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<div>Part IIIS</div> <div>Statement of Program Service Accomplishments</div> <div>Check if Schedule O contains a response or note to any line in this Part III</div> <div><div></div><div></div></div>				
1	Briefly describe the organization's mission			
<p>THE GERMAN MARSHALL FUND OF THE UNITED STATES (GMF) STRENGTHENS TRANSATLANTIC COOPERATION ON REGIONAL, NATIONAL, AND GLOBAL CHALLENGES AND OPPORTUNITIES IN THE SPIRIT OF THE MARSHALL PLAN GMF DOES THIS BY SUPPORTING INDIVIDUALS AND INSTITUTIONS WORKING IN THE TRANSATLANTIC SPHERE, BY CONVENING LEADERS AND MEMBERS OF THE POLICY AND BUSINESS COMMUNITIES, BY CONTRIBUTING RESEARCH AND ANALYSIS ON TRANSATLANTIC TOPICS, AND BY PROVIDING EXCHANGE OPPORTUNITIES TO FOSTER RENEWED COMMITMENT TO THE TRANSATLANTIC RELATIONSHIP. IN ADDITION, GMF SUPPORTS A NUMBER OF INITIATIVES TO STRENGTHEN DEMOCRACIES. FOUNDED IN 1972 AS A NON-PARTISAN, NON-PROFIT ORGANIZATION THROUGH A GIFT FROM GERMANY AS A PERMANENT MEMORIAL TO MARSHALL PLAN ASSISTANCE, GMF MAINTAINS A STRONG PRESENCE ON BOTH SIDES OF THE ATLANTIC. IN ADDITION TO ITS HEADQUARTERS IN WASHINGTON, DC, GMF HAS OFFICES IN BERLIN, PARIS, BRUSSELS, BELGRADE, ANKARA, BUCHAREST, AND WARSAW. GMF ALSO HAS SMALLER REPRESENTATIONS IN BRATISLAVA, TURIN, AND</p>				
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? <div><div></div><div>Yes</div><div></div><div>No</div></div> If "Yes," describe these new services on Schedule O			
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? <div><div></div><div>Yes</div><div></div><div>No</div></div> If "Yes," describe these changes on Schedule O			
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.			
4a	(Code)	(Expenses \$ 9,072,736	including grants of \$	6,399,205) (Revenue \$)
<p>CIVIL SOCIETY TRUSTS. BTD:THE BALKAN TRUST FOR DEMOCRACY (BTD) HAS BEEN FOR THE LAST ELEVEN YEARS A \$36-MILLION GRANTMAKING INITIATIVE THAT SUPPORTS DEMOCRACY, GOOD GOVERNANCE, AND EUROATLANTIC INTEGRATION IN SOUTHEASTERN EUROPE. THIS AWARD-WINNING PUBLIC-PRIVATE PARTNERSHIP WAS CREATED IN 2003 BY GMF, THE U.S. AGENCY FOR INTERNATIONAL DEVELOPMENT (USAID), AND THE CHARLES STEWART MOTT FOUNDATION. BTD HAS OPERATED WITH A SMALL, EXPERIENCED STAFF THAT HAS ACTIVELY SOUGHT OUT AND INCORPORATED EXPERTISE FROM A WIDE VARIETY OF PARTNERS. THESE EXPERTS, ALONG WITH GMF STAFF, HAVE MADE UP THE GRANTMAKING COMMITTEE THAT REVIEWS PROPOSALS TO ENSURE THAT BTD'S PROGRAMS ARE EFFECTIVE, RESPONSIVE TO LOCAL NEEDS, AND COMPLEMENTARY TO OTHER INITIATIVES SUPPORTED BY THE INTERNATIONAL COMMUNITY. BTD HAS BEEN STRUCTURED TO ALLOW BOTH EUROPEAN AND U.S. PARTNERS TO JOIN THE EFFORT TO STRENGTHEN TRANSATLANTIC COOPERATION IN THE BALKANS. OPERATING FROM THE GMF'S BELGRADE OFFICE, BTD AWARDS GRANTS IN ORDER TO STRENGTHEN DEMOCRATIC STRUCTURES IN SOUTHEASTERN EUROPE. IT DOES THIS THROUGH TWO PRINCIPAL PROGRAM AREAS: LINKING CITIZENS WITH GOVERNMENT AND REGIONAL COOPERATION AND COLLABORATION. SINCE ITS INCEPTION, BTD HAS AWARDED \$30.85 MILLION TO OVER 620 GRANTEES THROUGH 1,235 PROJECTS ACROSS THE REGION. KEY THEMATIC ISSUES THAT BTD CONTINUES TO SUPPORT INCLUDE YOUTH LEADERSHIP AND EMPOWERMENT, CIVIC ENGAGEMENT, GOVERNMENT ACCOUNTABILITY AND TRANSPARENCY, CULTURE OF GIVING, EUROATLANTIC INTEGRATION, AS WELL AS DIALOGUE AND RECONCILIATION. IN ADDITION TO GRANTMAKING, THE BALKAN TRUST FOR DEMOCRACY HAS CONTINUALLY WORKED TO ACCELERATE THE REGION'S INTEGRATION INTO EUROATLANTIC STRUCTURES AND TO RAISE THE PROFILE OF THE BALKANS. TOGETHER WITH GMF'S WASHINGTON HEADQUARTERS AND ITS OTHER EUROPEAN OFFICES, BTD HAS CONNECTED LOCAL ACTORS WITH EUROPEAN UNION, U.S., AND INTERNATIONAL INDIVIDUALS AND INSTITUTIONS IN ORDER TO BUILD NETWORKS AND CONSENSUS ON BALKAN ISSUES FROM A BROADER, MULTI-STAKEHOLDER PERSPECTIVE. BTD IN ORDER TO PROMOTE REGIONAL COOPERATION AND GOOD GOVERNANCE IN THE WIDER BLACK SEA REGION, GMF IN COOPERATION WITH THE UNITED STATES AGENCY FOR INTERNATIONAL DEVELOPMENT AND THE CHARLES STEWART MOTT FOUNDATION STARTED THE BLACK SEA TRUST FOR REGIONAL COOPERATION (BST). A PUBLIC-PRIVATE PARTNERSHIP, BST WORKS IN COLLABORATION WITH A RANGE OF DONORS TO PROMOTE SECURITY, STABILITY AND DEVELOPMENT IN THE WIDER BLACK SEA REGION AS PART OF THE GERMAN MARSHALL FUND. BST BRINGS INTO PLAY EXPERTISE, CAPACITY, AND REPUTATION TO ASSIST CIVIL SOCIETY IN ADDRESSING NATIONAL AND REGIONAL ISSUES THROUGH ITS GRANTMAKING AND TO FURTHER THE REGION AND ITS ISSUES ON THE TRANSATLANTIC AGENDA THROUGH POLICY WORK. BST GRANTS SUPPORT TO REGIONAL ENTITIES AND MECHANISMS, AND PLACE A STRONG EMPHASIS ON PEOPLE-TO-PEOPLE AND CONFIDENCE-BUILDING PROJECTS BETWEEN PARTIES AND AREAS IN CONFLICT. BST GRANTS PROJECTS IN FOUR PROGRAMMATIC AREAS: CIVIC PARTICIPATION, CROSS-BORDER INITIATIVES, EASTERN LINKS AND CONFIDENCE-BUILDING SINCE ITS LAUNCH, BST HAS AWARDED CLOSE TO 500 GRANTS TO OVER 300 GRANTEES, AND ORGANIZED 23 STUDY TOURS TO THE REGION, INCLUDING TO ZONES OF CONFLICT, FOR 209 MEMBERS OF THE U.S. CONGRESS, MEMBERS OF THE GERMAN BUNDESTAG, EU OFFICIALS, POLICYMAKERS, ANALYSTS, AND JOURNALISTS FROM BOTH THE UNITED STATES AND THE EU. THROUGH ITS GRANTMAKING, BST HELPED CREATE 8 REGIONAL NETWORKS OF JOURNALISTS, CIVIC LEADERS, YOUNG REFORMERS AND THINK TANKS, AND PROVIDED SUPPORT TO 11 REGIONAL ART FESTIVALS. FBD:THE FUND FOR BELARUS DEMOCRACY (FBD) WAS LAUNCHED IN THE SUMMER OF 2005, AS A PROJECT OF GMF. THIS PROGRAM ACKNOWLEDGES THE DIRE SITUATION IN WHICH BELARUSIAN DEMOCRATS AND CIVIL SOCIETY FIND THEMSELVES AND CONTRIBUTES TO INTERNATIONAL EFFORTS ASSISTING DEMOCRACY IN BELARUS. FBD WAS DESIGNED AS A MULTI-FACETED, MULTI-YEAR, AND MULTI-DONOR DEMOCRACY PROMOTION PROGRAM FOR BELARUS. IN DEVELOPING THIS PROGRAM, GMF DRAWS ON EXTENSIVE EXPERIENCE SUPPORTING REFORM THROUGH GRANTMAKING PRIOR, DURING AND AFTER EARLIER DEMOCRATIC BREAKTHROUGHS IN CENTRAL AND EASTERN EUROPE, AND THE LONG-TERM SUPPORT OF PROGRAMS SUCH AS THE BALKAN TRUST FOR DEMOCRACY AND THE BLACK SEA TRUST FOR REGIONAL COOPERATION. BASED ON THIS EXPERIENCE, FBD WAS BUILT TO CONTRIBUTE TO INTERNATIONAL EFFORTS OF ASSISTING DEMOCRATS IN BELARUS SINCE ITS INCEPTION, FBD HAS DEVELOPED INTO AN EFFECTIVE ASSISTANCE PROGRAM FOR BELARUSIAN DEMOCRATS. BETWEEN AUGUST 2005 AND OCTOBER 2014, FBD DISBURSED 631 GRANTS TOTALING \$8.65 MILLION. OVER FOUR-FIFTHS OF THIS FUNDING WAS RECEIVED BY RECIPIENTS WITHIN BELARUS, WHILE THE REMAINDER WENT TOWARD NETWORKING ACTIVITIES BETWEEN BELARUSIAN CITIZENS AND ORGANIZATIONS, AND THEIR COUNTERPARTS IN NEIGHBORING COUNTRIES IN CENTRAL AND EASTERN EUROPE. IN ADDITION TO DIRECT GRANTMAKING, FBD HAS LEVERAGED MORE THAN \$5.35 MILLION IN CO-FUNDING FROM A VARIETY OF EUROPEAN AND AMERICAN DONORS, BRINGING THE TOTAL VALUE OF FINANCIAL SUPPORT MOBILIZED BY THIS PROGRAM TO OVER \$14 MILLION. THIS ASSISTANCE VOLUME HAS MADE FBD ONE OF THE LARGEST SOURCES OF SUPPORT AVAILABLE TO BELARUSIAN CIVIL SOCIETY TODAY.</p>				
4b	(Code)	(Expenses \$ 5,144,889	including grants of \$) (Revenue \$)
<p>MAJOR CONFERENCE:WITH THE INCREASING IMPORTANCE OF THE WIDER ATLANTIC REGION AS THE BACKDROP, GMF CONVENED FOR THE THIRD ANNUAL ATLANTIC DIALOGUES IN 2014, IN MARRAKESH, MOROCCO. THE ATLANTIC DIALOGUES IS AN ANNUAL HIGH-LEVEL GATHERING OF 350 INFLUENTIAL POLICYMAKERS, BUSINESS LEADERS, AND OPINION-SHAPERS FROM AFRICA, THE AMERICAS, THE CARIBBEAN EUROPE, AND NORTH AMERICA. THE ATLANTIC DIALOGUES AGENDA EXAMINES TRANSATLANTIC RELATIONS FROM A NEW PERSPECTIVE, ENCOMPASSING THE VOICES OF SOUTHERN ATLANTIC LEADERS ON CROSS-REGIONAL ISSUES AFFECTING THE ATLANTIC BASIN. THIS FORUM PROVIDES A PLATFORM FOR FOSTERING A UNIQUE NETWORK ACROSS GENERATIONS, CONTINENTS AND CULTURES, AND SUPPORTING NEW EMERGING LEADERS FROM AFRICA, THE AMERICAS AND EUROPE, AND IN-DEPTH DISCUSSIONS FOCUSING ON THE NEW DYNAMICS OF THE ATLANTIC BASIN IN TERMS OF SHARED VALUES, SOCIAL CONNECTIVITY, COMMON SECURITY CHALLENGES, ECONOMIC OPPORTUNITIES, AND GROWING COOPERATION BETWEEN THE FOUR ATLANTIC CONTINENTS. THE ATLANTIC DIALOGUES AIMS TO REDEFINE ATLANTIC COOPERATION AND CREATE NEW MENTAL MAPS OF THE ATLANTIC SPACE, PROMOTE AND ADVANCE WIDER ATLANTIC COOPERATION, AND EXPOSE THE NEXT GENERATION OF EMERGING LEADERS BY OFFERING THEM THE OPPORTUNITY TO ADDRESS GLOBAL ISSUES ON THE TRANSATLANTIC AGENDA. BRUSSELS FORUM HAS EMERGED AS THE LEADING ANNUAL TRANSATLANTIC GATHERING WHERE OVER 400 OF THE BEST AND BRIGHTEST GLOBAL LEADERS FROM THE SPHERES OF POLITICS, INDUSTRY, AND IDEAS COME TOGETHER TO ANALYZE AND EXPLORE THE EVOLVING 21ST CENTURY CHALLENGES FACING DECISION-MAKERS IN THE UNITED STATES, EUROPE, AND AROUND THE WORLD. THIS FORUM SUCCEEDED TO CREATE A UNIQUE NETWORK OF INDIVIDUALS FROM POLITICS, INDUSTRY, AND CIVIL SOCIETY TO EXCHANGE IDEAS AND LESSONS LEARNED TO HELP THE TRANSATLANTIC COMMUNITY ADVANCE ON GLOBAL CHALLENGES, TRANSPARENT AND ROBUST INTERACTION ON ISSUES RANGING FROM TRANSATLANTIC TRADE, INVESTMENT, SUSTAINABILITY, AND INNOVATION TO THE PROMOTION OF MORE DEMOCRATIC AND OPEN SOCIETIES AND A RANGE OF INTERNATIONAL STRATEGY ISSUES, INCLUDING REGIONAL GEOPOLITICS, ECONOMIC RESILIENCE AND ENERGY SECURITY, PROVIDE IN-DEPTH DISCUSSIONS BETWEEN HIGH-LEVEL LEADERS AND BRUSSELS FORUM PARTICIPANTS THROUGH LIVELY CONVERSATIONS, AND CULTIVATE DIALOGUE AMONG YOUNG LEADERS ACROSS THE ATLANTIC THROUGH TWO MAJOR INITIATIVES. THE BRUSSELS FORUM YOUNG WRITERS AWARD AND THE YOUNG PROFESSIONAL SUMMIT. BRUSSELS FORUM PROMOTES AND ADVANCES TRANSATLANTIC COOPERATION, STRENGTHENS NETWORKS FOR LEADERS FROM POLITICS, INDUSTRY, MEDIA, AND THINK TANK COMMUNITY, FURTHERS IN-DEPTH POLICY DISCUSSIONS THROUGH BOTH CONFERENCE PANELS AS WELL AS OFF-THE-RECORD BILATERAL MEETINGS, AND EXPOSES THE NEXT GENERATION OF INTERNATIONAL LEADERS TO GLOBAL ISSUES FACING THE TRANSATLANTIC COMMUNITY.</p>				
4c	(Code)	(Expenses \$ 4,189,893	including grants of \$	26,711) (Revenue \$)
<p>FOREIGN AND SECURITY POLICY PROGRAM:GMF'S FOREIGN AND SECURITY POLICY PROGRAM COMPRISES A RANGE OF RESEARCH AND CONVENING ACTIVITIES WITH A FOCUS ON TRANSATLANTIC PERSPECTIVES AND COOPERATION. OVER FOUR DECADES, GMF HAS FOCUSED ON CORE ISSUES OF POLITICS AND ECONOMY IN EUROPE, SECURITY COOPERATION IN NATO AND WITHIN THE EUROPEAN UNION, AND POLICIES OF DEMOCRATIC ENLARGEMENT AND INTEGRATION ACROSS EUROPE'S EASTERN AND SOUTHERN NEIGHBORHOODS. IN RECENT YEARS, THE PROGRAM HAS PAID GROWING ATTENTION TO GLOBAL ISSUES IN TRANSATLANTIC CONTEXT, BUT THE FOCUS ON THE TRANSATLANTIC CORE REMAINS. CURRENT PROGRAM AREAS INCLUDE EUROPEAN FUTURES, INTERNATIONAL SECURITY, WIDER EUROPE, TURKEY, MEDITERRANEAN POLICY, ASIA AND EMERGING POWERS, AND THE WIDER (SOUTHERN) ATLANTIC. THE PROGRAM PRODUCES VARIETY OF ACTIVITIES: THE TRANSATLANTIC TRENDS SURVEY IS A LEADING AND WIDELY CITED ANNUAL SURVEY OF PUBLIC OPINION IN EUROPEAN COUNTRIES, THE US FINDINGS ARE BRIEFED WIDELY AND RECEIVE EXTENSIVE MEDIA COVERAGE ON BOTH SIDES OF THE ATLANTIC. THIS ACTIVITY IS NOW IN ITS 13TH YEAR. GMF TRILATERAL DIALOGUES ARE OFF-THE-RECORD FORUMS THAT BRING TOGETHER LEADING OFFICIALS, EXPERTS AND OPINION SHAPERS FOR TWICE-YEARLY DISCUSSIONS WITH CHINA, JAPAN, INDIA, TURKEY, AND MEDITERRANEAN ON POLICY QUESTIONS. THESE MEETINGS ENGAGE ROUGHLY 500 PARTICIPANTS EACH YEAR, YIELDING A STRONG TRANSATLANTIC NETWORK.</p>				
	(Code)	(Expenses \$ 2,130,792	including grants of \$) (Revenue \$ 9,426)
<p>URBAN AND REGIONAL POLICY PROGRAM:GMF'S URBAN AND REGIONAL POLICY PROGRAM FACILITATES A SUSTAINABLE NETWORK OF GLOBALLY AWARE AND LOCALLY ENGAGED LEADERS BY PROMOTING THE TRANSATLANTIC EXCHANGE OF KNOWLEDGE AND THE INCUBATION OF INNOVATIVE SOLUTIONS FOR CURRENT URBAN AND REGIONAL CHALLENGES. IT PRIMARILY DOES THIS BY COACHING AND CONNECTING URBAN POLICY LEADERS AND CHAMPIONING THEIR SUCCESSSES IN CALENDAR YEAR 2014, THE PROGRAM ORGANIZED AND EXECUTED OVER 12 EVENTS AND PUBLISHED 4 POLICY BRIEFS ON TOPICS IMPORTANT TO POLICY PRACTITIONERS IN NORTH AMERICA AND EUROPE ON TOPICS RANGING FROM URBAN REGENERATION STRATEGIES TO THE LESSONS THAT GERMAN AND AMERICAN CITIES CAN LEARN FROM ONE ANOTHER ON CIVIC ENGAGEMENT. KEY INITIATIVES INCLUDE - THE TRANSATLANTIC CITIES NETWORK: A NETWORK OF TWENTY-THREE CITIES IN THE UNITED STATES AND EUROPE THAT PROVIDES A FRAMEWORK FOR SUSTAINED EXCHANGE OF INFORMATION ABOUT INNOVATIVE POLICIES, BEST PRACTICES, AND LOCAL POLICY CHALLENGES AMONG A DIVERSE NETWORK OF POLICYMAKERS, PRACTITIONERS, AND CIVIC LEADERS. - THE CITIES IN TRANSITION (CIT) INITIATIVE - IS A FOUR-YEAR PROGRAM DESIGNED TO FOSTER EXCHANGE AND NETWORKING AMONG POLICYMAKERS AND PRACTITIONERS IN OLDER, INDUSTRIAL CITIES IN THE UNITED STATES AND EUROPE TO PROMOTE BEST PRACTICES FOR THE REGENERATION OF DISTRESSED URBAN AREAS. - DIALOGUES FOR CHANGE INITIATIVE: MULTI-YEAR PROGRAM THAT LINKS PRACTITIONERS AND POLICYMAKERS IN SIX CITIES IN THE UNITED STATES AND GERMANY FOR PEER-TO-PEER LEARNING AROUND CIVIC ENGAGEMENT, BEST PRACTICES, CHALLENGES, AND OPPORTUNITIES. - THE BILBAO URBAN INNOVATION AND LEADERSHIP DIALOGUES (BUILD): AN ANNUAL 125 PERSON CONVENING THAT BRINGS TOGETHER URBAN PRACTITIONERS FROM GMF'S NETWORK IN THE U.S. AND EUROPE TO DISCUSS STRATEGIES FOR LEADING TRANSFORMATIVE CHANGE IN CITIES. - URBAN AND REGIONAL POLICY FELLOWSHIPS: SHORT TERM TRAVEL RESEARCH GRANTS PROVIDE OPPORTUNITIES FOR PRACTITIONERS AT THE URBAN AND REGIONAL LEVELS TO MEET WITH THEIR COUNTERPARTS ACROSS THE ATLANTIC AND EXAMINE POLICIES THAT HAVE BEEN SUCCESSFULLY IMPLEMENTED TO ADDRESS SIMILAR NEEDS.</p>				
	(Code)	(Expenses \$ 1,679,775	including grants of \$) (Revenue \$ 63,798)
<p>TRANSATLANTIC LEADERSHIP INITIATIVES:TRANSATLANTIC LEADERSHIP INITIATIVES (TLI) CONNECTS VISIONARY LEADERS TO SHAPE THE FUTURE OF TRANSATLANTIC RELATIONS. THROUGH SEMINARS, FELLOWSHIPS, AND ALUMNI PROJECTS, PARTICIPANTS ENGAGE IN TRANSATLANTIC EXCHANGE, SHAPE TRANSFORMATIVE SOLUTIONS, AND IMPACT POSITIVE CHANGE. IN PERSON AND THROUGH NEW MEDIA, THEY CONTINUE TO STEWARD THE TRANSATLANTIC AGENDA THROUGHOUT THEIR CAREERS AS MEMBERS OF GMF LEADERSHIP NETWORK. TLI HAS PIONEERED THE FIELD OF EXPERIENTIAL LEADERSHIP DEVELOPMENT PROGRAMMING AND HAS PREPARED EMERGING LEADERS TO ASSUME POSITIONS OF AUTHORITY IN THE TRANSATLANTIC SPHERE. TLI EXCELS AT BUILDING INCLUSIVE LEADERSHIP NETWORKS THAT REMAIN CONNECTED AND COLLABORATE ON SOLUTIONS TO TRANSATLANTIC CHALLENGES. THE ALUMNI NETWORK ACROSS ALL PROGRAMS NUMBERS CLOSE TO 3,000 MEMBERS. THE MARSHALL MEMORIAL FELLOWSHIP PROVIDES A UNIQUE OPPORTUNITY FOR EMERGING LEADERS FROM THE UNITED STATES AND EUROPE TO TRAVEL, MEET WITH A RANGE OF DISTINGUISHED LEADERS, AND BUILD AN UNDERSTANDING OF THE OTHER SIDE OF THE ATLANTIC. 75 AWARDS ARE MADE YEARLY ACROSS 21 SELECTION SITES THAT SPAN 39 COUNTRIES. THE MANFRED WORNER SEMINAR BRINGS TOGETHER 30 YOUNG AMERICANS AND GERMANS ANNUALLY TO EXAMINE GERMAN AND WIDER EUROPEAN SECURITY POLICY. THE ASHLEY POLICY ENTREPRENEURS FELLOWSHIP BRINGS 2-3 AMERICAN AND EUROPEAN POLICY PRACTITIONERS TOGETHER TO ADVANCE POLICY QUESTIONS AND TO FRAME INNOVATIVE ALTERNATIVES TO SHARED CHALLENGES. THE LEADERSHIP DIVERSITY & INCLUSION SHAPES AND SHARES DIVERSITY AND INCLUSION BEST PRACTICES ACROSS THE ATLANTIC TO DEVELOP DIVERSE LEADERS WHO ARE COMMITTED TO MORE INCLUSIVE SOCIETIES. IT HAS ESTABLISHED THE TRANSATLANTIC INCLUSION LEADERS NETWORK, AN INNOVATIVE LEADERSHIP PROGRAM FOR YOUNG DIVERSE ELECTED LEADERS FROM THE U.S. AND EUROPE. THE BILBAO URBAN INNOVATION & LEADERSHIP DIALOGUES (BUILD) EXPLORES HOW CITIES AND REGIONS CAN PURSUE LOCAL ECONOMIC GROWTH AND SUSTAINABILITY BY BECOMING MORE GLOBALLY ENGAGED. 100 PARTICIPANTS ATTENDED BUILD IN JUNE 2014. THE TRANSATLANTIC LEADERSHIP SEMINARS OFFER A ONE-WEEK IMMERSIVE COURSE IN EFFECTIVE LEADERSHIP SET IN REGIONS OF THE GLOBE THAT HAVE RECENTLY UNDERGONE RAPID CHANGE. TLI ALSO OFFERS 1-2 DAY ISSUE-BASED PROGRAMS AND SEMINARS FOR LEADERS WHO HAVE COMPLETED A GMF FELLOWSHIP THAT KEEP THEM CONNECTED AND PROVIDE FOR THEIR LEADERSHIP DEVELOPMENT NEEDS. THIS YEAR'S PROGRAMS INCLUDE THE BERLIN SEMINAR "LEADING TOWARD AN INCLUSIVE ECONOMY AND WORKFORCE", AS WELL AS A SERIES OF HIGH-LEVEL DIALOGUES ON SECURITY ISSUES STAGED THROUGHOUT THE U.S. IN PARTNERSHIP WITH NATO.</p>				
	(Code)	(Expenses \$ 1,175,437	including grants of \$) (Revenue \$)
<p>TRANSATLANTIC ACADEMY:THE THEME FOR THE ACADEMY'S SIXTH YEAR (THE 2013-2014 ACADEMIC YEAR) WAS THE FUTURE OF INTERNATIONAL LIBERAL ORDER. DURING THE YEAR, THE ACADEMY EXAMINED A WIDE RANGE OF TOPICS INCLUDING THE VIEWPOINTS OF EMERGING POWERS SUCH AS CHINA, BRAZIL, AND INDIA ON THE INTERNATIONAL SYSTEM, WAYS THAT EUROPE AND NORTH AMERICA CAN STRENGTHEN THEMSELVES AS AN ANCHOR FOR LIBERALISM IN A WORLD OF GREATER NORMATIVE DIVERSITY, AND WAYS THAT THE TRANSATLANTIC PARTNERS CAN REACH OUT TO EMERGING POWERS IN BUILDING A SUSTAINABLE GLOBAL RULES-BASED ORDER. THE ACADEMY PUBLISHED NUMEROUS POLICY REPORTS AND PAPERS THROUGHOUT THE YEAR, INCLUDING ITS ANNUAL CAPSTONE COLLABORATIVE REPORT. THIS YEAR'S REPORT, LIBERAL ORDER IN A POST-WESTERN WORLD, WAS RELEASED IN MAY 2014. IT OFFERS GROUNDBREAKING ORIGINAL ANALYSIS AND POLICY RECOMMENDATIONS AND RECEIVED ACCOLADES FROM CRITICAL PLAYERS WITHIN THE GOVERNMENTS OF THE UNITED STATES, GERMANY, AND DENMARK, AS WELL AS OTHER ESTEEMED ANALYSTS. THE TRANSATLANTIC ACADEMY'S DISSEMINATION EFFORTS FOR THE 2013-2014 FELLOWSHIP YEAR SAW ACADEMY FELLOWS HOLD EVENTS IN WASHINGTON, BERLIN, HAMBURG, STUTTGART, WARSAW, LONDON, PARIS, AND TORONTO IN THE SPRING OF 2014, AS WELL AS EARLIER EVENTS IN LONDON AND BRUSSELS AND LATER EVENTS IN NEW YORK. THE REPORT, PAPERS, AND EVENTS RECEIVED MEDIA COVERAGE IN OUTLETS SUCH AS EURACTIV, THE GLOBE AND MAIL, CARNEGIE EUROPE'S STRATEGIC EUROPE BLOG, AND OBSERVER. FINANSOWY. THE ACADEMY ALSO PUBLISHED FOR THE FIRST TIME IN 2014 THE STATE OF THE TRANSATLANTIC WORLD, A VOLUME OF SHORT ESSAYS BY ACADEMY ALUMNI ON TOPICS RELEVANT TO TRANSATLANTIC RELATIONS. EACH YEAR, ACADEMY AND STAFF ORGANIZE AND PARTICIPATE IN MORE ACADEMIC AND POLICY EVENTS IN THE UNITED STATES, EUROPE, AND CANADA, INCREASING THE EXPOSURE OF THE ONGOING WORK OF THE ACADEMY. THE NUMBER OF INTERVIEW REQUESTS, FELLOWS BEING QUOTED IN PUBLICATIONS, AND REPORTS, PAPERS, AND OP-ED PIECES WRITTEN BY FELLOWS HAS CONTINUED TO INCREASE OVER THE YEARS.</p>				
	(Code)	(Expenses \$ 732,665	including grants of \$) (Revenue \$)
<p>CONGRESSIONAL AFFAIRS PROGRAM:THE CONGRESSIONAL AFFAIRS PROGRAM AT GMF INFORMS AND EDUCATES MEMBERS OF THE U.S. CONGRESS AND THEIR STAFF ON TRANSATLANTIC AFFAIRS. IT DOES THIS THROUGH CONVENING REGULAR BRIEFINGS ON CAPITOL HILL WITH VISITING SENIOR POLICYMAKERS, BRINGING MEMBERS OF CONGRESS TO PARTICIPATE IN HIGH-LEVEL PANEL DISCUSSIONS AT MAJOR GMF CONFERENCES, AND CREATING NETWORKING AND DIALOGUE OPPORTUNITIES. NOTABLY, IN JUNE 2013 GMF'S CONGRESSIONAL AFFAIRS PROGRAM LAUNCHED THE RICHARD G. LUGAR INSTITUTE FOR DIPLOMACY AND CONGRESS, WHICH SUPPORTS ROBUST COMMUNICATION BETWEEN MEMBERS OF CONGRESS AND THE FOREIGN DIPLOMATIC COMMUNITY IN WASHINGTON. SENATOR LUGAR WAS JOINED BY U.S. SECRETARY OF STATE JOHN KERRY, SENATOR BOB CORKER (RANKING MEMBER OF THE SENATOR FOREIGN RELATIONS COMMITTEE), AND A HOST OF OTHER MEMBERS OF THE SENATE AND HOUSE TO CELEBRATE THE NEW INSTITUTE WITH THE AMBASSADORS OF FOUNDING COUNTRY MEMBERS MOROCCO AND MONTENEGRO. THE LUGAR INSTITUTE HAS THUS FAR CONVENED SEVERAL HIGH-LEVEL AMBASSADORIAL DIALOGUES ON NATO, ENERGY SECURITY, AND U.S.-AFRICA RELATIONS. GMF'S ANNUAL PARLIAMENTARY EXCHANGE CONFERENCE IN PARTNERSHIP WITH THE ROBERT BOSCH FOUNDATION CELEBRATED ITS 9TH ANNIVERSARY WITH A SUCCESSFUL CONGRESS-BUNDESTAG FORUM IN GERMANY IN FEBRUARY 2013. FOUR MEMBERS OF THE HOUSE AND NINE MEMBERS OF THE GERMAN BUNDESTAG PARTICIPATED IN THE CLASSIC CONFERENCE. THE PROJECT WAS ALSO SUCCESSFULLY EXPANDED IN 2013 TO INCLUDE A STUDY TOUR TO MOROCCO FOR MEMBERS IN JANUARY 2013 AND A STUDY TOUR TO BERLIN FOR CHIEFS OF STAFF ON THE EVE OF GERMANY'S FEDERAL ELECTIONS.</p>				
	(Code)	(Expenses \$ 492,579	including grants of \$) (Revenue \$)
<p>EUROPE PROGRAM:LAUNCHED IN JANUARY 2014, THE EUROPE PROGRAM AT GMF CONTRIBUTES TO THE EUROPEAN AND TRANSATLANTIC POLICY DEBATE THROUGH POLICY-ORIENTED RESEARCH, ANALYSIS, AND CONVENING TO HELP IMPROVE THE POLITICAL, ECONOMIC, FINANCIAL, AND SOCIAL STABILITY OF THE EUROPEAN UNION AND ITS MEMBER STATES. THE PROGRAM FOCUSES ON FOUR KEY AREAS: INTEGRATION AND DISINTEGRATION IN THE EU, THE CHALLENGE OF RECONNECTING SOUTHERN EUROPEAN MEMBER STATES, CHALLENGES IN THE EU'S NEIGHBORHOOD, AND GERMANY'S ROLE IN EUROPE. FROM JANUARY TO MAY 2014, THE PROGRAM CONVENED SEVERAL MEDIUM-SIZED EVENTS ON BOTH SIDES OF THE ATLANTIC, INCLUDING A HIGH-LEVEL WORKSHOP EXPLORING THE EU'S EASTERN PARTNERSHIP FEATURING THE FOREIGN MINISTER OF LATVIA, AN EXPERT SEMINAR ON THE POLITICAL DEEPENING OF THE EURO AREA, A ROUNDTABLE EVENT FEATURING TWO MEMBERS OF THE GERMAN COUNCIL OF ECONOMIC EXPERTS, AND A PANEL DISCUSSION ON EUROPEAN ATTITUDES TOWARDS THE EU. AHEAD OF THE 2014 EUROPEAN PARLIAMENT ELECTIONS, IN ADDITION, THE EUROPE PROGRAM CONTRIBUTED TO GMF-WIDE CONVENING EFFORTS, INCLUDING GMF'S ANNUAL FLAGSHIP CONFERENCE, BRUSSELS FORUM. THE PROGRAM ALSO EXPANDED GMF'S RESEARCH CAPACITY AND REPUTATION, BY LAUNCHING A POLICY PAPER SERIES AND POLICY BRIEF SERIES, AS WELL AS CONTRIBUTING TO BOTH GMF-WIDE AND EXTERNAL STUDIES, ARTICLES, AND OP-EDS. EUROPE PROGRAM STAFF MEMBERS REGULARLY PARTICIPATED IN HIGH-LEVEL SPEAKING ENGAGEMENTS THROUGHOUT EUROPE AND NORTH AMERICA, AND THE PROGRAM DIRECTOR SERVED AS A MEMBER OF A STEERING GROUP ON EUROPE AS PART OF THE "2014 FOREIGN POLICY REVIEW" CONDUCTED BY THE GERMAN FOREIGN MINISTRY. THE EUROPE PROGRAM'S EFFORTS HAVE ENHANCED GMF'S PRESENCE AS AN ACTOR IN THE EUROPEAN AND TRANSATLANTIC POLICY COMMUNITIES.</p>				
	(Code)	(Expenses \$ 4,234,700	including grants of \$	245,946) (Revenue \$)
<p>OTHER PROGRAMS</p>				
4d	Other program services (Describe in Schedule O) (Expenses \$ 10,445,948 including grants of \$ 245,946) (Revenue \$ 73,224)			
4e	Total program service expenses 28,853,466			

Part IV

Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A 	1 Yes	
2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 	2 Yes	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	No
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	No
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	No
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I 	6	No
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 	7	No
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 	8	No
9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV 	9	No
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V 	10 Yes	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 	11a Yes	
b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 	11b Yes	
c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII 	11c	No
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX 	11d	No
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 	11e	No
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 	11f Yes	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII 	12a Yes	
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 	12b	No
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	No
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a Yes	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 	14b Yes	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV 	15 Yes	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV 	16	No
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	No
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	No
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	No
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	No
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If so, complete Schedule L, Part II</i>	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . .	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . .	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

☒

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	106	
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	0	
1c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return.	101	
2b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).	Yes	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		No
3b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	Yes	
b	If "Yes," enter the name of the foreign country: GM, FR, BE, RO, TU, PL, TS, RI See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		No
5b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		No
5c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		No
6b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
7a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		No
7b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
7c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		No
7d	If "Yes," indicate the number of Forms 8282 filed during the year.		
7e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		No
7f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		No
7g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
7h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
9a	Did the organization make any taxable distributions under section 4966?		
9b	Did the organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter		
10a	Initiation fees and capital contributions included on Part VIII, line 12.		
10b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.		
11	Section 501(c)(12) organizations. Enter		
11a	Gross income from members or shareholders.		
11b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
12b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
13a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.		
13b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.		
13c	Enter the amount of reserves on hand.		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		No
14b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.		

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year		
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O		
b	Enter the number of voting members included in line 1a, above, who are independent		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	Yes
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Yes
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official	15a	Yes
b	Other officers or key employees of the organization	15b	Yes
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17	List the States with which a copy of this Form 990 is required to be filed▶
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. <input checked="" type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶DEBORAH R IWIG 1744 R STREET NW WASHINGTON,DC 20009 (202) 683-2650

Check if Schedule O contains a response or note to any line in this Part VII ☐

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

• List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

Part VII

1b	Sub-Total	V
c	Total from continuation sheets to Part VII, Section A	V
d	Total (add lines 1b and 1c)	V

25

3 Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such individual*

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A)	(B)	(C)
Name and business address	Description of services	Compensation
CAPITAL EVENTS 280 BOULEVARD BIR ANZARANECASABLANCAMO20100	ATLANTIC DIALOGUE 2013 SERVICE	1,576,712
TNS OPINION S A 8-10 RUE JULES COCKXBRUSSELSBE1160	TRANSATLANTIC TRENDS 2013 SURVEY	540,900
LAW OFFICES OF PAIGE E REFFE 3300 LOWELL STREET NW WASHINGTON DC 20008	CONSULTING FOR EVENTS	475,000
ASSET COMMUNICATIONS ALLEE DES FREESIAS 20 B6BRUSSELSBE1030	CONSULTING FOR EVENTS	300,248
EUROVISION PRODUCTION COORDINATION SA LANCIENTNE-ROUTE 17A CASE POSTALEGRAND-SACONNEXSZCH-218	BRUSSELS FORUM 2013 & ATLANTIC DIALOGUES	170,456

\$100,000 of compensation from the organization -7

Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns 1a				
	b	Membership dues 1b				
	c	Fundraising events 1c				
	d	Related organizations 1d				
	e	Government grants (contributions) 1e 14,483,469				
	f	All other contributions, gifts, grants, and similar amounts not included above 1f 11,328,108				
	g	Noncash contributions included in lines 1a-1f \$				
	h	Total. Add lines 1a-1f	25,811,577			
Program Service Revenue	2a	REGISTRATION				
		Business Code 900099	73,224	73,224		
	b					
	c					
	d					
	e					
	f	All other program service revenue				
	g	Total. Add lines 2a-2f	73,224			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)	4,187,097		-480,256	4,667,353
	4	Income from investment of tax-exempt bond proceeds				
	5	Royalties	514			514
	6a	(i) Real				
		(ii) Personal				
		Gross rents				
		b Less rental expenses				
	c	Rental income or (loss)				
	d	Net rental income or (loss)				
	7a	(i) Securities				
		(ii) Other				
		Gross amount from sales of assets other than inventory 32,718,320				
		b Less cost or other basis and sales expenses 25,862,030				
	c	Gain or (loss) 6,856,290				
	d	Net gain or (loss)	6,856,290			6,856,290
	8a	Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c) See Part IV, line 18				
		a				
	b	Less direct expenses b				
	c	Net income or (loss) from fundraising events				
	9a	Gross income from gaming activities See Part IV, line 19				
		a				
	b	Less direct expenses b				
	c	Net income or (loss) from gaming activities				
	10a	Gross sales of inventory, less returns and allowances				
		a				
	b	Less cost of goods sold b				
	c	Net income or (loss) from sales of inventory				
	Miscellaneous Revenue		Business Code			
	11a	OTHER INCOME	900099	66,374		66,374
	b					
	c					
	d	All other revenue				
	e	Total. Add lines 11a-11d	66,374			
	12	Total revenue. See Instructions	36,995,076	73,224	-480,256	11,590,531

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

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Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.	120,000	120,000		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22.	15,000	15,000		
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.	6,536,862	6,536,862		
4	Benefits paid to or for members.				
5	Compensation of current officers, directors, trustees, and key employees.	1,790,224	898,829	891,395	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).				
7	Other salaries and wages.	9,257,319	6,261,526	2,466,412	529,381
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).	283,497	196,119	68,373	19,005
9	Other employee benefits.	744,636	505,961	209,038	29,637
10	Payroll taxes.	1,298,739	936,185	321,372	41,182
11	Fees for services (non-employees):				
a	Management.				
b	Legal.	187,661	55,218	119,616	12,827
c	Accounting.	156,002	65,268	90,734	
d	Lobbying.				
e	Professional fundraising services. See Part IV, line 17.				
f	Investment management fees.	526,709		526,709	
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).	6,361,599	5,917,834	437,880	5,885
12	Advertising and promotion.				
13	Office expenses.	1,104,571	533,603	540,014	30,954
14	Information technology.	228,932	19,587	196,079	13,266
15	Royalties.				
16	Occupancy.	1,211,208	244,933	966,275	
17	Travel.	4,758,528	4,506,976	187,970	63,582
18	Payments of travel or entertainment expenses for any federal, state, or local public officials.	176,702	176,702		
19	Conferences, conventions, and meetings.	1,227,202	1,175,367	36,729	15,106
20	Interest.	103,912		103,912	
21	Payments to affiliates.				
22	Depreciation, depletion, and amortization.	898,738	10,968	878,322	9,448
23	Insurance.	163,532	4,418	159,114	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):				
a	SUBSCRIPTIONS/PUBLICATI	364,348	329,735	24,368	10,245
b	BAD DEBT EXPENSE	267,965	260,465		7,500
c	OTHER EXPENSES	248,562	81,910	162,038	4,614
d					
e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e.	38,032,448	28,853,466	8,386,350	792,632
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720).				

Part X

Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

				(A)		(B)	
				Beginning of year		End of year	
Assets	1	Cash—non-interest-bearing		997	1	2,224	
	2	Savings and temporary cash investments		10,926,450	2	11,047,276	
	3	Pledges and grants receivable, net		15,204,950	3	12,840,871	
	4	Accounts receivable, net		64,592	4	98,950	
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L			5		
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L			6		
	7	Notes and loans receivable, net			7		
	8	Inventories for sale or use			8		
	9	Prepaid expenses and deferred charges		368,637	9	296,366	
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	28,963,718			
	b	Less accumulated depreciation	10b	7,256,980	22,476,964	10c	21,706,738
	11	Investments—publicly traded securities		69,918,655	11	61,693,912	
	12	Investments—other securities See Part IV, line 11		79,938,794	12	100,002,409	
	13	Investments—program-related See Part IV, line 11			13		
	14	Intangible assets		228,538	14	212,831	
	15	Other assets See Part IV, line 11		131,226	15	101,324	
16	Total assets. Add lines 1 through 15 (must equal line 34)		199,259,803	16	208,002,901		
Liabilities	17	Accounts payable and accrued expenses		2,664,604	17	2,254,599	
	18	Grants payable		98,946	18	1,005,848	
	19	Deferred revenue		8,668,643	19	9,577,589	
	20	Tax-exempt bond liabilities		12,000,000	20	12,000,000	
	21	Escrow or custodial account liability Complete Part IV of Schedule D			21		
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L			22		
	23	Secured mortgages and notes payable to unrelated third parties			23		
	24	Unsecured notes and loans payable to unrelated third parties			24		
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D			25		
	26	Total liabilities. Add lines 17 through 25		23,432,193	26	24,838,036	
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets		160,176,322	27	168,011,299	
	28	Temporarily restricted net assets		15,651,288	28	15,153,566	
	29	Permanently restricted net assets			29		
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds			30		
	31	Paid-in or capital surplus, or land, building or equipment fund			31		
	32	Retained earnings, endowment, accumulated income, or other funds			32		
	33	Total net assets or fund balances		175,827,610	33	183,164,865	
	34	Total liabilities and net assets/fund balances		199,259,803	34	208,002,901	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	36,995,076
2	Total expenses (must equal Part IX, column (A), line 25)	2	38,032,448
3	Revenue less expenses Subtract line 2 from line 1	3	-1,037,372
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	175,827,610
5	Net unrealized gains (losses) on investments	5	8,547,254
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-172,627
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	183,164,865

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		No
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	Yes	
2c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

Additional Data

Software ID:
Software Version:
EIN: 52-0954751
Name: THE GERMAN MARSHALL FUND OF THE UNITED STATES

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
MICHAEL AHEARN TRUSTEE	1 00	X						0	0	0
ROBERT BENNETT TRUSTEE	1 00	X						0	0	0
MARGARET CARLSON TRUSTEE	1 00	X						0	0	0
GREGORY CRAIG TRUSTEE	1 00	X						0	0	0
GUIDO GOLDMAN TRUSTEE	1 00	X						0	0	0
MARC GROSSMAN TRUSTEE	1 00	X						0	0	0
JOHN HARRIS TRUSTEE	1 00	X						0	0	0
DAVID IGNATIUS TRUSTEE	1 00	X						0	0	0
MARC LELAND TRUSTEE	1 00	X						0	0	0
ROMAN MARTINEZ TRUSTEE	1 00	X						0	0	0
MEGHAN L O'SULLIVAN TRUSTEE	1 00	X						0	0	0
RICHARD POWERS TRUSTEE	1 00	X						0	0	0
JIM QUIGLEY TRUSTEE	1 00	X						0	0	0
ANN RONDEAU TRUSTEE	1 00	X						0	0	0
DAVID M SMICK TRUSTEE	1 00	X						0	0	0
PAUL STAFFORD TRUSTEE	1 00	X						0	0	0
ELLEN TAUSCHER TRUSTEE	1 00	X						0	0	0
J ROBINSON WEST TRUSTEE	1 00	X						0	0	0
ROBERT WEXLER TRUSTEE	1 00	X						0	0	0
R CRAIG KENNEDY PREDECESSOR PRESIDENT	40 00	X		X				446,795	0	49,815
KAREN DONFRIED SUCCESSOR PRESIDENT	40 00	X		X				0	0	0
DEBBI IWIG VICE PRESIDENT AND CFO	40 00			X				210,273	0	7,197
NEIL SUMILAS MANAGING DIRECTOR	40 00			X				152,818	0	24,497
IVAN VEJVODA VICE PRESIDENT	40 00				X			322,493	0	38,995
IAN LESSER DIRECTOR, FOREIGN SECURITY POLICY	40 00				X			283,931	0	45,948

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

[illegible]

SCHEDULE A
(Form 990 or 990EZ)

Department of the
Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identification number 52-0954751
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Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1	<input type="checkbox"/>	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
2	<input type="checkbox"/>	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)
3	<input type="checkbox"/>	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
4	<input type="checkbox"/>	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state _____
5	<input type="checkbox"/>	An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II)
6	<input type="checkbox"/>	A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
7	<input checked="" type="checkbox"/>	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II)
8	<input type="checkbox"/>	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)
9	<input type="checkbox"/>	An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)
10	<input type="checkbox"/>	An organization organized and operated exclusively to test for public safety See section 509(a)(4).
11	<input type="checkbox"/>	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h a <input type="checkbox"/> Type I b <input type="checkbox"/> Type II c <input type="checkbox"/> Type III - Functionally integrated d <input type="checkbox"/> Type III - Non-functionally integrated
e	<input type="checkbox"/>	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
f	<input type="checkbox"/>	If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
g	<input type="checkbox"/>	Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? (ii) A family member of a person described in (i) above? (iii) A 35% controlled entity of a person described in (i) or (ii) above?
h	<input type="checkbox"/>	Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")	13,215,344	21,388,423	18,650,313	29,554,047	25,811,577	108,619,704
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	13,215,344	21,388,423	18,650,313	29,554,047	25,811,577	108,619,704
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						16,481,399
6 Public support. Subtract line 5 from line 4						92,138,305

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4	13,215,344	21,388,423	18,650,313	29,554,047	25,811,577	108,619,704
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	3,681,233	4,051,516	8,615,394	3,817,820	4,187,611	24,353,574
9 Net income from unrelated business activities, whether or not the business is regularly carried on	60,302	34,016				94,318
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	11,648	58,819	29,225	54,750	66,374	220,816
11 Total support (Add lines 7 through 10)						133,288,412
12 Gross receipts from related activities, etc. (see instructions)					12	140,022
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here						▶

Section C. Computation of Public Support Percentage		
14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	14	69 130 %
15 Public support percentage for 2012 Schedule A, Part II, line 14	15	65 930 %
16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	▶	
b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	▶	
17a 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization	▶	
b 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization	▶	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	▶	

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage		
15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from 2012 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
b 33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶		

Part IV

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test	
Return Reference	Explanation
SCHEDULE A, PART II, LINE 10, EXPLANATION OF OTHER INCOME	OTHER INCOME FROM EXEMPT ACTIVITIES - 2009 AMOUNT \$ 11,648 2010 AMOUNT \$ 58,819 2011 AMOUNT \$ 29,225 2012 AMOUNT \$ 54,750 2013 AMOUNT \$ 66,374

SCHEDULE D
(Form 990)

Supplemental Financial Statements

OMB No 1545-0047

2013

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b

▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization THE GERMAN MARSHALL FUND OF THE UNITED STATES	Employer identification number 52-0954751
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Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	
2	Aggregate contributions to (during year)	
3	Aggregate grants from (during year)	
4	Aggregate value at end of year	
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? <div><input type="checkbox"/> Yes <input type="checkbox"/> No</div>	

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area

☐ Protection of natural habitat ☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4

Number of states where property subject to conservation easement is located ▶ _____

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

(ii) Assets included in Form 990, Part X

▶ \$ _____

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a

Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

b

Assets included in Form 990, Part X

▶ \$ _____

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2013

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other
- 4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII and complete the following table
- c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	
1e	
1f	
- 2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current year	(b)Prior year	b (c)Two years back	(d)Three years back	(e)Four years back
1a Beginning of year balance	11,935,788	12,548,369	13,333,808	14,024,574	14,747,128
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs	477,907	612,581	785,439	690,766	722,554
f Administrative expenses					
g End of year balance	11,457,881	11,935,788	12,548,369	13,333,808	14,024,574

- 2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a

Board designated or quasi-endowment

100 000 %

b

Permanent endowment

c

Temporarily restricted endowment

The percentages in lines 2a, 2b, and 2c should equal 100%
- 3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i) unrelated organizations

3a(i)

☐ Yes

☐ No

(ii) related organizations

3a(ii)

☐ Yes

☐ No
- b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

☐ Yes

☐ No

4

Describe in Part XIII the intended uses of the organization's endowment funds

Part VI

Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		1,237,440		1,237,440
b Buildings		24,756,366	4,767,587	19,988,779
c Leasehold improvements		4,415	4,415	0
d Equipment				
e Other		2,965,497	2,484,978	480,519
Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				21,706,738

Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	44,860,093
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
a	Net unrealized gains on investments	2a	8,547,254
b	Donated services and use of facilities	2b	129,631
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII)	2d	-285,159
e	Add lines 2a through 2d	2e	8,391,726
3	Subtract line 2e from line 1	3	36,468,367
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	526,709
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	526,709
5	Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12)	5	36,995,076

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	37,522,838
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
a	Donated services and use of facilities	2a	129,631
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII)	2d	-112,532
e	Add lines 2a through 2d	2e	17,099
3	Subtract line 2e from line 1	3	37,505,739
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	526,709
b	Other (Describe in Part XIII)	4b	
c	Add lines 4a and 4b	4c	526,709
5	Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18)	5	38,032,448

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
PART V, LINE 4	THE GMF BOARD OF DIRECTORS HAS DESIGNATED A PORTION OF THE UNRESTRICTED NET ASSETS TO BE UTILIZED FOR THE BALKAN TRUST FOR DEMOCRACY AND THE BLACK SEA TRUST FUNDING
PART X, LINE 2	GMF IS RECOGNIZED AS EXEMPT FROM FEDERAL INCOME TAX UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE (THE CODE) AND IS CURRENTLY CLASSIFIED AS AN ORGANIZATION THAT IS NOT A PRIVATE FOUNDATION WITHIN THE MEANING OF SECTION 509(A) OF THE CODE HOWEVER, THE GMF IS SUBJECT TO INCOME TAXES ON UNRELATED BUSINESS INCOME AS DEFINED BY THE INTERNAL REVENUE SERVICE DURING THE YEAR ENDED MAY 31, 2014, GMF INCURRED NO TAX EXPENSE RELATED TO UNRELATED BUSINESS INCOME ACTIVITIES LLC IS A SINGLE MEMBER LIMITED LIABILITY COMPANY FOR FEDERAL INCOME TAX PURPOSES ALL TAX ATTRIBUTES FLOW THROUGH TO GMF UNDER THIS ENTITY FORM ACCORDINGLY, NO PROVISION FOR INCOME TAXES HAS BEEN MADE TTF IS A FOREIGN NONPROFIT ENTITY INCORPORATED UNDER THE LAWS OF BRUSSELS, BELGIUM THERE WAS IMMATERIAL ACTIVITY UNDER TTF DURING THE YEAR ENDED MAY 31, 2014 ACCORDING TO THE ACCOUNTING STANDARD FOR UNCERTAINTY IN INCOME TAXES, FOR THE PERIOD FROM THE GMF'S INCEPTION TO MAY 31, 2014, NO UNRECOGNIZED TAX PROVISION OR BENEFIT EXISTED DEFERRED INCOME TAXES ARE PROVIDED USING THE LIABILITY METHOD, WHEREBY, DEFERRED TAX ASSETS ARE RECOGNIZED FOR DEDUCTIBLE TEMPORARY DIFFERENCES AND OPERATING LOSS AND TAX CREDIT CARRYFORWARDS AND DEFERRED TAX LIABILITIES ARE RECOGNIZED FOR TAXABLE TEMPORARY DIFFERENCES TEMPORARY DIFFERENCES ARE THE DIFFERENCES BETWEEN THE REPORTED AMOUNTS OF ASSETS AND LIABILITIES AND THEIR TAX BASES DEFERRED TAX ASSETS ARE REDUCED BY A VALUATION ALLOWANCE WHEN, IN THE OPINION OF MANAGEMENT, IT IS MORE LIKELY THAN NOT THAT SOME PORTION OR ALL OF THE DEFERRED TAX ASSETS WILL NOT BE REALIZED DEFERRED TAX ASSETS AND LIABILITIES ARE ADJUSTED FOR THE EFFECTS OF THE CHANGES IN TAX LAWS AND RATES OF THE DATE OF ENACTMENT WHEN TAX RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE POSITION TAKEN OR THE AMOUNT OF THE POSITION THAT WOULD BE ULTIMATELY SUSTAINED THE BENEFIT OF A TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES, IF ANY TAX POSITIONS TAKEN ARE NOT OFFSET OR AGGREGATED WITH OTHER POSITIONS TAX POSITIONS THAT MEET THE MORE LIKELY THAN NOT RECOGNITION THRESHOLD ARE MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE THAN 50% LIKELY OF BEING REALIZED UPON SETTLEMENT WITH THE APPLICABLE TAXING AUTHORITY THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX POSITIONS TAKEN THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE WOULD BE REFLECTED AS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE ACCOMPANYING BALANCE SHEET, ALONG WITH ANY ASSOCIATED INTEREST AND PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON EXAMINATION MANAGEMENT BELIEVES THERE ARE NO POSITIONS THAT WOULD RESULT IN ADDITIONAL TAX LIABILITY INTEREST AND PENALTIES ASSOCIATED WITH UNRECOGNIZED TAX BENEFITS ARE CLASSIFIED AS ADDITIONAL INCOME TAXES IN THE STATEMENT OF ACTIVITIES GMF FILES INCOME TAX RETURNS IN THE U S FEDERAL JURISDICTION AS OF MAY 31, 2014, AND FOR THE YEAR THEN ENDED, THERE WERE NO MATERIAL UNRECOGNIZED/DERECOGNIZED TAX BENEFITS OR TAX PENALTIES OR INTEREST GENERALLY, GMF IS NO LONGER SUBJECT TO U S FEDERAL INCOME TAX EXAMINATIONS BY TAX AUTHORITIES FOR YEARS BEFORE 2011
PART XI, LINE 2D - OTHER ADJUSTMENTS	REFUNDS FROM EXPIRED GRANTS -285,159
PART XII, LINE 2D - OTHER ADJUSTMENTS	FOREIGN CURRENCY EXCHANGE GAIN -112,532

[illegible]

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Name of the organization
THE GERMAN MARSHALL FUND OF THE UNITED STATES

Employer identification number
52-0954751

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

- 1

For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No
- 2

For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3

Activities per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total	6	72			67,281,266
b Total from continuation sheets to Part I	1	7			4,817,492
c Totals (add lines 3a and 3b)	7	79			72,098,758

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)	See Add'l Data								
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

2

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter ▶

289

3

Enter total number of other organizations or entities ▶

0

Part III

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)*

☒ Yes ☐ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)*

☐ Yes ☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)*

☒ Yes ☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)*

☒ Yes ☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)*

☒ Yes ☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).*

☐ Yes ☒ No

Part V **Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
PART I, LINE 2	PRESCREENING OF FUTURE GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE FURTHER MONITORING PROCESS. THE RESPONSIBLE STAFF PERSON IS IN TOUCH WITH THE GRANTEE AND CONDUCTS ON-SITE MONITORING AND/OR RECEIVES INTERIM WRITTEN OR ORAL REPORTS. ADDITIONALLY, ADVISORY BOARD MEMBERS HELP AND CONDUCT MONITORING UPON REQUEST OF THE GMF STAFF. THE GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF ROUTINELY CHECK SPENDING. MANY OF GMF'S GRANTS ARE INDEPENDENTLY REVIEWED BY EXTERNAL EVALUATORS WHICH ADDS ANOTHER DEGREE OF OVERSIGHT OF SPENDING OF GRANT FUNDS. FINALLY, THE GRANTEE IS OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT FUNDS WERE SPENT.

Additional Data

Software ID:
Software Version:
EIN: 52-0954751
Name: THE GERMAN MARSHALL FUND OF THE UNITED STATES

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
CENTRAL AMERICA AND THE CARIBBEAN			INVESTMENTS		50,668,270
EUROPE (INCLUDING ICELAND & GREENLAND)	2	15	GRANTS TO RECIPIENTS		2,840,719
RUSSIA AND NEIGHBORING STATES	1		GRANTS TO RECIPIENTS		3,604,432

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
MIDDLE EAST AND NORTH AFRICA			GRANTS TO RECIPIENTS		65,000
EAST ASIA AND THE PACIFIC			GRANTS TO RECIPIENTS		26,711
EAST ASIA AND THE PACIFIC	0	8	PROGRAM SERVICE	CONVENING	688,231

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
SOUTH ASIA			PROGRAM SERVICE	CONVENING	82,607
EUROPE (INCLUDING ICELAND & GREENLAND)	3	49	PROGRAM SERVICE	CONVENING	9,305,296
EUROPE (INCLUDING ICELAND & GREENLAND)		3	PROGRAM SERVICE	PUBLIC OPINION SURVEY	943,659

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
EUROPE (INCLUDING ICELAND & GREENLAND)	0	1	FUNDRAISING		126,062
MIDDLE EAST AND NORTH AFRICA	1	3	PROGRAM SERVICE	CONVENING	3,747,771

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	TRANSATLANTIC DIALOGUE	26,711	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,500	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	44,180	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	55,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	35,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	45,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,950	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,300	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,850	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,150	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	52,700	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	57,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,500	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,500	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1,951	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,509	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,226	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,589	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1,850	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,700	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,151	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,241	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,240	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1,742	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1,904	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,240	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,578	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,645	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,491	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,958	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,632	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,734	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	51,685	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,420	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	46,331	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	27,636	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,404	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,372	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,870	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,018	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,322	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,435	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,225	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,004	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,600	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,100	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,100	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,809	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	48,407	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	42,018	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	74,950	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,540	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,325	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	37,010	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	55,400	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,920	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,083	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,083	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,815	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,600	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,121	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	75,514	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	74,640	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	62,957	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,960	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	58,600	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	48,161	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	74,991	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,500	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,168	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	64,295	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	53,759	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	55,057	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,509	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		EUROPE (INCLUDING ICELAND & GREENLAND)	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,000	ELECTRONIC FUND TRANSFER			
		MIDDLE EAST AND NORTH AFRICA	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000	ELECTRONIC FUND TRANSFER			
		MIDDLE EAST AND NORTH AFRICA	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		MIDDLE EAST AND NORTH AFRICA	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		MIDDLE EAST AND NORTH AFRICA	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,992	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,993	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,990	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,965	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,821	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,799	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,960	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,900	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,400	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,895	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

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		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,030	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,030	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,490	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,660	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,810	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,626	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,030	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,700	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,540	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,520	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,330	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,910	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,650	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,900	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	4,800	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,460	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,175	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,657	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,491	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,600	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,635	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,685	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	1,245	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,950	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,390	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	60,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,770	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,570	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	13,180	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,500	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,470	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,610	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,540	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,920	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,490	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,700	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,100	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,810	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,470	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	2,500	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,710	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,850	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,875	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,025	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,090	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,530	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,910	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	52,500	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,925	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,835	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	6,230	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,230	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,500	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,980	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,300	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,660	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	16,880	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	7,095	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	15,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,935	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,800	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	8,520	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	17,566	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	3,090	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	14,165	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,025	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,680	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,990	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,995	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	19,970	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	5,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,500	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,995	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,930	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	12,160	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,382	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,520	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	37,939	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,800	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	30,500	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,886	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,950	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	21,450	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,945	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,640	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,180	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,000	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,418	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	31,081	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,864	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	48,826	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	57,265	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	75,045	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,384	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,911	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,160	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,099	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,349	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,168	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,860	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	55,420	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	26,964	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	75,111	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,897	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	25,274	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	74,258	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	50,227	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	57,912	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	69,015	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,075	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	18,880	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	9,735	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	28,680	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	64,200	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	20,128	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,999	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	61,873	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,723	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,430	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	11,968	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	47,500	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,620	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	23,711	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,116	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	22,176	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,900	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	64,128	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	73,559	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	24,454	ELECTRONIC FUND TRANSFER			
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	40,000	ELECTRONIC FUND TRANSFER			

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND NEIGHBORING STATES	DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY	10,880	ELECTRONIC FUND TRANSFER			

Schedule I
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
THE GERMAN MARSHALL FUND OF THE UNITED STATES

Grants and Other Assistance to Organizations,
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public
Inspection

Employer identification number
52-0954751

Part I General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) AMERICAN COUNCIL ON GERMANY 14 EAST 60TH STREET NEW YORK, NY 10022	13-1889074	501 (C)(3)	25,000				TRANSATLANTIC DIALOGUE
(2) AMERICAN INSTITUTE FOR CONTEMPORARY GERMAN STUDIES 1755 MASSACHUSETTS AVE NW WASHINGTON, DC 20036	52-1309525	501 (C)(3)	25,000				TRANSATLANTIC DIALOGUE
(3) US ASSOCIATION OF FORMER MEMBERS OF CONGRESS 1401 K STREET NW WASHINGTON, DC 20005	54-0883744	501 (C)(3)	50,000				TRANSATLANTIC DIALOGUE
(4) AMERICA MEDIA ABROAD 1701 PENNSYLVANIA AVE NW WASHINGTON, DC 20006	01-0579796	501 (C)(3)	20,000				DEMOCRACY BUILDING/SUPPORT FOR CIVIL SOCIETY

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

4

3

Enter total number of other organizations listed in the line 1 table

0

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) GRANTS	1	15,000			

Part IV

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
PART I, LINE 2	REVIEW OF APPLICATION PROCESS OF FUTURE GRANTEES IS AN IMPORTANT ADVANCE PART OF THE MONITORING OF GRANT FUNDS AND SUPPORTS THE FURTHER MONITORING PROCESS THE RESPONSIBLE STAFF PERSON REVIEWS THE INTERIM WRITTEN REPORTS RECEIVED FROM THE GRANTEE THE GRANTEE IS UNDER OBLIGATION TO FOLLOW THE GRANT BUDGET LINES ALLOCATED FOR SPECIFIC SPENDING AND STAFF ROUTINELY CHECK SPENDING FINALLY, THE GRANTEE IS OBLIGATED TO SEND A DETAILED NARRATIVE AND FINANCIAL REPORT ON HOW GRANT FUNDS WERE SPENT

Schedule J
(Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.
▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
THE GERMAN MARSHALL FUND OF THE UNITED STATES

Employer identification number
52-0954751

Part I

Questions Regarding Compensation

	Yes	No
<div><div>1a</div><div>Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items</div><div><div><div><input type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Travel for companions</div><div><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div><div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div></div></div>		
<div><div>b</div><div>If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain</div></div>	1bYes	
<div><div>2</div><div>Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?</div></div>	2	No
<div><div>3</div><div>Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III</div><div><div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div></div><div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div></div></div>		
<div><div>4</div><div>During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization</div></div>		
<div><div>a</div><div>Receive a severance payment or change-of-control payment?</div></div>	4a	No
<div><div>b</div><div>Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div></div>	4b	No
<div><div>c</div><div>Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> <div>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III</div>	4c	No
<div><div></div><div>Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.</div></div>		
<div><div>5</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of</div></div>		
<div><div>a</div><div>The organization?</div></div>	5a	No
<div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 5a or 5b, describe in Part III</div>	5b	No
<div><div>6</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of</div></div>		
<div><div>a</div><div>The organization?</div></div>	6a	No
<div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 6a or 6b, describe in Part III</div>	6b	No
<div><div>7</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III</div></div>	7	No
<div><div>8</div><div>Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III</div></div>	8	No
<div><div>9</div><div>If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?</div></div>	9	

Part II **Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table								

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation
PART I, LINE 1A	THE FOLLOWING EMPLOYEE RECEIVED TAX INDEMNIFICATION AND GROSS-UP PAYMENTS, WHICH IS TAXABLE ANDREW MICHTA \$135,180 THE FOLLOWING EMPLOYEES RECEIVED HOUSING ALLOWANCE OR RESIDENCE FOR PERSONAL USE, WHICH IS TAXABLE MARK FISCHER \$14,749 IAN LESSER \$29,000 ANDREW MICHTA \$13,947 IVAN VEJVODA \$63,288

Additional Data

Software ID:
Software Version:
EIN: 52-0954751
Name: THE GERMAN MARSHALL FUND OF THE UNITED STATES

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
R CRAIG KENNEDY PREDECESSOR PRESIDENT	(i) (ii)	444,023 0	0 0	2,772 0	30,812 0	19,003 0	496,610 0	0 0
DEBBI IWIG VICE PRESIDENT AND CFO	(i) (ii)	207,501 0	0 0	2,772 0	3,763 0	3,434 0	217,470 0	0 0
NEIL SUMILAS MANAGING DIRECTOR	(i) (ii)	152,818 0	0 0	0 0	18,491 0	6,006 0	177,315 0	0 0
IVAN VEJVODA VICE PRESIDENT	(i) (ii)	217,118 0	0 0	105,375 0	25,811 0	13,184 0	361,488 0	0 0
IAN LESSER DIRECTOR, FOREIGN SECURITY POLICY	(i) (ii)	223,699 0	0 0	60,232 0	28,040 0	17,908 0	329,879 0	0 0
DAVID ROMLEY VICE PRESIDENT, PARTNERSHIP AND DEVE	(i) (ii)	184,873 0	0 0	385 0	20,085 0	2,119 0	207,462 0	0 0
ANDREW MICHTA DIRECTOR, WARSAW OFFICE	(i) (ii)	73,745 0	0 0	164,860 0	11,201 0	7,509 0	257,315 0	0 0
STEPHEN SZABO EXEC DIR, TRANSATLANTIC ACADEMY	(i) (ii)	208,502 0	0 0	2,491 0	19,835 0	15,467 0	246,295 0	0 0
HEIKE MACKERRON DIRECTOR, BERLIN OFFICE	(i) (ii)	196,749 0	0 0	0 0	0 0	15,453 0	212,202 0	0 0
MARK FISCHER DIRECTOR OF EUROPEAN OFFICES	(i) (ii)	155,818 0	0 0	29,819 0	9,470 0	8,524 0	203,631 0	0 0
CONSTANZE STELZENMUELLER TRANSATLANTIC FELLOW	(i) (ii)	182,225 0	0 0	0 0	0 0	15,850 0	198,075 0	0 0

Schedule K
(Form 990)

Department of the Treasury
Internal Revenue Service

Name of the organization
THE GERMAN MARSHALL FUND OF THE UNITED STATES

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.
▶ Attach to Form 990. ▶ See separate instructions.
▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Employer identification number
52-0954751

Part I

Bond Issues

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A DISTRICT OF COLUMBIA	53-6001131	25483VDJO	04-21-2011	12,000,000	SEE PART V FOR DETAILS		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired								
2	Amount of bonds legally defeased								
3	Total proceeds of issue	12,000,000							
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrows								
7	Issuance costs from proceeds	261,785							
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds								
11	Other spent proceeds								
12	Other unspent proceeds								
13	Year of substantial completion								
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?		X						
15	Were the bonds issued as part of an advance refunding issue?		X						
16	Has the final allocation of proceeds been made?		X						
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X							

Part III

Private Business Use

					A		B		C		D	
					Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?					X						
2	Are there any lease arrangements that may result in private business use of bond-financed property?					X						

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		X						
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c	Are there any research agreements that may result in private business use of bond-financed property?		X						
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government								
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Does the bond issue meet the private security or payment test?		X						
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X						
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	X							

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		X						
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X						
b	Exception to rebate?	X							
c	No rebate due?		X						
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	X							
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								

Part IV

Arbitrage (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		X						
7	Has the organization established written procedures to monitor the requirements of section 148?		X						

Part V

Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
	X							

Part VI

Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Explanation
SCHEDULE K, PART I, COLUMN (F)	THE DISTRICT OF COLUMBIA ISSUED ITS \$12,000,000 AGGREGATE PRINCIPAL AMOUNT VARIABLE RATE DEMAND REVENUE BONDS (THE GERMAN MARSHALL FUND OF THE UNITED STATES ISSUE) SERIES 2011 (THE BONDS), AND LOANED THE PROCEEDS TO GMF TO FINANCE CERTAIN COSTS OF THE RENOVATION, IMPROVING, REMODELING AND EQUIPPING OF ITS OFFICE BUILDINGS LOCATED AT 1700 18TH STREET NW, AND 1744 R ST NW, WASHINGTON D C

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

**Complete to provide information for responses to specific questions on
Form 990 or to provide any additional information.**

▶ Attach to Form 990 or 990-EZ.

**▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at
www.irs.gov/form990.**

OMB No 1545-0047

2013

**Open to Public
Inspection**

Name of the organization
THE GERMAN MARSHALL FUND OF THE UNITED STATES

Employer identification number

52-0954751

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	PRIOR TO FILING THE 990 WITH THE IRS, THE GERMAN MARSHALL FUND'S REVIEW OF THE 990 IS CONDUCTED BY THE OFFICERS OF THE ORGANIZATION (PRESIDENT, MANAGING DIRECTOR OF EXECUTIVE OFFICE, AND CHIEF FINANCIAL OFFICER), AND BOARD OF TRUSTEES

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	GERMAN MARSHALL FUND HAS A WRITTEN CONFLICT OF INTEREST POLICY AND ALL TRUSTEES, OFFICERS, AND EMPLOYEES ARE REQUIRED TO READ AND SIGN THE POLICY THIS POLICY IS INTENDED TO HELP IDENTIFY SITUATIONS THAT PRESENT POTENTIAL CONFLICT OF INTERESTS AND TO PROVIDE PROCEDURES TO ADDRESS ANY POTENTIAL CONFLICTS ADDITIONALLY, EACH TRUSTEE, OFFICER, AND EMPLOYEE IS REQUIRED TO ANNUALLY SIGN A STATEMENT AFFIRMING THE (1) RECEIPT OF THE CONFLICT OF INTEREST POLICY, (2) HAS READ AND UNDERSTANDS THE POLICY, AND (3) AGREES TO COMPLY WITH THE POLICY ALL DECISIONS ARE PROPERLY DOCUMENTED

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	GERMAN MARSHALL FUND USES BOTH A COMPENSATION SYSTEM AND COMPARABILITY DATA TO DETERMINE COMPENSATION FOR OFFICERS AND EMPLOYEES. THIS SYSTEM EVALUATES RELATIVE MARKETPLACE JOB WORTH OF THE POSITION COMPARABLE TO SIMILAR POSITIONS OF OTHER LOCAL ORGANIZATIONS. THE SYSTEM ALSO EVALUATES THE RELATIVE WORTH OF EACH POSITION WHEN COMPARING THE REQUIRED LEVEL OF JOB COMPETENCIES AND FORMAL TRAINING AND EXPERIENCE. SENIOR MANAGEMENT AND HUMAN RESOURCES PERFORMS AN ANNUAL REVIEW OF ALL COMPENSATION. ADDITIONALLY, THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES, REVIEWS AND APPROVES COMPENSATION FOR THE OFFICERS OF THE ORGANIZATION.

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 19	GERMAN MARSHALL FUNDS MAKES AVAILABLE ITS GOVERNING DOCUMENTS, AUDITED FINANCIAL STATEMENTS, AND CONFLICT OF INTEREST POLICY AVAILABLE TO THE GENERAL PUBLIC UPON REQUEST

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	OTHER PROFESSIONAL SERVICES PROGRAM SERVICE EXPENSES 5,917,834 MANAGEMENT AND GENERAL EXPENSES 437,880 FUNDRAISING EXPENSES 5,885 TOTAL EXPENSES 6,361,599

Return Reference	Explanation
FORM 990, PART XI, LINE 9	FOREIGN CURRENCY EXCHANGE GAIN 112,532 REFUNDS FROM EXPIRED GRANTS -285,159

Return Reference	Explanation
FORM 990, PART XII, LINE 2C	THE PROCESS FOR OVERSEEING THE AUDIT OF THE FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT ACCOUNTANT THAT AUDITED THE FINANCIAL STATEMENTS HAS BEEN CONSISTENT WITH PRIOR YEARS

Return Reference	Explanation
FORM 990, PART IX, LINE 18	PAYMENTS OF TRAVEL OR ENTERTAINMENT EXPENSES FOR ANY FEDERAL, STATE, OR LOCAL PUBLIC OFFICIALS - TO IMPLEMENT ITS STATED NON-PROFIT MISSION, GMF CONVENES MULTIPLE EVENTS ANNUALLY TO ALLOW DIALOGUE AMONG GLOBAL POLICY MAKERS ON TRANSATLANTIC ISSUES TRAVEL EXPENSES FOR US OFFICIALS MAY INCLUDE AIRFARE, HOTEL, MEALS AND GROUND TRANSPORTATION WHILE PARTICIPATING IN THESE MEETINGS THEY DO NOT RECEIVE AN HONORARIUM FOR ATTENDANCE FINANCIAL DISCLOSURES ARE MADE PROMPTLY IN ACCORDANCE WITH REGULATIONS

SCHEDULE R
(Form 990)

Department of the Treasury
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
▶ Attach to Form 990. ▶ See separate instructions.
▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
THE GERMAN MARSHALL FUND OF THE UNITED STATES

Employer identification number
52-0954751

Part I Identification of Disregarded Entities

Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) 1700 18TH STREET LLC - SINGLE MEMBER LLC 1744 R STREET NW WASHINGTON, DC 20009 52-0954751	REAL ESTATE	DC	0	11,826,419	THE GERMAN MARSHALL FUND OF UNITED STATES
(2) THE TRANSATLANTIC FOUNDATION RUE DE LA LOI 155 BRUSSELS 1040 BE 98-1154381	PROMOTE GREATER COOPERATION AND UNDERSTANDING BETWEEN THE U S AND EUROPE	BE	59,156	97,080	THE GERMAN MARSHALL FUND OF UNITED STATES

Part II Identification of Related Tax-Exempt Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No

Part III

Identification of Related Organizations Taxable as a Partnership

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end- of-year assets	(h) Percentage ownership	(i) Section 512 (b)(13) controlled entity?	
								Yes	No

Part V

Transactions With Related Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties or **(iv)** rent from a controlled entity
- b** Gift, grant, or capital contribution to related organization(s)
- c** Gift, grant, or capital contribution from related organization(s)
- d** Loans or loan guarantees to or for related organization(s)
- e** Loans or loan guarantees by related organization(s)

- f** Dividends from related organization(s)
- g** Sale of assets to related organization(s)
- h** Purchase of assets from related organization(s)
- i** Exchange of assets with related organization(s)
- j** Lease of facilities, equipment, or other assets to related organization(s)

- k** Lease of facilities, equipment, or other assets from related organization(s)
- l** Performance of services or membership or fundraising solicitations for related organization(s)
- m** Performance of services or membership or fundraising solicitations by related organization(s)
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)
- o** Sharing of paid employees with related organization(s)

- p** Reimbursement paid to related organization(s) for expenses
- q** Reimbursement paid by related organization(s) for expenses

- r** Other transfer of cash or property to related organization(s)
- s** Other transfer of cash or property from related organization(s)

	Yes	No
1a		
1b		
1c		
1d		
1e		
1f		
1g		
1h		
1i		
1j		
1k		
1l		
1m		
1n		
1o		
1p		
1q		
1r		
1s		

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation
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TY 2013 Organization Chart Statement**Name:** THE GERMAN MARSHALL FUND OF THE UNITED STATES**EIN:** 52-0954751

Entity Name	Placement Or Position	Percentage Of Ownership	Tax Classification	Country
THE GERMAN MARSHALL FUND OF US	DIRECT WHOLLY-OWNED SUBSIDIARY	100 000 %	DOMESTIC ENTITY ELECTING TO BE CLASSIFIED AS A CORPORATION	US

Note: To capture the full content of this document, please select landscape mode (11" x 8.5") when printing.

TY 2013 Functional Currency and Exchange Rate QBU Statement

Name: THE GERMAN MARSHALL FUND OF THE UNITED STATES
EIN: 52-0954751

QBU Id	Country of Operation	Functional Currency
US DOLLAR		1