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Form 990 — Return of Organization Exempt From Income Tax

OMB No 1545-0047

2013

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

▶ Information about Form 990 and its instructions is at *www.IRS.gov/form990*

A For the 2013 calendar year, or tax year beginning 04-01-2013 , 2013, and ending 03-31-2014

B Check if applicable
- ☐ Address change
- ☐ Name change
- ☐ Initial return
- ☐ Terminated
- ☐ Amended return
- ☐ Application pending

C Name of organization
BADDOUR CENTER INC

Doing Business As

Number and street (or P O box if mail is not delivered to street address) Room/suite
PO BOX 97

City or town, state or province, country, and ZIP or foreign postal code
SENATOBIA, MS 38668

D Employer identification number
64-0578661

E Telephone number
(662) 562-0100

G Gross receipts $ 13,603,712

F Name and address of principal officer
PARKE PEPPER
PO BOX 97
SENATOBIA, MS 38668

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list (see instructions)

H(c) Group exemption number ▶

I Tax-exempt status ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW BADDOUR ORG

K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 1975

M State of legal domicile MS

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities
THE BADDOUR CENTER IS DEDICATED TO PROVIDING A MODEL RESIDENTIAL COMMUNITY FOR ADULTS WITH MILD TO MODERATE INTELLECTUAL DISABILITIES IN AN ENVIRONMENT THAT PROMOTES MAXIMUM GROWTH INTELLECTUALLY, SPIRITUALLY, PHYSICALLY, SOCIALLY, EMOTIONALLY AND VOCATIONALLY

2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3	Number of voting members of the governing body (Part VI, line 1a)	3	26
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	25
5	Total number of individuals employed in calendar year 2013 (Part V, line 2a)	5	403
6	Total number of volunteers (estimate if necessary)	6	346
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, line 34	7b	0

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	924,389	3,783,854
	9	Program service revenue (Part VIII, line 2g)	4,528,680	4,674,755
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	312,404	780,866
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,097,705	1,061,466
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	6,863,178	10,300,941
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	308,204	293,504
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	5,570,128	5,469,473
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	0	0
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶293,449		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	2,509,095	2,627,838
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	8,387,427	8,390,815
	19	Revenue less expenses Subtract line 18 from line 12	-1,524,249	1,910,126

			Beginning of Current Year	End of Year
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	15,434,924	17,694,715
	21	Total liabilities (Part X, line 26)	937,812	1,069,817
	22	Net assets or fund balances Subtract line 21 from line 20	14,497,112	16,624,898

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

****** — Signature of officer — Date: 2014-08-13

SHARON PERRY TREASURER — Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
MELANIE S WOODRICK CPA		2014-08-05		P00220989

Firm's name ▶ GRANTHAM POOLE ET AL PLLC — Firm's EIN ▶ 64-0903390

Firm's address ▶ 1062 HIGHLAND COLONY PRKWY STE 201
RIDGELAND, MS 39157 — Phone no (601) 499-2400

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . ☑

1 Briefly describe the organization's mission

OUR VISION THE BADDOUR CENTER IS COMMITTED TO GIVING MEN AND WOMEN THE OPPORTUNITY FOR LIVES OF DIGNITY, JOY AND HOPE THROUGH THE DEDICATION AND SUPPORT OF FAMILY AND FRIENDS, RESIDENTS CAN ACCOMPLISH GOALS, ENJOY LIFELONG FRIENDSHIPS AND REALIZE THEIR GREATEST POTENTIAL IN EVERY AREA OF LIFE

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 4,543,229 including grants of $ 293,504) (Revenue $ 4,745,482)

RESIDENTIAL SERVICES 1 RESIDENTIAL SERVICES IS RESPONSIBLE FOR ENSURING THAT QUALITY PROGRAMS, SERVICES AND OPPORTUNITIES ARE OFFERED TO INDIVIDUALS WITH INTELLECTUAL DISABILITIES FOR THE PURPOSE OF PROMOTING MAXIMUM INDEPENDENCE IN THE LEAST RESTRICTIVE ENVIRONMENT POSSIBLE THE STAFF WORKS CLOSELY WITH THE RESIDENTS AND THEIR FAMILIES AS WELL AS THE OTHER PROGRAM DIVISIONS TO ENSURE THE MOST APPROPRIATE SUPPORTS AND SERVICES ARE IN PLACE TO ASSIST RESIDENTS IN MAINTAINING A WELL BALANCED AND HEALTHY LIFESTYLE 2 THE CENTER IS COMMITTED TO SUPPORTING THE RIGHTS OF INDIVIDUALS WITH INTELLECTUAL DISABILITIES AND EMPOWERS RESIDENTS TO MAKE DECISIONS AND CHOICES WHICH WILL LEAD TO PERSONAL SATISFACTION AND QUALITY OF LIFE 3 THE BADDOUR CENTER'S RESIDENTIAL COMMUNITY CONSISTS OF 14 GROUP HOMES AND 4 APARTMENT UNITS REGARDLESS OF THE LIVING ARRAGEMENT, MANY TEACHING OPPORTUNITIES ARE AVAILABLE TO ASSIST RESIDENTS IN ACHIEVING INDEPENDENT LIVING SKILLS 4 THE HEALTH AND PHYSICAL WELL-BEING OF EACH RESIDENT IS ASSESSED AND MAINTAINED THROUGH THE PROVISION OF SERVICES IN AN ON-SITE HEALTH CLINIC 5 CASE MANAGEMENT IS PROVIDED FOR ALL RESIDENTS AND IS THE PROCESS USED TO TRACK INDIVIDUAL RESIDENT PROGRESS ACROSS ALL PROGRAM AREAS 6 A PERSON-CENTERED APPROACH TO PLANNING WITH EACH RESIDENT IS UTILIZED TO ENSURE INDIVIDUAL GOALS AND DREAMS FOR THE FUTURE ARE IDENTIFIED AND ADDRESSED 7 THE CENTER'S FIRST DIRECTOR OF EDUCATION AND RESEARCH WAS SELECTED IN 2004 THE EDUCATION AND RESEARCH DIVISION IS DESIGNED TO IMPROVE THE LIVES OF ADULTS WITH INTELLECTUAL DISABILITIES BY ADVANCING THE KNOWLEDGE AND UNDERSTANDING OF THEIR SPECIFIC CHARACTERISTICS AND NEEDS 8 EDUCATION AND RESEARCH PROGRAMS INCLUDE INDIVIDUAL AND GROUP COUNSELING TO ASSIST IDENTIFIED RESIDENTS WITH PERSONAL GROWTH AND EDUCATIONAL CLASSES AND INDIVIDUALIZED PROGRAMMING OFFERED TO ENHANCE THE SOCIAL AND BEHAVIORAL SKILLS OF RESIDENTS FURTHER, CONTINUING EDUCATION OPPORTUNITIES WERE PROVIDED TO STAFF MEMBERS TO ENHANCE JOB SPECIFIC SKILLS AS IT RELATES TO SERVING OUR RESIDENTS AND UNIVERSITY STUDENT PRACTITUM EXPERIENCES WERE OFFERED TO ENCOURAGE EMERGING PROFESSIONALS TO SPECIALIZE IN WORKING WITH OUR POPULATION

4b (Code) (Expenses $ 1,862,453 including grants of $) (Revenue $ 945,556)

VOCATIONAL SERVICES1 THE VOCATIONAL SERVICES DIVISION PROVIDES RESIDENTS AND DAY CLIENTS WORK OPPORTUNITIES IN HAND-PACKAGING, DISPLAY ASSEMBLY, CUSTOM FULFILLMENT, GREENHOUSE/NURSERY WORK, GROUNDS MAINTENANCE AND GARDEN CENTER RETAIL/CUSTOMER SERVICE THROUGH THESE JOBS, THE RESIDENTS GAIN BOTH SKILLS AND CONFIDENCE AND EARN A PAYCHECK 2 EACH RESIDENT RECEIVES THE INDIVIDUALIZED RESOURCES AND TRAINING NECESSARY TO LEARN NEW JOB SKILLS, DEVELOP JOB KEEPING SKILLS, MEET CHALLENGES AND BE PRODUCTIVE 3 THE VOCATIONAL DIVISION OFFERS HORTICULTURAL THERAPY TO RESIDENTS WHO WISH TO PARTICIPATE IN THIS PROGRAM, GARDENING SERVES AS A MEDIUM THROUGH WHICH RESIDENTS LEARN LIFE SKILLS SUCH AS NURTURING, NATURAL CONSEQUENCES AND TEAM WORK THE PROGRAM IS PROVIDED THROUGH ALTERNATIVE VOCATIONAL SERVICES (AVS) 4 THE VOCATIONAL DIVISION OFFERS BOTH THE NEWEST AND YOUNGEST RESIDENTS JOB TRAINING THROUGH THE SHAPE PROGRAM SHAPE IS PROVIDED THROUGH AVS IN A THERAPEUTIC ENVIRONMENT THAT FOCUSES PRIMARILY ON DEVELOPMENT OF WORK SKILLS AND BEHAVIORS 5 REACH IS ANOTHER AVS PROGRAM DESIGNED FOR SENIORS WHO ARE NEITHER READY NOR WILLING TO CEASE EMPLOYMENT REACH FOCUSES ON SKILL MAINTENANCE IN A SLOWER PACED ENVIRONMENT 6 VOCARE PROVIDES SKILLS ASSESSMENT, CAREER INTEREST INVENTORIES AND JOB EXPLORATION TO RESIDENTS ALREADY ACTIVELY ENGAGED IN THE WORK PROGRAM VOCARE STRATEGIES ARE PERSON-CENTERED AND INCLUDE SPECIALIZED TESTING, SITUATIONAL ASSESSMENTS, JOB TRY OUTS, ON-THE-JOB TRAINING, WORK ADJUSTMENT SESSIONS AND ONE-ON-ONE CAREER COUNSELING 7 THE VOCATIONAL DIVISION WORKS CLOSELY WITH THE CENTER'S OTHER DIVISIONS TO SURE RESIDENTS' WORK EXPERIENCES BALANCE WITH OTHER CENTER OFFERINGS

4c (Code) (Expenses $ 766,111 including grants of $) (Revenue $ 45,183)

COMMUNITY LIFE1 THE COMMUNITY LIFE DIVISION PLAYS A KEY ROLE IN RESIDENTS' LIVES AND IS MADE OF FIVE MAJOR DEPARTMENTS SINCE THE BADDOUR CENTER WAS FOUNDED ON CHRISTIAN PRINCIPLES AND CONTINUES TO BE AFFILIATED WITH THE UNITED METHODIST CHURCH, A PART-TIME CHAPLAIN IS EMPLOYED TO IMPLEMENT AND COORDINATE OPPORTUNITIES FOR WORSHIP AND STUDY RESIDENTS PARTICIPATE IN SPIRITUAL GROWTH PROGRAMS, CHAPEL AND OTHER ACTIVITIES IN THE SPIRITUAL GROWTH DEPARTMENT A WEEKLY PRAYER LIST IS ALSO PUBLISHED 2 THE PHYSICAL FITNESS DEPARTMENT CREATES A PERSONAL EXERCISE PROGRAM FOR EACH RESIDENT, INCLUDING CARDIOVASCULAR AND STRENGTH-BUILDING EXERCISES THIS DEPARTMENT ALSO OFFERS INTRAMURAL AND SPECIAL OLYMPICS SPORTS 3 THE RECREATION DEPARTMENT PROVIDES RESIDENTS OPPORTUNITIES TO PARTICIPATE IN A VARIETY OF ON- AND OFF-CAMPUS LEISURE ACTIVITIES THE GOALS OF THIS PROGRAM ARE TO HELP THE RESIDENTS DEVELOP APPROPRIATE SOCIAL SKILLS AND TO PROVIDE ACTIVITIES THAT ARE FUN AND ENTERTAINING 4 THE PERFORMING AND CREATIVE ARTS (PCA) DEPARTMENT OFFERS CLASSES IN ART, MUSIC, MIME/LYRICAL DANCE (HEARTS IN MOTION - HIM), PUPPETRY, DRAMA, LITERATURE, VOICE AND A VARIETY OF OTHER ARTS AND CRAFTS VENUES 5 LAST BUT CERTAINLY NOT LEAST, THE MIRACLES, THE BADDOUR CENTER'S NATIONALLY RECOGNIZED RESIDENT CHOIR AND THE MIRACLES ENCORE, A SMALL GROUP ENSEMBLE, MAKES UP THE FINAL AREA OF COMMUNITY LIFE THEIR MINISTRY IS TO GLORIFY GOD, DEMONSTRATE THE ABILITIES OF PERSONS WITH INTELLECTUAL DISABILITIES AND TELL THE STORY OF THE BADDOUR CENTER RESIDENTS AUDITION TO BE ONE OF THE 25 TO 28 MEMBERS WHO ATTEND MANDATORY PRACTICES WEEKLY

4d Other program services (Describe in Schedule O)
(Expenses $ including grants of $) (Revenue $)

4e **Total program service expenses** ▶ 7,171,793

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI.*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I (see instructions)*	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	Yes	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part IV **Checklist of Required Schedules** *(continued)*

		Line	Yes	No
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		No
22	Did the organization report more than $5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23		No
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? *If so, complete Schedule L, Part II*	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	28c		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? *If "Yes," complete Schedule R, Part I*	33		No
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V . . . . ☐

					Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	15			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	403			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			2b	Yes	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?			3a		No
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O*			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a		No
b	If "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b		
7	**Organizations that may receive deductible contributions under section 170(c).**					
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			7h		
8	**Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			8		
9	**Sponsoring organizations maintaining donor advised funds.**					
a	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	**Section 501(c)(7) organizations.** Enter					
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	**Section 501(c)(12) organizations.** Enter					
a	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**					
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O			13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?			14a		No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*			14b		

Part VI **Governance, Management, and Disclosure** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year . . . . If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O	**1a** 26			
b	Enter the number of voting members included in line 1a, above, who are independent	**1b** 25			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		**2**	Yes	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .		**3**		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		**4**		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .		**5**		No
6	Did the organization have members or stockholders?		**6**		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		**7a**		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		**7b**		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
a	The governing body?		**8a**	Yes	
b	Each committee with authority to act on behalf of the governing body?		**8b**	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*		**9**		No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	**10a**		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	**10b**		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	**11a**	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	**12a**	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	**12b**	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	**12c**	Yes	
13	Did the organization have a written whistleblower policy?	**13**	Yes	
14	Did the organization have a written document retention and destruction policy?	**14**	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	**15a**	Yes	
b	Other officers or key employees of the organization	**15b**	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	**16a**		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	**16b**		

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed ▶FL , MS , TN

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply

☐ Own website ☑ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization
▶JENNIFER BOUCHILLON PO BOX 97
SENATOBIA, MS 38668 (662) 366-6938

Part VII **Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee): Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) WAYNE GODWIN CHAIRMAN	4 20	X		X				0	0	0
(2) BILL DAVENPORT VICE CHAIRMAN	3 00	X		X				0	0	0
(3) JUDY STARKEY SECRETARY	3 00	X		X				0	0	0
(4) BAILEY MEEKS TREASURER	3 00	X		X				0	0	0
(5) JONATHAN HANCOCK TRUSTEE	2 50	X						0	0	0
(6) PHIL SWIFT TRUSTEE	2 00	X						0	0	0
(7) JOHN SPOONER TRUSTEE	50	X						0	0	0
(8) JIM AINSWORTH TRUSTEE	1 10	X						0	0	0
(9) MARK ALLEN TRUSTEE	50	X						0	0	0
(10) SHARON PERRY TRUSTEE	2 50	X						0	0	0
(11) SHEA BADDOUR VEAZEY TRUSTEE	30	X						0	0	0
(12) DAVID PECK TRUSTEE	1 10	X						0	0	0
(13) PRESS YORK TRUSTEE	1 10	X						0	0	0
(14) KRISTEN BADDOUR MONTGOMERY TRUSTEE	30	X						0	0	0
(15) PAUL BADDOUR TRUSTEE	2 00	X						0	0	0
(16) PAUL BADDOUR JR TRUSTEE	30	X						0	0	0
(17) DON BADDOUR TRUSTEE	1 10	X						0	0	0

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position: Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) REV ANDY RAY TRUSTEE	0 00	X						0	0	0
(19) MARGY GRAHAM TRUSTEE	30	X						0	0	0
(20) JAMES E SWANSON SR TRUSTEE	0 00	X						0	0	0
(21) TIM CRISLER TRUSTEE	0 00	X						0	0	0
(22) ALAN CALLICOTT TRUSTEE	0 00	X						0	0	0
(23) DR SARAH SANDERS TRUSTEE	0 00	X						0	0	0
(24) REV JEFF SWITZER TRUSTEE	0 00	X						0	0	0
(25) REV CONNIE SHELTON TRUSTEE	0 00	X						0	0	0
(26) PARKE PEPPER EXECUTIVE DIRECTOR/TRUSTEE	50 00	X		X				109,893	0	15,673
(27) PATRICIA MELVIN CHIEF OPERATING OFFICER	50 00	X		X				92,558	0	11,869

		(D)	(E)	(F)
1b	**Sub-Total** . . . . ►			
c	**Total from continuation sheets to Part VII, Section A** . . . . ►			
d	**Total (add lines 1b and 1c)** . . . . ►	202,451	0	27,542

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ►1

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**		No
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ►0

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . .

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . . 1a	11,344				
	b	Membership dues 1b					
	c	Fundraising events 1c	76,702				
	d	Related organizations . . . 1d					
	e	Government grants (contributions) 1e					
	f	All other contributions, gifts, grants, and similar amounts not included above 1f	3,695,808				
	g	Noncash contributions included in lines 1a-1f $	2,185,540				
	h	**Total.** Add lines 1a-1f . . . . ▶		3,783,854			
Program Service Revenue			Business Code				
	2a	TUITION	623990	4,674,755	4,674,755		
	b						
	c						
	d						
	e						
	f	All other program service revenue					
	g	**Total.** Add lines 2a–2f . . . . ▶		4,674,755			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts) . . . . ▶		512,427			512,427
	4	Income from investment of tax-exempt bond proceeds . . ▶					
	5	Royalties . . . . ▶					
			(i) Real / (ii) Personal				
	6a	Gross rents					
	b	Less rental expenses					
	c	Rental income or (loss)					
	d	Net rental income or (loss) . . . . ▶					
			(i) Securities / (ii) Other				
	7a	Gross amount from sales of assets other than inventory	3,347,904				
	b	Less cost or other basis and sales expenses	3,079,465				
	c	Gain or (loss)	268,439				
	d	Net gain or (loss) . . . . ▶		268,439			268,439
	8a	Gross income from fundraising events (not including $ 76,702 of contributions reported on line 1c) See Part IV, line 18 . . a	62,794				
	b	Less direct expenses . . . b	62,794				
	c	Net income or (loss) from fundraising events . . ▶		0			
	9a	Gross income from gaming activities See Part IV, line 19 . . . a					
	b	Less direct expenses . . . b					
	c	Net income or (loss) from gaming activities . . ▶					
	10a	Gross sales of inventory, less returns and allowances . a	1,106,068				
	b	Less cost of goods sold . . b	160,512				
	c	Net income or (loss) from sales of inventory . . ▶		945,556	945,556		
		Miscellaneous Revenue	Business Code				
	11a	MISCELLANEOUS INCOME	623990	70,728	70,728		
	b	INCOME FROM THE MIRACLES	623990	36,429	36,429		
	c	VENDING INCOME	623990	8,027	8,027		
	d	All other revenue		726	726		
	e	**Total.** Add lines 11a–11d . . . . ▶		115,910			
	12	**Total revenue.** See Instructions . . . . . ▶		10,300,941	5,736,221	0	780,866

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX . . . . ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States See Part IV, line 21				
2 Grants and other assistance to individuals in the United States See Part IV, line 22	293,504	293,504		
3 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	202,451	113,376	52,346	36,729
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	4,218,952	3,770,842	319,941	128,169
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	38,511	32,770	5,192	549
9 Other employee benefits	691,654	660,512	10,977	20,165
10 Payroll taxes	317,905	279,968	26,292	11,645
11 Fees for services (non-employees)				
a Management	5,809	5,809		
b Legal	5,858		5,858	
c Accounting	24,450		24,450	
d Lobbying				
e Professional fundraising services See Part IV, line 17				
f Investment management fees	18,588		7,446	11,142
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	110,127	47,039	58,394	4,694
12 Advertising and promotion	5,705	505	5,200	
13 Office expenses	218,039	154,194	41,378	22,467
14 Information technology	40,484	18,229	14,342	7,913
15 Royalties . .				
16 Occupancy	840,567	825,059	11,675	3,833
17 Travel	49,884	32,823	11,688	5,373
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	20,081	16,260	279	3,542
20 Interest	16,828		13,683	3,145
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	538,937	486,775	45,178	6,984
23 Insurance	341,924	315,238	24,303	2,383
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a TAXES & LICENSES	227,805	7,908	219,858	39
b FUEL & OIL	75,661	71,975	2,118	1,568
c SHOP PARTS & EXPENSES	37,632	37,465	111	56
d FUNDRAISING EXPENSES	19,209			19,209
e All other expenses	30,250	1,542	24,864	3,844
25 **Total functional expenses.** Add lines 1 through 24e	8,390,815	7,171,793	925,573	293,449
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X **Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X . . . . ☐

			(A) Beginning of year		(B) End of year
Assets	1	Cash–non-interest-bearing		1	
	2	Savings and temporary cash investments	36,644	2	198,617
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	208,758	4	482,731
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		6	
	7	Notes and loans receivable, net		7	
	8	Inventories for sale or use	139,142	8	91,108
	9	Prepaid expenses and deferred charges	44,683	9	153,218
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D — 10a 17,688,532			
	b	Less accumulated depreciation — 10b 11,755,505	6,425,616	10c	5,933,027
	11	Investments—publicly traded securities	8,580,081	11	10,836,014
	12	Investments—other securities See Part IV, line 11		12	
	13	Investments—program-related See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets See Part IV, line 11		15	
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)	15,434,924	16	17,694,715
Liabilities	17	Accounts payable and accrued expenses	497,709	17	765,485
	18	Grants payable		18	
	19	Deferred revenue	440,103	19	304,332
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability Complete Part IV of Schedule D		21	
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		22	
	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		25	
	26	**Total liabilities.** Add lines 17 through 25	937,812	26	1,069,817
Net Assets or Fund Balances		**Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.**			
	27	Unrestricted net assets	10,415,994	27	10,399,331
	28	Temporarily restricted net assets	888,477	28	1,530,133
	29	Permanently restricted net assets	3,192,641	29	4,695,434
		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.			
	30	Capital stock or trust principal, or current funds		30	
	31	Paid-in or capital surplus, or land, building or equipment fund		31	
	32	Retained earnings, endowment, accumulated income, or other funds		32	
	33	Total net assets or fund balances	14,497,112	33	16,624,898
	34	Total liabilities and net assets/fund balances	15,434,924	34	17,694,715

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . ☑

1	Total revenue (must equal Part VIII, column (A), line 12)	1	10,300,941
2	Total expenses (must equal Part IX, column (A), line 25)	2	8,390,815
3	Revenue less expenses Subtract line 2 from line 1	3	1,910,126
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	14,497,112
5	Net unrealized gains (losses) on investments	5	220,988
6	Donated services and use of facilities	6	-3,329
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	1
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	16,624,898

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . ☑

			Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☑ Accrual ☐ Other ________ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization’s financial statements compiled or reviewed by an independent accountant?	2a		No
	If ‘Yes,’ check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization’s financial statements audited by an independent accountant?	2b	Yes	
	If ‘Yes,’ check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b		

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SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
BADDOUR CENTER INC

Employer identification number
64-0578661

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a ☐ Type I **b** ☐ Type II **c** ☐ Type III - Functionally integrated **d** ☐ Type III - Non-functionally integrated

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

		Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?	**11g(i)**		
(ii) A family member of a person described in (i) above?	**11g(ii)**		
(iii) A 35% controlled entity of a person described in (i) or (ii) above?	**11g(iii)**		

h Provide the following information about the supported organization(s)

(i) Name of supported organization	**(ii)** EIN	**(iii)** Type of organization (described on lines 1- 9 above or IRC section **(see instructions)**)	**(iv)** Is the organization in col **(i)** listed in your governing document?		**(v)** Did you notify the organization in col **(i)** of your support?		**(vi)** Is the organization in col **(i)** organized in the U S ?		**(vii)** Amount of monetary support
			Yes	**No**	**Yes**	**No**	**Yes**	**No**	
Total									

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")	1,708,467	1,999,504	1,264,558	924,389	3,783,854	9,680,772
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 **Total.** Add lines 1 through 3	1,708,467	1,999,504	1,264,558	924,389	3,783,854	9,680,772
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						2,769,175
6 **Public support.** Subtract line 5 from line 4						6,911,597

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4	1,708,467	1,999,504	1,264,558	924,389	3,783,854	9,680,772
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	254,832	260,601	248,075	210,032	512,427	1,485,967
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	130,071	113,085	76,615	9,825	115,910	445,506
11 **Total support** (Add lines 7 through 10)						11,612,245

12 Gross receipts from related activities, etc (see instructions) | 12 |

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** . . . . . ► ☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	14	59 520 %
15 Public support percentage for 2012 Schedule A, Part II, line 14	15	50 260 %

16a **33 1/3% support test—2013.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ► ☑

b **33 1/3% support test—2012.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ► ☐

17a **10%-facts-and-circumstances test—2013.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ► ☐

b **10%-facts-and-circumstances test—2012.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ► ☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ► ☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 **Total support.** (Add lines 9, 10c, 11, and 12)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** ▶☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2013** (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from **2012** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests—2013.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

b **33 1/3% support tests—2012.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶☐

Part IV **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b
▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
BADDOUR CENTER INC

Employer identification number
64-0578661

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)
- ☐ Preservation of land for public use (e g , recreation or education)
- ☐ Preservation of an historically important land area
- ☐ Protection of natural habitat
- ☐ Preservation of a certified historic structure
- ☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

			Held at the End of the Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶______

4 Number of states where property subject to conservation easement is located ▶______

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶______

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ $ ______

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $ ______

(ii) Assets included in Form 990, Part X ▶ $ ______

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ $ ______

b Assets included in Form 990, Part X ▶ $ ______

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations
d ☐ Loan or exchange programs
e ☐ Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☑ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

			Amount
c	Beginning balance	1c	78,097
d	Additions during the year	1d	6,387
e	Distributions during the year	1e	
f	Ending balance	1f	84,484

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☑ No

b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII . . . . ☐

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

		(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a	Beginning of year balance	4,081,118	3,996,063	4,040,417	3,607,285	3,027,545
b	Contributions	1,693,573	242,690	354,651	653,995	661,935
c	Net investment earnings, gains, and losses	626,127	377,858	67,101	352,035	351,628
d	Grants or scholarships	0	147,666	170,000	258,334	61,807
e	Other expenditures for facilities and programs	175,251	382,319	292,266	309,912	368,067
f	Administrative expenses	0	5,508	3,840	4,652	3,949
g	End of year balance	6,225,567	4,081,118	3,996,063	4,040,417	3,607,285

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi-endowment ▶

b Permanent endowment ▶

c Temporarily restricted endowment ▶

The percentages in lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

			Yes	No
	(i) unrelated organizations	3a(i)		No
	(ii) related organizations	3a(ii)		No
b	If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		528,505		528,505
b Buildings		11,744,986	6,720,061	5,024,925
c Leasehold improvements				
d Equipment		3,748,732	3,600,855	147,877
e Other		1,666,309	1,434,589	231,720
Total. Add lines 1a through 1e *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* ▶				5,933,027

Part VII Investments—Other Securities. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
Other		
Total. *(Column (b) must equal Form 990, Part X, col (B) line 12)* ▶		

Part VIII Investments—Program Related. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. *(Column (b) must equal Form 990, Part X, col (B) line 13)* ▶		

Part IX Other Assets. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 15.)* . . . . ▶	

Part X Other Liabilities. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1 (a) Description of liability	(b) Book value
Federal income taxes	
Total. *(Column (b) must equal Form 990, Part X, col (B) line 25)* ▶	

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII ☑

Part XI **Reconciliation of Revenue per Audited Financial Statements With Revenue per Return** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	10,244,855
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains on investments	2a	220,988		
b	Donated services and use of facilities	2b	16,430		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	237,418
3	Subtract line **2e** from line **1**			3	10,007,437
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b	293,504		
c	Add lines **4a** and **4b**			4c	293,504
5	Total revenue Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12)			5	10,300,941

Part XII **Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	8,117,069
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a	19,758		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	19,758
3	Subtract line **2e** from line **1**			3	8,097,311
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b	293,504		
c	Add lines **4a** and **4b**			4c	293,504
5	Total expenses Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18)			5	8,390,815

Part XIII **Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
PART IV, LINE 1B	THE CENTER ADMINISTERS THE SPENDING ACCOUNTS OF EACH RESIDENT WHICH INCLUDES MAINTAINING A SEPARATE DEPOSITORY ACCOUNT AT A LOCAL BANK FOR THE AGGREGATE OF RESIDENT FUNDS DEPOSISTS AND WITHDRAWALS ARE MADE AS INSTRUCTED BY THE RESIDENT, PARENT OR LEGAL GUARDIAN AND A SEPARATE ACCOUNTING OF TRANSACTIONS AND ACCOUNT BALANCE BY EACH RESIDENT IS MAINTAINED BY THE CENTER AND REPORTED MONTHLY TO PARENTS AND LEGAL GUARDIANS THE CENTER ALSO MAINTAINS A SEPARATE DEPOSITORY ACCOUNT FOR A MINISTRIES FUND ESTABLISHED BY THE RESIDENTS USING FUNDS COLLECTED BY THE RESIDENTS EACH SUNDAY AT CHAPEL THE EXPENDITURE OF THESE FUNDS IS AT THE SOLE DISCRETION OF THE RESIDENTS THE CENTER DOES NOT CHARGE FOR ITS ADMINISTRATION SERVICES
PART V, LINE 4	THE CENTER'S ENDOWMENT FUNDS WILL BE USED IN ACCORDANCE WITH THE RESTRICTIONS IMPOSED BY DONORS AT THE TIME OF DONATION
PART X, LINE 2	THE CENTER ADOPTED THE PROVISIONS OF FINANCIAL ACCOUNTING STANDARDS BOARD INTERPRETATION NO 48, ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, FOR FISCAL YEAR 2010 THE CENTER BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN, AND AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE FINANCIAL STATEMENTS
PART XI, LINE 4B - OTHER ADJUSTMENTS	SCHOLARSHIPS 293,504 ROUNDING
PART XII, LINE 4B - OTHER ADJUSTMENTS	SCHOLARSHIPS 293,504

Part XIII Supplemental Information *(continued)*

Return Reference	Explanation

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.
▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
BADDOUR CENTER INC

Employer identification number
64-0578661

Part I **Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities Check all that apply

- **a** ☑ Mail solicitations
- **b** ☑ Internet and email solicitations
- **c** ☑ Phone solicitations
- **d** ☑ In-person solicitations
- **e** ☑ Solicitation of non-government grants
- **f** ☐ Solicitation of government grants
- **g** ☑ Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ **Yes** ☐ **No**

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions? Yes	No	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col (i)	(vi) Amount paid to (or retained by) organization
Total ▶						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

FL, MS, TN

Part II **Fundraising Events.** Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than $15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than $5,000.

			(a) Event #1 FASHION SHOW (event type)	(b) Event #2 GOLF TOURNAMENT (event type)	(c) Other events (total number)	(d) Total events (add col (a) through col (c))
Revenue	1	Gross receipts	84,221	55,275		139,496
	2	Less Contributions	52,436	24,266		76,702
	3	Gross income (line 1 minus line 2)	31,785	31,009		62,794
Direct Expenses	4	Cash prizes				
	5	Noncash prizes	50	5,514		5,564
	6	Rent/facility costs	2,423	6,500		8,923
	7	Food and beverages	16,161	10,974		27,135
	8	Entertainment				
	9	Other direct expenses	13,151	8,021		21,172
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶				(62,794)
	11	Net income summary Subtract line 10 from line 3, column (d) ▶				0

Part III **Gaming.** Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1	Gross revenue				
Direct Expenses	2	Cash prizes				
	3	Non-cash prizes				
	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	☐ Yes ____ % ☐ No	
	7	Direct expense summary Add lines 2 through 5 in column (d) ▶				
	8	Net gaming income summary Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization operates gaming activities ______

a Is the organization licensed to operate gaming activities in each of these states? ☐ **Yes** ☐ **No**

b If "No," explain ______

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ **Yes** ☐ **No**

b If "Yes," explain ______

11 Does the organization operate gaming activities with nonmembers? . . . . ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . . ☐ Yes ☐ No

13 Indicate the percentage of gaming activity operated in

a	The organization's facility	13a	%
b	An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ ______ and the amount of gaming revenue retained by the third party ▶ $ ______

c If "Yes," enter name and address of the third party

Name ▶

Address ▶

16 Gaming manager information

Name ▶

Gaming manager compensation ▶ $

Description of services provided ▶

☐ Director/officer ☐ Employee ☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . . ☐ Yes ☐ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference	Explanation

Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990
▶ Information about Schedule I (Form 990) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
BADDOUR CENTER INC

Employer identification number
64-0578661

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . . ☑ **Yes** ☐ **No**

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States.

Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	**(b)** EIN	**(c)** IRC Code section if applicable	**(d)** Amount of cash grant	**(e)** Amount of non-cash assistance	**(f)** Method of valuation (book, FMV, appraisal, other)	**(g)** Description of non-cash assistance	**(h)** Purpose of grant or assistance

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . ▶

3 Enter total number of other organizations listed in the line 1 table . . . . ▶

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	**(b)** Number of recipients	**(c)** Amount of cash grant	**(d)** Amount of non-cash assistance	**(e)** Method of valuation (book, FMV, appraisal, other)	**(f)** Description of non-cash assistance
(1) FINANCIAL ASSISTANCE TO RESIDENTS	30	293,504			

Part IV **Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	Explanation
PART I, LINE 2	THE BADDOUR CENTER OFFERS LIMITED FINANCIAL ASSISTANCE TO RESIDENTS TO REDUCE THE COST OF TUITION TUITION ASSISTANCE IS AWARDED BASED ON INDIVIDUAL NEEDS FOR A PERIOD OF ONE YEAR BY A COMMITTEE COMPOSED OF STAFF AND BOARD MEMBERS

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SCHEDULE M (Form 990)

Department of the Treasury
Internal Revenue Service

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
▶ Attach to Form 990.
▶Information about Schedule M (Form 990) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
BADDOUR CENTER INC

Employer identification number
64-0578661

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art				
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	X	5	139,685	COMPARABLE SALES
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial	X	1	2,004,359	COMPARABLE SALES
17 Real estate—Other				
18 Collectibles				
19 Food inventory	X	3	930	COMPARABLE SALES
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (GOLF TOURNAME)	X	1	18,500	COMPARABLE SALES
26 Other ▶ (AUCTION ITEMS)	X	1	10,440	COMPARABLE SALES
27 Other ▶ (MISC HORTICUL)	X	3	4,242	COMPARABLE SALES
28 Other ▶ (FISHING RODEO)	X	3	2,768	COMPARABLE SALES
Other ▶ (USED PRINTERS)	X	1	2,345	COMPARABLE SALES
Other ▶ (RESORT NIGHT)	X	2	1,392	COMPARABLE SALES
Other ▶ (FIREWORKS)	X	1	800	COMPARABLE SALES
Other ▶ (DOOR PRIZE)	X	1	50	COMPARABLE SALES
Other ▶ (STABLE)	X	1	30	COMPARABLE SALES

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . | 29 |

			Yes	No
30a	During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?	30a		No
b	If "Yes," describe the arrangement in Part II			
31	Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	31	Yes	
32a	Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?	32a		No
b	If "Yes," describe in Part II			
33	If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II			

Part II **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference	Explanation

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SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.
▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
BADDOUR CENTER INC

Employer identification number
64-0578661

990 Schedule O, Supplemental Information

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 2	PAUL BADDOUR - FATHER OF TRUSTEES PAUL BADDOUR, JR AND KRISTEN BADDOUR MONTGOMERY, BROTHER OF TRUSTEE DON BADDOUR, UNCLE OF TRUSTEE SHEA BADDOUR VEAZEY AND COUSIN OF TRUSTEE MARGY GRAHAM PAUL BADDOUR, JR - SON OF TRUSTEE PAUL BADDOUR, BROTHER OF TRUSTEE KRISTEN BADDOUR MONTGOMERY, NEPHEW OF TRUSTEE DON BADDOUR, COUSIN OF TRUSTEE SHEA BADDOUR VEAZEY AND SECOND COUSIN OF TRUSTEE MARGY GRAHAM KRISTEN BADDOUR MONTGOMERY - DAUGHTER OF TRUSTEE PAUL BADDOUR, SISTER OF TRUSTEE PAUL BADDOUR, JR , NIECE OF TRUSTEE DON BADDOUR, COUSIN OF TRUSTEE SHEA BADDOUR VEAZEY AND SECOND COUSIN OF TRUSTEE MARGY GRAHAM SHEA BADDOUR VEAZEY - DAUGHTER OF TRUSTEE DON BADDOUR, NIECE OF TRUSTEE PAUL BADDOUR, COUSIN OF TRUSTEES PAUL BADDOUR, JR AND KRISTEN BADDOUR MONTGOMERY AND SECOND COUSIN OF TRUSTEE MARGY GRAHAM
FORM 990, PART VI, SECTION B, LINE 11	FORM 990 IS REVIEWED BY EACH MEMBER OF THE CENTER'S AUDIT COMMITTEE, THE CHAIRPERSON OF THE FINANCE AND INVESTMENT COMMITTEE AND THE CHAIRPERSON OF THE BOARD OF TRUSTEES A COPY OF FORM 990 IS MAILED IN A TIMELY MANNER TO EACH MEMBER OF THE BOARD OF TRUSTEES PRIOR TO THE FILING DUE DATE
FORM 990, PART VI, SECTION B, LINE 12C	THE CENTER REQUESTS AN ANNUAL REPRESENTATION FROM EACH TRUSTEE REGARDING COMPLIANCE WITH THE CENTER'S CONFLICTS OF INTEREST POLICY AND CODE OF ETHICS THE EXECUTIVE COMMITTEE MUST APPROVE TRANSACTIONS WITH RELATED PARTIES THAT EXCEED A MINIMUM THRESHOLD AND, EACH QUARTER, A REPORT OF ALL RELATED PARTY TRANSACTIONS IS PRESENTED TO THE EXECUTIVE COMMITTEE
FORM 990, PART VI, SECTION B, LINE 15	THE BADDOUR CENTER'S COMPENSATION PLAN IS THE BASIS FOR DETERMINING SALARY RANGES FOR ALL EMPLOYEES THE PLAN UTILIZES A SERIES OF COMPENSABLE FACTORS TO ANALYZE RESPECTIVE JOB DESCRIPTIONS AND ESTABLISH JOB/PAY GRADES AND ACCOMPANYING SALARY RANGES GRADES CLASSIFY BETWEEN 5 AND 25 IDEALLY, EACH GRADE'S MID-POINT IS ALIGNED WITH MARKET THE PLAN IS STRATEGICALLY DESIGNED SO THAT UPWARD (OR DOWNWARD) CHANGES AND/OR FLUCTUATIONS O A SPECIFIC CLASSIFICATION(S) DOES NOT NEGATIVELY IMPACT THE OVERALL INTEGRITY OF THE PLAN EMPLOYEES WHOSE EVALUATION SCORES MEET CERTAIN KNOWN LEVELS ARE ELIGIBLE FOR MERIT INCREASES THE PERCENTAGE OF INCREASE IS BASED ON MANY FACTORS, INCLUDING PROJECTED CPI AND IS AFFIRMED BY THE CENTER'S BOARD OF TRUSTEES IF AND WHEN AVAILABLE, EMPLOYEE BONUSES ARE ESTABLISHED USING SIMILAR FORMULAS HUMAN RESOURCES MIGHT ALSO, SOMETIMES, BE REQUIRED TO ADJUST (I E , INCREASE) CERTAIN EMPLOYEE/GRADES IN ORDER TO PREVENT COMPRESSION AND/OR INVERSION OF A GRADE/RANGE THE EXECUTIVE DIRECTOR'S INITIAL SALARY WAS SET BY THE BOARD OF TRUSTEES AND THE CHIEF OPERATING OFFICER'S INITIAL SALARY WAS SET BY THE EXECUTIVE DIRECTOR BOTH WERE DONE WITHIN THE FRAMEWORK OF THE COMPENSATION PLAN ANY SUBSEQUENT INCREASES FOR EITHER POSITION ARE CONSISTENT WITH THE AFOREMENTIONED POINTS OF THE COMPENSATION PLAN ANY POTENTIAL INCREASES AND/OR BONUSES WHICH MIGHT FALL OUTSIDE OF THE PLAN'S GUIDELINES WOULD HAVE TO BE REVIEWED/APPROVED BY THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES THE CHAIRPERSON OF THE HUMAN RESOURCES COMMITTEE, AN INDEPENDENT MEMBER OF THE BOARD OF TRUSTEES, ANNUALLY REVIEWS THE COMPENSATION OF THE EXECUTIVE DIRECTOR AND THE CHIEF FINANCIAL OFFICER UTILIZING VARIOUS FINANCIAL REPORTS AS WELL AS SALARY DATA FOR THE STATE OF MISSISSIPPI IN ADDITION, CONTACTS ARE MADE WITH BOARD MEMBERS AND OTHER EXECUTIVE PERSONNEL ASSOCIATED WITH OTHER 501(C)(3) CHARITABLE ORGANZIATIONS TO SOLICIT COMPENSATION INFORMATION REGARDING THEIR CHIEF EXECUTIVE AND FINANCIAL OFFICERS A FORMAL LETTER OF FINDING IS PROVIDED TO MEMBERS OF THE AUDIT COMMITTEE, CHAIRPERSON OF THE FINANCE AND INVESTMENT COMMITTEE AND CHAIRPERSON OF THE BOARD OF TRUSTEES AS PART OF THEIR ANNUAL REVIEW OF FORM 990 AS TO WHETHER THE COMPENSATION OF THE EXECUTIVE DIRECTOR AND CHIEF FINANCIAL OFFICER IS 1 CONSISTENT WITH THE GATHERED INFORMATION 2 CONSISTENT WITH THE BADDOUR CENTER'S APPROVED COMPENSATION PLAN 3 APPROPRIATE FOR THE SCOPES OF SERVICES EXPECTED FROM THESE TWO POSITIONS
FORM 990, PART VI, SECTION C, LINE 19	THE CENTER PROVIDES COPIES OF ITS GOVERNING DOCUMENTS, CONFLICTS OF INTEREST POLICY, CODE OF ETHICS AND FINANCIAL STATEMENTS UPON REQUEST
FORM 990, PART XI, LINE 9	PRIOR YEAR BOOK/TAX DEPRECIATION DIFFERENCES ROUNDING 1
FORM 990, PART XII, LINE 2C	THE BADDOUR CENTER HAS A COMMITTEE THAT ASSUMES RESPONSIBILITY FOR OVERSIGHT OF THE AUDIT, REVIEW OR COMPILATION OF ITS FINANCIAL STATEMENTS AND SELECTION OF AN INDEPENDENT CONSULTANT THE ORGANIZATION HAS NOT CHANGED ITS OVERSIGHT PROCESS OR SELECTION PROCESS DURING THE 2013 TAX YEAR