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DLN: 93493135026915

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS

generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

Open to Public Inspection

A Fo	or the	2013 cal	lendar year, or tax year beginning	g 07-01-2013 , 2013, and ending 06	5-30-2014			
		applicable	C Name of organization			D Employe	er identifica	tion number
	dress cl		Forsyth Dental Infirmary for Childrer D/B/A The Forsyth Institute	1		04.210	4220	
_	me cha	_	Doing Business As			04-210	14230	
		_						
	tıal retu		Number and street (or P O box if m 245 First Street	all is not delivered to street address) Room	/suite	E Telephone	e number	_
Те	rmınate	ed	Suite			(617)8	92-8322	
☐ Am	nended	return	City or town, state or province, cour	ntry, and ZIP or foreign postal code		(617)6	<u> </u>	
Г Ар	plicatio	n pending	Cambridge, MA 02142			G Gross rec	eipts \$ 23,82	5,040
			F Name and address of prin	icipal officer	H(a)	Is this a group re	eturn for	
			Philip P Stashenko CEO			subordinates?	ccarri ioi	┌ Yes 🗸 No
			245 First Street Cambridge, MA 02142					
						Are all subordina included?	ates	┌ Yes ┌ No
I Ta	ıx-exen	npt status	▼ 501(c)(3)	insert no)		If "No," attach a	list (see	instructions)
7 34	/ - l i +	-		, , , , , , , , , , , , , , , , , , ,	\dashv			
	ebsite	e: F ww	w forsyth org		H(c)	Group exemptio	n number l	<u> </u>
K For	m of or	rganızatıon	Corporation Trust Associatio	n Cother 🗠	L Yea	r of formation 1910	M State	of legal domicile MA
Pa	rt I	Sum	nmary					
<u>د</u>		TO IMP	lescribe the organization's missio ROVE ORAL AND OVERALL HE JNITY AND GENERAL PUBLIC	n or most significant activities ALTH BY DISSEMINATING DISCO	VERIES A	ND INFORMATI	ON TO TH	IE SCIENTIFIC
豆								
Governance	_	<u></u>	Los Loss NET 201		4.6	h 2 F01 - 5 :		
5	2	Check th	his box \blacksquare if the organization dis	scontinued its operations or dispose	d of more t	nan 25% of its n	et assets	
	3	Number	of voting members of the govern	ing body (Part VI, line 1a)		1	з	13
Activities &	1		_	of the governing body (Part VI, line 1		<u> </u>	4	13
툳	1			calendar year 2013 (Part V, line 2a)		<u> </u>	5	181
ទ្ធ	1		·	ecessary)		· · · ·	6	18
•	1		·	art VIII, column (C), line 12		· · · ·	7a	437,025
				rom Form 990-T, line 34			7b	-565,578
	-	Wet dille	nated business taxable meome in	5 1, III 5 4 1 1 1		Prior Year		ırrent Year
		Contro	white and awants (Dout VIII I	1 h)		15,898,61		16,861,415
ā	8	Contributions and grants (Part VIII, line 1h)		7,561,47	_			
Revenue	10	-	· · · · · · · · · · · · · · · · · · ·	(A), lines 3, 4, and 7d)		1,302,58		6,026,988 778,295
ã	11			lines 5, 6d, 8c, 9c, 10c, and 11e)		65,67		140,186
	12			(must equal Part VIII, column (A),	ıne —	03,07		140,180
	12			· · · · · · · · · · · · · · · · · · ·		24,828,34	15	23,806,884
	13			IX, column (A), lines 1-3)			0	0
	14	Benefi	its paid to or for members (Part I	X, column (A), line 4)			0	0
	15	Saları	es, other compensation, employe	e benefits (Part IX, column (A), line	s			
Expenses		5-10)			15,297,03	30	15,535,169
æ	16a	Profes	ssional fundraising fees (Part IX,	column (A), line 11e)			0	0
.ੜੇ	b	Total fu	undraising expenses (Part IX, column (D)), line 25) 🕨 <u>267,219</u>				
	17	Other	expenses (Part IX, column (A), !	ınes 11a-11d, 11f-24e)		12,985,97	71	14,560,990
	18	Total	expenses Add lines 13-17 (mu:	st equal Part IX, column (A), line 25)	28,283,00	01	30,096,159
	19	Reven	nue less expenses Subtract line	18 from line 12		-3,454,65	56	-6,289,275
Not Assets or Fund Balances					Begi	inning of Current Year	E	nd of Year
33.4g 19.4g	20	Total	assets (Part X, line 16)			88,212,38	38	92,161,535
ž Z	21	Total	liabilities (Part X, line 26)			9,695,69	2	11,089,635
	22		ssets or fund balances Subtract	line 21 from line 20		78,516,69	96	81,071,900
Pa	rt II	Sign	nature Block					
my k	nowle	dge and	belief, it is true, correct, and com nowledge	amined this return, including accomp aplete Declaration of preparer (other				
Sigr	า	Signa	ature of officer			Date		
Her		L DIAN	NE MACDONALD CHIEF OPERATING OFFI	CER				
			e or print name and title					
			Print/Type preparer's name	Preparer's signature	Date	L CHECK I II L	PTIN	
Pai	d	⊢	Robert J Butler Jr	1	2015-05-15	3CII-CIIIpioyeu	200037953	
	pare		Firm's name 🕨 GRANT THORNTON LLP			Firm's EIN 🟲		
	On		Firm's address ► 75 STATE STREET			Phone no (617)	892-8322	
	. 🗸 🗆	·• 』				1		

BOSTON, MA 02109

May the IRS discuss this return with the preparer shown above? (see instructions) $\,$.

✓ Yes No

Par	t III	Statement of Program Check if Schedule O contains			III	
1	Brief	y describe the organization's m	ISSION			
	yth's p				reducing interrelated systemic of programs that benefit undersein	
2	the pr	ne organization undertake any s nor Form 990 or 990-EZ? .				┌ Yes ┌ No
		s," describe these new service				
3	servi	e organization cease conductings:		nt changes in how it co	onducts, any program	┌ Yes ┌ No
	If "Y e	s," describe these changes on	Schedule O			
4	exper		1(c)(4) organization	s are required to repor	ree largest program services, a t the amount of grants and alloo	
4a	(Code	e) (Expenses	\$ 25,703,518	ıncludıng grants of \$) (Revenue \$	6,026,988)
	ınflan world	nmatory conditions, infectious diseases wide Together with its pioneering res	and cancer Forsyth scie	entists are unlocking the rela ity work has led to scientific	health problems including diabetes, o ationships between the mouth and con c breakthroughs and contributes to the rings preventive dental care directly to	ditions that afflict millions mission of advancing human
4b	(Code) (Expenses	<u> </u>	ıncludıng grants of \$) (Revenue \$)
	(, (=	•		, (4	,
4c	(Code	e) (Expenses	\$	including grants of \$) (Revenue \$)
4d		er program services (Describe i enses \$	n Schedule O) including grants o	of \$) (Revenue \$)
		I program service expenses 🕨	25,703,518			
	. 5.0	. p. 29 25. Tied expelled F	25,: 55,516			

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? $^{f g}$	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νo
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			1
_		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νo
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

αı	Statements Regarding Other 1RS Fillings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	• •	Yes] No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 46		1 63	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c	Yes	
1	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
ı	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
,	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
	2. 105, to fine 54 of 55, and the organization meriorin 0000-1.	5c		_
1	Does the organization have annual gross receipts that are normally greater than $$100,\!000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).		1	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year	- /c		IV
	11 Fes, indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter	טפ		
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
I	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
	year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O Enter the amount of reserves the organization is required to maintain by the states	13a		
	in which the organization is licensed to issue qualified health plans			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes," has it filed a Form 7.20 to report these payments? If "No," provide an explanation in Schedule O	14h	i l	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a	esponse or note to ar	v line in this Part VI .							

Se	ection A. Governing Body and Management			
			Yes	No
1 a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νo
6	Did the organization have members or stockholders?	6		Νo
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	No No
	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,		Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b		
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	
b 11a b 12a b c 13 14	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? Lif "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written whistleblower policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? Describe in Schedule O the process, if any, used by the organization to review this Form 990 Did the organization have a written conflict of interest policy? If "No," go to line 13 Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	No

- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - ☐ Own website ☐ Another's website ☐ Upon request ☐ Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►LESLIE TRENKLE 245 FIRST STREET

 Cambridge, MA 02142 (617) 892-8322

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII $\,\cdot\,\,$. $\,\cdot\,\,$

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter-0- in columns (D), (E), and (F) if no compensation was paid
 - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

	for related organizations below	10 —	<u> </u>	ecto	or/tr	c, unle n offic rustee	er e)	compensation from the organization (W- 2/1099-	compensation from related organizations (W- 2/1099-	amount of other compensation from the
	dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organization and related organizations
1) Mr Peter Nessen	4 0	Х		х				0	0	C
HAIRMAN OF THE BOARD	0.0	^						Ü	Ü	
2) Mr Stanley Bergman	1 0	x						0	0	O
urector	0.0				<u> </u>			Ŭ		
3) Ms Elyse Cherry	1 0	×						0	0	O
urector	0 0							, and the second		
4) Mr David Ellis	1 0	×						0	0	C
urector	0 0							_		
5) Dr John Ficarelli	1 0	x						0	0	O
urector	0 0									
6) Dr Steven Freedman	1 0	x						0	0	O
urector	0 0							_		
7) Ms Rosalee Hermens	1 0	×						0	0	O
urector	0 0							_		
8) Ms Janet Kelly	1 0	×						0	0	C
virector	0 0									
9) Mr John Plukas	1 0	×						0	0	C
urector	0 0									
10) Mr Walter Pressey	1 0	×						0	0	O
virector	0 0							, and the second		
11) Mr Robyn Redfield	1 0	x						0	0	O
virector	0.0							Ŭ	Ŭ	
12) Ms Nancy Rosenzweig	1 0	x						0	0	O
urector	0 0	^_						Ü	Ü	C
13) Dr Anthony Volpe	1 0	×						0	0	C
virector	0 0	_ ^						O	U	·
14) MS HELENA HARTNETT	1 0									
IRECTOR (TERM ENDED)	0 0	Х		L_						
15) MR STEPHEN PHILLIPS	1 0									
RECTOR (TERM ENDED)	0.0	X								
16) Dr Philip Stashenko	45 0			Ü	ĺ			406.0==	-	
resident & Ceo	0 0			Х				406,875	0	62,147
17) Mr Thomas McQuaid	45 0			Ī						
reasurer & CFO	0 0			Х				224,272	0	51,824

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than son is	one bot	note boo	chec x, unle n offic rustee	ess er	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F Estim amount comper from	iated of other isation the
	for related organizations below dotted line)	Individual trustée or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	organi and re organiz	lated
(18) Dr Thomas Van Dyke	45 0				X			293,791			54,887
VP Clinical & Trans Res	0 0							,		<u> </u>	
(19) Mr Paul McDonough	45 0				x			200,989	(46,229
VP Operations	1 0	1								<u> </u>	
(20) Dr Antonю Campos-Neto	45 0					х		246,751	(62,641
Senior Scientist (21) Dr Pramod Soparkar	45 0	+			-						
						х		206,626	(47,100
Senior Scientist (22) Dr John Bartlett	0 0 45 0	+		-	+						
` '						х		196,809	(55,336
Senior Scientist (23) Dr Jo Max Goodson	0 0 45 0	+			+					<u> </u>	
Senior Scientist	0 0					Х		210,396	(46,591
(24) Dr Henry Margolis	45 0										
Senior Scientist	0 0					Х		203,804	(49,355
		+									
	-				-						
		 									
		<u> </u>			-						
1b Sub-Total			•	•							
c Total from continuation sheets to Pa	t VII, Section A		•	•		.					
d Total (add lines 1b and 1c)								2,190,313	0		476,110
Total number of individuals (including \$100,000 of reportable compensation				ed a	bove	e) who	rec	eived more than			
										Yes	No
3 Did the organization list any former of on line 1a? If "Yes," complete Schedule			-				_		d employee		No
4 For any individual listed on line 1a, is organization and related organizations individual									om the	Yes	
5 Did any person listed on line 1a receiv	e or accrue com	pensat	tion f	rom	anv	unrel	later	d organization or ii		1.55	
services rendered to the organization?									5		No
Section B. Independent Contract	ore										
1 Complete this table for your five higher		ındene	ender	nt co	ntra	ctors	that	t received more th	nan \$100.000 of		
, , ,									, ,		

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
New England Survey Systems, 1415 Beacon Street S 119 BROOKLINE MA 02446	DATA MANAGEMENT	194,769
ADS Ventures, 85 Devonshire Street BOSTON MA 02109	Lobbying	189,654

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►2

Part V		Statement of Revenue					rage 3
		Check if Schedule O contains a response	or note to any lin				<u> </u>
				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
s t	1a	Federated campaigns 1a					
ant	ь	Membership dues 1b					
الله ق	С	Fundraising events 1c					
iffs,	d	Related organizations 1d					
nii.G	e	Government grants (contributions) 1e	16,511,837				
ons Sii	f	All other contributions, gifts, grants, and 1f	349,578	ł			
Contributions, Gifts, Grants and Other Similar Amounts	-	similar amounts not included above —	<u> </u>	ļ			
돌	g	Noncash contributions included in lines 1a-1f \$					
Cont	h	Total. Add lines 1a-1f	· · •	16,861,415			
<u> </u>		E	Business Code				
E E	2a	NON FEDERAL CONTRACTS	541700	6,026,988	5,589,963	437,025	
æ	ь						
ACe	С						
Se Se	d						
Program Serwce Revenue	e						
٥	f	All other program service revenue					
	g	Total. Add lines 2a-2f	🕨	6,026,988			
	3	Investment income (including dividends, and other similar amounts)		719,204			719,204
	4	Income from investment of tax-exempt bond proc	-	0			
	5	Royalties	▶	0			
		(ı) Real	(II) Personal				
	6a	Gross rents Less rental					
	Ь	expenses					
	C	Rental income 0 or (loss)	0				
	d	Net rental income or (loss)	-	0			
	7a	(i) Securities Gross amount	(II) O ther				
		from sales of assets other	59,091				
	ь	than inventory Less cost or					
	-	other basis and sales expenses					
	С	Gain or (loss)	59,091				
	d	Net gain or (loss)		59,091			
Other Revenue	8a	Gross income from fundraising events (not including \$ of contributions reported on line 1c)					
ı,		See Part IV, line 18	156,722				
Ŧ.	ь	Less direct expenses b	18,156				
ರ	С	Net income or (loss) from fundraising eve	nts 🛌	138,566			138,566
	9a	Gross income from gaming activities See Part IV, line 19					
	ь	Less direct expenses b					
		Net income or (loss) from gaming activiti	es	0			
	10a	Gross sales of inventory, less returns and allowances .					
	ь	Less cost of goods sold b					
	С	Net income or (loss) from sales of invento	ory 🛌	0			
			Business Code				
	11a	MISCELLANEOUS INCOME	900099	1,620			1,620
	Ь						
	C	All other revisions					
	d e	All other revenue	▶				
			_ -	1,620			
	12	Total revenue. See Instructions	· · · •	23,806,884	5,589,963	437,025	859,390

	990 (2013)				Page 10
	Statement of Functional Expenses on 501(c)(3) and 501(c)(4) organizations must complete all columns All	other organizati	ions must comp	lete column (A)	
36000	Check if Schedule O contains a response or note to any line in this				
Do no	ot include amounts reported on lines 6b,		(B)	(c)	(D)
	o, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0	СКРСПЭСЭ	general expenses	Скрепаса
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0			
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	1,030,462	374,516	655,946	
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	11,118,692	9,838,426	1,116,697	163,569
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	1,245,289	1,046,827	181,696	16,766
9	Other employee benefits	1,320,658	1,108,471	192,395	19,792
10	Payroll taxes	820,068	689,374	119,653	11,041
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	89,491	142	89,349	
c	Accounting	95,575	1,000	94,575	
d	Lobbying	149,635	1,000	149,635	
e	Professional fundraising services See Part IV, line 17	149,033		149,033	
_				220.021	
f	Investment management fees	238,021		238,021	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	173,418	41,448	108,001	23,969
12	Advertising and promotion	0			
13	Office expenses	0			
14	Information technology	0			
15	Royalties	0			
16	Occupancy	4,543,239	4,284,747	245,080	13,412
17	Travel	402,504	302,655	<u> </u>	2,677
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	222,222		
19	Conferences, conventions, and meetings	19,402	6,312	8,295	4,795
20	Interest	0	-,-12	-,==3	
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization	2,149,670	2,149,670		
23	Insurance	231,121	6,418	224,703	_
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)	231,121	0,410	224,703	
а	SUBCONTRACTORS	3,344,631	3,344,631		
ь	SUPPLIES	1,722,285	1,625,377	93,647	3,261
c	OUTSIDE SERVICES	509,229	423,786	85,048	395
d	OTHER EXPENSES	892,769	459,718	425,509	7,542
e	All other expenses				·
25	Total functional expenses. Add lines 1 through 24e	30,096,159	25,703,518	4,125,422	267,219
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)	,,	,,-	,,	,

Part X Balance Sheet

Par	't X	Check if Schedule O contains a response or note to any line in	this Pa	art X			
					(A)		(B)
					Beginning of year		End of year
	1	Cash-non-interest-bearing			0	1	0
	2	Savings and temporary cash investments			1,060,034		263,502
	3	Pledges and grants receivable, net			658,861	3	367,952
	4	Accounts receivable, net			4,285,158	4	3,963,886
	5	Loans and other receivables from current and former officers, of employees, and highest compensated employees. Complete P. Schedule L	art II (of	0	5	0
ds	6	Loans and other receivables from other disqualified persons (a $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and and sponsoring organizations of section $501(c)(9)$ voluntary e organizations (see instructions) Complete Part II of Schedule	contrıl mploy	outing employers			0
Assets	7	Notes and loans receivable, net			0	7	0
Ą	8	Inventories for sale or use			0		0
	9	Prepaid expenses and deferred charges			466,468		75,440
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D		26,167,743	,		70,440
	ь	Less accumulated depreciation	10b	7,550,734	18,490,663	10c	18,617,009
	11	Investments—publicly traded securities		· · ·	40,137,453		56,687,118
	12	Investments—other securities See Part IV, line 11		21,388,751		10,461,650	
	13	Investments—program-related See Part IV, line 11	0	13	0		
	14	Intangible assets	0	14	0		
	15	Other assets See Part IV, line 11		1,725,000		1,724,978	
	16	Total assets. Add lines 1 through 15 (must equal line 34).	88,212,388		92,161,535		
	17	Accounts payable and accrued expenses			2,607,216		3,467,380
	18	Grants payable			0	18	0
	19	Deferred revenue	•		1,079,043		489,325
	20	Tax-exempt bond liabilities	0	20	0		
	21	Escrow or custodial account liability Complete Part IV of Sch		0	21	0	
lities	22	Loans and other payables to current and former officers, direct key employees, highest compensated employees, and disquality	ors, tr			21	
Liabilit		persons Complete Part II of Schedule L			o	22	0
ï	23	Secured mortgages and notes payable to unrelated third partie			0	23	0
	24	Unsecured notes and loans payable to unrelated third parties			0	24	0
	25	Other liabilities (including federal income tax, payables to rela and other liabilities not included on lines 17-24) Complete Pa	ted th	ırd partıes,			
		D			6,009,433	25	7,132,930
	26	Total liabilities. Add lines 17 through 25			9,695,692	26	11,089,635
ces		Organizations that follow SFAS 117 (ASC 958), check here ► lines 27 through 29, and lines 33 and 34.	, and	l complete			
an	27	Unrestricted net assets			21,695,906	27	18,982,718
න ස	28	Temporarily restricted net assets			56,320,790	28	61,589,182
돧	29	Permanently restricted net assets			500,000	29	500,000
or Fund Balance		Organizations that do not follow SFAS 117 (ASC 958), check he complete lines 30 through 34.	ere 🟲	┌ and			
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
As	32	Retained earnings, endowment, accumulated income, or other	funds			32	
Net	33	Total net assets or fund balances			78,516,696	33	81,071,900
_	34	Total liabilities and net assets/fund balances			88,212,388	34	92,161,535
							Form 000 (2012)

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		23.8	306,884
2	Total expenses (must equal Part IX, column (A), line 25)				
_	Boundary Inc. Control Control Inc. 2 form Inc. 4	2		30,0	96,159
3	Revenue less expenses Subtract line 2 from line 1	3		-6,2	289,275
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		70 [16 606
5	Net unrealized gains (losses) on investments	4		70,5	516,696
J	. The cumediazed gains (1035e3) on investments 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	5		8,8	344,479
6	Donated services and use of facilities	6			
7	Investment expenses				
	·	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)				
		9			
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		81,0	71,900
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	▼ Separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	า			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b	Yes	

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As Filed Data -

DLN: 93493135026915

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

h

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization
orsyth Dental Infirmary for Children
D/B/A The Forsyth Institute

04-2104230 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is (For lines 1 through 11, check only one box) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II) An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 10 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h Type I b Type II c Type III - Functionally integrated d Type III - Non-functionally integrated By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is to organization col (i) listo your gove docume	on in ted in rning	(v) Did you notify the organization in col (i) of your support? Yes No		the organization organization in in col (i) of your col (i) organized		on in anized	(vii) A mount of monetary support	
		instructions))	Yes	No			Yes	No			
Total											

(i) A person who directly or indirectly controls, either alone or together with persons described in (ii)

and (III) below, the governing body of the supported organization?

(iii) A 35% controlled entity of a person described in (i) or (ii) above?

Provide the following information about the supported organization(s)

(ii) A family member of a person described in (i) above?

Yes

11g(i)

11g(ii)

11g(iii)

No

Sch	edule A (Form 990 or 990-EZ) 2013						Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and stop here. The organization qua 33 1/3% support test—2012. If the				and line 15 is 33	8 1/3% or more	
	box and stop here. The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	-2013. If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	-2012 . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	▶ 厂
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		▶ □
18	Private foundation. If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	ction A. Public Support	_						
Cale	ndar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 20	13	(f) Total
1	Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")	17,978,872	18,254,432	21,242,127	15,898,614	16,	861,415	90,235,460
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	3,414,426	4,353,080	6,271,133	7,561,470	5,	589,963	27,190,072
3	Gross receipts from activities that are not an unrelated trade or business under section 513							0
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							0
5	The value of services or facilities furnished by a governmental unit to the organization without charge							0
	Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons	21,393,298	22,607,512	27,513,260	23,460,084	22,	451,378	117,425,532 0
b	A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the							0
c 8	year Add lines 7a and 7b Public support (Subtract line 7c							117,425,532
	from line 6)							
	ction B. Total Support							
Cuic	beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 20	13	(f) Total
9	A mounts from line 6	21,393,298	22,607,512	27,513,260	23,460,084	22,	451,378	117,425,532
l0a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	22,202	15,914	98,596	1,302,583		719,204	2,158,499
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	22 202	15.04	00.500	1 202 502		710 201	0
с 11	Add lines 10a and 10b Net income from unrelated	22,202	15,914	98,596	1,302,583		719,204	2,158,499
11	business activities not included in line 10b, whether or not the business is regularly carried on							0
12	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	328,041	318,826	478,071	149,331		217,433	1,491,702
13	Total support. (Add lines 9, 10c, 11, and 12)	21,743,541	22,942,252	28,089,927	24,911,998		388,015	121,075,733
14	First five years. If the Form 990 is	for the organizat	ion's first, second	, thırd, fourth, or f	fifth tax year as a	501(c)(3) organı	
Se	check this box and stop here ction C. Computation of Pub	olic Support P	ercentage					▶ □
<u> </u>	Public support percentage for 2013			13, column (f))		15		96 985 %
16	Public support percentage from 20			, , , , , ,		16		97 528 %
	ction D. Computation of Inv					•		
17	Investment income percentage for				n (f))	17		1 783 %
18	Investment income percentage fro					18	24	1 274 %
19a	33 1/3% support tests—2013. If the	e organızatıon dıd	not check the bo	x on line 14, and	line 15 is more t	han 33 1/3	3% , and l	ine 17 is not

b 33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).								
	Facts And Circumstances Test							
Retu	Return Reference Explanation							
		Schodulo A / Form 0	000 er 000 E7) 201					

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493135026915

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• 9	Section 501(c)(3) organizations th	nat have filed Form 5768 (election under nat have NOT filed Form 5768 (election	under section 50	1(h)) Complete Part II-B Do	not complete Part II-A
	e organization answered Tyes Section 501(c)(4), (5), or (6) orga	s" to Form 990, Part IV, Line 5 (Pro Inizations Complete Part III	xy rax) or Form	990-E∠, Part V, line 35C (Proxy rax), then
Na	me of the organization	<u>.</u>		Employer iden	tification number
	syth Dental Infirmary for Children I/A The Forsyth Institute			04-2104230	
Par	t I-A Complete if the or	ganization is exempt under s	section 501(c		organization.
1	Provide a description of the org	ganızatıon's dırect and ındırect politic	al campaign activ	vities in Part IV	
2	Political expenditures			▶	\$
3	Volunteer hours				
Do-	AT D. Commisto if the on			\(2)	
		ganization is exempt under s		<u>)(3).</u>	
1	•	e tax incurred by the organization und		4055	\$
2	•	e tax incurred by organization manage		4955	\$
3		ection 4955 tax, did it file Form 472	orthis year?		☐ Yes ☐ No
4a	Was a correction made?				│ Yes │ No
b Dar	If "Yes," describe in Part IV	ganization is exempt under s	section 501/c	\ except section 50	1(c)(3)
1	•	ended by the filing organization for sec			<u> </u>
2		rganization's funds contributed to oth	•		₽
2	exempt function activities	rganization's funds contributed to oth	ier organizacions		\$
3	Total exempt function expendit	tures Add lines 1 and 2 Enter here a	nd on Form 1120)-POL, line 17b ►	\$
4	Did the filing organization file F	Form 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments F amount of political contribution	nd employer identification number (EI For each organization listed, enter the ns received that were promptly and di political action committee (PAC) If a	amount paid fror rectly delivered t	n the filing organization's f o a separate political orga	unds Also enter the nization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0-

section 4911 tax for this year?

┌ Yes ┌ No

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A Check ► If the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B Check ► If the filing organization checked box A and "limited control" provisions apply

	Limits on Lobbying E (The term "expenditures" means ar		(a) Filing organization's totals	(b) Affiliated group totals	
1a	Total lobbying expenditures to influence public o	pinion (grass roots lobbying)			
b	Total lobbying expenditures to influence a legisla	ative body (direct lobbying)	149,635		
c	Total lobbying expenditures (add lines 1a and 1i	o)	149,635		
d	O ther exempt purpose expenditures		29,946,524		
e	Total exempt purpose expenditures (add lines 1	c and 1d)	30,096,159		
f	Lobbying nontaxable amount Enter the amount f	1,000,000			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:			
	Not over \$500,000	20% of the amount on line 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000			
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000			
	Over \$17,000,000	\$1,000,000			
g	Grassroots nontaxable amount (enter 25% of lin	e 1f)	250,000		
h	Subtract line 1g from line 1a If zero or less, ent	er-O-			
i	Subtract line 1f from line 1c If zero or less, ente	r-0-			
j	If there is an amount other than zero on either lii	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 re			

4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

	Lobbying Expenditures During 4-Year Averaging Period					
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a	Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
ь	Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000
_c	Total lobbying expenditures	74,126	128,109	182,431	149,635	534,301
d	Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e 	Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f_	Grassroots lobbying expenditures				Iula C (Farma 000 d	

	Part II-B Complete if the organization is exempt under section filed Form 5768 (election under section 501(h)).					
For e	r each "Yes" response to lines 1a through 1ı below, provide in Part IV a detailed descri	ption of the lobbying	(8	a)	(1	b)
	tivity.		Yes	No	Amo	ount
1 a	legislation, including any attempt to influence public opinion on a legislative r through the use of					
b c	b Paid staff or management (include compensation in expenses reported on line	es 1c through 1ı)?				
d	d Mailings to members, legislators, or the public?					
e	e Publications, or published or broadcast statements?					
f	f Grants to other organizations for lobbying purposes?					
g	g Direct contact with legislators, their staffs, government officials, or a legislati	ive body?				
h i		ımılar means?				
j	•			1		
2a	.	on 501(c)(3)?				
b						
C	, , , , , , , , , , , , , , , , , , , ,			İ		
	d If the filing organization incurred a section 4912 tax, did it file Form 4720 for	-				
Par	art III-A Complete if the organization is exempt under section 501(c)(6).	on 501(c)(4), section 5	01(c)(5), c	or sect	ion
	301(0)(0).				Ye	s No
1	Were substantially all (90% or more) dues received nondeductible by membe	rs?		Г	1	111
2					2	
3					3	
Pai	art III-B Complete if the organization is exempt under section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 a line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not inclease for which the section 527(f) tax was paid).	lude amounts of political	20			
a	•		2a			
b			2b 2c			
с 3		a saction 163(a) duas	3			
4						
•	does the organization agree to carryover to the reasonable estimate of nonde political expenditure next year?	•	4			
5	, , , , , , , , , , , , , , , , , , , ,		5			
P	Part IV Supplemental Information					
	Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line Part II-B, line 1 Also, complete this part for any additional information	e 5, Part II-A (affiliated grou	p lıst),	Part II	-A , line	2, and
	Return Reference Explanation					

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Part IV Supplemental Information	on <i>(continued)</i>	
Return Reference	Explanation	
l		

Schedule D (Form 990) 2013

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DLN: 93493135026915

OMB No 1545-0047

Open to Public

SCHEDULE D

(Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990)

Supplemental Financial Statements

temal	Revenue Service	and its instruct	ions is at <u>www.irs.gov/form990</u> .		Inspection
	me of the organi			Emp	loyer identification number
	syth Dental Infirmary /A The Forsyth Insti			04-	2104230
Pa			vised Funds or Other Similar Fu	ınds	or Accounts. Complete if the
	organiz	zation answered "Yes" to Form 990	, Part IV, line 6. (a) Donor advised funds	Τ	(b) Funds and other accounts
L	Total number at	t end of year	(a) Bollot davised lating		(b) Famas and other decounts
2	Aggregate cont	ributions to (during year)			
3	Aggregate gran	ts from (during year)			
ł	Aggregate valu	e at end of year			
5		ation inform all donors and donor advisor rganization's property, subject to the or	ors in writing that the assets held in done ganization's exclusive legal control?	or adv	rsed ∀es
5	used only for c conferring impe	haritable purposes and not for the benef ermissible private benefit?	onor advisors in writing that grant funds it of the donor or donor advisor, or for an	y othe	r purpose Yes No
Pai	rt III Conse	rvation Easements. Complete if	the organization answered "Yes" to	Forn	n 990, Part IV, line 7.
2	Preservation Protection Preservation Complete lines	conservation easements held by the organ of land for public use (e g , recreation of natural habitat on of open space 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	or education) Preservation of an	ertifie	ically important land area d historic structure n of a conservation
			[Held at the End of the Year
а	Total number o	f conservation easements		2a	
b	Total acreage r	restricted by conservation easements		2b	
С		servation easements on a certified histo	` `	2c	
d	historic structi	servation easements included in (c) acq ure listed in the National Register		2d	
3	Number of cons the tax year -		ed, released, extinguished, or terminate	d by th	ne organization during
ı	Number of stat	es where property subject to conservati	on easement is located 🛌		
5		nization have a written policy regarding t the conservation easements it holds?	he periodic monitoring, inspection, hand	lling of	violations, and Yes No
5	Staff and volun	teer hours devoted to monitoring, inspec	cting, and enforcing conservation easem	nents o	during the year
•		enses incurred in monitoring, inspecting	, and enforcing conservation easements	durin	g the year
3	Does each con and section 17		l) above satisfy the requirements of sec	tion 17	70(h)(4)(B)(ı)
)	balance sheet, the organizatio	and include, if applicable, the text of the n's accounting for conservation easeme		stater	nents that describes
ar	Comple	ete if the organization answered "Y	<u> </u>		
la	works of art, his	storical treasures, or other similar asse	16 (ASC 958), not to report in its reven ts held for public exhibition, education, o o its financial statements that describes	or rese	arch in furtherance of public
b	works of art, hi		16 (ASC 958), to report in its revenue s ts held for public exhibition, education, o e items		
	(i) Revenues II	ncluded in Form 990, Part VIII, line 1			▶ \$
	(ii) Assets incl	uded in Form 990, Part X			▶ \$
2		tion received or held works of art, histori nts required to be reported under SFAS	ical treasures, or other similar assets fo 116 (ASC 958) relating to these items	r finan	cial gain, provide the
а	Revenues inclu	ided in Form 990, Part VIII, line 1			▶ \$

b Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art,	Histo	rical Tr	easu	ires, or O	the	r Similar As	sets (co	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other record	s, chec	k any of	the foll	lowing that a	re a	significant use	of its	
а	Public exhibition		d [Loan	orexc	hange progr	ams			
b	Scholarly research		e 「	Othe	r					
С	Preservation for future generations									
4	Provide a description of the organization's co Part XIII	ollections and explain	n how t	ney furthe	er the	organızatıon	's ex	empt purpose ı	n	
5	During the year, did the organization solicit								-	
Day	assets to be sold to raise funds rather than t t IV Escrow and Custodial Arrang	· · · · · · · · · · · · · · · · · · ·						<u> </u>	Yes	No
FGII	Part IV, line 9, or reported an an					ii aliswelet	J I	es to roilli 9	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ıan or other ıntermed	diary fo	r contribi	itions	or other ass	ets r	not J	_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the f	ollowin	g table		_				
						-		Am	ount	
с	Beginning balance					-	1c			
d	Additions during the year					<u> </u>	1d			
e	Distributions during the year					-	1e			
f	Ending balance					L	1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	217					'	Yes	Г No
ь	If "Yes," explain the arrangement in Part XII									<u>'</u>
Pa	rt V Endowment Funds. Complete	f the organization (a)Current year	(b)Prio						(e)Four y	ears hack
1a	Beginning of year balance	55,764,244		55,901,265	<i>D</i> (c)	60,546,884	_	67,888,836		59,660,551
b	Contributions									
С	Net investment earnings, gains, and losses	9,170,694		4,141,664		-482,585		7,571,709		5,152,212
d	Grants or scholarships									
e	Other expenditures for facilities and programs	3,556,444		4,278,685		4,163,034		14,913,661		6,923,927
f	Administrative expenses	61,378,494		55,764,244		55,901,265		60,546,884		57,888,836
g	End of year balance	, ,						60,546,884		
2	Provide the estimated percentage of the curr	ent year end balance	e (line :	Lg, colum	ın (a))	held as				
а	Board designated or quasi-endowment									
b	Permanent endowment ► 1 000 %	200 0/								
С	Temporarily restricted endowment ► 99 (The percentages in lines 2a, 2b, and 2c shot)00 % uld equal 100%								
За	Are there endowment funds not in the posses organization by	ssion of the organizat	tion tha	it are hel	d and a	admınıstered	for	the	Yes	No
	(i) unrelated organizations							3a(
	(ii) related organizations							3a(i	ii)	No
b	If "Yes" to 3a(II), are the related organizatio	· · · · · · · · · · · · · · · · · · ·					•	Зь	<u> </u>	
4	Describe in Part XIII the intended uses of the					1.07				
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line:		ne org	anızatıoı	n ans	wered Yes	' to	Form 990, Pa	rt IV, li	ne
	Description of property			(a) Cost or asıs (ınvest		(b) Cost or ot basis (othe		(c) Accumulated depreciation	(d) Bo	ok value
1a	Land		$\overline{}$							
b I	Buildings		. [
c I	Leasehold improvements		. [0	16,258,	120	3,569,796	5 1	2,688,324
	Equipment				0	9,193	,953	3,801,725	5	5,392,228
	O ther				0	715,	,670	179,213	3	536,457
				/B: :		1		🕨		8,617,009

Part VII Investments—Other Securities. Comp	lete if the organization a	answered 'Yes' to Form 990,	Part IV, line 11b.
See Form 990, Part X, line 12. (a) Description of security or category	(b) Book value	(c) Method of valuation	
(including name of security) (1)Financial derivatives		Cost or end-of-year market v	alue
(2)Closely-held equity interests			
(3)Other			
(A) INVESTMENTS HELD BY PERP TRUST	10,461,650	F	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	10,461,650		
Part VIII Investments—Program Related. Com		l answered 'Yes' to Form 990	, Part IV, line 11c.
See Form 990, Part X, line 13.			
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market v	alue
		, , , , , , , , , , , , , , , , , , , ,	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)			
Part IX Other Assets. Complete if the organization a			
(a) Descript	.1011	(6)	Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 15.)			
Part X Other Liabilities. Complete if the organi	ization answered 'Yes' to	Form 990, Part IV, line 11e	or 11f. See
Form 990, Part X, line 25. (a) Description of liability	(b) Book value		
Federal income taxes	0		
DEFERRED RENT	5,882,952		
LINE OF CREDIT	350,000		
AMOUNTS HELD FOR THE BENEFIT OF OTHERS	899,978		
-			
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	7,132,930		
2 Liability for uncortain tay positions In Part VIII. provide t			

Раг		wered 'Yes' to Form 990, Part IV, line :		its with	kevenue	рег ке	turn Complete if
1	•	er support per audited financial statements				1	32,651,363
2	Amounts included on line 1 bu	it not on Form 990, Part VIII, line 12					
а	Net unrealized gains on invest	tments	2a		8,844,479		
b	Donated services and use of f	acılıtıes	2b				
c	Recoveries of prior year grant	s	2c			1	
d	Other (Describe in Part XIII)		2d			1	
e	Add lines 2a through 2d .		<u> </u>			2e	8,844,479
3	Subtract line 2e from line 1 .					3	23,806,884
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1					
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b .	4a				
ь	Other (Describe in Part XIII)		4b			1	
С	Add lines 4a and 4b		· · ·			4c	
5	Total revenue Add lines 3 and	d 4c. (This must equal Form 990, Part I, line	12) .			5	23,806,884
Part		xpenses per Audited Financial Sta			Expense	s per l	Return. Complete
		iswered 'Yes' to Form 990, Part IV, line					
1		raudited financial statements				1	30,096,159
2		it not on Form 990, Part IX, line 25	1 -	1			
a		acılıtıes		1			
Ь			2b	1			
с			2c	1			
d	·		2d				
e	Add lines 2a through 2d					2e	
3						3	30,096,159
4		0, Part IX, line 25, but not on line 1:	1				
a	·	uded on Form 990, Part VIII, line 7b	_				
Ь			4b				
С	Add lines 4a and 4b					4c	
5		nd 4c. (This must equal Form 990, Part I, lir	ne 18)	<u> </u>		5	30,096,159
	Supplemental Int						
Part		Part II, lines 3, 5, and 9, Part III, lines 1a , lines 2d and 4b, and Part XII, lines 2d and					e any additional
	Return Reference	Explanation					
Intend	ed Uses of Endowment Funds	Schedule D, Part V, Line 4 TO SUPPORT INFIRMARY FOR CHILDREN	THE CH	IARITABL	E MISSION	OFTHE	FORSYTH DENTAL
FIN 4	3 FOOTNOTE	Schedule D, Part X, Line 2 The Institute is (c)(3)of the Internal Revenue Code, as am taxes pursuant to Section 501(a) of the C positions and has determined there were r statements It is the Institute's policy to management and general expense	nended (ode Th no such	the Code), e Institute positions t	and is gene is required that are mate	rally exe to asses trial to t	empt from income ss uncertain tax he financial

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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SCHEDULE F

Department of the Treasury

Name of the organization

D/B/A The Forsyth Institute

Forsyth Dental Infirmary for Children

Internal Revenue Service

(Form 990)

As Filed Data -

DLN: 93493135026915

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Employer identification number

04-2104230

Pa	"Yes" to Form 990, Par			ne United States. Co	omplete if the organiza	ation answered
1	For grantmakers. Does the o other assistance, the grantee to award the grants or assista	rganization ma es' eligibility fo	aıntaın records r the grants o	r assistance, and the s	selection criteria used	_
2	For grantmakers. Describe in assistance outside the United		ganızatıon's p	rocedures for monitori	ng the use of its grant	s and other
3	Activites per Region (The follow	nng Part I, line 3	B table can be du	uplicated if additional spa	ace is needed)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1	Middle East and North Africa			 	Research Travel	91,708
(2						
(3						
(4)					
(5						
Ł	Sub-total Total from continuation sheets to Part I Totals (add lines 3a and 3b)					91,708 91,708
	1					= = 1, 00

Pa						ited States. Compl duplicated if additior			to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(:	1)								
(:	2)								
(:	3)								
(4	4)								
2						ies by the foreign co (c)(3) equivalency l			
3	Enter total nur	nber of other or	ganizations or ent	rities					

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	ional space is ne	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
	1			l .			

Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? <i>If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i>	Г	Yes	⊳	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	١٧	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	굣	No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	١	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	굣	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	٦	Yes	Г	No

Schedule F (Form 990) 2013

Additional Data

Software ID:

Software Version:

EIN: 04-2104230

Name: Forsyth Dental Infirmary for Children

D/B/A The Forsyth Institute

Schedule F (Form 990) 2013

Page 5

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

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DLN: 93493135026915

OMB No 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

ame of the organization orsyth Dental Infirmary for Ch	ıldran				Employer ider	itification number
/B/A The Forsyth Institute	nuren				04-2104230	
	tivities. Completers are not required				to Form 990, Part IV	, line 17.
Indicate whether the orga	nızatıon raısed funds	through a	ny of the f	ollowing activities Che	eck all that apply	
a			е	Solicitation of non	-government grants	
b Internet and email so	licitations		f	☐ Solicitation of gov	ernment grants	
c Phone solicitations			g	Special fundraisin	g events	
d	S					
a Did the organization have or key employees listed in						┌ Yes ┌ No
b If "Yes," list the ten higher to be compensated at least			fundraise	rs) pursuant to agreem	ents under which the fu	ndraiser is
(i) Name and address of Individual or entity (fundraiser)	(ii) Activity	fundrai cust con) Did ser have ody or trol of butions?	(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
			<u> </u>			
10						
otal			>			
List all states in which the registration or licensing	organization is regis	tered or lı	censed to	solicit contributions o	r has been notified it is	exempt from

1 2 3 4 5 6 7 8	Gross receipts Less Contributions Gross income (line 1 minus line 2) Cash prizes Noncash prizes Rent/facility costs Food and beverages .	(a) Event #1 Taste & Toast (event type) 156,722		(c) O ther events 1 (total number)	(d) Total events (add col (a) through col (c)) 156,722
2 3 4 5 6 7 8	Less Contributions Gross income (line 1 minus line 2) Cash prizes Noncash prizes Rent/facility costs Food and beverages Entertainment	(event type) 156,722	2		156,722
2 3 4 5 6 7 8	Less Contributions Gross income (line 1 minus line 2) Cash prizes Noncash prizes Rent/facility costs Food and beverages Entertainment	156,722			
3 4 5 6 7 8	Less Contributions Gross income (line 1 minus line 2) Cash prizes Noncash prizes Rent/facility costs Food and beverages Entertainment		2		156,722
4 5 6 7 8	minus line 2) Cash prizes Noncash prizes Rent/facility costs Food and beverages Entertainment		2		156,722
5 6 7 8	Cash prizes Noncash prizes Rent/facility costs Food and beverages . Entertainment		2		156,722
5 6 7 8	Noncash prizes Rent/facility costs Food and beverages . Entertainment	184			
6 7 8	Rent/facility costs Food and beverages . Entertainment	184			
7 8	Food and beverages . Entertainment	184			
8	Entertainment	184			
			1		184
9	- · · · · ·	750			750
	Other direct expenses .	17,222	2		17,222
10	Direct expense summary Add lin	es 4 through 9 in column	ı(d)		(18,156)
11	Net income summary Subtract lii	ne 10 from line 3, columr	n (d)		138,566
111			"Yes" to Form 990, Pa	rt IV, line 19, or repo	
		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
1	Gross revenue				
2	Cash prizes				
3	Non-cash prizes				
4	Rent/facility costs				
5	Other direct expenses				
6	Volunteer labor	│ Yes			_
7	Direct expense summary Add lines	s 2 through 5 ın column (d)		
8	Net gaming income summary Subt	ract line 7 from line 1, co	olumn (d)		
					Tyes TNo
	re any of the organization's gaming Yes," explain	licenses revoked, susper	nded or terminated during	the tax year?	· · 「Yes 「No
	10 11 2 3 4 5 6 7 8 Ent Is t If "I	10 Direct expense summary Add line 11 Net income summary Subtract li 11 Gaming. Complete if the or \$15,000 on Form 990-EZ, line 1 Gross revenue 2 Cash prizes 3 Non-cash prizes 4 Rent/facility costs 5 Other direct expenses 6 Volunteer labor 7 Direct expense summary Add line 8 Net gaming income summary Subtement of the organization licensed to operate If "No," explain	Direct expense summary Add lines 4 through 9 in column Net income summary Subtract line 10 from line 3, column Subtract line 6a. Caming. Complete if the organization answered \$15,000 on Form 990-EZ, line 6a. Caming. Complete if the organization answered \$15,000 on Form 990-EZ, line 6a. Caming. Complete if the organization operates gaming organization licensed to operate gaming activities in eact of "No," explain	Direct expense summary Add lines 4 through 9 in column (d)	Direct expense summary Add lines 4 through 9 in column (d)

						1:
Does	s the organization operate gaming activi	ties with nonmember	rs?		T Yes T No	
12	Is the organization a grantor, beneficia					
	formed to administer charitable gaming	g [,]			· Fyes [– No
13	Indicate the percentage of gaming act	ıvıty operated ın				
а	The organization's facility					%
b	An outside facility			13b		%
14	Enter the name and address of the per	son who prepares the	e organization's gaming/special e	vents books and reco	ords	
	Name ▶					
	Address 🟲					
15a b	Does the organization have a contract revenue?	evenue received by t	the organization 🟲 \$		· · 「Yes「	_ No
	amount of gaming revenue retained by	the third party 🟲 \$ _				
C	If "Yes," enter name and address of th	e thırd party				
	Name ▶					
	Address ►					
16	Gaming manager information					
	Name 🕨					
	Gaming manager compensation ► \$					
	Description of services provided					
	Director/officer	T Employee	☐ Independent cor	ntractor		
17	Mandatory distributions					
а	Is the organization required under stat	e law to make charit	able distributions from the gaming	g proceeds to		
	retain the state gaming license?				┌ Yes 「	— No
b	Enter the amount of distributions requi	red under state law (distributed to other exempt organi	ızatıons or spent		
	ın the organızatıon's own exempt actıv	ities during the tax y	∕ear ⊳ \$			
Pai		5b, 15c, 16, and 1	xplanations required by Part I 7b, as applicable. Also compl			and
	Return Reference		Explanat	ıon		
		<u> </u>	<u> </u>		rm 990 or 990-	7) 2012

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DLN: 93493135026915

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization Forsyth Dental Infirmary for Children D/B/A The Forsyth Institute

Employer identification number

04-2104230

Pai	rt I Questions Regarding Compensation)				
					Yes	No
1a	Check the appropriate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	\vdash	Housing allowance or residence for personal use			
	Travel for companions	\vdash	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	<u></u>	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the org reimbursement or provision of all of the expenses des			1b	Yes	
2	Did the organization require substantiation prior to redirectors, trustees, officers, including the CEO/Executive CEO/Executive CEO/Executive CEO/Executive CEO/Executive CEO/Executive CEO/Executive CEO/Executive CEO/Exec		- · · · · · · · · · · · · · · · · · · ·	2	Yes	
3	Indicate which, if any, of the following the filing organ organization's CEO/Executive Director Check all the used by a related organization to establish compensa	at apply	y Do not check any boxes for methods			
	▼ Compensation committee	\vdash	Written employment contract			
	✓ Independent compensation consultant	굣	Compensation survey or study			
	Form 990 of other organizations	굣	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, P or a related organization	art VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	oaymen	t?	4a		Νo
b	Participate in, or receive payment from, a supplemen	ital non	qualified retirement plan?	4b		No
c	Participate in, or receive payment from, an equity-ba	sed co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	vide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	st comp	plete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, compensation contingent on the revenues of					
а	The organization?			5a		Νo
b	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in Form 990, Part VII, Section A, compensation contingent on the net earnings of	lıne 1a	, did the organization pay or accrue any			
а	The organization?			6a		Νo
b	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de			7		No
8	Were any amounts reported in Form 990, Part VII, pa					
	subject to the initial contract exception described in	Regula	tions section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 $4958-6(c)$?	rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation		
		(i) Base compensation	(ii) Bonus & ıncentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990		
(1)Dr Philip Stashenko President & Ceo	(i) (ii)	406,875 0	0 0	0 0	36,536 0	25,611 0	469,022	0 0		
(2)Mr Thomas McQuaid Treasurer & CFO	(i) (ii)	224,272 0	0	00	31,917 0	19,907 0	276,096 0	0 0		
(3)Dr Thomas Van Dyke VP Clinical & Trans Res	(i) (ii)	293,791 0	o 0	0 0	36,536 0	18,351 0	348,678 0	0		
(4)Mr Paul McDonough VP Operations	(i) (ii)	200,989 0	0	0 0	28,295 0	17,934 0	247,218	0 0		
(5)Dr Antonio Campos- Neto Senior Scientist	(i) (ii)	211,751 0	0	35,000 0	35,177 0	27,464 0	309,392 0	0		
(6)Dr Pramod Soparkar Senior Scientist	(i) (ii)	206,626 0	0	0	29,115 0	17,985 0	253,726 0	0		
(7)Dr John Bartlett Senior Scientist	(i) (ii)	181,809 0	0	15,000 0	28,112 0	27,224 0	252,145 0	0		
(8)Dr Jo Max Goodson Senior Scientist	(i) (ii)	210,396 0	0	0	29,178 0	17,413 0	256,987 0	0		
(9)Dr Henry Margolis Senior Scientist	(i) (ii)	203,804 0	0	0	28,723 0	20,632 0	253,159 0	0		

Schedule J (Form 990) 2013

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
Health or social club dues or	Schedule J, Part I, Line 1a Golf Membership for President & CEO THIS BENEFIT IS NOT CONSIDERED TAXABLE INCOME TO THE PRESIDENT AS
initiation fees	THE EXPENSE IS INCURRED TO FURTHER THE BUSINESS AND EXEMPT MISSION OF THE FORSYTH INSTITUTE

Schedule J (Form 990) 2013

Additional Data

Software ID: Software Version:

EIN: 04-2104230

Name: Forsyth Dental Infirmary for Children

D/B/A The Forsyth Institute

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown o	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
Dr Philip Stashenko President & Ceo	(I) (II)	406,875 0	0	0	36,536 0	25,611 0	469,022	0
Mr Thomas McQuaid Treasurer & CFO	(I) (II)	224,272	0	0	31,917 0	19,907 0	276,096 0	0
Dr Thomas Van Dyke VP Clinical & Trans Res	(I) (II)	293,791	0	0	36,536 0	18,351 0	348,678 0	0
Mr Paul McDonough VP Operations	(I) (II)	200,989	0 0	0	28,295 0	17,934 0	247,218 0	0 0
Dr Antonio Campos- Neto Senior Scientist	(I) (II)	211,751	0	35,000 0	35,177 0	27,464 0	309,392 0	0
Dr Pramod Soparkar Senior Scientist	(I) (II)		0	0	29,115 0	17,985 0	253,726 0	0
Dr John Bartlett Senior Scientist	(I) (II)	181,809	0	15,000	28,112 0	27,224 0	252,145 0	0
Dr Jo Max Goodson Senior Scientist	(I) (II)	210,396	0	0	29,178 0	17,413 0	256,987 0	0
Dr Henry Margolis Senior Scientist	(I) (II)	203,804	0	0	28,723 0	20,632 0	253,159 0	0

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SCHEDULE 0 (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information. ► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Forsyth Dental Infirmary for Children D/B/A The Forsyth Institute

Employer identification number

04-2104230

990 Schedule O, Supplemental Information

Return Reference	Explanation
Form 990 Review Process	
Conflict of Interest Policy Monitoring & Enforcement	Form 990, Part VI, Line 12c Forsyth has established a Conflict of Interest Committee that distributes Conflict of Interest disclosure forms to employees on an annual basis. The committee is comprised of Forsyth representatives from various disciplines and is headed by a n Institutional Official. The Institutional Official is responsible for the solicitation and review of disclosures of significant financial interests related to institutional responsibilities. Currently, the Institutional Official is Forsyth's Vice President of Operations. If a disclosure form reveals a significant financial interest, it is promptly reviewed by the Institutional Official or designee for a determination of whether it constitutes a Financial Conflict of Interest. If a Financial Conflict of Interest exists, the Institutional Official will take action to eliminate, reduce, or manage the conflict, as appropriate. The Institutional Official may consult the COI Committee for guidance in specific cases, or in the application of this policy to particular situations. Typically, a financial conflict of interest will exist when the Institutional Official or designee determines that a significant financial interest could directly and significantly affect the design, conduct, or reporting of operations or research. If the Institutional Official determines that there is a financial conflict of interest that can be managed, he or she must require and approve a written management plan to address the potential conflict. The affected individual or the COI Committee is responsible for developing and submitting a proposed management plan, in consultation with the Institutional Official
Process for Determining Compensation	Form 990, Part VI, Lines 15a and 15b CEO COMPENSATION IS REVIEWED ANNUALLY BY THE COMPENSA TION COMMITTEE OF THE BOARD OF DIRECTORS AND ANY DECISIONS REGARDING THE COMPENSATION OF T HE CEO MUST BE APPROVED BY THE BOARD OF DIRECTORS UPON RECOMMENDATION BY THE COMPENSATION COMMITTEE. THE CEO REVIEWS AND APPROVES COMPENSATION FOR THE EXECUTIVE MANAGEMENT, USING m arket surveys and Form 990 data for other similar organizations. These decisions are revie wed by the Board of Directors' compensation committee. Every 3 years, Forsyth hires an ind ependent consultant to do a comparative compensation analysis. Annually, the Board does it sown comparative analysis of other organizations. THESE ANALYSES ARE UTILIZED IN THE REVI. EW OF THE CEO AND EXECUTIVE MANAGEMENT'S COMPENSATION. BOTH THE DELIBERATION AND DECISION. PROCESS FOR DETERMINING COMPENSATION OF THE CEO AND EXECUTIVE MANAGEMENT IS CONTEMPORANEOU. SLY DOCUMENTED.
How Documents are Made Available to the Public	Form 990, Part VI, Line 19 The Forsyth Institute makes its governing documents, written policies and financial statements available to the public. These items are available upon request

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DLN: 93493135026915

2013

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 ► Attach to Form 990.
 ► See separate instructions.

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b)

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

(c)

Name of the organization Forsyth Dental Infirmary for Children D/B/A The Forsyth Institute

Department of the Treasury

Internal Revenue Service

Employer identification number 04-2104230

(f)

Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total income	End-of-year assets	Direct controlling entity	_	
Part II Identification of Related Tax-Exempt Or or more related tax-exempt organizations du	rganizations Complete if ring the tax year.	the organization a	nswered "Yes" (on Form 990, Pa	art IV, line 34 because	ıt had or	ne
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code secti	Public charity (if section 501)	status (f) Direct controlling (c)(3)) entity	Section (13) co	g) n 512(b) ontrolled tity?
						Yes	No
(1) Forsyth International Inc	DENTAL CARE	MA	501(C)(3)	9	FORSYTH	Yes	
245 FIRST STREET							
CAMBRIDGE, MA 02142 04-3443294							
		<u> </u>					

(a) Name, address, and E related organizatio	IN of n	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e Predom Income(unrela exclude tax u section:	ninant S related, tot ated, ed from inder is 512-	(f) Share of al income	(g) Share of end-of-year assets	(h Disprop allocat	ortionate	(i) Code V-UB: amount in bo 20 of Schedule K- (Form 1065	Gene x man par	j) eral or aging :ner?	(k) Percent owners
					31	'			Yes	No		Yes	No	
Identification of Related line 34 because it had one of (a) Name, address, and EIN of related organization		ons treated a							wered	u res	on rom	990,	Part	ıv,
	Timary decivity	Legal domicile (state or foi country)	eign	Direct c	d) ontrolling ntity	(e) Type of er (C corp, S o	ntity Si	(f) hare of total income		(g) of end- year assets	of-Perce	ntage		(i) Section 5 (b)(13) controlle entity?
TUAL TRUST	TRUST	domicile (state or foi	eign	Direct c	ontrolling ntity	(e) Type of er (C corp, S o	ntity Si	(f) hare of total	ā	of end- year	of- Perce	ntage rship		Section 5 (b)(13) controlle
TUAL TRUST		domicile (state or foi country)	eign	Direct c	ontrolling ntity	(e) Type of er (C corp, S o	ntity Si	(f) hare of total income	ā	of end- year	of-Perce owne	ntage rship		Section 5 (b)(13) controlle entity? Yes
TUAL TRUST		domicile (state or foi country)	eign	Direct c	ontrolling ntity	(e) Type of er (C corp, S o	ntity Si	(f) hare of total income	ā	of end- year	of-Perce owne	ntage rship		Section 5 (b)(13) controlle entity? Yes
TUAL TRUST		domicile (state or foi country)	eign	Direct c	ontrolling ntity	(e) Type of er (C corp, S o	ntity Si	(f) hare of total income	ā	of end- year	of-Perce owne	ntage rship		Section 5 (b)(13) controlle entity? Yes
TUAL TRUST		domicile (state or foi country)	eign	Direct c	ontrolling ntity	(e) Type of er (C corp, S o	ntity Si	(f) hare of total income	ā	of end- year	of-Perce owne	ntage rship		Section 5 (b)(13) controlle entity? Yes
ETUAL TRUST		domicile (state or foi country)	eign	Direct c	ontrolling ntity	(e) Type of er (C corp, S o	ntity Si	(f) hare of total income	ā	of end- year	of-Perce owne	ntage rship		Section 5 (b)(13) controlle entity? Yes
ETUAL TRUST		domicile (state or foi country)	eign	Direct c	ontrolling ntity	(e) Type of er (C corp, S o	ntity Si	(f) hare of total income	ā	of end- year	of-Perce owne	ntage rship		Section 5 (b)(13) controlle entity? Yes

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

Yes

1 D	ruring the tax year, did the orgranization engage in any of the following transactions with one or more r	elated organizations li	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
b	Gift, grant, or capital contribution to related organization(s)				1b		No
C	Gift, grant, or capital contribution from related organization(s)				1 c		No
d	Loans or loan guarantees to or for related organization(s)				1d		No
е	Loans or loan guarantees by related organization(s)				1e		No
f	Dividends from related organization(s)				1f		No
g	Sale of assets to related organization(s)				1g		No
h	Purchase of assets from related organization(s)				1h		No
i	Exchange of assets with related organization(s)				1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No
	Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
	Performance of services or membership or fundraising solicitations by related organization(s)				1m		No
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No
	Sharing of paid employees with related organization(s)				10		No
р	Reimbursement paid to related organization(s) for expenses				1p		No
•	Reimbursement paid by related organization(s) for expenses				1q		No
q	Remibursement para by related organization(3) for expenses				_		
r	O ther transfer of cash or property to related organization(s)				1r		No
s	Other transfer of cash or property from related organization(s)				1s		No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete	this line, including co	vered relationships	and transaction thresholds			
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount i	nvolved	l
1) F	orsyth International Inc	L	535,644	Actual Cost			

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

									revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations ⁷	_	(i) Code V ² UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership									
			314)	Yes	No			Yes	No		Yes	No										
												1										
													_									
			<u> </u>				l					<u> </u>										

Schedule R (Form 990) 2013

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013