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DLN: 93493132015835

Form **990** 

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A Fo	r the	2013 ca	lendar year, or tax year beginning	g 07-01-2013 , 2013, and endir	ng 06-30-	-2014	_				
		applicable	C Name of organization CENTRAL MAINE MEDICAL CENTER				D Emplo	yer id	entification number		
_	dress c	_	Doing Business As				_ 01-02	21149	94		
	me cha	_									
_	ial retu		Number and street (or P O box if m PO BOX 4500	all is not delivered to street address) F	Room/suite	е	E Telepho	one nu	mber		
	mınate		Suite				(207)	795-	2972		
_		return	City or town, state or province, cour LEWISTON, ME 042434500	ntry, and ZIP or foreign postal code							
<b>J</b> Ap <sub>l</sub>	olicatio	n pending					<b>G</b> Gross r	eceipts	\$ \$ 362,391,083		
			<b>F</b> Name and address of prir	ncipal officer			his a group ordinates?		n for		
			300 MAIN STREET			Sub	ordinates		j fesje No		
			LEWISTON, ME 04240				all subordi	nates	5		
 <b>т</b> Та	x-exer	npt status	<u> </u>	insert no )	7		uded? No." attach	a list	t (see instructions)		
			WW CMMC ORG			_					
						1	oup exempt				
			Corporation Trust Associatio	n Other ►		<b>L</b> Year of	formation 18	88 I	M State of legal domicile ME		
Pa	rt I		nmary								
			lescribe the organization's mission STRIVES TO PROVIDE EXCEPT		ES THE	HOSPITA	AL DEPEND	)S 0 N	THE EXPERTISE OF		
	1		REGIVERS IN ADDITION TO THE								
Governance											
Ē											
9. 0.	2	Check t	his box 🖊 if the organization di	scontinued its operations or disp	posed of	more than	25% of its	net a	ssets		
	_	Ni						۔ ا	1 42		
88	I		of voting members of the govern of independent voting members					3 4	13		
를	I		imber of individuals employed in				• •	5	2,312		
Activities &	I		imber of volunteers (estimate if n					6	498		
•			related business revenue from P	• •				7a	228,854		
	ь	Net unr	elated business taxable income f	rom Form 990-T, line 34				7b	-50,380		
						Pr	ior Year		Current Year		
а.	8	Contr	ibutions and grants (Part VIII, li	ne 1 h)		2,927,	313	1,905,838			
Revenue	9	9 Program service revenue (Part VIII, line 2g)						786	359,079,093		
ž.	10		tment income (Part VIII, column				753,:	-	718,532		
_	11 12		revenue (Part VIII, column (A), revenue—add lines 8 through 11				-466,	39 /	-3,562,465		
	12		· · · · · · · · · · · · ·	•			319,931,	804	358,140,998		
	13		s and sımılar amounts paıd (Part				21,	500	15,895		
	14		its paid to or for members (Part I					0	0		
st.	15	Salar 5-10	es, other compensation, employed	ee benefits (Part IX, column (A),	lines		156,034,	253	163,477,084		
Expenses	16a		, ssional fundraising fees (Part IX,	column (A), line 11e)			. ,	0	0		
χĐ	ь		undraising expenses (Part IX, column (D								
Ш	17		expenses (Part IX, column (A),	•	<del>.</del> .		175,496,	392	191,827,938		
	18	Total	expenses Add lines 13-17 (mu	st equal Part IX, column (A), line	e 25)		331,552,	145	355,320,917		
	19	Revei	nue less expenses Subtract line	18 from line 12			-11,620,	341	2,820,081		
. 0 € . 0 € . 0 €						Beginni	ng of Curre Year	nt	End of Year		
Net Assets or Fand Balances	20	Total	assets (Part X, line 16)				292,372,	527	292,642,903		
A AS	21		liabilities (Part X, line 26)				222,477,	$\overline{}$	219,490,949		
Ž	22		ssets or fund balances Subtract				69,894,	-	73,151,954		
Pai	rt II	Sign	nature Block					•			
			perjury, I declare that I have exa								
			belief, it is true, correct, and con nowledge	nplete Declaration of preparer (	other tha	ın officer) i	s based on	all in	formation of which		
		***		-			2015-04-23				
Sigr		Sign	ature of officer				Date				
Her	е		MORISSETTE TREASURER e or print name and title								
		17	Print/Type preparer's name	Preparer's signature	Dat	te I -	heck 🗀 ıf	PTIN			
Paid	4	L	Brian D Todd		Date	Se	elf-employed		22601		
	a pare		Firm's name 🕨 BKD LLP			F	m's EIN 🟲				
	Part On		Firm's address 🕨 910 E ST LOUIS 200/PC	) BOX 1190		P	none no (207	') 795-	2972		

SPRINGFIELD, MO 658062523

May the IRS discuss this return with the preparer shown above? (see instructions)  $\ \ .$ 

✓ Yes No

1 Birefly describe the organization's mission 10 PROVIDE EXCEPTIONAL HEALTHCARE SERVICES IN A SAFE AND TRUSTFUL ENVIRONMENT THROUGH THE EXPERTISE, COMMITMENT AND COMPASSION OF OUR FAMILY OF CAREGIVERS  2 Did the organization undertake any significant program services during the year which were not listed on the prior from 99 or 99 bb-12?	Par	t IIII	Statement of Program Se Check if Schedule O contains a re			ı	· · · ·
2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 99.0 or 990-622	1	Briefly	describe the organization's miss	ion			
the prior Form 990 or 990-E27						ENVIRONMENT THROUGH T	HE EXPERTISE,
Did the organization cease conducting, or make significant changes in how it conducts, any program service accromplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.  40	2	the pri	or Form 990 or 990-EZ?			which were not listed on	☐ Yes 🔽 No
If "Yes," describe these changes on Schedule O  Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 50.12 (x)3 and 50.1 (x)4 organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported  CENTRAL MAINE MEDICAL CENTRE IS A 259-BED, NOT-FOR-PROFIT INOSPITAL LOCATED IN LEWISTON, MAINE OFFERING COMPREHENSIVE HAZHICARE SERVICES TO THE RESIDENTS OF THE CENTRAL AND WESTERN AND AND ACTIVE MEDICAL STAFF OF MORE PREASONED. SPECIALITIES OVER 2,000 HIGHLY SALLED EMPLOYEES AND WITH THE SUPPORT OF THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE REGION WITH AND AND THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE REGION WITH AND AND THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE REGION WITH AND AND THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE REGION WITH AND AND THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE REGION WITH AND THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE REGION WITH THE SUPPORT OF THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE REGION WITH THE SUPPORT OF THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE AND THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITIONED TO MEET THE LATEST TECHNOLOGIES, CHMC IS WELL POSITI	3	Did th	e organization cease conducting, o	or make significant change	es in how it con	ducts, any program	□ Yes ▽ No
4.0 (Code ) (Expenses \$ 287,833,336 including grants of \$ 15,895 ) (Revenue \$ 359,079,093 )  CENTRAL MAINE MEDICAL CENTER IS A 250-BED, NOT-FOR-PROFIT HOSPITAL LOCATED IN LEWISTON, MAINE OFFERING COMPREHENSIVE HEALTHCARE SERVICES SPECIALITIES OVER 2,000 HIGHLY SKILLED MEDICALS STAFF OF MORE THAN 300 PHYSICIANS REPRESENTING SONE 30 SPECIALITIES OVER 2,000 HIGHLY SKILLED MEDICALS STAFF OF MORE THAN 300 PHYSICIANS REPRESENTING SONE 30 SPECIALITIES OVER 2,000 HIGHLY SKILLED MEDICALS TO MEDICAL THE LATEST TECHNOLOGIES, CMMC IS WELL POSITIONED TO MEET THE REGION'S HEALTHCARE NEEDS WITH THE UTMOST COMPASSION, KINDNESS, AND UNDERSTANDING  4.0 (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  4.1 (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  4.2 (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )	4	Descr expen	be the organization's program ser ses Section 501(c)(3) and 501(c	vice accomplishments for )(4) organizations are req	uired to report t		
4b (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  4c (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  4d Other program services (Describe in Schedule O ) (Expenses \$ including grants of \$ ) (Revenue \$ )	4a	(Code CENTF TO TH SPECL	) (Expenses \$ RAL MAINE MEDICAL CENTER IS A 250-BE E RESIDENTS OF THE CENTRAL AND WES ALTIES OVER 2,000 HIGHLY SKILLED EMPI	287,833,336 including D, NOT-FOR-PROFIT HOSPITAL TERN MAINE REGION WITH AN OYEES AND WITH THE SUPPOR	grants of \$ LOCATED IN LEWIS ACTIVE MEDICAL S T OF THE LATEST 1	TON, MAINE OFFERING COMPREHENS TAFF OF MORE THAN 300 PHYSICIAN ECHNOLOGIES, CMMC IS WELL POSIT	SIVE HEALTHCARE SERVICES S REPRESENTING SOME 30
4c (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )  4d Other program services (Describe in Schedule O ) (Expenses \$ including grants of \$ ) (Revenue \$ )	4h			, .			
4d Other program services (Describe in Schedule O ) (Expenses \$ including grants of \$ ) (Revenue \$ )							
(Expenses \$ including grants of \$ ) (Revenue \$ )	4c	(Code	) (Expenses \$	including	grants of \$	) (Revenue \$	
4e Total program service expenses ► 287,833,336	4d					) (Revenue \$	)
	4e	Total	program service expenses 🕨	287,833,336			

art TV	Check	list of	Required	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
<b>L1</b>	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 🕏	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
L2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
L4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
<b>L</b> 5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
L <b>7</b>	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
L8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20h	Vec	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$ .	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

ei i	Chack if Schodule O contains a response or note to any line in this Bort V			_
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. J No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   160		103	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b  0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
3	Tax Statements, filed for the calendar year ending with or within the year covered by this return			
)	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
1	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
1	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
)	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).  Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to		103	
	file Form 8282?	7c		N
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O	13a		
)	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	[		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI							

Se	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		No
4		4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		Νο
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	organization's maning dualess 17 res, provide the names and dualesses in senedale 6 1 1 1 1 1 1 1			
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	eveni	ie Codi	۵ )
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu		
		evenu 10a	ye Cod	e.) <b>No</b> No
10a	Did the organization have local chapters, branches, or affiliates?			No
10a b	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a		No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes	No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	10a 10b 11a 12a 12b	Yes Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c 13 14	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No No No No

- 17 List the States with which a copy of this Form 990 is required to be filed►ME
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
  - Own website Another's website V Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►PHIL MORISSETTE 29 LOWELL STREET LEWISTON ME LEWISTON, ME 04240 (207)795-2972

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - ◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours	more pers	than on is	one bot	not box h an or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	(W- 2/1099- MISC)	(W- 2/1099- MISC)	from the organization and related organizations
(1) PAULINE V BEALE OD	1 0	,,								
TRUSTEE	10	X						0	0	0
(2) RICHARD L ROY	10									
CHAIRMAN	1 0	X		Х				0	0	0
(3) MARK A ADAMS	10									
		х		х				0	0	0
VICE CHAIRMAN (4) SHARON BUCKLEY	3 0			$\vdash$						
		х						0	0	0
TRUSTEE (5) PETER E CHALKE		-								
(5) PETER E CHALKE	1 0	x		х				0	635,098	29,571
SYSTEM EXECUTIVE	60 0								,	,
(6) MICHAEL TOMPKINS	1 0	×						0	0	0
TRUSTEE					L			<u> </u>		
(7) DEBORAH HAIRE	1 0									
TRUSTEE ENDING 8/13		X						0	0	0
(8) LAWRENCE OLIVER	55 0									
TRUSTEE		X						319,750	0	42,677
(9) JOHN E BLANCHARD	1 0									
TRUSTEE		Х						0	0	0
(10) PHILIPPE NADEAU	1 0	-								
, ,		х						0	0	0
TRUSTEE (11) RONALD PEYSER	1.0				_					
	1 0	x						0	0	0
TRUSTEE (12) MARK CARRIED					_					
(12) MARK CARRIER	1 0	x						0	0	0
TRUSTEE					<u> </u>					
(13) CANDACE SANBORN	1 0	×						0	0	0
TRUSTEE								<u> </u>		
(14) SHARON POULIN	1 0	×						0	0	0
TRUSTEE BEGINNING 8/13		L ^		L	L					
(15) SAMANTHA LUCE	1 0			Ţ.,						
SECRETARY	57 0			Х				0	58,165	14,797
(16) TINA-MARIE LEGERE	55 0									
PRESIDENT - CMMC	1.0			Х				0	298,401	39,846
(17) PHILIPPE MORISSETTE	1 0			$\vdash$						
				х				0	156,521	11,628
TREASURER	58 0									

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) A verage hours per week (list any hours for related	more pers and	than on is	one bot	not box h ar or/tr	check , unle n office rustee	ess er	(D) Reportable compensation from the organization (W- 2/1099-	(E) Reportable compensation from related organizations (W- 2/1099-	(F) Estimated amount of other compensation from the organization
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	MISC)	MISC)	and related organizations
(18) JAMES LOGGINS MD	55 0				х			509,954	0	43,372
PHYSICIAN DIVISION CHIEF										
(19) WILLIAM LEE MD	55 0				Ų			206 517	0	F2 711
PHYSICIAN DIVISION CHIEF					Х			286,517	U	53,711
(20) DAVID LAUVER MD	55 0				Х			272,488	0	40,910
PHYSICIAN DIVISION CHIEF	2 0				l ^			272,100	3	10,510
(21) RICHARD GOLDSTEIN	1 0				Х			0	495,267	59,224
PHYSICIAN PRACTICE EXECUTIVE	55 0				^				133,207	33,221
(22) JOHN LEWANDOWSKI MD	55 0					х		594,302	0	47,157
PHYSICIAN						^		394,302	U	47,137
(23) OSWALDO BISBAL MD	55 0					х		858,949	0	43,651
PHYSICIAN  (24) PANIEL LACERTE MP	55.0									
(24) DANIEL LACERTE MD	55 0					х		1,119,025	0	27,307
PHYSICIAN (25) CARMINE FRUMIENTO MD	55 0									
PHYSICIAN	330					х		914,474	0	24,605
(26) MARK BRANDA MD	55 0									
PHYSICIAN						X		564,859	0	43,822
(27) LAIRD COVEY										
FORMER PRESIDENT							X	0	537,469	35,314
(28) MATTHEW COX										
FORMER TREASURER							X	0	201,344	28,694
1b Sub-Total		<u> </u>				<u> </u>				
c Total from continuation sheets to Part				_		<b>▶</b> ⊢				
d Total (add lines 1b and 1c)	-					<b>⊢</b> ⊢		5,440,318	2,382,265	586,286
2 Total number of individuals (including b					ove	e) who	rec	eıved more than		

\$100,000 of reportable compensation from the organization -238

			res	NO
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			
	on line 1a? If "Yes," complete Schedule J for such individual	3	Yes	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule I for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for			
	services rendered to the organization? If "Yes," complete Schedule I for such person	5		Νo

#### **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

WEATHERBY LOCUMS INC, MEDICAL STAFFING SODEXO INC, FOOD SERVICES	<b>C)</b> ensation
SODEXO INC, FOOD SERVICES	3,785,929
	3,550,259
	3,245,908
ANESTHESIA ASSOCIATES, MEDICAL SERVICES	2,468,556
CHG COMPANIES INC, MEDICAL STAFFING	2,128,107

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 56

Part V	7-7-7	Statement of Check of Schedu	<b>r kevenue</b> ile O contains a respor	nse or note to any li	ne in this Part VIII			
	1.			,	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ts Its	1a	Federated camp						
ran our	Ь	Membership du	es <b>1b</b>					
, G Am	С	Fundraising eve	ents <b>1c</b>	1,045,732				
iffs ar i	d	Related organiz	atıons <b>1d</b>					
s, G mil	е	Government grants	(contributions) <b>1e</b>	235,011				
Contributions, Giffs, Grants and Other Similar Amounts	f	All other contribution	ons, gifts, grants, and <b>1f</b> t included above	625,095				
ribı Oth	g	Noncash contributio	ons included in lines	140,045		İ		
Cont and	h	1a-1f \$ <b>Total.</b> Add lines	: 1a-1f		1,905,838			
C		Totali / (dd iii) co						
Elle.	22	NET DATIENT CEDV	TOE DEVENUE	Business Code	240.022.642	240 022 642		
ver	2a	NET PATIENT SERV PHARMACY REVENU	-	900099	340,933,612	340,933,612		
£. ₩	b			446110	7,873,148	7,873,148		
MC	C	CAFETERIA REVENU	JE 	722514	554,214	554,214		
Ser	d	OTHER REVENUE		900099	9,718,119	9,718,119		
Program Serwce Revenue	e f	All other progra	m service revenue					
₽₹⊙	g	Total Add lines	:2a-2f	<u> </u>	359,079,093			
	3		ome (including dividen		339,079,093			
		and other simila	aramounts)		709,376			709,376
	4	Income from invest	tment of tax-exempt bond		0			
	5	Royalties		•	0			
	6-	Gross rents	(ı) Real 11,149	(II) Personal				
	6a b	Less rental	11,113					
	_	expenses	11,149	0				
	С	Rental income or (loss)	·	0				
	d	Net rental incor	me or (loss)		11,149			11,149
	<b>-</b> -	Gross amount	(ı) Securities	(II) O ther				
	7a	from sales of assets other than inventory	2,896,932	19,378				
	b	Less cost or other basis and	2,886,140	21,014				
	c	sales expenses Gain or (loss)	10,792	-1,636				
	d	Net gain or (los	,	r	9,156			9,156
Other Revenue	8a	Gross income frevents (not incl	rom fundraising uding 732 reported on line 1c)	·				
č			а	269,483				
her			penses b	637,271	-367,788			-367,788
ot	c 9a			events 🛌	-307,700			-307,700
	ь	Lace direct over	apenses b					
			loss) from gaming acti	vities	0			
		Gross sales of i	1					
		returns and allo	wances .	934,514				
	b	Less cost of go	oods sold <b>b</b>	705,660				
	С		loss) from sales of inve		228,854		228,854	
		Miscellaneous		Business Code	2.600.000			2.600.000
	11a	LOSS ON UNC	OLLECTIBLE	900099	-3,600,000			-3,600,000
	b	GAIN ON EQUI	ITY	900099	165,320			165,320
	С	AN V LOT PILINT						
	d	All other revenu	ie					
	е	Total. Add lines	11a-11d		-3,434,680			
	12	Total revenue.	See Instructions .	🕨	358,140,998	359,079,093	228,854	-3,072,787

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) .マ Check if Schedule O contains a response or note to any line in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 15,895 15,895 Grants and other assistance to individuals in the United States See Part IV, line 22 0 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 Benefits paid to or for members 0 Compensation of current officers, directors, trustees, and 1,569,379 1,569,379 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 296,148 296,148 Other salaries and wages 136,212,322 102,621,948 33,590,374 Pension plan accruals and contributions (include section 401(k) 1,602,582 1,187,412 415,170 and 403(b) employer contributions) . . . . 15,584,794 11,769,282 Other employee benefits . . . . 3,815,512 10 8,211,859 6,211,532 2,000,327 11 Fees for services (non-employees) Management . . . . O 353,359 353,359 Legal . . . . . . . . Accounting . . . . . . . . . . . . 84,997 84,997 0 0 Professional fundraising services See Part IV, line 17 5,852 Investment management fees . . . . . 5,852 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 51,220,894 38,743,996 12,476,898 Schedule O) . . . . . . . Advertising and promotion . . 494,595 374,117 120,478 12 13 Office expenses . . . . . 13,295,596 10,051,457 3,236,914 7,225 3,603,647 2,725,835 877,812 14 Information technology . . 15 0 Royalties . . 5,582,855 4,222,928 1,359,927 16 Occupancy . . . . . . **17** 1,138,444 861,130 277,314 Travel . . . . . . . 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 0 19 Conferences, conventions, and meetings . 91,916 69,526 22,390 20 5,559,506 4,205,266 1,354,240 Payments to affiliates . . . . . . 21 O 19,989,190 22 Depreciation, depletion, and amortization . 15,120,023 4,869,167 23 5,494,980 4,156,458 1,338,522 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a MEDICAL SUPPLIES & DRUGS 44,300,134 44,300,134 BAD DEBT 35,352,714 35,352,714 REPAIRS & MAINTENANCE 4,139,505 3,131,163 1,008,342 d LICENSES, DUES, SUBSCRIPTIONS 797,771 603,442 194,329 321,983 243,551 78,432 e All other expenses Total functional expenses. Add lines 1 through 24e 25 355,320,917 287,833,336 67,480,356 7,225 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Cash-non-interest-bearing   1,532   1,1554,49	Par	LA	Check if Schedule O contains a response or note to any line ii	n this P	art X			
2   Savings and temporary cash investments   10,476   3   16,543,700						(A)		(B)
3   Pledges and grants receivable, net   19,476   3   197,827		1	Cash-non-interest-bearing			17,321	1	1,524,481
A   Accounts receivable, net   S5,628,623		2	Savings and temporary cash investments			22,626,383	2	16,543,320
Solution and other receivables from current and former officers, directors, trustees, key schedule L   118   5   0		3	Pledges and grants receivable, net			19,476	3	187,837
### Page		4	Accounts receivable, net			33,598,165	4	55,628,623
1		5	employees, and highest compensated employees Complete I	Part II	of	119	5	0
9 Prepaid expenses and deferred charges	ets	6	4958(f)(1)), persons described in section $4958(c)(3)(B)$ , and and sponsoring organizations of section $501(c)(9)$ voluntary	d contri employ	buting employers			
9 Prepaid expenses and deferred charges	% %	,	Notes and loans receivable, net					
100	4							<u> </u>
10a		-						· , ,
11   Investments—publicity fraded securities   10   10   16   16   16   16   17   18   18   18   18   18   18   18		-	and, buildings, and equipment cost or other basis		5,255,115		6,616,111	
11   Investments—publicity traded securities   514,655   11   16,882,881   12   17,882,881   12   17,882,881   13   17,882,881   14   17,882,881   15   17,882,871   18   17,882,872   18   18,882,881   19   18,882,881   18,882,881   19   18,882,881   19   18,882,881,881   18,882,882,881   18,882,881   18,882,881   18,882,881   18,882,881   18,882,881   18,882,881   18,882,881   18,882,881   18,882,881   18		ь	·	$\vdash$	216,262,187	153,251,723	10c	144,661,993
12   Investments—other securities See Part IV, line 11   3.044,655   12   3.209,974     13   Investments—program-related See Part IV, line 11   0   13   0     14   Intangible assets   14   0   0   14   0     15   Other assets See Part IV, line 11   68,346,569   15   41,882,009     16   Total assets. Add lines I through 15 (must equal line 34)   292,372,527   16   292,642,900     17   Accounts payable and accrued expenses   71,958,867   17   92,249,621     18   Grants payable   0   18   0     19   Deferred revenue   265,947   19   302,112     20   Tax—exempt bond liabilities   118,102,841   20   117,380,133     21   Escrow or custodial account liability Complete Part IV of Schedule D   0   21   0     22   Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L   0   24   0     23   Secured mortgages and notes payable to unrelated third parties   14,469,440   23   9,559,083     24   Unsecured notes and loans payable to unrelated third parties   14,469,440   23   9,559,083     25   Other liabilities (including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities including federal income tax, payables to related third parties, and other liabilities and liability of the payables to get		11	·	" <u> </u>				
13		l		3,044,654		3,209,974		
14							· · ·	
15						0		0
16   Total assets. Add lines 1 through 15 (must equal line 34)   292,372,527   16   292,642,903						66.346.569		41.882.009
17								· · ·
18   Grants payable		-						
19   Deferred revenue   265,947   19   302,112						, ,		
20   Tax-exempt bond liabilities						265.947		302.112
21 Escrow or custodial account liability Complete Part IV of Schedule D						<u> </u>		
Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L							<u> </u>	
24 Unsecured notes and loans payable to unrelated third parties	<u>a</u>		Loans and other payables to current and former officers, direc			21		
24 Unsecured notes and loans payable to unrelated third parties	耍					0	22	0
24 Unsecured notes and loans payable to unrelated third parties	ï	23				14,469,440	23	9,559,083
25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D						0		0
26 Total liabilities. Add lines 17 through 25		25	Other liabilities (including federal income tax, payables to rel	lated th	ırd partıes,			
Organizations that follow SFAS 117 (ASC 958), check here ► ✓ and complete lines 27 through 29, and lines 33 and 34.         ✓ and complete lines 27 through 29, and lines 33 and 34.           27         Unrestricted net assets						, ,		
lines 27 through 29, and lines 33 and 34.   27   Unrestricted net assets		26				222,477,975	26	219,490,949
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	ce s			▼ and	l complete			
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	<u>lan</u>	27	Unrestricted net assets			53,496,913	27	54,509,772
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	<u>8</u>	28	Temporarily restricted net assets			4,713,593	28	6,837,687
complete lines 30 through 34.  30 Capital stock or trust principal, or current funds	Ξ	29	Permanently restricted net assets			11,684,046	29	11,804,495
30 Capital stock or trust principal, or current funds				here 🕨	and			
33 Total net assets or fund balances		30	Capital stock or trust principal, or current funds				30	
33 Total net assets or fund balances	Šet	31	Paid-in or capital surplus, or land, building or equipment fund				31	
33 Total net assets or fund balances	As	32	Retained earnings, endowment, accumulated income, or other			32		
<b>34</b> Total liabilities and net assets/fund balances	<u>क</u>	33	Total net assets or fund balances			69,894,552	33	73,151,954
	_	34	Total liabilities and net assets/fund balances			292,372,527	34	292,642,903

Par	t XI Reconcilliation of Net Assets			<u> </u>	
	Check if Schedule O contains a response or note to any line in this Part XI		•		▽
1	Total revenue (must equal Part VIII, column (A), line 12)	1		358,1	.40,998
2	Total expenses (must equal Part IX, column (A), line 25)	2		355,3	320,917
3	Revenue less expenses Subtract line 2 from line 1	3		2,8	320,081
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) $\cdot$ .	4		69,8	394,552
5	Net unrealized gains (losses) on investments	5			-99,037
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		5	36,358
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		73,1	151,954
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				<u>. Г</u>
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revial separate basis, consolidated basis, or both	ewed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sep basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	tht of the	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O	ın			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	he	За	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Yes	

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As Filed Data -

DLN: 93493132015835

OMB No 1545-0047

**SCHEDULE A** 

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection** 

Name of the organization CENTRAL MAINE MEDICAL CENTER **Employer identification number** 

Part									01-02114		
				blic Charity Sta						<u>nstructions</u>	
_	ganız —			e foundation becaus	· ·		-		-		
1	<u> </u>		•	on of churches, or a				ection 170(	b)(1)(A)(i).		
2 [		A scho	ol described	I in <b>section 170(b)(1</b>	. <b>)(A)(ii).</b> (At	tach Sched	ule E)				
з Г	굣	A hosp	ıtal or a coo	perative hospital se	rvice organiz	atıon descr	ibed in <b>sectio</b>	n 170(b)(1	)(A)(iii).		
4 [	$\sqcap$	A medi	cal researcl	n organization operat	ed ın conjun	ction with a	hospital des	cribed in <b>se</b>	ction 170(b)(	1)(A)(iii). E	nter the
_	_			ty, and state							<del></del>
5	l	-	•	erated for the benefi	_	or universi	ty owned or o	perated by	a governmen	tal unit desc	ribed in
_	_	sect ion	170(b)(1)(	<b>A)(iv).</b> (Complete P	art II )						
6 <b>「</b>		A feder	ederal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b>								
7 [	厂			at normally receives			support from	a governm	ental unıt or f	rom the gen	eral public
8 [	Г			n 170(b)(1)(A)(vi). described in section			nplete Part II	. )			
9 [			-	at normally receives			•	-	butions, mem	bership fees	and gross
·		=		ities related to its ex					•	-	-
		•		oss investment inco	•	-			• •		
			=	janization after June				-		,	
10 [	$\vdash$			ganized and operated							
11 「	<u></u>	_		ganized and operated	•					o carry out	the nurnoses of
,	'			y supported organiz							
			•	bes the type of supp				•			(/(-/-
		a [	Type I	b Type II c	Type II	I - Function	ally integrate	ed <b>d</b>	Type III - N	on-function	illy integrated
e [	$\sqcap$	By che	cking this b	ox, I certify that the	organization	ıs not conti	rolled directly	or indirect	ly by one or r	nore disqua	lified persons
				on managers and otl	ner than one	or more pub	olicly support	ed organıza	tıons descrıb	ed in sectio	n 509(a)(1) or
_			509(a)(2)			f +b - ID	C +b-+ .+ :	T T. T	. II T.	TTT	
f			rganization this box	received a written de	etermination	from the 1K	.S that it is a	Type I, Typ	e II, or Type	III Support	ing organization,
g				2006, has the organi	zation accep	ted any gift	or contributi	on from any	of the		'
_			ng persons?	,	·	, 5		•			
		(i) A pe	erson who d	rectly or indirectly o	ontrols, eith	er alone or t	together with	persons de	scribed in (ii)		Yes No
		and (III	) below, the	governing body of th	e supported	organızatıoı	n?			<b>11</b> g	ı(i)
		(ii) A fa	amıly memb	er of a person descr	bed in (i) abo	ove?				11g	(ii)
		(iii) A	35% contro	lled entity of a perso	n described	ın (ı) or (ıı) a	above?			11g	(iii)
h		Provide	the follown	ng information about	the supporte	ed organizat	ion(s)				_
		ne of	(ii) EIN	(iii) Type of	( <b>iv)</b> Is t	the	(v) Did you	•	(vi) Is		(vii) A mount of
sup	ppor	ted	(ii) EIN	organization	organizati	on in	the organiz	zation	organizat	ion in	monetary
sup	ppor		(ii) EIN	organization (described on	organizati col <b>(i)</b> list	on in ted in	the organiz	zation of your	organizat col (i) org	ion in anized	1 ` ′
sup	ppor	ted	(ii) EIN	organization (described on lines 1- 9 above	organizati col <b>(i)</b> list your gove	on in ted in rning	the organiz	zation of your	organizat	ion in anized	monetary
sup	ppor	ted	(ii) EIN	organization (described on	organizati col <b>(i)</b> list	on in ted in rning	the organiz	zation of your	organizat col (i) org	ion in anized	monetary
sup	ppor	ted	(ii) EIN	organization (described on lines 1-9 above or IRC section	organizati col (i) list your gove docume	on in ted in rning nt?	the organi in col (i) o suppor	zation of your t?	organizat col (i) org ın the U	ion in anized S ?	monetary
sup	ppor	ted	(ii) EIN	organization (described on lines 1- 9 above or IRC section (see	organizati col <b>(i)</b> list your gove	on in ted in rning	the organiz	zation of your	organizat col (i) org	ion in anized	monetary
sup	ppor	ted	(ii) EIN	organization (described on lines 1- 9 above or IRC section (see	organizati col (i) list your gove docume	on in ted in rning nt?	the organi in col (i) o suppor	zation of your t?	organizat col (i) org ın the U	ion in anized S ?	monetary

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is i	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> ┌
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						<u> </u>
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(1) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV	<b>formation.</b> Provide the explanations required by Part II, line 10; Part II, ne 12. Also complete this part for any additional information. (See instru					
		Facts And Circumstances Test				
Return Reference Explanation						
		Schodulo A / Form 0	000 er 000 E7) 201			

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493132015835

### OMB No 1545-0047

**SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

## **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

O1-0211494		me of the organization ITRAL MAINE MEDICAL CENTER			Employer ider	ntification number
Provide a description of the organization's direct and indirect political campaign activities in Part IV  Political expenditures Volunteer hours  Part I-B: Complete if the organization is exempt under section 501(c)(3).  Enter the amount of any excise tax incurred by the organization under section 4955  Enter the amount of any excise tax incurred by organization managers under section 4955  If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  Yes No  If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  Tyes No  If Yes, "describe in Part IV  Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).  Enter the amount directly expended by the filing organization for section 527 exempt function activities  Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities  Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b  Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV  (a) Name  (b) Address (c) EIN (d) Amount paid from filing organization In one, enter -0-  filing organization's funds and promptly and directly delivered to a separate political organization in Part IV  (e) Amount of political organization In one, enter -0-  graphical frome, enter -0-  filing organization in Part IV						
Political expenditures  Volunteer hours  Part I-B Complete if the organization is exempt under section 501(c)(3).  I Enter the amount of any excise tax incurred by the organization under section 4955  Enter the amount of any excise tax incurred by organization managers under section 4955  If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  Yes No  Was a correction made?  If "Yes," describe in Part IV  If "Yes," describe in Part IV  In the amount of the filing organization is exempt under section 501(c), except section 501(c)(3).  Inter the amount of the filing organization is exempt under section 527 exempt function activities  Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b  Inter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organizations received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV  (a) Name  (b) Address (c) EIN (d) Amount paid from filing organization in Part IV  (e) Amount of political contributions received that were promptly and directly delivered to a separate political organization is funds. Also enter the amount paid from filing organization in Part IV  (a) Name (b) Address (c) EIN (d) Amount paid from filing organization in Part IV	ar	TI-A Complete if the or	ganization is exempt unde	er section 501(	c) or is a section 527	organization.
Volunteer hours  Complete if the organization is exempt under section 501(c)(3).  Inter the amount of any excise tax incurred by the organization under section 4955  Enter the amount of any excise tax incurred by organization managers under section 4955  If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  Yes No  Was a correction made?  If "Yes," describe in Part IV  Complete if the organization is exempt under section 501(c), except section 501(c)(3).  Inter the amount directly expended by the filing organization for section 527 exempt function activities  Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities  Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b  Did the filing organization file Form 1120-POL for this year?  The inter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization isted, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV  (a) Name  (b) Address  (c) EIN  (d) Amount paid from filing organization in Part IV  (e) Amount of political contributions received to a separate political organization and promptly and directly delivered to a separate political organization from a political contributions received to a separate political organization in Part IV		Provide a description of the organization	ganization's direct and indirect po	litical campaign act	tivities in Part IV	
Part I-B Complete if the organization is exempt under section 501(c)(3).  1	2	•			▶	\$
Enter the amount of any excise tax incurred by the organization under section 4955  Enter the amount of any excise tax incurred by organization managers under section 4955  If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  Yes No  Was a correction made?  Tyes No	3	Volunteer hours				-
Enter the amount of any excise tax incurred by organization managers under section 4955  If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  Yes No  Was a correction made?  If "Yes," describe in Part IV  Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).  Enter the amount directly expended by the filing organization for section 527 exempt function activities  Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities  Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b  Find the filing organization file Form 1120-POL for this year?  Find the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV  (a) Name  (b) Address  (c) EIN  (d) A mount paid from filing organization's funds contributions received and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political contributions received and	ar	t I-B Complete if the or	ganization is exempt unde	er section 501(	c)(3).	
If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  Was a correction made?  If "Yes," describe in Part IV  Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).  Enter the amount directly expended by the filing organization for section 527 exempt function activities  Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities  Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b  Did the filing organization file Form 1120-POL for this year?  Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization in Part IV  (a) Name  (b) Address  (c) EIN  (d) Amount paid from filing organization in Part IV  (a) Amount of political contributions received to a separate political organization is exempted to a separate political organization is funds. If none, enter -0-  Address  (b) Address  (c) EIN  (d) Amount paid from filing organization is exempted to a separate political organization is funds. If none, enter -0-  and promptly and directly delivered to a separate political organization is funds. If none, enter -0-	1	Enter the amount of any excise	e tax incurred by the organization	under section 495!	5 ▶	\$
Was a correction made?    Yes   No	2	Enter the amount of any excise	e tax incurred by organization mar	nagers under sectio	n 4955 🕨	\$
Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).  1 Enter the amount directly expended by the filing organization for section 527 exempt function activities  2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities  3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b  4 Did the filing organization file Form 1120-POL for this year?  5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV  (a) Name  (b) Address (c) EIN (d) Amount paid from filing organization's funds If none, enter -0-filing organization's funds If none, enter -0-granization If none, organization If none,	3	If the organization incurred a s	ection 4955 tax, did it file Form 4	720 for this year?		┌ Yes
Enter the amount directly expended by the filing organization for section 527 exempt function activities  Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities  Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b  Did the filing organization file Form 1120-POL for this year?  Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV  (a) Name  (b) Address  (c) EIN  (d) Amount paid from filing organization's funds If none, enter -0-  (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-	4a	Was a correction made?				┌ Yes ┌ No
Enter the amount directly expended by the filing organization for section 527 exempt function activities  Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities  Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b  Did the filing organization file Form 1120-POL for this year?  Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV  (a) Name  (b) Address  (c) EIN  (d) Amount paid from filing organization's funds. If none, enter -0-  and promptly and directly delivered to a separate political organization. If none, enter organization If none, organization.						
2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities  3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b  4 Did the filing organization file Form 1120-POL for this year?  5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV  (a) Name  (b) Address  (c) EIN  (d) Amount paid from filing organization's funds. If none, enter -0 and promptly and directly delivered to a separate political organization. If none, organization.	Par	t I-C Complete if the or	ganization is exempt unde	er section 501(	c), except section 50	)1(c)(3).
Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b  Did the filing organization file Form 1120-POL for this year?  Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.  (a) Name  (b) Address  (c) EIN  (d) Amount paid from filing organization's funds. If none, enter -0- and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political contributions received and promptly and directly delivered to a separate political organization. If none,	1		·		•	\$
Did the filing organization file Form 1120-POL for this year?  Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV  (a) Name  (b) Address  (c) EIN  (d) Amount paid from filing organization's funds. If none, enter -0 and promptly and directly delivered to a separate political organization. If none,	2		organization's funds contributed to	other organization	s for section 527 ►	\$
Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.  (a) Name  (b) Address  (c) EIN  (d) Amount paid from filing organization's funds. If none, enter -0- and promptly and directly delivered to a separate political organization. If none, organization.	3	Total exempt function expendi	tures Add lines 1 and 2 Enter he	re and on Form 112	20-POL, line 17b	\$
organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.  (a) Name  (b) Address  (c) EIN  (d) A mount paid from filing organization's funds. If none, enter -0- and promptly and directly delivered to a separate political organization. If none,	4	Did the filing organization file <b>F</b>	Form 1120-POL for this year?			☐ Yes ☐ No
filing organization's funds If none, enter -0 and promptly and directly delivered to a separate political organization If none,	5	organization made payments f amount of political contribution	For each organization listed, enterns received that were promptly an	the amount paid front of the directly delivered	om the filing organization's I to a separate political orga	funds Also enter the anization, such as a
		(a) Name	( <b>b)</b> Address	(c) EIN	filing organization's	directly delivered to a separate political organization If none,

Sch	hedule C (Form 990 or 990-EZ) 2013					Page <b>2</b>
P	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Donk IV an			a adduces FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		list in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		ol" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l.)		(a) Filing organization's totals	( <b>b)</b> Affiliated group totals
1a	Total lobbying expenditures to influence public o	ppinion (grass roots lob	bying)			
b	Total lobbying expenditures to influence a legisl	ative body (direct lobb	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	b)				
d	Other exempt purpose expenditures					
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount to	from the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
		1.6				
_	Grassroots nontaxable amount (enter 25% of lir	•				
	Subtract line 1g from line 1a If zero or less, ent			_		1
	Subtract line 1f from line 1c If zero or less, ente			L		1
j	If there is an amount other than zero on either lii section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thre	have to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

	filed Form 5768 (election under section 501(h)).	(;	a)		(b)	
For e activ	ach "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying ity.	Yes	No	Α	mour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?		Νo			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		No			
c	Media advertisements?		Νo			
d	Mailings to members, legislators, or the public?		Νo			
e	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?		No			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo			
i	O ther activities?	Yes			2	26,218
j	Total Add lines 1c through 1i				2	26,218
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo			
Ь	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912		ı			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 5	01(c	)(5),	or se	ctio	n
	501(c)(6).				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		ſ	1	100	140
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?		F	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?		F	3		
Par	t III-B Complete if the organization is exempt under section 501(c)(4), section 5	01(c	)(5),	or se	ctio	n
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "!	No" C	)R (b)	Part	: III	-А,
	line 3, is answered "Yes."					
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
b	Carryover from last year	2b				
С	Total	2c				
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess					
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and					
5	political expenditure next year? Taxable amount of lobbying and political expenditures (see instructions)	<u>4</u> 5				
	art IV Supplemental Information					
			B . T			
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group rt II-B, line 1  Also, complete this part for any additional information	o list),	Part I.	l-A, III	ne 2,	and
	Return Reference Explanation					
SCH	EDULE C, PART II-B, LINE 1(I) PORTION OF DUES FOR PROFESSIONAL ASSOCIATIONS ATTRIBU	ΓEDΤ	О LОВ	BYING	3	
	EXPENSES - \$26,218					

201124416 3 (1 31111 333 31 333 12) 2313		r age <del>-r</del>			
Part IV Supplemental Information	on <i>(continued)</i>				
Return Reference	Explanation				
l					

Schedule D (Form 990) 2013

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#### DLN: 93493132015835

OMB No 1545-0047

## **SCHEDULE D**

(Form 990)

Department of the Treasury

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

**Supplemental Financial Statements** 

Open to Public

	Trevende Octation			Inspection
	me of the organization ITRAL MAINE MEDICAL CENTER			oloyer identification number
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990			
		(a) Donor advised funds		(b) Funds and other accounts
L	Total number at end of year			
<u> </u>	Aggregate contributions to (during year)			
}	Aggregate grants from (during year)			
ŀ	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or	_	onor adv	rsed Yes No
5	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the beneficant approximation of the property of the pro			
20	conferring impermissible private benefit?  rt III Conservation Easements. Complete if	the organization answered "Ves"	" to Forn	<u> </u>
	•		to For	11 990, Part IV, lille 7.
•	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation	<u> </u>	an histor	rically important land area
	Protection of natural habitat			d historic structure
	Preservation of open space	, , , , , , , , , , , , , , , , , , , ,		
<u>2</u>	Complete lines 2a through 2d if the organization held a	a qualified conservation contribution i	n the forr	n of a conservation
	easement on the last day of the tax year			Held at the End of the Year
а	Total number of conservation easements		2a	neid at the End of the Year
a b	Total acreage restricted by conservation easements		2a 2b	
	Number of conservation easements on a certified histo	oric structure included in (a)		
C		` ,	2c	
d	Number of conservation easements included in (c) acq historic structure listed in the National Register	quired after 8/17/06, and not on a	2d	
3	Number of conservation easements modified, transferr	red, released, extinguished, or termina	ated by th	ne organization during
	the tax year ►	, ,	,	
ļ	Number of states where property subject to conservati	ıon easement ıs located ▶		
•	Does the organization have a written policy regarding tenforcement of the conservation easements it holds?	the periodic monitoring, inspection, ha	andling of	f violations, and <b>Yes No</b>
•	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation eas	ements o	during the year
	A mount of expenses incurred in monitoring, inspecting	and enforcing concervation eacome	nto durin	a the year
,	► \$	g, and emorcing conservation easeme	iits duiiii	g the year
3	Does each conservation easement reported on line 2(cand section 170(h)(4)(B)(ii)?	d) above satisfy the requirements of s	section 1	70(h)(4)(B)(ı)
)	In Part XIII, describe how the organization reports corbalance sheet, and include, if applicable, the text of the			nse statement, and
ar	the organization's accounting for conservation easemet UTT Organizations Maintaining Collection	s of Art, Historical Treasures	s, or Ot	her Similar Assets.
	Complete if the organization answered "Y			
la	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide, in Part XIII, the text of the footnote t	ts held for public exhibition, educatio	n, or rese	earch in furtherance of public
b	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide the following amounts relating to thes	ts held for public exhibition, educatio		
	(i) Revenues included in Form 990, Part VIII, line 1			<b>▶</b> \$
	(ii) Assets included in Form 990, Part X			<b>►</b> \$
2	If the organization received or held works of art, histor following amounts required to be reported under SFAS			'
a	Revenues included in Form 990, Part VIII, line 1			<b>▶</b> \$

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art, I	listor	ical Trea	asures, or O	ther Si	milar Ass	sets (co	ntınued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other records	, check	•	_	_	nıfıcant use	of its	
а	Public exhibition		d ┌	Loan or	exchange progra	ams			
b	Scholarly research		е Г	Other					
C	Preservation for future generations								
4	Provide a description of the organization's co Part XIII	ollections and explain	how the	ey further t	he organization	's exemp	ot purpose ır	ı	
5	During the year, did the organization solicit						-		
Day	assets to be sold to raise funds rather than t <b>t IV</b> Escrow and Custodial Arrang							Yes	l No
Fell	Part IV, line 9, or reported an an					1 165	to Fulli 9	<del>5</del> 0,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					ets not	Г	_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I and complete the fo	llowing	table	_				
					_		Am	ount	
c	Beginning balance					1c			
d	Additions during the year				-	1d			
e	Distributions during the year				-	1e			
f	Ending balance				L	1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line 2	21?				J	Yes	Г No
_ь	If "Yes," explain the arrangement in Part XII								<u> </u>
Pa	rt V Endowment Funds. Complete		answe (b)Prior		to Form 990, c)Two years back			(e)Four ye	nare haek
1a	Beginning of year balance	16,922,085		,439,401	15,497,906	(a)Three	13,567,546		.2,631,431
b	Contributions	47,094		,317,335	2,327,217		2,332,798		2,070,765
c	Net investment earnings, gains, and losses								
4	Grants or scholarships	2,342,008		490,909	-115,277		801,345		-32,907
d e	Other expenditures for facilities								
-	and programs	57,584	1	,325,560	1,270,445		1,203,783		1,101,743
f	Administrative expenses								
g	End of year balance	19,253,603	16	,922,085	16,439,401		15,497,906	1	.3,567,546
2	Provide the estimated percentage of the cur	ent year end balance	(line 1	g, column (	a)) held as				
а	Board designated or quasi-endowment ►								
b	Permanent endowment ► 63 614 %								
c	remporarily restricted endowment	385 %							
_	The percentages in lines 2a, 2b, and 2c sho								
3a	Are there endowment funds not in the posses organization by	ssion of the organizati	on that	are held ar	nd administered	for the		Yes	No
	(i) unrelated organizations						3a(i		No
	(ii) related organizations						. 3a(i	i) Yes	
_	If "Yes" to 3a(II), are the related organizatio	· ·					3b	Yes	
4	Describe in Part XIII the intended uses of the					ta Fau	000 D	TV   1	
Раг	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line		e orga	nization a	nswered res	to For	m 990, Pai	rt IV, III	ie
	Description of property			) Cost or othe			Accumulated epreciation	(d) Boo	ok value
1a l	_and				2,368,	022			2,368,022
	Buildings				154,406,		59,423,045		4,983,668
	_easehold improvements				4,945,	143	3,748,905		1,196,238
d i	Equipment				188,675,	172	147,220,710	4	1,454,462
	Other				10,529,	130	5,869,527		4,659,603
Tota	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part X, o	column	(B), line 10(	(c).)		🕨	14	4,661,993
	, , , , ,	. , ,		,	<u> </u>		Schedule D		

Part VII Investments—Other Securities. Cor	nplete if the organizatio	n answered 'Yes' to Form 990, Part IV,	lıne 11b.
See Form 990, Part X, line 12.  (a) Description of security or category	(b)Book value	(c) Method of valuation	
(including name of security)		Cost or end-of-year market value	
(1)Financial derivatives			
(2)Closely-held equity interests			
Other			
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>F</b>		
Part VIII Investments—Program Related. Co	omplete if the organizat	ion answered 'Yes' to Form 990, Part IV	, line 11c
See Form 990, Part X, line 13.			
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value	
		Cost of end-of-year market value	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>F</b>		
Part IX Other Assets. Complete if the organization	n answered 'Yes' to Form 9	90, Part IV, line 11d See Form 990, Part X,	line 15
(a) Descr		(b) Book valu	
(1) DUE FROM AFFILIATES			46,564
(2) OTHER RECEIVABLES			5,761,890
(3) DEPOSITS			5,900
(4) EST AMT DUE FROM 3RD PARTY		1	8,036,893
(5) INTEREST IN RELATED PARTY		1	8,030,762
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1	5.)	4	1,882,009
Part X Other Liabilities. Complete if the organic			
Form 990, Part X, line 25.			
1 (a) Description of liability	(b) Book value		
Federal income taxes			
		-	
		7	
		4	
		┥	
		-	
		7	
		4	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)			

Par	t XI Reconciliation of Revenue per Audited Financial Statements With Revenue per the organization answered 'Yes' to Form 990, Part IV, line 12a.	er F	<b>Return</b> Complete If
1	Total revenue, gains, and other support per audited financial statements	1	324,711,895
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities 2b 26,725		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIII )		
e	Add lines <b>2a</b> through <b>2d</b>	2e	-34,707,869
3	Subtract line <b>2e</b> from line <b>1</b>	3	359,419,764
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a		
ь	Other (Describe in Part XIII )		
С	Add lines <b>4a</b> and <b>4b</b>	4c	-1,278,766
5	Total revenue Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	358,140,998
Par	Reconciliation of Expenses per Audited Financial Statements With Expenses if the organization answered 'Yes' to Form 990, Part IV, line 12a.	per	
1	Total expenses and losses per audited financial statements	1	323,834,898
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		525,651,655
a	Donated services and use of facilities		
b	Prior year adjustments	1	
c	Other losses	1	
d	Other (Describe in Part XIII )	1	
e	Add lines <b>2a</b> through <b>2d</b>	2e	3,872,547
3	Subtract line 2e from line 1	3	
3 4			319,962,351
	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 5,852	1	
b	Other (Describe in Part XIII )	┨ .	

#### Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18) .

Return Reference	Explanation
SCHEDULE D, PART V, LINE 4	INTENDED USE OF ENDOWMENT FUNDS ENDOWMENT FUNDS ARE USED TO SUPPORT THE ORGANIZATION IN A VARIETY OF WAYS, DEPENDING UPON THE STATED PURPOSE OF EACH FUND MANY OF THESE FUNDS HELP TO COVER COSTS OF CAPITAL EQUIPMENT PURCHASES, CONTINUING MEDICAL EDUCATION, OR FREE CARE OTHERS ARE DESIGNATED TO SUPPORT SPECIFIC DEPARTMENTS OF THE HOSPITAL
SCHEDULE D, PART X, LINE 2	UNCERTAIN TAX POSITIONS MANAGEMENT HAS EVALUATED THEIR INCOME TAX POSITIONS UNDER THE GUIDANCE INCLUDED IN ASC 740 BASED ON THEIR REVIEW, MANAGEMENT HAS NOT IDENTIFIED ANY MATERIAL UNCERTAIN TAX POSITIONS TO BE RECORDED OR DISCLOSED IN THE FINANCIAL STATEMENTS
SCHEDULE D, PART XI, LINE 2D	AMOUNTS INCLUDED ON LINE 1, BUT NOT ON FORM 990, PART VIII, LINE 12 \$ (1,701,602) TRANSFER FROM AFFILIATE 57,584 NET ASSETS RELEASED FROM RESTRICTION (5,852) INVESTMENT MANAGEMENT FEES (35,352,714) BAD DEBT EXPENSE 2,367,027 MCHP REVENUES \$ (34,635,557)
SCHEDULE D, PART XI, LINE 4B	AMOUNTS INCLUDED ON FORM 990, PART VIII, LINE 12, BUT NOT ON LINE 1 \$ (637,271) SPECIAL EVENTS EXPENSE (705,660) COST OF GOODS SOLD 47,584 TEMPORARILY RESTRICTED CONTRIBUTIONS 17,071 TEMPORARILY RESTRICTED INVESTMENT RETURN (490) PERMANENTLY RESTRICTED CONTRIBUTIONS \$ (1,278,766)
SCHEDULE D, PART XII, LINE 2D	AMOUNTS INCLUDED ON LINE 1, BUT NOT ON FORM 990, PART IX, LINE 25 \$ 637,271 SPECIAL EVENTS EXPENSE 705,660 COST OF GOODS SOLD 2,502,891 MCHP EXPENSES
SCHEDULE D, PART XII, LINE 4B	AMOUNTS INCLUDED ON FORM 990, PART IX, LINE 25, BUT NOT ON LINE 1 \$ 35,352,714 BAD DEBT EXPENSE

355,320,917

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493132015835

**Employer identification number** 

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Name of the organization

**SCHEDULE G** 

## **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

ITRAL MAINE MEDICAL CE	NILK				01-0211494	
rt I Fundraising Act Form 990-EZ filers					to Form 990, Part IV	, line 17.
Indicate whether the organ	ızatıon raısed funds	through a	ny of the f	following activities Che	eck all that apply	
Mail solicitations		-		Solicitation of non		
Internet and email soli	citations		f	☐ Solicitation of gov	ernment grants	
Phone solicitations			g	☐ Special fundraisin	g events	
☐ In-person solicitations						
Did the organization have a or key employees listed in						Г <sub>Yes</sub> Г
If "Yes," list the ten highes to be compensated at least			fundraisei	rs) pursuant to agreem	ents under which the fu	ndraiser is
(i) Name and address of Individual	(ii) Activity		<b>)</b> Dıd ser have	(iv) Gross receipts from activity	(v) A mount paid to (or retained by)	(vi) A mount paid to (or retained by)
or entity (fundraiser)		custody or control of contributions?			fundraiser listed in col (i)	organization
		Yes	No			
ıl			.▶			
List all states in which the registration or licensing	organization is regis	tered or lı	censed to	solicit contributions o	r has been notified it is	exempt from

		e G (Form 990 or 990-EZ) 2013				Page <b>2</b>
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts of	aising event contribut			
		<u> </u>	(a) Event #1  DEMPSEY CHALLEN	(b) Event #2 SPRING GALA	(c) O ther events	(d) Total events (add col (a) through col (c))
٠.			(event type)	(event type)	(total number)	
Ě	1	Gross receipts	1,110,521	100,090	104,604	1,315,215
	2	Less Contributions	903,377	71,810	70,545	1,045,732
<u>~</u>	3	Gross income (line 1 minus line 2)	207,144	28,280	34,059	269,483
	4	Cash prizes			5,250	5,250
Direct Expenses	5	Noncash prizes	2,120		1,200	3,320
	6	Rent/facility costs	65,341	350	8,145	73,836
ă	7	Food and beverages .	26,770	10,582	7,832	45,184
	8	Entertainment	13,054	3,500		16,554
Ā	9	Other direct expenses .	480,551	5,049	7,527	493,127
	10	Direct expense summary Add lir	nes 4 through 9 in columr	n (d)		(637,271)
	11	Net income summary Subtract li			•	-367,788
Par	t II			"Yes" to Form 990, Pa	rt IV, line 19, or repo	
		\$15,000 on Form 990-EZ, li	ne 6a.  (a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Æ	1	Gross revenue				
sesued	2	Cash prizes				
	3	Non-cash prizes				
ш	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	Г Yes <u>%</u> Г No	┌ Yes %	┌ Yes <u>%</u> ┌ No	
	7	Direct expense summary Add line	s 2 through 5 in column (	(d)	•	
	8	Net gaming income summary Sub	tract line 7 from line 1, co	olumn (d)		
9 a b	Is	ter the state(s) in which the organiz the organization licensed to operate 'No," explain	e gaming activities in eac	h of these states?		
10a b		re any of the organization's gaming	licenses revoked, susper	nded or terminated during		

	Schedule G	(Form 990	or 990-EZ)	2013
--	------------	-----------	------------	------

Page	3
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11

Does	the organization operate gaming activi	ties with nonmembers?							
12	Is the organization a grantor, beneficia	ry or trustee of a trust or a member of a partnership or other entity							
	formed to administer charitable gamin	g <sup>?</sup> ····································							
13	Indicate the percentage of gaming act	vity operated in							
а	The organization's facility								
b	An outside facility								
14	Enter the name and address of the per	son who prepares the organization's gaming/special events books and records							
	Name 🟲								
	Address •								
15a	Does the organization have a contract	with a third party from whom the organization receives gaming							
	revenue?	· · · · · · · · · · · · · · · · · · ·							
b	·	evenue received by the organization 🟲 \$ and the							
	amount of gaming revenue retained by	the third party 🕨 \$							
С	If "Yes," enter name and address of th	e third party							
	Name 🕨								
	Address 🟲								
16	Gaming manager information								
	Name 🕨								
	Gaming manager compensation ► \$								
	Description of services provided 🕨								
	Director/officer	Employee Independent contractor							
17	Mandatory distributions								
а	Is the organization required under stat	e law to make charitable distributions from the gaming proceeds to							
	retain the state gaming license?	Tyes Tno							
b	Enter the amount of distributions requ	red under state law distributed to other exempt organizations or spent							
	ın the organization's own exempt activ								
Par		on. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and 5b, 15c, 16, and 17b, as applicable. Also complete this part to provide any instructions).							
	Return Reference	Explanation							
SCHEDULE G, PART II, COLUMN A		FUNDRAISING ACTIVITIES DEMPSEY CHALLENGE - THIS EVENT OCCURS ANNUALLY IN OCTOBER AND OCCUPIES A YEAR-LONG PLANNING AND EXPENSE CYCLE DUE TO THE OVERLAPPING YEAR CYCLE OF THIS EVENT, EACH REPORTED TAX YEAR WILL HAVE A PORTION OF REVENUE AND EXPENSES ATTRIBUTABLE TO THE EVENT OCCURRING WITHIN THE REPORTABLE TAX YEAR, AS WELL AS SOME EXPENSES, SPONSORSHIPS, REGISTRATIONS AND DONATIONS ASSOCIATED WITH THE FOLLOWING YEAR'S EVENT AS SUCH, THE AMOUN' REPORTED WITH THIS RETURN IS NOT REPRESENTATIVE OF A SINGLE EVENT'S PROCEEDS, RATHER IT IS A REPORT OF ACTIVITY ENCOMPASSING OVERLAPPING PERIODS FOR AN EVENT THAT CROSSES A REPORTABLE TAX PERIOD							

DLN: 93493132015835

OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

**SCHEDULE H** 

(Form 990)

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization CENTRAL MAINE MEDICAL CENTER **Employer identification number** 

01-0211494

Pa	rt I Financial Ass	istance an	d Certain	Other Community	Benefits at Cost				
								Yes	No
1a	Did the organization have	a financial as	ssistance pol	icy during the tax year?	' If "No," skıp to questı	on 6a	1a	Yes	
b	If "Yes," was it a written	policy?					1b	Yes	
2	If the organization had minimancial assistance police					oplication of the			
	Applied uniformly to a Generally tailored to i	•			mly to most hospital fac	cilities			
3	Answer the following base organization's patients de			nce eligibility criteria th	at applied to the larges	t number of the			
а	Did the organization use If "Yes," indicate which o		•	•		providing <i>free</i> care?	За	Yes	
	┌ 100%	200% ┌ 0	ther						
b	Did the organization use which of the following was				=	•	3b		No
	□ 200%    □ 250%    □	300%	50% <b>Г</b> 400	0%					
c	If the organization used for criteria for determining elused an asset test or oth discounted care	igibility for fre	ee or discoun	ted care Include in the	description whether th	e organization			
4	Did the organization's fina						4	Yes	
5a	provide for free or discounted care to the "medically indigent"?								
ь	If "Yes," did the organiza				udgeted amount? .		5a 5b	Yes	No
	If "Yes" to line 5b, as a re			•	_		36		110
	care to a patient who was	eligibile for fr	ree or discou	nted care?			5с		
	Did the organization prep		•		·?		6a		No
b	If "Yes," did the organiza	tion make it a	vailable to th	ne public?			6b		
	Complete the following ta worksheets with the Sche		worksheets p	provided in the Schedule	e H instructions Do not	submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st				
	ancial Assistance and Means-Tested evernment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		( <b>f)</b> Perce otal exp	
а	Financial Assistance at cost	( =		8,003,622		8,003,	622	2.5	00 %
b	(from Worksheet 1)  Medicaid (from Worksheet 3, column a)			56,349,759	32,335,994	24,013,			10 %
С	Costs of other means-tested government programs (from Worksheet 3, column b)								
d	Total Financial Assistance and Means-Tested Government Programs			64,353,381	32,335,994	32,017,	387	10 0	10 %
	Other Benefits			- 1,222,202		,,			
е	Community health improvement services and community benefit operations			1.066.027	250	1.000	607	0.3	20.0/
f	(from Worksheet 4) Health professions education			1,066,937	250	1,066,			30 %
g	(from Worksheet 5) Subsidized health services (from Worksheet 6)			2,044,085	1,341,396	702,	689	0 2	20 %
h	Research (from Worksheet 7)								
I	Cash and in-kind contributions for community benefit (from Worksheet 8)			15,895		15,	895		
J	<b>Total.</b> Other Benefits			3,126,917	1,341,646	1,785,	271		50 %
k	Total. Add lines 7d and 7j .			67,480,298	33,677,640	33,802,	658	10 5	60 %

Pa	rt II Community Building activities during the of the communities	tax year, an								uıldın	
	or the communities	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense		rect off revenue		(e) Net communit building expense		<b>(f)</b> Perc total ex	
1	Physical improvements and housing										
2	Economic development										
3	Community support										
4	Environmental improvements										
5	<u>'</u>										
6	for community members  Coalition building								$\dashv$		
7	Community health improvement advocacy										
8	Workforce development										
9	Other										
10	Total		<u> </u>								
	t IIII Bad Debt, Medicar ion A. Bad Debt Expense	e, & Collec	tion Practic	es						Yes	No
1	Did the organization report ba	d debt expense	e ın accordance	e with Heathcare Fi	nancıal M	anage	ment A	ssociation		165	NO
_	Statement No 15?								1	Yes	
2	Enter the amount of the organ methodology used by the orga					2		35,352,714			
3	Enter the estimated amount o										
	patients eligible under the org the methodology used by the										
	any, for including this portion					3		8,095,772			
4	Provide in Part VI the text of to or the page number on which t		_				rıbes b	ad debt expense			
Sect	ion B. Medicare										
5	Enter total revenue received f	rom Medicare	(ıncludıng DSH	and IME)		5		66,969,699			
6	Enter Medicare allowable cost	s of care relat	ing to payment	s on line 5		6		77,982,793			
7	Subtract line 6 from line 5 Th					7		-11,013,094			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting method	ology or source								
	Cost accounting system	<b>r</b> c∘	st to charge ra	tio <b>Г</b>	Other						
Sect	ion C. Collection Practices										
9a	Did the organization have a wr			-					9a	Yes	
b	If "Yes," did the organization's contain provisions on the coll assistance? Describe in Part	ection practice	es to be followe	d for patients who a	re known	to qua	alify for	financial	9b	Yes	
Pa	rt IV Management Comp	anies and	Joint Ventur	<b>es</b> (owned 10% or more b	y officers, dire	ectors, tr	ustees, ke	y employees, and physici		e instruct	ions)
	(a) Name of entity	(t	<ul><li>Description of pi activity of entit</li></ul>		(c) Organiz profit % o ownersh	r stock		1) Officers, directors, trustees, or key employees' profit %	pro	e) Physic fit % or wnershi	stock
1								r stock ownership %	+-		· 
		1					_		+		
2											
3		<u> </u>							1		
4											
5											
6		1									
7		1									
8											
9		†							+		
10									<del>                                     </del>		
11											
12		1									
13									1		

Part V Facility Information										
Section A. Hospital Facilities	Licensed	General	Children's	Teachi	Ortical	Resea	ER-24 houre	ER-other		
(list in order of size from largest to smallest—see instructions)  How many hospital facilities did the organization operate during the tax year?	ed hospital	ત્રો medical & ક્યા gical	n's hospital	Teaching hospital	l access hospital	Research facility	houre	ner		
and state license number		2							Other (Describe)	Facility reporting group
See Additional Data Table										

Schedule H (Form 990) 2013

## Part V Facility Information (continued)

#### Section B. Facility Policies and Practices

hospital facility (from Schedule H, Part V, Section A)

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) CENTRAL MAINE MEDICAL CENTER

Name of hospital facility or facility reporting group	
If reporting on Part V, Section B for a single hospital facility only: line number of	1

			Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
i	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 <u>12</u>			
	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility	3	Yes	
ı	consulted	_	1 63	H
•	facilities in Part VI	4		N
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) www.cmmc org/about-community benefits			
ь	Other website (list url)			
c	Available upon request from the hospital facility			
d	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply			
	as of the end of the tax year)  Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
ь	Execution of the implementation strategy			
	Participation in the development of a community-wide plan			
ч	Participation in the execution of a community-wide plan			
<u>.</u>	Inclusion of a community benefit section in operational plans			
	Adoption of a budget for provision of services that address the needs identified in the CHNA			
-	Prioritization of health needs in its community			
	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		N.
3a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as	<del></del>	$\vdash$	'N'
	required by section 501(r)(3)?	8a		N
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its			
	hospital facilities? \$			

P	art V Facility Information (continued)					
Financial Assistance Policy Yes No						
9	Did the hospital facility have in place during the tax year a written financial assistance policy that					
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes			
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes			
	If "Yes," indicate the FPG family income limit for eligibility for free care $150\%$					
	If "No," explain in Part VI the criteria the hospital facility used	١		l		
11	Used FPG to determine eligibility for providing discounted care?	11		Νo		
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used					
12	Explained the basis for calculating amounts charged to patients?	12	Yes			
	If "Yes," indicate the factors used in determining such amounts (check all that apply)					
а	Income level					
b	Asset level					
c	Medical indigency					
d	Insurance status					
е	Uninsured discount					
f	Medicaid/Medicare					
g	State regulation					
h	Residency					
i	Other (describe in Part VI)					
13	Explained the method for applying for financial assistance?		Yes			
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes			
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)					
а	The policy was posted on the hospital facility's website					
b	The policy was attached to billing invoices					
C						
d						
е	The policy was provided, in writing, to patients on admission to the hospital facility					
f	The policy was available upon request					
g	Other (describe in Part VI)					
_	lling and Collections	1				
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes			
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during					
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP					
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments					
	Other similar actions (describe in Section C)					
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		Νo		
	If "Yes," check all actions in which the hospital facility or a third party engaged					
а	Reporting to credit agency					
b	Lawsuits					
C	Liens on residences					
d	Body attachments  Other similar actions (describe in Section C)					
_	I Uther cimilar actions (describe in Section ( )					

If "Yes," explain in Part VI

P	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bil	ls		
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
Po	olicy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			ĺ
а	The hospital facility did not provide care for any emergency medical conditions			ĺ
b				ĺ
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			ĺ
d	Other (describe in Part VI)			ĺ
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			ĺ
d	Other (describe in Part VI)			ĺ
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			ĺ
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	22		No

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Part V	Facility	Information	(continued)

**Section C. Supplemental Information for Part V, Section B.**Provide descriptions required for Part V, Section B, lines 1<sub>J</sub>, 3, 4, 5d, 6<sub>I</sub>, 7, 10, 11, 12<sub>I</sub>, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

	<del>33113111</del>
Form and Line Reference	Explanation
See Additional Data Table	

Schedule H (Form 990) 2013

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Part V Facility Information (continue
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### Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?41		
Name and address	Type of Facility (describe)	
1 See Additional		
2		
3		
4		
5		
6		
7		
8		
9		
10		

Schedule H (Form 990) 2013

Schedule H (Form 990) 2013

#### Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
COLUMN F	PERCENT OF TOTAL EXPENSE TO ARRIVE AT THE PERCENT OF TOTAL EXPENSES, THE DENOMINATOR WHICH EQUALS TOTAL OPERATING EXPENSES PER PART IX, LINE 25, OF THE FORM 990 WAS REDUCED BY BAD DEBT EXPENSE OF \$35,352,714

Form and Line Reference	Explanation
SCHEDULE H, PART I, LINE /	COSTING METHODOLOGY THE COST TO CHARGE RATIO CALCULATED ON IRS WORKSHEET 2 WAS USED TO CALCULATE AMOUNTS ON IRS WORKSHEETS 1 AND 3 ALL OTHER WORKSHEETS USED THE ORGANIZATION'S COST ACCOUNTING SYSTEM

Form and Line Reference	Explanation
SCHEDULE H, PAKI III, SECTION	BAD DEBT EXPENSE LINE 2 REPORTS BAD DEBT EXPENSE FROM THE ORGANIZATION'S AUDITED FINANCIAL STATEMENTS

Form and Line Reference	Explanation
SCHEDULE H, PART III, SECTION A, LINE 3	BAD DEBT EXPENSE ATTRIBUTABLE TO CHARITY CARE BAD DEBT ATTRIBUTABLE TO PATIENTS UNDER THE ORGANIZATION'S CHARITY CARE POLICY FOR LINE 3 WAS DETERMINED USING A COMPARISON OF EXPERIENCED CHARITY CARE COVERAGE AND US CENSUS BUREAU DATA FOR THE MOST RECENT YEAR AVAILABLE WHEN CHARITY CARE CONVERGE EXCEEDS THE CENSUS DATA, A MINIMAL AMOUNT OF BAD DEBT IS ASSUMED TO BE ELIGIBLE FOR CHARITY CARE TO ACCOUNT FOR THOSE PATIENTS WHO REFUSE TO PROVIDE INFORMATION DOCUMENTING ELIGIBILITY FOR THE PROGRAM THESE ESTIMATES ARE BASED ON STATE-WIDE DATA AND DO NOT ACCOUNT FOR DIFFERENCES IN GEOGRAPHIC LOCATIONS WITHIN THE STATE AS THIS AMOUNT IS RELATED TO PATIENTS ELIGIBLE UNDER THE FINANCIAL ASSISTANCE POLICY, IT IS INCLUDED AS A COMMUNITY BENEFIT

Form and Line Reference	Explanation
SCHEDULE H, PART III, SECTION A, LINE 4	BAD DEBT EXPENSE FOOTNOTE THE AUDITED FINANCIAL STATEMENTS DO NOT CONTAIN A FOOTNOTE THAT DESCRIBES BAD DEBT EXPENSE THEY DO, HOWEVER, CONTAIN A FOOTNOTE THAT DESCRIBES PATIENT ACCOUNTS RECEIVABLE THAT FOOTNOTE READS AS FOLLOWS THE CORPORATION REPORTS PATIENT ACCOUNTS RECEIVABLE FOR SERVICES RENDERED AT NET REALIZABLE AMOUNTS FROM THIRD-PARTY PAYERS, PATIENTS AND OTHERS THE CORPORATION PROVIDES AN ALLOWANCE FOR UNCOLLECTIBLE ACCOUNTS BASED UPON A REVIEW OF OUTSTANDING RECEIVABLES, HISTORICAL COLLECTION INFORMATION AND EXISTING ECONOMIC CONDITIONS AS A SERVICE TO THE PATIENT, THE CORPORATION BILLS THIRD-PARTY PAYERS DIRECTLY AND BILLS THE PATIENT WHEN THE PATIENT'S LIABILITY IS DETERMINED PATIENT ACCOUNTS RECEIVABLE ARE DUE IN FULL WHEN BILLED ACCOUNTS ARE CONSIDERED DELINQUENT AND SUBSEQUENTLY WRITTEN OFF AS BAD DEBTS BASED ON INDIVIDUAL CREDIT EVALUATION AND SPECIFIC CIRCUMSTANCES OF THE ACCOUNT

Form and Line Reference	Explanation
SCHEDULE H, PART III, SECTION B, LINE 8	COMMUNITY BENEFIT THE COSTING METHODOLOGY USED FOR LINE 6 IS INFORMATION PULLED FROM THE MEDICARE COST REPORT FILING THE SHORTFALL REPORTED ON LINE 7 COULD BE CONSIDERED COMMUNITY BENEFIT TO A LEVEL PROPORTIONAL TO THE POVERTY LEVELS INDICATED BY CENSUS BUREAU DATA IF MAINE RESIDENTS, AGE 65 OR OLDER, BELOW THE 150% FPG LEVEL WERE NOT COVERED BY MEDICARE, THEY WOULD QUALIFY UNDER CMMC'S FREE CARE POLICY UNDER THAT CIRCUMSTANCE, THESE PATIENTS WOULD THEN APPEAR AS PART OF THE STATISTICS ON PART I, LINE 7A

Form and Line Reference	Explanation
C, LINE 9B	COLLECTION POLICY COLLECTION PRACTICES FOR PATIENTS KNOWN TO BE ELIGIBLE FOR CHARITY CARE ARE LIMITED TO COLLECTING FROM ANY AVAILABLE PAYMENT SOURCES SUCH AS MEDICARE OR MEDICAID IF A PATIENT IS ELIGIBLE, BUT HAS NOT APPLIED FOR MEDICAID COVERAGE, THE PATIENT IS REQUESTED TO APPLY ASSISTANCE IS AVAILABLE TO HELP THE PATIENT WITH THE MEDICAID APPLICATION PROCESS

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE 2	NEEDS ASSESSMENT CENTRAL MAINE MEDICAL CENTER PROVIDES A FULL RANGE OF SERVICES TO ITS PRIMARY SERVICE AREA, AS WELL AS THE EXTENDED AREA OF THE ENTIRE CENTRAL MAINE HEALTHCARE SYSTEM IT ASSESSES THE NEEDS OF ITS VARIOUS COMMUNITIES FROM VARIOUS THIRD-PARTY SURVEYS AND REPORTS, OBSERVATIONS IN ITS PATIENT POPULATION AND THE POPULATIONS OF ITS AFFILIATED SYSTEM HOSPITALS, AS WELL AS ASSISTING WITH STATE-WIDE INITIATES IN PREVENTATIVE MEDICINE AND EDUCATION

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE 3	PATIENT EDUCATION OF ELIGIBILITY FOR ASSISTANCE CENTRAL MAINE MEDICAL CENTER PROVIDES NOTICES ABOUT ITS FREE CARE POLICY IN ALL CLINICAL DEPARTMENTS AND MAJOR PATIENT AREAS AN INPATIENT FINANCIAL COUNSELOR VISITS WITH ALL UNINSURED PATIENTS TO DISCUSS OPTIONS, INCLUDING GOVERNMENTAL PROGRAM ELIGIBILITY AND FREE CARE ASSISTANCE IS AVAILABLE TO HELP PATIENTS WITH COMPLETION OF MEDICAID APPLICATIONS ALL PATIENT FINANCIAL SERVICES STAFF ARE TRAINED TO OFFER FREE CARE AS AN OPTION TO PATIENTS WHO INDICATE AN INABILITY OR DIFFICULTY IN PAYING FOR SERVICES INFORMATION ABOUT FINANCIAL ASSISTANCE AVAILABILITY IS INCLUDED ON THE BACK OF EVERY PATIENT STATEMENT ADDITIONALLY, UNINSURED PATIENTS RECEIVE A SEPARATE INFORMATION SHEET WITH THEIR STATEMENTS, FURTHER INFORMING THEM ABOUT THE AVAILABLE OPTIONS

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE 4	COMMUNITY INFORMATION CENTRAL MAINE MEDICAL CENTER, LOCATED IN LEWISTON, MAINE SERVES A PRIMARY AREA OF ANDROSCOGGIN COUNTY IN CENTRAL MAINE ADDITIONALLY, IT SERVES PORTIONS OF CUMBERLAND, FRANKLIN, KENNEBEC, OXFORD, AND SAGADAHOC COUNTIES THE LEWISTON-AUBURN AREA IS URBAN, FOR MAINE STANDARDS, BUT QUICKLY BECOMES SUBURBAN TO ALMOST-RURAL QUICKLY OUTSIDE THE CITY LIMITS ANDROSCOGGIN COUNTY HAS A POPULATION OF JUST UNDER 108,000 PERSONS, WHICH MAKES UP APPROXIMATELY 8% OF THE OVERALL MAINE POPULATION WHILE ALMOST 93% OF THE POPULATION IS MADE UP OF CAUCASIAN PERSONS, MORE THAN 16% SPEAK A LANGUAGE OTHER THAN ENGLISH AT HOME THIRTEEN PERCENT OF THE POPULATION IS BELOW THE POVERTY LEVEL, SPECIFICALLY IN LEWISTON, THE SECOND LARGEST CITY IN MAINE, WITH A POPULATION OF APPROXIMATELY 36,600 PERSONS, SIMILAR RACIAL DISTRIBUTIONS ARE OBSERVED, BUT MORE THAN 28% CLAIM A LANGUAGE OTHER THAN ENGLISH AS THEIR PRIMARY FIFTEEN PERCENT ARE BELOW THE POVERTY LEVEL

Form and Line Reference	Explanation
SCHEDULE H, PART VI, LINE S	PROMOTION OF COMMUNITY HEALTH CENTRAL MAINE MEDICAL CENTER HAS AN OPEN MEDICAL STAFF, ALLOWING ANY NON-EMPLOYED OR AFFILIATED PHYSICIANS TO HAVE ADMITTING PRIVILEGES TO THE HOSPITAL THE BOARD OF DIRECTORS IS MADE UP OF A MAJORITY OF LOCAL COMMUNITY MEMBERS ALONG WITH SOME REPRESENTATION BY DIRECTORS FROM CENTRAL MAINE HEALTHCARE, THE PARENT OF THE HEALTHCARE SYSTEM WHICH CENTRAL MAINE MEDICAL CENTER BELONGS TO, HELPING TO BRING TOGETHER THE VISIONS OF THE LOCAL COMMUNITY WITH THE CAPABILITIES AND VISION OF THE SYSTEM AS A WHOLE FOR THE BENEFIT OF LEWISTON AND SURROUNDING COMMUNITIES

SCHEDULE H, PART VI, LINE 6	AFFILIATED HEALTH CARE SYSTEM CENTRAL MAINE MEDICAL CENTER (CMMC) IS A
	TERTIARY CARE HOSPITAL IN THE CENTRAL MAINE HEALTHCARE SYSTEM TWO RURAL,
	CRITICAL ACCESS HOSPITALS ARE ALSO MEMBERS OF THIS SYSTEM CMMC PROVIDES A
	WIDE RANGE OF SPECIALIST PHYSICIANS AND SERVICES TO ITS COMMUNITY, AS WELL AS
	THE SYSTEM CMMC PROVIDES PHYSICIANS TO STAFF SPECIALTY CLINICS IN THE RURAL
	COMMUNITIES SERVED BY THE CRITICAL ACCESS HOSPITALS ON A LIMITED, BUT
	REGULAR, BASIS THESE SERVICES WOULD NOT NORMALLY BE SUPPORTED BY THE LIMITED
	POPULATIONS AND PATIENTS WOULD INSTEAD NEED TO TRAVEL MUCH LONGER
	DISTANCES TO CONSULT OR VISIT WITH A SPECIALIST CMMC ALSO PROVIDES ACCESS
	TO TRAUMA CARE, NEONATAL INTENSIVE CARE, AND SPECIALIZED CARDIAC CARE THE
	SYSTEM PARENT, CENTRAL MAINE HEALTHCARE, PROVIDES STREAMLINED
	ADMINISTRATIVE FUNCTIONS AND BACKROOM SERVICES FOR THE ENTIRE SYSTEM,
	PROVIDING COST EFFICIENCY AND OTHER BENEFITS TO ALL MEMBERS THIS ALSO ALLOWS
	FOR EASY ADMINISTRATIVE HANDLING OF TRANSFERS OF PATIENTS BETWEEN HOSPITALS,
	AS WELL AS A SINGLE POINT OF CONTACT FOR PATIENTS TO ADDRESS BILLS AND
	INSURANCE ISSUES
	INSURANCE ISSUES

Explanation

Form and Line Reference

#### **Additional Data**

**HEALTH SERVICES** 

Software ID: Software Version:

**EIN:** 01-0211494

Name: CENTRAL MAINE MEDICAL CENTER

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5d, 6<sub>1</sub>, 7, 10, 11, 12<sub>1</sub>, 14<sub>9</sub>, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Explanation Line Reference **SCHEDULE** COMMUNITY INPUT SEVERAL HEALTH-RELATED TEAMS AND TASK FORCES OPERATE WITHIN THE COMMUNITY H, PART V, AND THESE GROUPS WERE INVOLVED IN ASSESSING THE DATA RESULTS. THE PEOPLE FROM THESE GROUPS SECTION B, WHO PARTICIPATED IN THE PROCESS ARE BRENDA JOLY\*, MPH, PHD ASSISTANT RESEARCH PROFESSOR IN HEALTH POLICY AND MANAGEMENT PROGRAM MUSKIE SCHOOL OF PUBLIC SERVICE, UNIVERSITY OF LINE 3 SOUTHERN MAINE, CYNTHIA RICE\*, DIRECTOR OF COMMUNITY HEALTH, WELLNESS AND CARDIOPULMONARY REHAB, CENTRAL MAINE MEDICAL CENTER, ELIZABETH KEENE, VP OF MISSION INTEGRATION, ST MARY'S HEALTH SYSTEM, STEVE JOHNDRO\*, EXECUTIVE DIRECTOR, HEALTHY ANDROSCOGGIN, CATHERINE RYDER\*, EXECUTIVE DIRECTOR, TRI-COUNTY MENTAL HEALTH SERVICES, GINNY ANDREWS, NUTRITION SERVICES PROGRAM MANAGER, WESTERN MAINE COMMUNITY ACTION, BECKY GRANT, WESTERN MAINE COMMUNITY ACTION, BRENDA CZADO, DIRECTOR HOME CARE, ANDROSCOGGIN HOME CARE AND HOSPICE, CARA OUELLETTE, DIRECTOR OF OUTREACH SERVICES, SAFE VOICES, DARBY RAY, EXECUTIVE DIRECTOR, HARWOOD CENTER AT BATES COLLEGE, JOAN CHURCHILL, DIRECTOR OF RESOURCE DEVELOPMENT COMMUNITY CONCEPTS, KAREN WHITE, COMMUNITY TRANSFORMATION GRANT COORDINATOR, COMMUNITY CONCEPTS, ALEXANDER VEGUILLA-APONTE, WELLNESS AND RECOVER SERVICES COORDINATOR, TRI-COUNTY MENTAL

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1 <sub>J</sub> , 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
SECTION B,	IMPLEMENTATION STRATEGY IN RESPONSE TO THE RESULTS OF CENTRAL MAINE MEDICAL CENTER'S MOST RECENTLY CONDUCTED COMMUNITY HEALTH NEEDS ASSESSMENT, THE ORGANIZATION ADOPTED AN IMPLEMENTATION STRATEGY THE IMPLEMENTATION STRATEGY CAN BE FOUND AT THE FOLLOWING URL http://www.cmmc.org/about-community-benefits CENTRAL MAINE MEDICAL CENTER HAS CREATED AN IMPLEMENTATION STRATEGY TO DIRECTLY ADDRESS SEVERAL HEATH ISSUES, INCLUDING CANCER, CARDIOVASCULAR DISEASE AND DIABETES CMMC WILL BE COLLABORATING WITH OTHER AGENCIES TO ADDRESS ASTHMA AND DOMESTIC/CHILD ABUSE MENTAL HEALTH AND SUBSTANCE ABUSE ARE NOT DIRECTLY ADDRESSED BY CMMC, HOWEVER CMMC DOES HAVE BOARD OF DIRECTOR REPRESENTATION ON AGENCIES DIRECTLY ADDRESSING THESE ISSUES WITHIN THE COMMUNITY FURTHERMORE, REPRODUCTIVE/SEXUAL HEALTH, ORAL HEALTH, POVERTY, AND FOOD SECURITY ARE ADDRESSED DIRECTLY BY OTHER AGENCIES WITHIN THE COMMUNITY WITH INDIRECT SUPPORT FROM CMMC, SUCH AS DONATIONS TO THESE AGENCIES AND ADDITIONAL EDUCATION TO CURRENT PATIENTS	

1j, 3, 4, 5d, 6i,	pplemental Information for Part V, Section B.Provide descriptions required for Part V, Section B, lines 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions in a facility reporting group, designated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
SCHEDULE H, PART V, SECTION B, LINE 7	ADDRESSING IDENTIFIED NEEDS CMMC IS NOT DIRECTLY ADDRESSING MENTAL HEALTH AS THIS IS WIDELY COVERED BY MENTAL HEALTH AGENCIES AND WE HAVE BOARD OF DIRECTOR REPRESENTATION, SUBSTANCE (ALCOHOL) ABUSE WHICH IS COVERED BY HEALTHY ANDROSCOGGIN (WHICH CMMC SUPPORTS AND HAS BOARD OF DIRECTOR REPRESENTATION), REPRODUCTIVE/SEXUAL HEALTH BUT SUPPORTING COMMUNITY WIDE EFFORTS THROUGH PARTICIPATION IN L/A PUBLIC HEALTH COMMITTEE AND INTERNAL EDUCATION, ORAL HEALTH WHICH IS ADDRESSED BY OTHER LOCAL AGENCIES (BUT WILL HAVE A DENTAL HYGIENIST STUDENT IN THE FALL OFFER EDUCATION TO PATIENTS), AND POVERTY AND FOOD SECURITY, WHICH IS SUPPORTED THROUGH DONATION TO LOCAL FOOD BANKS

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 13, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
SCHEDULE H, PART V, LINE 14G	OTHER METHODS USED TO PUBLICIZE THE FINANCIAL ASSISTANCE POLICY THE FAP IS POSTED IN ALL OUTPATIENT DEPARTMENTS INCLUDING PROVIDER BASED PHYSICIANS' OFFICES, PATIENT FINANCIAL SERVICES, AND IS OFFERED TO ANY PATIENTS INDICATING A FINANCIAL NEED WHEN THEY CALL CUSTOMER SERVICE OR PRESENT THEMSELVES IN THE PATIENT FINANCIAL SERVICES DEPARTMENT	

<b>Section C. Supplemental Information for Part V, Section B.</b> Provide descriptions required for Part V, Section B, lines 1j, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.		
Form and Line Reference	Explanation	
PART V, SECTION B,	MAXIMUM AMOUNTS CHARGED TO FAP-ELIGIBLE INDIVIDUALS FAP-ELIGIBLE PATIENTS ULTIMATELY RECEIVE FREE CARE IF THE PATIENT HAS INSURANCE, THE INSURANCE COMPANY WOULD BE BILLED AND ONLY THE PATIENT MAXIMUM AMOUNTS CHARGED TO FAP-ELIGIBLE INDIVIDUALS RESPONSIBILITY PORTION, UNDER THAT CARRIER'S CONTRACT, WOULD BE BILLED TO THE PATIENT IF THE PATIENT IS UNINSURED, THE PATIENT WOULD BE BILLED WITH A 20% UNINSURED DISCOUNT FROM GROSS CHARGES ONCE A PATIENT'S ELIGIBILITY IS CONFIRMED THROUGH THE FAP'S APPLICATION PROCESS, A FAP ADJUSTMENT WOULD BE APPLIED TO THE PATIENT'S ACCOUNT, BRINGING THE BALANCE TO ZERO	

Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly > Recognized as a Hospital Facility

## Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

me and address	Type of Facility (describe)
CENTRAL MAINE GASTROENTEROLOGY ASSOCIATE 77 BATES STREET SUITE 202 LEWISTON,ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE SURGICAL ASSOCIATES 12 HIGH STREET SUITE 401 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE HEART ASSOCIATES 60 HIGH STREET GROUND FLOOR LEWISTON,ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE OBSTETRICSGYNECOLOGY 12 HIGH STREET SUITE 200 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
FAMILY HEALTH CARE ASSOCIATES 190 STETSON ROAD AUBURN, ME 04210	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE PEDIATRICS 12 HIGH STREET SUITE 301 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE UROLOGY 12 HIGH STREET SUITE 404 LEWISTON,ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE NEUROLOGY 10 MINOT AVENUE AUBURN,ME 04210	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE INTERNAL MEDICINE 12 HIGH STREET SUITE 400 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE FAMILY MEDICINE RESIDENCY 76 HIGH STREET 1ST FLOOR LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE FAMILY PRACTICE 12 HIGH STREET SUITE 302 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE BARIATIRC SURGERY 10 HIGH STREET SUITE 105 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE PAIN & HEADACHE CENTER 77 BATES STREET SUITE 101 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE EAR NOSE & THROAT 12 HIGH STREET SUITE 102 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
WOMEN'S SPECIALTY CENTER 287 MAIN STREET SUITE 201 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC

# Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilitie	es That Are Not Licensed	, Registered, or Similarly	Recognized as a
Hospital Facility			_

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

ne and address	Type of Facility (describe)
CENTRAL MAINE PLASTIC SURGERY 287 MAIN STREET SUITE 302 LEWISTON,ME 04240	OUTPATIENT PHYSICIAN CLINIC
MINOT AVENUE FAMILY MEDICINE 789 MINOT AVENUE AUBURN, ME 04210	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE ENDOCRINOLOGY 287 MAIN STREET SUITE 301 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
LISBON FAMILY PRACTICE 2 BISBEE ROAD LISBON,ME 04250	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE PULMONARY & CRITICAL CARE 300 MAIN STREET LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
BRUNSWICK FAMILY HEALTH 329 MAINE STREET SUITE H BRUNSWICK, ME 04011	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE SLEEP CENTER 60 HIGH STREET LOWER LEVEL LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
TOPSHAM FAMILY MEDICINE 4 HORTON PLACE TOPSHAM,ME 04086	OUTPATIENT PHYSICIAN CLINIC
POLAND COMMUNITY HEALTH CENTER 364 MAIN STREET POLAND, ME 04274	OUTPATIENT PHYSICIAN CLINIC
GRAY FAMILY HEALTH CENTER 126 SHAKER ROAD ROUTE 26B GRAY,ME 04039	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE SPORTS MEDICINE 77 BATES STREET SUITE 201 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
MECHANIC FALLS FAMILY PRACTICE 22 PLEASANT STREET MECHANIC FALLS, ME 04256	OUTPATIENT PHYSICIAN CLINIC
CMMC BLADDER CONTROL CENTER 287 MAIN STREET LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC
BRUNSWICK PEDIATRICS 329 MAINE STREET SUITE J BRUNSWICK, ME 04011	OUTPATIENT PHYSICIAN CLINIC
CENTRAL MAINE HEARING CENTER 12 HIGH STREET SUITE 102 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC

## Form 990 Schedule H, Part V Section D. Other Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a				
Hospital Facility (list in order of size, from largest to smallest)				
How many non-hospital health care facilities did the organ	ızatıon operate durıng the tax year?			
Name and address	Type of Facility (describe)			
INFECTIOUS DISEASE ASSOCIATES 76 HIGH STREET SUITE 200 LEWISTON,ME 04240	OUTPATIENT PHYSICIAN CLINIC			
BRUNSWICK PULMONOLOGY 329 MAINE STREET SUITE c BRUNSWICK,ME 04011	OUTPATIENT PHYSICIAN CLINIC			
NORWAY FAMILY MEDICINE 39 MAIN STREET NORWAY, ME 04268	OUTPATIENT PHYSICIAN CLINIC			
CENTRAL MAINE HEART ASSOCIATES 329 MAINE STREET SUITE C BRUNSWICK, ME 04011	OUTPATIENT PHYSICIAN CLINIC			
CENTRAL MAINE HEART ASSOCIATES 2 GREAT FALLS PLAZA AUBURN,ME 04210	OUTPATIENT PHYSICIAN CLINIC			
BRUNSWICK FAMILY MEDICINE 33 BATH ROAD BRUNSWICK, ME 04011	OUTPATIENT PHYSICIAN CLINIC			
CENTRAL MAINE PAIN MANAGEMENT 721 BATH ROAD WISCASSET, ME 04578	OUTPATIENT PHYSICIAN CLINIC			
BRUNSWICK ONCOLOGY 329 MAINE STREET BRUNSWICK, ME 04011	OUTPATIENT PHYSICIAN CLINIC			
CENTRAL MAINE MENTAL HEALTH SERVICES 12 HIGH STREET SUITE 302 LEWSITON, ME 04240	OUTPATIENT PHYSICIAN CLINIC			
HIGH STREET FAMILY MEDICINE 10 HIGH STREET SUITE 301 LEWISTON, ME 04240	OUTPATIENT PHYSICIAN CLINIC			
COASTAL PLASTIC SURGERY 4 HORTON PLACE SUITE 202 TOPSHAM, ME 04086	OUTPATIENT PHYSICIAN CLINIC			

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

**(b)** EIN

DLN: 93493132015835

Grants and Other As

(c) IRC Code

# Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

(f) Method of

(g) Description of

(e) A mount of non-

2013

OMB No 1545-0047

Open to Public Inspection

(h) Purpose of grant

Department of the Treasury Internal Revenue Service

(a) Name and address of

Schedule I

(Form 990)

Attach to Form 990
 Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization
CENTRAL MAINE MEDICAL CENTER

Thromation about schedule I (Form 990) and its instructions is at <u>www.irs.gov/form990</u>.

Employer identification number 01-0211494

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States
 Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(d) A mount of cash

organization or government	section if applicable	grant	cash assistance	valuation (book, FMV, appraisal, other)	non-cash assistance	or assistance
2 Enter total number of section 501(c 3 Enter total number of other organizations)						

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form	990, F	Part IV, I	ine 22.
Part III can be duplicated if additional space is needed.			

(a)Type of grant or assistance	(b)Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Part IV Supplemental Informa	tion. Provide the info	ormation required in Pa	rt I, line 2, Part III, col	umn (b), and any other a	dditional information.

Supplemental In	<b>iformation.</b> Provide the information required in Part 1, line 2, Part 111, Column (b), and any other additional information.
Return Reference	Explanation
, ,	MONITORING USE OF GRANT FUNDS THE GRANTS ARE AWARDED TO CHARITABLE ORGANIZATIONS UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, FOR USE IN THE EXEMPT PURPOSE THE MISSION OF THE ORGANIZATION ALSO HELPS SUPPORT COMMUNITY HEALTH OR HEALTHCARE, THEREBY HELPING TO FURTHER CENTRAL MAINE MEDICAL CENTER'S EXEMPT PURPOSE AS WELL SINCE THE GRANTS ARE NOT AWARDED WITH A SPECIFIC PURPOSE ATTACHED, NO TRACKING IS REQUIRED

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493132015835

OMB No 1545-0047

Schedule J

(Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** For certain Officers, Directors, Trustees, Key Employees, and Highest

**Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization CENTRAL MAINE MEDICAL CENTER **Employer identification number** 

01-0211494

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	Compensation committee Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	<b>4</b> c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			_
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		Νo
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	( <b>D)</b> Nontaxable	(E) Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Addıtıonal Data Table							

Schedule J (Form 990) 2013

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
SCHEDULE J, PART I, LINE 3	CEO COMPENSATION THE COMPENSATION OF THE ORGANIZATION'S PRESIDENT IS DETERMINED BY THE PARENT CORPORATION'S BOARD OF DIRECTORS' EXECUTIVE COMPENSATION COMMITTEE USING THE FOLLOWING -COMPENSATION COMMITTEE -INDEPENDENT COMPENSATION CONSULTANT -COMPENSATION SURVEY OR STUDY -APPROVAL BY THE BOARD OR COMPENSATION COMMITTEE
SCHEDULE J, PART I, LINE 4B	SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN A PARTICIPANT'S ENTITLEMENT TO BENEFITS WILL VEST ON THE PARTICIPANT'S VESTING DATE PROVIDED THE PARTICIPANT HAS REMAINED IN CONTINUOUS EMPLOYMENT IN THE SAME POSITION WHILE PARTICIPATING IN THIS PLAN A PARTICIPANT WILL HAVE ONLY ONE VESTING DATE FOR ALL ELECTIVE DEFERRALS AND OTHER PLAN CONTRIBUTIONS MADE ON THE PARTICIPANT'S BEHALF DURING ALL PLAN YEARS, A PARTICIPANT'S ENTITLEMENT TO BENEFITS WILL ALSO VEST (A) IF THE PARTICIPANT DIES WHILE STILL EMPLOYED BY THE EMPLOYER, (B) IF THE PARTICIPANT'S EMPLOYMENT TERMINATES DUE TO TOTAL DISABILITY, OR (C) IF THE EMPLOYER TERMINATES THE PARTICIPANT'S EMPLOYMENT FOR ANY REASON OTHER THAN FOR "CAUSE" ANY PORTION OF THE PARTICIPANTS ENTITLEMENT TO BENEFITS THAT IS NOT VESTED WHEN THE PARTICIPANT'S EMPLOYMENT WITH THE EMPLOYER TERMINATES, INCLUDING ELECTIVE DEFERRALS, WILL BE FORFEITED THE EMPLOYER WILL DISTRIBUTE A PARTICIPANT'S BENEFITS UNDER THE PLAN AS SOON AS PRACTICABLE AFTER THE PARTICIPANT'S ENTITLEMENT BECOMES VESTED THE FOLLOWING INDIVIDUALS PARTICIPATED IN A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN THROUGH CENTRAL MAINE HEALTHCARE CORPORATION, A RELATED ENTITY \$ 368,622 LAIRD COVEY (PAYOUT) 13,614 MATTHEW COX (PAYOUT) 14,500 MATTHEW COX (DEFERRAL)
SCHEDULE J, PART II, COLUMN F	COMPENSATION IS REPORTED ON THE FORM 990 IN THE YEAR THAT THE COMPENSATION IS EARNED BY OR AWARDED TO AN INDIVIDUAL, EVEN IF THE COMPENSATION IS NOT PAID TO THE INDIVIDUAL, IS NOT FULLY VESTED, OR IS SUBJECT TO SUBSTANTIAL RISK OF FORFEITURE IF COMPENSATION IS EARNED OR AWARDED IN ONE YEAR BUT PAID IN A LATER YEAR, THEN THE COMPENSATION IS REPORTED A SECOND TIME ON THE FORM 990 IN THE YEAR THE COMPENSATION IS VESTED OR PAID TO THE INDIVIDUAL

Schedule J (Form 990) 2013

Software ID: Software Version:

**EIN:** 01-0211494

Name: CENTRAL MAINE MEDICAL CENTER

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Pa	11 L I	1 - Officers, Direc	tors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees		
(A) Name		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
PETER E CHALKE SYSTEM EXECUTIVE	(I) (II)		0	0 42,185	0 16,674	0 12,897	0 664,669	0 0
LAWRENCE OLIVER TRUSTEE	(I) (II)	296,387 0	17,841 0	5,522	23,873	18,804	362,427 0	0
LAIRD COVEY FORMER PRESIDENT	(ı) (ıı)	0 125,871	0	0 411,598	0 25,760	0 9,554	0 572,783	0 368,622
JOHN LEWANDOWSKI MD PHYSICIAN	(I) (II)	489,711 0	98,669 0	5,922	23,873 0	23,284	641,459 0	0
OSWALDO BISBAL MD PHYSICIAN	(ı) (ıı)		150,561 0	19,568	23,875 0	19,776 0	902,600	0
JAMES LOGGINS MD PHYSICIAN DIVISION CHIEF	(I) (II)	0	0	6,196 0	23,873 0	19,499 0	553,326 0	0
WILLIAM LEE MD PHYSICIAN DIVISION CHIEF	(I) (II)		14,858 0	7,449	31,525 0	22,186 0	340,228 0	0
DAVID LAUVER MD PHYSICIAN DIVISION CHIEF	(I) (II)		27,773 0	5,769	22,527 0	18,383 0	313,398 0	0
TINA-MARIE LEGERE PRESIDENT - CMMC	(ı) (ıı)	) 0 ) 248,517	0 15,000	0 34,884	0 23,217	0 7,879	0 329,497	0
PHILIPPE MORISSETTE TREASURER	(I) (II)		0 25,000	0 5,507	0 4,044	0 7,584	0 168,149	0
RICHARD GOLDSTEIN PHYSICIAN PRACTICE EXECUTIVE	(I) (II)		0 75,000	0 46,320	0 23,875	0 18,349	0 537,491	0
DANIEL LACERTE MD PHYSICIAN	(I) (II)		394,500 0	4,680	6,375 0	20,932	1,146,332 0	0
CARMINE FRUMIENTO MD PHYSICIAN	(I) (II)		297,132 0	65,637	6,375 0	18,230 0	939,079 0	0
MARK BRANDA MD PHYSICIAN	(I) (II)		92,079 0	20,931	23,873 0	19,949 0	608,681 0	0
MATTHEW COX FORMER TREASURER	(I) (II)	150,063	0	1 -1	0 4,460	0 9,734	0 215,538	0 13,614

DLN: 93493132015835

OMB No 1545-0047

Schedule K (Form 990)

### **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

CENTRAL MAINE MEDICAL CENTER

Employer identification number

01-0211494

01-0211494														
Р	art I Bond Issues													
	(a) Issuer name	(b) Issuer EIN	<b>(c)</b> CUSIP #	(d) Date issued	<b>(e)</b> Issue pri	ce	<b>(f)</b> Description	n of purpose	(g) Defeased		beh	(h) O n behalf of ıssuer		Pool ncing
									Yes	No	Yes	No	Yes	No
A	MAINE HEALTH & HIGHER EDUCATIONAL FACILITIES AUTH	01-0314384	560425LU2	02-07-2003	62,898,	546 BUIL	BUILD & EQUIP FACILITY			x		x	X	
В	MAINE HEALTH & HIGHER EDUCATIONAL FACILITIES AUTH	01-0314384	560425WW6	12-29-2005	28,435,	783 REFU	REFUND BOND SERIES 1993D, BLDG			х		×		Х
c	MAINE HEALTH & HIGHER EDUCATIONAL FACILITIES AUTH	01-0314384	560427GE0	12-10-2009	56,033,	554 FAC	FACILITY EXPANSION/CONSTRUCTION			х		×	Х	
Pa	rt III Proceeds					•			•					•
				Δ.	1	В			С			D		
1	A mount of bonds retired		0 0		0									
2	A mount of bonds legally defeased						0	0			0			
_3	Total proceeds of issue					2,898,64	. 6	28,435,783		56,033	,554			
4	Gross proceeds in reserve funds					5,389,81	.1	2,325,648		6,631	,632			
5	Capitalized interest from proc	eeds				1,917,89	6	0		1,923	,311			
6	Proceeds in refunding escrows	S				0 12,082,420		0		0				
7	Issuance costs from proceeds	S				730,668 370,150		639,410		,410				
8	Credit enhancement from prod	ceeds				236,000 80,000		0						
9	Working capital expenditures	from proceeds				0 0		0	1,675,000		,000			
10	Capital expenditures from pro	ceeds			į	54,651,271 13,577,565		13,577,565	32,010,671					
11	Other spent proceeds						0	0			0			
12	O ther unspent proceeds						0	0			0			
13	Year of substantial completion	n			20	04	2.0	06	20	011				
-					Yes	No	Yes	No	Yes	No	,	Yes		No
14	Were the bonds issued as par	t of a current refund	ling issue?			Х		Х		Х				
15	Were the bonds issued as par	t of an advance refu	ındıng ıssue?			Х	Х			Х				
16	Has the final allocation of pro	ceeds been made?			Х		Х			Х				
17	Does the organization maintal allocation of proceeds?	ın adequate books a	and records to sup	port the final	х		х		Х					
Pa	rt IIII Private Business l	Jse	-	•										
					-		_	В		С			D	
					Vaa	NI.	V	I Na	Voc	I NI-		Voc	- 1	NI-

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

No

Χ

Yes

Yes

No

Χ

Χ

Yes

Yes

No

No

Χ

Χ

Part III Private Business Use (Continued)

Par	Private Business Use (Continued)								
		4	4	I	В		С	[	)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		×		×		Х		
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
с	Are there any research agreements that may result in private business use of bond-financed property?		Х		Х		х		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %		0 %		
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Does the bond issue meet the private security or payment test?		Х		Х		Х		
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		х		
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of	_	_		_		_		_
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		Х		Х		Х		
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	X		Х		x			

Part IV Arbitrage

1 61	CIV Albitrage								
		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х	Х			Х		
2	If "No" to line 1, did the following apply?			•					
a	Rebate not due yet?		Х			Х			
ь	Exception to rebate?		Х				Х		
С	No rebate due?	Х					Х		
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		Х		X		X		
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		
b	Name of provider	0		0		0			
С	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								
							Sc	hedule K (Forn	1 990) 2013

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		x	x			×		
b	Name of provider	0 FSA		FSA	5A		0		
С	Term of GIC				24 5				
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?			Х					
6	Were any gross proceeds invested beyond an available temporary period?		x		Х		х		
7	Has the organization established written procedures to monitor the requirements of section 148?		×		X		X		

#### Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Α		В		С		D	
Yes	No	Yes	No	Yes	No	Yes	No
	x		х		x		
	,		,		, ,		

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

SCHEDULE K, PART IV, LINE 2C, COLUMN A

Return Reference

Explanation

DATE OF REBATE COMPUTATION THE REBATE COMPUTATION WAS PERFORMED 02/07/2013

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DLN: 93493132015835

## OMB No 1545-0047

#### Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the or CENTRAL MAINE N								Employ	er ident	tificatio	n numbe	er
					3) and section		organı	zatıor				
					90, Part IV, line							
<b>1 (a)</b> Nam	ne of disqualifie	a person (	-	n and organ	n disqualified	( <b>c)</b> De	scription	or tra	nsactioi	n	(d) Cor	ı
			perso	n and organ	iizatioii						Yes	No
										+		_
										+		-
												-
												_
												-
												-
	amount of tax ı	ncurred by or	ganızatıon ı	managers o	r disqualified per	sons during	the yea	r unde	rsectio	n		
4958 .								• •	<b>F</b> \$			
<b>3</b> Enterthe	amount of tax,	if any, on line	2, above, r	eimbursed b	by the organization	on			<b>-</b> \$			
Part II Lo	ans to and	/or From I	ntereste	d Person	<u> </u>							
					990-EZ, Part V	, line 38a, o	r Form 9	90.P	art IV . I	ıne 26,	or if the	
	•	_			, line 5, 6, or 22	,		,	,	<u>'</u>		
(a) Name of	(b)	(c)	(d) Loan		(e)Orıgınal	(f)Balance	<b>(g)</b> In		(h)		(i)Wr	itten
ınterested	Relationship				principal	due	defaul	t?	Approv	/ed	agreer	ment?
person	with organization	loan	organizati	on /	amount				by board			
									or			
								,	commi	ttee?		
			То	From			Yes	No	Yes	No	Yes	No
											_	
											_	
											_	
											_	
											_	
									1		_	
otal		<b>▶</b> \$					0					
					ed Persons.		27					
	<u> </u>			_	n Form 990, Pa							
(a) Name of i		( <b>b)</b> Relationsh nterested per			unt of assistance	e <b>(d)</b> ⊤yı	oe of ass	istand	:e <b>(e</b>	Purpo	se of as:	sistanc
perso	""   "	organiz		•								
									-			
						_						
						_						
				1								

Part IV Business Transactions Involving Interested Persons
--

Complete if the organization			e 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reven	f zatıon's
				Yes	No
(1) PATRICIA E ROY	RELATIVE OF R ROY	124,718	SALARY AND WAGES		No
(2) HE CALLAHAN CONSTRUCTION CO	SEE PART V	170,277	CONTRACTOR		No
(3) JULIA LAUVER	RELATIVE OF D LAUVER	64,508	SALARY AND WAGES		No
(4) MECHANICS SAVINGS BANK	SEE PART V	830,196	BANKING AND RELATED SERVICES		No
(5) CYNTHIA HARRADON	RELATIVE OF S POULIN	106,922	SALARY AND WAGES		No

#### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Trottae dadicional informa	Trettae additional motimation for responses to questions on sentencial E (see motivations)							
Return Reference	Explanation							
,	TRANSACTIONS WITH INTERESTED PERSONS (2) JOHN BLANCHARD, A TRUSTEE OF CENTRAL MAINE MEDICAL CENTER, IS ALSO AN OFFICER OF HE CALLAHAN CONSTRUCTION CO RICHARD ROY, CHAIRMAN OF (4) CENTRAL MAINE MEDICAL CENTER, IS ALSO AN OFFICER OF MECHANICS SAVINGS BANK							

Schedule L (Form 990 or 990-EZ) 2013

DLN: 93493132015835

OMB No 1545-0047

SCHEDULE M **Noncash Contributions** (Form 990)

> ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

▶Information about Schedule M (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public Inspection

	RAL MAINE MEDICAL CENTER				Liii	ipioyer identii icat	ion nu	IIIDEI	
					01	-0211494			
Pa	Types of Property	_							
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contributio amounts reported o Form 990, Part VIII line 1g	n	( Method of a noncash contri			ınts
1	Art—Works of art								
2	Art—Historical treasures .								
3	Art—Fractional interests								
4	Books and publications	X				FMV			
5	Clothing and household goods	×		13,9	18	FMV			
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities—Publicly traded .	X	10	7,8	808	FMV			
10	Securities—Closely held stock .								
11	Securities—Partnership, LLC, or trust interests								
12	Securities—Miscellaneous								
13	Qualified conservation contribution—Historic structures								
14	Qualified conservation contribution—Other								
15	Real estate—Residential .								
16	Real estate—Commercial								
<b>17</b>	Real estate—O ther								
18	Collectibles	Х	3	3	350	FMV			
19	Food inventory								
20	Drugs and medical supplies .	X	9	34,4	150	FMV			
	Taxidermy								
	Historical artifacts								
	Scientific specimens								
	Archeological artifacts								
	Other►( CTION ITEMS)	_ X	88	63,1	.85	FMV			
	Other►( FT SUPPLIES)	X	20	3,7	88	FMV			
	Other►( CELLANEOUS)	X	44	15,6	38	FMV			
28	O ther ▶ ()								
29	Number of Forms 8283 received by the for which the organization completed				29	•		I.,	
30a	During the year, did the organization	•				- ,		Yes	No
	it must hold for at least three years f			, and which is not requ	ıred	to be used			
	for exempt purposes for the entire ho		l <sup>9</sup>		•		30a		No
b	If "Yes," describe the arrangement i	n Part II							
31	Does the organization have a gift acc	eptance po	licy that requires the revie	w of any non-standard	l coi	ntributions?	31	Yes	
32a	Does the organization hire or use thi	rd parties oi	related organizations to s	olicit, process, or sell	nor	ıcash			

33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked,

**b** If "Yes," describe in Part II

describe in Part II

32a

Νo

	ceived, or a combination of both. Also complete this part for any additional information.
Return Reference	Explanation
, ,	NUMBER OF CONTRIBUTIONS THE NUMBER IN COLUMN B REPRESENTS THE NUMBER OF CONTRIBUTORS FOR EACH LINE ITEM

Schedule M (Form 990) (2013)

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As Filed Data -

DLN: 93493132015835

Employer identification number

01-0211494

**SCHEDULE 0** (Form 990 or 990-EZ)

Name of the organization CENTRAL MAINE MEDICAL CENTER

Department of the Treasury Internal Revenue Service

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINES 6, 7A, & 7B	MEMBERS OF THE ORGANIZATION THE SOLE MEMBER OF CENTRAL MAINE MEDICAL CENTER IS CENTRAL MAINE HEALTHCARE CORPORATION UP TO THREE TRUSTEES SHALL BE APPOINTED BY THE CHAIRMAN OF CENTRAL MAINE HEALTHCARE CORPORATION FOR A TERM OF ONE YEAR, AND NINE TO FIFTEEN TRUSTEES SHALL BE NOMINATED BY VOTE OF THE BOARD OF TRUSTEES OF THIS CORPORATION AND ELECTED BY THE SOLE MEMBER TO SERVE A TERM OF THREE YEARS NO MORE THAN FOUR TRUSTEES CAN SIMULTANEOUSLY BE DIRECTORS OF THE CENTRAL MAINE HEALTHCARE CORPORATION THE SOLE MEMBER HAS THE POWER AND AUTHORITY TO REMOVE ANY TRUSTEES OF CENTRAL MAINE MEDICAL CENTER WITH OR WITHOUT CAUSE. THE MEMBER ALSO APPOINTS THE EXECUTIVE COMPENSATION COMMITTEE IN ADDITION, THE MEMBER HAS THE SOLE AUTHORITY TO ALTER, AMEND, OR REPEAL THE BY LAWS AT ANY TIME. THE MEMBER SHALL HAVE THE RIGHT TO APPROVE CERTAIN DECISIONS OF THE BOARD OF TRUSTEES, AS DETAILED IN THE BY LAWS OF THE CORPORATION

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11B	FORM 990 REVIEW PROCESS ALL AFFILIATED FORM 990'S AND APPLICABLE SCHEDULES ARE PREPARED BY AN INDEPENDENT PUBLIC ACCOUNTING FIRM IN COOPERATION WITH THE FINANCE DEPARTMENT. THE COMPLETED RETURNS ARE REVIEWED WITH THE DIRECTOR OF FINANCE THEN WITH THE CFO FOLLOWING THAT REVIEW, THEY ARE PRESENTED TO THE FINANCE COMMITTEE OF THE CENTRAL MAINE HEALTHCARE BOARD OF DIRECTORS, WHICH HAS REPRESENTATIVES FROM ALL AFFILIATED BOARDS. ONCE THIS REVIEW IS COMPLETED, ANY NECESSARY CHANGES ARE MADE AND THE FINAL RETURN IS PRESENTED TO ITS RESPECTIVE BOARD WITH THE FINANCE COMMITTEE MEMBER TAKING AND ANSWERING QUESTIONS. A FINANCE DEPARTMENT REPRESENTATIVE, KNOWLEDGEABLE OF THE RETURN, IS AVAILABLE TO ASSIST DURING PRESENTATIONS, IF REQUESTED BY THE FINANCE COMMITTEE MEMBER IN THE EVENT THAT THE NEXT BOARD MEETING IS NOT SCHEDULED UNTIL AFTER THE FILING DATE, THE FINAL RETURN IS MAILED TO ALL BOARD MEMBERS AND THE PRESENTATION OCCURS AT THE NEXT SCHEDULED BOARD MEETING.

PART VI, SECTION B, LINE 12C  CONFLICT OF INTEREST STATEMENT WHICH IS REVIEWED BY THE CHAIRMAN OF THE BOARD AND CONFORMS TO THE CONDITIONS CONTAINED WITHIN THE CORPORATION'S BY LAWS, WHICH MEET OR EXCEED THE CURRENT IRS REPORTING THRESHOLDS IN AREAS OF CONFLICT BY THE CHAIRMAN, THE VICE-CHAIRMAN REVIEWS ADDITIONALLY, AS PART OF THE ANNUAL FORM 990 PREPARATION PROCESS, A SEPARATE QUESTIONNAIRE IS PROVIDED, WHICH INCLUDES DISTRIBUTION TO KEY EMPLOYEES, COVERING REPORTING AREAS OF LOANS, GRANTS, BUSINESS RELATIONSHIPS, ANI OTHER CONFLICTS THESE QUESTIONNAIRES ARE REVIEWED BY THE FINANCE DEPARTMENT FOR REPORTABLE ITEMS FO	Return Reference	Explanation
OFFICERS IN THE CASE OF KEY EMPLOYEES, THE REVIEW AND ACTIONS TAKEN WOULD BE PERFORMED BY THEIR DIRECT SUPERVISOR	FORM 990, PART VI, SECTION B, LINE 12C	CONFLICT OF INTEREST STATEMENT WHICH IS REVIEWED BY THE CHAIRMAN OF THE BOARD AND CONFORMS TO THE CONDITIONS CONTAINED WITHIN THE CORPORATION'S BY LAWS, WHICH MEET OR EXCEED THE CURRENT IRS REPORTING THRESHOLDS IN AREAS OF CONFLICT BY THE CHAIRMAN, THE VICE-CHAIRMAN REVIEWS ADDITIONALLY, AS PART OF THE ANNUAL FORM 990 PREPARATION PROCESS, A SEPARATE QUESTIONNAIRE IS PROVIDED, WHICH INCLUDES DISTRIBUTION TO KEY EMPLOYEES, COVERING REPORTING AREAS OF LOANS, GRANTS, BUSINESS RELATIONSHIPS, AND OTHER CONFLICTS THESE QUESTIONNAIRES ARE REVIEWED BY THE FINANCE DEPARTMENT FOR REPORTABLE ITEMS FOR THE FORM 990 IN THE CASE OF A POSSIBLE CONFLICT, THE BOARD WOULD REVIEW THE SITUATION AND TAKE ACTIONS DEEMED APPROPRIATE FOR THE POSSIBLE OR ACTUAL CONFLICTS OF MEMBERS OF THE BOARD OR THE EXECUTIVE OFFICERS IN THE CASE OF KEY EMPLOYEES, THE REVIEW AND ACTIONS TAKEN WOULD BE PERFORMED BY THEIR DIRECT

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15A & 15B	EXECUTIVE COMPENSATION REVIEW A STANDING EXECUTIVE COMPENSATION COMMITTEE (ECC), COMPRISED OF INDEPENDENT MEMBERS OF BOARD LEADERSHIP, EXISTS TO UNDERTAKE THE PROCESS OF DETERMINING COMPENSATION FOR THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER, CHIEF MEDICAL OFFICER, PRESIDENT OF CENTRAL MAINE MEDICAL CENTER, PHY SICIAN PRACTICE EXECUTIVE, AND PRESIDENT OF RUMFORD AND BRIDGTON HOSPITALS THE PROCESS GUIDELINES AND AUTHORITY OF THE ECC ARE SET OUT IN THE EXECUTIVE COMPENSATION PHILOSOPHY AND RESPONSIBILITIES CHARTER WHICH WAS APPROVED BY THE CMHC BOARD THE ENTIRE CMHC BOARD PARTICIPATES IN THE ANNUAL PERFORMANCE EVALUATION OF EACH EXECUTIVE, INCLUDING A REVIEW OF ACCOMPLISHMENTS RELATIVE TO GOALS AND OBJECTIVES DERIVED FROM THE STRATEGIC PLAN THE ECC REVIEWS THE RESULTS OF THE ANNUAL PERFORMANCE EVALUATION AND APPROPRIATE COMPARABILITY DATA BASED ON SEVERAL FACTORS RECOMMENDED BY AN INDEPENDENT EXECUTIVE COMPENSATION CONSULTANT, WHO SPECIALIZES IN NOT-FOR-PROFIT HOSPITALS AND HEALTH SYSTEMS, AND OUR ATTORNEYS FACTORS USED IN DETERMINING COMPARABILITY TO THE ORGANIZATION INCLUDE SIZE, GEOGRAPHY, ORGANIZATIONAL COMPLEXITY, FACILITY TYPE, OWNERSHIP TYPE, AND ANY OTHER FACTORS DEEMED RELEVANT BY THE COMMITTEE, ITS CONSULTANTS, OR ITS ATTORNEYS USING THIS INFORMATION, THE ECC ANNUALLY REVIEWS THE EXECUTIVES' COMPENSATION TO DETERMINE IF MODIFICATION TO BASE SALARY IS WARRANTED, AND REVIEWS THE EXECUTIVES' ACCOMPLISHMENTS TO DETERMINE IF ANY VARIABLE PAY IS TO BE AWARDED THE ENTIRE PROCESS IS THEN DOCUMENTED CONTEMPORANEOUSLY WITH THE DECISION-MAKING PROCESS AND APPROVED THEREAFTER IN ACCORDANCE WITH THE REQUIREMENTS OF THE IRS

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	PUBLIC DISCLOSURE THE ORGANIZATION'S GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST IN THE ORGANIZATION'S ADMINISTRATIVE OFFICES THE FINANCIAL STATEMENTS OF THE ORGANIZATION ARE INCLUDED IN THE MOST RECENTLY FILED FORM 990 AND PROVIDED, UPON REQUEST, IN THAT FORMAT UNLESS THE SPECIFIC REQUEST DEEMS A DIFFERENT FORMAT MORE APPROPRIATE

Return Reference	Explanation
FORM 990, PART VII, SECTION A	BOARD MEMBER COMPENSATION NO BOARD MEMBERS RECEIVE COMPENSATION FOR THEIR DUTIES AS DIRECTORS PETER CHALKE IS EMPLOYED AS PRESIDENT OF CENTRAL MAINE HEALTHCARE CORPORATION HIS COMPENSATED TIME IS SPENT IN THAT CAPACITY LAWRENCE OLIVER IS AN EMPLOYEE OF CENTRAL MAINE MEDICAL CENTER HIS COMPENSATED TIME IS SPENT IN THAT CAPACITY

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	OTHER FEES FOR SERVICES \$ 16,220,906 OUTSIDE SERVICES 19,723,187 LABOR SERVICES 9,869,235 PURCHASED LABOR 4,816,785 PURCHASED SERVICES 419,968 CONSULTING SERVICES 119,750 PROFESSIONAL FEES 5,383 INTERPRETING SERVICES 13,813 MEDICAL DIRECTOR FEES 31,867 DATA PROCESSING FEES\$ 51,220,894

Return Reference	Explanation
FORM 990, PART XI, LINE 9	OTHER CHANGES IN NET ASSETS \$2,237,960 CHANGE IN INTEREST IN RELATED PARTY (1,701,602) TRANSFER TO AFFILIATE

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -**SCHEDULE R** 

DLN: 93493132015835

2013

OMB No 1545-0047

Open to Public Inspection

**Employer identification number** 

01-0211494

**Related Organizations and Unrelated Partnerships** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Department of the Treasury Internal Revenue Service Name of the organization

CENTRAL MAINE MEDICAL CENTER

(Form 990)

Part I Identification of Disregarded Entities Complete	ıf the organization a	answered "Yes" or	Form 990, Pa	rt IV, line 33.				
(a) Name, address, and EIN (ıf applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	Dii	<b>(f)</b> rect controlling entity		
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the	t <b>ions</b> Complete ıf t tax year.	he organization ar	swered "Yes"	on Form 990, P	art IV, I	ıne 34 because ıt	had on	ie
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sect	(e) Public charity (if section 501)	status c)(3))	<b>(f)</b> Direct controlling entity	Section (13) co ent	512(t
Con Additional Data Table							Yes	No
See Additional Data Table							Т	
For Paperwork Reduction Act Notice, see the Instructions for Form 990.		Cat No 501:	35Y			Schedule R (Form	1 990) 2	 013

(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d Dire contre ent	ect olling	(e) Predominincome (reliunrelate excluded tax und sections 514)	lated, ed, from ler 512-	<b>(f)</b> Share of total incom	(g) Share of e end-of-year assets	(h Disprop allocat	ortionate	(i) Code V-UB: amount in bo 20 of Schedule K- (Form 1065	Gene x man part	j) eral or aging ener?	( <b>k</b> ) Percenta owners	age
										Yes	No		Yes	No		
Part IV Identification of Related line 34 because it had one o										wered	d "Yes	" on Form	990,	Part	IV,	
(a) Name, address, and EIN of related organization	( <b>b</b> ) Primary activity	(c) Lega doma (state or count	al cile foreign	<u> </u>	Direct	(d) controlling	Type (C co	(e) of entity rp, S corp, trust)	(f) Share of total income		(g) e of end- year assets	-of- Perce	n) ntage ership		(i) Section 51 (b)(13) controlled entity?	) :d
(A) OFFITE WARREN WENT	UENTUANE						0.005							Ţ		No
1) CENTRAL MAINE HEALTH /ENTURES INC 800 MAIN STREET EWISTON, ME 04240	HEALTHCARE	ME			СМНС		C COF	RP								No
01-0430016 (2) CWM INSURANCE LTD	INSURANCE	CJ			СМНС		C COF	RP							N	No
98-0220891																
										1				-		_

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No				
<b>1</b> D	uring the tax year, did the orgranization engage in any of the following transactions with one or more rela	ated organizations li	sted in Parts II-IV?								
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Yes					
b	<b>b</b> Gift, grant, or capital contribution to related organization(s)										
C	Gift, grant, or capital contribution from related organization(s)										
d	d Loans or loan guarantees to or for related organization(s)										
e	e Loans or loan guarantees by related organization(s)										
f	Dividends from related organization(s)				1f		No				
g	g Sale of assets to related organization(s)										
h	Purchase of assets from related organization(s)				1h		No				
i	Exchange of assets with related organization(s)				<b>1</b> i		No				
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	Yes					
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	Yes					
1	Performance of services or membership or fundraising solicitations for related organization(s)				11		No				
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes					
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No				
0	Sharing of paid employees with related organization(s)				10	Yes					
р	Reimbursement paid to related organization(s) for expenses				1р	Yes					
q	Reimbursement paid by related organization(s) for expenses				1q	Yes					
r	O ther transfer of cash or property to related organization(s)				1r		No				
s	Other transfer of cash or property from related organization(s)				1s		No				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete the										
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amo	ount ii	nvolved					
			I								

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions													
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations <sup>7</sup>	_	(i) Code V <sup>2</sup> UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
		·					<u> </u>						

Schedule R (Form 990) 2013

#### Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

### Software ID: Software Version:

**EIN:** 01-0211494

Name: CENTRAL MAINE MEDICAL CENTER

Form 990, Schedule R, Part II - Identification of Rela	ated Tax-Exempt Org	anizations					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	<b>(f)</b> Direct controlling entity	Section (b)(1 contro entit	on 512 (13) rolled
						Yes	No
(1) CENTRAL MAINE HEART & VASCULAR INSTITUTE	HEALTHCARE	ME	501(C)(3)	9	СМНС		No
PO BOX 4500 LEWISTON, ME 04243 54-2078282							
(1) MAINE COLLEGE OF HEALTH PROFESSIONS	EDUCATION	ME	501(C)(3)	2	СММС	Yes	<b>[</b> ]
PO BOX 4500 LEWISTON, ME 04243 01-0356077							
(2) CENTRAL MAINE REAL ESTATE MANAGEMENT COR	REAL ESTATE	ME	501(C)(2)		СМНС		No
PO BOX 4500 LEWISTON, ME 04243 01-0387674							
(3) CENTRAL MAINE COMMUNITY HEALTH CORP	PUBLIC ED	ME	501(C)(3)	7	СМНС		No
PO BOX 4500 LEWISTON, ME 04243 _01-0386912							
(4) RUMFORD COMMUNITY FAMILY HEALTH CENTER	HEALTHCARE	ME	501(C)(3)	3	СМНС		No
430 FRANKLIN STREET RUMFORD, ME 04276 01-0481000							
(5) RUMFORD COMMUNITY HOME CORPORATION	NURSING HOME	ME	501(C)(3)	9	СМНС		No
11 JOHN F KENNEDY DRIVE RUMFORD, ME 04276 22-2844951							
(6) RUMFORD HOSPITAL	HEALTHCARE	ME	501(C)(3)	3	СМНС		No
PO BOX 619 RUMFORD, ME 04276 01-0215227							
(7) BRIDGTON HOSPITAL	HEALTHCARE	ME	501(C)(3)	3	СМНС		No
10 HOSPITAL DRIVE BRIDGTON, ME 04009 _01-0130427							
(8) BRIDGTON HOSPITAL PHYSICIANS GROUP	HEALTHCARE	ME	501(C)(3)	3	СМНС		No
SOUTH HIGH STREET BRIDGTON, ME 04009 _01-0493083							
(9) CENTRAL MAINE HEALTHCARE CORPORATION	HEALTHCARE	ME	501(C)(3)	11 B II	NA		No
PO BOX 4500 LEWISTON, ME 04243 01-0386913							
(10) ELIAS E TUCKER TRUST FUND	NURSING ED	ME	501(C)(3)	11 A I	СММС	Yes	
C/O CMMC 300 MAIN STREET LEWISTON, ME 04240 01-6042343							

**Independent Auditor's Report and Consolidated Financial Statements** 

June 30, 2014 and 2013



June 30, 2014 and 2013

#### **Contents**

Independent Auditor's Report	1
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#### **Independent Auditor's Report**

Board of Directors Central Maine Healthcare Corporation and Subsidiaries Lewiston, Maine

We have audited the accompanying consolidated financial statements of Central Maine Healthcare Corporation and Subsidiaries, which comprise the consolidated balance sheets as of June 30, 2014 and 2013, and the related consolidated statements of operations, changes in net assets and cash flows for the years then ended, and the related notes to the financial statements

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

#### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We did not audit the financial statements of CWM Insurance. Ltd., a wholly-owned subsidiary, which statements reflect total assets constituting 9 percent and 8 percent, respectively, of consolidated total assets at June 30, 2014 and 2013, and total revenues constituting 2 percent of consolidated total revenues for the years then ended. Those statements were audited by other auditors, whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for CWM Insurance, Ltd., is based solely on the report of the other auditors. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.



Board of Directors Central Maine Healthcare Corporation and Subsidiaries Page 2

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

#### **Opinion**

In our opinion, based on our audit and the report of the other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Central Maine Healthcare Corporation and Subsidiaries as of June 30, 2014 and 2013, and the results of their operations, the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America

#### Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the basic consolidated financial statements as a whole. The supplementary information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic consolidated financial statements. Such information has not been subjected to the auditing procedures applied in the audits of the basic consolidated financial statements, and accordingly, we do not express an opinion or provide any assurance on it

January 5, 2015

Springfield, Missouri

BKD,LLP

#### Consolidated Balance Sheets June 30, 2014 and 2013

#### **Assets**

	2014	2013
Current Assets		
Cash and cash equivalents	\$ 16,342,930	\$ 10,270,111
Assets limited as to use - current	8.724.606	16,146,865
Patient accounts receivable, net of allowance,		
2014 - \$57.800.000, 2013 - \$31.100.000	71.933.933	42.957.442
Short-term investments	21,294,102	12,958,020
Estimated amounts due from third-party payers - current	3.567.203	36,100,833
Supplies	3,471,112	2,775,791
Prepaid expenses and other	20.817.599	16.391.309
Total current assets	146,151,485	137.600.371
Assets Limited As To Use		
Internally designated	33.007.886	27.932.676
Externally restricted by donors	34.834.503	30,415,682
Held by trustee under bond indenture agreements	16,828,206	14,834,584
Held by trustee for self-insurance trust	32,444,892	36.875.677
	117,115,487	110.058.619
Less amount required to meet current obligations	8.724,606	16,146,865
	108,390,881	93.911.754
Property and Equipment, Net	197.428.189	204.808.893
Other Assets		
Estimated amounts due from third-party payers	15.299.410	5,079,209
Deferred compensation plan assets	30,685,975	26,661,280
Investment in equity investees	8,461,863	7.385,117
Notes receivable	3,843,701	4,368,117
Other	4.491.582	11.867.022
	62.782.531	55.360.745
Total assets	\$ 514.753.086	\$ 491.681.763

#### **Liabilities and Net Assets**

	2014	2013
Current Liabilities		
Line of credit	\$ -	\$ 10,342,598
Current maturities of long-term debt	8,908,776	6,048,619
Accounts payable	17.157.241	15,903,841
Accrued expenses	27,462,918	25,044,483
Estimated amounts due to third party payers - current	4.266,208	
Total current liabilities	57.795.143	57.339.541
<b>Estimated Self-Insurance Costs</b>	19.375.765	17.802.977
Long-Term Debt	139.028.045	139.101.095
Pension Liabilities	38.925.047	39.867.244
Asset Retirement Obligations	3.066.775	2.939.284
Other Long-Term Liabilities	12,604,730	10.205.698
Total liabilities	270.795.505	267.255.839
Net Assets		
Unrestricted	211.039.715	195,278,487
Temporarily restricted	12,803,935	9,469,267
Permanently restricted	20,113,931	19,678,170
Total net assets	243.957.581	224,425,924
Total liabilities and net assets	\$ 514.753.086	\$ 491.681.763

#### Consolidated Statements of Operations Years Ended June 30, 2014 and 2013

	2014	2013
Unrestricted Revenues, Gains and Other Support		
Patient service revenue (net of contractual discounts and		
allowances)	\$ 445.058.199	\$ 395,401,120
Provision for uncollectible accounts	46,377,565	32,736,092
Net patient service revenue less provision for uncollectible		
accounts	398,680,634	362,665,028
Other revenue	29.370.321	22.937.915
Net assets released from restrictions used for operations	1.567.237	1.948.440
Total unrestricted revenues, gains and other support	429.618.192	387.551.383
Expenses and Losses		
Salaries, wages and employee benefits	255,651,118	240,407,407
Supplies and other	136,452,523	126,100,744
Depreciation and amortization	24.094,553	24,369,613
Interest	6,207,343	6.870.999
Total expenses and losses	422.405.537	397.748.763
Operating Income (Loss)	7.212.655	(10,197,380)
Other Income (Expense)		
Investment return	2,355,304	1,469,559
Realized gains on sale of investments	1,245,662	2,700,074
Change in unrealized gains (losses) on investments	4,574,596	(290,605)
Gain on investment in equity investees	3.297.969	1.686.686
Loss on debt extinguishment	-	(587,465)
Provision for uncollectible notes receivable	(3,600,000)	<u>-</u>
Other	148.767	1.139.497
Total other income (expense)	8.022.298	6.117.746
Excess (Deficiency) of Revenues Over Expenses	15,234,953	(4.079.634)
Net assets released from restriction used for purchase		
of property and equipment	108,576	1,200,095
Grant funds used for acquisition of property and		
equipment	299,638	171.717
Change in defined benefit pension plan gains and		
losses	118,061	11.331.067
Increase in Unrestricted Net Assets	\$ 15.761.228	\$ 8.623.245

#### Consolidated Statements of Changes in Net Assets Years Ended June 30, 2014 and 2013

	2014	2013
Unrestricted Net Assets		
Excess (deficiency) of revenues over expenses	\$ 15,234,953	\$ (4.079.634)
Net assets released from restriction used for purchase of property and equipment	108,576	1,200,095
Grant funds used for acquisition of property and	100.0	
equipment	299.638	171.717
Change in defined benefit pension plan gains and		
losses	118.061	11.331.067
Increase in unrestricted net assets	15.761.228	8.623.245
Temporarily Restricted Net Assets		
Contributions received	2,414,909	2,741,642
Investment return	2,595,572	1.272.709
Change in donor designation	-	(750,000)
Net assets released from restriction	(1.675.813)	(3,148,535)
Increase in temporarily restricted net assets	3.334.668	115.816
Permanently Restricted Net Assets		
Contributions received	285,751	218.245
Change in beneficial interest in perpetual trusts	150.010	76,905
Change in donor designation		750,000
Increase in permanently restricted net assets	435.761	1.045.150
Change in Net Assets	19,531,657	9.784.211
Net Assets, Beginning of Year	224.425.924	214.641.713
Net Assets, End of Year	\$ 243.957.581	\$ 224,425,924

#### Consolidated Statements of Cash Flows Years Ended June 30, 2014 and 2013

	2014	2013
Operating Activities		
Change in net assets	\$ 19.531.657	\$ 9,784,211
Items not requiring (providing) operating cash flow		*
(Gain) loss on sale of property and equipment	73.210	(9,367)
Depreciation and amortization	24.094.553	24,369,613
Gain on investment in equity investee	(3.297.969)	(1.686,686)
Gain on investments	(7.935,167)	(3,548,772)
Restricted contributions, grants and investment	•	•
income received	(5.745.880)	(4,481,218)
Accrued self-insurance costs	1,402,534	1.540.452
Accrued deferred compensation costs	(1.625.663)	145,018
Change in defined benefit pension plans	(118,061)	(11.331.067)
Loss on uncollectible notes receivable	3,600,000	-
Loss on extinguishment of debt	-	587,465
Changes in		
Patient accounts receivable	(28,976,491)	732,020
Estimated amounts due from and to third-party payers	26,579,637	7.997.947
Accounts payable and accrued expenses	3,769,062	3,127,765
Other current assets and liabilities	(1.043.232)	(5,395,722)
Net cash provided by operating activities	30,308,190	21.831.659
Investing Activities		
Investment in equity investee	(5.000)	(5.000)
Purchases of investments	(48.734.484)	(60,492,455)
Sales of investments	41,276,701	51,416,079
Dividends and return of equity from equity investees	2,447,700	1.560,967
Purchases of property and equipment	(16,834,829)	(20,441,371)
Proceeds from sale of property and equipment	27.339	6.945
Net cash used in investing activities	(21.822.573)	(27.954.835)

#### Consolidated Statements of Cash Flows Years Ended June 30, 2014 and 2013

	2014	2013
Financing Activities		
Restricted contributions, grants and		
investment income	\$ 5.745.880	\$ 4,481,218
Proceeds from issuance of long-term		
debt	8,701,284	41.071.242
Payment of deferred financing costs	-	(320,082)
Payments on line of credit	(10,342,598)	(7.085.662)
Principal payments on long-term debt	(6,517,364)	(49,061,564)
Net cash used in financing activities	(2.412.798)	(10.914.848)
Increase (Decrease) in Cash and Cash Equivalents	6.072.819	(17,038,024)
Cash and Cash Equivalents, Beginning of Year	10,270,111	27,308,135
Cash and Cash Equivalents, End of Year	\$ 16.342.930	\$ 10,270,111
Supplemental Cash Flows Information		
Interest paid (net of amount capitalized)	\$ 6,137,962	\$ 6.704.713
Property and equipment in accounts payable	\$ 977.537	\$ 1,601,155
Capital lease obligation incurred for property and equipment	\$ 800,000	\$ 606.212

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

#### Note 1: Nature of Operations and Summary of Significant Accounting Policies

#### Nature of Operations

Central Maine Healthcare Corporation (CMHC), a not-for-profit entity, coordinates, plans and provides a broad range of integrated healthcare services to meet the healthcare needs of the people of the Central and Western Maine region including inpatient, outpatient and emergency care services

CMHC is the parent company of Central Maine Medical Center (CMMC or the "Medical Center"). Central Maine Health Ventures. Inc (CMHV). Central Maine Community Health Corporation. Central Maine Real Estate Management Corporation. CWM Insurance, Ltd (CWM). Rumford Hospital. Rumford Community Home Corporation. Rumford Community Family Health Center. Inc (Rumford) and Bridgton Hospital (Bridgton)

CMMC. Rumford and Bridgton primarily earn revenues by providing inpatient, outpatient and emergency care services to patients in the Central and Western Maine region

CMHV. Rumford Community Home Corporation, Rumford Community Family Health Center, Inc. and Central Maine Community Health Corporation provide a variety of services including long-term care, imaging and other clinical services to patients in the Central and Western Maine region.

Central Maine Real Estate Management Corporation manages rental property for physicians in the Central and Western Maine region

CWM is a captive insurance company, incorporated in the Cayman Islands, that provides professional and general liability for CMHC and its subsidiaries

#### **Principles of Consolidation**

The accompanying consolidated financial statements include the accounts of CMHC and its wholly owned subsidiaries (collectively the "Corporation") All significant intercompany balances and transactions have been eliminated in consolidation

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

#### Cash Equivalents

The Corporation considers all liquid investments with original maturities of three months or less to be cash equivalents. At June 30, 2014 and 2013, cash equivalents consisted primarily of money market accounts and short-term government obligations.

At June 30, 2014, the Corporation's cash accounts exceeded federally insured limits by approximately \$10,190,000

Additionally, the Corporation has entered into an agreement with a local financial institution to purchase fully collateralized U S government securities with the Corporation's sweep accounts At June 30, 2014 and 2013, the amount held in sweep and money market accounts was approximately \$3,580,000 and \$8,340,000, respectively

#### Investments and Investment Return

Investments in equity securities having a readily determinable fair value and in all debt securities are carried at fair value. The investments in equity investees are reported on the equity method of accounting. Other investments are valued at the lower of cost (or fair value at time of donation, if acquired by contribution) or fair value. Investment return includes dividend, interest and other investment income, realized and unrealized gains and losses on investments carried at fair value, and realized gains and losses on other investments.

Investment return that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in unrestricted net assets. Other investment return is reflected in the statements of operations and changes in net assets as unrestricted, temporarily restricted or permanently restricted based upon the existence and nature of any donor or legally imposed restrictions.

Certain investments are carried at fair value pursuant to the fair value option available under FASB ASC Topic 825 (*Note 17*)

#### Assets Limited As To Use

Assets limited as to use include (1) assets held by trustees under bond indenture agreements and for self-insurance. (2) assets restricted by donors and (3) assets set aside by the Board of Directors for future capital improvements over which the Board retains control and may at its discretion subsequently use for other purposes. Amounts required to meet current liabilities of the Corporation are included in current assets.

Notes to Consolidated Financial Statements
June 30, 2014 and 2013

#### Patient Accounts Receivable

Accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of accounts receivable, the Corporation analyzes its past history and identifies trends for each of its major payer sources of revenue to estimate the appropriate allowance for doubtful accounts and provision for uncollectible accounts. Management regularly reviews data about these major payer sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts.

For receivables associated with services provided to patients who have third-party coverage, the Corporation analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for uncollectible accounts, if necessary (for example, for expected uncollectible deductibles and copayments on accounts for which the third-party payer has not yet paid, or for payers who are known to be having financial difficulties that make the realization of amounts due unlikely)

For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the Corporation records a significant provision for uncollectible accounts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated or provided by policy) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

The Corporation's allowance for doubtful accounts for self-pay patients increased from 80% of self-pay accounts receivable at June 30, 2013, to 83% of self-pay accounts receivable at June 30, 2014. In addition, the Corporation's write-offs decreased approximately \$21,500,000 from approximately \$60,000,000 for the year ended June 30, 2013, to approximately \$38,500,000 for the year ended June 30, 2014. The decrease is offset partially by the increase in the provision for uncollectible accounts at June 30, 2014, due to the revenue system conversion in 2014 limited write-offs occurred within the accounts receivable during 2014.

During the year ended June 30, 2014, the Corporation implemented a new revenue cycle which resulted in a significant increase in unbilled and billed accounts receivable at year end

As of the date the financial statements were available to be issued a significant portion of the accounts receivable relating to June 30, 2014, and prior had yet to be collected by the Corporation and remained outstanding in accounts receivable. Management believes the remaining accounts receivable is still collectible at June 30, 2014, and the current allowance for doubtful accounts is sufficient. It is reasonably possible that the allowance for doubtful accounts and provision for uncollectible accounts could materially change in the near term.

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

#### Supplies

The Corporation states supply inventories at the lower of cost, determined using the first-in, first-out method, or market

#### Property and Equipment

Property and equipment acquisitions are recorded at cost and are depreciated on a straight-line basis over the estimated useful life of each asset. Assets under capital lease obligations and leasehold improvements are depreciated over the shorter of the lease term or their respective estimated useful lives.

Donations of property and equipment are reported at fair value as an increase in unrestricted net assets unless use of the assets is restricted by the donor. Monetary gifts that must be used to acquire property and equipment are reported as restricted support. The expiration of such restrictions is reported as an increase in unrestricted net assets when the donated asset is placed in service.

#### Long-Lived Asset Impairment

The Corporation evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the assets is less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds its fair value.

No asset impairment was recognized during the years ended June 30, 2014 and 2013

#### **Deferred Financing Costs**

Deferred financing costs represent costs incurred in connection with the issuance of long-term debt and are included in other assets in the accompanying consolidated balance sheets. Such costs are being amortized over the term of the respective debt using the straight-line method.

#### Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by the Corporation has been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by the Corporation in perpetuity.

Notes to Consolidated Financial Statements
June 30, 2014 and 2013

#### Net Patient Service Revenue

The Corporation has agreements with third-party payers that provide for payments to the Corporation at amounts different from its established rates. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers and others for services rendered and includes estimated retroactive revenue adjustments. Retroactive adjustments are considered in the recognition of revenue on an estimated basis in the period the related services are rendered and such estimated amounts are revised in future periods as adjustments become known

#### Charity Care

The Corporation provides care without charge or at amounts less than its established rates to patients meeting certain criteria under its charity care policy. Because the Corporation does not pursue collection of amounts determined to qualify as charity care, these amounts are not reported as net patient service revenue.

#### **Contributions**

Unconditional gifts expected to be collected within one year are reported at their net realizable value. Unconditional gifts expected to be collected in future years are initially reported at fair value determined using the discounted present value of estimated future cash flows technique. The resulting discount is amortized using the level-yield method and is reported as contribution revenue.

Gifts received with donor stipulations are reported as either temporarily or permanently restricted support. When a donor restriction expires, that is, when a time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified and reported as an increase in unrestricted net assets. Donor-restricted contributions whose restrictions are met within the same year as received are reported as unrestricted contributions. Conditional contributions are reported as liabilities until the condition is eliminated or the contributed assets are returned to the donor.

#### **Estimated Malpractice Costs**

An annual estimated provision is accrued for the medical malpractice claims and includes an estimate of the ultimate costs for both reported claims and claims incurred but not reported

#### Income Taxes

CMHC. CMMC. Central Maine Community Health Corporation. Central Maine Real Estate Management Corporation. Rumford Hospital. Rumford Community Home Corporation. Rumford Community Family Health Center. Inc. and Bridgton Hospital, are classified as tax-exempt organizations as described in Section 501 of the Internal Revenue Code and a similar provision of state law. However, these entities are subject to federal income tax on any unrelated business taxable income.

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

CMHV and its subsidiaries are subject to federal and state income taxes. CMHV accounts for income taxes in accordance with income tax accounting guidance (ASC 740. *Income Taxes*) CMHV has accumulated net operating loss carry forwards that are available to offset future taxable income during the carry forward period. No income tax benefit has been recognized for the net operating loss carry forwards or other potential deferred tax assets in the consolidated financial statements because CMHV believes realization of these benefits is unlikely

CMHC and its consolidated entities file tax returns in the U S federal jurisdiction. With a few exceptions, these entities are no longer subject to U S federal examinations by tax authorities for years before 2008.

#### Excess (Deficiency) of Revenues Over Expenses

The statements of operations include excess (deficiency) of revenues over expenses. Changes in unrestricted net assets which are excluded from excess (deficiency) of revenues over expenses, consistent with industry practice, include unrealized gains and losses on investments other than trading securities, change in pension liabilities, permanent transfers to and from affiliates for other than goods and services and contributions of and grants for long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purpose of acquiring such assets)

#### Transfers Between Fair Value Hierarchy Levels

Transfers in and out of Level 1 (quoted market prices). Level 2 (other significant observable inputs) and Level 3 (significant unobservable inputs) are recognized on the period ending date. There were no transfers between fair value hierarchy levels during the years ended June 30, 2014 and 2013.

#### Electronic Health Records Incentive Program

The Electronic Health Records Incentive Program, enacted as part of the *American Recovery and Reinvestment Act of 2009*, provides for one-time incentive payments under both the Medicare and Medicaid programs to eligible hospitals that demonstrate meaningful use of certified electronic health records technology (EHR). Critical access hospitals are eligible to receive incentive payments for up to four years under the Medicare program for its reasonable costs of the purchase of certified EHR technology multiplied by the Hospital's Medicare utilization plus 20%, limited to 100% of the costs incurred. Payments under the Medicare program are generally made for up to four years based on a statutory formula. Payments under the Medicaid program are generally made for up to four years based upon a statutory formula, as determined by the state, which is approved by the Centers for Medicare and Medicaid Services. Payment under both programs are contingent on the organization continuing to meet escalating meaningful use criteria and any other specific requirements that are applicable for the reporting period. The final amount for any payment year is determined based upon an audit by the fiscal intermediary. Events could occur that would cause the final amounts to differ materially from the initial payments under the program

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

The Corporation recognizes revenue ratably over the reporting period starting at the point when management is reasonably assured it will meet all of the meaningful use objectives and any other specific grant requirements applicable for the reporting period

For the years ended June 30, 2014 and 2013, the Corporation has recorded revenue of approximately \$5,100,000 and \$3,100,000, respectively, which is included in other operating revenue in the statement of operations. The Corporation has also recorded \$1,640,000 and \$0, respectively, for the years ended June 30, 2014 and 2013, for critical access meaningful use funding for Rumford and Bridgton hospitals in net patient service revenue in the statement of operations.

#### Contract Pharmacy Program

The Corporation participates in the 340B outpatient drug discount program administered by the Office of Pharmacy Affairs of the Health Resources and Services Administration (HRSA). In 2013, the Corporation began operating a 340B retail drug program by contracting with local pharmacies. The net revenue from this program for the years ended June 30, 2014 and 2013, respectively, was approximately \$2,140,000 and \$1,650,000 greater than the cost of operating the program. Laws and regulations surrounding the 340B drug program are complex and are subject to interpretation and change.

#### Estimated Self-Insurance Costs

The Corporation accrues estimated liabilities for self-insurance losses associated with worker's compensation and employee health insurance claims and includes an estimate of the ultimate costs for both reported claims and claims incurred but not reported

#### Subsequent Events

Subsequent events have been evaluated through the date of the Independent Auditor's Report, which is the date the consolidated financial statements were available to be issued

#### Note 2: Net Patient Service Revenue

The Corporation recognizes patient service revenue associated with services provided to patients who have third-party payer coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care, the Corporation recognizes revenue on the basis of its standard rates for services provided. On the basis of historical experience, a significant portion of the Corporation's uninsured patients will be unable or unwilling to pay for the services provided. Thus, the Corporation records a significant provision for uncollectible accounts related to uninsured patients in the period the services are provided. This provision for uncollectible accounts is presented on the statement of operations as a component of net patient service revenue.

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

The Corporation has agreements with third-party payers that provide for payments to the Corporation at amounts different from its established rates. These payment arrangements include

Medicare CMMC – Inpatient acute care services and substantially all outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors. Inpatient skilled nursing services are paid at prospectively determined per diem rates that are based on the patients' acuity. Certain inpatient nonacute services and defined medical education costs are paid based on a cost reimbursement methodology.

Rumford and Bridgton – Inpatient acute care and swing-bed skilled nursing services and substantially all outpatient services rendered to the Medicare program beneficiaries are paid based on cost reimbursed formulas as a critical access hospital

CMMC. Rumford and Bridgton are all reimbursed for certain services at tentative rates with final settlement determined after submission of annual cost reports and audits thereof by the Medicare administrative contractor

Medicaid Inpatient and outpatient services rendered to Medicaid program beneficiaries are reimbursed under a cost reimbursement methodology for certain services and at prospectively determined rates for all other services. CMMC. Rumford and Bridgton are reimbursed for cost reimbursable services at tentative rates with final settlement determined after submission of annual cost reports by the respective hospital and audits thereof by the Medicaid administrative contractor. For acute care services and outpatient services CMMC is now being paid at prospectively determined rates, and the physician clinics are reimbursed under a cost reimbursed methodology. These rates vary according to a patient classification system that is based on clinical, diagnostic and other factors.

CMMC. Rumford and Bridgton's Medicaid cost reports have been tentatively settled by the Medicaid administrative contractor through June 30, 2008. At June 30, 2014 and 2013. CMMC. Rumford and Bridgton have estimated outstanding cost report receivables of approximately \$16,030,000 and \$48,350,000, respectively, from the State of Maine (State) for fiscal years 2005 through 2014. CMMC. Rumford and Bridgton received \$39,560,000 and \$6,390,000 during fiscal years 2014 and 2013, respectively, for tentative settlements of filed cost reports. Management expects to collect these amounts in full, however, the timing of collection from the State is uncertain, and is subject to the risk that the State may make changes to its existing laws or regulations due to budgetary needs

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation and change. As a result, it is reasonably possible that recorded estimates will change materially in the near term

The Corporation has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis for payment to the Corporation under these agreements includes prospectively determined rates per discharge, discounts from established charges and prospectively determined daily rates

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

On March 1, 2013, certain provisions of the Federal Government's *Budget Control Act of 2011* went into effect. Among these provisions are mandatory payment reductions under the Medicare program, known as sequestration. Under these provisions, Medicare reimbursement was reduced by two percent on all claims with dates-of-service or dates-of-discharge on or after April 1, 2013. The continuation of these payment cuts for an extended period of time will have an adverse effect on operating results of the Corporation.

Patient service revenue, net of contractual allowances and discounts (but before the provision for uncollectible accounts), recognized in the years ended June 30, 2014 and 2013, respectively, was approximately

	2014	2013
Medicare	\$ 161,895,462	\$ 124,221,185
Medicaid	51,312,915	65,292,867
Anthem	73,722,170	73,210,715
Other third-party payers	129,937,438	98,211,705
Patients	28,190,214	34,464,648
Total	\$ 445,058,199	\$ 395,401,120

#### Note 3: Concentration of Credit Risk

The Corporation grants credit without collateral to its patients, most of whom are area residents and are insured under third-party payer agreements. The mix of gross receivables from patients and third-party payers at June 30, 2014 and 2013, is

	2014	2013
Medicare	43%	35%
Medicaid	7%	10%
Anthem	3%	3%
Other third-party payers	31%	36%
Patients	<u>16%</u>	16%
	100%	100%

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

#### Note 4: Investments and Investment Return

	2014	2013
Held by trustee under bond indenture agreements		
Cash and cash equivalents	\$ 16,828,206	\$ 14,834,584
Held by trustee for self-insurance trust		
Cash and cash equivalents	\$ 3,844,527	\$ 5,694,402
Corporate bonds	8,563,997	11,766,696
U S treasury and agency securities	12,078,251	13,299,866
Mutual fund - equities	7,958,117	6,114,713
	\$ 32,444,892	\$ 36,875,677

#### Other Investments

Other investments at June 30 include

	2014	2013
Cash and cash equivalents	\$ 20,818,046	\$ 13,298,560
Mutual funds - equities	12,032,008	10,934,299
Mutual funds - fixed income	5,872,187	5,746,881
Corporate bonds	11,305,796	8,130,499
U S treasury and agency securities	8,406,537	6,023,706
Fixed income mortgage backed	1,147,813	1,162,978
Equity securities		
Consumer discretionary	2,310,499	1,142,664
Consumer staples	3,647,532	3,982,794
Energy	1,451,400	3,371,326
Financials	1,753,055	1,104,093
Health care	1,637,449	3,706,221
Industrials	5,507,163	2,676,111
Information technology	5,152,128	3,210,537
Materials	1,172,988	359,732
Telecommunications services	1,948,136	1,184,922
Utilities	3,294,310	1,447,109
Other	284,394	2,221,665
Charitable remainder trusts	1,395,050	1,245,041
Private limited partnerships		357,240
	89,136,491	71,306,378
Less internally designated	33,007,886	27,932,676
Less externally restricted	34,834,503	30,415,682
Short-term investments	\$ 21,294,102	\$ 12,958,020

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

#### Deferred Compensation Plan Assets

	2014	2013
Cash and cash equivalents	\$ 340,093	\$ 378,459
Mutual funds - equities	9,873,686	7,620,904
Mutual funds - fixed income	1,743,557	1,732,370
Life insurance contracts	18,728,639	16,929,547
	\$ 30,685,975	\$ 26,661,280
Total investment return is comprised of the following		
Total investment return is comprised of the following	2014	2013
Total investment return is comprised of the following  Interest and dividend income	<b>2014</b> \$ 3,373,474	<b>2013</b> \$ 2.022.142
Interest and dividend income	\$ 3.373.474	\$ 2,022,142

Total investment return is reflected in the statements of operations and changes in net assets as follows

	2014	2013
Unrestricted net assets		
Other operating income	\$ 537,507	\$ 419,177
Investment return	2,355,304	1,469,559
Realized gains on sale of investments	1,245,662	2,700,074
Change in unrealized gains and losses	4,574,596	(290,605)
Temporarily restricted net assets	2,595,572	1,272,709
	\$ 11.308.641	\$ 5,570,914

#### Note 5: Investments in and Advances to Equity Investees

#### United Ambulance Service

CMMC has a 50% ownership of United Ambulance Service—CMMC's investment in United Ambulance Service is accounted for using the equity method of accounting in the accompanying financial statements

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

The financial position at June 30, 2014 and 2013, and the results of operations for United Ambulance Service for the years then ended are summarized below

	2014	2013
Current assets	\$ 2.085.217	\$ 2,186,833
Property and other long-term assets, net	3,651,231	3,102,329
Total assets	5,736,448	5,289,162
Current liabilities Long-term liabilities	712.368	588,490
Total liabilities	712.368	588,490
Net assets	\$ 5,024,080	\$ 4,700,672
Revenues	\$ 8,975,092	\$ 8,993,737
Net income	\$ 323,408	\$ 516,538

#### Lifeflight of Maine

CMHC has a 50% ownership of Lifeflight of Maine CMHC's investment in Lifeflight of Maine is accounted for using the equity method of accounting in the accompanying financial statements

The financial position at June 30, 2014 and 2013, and the results of operations for Lifeflight of Maine for the years then ended are summarized below

	 2014	2013
Current assets	\$ 3,203,460	\$ 2,506,361
Property and other long-term assets, net	6,846,850	6,602,002
Total assets	 10,050,310	9,108,363
Current liabilities	919,365	541,421
Long-term liabilities	 4,733,315	5,073,720
Total liabilities	 5,652,680	 5,615,141
Net assets	\$ 4,397,630	\$ 3,493,222
Revenues	\$ 8,469,994	\$ 7,752,595
Net loss	\$ (28,811)	\$ (576,651)

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

#### Maine Research Associates

CMHV has a 49% interest in Maine Research Associates CMHC's investment in Maine Research Associates is accounted for using the equity method of accounting in the accompanying financial statements

The financial position for the periods ended June 30, 2014 and 2013, respectively, and the results of operations for Maine Research Associates are summarized below

	2014	2013
Total assets	\$ 2,527,399	\$ 2,706,284
Total liabilities	1,197	2,497
Net assets	\$ 2,526,202	\$ 2,703,787
Revenues	\$ 2,762,056	\$ 2,425,680
Net income	\$ 1,056,803	\$ 799,812

#### Premier Purchasing Partners

CMHC has a 2% ownership of Premier Purchasing Partners, L P During the years ended June 30, 2014 and 2013, CMHC received distributions of \$1,357,362 and \$633,571, respectively CMHC's investment in Premier Purchasing Partners, L P is accounted for using the equity method of accounting in the accompanying financial statements

#### Note 6: Notes and Other Receivables

In April 2008, CMHC advanced Parkview Adventist Medical Center (Parkview) \$5,600,000 in the form of a demand promissory note. This note was refinanced on September 16, 2013, and is due September 16, 2018, secured by substantially all of Parkview's assets. The interest rate is variable, equal to 2% plus the U.S. Prime Rate. The note is due based on a 180-month installment payment schedule, with a balloon payment for the remaining balance due September 16, 2018. The outstanding balance of the note payable to CMHC at June 30, 2014 and 2013, was \$4,075,565 and \$4,599,981, respectively. All required payments on the note have been received through June 30, 2014.

Additionally, CMHC and CMMC provide physician coverage, management and other various services to Parkview routinely throughout the year under the terms of a management agreement

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

At June 30, 2014 and 2013, the Corporation has a recorded receivable from Parkview of \$5,678,268 and \$6,157,393, respectively, for services rendered under this agreement. For the year ended June 30, 2014, Parkview sold four buildings to the Corporation for approximately \$5,240,000, of which Parkview received \$600,000 in cash from the Corporation and the remaining \$4,640,000 of the sale was applied to outstanding debts owed by Parkview to the Corporation

Parkview's audit as of and for the year ended December 31, 2013, included an Emphasis of Matter paragraph regarding substantial doubt about Parkview's ability to continue as a going concern due to recurring losses from operations and net asset deficiencies. At June 30, 2014 and 2013, the Corporation has recorded an allowance on the amounts due from Parkview of \$3,600,000 and \$0, respectively. Management continues to evaluate the estimated net collectability of the amounts due from Parkview based on Parkview's current financial position, and, as a result, it is reasonably possible this estimate could change materially in the near term

### Note 7: Property and Equipment

Property and equipment consists of the following at June 30

	2014	2013
Land and land improvements	\$ 15,131,189	\$ 14.881.264
Buildings and improvements	236,394,492	228,065,261
Major movable equipment, fixed equipment		
and vehicles	251,107,376	226,972,582
	502,633,057	469,919,107
Less accumulated depreciation	308,938,377	285,140,084
	193,694,680	184,779,023
Construction in progress	3,733,509	20,029,870
	\$ 197.428.189	\$ 204.808.893

At June 30, 2014 and 2013, construction in progress was comprised of various minor construction projects, in addition to costs associated with expanding the single stay unit. The remaining installation for new computer system is expected to be completed in the spring of 2015 with an additional anticipated cost of approximately \$1,390,000.

Notes to Consolidated Financial Statements
June 30, 2014 and 2013

### Note 8: Self-Insurance

### Professional Liability Claims

CMHC and its subsidiaries obtain professional and management liability insurance coverages on a claims made basis and general liability coverage on an occurrence basis from CWM, CMHC's wholly owned subsidiary. The medical professional liability insurance coverage limits are \$2,000,000 per claim and \$12,000,000 in the aggregate, with coverage beginning January 1, 1979 Management liability insurance coverage limits are \$1,000,000 per claim and \$3,000,000 in the aggregate, with coverage beginning May 29, 1987. General liability coverage limits are \$2,000,000 per loss and \$12,000,000 in the aggregate. Additionally, CWM also provides an excess policy where coverage is limited to \$25,000,000 per claim and in the aggregate. Beginning July 1, 2007, CWM obtained reinsurance for 100% of the excess coverage, and prior to July 1, 2007. CWM reinsured 80% of the excess coverage.

Losses from asserted and unasserted claims identified under CWM's incident reporting system are accrued based on estimates that incorporate CWM's past experience, as well as other considerations, including the nature of each claim or incident and relevant trend factors

The accrued liability for malpractice claims at June 30, 2014 and 2013, was \$17,486,939 and \$15,994,338, respectively. It is reasonably possible that CWM's estimate of losses will change by a material amount in the near term

Effective July 1, 2012, CWM's medical professional liability policy was endorsed to include Directors and Officers and Employments Practices liability policy deductible buyback coverage CWM's liability is limited to \$50,000 and \$75,000 in excess of CMHC's first dollar retention of \$50,000 each on all losses respectively

#### Health Insurance

The Corporation is self-insured for employee health coverage and has accrued an estimate of the ultimate costs for both reported claims and claims incurred but not reported. The accrual is based on the consideration of prior claims experience, recently settled claims, frequency of claims and other economic and social factors and is included in current accrued expenses on the balance sheets. It is reasonably possible that the Corporation's estimate will change by a material amount in the near term. Commercial stop-loss insurance coverage is purchased for claims in excess of the aggregate annual amount.

Notes to Consolidated Financial Statements
June 30, 2014 and 2013

### Workers' Compensation

The Corporation has a self-insurance program to provide for workers' compensation coverage and has accrued an estimate of the ultimate costs for both claims reported and claims incurred but not reported. A trust fund has been established for this purpose and is included in assets limited as to use. The accrual is based on the consideration of prior claims experience, recently settled claims, frequency of claims and other economic and social factors and is included in current accrued expenses on the balance sheets. It is reasonably possible that the Corporation's estimate will change by a material amount in the near term

Liabilities for self-insurance costs for malpractice and workers' compensation are classified as current or long-term in the accompanying financial statements based on past experience, as well as other considerations, including the nature of each claim or incident and relevant trend factors

#### Note 9: Lines of Credit

The Corporation has a revolving line of credit, with TD Banknorth, N A, which provides borrowings up to \$15,000,000, due December 31, 2014. Payments of interest only are due monthly at a rate of the one-month LIBOR plus 2.75%. The interest rate will be adjusted based on a review of the Corporation's quarterly financial statements to the one-month LIBOR plus 2.50% if days cash on hand is greater than 50 days, or to the one-month LIBOR plus 2.25% if days cash on hand is greater than 70 days. The interest rate at June 30, 2014 and 2013, was 2.90% and 2.75%, respectively. This line of credit is secured by substantially all of the Corporation's assets. At June 30, 2014 and 2013, respectively, the balance outstanding on the line of credit was \$0.

During the year ended June 30, 2014, the Corporation amended a line of credit with TD Banknorth, N A, which originally allowed borrowings up to \$25,000,000, reducing allowed borrowings up to \$7,500,000. The line of credit is due December 31, 2014, and the interest rate at June 30, 2014 and 2013, was 2,90% and 2,75%, respectively. This line of credit is secured by substantially all of the Corporation's assets. At June 30, 2014 and 2013, the balance outstanding on the line of credit was \$0.

During the year ended June 30, 2014, the Corporation converted a revolving line of credit with TD Banknorth, N A that previously allowed for borrowings up to \$25,000,000 to a term note in the amount of \$8,701,284 (see *Note 10 (J)*) At June 30, 2013, the outstanding balance on the line of credit was \$10,342,598

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

### Note 10: Long-Term Debt

	2014	2013
Revenue bonds (A)	\$ 18,510,000	\$ 19.970,000
Revenue bonds (B)	2,315,000	2,390,000
Revenue bonds (C)	7,190,000	7,430,000
Revenue bonds (D)	54,925,000	55,270,000
Revenue bonds (E)	37,160,000	37,160,000
Mortgage note payable (F)	691,932	712,662
Mortgage note payable (G)	649,249	667,641
Note payable (H)	2,033,280	2,471,652
Note payable (I)	1,481,189	1,800,531
Note payable (J)	8,428,767	-
Capital lease obligations (K)	10,911,933	13,439,943
	144,296,350	141,312,429
Less net discount (premium) on bonds	(3,640,471)	(3,837,285)
Less current maturities	8,908,776	6,048,619
	\$ 139,028,045	\$ 139,101,095

- (A) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds. Central Maine Medical Center Issue, Series 2005B, interest rates ranging from 3 5% to 5 0%. The bonds are collateralized by CMMC's pledge of gross revenues and property. The bonds are payable in annual installments through July 1, 2030.
- (B) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds. Rumford Community Home Issue, Series 2001A, interest rates ranging from 3 45% to 5 25%. The bonds are collateralized by Rumford's pledge of gross revenues and property. The bonds are payable in annual installments through July 1, 2031. CMHC as the parent, is also guarantor of these revenue bonds.
- (C) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds. Bridgton Hospital Issue. Series 2001A, interest rates ranging from 3 45% to 5 25%. The bonds are collateralized by Bridgton's pledge of gross revenues and property. The bonds are payable in annual installments through July 1, 2031. CMHC as the parent, is also guarantor of these revenue bonds.

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

- (D) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds.
   Central Maine Medical Center Issue, Series 2009A, interest rates ranging from 2 00% to
   5 12% The bonds are collateralized by CMHC's and CMMC's pledge of gross revenues and property. The bonds are payable in annual installments through July 1, 2039
- (E) Maine Health and Higher Educational Facilities Authority Fixed Rate Revenue Bonds. Central Maine Medical Center Issue. Series 2013A, interest rates ranging from 2 0% to 5 0%. The bonds are collateralized by CMMC's pledge of gross revenues and property. The bonds are payable in annual installments through July 1, 2032. The proceeds from this bond issuance were used to advance refund the Maine Health and Higher Educational Facilities. Authority Fixed Rate Revenue Bonds, Central Maine Medical Center Issue, Series 2003A.
- (F) US Department of Agriculture, Rural Development mortgage notes payable due in monthly installments of principal and interest through December 2037, with interest rates at 4 88% and 5 00%, secured by Bridgton's assets and a pledge of future gross revenues
- (G) U S Department of Agriculture. Rural Development mortgage note payable due in monthly installments of principal and interest through May 2036, with interest rate of 4 50%. This mortgage note payable is secured by Rumford's assets and a pledge of future gross revenues.
- (H) Note payable to Mechanic Savings Bank, with interest payments at 30-day LIBOR plus 1 65%, due November 12, 2018, secured by real estate. The interest rate at June 30, 2014 and 2013, was 1 80% and 1 89%, respectively
- (I) Note payable to Mechanic Savings Bank, with interest payments at 30-day LIBOR plus 1 65%, due November 12, 2018, secured by real estate The interest rate at June 30, 2014 and 2013, was 1 80% and 1 89%, respectively
- (J) Note payable to TD Banknorth N A, with monthly principal and interest payments for sixty months. The interest rate is based on the 30-day LIBOR plus 2 75%, due April 11, 2019. This note payable is secured by CMHC's assets. The interest rate at June 30, 2014 was 2 90%.
- (K) Various capital leases at imputed interest rate of 0%-2 80%, due through 2019, collateralized by property and equipment. Property and equipment include the following equipment under capital leases

The bonds and notes payable contain various financial ratios and covenants with which the Corporation is required to comply These financial ratios include minimum debt service coverage ratios, minimum days cash on hand, and debt capitalization requirements

	2014	2013
Equipment Less accumulated depreciation	\$ 21,029,567 5,719,917	\$ 20,963,416 4,361,843
	\$ 15.309.650	\$ 16,601,573

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

Aggregate annual maturities and sinking fund requirements of long-term debt and payments on capital lease obligations at June 30, 2014, are

	(E Ca	ong-Term Debt Excluding pital Lease oligations)	pital Lease bligations
2015	\$	5,885,140	\$ 3,161,523
2016		6,230,017	2,740,726
2017		6,416,684	2,656,708
2018		6,620,190	2,661,445
2019		6,041,509	-
Thereafter		102,190,877	 -
	\$	133,384,417	11,220,402
Less amount representing interest			 308,469
Present value of future minimum lease payments			10,911,933
Less current maturities			 3,023,636
Noncurrent portion			\$ 7,888,297

### Note 11: Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are available for the following purposes

	2014	2013
Cardiac care	\$ 350,504	\$ 301,336
Healthcare services	4,697,021	3,092,838
Research	1,742	1,742
Purchase of capital	3,379,226	3,145,138
Charity care	1,034,092	775,300
Health education	2,606,724	1,500,818
Family practice	734,626	652,095
	\$ 12,803,935	\$ 9,469,267

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

Permanently restricted net assets are restricted to

	2014	2013
Investments to be held in perpetuity. the income is unrestricted	\$ 5,684,510	\$ 5,531,598
Investments to be held in perpetuity, the income is restricted	14,429,421	14,146,572
	\$ 20.113.931	\$ 19.678.170

During 2014 and 2013, net assets were released from donor restrictions by incurring expenses, satisfying the restricted purposes in the amounts of \$1,567,237 and \$1,948,440, respectively. During 2014 and 2013, net assets of \$108,576 and \$1,200,095, respectively, were released to purchase equipment

#### Note 12: Endowment

The Corporation's endowment consists of numerous individual funds established for a variety of purposes. The endowment includes both donor-restricted endowment funds and funds designated by the governing body to function as endowments (board-designated endowment funds). As required by accounting principles generally accepted in the United States of America (GAAP), net assets associated with endowment funds, including board-designated endowment funds, are classified and reported based on the existence or absence of donor-imposed restrictions.

The Corporation's governing body has interpreted the State of Maine Prudent Management of Institutional Funds Act (SPMIFA) as requiring preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Corporation classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment. (b) the original value of subsequent gifts to the permanent endowment and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of donor-restricted endowment funds is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Corporation in a manner consistent with the standard of prudence prescribed by SPMIFA. In accordance with SPMIFA, the Corporation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds

- Duration and preservation of the fund
- 2 Purposes of the Corporation and the fund
- 3 General economic conditions
- 4 Possible effect of inflation and deflation
- 5 Expected total return from investment income and appreciation or depreciation of investments
- 6 Other resources of the Corporation
- 7 Investment policies of the Corporation

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

The composition of net assets by type of endowment fund at June 30, 2014 and 2013, was

	2014				
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	
Donor-restricted endowment funds Board designated endowment funds	\$ - 5.673.175	\$ 4,274,145 	\$ 18,719,617 	\$ 22,993,762 5,673,175	
	\$ 5,673,175	\$ 4,274,145	\$ 18,719,617	\$ 28,666,937	
		20	13		
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	
Donor-restricted endowment funds Board designated endowment funds	\$ - 5,155,160	\$ 2.079,946	\$ 18,433,866	\$ 20.513,812 5,155,160	
	\$ 5,155,160	\$ 2,079,946	\$ 18,433,866	\$ 25,668,972	

Changes in endowment net assets for the years ended June 30, 2014 and 2013, were

	2014							
	Ur	nrestricted		emporarily Restricted		ermanently Restricted		Total
Endowment net assets.								
beginning of year	\$	5,155,160	\$	2,079,946	\$	18,433,866	\$	25,668,972
Contributions		2,901		-		285,751		288,652
Total investment return		747,096		2,513,039		-		3,260,135
Appropriation of endowment assets								
for expenditure		(231,982)		(318,840)				(550,822)
Endowment net assets, end of year	\$	5,673,175	\$	4,274,145	_\$_	18,719,617	\$	28,666,937

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

	2013							
	Ur	nrestricted		emporarily estricted		ermanently Restricted		Total
Endowment net assets.								
beginning of year	\$	5,008,669	\$	1,149,274	\$	17,465,621	\$	23,623,564
Contributions		3,720		-		968,245		971,965
Total investment return		368,161		1,229,681		-		1,597,842
Appropriation of endowment assets								
for expenditure		(225,390)		(299,009)		-		(524,399)
Endowment net assets, end of year	\$	5,155,160	\$	2,079,946	\$	18,433,866	\$	25,668,972

The Corporation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs and other items supported by its endowment while seeking to maintain the purchasing power of the endowment. Endowment assets include those assets of donor-restricted endowment funds the Corporation must hold in perpetuity or for donor-specified periods, as well as those of board-designated endowment funds. Under the Corporation's policies and risk parameters, endowment assets are invested in a manner that is intended to produce results that are at least equal to the performance of the custom balanced index and rank in the top 33% of a nationally recognized evaluation service's universe for the comparable funds over a rolling five-year time period. The Corporation's custom index is comprised of the Standard & Poor's 500 Index, Russell 2000 Index, MSCI EAFE International Index and Solomon Brothers 90 day Treasury Bill Index and/or other appropriate indices. The Corporation expects its endowment funds to provide an average rate of return of approximately 8% annually over time. Actual returns in any given year may vary from this amount.

To satisfy its long-term rate of return objectives, the Corporation relies on a total return strategy in which investment returns are achieved through both current yield (investment income such as dividends and interest) and capital appreciation (both realized and unrealized). The Corporation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

The Corporation has a policy (the spending policy) of appropriating for expenditure each year 45% of its endowment fund's average fair value as measured on July 1 of the new fiscal year. In establishing this policy, the Corporation considered the long-term expected return on its endowment. Accordingly, over the long term, the Corporation expects the current spending policy to allow its endowment to grow at an average of 8% annually. This is consistent with the Corporation's objective to maintain the purchasing power of endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

### Note 13: Charity Care

The costs of charity care provided under the Corporation's charity care policy were \$7,962,386 and \$6,497,568 for 2014 and 2013, respectively. The cost of charity care is estimated by applying the ratio of cost to gross charges to the gross uncompensated charges.

### **Note 14: Functional Expenses**

The Corporation provides health care services primarily to residents within its geographic area Expenses related to providing these services are as follows

	2014	2013
Health care services General and administrative	\$ 344.779.266 77.626.271	\$ 322,957,893 74,790,870
	\$ 422,405,537	\$ 397.748.763

#### Note 15: Pension Plan

The CMHC and certain affiliates have a noncontributory defined benefit pension plan covering all employees who meet the eligibility requirements. Effective December 31, 2001, Rumford merged into the CMHC plan. The funding policy is to make the minimum annual contribution that is required by applicable regulations, plus such amounts as CMHC may determine to be appropriate from time to time. CMHC expects to contribute \$3,499,000 to the plan in 2015.

No employee hired after December 31, 2009, is eligible to participate in the defined benefit pension plan. Effective March 31, 2011, pension benefits for all employees in the defined benefit pension plan have been frozen. Effective July 1, 2011, all employees previously covered under the defined benefit plan can elect to participate in the Corporation's defined contribution plan.

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

	2014	2013
Benefit obligation Fair value of plan assets	\$ 148.216.420 109.291.373	\$ 135,203,014 95,335,770
Funded status	\$ (38,925,047)	\$ (39,867,244)
Liabilities recognized in the balance sheets		
	2014	2013
Noncurrent liabilities	\$ 38,925,047	\$ 39,867,244
Amounts recognized in unrestricted net assets not yet recognized benefit cost consist of	ed as components of	f net periodic
	2014	2013
Net loss	\$ (43,607,350)	\$ (43,699,308)
Information for pension plans with an accumulated benefit obl	igation in excess of	plan assets
	2014	2013
Projected benefit obligation	\$ 148.216.420	\$ 135,203,014
Accumulated benefit obligation	\$ 148.216.420	\$ 135,203,014
Fair value of plan assets	\$ 109,291,373	\$ 95,335,770
Other significant balances and costs are		
	2014	2013
Employer contributions	\$ 3,120,024	\$ 1,308,969
Benefits paid	\$ (4.082.324)	\$ (3.877.077)
Benefit costs	\$ 2.269.784	\$ 2.810.387

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

Other changes in plan assets and benefit obligations recognized in the statements of operations and changes in net assets for the years ended June 30, 2014 and 2013

	2014	2013		
Amounts arising during the period				
Actuarial (gain) loss	\$ 10,890,672	\$	(7,882,907)	
Actual return on plan assets	(14,917,903)		(6,260,233)	
Expected return on plan assets	6,639,485		6,479,570	
Net (gain) loss	\$ 2,612,254	\$	(7,663,570)	
Amounts reclassified as components of net periodic				
benefit cost of the year				
Net loss	\$ 2,704,212	\$	3,560,187	

The estimated net loss for the defined benefit pension plan will be amortized into net periodic benefit cost over the next fiscal year is \$2.655.508

Significant assumptions include

	2014	2013
Weighted average assumptions used to determine		
benefit obligations		
Discount rate	4 20%	4 66%
Weighted average assumptions used to determine		
benefit costs		
Discount rate	4 66%	4 11%
Expected return on plan assets	7 50%	7 50%

CMHC has estimated the long-term rate of return on plan assets based primarily on historical returns on plan assets, adjusted for changes in target portfolio allocations and recent changes in long-term interest rates based on publicly available information

CMHC's overall investment strategy is to diversify investments among asset classes and management strategies in an attempt to minimize volatility while ensuring that a sufficient pool of assets is maintained at all times to meet the plan's current and future benefit obligations. The target asset allocation percentages for 2014 and 2013 are as follows

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

	2014	2013
Fixed income securities	50%	50%
Equity securities	50%	50%
Private limited partnerships	0%	0%
Total	100%	100%

#### Pension Plan Assets

Following is a description of the valuation methodologies used for pension plan assets measured at fair value on a recurring basis and recognized in the accompanying balance sheets, as well as the general classification of pension plan assets pursuant to the valuation hierarchy

Where quoted market prices are available in an active market, plan assets are classified within Level 1 of the valuation hierarchy. Level 1 plan assets include equity securities. If quoted market prices are not available, then fair values are estimated by using pricing models, quoted prices of plan assets with similar characteristics or discounted cash flows. Level 2 plan assets include cash and cash equivalents and fixed income securities. In certain cases where Level 1 or Level 2 inputs are not available, plan assets are classified within Level 3 of the hierarchy. No plan assets are classified as Level 3.

The fair values of CMHC's pension plan assets at June 30, 2014 and 2013, by asset class are as follows

2014		
Fair Value	Measurements	Using

2044

			i ali ve	alue	Measurement	.5 05	<u> </u>
	 Total Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)			Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Cash and cash equivalents Fixed income securities Equity securities	\$ 654,683 53,751,077 54,885,613	\$	654,683	\$	53,751,077 54,885,613	\$	- - -
Total	\$ 109,291,373	\$	654,683	\$	108,636,690	\$	

Notes to Consolidated Financial Statements
June 30, 2014 and 2013

2013
Fair Value Measurements Using

	Total Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)			Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
Cash and cash equivalents Fixed income securities Equity securities	\$ 445,189 31,312,714 63,577,867	\$	445,189	\$	31,312,714 63,577,867	\$	- - -
Total	 95,335,770	\$	445,189	\$	94,890,581	\$	

Plan assets are held by a bank-administered trust fund, which invests the plan assets in accordance with the provisions of the plan agreement. The plan agreements permit investment in common stocks, corporate bonds and debentures. U.S. government securities, certain insurance contracts, real estate and other specified investments and derivatives based on certain target allocation percentages.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as of June 30, 2014

2015	\$	4,544,660
2016		5,114,254
2017		5,613,061
2018		6,072,831
2019		6,555,864
2020-2024	3	9,641,803

#### **Defined Contribution Plan**

Effective July 1, 2012, all employees previously covered under the defined benefit pension plan are now eligible to start accruing benefits under the 403(b) defined contribution plan. Prior to July 1, 2012, only Bridgton employees were participants in the defined contribution plan. This plan covers substantially all employees, and the Corporation matches employee contributions into the plan up to 2.5% of an employee's annual salary. Amounts contributed by the Corporation vest at 20% for each year of service until 100% vested after five years of service. Pension expense to the plan was \$4.521,270 and \$4,110,054 for 2014 and 2013, respectively

Notes to Consolidated Financial Statements
June 30, 2014 and 2013

#### **Deferred Compensation Plan**

The Corporation funds deferred compensation plans under IRS section 457(f) and 457(b) for the benefit of certain senior executives. The trust accounts assets are classified as other assets and a corresponding deferred compensation obligation has been recorded by the Corporation in the amount of \$11.957,336 and \$9,731,734 at June 30, 2014 and 2013, respectively, and classified as other long-term debt

The Corporation also funds a secured executive benefit plan for certain employees 
Under this plan the Corporation purchases a life insurance policy for key members of management 
Upon termination of the plan the Corporation will receive the premium payments, paid by the 
Corporation over the life of the policy and the employees will receive the amounts in excess of the 
premium payments to the Corporation 
At June 30, 2014 and 2013, respectively, the Corporation 
had recorded investments of \$18,728,639 and \$16,929,547 included in deferred compensation 
assets

#### Note 16: Disclosures About Fair Value of Assets and Liabilities

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value.

- Level 1 Quoted prices in active markets for identical assets or liabilities
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities

Notes to Consolidated Financial Statements
June 30, 2014 and 2013

### Recurring Measurements

The following table presents the fair value measurements of assets and liabilities recognized in the accompanying balance sheets measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at June 30, 2014 and 2013

		Fair Value Measurements Using					<u> </u>
	Fair Value		Quoted Prices in Active Markets for Identical Assets (Level 1)	Obs Ir	nificant Other ervable iputs evel 2)	Unob: In	ificant servable puts vel 3)
June 30, 2014							
Cash equivalents	\$ 41,830,872	\$	41,830,872	\$	-	\$	-
Mutual funds - equities	29.863.811		29,863,811		-		-
Mutual funds - fixed income	7.615.744		7,615,744		-		-
Corporate bonds	19,869,793		-	19	9.869.793		-
U.S. treasury and agency securities	20,484,788		=	20	),484,788		-
Fixed income mortgage backed securities	1.147.813		-		1.147.813		-
Equity securities	28,159,054		28,159,054		-		-
Charitable remainder trusts	1.395,050		-		1.395.050		-
June 30, 2013							
Cash equivalents	34,206,005		34.206.005		-		-
Mutual funds - equities	24,669,916		24,669,916		=		-
Mutual funds - fixed income	7,479,251		7,479,251		=		-
Corporate bonds	19,897,195		-	19	9,897,195		-
U.S. treasury and agency securities	19,323,572		-	19	9.323.572		_
Fixed income mortgage backed securities	1,162,978		-		1,162,978		-
Equity securities	24,407,174		24,407,174		-		_
Private limited partnerships	357,240		_		-		357,240
Charitable remainder trusts	1.245.041		-		1.245.041		_

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

Following is a description of the valuation methodologies and inputs used for assets and liabilities measured at fair value on a recurring basis and recognized in the accompanying balance sheets, as well as the general classification of such assets and liabilities pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the year ended June 30, 2014. For assets classified within Level 3 of the fair value hierarchy, the process used to develop the reported fair value is described below.

### Cash Equivalents and Investments

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. Level 1 securities include cash equivalents, fixed income securities and equity securities. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections and cash flows. Level 2 securities include cash equivalents, fixed income securities and equity securities. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy and include private limited partnerships. For investments other than the private limited partnerships, the inputs used by the pricing service to determine fair value may include one, or a combination of observable inputs such as benchmark yields, broker/dealer quotes, issuer spreads, benchmark securities and reference data market research publications

The value of certain investments, classified as alternative investments, is determined using net asset value (or its equivalent) as a practical expedient. Investments for which the Corporation expects to have the ability to redeem its investments with the investee within 12 months after the reporting date are categorized as Level 2. Investments for which the Corporation does not expect to be able to redeem its investments with the investee within 12 months after the reporting date are categorized as Level 3.

Fair value determinations for Level 3 measurements of securities are the responsibility of management Management's office contracts with a pricing specialist to generate fair value estimates on a monthly or quarterly basis. Management's office challenges the reasonableness of the assumptions used and reviews the methodology to ensure the estimated fair value complies with accounting standards generally accepted in the United States.

#### Charitable Remainder Trusts

Fair value is estimated at the present value of the future distributions expected to be received over the term of the agreement. Due to the nature of the valuation inputs, the interest is classified within Level 2 of the hierarchy.

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

### Nonrecurring Measurements

The following table presents the fair value measurement of assets and liabilities measured at fair value on a nonrecurring basis and the level within the fair value hierarchy in which the fair value measurements fall at June 30, 2014 and 2013

	20	14	20	13
	Carrying		Carrying	
	Amount	Fair Value	Amount	Fair Value
Financial Assets				
Cash and cash equivalents	\$ 16,342,930	\$ 16,342,930	\$ 10,270,111	\$ 10,270,111
Estimated amounts due from				
third-party payers	18,866,613	18,866,613	41,180,042	41,180,042
Notes receivable	3,843,701	3,843,701	4,368,117	4,368,117
Deferred compensation plan assets	30,685,975	30,685,975	26,661,280	26,661,280
Financial Liabilities				
Line of credit	-	-	10,342,598	10,342,598
Long-term debt	147,936,821	150,715,351	145,149,714	149,265,722

### Cash and Cash Equivalents

The carrying amount approximates fair value

### Notes Receivable

Fair value is estimated at the present value of the future payments expected to be received

### Estimated Amounts Due From Third-Party Payers

Fair value is estimated at the present value of the future payments expected to be received

### Defined Compensation Plan Assets

The carrying amount approximates fair value

Notes to Consolidated Financial Statements
June 30, 2014 and 2013

### Line of Credit and Long-Term Debt

Fair value is estimated based on the borrowing rates currently available to the Corporation for bank loans with similar terms and maturities

### Note 17: The Fair Value Option

As permitted by Topic 825, the Corporation has elected to measure its internally designated assets limited as to use and short-term investments at fair value. Management has elected the fair value option for these items because it more accurately reflects the portfolio returns and financial positions of the Corporation. Total investments at June 30, 2014 and 2013, are \$0 and \$357,240, respectively.

See *Note 16* for additional disclosures regarding fair value of these investments

### Changes in Fair Value

Changes in fair value for items for which the fair value option has been elected are reported as investment return in other income (expense) in the financial statements. The change for 2014 and 2013 was a decrease of \$357,240 and \$442,341, respectively, which reflects all investment return amounts from short-term investments and internally designated investments.

### Note 18: Asset Retirement Obligation

Accounting principles generally accepted in the United States of America require that an asset retirement obligation (ARO) associated with the retirement of a tangible long-lived asset be recognized as a liability in the period in which it is incurred or becomes determinable (as defined by the standard) even when the timing and/or method of settlement may be conditional on a future event. The Corporation's conditional asset retirement obligations relate to environmental hazards contained in buildings that the Corporation owns. Environmental regulations exist that require the Corporation to handle and dispose of environmental hazards in a special manner if a building undergoes major renovations or is demolished.

### Notes to Consolidated Financial Statements June 30, 2014 and 2013

A summary of changes in asset retirement obligations for the years ended June 30, 2014 and 2013, is included in the table below.

	2014	2013
Liability, beginning of year Liabilities settled Accretion expense	\$ 2.939,284 (82,833) 210,324	\$ 2.829,879 (89.014) 198.419
	\$ 3.066,775	\$ 2.939.284

### Note 19: Significant Estimates and Concentrations

Accounting principles generally accepted in the United States of America require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following

### Allowance for Net Patient Service Revenue Adjustments

Estimates of allowances for adjustments included in net patient service revenue are described in *Notes 1* and 2

### Self-Insured Professional Liability, Workers' Compensation and Employee Health Claims

Estimates related to the accrual for medical malpractice, workers' compensation and health insurance claims are described in *Notes 1* and *7* 

#### Litigation

In the normal course of business, the Corporation is, from time to time, subject to allegations that may or do result in litigation. Some of these allegations are in areas not covered by the Corporation's self-insurance program (discussed elsewhere in these notes) or by commercial insurance, for example, allegations regarding employment practices or performance of contracts. The Corporation evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of counsel, management records an estimate of the amount of ultimate expected loss, if any, for each of these matters. Events could occur that would cause the estimate of ultimate loss to differ materially in the near term.

Notes to Consolidated Financial Statements
June 30, 2014 and 2013

### Asset Retirement Obligation

As discussed in *Note 17*, the Corporation has recorded a liability for its conditional asset retirement obligation related to environmental hazards

### Pension Benefit Obligations

The Corporation has a contributory defined benefit pension plan whereby it agrees to provide certain postretirement benefits to eligible employees. The benefit obligation is the actuarial present value of all benefits attributed to service rendered prior to the valuation date based on the linear method. It is reasonably possible that events could occur that would change the estimated amount of this liability materially in the near term.

#### Investments

The Corporation invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such change could materially affect the amounts reported in the accompanying balance sheets.

#### Notes and Other Receivables

Due to the level of risk associated with certain notes and other receivables, it is at least reasonably possible that changes in the collectability of these receivables could occur in the near term and that such change could materially affect the amounts reported in the accompanying balance sheets

### **Note 20: Information Technology Commitments**

The Corporation has entered into an agreement with a national revenue cycle software company to provide software support services for the Corporation through 2018. The annual commitments for this agreement are as follows

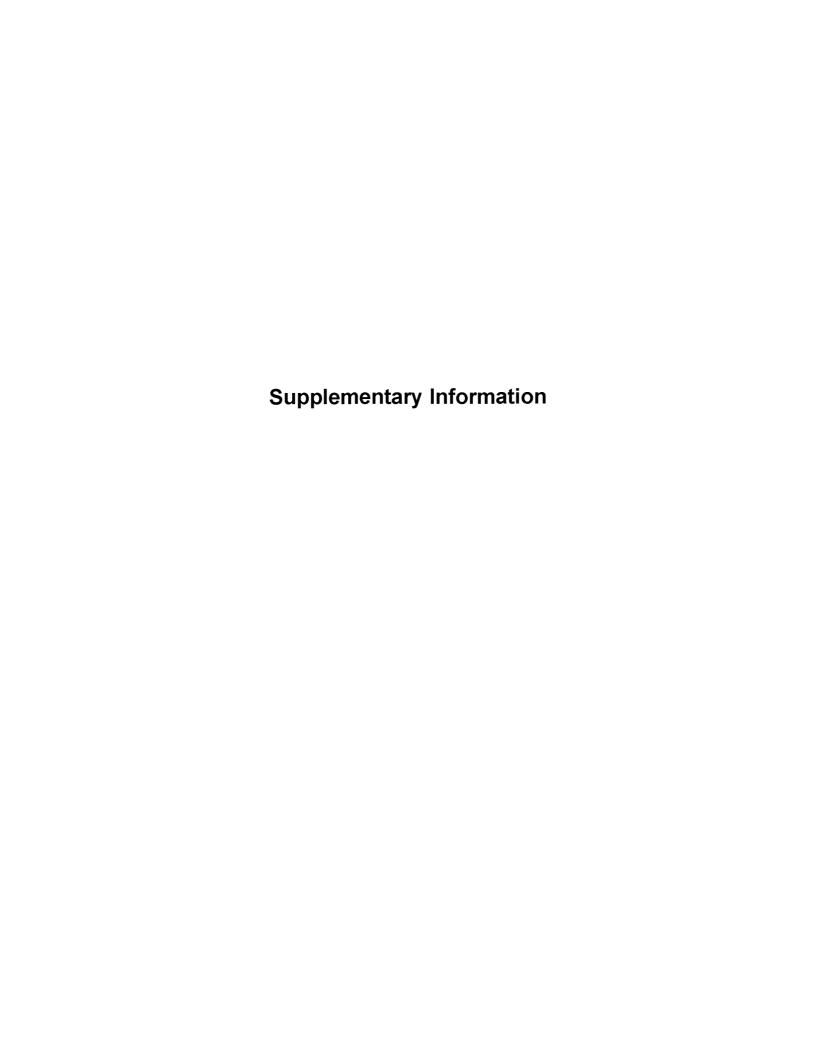
2015 2016	\$ 1.318.948 1.318.948
2017	1,318,948
2018	 659,474
	\$ 4,616,318

Notes to Consolidated Financial Statements
June 30, 2014 and 2013

### Note 21: Patient Protection and Affordable Care Act

The Patient Protection and Affordable Care Act (PPACA) will substantially reform the United States health care system. The legislation impacts multiple aspects of the health care system. Including many provisions that change payments from Medicare. Medicaid and insurance companies. Starting in 2014, the legislation requires the establishment of health insurance exchanges, which will provide individuals without employer-provided health care coverage the opportunity to purchase insurance. It is anticipated that some employers currently offering insurance to employees will opt to have employees seek insurance coverage through the insurance exchanges. It is possible the reimbursement rates paid by insurers participating in the insurance exchanges may be substantially different than rates paid under current health insurance products. Another significant component of the PPACA is the expansion of the Medicaid program to a wide range of newly eligible individuals. In anticipation of this expansion, payments under certain existing programs, such as Medicare disproportionate share, will be substantially decreased. Each state's participation in an expanded Medicaid program is optional.

The state of Maine has currently indicated it will not expand the Medicaid program, which may result in revenues from newly covered individuals not offsetting the Corporation's reduced revenue from other Medicare/Medicaid programs



## Consolidating Schedule – Balance Sheet Information June 30, 2014

	Central Maine Healthcare Corporation (Parent)		Central Maine Medical Center	Central Maine Health Ventures, Inc. Consolidated		
Assets		,				
Current Assets						
Cash and cash equivalents	\$	33,180,686	\$	1,540,470	\$	3,856,145
Assets limited as to use - current		1,650,995		6,446,320		_
Patient accounts receivable, net of						
allowance, \$57,800,000		-		55,502,943		595,714
Short-term investments		7.059,628		13,007,133		_
Estimated amounts due from						
third-party payers - current		-		2.737,483		_
Supplies		_		2,825,819		19,104
Prepaid expenses and other		5,783,722		8,469,661		348.390
Due from affiliates		-		46,533		-
Total current assets		47,675,031		90,576,362		4.819.353
Assets Limited As To Use						
Internally designated		25,519,639		-		_
Externally restricted by donors		27,034,998		2,877,092		_
Held by trustee under bond indenture agreements		-		15,144,198		_
Held by trustee for self-insurance trust		3,181,515		4,657,912		_
·		55,736,152		22,679,202		_
Less amount required to meet						
current obligations		1,650,995		6,446,320		_
•		54,085,157		16,232,882		-
Property and Equipment, Net		20,772,379		144,999,530		1,336,307
Other Assets						
Estimated amounts due from						
third-party payers		-		15,299,410		-
Interest in net assets of CMHC		-		25,249,682		-
Deferred compensation plan assets		25,898,504		2,740,482		2,046,989
Investment in equity investees		849,538		3,209,974		2,203,536
Notes receivable		3,843,701		-		-
Other		15,174,009		4,366,167		5,453,975
		45,765,752		50,865,715		9,704,500
Total assets	\$	168.298.319	\$	302,674,489	\$	15,860,160

	CWM Insurance Ltd.	surance Maine Hospital and Bridgton		Eliminations and Reclassifications	Central Maine Healthcare Corporation Consolidated	
ď	12,344,137	\$ -	\$ 2,541,692	\$ 18,535,009	\$ (55.655,209)	\$ 16.342.930
\$	12,344,137	<b>D</b> -	189,104	\$ 18.535,009 438,187	\$ (55.655.209)	\$ 16.342.930 8.724.606
	_	_	107,104	430,107	_	0,724,000
	_	-	6,867,962	8,967,314	-	71.933.933
	-	-	794,745	432,596	-	21,294,102
	-	-	399.282	430,438	-	3.567.203
	-	-	280,733	345,456	-	3.471.112
	7.010.701	64,790	1,085,921	1.228.148	(3.173.734)	20.817.599
				7.684	(54.217)	
	19,354,838	64,790	12,159,439	30,384,832	(58,883,160)	146,151,485
	_	5,245	2,837,273	4,645,729	_	33,007,886
	_	-	1,178,993	3,743,420	-	34,834,503
	_	_	393,360	1,290,648	_	16,828,206
	24,605,465	_	<u>-</u>	-	_	32,444,892
	24,605,465	5,245	4,409,626	9,679,797		117,115,487
	_		189,104	438,187		8.724.606
	24,605,465	5,245	4,220,522	9.241.610		108.390.881
		1.688.280	13,540,603	15.091.090		197.428.189
	<u>-</u>	_	<u>-</u>	_	_	15,299,410
	_	_	-	-	(25,249,682)	-
	-	-	-	-	- -	30,685,975
	-	2,198,815	-	-	-	8,461,863
	_	-	-	-	-	3,843,701
	_	-	576.059	985,886	(22.064.514)	4,491,582
	-	2,198,815	576,059	985,886	(47.314.196)	62,782,531
\$	43.960.303	\$ 3.957.130	\$ 30.496.623	\$ 55.703.418	\$ (106.197.356)	\$ 514.753.086

## Consolidating Schedule – Balance Sheet Information June 30, 2014

	He Co	Central Maine ealthcare rporation Parent)	Central Maine Medical Center	Vei	Central ine Health ntures, Inc. nsolidated
Liabilities and Net Assets					
Current Liabilities					
Current maturities of long-term debt	\$	1,650,995	\$ 6,446,320	\$	-
Accounts payable		5,566,070	11,842,544		59,343
Accrued expenses		5,039,613	17,974,825		405,624
Cash overdraft		-	55,388,533		-
Due to affiliates		-	-		-
Estimated amounts due to					
third-party payers		_	-		716,644
Total current liabilities		12.256,678	91.652.222		1.181.611
<b>Estimated Self-Insurance Costs</b>		260,417	1.628.409		-
Long-Term Debt		6.777.772	120.492.896		-
Pension Liabilities		31.197.913	4.624.007		-
Asset Retirement Obligations		-	2.034.068		-
Other Long-Term Liabilities		12,178,834	 -		425.896
Total liabilities		62.671.614	220,431,602		1.607.507
Net Assets					
Unrestricted		79,997,079	54,120,105		-
Temporarily restricted		8,809,014	8,979,161		_
Permanently restricted		16,820,612	19,143,621		_
Partners capital		-	-		_
Paid-in capital		-	-		43,544,129
Unrealized losses on investments		-	-		(12,163,375)
Retained earnings (deficit)			 		(17,128,101)
Total net assets		105,626,705	82,242,887		14.252.653
Total liabilities and net					
assets	\$	168,298,319	\$ 302,674,489	\$	15,860,160

CWM Insurance Ltd.		Other Central Rumford Maine Hospital ar Affiliates Affiliates		Bridgton Hospital	Eliminations and Reclassifications	Central Maine Healthcare Corporation Consolidated	
\$	-	\$ -	\$ 280,682	\$ 530,779	\$ -	\$ 8.908.776	
	2,689,096	42,682	1.156.097	1.197.293	(5.395.884)	17.157.241	
	-	88,312	1.915.197	2,039,347	-	27,462,918	
	-	266,676	-	-	(55,655,209)	-	
	-	-	54.217	-	(54.217)	-	
	-		2,302,324	1.247.240	<u>-</u>	4,266,208	
	2,689,096	397.670	5,708,517	5.014.659	(61,105,310)	57,795,143	
	17.486.939	-	-	-	-	19.375.765	
	-	-	3,443,926	8.313.451	-	139.028.045	
	-	-	3.103.127	-	-	38,925,047	
	-	-	430.513	602,194	-	3.066.775	
	-					12.604.730	
	20,176,035	397,670	12,686,083	13,930,304	(61,105,310)	270,795,505	
		1 520 050	17.200 ((2	27.070.051	20 222 050	211 020 715	
	-	1.530.959	17.299.663 253.620	37.868.851 2.702,704	20,223,058 (7,940,564)	211.039.715 12.803.935	
	_	_	257.257	1,201,559	(17,309,118)	20,113,931	
	50,000	_	237.237	-	(50,000)	20.113.731	
	4,400,000	3,721,669	_	_	(51.665.798)	_	
	_	-	-	-	12,163,375	-	
	19,334,268	(1.693,168)			(512,999)		
	23.784.268	3.559,460	17,810,540	41,773,114	(45,092,046)	243.957.581	
\$	43,960,303	\$ 3.957.130	\$ 30,496,623	\$ 55.703,418	\$ (106.197.356)	\$ 514.753.086	

### Consolidating Schedule – Statement of Operations Information Year Ended June 30, 2014

	Central Maine Healthcare Corporation (Parent)	Central Maine Medical Center	Central Maine Health Ventures, Inc. Consolidated
Unrestricted Revenues, Gains and Other Support	d)	Ф. 212.160.210	Ф 5027.022
Patient service revenue (net of contractual discounts and allowances)	\$ -	\$ 342,169,240	\$ 5,937,823
Provision for uncollectible accounts	72,186	35,478,477	36,492
Net patient service revenue less provision for	/2,100	33,470,477	30,472
uncollectible accounts	(72,186)	306,690,763	5,901,331
Other revenue	2.333,697	22,913,907	1,093,498
Net assets released from restrictions			
used for operations	1,535,337	24,243	_
Total unrestricted revenues, gains and			
other support	3.796.848	329.628.913	6.994.829
Expenses and Losses			
Salaries, wages and employee benefits	775,038	194,561,947	4,190,815
Supplies and other	2,436,192	103,656,928	3,719,899
Depreciation and amortization	446,364	20,056,517	257.268
Interest	(10.022)	5,559,506	-
Total expenses and losses	3.647.572	323,834,898	8,167,982
Operating Income (Loss)	149,276	5.794.015	(1.173.153)
Other Income (Expense)			
Investment return	1,330,007	188,050	6,794
Realized gains (losses) on sale of investments	1.189.989	5,779	-
Change in unrealized gains (losses) on investments	2,066,537	(99.037)	-
Gain (loss) on investment in			
equity investees	1,443,340	165,320	1,237,105
Loss on uncollectible notes receivable	-	(3,600,000)	-
Other	414,112	(163,715)	
Total other income (expense)	6,443,985	(3,503,603)	1.243.899
Excess (Deficiency) of Revenues Over Expenses	6.593.261	2.290.412	70,746
Net assets released from restriction used for			
purchase of property and equipment	47.584	47.584	=
Transfers to (from) affiliates	-	(1,701,602)	-
Grant funds used for acquisition of property			
and equipment	-	240,603	-
Change in defined benefit pension plan gains			
and losses	118,061	<del>-</del>	<del>-</del>
Increase in Unrestricted Net Assets	\$ 6.758.906	\$ 876,997	\$ 70,746

CWM Insurance Ltd.	nsurance Maine Hospital and Bridgton			Eliminations and Reclassification	Central Maine Healthcare Corporation Consolidated		
\$ -	\$ -	\$ 43,908,730	\$ 53.042,406	\$ -	\$ 445.058.199		
		4.824.666	5,965,744		46,377,565		
7.135.426	1.039.665	39.084.064 1.023.025	47.076.662 965.058	(7.133.955)	398.680.634 29.370.321		
		1.270	6,387		1.567,237		
7.135.426	1.039.665	40,108,359	48.048.107	(7.133.955)	429,618,192		
8.373.966 -	673.259 482.761 56.531	26,884,413 11,105,968 1,618,464 186,311	28.565.646 13.858.348 1.659.409 471.548	(7.181.539) -	255.651.118 136.452.523 24.094.553 6.207.343		
8.373.966	1,212,551	39,795,156	44,554,951	(7,181,539)	422,405,537		
(1.238,540)	(172,886)	313.203	3,493,156	47.584	7.212.655		
619.176 (243.796) 2.064.703	- - -	87.024 120.226 225.828	124.253 173.464 316.565	- - -	2.355.304 1.245.662 4.574.596		
- ((2.251)	452.204	- - - 	- (02.122)	-	3.297.969 (3.600,000)		
(63.351)	452,204	54,153 487,231	(92.432) 521.850		148.767 8.022.298		
1.138.192	279.318	800.434	4.015.006	47.584	15.234.953		
-	1.701.602	-	60.992	(47.584)	108.576		
-	-	30.926	28.109	-	299.638		
					118.061		
\$ 1.138.192	\$ 1.980.920	\$ 831.360	\$ 4.104.107	\$ -	\$ 15.761.228		

### Consolidating Schedule – Statement of Changes in Net Assets Information Year Ended June 30, 2014

		Central Maine Healthcare Corporation (Parent)		Central Maine Medical Center		Central Maine Health Ventures, Inc. Consolidated	
Unrestricted Net Assets						_	
Excess (deficiency) of revenues over expenses	\$	6,593,261	\$	2,290,412	\$	70,746	
Transfers to (from) affiliates		-		(1,701,602)		-	
Net assets released from restriction used for		17.501		17.501			
purchase of property and equipment		47.584		47.584		-	
Grant funds used for acquisition of property				210 (02			
and equipment Change in defined benefit pension plan gains		-		240,603		-	
and losses		118,061		_		_	
		110,001	_			_	
Increase in unrestricted							
net assets		6,758,906	_	876,997		70,746	
Temporarily Restricted Net Assets							
Contributions received		2,271,298		51,195		-	
Investment return		2.084.267		374,314		-	
Change in net assets of CMHC		-		2,726,987		-	
Net assets released from restriction		(1,582,921)		(71.827)			
Increase (decrease) in temporarily							
restricted net assets		2,772,644	_	3,080,669		-	
Permanently Restricted Net Assets							
Contributions received		42,433		242,318		-	
Change in beneficial interest of perpetual trusts		85,577		-		-	
Change in net assets of CMHC				128,010			
Increase (decrease) in permanently							
restricted net assets		128,010		370,328		-	
Change in Net Assets		9,659,560		4.327.994		70,746	
Net Assets, Beginning of Year		95,967,145		77.914.893		14.181.907	
Net Assets, End of Year	\$	105.626.705	\$	82,242,887	\$	14.252.653	

CWM Insurance Ltd.	Other Central Rumford Maine Hospital and Affiliates Affiliates		Bridgton Hospital	Eliminations and Reclassification	Central Maine Healthcare Corporation Consolidated	
\$ 1.138.192 -	\$ 279.318 1.701.602	\$ 800.434	\$ 4.015.006	\$ 47.584 -	\$ 15.234.953 -	
-	-	-	60.992	(47.584)	108.576	
-	-	30,926	28.109	-	299.638	
<u> </u>					118,061	
1.138.192	1.980.920	831.360	4,104,107		15.761.228	
-	- -	11.567	128.433 136.991	(47.584)	2.414.909 2.595.572	
<u>-</u>		(1.270)	(67.379)	(2.726.987) 47.584	(1.675.813)	
		10.297	198.045	(2.726.987)	3.334,668	
- - -	- - -	3,518	1,000 60,915	- - (128.010)	285.751 150,010	
<u>-</u>		3.518	61.915_	(128.010)	435.761	
1,138,192	1.980.920	845.175	4.364.067	(2.854.997)	19.531.657	
22,646,076	1,578,540	16,965,365	37,409,047	(42,237,049)	224,425,924	
\$ 23.784.268	\$ 3.559.460	\$ 17.810.540	\$ 41,773,114	\$ (45.092.046)	\$ 243.957.581	