,959 0	277,790 0	0
BRIAN CURTIS VP INFORMATION SERVICES/CIO	(I)		60,000	5,490	25,785 0	32,873 0	339,927 0	0
MICHAEL FINN SENIOR VICE PRESIDENT & CAO	(1)		64,187 0	25,744	82,862 0	24,370 0	465,436 0	0
BARBARA MATEZ VP FINANCE & CFO	(I) (II)		60,000	7,002	35,842 0	26,336 0	320,274 0	0
SUSAN NATHAN COO & SENIOR VP CONSUMER SERVICES	(I) (II)		60,000 0	5,922	41,090 0	28,898 0	326,080 0	0
LAUREN ROLFE VP HUMAN RESOURCES	(I) (II)		60,000	7,002	61,489 0	10,132	327,194 0	0
MICHAEL RYAN VP BORROWER SERVICES	(1)		60,000	7,002	42,327 0	24,377 0	318,702 0	0
JOHN CHRISTOPHER SHEEHAN VP & GENERAL COUNSEL	(1)		60,000	5,490	47,096 0	9,584 0	327,902 0	0
SUZANNE BURTON- KIRDAHY M D CONSUMER PRODUCTS/MKTG	(I) (II)		35,000 0	810	15,192 0	27,814 0	258,061 0	0
FREDERICK ARCHIBALD DIR OF SHARED TECHNICAL SERVICES	(I) (II)		27,000 0	810	17,400 0	31,546 0	237,550 0	0
TIMOTHY HAWKES DIR OF BUSINESS SOLUTIONS SERVICES	(I) (II)		27,000 0		11,907 0	24,280 0	217,250 0	0
DAVID SNOW M D STRATEGIC ALLIANCES	(1)		27,000 0	2,790	14,613 0	15,687 0	215,430 0	0
ALISA WILKE M D PRODUCT DEVELOPMENT	(I) (II)		35,000 0	3,150	19,286 0	8,145 0	228,213 0	0
ROBERT MORAN M D RISK MANAGEMENT	(1)		27,000		17,298 0	23,362	247,593 0	0
JOHN MAGILLIGAN DIRECTOR OF MARKETING	(1)		27,000 0	3,150	30,033 0	14,202 0	209,129 0	0
LINDA HENCH- GENTILE INFORMATION SERVICES MANAGER	(I) (II)) 144,579) 0	12,000	2,054	30,033	21,127 0	209,793 0	0
MICHAEL KRADAS DIRECTOR OF TRAINING & INTERNAL COMM	(I) (II)		27,000 0	-	31,944 0	24,687 0	· ·	0
GREGORY PAKHLADZHYAN DIR OF LEGAL AFFAIRS & DEPUTY GEN	(I) (II)		35,000 0		9,720	28,713 0	208,147	0

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DLN: 93493043016105

Inspection

OMB No 1545-0047

SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

Employer identification number

04-2254705

Name of the organization MASSACHUSETTS HIGHER EDUCATION ASSISTANCE CORPORATION

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	
FORM 990, PART VI, SECTION B, LINE 12C	ALL OFFICERS, BOARD MEMBERS AND KEY EMPLOYEES SHALL ANNUALLY SIGN A STATEMENT WHICH AFFIRM
	S THAT THE PERSON, HAS RECEIVED A COPY OF THE CONFLICTS OF INTEREST POLICY, HAS READ AND UNDERSTANDS THE POLICY, AND HAS AGREED TO COMPLY WITH THE POLICY IN ADDITION, EACH DIRECTOR, PRINCIPAL OFFICER AND MEMBER OF A COMMITTEE WITH BOARD-DESIGNED POWERS SHALL LIST HIS OR HER BUSINESS AFFILIATIONS, INCLUDING MEMBERSHIPS ON BOARDS OF OTHER NON-PROFIT INSTITUTIONS, AND SHALL ALSO DISCLOSE ANY BUSINESS RELATIONSHIPS THAT MEMBERS OF HIS OR HER FAMILY HAVE OR ARE SEEKING WITH AMERICAN STUDENT ASSISTANCE. HE OR SHE SHALL ALSO UPDATE THE
	STAT EMENT AS APPROPRIATE DURING THE YEAR
EODMOOD DADTVILOEOTION	
FORM 990, PART VI, SECTION B, LINE 15	COMPENSATION REVIEWS FOR THE TOP MANAGEMENT OFFICIALS (PRESIDENT/CEO AND SENIOR VICE PRESI
	DENT/CAO) AND MEMBERS OF SENIOR MANAGEMENT STAFF ARE CONDUCTED ANNUALLY IN THE SEPTEMBER T
	IMEFRAME BY THE COMPENSATION COMMITTEE OF THE BOARD OF DIRECTORS SENIOR MANAGEMENT STAFF
	CONSISTS OF ALL VICE PRESIDENTS OF THE ORGANIZATION ANNUALLY, AN IN-DEPTH MARKET BENCHMAR
	KING STUDY IS COMPILED FOR EACH SENIOR STAFF POSITION, INCLUDING THE CEO AND CAO, UTILIZIN G PUBLISHED, INDEPENDENT, THIRD-PARTY COMPENSATION SURVEYS TO COMPARE CURRENT BASE SALARIE
	S AND TOTAL COMPENSATION WITH THE SAME OR SIMILAR POSITIONS IN THE BOSTON GEOGRAPHIC AREA,
	IN SIMILAR-SIZED ORGANIZATIONS, PRIMARILY IN THE FINANCIAL SERVICES, EDUCATION AND NOT-FO R-PROFIT SECTORS ON A PERIODIC BASIS, THE HUMAN RESOURCES DEPARTMENT ALSO EXAMINES FORM 9
	90 DATA FROM SIMILAR ORGANIZATIONS AND ALSO OBTAINS A SEPARATE COMPENSATION ANALYSIS WITH
	COMPARATIVE MARKET DATA FROM AN INDEPENDENT COMPENSATION CONSULTANT THIS COMPARABILITY DA
	TA IS SYNTHESIZED INTO A DETAILED REPORT WITH THE MARKET RANGES AND EACH INCUMBENT'S POSIT
	ION IN THE RANGE AND INCLUDES COMPARATIVE BASE SALARY AND TOTAL COMPENSATION MARKET DATA
	THIS REPORT IS PRESENTED TO THE PRESIDENT/CEO AND THE CAO WHO CONSIDER THE DATA AND THEN
	RESENT THE FULL REPORT ALONG WITH THEIR PERFORMANCE REVIEW AND SALARY RECOMMENDATIONS TO T
	HE MEMBERS OF THE COMPENSATION COMMITTEE COMPRISED OF INDEPENDENT BOARD MEMBERS THE COMPE
	NSATION COMMITTEE REVIEWS THE CEO AND CAO'S RECOMMENDATIONS, AND MAKES DECISIONS REGARDING
	INDIVIDUAL SENIOR MANAGEMENT MERIT SALARY INCREASES THE CEO ALSO REVIEWS AND MAKES A MER
	IT SALARY INCREASE RECOMMENDATION FOR THE CAO, WHICH IS ALSO PRESENTED TO THE COMPENSATION
	COMMITTEE FOR THEIR REVIEW AND CONSIDERATION THE FULL BOARD OF DIRECTORS USES THE COMPAR
	ATIVE DATA TO REVIEW AND ESTABLISH THE COMPENSATION OF THE PRESIDENT/CEO ANY ANNUAL INCEN
	TIVE BONUS PLANS, THOUGH DISCRETIONARY, ARE ALSO APPROVED IN ADVANCE BY THE COMPENSATION C
	OMMITTEE AND ANY PAYOUTS ARE DETERMINED BY THE COMPENSATION COMMITTEE BASED ON THE RESULTS
	OF PREVIOUSLY ESTABLISHED GOALS AND CRITERIA, OVERALL COMPANY PERFORMANCE, COMPARISON TO
	MARKET DATA, AND SUBJECT TO AN ANNUAL CAP THE DELIBERATIONS AND DECISIONS OF THE COMPENSA
	TION COMMITTEE ARE RECORDED CONTEMPORANEOUSLY IN THE MEETING MINUTES WHICH ARE RECORDED AN
	D PRESERVED BY THE SPECIAL ASSISTANT TO THE PRESIDENT, ALONG WITH THE ANALYSIS DATA KEY E
	MPLOYEES ARE NOT INCLUDED IN THE ABOVE-DESCRIBED COMPENSATION APPROVAL PROCESS THEY ARE I
	NCLUDED IN THE OVERALL PROCESS WHICH INCLUDES EMPLOYEES UNDER THEIR MANAGEMENT
FORM 990, PART VI, SECTION C, LINE 19	THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST
FORM 990, PART XI, LINE 9	PENSION PLAN FAS 158 LOSS -2,523,241 DEFAULT AVERSION REFUND OBLIGATION PREPAYMENT - 31,291,325 TRANSFER OF NET ASSETS 76,823

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SCHEDULE R

MASSACHUSETTS HIGHER EDUCATION ASSISTANCE CORPORATION

(Form 990)

DLN: 93493043016105

OMB No 1545-0047 2013

Open to Public Inspection

04-2254705

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Department of the Treasury Internal Revenue Service Name of the organization **Employer identification number**

		answered "Yes" or			T			
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets		(f) Direct controlling entity		
(1) ASA FUND LLC 100 CAMBRIDGE STREET SUITE 1600 BOSTON, MA 02114 46-5635217	HOLDING FUNDS FOR THE BENEFIT OF THE SALT PROGRAM	МА	6,667	100,006,667	MHEAC			
Identification of Bolated Tay Evenue Ougani	instinue Complete of	the every parties as	named "Vas"	on Form 000 Pag	+ T\/ -	no 24 hospuso it	· bad or	
Part II Identification of Related Tax-Exempt Organi or more related tax-exempt organizations during to	the tax year.	the organization at	nswered res	on Form 990, Par	tiv, II	ne 34 because n	. nau or	ie
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	Public charity status (if section 501(c)(3))		(f) Direct controlling entity		g) n 512(ontrolle tity?
							Yes	No

Part III Identification of Related Or because it had one or more related one								atıon an	swered "Ye	es" on	Form	990, Pa	art I\	V, lır	ie 34		
(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	Dii cont	d) rect rolling itity	(e) Predom Income(re unrelat excluded tax un sections	inant elated, ted, from der 512-	(f) Share of total incor		(f Disproj r alloca	prtionate	(i) Code V-l amount in 20 of Schedule (Form 10	box K-1	(j) Gener mana partr	al or ging	(k) Percenta owners	age
						314	,			Yes	No			Yes	No		
															_		
Part IV Identification of Related Ordine 34 because it had one or m										were	d "Yes	s" on For	m 9	90, I	Part 1	[V,	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Lega domic (state or f countr	l ile oreign		Direct	(d) controlling entity	Type (C cor	(e) of entity p, S corp, trust)	(f) Share of total income		(g) of end- year assets		(h) rcenta rnersh		c	(i) ection 51 (b)(13) ontrolled entity?	d
(1) AMERICAN STUDENT	EDUCATION ASSISTANCE	MA			N/A		С			-				No			
ASSISTANCE SERVICE INC 100 CAMBRIDGE STREET SUITE 1600 BOSTON, MA 02114 04-3073830	EDUCATION ASSISTANCE	MA			N/A							10		70	''	es	
															+		
							1										

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

Yes No

1 During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations li	sted in Parts II-IV?									
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity											
b Gift, grant, or capital contribution to related organization(s)											
c Gift, grant, or capital contribution from related organization(s)											
d Loans or loan guarantees to or for related organization(s)				1d	No						
e Loans or loan guarantees by related organization(s)				1e	No						
				1f	No						
f Dividends from related organization(s)											
g Sale of assets to related organization(s)											
h Purchase of assets from related organization(s)											
i Exchange of assets with related organization(s)											
j Lease of facilities, equipment, or other assets to related organization(s)											
				1k	No						
k Lease of facilities, equipment, or other assets from related organization(s)											
Performance of services or membership or fundraising solicitations for related organization(s) **Performance of services or membership or fundraising solicitations by related organization(s)											
m Performance of services or membership or fundraising solicitations by related organization(s)											
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	No						
• Sharing of paid employees with related organization(s)				10	No						
p Reimbursement paid to related organization(s) for expenses				1p	No						
				1q	No						
q Reimbursement paid by related organization(s) for expenses				-	110						
r Other transfer of cash or property to related organization(s)				1r	No						
s Other transfer of cash or property from related organization(s)				1s \	res es						
2 If the answer to any of the above is "Yes," see the instructions for information on who must complete											
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining am	chod of determining amount involved							
1) AMERICAN STUDENT ASSISTANCE SERVICE INC	S	76,823	ACTUAL LIQUIDATION PROCEEDS								
	•	1									

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships														
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtionate allocations?		(i) Code V ² UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership	
			314)	Yes	No			Yes	No		Yes	No		
												1		
													_	
			<u> </u>				l					<u> </u>		

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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

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