See a Social Security Number? Say Something!
Report Privacy Problems to https://public.resource.org/privacy
Or call the IRS Identity Theft Hotline at 1-800-908-4490

Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

▶ **Do not enter Social Security numbers on this form as it may be made public.**
▶ **Information about Form 990-PF and its separate instructions is at *www.irs.gov/form990pf.***

OMB No. 1545-0052

2013

Open to Public Inspection

For calendar year 2013 or tax year beginning June 2 , **2013, and ending** May 31 , **20**14

Name of foundation
Deloitte Foundation

A Employer identification number
13-6400341

Number and street (or P.O. box number if mail is not delivered to street address) | Room/suite
695 East Main Street

B Telephone number (see instructions)
(203) 761-3000

City or town, state or province, country, and ZIP or foreign postal code
Stamford, CT 06901-2150

C If exemption application is pending, check here ▶ ☐

G Check all that apply: ☐ Initial return ☐ Initial return of a former public charity ☐ Final return ☐ Amended return ☒ Address change ☐ Name change

D 1. Foreign organizations, check here . . . ▶ ☐
2. Foreign organizations meeting the 85% test, check here and attach computation . ▶ ☐

H Check type of organization: ☒ Section 501(c)(3) exempt private foundation ☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

E If private foundation status was terminated under section 507(b)(1)(A), check here . . . ▶ ☐

I Fair market value of all assets at end of year *(from Part II, col. (c), line 16)* ▶ $ 15,761,089

J Accounting method: ☐ Cash ☒ Accrual ☐ Other (specify) _____
(Part I, column (d) must be on cash basis.)

F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here . ▶ ☒

Part I **Analysis of Revenue and Expenses** *(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a) (see instructions).)*

			(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts, grants, etc., received (attach schedule)	7,255,361			
	2	Check ▶ ☐ if the foundation is **not** required to attach Sch. B				
	3	Interest on savings and temporary cash investments	11	11		
	4	Dividends and interest from securities	256,978	256,978		
	5a	Gross rents				
	b	Net rental income or (loss) _____				
	6a	Net gain or (loss) from sale of assets not on line 10				
	b	Gross sales price for all assets on line 6a _____				
	7	Capital gain net income (from Part IV, line 2) . .		0		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances _____				
	b	Less: Cost of goods sold . . . _____				
	c	Gross profit or (loss) (attach schedule)	0			
	11	Other income (attach schedule)				
	12	**Total.** Add lines 1 through 11	7,512,350	256,989	0	
Operating and Administrative Expenses	13	Compensation of officers, directors, trustees, etc.				
	14	Other employee salaries and wages				
	15	Pension plans, employee benefits				
	16a	Legal fees (attach schedule)				
	b	Accounting fees (attach schedule) (Schedule 2)	19,500			19,500
	c	Other professional fees (attach schedule) . . .				
	17	Interest				
	18	Taxes (attach schedule) (see instructions)				
	19	Depreciation (attach schedule) and depletion . .				
	20	Occupancy				
	21	Travel, conferences, and meetings				
	22	Printing and publications				
	23	Other expenses (attach schedule) (Schedule 3)	117,718	19,561		288,764
	24	**Total operating and administrative expenses.** Add lines 13 through 23	137,218	19,561	0	308,264
	25	Contributions, gifts, grants paid . (Schedule 4/5)	6,081,262			6,833,158
	26	**Total expenses and disbursements.** Add lines 24 and 25	6,218,480	19,561	0	7,141,422
	27	Subtract line 26 from line 12:				
	a	**Excess of revenue over expenses and disbursements**	1,293,870			
	b	**Net investment income** (if negative, enter -0-) .		237,428		
	c	**Adjusted net income** (if negative, enter -0-) . .			0	

SCANNED JAN 27 2015

RECEIVED
JAN 22 2015
OGDEN, UT
E11-122

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only. (See instructions.)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash—non-interest-bearing	0	0	0
	2	Savings and temporary cash investments	4,144,083	4,008,899	4,008,899
	3	Accounts receivable ▶ Less: allowance for doubtful accounts ▶			
	4	Pledges receivable ▶ Less: allowance for doubtful accounts ▶			
	5	Grants receivable	5,300,000	5,635,000	5,635,000
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see instructions)			
	7	Other notes and loans receivable (attach schedule) ▶ Less: allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments—U.S. and state government obligations (attach schedule)	5,801,018	6,117,190	6,117,190
	b	Investments—corporate stock (attach schedule) (Schedule 8)			
	c	Investments—corporate bonds (attach schedule)			
	11	Investments—land, buildings, and equipment: basis ▶ Less: accumulated depreciation (attach schedule) ▶			
	12	Investments—mortgage loans			
	13	Investments—other (attach schedule)			
	14	Land, buildings, and equipment: basis ▶ Less: accumulated depreciation (attach schedule) ▶			
	15	Other assets (describe ▶)			
	16	**Total assets** (to be completed by all filers—see the instructions. Also, see page 1, item I)	15,245,101	15,761,089	15,761,089
Liabilities	17	Accounts payable and accrued expenses	74,078	74,078	
	18	Grants payable	7,853,134	6,925,774	
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (attach schedule)			
	22	Other liabilities (describe ▶)			
	23	**Total liabilities** (add lines 17 through 22)	7,927,212	6,999,852	
Net Assets or Fund Balances		**Foundations that follow SFAS 117, check here ▶ ☒ and complete lines 24 through 26 and lines 30 and 31.**			
	24	Unrestricted	6,317,629	7,760,977	
	25	Temporarily restricted	1,000,260	1,000,260	
	26	Permanently restricted	0	0	
		Foundations that do not follow SFAS 117, check here ▶ ☐ and complete lines 27 through 31.			
	27	Capital stock, trust principal, or current funds			
	28	Paid-in or capital surplus, or land, bldg., and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds			
	30	**Total net assets or fund balances** (see instructions)	7,317,889	8,761,237	
	31	**Total liabilities and net assets/fund balances** (see instructions)	15,245,101	15,761,089	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year—Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	7,317,889
2	Enter amount from Part I, line 27a	2	1,293,870
3	Other increases not included in line 2 (itemize) ▶ Unrealized gain on investments	3	164,621
4	Add lines 1, 2, and 3	4	8,776,380
5	Decreases not included in line 2 (itemize) ▶ Prior year discount payable	5	15,143
6	Total net assets or fund balances at end of year (line 4 minus line 5)—Part II, column (b), line 30	6	8,761,237

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e g., real estate, 2-story brick warehouse, or common stock, 200 shs. MLC Co)	(b) How acquired P—Purchase D—Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
1a	None.			
b				
c				
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a				0
b				
c				
d				
e				

	Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69			(l) Gains (Col (h) gain minus col (k), but not less than -0-) or Losses (from col. (h))
	(i) F M V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a				
b				
c				
d				
e				

2	Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 }	2	
3	Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c) (see instructions). If (loss), enter -0- in Part I, line 8	3	204

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income.)

If section 4940(d)(2) applies, leave this part blank.

Was the foundation liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No
If "Yes," the foundation does not qualify under section 4940(e). Do not complete this part.

1 Enter the appropriate amount in each column for each year; see the instructions before making any entries.

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2012	7,597,770	10,584,128	0.7178
2011	8,298,806	10,052,197	0.8256
2010	8,519,544	9,014,344	0.9451
2009	8,593,733	7,426,985	1.1571
2008	8,905,407	8,259,385	1.0782

2	**Total** of line 1, column (d)	2	4.7238
3	Average distribution ratio for the 5-year base period—divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	0.94476
4	Enter the net value of noncharitable-use assets for 2013 from Part X, line 5	4	10,761,814
5	Multiply line 4 by line 3	5	10,167,331
6	Enter 1% of net investment income (1% of Part I, line 27b)	6	2,374
7	Add lines 5 and 6	7	10,169,705
8	Enter qualifying distributions from Part XII, line 4	8	7,141,422

If line 8 is equal to or greater than line 7, check the box in Part VI, line 1b, and complete that part using a 1% tax rate. See the Part VI instructions.

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948—see instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary—see instructions)		
b	Domestic foundations that meet the section 4940(e) requirements in Part V, check here ▶ ☐ and enter 1% of Part I, line 27b (Schedule 10)	1	N/A
c	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of Part I, line 12, col. (b).		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	2	
3	Add lines 1 and 2	3	0
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only. Others enter -0-)	4	
5	**Tax based on investment income.** Subtract line 4 from line 3. If zero or less, enter -0-	5	0
6	Credits/Payments:		
a	2013 estimated tax payments and 2012 overpayment credited to 2013 — 6a		
b	Exempt foreign organizations—tax withheld at source — 6b		
c	Tax paid with application for extension of time to file (Form 8868) — 6c		
d	Backup withholding erroneously withheld — 6d		
7	Total credits and payments. Add lines 6a through 6d	7	0
8	Enter any **penalty** for underpayment of estimated tax. Check here ☐ if Form 2220 is attached	8	
9	**Tax due.** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶	9	0
10	**Overpayment.** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶	10	0
11	Enter the amount of line 10 to be: **Credited to 2014 estimated tax** ▶ **Refunded** ▶	11	0

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		X
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes (see Instructions for the definition)?	1b		X
	*If the answer is "Yes" to **1a** or **1b**, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.*			
c	Did the foundation file **Form 1120-POL** for this year?	1c		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: **(1)** On the foundation. ▶ $ 0 **(2)** On foundation managers. ▶ $ 0			
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ $ 0			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS? *If "Yes," attach a detailed description of the activities.*	2		X
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? *If "Yes," attach a conformed copy of the changes*	3	X	
4a	Did the foundation have unrelated business gross income of $1,000 or more during the year?	4a		X
b	If "Yes," has it filed a tax return on **Form 990-T** for this year?	4b		
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year? *If "Yes," attach the statement required by General Instruction T.*	5		X
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	X	
7	Did the foundation have at least $5,000 in assets at any time during the year? *If "Yes," complete Part II, col. (c), and Part XV*	7	X	
8a	Enter the states to which the foundation reports or with which it is registered (see instructions) ▶ See Schedule 9			
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by *General Instruction G? If "No," attach explanation*	8b	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? *If "Yes," complete Part XIV*	9		X
10	Did any persons become substantial contributors during the tax year? *If "Yes," attach a schedule listing their names and addresses*	10		X

Part VII-A Statements Regarding Activities *(continued)*

11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions)	11		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement (see instructions)	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	X	

Website address ▶ www.deloitte.com/us/df

14 The books are in care of ▶ Deloitte Services LP Telephone no. ▶ (615) 882-7600

Located at ▶ 4022 Sells Drive, Hermitage, TN ZIP+4 ▶ 37076

15 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041**—Check here. ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶ 15

16	At any time during calendar year 2013, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country? See the instructions for exceptions and filing requirements for Form TD F 90-22.1. If "Yes," enter the name of the foreign country ▶	16		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

			Yes	No
1a	During the year did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? ☐ Yes ☒ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person? ☐ Yes ☒ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? ☒ Yes ☐ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? ☐ Yes ☒ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)? ☐ Yes ☒ No			
	(6) Agree to pay money or property to a government official? (**Exception.** Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.) ☐ Yes ☒ No			
b	If any answer is "Yes" to 1a(1)–(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance (see instructions)? Organizations relying on a current notice regarding disaster assistance check here ▶ ☐	1b		X
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2013?	1c		X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2013? ☐ Yes ☒ No If "Yes," list the years ▶ 20 ____, 20 ____, 20 ____, 20 ____			
b	Are there any years listed in 2a for which the foundation is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed, answer "No" and attach statement—see instructions.)	2b		X
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here. ▶ 20 ____, 20 ____, 20 ____, 20 ____			
3a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year? ☐ Yes ☒ No			
b	If "Yes," did it have excess business holdings in 2013 as a result of **(1)** any purchase by the foundation or disqualified persons after May 26, 1969; **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? *(Use Schedule C, Form 4720, to determine if the foundation had excess business holdings in 2013.)* N/A	3b		
4a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2013?	4b		X

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required *(continued)*

5a	During the year did the foundation pay or incur any amount to:			
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))? ☐ Yes ☒ No			
	(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive? ☐ Yes ☒ No			
	(3) Provide a grant to an individual for travel, study, or other similar purposes? ☒ Yes ☐ No			
	(4) Provide a grant to an organization other than a charitable, etc., organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)? (see instructions) ☐ Yes ☒ No			
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals? ☐ Yes ☒ No			
b	If any answer is "Yes" to 5a(1)–(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance (see instructions)?	5b		X
	Organizations relying on a current notice regarding disaster assistance check here ▶ ☐			
c	If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? ☐ Yes ☐ No			
	If "Yes," attach the statement required by Regulations section 53.4945–5(d).			
6a	Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No			
b	Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	6b		X
	If "Yes" to 6b, file Form 8870.			
7a	At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction? ☐ Yes ☒ No			
b	If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? N/A	7b		

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation (see instructions).

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
See Schedule 6				

2 Compensation of five highest-paid employees (other than those included on line 1—see instructions). If none, enter "NONE."

(a) Name and address of each employee paid more than $50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
None.				

Total number of other employees paid over $50,000 ▶

Part VIII **Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors** *(continued)*

3 Five highest-paid independent contractors for professional services (see instructions). If none, enter "NONE."

(a) Name and address of each person paid more than $50,000	(b) Type of service	(c) Compensation
None.		
Total number of others receiving over $50,000 for professional services ▶		

Part IX-A **Summary of Direct Charitable Activities**

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc	Expenses
1 National MBA Case Competition (16 students received scholarship awards in recognition of their performance in the case competition.)	81,156
2 Trueblood Seminars for Professors (63 financial accounting and auditing professors participated in 2 annual case seminars.)	51,739
3 National Student Case Study Seminar (30 students received scholarship awards for their performance in the case study seminar. 6 participating schools received institutional awards.)	39,262
4 Tax Faculty Symposium (28 tax professors participated in symposium on practice regulatory and policy issues in taxation.)	18,450

Part IX-B **Summary of Program-Related Investments** (see instructions)

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2	Amount
1 None.	
2	
All other program-related investments. See instructions.	
3	
Total. Add lines 1 through 3 ▶	0

Part X Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
a	Average monthly fair market value of securities	1a	5,940,450
b	Average of monthly cash balances	1b	4,985,249
c	Fair market value of all other assets (see instructions)	1c	
d	**Total** (add lines 1a, b, and c)	1d	10,925,699
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation) — 1e		
2	Acquisition indebtedness applicable to line 1 assets	2	0
3	Subtract line 2 from line 1d	3	10,925,699
4	Cash deemed held for charitable activities. Enter 1 ½ % of line 3 (for greater amount, see instructions)	4	163,885
5	**Net value of noncharitable-use assets.** Subtract line 4 from line 3. Enter here and on Part V, line 4	5	10,761,814
6	**Minimum investment return.** Enter 5% of line 5	6	538,091

Part XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part.)

1	Minimum investment return from Part X, line 6			1	538,091
2a	Tax on investment income for 2013 from Part VI, line 5	2a	0		
b	Income tax for 2013. (This does not include the tax from Part VI.)	2b	0		
c	Add lines 2a and 2b			2c	0
3	Distributable amount before adjustments. Subtract line 2c from line 1			3	538,091
4	Recoveries of amounts treated as qualifying distributions			4	0
5	Add lines 3 and 4			5	538,091
6	Deduction from distributable amount (see instructions)			6	0
7	**Distributable amount** as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1			7	538,091

Part XII Qualifying Distributions (see instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
a	Expenses, contributions, gifts, etc.—total from Part I, column (d), line 26	1a	7,141,422
b	Program-related investments—total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions.** Add lines 1a through 3b. Enter here and on Part V, line 8, and Part XIII, line 4	4	7,141,422
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income. Enter 1% of Part I, line 27b (see instructions)	5	
6	**Adjusted qualifying distributions.** Subtract line 5 from line 4	6	7,141,422

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years.

Part XIII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2012	(c) 2012	(d) 2013
1 Distributable amount for 2013 from Part XI, line 7				538,091
2 Undistributed income, if any, as of the end of 2013:				
a Enter amount for 2012 only			0	
b Total for prior years: 20___,20___,20___		0		
3 Excess distributions carryover, if any, to 2013:				
a From 2008 8,494,674				
b From 2009 8,223,696				
c From 2010 8,075,121				
d From 2011 7,796,908				
e From 2012 7,068,564				
f **Total** of lines 3a through e	39,658,963			
4 Qualifying distributions for 2013 from Part XII, line 4: ▶ $ 7,141,422				
a Applied to 2012, but not more than line 2a			0	
b Applied to undistributed income of prior years (Election required—see instructions)		0		
c Treated as distributions out of corpus (Election required—see instructions)	0			
d Applied to 2013 distributable amount				538,091
e Remaining amount distributed out of corpus	6,603,331			
5 Excess distributions carryover applied to 2013 *(If an amount appears in column (d), the same amount must be shown in column (a).)*	0			
6 **Enter the net total of each column as indicated below:**				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	46,262,294			
b Prior years' undistributed income. Subtract line 4b from line 2b		0		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0		
d Subtract line 6c from line 6b. Taxable amount—see instructions		0		
e Undistributed income for 2012. Subtract line 4a from line 2a. Taxable amount—see instructions			0	
f Undistributed income for 2013. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014				0
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions)	0			
8 Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions)	8,494,674			
9 **Excess distributions carryover to 2014.** Subtract lines 7 and 8 from line 6a	37,767,620			
10 Analysis of line 9:				
a Excess from 2009 8,223,696				
b Excess from 2010 8,075,121				
c Excess from 2011 7,796,908				
d Excess from 2012 7,068,564				
e Excess from 2013 6,603,331				

Part XIV Private Operating Foundations (see instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2013, enter the date of the ruling . . . . . ▶ N/A

b Check box to indicate whether the foundation is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			(e) Total
	(a) 2013	(b) 2012	(c) 2011	(d) 2010	
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					0
b 85% of line 2a	0	0	0	0	0
c Qualifying distributions from Part XII, line 4 for each year listed					0
d Amounts included in line 2c not used directly for active conduct of exempt activities					0
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c	0	0	0	0	0
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test—enter: (1) Value of all assets					0
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					0
b "Endowment" alternative test—enter 2/3 of minimum investment return shown in Part X, line 6 for each year listed					0
c "Support" alternative test—enter: (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					0
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					0
(3) Largest amount of support from an exempt organization					0
(4) Gross investment income					0

Part XV Supplementary Information (Complete this part only if the foundation had $5,000 or more in assets at any time during the year—see instructions.)

1 **Information Regarding Foundation Managers:**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000). (See section 507(d)(2).)

None.

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

None.

2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:**

Check here ▶ ☐ if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc. (see instructions) to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or e-mail address of the person to whom applications should be addressed:

Faculty Selection Committee, c/o Deloitte Foundation, 695 East Main Street, Stamford, CT 06901 (see Schedule 1)

b The form in which applications should be submitted and information and materials they should include:

See Schedule 1

c Any submission deadlines:

October 15 deadline for Doctoral Fellowship applications

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors: Doctoral Fellowship Program provides financial support to outstanding doctoral students in accounting as they complete their course work and dissertations (see Schedule 1).

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a *Paid during the year*				
See Schedule 5.				6,833,158
Total ▶ **3a**				6,833,158
b *Approved for future payment*				
See Schedule 7.				5,841,760
Total ▶ **3b**				5,841,760

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated.	Unrelated business income		Excluded by section 512, 513, or 514		(e)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	Related or exempt function income (See instructions.)
1 Program service revenue:					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	11	
4 Dividends and interest from securities			14	256,978	
5 Net rental income or (loss) from real estate:					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory					
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue: a					
b					
c					
d					
e					
12 Subtotal. Add columns (b), (d), and (e)		0		256,989	0
13 **Total.** Add line 12, columns (b), (d), and (e)				13	256,989

(See worksheet in line 13 instructions to verify calculations.)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No. ▼	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the foundation's exempt purposes (other than by providing funds for such purposes). (See instructions.)
	None.

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

			Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a	Transfers from the reporting foundation to a noncharitable exempt organization of:			
	(1) Cash	1a(1)		X
	(2) Other assets	1a(2)		X
b	Other transactions:			
	(1) Sales of assets to a noncharitable exempt organization	1b(1)		X
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)		X
	(3) Rental of facilities, equipment, or other assets	1b(3)		X
	(4) Reimbursement arrangements	1b(4)		X
	(5) Loans or loan guarantees	1b(5)		X
	(6) Performance of services or membership or fundraising solicitations	1b(6)		X
c	Sharing of facilities, equipment, mailing lists, other assets, or paid employees	1c		X

d If the answer to any of the above is "Yes," complete the following schedule. Column **(b)** should always show the fair market value of the goods, other assets, or services given by the reporting foundation. If the foundation received less than fair market value in any transaction or sharing arrangement, show in column **(d)** the value of the goods, other assets, or services received.

(a) Line no	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers, transactions, and sharing arrangements

2a Is the foundation directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule.

(a) Name of organization	(b) Type of organization	(c) Description of relationship

Sign Here

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than taxpayer) is based on all information of which preparer has any knowledge

Signature of officer or trustee — Date: 1/8/15 — Title: President

May the IRS discuss this return with the preparer shown below (see instructions)? ☐ Yes ☐ No

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN

Firm's name ▶ | Firm's EIN ▶

Firm's address ▶ | Phone no

Schedule B (Form 990, 990-EZ, or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.
▶ Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its instructions is at *www.irs.gov/form990.*

OMB No 1545-0047

2013

Name of the organization	Employer identification number
Deloitte Foundation	13-64000341

Organization type (check one):

Filers of:	Section:
Form 990 or 990-EZ	☐ 501(c)( ) (enter number) organization
	☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
	☐ 527 political organization
Form 990-PF	☒ 501(c)(3) exempt private foundation
	☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation
	☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule.**

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, $5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33⅓ % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of **(1)** $5,000 or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than $1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than $1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions of $5,000 or more during the year . . . . . ▶ $ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization	Employer identification number
Deloitte Foundation	13-64000341

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Deloitte LLP 695 East Main Street Stamford, CT 06901-2150	$ 7,092,478	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
2	Angela Connelly Trust 12377 Grandee Road San Diego, CA 92128	$ 67,811	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
3	Robert P. Gowing 619 Toyopa Drive Pacific Palisades, CA 90272	$ 10,000	Person [X] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)
		$	Person [ ] Payroll [ ] Noncash [ ] (Complete Part II for noncash contributions.)

Deloitte
Foundation

DOCTORAL FELLOWSHIP PROGRAM GUIDELINES

Since 1956, the Deloitte Foundation Doctoral Fellowship Program has provided financial support to outstanding doctoral students in accounting as they complete their coursework and dissertations. Through the program, up to ten outstanding doctoral candidates are selected each year to be Deloitte Foundation Fellows. Each Fellow receives a grant of $25,000, disbursed in four payments over two years, to help cover the Fellow's expenses during his or her final year of coursework and during the year immediately following, in which the Fellow is expected to complete the dissertation. Since the program's inception, more than 1,000 students have been named Deloitte Foundation Fellows.

ELIGIBILITY

Any graduate student enrolled in and successfully pursuing a doctoral program in accounting at an accredited U.S. university who has completed two or more semesters (or the equivalent) of that program is eligible to apply for a Deloitte Foundation Fellowship. At some time during their doctoral studies Fellows are expected to teach or to prepare themselves for their teaching careers by participating in elective programs designed to enhance their teaching skills.

Prospective applicants and their PhD Program Coordinators should consider including any relevant materials (research papers, etc.) that could provide a comprehensive overview of the applicant's breadth and depth of qualifications.

Selected award recipients may not accept other doctoral program financial assistance awards of $10,000 or more from external sources (outside of applicant's school) while receiving payment from the Deloitte Foundation Doctoral Fellowship Program and must be a Ph.D. student for **at least two more years from the date of application**. Additionally, since the grant's purpose is to encourage Fellows to devote themselves full-time to researching and writing their dissertations, Fellows are expected not to accept any employment outside of their university and are encouraged not to serve as teachers or research and teaching assistants during phase two of the fellowship program.

*Recipients of the **"Accounting Doctoral Scholarship"** are ***not*** excluded from applying or being considered for the Deloitte Foundation Doctoral Fellowship.

HOW THE PROGRAM WORKS

Deloitte Foundation Fellows are selected by a faculty committee comprised of three eminent accounting educators. Candidates are recommended to the committee by the faculties of their departments.

The fellowship program is divided into two phases, described below:

Phase one of the program provides $5,000 to help support the Fellow during the final twelve months of required coursework and comprehensive examinations. The sum is disbursed in two payments of $2,500 each. The first payment is made at the time the director of the Fellow's doctoral program determines that the Fellow is, by a realistic estimate, twelve months from

completing all required coursework and examinations. The second payment is made six months later.

If at the time a Fellow's application is approved the Fellow is already less than twelve months from beginning phase two of the program, one-half of any undisbursed monies from phase one will be added to each of the Fellow's payments in phase two.

Phase two provides $20,000, disbursed in two payments of $10,000 each, to support the Fellow during the twelve months during which the Fellow's dissertation is expected to be completed. Entrance into phase two of the program is contingent upon the Fellow's maintaining satisfactory progress toward the doctoral degree.

The first payment in phase two is made at the time the Fellow's dissertation topic is approved and work on the dissertation begins. If the Fellow's dissertation topic is approved before work on the dissertation begins, the first payment will be made at the time the director of the Fellow's doctoral program certifies that the dissertation stage has begun. The second and final payment will be made six months after the first payment is made.

HOW TO APPLY

Applications should be available through the accounting department of the applicant's school. They are also available from the Deloitte Foundation, Ten Westport Road, Wilton, Connecticut 06897.

Applications should be submitted to the applicant's accounting program leader or to another appropriate administrator of the applicant's school. The faculty of the applicant's school is expected to review all applications submitted by the school's students and to forward no more than one of these applications per year to the Deloitte Foundation for consideration. Students who have applied previously are not precluded from applying a second time. Applications must be received by the Deloitte Foundation no later than **October 15**. The Faculty Selection Committee's decisions will be announced the following January.

DELOITTE FOUNDATION

The Deloitte Foundation is a not-for-profit organization that supports teaching, research and curriculum innovation in accounting, business and related fields within the U.S. The Foundation, founded in 1928, supports an array of national programs that are relevant to a variety of professional services and that benefit middle/high school students, undergraduates, graduate students, and faculty. For more information, please visit the Deloitte Foundation web page at www.deloitte.com/us/df.

Deloitte
Foundation

DOCTORAL FELLOWSHIP PROGRAM

APPLICATION INSTRUCTIONS (REVISED AUGUST 2013)

- All applications should be typed. (Please do not staple any materials)
- Review the guidelines describing the program; determine whether you are eligible to apply at this time. ***Note the following information which supersedes any program information you may have from prior years:***
  - Amount per award is currently $25,000 ($5,000 in phase one and $20,000 in phase two).
  - Up to ten outstanding doctoral candidates will be selected each year to be Deloitte Foundation Fellows.
  - No more than one application will be accepted from an institution. Your application must be submitted to your Accounting Program Leader or Doctoral Program Director, who will determine which application will be forwarded to the Deloitte Foundation.
  - Students who have applied previously are not precluded from applying a second time.
  - Students and their PhD Program Coordinators should consider and include any supplemental information that would support and add breadth and depth to a candidate's application (i.e. research, experience, etc.)
  - Selected award recipients may not accept other doctoral program financial assistance awards of $10,000 or more from external sources (outside of applicant's school) while receiving payment from the Deloitte Foundation Doctoral Fellowship Program and must be a Ph.D. student for at least two more years (expected program completion date no earlier than September 2015).
  - Accounting Doctoral Scholars are not excluded from applying.
  - Since the grant's purpose is to encourage Fellows to devote themselves full-time to researching and writing their dissertations, Fellows are expected not to accept any employment outside their university and are encouraged not to serve as teachers or research and teaching assistants during phase two of the Fellowship Program.

Discuss your interest in applying with your Accounting Program Leader, Dean, or Doctoral Program Director. Since only one application per year will be accepted from a school, you may wish to determine your relative chances for selection as an applicant from your school before preparing an application.

- A complete application consists of the following:

  - A completed application form.

  - A completed additional application data form which provides an estimated timetable for completing the various requirements of your doctoral program, your expected dissertation topic and areas of teaching and research interest, and any other information you deem pertinent in presenting your qualifications.

  - A completed form of Authorization for Release of Certain Scholastic, Employment, and other Data.

  - Official transcripts of all undergraduate and graduate academic records. (It may be necessary to provide a release form to each institution.)

  - Copies of all forms or letters notifying you of test results (see application form).

  - A copy of CPA exam results and current license (if applicable).

  - **Three completed applicant evaluation forms** from faculty members who are familiar with your recent academic work, at least two of whom have had a direct relationship with your current program. If faculty evaluators are not at your current institution, send the form to the faculty evaluator and request that it be completed and sent directly to the Deloitte Foundation. The application evaluation form may be mailed (in hard copy), faxed or emailed directly to Peg Levine at plevine@deloitte.com (fax # 203-423-6413).

- A hard copy of the completed application documents (with original signatures) must be mailed directly to the Deloitte Foundation (see address below). Application documents will be accepted in hard copy form only (with the exception of the applicant evaluation form, which can be emailed by the faculty evaluator directly to Peg Levine at plevine@deloitte.com.

- Submit the application package to the appropriate faculty member who, after review, will forward no more than one application to the Deloitte Foundation's Faculty Selection Committee. If you do not have copies of official transcripts or test results and are unable to obtain them from your admissions file at your present institution, request the appropriate institution to send copies directly to:

  Faculty Selection Committee
  c/o **Peg Levine**
  Deloitte Foundation
  Ten Westport Road
  Wilton, CT 06897

If you have questions regarding the Doctoral Fellowship Program, please call Peg Levine at (203) 761-3413.

We suggest that application materials be submitted to the appropriate faculty member with sufficient lead time to permit faculty review and subsequent transmittal to be received by the Faculty Selection Committee by **October 15**. Fellowship awards will be announced in late January.

Deloitte Foundation

Application for Doctoral Fellowship

This form provides an opportunity to present your qualifications for a Deloitte Foundation Doctoral Fellowship. In addition, the form "Deloitte Foundation Doctoral Fellowship-Additional Application Data" should be attached describing your educational and career goals, expected dissertation topic or areas of research interest, anticipated timetable for completing the various requirements of your doctoral program, and any other information you deem pertinent in presenting your qualifications.

Identifying Information (Please type or print)

First Name _____ Middle Initial _____ Last Name _____ Email Address _____

Home Mailing Address **(Including city/state)** _____ Zip _____ Telephone _____

Name of Doctoral Institution _____ Name of Director of Accounting Doctoral Program _____

Chairman of Dissertation Committee (if selected) _____

If not a United States citizen, what type of visa do you have? _____

Education

List current or most recent as number 1, next most recent number 2, etc. Estimate as necessary.

College Name	**1. (Most Recent)**	**2.**	**3.**
City, State			
Period Attended Month, Year	from to	from to	from to
Major, Degree, Degree Date			
Grade Point Average	Overall Accounting A=	Overall Accounting A=	Overall Accounting A=
Approximate Standing in Class	☐ Top 10% ☐ 25% ☐ 50% ☐ 75% (Check One)	☐ Top 10% ☐ 25% ☐ 50% ☐ 75% (Check One)	☐ Top 10% ☐ 25% ☐ 50% ☐ 75% (Check One)

Attach official transcripts covering all undergraduate and graduate records. Photocopies of official transcripts from your admissions file at your present institution are acceptable, if available.

Test Results: If you have taken any of the following tests, please indicate your results ***and*** attach supporting documentation (also include CPA exam score copies and copies of license).

Graduate Management Admission Test (GMAT) Verbal (0-60) ____/____% Quantitative (0-60) ____/____%

Total (200-800) ____

Graduate Record Examination (GRE). Verbal (200-800) ____ Quantitative (200-800) ____

CPA Examination in State of ____ Month/Year ____ Results A= ____ L=____ T=____ P=____

If you have not taken the CPA examination, do you plan to take it? Yes ☐ No ☐ Month/Year ____

Are you certified as a CPA? Yes ☐ No ☐ If so, in which state ____, Certificate No ____ (Please provide a copy of your license)

Are you a CMA? Yes ☐ No ☐ If yes, when did you complete the exam? ____

Significant Work Experience (List current or most recent first)

Employer	Period (month & year) From	To	Nature of Work

Teaching Experience

Employer	Period (month & year) From	To	Ratings

Honors and Activities

Please list (most recent first) all special honors, awards, scholarships, fellowships, and other recognitions received

Date	Title	Granting Organization	$Amount	In Recognition of (basis)

References

Please list names and addresses of three faculty members, including your doctoral program coordinator, who are familiar with your recent academic work.

Name	Position	Email Address

- **Selected award recipients may not accept other doctoral program financial assistance awards of $10,000 or more from external sources (outside of applicant's school) while receiving payment under the Deloitte Foundation Doctoral Fellowship Program and must be a Ph.D. student for at least two more years (expected program completion date no earlier than September 2015).**
- **An offer of award is subject to verification of the information submitted hereon.**

By signing below, you certify that you have read the above statements and the Doctoral Foundation Fellowship Program Guidelines, and to the best of your knowledge, the information submitted hereon is accurate and complies with the guidelines of the Deloitte Foundation Doctoral Fellowship Program.

Signature Date

Deloitte Foundation

Doctoral Fellowship
Additional Application Data

Applicant's Name (Print):

Last	First	Middle

The application form requests that this form be attached describing your educational and career goals, expected dissertation topic or area of research interest, anticipated timetable for completing the various requirements of your doctoral program, and any other information you deem pertinent in presenting your qualifications.

This form provides space for your comments on each of the various matters for review by the Faculty Selection Committee.

Estimated Timetable for the Program

	Month/Year
Date doctoral program was started	
Completion of course work	
Completion of comprehensive and oral examinations	
Approval of dissertation topic (proposal)	
Start of full-time dissertation work	
Completion of dissertation work	
Anticipated graduation date (*no earlier than September 2015)*	

Please describe your educational and career goals (If you anticipate teaching at an institution outside the United States, please so state)

Please discuss your areas of teaching and research interest.

Please discuss your expected dissertation topic (no more than two pages).

Please provide a summary (no more than two pages) of any articles or working papers you have written that the Committee might find relevant for addressing your research potential (including motivation, discussion of research approach and specific finding).

Please give any other information you deem pertinent in presenting your qualifications.

(Attach additional sheets, if necessary)

Deloitte
Foundation

AUTHORIZATION FOR RELEASE OF CERTAIN SCHOLASTIC, EMPLOYMENT, AND OTHER DATA

I hereby authorize the university in which I am or have been enrolled to release any information requested by the Deloitte Foundation pertaining to copies of transcripts of my record at colleges or universities I attended prior to entering my present program, copies of transcripts of my past, present, and future record in the doctoral program, information on test scores that may be in my admissions file, and information on honors, awards, class standing, and progress in my doctoral program.

I also authorize the employers indicated on my application for a Deloitte Foundation Doctoral Fellowship to release the information requested by the Deloitte Foundation pertaining to employment status, dates, and nature of work.

Both types of released information are relevant to my application for financial assistance.

Signature _____ Date _____

Name (type or pnnt) _____

8/13

Deloitte Foundation

Doctoral Fellowship
Applicant Evaluation Form

Applicant's Name (Print):

_____ _____ _____
Last First Middle

To the Evaluator:

How long have you known this applicant? _____

In what capacity have you known the applicant? _____

What reference group are you using in these comparisons? _____

The Faculty Selection Committee has evidence from other sources on the applicant's past academic record. You can be of most help to both the applicant and the Committee by providing information on other factors which we believe to be related to his or her success in professional life. Listed below are a number of such factors. For each one, check the percentile that you believe describes the applicant most accurately.

Abilities and Traits	Top 5%	Top 10%	Top 15%	Upper 25%	Lower Than 25%	Do not wish to rate
Potential teacher	☐	☐	☐	☐	☐	☐
Potential researcher	☐	☐	☐	☐	☐	☐
Perseverance (ability to complete doctoral program)	☐	☐	☐	☐	☐	☐
Motivation	☐	☐	☐	☐	☐	☐
Ability to work effectively with others	☐	☐	☐	☐	☐	☐
Ability to work independently	☐	☐	☐	☐	☐	☐
Problem solving skills, i.e., ability to formulate logical & analytical solutions to problems	☐	☐	☐	☐	☐	☐
Oral communication skills	☐	☐	☐	☐	☐	☐
Written communication skills	☐	☐	☐	☐	☐	☐
Creativity	☐	☐	☐	☐	☐	☐

(over)

Please provide any additional comments that you feel would aid the Faculty Selection Committee in the evaluation of the applicant. In particular, the Committee would welcome a detailed evaluation of the student's research and teaching potential (including your comments on papers written), as well as a comparison to other Ph.D. students who have graduated from your institution in the last five years **(please provide names of those individuals to which you are comparing the applicant)**. In the case where the student has served as a Research Assistant or co-author with the faculty member, any insight into the collaborative effort should be provided.

Signature: _____ Date: _____

Name: _____

Title: _____

Organization or Institution: _____

Address: _____

_____

City State Zip Code

If you are at the same institution as the applicant, please give this completed form to the appropriate university official, who will forward it to the Deloitte Foundation (or email directly to Peg Levine at plevine@deloitte.com). If at a different institution, please email Peg Levine or send hard copy directly to:

Faculty Selection Committee
c/o Peg Levine
Deloitte Foundation
Ten Westport Road
Wilton, CT 06897

DELOITTE FOUNDATION EIN: 13-6400341

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACCOUNTING FEES PAID DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

DESCRIPTION OF EXPENSE:	(a)		(d)	
Independent Auditors' Fees	$	19,500	$	19,500
TOTAL ACCOUNTING FEES	$	19,500	$	19,500

DELOITTE FOUNDATION EIN: 13-6400341

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF OTHER EXPENSES DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

DESCRIPTION OF EXPENSE:	(a)	(b)	(d)
AAA - Doctoral Consortium Operating Expense	$ 5,968	$ -	$ 5,968
AAA Annual Meeting Expense	29,972	-	29,972
Doctoral Fellowship Operating Expense	8,934	-	8,934
Filing Fees	5,447	-	5,447
Foundation Board Operating Expense	20	-	20
Foundation Communications Operating Expense	35,450	-	35,450
Investment Management Fees	19,561	19,561	-
Matching Gifts Operating Expense	12,365	-	12,365
National MBA Case Competition Expense	-	-	81,156
National Student Case Study Seminar Expense	-	-	39,262
Tax Faculty Symposium Expense	-	-	18,450
Trueblood Seminars for Professors Expense	-	-	51,739
TOTAL OTHER EXPENSES	$ 117,718	$ 19,561	$ 288,764

DELOITTE FOUNDATION **EIN: 13-6400341**

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS AUTHORIZED DURING THE TAXABLE YEAR BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

I. CONTRIBUTIONS TO VARIOUS DEGREE GRANTING COLLEGES AND UNIVERSITIES UNDER THE MATCHING GIFTS PROGRAM FOR DELOITTE PARTNERS AND EMPLOYEES:

DESCRIPTION	CODE	AMOUNT
Albright College	PC	1,000.00
Alma College	PC	11,225.00
American University	PC	5,750.00
American University of Beirut	PC	3,000.00
Amherst College	PC	8,821.00
Appalachian State University Foundation Inc.	PC	2,250.00
Aquinas College - MI	PC	6,000.00
Aquinas College - TN	PC	2,000.00
Arizona State University Foundation	PC	14,025.00
Ashland University	PC	5,000.00
Assumption College	PC	7,487.00
Athenaeum of Ohio	PC	6,500.00
Auburn University Foundation	PC	12,924.97
Avila University	PC	2,520.00
Babson College	PC	10,050.00
Bard College	PC	2,500.00
Barnard College	PC	1,300.00
Baruch College Fund	SO III FI	10,430.00
Bates College	PC	3,750.00
Baylor University	PC	25,170.00
Beis Medrash Heichal Dovid	PC	8,750.00
Bemidji State University Foundation	PC	7,500.00
Bentley University	PC	52,353.00
Berklee College of Music	PC	1,000.00
Bethany College	PC	2,000.00
Birmingham Southern College	PC	2,050.00
Bloomfield College	PC	1,000.00
Boise State University Foundation	PC	21,225.00
Boston College	PC	52,062.50
Boston University	PC	5,600.00
Bowdoin College	PC	14,150.00
Bowling Green State University Foundation	PC	8,500.00
Bradley University	PC	2,500.00
Bridgewater State College Foundation	PC	2,500.00
Brigham Young University	PC	66,665.00
Brooklyn College Foundation	PC	1,000.00
Brooklyn Law School	PC	20,000.00
Brown University	PC	16,625.00
Bucknell University	PC	18,105.00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS AUTHORIZED DURING THE TAXABLE YEAR BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Butler University	PC	1,625.00
California Polytechnic State University Foundation	PC	5,100.00
California State University Fresno Foundation	PC	6,750.00
California State University Los Angeles Foundation	PC	1,000.00
Calvin College	PC	1,300.00
Cameron University Foundation	PC	1,000.00
Campanile Foundation-San Diego State University	PC	2,500.00
Canisius College	PC	8,200.00
Capital University	PC	1,250.00
Carleton College	PC	15,600.00
Carnegie Mellon University	PC	50,223.00
Case Western Reserve University	PC	11,400.00
Catholic University of America	PC	1,000.00
Central Methodist University	PC	7,500.00
Central Michigan University	PC	4,350.00
Centre College	PC	8,300.00
Chapman University	PC	9,000.00
Citadel Development Foundation	PC	1,000.00
Claremont McKenna College	PC	1,700.00
Clarke University	PC	1,000.00
Clarkson University	PC	7,500.00
Clemson University Foundation	PC	9,620.00
Cleveland State University Foundation, Inc.	PC	7,000.00
College of New Jersey	PC	2,000.00
College of The Holy Cross	PC	5,300.00
College of William & Mary	PC	38,995.00
College of Wooster	PC	2,500.00
Colleges of the Seneca/Hobart & William Smith Colleges	PC	7,950.00
Colorado State University Foundation	PC	19,800.00
Columbia University	PC	42,500.26
Concordia University	PC	1,000.00
Connecticut College	PC	1,000.00
Cornell College	PC	1,000.00
Cornell University	PC	64,685.00
Creighton University	PC	12,000.00
Dartmouth College	PC	7,738.50
Davidson College	PC	8,205.00
Denison University	PC	1,237.50
Depaul University	PC	43,554.20
Depauw University	PC	2,250.00
Drake University	PC	8,000.00
Drexel University	PC	2,700.00
Duke University	PC	133,110.10
Duquesne University	PC	7,500.00
D'Youville College	PC	2,500.00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS AUTHORIZED DURING THE TAXABLE YEAR BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

East Central University Foundation	PC	7,500.00
Eastern Michigan University Foundation	PC	3,200.00
Elon University	PC	1,150.00
Emory University	PC	8,360.00
Eureka College	PC	6,000.00
Excelsior College	PC	2,000.00
Fairfield University	PC	23,700.00
Fairleigh Dickinson University	PC	1,750.00
Flagler College	PC	2,000.00
Florida A&M University Foundation	PC	1,000.00
Florida Atlantic University Foundation	PC	3,850.00
Florida International University	PC	2,000.00
Florida State University Foundation	PC	14,100.00
Fordham University	PC	40,175.00
Fort Hays State University Foundation	PC	1,200.00
Franklin & Marshall College	PC	17,725.00
Franklin College	PC	1,000.00
Furman University	PC	5,470.00
George Mason University	PC	3,150.00
George Washington University	PC	9,100.00
Georgetown University	PC	35,200.00
Georgia State University Foundation	PC	26,605.00
Georgia Tech Foundation	PC	10,000.00
Gettysburg College	PC	9,500.00
Golden Gate University	PC	8,000.00
Gonzaga University	PC	13,632.35
Grand Valley State University Foundation	PC	8,200.00
Grove City College	PC	6,000.00
Gustavus Adolphus College	PC	12,500.00
Hamilton College	PC	2,050.00
Harding University	PC	12,500.00
Hardin-Simmons University	PC	5,000.00
Harvard University	PC	39,900.00
Haverford College	PC	4,600.00
Hofstra University	PC	1,000.00
Hope College	PC	1,680.00
Illinois State University Foundation	PC	4,000.00
Illinois Wesleyan University	PC	1,500.00
Indiana University Foundation	PC	44,527.58
Indiana University of Pennsylvania Foundation	PC	1,125.00
Iona College	PC	6,600.00
Ithaca College	PC	5,150.00
James Madison University Foundation, Inc.	PC	7,575.00
John Carroll University	PC	16,000.00
Johns Hopkins University	PC	4,450.00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS AUTHORIZED DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Juniata College	PC	5,600.00
Kalamazoo College	PC	2,215.00
Kansas State University Foundation	PC	23,050.00
Kansas University Endowment Association	PC	107,950.00
Kent State University Foundation	PC	9,700.00
Kenyon College	PC	5,400.00
Knox College	PC	1,800.00
La Roche College	PC	7,500.00
Lafayette College	PC	4,500.00
Lawrence University	PC	7,750.00
Lehigh University	PC	15,525.00
Lipscomb University	PC	5,088.34
Louisiana State University Foundation	PC	16,550.00
Loyola Marymount University	PC	27,325.00
Loyola University Chicago	PC	12,450.00
Loyola University Maryland	PC	6,400.00
Lubbock Christian University	PC	2,500.00
Lynchburg College	PC	5,000.00
Manhattan College	PC	7,800.00
Marian University	PC	13,064.40
Marietta College	PC	2,500.00
Marquette University	PC	40,650.00
Marygrove College	PC	7,000.00
Marymount University	PC	1,000.00
Massachusetts Institute of Technology	PC	23,250.00
Miami University	PC	23,600.00
Michigan State University	PC	59,800.00
Michigan State University College of Law	PC	250.00
Mid America Nazarene University	PC	7,500.00
Middle Tennessee State University Foundation	PC	2,500.02
Middlebury College	PC	5,300.00
Midland University	PC	7,500.00
Millikin University	PC	7,500.00
Minnesota State University Moorhead Alumni Foundation	PC	7,500.00
Misericordia University	PC	7,500.00
Missouri University of Science and Technology	PC	2,500.00
Montana State University Foundation, Inc.	PC	2,850.00
Montclair State University	PC	2,770.00
Moody Bible Institute of Chicago	PC	7,500.00
Morehouse College	PC	20,250.00
Morningside College	PC	2,500.00
Mount St. Mary's University	PC	4,167.00
Mount Vernon Nazarene University	PC	5,000.00
Muhlenberg College	PC	7,000.00
Nebraska Wesleyan University	PC	1,500.00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS AUTHORIZED DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Ner Israel Rabbinical College	PC	6,000.00
New England School of Law	PC	1,000.00
New York University	PC	13,050.00
Niagara University	PC	6,500.00
Nichols College	PC	1,000.00
North Carolina State University	PC	13,900.00
North Dakota State University Development Foundation	PC	2,000.00
Northeastern University	PC	12,250.00
Northern Arizona University Foundation	PC	2,500.00
Northern Illinois University Foundation	PC	39,925.00
Northern Kentucky University	PC	1,500.00
Northwestern University	PC	58,680.00
Norwich University	PC	2,000.00
Notre Dame College	PC	1,000.00
Oakland University	PC	1,000.00
Occidental College	PC	1,000.00
Ohio Northern University	PC	1,750.00
Ohio State University Foundation	PC	66,909.25
Ohio University Foundation	PC	13,250.00
Oklahoma State University Foundation	PC	18,325.00
Oregon State University Foundation	PC	6,500.00
Pace University	PC	12,150.00
Pennsylvania State University - University Park	PC	71,558.00
Pepperdine University	PC	8,320.00
Phoenix Seminary	PC	7,500.00
Piedmont College	PC	2,000.00
Pittsburg State University	PC	6,000.00
Point Loma Nazarene University	PC	7,500.00
Pomona College	PC	1,000.00
Portland State University Foundation	PC	1,000.00
Princeton University	PC	7,050.00
Providence College	PC	12,750.00
Purdue Foundation	PC	3,100.00
Purdue University Calumet	PC	5,000.00
Queens College Foundation	PC	7,500.00
Quinnipiac University	PC	8,550.00
Rabbinical Seminary of America	PC	8,250.00
Regis University	PC	2,500.00
Rensselaer Polytechnic Institute	PC	5,840.98
Rice University	PC	43,175.00
Rider University	PC	9,750.00
Ripon College	PC	1,250.00
Robert Morris University	PC	2,750.00
Rockhurst University	PC	5,000.00
Rollins College	PC	1,000.00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS AUTHORIZED DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Rutgers University Foundation	PC	26,191.00
Saint Mary's College	PC	3,600.00
Salem Academy & College	PC	5,000.00
Samford University	PC	1,500.00
Santa Clara University	PC	19,874.32
Seattle University	PC	1,250.00
Seton Hall University - South Orange	PC	8,000.00
Siena Heights University	PC	3,151.00
Skidmore College	PC	2,810.00
Smith College	PC	1,000.00
Southeastern Development Foundation	PC	1,000.00
Southern Illinois University Foundation	PC	14,150.00
Southern Methodist University	PC	22,275.00
Southern Utah University	PC	16,000.00
St. Bonaventure University	PC	2,650.00
St. Catherine University	PC	1,500.00
St. Edward's University	PC	2,350.00
St. Francis College	PC	2,000.00
St. John Fisher College	PC	6,348.00
St. John's University, MN	PC	15,450.00
St. John's University, NY	PC	18,500.00
St. Joseph's University	PC	1,000.00
St. Lawrence University	PC	3,500.00
St. Louis University	PC	3,550.00
St. Olaf College	PC	1,200.00
St. Peter's University	PC	1,000.00
St. Vladimir's Seminary	PC	7,500.00
Stanford University	PC	24,120.00
Stephen F. Austin State University Foundation	PC	21,000.00
Stetson University, Inc.	PC	1,073.30
Stonehill College	PC	4,500.00
Suffolk University	PC	2,500.00
SUNY at Binghamton Foundation	PC	3,070.00
SUNY New Paltz	PC	2,000.00
Swarthmore College	PC	2,364.00
Syracuse University	PC	9,275.00
Temple University	PC	2,175.00
Tennessee Technological University	PC	7,700.00
Texas A&M Foundation	PC	120,078.16
Texas Christian University	PC	7,350.00
Texas Tech Foundation	PC	18,600.00
Thiel College	PC	5,000.00
Trinity International University	PC	2,000.00
Trustees of Tufts College	PC	3,325.00
Tulane University	PC	7,800.00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS AUTHORIZED DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

U.S. Air Force Academy	PC	1,000.00
U.S. Military Academy - West Point	PC	10,904.80
U.S. Naval Academy Foundation	PC	4,300.00
Union College	PC	6,650.00
Union Institute & University	PC	2,500.00
University at Albany Foundation	PC	25,475.00
University at Buffalo Foundation, Inc.	PC	3,700.00
University of Akron Foundation	PC	7,300.00
University of Arizona Foundation	PC	9,850.00
University of Arkansas - Fayetteville	PC	2,550.00
University of California Berkeley Foundation	PC	60,450.00
University of California Davis Foundation	PC	2,875.00
University of California Irvine Foundation	PC	15,550.00
University of California Los Angeles	PC	49,350.00
University of California Riverside Foundation	PC	1,302.63
University of California San Diego	PC	2,800.00
University of California Santa Barbara Foundation	PC	6,000.00
University of Chicago	PC	23,250.00
University of Cincinnati Foundation	PC	18,650.00
University of Colorado Foundation	PC	7,900.00
University of Connecticut Foundation	PC	248,283.00
University of Dayton	PC	5,550.00
University of Delaware	PC	11,000.00
University of Denver	PC	25,700.00
University of Detroit Mercy	PC	13,750.00
University of Florida Foundation	PC	66,100.00
University of Georgia Foundation	PC	81,720.00
University of Hawaii Foundation	PC	1,500.00
University of Houston	PC	13,750.00
University of Idaho Foundation	PC	16,000.00
University of Illinois Foundation	PC	123,143.00
University of Iowa Foundation	PC	16,800.00
University of Kentucky	PC	8,775.00
University of Louisville Foundation	PC	1,000.00
University of Maine	PC	3,500.00
University of Mary Washington	PC	1,000.00
University of Maryland College Park Foundation, Inc.	PC	27,200.00
University of Massachusetts, Amherst	PC	19,685.00
University of Memphis Foundation	PC	1,000.00
University of Miami	PC	3,125.00
University of Michigan	PC	87,050.49
University of Minnesota Foundation	PC	62,450.00
University of Minnesota, MHA Alumni Association/Foundation	PC	250.00
University of Mississippi Foundation	PC	16,050.00
University of Missouri - Columbia	PC	12,783.88

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS AUTHORIZED DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

University of Missouri - St. Louis	PC	1,000.00
University of Montana Foundation	PC	22,500.00
University of Nebraska Foundation	PC	55,700.00
University of Nevada, Las Vegas Foundation	PC	10,000.00
University of New Orleans Foundation	SO III FI	6,150.00
University of North Carolina at Chapel Hill	PC	36,533.08
University of North Carolina at Greensboro	PC	7,500.00
University of North Dakota Foundation	PC	14,499.96
University of North Florida Foundation	PC	2,500.00
University of Northern Colorado Foundation, Inc.	PC	2,700.00
University of Northern Iowa Foundation	PC	25,200.00
University of Notre Dame	PC	247,754.75
University of Oklahoma Foundation, Inc.	PC	16,865.00
University of Oregon Foundation	PC	13,875.00
University of Pennsylvania	PC	60,175.00
University of Pittsburgh	PC	12,250.00
University of Rhode Island	PC	5,000.00
University of Rochester	PC	2,562.00
University of San Diego	PC	1,500.00
University of San Francisco	PC	2,500.00
University of Scranton	PC	11,750.00
University of South Carolina Educational Foundation	PC	15,045.00
University of South Dakota Foundation	PC	3,500.00
University of Southern California	PC	56,875.00
University of St. Thomas	PC	5,050.00
University of Tennessee, Knoxville	PC	23,750.00
University of Texas at Austin	PC	140,462.67
University of Texas at Dallas	PC	1,550.00
University of the Pacific	PC	1,000.00
University of the South	PC	1,000.00
University of Tulsa	PC	4,250.00
University of Utah	PC	36,835.00
University of Virginia Fund	PC	69,678.30
University of Washington Foundation	PC	33,425.00
University of Wisconsin Eau Claire Foundation Inc.	PC	9,050.00
University of Wisconsin Foundation	PC	67,616.00
University of Wisconsin Milwaukee Foundation	PC	6,000.00
University of Wisconsin River Falls Foundation	PC	1,000.00
University of Wisconsin Whitewater Foundation, Inc.	PC	16,220.00
University of Wyoming Foundation	PC	4,174.00
Upper Iowa University	PC	4,000.00
Utah State University	PC	3,400.00
Valparaiso University	PC	1,575.00
Vanderbilt University	PC	14,600.00
Vassar College	PC	10,950.00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS AUTHORIZED DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Villanova University	PC	40,575.00
Virginia Commonwealth University	PC	4,501.00
Virginia Military Institute	PC	2,000.00
Virginia Tech Foundation	PC	36,675.00
Wabash College	PC	20,666.68
Wake Forest University	PC	40,792.66
Walsh College Foundation	PC	9,875.00
Walsh University	PC	2,500.00
Washington & Lee University	PC	15,600.00
Washington State University Foundation	PC	7,750.00
Washington University	PC	10,450.00
Wellesley College	PC	8,200.00
Wesleyan University	PC	9,650.00
West Virginia University Foundation	PC	4,050.00
Western Connecticut State University Foundation	PC	5,000.00
Western Michigan University Foundation	PC	11,500.00
Western Washington University Foundation	PC	2,500.00
Wheaton College	PC	3,510.00
Wheeling Jesuit University	PC	3,000.00
Whitman College	PC	7,500.00
Whitworth University	PC	7,020.00
Willamette University	PC	5,000.00
Williams College	PC	3,950.00
Wofford College	PC	3,000.00
Wright State University Foundation	PC	1,500.00
Xavier University	PC	25,900.00
Yale University	PC	30,926.00
Yeshiva University	PC	3,258.00
	SUBTOTAL	**$ 5,505,717.63**

DELOITTE FOUNDATION **EIN: 13-6400341**

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS AUTHORIZED DURING THE TAXABLE YEAR BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

II. GRANTS AND CONTRIBUTIONS IN AID OF GENERAL EDUCATION

DESCRIPTION	CODE	AMOUNT
Duke University	PC	25,000.00
ECOA Foundation	SO I	30,000.00
Institute for Global Ethics	PC	20,000.00
National MBA Case Competition - 2014		120,155.87
The Aspen Institute	PC	10,000.00
	SUBTOTAL	**$ 205,155.87**

III. GRANTS AND CONTRIBUTIONS IN AID OF EDUCATION IN ACCOUNTING

DESCRIPTION	CODE	AMOUNT
Academic Fellowship Program		(15,579.00)
Deloitte FanTAXtic Case Study Competition - 2013		65,000.00
DePaul University - Deloitte Professorship Endowment Fund		(26,750.00)
DePaul University - Scholarship for Disabled Accounting Students		(727.00)
Doctoral Fellowship Program		250,000.00
National Student Case Study Seminar - 2014		124,222.14
Tax Faculty Symposium - 2014		31,330.48
University of Kansas Auditing Symposium		120,000.00
University of Miami Rookie Faculty Recruiting & Research Camp - 2013		15,000.00
	SUBTOTAL	**$ 562,496.62**

TOTAL GRANTS AND CONTRIBUTIONS AUTHORIZED	**$ 6,273,370.12**
LESS DONATED USE OF FACILITIES	**$ (178,940.00)**
DISCOUNT OF PAYABLES	**(13,168.00)**
TOTAL DISCOUNTED GRANTS AND CONTRIBUTIONS AUTHORIZED	**$ 6,081,262.12**

DELOITTE FOUNDATION **EIN: 13-6400341**

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACTUAL GRANTS AND CONTRIBUTIONS PAID DURING THE TAXABLE YEAR BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

I. CONTRIBUTIONS TO VARIOUS DEGREE GRANTING COLLEGES AND UNIVERSITIES UNDER THE MATCHING GIFTS PROGRAM FOR DELOITTE PARTNERS AND EMPLOYEES

DESCRIPTION	CODE	AMOUNT
Abilene Christian University	PC	1,000 00
Alabama A&M University Foundation	PC	1,001 00
Albright College	PC	1,000 00
Alma College	PC	1,000 00
American University	PC	2,750 00
American University of Beirut	PC	3,000 00
Amherst College	PC	4,850 00
Appalachian State University Foundation Inc	PC	2,500 00
Aquinas College - MI	PC	4,000 00
Arizona State University Foundation	PC	15,057 00
Assumption College	PC	12,500 00
Athenaeum of Ohio	PC	5,650 00
Auburn University Foundation	PC	12,948 70
Avila University	PC	2,500 00
Azusa Pacific University	PC	2,000 00
Babson College	PC	8,500 00
Ball State University Foundation	PC	1,000 00
Bard College at Simon's Rock	PC	1,000 00
Barnard College	PC	1,300 00
Baruch College Fund	PC	19,725 00
Bates College	PC	1,300 00
Baylor University	PC	21,550 00
Beis Medrash Heichal Dovid	PC	10,000 00
Bellarmine University	PC	1,000 00
Beloit College	PC	3,550 00
Bemidji State University Foundation	PC	7,500 00
Bentley University	PC	41,875 00
Bethany College	PC	4,000 00
Birmingham Southern College	PC	2,100 00
Bloomfield College	PC	1,000 00
Boise State University Foundation	PC	25,800 00
Boston College	PC	68,460 00
Boston University	PC	6,750 00
Bowdoin College	PC	5,158 00
Bowling Green State University Foundation	PC	8,500 00
Bradley University	PC	3,500 00
Bridgewater State College Foundation	PC	2,500 00
Brigham Young University	PC	133,633 00
Brooklyn College Foundation	PC	1,000 00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACTUAL GRANTS AND CONTRIBUTIONS PAID DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Brooklyn Law School	PC	20,000 00
Brown University	PC	19,050 00
Bryant University	PC	4,500 00
Bucknell University	PC	23,900 00
Butler University	PC	1,800 00
Cal State Fullerton Philanthropic Foundation	PC	5,000 00
California Polytechnic State University Foundation	PC	4,950 00
California State University Fresno Foundation	PC	5,750 00
California State University, Chico	PC	1,000 00
California State University, Northridge Foundation	PC	1,250 00
Campanile Foundation-San Diego State University	PC	8,750 00
Canisius College	PC	4,600 00
Capital University	PC	6,000 00
Carleton College	PC	17,944 40
Carnegie Mellon University	PC	61,375 00
Case Western Reserve University	PC	21,125 00
Catholic University of America	PC	1,000 00
Central Methodist College	PC	7,500 00
Central Michigan University	PC	4,750 00
Chapman University	PC	9,000 00
Citadel Development Foundation	PC	1,000 00
Claremont McKenna College	PC	7,175 00
Clarke University	PC	1,000 00
Clarkson University	PC	11,500 00
Clemson University Foundation	PC	14,130 00
Cleveland State University Foundation, Inc	PC	6,000 00
Colby College	PC	1,150 00
College of Idaho	PC	6,500 00
College of New Rochelle	PC	1,500 00
College of The Holy Cross	PC	8,400 00
College of William & Mary	PC	29,950 00
College of Wooster	PC	2,500 00
Colleges of the Seneca/Hobart & William Smith Colleges	PC	7,750 00
Colorado State University Foundation	PC	25,750 00
Columbia University	PC	51,740 00
Connecticut College	PC	1,000 00
Cornell College	PC	1,000 00
Cornell University	PC	49,115 00
Creighton University	PC	14,750 00
Dakota State University Foundation	PC	1,000 00
Dartmouth College	PC	8,100 00
Davidson College	PC	5,000 00
Denison University	PC	1,425 00
Depaul University	PC	63,750 00
Depauw University	PC	2,175 00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACTUAL GRANTS AND CONTRIBUTIONS PAID DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Dominican University	PC	1,200 00
Drake University	PC	8,500 00
Drexel University	PC	1,100 00
Duke University	PC	105,634 00
Duquesne University	PC	14,500 00
D'Youville College	PC	1,750 00
East Central University Foundation	PC	7,500 00
Eastern Michigan University Foundation	PC	3,000 00
Elon University	PC	2,425 04
Emmanuel College	PC	1,000 00
Emory University	PC	13,650 00
Emporia State University Foundation	PC	1,550 00
Eureka College	PC	6,000 00
Fairfield University	PC	20,139 00
Fairleigh Dickinson University	PC	10,000 00
Flagler College	PC	1,500 00
Florida A&M University Foundation	PC	1,050 00
Florida Atlantic University Foundation	PC	1,500 00
Florida International University Foundation	PC	2,000 00
Florida State University Foundation	PC	13,000 00
Fordham University	PC	28,800 00
Foundation for Indiana University of Pennsylvania	PC	1,500 00
Foundation of the University of North Carolina at Charlotte, Inc	PC	2,500 00
Franklin & Marshall College	PC	21,000 00
Franklin W Olin College of Engineering	PC	1,000 00
Furman University	PC	6,350 00
George Washington University	PC	17,100 00
Georgetown University	PC	25,350 00
Georgia State University Foundation	PC	26,310 00
Georgia Tech Foundation	PC	9,550 00
Gettysburg College	PC	11,800 00
Glenville State College Foundation Inc.	PC	3,000 00
Golden Gate University	PC	16,500 00
Gonzaga University	PC	9,660 00
Grand Valley State University Foundation	PC	2,500 00
Grove City College	PC	5,700 00
Guilford College	PC	2,000 00
Gustavus Adolphus College	PC	10,000 00
Hamilton College	PC	2,150 00
Harding University	PC	16,100 00
Hardin-Simmons University	PC	5,000 00
Harvard University	PC	31,050 00
Haverford College	PC	8,000 00
Hebrew Theological College	PC	1,800 00
Hillsdale College	PC	1,200 00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACTUAL GRANTS AND CONTRIBUTIONS PAID DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Hofstra University	PC	1,000 00
Hope College	PC	1,625 00
Howard University	PC	11,000 00
Illinois State University Foundation	PC	5,000 00
Illinois Wesleyan University	PC	1,825 00
Indiana University Foundation	PC	52,550 00
Iona College	PC	7,180 00
Iowa State University Foundation	PC	2,950 00
Ithaca College	PC	1,150 00
James Madison University Foundation, Inc.	PC	10,225 00
Jamestown College	PC	1,000 00
John Carroll University	PC	21,300 00
Johns Hopkins University	PC	8,150 00
Juniata College	PC	4,725 00
Kansas State University Foundation	PC	15,500 00
Kansas University Endowment Association	PC	21,250 00
Kent State University Foundation	PC	5,550 00
Kenyon College	PC	1,000 00
Knox College	PC	9,150 00
La Roche College	PC	7,500 00
Lafayette College	PC	3,650 00
Lawrence University	PC	16,000 00
Lehigh University	PC	8,500 00
Lipscomb University	PC	7,500 00
Louisiana State University Foundation	PC	3,450 00
Loyola Marymount University	PC	18,250 00
Loyola University Chicago	PC	10,500 00
Loyola University Maryland	PC	5,300 00
Luther College	PC	2,350 00
Lynchburg College	PC	5,000 00
Macalester College	PC	1,100 00
Manhattan College	PC	7,500 00
Marian University	PC	15,000 00
Marietta College	PC	2,500 00
Marist College	PC	2,850 00
Marquette University	PC	35,750 00
Marygrove College	PC	7,000 00
Marymount University	PC	1,000 00
Massachusetts Institute of Technology	PC	4,250 00
Messiah College	PC	1,000 00
Miami University of Ohio	PC	25,960 00
Michigan State University	PC	60,395 00
Michigan State University College of Law	PC	250 00
Mid America Nazarene University	PC	7,500 00
Middle Tennessee State University Foundation	PC	2,775 00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACTUAL GRANTS AND CONTRIBUTIONS PAID DURING THE TAXABLE YEAR BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Middlebury College	PC	5,350 00
Midland University	PC	7,500 00
Milligan College	PC	7,500 00
Minnesota State University Moorhead Alumni Foundation	PC	7,500 00
Mississippi State University Foundation	PC	2,750 00
Montana State University Foundation, Inc	PC	2,000 00
Montclair State University	PC	1,250 00
Moody Bible Institute of Chicago	PC	7,500 00
Morehouse College	PC	5,560 00
Morningside College	PC	2,500 00
Muhlenberg College	PC	7,850 00
Ner Israel Rabbinical College	PC	7,500 00
New England School of Law	PC	1,000 00
New York University	PC	10,773 52
Niagara University	PC	1,250 00
Nichols College	PC	1,000 00
North Carolina State University	PC	6,750 00
North Dakota State University Development Foundation	PC	2,000 00
North Georgia College & State University Foundation, Inc.	PC	5,000 00
Northeastern University	PC	13,250 00
Northern Arizona University Foundation	PC	1,000 00
Northern Illinois University Foundation	PC	23,350 00
Northern Kentucky University	PC	2,200 00
Northwestern University	PC	45,279 00
Norwich University	PC	9,500 00
Notre Dame College	PC	1,000 00
Occidental College	PC	2,053 88
Oglethorpe University	PC	1,000 00
Ohio State University Foundation	PC	76,617 50
Ohio University Foundation	PC	15,999 91
Ohio Wesleyan University	PC	1,000 00
Oklahoma State University Foundation	PC	12,750 00
Oregon State University Foundation	PC	5,000 00
Pace University	PC	11,550 00
Pennsylvania State University - University Park	PC	68,758 00
Pepperdine University	PC	8,700 00
Phoenix Seminary	PC	7,500 00
Piedmont College	PC	7,500 00
Pittsburg State University	PC	6,000 00
Point Loma Nazarene University	PC	7,500 00
Pomona College	PC	1,000 00
Princeton University	PC	9,925 00
Providence College	PC	11,500 00
Purdue Foundation	PC	5,800 00
Purdue University Calumet	PC	5,000 00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACTUAL GRANTS AND CONTRIBUTIONS PAID DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Quinnipiac University	PC	7,750 00
Rabbinical Seminary of America	PC	8,360 00
Regis University	PC	2,500 00
Rensselaer Polytechnic Institute	PC	5,775 00
Rice University	PC	43,050 00
Rider University	PC	8,200 00
Robert Morris University	PC	1,000 00
Rockhurst University	PC	5,000 00
Rollins College	PC	1,000 00
Roosevelt University	PC	1,000 00
Rutgers University Foundation	PC	20,585 00
Saint Mary's College	PC	2,550 00
Salem Academy & College	PC	4,470 20
Santa Clara University	PC	25,700 00
Seton Hall University - South Orange	PC	7,950 00
Siena Heights University	PC	3,100 25
Simmons College	PC	1,000 00
Skidmore College	PC	2,755 00
Smith College	PC	5,500 00
Southeast Missouri University Foundation	PC	1,000 00
Southeastern Development Foundation	PC	1,000 00
Southern Illinois University Foundation	PC	24,179 42
Southern Methodist University	PC	13,976 00
Southern Utah University	PC	1,325 00
Spelman College	PC	2,250 00
Spring Hill College	PC	1,000 00
St Bonaventure University	PC	12,500 00
St Catherine University	PC	1,600 00
St. Edward's University	PC	2,600 00
St Francis College	PC	4,750 00
St John Fisher College	PC	10,697 50
St. John's University, MN	PC	16,650 00
St John's University, NY	PC	12,000 00
St Joseph's University	PC	1,000 00
St Louis University	PC	5,100 00
St. Mary's College of California	PC	2,000 00
St. Meinrad School of Theology	PC	1,100 00
St. Olaf College	PC	1,150 00
St Peter's University	PC	1,000 00
St. Vladimir's Seminary	PC	5,000 00
Stanford University	PC	28,000 00
Stephen F. Austin State University Foundation	PC	20,550 00
Stonehill College	PC	4,000 00
Suffolk University	PC	2,500 00
SUNY at Binghamton Foundation	PC	10,100 00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACTUAL GRANTS AND CONTRIBUTIONS PAID DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

SUNY at Geneseo	PC	1,000 00
SUNY New Paltz	PC	2,500 00
Swarthmore College	PC	1,600 00
Syracuse University	PC	9,200 00
Tennessee Technological University	PC	8,500 00
Texas A&M Foundation	PC	78,191 01
Texas Christian University	PC	6,400 00
Texas Tech Foundation	PC	13,500 00
Thiel College	PC	5,500 00
Touro College	PC	1,730 00
Trinity International University	PC	2,000 00
Trustees of Tufts College	PC	3,100 00
Tulane University	PC	1,300 00
U.S Air Force Academy	PC	1,000 00
U S. Military Academy - West Point	PC	13,742 50
U S Naval Academy Foundation	PC	2,500 00
Union College	PC	7,000 00
University at Albany Foundation	PC	63,100 00
University at Buffalo Foundation, Inc.	PC	2,500 00
University of Akron Foundation	PC	7,350 00
University of Arizona Foundation	PC	14,975 00
University of Arkansas - Fayetteville	PC	6,550 00
University of Bridgeport	PC	1,500 00
University of California Berkeley Foundation	PC	71,450 00
University of California Davis Foundation	PC	1,350 00
University of California Irvine Foundation	PC	2,750 00
University of California Los Angeles	PC	62,430 00
University of California San Diego	PC	4,300 00
University of California San Francisco Foundation	PC	1,000 00
University of California Santa Barbara Foundation	PC	11,350 00
University of Chicago	PC	46,350 00
University of Cincinnati Foundation	PC	37,950 00
University of Colorado Foundation	PC	11,000 00
University of Connecticut Foundation	PC	18,300 00
University of Dayton	PC	6,150 00
University of Delaware	PC	9,150 00
University of Denver	PC	23,417 20
University of Detroit Mercy	PC	9,000 00
University of Florida Foundation	PC	32,850 00
University of Georgia Foundation	PC	148,635 00
University of Hawaii Foundation	PC	1,500 00
University of Houston	PC	13,500 00
University of Idaho Foundation	PC	8,300 00
University of Illinois Foundation	PC	116,733 00
University of Iowa Foundation	PC	20,000 00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACTUAL GRANTS AND CONTRIBUTIONS PAID DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

University of Kentucky	PC	3,150 00
University of Maine	PC	1,000 00
University of Mary Washington	PC	1,000 00
University of Maryland College Park Foundation, Inc.	PC	30,955 00
University of Massachusetts, Amherst	PC	11,300 00
University of Memphis Foundation	PC	1,125 00
University of Miami	PC	5,100 00
University of Michigan	PC	90,947 56
University of Minnesota Foundation	PC	46,393 00
University of Minnesota, MHA Alumni Association/Foundation	PC	400 00
University of Mississippi Foundation	PC	17,750 00
University of Missouri - Columbia	PC	23,260 00
University of Montana Foundation	PC	25,000 00
University of Mount Union	PC	5,250 00
University of Nebraska Foundation	PC	42,850 00
University of Nevada, Las Vegas Foundation	PC	6,758 60
University of New Orleans Foundation	PC	4,000 00
University of North Carolina at Chapel Hill	PC	126,177 67
University of North Carolina at Wilmington	PC	1,650 00
University of North Dakota Foundation	PC	14,950 00
University of North Florida Foundation	PC	1,000 00
University of Northern Colorado Foundation, Inc.	PC	8,400 00
University of Northern Iowa Foundation	PC	23,116 68
University of Notre Dame	PC	247,232 18
University of Oklahoma Foundation, Inc.	PC	33,200 00
University of Oregon Foundation	PC	11,275 00
University of Pennsylvania	PC	57,920 00
University of Pittsburgh	PC	9,750 00
University of Rhode Island	PC	6,000 00
University of Richmond	PC	23,400 00
University of Rochester	PC	1,825 00
University of San Diego	PC	3,200 00
University of San Francisco	PC	2,500 00
University of Scranton	PC	24,750 00
University of South Carolina Educational Foundation	PC	19,450 00
University of South Dakota Foundation	PC	2,000 00
University of Southern California	PC	54,815 02
University of St Thomas	PC	13,952 00
University of Tennessee, Knoxville	PC	39,100 00
University of Texas at Austin	PC	124,776 68
University of Texas at Dallas	PC	16,750 00
University of the Ozarks	PC	3,658 00
University of the South	PC	1,050 00
University of Tulsa	PC	5,250 00
University of Utah	PC	16,125 00

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACTUAL GRANTS AND CONTRIBUTIONS PAID DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

University of Virginia Fund	PC	61,412 00
University of Washington Foundation	PC	17,060 00
University of West Georgia Foundation	PC	4,000 00
University of Wisconsin Eau Claire Foundation Inc	PC	9,900 00
University of Wisconsin Madison Foundation	PC	46,869 00
University of Wisconsin Milwaukee Foundation	PC	3,000 00
University of Wisconsin Whitewater Foundation, Inc	PC	17,650 00
University of Wyoming Foundation	PC	3,174 00
Upper Iowa University	PC	4,000 00
Utah State University	PC	8,650 00
Valparaiso University	PC	1,500 00
Vanderbilt University	PC	11,500 00
Vassar College	PC	9,250 00
Villanova University	PC	41,500 00
Virginia Commonwealth University	PC	3,000 00
Virginia Tech Foundation	PC	39,885 00
Wabash College	PC	7,500 00
Wake Forest University	PC	33,176 67
Walsh College Foundation	PC	14,825 00
Washington & Lee University	PC	4,500 00
Washington State University Foundation	PC	7,800 00
Washington University	PC	4,580 00
Wayne State University	PC	5,125 00
Weber State University	PC	5,275 00
Wellesley College	PC	10,800 00
Wesleyan University	PC	7,750 00
West Virginia University Foundation	PC	9,000 00
Western Kentucky University	PC	1,500 00
Western Michigan University Foundation	PC	13,500 00
Western Washington University Foundation	PC	3,000 00
Wheaton College	PC	3,300 00
Wheeling Jesuit University	PC	3,000 00
Whitman College	PC	7,500 00
Whitworth University	PC	4,600 00
Willamette University	PC	5,000 00
Williams College	PC	4,200 00
Wright State University Foundation	PC	1,000 00
Xavier University	PC	31,400 00
Yale University	PC	16,605 00
Yeshiva University	PC	3,750 00
	SUBTOTAL	**$ 5,343,233.09**

DELOITTE FOUNDATION **EIN: 13-6400341**

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF ACTUAL GRANTS AND CONTRIBUTIONS PAID DURING THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

II. GRANTS AND CONTRIBUTIONS IN AID OF GENERAL EDUCATION

DESCRIPTION	CODE	AMOUNT
Duke University (Ethics Education)	PC	25,000 00
Ethics & Compliance Officer Association (Ethics Education)	PC	30,000 00
Institute for Global Ethics (Ethics Education)	PC	20,000 00
National MBA Case Competition 2014 - Individual Awards		39,000 00
The Aspen Institute (Ethics Education)	PC	10,000 00
University of Illinois Center for Professional Responsibility (Ethics Education)	PC	500,000 00
	SUBTOTAL	**$ 624,000.00**

III. GRANTS AND CONTRIBUTIONS IN AID OF EDUCATION IN ACCOUNTING

DESCRIPTION	CODE	AMOUNT
AICPA Foundation (Accounting Doctoral Scholars)	PC	190,000 00
American Accounting Association (Doctoral Consortium,	PC	
Trueblood Seminar, Wildman Medal, ATA Award)	PC	142,029 28
Boston College (2013 FanTAXtic competition)	PC	2,000 00
Brigham Young University (2013 FanTAXtic Competition, 2014 NSCSS)	PC	4,500 00
College of William & Mary (2013 FanTAXtic Competition)	PC	2,000 00
Deloitte FanTAXtic Case Study Competition 2013 - Individual Awards		17,500 00
DePaul University (Scholarship for Disabled Students)	PC	2,000 00
Doctoral Fellowship Program - Individual Awards		277,500 00
Federation of Schools of Accountancy (Faculty Consortium)	PC	4,395 66
Fordham University (2013 FanTAXtic Competition)	PC	4,000 00
John Carroll University (2013 FanTAXtic Competition)	PC	2,000 00
Miami University of Ohio (2014 NSCSS)	PC	2,500 00
Morehouse College (2014 NSCSS)	PC	5,000 00
National Student Case Study Seminar 2014 - Individual Awards		25,000 00
North Carolina State University (2013 FanTAXtic Competition)	PC	2,000 00
Northern Illinois University (2013 FanTAXtic Competition)	PC	2,000 00
St John Fisher College (2013 FanTAXtic Competition)	PC	2,000 00
Texas A&M University (2013 FanTAXtic Competition)	PC	5,000 00
The Ohio State University (2013 FanTAXtic Competition)	PC	2,000 00
University of Houston (2014 NSCSS)	PC	2,500 00
University of Illinois (Tax Research Symposium)	PC	60,000 00
University of Kansas (2014 Auditing Symposium)	PC	60,000 00
University of Miami (Accounting Rookie Camp)	PC	15,000 00
University of North Carolina - Charlotte (2013 FanTAXtic Competition)	PC	2,000 00
University of Northern Colorado (2013 FanTAXtic Competition)	PC	2,000 00
University of Notre Dame (2014 NSCSS)	PC	2,500 00
University of Southern California (2013 FanTAXtic Competition)	PC	4,500 00
University of Texas - Austin (2013 FanTAXtic Competition)	PC	2,000 00
University of Utah (2013 FanTAXtic Competition)	PC	2,000 00
University of Washington (2014 NSCSS)	PC	10,000 00
University of Wisconsin-Madison (2013 FanTAXtic Competition)	PC	10,000 00
	SUBTOTAL	**$ 865,924.94**

TOTAL GRANTS AND CONTRIBUTIONS PAID **$ 6,833,158.03**

DELOITTE FOUNDATION **EIN: 13-6400341**

INFORMATION SCHEDULE FOR 990-PF
OFFICERS AND DIRECTORS FOR THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Punit Renjen 925 Fourth Avenue Suite 3300 Seattle, WA 98104-1126	Chairman of the Board 1.5 Hours per Week	0	0	0
Carol Lindstrom 695 Town Center Drive Suite 1200 Cosa Mesa, CA 92626	President 10.0 Hours per Week	0	0	0
Mumtaz Ahmed 555 Mission Street San Francisco, CA 94105-0920	Secretary and Treasurer 1.5 Hours per Week	0	0	0
Nathan Andrews 150 Fayetteville Street Suite 1000 Raleigh, NC 27601-2957	Director at Large 1.5 Hours per Week	0	0	0
Sandra Shirai 555 Mission Street San Francisco, CA 94105-0920	Director at Large 1.5 Hours per Week	0	0	0
Amy Chronis 1111 Bagby Street Suite 4500 Houston, TX 77002-2591	Director at Large 1.5 Hours per Week	0	0	0
Leslie Knowlton 1111 Bagby Street Suite 4500 Houston, TX 77002-2591	Director at Large 1.5 Hours per Week	0	0	0
Adi Padha 1919 N. Lynn Street Arlington, VA 22209-1742	Director at Large 1.5 Hours per Week	0	0	0
Susan Esper 200 Berkeley Street Boston, MA 02116	Director at Large 1.5 Hours per Week	0	0	0

DELOITTE FOUNDATION **EIN: 13-6400341**

INFORMATION SCHEDULE FOR 990-PF
OFFICERS AND DIRECTORS FOR THE TAXABLE YEAR
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
Jennifer Steinmann 555 Mission Street San Francisco, CA 94105-0920	Director at Large 1.5 Hours per Week	0	0	0
Matthew Widmer 1919 N. Lynn Street Arlington, VA 22209-1742	Director at Large 1.5 Hours per Week	0	0	0

DELOITTE FOUNDATION **EIN: 13-6400341**

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF GRANTS AND CONTRIBUTIONS APPROVED FOR FUTURE PAYMENT
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

Name and address	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
GRANTS:				
University of Kansas Auditing Symposium	N/A	N/A	Aid of Education	$ 60,000
CONTRIBUTIONS				
Contributions to various degree granting colleges and universities under the Matching Gifts Program	N/A	N/A	To match contributions of Deloitte partners and employees	$ 5,531,760
DOCTORAL FELLOWSHIP PROGRAM:				
Doctoral Fellows not yet chosen by the Faculty Selection Committee but amount approved by the Board	None	Active	Aid of Education	$ 250,000
TOTAL GRANTS AND CONTRIBUTIONS APPROVED FOR FUTURE PAYMENTS				**$ 5,841,760**

DELOITTE FOUNDATION **EIN: 13-6400341**

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF INVESTMENTS - OTHER
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

	Number of Shares	Price per share	(b,c) Fair Market Value
Investments in Mutual Funds:			
U.S. Managed Volatility Fund	69,094.80	$17.23	$1,190,503.46
SEI Core Fixed Income Fund #285	180,376.41	$10.55	$1,902,971.10
SEI Institutional Inv Trust High Yield Bond Fund	69,376.89	$9.96	$690,993.84
Siit Real Return Plus Fd CL A	183,558.00	$9.82	$1,802,539.54
SEI World Equity Ex-Us Fund	41,195.16	$12.87	$530,181.70
			$6,117,189.64

DELOITTE FOUNDATION **EIN: 13-6400341**

INFORMATION SCHEDULE FOR FORM 990-PF
SCHEDULE OF STATE RETURNS FILED
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

State Filings During FY2014

Alabama
Alaska
Arizona
Arkansas
California
Colorado
Connecticut
Florida
Georgia
Hawaii
Illinois
Kansas
Kentucky
Maine
Maryland
Massachusetts
Michigan
Minnesota
Mississippi
New Hampshire
New Jersey
New Mexico
New York
North Carolina
Ohio
Oklahoma
Oregon
Pennsylvania
Rhode Island
South Carolina
Tennessee
Utah
Virginia
Washington
West Virginia
Wisconsin

DELOITTE FOUNDATION **EIN: 13-6400341**

INFORMATION SCHEDULE FOR FORM 990-PF
STATEMENT OF PRIVATE FOUNDATION STATUS TERMINATION
BEGINNING JUNE 2, 2013 AND ENDING MAY 31, 2014

The Foundation is terminating its private foundation status under the 60-month provisions of section 507(b)(1)(B). In connection with such termination, the Foundation filed a consent under section 6501(c)(4) to extend the time to assess the excise taxes under sections 4940-4945 of the Internal Revenue Code. A copy of the signed Form 872-B is attached.

Form 872-B (Rev. Dec. 2004)	Department of the Treasury - Internal Revenue Service **Consent to Extend the Time to Assess Miscellaneous Excise Taxes**	In reply refer to: Taxpayer Identification Number 13-6400341

Deloitte Foundation (Name(s)), taxpayer(s)

of Ten Westport Rd., Wilton, CT 06897 (Number, Street, City or Town, State, ZIP Code) and the

Commissioner of Internal Revenue consent and agree to the following:

(1) The amount of liability for Chapter 42 Excise Tax (Kind) tax, imposed on the taxpayer(s) by section 4940-4945 of the Internal Revenue Code (Internal Revenue Code, Revenue Act, etc.) due for the period June 1, 2011 through May 31 2016 may be assessed at any time on or before October 15, 2020 (Expiration date)

(2) The collection provisions and limitations now in effect will also apply to any tax assessed within the extended period.

(3) The taxpayer(s) may file a claim for credit or refund and the Service may credit or refund the tax within 6 months after this agreement ends.

Your Rights as a Taxpayer

You have the right to refuse to extend the period of limitations or limit this extension to a mutually agreed-upon issue(s) or mutually agreed-upon period of time. **Publication 1035, *Extending the Tax Assessment Period*,** provides a more detailed explanation of your rights and the consequences of the choices you may make. If you have not already received a Publication 1035, the publication can be obtained, free of charge, from the IRS official who requested that you sign this consent or from the IRS' web site at www.irs.gov or by calling toll free at 1-800-829-3676. Signing this consent will not deprive you of any appeal rights to which you would otherwise be entitled.

YOUR SIGNATURE HERE → _____ (Date signed)

I am aware that I have the right to refuse to sign this consent or to limit the extension to mutually agreed-upon issues and/or period of time as set forth in I.R.C. § 6501(c)(4)(B).

TAXPAYER'S REPRESENTATIVE

SIGN HERE → _____ (Date signed)

I am aware that I have the right to refuse to sign this consent or to limit the extension to mutually agreed-upon issues and/or period of time as set forth in I.R.C. § 6501(c)(4)(B). In addition, the taxpayer(s) has been made aware of these rights.

CORPORATE NAME → Deloitte Foundation

CORPORATE OFFICER(S) SIGN HERE → Shaun Budnick (Title) President (Date signed) 4/13/11

_____ (Title) _____ (Date signed)

I (we) am aware that I (we) have the right to refuse to sign this consent or to limit the extension to mutually agreed-upon issues and/or period of time as set forth in I.R.C. § 6501(c)(4)(B).

INTERNAL REVENUE SERVICE SIGNATURE AND TITLE

(Division Executive Name - see instructions) Eric G. Leiner (Division Executive Title - see instructions)

BY _____ (Authorized Official Signature and Title - see instructions) _____ (Date signed)

(Signature instructions are on the back of this form) www.irs.gov Catalog Number 61485N Form 872-B (Rev. 12-2004)

BY-LAWS

OF

DELOITTE FOUNDATION
(As amended August 13, 2013)

ARTICLE I

Members

Section 1.1 **Membership.** The Corporation shall not have members.

ARTICLE II

Board of Directors

Section 2.1 **Power of Board and Qualification of Directors.** The Corporation shall be managed by its Board of Directors. Each director shall be at least eighteen years of age.

Section 2.2 **Number of Directors.** The number of directors constituting the entire Board of Directors shall be eleven. The number of directors may be increased or decreased by amendment of the By-Laws.

Section 2.3 **Election and Term of Directors.** The persons who, from time to time, are the Chairman of the Board of Deloitte LLP, the Chief Strategy Officer of Deloitte LLP, and the President of the Corporation shall be *ex-officio* directors of the Corporation. The remaining eight (8) directors of the Corporation (the "Elected Directors") shall be elected at the annual meeting of the Board of Directors by the affirmative vote of a majority of the directors then in office. The Elected Directors shall be divided into three classes, designated Class I, Class II and Class III. Each class shall consist, as nearly as may be possible, of one-third of the total number of Elected Directors, it being understood that Class I shall initially consist of two (2) directors. Elected Directors in each class shall serve three-year terms and each Elected Director shall serve until his or her successor is elected and qualified, or until his or her earlier death, resignation or removal. The terms of the three classes will be staggered so that two or three directors will be up for election each year. Elected Directors may serve for up to two full three-year terms (six years in total). Service for a period greater than 365 days as a result of filling a vacancy on the Board shall count as one full three-year term for purposes of this six-year maximum; service for a term not more than 365 days shall not count toward this six-year maximum. In addition, service as an *ex-officio* Board member shall not count toward this six-year maximum. If the number of Elected Directors is changed, any increase or decrease shall be apportioned among the classes so as to maintain the number of Elected Directors in each class as nearly equal as possible to one-third of the total number of Elected Directors. In no case will a decrease in the number of directors shorten the term of any incumbent director.

Section 2.4 **Quorum of Directors and Action by the Board**. Unless a greater proportion is required by law, by the Certificate of Incorporation, or by these By-Laws, one-half of the entire Board of Directors shall constitute a quorum for the transaction of business or of any specified item of business, and, except as otherwise provided by law or by these By-Laws, the vote of a majority of the directors present at a meeting at the time of such vote, if a quorum is then present, shall be the act of the Board. At any meeting of the Board of Directors, each director present in person shall be entitled to one (1) vote.

Section 2.5 Meetings of the Board. An annual meeting of the Board of Directors shall be held in each year. Annual and regular meetings of the Board shall be held at such times as may be fixed by the Board. Special meetings of the Board may be held at any time whenever called by the Chairman of the Board, or the President, or by any director upon written demand of not less than one-fifth of the entire Board of Directors.

Meetings of the Board of Directors may be held at such places within or without the State of New York as may be fixed by the Board for annual and regular meetings and as may be designated in the notice of meeting for special meetings.

Notice of annual, regular and special meetings of the Board of Directors shall be given to each director either by mail not later than noon, New York time, on the third day prior to the meeting or by electronic mail, facsimile or hand delivery not later than noon, New York time, on the day prior to the meeting. Notices shall be deemed to have been given by mail when deposited in the United States mail, by electronic mail and facsimile when sent and by messenger at the time of delivery by the messenger. Notices by mail or messenger shall be sent to each director at the address designated by him or her for that purpose, or, if none has been so designated, at his or her last known residence or business address. Notices by electronic mail shall be sent to each director at the address designated by him or her for that purpose and notices by facsimile shall be sent to each director at the facsimile telephone number designated by him or her for that purpose.

Except as otherwise provided in these By-Laws, a notice or waiver of notice need not specify the purpose of any meeting of the Board of Directors.

Notice of a meeting of the Board of Directors need not be given to any director who submits a signed waiver of notice whether before or after the meeting, or who attends the meeting without protesting, prior thereto or at its commencement, the lack of notice to him or her.

A majority of the directors present, whether or not a quorum is present, may adjourn any meeting to another time and place. Notice of any adjournment of a meeting to another time or place shall be given in the manner described above to the directors who were not present at the time of the adjournment and, unless such time and place are announced at the meeting, to the other directors. At any such adjourned meeting at which a quorum is present, any business may be transacted which might have been transacted at the meeting as originally called.

Section 2.6 Resignations. Any director of the Corporation may resign at any time by giving written notice to the Board of Directors or to the President or to the Secretary of the Corporation. Such resignation shall take effect at the time specified therein, and unless otherwise specified therein no acceptance of such resignation shall be necessary to make it effective.

Section 2.7 Removal of Directors. Any one or more of the directors may be removed for cause by action of the Board of Directors provided there is a quorum of not less than a majority of the entire Board present at the meeting of the Board at which such action is taken and such proposed action is specified in the notice of such meeting.

Section 2.8 Vacancies. Vacancies in the Board of Directors of the Corporation arising at any time and from any cause may be filled at any meeting of the Board of Directors by the affirmative vote of a majority of the directors then in office. Each director so elected or appointed shall hold office until the next annual meeting of the Board of Directors and until the election or appointment and qualification of his or her successor, or until his or her earlier death, resignation or removal. The director elected or appointed at the next annual meeting of the Board to fill the vacancy shall be elected or appointed to serve until the end of the term of the director who he or she replaces so as to maintain the class structure of the Board to the greatest extent possible.

Section 2.9 Purchase, Sale, Mortgage or Lease of Real Property. No purchase of real property shall be made by the Corporation, and the Corporation shall not sell, mortgage or lease its real property, unless authorized by the vote of two-thirds of the entire Board of Directors.

Section 2.10 Annual Report of Directors. A report, verified by the President and Treasurer of the Corporation or by a majority of the directors, or certified by an independent public or

certified public accountant (who may be a partner in or employee of the firm of Deloitte LLP) or a firm of such accountants elected by the Board, shall be presented at the annual meeting of the Board of Directors, showing in detail the following:

(1) The assets and liabilities, including the trust funds, of the Corporation as of the end of a twelve-month fiscal period terminating not more than six months prior to said meeting;

(2) the principal changes in assets and liabilities, including trust funds, during such fiscal period;

(3) the revenue or receipts of the Corporation, both unrestricted and restricted to particular purposes, during such fiscal period; and

(4) the expenses or disbursements of the Corporation, for both general and restricted purposes, during such fiscal period.

Such report shall be filed with the records of the Corporation and the minutes of such annual meeting of the Board of Directors.

Section 2.11 Action by Directors Without a Meeting. Unless otherwise restricted by the Certificate of Incorporation or these By-Laws, any action required or permitted to be taken by the Board may be taken without a meeting if all members of the Board consent in writing to the adoption of a resolution authorizing the action. The unanimous written consent may be distributed for signature by mail, hand delivery, facsimile or electronic mail. The resolution and the written consents thereto by the members of the Board shall be filed with the minutes of proceedings of the Board.

Section 2.12 Electronic Meetings. Any one or more members of the Board may participate in a meeting of the Board of Directors by means of conference telephone or similar communications equipment allowing all persons participating in the meeting to hear each other at the same time. Participation by such means shall constitute presence in person at the meeting.

Section 2.13 Compensation of Directors. Other than reimbursement of reasonable expenses, the members of the Board of Directors of the Corporation shall not receive any compensation from the Corporation.

Section 2.14 Conflict of Interest. The Corporation shall have a conflict of interest policy governing its directors and officers, which shall include an annual disclosure statement.

ARTICLE III

Committees

Section 3.1 Executive Committee and Other Standing Committees. The Board of Directors, by resolution adopted by a majority of the entire Board, may designate from among its members an Executive Committee, a Finance Committee and other standing committees, each consisting of three or more directors, and each of which, to the extent provided in the resolution, shall have all the authority of the Board, except that no such committee shall have authority as to the following matters:

(1) the filling of vacancies in the Board of Directors or in any committee;

(2) the amendment or repeal of the By-Laws or the adoption of new By-Laws;

(3) the amendment or repeal of any resolution of the Board which by its terms shall not be so amendable or repealable; or

(4) the removal or indemnification of directors or officers.

The Board may designate one or more directors as alternate members of any standing committee who may replace any absent member or members at any meeting of such committee.

Section 3.2 Special Committees. The Board of Directors may create such special committees as it deems desirable, the members thereof to be Board members who shall be appointed by the Chairman of the Board or the President of the Corporation with the consent of the Board. Such special committees shall have only the powers specifically delegated to them by the Board and in no case shall have powers which are not authorized for standing committees.

Section 3.3 Rules for Standing and Special Committees. Unless the Board of Directors otherwise provides, each standing committee and each special committee may make, alter and repeal rules for the conduct of its business. In the absence of a contrary provision by the Board of Directors or in rules adopted by such committee, a majority of the entire authorized number of members of each such committee shall constitute a quorum for the transaction of business, the vote of a majority of the members present at a meeting at the time of such vote, if a quorum is then present, shall be the act of such committee, and each such committee shall otherwise conduct its business in the same manner as the Board of Directors conducts its business under Article II of these By-Laws. Unless otherwise restricted by the Certificate of Incorporation or these By-Laws, any action required or permitted to be taken by any such committee may be taken without a meeting if all members of such committee consent in writing to the adoption of a resolution authorizing the action. The unanimous written consent may be distributed for signature by mail, hand delivery, facsimile or electronic mail. The resolution and the written consents thereto by the members of the committee shall be filed with the minutes of proceedings of such committee.

Section 3.4 Service of Standing and Special Committees. Each standing committee and each special committee of the Board shall serve at the pleasure of the Board.

Section 3.5 Other Committees. Committees of the Corporation, other than standing or special committees of the Board, may be elected or appointed in the same manner as officers of the Corporation. Provisions of these By-Laws applicable to officers generally shall apply to members of such committees.

ARTICLE IV

Officers

Section 4.1 Officers. The Board of Directors shall elect or appoint a Chairman of the Board of Directors, a President, a Secretary and a Treasurer. The Board may also elect or appoint one or more Vice-Presidents, Assistant Vice-Presidents, Assistant Secretaries, Assistant Treasurers and other officers and may give any of them such further designation or alternate titles as it considers desirable. Any two or more offices may be held by the same person except the offices of President and Secretary. No instrument required to be signed by more than one officer may be signed by one person in more than one capacity.

Section 4.2 Term of Office and Removal. Each officer shall hold office for the term for which he or she is elected or appointed and until his or her successor is elected or appointed and qualified, or until his or her earlier death, resignation or removal. All officers shall be elected or appointed annually. Any officer may be removed by the Board of Directors with or without cause at any time. Removal of an officer without cause shall be without prejudice to his or her contract rights, if any, and the election or appointment of an officer shall not of itself create contract rights.

Section 4.3 Resignations. Any officer of the Corporation may resign at any time by giving written notice to the Board of Directors. Such resignation shall take effect at the time specified therein, and unless otherwise specified therein no acceptance of such resignation shall be necessary to make it effective.

Section 4.4 Vacancies. Any vacancy in any office may be filled by the Board of Directors. Any officer so elected or appointed shall hold office until the next annual meeting of the Board of Directors and until the election or appointment and qualification of his or her successor, or until his or her earlier death, resignation or removal.

Section 4.5 Powers and Duties of Officer. All officers as between themselves and the Corporation shall have such authority and perform such duties in the management of the Corporation as may be provided by the Board of Directors and, to the extent not so provided, as generally pertain to their respective offices, subject to the control of the Board. The Board may require any officer to give security for the faithful performance of his or her duties.

Section 4.6 Chairman of the Board of Directors. The Chairman, as head of the Corporation's Board of Directors, shall convene regularly scheduled Board meetings The Chairman also shall provide leadership and guidance on governance and other strategic matters. The Chairman shall perform such other duties as shall from time to time be assigned to him or her by the Board of Directors.

Section 4.7 President. The President of the Corporation is responsible for the overall achievement of the Corporation's mission and strategic priorities, and the management of its operations. The President shall work directly with the Corporation's stakeholders on the various activities of the Corporation and serve as the official "face" of the Corporation. He or she shall also be responsible for the general supervision and direction of the other officers and agents and employees of the Corporation. The President also is authorized to act on behalf of the Corporation, sign official documents, and make transactions in the accounts owned by the Corporation. The President shall perform such other duties as shall from time to time be assigned to him or her by the Board of Directors.

Section 4.8 Treasurer. The Treasurer, in addition to the President, is authorized to act on behalf of the Corporation, sign official documents and make transactions in the accounts owned by the Corporation. He or she shall review the Corporation's annual audited financial statements, annual information return prepared for filing with the Internal Revenue Service and annual financial report prepared for filing with any state agency having jurisdiction over the Corporation. The Treasurer shall at all reasonable times exhibit the books and accounts of the Corporation to any officer or director of the Corporation. The Treasurer also shall provide advice and input to the Corporation on its mission, programs, budget and fundraising activities. The Treasurer shall

perform such other duties as shall from time to time be assigned to him or her by the Board of Directors.

Section 4.9 Secretary. The Secretary shall act as secretary of all meetings of the Board of Directors, and shall keep the minutes of all such meetings in the Corporation's minute book. The Secretary shall attend to the giving and serving of all notices of the Corporation and shall perform all duties incident to the office of Secretary. The Secretary shall perform such other duties as shall from time to time be assigned to him or her by the Board of Directors.

ARTICLE V

Indemnification

Section 5.1 Indemnification of Directors and Officers. The Corporation shall, to the fullest extent authorized by law, indemnify any present or former officers or directors of the Corporation, or the personal representatives thereof, made or threatened to be made a party in any civil or criminal action or proceeding by reason of the fact that he or she, his or her testator or his or her intestate is or was a director or officer of the Corporation, or served with any other corporation, partnership, joint venture, trust, employee-benefit plan, or other enterprise in any capacity at the request of the Corporation, against judgments, fines (including excise taxes assessed on such a person in connection with service to an employee-benefit plan), amounts paid in settlement and reasonable expenses, including attorneys' fees, actually and necessarily incurred as a result of such action or proceeding or any appeal therein.

Section 5.2 Advancement of Expenses. Expenses (including attorneys' fees) incurred in defending a civil or criminal action or proceeding shall, to the fullest extent authorized by law, be paid by the Corporation in advance of the final disposition of such action or proceeding upon receipt of an undertaking by or on behalf of such director or officer to repay the expenses so advanced if the person receiving the advancement is ultimately found not to be entitled to indemnification or, where such person is entitled to indemnification, to the extent the expenses so advanced by the Corporation exceed the indemnification to which he or she is entitled.

Section 5.3 Non-Exclusivity. The foregoing right of indemnification and advancement of expenses shall not be deemed exclusive of any other rights to which any person, his or her testator or his or her intestate may be entitled apart from this provision, provided that no indemnification may be made to or on behalf of any director or officer if a judgment or other final adjudication adverse to the director or officer establishes that his or her acts were committed in bad faith or were the result of active and deliberate dishonesty and were material to the cause of action so adjudicated, or that he or she personally gained in fact a financial profit or other advantage to which he or she was not legally entitled. Nothing contained in this provision shall affect any rights to indemnification to which corporate personnel other than the directors and officers may be entitled by contract or otherwise under the law.

ARTICLE VI

Miscellaneous

Section 6.1 Fiscal Year. The fiscal year of the Corporation shall end on the Saturday nearest May 31 of each year. The Board of Directors may alter the fiscal year.

Section 6.2 Corporate Seal. The corporate seal shall be in the form of a circle and shall bear the name of the Corporation, the year of its incorporation and the word "**SEAL**".

Section 6.3 Books and Records to be Kept. The Corporation shall keep, at its office (a) correct and complete books and records of account, (b) minutes of the proceedings of the Board of Directors and any committee of directors and (c) a current list of the directors and officers of the Corporation and their residence addresses. Any of the books, minutes and records of the Corporation may be in written form or in any other form capable of being converted into written form within a reasonable time.

The Board of Directors may determine whether and to what extent and at what times and places and under what conditions and regulations any accounts, books, records or other documents of the Corporation shall be open to inspection, and no creditor or other person shall have any right to inspect any accounts, books, records or other documents of the Corporation except as conferred by law or as so authorized by the Board or these By-Laws.

Section 6.4 Amendment of By-Laws. By-Laws of the Corporation may be adopted, amended or repealed at any meeting of the Board of Directors except that any By-Law amendment which increases the quorum requirement or the proportion of votes necessary for the transaction of business or any specified item of business by the Board of Directors must be authorized by the affirmative vote of at least two-thirds of the entire Board of Directors.

Via a signed board resolution, the Foundation Board approved and adopted these By-Laws as amended August 13, 2013.

Shaun L. Budnik
President, Deloitte Foundation

Form **8868**

(Rev. January 2014)

Department of the Treasury
Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

▶ **File a separate application for each return.**
▶ **Information about Form 8868 and its instructions is at *www.irs.gov/form8868*.**

OMB No 1545-1709

- If you are filing for an **Automatic 3-Month Extension, complete only Part I** and check this box . . . . . ▶ ☒
- If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** (on page 2 of this form).

Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.

Electronic filing (*e-file*). You can electronically file Form 8868 if you need a 3-month automatic extension of time to file (6 months for a corporation required to file Form 990-T), or an additional (not automatic) 3-month extension of time. You can electronically file Form 8868 to request an extension of time to file any of the forms listed in Part I or Part II with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, which must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/efile* and click on *e-file for Charities & Nonprofits*.

Part I Automatic 3-Month Extension of Time. Only submit original (no copies needed).

A corporation required to file Form 990-T and requesting an automatic 6-month extension—check this box and complete Part I only . . . . . ▶ ☐

All other corporations (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Enter filer's identifying number, see instructions

Type or print	Name of exempt organization or other filer, see instructions.	Employer identification number (EIN) or
	Deloitte Foundation	13-6400341
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions.	Social security number (SSN)
	Ten Westport Road	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	
	Wilton, CT 06897	

Enter the Return code for the return that this application is for (file a separate application for each return) 04

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 990-T (corporation)	07
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

- The books are in the care of ▶ Deloitte & Touche, 4022 Sells Drive, Hermitage, TN 37076

Telephone No. ▶ (615) 882-7600 Fax No. ▶ (615) 882-6600

- If the organization does not have an office or place of business in the United States, check this box . . . . . ▶☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . . . ▶ ☐. If it is for part of the group, check this box . . . . ▶ ☐ and attach a list with the names and EINs of all members the extension is for.

1 I request an automatic 3-month (6 months for a corporation required to file Form 990-T) extension of time until January 15, 20 15, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

▶ ☐ calendar year 20 ____ or

▶ ☒ tax year beginning June 2, 20 13, and ending May 31, 20 14.

2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

3a	If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	$	0
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	$	0
c	**Balance due.** Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	$	0

Caution. If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

• If you are filing for an **Additional (Not Automatic) 3-Month Extension, complete only Part II** and check this box . . . . ▶ ☐

Note. Only complete Part II if you have already been granted an automatic 3-month extension on a previously filed Form 8868.

• If you are filing for an **Automatic 3-Month Extension, complete only Part I** (on page 1).

Part II Additional (Not Automatic) 3-Month Extension of Time. Only file the original (no copies needed).

		Enter filer's identifying number, see instructions
Type or print	Name of exempt organization or other filer, see instructions.	Employer identification number (EIN) or
File by the due date for filing your return. See instructions	Number, street, and room or suite no. If a P.O. box, see instructions.	Social security number (SSN)
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	

Enter the Return code for the return that this application is for (file a separate application for each return) . . . . . ☐

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01		
Form 990-BL	02	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12

STOP! Do not complete Part II if you were not already granted an automatic 3-month extension on a previously filed Form 8868.

• The books are in the care of ▶ _____

Telephone No. ▶ _____ Fax No. ▶ _____

• If the organization does not have an office or place of business in the United States, check this box . . . . . ▶ ☐

• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . . . ▶ ☐. If it is for part of the group, check this box . . . . ▶ ☐ and attach a list with the names and EINs of all members the extension is for.

4 I request an additional 3-month extension of time until _____, 20 ____.

5 For calendar year ____, or other tax year beginning _____, 20 ____, and ending _____, 20 ____.

6 If the tax year entered in line 5 is for less than 12 months, check reason: ☐ Initial return ☐ Final return
☐ Change in accounting period

7 State in detail why you need the extension _____

8a	If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	8a	$
b	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit and any amount paid previously with Form 8868.	8b	$
c	**Balance due.** Subtract line 8b from line 8a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	8c	$

Signature and Verification must be completed for Part II only.

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form.

Signature ▶ _____ Title ▶ President Date ▶ 9/17/14