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Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

Do not enter Social Security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

Open to Public Inspection

A	ror the	a 2013 calendar year, or tax year beginning APR 1, 2013 and ending	MAR 31, 2014	
В	Check if applicable	C Name of organization	D Employer identific	cation number
	Addre	CALIFORNIA PRIMARY CARE ASSOCIATION		
	Name Chang	e Doing Business As	94-3	215565
	Initial return	Number and street (or P O box if mail is not delivered to street address) Room/s	uite E Telephone number	,
	Termi		916-	440-8170
	Amen		G Gross receipts \$	7,654,776.
F				
_	— tiòh pendi	F Name and address of principal officer: C CASTELLANO-GARCIA	H(a) Is this a group re for subordinates	
		SAME AS C ABOVE	H(b) Are all subordinates in	
_	Tayley			list. (see instructions)
		te: > WWW.CPCA.ORG	H(c) Group exemption	
			ear of formation 1994 N	
	art I	Summary	car or formation = = = = iv	Otato or logal definione
	-	Briefly describe the organization's mission or most significant activities: POSITION	COMMUNITY HE	AT.TH
Activities & Governance	"	CLINICS TO BE KEY PLAYERS IN THE HEALTH CARE	DELIVERY SYS	TEM
na.	2	Check this box ▶ ☐ if the organization discontinued its operations or disposed of r		
Šer	3	Number of voting members of the governing body (Part VI, line 1a)	3	30
යි	1	Number of independent voting members of the governing body (Part VI, line 1b)	4	30
ජ ග	5	Total number of individuals employed in calendar year 2013 (Part V, line 2a)	5	43
Ę:	٥	Total number of volunteers (estimate if necessary)	6	30
.≥	7.	·	7a	0.
¥		Total unrelated business revenue from Part VIII, column (C), line 12	7b	0.
	1 0	Net unrelated business taxable income from Form 990-T, line 34	Prior Year	Current Year
		Contributions and greats (Part VIII, line 1h)	6,111,419.	5,285,155.
Ę	8	Contributions and grants (Part VIII, line 1h) Program service revenue (Part VIII, line 2g)	2,178,763.	2,244,131.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	12,369.	12,231.
æ	10	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	174,363.	113,259.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	8,476,914.	7,654,776.
_	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)	972,032.	764,684.
	14	Benefits paid to or for members (Part X) column (A), line 4)	0.	0.
_s	1	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	3,714,621.	3,799,252.
r cul⊤ Expenses	16a	Professional fundraising fees (Part IX, column (A), line if 1e) Total fundraising expenses (Part IX, column (D), line 25)	0.	0.
SuedX	.	Total fundraising expenses (Part IX, column (D), line 25)	***************************************	
, <u>m</u>	17	Other expenses (Part IX, column (A), lines 11a-11d,111-24e)	3,789,331.	3,654,714.
3		Total expenses. Add lines 37 must equal Part IX, column (A), line 25)	8,475,984.	8,218,650.
>	19	Revenue less expenses. Subtract line 18 from line 12	930.	<563,874.>
		Troventae rece expenses of contract time to treat time to	Beginning of Current Year	End of Year
Assets or	20	Total assets (Part X, line 16)	9,496,450.	8,759,002.
T &	21	Total liabilities (Part X, line 26)	4,747,176.	4,589,378.
22	22	Net assets or fund balances. Subtract line 21 from line 20	4,749,274.	4,169,624.
		Signature Block		
		alties of perjury, I declare that I have examined this return, including accompanying schedules and st	atements, and to the best of m	y knowledge and belief, it is
€ <i>F</i> tru	e, corre	ct, and complete—Declaration of preparer (nthe that officer) is hased on all information of which pre	parer has any knowledge	
			10-29-	14
Sig	gn	Signature of Officer	Date	
He		Carmela Mastellano-Garcia, President & 1	LEO	<u> </u>
		Type or print name and title		
		Print/Type preparer's name	Date Check	PTIN
Pa	id	DARLA A. COLSON (MA A. OLSON C)	Date 10/23/14 Check If self-employ	
Pre	eparer	Firm's name GILBERT ASSOCIATES, INC.	Firm's EIN	68-0037990
Us	e Only	Firm's address 2880 GATEWAY OAKS DR, STE 100		
		SACRAMENTO, CA 95833	Phone no 9 1	6-646-6464
Ma	y the l	RS discuss this return with the preparer shown above? (see instructions)		X Yes No
332	001 10-	29-13 LHA For Paperwork Reduction Act Notice, see the separate instructions.		Form 990 (2013)

Form **990** (2013)

1 is the organization described in section 501(c)(5) or 4947(a)(1) (other than a private foundation)? If "Yes," completes Schedule A 2 is the organization required to complete Schedule B, Schedule of Contributors? 3 Dot the organization congruent to complete Schedule B, Schedule of Contributors? 4 Section 501(c)(3) organizations. Dot the organization engage in folloying activities, or have a section 501(c)(3) electron in effect during the fast Schedule B, Part II 5 is the organization as defined in Revenue Procedure 8-19? If "Yes," complete Schedule C, Part III 6 Dot the organization as section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 8-19? If "Yes," complete Schedule C, Part III 6 Dot the organization members of door advised funds or any similar funds or accounts? If "Yes," complete Schedule D, Part II 7 Dot the organization investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II 8 Dot the organization members of doi: a conservation essement, including essements to preserve open space, the environment, historic land areas, or historios structures? III "Yes," complete Schedule D, Part II 8 Dot the organization members of doi: a conservation of the schedule D, Part II 9 Dot the organization members of all an instructures? III "Yes," complete Schedule D, Part II 10 Dot the organization members of the complete Schedule D, Part IV 11 If the organization is answer to any of the following questions is "Yes," then complete Schedule D, Part IV 12 Did the organization organization asserted an instruction of the schedule D, Part VII 13 De organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part VII 14 De organization report an amount for investments - other securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 15 De the organization organizati					
## X 1 X 2 2 X 2 X 2 X 3 X 4 X 2 X 3 X 4		·		Yes	No
2 Is the organization required to complete Schedule 8, Schedule of Contributors Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part II Section 801(a)(3) organizations and the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II Is the organization as extend 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or senilar amounts as defined in Revenue Procedure 6, Part II bit the organization assessment and any donor advised funds or any similar funds or accounts for which donors have the right to provide advise on the distribution or investment of amounts no turb under or accounts? If "Yes," complete Schedule C, Part II bit the organization maintain any donor advised funds or any similar funds or accounts? If "Yes," complete Schedule D, Part II bit the organization receive or hold a conservation essement, including essements to preserve open space, in the environment, historic land areas, or historic activities? If "Yes," complete Schedule D, Part II bit the organization maintain collections of works of art, historical tressures, or other similar assets? If "Yes," complete Schedule D, Part III bit the organization maintain or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV bit the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VII bit the organization report an amount for land, buildings, and equipment in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part XII bit the organization report an amount for other labsities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedu	1	· · · · · · · · · · · · · · · · · · ·		1,	
3 Did the organization engage in indirect or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part II 4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II 5 Is the organization a section 501(c)(4), 501(c)(6), 501(c)(_	· · · · · · · · · · · · · · · · · · ·			
public office? If "Yes," complete Schedule G, Part I Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect duming the tax year? If Yes, "complete Schedule C, Part III organization as extended section 501(c)(4), 501(c)(5), or 501(c)(6), organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedule set 91-97 in "Yes," complete Schedule C, Part III organization amantan any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land rease, or historic activatives? If "Yes," complete Schedule D, Part III Did the organization manitar collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III Did the organization, derectly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quase-endowments? If "Yes," complete Schedule D, Part IV Did the organization report an amount for land, buildings, and equipment in Part X, line 12 that is 5% or more of its total assets as epiclable. Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assest reported in Part X, line 16? If "Yes," complete Schedule D, Part IVI Did the organization report an amount for investments or program related in Part X, line 16 If If Yes, "complete Schedule D, Part XII Did the organization report an amount for other assests in Part X, line 12 that is 5% or more of its total assests reported in Part X, line 16? If "Yes," complete Schedule D, Part XII Did the organization report an amount for other assests in Part X, line 15 that is 5% or more of its total assests			2		
4 Section 501(e)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(e) election in effect during the tax year? If "Yes," complete Schedule C, Part II is the organization a section 501(e)(e), 501(e)(5), or 501(e)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 99:191 If "Yes," complete Schedule C, Part III is the organization many donor advised funds or any semilar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II is Did the organization reserves in orbid a conservation easement, including assements to preserve open space, the environment, instoncial areas, or histonic structures? If "Yes," complete Schedule D, Part III is Did the organization manitan collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III Did the organization report an amount in Part X, ine 21, for secrow or custodial account flability; serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V iii If the organization is answer to any of the following questions is "Yes," then complete Schedule D, Part V iii If the organization is answer to any of the following questions is "Yes, then complete Schedule D, Part V iii If the organization is answer and a mount for investments - program related in Part X, line 19 the yes," complete Schedule D, Part V iii X	3	· · · · · · · · · · · · · · · · · · ·			v
duming the tax year // If "Yes," complete Schedule C, Part I/ 5 Is the organization a section Solicy(4), 501 (cgl), or 501 (cgl) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III of the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II of the organization maintain areas, or historic attractive If "Yes," complete Schedule D, Part II of the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part II of the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part IV organization in Part X, inc provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV organization, decity or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasiendownents? If "Yes," complete Schedule D, Part V, it if the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part V, it is a sa splicable. Did the organization report an amount for investments or other securities in Part X, line 10? If "Yes," complete Schedule D, Part X in D id the organization report an amount for investments - rother securities in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 18? If "Yes," complete Schedule D, Part X in D id the organization report an amount for investments in the Part X, line 13 that is 5% or more of its total assets reported in Part X, line 18? If "Yes," complete Schedule D, Part X in D id the organization report an amount for investments of the tax year include a footnote that addresses	_		3		^
5 is the organization a section S01 (c)(4), 501 (c)(5), or 501 (c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-197 if "Yes," complete Schedule C, Part III 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advise on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part II 7 Did the organization receive or hold a conservation easement, including assements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts to risked in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part VI 9 Did the organization report an amount for other sections is "Yes," then complete Schedule D, Part VI 10 Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI 11 Did the organization report an amount for investments other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11 Did the organization report an amount for other assettian Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11 Did the organization separate or consolidated financial statements for the tax year include a footnote that addresses the organization separate or consolidated financial statements for the tax year include a footnote that addresses the organization shallow it for uncertain tax posterious u	4		_	Y	
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9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part V	-		8		Х
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Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part VI as applicable. Did the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, VIII, VII, VIII, VII, VIII, VIII, VII, VIII, VIIX, or X as applicable. Did the organization report an amount for investments - other securities in Part X, line 10? If "Yes," complete Schedule D, Part VII 11b X Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b X Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b X Did the organization report an amount for other assets in Part X, line 15? If "Yes," complete Schedule D, Part X 11d X Did the organization report an amount for other labilities in Part X, line 15? If "Yes," complete Schedule D, Part X 11d X 1			9		Х
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Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?			19		
	:0a		20a		X
	b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	<u> </u>	

b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity

Did the organization conduct more than 5% of its activities through an entity that is not a related organization

Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?

and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI

Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?

within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2

If "Yes," complete Schedule R, Part V, line 2

Note. All Form 990 filers are required to complete Schedule O

Form **990** (2013)

X

X

35b

36

37

14a

14b

X

13c

c Enter the amount of reserves on hand

14a Did the organization receive any payments for indoor tanning services during the tax year?

b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions

	Check if Schedule O contains a response or note to any line in this Part VI						X
Sec	tion A. Governing Body and Management						
					T	res	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	3	0			*******
				7			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O					- 1	
b	Enter the number of voting members included in line 1a, above, who are independent	1b	3	0		- 1	
2		o with	any other				
	officer, director, trustee, or key employee?		•	2	Ì]	X
3	Did the organization delegate control over management duties customarily performed by or under th	e dire	ct supervision				
	of officers, directors, or trustees, or key employees to a management company or other person?		·	3		ľ	X
4	Did the organization make any significant changes to its governing documents since the prior Form 9	90 wa	s filed?	4			X
5				5	İ		X
6	Did the organization have members or stockholders?			6		X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or approximately appr	point	one or				
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule 0 Ib 30 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employees have a family relationship or a business relationship with any other officer, director, trustees, or key employees to a management company or other person? Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization have members or stockholders? Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following The governing body? But the organization contemporaneously document the meetings held or written actions undertaken during the year by the following The governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization have local chapters, branches, or affiliates? If "Yes," did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have local chapters, branches, or affiliates? If "Yes," did the organization have local chapters, branches, or affiliates? If "Yes," if the organization have a written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their o		7a	,	x		
b		tockh	olders, or				
	persons other than the governing body?			7b	,	x	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	ar by th	e following				
а	The governing body?	•	•	8a	, [x 1	
ь				81	,	X	
9	· · · · · · · · · · · · · · · · · · ·	ched	at the			\neg	
	·			9	1		X
Sec		evenu	e Code.)				
					١,	/es	No
10a	Did the organization have local chapters, branches, or affiliates?			10	а		X
	·	napter	s, affiliates,		Т		
				10	ь		
11a		y befo	re filing the form?	11	а	X	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12	a	\mathbf{x}	
		to cor	flicts?	12	ь	X	
	In Schedule O how this was done			12	c	X	
13	Did the organization have a written whistleblower policy?			13	1	Х	
14	Did the organization have a written document retention and destruction policy?			14	-	X	
13 Did the organization have a written whistleblower policy? 14 Did the organization have a written document retention and destruction policy? 15 Did the process for determining compensation of the following persons include a review and approval by independent							
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	•		1			
а	The organization's CEO, Executive Director, or top management official			15	а	\mathbf{x}	
b	Other officers or key employees of the organization			15	ь	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	nent v	vith a			1	
	taxable entity during the year?			16	a]	X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalua	te its i	participation		T		
	In joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga	nızatıc	n's			1	
	exempt status with respect to such arrangements?			16	ь		
Sec	tion C. Disclosure						
17	List the states with which a copy of this Form 990 is required to be filed ▶CA						
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	(Sec	ion 501(c)(3)s only	avail	able	,	
	for public inspection. Indicate how you made these available. Check all that apply.						
	Own website Another's website X Upon request Other (explain	ın Sc	hedule O)				
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents. co	nflict	of interest policy, a	nd fin	anc	ıal	
	statements available to the public during the tax year.						
20	State the name, physical address, and telephone number of the person who possesses the books a	nd rec	ords of the organiz	ation	\triangleright		
	SANDRA BIRKMAN - (916)440-8170		····				
	1231 I STREET, SUITE 440, SACRAMENTO, CA 95814						

F 000 (0040)	CALIFORNIA	DDT
Form 990 (2013)	CALIFORNIA	PRI

CALIFORNIA PRIMARY CARE ASSOCIATION

94-3215565

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organi (A)	(B)			((C)			(D)	(E)	(F)
Name and Title	Average	(do		Pos heck		i than :	one	Reportable	Reportable	Estimated
	hours per					is bot or/trus		compensation	compensation	amount of
	week (list any		<u> </u>	T		Т		from the	from related organizations	other compensation
	hours for	g g				, E		organization	(W-2/1099-MISC)	from the
	related	88	25 E			and the second		(W-2/1099-MISC)	,	organization
	organizations	Individual trustee or director	institutional trustee		Кеу етріоуее	Highest compensated employee				and related
	below	Magi	幫	Officer	em9/	P Set	Former			organizations
	line)	말	<u>8</u>	\₹	<u>§</u>	₹.₽	P.		-	
(1) JEFF BUJER	2.00								•	^
DIRECTOR	0.00	X	<u> </u>		<u> </u>	ļ		0.	0.	0.
(2) AL BALLESTEROS	2.00	,,							0.	^
DIRECTOR	0.00	X	 	_	-	\vdash		0.		0.
(3) ISABEL BECERRA	2.00	.,				İ		0.	0.	0.
DIRECTOR	0.00	X			╁	1	-	0.	· · · · · · · · · · · · · · · · · · ·	0.
(4) DOREEN BRADSHAW	0.00	X						0.	0.	0.
DIRECTOR	2.00	12	 -		<u> </u>	┼		- 0.	· · · · · · · · · · · · · · · · · · ·	
(5) CARL COAN	0.00	X				İ		0.	0.	ο.
DIRECTOR	2.00	^	 	 	\vdash	<u> </u>				
(6) PAULA COHEN	0.00	X					ŀ	0.	0.	0.
DIRECTOR (7) CATHY FREY	2.00	^	┢	\vdash	_	┼	\vdash			
DIRECTOR	0.00	X						0.	0.	0.
(8) JANE GARCIA	2.00	1	\vdash		\vdash	┼				
DIRECTOR	0.00	X						0.	0.	0.
(9) JOHN GRESSMAN	2.00	 	\vdash		1					
DIRECTOR	0.00	X						0.	0.	0.
(10) NIK GUPTA	2.00				<u> </u>					
DIRECTOR	0.00	X						0.	0.	0.
(11) SHERRY HIROTA	2.00									
DIRECTOR	0.00	X						0.	0.	0.
(12) KERRY HYDASH	2.00									
DIRECTOR	0.00	X						0.	0.	0.
(13) LOUISE MCCARTHY	2.00									
DIRECTOR	0.00	X						0.	0.	0.
(14) KEVIN MATTSON	2.00									
DIRECTOR	0.00			<u> </u>	L	<u> </u>	<u> </u>	0.	0.	0.
(15) SCOTT MCFARLAND	2.00				1					
DIRECTOR	0.00			<u> </u>	ـــــــــــــــــــــــــــــــــــــ	_	_	0.	0.	0.
(16) TIM RINE	2.00									
DIRECTOR	0.00	_			\vdash	\vdash	_	0.	0.	0.
(17) JACQUELINE RITACCO	2.00									
DIRECTOR	0.00	X		<u> </u>			L	0.	<u> </u>	0 . Form 990 (2013

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) (C) (F) (D) (E) **Position** Average Name and title Reportable Reportable Estimated (do not check more than one box, unless person is both an hours per compensation compensation amount of week officer and a director/trustee) from from related other (list any the organizations compensation hours for (W-2/1099-MISC) organization from the trustee or nstitutional frustee related (W-2/1099-MISC) organization organizations and related (ey employee below organizations line) 2.00 (18) RALPH SILBER 0. 0.00 X 0. 0. DIRECTOR 2.00 (19) PAULO SOARES 0. 0.00 Х 0. 0. DIRECTOR 2.00 (20) GRACIELA SOTO-PEREZ 0. 0.00 | x0. 0 DIRECTOR 2.00 (21) MICHAEL WITTE 0.00 0. X 0. 0. DIRECTOR 4.00 (22) MARY SZECSEY 0. 0. 0.00 X 0 X CHAIR 3.00 (23) BENJAMIN FLORES 0. 0. 0. 0.00 X X CHAIR-ELECT 3.00 (24) MARTY LYNCH 0.00 X X 0 0. 0. SECRETARY 3.00 (25) DERRA FARMER 0.00 X X 0. 0. 0. TREASURER 3.00 (26) NAOMI FUCHS 0. 0.00 X 0 0 SPEAKER 0. 0. \triangleright 1b Sub-total 42,337. 819,209. 167,748. c Total from continuation sheets to Part VII, Section A 819,209. 42,337. 167,748. d Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable

The state of the organization of the organization of the organization of the organization of the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
GATE TECHNOLOGIES, 455 CAPITOL MALL SUITE 800, SACRAMENTO, CA 95814	INFORMATION SYSTEMS	201,878.
GORDON AND REEVES, LLP, 275 BATTERY STREET, 20TH FLOOR, SAN FRANCISCO, CA	LEGAL SERVICES	136,485.
LAW OFFICES OF ELIZABETH C. SAVIANO PO BOX 163479, SACRAMENTO, CA 95816	LEGAL SERVICES	115,413.

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 3

Form 990 (2013)

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Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (D)
Revenue excluded from tax under (B) (C) Related or Unrelated Total revenue exempt function business sections 512 - 514 revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a 1b b Membership dues c Fundraising events 1c 1d d Related organizations 1e 3,766,246. e Government grants (contributions) f All other contributions, gifts, grants, and 11 1,518,909 similar amounts not included above 9 Noncash contributions included in lines 1a-1f \$ 5,285,155. h Total. Add lines 1a-1f Business Code 1,226,898.1,226,898. 900099 2 a MEMBERSHIP DUES Program Service Revenue 764,583. 764,583. TRAINING & WORKSHOPS 900099 900099 252,650. 252,650. c CONFERENCES f All other program service revenue 2,244,131. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 12,231. 12,231. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (II) Personal 6 a Gross rents b Less: rental expenses c Rental income or (loss) d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (II) Other assets other than inventory b Less: cost or other basis and sales expenses c Gain or (loss) d Net gain or (loss) 8 a Gross income from fundraising events (not Other Revenue including \$ contributions reported on line 1c). See Part IV, line 18 b Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory **Business Code** Miscellaneous Revenue 113,259. 113,259. 11 a OTHER - RELATED 900099 d All other revenue 113,259. e Total. Add lines 11a-11d 12,231 7,654,776.2,357,390

Total revenue. See instructions

Form 990 (2013) CALIFORNIA PR Part IX Statement of Functional Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must com			mplete column (A).	Fig
	Check if Schedule O contains a respon	se or note to any line in	this Part IX (B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States See Part IV, line 21	764,684.	764,684.		
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22				
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16		_		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	744 120	E 0 0 E E E	162 575	
_	trustees, and key employees	744,130.	580,555.	163,575.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	2,448,827.	1 002 700	546,039.	
7	Other salaries and wages	2,440,02/.	1,902,788.	340,039.	
8	Pension plan accruals and contributions (include	114,628.	91,745.	22,883.	
	section 401(k) and 403(b) employer contributions)	278,838.	223,175.	55,663.	
9	Other employee benefits	212,829.	170,343.	42,486.	
10 11	Payroll taxes Fees for services (non-employees):	212,023.	1,0,040.	12/100	
	· · · · · · · · · · · · · · · · · · ·				
a	Management	170,467.	126,588.	43,879.	
Þ	Legal Accounting	33,458.	19,327.	14,131.	
ď	Lobbying	91,663.	68,081.	23,582.	
e	Professional fundraising services See Part IV, line 17	32,000			
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
•	column (A) amount, list line 11g expenses on Sch O)	901,294.	622,729.	278,565.	
12	Advertising and promotion	46,767.	37,412.	9,355.	
13	Office expenses	214,857.	138,191.	76,666.	
14	Information technology				
15	Royalties				
16	Occupancy	372,620.	262,217.	110,403.	
17	Travel	240,318.	152,491.	87,827.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	914,972.	750,890.	164,082.	
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	329,108.	315,944.	13,164.	
23	Insurance	33,714.	25,502.	8,212.	······
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line			-	
	24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0)	250 050	224 470	26 270	
a	DUES, PUBS, AND SUBSCR.	250,856.	224,478.	26,378.	
b	BOD EXPENSE	38,070.	7 610	38,070.	
C	MISCELLANEOUS	9,207.	7,618. 1,712.	1,589.	
d	BAD DEBTS	7,343.	1,112.	5,631.	
	All other expenses	8,218,650.	6,486,470.	1,732,180.	0.
25	Total functional expenses. Add lines 1 through 24e	0,210,030.	0,400,470.	1,/32,100.	<u> </u>
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation Check here if following SOP 98-2 (ASC 958-720)				
	Check here ► if following SOP 98-2 (ASC 958-720)				Form 990 (2013)

Form 990 (2013) Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X (B) (A) End of year Beginning of year 156,848. 215,231. Cash · non-interest-bearing 1,182,263. 646,008. 1,376,602. 1,322,541. 2 2 Savings and temporary cash investments 3 3 Pledges and grants receivable, net 66,421. 289,212. 4 4 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L 6 7 Notes and loans receivable, net Inventories for sale or use 8,672. 28,601. 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment: cost or other 7,121,043. basis. Complete Part VI of Schedule D 10a 1,476,220. 5,973,931. 5,644,823. 10c 10b b Less: accumulated depreciation 11 11 Investments - publicly traded securities 808,482. 502,393. 12 12 Investments - other securities. See Part IV, line 11 13 Investments - program-related. See Part IV, line 11 13 14 14 Intangible assets 22,694. 10,730. 15 15 Other assets See Part IV, line 11 8,759,002. 9,496,450. 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 450,591. 497,621. 17 17 Accounts payable and accrued expenses 18 18 Grants payable 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 21 Escrow or custodial account liability. Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, trustees, -iabilities key employees, highest compensated employees, and disqualified persons. 22 Complete Part II of Schedule L 4,249,555. 4,138,787. 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of 25 Schedule D 4,747,176. 4,589,378. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here X and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 4,072,302. 676,972. 3,723,548. 27 27 Unrestricted net assets 446,076. 28 28 Temporarily restricted net assets 29 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 Paid-in or capital surplus, or land, building, or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds 4,169,624. 8,759,002. 4,749,274. 9,496,450. 33 33 Total net assets or fund balances 34 Total liabilities and net assets/fund balances

orm	990 (2013) CALIFORNIA PRIMARY CARE ASSOCIATION	94-32	15565	Pag	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
			5 65		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,654		
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,218		
3	Revenue less expenses. Subtract line 2 from line 1	3	<563		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	4,749		
5	Net unrealized gains (losses) on investments	5	<15	, /	<u>76.</u> >
6	Donated services and use of facilities	6			
7	Investment expenses .	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9	 		0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	4,169	, 6	24.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Lash X Accrual Cher		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	ļ
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	<u> X</u>	ļ
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si				
	Act and OMB Circular A-133?		3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	<u> </u>	
			Form	990	(2013)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. OMB No 1545-0047

Open to Public Inspection

Name of the organization

CALIFORNIA PRIMARY CARE ASSOCIATION

Employer identification number 94-3215565

Pa	rt [Reason f	<u>for Public Ch</u> ari	ity Status (All organiza	ations mus	st complet	e this part	.) See inst	ructions				
Γhe	organi	zation is not a	private foundation t	because it is: (For lines 1	through 1	1, check	only one b	ox.)					
1			•	s, or association of churc					•				
2		A school desc	cribed in section 17	0(b)(1)(A)(ii). (Attach Sch	nedule E.)								
3				tal service organization o	-	n section	170(b)(1)(A)(iii).					
4		•	•	operated in conjunction					(b)(1)(A)(iii). Enter	the hospital	s nam	e,
		city, and state		,									
5		•		benefit of a college or un	iversity ov	vned or op	erated by	a governr	nental unit	describ	ed in		
		-	(b)(1)(A)(iv). (Comple		•	•	•	•					
6				ent or governmental unit	described	ın sectio	n 170(b)(1)(A)(v).					
	$\overline{\mathbf{X}}$	•		eives a substantial part o					r from the	general	public desc	rıbed ı	n
•		~	b)(1)(A)(vi). (Comple		,		3 - 1 - 1 - 1 - 1			•	•		
8		•		•	Complete	Part II.)							
9													
Ü	An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment												
				axable income (less sect									
			509(a)(2). (Complete			,,			, 4.9			•	
10				perated exclusively to tes	st for publi	c safety. S	See sectio	n 509(a)(4) .				
11	一			perated exclusively for th						out the	purposes c	f one	or
• •	_			ations described in section									
				organization and comple				,	•	,,,,			
		a Type I					ntegrated	d		e III - No	n-functional	v inte	arated
е		• •	-	it the organization is not	•	•	•					•	-
Ĭ													
f												. , . ,	
•	foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box												
a	f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?												
9											'.	Yes	No
				upported organization?	J				`,, `	•	11g(i)		
		-		n described in (i) above?							11g(ii)		
			•	person described in (i) of	or (II) above	∍?					11g(iii)		
h		• •		about the supported org								•	
•					,	(- /-							
/i\	Name	of cupported	(ii) EIN	(iii) Type of organization	(iv) Is the o	rganization	(v) Did you	notify the	(vi) Is	the	(vii) Amount	of mo	netary
(1)		of supported inization	(11) E114	(described on lines 1-9	r <i>r</i>	sted in your			organizatio	on in col ed in the		port	
	J. 95			above or IRC section	governing	document?	(i) of your	r support?	า ซื้น ร	2	,	•	
				(see instructions))	Yes	No	Yes	No	Yes	No			
											_		

						-							
_											-		
						ļ				ļ			
. .													
<u>Tota</u>	<u> </u>		l. <u>.</u>	<u> </u>	1	<u> </u>	<u> </u>	<u> </u>	1	<u>t</u>	1		

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec.	tion A. Public Support						
aler	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	5711480.	5587692.	5682393.	6111419.	5285155.	28378139 .
2	Tax revenues levied for the organ-						
	ızatıon's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						1
	the organization without charge				_		
4	Total. Add lines 1 through 3	5711480.	5587692.	5682393.	6111419.	5285155.	28378139.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						2986492.
6	Public support. Subtract line 5 from line 4						25391647.
Sec	tion B. Total Support						
ale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7	Amounts from line 4	5711480.	5587692.	5682393.	6111419.	5285155.	28378139.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties						
	and income from similar sources	45,620.	13,885.	22,463.	12,369.	12,231.	106,568.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						<u> </u>
10	Other income. Do not include gain	'					
	or loss from the sale of capital						260 005
	assets (Explain in Part IV.)	,		74,473.	174,363.	113,259.	362,095.
	Total support. Add lines 7 through 10						28846802.
	Gross receipts from related activities,					L	<u>,594,877.</u>
13	First five years. If the Form 990 is for		s first, second, thir	d, fourth, or fifth ta	ax year as a sectio	n 501(c)(3)	. —
	organization, check this box and stor	here				<u></u>	
	tion C. Computation of Publ						88.02 %
	Public support percentage for 2013 (-	column (f))		14	05 05
	Public support percentage from 2012			1 40 11	44 00 4/00/	15	
16a	33 1/3% support test - 2013. If the				14 IS 33 1/3% or n	nore, check this b	ox and ►X
	stop here. The organization qualifies				Uma 45 ta 22 4/20/	(ar mara abaak t	
b	33 1/3% support test - 2012. If the				iline is is so i/s%	o or more, check i	ITIIS DOX
	and stop here. The organization qual				- 40 40 16h -	and line 14 is 100	/ au mau
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac					rt iv now the orga	Inization
_	meets the "facts-and-circumstances"					47a and his 45 is	10% or
b	10% -facts-and-circumstances tes						
	more, and if the organization meets to						▶ □
	organization meets the "facts-and-circ						
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 100, 1/a, or 1/1			0 or 990-EZ) 2013

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	etion A. Public Support	Siewi, piedes seini					
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose		l				
3	Gross receipts from activities that		-				
	are not an unrelated trade or bus-						
	iness under section 513		_				
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to					İ	
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to	1			1	-	
	the organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and		1				
	3 received from disqualified persons						
Ł	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that	l					
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year	İ					
	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6)				,		
	ction B. Total Support	· · · · · · · · · · · · · · · · · · ·				<u></u>	
	indar year (or fiscal year beginning in)	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Amounts from line 6					·	
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties and income from similar sources						
	Unrelated business taxable income						
•	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b		<u> </u>				
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain					 	
	or loss from the sale of capital						
13	assets (Explain in Part IV.) Total support. (Add lines 9, 10c, 11, and 12)		 	***			
	First five years. If the Form 990 is for	r the organization'	le firet second thi	rd fourth or fifth	tax vear as a secti	on 501(c)(3) organi	zation.
17	check this box and stop here	the organization	3 11131, 3600110, 111	ira, roarar, or marr	iax your ac a cooi.	011 00 1 (0)(0) 01 94	▶ □
Sa	ction C. Computation of Publ	ic Support Pe	ercentage				
	Public support percentage for 2013 (column (fl)		15	%
	Public support percentage for 2013		=	00.0 (1,7)		16	%
	ction D. Computation of Inve			<u> </u>			
						17	%
17				10, 00:01:111 (1)/		18	
18	investment income percentage from a 33 1/3% support tests - 2013. If the			on line 14 and lin	ne 15 is more than	L	
19	more than 33 1/3%, check this box a						▶ □
	more than 33 1/3%, check this box a 33 1/3% support tests - 2012. If the						and
J	line 18 is not more than 33 1/3%, ch						
00							
20	Private foundation. If the organization	<u>Ju dia not check a</u>	LUOX ON THE 14, 1	ea, or rep, check	una DOV and 266 l	เอเเนตเเดเร	

Part IV	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 1 Also complete this part for any additional information. (See instructions)	7b; and Part III, line 12.
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	-	
		·
		
		· · · · · · · · · · · · · · · · · · ·
		 .
		<u> </u>
		·

SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

2013
Open to Public Inspection

Department of the Treasury Internal Revenue Service ► See separate instructions. Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

• Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

	<u>:tion 501(c)(4), (5), or (6) organiza</u>	tions: Complete Part III.			· · · · · · · · · · · · · · · · · · ·
Name c	of organization				oloyer identification number
F	CALIFOR	NIA PRIMARY CARE	ASSOCIATIO	N	94-3215565
Part	I-A Complete if the org	janization is exempt und	er section 501(c)	or is a section 527	organization.
2 Pc	ovide a description of the organiz plitical expenditures plunteer hours	zation's direct and indirect politic	al campaign activities	in Part IV. ▶	\$
Part	LR Complete if the ore	panization is exempt und	ler section 501/c	1(3)	
	ter the amount of any excise tax			<u>,,,∪,.</u>	\$
	ter the amount of any excise tax				\$
	the organization incurred a section				Yes No
	as a correction made?	•	•		Yes No
b If	'Yes," describe in Part IV.			·	
Part	I-C Complete if the org	ganization is exempt und	ler section 501(c), except section 501	(c)(3).
1 En	ter the amount directly expended	d by the filing organization for se	ction 527 exempt fund	ction activities	\$
2 En	iter the amount of the filing organ	ization's funds contributed to ot	her organizations for s	in the second se	
	empt function activities			•	\$
	tal exempt function expenditures	s. Add lines 1 and 2. Enter here a	and on Form 1120-POI	L,	•
	e 17b	4400 DOI for this	•		Yes No
	d the filing organization file Form iter the names, addresses and er		INN of all coation 527 n	volitical organizations to wh	
	iter the names, addresses and er ade payments. For each organiza				
	intributions received that were pr				
	olitical action committee (PAC). If				
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
				funds. If none, enter -0	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2013

Schedule C (Form 990 or 990-EZ) 2013 C	ALIFORNIA P	RIMARY CARE	ASSOCIATIO		215565 Page 2
Part II-A Complete if the orga	anization is exem	pt under section	501(c)(3) and file	ed Form 5768	
(election under sect A Check ► ☐ If the filing organizati		And annua (and link in F	Took IV and affiliated		address EIN
	on belongs to an attilia of excess lobbying ex	ited group (and list in F	Part IV each anniated	group member s nam	e, address, Eliv,
	, ,	"limited control" provi	isions apply		
Limits	s on Lobbying Expenditures" means amoun	litures	Sions apply.	(a) Filing organization's totals	(b) Affiliated group totals
4 - Tabillabana da afin				112,843.	
1a Total lobbying expenditures to influe			ł	47,815.	
 b Total lobbying expenditures to influe c Total lobbying expenditures (add lin 		(direct lobbying)	•	160,658.	
d Other exempt purpose expenditures	•		ŀ	8,057,992.	
e -Total exempt purpose expenditures				8,218,650.	
f Lobbying nontaxable amount. Enter		following table in both	columns	560,933.	
		ving nontaxable amou			
If the amount on line 1e, column (a) or Not over \$500,000		e amount on line 1e.	unt is.		
Over \$500,000 but not over \$1,000		plus 15% of the exces	ss over \$500,000		
Over \$1,000,000 but not over \$1,500		plus 10% of the exce			
Over \$1,500,000 but not over \$1,50		plus 5% of the excess			
Over \$17,000,000	\$1,000,00		S OVER \$1,500,000.		
Over \$17,000,000	1 \$1,000,00				
g Grassroots nontaxable amount (ent	er 25% of line 1ft			140,233.	
h Subtract line 1g from line 1a. If zero				0.	
i Subtract line 1f from line 1c. If zero	•			0.	- · · <u>-</u> ·
j If there is an amount other than zero	o on either line 1h or lir	ne 11, did the organizat	ion file Form 4720		Yes No
reporting section 4911 tax for this y		aging Period Under S	cation 501/h		165110
	itions that made a se	ction 501(h) election of instructions for lines	do not have to comp		
	Lobbying Expend	litures During 4-Year	Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a Lobbying nontaxable amount	520,693.	541,163.	573,799.	560,933.	2,196,588.
b Lobbying ceiling amount (150% of line 2a, column(e))					3,294,882.
c Total lobbying expenditures	57,496.	60,339.	164,995.	160,658.	443,488.
d Grassroots nontaxable amount	130,173.	135,291.	143,450.	140,233.	549,147.
e Grassroots ceiling amount (150% of line 2d, column (e))					823,721.
f Grassroots lobbying expenditures	8,543.	3,923.	117,850.	112,843.	243,159.
				Schedule C (Form	990 or 990-EZ) 2013

94-3215565 Page 3

Schedule C (Form 990 or 990-EZ) 2013 CALIFORNIA PRIMARY CARE ASSOCIATION 94-321556 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

1 During the year, did the filing organization attempt to influence local legislation, including any attempt to influence public opinior or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses of Media advertisements?		Yes			
local legislation, including any attempt to influence public opinion or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses of the Media advertisements?			No	Amo	unt
local legislation, including any attempt to influence public opinion or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses of the Media advertisements)				1711111 TO THE	· · · · · · · · · · · · · · · · · · ·
or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses of Media advertisements?	JII OII a legislative matter				
 b Paid staff or management (include compensation in expenses in the compensation of the compensat					
c Media advertisements?					
	eported on lines 1c through 1i)?				
d Mailings to members, legislators, or the public?					
e Publications, or published or broadcast statements?				_	
f Grants to other organizations for lobbying purposes?					
g Direct contact with legislators, their staffs, government officials					
h Rallies, demonstrations, seminars, conventions, speeches, lect	ures, or any similar means?				
i Other activities?				_	
j Total. Add lines 1c through 1i					
a Did the activities in line 1 cause the organization to be not desc					
b If "Yes," enter the amount of any tax incurred under section 49					
c If "Yes," enter the amount of any tax incurred by organization n	•				
d If the filing organization incurred a section 4912 tax, did it file F	orm 4720 for this year?	+i F04(-)	/E\	otion.	
art III-A Complete if the organization is exempt u 501(c)(6).	nder section 501(c)(4), sec	tion 501(c)	(5), or se	cuon	
00.(0)(0).				Yes	N
Were substantially all (90% or more) dues received nondeducti	ble by members?		1		
• • •	=		2		
! Did the organization make only in-house lobbying expenditures					
Did the organization make only in-house lobbying expenditures Did the organization agree to carry over lobbying and political element III-B Complete if the organization is exempt us 501(c)(6) and if either (a) BOTH Part III-A,	inder section 501(c)(4), sec	tion 501(c) ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political eart III-B Complete if the organization is exempt u 501(c)(6) and if either (a) BOTH Part III-A, answered "Yes."	inder section 501(c)(4), sec	etion 501(c) ed "No," O	(5), or se	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political eart III-B Complete if the organization is exempt u 501(c)(6) and if either (a) BOTH Part III-A, answered "Yes." Dues, assessments and similar amounts from members	Inder section 501(c)(4), sec lines 1 and 2, are answere	ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political eart III-B Complete if the organization is exempt u 501(c)(6) and if either (a) BOTH Part III-A, answered "Yes." Dues, assessments and similar amounts from members	Inder section 501(c)(4), sec lines 1 and 2, are answere	ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political eart III-B Complete if the organization is exempt u 501(c)(6) and if either (a) BOTH Part III-A, answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditure.	Inder section 501(c)(4), sec lines 1 and 2, are answere	ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political eart III-B Complete if the organization is exempt u 501(c)(6) and if either (a) BOTH Part III-A, answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditur expenses for which the section 527(f) tax was paid). a Current year	Inder section 501(c)(4), sec lines 1 and 2, are answere	ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political eart III-B Complete if the organization is exempt u 501(c)(6) and if either (a) BOTH Part III-A, answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditurexpenses for which the section 527(f) tax was paid).	Inder section 501(c)(4), sec lines 1 and 2, are answere	ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political eart III-B Complete if the organization is exempt u 501(c)(6) and if either (a) BOTH Part III-A, answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditur expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total	Inder section 501(c)(4), sec lines 1 and 2, are answere es (do not include amounts of po	ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political eart III-B Complete if the organization is exempt u 501 (c) (6) and if either (a) BOTH Part III-A, answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditure expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total	Inder section 501(c)(4), sec lines 1 and 2, are answere es (do not include amounts of po	ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political eart III-B Complete if the organization is exempt us 501(c)(6) and if either (a) BOTH Part III-A, answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditur expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of if notices were sent and the amount on line 2c exceeds the amount of the section 2000 in the section 2000 in the section 300 in the section 300 in the section 300 in the section 400	es (do not include amounts of po	ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political eart III-B Complete if the organization is exempt u 501(c)(6) and if either (a) BOTH Part III-A, answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditur expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of	es (do not include amounts of po	ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,
Did the organization agree to carry over lobbying and political exart III-B Complete if the organization is exempt us 501(c)(6) and if either (a) BOTH Part III-A, answered "Yes." Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditure expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of If notices were sent and the amount on line 2c exceeds the amount does the organization agree to carryover to the reasonable estimates.	es (do not include amounts of po	ed "No," O	(5), or se R (b) Par	ection t III-A, lir	ne 3,

SCHEDULE D

Department of the Treasury Internal Revenue Service

(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open to Public Inspection

Name of the organization

CALIFORNIA PRIMARY CARE ASSOCIATION

Employer identification number 94-3215565

Par	TI Organizations Maintaining Donor Advise	d Funds or Other Similar Funds o	or Accounts. Complete if the
	organization answered "Yes" to Form 990, Part IV, line		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5 -	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advised	d funds
	are the organization's property, subject to the organization's		Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be us	sed only
	for charitable purposes and not for the benefit of the donor of		
	impermissible private benefit?		Yes No_
Par	t II Conservation Easements. Complete if the org	ganization answered "Yes" to Form 990, Pai	rt IV, line 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	
	Preservation of land for public use (e.g., recreation or e		orically important land area
	Protection of natural habitat	Preservation of a certific	ed historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the form of	a conservation easement on the last
	day of the tax year.		
			Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
c	Number of conservation easements on a certified historic str	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired	after 8/17/06, and not on a historic structure	e
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the o	organization during the tax
	year ▶		
4	Number of states where property subject to conservation ea	sement is located ►	
5	Does the organization have a written policy regarding the per	riodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements i		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, and		
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170(h	
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservati		
	include, if applicable, the text of the footnote to the organization	tion's financial statements that describes th	ne organization's accounting for
F	conservation easements.		0: :: 4
Pa	THE Organizations Maintaining Collections o		ner Similar Assets.
	Complete if the organization answered "Yes" to Form		
1a	If the organization elected, as permitted under SFAS 116 (AS		
	historical treasures, or other similar assets held for public ex		ce of public service, provide, in Part XIII,
	the text of the footnote to its financial statements that descr		
b	If the organization elected, as permitted under SFAS 116 (AS		
	treasures, or other similar assets held for public exhibition, e	ducation, or research in furtherance of publ	ic service, provide the following amounts
	relating to these items:		
	(i) Revenues included in Form 990, Part VIII, line 1		► \$ ► \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, historical tre		gain, provide
	the following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these items:	.
а	Revenues included in Form 990, Part VIII, line 1		► \$ ► \$
b	Assets included in Form 990, Part X		▶ \$

		NIA PRIMAR							15565	
Par	t III Organizations Maintaining C	ollections of A	rt, Histo	orical Tr	easures, c	or Othe	r Simil	ar Asse	ts (continu	ed)
3	Using the organization's acquisition, accessi	on, and other record	ls, check	any of the	following that	t are a si	gnıfıcant	use of its	collection i	tems
	(check all that apply):									
а	Public exhibition	c	╵╠╏	oan or exc	hange progra	ıms				
b	Scholarly research	€		ther						
C	Preservation for future generations									
4	Provide a description of the organization's co	ellections and explain	n how the	ey further t	he organizatio	on's exer	npt purp	ose in Par	t XIII.	
5	During the year, did the organization solicit o					er sımılar	assets		-	
	to be sold to raise funds rather than to be ma								Yes	<u> </u>
Par	Escrow and Custodial Arran	-	ete if the o	organizatio	n answered "	'Yes" to I	Form 990), Part IV,	line 9, or	
	reported an amount on Form 990, Par									
1a	Is the organization an agent, trustee, custodi	an or other intermed	diary for c	ontribution	s or other as	sets not	included		7 v	□ Ma
	on Form 990, Part X?	1							_ Yes	L No−
Ь	If "Yes," explain the arrangement in Part XIII	and complete the to	ollowing ta	abie:					A	
_	Parinaina balanca						1c		Amount	
C	Beginning balance						1d			
•	Additions during the year Distributions during the year						1e			
- 4	Ending balance						1f			
2a	Did the organization include an amount on Fe	orm 990 Part X line	212						Yes	No
	If "Yes," explain the arrangement in Part XIII.			n has been	provided in F	Part XIII			00	
Par						•	0.			
	· · · · · · · · · · · · · · · · · · ·	(a) Current year	i	or year	(c) Two year			years back	(e) Four y	ears back
1a	Beginning of year balance			•				-		
Ь	Contributions	•								
c	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities			•		1				
	and programs				<u> </u>					
f	Administrative expenses								1	
g	End of year balance				<u> </u>				<u> </u>	
2	Provide the estimated percentage of the curr	rent year end baland	ce (line 1g	j, column (a	a)) held as:					
а	Board designated or quasi-endowment		%							
b	Permanent endowment ►	%								
C	Temporarily restricted endowment ▶	%								
	The percentages in lines 2a, 2b, and 2c should									
3a	Are there endowment funds not in the posse	ssion of the organiz	ation that	t are held a	and administe	red for th	ne organi	zation	-	
	by:									res No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations			l. Do					3a(ii)	
	If "Yes" to 3a(ii), are the related organizations	•		-					3b	
<u>4</u>	Describe in Part XIII the intended uses of the Y VI Land, Buildings, and Equipm		owment	unos.						
FOI	Complete if the organization answere) Dart IV	line 11a S	See Form 990	Part X	line 10			
		(a) Cost or			t or other		cumulat	ed	(d) Book	value
	Description of property	basis (invest			(other)	• •	preciation		(d) DOOK	12106
	Land	2233 (00)	,	2000	,/					
b	Buildings			6.47	6,678.	1.0	18,4	26.	5,458	,252.
c	Leasehold improvements			- ,			<u> </u>		,	,
d				64	4,365.	4	157,7	94.	186	,571.
	Other	-								
	I. Add lines 1a through 1e. (Column (d) must e	qual Form 990, Par	t X, colum	n (B), line	10(c).)			>	5,644	,823.

(2)
(3)
(4)
(5)
(6)
(7)
(8)
(9)

Total. (Column (b) must equal Form 990, Part X, col (B) line 25)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

chedule D (Form 990) 2013 CALIFORNIA PRIMARY CARE	ASSOCIATION	94-3215565 Page 4
Part XI Reconciliation of Revenue per Audited Financial Stat		
Complete if the organization answered "Yes" to Form 990, Part IV, line		
1 Total revenue, gains, and other support per audited financial statements	_	1
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains on investments	2a	
b Donated services and use of facilities	2b	
c Recoveries of prior year grants	2c	
d Other (Describe in Part XIII.)	2d	
e Add lines 2a through 2d		
3 Subtract line 2e from line 1		3
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.1	
a Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b Other (Describe in Part XIII.)	4b	
c Add lines 4a and 4b		4c
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) Part XII Reconciliation of Expenses per Audited Financial Sta		
Complete if the organization answered "Yes" to Form 990, Part IV, line		nises per neturn.
	5 12d.	1
 Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: 		· · · ·
a Donated services and use of facilities	2a	
b Prior year adjustments	2b	
c Other losses	2c	
d Other (Describe in Part XIII.)	2d	
e Add lines 2a through 2d		2e
3 Subtract line 2e from line 1		3
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b Other (Describe in Part XIII.)	4b	
c Add lines 4a and 4b		4c
5 Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18	3.)	5
Part XIII Supplemental Information.		
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 nes 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide ar		Part V, line 4; Part X, line 2; Part XI,
PART X, LINE 2:		
EXPLANATION: THE ASSOCIATION HAS APPLIED	THE AMENDED A	CCOUNTING PRINCIPLES
RELATED TO ACCOUNTING FOR UNCERTAINTY IN	INCOME TAXES	AND HAS DETERMINED
THAT THERE IS NO MATERIAL IMPACT ON THE C		
VITH SOME EXCEPTIONS, THE ASSOCIATION IS		
AND STATE INCOME TAX EXAMINATIONS BY TAX	AUTHORITIES F	OR YEARS PRIOR TO
2010.		

SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Part

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

Open to Public 2013 Inspection

OMB No 1545-0047

Employer identification number

94-3215565

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X Yes

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection CALIFORNIA PRIMARY CARE ASSOCIATION General Information on Grants and Assistance criteria used to award the grants or assistance?

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Partil

recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	\$5,000. Part II can	be duplicated if additi	ional space is need	ed.			
1 (a) Name and address of organization or government	(p) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash	(f) Method of valuation (book, FMV, appraisal.	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
				assistance	other)		
COMMUNITY HEALTH PARTMERSHIP	·						
100 NORTH WINCHESTER BLVD STE 250 SANTA CLARA, CA 95050	77-0352645	501(C)(3)	125,084.	0.		1	AHRQ
CALIBORNIA PAMILY HEALTH COINCIL							
3600 WILSHIRE BLVD STE 600							
LOS ANGELES, CA 90010	95-2564024	501(C)(3)	20,000.	0.			CHIPRA
ממטישמני ווש דנמו זטשבונט							
ARIE DEALER NEIWORN					_	-	
SACRAMENTO CA 95816	68-0400624	501(C)(3)	15,000.	0			CHIPRA
CENTRAL COAST HEALTH NETWORK							
200 S. WELLS RD, STE 200							
VENTURA, CA 93004	42-1764452	501(C)(3)	7,500.	0			CHIPRA
AMOUNT KOODIO KOTEETI							
1430 TRUXTON AVE SUITE 400							
BAKERSFIELD, CA 93301	95-2707101	501(C)(3)	12,500.	0			CHIPRA
COALITION OF ORANGE CO. COMMUNITY							
CLINICS - 17701 COWAN AVENUE STE							
220 - IRVINE, CA 92614	95-2900725	501(C)(3)	10,000.	0.			CHIPRA
9 Enter total number of section 501(n)(3) and conserment prospines listed in the line 1 table	and anovernment or	the or betail adoles in the	e line 1 table				•

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2013)

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Page 1

Schedule I (Form 990)	CALIFORNI	A PRIMARY	CALIFORNIA PRIMARY CARE ASSOCIATION	IATION		-	76	94-3215565
Part II Continuation of Grants and Other Assistance to	of Grants and Other A	Assistance to Go	vernments and Organ	nizations in the U	nited States (Sche	Governments and Organizations in the United States (Schedule (Form 990), Part II.)	t II.)	
(a) Name and address of organization or government	address of government	(b) EiN	(c) IRC section if applicable	(d) Amount of cash grant	(d) Amount of cash grant assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose o
COMMUNITY CLINIC ASSOCIATION OF LA	SSOCIATION OF LA		·				-	

(a) Name and address of organization or government	(b) EiN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COMMUNITY CLINIC ASSOCIATION OF LA CTY - 1055 WILSHIRE BLVD STE 1400 - LOS ANGELES, CA 90027	95-4576023	501(C)(3)	32,500.	.0		-	снірва
COMMUNITY CLINIC ASSOCIATION (CONTRA COSTA) - 3720 BARRETT AVENUE - RICHMOND, CA 94805	20-0782029	501(C)(3)	5,000.	°			CHIPRA
COMM HEALTH PARTNERSHIP OF SANTA CLARA - 100 NORTH WINCHESTER BLVD STE 250 - SANTA CLARA, CA 95050	77-0352645	501(C)(3)	10,000.	.0		-	CHIPRA
HEALTH OUTREACH PARTNERS 405 14TH STREET STE 909 OAKLAND, CA 94612	52-1852628	501(C)(3)	21,000.	.0			CHIPRA
NORTH COUNTY HEALTH SERVICES 150 VALPREDO RD SAN MARCOS, CA 92069	95-2847102	501(C)(3)	10,000.	0.		-	CHIPRA
REDWOOD COMMUNITY HEALTH COALITION 1180 EAST 4TH ST, SUITE B SANTA ROSA, CA 95404	94-3220029	501(C)(3)	30,000.	0			CHIPRA
SAN FRANCISCO COMMUNITY CLINIC ASSOC - 1550 BRYANT STREET, SUITE 450 - SAN FRANICSCO, CA 94103	94-2897258	501(C)(3)	5,000.	.0			CHIPRA
ALAMEDA HEALTH CONSORTIUM 101 CALLAN AVENUE SUITE 300 SAN LEANDRO, CA 94577	94~3253662	501(C)(3)	34,200.	0			OUTREACH & ENROLLMENT
ALLIANCE FOR RURAL COMMUNITY HEALTH - 1165 SOUTH DORA STREET SUITE A3 - UKIAH, CA 95482	68-0407601	501(C)(3)	6,000.	0			DUTREACH & ENROLLMENT Schedule I (Form 990)

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Schedule (Form 990) CALIFORNIA	A PRIMARY	CARE ASSOC	SSOCIATION	odos) sototo boti	dulo I (Form 000) Day		94-3215565 Page 1
Fart if Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (FOIII) 990), Fait II.)	Assistance to do	vernments and Organ	Inzations in the On	ned States (Sche	une i (roiiii sau), rai	(111)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CALIFORNIA RURAL INDIAN HEALTH BOARD - 4400 AUBURN BLVD 2ND FLOOR - SACRAMENTO, CA 95841	23-7052541	S01(C)(3)	23,400.	°°			DUTREACH & ENROLLMENT
CAPITOL HEALTH NETWORK 4825 J STREET, STE 222 SACRAMENTO, CA 95816	68-0400624	501(C)(3)	13,400.	o			OUTREACH & ENROLLMENT .
CENTRAL VALLEY HEALTH NETWORK 455 CAPITOL MALL SUITE 601 SACRAMENTO, CA 95814	68-0429643	501(C)(3)	26,000.	0			OUTREACH & ENROLLMENT
COALITION OF ORANGE CTY COMMUNITY CLINICS - 17701 COWAN AVENUE STE 220 - IRVINE, CA 92614	95-2900725	501(C)(3)	31,400.	.0			OUTREACH & ENROLLMENT
COMM, CLINIC ASSOC, OF SAN BERNARDINO - 1800 WESTERN AVENUE STE 105 - SAN BERNARDINO, CA 92411	30-0666184	501(C)(3)	14,800.	0			OUTREACH & ENROLLMENT
	95-4576023	501(C)(3)	45,400.	o			OUTREACH & ENROLLMENT
COMMUNITY CLINIC ASSOCIATION (CONTRA COSTA) - 3720 BARRETT AVENUE - RICHMOND, CA 94805	20-0782029	501(C)(3)	.000,6	0			DUTREACH & ENROLLMENT
COMM HEALTH PARTNERSHIP OF SANTA CLARA - 100 NORTH WINCHESTER BLVD STE 250 - SANTA CLARA, CA 95050	77-0352645	501(¢)(3)	24,200.	.0			OUTREACH & ENROLLMENT
COUNCIL OF COMMUNITY CLINICS SAN DIEGO - 7535 METROPOLITAN DRIVE - SAN DIEGO, CA 92168	95-3008850	501(C)(3)	14,600.	0			OUTREACH & ENROLLMENT Schedule I (Form 990)

94-3215565 Page 1	option of (h) Purpose of grant ssistance or assistance	OUTREACH & ENROLLMENT	OUTREACH & ENROLLMENT .				
orm 990), Part II.)	(f) Method of valuation of valuation (book, FMV, appraisal, other)						
ted States (Schedule (F	(e) Amount of non-cash va assistance (bod	0	ó				
ASSOCIATION and Organizations in the Uni	(d) Amount of cash grant	7,000.	27,200.				
CARE ASSOC	(c) IRC section if applicable	501(c)(3)	501(C)(3)				
A PRIMARY Assistance to Go	(b) EIN	94-3220029	94-2897258		i		
Schedule I (Form 990) CALIFORNIA PRIMARY CARE ASSOCIATION Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)	(a) Name and address of organization or government	REDWOOD COMMUNITY HEALTH COALITION 1180 EAST 4TH ST, SUITE B SANTA ROSA, CA 95404	SAN FRANCISCO COMMUNITY CLINIC ASSOC - 1550 BRYANT STREET, SUITE 450 - SAN FRANICSCO, CA 94103				

Page 2 (f) Description of non-cash assistance 94-3215565 (e) Method of valuation (book, FMV, appraisal, other) Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Part # | Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. (d) Amount of non-cash assistance CALIFORNIA PRIMARY CARE ASSOCIATION (c) Amount of cash grant EXPLANATION: ALL GRANTS REQUIRE WRITTEN REPORTS. (b) Number of recipients (a) Type of grant or assistance PART I, LINE 2: Schedule I (Form 990) (2013) Part III

Schedule I (Form 990) (2013)

332102 10-29-13

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► See separate instructions. Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

CALIFORNIA PRIMARY CARE ASSOCIATION

Employer identification number 94-3215565

Pa	art I Questions Regarding Compensation			
		<u></u>	Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,	1 1		ĺ
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		ļ
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to	- {		
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a⋅c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	İ		
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b	ļ	Х
	If "Yes" to line 5a or 5b, describe in Part III.			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:	- 1		
а	The organization?	6a	<u> </u>	X
b	Any related organization?	6b	ļ	X
	If "Yes" to line 6a or 6b, describe in Part III.	-		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7	ļ	X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	ļ	X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		<u></u>

Schedule J (Form 990) 2013

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	3C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(a)-(i)(a)	reported as deferred in prior Form 990
(1) CARMELA B. CASTELLANO-GARCIA	9	305,333.	0	0	19,925.	36,229.	361,487.	0.
SIDENT/CEO	: (3	16,070.	0	0	1,049.	1,907.	19,026	0
(2) ROBERT E. BEAUDRY	ε	180,676.	0	0	9,670.			
VP/CHIEF OF	: €	9,509.	0	0	509.			
(3) GINGER SMITH	ε	127,162.	0	0	6,332.	25,328.		
~	(E)	0	0	0.		0	0	0
	(1)							
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277443							Schedu	Schedule J (Form 990) 2013

94-3215565

SCHEDULE 0 (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. Open to Public Inspection

OMB No 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

CALIFORNIA DRIMARY CARE ASSOCIATION

Employer identification number 94-3215565

CALIFORNIA PRIMARI CARE ADDOCTATION 34 3213303
FORM 990, PART VI, SECTION A, LINE 6:
EXPLANATION: THE ORGANIZATION HAS MEMBERS WITH THE RIGHT TO ELECT BOARD
MEMBERS AND THE RIGHT TO APPROVE CERTAIN SIGNIFICANT DECISIONS OF THE
BOARD.
FORM 990, PART VI, SECTION A, LINE 7A:
EXPLANATION: ALL COMMUNITY HEALTH CLINIC MEMBERS HAVE 3-4 VOTES DEPENDING
ON THE NUMBER OF USERS AND COMMUNITY HEALTH CENTER CONSORTIA AND
ASSOCIATIONS HAVE 1 VOTE.
FORM 990, PART VI, SECTION A, LINE 7B:
EXPLANATION: THE REMOVAL OF A DIRECTOR, APPROVAL OF ANY AMMENDMENT OF THE
ARTICLES OF INCORPORATION, AND APPROVAL OF SUCH MATTERS THAT ARE REQUIRED
BY LAW.
FORM 990, PART VI, SECTION B, LINE 11:
EXPLANATION: THE FORM 990 WILL BE COMPLETED ANNUALLY AND COPIES WILL BE
PROVIDED TO THE ENTIRE GOVERNING BOARD AS WELL AS THE PRESIDENT/CEO OF THE
ORGANIZATION. AT THAT TIME THE PRESIDENT/CEO WILL REVIEW THE FORM 990 WITH
THE DIRECTOR OF FINANCE & OPERATIONS. ANY NECESSARY CHANGES WILL THEN BE
UPDATED ON THE FORM. ONCE ALL NECESSARY CHANGES ARE MADE AND THE
PRESIDENT/CEO IS IN AGREEMENT WITH THE FISCAL OFFICER ON THE FINISHED FORM
990, IT WILL BE SIGNED BY THE PRESIDENT/CEO, DATED AND SUBMITTED BY THE
FILING DEADLINE. A COPY OF THE APPROVED FORM 990 WILL BE PROVIDED TO ALL OF

THE DIRECTORS BEFORE THE RETURN IS FILED.

TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A

901,294.

Name of the organization CALIFORNIA PRIMARY CARE ASSOCIATION	Employer identification number 94-3215565
FORM 990, PART XII, LINE 2C:	71 021000
EXPLANATION: FORM 990 PART XII LINE 2C: THE PROCESS HAS N	OT CHANGED
FROM THE PRIOR YEAR.	
	-

SCHEDULE R (Form 990)

Employer identification number 94-3215565

►Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► See separate instructions. ▶Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. Related Organizations and Unrelated Partnerships Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. CALIFORNIA PRIMARY CARE ASSOCIATION Name of the organization Department of the Treasury Internal Revenue Service Part t

(e)	(q)	(9)	(D)	(e)		€	
Name, address, and ElN (if applicable)	Primary activity	Legal domicile (state or	Total income	End-of-year assets		Direct controlling	
oi disregarded entity		toreign country)			5	Ŷ.	•
Part # organizations during the tax year.	ations Complete if the organization ar	the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt	Part IV, line 34 beca	ause it had one or i	nore related tax-exen	ıbt	
(e)	(q)	(2)	ව	(e)	£	(g)	(F)(13)
Name, address, and EIN	Primary activity	Legal domicile (state or	g	Public charity	Direct controlling	controlled	(c) (c) (c)
of related organization		foreign country)	section	status (if section 501(c)(3))	entity	Yes P	<u></u>
CPCA VENTURES - 94-3343480	PROVIDE NEEDY INDIVIDUALS						
1231 I STREET STE 400	AND FAMILIES ACCESS TO						;
SACRAMENTO, CA 95814	HEALTH CARE SERVICES	CALIFORNIA	501(C)(3) LJ	LINE 11A, I N/A	A		×
			•				
				-			
							1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2013

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94-3215565

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Schedule R (Form 990) 2013 CALIFORNIA PRIMARY CARE ASSOCIATION

Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year. Part III

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	Predomin: (related, excluded fre	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total		(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes No	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Sa General or managing Darther? (idle Darther? (idle Ves No	al or Perc	(f) (k) General or Percentage managing ownership Yes No
								•					
Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.	ganizations Taxable a	is a Corpo	ration or Trust Co	mplete if the	e organization	n answered	"Yes" on Forr	n 990, Parl	IV, line 34	because it ha	ad one or	more re	lated
(a) Name, address, and EIN of related organization	Zc	Prim	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity		(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income		(g) Share of end-of-year assets	(h) Percentage ownership	1 - 1	Section 512(b)(13) controlled entity?
			:										
			-					-					
												<u> </u>	
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Page 3

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

				Ì	-	
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	ટ
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	is with one or more re	lated organizations listed	In Parts II-IV?			1
a Receipt of (i) interest (ii) annutties (iii) royalties or (iv) rent from a controlled entity				1a		×
b Giff, grant, or capital contribution to related organization(s)				4		×
c Gift, grant, or capital contribution from related organization(s)				10		×
d Loans or loan guarantees to or for related organization(s)				19	_	×
				9		×
f Dividends from related organization(s)				=		´×
				2		×
				2	\dagger	: >
h Purchase of assets from related organization(s)				Ę		× :
i Exchange of assets with related organization(s)				;=		×
j Lease of facilities, equipment, or other assets to related organization(s)				ij		×
						:
k Lease of facilities, equipment, or other assets from related organization(s)				¥		×
1 Performance of services or membership or fundraising solicitations for related organization(s)	anization(s)			1		×
m Performance of services or membership or fundraising solicitations by related organization(s)	ınızation(s)			E		×
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	(s)uoi			£	×	
	(a)			╁	>	
 Sharing of paid employees with related organization(s) 				9	٠	
				1		>
p Reimbursement paid to related organization(s) for expenses				+		4
 Reimbursement paid by related organization(s) for expenses 				5	×	
						:
 Cther transfer of cash or property to related organization(s) 				-		×
s Other transfer of cash or property from related organization(s)				18		×
2 If the answer to any of the above is "Yes," see the instructions for information on w	who must complete the	is line, including covered	ormation on who must complete this line, including covered relationships and transaction thresholds.			1
(a)	9	(0)	6			
Name of related organization	Transaction type (a-s)	Amount involved	Method of determining amount involved	olved		
W				l		
(2)						
(4)						
(5)						- 1
(9)						
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Schedule R (Form 990) 2013

part Vf Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(k) Percentage ownership	, ,	-			
(i) meral or anaging artner?	ON Se		 		
(h) (i) (j) (k) Depropor-	(Form 1065) Ye				
(h) spropor- cations?	O Z		 		
<u> </u>	<u>گ</u>	 	 	 	
(g) Share of end-of-year	assets				
(f) Share of total	Income				
(e) Are all 501(c)(3) orgs ?	Yes No				
Predominant income parters sec (related, unrelated, 501(e)(3) excluded from tax	under section 512-514)				
e e	country)				
(b) Primary activity					
(a) Name, address, and EIN of entrity					

Part VII Section A. Officers, Directors, To									94-321	
(A)	(B)	i pic	усс		<u>na .</u> C)	ngn	est	(D)	(E)	(F)
Name and title	Average hours	(cl		Pos	-, ition that		ly)	Reportable compensation	Reportable compensation	Estimated amount of
	per week (list any hours for related organizations below line)	stee or director	institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
27) DANIELLE MYERS	3.00									0
/ICE SPEAKER	0.00	X		Х	<u> </u>	_	ļ	0.	0.	0
(28) JOHN DIPERRY	3.00									•
MEMBER AT LARGE	0.00	X	ļ _	X	_			0.	0.	0
(29) TRACY REAM	3.00	,,		Ι,,					^	_
MEMBER AT LARGE	0.00	X	┞-	X	 	ļ	-	0.	0.	0
(30) WILLIAM HOBSON	3.00	v		v				0.	0.	C
MEMBER AT LARGE	0.00	X	 -	Х	-		_	<u> </u>	0.	
(31) CARMELA R. CASTELLANO-GARCIA	40.00	$\left\{ \right.$		X	l		ĺ	305,333.	16,070.	59,110
PRESIDENT/CEO	40.00			^	ļ	<u> </u>	-	303,333.	10,070.	37,110
(32) SANDRA S. BIRKMAN	0.00	1		X				94,963.	16,758.	29,622
DIRECTOR OF FINANCE & OPERATIONS	40.00	ļ Ī	<u> </u>	_	┢	 	\vdash	94,903.	10,730.	25,022
(33) ROBERT E. BEAUDRY	0.00	1	ì		X			180,676.	9,509.	20,358
SR. VP/CHIEF OPERATING OFFICER (34) DEBORAH ORTIZ	40.00	┢╌		├		<u> </u>	-	100,070.	3,303.	20,330
(34) DEBOKAH OKTIZ VP GOVERNMENT AFFAIRS	0.00	ł	İ			x		111,075.	0.	26,998
(35) GINGER SMITH	40.00	 	+-	├		1	-	111/0/01		
DIRECTOR OF HEALTH CENTER OPS	0.00	1				x		127,162.	0.	31,660
DIABETOR OF HEADTH CHATER OF B	-	i i		 	-	 				
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Total to Part VII, Section A, line 1c								819,209.	42,337.	167,748