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Form 990



Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

Information about Form 990 and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990)

OMB No 1545-0047

2013

Open to Public Inspection

A For the 2013 calendar year, or tax year beginning 01-01-2013, 2013, and ending 12-31-2013

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization

COLLEGE SUCCESS FOUNDATION

Doing Business As

Number and street (or P O box if mail is not delivered to street address)Room/suite

1605 NW SAMMAMISH ROAD NO 200

City or town, state or province, country, and ZIP or foreign postal code

ISSAQUAH, WA 98027

F Name and address of principal officer

YOLANDA L WATSON SPIVA

1605 NW SAMMAMISH ROAD NO 200

ISSAQUAH, WA 98027

H(a) Is this a group return for subordinates?

☐ Yes☒ No

H(b) Are all subordinates included?

☐ Yes☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c)(3)☐ 501(c) ( )☐ (Insert no )☐ 4947(a)(1) or ☐ 527

J Website:

WWW.COLLEGESUCCESSFOUNDATION.ORG

K Form of organization

☒ Corporation☐ Trust☐ Association☐ Other

L Year of formation

2000

M State of legal domicile

WA

| Part I                      | Summary                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                      |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
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| Activities & Governance     | <div><div>1</div><div>Briefly describe the organization's mission or most significant activities</div><div>INSPIRE UNDERSERVED, LOW-INCOME STUDENTS TO FINISH HIGH SCHOOL</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                      |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
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|                             | <div><div>2</div><div>Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                      |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
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| Revenue                     | <table><tr><td>3</td><td>Number of voting members of the governing body (Part VI, line 1a)</td><td>17</td></tr><tr><td>4</td><td>Number of independent voting members of the governing body (Part VI, line 1b)</td><td>12</td></tr><tr><td>5</td><td>Total number of individuals employed in calendar year 2013 (Part V, line 2a)</td><td>205</td></tr><tr><td>6</td><td>Total number of volunteers (estimate if necessary)</td><td>811</td></tr><tr><td>7a</td><td>Total unrelated business revenue from Part VIII, column (C), line 12</td><td>0</td></tr><tr><td>7b</td><td>Net unrelated business taxable income from Form 990-T, line 34</td><td>0</td></tr></table>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 3                    | Number of voting members of the governing body (Part VI, line 1a) | 17          | 4         | Number of independent voting members of the governing body (Part VI, line 1b) | 12                                           | 5         | Total number of individuals employed in calendar year 2013 (Part V, line 2a) | 205                  | 6                                                             | Total number of volunteers (estimate if necessary)        | 811                  | 7a | Total unrelated business revenue from Part VIII, column (C), line 12     | 0       | 7b       | Net unrelated business taxable income from Form 990-T, line 34 | 0                                                                                |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 3                           | Number of voting members of the governing body (Part VI, line 1a)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 17                   |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 4                           | Number of independent voting members of the governing body (Part VI, line 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 12                   |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 5                           | Total number of individuals employed in calendar year 2013 (Part V, line 2a)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 205                  |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 6                           | Total number of volunteers (estimate if necessary)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 811                  |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 7a                          | Total unrelated business revenue from Part VIII, column (C), line 12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 0                    |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 7b                          | Net unrelated business taxable income from Form 990-T, line 34                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 0                    |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
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| Expenses                    | <table><tr><td>8</td><td>Contributions and grants (Part VIII, line 1h)</td><td>51,799,164</td><td>9,495,012</td></tr><tr><td>9</td><td>Program service revenue (Part VIII, line 2g)</td><td>5,273,944</td><td>4,005,387</td></tr><tr><td>10</td><td>Investment income (Part VIII, column (A), lines 3, 4, and 7d)</td><td>816,179</td><td>358,291</td></tr><tr><td>11</td><td>Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)</td><td>-40,680</td><td>-219,146</td></tr><tr><td>12</td><td>Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)</td><td>57,848,607</td><td>13,639,544</td></tr><tr><td>13</td><td>Grants and similar amounts paid (Part IX, column (A), lines 1–3)</td><td>26,015,892</td><td>8,375,318</td></tr><tr><td>14</td><td>Benefits paid to or for members (Part IX, column (A), line 4)</td><td>0</td><td>0</td></tr><tr><td>15</td><td>Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)</td><td>6,982,769</td><td>7,802,303</td></tr><tr><td>16a</td><td>Professional fundraising fees (Part IX, column (A), line 11e)</td><td>25,866</td><td>325,227</td></tr><tr><td>b</td><td>Total fundraising expenses (Part IX, column (D), line 25) <div>2,125,215</div></td><td></td><td></td></tr><tr><td>17</td><td>Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)</td><td>2,778,547</td><td>2,820,147</td></tr><tr><td>18</td><td>Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)</td><td>35,803,074</td><td>19,322,995</td></tr><tr><td>19</td><td>Revenue less expenses Subtract line 18 from line 12</td><td>22,045,533</td><td>-5,683,451</td></tr></table> | 8                    | Contributions and grants (Part VIII, line 1h)                     | 51,799,164  | 9,495,012 | 9                                                                             | Program service revenue (Part VIII, line 2g) | 5,273,944 | 4,005,387                                                                    | 10                   | Investment income (Part VIII, column (A), lines 3, 4, and 7d) | 816,179                                                   | 358,291              | 11 | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | -40,680 | -219,146 | 12                                                             | Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) | 57,848,607 | 13,639,544 | 13 | Grants and similar amounts paid (Part IX, column (A), lines 1–3) | 26,015,892 | 8,375,318 | 14 | Benefits paid to or for members (Part IX, column (A), line 4) | 0 | 0 | 15 | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) | 6,982,769 | 7,802,303 | 16a | Professional fundraising fees (Part IX, column (A), line 11e) | 25,866 | 325,227 | b | Total fundraising expenses (Part IX, column (D), line 25) <div>2,125,215</div> |  |  | 17 | Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e) | 2,778,547 | 2,820,147 | 18 | Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25) | 35,803,074 | 19,322,995 | 19 | Revenue less expenses Subtract line 18 from line 12 | 22,045,533 | -5,683,451 |
| 8                           | Contributions and grants (Part VIII, line 1h)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 51,799,164           | 9,495,012                                                         |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 9                           | Program service revenue (Part VIII, line 2g)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 5,273,944            | 4,005,387                                                         |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 10                          | Investment income (Part VIII, column (A), lines 3, 4, and 7d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 816,179              | 358,291                                                           |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 11                          | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | -40,680              | -219,146                                                          |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 12                          | Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 57,848,607           | 13,639,544                                                        |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 13                          | Grants and similar amounts paid (Part IX, column (A), lines 1–3)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | 26,015,892           | 8,375,318                                                         |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 14                          | Benefits paid to or for members (Part IX, column (A), line 4)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 0                    | 0                                                                 |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 15                          | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 6,982,769            | 7,802,303                                                         |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 16a                         | Professional fundraising fees (Part IX, column (A), line 11e)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 25,866               | 325,227                                                           |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| b                           | Total fundraising expenses (Part IX, column (D), line 25) <div>2,125,215</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                      |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 17                          | Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 2,778,547            | 2,820,147                                                         |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 18                          | Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | 35,803,074           | 19,322,995                                                        |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 19                          | Revenue less expenses Subtract line 18 from line 12                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 22,045,533           | -5,683,451                                                        |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
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|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                      |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
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|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                      |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                      |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| Net Assets or Fund Balances | <table><tr><td></td><td>Beginning of Current Year</td><td>End of Year</td></tr><tr><td>20</td><td>Total assets (Part X, line 16)</td><td>76,765,02965,567,193</td></tr><tr><td>21</td><td>Total liabilities (Part X, line 26)</td><td>30,393,28124,704,003</td></tr><tr><td>22</td><td>Net assets or fund balances Subtract line 21 from line 20</td><td>46,371,74840,863,190</td></tr></table>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                      | Beginning of Current Year                                         | End of Year | 20        | Total assets (Part X, line 16)                                                | 76,765,02965,567,193                         | 21        | Total liabilities (Part X, line 26)                                          | 30,393,28124,704,003 | 22                                                            | Net assets or fund balances Subtract line 21 from line 20 | 46,371,74840,863,190 |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
|                             | Beginning of Current Year                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | End of Year          |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 20                          | Total assets (Part X, line 16)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 76,765,02965,567,193 |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 21                          | Total liabilities (Part X, line 26)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 30,393,28124,704,003 |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
| 22                          | Net assets or fund balances Subtract line 21 from line 20                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 46,371,74840,863,190 |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                      |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                      |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |
|                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                      |                                                                   |             |           |                                                                               |                                              |           |                                                                              |                      |                                                               |                                                           |                      |    |                                                                          |         |          |                                                                |                                                                                  |            |            |    |                                                                  |            |           |    |                                                               |   |   |    |                                                                                   |           |           |     |                                                               |        |         |   |                                                                                |  |  |    |                                                              |           |           |    |                                                                          |            |            |    |                                                     |            |            |

Part II

Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

\*\*\*\*\*

Signature of officer

2014-11-05

Date

YOLANDA L WATSON SPIVA PHD PRESIDENT & CEO

Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name

JANE M SEARING

Preparer's signature

Date

2014-11-05

Check ☐ if self-employed

PTIN

P00000565

Firm's name

CLARK NUBER PS

Firm's EIN

91-1194016

Firm's address

10900 NE 4TH STREET SUITE 1700

Phone no

(425) 454-4919

BELLEVUE, WA 98004

May the IRS discuss this return with the preparer shown above? (see instructions)

☒ Yes☐ No

For Paperwork Reduction Act Notice, see the separate instructions.

Cat No 11282Y

Form 990 (2013)

Part III

Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

☐

☒

1

Briefly describe the organization’s mission

WE INSPIRE UNDERSERVED, LOW-INCOME STUDENTS TO FINISH HIGH SCHOOL BY PROVIDING THE UNIQUE INTEGRATED SYSTEM OF SUPPORTS AND SCHOLARSHIPS THEY NEED TO GRADUATE COLLEGE AND SUCCEED IN LIFE

2

Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?

☐ Yes ☒ No

If "Yes," describe these new services on Schedule O

3

Did the organization cease conducting, or make significant changes in how it conducts, any program services?

☐ Yes ☒ No

If "Yes," describe these changes on Schedule O

4

Describe the organization’s program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                        |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------|
| 4a                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | (Code ) (Expenses \$ 2,663,187 including grants of \$ 69,117 ) (Revenue \$ 1,149,821 ) |
| EARLY COLLEGE READINESS PROGRAMSGOALS DEVELOP HIGH SCHOOL-READY AND COLLEGE-AWARE MIDDLE SCHOOL SCHOLARS CSF PROVIDES EARLY CAREER AND COLLEGE AWARENESS BEGINNING IN 7TH GRADE THROUGH AMERICORPS COLLEGE AND CAREER COACHES AT THE MIDDLE SCHOOL PROGRAM LEVEL, CSF OFFERS HIGH SCHOOL AND COLLEGE PLANNING INFORMATION, ENCOURAGES STUDENTS TO BEGIN EXPLORING POSSIBLE CAREER OPTIONS AND PUSHES THEM TOWARDS COLLEGE- AND CAREER-READY ACADEMIC ACHIEVEMENT HANDS-ON STEM ACTIVITIES HELP BUILD INTEREST AND CONFIDENCE IN STUDENTS TO PREPARE FOR AND PURSUE A CAREER IN THESE AREAS CSF SERVES AN AVERAGE OF 4,000 MIDDLE SCHOOL STUDENTS ANNUALLY THROUGH THE COLLEGE AND CAREER READINESS PROGRAM CSF ALSO WORKS WITH THE WASHINGTON STUDENT ACHIEVEMENT COUNCIL (WSAC), SCHOOL DISTRICTS AND OTHER COLLEGE ACCESS PROVIDERS TO ENSURE LOW-INCOME 7TH AND 8TH GRADERS SIGN UP FOR EARLY SCHOLARSHIP COMMITMENTS THROUGH WASHINGTON STATE'S COLLEGE BOUND SCHOLARSHIP (CBS) - A FOUR-YEAR SCHOLARSHIP THAT COVERS TUITION, FEES AND BOOKS FOR PARTICIPATING STUDENTS TO ATTEND A TWO-YEAR, FOUR-YEAR OR TECHNICAL COLLEGE UPON HIGH SCHOOL COMPLETION AS OF NOVEMBER 2013, CSF HELPED SIGN UP OVER 153,000 STUDENTS FOR THIS LIFE-CHANGING OPPORTUNITY THIS INCLUDED 80% OF ELIGIBLE EIGHTH GRADE STUDENTS (HIGH SCHOOL GRADUATING CLASS OF 2017) |                                                                                        |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                                      |
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| 4b                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | (Code ) (Expenses \$ 1,641,566 including grants of \$ 15,150 ) (Revenue \$ 841,838 ) |
| COLLEGE ADVISING & MENTORING PROGRAMSGOAL PRODUCE COLLEGE-READY HIGH SCHOOL GRADUATESAS STUDENTS MOVE FROM MIDDLE SCHOOL TO HIGH SCHOOL, THEY ARE SUPPORTED IN THE 8TH TO 10TH GRADE TRANSITION YEARS BY CSF'S HERO (HIGHER EDUCATION READINESS OPPORTUNITY) PROGRAM HERO ADVISORS CONTINUE CAREER AWARENESS PROGRAMMING AND ENCOURAGE STUDENTS TO STUDY HARD, GRADUATE FROM HIGH SCHOOL AND PREPARE FOR AND COMPLETE COLLEGE THE HERO PROGRAM ENGAGED 473 STUDENTS IN 2012 - 2013 IN FOUR HIGH SCHOOLS AND TWO MIDDLE SCHOOLS IN THE SEATTLE METROPOLITAN AREA AND TACOMA ANOTHER 263 STUDENTS WERE SERVED IN TWO HIGH SCHOOLS AND THE FEEDER MIDDLE SCHOOLS IN WARDS 7 AND 8 IN WASHINGTON, D C HERO HOSTS SATURDAY HERO INSTITUTES ON COLLEGE CAMPUSES TO BRING HERO STUDENTS AND PARENTS TOGETHER FOR WORKSHOPS ON CAREER AND COLLEGE READINESS TOPICS, SUCH AS SCIENCE, TECHNOLOGY, ENGINEERING AND MATH (STEM), BUSINESS AND ENTREPRENEURSHIP IN THE 11TH AND 12TH GRADES CSF'S COLLEGE PREPARATORY ADVISORS (CPAS) PROVIDE PROACTIVE ACADEMIC ADVISING, COLLEGE PLANNING INFORMATION, GRADE MONITORING AND REFERRALS FOR ADDITIONAL INTERVENTIONS FOR STUDENTS IN ITS PROGRAMS THEY ARE SCHOOL-BASED AND WORK IN CLOSE COLLABORATION WITH TEACHERS AND GUIDANCE COUNSELORS CPAS ALSO HELP ASSESS COLLEGE READINESS BY WORKING WITH COMMUNITY COLLEGES TO ADMINISTER COLLEGE PLACEMENT TESTING AS EARLY AS 10TH GRADE, AND THEY ASSIST WITH TEST PREPARATION, TRANSCRIPT REVIEWS AND MONITORING CSF-RECRUITED MENTORS SERVE AS SUPPORTIVE ADULT ROLE MODELS AND ASSIST WITH HIGH SCHOOL AND COLLEGE PLANNING CSF COLLEGE PREPARATORY ADVISORS ASSIST STUDENTS IN THE 12TH GRADE WITH THE COLLEGE APPLICATION PROCESS CSF PROVIDES FINANCIAL AID PLANNING AND EDUCATION, INCLUDING ASSISTANCE WITH THE FAFSA COLLEGE VISITATIONS AND COLLEGE-LEVEL SCHOLAR SPEAKERS ARE IMPORTANT COMPONENTS OF THE PROGRAM CSF ALSO PROVIDES SUMMER ACADEMIC READINESS PROGRAMMING THROUGH RESIDENTIAL COLLEGE EXPERIENCES TO INTRODUCE STUDENTS TO COLLEGE ENVIRONMENTS AND OFFER WORKSHOPS ON THE FINANCIAL AID PROCESS, ACADEMIC PLANNING, MENTORING AND SOCIAL AND NETWORKING SKILL DEVELOPMENT IN 2012 - 2013, 51,840 STUDENTS WERE SERVED BY CSF IN MIDDLE AND HIGH SCHOOL THROUGH THE WASHINGTON STATE OPPORTUNITY SCHOLARSHIP, CSF SUPPORT HELPS TO CREATE A MORE DIVERSE POOL OF QUALIFIED AND TALENTED STUDENTS SEEKING STEM DEGREES AND BUILD AN EFFECTIVE STATEWIDE INTEGRATED SYSTEM OF SUPPORTS THAT ARE COST EFFICIENT, SCALABLE, SUSTAINABLE AND DATA-DRIVEN CSF COLLABORATES WITH STEM PARTNERS TO EXPAND AND STRENGTHEN STEM NETWORKS TO PROVIDE TARGETED SUPPORT TO UNDERREPRESENTED STUDENTS (STUDENTS OF COLOR, FIRST-GENERATION STUDENTS, FEMALES AND LOW-INCOME STUDENTS) TO INCREASE STUDENTS' CONFIDENCE, INTEREST AND PREPARATION IN STEM |                                                                                      |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                                            |
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| 4c                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | (Code ) (Expenses \$ 10,902,165 including grants of \$ 8,291,051 ) (Revenue \$ 1,840,684 ) |
| SCHOLARSHIP AND COLLEGE PROGRAMSGOAL REMOVE FINANCIAL BARRIERS, INCREASE RETENTION AND GRADUATIONCSF SEEKS TO REDUCE FINANCIAL BARRIERS LOW-INCOME STUDENTS FACE BY AWARDING NEED-BASED SCHOLARSHIPS BY THE END OF 2013, CSF HAD AWARDED 12,427 SCHOLARSHIPS TO 11,617 STUDENTS, TOTALING NEARLY \$180 MILLION TO DATE, 3,818 GRADUATES HAVE RECEIVED BACHELOR'S DEGREES CSF DESIGNS AND MARKETS SCHOLARSHIP APPLICATION MATERIALS, DEVELOPS SELECTION PROCESSES TARGETED AT THE NON-TRADITIONAL COLLEGE APPLICANT AND CREATES SCORING RUBRICS THAT CONSIDER VARIABLES REQUIRED BY THE FUNDER AND INCLUDE TRADITIONAL AND NON-TRADITIONAL SELECTION CRITERIA CSF ALSO MANAGES WRITTEN AGREEMENTS WITH COLLEGE PARTNERS AND AWARDS SCHOLARSHIPS AS "LAST-IN" SCHOLARSHIP/GRANT FUNDS CSF TRACKS ITS SCHOLARSHIP AWARDS AND SCHOLARS THROUGH A STUDENT DATA MANAGEMENT SYSTEM, WHILE RESPONDING TO INDIVIDUAL SCHOLAR'S FINANCIAL SITUATIONS AND NEEDS THROUGH THE WASHINGTON STATE OPPORTUNITY SCHOLARSHIP, CSF LEVERAGES ACADEMIC AND PERSONAL SUPPORTS OFFERED ON CAMPUSES TO CONNECT SCHOLARS TO STEM-RELATED SUPPORTS SUCH AS INTERNSHIPS, UNDERGRADUATE RESEARCH EXPERIENCES AND ACADEMIC TUTORING TO HELP INCREASE DEGREE COMPLETION IN HIGH-DEMAND STEM AND HEALTH CARE FIELDS ADVISING, MENTORING AND ACADEMIC SUPPORTS CONTINUE AS STUDENTS TRANSITION INTO COLLEGE CSF COUNSELS STUDENTS TO APPLY TO COLLEGES THAT RETAIN LOW-INCOME STUDENTS AND PROVIDE ACADEMIC PLANNING TO ATTAIN A BACHELOR'S DEGREE, WHETHER THE STUDENT BEGINS AT A TWO-YEAR OR FOUR-YEAR COLLEGE IN 2012 - 2013, THERE WERE 505 MENTORS WORKING WITH STUDENTS, 100% OF WHOM WERE SPECIALLY TRAINED BY CSF STAFF MENTORING HAS BEEN SHOWN TO BE HIGHLY EFFECTIVE FOR RETAINING FIRST-YEAR STUDENTS INTO THEIR SECOND AND THIRD YEARS IN COLLEGE CSF HAS ESTABLISHED PARTNERSHIPS/AGREEMENTS WITH COLLEGES AND UNIVERSITIES THROUGHOUT THE STATE TO DESIGNATE A FACULTY/STAFF MEMBER FROM THEIR CAMPUSES TO SERVE IN THE CAPACITY OF A COLLEGE MENTOR COORDINATOR (CMC) AND/OR A DESIGNATED SUPPORT STAFF (DSS) UPPER DIVISION COLLEGE STUDENTS, MANY OF WHOM ARE ALSO CSF SCHOLARS, OFTEN SERVE AS MENTORS TO FIRST-YEAR AND SOPHOMORE STUDENTS |                                                                                            |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                                               |                      |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|----------------------|
| (Code )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | (Expenses \$ 381,354 including grants of \$ ) | (Revenue \$ 60,241 ) |
| ALUMNI SERVICESGOAL TRANSITION TO CAREER AND POST-COLLEGE LIFECSF ALUMNI PROGRAM AND THE CENTER FOR CAREER SUCCESS HELP SCHOLARS PREPARE FOR THE TRANSITION INTO THE PROFESSIONAL WORLD AND ENCOURAGE ALUMNI TO GIVE BACK TO THE COMMUNITIES IN WHICH THEY WERE RAISED, OFTEN BY HELPING YOUNGER STUDENTS NAVIGATE THE COLLEGE PLANNING PROCESS ALUMNI SERVICES INCLUDE ALUMNI WORKSHOPS, LECTURES AND NETWORKING OPPORTUNITIES TO DEVELOP RELATIONSHIPS AND LEARN AND PREPARE FOR GRADUATE EDUCATION ADDITIONALLY, CSF FOSTERS AN INCLUSIVE CULTURE FOR SCHOLARS THROUGH CAREER WORKSHOPS AND PERSONAL DEVELOPMENT PROGRAMMING, CONSISTENT AND REGULAR COMMUNICATION AND ON-CAMPUS EVENTS IN CONJUNCTION WITH COLLEGE PARTNERS CSF COLLABORATES WITH COMPANIES THAT NOT ONLY PROMOTE JOB AND INTERNSHIP OPPORTUNITIES BUT ALSO VALUE THE DIVERSITY AND THE POTENTIAL OF STUDENTS TO INCREASE THEIR PREPARATION FOR AND SUCCESS IN APPLYING FOR EMPLOYMENT TO DATE, 28% OF CSF ALUMNI HAVE PARTICIPATED IN OR ARE CURRENTLY PARTICIPATING IN GRADUATE SCHOOL OR RECEIVING AN ADVANCED DEGREE |                                               |                      |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                               |                       |
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| (Code )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | (Expenses \$ 125,623 including grants of \$ ) | (Revenue \$ 112,803 ) |
| <p>POLICY, ADVOCACY, AND COALITION BUILDINGGOALS ADVOCATE FOR POLICY CHANGE AND CREATE STATEWIDE COLLEGE ACCESS NETWORKCSF SERVES AS A KEY PROPOONENT FOR POLICY CHANGES THAT ENABLE MORE LOW-INCOME STUDENTS TO GRADUATE FROM HIGH SCHOOL COLLEGE- AND CAREER-READY THE ORGANIZATION IS ACTIVELY ENGAGED IN BUILDING A STATEWIDE COALITION THAT SUPPORTS COLLEGE ACCESS AND COMPLETION FOR LOW-INCOME STUDENTS THROUGH ITS POLICY AGENDA, CSF SEEKS TO - SUPPORT AN INCREASED COMMITMENT TO COLLEGE READINESS, MORE RIGOROUS COLLEGE PREPARATORY CURRICULA AND IMPROVEMENTS IN INSTRUCTION - CATALYZE IMPROVED ALIGNMENT OF SECONDARY AND POST-SECONDARY SUPPORTS THAT CATER TO AN INDIVIDUAL STUDENT'S LEVEL OF READINESS - INCREASE NEED-BASED FINANCIAL AID AND COLLEGE ACCESS AT THE STATE AND FEDERAL LEVELS - IMPROVE COLLEGE DEGREE ATTAINMENT RATES AND SUPPORT EMPLOYMENT OPPORTUNITIES FOR NEW GRADUATES CSF IS A FOUNDING ORGANIZATION OF THREE MAJOR COLLECTIVE IMPACT INITIATIVES THE FIRST IS THE WASHINGTON COLLEGE ACCESS NETWORK (WCAN), WHICH IS A PROGRAM OF THE COLLEGE SUCCESS FOUNDATION WCAN COLLABORATES WITH 15 REGIONAL NETWORKS THROUGHOUT THE STATE OF WASHINGTON TO IMPROVE PREPARATION AND ACCESS TO HIGHER EDUCATION TO ALL STUDENTS WCAN DRIVES POSITIVE CHANGE IN EDUCATIONAL ACHIEVEMENT BY HELPING SCHOOLS, DISTRICTS, COMMUNITY-BASED ORGANIZATIONS AND OTHER STAKEHOLDERS WITH THE KNOWLEDGE, TOOLS AND RESOURCES THEY NEED TO MAKE DATA-DRIVEN DECISIONS AND TAKE ACTION ON THE LOCAL/REGIONAL LEVEL THE SECOND IS THE ROAD MAP PROJECT, A REGION-WIDE EFFORT AIMED AT IMPROVING EDUCATION TO DRIVE IMPROVEMENT IN STUDENT ACHIEVEMENT IN SEVEN SCHOOL DISTRICTS IN SOUTH KING COUNTY AND SOUTH SEATTLE THE THIRD IS THE COLLEGE CREDENTIAL COMPLETION NETWORK IN WASHINGTON, D C , WHERE CSF - DC WORKS CLOSELY ON THE PROJECT UNDER THE DIRECTION OF THE OFFICE OF THE STATE SUPERINTENDENT OF EDUCATION TO ADDRESS THE DISCREPANCY IN COLLEGE GRADUATION RATES BETWEEN THE NATION'S CAPITAL AND THE REST OF THE NATION THESE INITIATIVES ARE BUILDING EFFECTIVE PARTNERSHIPS AMONG SCHOOLS, DISTRICTS, COMMUNITIES, NONPROFIT ORGANIZATIONS, CORPORATIONS, FOUNDATIONS AND RESEARCHERS WITH THE GOAL TO INCREASE COLLEGE DEGREE ATTAINMENT BY LOW-INCOME AND OTHER UNDERSERVED STUDENTS</p> |                                               |                       |

4d

Other program services (Describe in Schedule O )

(Expenses \$ 506,977 including grants of \$ ) (Revenue \$ 173,044 )

4e

Total program service expenses

15,713,895

Part IV

Checklist of Required Schedules

|                                                                                                                                                                                                                                                                                                                                                                                   | Yes     | No |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A                                                                                                                                                              | 1 Yes   |    |
| 2 Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?                                                                                                                                                                                            | 2 Yes   |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I                                                                                                           | 3       | No |
| 4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II                                                                                            | 4 Yes   |    |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III                                                                    | 5       | No |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I                                         | 6 Yes   |    |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II                                                                               | 7       | No |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III                                                                                                                                              | 8       | No |
| 9 Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV  | 9       | No |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V                                                                                        | 10 Yes  |    |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable                                                                                                                                                                                                                                 |         |    |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI                                                                                                                                                            | 11a Yes |    |
| b Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII                                                                                        | 11b     | No |
| c Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII                                                                                       | 11c     | No |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX                                                                                                         | 11d     | No |
| e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X                                                                                                                                                                      | 11e     | No |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X                                               | 11f     | No |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII                                                                                                                                           | 12a     | No |
| b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional                                                            | 12b Yes |    |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E                                                                                                                                                                                                                                                                              | 13      | No |
| 14a Did the organization maintain an office, employees, or agents outside of the United States?                                                                                                                                                                                                                                                                                   | 14a     | No |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV                                                                       | 14b     | No |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV                                                                                                                                                                                 | 15      | No |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV                                                                                                                                                                           | 16      | No |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)                                                                             | 17 Yes  |    |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II                                                                                                            | 18 Yes  |    |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III                                                                                                                                      | 19      | No |
| 20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H                                                                                                                                                                                                                                                                                   | 20a     | No |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?                                                                                                                                                                                                                                                                    | 20b     |    |

Part IV

Checklist of Required Schedules (continued)

|     |                                                                                                                                                                                                                                                                                                                            |     |     |    |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| 21  | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .                                                                                                      | 21  | Yes |    |
| 22  | Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .                                                                                                            | 22  | Yes |    |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .                                                      | 23  | Yes |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> . . . . .                            | 24a |     | No |
| b   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .                                                                                                                                                                                                                  | 24b |     |    |
| c   | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .                                                                                                                                                                       | 24c |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .                                                                                                                                                                                                            | 24d |     |    |
| 25a | <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                                                                                      | 25a |     | No |
| b   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .                                       | 25b |     | No |
| 26  | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If so, complete Schedule L, Part II</i> . . . . .                                    | 26  |     | No |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> . . . . . | 27  |     | No |
| 28  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)                                                                                                                               |     |     |    |
| a   | A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                                   | 28a |     | No |
| b   | A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                                                                                                                | 28b |     | No |
| c   | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .                                                                                    | 28c |     | No |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . .                                                                                                                                                                                                    | 29  | Yes |    |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .                                                                                                                                  | 30  |     | No |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .                                                                                                                                                                                        | 31  |     | No |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .                                                                                                                                                                      | 32  |     | No |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .                                                                                                                      | 33  |     | No |
| 34  | Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> . . . . .                                                                                                                                                                  | 34  | Yes |    |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?                                                                                                                                                                                                                                    | 35a | Yes |    |
| b   | If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                         | 35b | Yes |    |
| 36  | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .                                                                                                                           | 36  |     | No |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . .                                                                               | 37  |     | No |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .                                                                                                                              | 38  | Yes |    |

Part V

Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

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|                                                                                                                                                                                                                                                                         |                                                                                                                                                                                |     |     |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|                                                                                                                                                                                                                                                                         |                                                                                                                                                                                | Yes | No  |
| 1a                                                                                                                                                                                                                                                                      | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.                                                                                                  | 55  |     |
| 1b                                                                                                                                                                                                                                                                      | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.                                                                                               | 0   |     |
| c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?                                                                                                              |                                                                                                                                                                                | 1c  | Yes |
| 2a                                                                                                                                                                                                                                                                      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return. | 205 |     |
| b If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).                                   |                                                                                                                                                                                | 2b  | Yes |
| 3a Did the organization have unrelated business gross income of \$1,000 or more during the year?                                                                                                                                                                        |                                                                                                                                                                                | 3a  | No  |
| b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.                                                                                                                                                          |                                                                                                                                                                                | 3b  |     |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?                           |                                                                                                                                                                                | 4a  | No  |
| b If "Yes," enter the name of the foreign country:<br>See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.                                                                                                    |                                                                                                                                                                                |     |     |
| 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                                                                                                                                                |                                                                                                                                                                                | 5a  | No  |
| b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?                                                                                                                                                      |                                                                                                                                                                                | 5b  | No  |
| c If "Yes," to line 5a or 5b, did the organization file Form 8886-T?                                                                                                                                                                                                    |                                                                                                                                                                                | 5c  |     |
| 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                                              |                                                                                                                                                                                | 6a  | No  |
| b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?                                                                                                                         |                                                                                                                                                                                | 6b  |     |
| 7 Organizations that may receive deductible contributions under section 170(c).                                                                                                                                                                                         |                                                                                                                                                                                |     |     |
| a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?                                                                                                                       |                                                                                                                                                                                | 7a  | Yes |
| b If "Yes," did the organization notify the donor of the value of the goods or services provided?                                                                                                                                                                       |                                                                                                                                                                                | 7b  | Yes |
| c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?                                                                                                                                  |                                                                                                                                                                                | 7c  | No  |
| d If "Yes," indicate the number of Forms 8282 filed during the year.                                                                                                                                                                                                    |                                                                                                                                                                                | 7d  |     |
| e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?                                                                                                                                                       |                                                                                                                                                                                | 7e  | No  |
| f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?                                                                                                                                                          |                                                                                                                                                                                | 7f  | No  |
| g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?                                                                                                                                      |                                                                                                                                                                                | 7g  |     |
| h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?                                                                                                                                    |                                                                                                                                                                                | 7h  |     |
| 8 Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? |                                                                                                                                                                                | 8   | No  |
| 9 Sponsoring organizations maintaining donor advised funds.                                                                                                                                                                                                             |                                                                                                                                                                                |     |     |
| a Did the organization make any taxable distributions under section 4966?                                                                                                                                                                                               |                                                                                                                                                                                | 9a  | No  |
| b Did the organization make a distribution to a donor, donor advisor, or related person?                                                                                                                                                                                |                                                                                                                                                                                | 9b  | No  |
| 10 Section 501(c)(7) organizations. Enter                                                                                                                                                                                                                               |                                                                                                                                                                                |     |     |
| a Initiation fees and capital contributions included on Part VIII, line 12.                                                                                                                                                                                             |                                                                                                                                                                                | 10a |     |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.                                                                                                                                                                          |                                                                                                                                                                                | 10b |     |
| 11 Section 501(c)(12) organizations. Enter                                                                                                                                                                                                                              |                                                                                                                                                                                |     |     |
| a Gross income from members or shareholders.                                                                                                                                                                                                                            |                                                                                                                                                                                | 11a |     |
| b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).                                                                                                                                          |                                                                                                                                                                                | 11b |     |
| 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?                                                                                                                                                          |                                                                                                                                                                                | 12a |     |
| b If "Yes," enter the amount of tax-exempt interest received or accrued during the year.                                                                                                                                                                                |                                                                                                                                                                                | 12b |     |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers.                                                                                                                                                                                                     |                                                                                                                                                                                |     |     |
| a Is the organization licensed to issue qualified health plans in more than one state?<br><b>Note.</b> See the instructions for additional information the organization must report on Schedule O.                                                                      |                                                                                                                                                                                | 13a |     |
| b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.                                                                                                            |                                                                                                                                                                                | 13b |     |
| c Enter the amount of reserves on hand.                                                                                                                                                                                                                                 |                                                                                                                                                                                | 13c |     |
| 14a Did the organization receive any payments for indoor tanning services during the tax year?                                                                                                                                                                          |                                                                                                                                                                                | 14a | No  |
| b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.                                                                                                                                                            |                                                                                                                                                                                | 14b |     |

Part VI

Governance, Management, and Disclosure

For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

|                                                                                                                                                                                                                  |                                                                                                                                                                                                                               |     |     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|                                                                                                                                                                                                                  |                                                                                                                                                                                                                               | Yes | No  |
| 1a                                                                                                                                                                                                               | Enter the number of voting members of the governing body at the end of the tax year . . . . .                                                                                                                                 | 17  |     |
| If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O |                                                                                                                                                                                                                               |     |     |
| 1b                                                                                                                                                                                                               | Enter the number of voting members included in line 1a, above, who are independent . . . . .                                                                                                                                  | 12  |     |
| 2                                                                                                                                                                                                                | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .                                               | 2   | Yes |
| 3                                                                                                                                                                                                                | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . . | 3   | No  |
| 4                                                                                                                                                                                                                | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .                                                                                                    | 4   | No  |
| 5                                                                                                                                                                                                                | Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .                                                                                                          | 5   | No  |
| 6                                                                                                                                                                                                                | Did the organization have members or stockholders? . . . . .                                                                                                                                                                  | 6   | No  |
| 7a                                                                                                                                                                                                               | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? . . . . .                                                                  | 7a  | No  |
| 7b                                                                                                                                                                                                               | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? . . . . .                                                           | 7b  | No  |
| 8                                                                                                                                                                                                                | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following                                                                                              |     |     |
| 8a                                                                                                                                                                                                               | The governing body? . . . . .                                                                                                                                                                                                 | 8a  | Yes |
| 8b                                                                                                                                                                                                               | Each committee with authority to act on behalf of the governing body? . . . . .                                                                                                                                               | 8b  | Yes |
| 9                                                                                                                                                                                                                | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .        | 9   | No  |

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

|                                                                                    |                                                                                                                                                                                                                                                                                                        |     |     |
|------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|
|                                                                                    |                                                                                                                                                                                                                                                                                                        | Yes | No  |
| 10a                                                                                | Did the organization have local chapters, branches, or affiliates? . . . . .                                                                                                                                                                                                                           | 10a | No  |
| 10b                                                                                | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . . .                                                                   | 10b |     |
| 11a                                                                                | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . . . . .                                                                                                                                                                  | 11a | Yes |
| 11b                                                                                | Describe in Schedule O the process, if any, used by the organization to review this Form 990 . . . . .                                                                                                                                                                                                 |     |     |
| 12a                                                                                | Did the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .                                                                                                                                                                                                      | 12a | Yes |
| 12b                                                                                | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .                                                                                                                                                          | 12b | Yes |
| 12c                                                                                | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done . . . . .                                                                                                                                           | 12c | Yes |
| 13                                                                                 | Did the organization have a written whistleblower policy? . . . . .                                                                                                                                                                                                                                    | 13  | Yes |
| 14                                                                                 | Did the organization have a written document retention and destruction policy? . . . . .                                                                                                                                                                                                               | 14  | Yes |
| 15                                                                                 | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?                                                                                   |     |     |
| 15a                                                                                | The organization's CEO, Executive Director, or top management official . . . . .                                                                                                                                                                                                                       | 15a | Yes |
| 15b                                                                                | Other officers or key employees of the organization . . . . .                                                                                                                                                                                                                                          | 15b | Yes |
| If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) |                                                                                                                                                                                                                                                                                                        |     |     |
| 16a                                                                                | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .                                                                                                                                        | 16a | No  |
| 16b                                                                                | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . . . . . | 16b |     |

Section C. Disclosure

|    |                                                                                                                                                                                                                                                                                                          |
|----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 17 | List the States with which a copy of this Form 990 is required to be filed WA                                                                                                                                                                                                                            |
| 18 | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.<br>Own website    Another's website    Upon request    Other (explain in Schedule O) |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year                                                                                                         |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization<br>JOHN SPARKS 1605 NW SAMMAMISH ROAD SUITE 200<br>ISSAQUAH, WA 98027 (425) 416-2000                                                                                        |

Part VII

Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

| (A)<br>Name and Title                  | (B)<br>Average hours per week (list any hours for related organizations below dotted line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W- 2/1099- MISC) | (E)<br>Reportable compensation from related organizations (W- 2/1099- MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|----------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------|---------|--------------|------------------------------|--------|------------------------------------------------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|
|                                        |                                                                                            | Individual trustee or director                                                                            | Institutional Trustee | Officer | Key employee | Highest compensated employee | Former |                                                                        |                                                                             |                                                                                               |
| (1) BOB CRAVES<br>CEO - THROUGH 8/13   | 30.00<br>20.00                                                                             | X                                                                                                         |                       | X       |              |                              |        | 142,050                                                                | 0                                                                           | 24,919                                                                                        |
| (2) JOE GAFFNEY<br>CHAIR               | 2.00<br>2.00                                                                               | X                                                                                                         |                       | X       |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (3) JIM MURPHY<br>VICE CHAIR           | 1.50<br>0.00                                                                               | X                                                                                                         |                       | X       |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (4) DEBORAH ROSEN<br>SECRETARY         | 1.50<br>0.00                                                                               | X                                                                                                         |                       | X       |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (5) SAM SMITH PHD<br>TREASURER         | 2.00<br>1.50                                                                               | X                                                                                                         |                       | X       |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (6) DEBORAH WILDS PHD<br>COO           | 45.00<br>5.00                                                                              | X                                                                                                         |                       | X       |              |                              |        | 194,334                                                                | 0                                                                           | 26,530                                                                                        |
| (7) ANN RAMSAY-JENKINS<br>BOARD MEMBER | 20.00<br>0.00                                                                              | X                                                                                                         |                       |         |              |                              |        | 31,250                                                                 | 0                                                                           | 0                                                                                             |
| (8) FRED CAMPBELL PHD<br>PRESIDENT     | 1.50<br>0.00                                                                               | X                                                                                                         |                       | X       |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (9) GERRI CRAVES<br>BOARD MEMBER       | 1.50<br>0.00                                                                               | X                                                                                                         |                       |         |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (10) SUSAN DAVIS<br>BOARD MEMBER       | 2.00<br>0.00                                                                               | X                                                                                                         |                       |         |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (11) FRANK GREER<br>BOARD MEMBER       | 1.50<br>0.00                                                                               | X                                                                                                         |                       |         |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (12) BOB MOSER<br>BOARD MEMBER         | 1.50<br>0.00                                                                               | X                                                                                                         |                       |         |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (13) DOUG PICHA<br>BOARD MEMBER        | 2.00<br>1.50                                                                               | X                                                                                                         |                       |         |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (14) PATRICIA RAIKES<br>BOARD MEMBER   | 2.00<br>1.50                                                                               | X                                                                                                         |                       |         |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (15) KATHLEEN ROSS PHD<br>BOARD MEMBER | 1.50<br>0.00                                                                               | X                                                                                                         |                       |         |              |                              |        | 0                                                                      | 0                                                                           | 0                                                                                             |
| (16) HERBERT TILLERY<br>BOARD MEMBER   | 1.50<br>50.00                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                      | 179,660                                                                     | 18,614                                                                                        |
| (17) LARRY WRIGHT PHD<br>BOARD MEMBER  | 1.50<br>40.00                                                                              | X                                                                                                         |                       |         |              |                              |        | 0                                                                      | 22,871                                                                      | 6,215                                                                                         |

## Part VII

|           |                                                                        |         |         |         |
|-----------|------------------------------------------------------------------------|---------|---------|---------|
| <b>1b</b> | <b>Sub-Total . . . . .</b>                                             |         |         |         |
| <b>c</b>  | <b>Total from continuation sheets to Part VII, Section A . . . . .</b> |         |         |         |
| <b>d</b>  | <b>Total (add lines 1b and 1c) . . . . .</b>                           | 839,718 | 202,531 | 135,591 |

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## Section

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Part VIII

Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

|                                                           |                                                        |                                                                                                                                             | (A)<br>Total revenue | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from<br>tax under<br>sections<br>512-514 |
|-----------------------------------------------------------|--------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|----------------------|----------------------------------------------------|-----------------------------------------|---------------------------------------------------------------------|
| Contributions, Gifts, Grants<br>and Other Similar Amounts | 1a                                                     | Federated campaigns . . . . .                                                                                                               | 1a                   |                                                    |                                         |                                                                     |
|                                                           | b                                                      | Membership dues . . . . .                                                                                                                   | 1b                   |                                                    |                                         |                                                                     |
|                                                           | c                                                      | Fundraising events . . . . .                                                                                                                | 1c                   | 4,819,154                                          |                                         |                                                                     |
|                                                           | d                                                      | Related organizations . . . . .                                                                                                             | 1d                   |                                                    |                                         |                                                                     |
|                                                           | e                                                      | Government grants (contributions)                                                                                                           | 1e                   |                                                    |                                         |                                                                     |
|                                                           | f                                                      | All other contributions, gifts, grants, and<br>similar amounts not included above                                                           | 1f                   | 4,675,858                                          |                                         |                                                                     |
|                                                           | g                                                      | Noncash contributions included in lines<br>1a-1f \$                                                                                         |                      | 51,033                                             |                                         |                                                                     |
|                                                           | h                                                      | Total. Add lines 1a-1f . . . . .                                                                                                            |                      | 9,495,012                                          |                                         |                                                                     |
| Program Service Revenue                                   | 2a                                                     | FEES FROM GOVT AGENCY                                                                                                                       | Business Code        |                                                    |                                         |                                                                     |
|                                                           |                                                        |                                                                                                                                             | 900099               | 3,400,167                                          | 3,400,167                               |                                                                     |
|                                                           | b                                                      | SO ADMIN SERVICE FEES                                                                                                                       | 900099               | 600,870                                            | 600,870                                 |                                                                     |
|                                                           | c                                                      | CONFERENCE FEES                                                                                                                             | 900099               | 4,350                                              | 4,350                                   |                                                                     |
|                                                           | d                                                      |                                                                                                                                             |                      |                                                    |                                         |                                                                     |
|                                                           | e                                                      |                                                                                                                                             |                      |                                                    |                                         |                                                                     |
|                                                           | f                                                      | All other program service revenue                                                                                                           |                      |                                                    |                                         |                                                                     |
|                                                           | g                                                      | Total. Add lines 2a-2f . . . . .                                                                                                            |                      | 4,005,387                                          |                                         |                                                                     |
| Other Revenue                                             | 3                                                      | Investment income (including dividends, interest,<br>and other similar amounts) . . . . .                                                   |                      | 692,910                                            |                                         | 692,910                                                             |
|                                                           | 4                                                      | Income from investment of tax-exempt bond proceeds . . . . .                                                                                |                      |                                                    |                                         |                                                                     |
|                                                           | 5                                                      | Royalties . . . . .                                                                                                                         |                      |                                                    |                                         |                                                                     |
|                                                           | 6a                                                     | Gross rents                                                                                                                                 | (i) Real             | (ii) Personal                                      |                                         |                                                                     |
|                                                           |                                                        |                                                                                                                                             | 4,560                |                                                    |                                         |                                                                     |
|                                                           | b                                                      | Less rental expenses                                                                                                                        |                      | 0                                                  |                                         |                                                                     |
|                                                           | c                                                      | Rental income or (loss)                                                                                                                     |                      | 4,560                                              |                                         |                                                                     |
|                                                           | d                                                      | Net rental income or (loss) . . . . .                                                                                                       |                      | 4,560                                              |                                         | 4,560                                                               |
|                                                           | 7a                                                     | Gross amount from sales of assets other than inventory                                                                                      | (i) Securities       | (ii) Other                                         |                                         |                                                                     |
|                                                           |                                                        |                                                                                                                                             | 18,499,493           |                                                    |                                         |                                                                     |
|                                                           | b                                                      | Less cost or other basis and sales expenses                                                                                                 |                      | 18,834,112                                         |                                         |                                                                     |
|                                                           | c                                                      | Gain or (loss)                                                                                                                              |                      | -334,619                                           |                                         |                                                                     |
|                                                           | d                                                      | Net gain or (loss) . . . . .                                                                                                                |                      | -334,619                                           |                                         | -334,619                                                            |
|                                                           | 8a                                                     | Gross income from fundraising events (not including<br>\$ 4,819,154 of contributions reported on line 1c)<br>See Part IV, line 18 . . . . . |                      |                                                    |                                         |                                                                     |
|                                                           |                                                        |                                                                                                                                             | a                    | 177,566                                            |                                         |                                                                     |
|                                                           | b                                                      | Less direct expenses . . . . .                                                                                                              | b                    | 552,052                                            |                                         |                                                                     |
|                                                           | c                                                      | Net income or (loss) from fundraising events . . . . .                                                                                      |                      | -374,486                                           |                                         | -374,486                                                            |
|                                                           | 9a                                                     | Gross income from gaming activities<br>See Part IV, line 19 . . . . .                                                                       |                      |                                                    |                                         |                                                                     |
|                                                           |                                                        |                                                                                                                                             | a                    |                                                    |                                         |                                                                     |
|                                                           | b                                                      | Less direct expenses . . . . .                                                                                                              | b                    |                                                    |                                         |                                                                     |
|                                                           | c                                                      | Net income or (loss) from gaming activities . . . . .                                                                                       |                      |                                                    |                                         |                                                                     |
|                                                           | 10a                                                    | Gross sales of inventory, less returns and allowances . . . . .                                                                             |                      |                                                    |                                         |                                                                     |
|                                                           |                                                        |                                                                                                                                             | a                    |                                                    |                                         |                                                                     |
| b                                                         | Less cost of goods sold . . . . .                      | b                                                                                                                                           |                      |                                                    |                                         |                                                                     |
| c                                                         | Net income or (loss) from sales of inventory . . . . . |                                                                                                                                             |                      |                                                    |                                         |                                                                     |
|                                                           | Miscellaneous Revenue                                  | Business Code                                                                                                                               |                      |                                                    |                                         |                                                                     |
| 11a                                                       | INSURANCE RECOVERY                                     | 900099                                                                                                                                      | 150,000              |                                                    | 150,000                                 |                                                                     |
| b                                                         |                                                        |                                                                                                                                             |                      |                                                    |                                         |                                                                     |
| c                                                         |                                                        |                                                                                                                                             |                      |                                                    |                                         |                                                                     |
| d                                                         | All other revenue . . . . .                            |                                                                                                                                             | 780                  |                                                    | 780                                     |                                                                     |
| e                                                         | Total. Add lines 11a-11d . . . . .                     |                                                                                                                                             | 150,780              |                                                    |                                         |                                                                     |
| 12                                                        | Total revenue. See Instructions . . . . .              |                                                                                                                                             | 13,639,544           | 4,005,387                                          | 0                                       | 139,145                                                             |

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. |                                                                                                                                                                                                                                         | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|--------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------|----------------------------------------|-----------------------------|
| 1                                                                              | Grants and other assistance to governments and organizations in the United States. See Part IV, line 21.                                                                                                                                | 3,458,071             | 3,458,071                       |                                        |                             |
| 2                                                                              | Grants and other assistance to individuals in the United States. See Part IV, line 22.                                                                                                                                                  | 4,917,247             | 4,917,247                       |                                        |                             |
| 3                                                                              | Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.                                                                                                     |                       |                                 |                                        |                             |
| 4                                                                              | Benefits paid to or for members.                                                                                                                                                                                                        |                       |                                 |                                        |                             |
| 5                                                                              | Compensation of current officers, directors, trustees, and key employees.                                                                                                                                                               | 629,501               | 138,683                         | 198,364                                | 292,454                     |
| 6                                                                              | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B).                                                                                          |                       |                                 |                                        |                             |
| 7                                                                              | Other salaries and wages.                                                                                                                                                                                                               | 5,595,195             | 4,259,569                       | 638,531                                | 697,095                     |
| 8                                                                              | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions).                                                                                                                                     | 476,588               | 385,272                         | 43,701                                 | 47,615                      |
| 9                                                                              | Other employee benefits.                                                                                                                                                                                                                | 581,200               | 451,382                         | 61,828                                 | 67,990                      |
| 10                                                                             | Payroll taxes.                                                                                                                                                                                                                          | 519,819               | 389,515                         | 59,712                                 | 70,592                      |
| 11                                                                             | Fees for services (non-employees):                                                                                                                                                                                                      |                       |                                 |                                        |                             |
| a                                                                              | Management.                                                                                                                                                                                                                             |                       |                                 |                                        |                             |
| b                                                                              | Legal.                                                                                                                                                                                                                                  | 136,132               | 3,982                           | 9,524                                  | 122,626                     |
| c                                                                              | Accounting.                                                                                                                                                                                                                             | 63,145                |                                 | 63,145                                 |                             |
| d                                                                              | Lobbying.                                                                                                                                                                                                                               | 55,279                |                                 |                                        | 55,279                      |
| e                                                                              | Professional fundraising services. See Part IV, line 17.                                                                                                                                                                                | 325,227               |                                 |                                        | 325,227                     |
| f                                                                              | Investment management fees.                                                                                                                                                                                                             | 55,506                | 49,864                          | 5,254                                  | 388                         |
| g                                                                              | Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O).                                                                                                                             | 297,559               | 175,417                         | 18,323                                 | 103,819                     |
| 12                                                                             | Advertising and promotion.                                                                                                                                                                                                              |                       |                                 |                                        |                             |
| 13                                                                             | Office expenses.                                                                                                                                                                                                                        | 433,794               | 263,813                         | 37,870                                 | 132,111                     |
| 14                                                                             | Information technology.                                                                                                                                                                                                                 | 55,402                | 34,788                          | 15,017                                 | 5,597                       |
| 15                                                                             | Royalties.                                                                                                                                                                                                                              |                       |                                 |                                        |                             |
| 16                                                                             | Occupancy.                                                                                                                                                                                                                              | 425,819               | 250,078                         | 133,133                                | 42,608                      |
| 17                                                                             | Travel.                                                                                                                                                                                                                                 |                       |                                 |                                        |                             |
| 18                                                                             | Payments of travel or entertainment expenses for any federal, state, or local public officials.                                                                                                                                         |                       |                                 |                                        |                             |
| 19                                                                             | Conferences, conventions, and meetings.                                                                                                                                                                                                 |                       |                                 |                                        |                             |
| 20                                                                             | Interest.                                                                                                                                                                                                                               |                       |                                 |                                        |                             |
| 21                                                                             | Payments to affiliates.                                                                                                                                                                                                                 |                       |                                 |                                        |                             |
| 22                                                                             | Depreciation, depletion, and amortization.                                                                                                                                                                                              | 230,644               | 109,694                         | 99,454                                 | 21,496                      |
| 23                                                                             | Insurance.                                                                                                                                                                                                                              |                       |                                 |                                        |                             |
| 24                                                                             | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O):                                       |                       |                                 |                                        |                             |
| a                                                                              | STAFF EXPENSES                                                                                                                                                                                                                          | 601,429               | 410,291                         | 59,521                                 | 131,617                     |
| b                                                                              | EDUCATIONAL EVENTS                                                                                                                                                                                                                      | 352,414               | 352,414                         |                                        |                             |
| c                                                                              | REPAIRS AND MAINTENANCE                                                                                                                                                                                                                 | 99,475                | 50,453                          | 40,481                                 | 8,541                       |
| d                                                                              | VOLUNTEER EXPENSES                                                                                                                                                                                                                      | 13,549                | 13,362                          | 27                                     | 160                         |
| e                                                                              | All other expenses                                                                                                                                                                                                                      |                       |                                 |                                        |                             |
| 25                                                                             | Total functional expenses. Add lines 1 through 24e.                                                                                                                                                                                     | 19,322,995            | 15,713,895                      | 1,483,885                              | 2,125,215                   |
| 26                                                                             | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). |                       |                                 |                                        |                             |

**Part X**

**Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X ☐

|                             |            |                                                                                                                                                                                                                                                                                                                                        |                      | (A)               |            | (B)         |
|-----------------------------|------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------|------------|-------------|
|                             |            |                                                                                                                                                                                                                                                                                                                                        |                      | Beginning of year |            | End of year |
| Assets                      | <b>1</b>   | Cash—non-interest-bearing . . . . .                                                                                                                                                                                                                                                                                                    |                      |                   | <b>1</b>   |             |
|                             | <b>2</b>   | Savings and temporary cash investments . . . . .                                                                                                                                                                                                                                                                                       |                      | 13,964,532        | <b>2</b>   | 26,950,709  |
|                             | <b>3</b>   | Pledges and grants receivable, net . . . . .                                                                                                                                                                                                                                                                                           |                      | 34,269,824        | <b>3</b>   | 25,002,698  |
|                             | <b>4</b>   | Accounts receivable, net . . . . .                                                                                                                                                                                                                                                                                                     |                      | 1,655,063         | <b>4</b>   | 2,079,487   |
|                             | <b>5</b>   | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L . . . . .                                                                                                                                                           |                      |                   | <b>5</b>   |             |
|                             | <b>6</b>   | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L . . . . . |                      |                   | <b>6</b>   |             |
|                             | <b>7</b>   | Notes and loans receivable, net . . . . .                                                                                                                                                                                                                                                                                              |                      |                   | <b>7</b>   |             |
|                             | <b>8</b>   | Inventories for sale or use . . . . .                                                                                                                                                                                                                                                                                                  |                      |                   | <b>8</b>   |             |
|                             | <b>9</b>   | Prepaid expenses and deferred charges . . . . .                                                                                                                                                                                                                                                                                        |                      | 59,690            | <b>9</b>   | 111,626     |
|                             | <b>10a</b> | Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D . . . . .                                                                                                                                                                                                                                            | <b>10a</b> 2,393,072 |                   |            |             |
|                             | <b>b</b>   | Less accumulated depreciation . . . . .                                                                                                                                                                                                                                                                                                | <b>10b</b> 1,567,131 | 887,132           | <b>10c</b> | 825,941     |
|                             | <b>11</b>  | Investments—publicly traded securities . . . . .                                                                                                                                                                                                                                                                                       |                      | 25,806,927        | <b>11</b>  | 10,081,400  |
|                             | <b>12</b>  | Investments—other securities See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                            |                      |                   | <b>12</b>  |             |
|                             | <b>13</b>  | Investments—program-related See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                             |                      |                   | <b>13</b>  |             |
|                             | <b>14</b>  | Intangible assets . . . . .                                                                                                                                                                                                                                                                                                            |                      |                   | <b>14</b>  |             |
|                             | <b>15</b>  | Other assets See Part IV, line 11 . . . . .                                                                                                                                                                                                                                                                                            |                      | 121,861           | <b>15</b>  | 515,332     |
|                             | <b>16</b>  | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .                                                                                                                                                                                                                                                             |                      | 76,765,029        | <b>16</b>  | 65,567,193  |
| Liabilities                 | <b>17</b>  | Accounts payable and accrued expenses . . . . .                                                                                                                                                                                                                                                                                        |                      | 933,159           | <b>17</b>  | 1,506,853   |
|                             | <b>18</b>  | Grants payable . . . . .                                                                                                                                                                                                                                                                                                               |                      | 29,460,122        | <b>18</b>  | 23,197,150  |
|                             | <b>19</b>  | Deferred revenue . . . . .                                                                                                                                                                                                                                                                                                             |                      |                   | <b>19</b>  |             |
|                             | <b>20</b>  | Tax-exempt bond liabilities . . . . .                                                                                                                                                                                                                                                                                                  |                      |                   | <b>20</b>  |             |
|                             | <b>21</b>  | Escrow or custodial account liability Complete Part IV of Schedule D . . . . .                                                                                                                                                                                                                                                         |                      |                   | <b>21</b>  |             |
|                             | <b>22</b>  | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L . . . . .                                                                                                                                          |                      |                   | <b>22</b>  |             |
|                             | <b>23</b>  | Secured mortgages and notes payable to unrelated third parties . . . . .                                                                                                                                                                                                                                                               |                      |                   | <b>23</b>  |             |
|                             | <b>24</b>  | Unsecured notes and loans payable to unrelated third parties . . . . .                                                                                                                                                                                                                                                                 |                      |                   | <b>24</b>  |             |
|                             | <b>25</b>  | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D . . . . .                                                                                                                                                         |                      |                   | <b>25</b>  |             |
|                             | <b>26</b>  | <b>Total liabilities.</b> Add lines 17 through 25 . . . . .                                                                                                                                                                                                                                                                            |                      | 30,393,281        | <b>26</b>  | 24,704,003  |
| Net Assets or Fund Balances |            | <b>Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>                                                                                                                                                                             |                      |                   |            |             |
|                             | <b>27</b>  | Unrestricted net assets . . . . .                                                                                                                                                                                                                                                                                                      |                      | 1,627,477         | <b>27</b>  | 682,616     |
|                             | <b>28</b>  | Temporarily restricted net assets . . . . .                                                                                                                                                                                                                                                                                            |                      | 19,836,423        | <b>28</b>  | 27,345,480  |
|                             | <b>29</b>  | Permanently restricted net assets . . . . .                                                                                                                                                                                                                                                                                            |                      | 24,907,848        | <b>29</b>  | 12,835,094  |
|                             |            | <b>Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.</b>                                                                                                                                                                                                      |                      |                   |            |             |
|                             | <b>30</b>  | Capital stock or trust principal, or current funds . . . . .                                                                                                                                                                                                                                                                           |                      |                   | <b>30</b>  |             |
|                             | <b>31</b>  | Paid-in or capital surplus, or land, building or equipment fund . . . . .                                                                                                                                                                                                                                                              |                      |                   | <b>31</b>  |             |
|                             | <b>32</b>  | Retained earnings, endowment, accumulated income, or other funds . . . . .                                                                                                                                                                                                                                                             |                      |                   | <b>32</b>  |             |
|                             | <b>33</b>  | <b>Total net assets or fund balances</b> . . . . .                                                                                                                                                                                                                                                                                     |                      | 46,371,748        | <b>33</b>  | 40,863,190  |
|                             | <b>34</b>  | <b>Total liabilities and net assets/fund balances</b> . . . . .                                                                                                                                                                                                                                                                        |                      | 76,765,029        | <b>34</b>  | 65,567,193  |

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . .

|    |                                                                                                               |    |            |
|----|---------------------------------------------------------------------------------------------------------------|----|------------|
| 1  | Total revenue (must equal Part VIII, column (A), line 12) . . . . .                                           | 1  | 13,639,544 |
| 2  | Total expenses (must equal Part IX, column (A), line 25) . . . . .                                            | 2  | 19,322,995 |
| 3  | Revenue less expenses Subtract line 2 from line 1 . . . . .                                                   | 3  | -5,683,451 |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . . .           | 4  | 46,371,748 |
| 5  | Net unrealized gains (losses) on investments . . . . .                                                        | 5  | 174,893    |
| 6  | Donated services and use of facilities . . . . .                                                              | 6  |            |
| 7  | Investment expenses . . . . .                                                                                 | 7  |            |
| 8  | Prior period adjustments . . . . .                                                                            | 8  |            |
| 9  | Other changes in net assets or fund balances (explain in Schedule O) . . . . .                                | 9  | 0          |
| 10 | Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | 40,863,190 |

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . .

|    |                                                                                                                                                                                                                                                                                                                                                                                                                          | Yes | No |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|
| 1  | Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O                                                                                                                                        |     |    |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis |     | No |
| 2b | Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                | Yes |    |
| 2c | If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O                                                                    | Yes |    |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?                                                                                                                                                                                                                                                                 | Yes |    |
| 3b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits                                                                                                                                                                                                     | Yes |    |

SCHEDULE A

(Form 990 or 990EZ)

Department of the  
Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ **Attach to Form 990 or Form 990-EZ.** ▶ **See separate instructions.**  
▶ **Information about Schedule A (Form 990 or 990-EZ) and its instructions is at**  
***www.irs.gov/form990.***

OMB No 1545-0047

2013

Open to Public  
Inspection

|                                                               |                                                     |
|---------------------------------------------------------------|-----------------------------------------------------|
| <b>Name of the organization</b><br>COLLEGE SUCCESS FOUNDATION | <b>Employer identification number</b><br>91-2036088 |
|---------------------------------------------------------------|-----------------------------------------------------|

Part I

Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

|    |                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|----|-------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1  | <input type="checkbox"/>            | A church, convention of churches, or association of churches described in <b>section 170(b)(1)(A)(i).</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
| 2  | <input type="checkbox"/>            | A school described in <b>section 170(b)(1)(A)(ii).</b> (Attach Schedule E )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 3  | <input type="checkbox"/>            | A hospital or a cooperative hospital service organization described in <b>section 170(b)(1)(A)(iii).</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 4  | <input type="checkbox"/>            | A medical research organization operated in conjunction with a hospital described in <b>section 170(b)(1)(A)(iii).</b> Enter the hospital's name, city, and state _____                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 5  | <input type="checkbox"/>            | An organization operated for the benefit of a college or university owned or operated by a governmental unit described in <b>section 170(b)(1)(A)(iv).</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 6  | <input type="checkbox"/>            | A federal, state, or local government or governmental unit described in <b>section 170(b)(1)(A)(v).</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 7  | <input checked="" type="checkbox"/> | An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in <b>section 170(b)(1)(A)(vi).</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                                                             |
| 8  | <input type="checkbox"/>            | A community trust described in <b>section 170(b)(1)(A)(vi)</b> (Complete Part II )                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 9  | <input type="checkbox"/>            | An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See <b>section 509(a)(2).</b> (Complete Part III )                                                                                                                               |
| 10 | <input type="checkbox"/>            | An organization organized and operated exclusively to test for public safety See <b>section 509(a)(4).</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 11 | <input type="checkbox"/>            | An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See <b>section 509(a)(3).</b> Check the box that describes the type of supporting organization and complete lines 11e through 11h<br><b>a</b> <input type="checkbox"/> Type I <b>b</b> <input type="checkbox"/> Type II <b>c</b> <input type="checkbox"/> Type III - Functionally integrated <b>d</b> <input type="checkbox"/> Type III - Non-functionally integrated |
| e  | <input type="checkbox"/>            | By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)                                                                                                                                                                                                                                                                                                                          |
| f  | <input type="checkbox"/>            | If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
| g  | <input type="checkbox"/>            | Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?<br><b>(i)</b> A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?<br><b>(ii)</b> A family member of a person described in (i) above?<br><b>(iii)</b> A 35% controlled entity of a person described in (i) or (ii) above?                                                                                                                                             |
| h  | <input type="checkbox"/>            | Provide the following information about the supported organization(s)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

|          | Yes | No |
|----------|-----|----|
| 11g(i)   |     |    |
| 11g(ii)  |     |    |
| 11g(iii) |     |    |

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions)) | (iv) Is the organization in col (i) listed in your governing document? |    | (v) Did you notify the organization in col (i) of your support? |    | (vi) Is the organization in col (i) organized in the U S ? |    | (vii) Amount of monetary support |
|------------------------------------|----------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------|----|-----------------------------------------------------------------|----|------------------------------------------------------------|----|----------------------------------|
|                                    |          |                                                                                              | Yes                                                                    | No | Yes                                                             | No | Yes                                                        | No |                                  |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |
|                                    |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |
| Total                              |          |                                                                                              |                                                                        |    |                                                                 |    |                                                            |    |                                  |

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)  
(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Section A. Public Support                                                                                                                                                                             |           |            |            |            |           |            |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------|------------|------------|-----------|------------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                                                         | (a) 2009  | (b) 2010   | (c) 2011   | (d) 2012   | (e) 2013  | (f) Total  |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                                                   | 7,862,566 | 12,039,205 | 15,877,319 | 51,799,164 | 9,495,012 | 97,073,266 |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                                                     |           |            |            |            |           |            |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                                             |           |            |            |            |           |            |
| 4 Total. Add lines 1 through 3                                                                                                                                                                        | 7,862,566 | 12,039,205 | 15,877,319 | 51,799,164 | 9,495,012 | 97,073,266 |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |           |            |            |            |           | 48,443,747 |
| 6 Public support. Subtract line 5 from line 4                                                                                                                                                         |           |            |            |            |           | 48,629,519 |

| Section B. Total Support                                                                                                                                                           |           |            |            |            |           |             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------|------------|------------|-----------|-------------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                                      | (a) 2009  | (b) 2010   | (c) 2011   | (d) 2012   | (e) 2013  | (f) Total   |
| 7 Amounts from line 4                                                                                                                                                              | 7,862,566 | 12,039,205 | 15,877,319 | 51,799,164 | 9,495,012 | 97,073,266  |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                                   | 2,301,215 | 2,012,875  | 1,435,260  | 958,662    | 697,470   | 7,405,482   |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on                                                                               |           |            |            |            |           |             |
| 10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )                                                                                  |           |            |            |            | 150,000   | 150,000     |
| 11 Total support (Add lines 7 through 10)                                                                                                                                          |           |            |            |            |           | 104,628,748 |
| 12 Gross receipts from related activities, etc (see instructions)                                                                                                                  |           |            |            |            | 12        | 20,005,515  |
| 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here . . . . . |           |            |            |            |           | ▶           |

| Section C. Computation of Public Support Percentage                                                                                                                                                                                                                                                                                                                                         |    |          |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|----------|
| 14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))                                                                                                                                                                                                                                                                                                   | 14 | 46 480 % |
| 15 Public support percentage for 2012 Schedule A, Part II, line 14                                                                                                                                                                                                                                                                                                                          | 15 | 43 060 % |
| 16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                          | ▶  |          |
| b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization                                                                                                                                                                       | ▶  |          |
| 17a 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization    | ▶  |          |
| b 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization | ▶  |          |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions                                                                                                                                                                                                                                                       | ▶  |          |

Part IIISupport Schedule for Organizations Described in Section 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support                                                                                                                                                  |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                              | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")                                                                        |          |          |          |          |          |           |
| 2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose |          |          |          |          |          |           |
| 3 Gross receipts from activities that are not an unrelated trade or business under section 513                                                                             |          |          |          |          |          |           |
| 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf                                                                          |          |          |          |          |          |           |
| 5 The value of services or facilities furnished by a governmental unit to the organization without charge                                                                  |          |          |          |          |          |           |
| 6 Total. Add lines 1 through 5                                                                                                                                             |          |          |          |          |          |           |
| 7a Amounts included on lines 1, 2, and 3 received from disqualified persons                                                                                                |          |          |          |          |          |           |
| b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year           |          |          |          |          |          |           |
| c Add lines 7a and 7b                                                                                                                                                      |          |          |          |          |          |           |
| 8 Public support (Subtract line 7c from line 6.)                                                                                                                           |          |          |          |          |          |           |

| Section B. Total Support                                                                                                                                                   |          |          |          |          |          |           |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in) ▶                                                                                                                              | (a) 2009 | (b) 2010 | (c) 2011 | (d) 2012 | (e) 2013 | (f) Total |
| 9 Amounts from line 6                                                                                                                                                      |          |          |          |          |          |           |
| 10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources                                         |          |          |          |          |          |           |
| b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                                                                  |          |          |          |          |          |           |
| c Add lines 10a and 10b                                                                                                                                                    |          |          |          |          |          |           |
| 11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on                                             |          |          |          |          |          |           |
| 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                                                         |          |          |          |          |          |           |
| 13 Total support. (Add lines 9, 10c, 11, and 12.)                                                                                                                          |          |          |          |          |          |           |
| 14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶ |          |          |          |          |          |           |

| Section C. Computation of Public Support Percentage                                       |    |  |
|-------------------------------------------------------------------------------------------|----|--|
| 15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f)) | 15 |  |
| 16 Public support percentage from 2012 Schedule A, Part III, line 15                      | 16 |  |

| Section D. Computation of Investment Income Percentage                                                                                                                                                                                                               |    |  |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))                                                                                                                                                                       | 17 |  |
| 18 Investment income percentage from 2012 Schedule A, Part III, line 17                                                                                                                                                                                              | 18 |  |
| 19a 33 1/3% support tests—2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶        |    |  |
| b 33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization ▶ |    |  |
| 20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶                                                                                                                                        |    |  |

Part IV

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

| Facts And Circumstances Test                                    |                                             |
|-----------------------------------------------------------------|---------------------------------------------|
|                                                                 |                                             |
| Return Reference                                                | Explanation                                 |
| SCHEDULE A, PART II, LINE 10,<br>EXPLANATION OF OTHER<br>INCOME | INSURANCE RECOVERY - 2013 AMOUNT \$ 150,000 |

SCHEDULE C

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ **Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.**

▶ **See separate instructions. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.**

OMB No 1545-0047

2013

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

|                                                        |                                              |
|--------------------------------------------------------|----------------------------------------------|
| Name of the organization<br>COLLEGE SUCCESS FOUNDATION | Employer identification number<br>91-2036088 |
|--------------------------------------------------------|----------------------------------------------|

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

|   |                                                                                                          |      |
|---|----------------------------------------------------------------------------------------------------------|------|
| 1 | Provide a description of the organization's direct and indirect political campaign activities in Part IV |      |
| 2 | Political expenditures                                                                                   | ▶ \$ |
| 3 | Volunteer hours                                                                                          |      |

Part I-B Complete if the organization is exempt under section 501(c)(3).

|    |                                                                                         |                                                          |
|----|-----------------------------------------------------------------------------------------|----------------------------------------------------------|
| 1  | Enter the amount of any excise tax incurred by the organization under section 4955      | ▶ \$                                                     |
| 2  | Enter the amount of any excise tax incurred by organization managers under section 4955 | ▶ \$                                                     |
| 3  | If the organization incurred a section 4955 tax, did it file Form 4720 for this year?   | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 4a | Was a correction made?                                                                  | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| b  | If "Yes," describe in Part IV                                                           |                                                          |

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

|   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                          |
|---|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------|
| 1 | Enter the amount directly expended by the filing organization for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                                                | ▶ \$                                                     |
| 2 | Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities                                                                                                                                                                                                                                                                                                                                                                                                       | ▶ \$                                                     |
| 3 | Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b                                                                                                                                                                                                                                                                                                                                                                                                                                          | ▶ \$                                                     |
| 4 | Did the filing organization file <b>Form 1120-POL</b> for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <input type="checkbox"/> Yes <input type="checkbox"/> No |
| 5 | Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV |                                                          |

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0- |
|----------|-------------|---------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |
|          |             |         |                                                                     |                                                                                                                                            |

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)
- B** Check ☐ if the filing organization checked box A and "limited control" provisions apply

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | (a) Filing organization's totals                         | (b) Affiliated group totals        |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|----------------------------------------------------------|------------------------------------|--------------------|------------------------------|-----------------------------------------|-------------------------------------------------|-------------------------------------------|---------------------------------------------------|--------------------------------------------|--------------------------------------------------|-------------------|-------------|--|--|
| <b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |                                                   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                   | 55,279                                                   |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>c</b> Total lobbying expenditures (add lines 1a and 1b)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   | 55,279                                                   |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>d</b> Other exempt purpose expenditures                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   | 19,819,768                                               |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>e</b> Total exempt purpose expenditures (add lines 1c and 1d)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |                                                   | 19,875,047                                               |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>f</b> Lobbying nontaxable amount Enter the amount from the following table in both columns                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |                                                   | 1,000,000                                                |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <table><tr><th>If the amount on line 1e, column (a) or (b) is:</th><th>The lobbying nontaxable amount is:</th></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table> |                                                   | If the amount on line 1e, column (a) or (b) is:          | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000 | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000 | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000 | Over \$17,000,000 | \$1,000,000 |  |  |
| If the amount on line 1e, column (a) or (b) is:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | The lobbying nontaxable amount is:                |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Not over \$500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 20% of the amount on line 1e                      |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$500,000 but not over \$1,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | \$100,000 plus 15% of the excess over \$500,000   |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,000,000 but not over \$1,500,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | \$175,000 plus 10% of the excess over \$1,000,000 |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$1,500,000 but not over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | \$225,000 plus 5% of the excess over \$1,500,000  |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| Over \$17,000,000                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | \$1,000,000                                       |                                                          |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>g</b> Grassroots nontaxable amount (enter 25% of line 1f)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                   | 250,000                                                  |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>h</b> Subtract line 1g from line 1a If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   | 0                                                        |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>i</b> Subtract line 1f from line 1c If zero or less, enter -0-                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |                                                   | 0                                                        |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |
| <b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                   | <input type="checkbox"/> Yes <input type="checkbox"/> No |                                    |                    |                              |                                         |                                                 |                                           |                                                   |                                            |                                                  |                   |             |  |  |

**4-Year Averaging Period Under Section 501(h)**  
**(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)**

| Lobbying Expenditures During 4-Year Averaging Period             |          |          |           |           |           |
|------------------------------------------------------------------|----------|----------|-----------|-----------|-----------|
| Calendar year (or fiscal year beginning in)                      | (a) 2010 | (b) 2011 | (c) 2012  | (d) 2013  | (e) Total |
| <b>2a</b> Lobbying nontaxable amount                             |          | 874,067  | 1,000,000 | 1,000,000 | 2,874,067 |
| <b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))    |          |          |           |           | 4,311,101 |
| <b>c</b> Total lobbying expenditures                             |          | 135,662  | 87,850    | 55,279    | 278,791   |
| <b>d</b> Grassroots nontaxable amount                            |          | 218,517  | 250,000   | 250,000   | 718,517   |
| <b>e</b> Grassroots ceiling amount (150% of line 2d, column (e)) |          |          |           |           | 1,077,776 |
| <b>f</b> Grassroots lobbying expenditures                        |          |          |           |           |           |

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity. |                                                                                                                                                                                                                              | (a) |    | (b)    |
|---------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|--------|
|                                                                                                                           |                                                                                                                                                                                                                              | Yes | No | Amount |
| 1                                                                                                                         | During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of |     |    |        |
| a                                                                                                                         | Volunteers?                                                                                                                                                                                                                  |     |    |        |
| b                                                                                                                         | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?                                                                                                                                 |     |    |        |
| c                                                                                                                         | Media advertisements?                                                                                                                                                                                                        |     |    |        |
| d                                                                                                                         | Mailings to members, legislators, or the public?                                                                                                                                                                             |     |    |        |
| e                                                                                                                         | Publications, or published or broadcast statements?                                                                                                                                                                          |     |    |        |
| f                                                                                                                         | Grants to other organizations for lobbying purposes?                                                                                                                                                                         |     |    |        |
| g                                                                                                                         | Direct contact with legislators, their staffs, government officials, or a legislative body?                                                                                                                                  |     |    |        |
| h                                                                                                                         | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?                                                                                                                                    |     |    |        |
| i                                                                                                                         | Other activities?                                                                                                                                                                                                            |     |    |        |
| j                                                                                                                         | Total. Add lines 1c through 1i.                                                                                                                                                                                              |     |    |        |
| 2a                                                                                                                        | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?                                                                                                                                |     |    |        |
| b                                                                                                                         | If "Yes," enter the amount of any tax incurred under section 4912.                                                                                                                                                           |     |    |        |
| c                                                                                                                         | If "Yes," enter the amount of any tax incurred by organization managers under section 4912.                                                                                                                                  |     |    |        |
| d                                                                                                                         | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?                                                                                                                                 |     |    |        |

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|   |                                                                                                   |   |     |    |
|---|---------------------------------------------------------------------------------------------------|---|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?                      | 1 | Yes | No |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                 | 2 |     |    |
| 3 | Did the organization agree to carry over lobbying and political expenditures from the prior year? | 3 |     |    |

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

|   |                                                                                                                                                                                                                                            |    |  |
|---|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|--|
| 1 | Dues, assessments and similar amounts from members                                                                                                                                                                                         | 1  |  |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).                                                                                 |    |  |
| a | Current year                                                                                                                                                                                                                               | 2a |  |
| b | Carryover from last year                                                                                                                                                                                                                   | 2b |  |
| c | Total                                                                                                                                                                                                                                      | 2c |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues                                                                                                                                            | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| 5 | Taxable amount of lobbying and political expenditures (see instructions)                                                                                                                                                                   | 5  |  |

Part IV

Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1. Also, complete this part for any additional information.

| Return Reference | Explanation |
|------------------|-------------|
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |
|                  |             |

[illegible]

SCHEDULE D  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b  
▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization  
COLLEGE SUCCESS FOUNDATION

Employer identification number  
91-2036088

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|                                            | (a) Donor advised funds | (b) Funds and other accounts |
|--------------------------------------------|-------------------------|------------------------------|
| 1 Total number at end of year              | 0                       |                              |
| 2 Aggregate contributions to (during year) |                         |                              |
| 3 Aggregate grants from (during year)      | 24,248                  |                              |
| 4 Aggregate value at end of year           | 0                       |                              |

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☒ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?

☒ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)  
☐ Preservation of land for public use (e g , recreation or education) ☐ Preservation of an historically important land area  
☐ Protection of natural habitat ☐ Preservation of a certified historic structure  
☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

|                                                                                                                                            | Held at the End of the Year |
|--------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| a Total number of conservation easements                                                                                                   | 2a                          |
| b Total acreage restricted by conservation easements                                                                                       | 2b                          |
| c Number of conservation easements on a certified historic structure included in (a)                                                       | 2c                          |
| d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register | 2d                          |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items  

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X

▶ \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items  

a Revenues included in Form 990, Part VIII, line 1

▶ \$ \_\_\_\_\_

b Assets included in Form 990, Part X

▶ \$ \_\_\_\_\_

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat No 52283D

Schedule D (Form 990) 2013

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** *(continued)*

- 3

Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)
- a

☐ Public exhibition

b

☐ Scholarly research

c

☐ Preservation for future generations

d

☐ Loan or exchange programs

e

☐ Other
- 4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII
- 5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☐ Yes

☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII and complete the following table
- |    |        |
|----|--------|
|    | Amount |
| 1c |        |
| 1d |        |
| 1e |        |
| 1f |        |

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance
- 2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☐ No
- b

If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII

☐

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

|                                                            | (a)Current year | (b)Prior year | b (c)Two years back | (d)Three years back | (e)Four years back |
|------------------------------------------------------------|-----------------|---------------|---------------------|---------------------|--------------------|
| 1a Beginning of year balance . . . . .                     | 10,208,802      | 5,180,966     | 219,138             | 201,200             | 201,200            |
| b Contributions . . . . .                                  | 5,181,953       | 5,000,775     | 5,000,000           | 17,938              |                    |
| c Net investment earnings, gains, and losses               | 39,783          | 27,061        | -6,140              |                     |                    |
| d Grants or scholarships . . . . .                         |                 |               | 32,032              |                     |                    |
| e Other expenditures for facilities and programs . . . . . | 7,500,000       |               |                     |                     |                    |
| f Administrative expenses . . . . .                        |                 |               |                     |                     |                    |
| g End of year balance . . . . .                            | 7,930,538       | 10,208,802    | 5,180,966           | 219,138             | 201,200            |

- 2

Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as
- a

Board designated or quasi-endowment

☒
- b

Permanent endowment

☒ 99 410 %
- c

Temporarily restricted endowment

☐ 0 590 %
- The percentages in lines 2a, 2b, and 2c should equal 100%
- 3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by
- (i) unrelated organizations . . . . .

3a(i)

☐ Yes

☐ No

(ii) related organizations . . . . .

3a(ii)

☐ Yes

☐ No
- b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

☒ 3b

☐

☐
- 4

Describe in Part XIII the intended uses of the organization's endowment funds

**Part VI Land, Buildings, and Equipment.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property                                                                          | (a) Cost or other basis (investment) | (b)Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------|------------------------------|----------------|
| 1a Land . . . . .                                                                                |                                      |                                |                              |                |
| b Buildings . . . . .                                                                            |                                      |                                |                              |                |
| c Leasehold improvements . . . . .                                                               |                                      | 264,298                        | 142,084                      | 122,214        |
| d Equipment . . . . .                                                                            |                                      | 434,761                        | 386,447                      | 48,314         |
| e Other . . . . .                                                                                |                                      | 1,694,013                      | 1,038,600                    | 655,413        |
| Total. Add lines 1a through 1e (Column (d) must equal Form 990, Part X, column (B), line 10(c).) |                                      |                                |                              | 825,941        |



Part XI

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

|   |                                                                                          |    |            |
|---|------------------------------------------------------------------------------------------|----|------------|
| 1 | Total revenue, gains, and other support per audited financial statements . . . . .       | 1  | 17,795,928 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12                       |    |            |
| a | Net unrealized gains on investments . . . . .                                            | 2a | 174,893    |
| b | Donated services and use of facilities . . . . .                                         | 2b | 106,334    |
| c | Recoveries of prior year grants . . . . .                                                | 2c |            |
| d | Other (Describe in Part XIII ) . . . . .                                                 | 2d | 4,476,027  |
| e | Add lines 2a through 2d . . . . .                                                        | 2e | 4,757,254  |
| 3 | Subtract line 2e from line 1 . . . . .                                                   | 3  | 13,038,674 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1                      |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .               | 4a |            |
| b | Other (Describe in Part XIII ) . . . . .                                                 | 4b | 600,870    |
| c | Add lines 4a and 4b . . . . .                                                            | 4c | 600,870    |
| 5 | Total revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line 12 ) . . . . . | 5  | 13,639,544 |

Part XII

Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

|   |                                                                                           |    |            |
|---|-------------------------------------------------------------------------------------------|----|------------|
| 1 | Total expenses and losses per audited financial statements . . . . .                      | 1  | 29,741,240 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25                          |    |            |
| a | Donated services and use of facilities . . . . .                                          | 2a | 106,334    |
| b | Prior year adjustments . . . . .                                                          | 2b |            |
| c | Other losses . . . . .                                                                    | 2c |            |
| d | Other (Describe in Part XIII ) . . . . .                                                  | 2d | 10,912,781 |
| e | Add lines 2a through 2d . . . . .                                                         | 2e | 11,019,115 |
| 3 | Subtract line 2e from line 1 . . . . .                                                    | 3  | 18,722,125 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                        |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b . . . . .                | 4a |            |
| b | Other (Describe in Part XIII ) . . . . .                                                  | 4b | 600,870    |
| c | Add lines 4a and 4b . . . . .                                                             | 4c | 600,870    |
| 5 | Total expenses Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 ) . . . . . | 5  | 19,322,995 |

Part XIII

Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference                      | Explanation                                                                       |
|---------------------------------------|-----------------------------------------------------------------------------------|
| PART V, LINE 4                        | THE FOUNDATION USES THESE ENDOWMENT FUNDS FOR SCHOLARSHIPS                        |
| PART XI, LINE 2D - OTHER ADJUSTMENTS  | REVENUE FROM AFFILIATES INCLUDED ON CONSOLIDATED FINANCIAL STATEMENTS 4,476,027   |
| PART XI, LINE 4B - OTHER ADJUSTMENTS  | INTERCOMPANY ELIMINATIONS 600,870                                                 |
| PART XII, LINE 2D - OTHER ADJUSTMENTS | EXPENSES FROM AFFILIATES INCLUDED ON CONSOLIDATED FINANCIAL STATEMENTS 10,912,781 |
| PART XII, LINE 4B - OTHER ADJUSTMENTS | INTERCOMPANY ELIMINATIONS 600,870                                                 |
|                                       |                                                                                   |
|                                       |                                                                                   |

[illegible]

SCHEDULE G  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information Regarding  
Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.  
▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization  
COLLEGE SUCCESS FOUNDATION

Employer identification number  
91-2036088

Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.  
Form 990-EZ filers are not required to complete this part.

1

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

a

☐ Mail solicitations

b

☐ Internet and email solicitations

c

☐ Phone solicitations

d

☐ In-person solicitations

e

☐ Solicitation of non-government grants

f

☐ Solicitation of government grants

g

☒ Special fundraising events

2a

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☒ Yes ☐ No

b

If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

| (i) Name and address of individual or entity (fundraiser)                      | (ii) Activity                               | (iii) Did fundraiser have custody or control of contributions? |    | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col (i) | (vi) Amount paid to (or retained by) organization |
|--------------------------------------------------------------------------------|---------------------------------------------|----------------------------------------------------------------|----|-----------------------------------|------------------------------------------------------------------|---------------------------------------------------|
|                                                                                |                                             | Yes                                                            | No |                                   |                                                                  |                                                   |
| 1<br>TERESA I GOODMAN<br>CONSULTING<br>2103 NE 33RD PL<br><br>RENTON, WA 98056 | EVENT PLANNING & MGMT, SPONSOR SOLICITATION |                                                                | No | 398,655                           | 27,379                                                           | 371,276                                           |
| 2<br>PYRAMID COMMUNICATIONS<br>1932 1ST AVE STE 507<br><br>SEATTLE, WA 98101   | FUNDRAISING STRATEGY, PLANNING, & MATERIALS |                                                                | No | 0                                 | 256,977                                                          | -256,977                                          |
| 3<br>JOAN CAINE<br>14729 38TH AVE NE<br><br>LAKE FOREST PARK, WA 98155         | DEVELOP STRATEGIC FUNDRAISING PLAN          |                                                                | No | 0                                 | 68,250                                                           | -68,250                                           |
| 4                                                                              |                                             |                                                                |    |                                   |                                                                  |                                                   |
| 5                                                                              |                                             |                                                                |    |                                   |                                                                  |                                                   |
| 6                                                                              |                                             |                                                                |    |                                   |                                                                  |                                                   |
| 7                                                                              |                                             |                                                                |    |                                   |                                                                  |                                                   |
| 8                                                                              |                                             |                                                                |    |                                   |                                                                  |                                                   |
| 9                                                                              |                                             |                                                                |    |                                   |                                                                  |                                                   |
| 10                                                                             |                                             |                                                                |    |                                   |                                                                  |                                                   |
| Total . . . . . ▶                                                              |                                             |                                                                |    | 398,655                           | 352,606                                                          | 46,049                                            |

3

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

WA

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|                 |                                                                       |                                               | (a) Event #1                            | (b) Event #2                                                     | (c) Other events           | (d) Total events                 |
|-----------------|-----------------------------------------------------------------------|-----------------------------------------------|-----------------------------------------|------------------------------------------------------------------|----------------------------|----------------------------------|
|                 |                                                                       |                                               | <u>COSTCO BREAKFAST</u><br>(event type) | <u>EMPOWERING<br/>YOUTH SEATTLE<br/>LUNCHEON</u><br>(event type) | <u>3</u><br>(total number) | (add col (a) through<br>col (c)) |
| Revenue         | 1                                                                     | Gross receipts . . . .                        | 3,612,835                               | 482,612                                                          | 901,273                    | 4,996,720                        |
|                 | 2                                                                     | Less Contributions . . .                      | 3,567,044                               | 437,567                                                          | 814,543                    | 4,819,154                        |
|                 | 3                                                                     | Gross income (line 1<br>minus line 2) . . . . | 45,791                                  | 45,045                                                           | 86,730                     | 177,566                          |
|                 |                                                                       |                                               |                                         |                                                                  |                            |                                  |
| Direct Expenses | 4                                                                     | Cash prizes . . . .                           |                                         |                                                                  |                            |                                  |
|                 |                                                                       |                                               |                                         |                                                                  |                            |                                  |
|                 | 5                                                                     | Noncash prizes . . .                          |                                         |                                                                  | 15,000                     | 15,000                           |
|                 |                                                                       |                                               |                                         |                                                                  |                            |                                  |
|                 | 6                                                                     | Rent/facility costs . . .                     |                                         |                                                                  | 24,160                     | 24,160                           |
|                 |                                                                       |                                               |                                         |                                                                  |                            |                                  |
|                 | 7                                                                     | Food and beverages .                          | 54,547                                  | 46,292                                                           | 49,784                     | 150,623                          |
|                 |                                                                       |                                               |                                         |                                                                  |                            |                                  |
|                 | 8                                                                     | Entertainment . . . .                         | 46,829                                  | 26,588                                                           | 8,194                      | 81,611                           |
|                 |                                                                       |                                               |                                         |                                                                  |                            |                                  |
| 9               | Other direct expenses .                                               | 127,946                                       | 43,178                                  | 109,534                                                          | 280,658                    |                                  |
|                 |                                                                       |                                               |                                         |                                                                  |                            |                                  |
| 10              | Direct expense summary Add lines 4 through 9 in column (d) . . . . .  |                                               |                                         |                                                                  | (552,052)                  |                                  |
| 11              | Net income summary Subtract line 10 from line 3, column (d) . . . . . |                                               |                                         |                                                                  | -374,486                   |                                  |

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                 |   | (a) Bingo                                                                   | (b) Pull tabs/Instant bingo/progressive bingo                       | (c) Other gaming                                                    | (d) Total gaming (add col (a) through col (c)) |
|-----------------|---|-----------------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------|------------------------------------------------|
| Revenue         | 1 | Gross revenue . . . . .                                                     |                                                                     |                                                                     |                                                |
| Direct Expenses | 2 | Cash prizes . . . . .                                                       |                                                                     |                                                                     |                                                |
|                 | 3 | Non-cash prizes . . . .                                                     |                                                                     |                                                                     |                                                |
|                 | 4 | Rent/facility costs . . . .                                                 |                                                                     |                                                                     |                                                |
|                 | 5 | Other direct expenses . . .                                                 |                                                                     |                                                                     |                                                |
|                 | 6 | Volunteer labor . . . .                                                     | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No |                                                |
|                 | 7 | Direct expense summary Add lines 2 through 5 in column (d) . . . . .        |                                                                     |                                                                     |                                                |
|                 | 8 | Net gaming income summary Subtract line 7 from line 1, column (d) . . . . . |                                                                     |                                                                     |                                                |

9 Enter the state(s) in which the organization operates gaming activities \_\_\_\_\_

a Is the organization licensed to operate gaming activities in each of these states? . . . . . ☐ Yes ☐ No

b If "No," explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . . . ☐ Yes ☐ No

b If "Yes," explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

Does the organization operate gaming activities with nonmembers? ☐ Yes ☐ No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No

13 Indicate the percentage of gaming activity operated in

a The organization's facility

13a

%

b An outside facility

13b

%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$

c If "Yes," enter name and address of the third party

Name ▶

Address ▶

16 Gaming manager information

Name ▶

Gaming manager compensation ▶ \$

Description of services provided ▶

☐ Director/officer

☐ Employee

☐ Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$

| Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions). |             |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|
| Return Reference                                                                                                                                                                                                                                                       | Explanation |

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public  
Inspection

Name of the organization  
COLLEGE SUCCESS FOUNDATION

Employer identification number  
91-2036088

Part I General Information on Grants and Assistance

1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

☒ Yes ☐ No

2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| (a) Name and address of organization or government                          | (b) EIN    | (c) IRC Code section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|-----------------------------------------------------------------------------|------------|------------------------------------|--------------------------|-----------------------------------|-------------------------------------------------------|----------------------------------------|------------------------------------|
| (1) SEATTLE UNIVERSITY<br>901 12TH AVE<br>SEATTLE, WA 98122                 | 91-0565006 | 501(C)(3)                          | 1,669,598                |                                   |                                                       |                                        | STUDENT COLLEGE SCHOLARSHIPS       |
| (2) UNIVERSITY OF WASHINGTON<br>PO BOX 355820<br>SEATTLE, WA 98195          | 94-3079432 | GOVERNMENT                         | 1,669,598                |                                   |                                                       |                                        | STUDENT COLLEGE SCHOLARSHIPS       |
| (3) WASHINGTON SPACE GRANT CONSORTIUM<br>PO BOX 351310<br>SEATTLE, WA 98195 | 91-6001537 | 501(C)(3)                          | 8,000                    |                                   |                                                       |                                        | STUDENT SUMMER RESEARCH            |
| (4) CENTRUM<br>PO BOX 1158<br>PORT TOWNSEND, WA 98368                       | 23-7348302 | 501(C)(3)                          | 5,100                    |                                   |                                                       |                                        | STUDENT DANCE THEATER              |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |
|                                                                             |            |                                    |                          |                                   |                                                       |                                        |                                    |

2

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . .

4

3

Enter total number of other organizations listed in the line 1 table . . . . .

0

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a)Type of grant or assistance | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|--------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
| See Additional Data Table      |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |
|                                |                         |                         |                                  |                                                      |                                       |

Part IV

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

| Return Reference     | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| PART I, LINE 2       | COLLEGE SUCCESS FOUNDATION USES A COMBINATION OF EXTERNAL REVIEWERS AND SMALL WORKING GROUPS FOR SELECTION OF GRANTEES AND SCHOLARSHIP RECIPIENTS IN ADDITION, IT USES PROGRAMMATIC AND FINANCIAL REPORTING FROM GRANTEES TO ENSURE ATTAINMENT OF GRANT OBJECTIVES                                                                                                                                                                                                                    |
| SCHEDULE I, PART III | RECONCILIATION OF SCHEDULE I - PART III TO FORM 990, PART IX, LINE 2 TOTAL GRANTS PER SCHEDULE I, PART III \$10,537,948 LESS ACCRUED SCHOLARSHIPS PAYABLE FOR CURRENT YEAR ACHIEVERS ACCRUED SCHOLARSHIP \$3,630,569 WASHINGTON STATE OPPORTUNITY SCHOLARSHIP \$2,671,187 GOVERNORS ACCRUED SCHOLARSHIP \$17,869 PLUS COMMITMENT EXPENSE L1000 ACCRUED SCHOLARSHIP \$695,854 REALIZE THE DREAM SCHOLARSHIP \$3,070 TOTAL GRANS PAID REPORTED ON FORM 990, PART IX, LINE 2 \$4,917,247 |

Additional Data

Software ID:  
Software Version:  
EIN: 91-2036088  
Name: COLLEGE SUCCESS FOUNDATION

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

| (a)Type of grant or assistance               | (b)Number of recipients | (c)Amount of cash grant | (d)Amount of non-cash assistance | (e)Method of valuation (book, FMV, appraisal, other) | (f)Description of non-cash assistance |
|----------------------------------------------|-------------------------|-------------------------|----------------------------------|------------------------------------------------------|---------------------------------------|
| WASHINGTON STATE ACHIEVERS SCHOLARSHIP GRANT | 890                     |                         | 4,342,652                        | FMV                                                  | SCHOLARSHIPS                          |
| GOVERNORS SCHOLARSHIP GRANT                  | 142                     |                         | 309,629                          | FMV                                                  | SCHOLARSHIPS                          |
| LEADERSHIP 1000 SCHOLARSHIP GRANT            | 246                     |                         | 954,650                          | FMV                                                  | SCHOLARSHIPS                          |
| GETTING READY FOR SUCCESS                    | 74                      |                         | 74,720                           | FMV                                                  | SCHOLARSHIPS                          |
| REALIZE THE DREAM                            | 185                     |                         | 629,505                          | FMV                                                  | SCHOLARSHIPS                          |
| O WINES OPPORTUNITY FOR SUCCESS              | 11                      |                         | 42,168                           | FMV                                                  | SCHOLARSHIPS                          |
| USA FUNDS - JUMPSTART                        | 13                      |                         | 2,383                            | FMV                                                  | SCHOLARSHIPS                          |
| WASHINGTON STATE OPPORTUNITY SCHOLARSHIP     | 2698                    |                         | 4,114,373                        | FMV                                                  | SCHOLARSHIPS                          |
| HERO STUDENT LAPTOP PROGRAM                  | 226                     |                         | 67,868                           | FMV                                                  | LAPTOPS                               |

Schedule J  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.  
▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization  
COLLEGE SUCCESS FOUNDATION

Employer identification number  
91-2036088

Part I

Questions Regarding Compensation

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Yes   | No |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|----|
| <div><div>1a</div><div>Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items</div><div><div><div><input checked="" type="checkbox"/> First-class or charter travel</div><div><input type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Tax idemnification and gross-up payments</div><div><input type="checkbox"/> Discretionary spending account</div></div><div><div><input type="checkbox"/> Housing allowance or residence for personal use</div><div><input type="checkbox"/> Payments for business use of personal residence</div><div><input type="checkbox"/> Health or social club dues or initiation fees</div><div><input type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div></div></div> |       |    |
| <div><div>b</div><div>If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 1bYes |    |
| <div><div>2</div><div>Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2Yes  |    |
| <div><div>3</div><div>Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III</div><div><div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Independent compensation consultant</div><div><input type="checkbox"/> Form 990 of other organizations</div></div><div><div><input type="checkbox"/> Written employment contract</div><div><input checked="" type="checkbox"/> Compensation survey or study</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div></div></div>                                                                               |       |    |
| <div><div>4</div><div>During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |       |    |
| <div><div>a</div><div>Receive a severance payment or change-of-control payment?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 4a    | No |
| <div><div>b</div><div>Participate in, or receive payment from, a supplemental nonqualified retirement plan?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 4b    | No |
| <div><div>c</div><div>Participate in, or receive payment from, an equity-based compensation arrangement?</div></div> <div>If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 4c    | No |
| <div><div></div><div>Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |       |    |
| <div><div>5</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |       |    |
| <div><div>a</div><div>The organization?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 5a    | No |
| <div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 5a or 5b, describe in Part III</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 5b    | No |
| <div><div>6</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |       |    |
| <div><div>a</div><div>The organization?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | 6a    | No |
| <div><div>b</div><div>Any related organization?</div></div> <div>If "Yes," to line 6a or 6b, describe in Part III</div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 6b    | No |
| <div><div>7</div><div>For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 7     | No |
| <div><div>8</div><div>Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 8     | No |
| <div><div>9</div><div>If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?</div></div>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 9     |    |

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

| (A) Name and Title                  |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported as deferred in prior Form 990 |
|-------------------------------------|------|----------------------------------------------------|-------------------------------------|-------------------------------------|------------------------------------------------|-------------------------|---------------------------------|---------------------------------------------------------|
|                                     |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |                                                |                         |                                 |                                                         |
| (1)BOB CRAVES CEO<br>- THROUGH 8/13 | (i)  | 142,050                                            | 0                                   | 0                                   | 14,937                                         | 9,982                   | 166,969                         | 0                                                       |
|                                     | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                       |
| (2)DEBORAH WILDS<br>PHD COO         | (i)  | 194,334                                            | 0                                   | 0                                   | 19,635                                         | 6,895                   | 220,864                         | 0                                                       |
|                                     | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                       |
| (3)HERBERT TILLERY<br>BOARD MEMBER  | (i)  | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                       |
|                                     | (ii) | 179,660                                            | 0                                   | 0                                   | 18,045                                         | 569                     | 198,274                         | 0                                                       |
| (4)JOHN MCDOWELL<br>CFO             | (i)  | 132,284                                            | 0                                   | 0                                   | 13,368                                         | 6,417                   | 152,069                         | 0                                                       |
|                                     | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                       |
| (5)SUE BYERS<br>PROGRAM MGR         | (i)  | 146,600                                            | 0                                   | 0                                   | 14,841                                         | 6,746                   | 168,187                         | 0                                                       |
|                                     | (ii) | 0                                                  | 0                                   | 0                                   | 0                                              | 0                       | 0                               | 0                                                       |

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference | Explanation                                                                                              |
|------------------|----------------------------------------------------------------------------------------------------------|
| PART I, LINE 1A  | FIRST CLASS TRAVEL FOR ONE BOARD MEMBER DUE TO MEDICAL NEEDS TREATED AS NONTAXABLE EXPENSE REIMBURSEMENT |

SCHEDULE M  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Noncash Contributions

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.  
▶ Attach to Form 990.

▶Information about Schedule M (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization  
COLLEGE SUCCESS FOUNDATION

Employer identification number  
91-2036088

Part I Types of Property

|                                                                            | (a)<br>Check<br>if<br>applicable | (b)<br>Number of contributions<br>or items contributed | (c)<br>Noncash contribution<br>amounts reported on<br>Form 990, Part VIII,<br>line 1g | (d)<br>Method of determining<br>noncash contribution amounts |
|----------------------------------------------------------------------------|----------------------------------|--------------------------------------------------------|---------------------------------------------------------------------------------------|--------------------------------------------------------------|
| 1 Art—Works of art . . . . .                                               |                                  |                                                        |                                                                                       |                                                              |
| 2 Art—Historical treasures . . . . .                                       |                                  |                                                        |                                                                                       |                                                              |
| 3 Art—Fractional interests . . . . .                                       |                                  |                                                        |                                                                                       |                                                              |
| 4 Books and publications . . . . .                                         |                                  |                                                        |                                                                                       |                                                              |
| 5 Clothing and household<br>goods . . . . .                                |                                  |                                                        |                                                                                       |                                                              |
| 6 Cars and other vehicles . . . . .                                        |                                  |                                                        |                                                                                       |                                                              |
| 7 Boats and planes . . . . .                                               |                                  |                                                        |                                                                                       |                                                              |
| 8 Intellectual property . . . . .                                          |                                  |                                                        |                                                                                       |                                                              |
| 9 Securities—Publicly traded . . . . .                                     | X                                | 1                                                      | 2,007                                                                                 | FMV                                                          |
| 10 Securities—Closely held stock . . . . .                                 |                                  |                                                        |                                                                                       |                                                              |
| 11 Securities—Partnership, LLC,<br>or trust interests . . . . .            |                                  |                                                        |                                                                                       |                                                              |
| 12 Securities—Miscellaneous . . . . .                                      |                                  |                                                        |                                                                                       |                                                              |
| 13 Qualified conservation<br>contribution—Historic<br>structures . . . . . |                                  |                                                        |                                                                                       |                                                              |
| 14 Qualified conservation<br>contribution—Other . . . . .                  |                                  |                                                        |                                                                                       |                                                              |
| 15 Real estate—Residential . . . . .                                       |                                  |                                                        |                                                                                       |                                                              |
| 16 Real estate—Commercial . . . . .                                        |                                  |                                                        |                                                                                       |                                                              |
| 17 Real estate—Other . . . . .                                             |                                  |                                                        |                                                                                       |                                                              |
| 18 Collectibles . . . . .                                                  |                                  |                                                        |                                                                                       |                                                              |
| 19 Food inventory . . . . .                                                |                                  |                                                        |                                                                                       |                                                              |
| 20 Drugs and medical supplies . . . . .                                    |                                  |                                                        |                                                                                       |                                                              |
| 21 Taxidermy . . . . .                                                     |                                  |                                                        |                                                                                       |                                                              |
| 22 Historical artifacts . . . . .                                          |                                  |                                                        |                                                                                       |                                                              |
| 23 Scientific specimens . . . . .                                          |                                  |                                                        |                                                                                       |                                                              |
| 24 Archeological artifacts . . . . .                                       |                                  |                                                        |                                                                                       |                                                              |
| 25 Other ▶ ( AUCTION ITEMS )                                               | X                                | 19                                                     | 15,570                                                                                | FMV                                                          |
| 26 Other ▶ ( PRIZES )                                                      | X                                | 200                                                    | 15,000                                                                                | FMV                                                          |
| 27 Other ▶ ( FOOD, ETC )                                                   | X                                | 1,330                                                  | 13,415                                                                                | FMV                                                          |
| 28 Other ▶ ( WINE - EVENTS )                                               | X                                | 188                                                    | 2,272                                                                                 | FMV                                                          |

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . . .

29

0

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . .

30a

Yes

No

No

b If "Yes," describe the arrangement in Part II

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

31

Yes

No

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? . . . . .

32a

No

No

b If "Yes," describe in Part II

33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II

Part II

Supplemental Information.

Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

| Return Reference   | Explanation                                                                                                         |
|--------------------|---------------------------------------------------------------------------------------------------------------------|
| PART I, COLUMN (B) | DONATED PUBLICLY TRADED STOCK IS ON A PER CONTRIBUTOR BASIS OTHER PROPERTY IS BASED ON THE NUMBER OF ITEMS RECEIVED |

2013

Open to Public Inspection

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on

Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

Name of the organization

COLLEGE SUCCESS FOUNDATION

Employer identification number

91-2036088

990 Schedule O, Supplemental Information

| Return Reference                                            | Explanation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART I, LINE 6, DESCRIPTION OF VOLUNTEER SERVICES |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| FORM 990, PART VI, SECTION A, LINE 2                        | GERRI CRAVES AND BOB CRAVES HAVE A FAMILY RELATIONSHIP                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| FORM 990, PART VI, SECTION B, LINE 11                       | THE REVIEW PROCESS OF THE FORM 990 INCLUDES A DETAILED REVIEW BY THE CONTROLLER AND THE IN<br>TERIM CFO WITH THE PRESIDENT AFTER REVIEW AND APPROVAL BY THE PRESIDENT, THE FORM 990 IS<br>REVIEWED WITH THE FINANCE COMMITTEE, INCLUDING THE CHAIRPERSON, WHO IS AN OUTSIDE DIRECTOR<br>SUBSEQUENT TO THE REVIEW BY THE FINANCE COMMITTEE AND PRIOR TO THE FILING OF THE RETURN,<br>ALL BOARD MEMBERS RECEIVE A COPY OF THE 990 FOR REVIEW                                                                                                                                                                                                                                                                                                                                                                           |
| FORM 990, PART VI, SECTION B, LINE 12C                      | THE POLICIES, RULES, AND REGULATIONS ADOPTED BY THE CORPORATION RELATING TO CONFLICT OF IN<br>TEREST SHALL APPLY TO ANY PERSON APPOINTED BY THE BOARD OF DIRECTORS IN ANY CAPACITY AND T<br>O THE MEMBERS OF THE BOARD OF DIRECTORS THEMSELVES AND KEY EMPLOYEES CONFLICT OF INTEREST<br>QUESTIONNAIRES ARE REQUESTED OF ALL DIRECTORS ANNUALLY AND FOR NEW DIRECTORS AT THE TIME<br>THEY JOIN THE BOARD THE STAFF ACCOUNTANT AND CFO REVIEW THE QUESTIONNAIRES, AND IF A CONF<br>LICT ARISES, THE BOARD MEMBER RECUSES THEMSELVES FROM THE DISCUSSION AND VOTE                                                                                                                                                                                                                                                      |
| FORM 990, PART VI, SECTION B, LINE 15                       | THE CHIEF EXECUTIVE OFFICER'S SALARY IS DETERMINED BY RECOMMENDATION FROM THE GOVERNANCE C<br>OMMITTEE TO THE PERSONNEL AND COMPENSATION COMMITTEE AND VOTED ON BY THE BOARD OF DIRECTOR<br>S EXTERNAL MARKET SALARY REVIEWS ARE CONDUCTED FOR ALL POSITIONS, INCLUDING THE CEO'S, EV<br>ERY 3-4 YEARS A REVIEW OF THE CEO POSITION WAS COMPLETED AND PRESENTED TO THE PERSONNEL A<br>ND COMPENSATION COMMITTEE IN AUGUST 2013 ALL OTHER OFFICER SALARIES ARE REVIEWED BY THE P<br>ERSONNEL AND COMPENSATION COMMITTEE AND APPROVED BY THE BOARD OF DIRECTORS IF THE BOARD A<br>PPROVES INCREASES FOR ALL STAFF, THE CEO AND BOARD CHAIR REVIEW EACH INDIVIDUAL IN THE ADM<br>INISTRATION PROCESS OF INCREASES COMPENSATION INCREASES FOR THE OTHER OFFICERS WERE LAST<br>APPROVED AT THE JANUARY 2013 BOARD MEETING |
| FORM 990, PART VI, SECTION C, LINE 19                       | GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY , AND FINANCIAL STATEMENTS ARE AVAILABLE TO THE PUBLIC UPON REQUEST                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |

SCHEDULE R  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization  
COLLEGE SUCCESS FOUNDATION

Employer identification number  
91-2036088

Part I

Identification of Disregarded Entities

Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity | (b)<br>Primary activity | (c)<br>Legal domicile (state or foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling entity |
|---------------------------------------------------------------------|-------------------------|--------------------------------------------------|---------------------|---------------------------|----------------------------------|
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |
|                                                                     |                         |                                                  |                     |                           |                                  |

Part II

Identification of Related Tax-Exempt Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

| (a)<br>Name, address, and EIN of related organization                                                                                 | (b)<br>Primary activity                                       | (c)<br>Legal domicile (state or foreign country) | (d)<br>Exempt Code section | (e)<br>Public charity status (if section 501(c)(3)) | (f)<br>Direct controlling entity | (g)<br>Section 512(b)(13) controlled entity? |    |
|---------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------|--------------------------------------------------|----------------------------|-----------------------------------------------------|----------------------------------|----------------------------------------------|----|
|                                                                                                                                       |                                                               |                                                  |                            |                                                     |                                  | Yes                                          | No |
| (1) COLLEGE SUCCESS FOUNDATION - DISTRICT OF COLUMBIA<br><br>1605 NW SAMMAMISH ROAD SUITE 200<br><br>ISSAQUAH, WA 98027<br>20-5561911 | COLLEGE SCHOLARSHIPS AND PROGRAMS FOR DC HIGH SCHOOL STUDENTS | WA                                               | 501(C)(3)                  | 11A - TYPE I                                        | COLLEGE SUCCESS FOUNDATION       | Yes                                          |    |
| (2) WASHINGTON STATE MENTORS<br><br>1605 NW SAMMAMISH ROAD SUITE 200<br><br>ISSAQUAH, WA 98027<br>20-8335617                          | SUPPORT TO WASHINGTON STATE MENTORING ORGANIZATIONS           | WA                                               | 501(C)(3)                  | 11A - TYPE I                                        | COLLEGE SUCCESS FOUNDATION       | Yes                                          |    |
|                                                                                                                                       |                                                               |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                                                                       |                                                               |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                                                                       |                                                               |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                                                                       |                                                               |                                                  |                            |                                                     |                                  |                                              |    |
|                                                                                                                                       |                                                               |                                                  |                            |                                                     |                                  |                                              |    |

Part III

Identification of Related Organizations Taxable as a Partnership

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct<br>controlling<br>entity | (e)<br>Predominant<br>income(related,<br>unrelated,<br>excluded from<br>tax under<br>sections 512-<br>514) | (f)<br>Share of<br>total income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V-UBI<br>amount in box<br>20 of<br>Schedule K-1<br>(Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|----------------------------------------------------------|-------------------------|--------------------------------------------------------------|----------------------------------------|------------------------------------------------------------------------------------------------------------|---------------------------------|------------------------------------------|-----------------------------------------|----|----------------------------------------------------------------------------|-------------------------------------------|----|--------------------------------|
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          | Yes                                     | No |                                                                            | Yes                                       | No |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |
|                                                          |                         |                                                              |                                        |                                                                                                            |                                 |                                          |                                         |    |                                                                            |                                           |    |                                |

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust

Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization | (b)<br>Primary activity | (c)<br>Legal<br>domicile<br>(state or foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S<br>corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of end-<br>of-year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section 512<br>(b)(13)<br>controlled<br>entity? |    |
|----------------------------------------------------------|-------------------------|-----------------------------------------------------------|-------------------------------------|-----------------------------------------------------------|---------------------------------|-------------------------------------------|--------------------------------|--------------------------------------------------------|----|
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                | Yes                                                    | No |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |
|                                                          |                         |                                                           |                                     |                                                           |                                 |                                           |                                |                                                        |    |

Part V

Transactions With Related Organizations

Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)

c Gift, grant, or capital contribution from related organization(s)

d Loans or loan guarantees to or for related organization(s)

e Loans or loan guarantees by related organization(s)

f Dividends from related organization(s)

g Sale of assets to related organization(s)

h Purchase of assets from related organization(s)

i Exchange of assets with related organization(s)

j Lease of facilities, equipment, or other assets to related organization(s)

k Lease of facilities, equipment, or other assets from related organization(s)

l Performance of services or membership or fundraising solicitations for related organization(s)

m Performance of services or membership or fundraising solicitations by related organization(s)

n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)

o Sharing of paid employees with related organization(s)

p Reimbursement paid to related organization(s) for expenses

q Reimbursement paid by related organization(s) for expenses

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

Yes

No

1a Yes

1b No

1c No

1d No

1e No

1f No

1g No

1h No

1i No

1j No

1k No

1l Yes

1m No

1n Yes

1o Yes

1p No

1q Yes

1r No

1s No

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

| (a)<br>Name of related organization                   | (b)<br>Transaction<br>type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-------------------------------------------------------|----------------------------------|------------------------|----------------------------------------------|
| (1) WASHINGTON STATE MENTORS                          | A                                | 26,000                 | BOOK VALUE                                   |
| (2) WASHINGTON STATE MENTORS                          | L                                | 106,000                | BOOK VALUE                                   |
| (3) COLLEGE SUCCESS FOUNDATION - DISTRICT OF COLUMBIA | L                                | 468,870                | BOOK VALUE                                   |
|                                                       |                                  |                        |                                              |
|                                                       |                                  |                        |                                              |
|                                                       |                                  |                        |                                              |

Schedule R (Form 990) 2013

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

| Return Reference | Explanation |
|------------------|-------------|
|------------------|-------------|