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# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter Social Security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/torm990

Open to Public Inspection

A F	or the 2	013 calendar year, or tax year beginning and ending		
Bc	heck if pplicable	C Name of organization PARTNERSHIP FOR AFRICAN SOCIAL AND	D Employer identifi	cation number
	Address	GOVERNANCE RESEARCH, INC. C/O KMA CENTRE		
$\vdash$	change Name		l an-n	698745
<u> </u>	_ichange	Doing Business As PASGR, INC.		
	Initial return Termin- aled	Number and street (or P.O. box if mail is not delivered to street address)  Room/st  MARA RD, 4TH FLOOR, PO BOX 76418-0050		, 559-9200
	Amended		G Gross receipts \$	5,079,728.
X	Applica	UPPER HILL, NAIROBI KENYA	H(a) Is this a group re	etum
	pending	F Name and address of principal officer: OMOTADE AKIN AINA SAME AS C ABOVE	for subordinates <b>H(b)</b> Are all subordinates in	
1 7	24 04011	<u> </u>	<del> </del> ``	list. (see instructions)
		▶ WWW.PASGR.ORG	H(c) Group exemption	-
				M State of legal domicile: DE
		Summary	our or tormation: 2 0 2 2 1	W Carto or regar dormono.
LFe	-	DACCE CE	בעכ יים כיים באום	THEN THE
Activities & Governance	1 Br	iefly describe the organization's mission or most significant activities PASGR SE APACITY OF AFRICAN ACADEMIC INSTITUTIONS AN	D RESEARCHERS	TO PRODUCE
Ē	_	neck this box  if the organization discontinued its operations or disposed of m		
Š		umber of voting members of the governing body (Part VI, line 1a)	3	[ 8
යි		umber of independent voting members of the governing body (Part VI, line 1b)	4	8
<b>∞</b> ĕ		· · · · · · · · · · · · · · · · · · ·	5	0
<u>ë</u>		otal number of individuals employed in calendar year 2013 (Part V, line 2a)	6	Ŏ
. <u>₹</u>	<b>.</b>	otal number of volunteers (estimate if necessary)		0.
Ac		otal unrelated business revenue from Part VIII, column (C), line 12	7a	0.
	b No	et unrelated business taxable income from Form 990-T, line 34	7b	
	İ		Prior Year	Current Year
ō	8 C	ontributions and grants (Part VIII, line 1h)		5,079,728.
Ĕ	9 Pr	ogram service revenue (Part VIII, line 2g)		0.
Revenue	10 In	vestment income (Part VIII, column (A), lines 3, 4, and 7d)		0.
æ	11 0	ther revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.
		otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		5,079,728.
		rants and similar amounts paid (Part IX, column (A), lines 1-3)	·	543,285.
		enefits paid to or for members (Part IX, column (A), line 4)		0.
t A		alanes, other compensation, employee benefits (Part IX, column (A), lines 5-10)		1,252,884.
Se		rofessional fundraising fees (Part IX, column (A), line 11e)		0.
Expenses	1	0	· · · · · · · · · · · · · · · · · · ·	
<u> </u>	l .	(=,,	<del> </del>	1,954,035.
	1	ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		3,750,204.
	i .	otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,329,524.
or Expenses	19 R	evenue less expenses. Subtract line 18 from line 12	Desired	
Assets or d Balances		, 10	Beginning of Current Year	End of Year
agget	20 To	otal assets (Part X, line 16)	268,417.	2,204,563.
ĕĕ	21 To	otal fiabilities (Part X, line 26)	85,570.	183,346.
25	21 To	et assets or fund balances. Subtract line 21, from line 20	182,847.	2,021,217.
		Signature Block		
		es of perjury, I declare that I have examined this return, including accompanying schedules and sta		ly knowledge and belief, it is
true,	correct,	and complete. Declaration of preparer (other than officer) is based on all information of which prep	arer has any knowledge.	
			MA	1 18, 2015
Sign	, J	Signature of officer	Date	,
Her		OMOTADE AKIN ALMA, CURRENT EXECUTIVE DIRE	CTOR	
	`   <b> </b>	Type or print name and title		
		rint/Type preparer's name Preparer's, signature (7)	Date Check	PTIN
Paid		LFONSO PERILLO	05/11/15 sett-employ	P00950491
			Firm's EIN	04-2442519
	arer F	wm's name EDELSTEIN AND COMPANY, LLP	tum 2 mm	J. 2.12047
USE	Only   F	irm's address 160 FEDERAL STREET, 9TH FLOOR	Db C 1	7-227-6161
		BOSTON, MA 02110	Prione no. 6 1	
May	the IRS	discuss this return with the preparer shown above? (see instructions)		X Yes No

LHA For Paperwork Reduction Act Notice, see the separate instructions. 332001 10 29-13

Form 990 (2013)

	DADWINGUID DOD ADDIGAN GOGIAL AND
<b>-</b>	PARTNERSHIP FOR AFRICAN SOCIAL AND 990 (2013) GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90-0698745 Page 2
	990 (2013) GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90-0698745 Page 2 till   Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission
	PASGR SEEKS TO STRENGTHEN THE CAPACITY OF AFRICAN ACADEMIC
	INSTITUTIONS AND RESEARCHERS TO PRODUCE RESEARCH THAT CAN INFORM
	SOCIAL POLICY AND GOVERNANCE
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
	•
3	If "Yes," describe these new services on Schedule O  Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes X No
•	If "Yes," describe these changes on Schedule O
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
<b>4</b> a	(Code) (Expenses \$1, 406, 639 . including grants of \$532, 000 . ) (Revenue \$)
	THE RESEARCH PROGRAM SUPPORTS RESEARCH ON ASPECTS OF GOVERNCE (SUCH AS
	ACCOUNTABILITY, SERVICE DELIVERY, VOICE) TO INFLUENCE THE DESIGN AND IMPLEMENTATION OF AFRICAN SOCIAL POLICY. THE OBJECTIVES OF THE PROGRAM
	ARE TO EXPAND KNOWLEDGE OF POLICY PROCESSES IN AFRICAN STATES,
	ESPECIALLY AS IT RELATES TO THE DESIGN AND IMPLEMENTATION OF SOCIAL
	POLICY, AND TO ADVANCE THE ANALYSIS OF PUBLIC POLICY THROUGH THE
	APPLICATION OF APPROPRIATE CONCEPTS, METHODS AND TOOLS TO SPECIFIC
	ISSUES, AS WELL AS THE CONDUCT OF RIGOROUS HIGH QUALITY RESEARCH. THE
	PROGRAM ALSO SEEKS TO ENRICH THE TEACHING AND PRACTICE OF PUBLIC POLICY
	THROUGH A GROWING CORPUS OF AFRICAN RELEVANT STUDIES, INFORMATION AND
	PRACTICES, RAISE THE LEVEL OF AFRICAN SCHOLARSHIP IN THE FIELD OF PUBLIC POLICY TO INTERNATIONAL LEVELS, AND INFORM THE DESIGN AND
	1 112 161
-+0	(Code) (Expenses \$1,113,161. including grants of \$) (Revenue \$) THE HIGHER EDUCATION PROGRAM WORKS WITH AFRICAN UNIVERSITIES TO
	STRENGTHEN THE PROVISION OF GRADUATE-LEVEL EDUCATION BY ENRICHING THE
	TEACHING AND PRACTICE OF SOCIAL SCIENCE RESEARCH FOR PUBLIC POLICY IN
	AFRICA. THE MAJOR ACTIVITY HAS BEEN THE DESIGN AND DEVELOPMENT OF A
	COLLABORATIVE MASTER OF RESEARCH AND PUBLIC POLICY PROGRAM (MRPP) THAT
	WILL BE INITIALLY IMPLEMENTED BY 12 UNIVERSITIES IN AFRICA IN 7
	COUNTRIES. THE MRPP SEEKS TO EQUIP GRADUATES AND FACULTY MEMBERS TO
	PURSUE SCHOLARLY RESEARCH, TEACH AND/OR CONTRIBUTE TO PUBLIC POLICY DEVELOPMENT WITHIN THE REGION IN ACCORDANCE WITH INDIVIDUALS' CAREER
	OBJECTIVES.
_	
4c	(Code) (Expenses \$ 766,824. including grants of \$ 11,285.) (Revenue \$
	THE POLICY OUTREACH AND TRAINING PROGRAM (POT) SUPPORTS THE RESEARCH
	PROGRAM AND HIGHER EDUCATION PROGRAM BY PROVIDING A RANGE OF CAPACITY BUILDING ACTIVITIES DESIGNED FOR DIFFERENT AUDIENCES IN THE AFRICAN
	RESEARCH, ACADEMIC AND POLICY COMMUNITIES AT BOTH INDIVIDUAL AND
	INSTITUTIONAL LEVELS. THE MAJOR INITIATIVE HAS BEEN DEVELOPMENT OF A
	MULTI-METHOD RESEARCH COURSE (MMRC) WHICH IS A HIGH LEVEL PROFESSIONAL
	DEVELOPMENT COURSE THAT TARGETS TWO MAIN CONSTITUENCIES, BOTH SEEKING
	TO BROADEN THEIR UNDERSTANDING OF A RANGE OF CONCEPTUAL AND
	METHODOLOGICAL APPROACHES TO THEIR RESEARCH AND TEACHING WORK
	(I)AFRICAN RESEARCHERS ENGAGED IN SOCIAL SCIENCE, SOCIAL POLICY AND/OR
	GOVERNANCE RESEARCH WORKING IN THINK TANKS, UNIVERSITIES AND
	POLICY-RESEARCH ORIENTED NON-GOVERNMENTAL ORGANIZATIONS (NGOS); AND
4d	Other program services (Describe in Schedule O.)

332002 10-29-13

SEE SCHEDULE O FOR CONTINUATION(S)

3,286,624.

4e Total program service expenses

Page 3

Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effection	, —		
	dunng the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	<u> </u>
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	<u> </u>
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	1	ł	
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	<del> </del>	X
a	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in		l	х
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	├	X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	<del>                                     </del>	<u> </u>
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	444		x
122	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	11f	<del>                                     </del>	<del>                                     </del>
120	Schedule D, Parts XI and XII	12a	х	
h	Was the organization included in consolidated, independent audited financial statements for the tax year?	120	+	$\vdash$
-	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	х	
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			$\Box$
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	_x	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	Х	<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	<u> </u>	X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			,,
	1c and 8a? If "Yes," complete Schedule G, Part II	18	<b>!</b>	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			v
	complete Schedule G, Part III	19	₩-	X
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	$\vdash$	X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	. 000	(2013)
		FORT	USU	(2013)

Form 990 (2013) Part IV | Checklist of Required Schedules (continued)

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE

			Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K If "No", go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
¢	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
<b>25</b> a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a			l
	disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
þ	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			ĺ
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			l <u></u>
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			}
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so,			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			X
00	of any of these persons? If "Yes," complete Schedule L, Part III	27		_
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions for applicable filing thresholds, conditions, and exceptions):  A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		х
a b		28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		<del></del> -
·	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	Ì	x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32	<u> </u>	Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	_33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	<u> </u>	X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	l		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	<u></u>	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36	<u> </u>	Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37	<u> </u>	X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	}		}
	Note. All Form 990 filers are required to complete Schedule O	38	X	Ц_
		Form	990	(2013)

Form 990 (2013) GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90-0698745

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V							
			Yes	No				
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable							
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0							
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming							
	(gambling) winnings to prize winners?	1c						
2a	Enter the number of employees reported on Form W·3, Transmittal of Wage and Tax Statements,							
	filed for the calendar year ending with or within the year covered by this return							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b						
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)							
3а	3a Did the organization have unrelated business gross income of \$1,000 or more during the year?							
	<b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O							
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	-						
_	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X					
b	If "Yes," enter the name of the foreign country KENYA							
<b>-</b> -	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	_		х				
_	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b						
c 6a	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?  Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	5c						
Va	any contributions that were not tax deductible as charitable contributions?	6a		х				
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	- Ua						
_	were not tax deductible?	6b						
7	Organizations that may receive deductible contributions under section 170(c).							
а	Difference of the control of the con							
ь								
C								
	to file Form 8282?							
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d							
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х				
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g						
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h						
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting							
_	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8						
9	Sponsoring organizations maintaining donor advised funds.							
a	Did the organization make any taxable distributions under section 4966?	9a						
10	Did the organization make a distribution to a donor, donor advisor, or related person?	9b						
а	Section 501(c)(7) organizations. Enter  Initiation fees and capital contributions included on Part VIII, line 12							
a b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b							
11	Section 501(c)(12) organizations. Enter:							
	Gross income from members or shareholders							
	Gross income from other sources (Do not net amounts due or paid to other sources against							
	amounts due or received from them)							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year							
13	Section 501(c)(29) qualified nonprofit health insurance issuers.							
а	Is the organization licensed to issue qualified health plans in more than one state?	13a						
	Note. See the instructions for additional information the organization must report on Schedule O.							
b	Enter the amount of reserves the organization is required to maintain by the states in which the							
	organization is licensed to issue qualified health plans							
	Enter the amount of reserves on hand			<u> </u>				
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х				
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b						

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE

90-0698745

Form 990 (2013) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response

	Chief 10 Lieb 10 Constants a response season to success of the Port VI			X
Sec	Check if Schedule O contains a response or note to any line in this Part VI tion A. Governing Body and Management			
	don' Al dovolning Dody and international		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	if there are material differences in voting rights among members of the governing body, or if the governing	1		
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			l
b	Enter the number of voting members included in line 1a, above, who are independent	1		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	1		
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	_5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	l l	1	\ \
_	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			۱.,
_	persons other than the governing body?	7b	├	X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:	١.	<sub>v</sub>	l
_	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	<del>  ^</del>	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code)	<u> </u>		
	sign. Divided (The decision 2 requeste misrimation about periode not required by the internal revenue code)		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	1.00	X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	<u> </u>		
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	_ X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b		X
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	ın Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13		X
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	Х	
40	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	40-	Ì	x
L	taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation	16a	-	<u> </u>
D	In joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	100	ь	<u> </u>
17	List the states with which a copy of this Form 990 is required to be filed ► NONE			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availal	ole	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, ar	id fina	ncial	
	statements available to the public during the tax year.			
20	State the name, physical address, and telephone number of the person who possesses the books and records of the organization	tion.	<b>-</b>	
	ANNA OTIATO - +254202985204			
	KMA CENTRE, 4TH FLOOR, MARA ROAD, UPPER HILL, NAIROBI, KENYA			
33200	6 10-29-13	Forn	n <b>990</b>	(2013)

Page 7

**Employees, and Independent Contractors** Check if Schedule O contains a response or note to any line in this Part VII

### Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors, institutional trustees, officers; key employees; highest compensated employees, and former such persons

Week (list any hours for related organizations)   From the organizations (W-2/1099-MISC)   From the organization (W-2/1099-MISC)   From the organizatio	(A) Name and Title	(B) Average hours per	box	(C) Position (do not check more than one			ıs bot	h an	(D) Reportable compensation	<b>(E)</b> Reportable compensation	(F) Estimated amount of
CHAIRMAN/DIRECTOR		week (list any hours for related organizations below line)	⊢						from the organization	from related organizations	other compensation from the organization and related organizations
1.00		1.00	v		v				0	0	0.
VICE CHAIR/DIRECTOR		1.00	<u> </u>	╁	<u> </u>	$\vdash$	H		0.	0.	- 0,
1.00		1.00	$\mathbf{x}$		x				0.	0.	0.
DIRECTOR   X		1.00		$\vdash$	<del>                                     </del>	┢	<del>                                     </del>				
1.00			$\mathbf{x}$		ŀ				0.	0.	ο.
DIRECTOR   X		1.00	Ħ		┢		T			<del></del>	i
DIRECTOR   X	ror		1 x						0.	0.	0.
Column	ORAN HYDEN	1.00		İ			T				
DIRECTOR   X	ror		X						0.	0.	0.
(7) THOMAS WINGFIELD       1.00         DIRECTOR       X         (8) ROHINTON MEDHORA       1.00         DIRECTOR       X         (9) JOSEPH HOFFMAN       40.00         SECRETARY/EXEC. DIRECTOR       X         (10) ANNA OTIATO       40.00         FINANCE DIRECTOR       X         (11) NICHOLAS AWORTWI       40.00	JUDITH BAHEMUKA	1.00									
DIRECTOR   X	ror		X						0.	0.	0.
(8) ROHINTON MEDHORA         1.00           DIRECTOR         X           (9) JOSEPH HOFFMAN         40.00           SECRETARY/EXEC. DIRECTOR         X           (10) ANNA OTIATO         40.00           FINANCE DIRECTOR         X           (11) NICHOLAS AWORTWI         40.00		1.00	.,								_
DIRECTOR   X   0.   0.		1 00	<u>^</u>	┡	┝	⊢	├	<u> </u>	0.	U •	0.
(9) JOSEPH HOFFMAN SECRETARY/EXEC. DIRECTOR  (10) ANNA OTIATO FINANCE DIRECTOR  (11) NICHOLAS AWORTWI  40.00  X 266,225. 0.58  64,219. 0.17		1.00	<b>-</b> ₩	.	-		_		n-		0 :
SECRETARY/EXEC. DIRECTOR   X   266,225.   0. 58		40 00	┢	+	-	$\vdash$	<del>                                     </del>	┝		0.	
(10) ANNA OTIATO		40.00	┨		x				266, 225.	l o.	58,084
FINANCE DIRECTOR X 64,219. 0. 17 (11) NICHOLAS AWORTWI 40.00		40.00	+				<del>                                     </del>	┢	200,220		30,001
(11) NICHOLAS AWORTWI 40.00		1000	1		$\mathbf{x}$				64.219.	٥.	17,279
		40.00	t	H	<u> </u>			$\vdash$	00,000	-	
	RCH PROGRAM DIRECTOR		1		1		x		179,287.	0.	18,827
			$\vdash$	1		_	_	L			
			┨								
			T	T			T		-		
			$\perp$	<del> </del>	<u> </u>	L	L				
			1								
							T				
	<del>-</del>		$\vdash$	_	_	_	<u> </u>	_			
<u>├</u> ──┤		<u> </u>	-								

orm	PARTNERS 990 (2013) GOVERNAN								IAL AND /O KMA CENTRE	90-06	5987	45	Pa	age (
Part						_								.5-
	(A)	(B)	Г			C)			(D)	(E)			(F)	
	Name and title	Average			Pos				Reportable	Reportable			nate	d
		hours per	box	, unle	ss pe	rson	than Is bot	h an	compensation	compensation	ո		unt o	
		week	offi	cer an	dad	ırecto	r/trus	tee)	from	from related	i	of	ther	
		(list any	ector						the	organizations	i (	compe	ensa	tion
		hours for	늄		ļ		gg .		organization	(W-2/1099-MIS	C)	fror	n the	e
		related organizations	stee	truste		۱.,	bens	İ	(W-2/1099-MISC)			orgar		
		below	la T	onal		ploye	ee ee					and i		
		line)	Individual trustee or director	nstitutional trustee	Officer	key employee	Highest compensated employee	Former Former				organ	izatio	ıns
			흔	ŧ	5	포	포함	12			$\dashv$		-	
											$\dashv$		-	_
						_					$\dashv$			
			-			_					+			
							$\vdash$				$\dashv$		_	
					_									
			_		_	L					$\dashv$			_
											$\neg +$			
							Ш		500 501		$\downarrow$		4 /	_
	Sub-total								509,731.		0.	94	,19	_
	Total from continuation sheets to Part V	II, Section A							0.		0.		4 /	0
	Total (add lines 1b and 1c)								509,731.		0.	94	, 19	<u> 30</u>
	Total number of individuals (including but r	not limited to th	ose	liste	d at	oove	e) wh	no re	eceived more than \$100,0	000 of reportable	;			
	compensation from the organization	<del></del>							<del></del>	<u> </u>			· T	<u> </u>
3	Did the organization list any former officer	director or tr	iotor			مامم		ا ب	hiabaat aann ana ata d	=1=		<del>-   '</del>	es	No
	Did the organization list any <b>former</b> officer, line 1a? If "Yes," complete Schedule J for s		121 <del>6(</del>	s, ne	y <del>C</del> II	npio	yee,	OI I	nignest compensated em	pioyee on	ŀ	3	1	X
	For any individual listed on line 1a, is the si		le co	mpe	ensa	tion	anc	doth	ner compensation from th	e organization	$\vdash$	+	$\dashv$	
	and related organizations greater than \$15									3		4   3	x	
5	Did any person listed on line 1a receive or	accrue comper	nsati	on f	rom	any	unr	elate	ed organization or individ	ual for services		$\neg$	寸	_
	rendered to the organization? If "Yes," con	nplete Schedul	e J f	or st	ıch j	oers	on					5		X
Sect	ion B. Independent Contractors													
1	Complete this table for your five highest co	mpensated inc	dene	ende	nt c	ontr	acto	rs ti	hat received more than \$	100 000 of com	nensat	ion fra	m	

the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
BCD TRAVEL		
P.O. BOX 10141-00100, NAIROBI, KENYA	TRAVEL AGENT	403,088.
GLOBAL BUSINESS SCHOOL NETWORK, 1010	PROFESSIONAL	
VERMONT AVE, NW, STE 201, WASHINGTON, DC	DEVELOPMENT	125,792.
2 Total number of independent contractors (including but not limited to those lis \$100,000 of compensation from the organization ▶ 2	sted above) who received more than	

Form **990** (2013)

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90-0698745 Page 9

			Check if Schedule O cont	ains a response	or note to any lin	e in this Part VIII	<u> </u>		
					-	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
nts nts	1 a	а	Federated campaigns	1a					
اةِ يَّر	t	Ь	Membership dues	1b					
A E	c	C	Fundraising events	1c					
a gi	c	d	Related organizations	1d			1		
gĒ	e	е	Government grants (contribut	ions) 1e 5 ,	079,728.				
ايرق	f	f	All other contributions, gifts, gran	ts, and					
寶美			similar amounts not included abo	ve <b>1f</b>					
Contributions, Gifts, Grants and Other Similar Amounts	ç	9	Noncash contributions included in lines	1a-1f \$					
<u>8 0</u>	ł	h	Total. Add lines 1a-1f	<u>-</u>		5,079,728.			<del>                                       </del>
					Business Code				
92	2 8	а							
<b>E E</b>	t	b							<del> </del>
E 6	(	С			-				<del></del>
Re	•	d	<del></del>			<del>_</del> .	_	-	<u> </u>
Program Service Revenue	•	e -	A.U						<del></del>
-	1		All other program service reve	enue	<b></b>				<del>                                     </del>
$\dashv$	3	9_	Total. Add lines 2a-2f Investment income (including	drudonde inter					
	J		other similar amounts)	dividerids, litter	est, and				
	4		income from investment of ta	x-exempt bond	proceeds				
	5		Royalties	, chompt bond	<b>&gt;</b>	_			
	•		,	(i) Real	(ii) Personal			-	
	6 :	а	Gross rents		1 '				
ŀ	ı	ь	Less: rental expenses						
1			Rental income or (loss)			]			
	(	d	Net rental income or (loss)		_			_	
ļ	7 8	а	Gross amount from sales of	(i) Securities	(ıi) Other	]			
1			assets other than inventory						
	١	b	Less. cost or other basis						
			and sales expenses	ļ					ŀ
	•	С	Gain or (loss)			ļ			
1			Net gain or (loss)						<u> </u>
e E	8	а	Gross income from fundraisin	-		į			
venue			including \$						
æ			contributions reported on line						
Other Re		_	Part IV, line 18	i L		1			
ŏ			Less: direct expenses  Net income or (loss) from fundamental transfer from the company of the co		` <u> </u>	1			
			Gross income from gaming a	_					<del>                                     </del>
Ì		_	Part IV, line 19		a				1
ļ		b	Less: direct expenses			1			1
			Net income or (loss) from gan		<b></b>	1			
l			Gross sales of inventory, less	=					
			and allowances		a [	}			
i		b	Less: cost of goods sold	ı	o	]			
1		С	Net income or (loss) from sale	es of inventory	<u> </u>				
ļ			Miscellaneous Reveni	ue	Business Code				
j	11	а					<u> </u>		
		b							
		C				-			1
		d	All other revenue						<del> </del>
		е				5,079,728.	0.	0	. 0
33200 10-29-	12 9		Total revenue. See instructions.	_		D, 013, 120			Form <b>990</b> (2013

Part IX | Statement of Functional Expenses

Sec	ion 501(c)(3) and 501(c)(4) organizations must com	plete all columns All oth	er organizations must co	omplete column (A)	
	Check if Schedule O contains a respon	nse or note to any line in			X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D</b> ) Fundraising expenses
1	Grants and other assistance to governments and		,		
	organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	22,500.	22,500.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States See Part IV, lines 15 and 16	520,785.	520,785.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	407 007			
	trustees, and key employees	405,807.	300,954.	104,853.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	CAE 000	F04 470	60 600	
7	Other salaries and wages	645,080.	584,478.	60,602.	
8	Pension plan accruals and contributions (include	53,443.	48,326.	5,117.	
^	section 401(k) and 403(b) employer contributions)	148,554.	126,215.	22,339.	<del> </del>
9	Other employee benefits	140,334.	120,213.	24,339.	
10 11	Payroll taxes Fees for services (non-employees).		- · · · · · · · · · · · · · · · · · · ·	<del></del>	·
	Management				
	Legal	9,570.		9,570.	
	Accounting	19,401.	, <u>,,</u>	19,401.	
	Lobbying				· · · · · · · · · · · · · · · · · · ·
	Professional fundraising services. See Part IV, line 17				
f	·				
	Other. (If line 11g amount exceeds 10% of line 25,				
•	column (A) amount, list line 11g expenses on Sch O.)	•			
12	Advertising and promotion				
13	Office expenses	22,880.		22,880.	
14	Information technology				
15	Royalties				
16	Occupancy	61,156.		61,156.	
17	Travel	233.		233.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	4 054		1 054	
19	Conferences, conventions, and meetings	1,854.	_	1,854.	
20	Interest				<u> </u>
21	Payments to affiliates	61,661.	·	<u> </u>	<del> </del>
22	Depreciation, depletion, and amortization	3,439.		61,661.	
23	Insurance Other expanses Itemize expanses not covered	3,439.		3,433.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
а	amount, list line 24e expenses on Schedule 0.)  COLLABORATIVE MASTER'S	766,497.	766,497.		
a b	OUTREACH & UPTAKE CAPAC	394,469.	394,469.	<del></del>	
C	POLICY RESEARCH	162,752.	162,752.	<del></del>	
d	PARTNERSHIP PROGRAMS	103,912.	103,912.		-
	All other expenses SEE SCH O	346,211.	255,736.	90,475.	
25	Total functional expenses. Add lines 1 through 24e	3,750,204.	3,286,624.	463,580.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

90-0698745 Page 11 GOVERNANCE RESEARCH, INC. C/O KMA CENTRE Form 990 (2013) Part X | Balance Sheet Check if Schedule O contains a response or note to any line in this Part X (A) End of year Beginning of year 1,976,808. 34,488. 1 Cash - non-interest-bearing 2 Savings and temporary cash investments 3 Pledges and grants receivable, net 1,800. 4 4 Accounts receivable, net 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete 5 Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L Notes and loans receivable, net 8 inventories for sale or use 88,485. 87,554. 9 Prepaid expenses and deferred charges 10a Land, buildings, and equipment. cost or other 80,841. basis. Complete Part VI of Schedule D 10a 25,124 47,364. 55,717. 10b 10c b Less accumulated depreciation 11 11 Investments - publicly traded securities 12 12 Investments - other securities See Part IV, line 11 13 Investments - program-related See Part IV, line 11 13 97,380. 79,433. 14 14 Intangible assets 700. 3,251. 15 15 Other assets See Part IV, line 11 2,204,563. 268,417. 16 Total assets. Add lines 1 through 15 (must equal line 34) 85,570. 183,346. 17 17 Accounts payable and accrued expenses 18 18 Grants payable 19 19 Deferred revenue 20 20 Tax-exempt bond liabilities 21 Escrow or custodial account liability Complete Part IV of Schedule D Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L 23 Secured mortgages and notes payable to unrelated third parties 23 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 85,570. 183,346. 26 Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958), check here > X and complete lines 27 through 29, and lines 33 and 34. Net Assets or Fund Balances 38,103. 144,744. 27 1,886,067. Unrestricted net assets 27 135,150. 28 28 Temporarily restricted net assets 29 Permanently restricted net assets Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34. 30 Capital stock or trust principal, or current funds 31 31 Paid-in or capital surplus, or land, building, or equipment fund 32 32 Retained earnings, endowment, accumulated income, or other funds

> 2,204,563. Form 990 (2013)

> 2,021,217.

33

182,847.

268,417. 34

33

Total net assets or fund balances

Total liabilities and net assets/fund balances

	1990(2013) W. C. COVINER CHAIRE		-0030	/ 43	Pa	ige 14	
LPa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI					X	
			_				
1	Total revenue (must equal Part VIII, column (A), line 12)	1				28.	
2	Total expenses (must equal Part IX, column (A), line 25)	2				04.	
3	Revenue less expenses. Subtract line 2 from line 1	3	1	<u>, 32</u>	<u>9,5</u>	24.	
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		18	<u>2,8</u>	47.	
5	Net unrealized gains (losses) on investments	5					
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain in Schedule O)	9		50	8,8	46.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,						
	column (B))	10	2	,02	1,2	17.	
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII					X	
			_		Yes	No	
1	Accounting method used to prepare the Form 990 X Cash Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0					
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?						
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a					
	separate basis, consolidated basis, or both						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		L	2b	X		
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e bası	s, 「				
	consolidated basis, or both:		İ				
	Separate basis Consolidated basis Both consolidated and separate basis						
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audr	t,			İ	
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X		
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule (	o. [				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sil	ngle Au	udit				
	Act and OMB Circular A-133?	~		За		X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requi	ired au	ıdıt [				
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			3b			
	· ————————————————————————————————————						

Form **990** (2013)

### **SCHEDULE A**

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013
Open to Public

Name of the organization

PARTNERSHIP FOR AFRICAN SOCIAL AND

rm990. Inspection Employer identification number

			NCE RESEARCH							0-0036	<u>/ 4 J</u>	
Part I	Reason	or Public Char	ity Status (All organiza	ations mus	t complet	e this part	.) See inst	ructions.				
he organ	ization is not a	private foundation	because it is: (For lines 1	through 1	1, check of	only one b	ox.)					
1 🖳	A church, cor	nvention of churche	s, or association of churc	ches desci	nbed in <b>se</b>	ction 170	b)(1)(A)(i)	-				
2 🖳	A school desc	cribed in section 17	<b>/0(b)(1)(A)(ii).</b> (Attach Scl	hedule E.)								
з 🖳	A hospital or	a cooperative hospi	ital service organization o	described i	n <b>section</b>	170(b)(1)(	A)(iii).					
4	A medical res	earch organization	operated in conjunction	with a hos	pital descr	nbed in se	ction 170	(b)(1)(A)(ii	i). Enter	the hospital	's nam	ıe,
	city, and state	e										
5 🔲	An organizati	on operated for the	benefit of a college or un	niversity ov	vned or op	erated by	a governr	mental uni	t describ	ed in		
	section 170	(b)(1)(A)(iv). (Compl	ete Part II.)									
6 🗀	A federal, sta	te, or local governm	ent or governmental unit	described	l ın sectio	n 170(b)(1	)(A)(v).					
7 X	An organizati	on that normally red	ceives a substantial part o	of its supp	ort from a	governme	ntal unit o	r from the	general	public desc	nbed i	in
	section 170(	b)(1)(A)(vi). (Comple	ete Part II)									
8 🗀	A community	trust described in s	section 170(b)(1)(A)(vi). (	Complete	Part II)							
9 🔲	An organizati	on that normally red	ceives: (1) more than 33 1	/3% of its	support fo	rom contri	butions, m	nembershi	p fees, a	nd gross re	ceipts	from
	activities rela	ted to its exempt fu	nctions - subject to certa	ın excepti	ons, and (2	2) no more	than 33 1	/3% of its	support	t from gross	invest	tment
	income and u	inrelated business t	axable income (less sect	ion 511 ta	x) from bu	sinesses a	cquired b	y the orga	ınızatıon	after June 3	30, 197	75.
	See section	<b>509(a)(2).</b> (Complete	e Part III)									
10 🔲	An organizati	on organized and o	perated exclusively to tes	st for publi	c safety. S	See <b>sectio</b>	n <b>509</b> (a)(4	<b>I</b> ).				
11 🔲	An organizati	on organized and o	perated exclusively for th	ne benefit o	of, to perfo	orm the fur	nctions of,	or to carr	y out the	purposes o	of one	or
	more publicly	supported organization	ations described in section	on 509(a)(1	l) or section	on 509(a)(2	) See sec	tion 509(	a)(3). Ch	eck the box	that	
	describes the	type of supporting	organization and comple	ete lines 1°	le through	11h						
	a Type I	ь 🖵 т	ype II c 🗀 Ty	/pe III - Fui	nctionally	ntegrated	d	<b>і</b> 🗀 Тур	e III - No	n-functional	ly inte	grated
е 📖	By checking	this box, I certify tha	at the organization is not	controlled	directly o	r indirectly	by one o	r more dis	qualified	persons oth	ner tha	ın
	foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)											
f	If the organiz	ation received a wri	tten determination from t	the IRS tha	at rt ıs a Ty	pe I, Type	II, or Type	e III				
	supporting of	rganization, check t	his box									
g	Since August	t 17, 2006, has the	organization accepted ar	ny gift or co	ontribution	from any	of the follo	owing per	sons?			
	(i) A perso	n who directly or inc	directly controls, either al	one or tog	ether with	persons o	lescribed i	ın (II) and (	ııi) below	', <u> </u>	Yes	No
	the gove	erning body of the s	supported organization?							11g(i)	<u> </u>	<u> </u>
	(ii) A family	member of a perso	n described in (i) above?							11g(ii)	ــــــ	
	(iii) A 35% d	controlled entity of a	a person described in (i) o	or (II) above	9?					11g(iii)	<u></u>	
h	Provide the fe	ollowing information	about the supported or	ganızatıoni	(s)							
_ (i) Name	of supported	(ii) EIN	(in) Type of organization	(iv) Is the a			-	(vi) Is organizati	the	(vii) Amoun	t of mo	netary
org	anızatıon		(described on lines 1-9 above or IRC section	in col. (i) lis			ion in col. support?	(i) organiz	ed in the	sup	port	
			(see instructions))	<u> </u>	T			U.S	,			
			(coc memorial)	Yes	No	Yes	No	Yes	No	ļ		
						ļ			-			
									<del> </del>			
									-			
	<del></del>			ļ	<u> </u>	<u> </u>						
Total					1							

332021 09-25-13 Schedule A (Form 990 or 990-EZ) 2013

Form 990 or 990-EZ.

LHA For Paperwork Reduction Act Notice, see the Instructions for

Schedule A (Form 990 or 990-EZ) 2013 GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90-0698745 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support									
	endar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total			
	Gifts, grants, contributions, and									
	membership fees received. (Do not									
	include any "unusual grants.")				2,439,371.	5,079,728.	7,519,099.			
2	Tax revenues levied for the organ-									
	zation's benefit and either paid to									
	or expended on its behalf		_			İ				
3	The value of services or facilities				. = -		_			
	furnished by a governmental unit to									
	the organization without charge									
4	Total. Add lines 1 through 3				2,439,371.	5,079,728.	7,519,099.			
5	The portion of total contributions									
	by each person (other than a									
	governmental unit or publicly			ľ						
	supported organization) included			ŀ						
	on line 1 that exceeds 2% of the		}							
	amount shown on line 11,									
	column (f)			1						
6	Public support. Subtract line 5 from line 4						7,519,099.			
Se	ction B. Total Support	_								
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total			
7	Amounts from line 4				2,439,371.	5,079,728.	7,519,099.			
8	8 Gross income from interest,									
	dividends, payments received on									
	securities loans, rents, royalties					ŀ				
	and income from similar sources	L								
9	Net income from unrelated business									
	activities, whether or not the									
	business is regularly carried on									
10	Other income. Do not include gain									
	or loss from the sale of capital									
	assets (Explain in Part IV)									
11	Total support. Add lines 7 through 10						7,519,099.			
12	Gross receipts from related activities	, etc (see instructi	ions)			12				
13	First five years. If the Form 990 is for	r the organization'	s first, second, th	rd, fourth, or fifth t	ax year as a section	n 501(c)(3)				
<u> </u>	organization, check this box and storetion C. Computation of Pub	here	roontogo				<u> </u>			
_	<u> </u>		<del>-</del>			44				
	Public support percentage for 2013 (			column (t))		14	%			
	Public support percentage from 2012				14 : 00 1/00/	15	%			
16a	33 1/3% support test - 2013. If the	_			14 IS 33 1/3% OF IT	ore, cneck this box	and _			
	stop here. The organization qualifies		-		d I 45 00 4 /00/					
	33 1/3% support test - 2012. If the	-			ine 15 is 33 1/3%	or more, cneck thi	S DOX			
	and stop here. The organization qual				- 10 10 10b -	and line 4.4 in 4.007 i	<b>₽</b>			
17a	10% -facts-and-circumstances tes									
	and if the organization meets the "fac					t iv now the organi.	zation			
	meets the "facts-and-circumstances"	•	· ·		•	17a and Ima 15 is 1	00/ 5"			
t	10% -facts-and-circumstances tes						U70 OF			
	more, and if the organization meets to						_			
10	organization meets the "facts-and-cire Private foundation. If the organization		_							
10	rivate loundation. If the organization	and not check a	DON OF THE TO, I	oa, 100, 17a, 01 17		dule A (Form 990				
					Scrie	2210 A (1 01111 230 (	JJU-LE, ZU IJ			

332022 09-25-13

Schedule A (Form 990 or 990-EZ) 2013 GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90-0698745 Page 3

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to

Sec	ction A. Public Support	now, please com	piete Part II.)	· · ·			
	ndar year (or fiscal year beginning in)	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Gifts, grants, contributions, and	37					
	membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons			_			
ŀ	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
•	Add lines 7a and 7b						
	Public support (Subtract line 7c from line 6.) ction B. Total Support						
Cal	endar year (or fiscal year beginning in) 🕨	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	Amounts from line 6 a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
1	b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	c Add lines 10a and 10b  Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						-
	Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
	Total support. (Add lines 9, 10c, 11, and 12)   First five years. If the Form 990 is for	the organization	l l'e firet second th	ird fourth or fifth	tay year as a secti	on 501(c)(3) organi	zation
14	check this box and stop here	are organization	ra mat, accond, tri	, iourni, or mai	.un jour as a scott	on do nono, organi	<b>▶</b> □
Se	ction C. Computation of Publ	ic Support P	ercentage				
_	Public support percentage for 2013 (I			column (f))		15	9
16						16	Ç
	ction D. Computation of Inves			•			
17	Investment income percentage for 20	113 (line 10c, colu	umn (f) divided by l	ine 13, column (f))		17	
18						18	
19	a 33 1/3% support tests - 2013. If the	organization did	not check the box	on line 14, and lin	ne 15 is more than	33 1/3%, and line	17 is not
	more than 33 1/3%, check this box a						▶∟
	b 33 1/3% support tests - 2012. If the	organization did	not check a box o	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%,	and
	line 18 is not more than 33 1/3%, che						<b>▶</b> ⊑
20	Private foundation. If the organization	n did not check	a box on line 14, 1	9a, or 19b, check	this box and see ii	nstructions	▶∟
	023 09-25-13		<del></del>			hedule A (Form 99	90 or 990-EZ) 20

Schedule A	(Form 990 or 990-EZ) 2013	PARTNERSHIP GOVERNANCE	FOR AFRI RESEARCH.	CAN S	OCIAL C/O	AND KMA	CENTRE9	0-0698'	745 Page 4
Part IV	Supplemental Infor	mation. Provide the e	volanations requi	red by Part	II line 10	· Part II	ne 17a or 17h	o and Part II	line 12
	Also complete this part for	r any additional informat	tion (See instruct	ione)	. 11, 11116 10	, , , , , , , , , , , , , , , , , , , ,	ile ira or ire	, and rait ii	, mi <del>c</del> 12.
	Also complete this part for	any additional informat	non tocc manaci	10113/.					
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	·===								

### **SCHEDULE D**

(Form 990)

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

PARTNERSHIP FOR AFRICAN SOCIAL AND TNC

C/O KMA CENTRE

Employer identification number 90-0698745

	GOVERNANCE RESEARCH, INC. C/O KMA CENTRE	90-0698745							
Par	t I Organizations Maintaining Donor Advised Funds or Other Similar Funds or	Accounts. Complete if the							
	organization answered "Yes" to Form 990, Part IV, line 6								
	(a) Donor advised funds	(b) Funds and other accounts							
1	Total number at end of year								
2	Aggregate contributions to (during year)								
3	Aggregate grants from (during year)								
4	Aggregate value at end of year								
5	Did the organization inform all donors and donor advisors in writing that the assets held in donor advised fi	unds							
	are the organization's property, subject to the organization's exclusive legal control?	☐ Yes ☐ No							
6	Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used	d onty							
	for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conf	ferning							
	ımpermissible private benefit?	Yes No							
Par	t II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part I	V, line 7							
1	Purpose(s) of conservation easements held by the organization (check all that apply)								
	Preservation of land for public use (e.g., recreation or education)	ally important land area							
	Protection of natural habitat Preservation of a certified	historic structure							
	Preservation of open space								
2	Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a	conservation easement on the last							
	day of the tax year.								
		Held at the End of the Tax Year							
а	Total number of conservation easements	2a							
ь	Total acreage restricted by conservation easements	2b							
С	c Number of conservation easements on a certified historic structure included in (a)								
d									
	listed in the National Register								
3	Number of conservation easements modified, transferred, released, extinguished, or terminated by the org	anization during the tax							
	year >								
4	Number of states where property subject to conservation easement is located ▶								
5	Does the organization have a written policy regarding the periodic monitoring, inspection, handling of								
	violations, and enforcement of the conservation easements it holds?	└── Yes └── No							
6	Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during	the year							
7	Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the								
8	Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)								
	and section 170(h)(4)(B)(ii)?	└── Yes							
9	In Part XIII, describe how the organization reports conservation easements in its revenue and expense state	•							
	include, if applicable, the text of the footnote to the organization's financial statements that describes the	organization's accounting for							
Do	conservation easements  t III   Organizations Maintaining Collections of Art, Historical Treasures, or Othe	r Cimiler Accets							
Pai		r Similar Assets.							
	Complete if the organization answered "Yes" to Form 990, Part IV, line 8.	<del></del>							
па	If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement								
	historical treasures, or other similar assets held for public exhibition, education, or research in furtherance	of public service, provide, in Part XIII,							
_	the text of the footnote to its financial statements that describes these items								
Ь	If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and	•							
	treasures, or other similar assets held for public exhibition, education, or research in furtherance of public streams to these storms.	service, provide the following amounts							
	relating to these items	•							
	(i) Revenues included in Form 990, Part VIII, line 1	► \$ ► \$							
•	(ii) Assets included in Form 990, Part X	D D D D D D D D D D D D D D D D D D D							
2	If the organization received or held works of art, historical treasures, or other similar assets for financial gai	n, provide							
_	the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items	•							
a	Revenues included in Form 990, Part VIII, line 1 Assets included in Form 990, Part X	<b>S S S S S S S S S S</b>							
D	Assets included in Form 990, Part X	<b>₽</b> Ψ							

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Schedule D (Form 990) 2013

		NCE RESEAR						90-06			
Par											
3	Using the organization's acquisition, accessi	on, and other record	ls, checl	k any of the	following that	are a siç	nıficant	use of its	collection	items	
	(check all that apply)										
а	Public exhibition	d			hange prograi	ms					
þ	Scholarly research	е	· [	Other	<del></del>						
С	Preservation for future generations										
4	Provide a description of the organization's co							ose in Par	t XIII		
5	During the year, did the organization solicit of					r sımılar	assets	_	-		
T <del>D</del>	to be sold to raise funds rather than to be m								Yes	No_	
Par	t IV Escrow and Custodial Arran reported an amount on Form 990, Pa		ete if the	organizatio	n answered "\	Yes" to F	orm 990	), Part IV, I	ine 9, or		
	<del></del>		diani far								
12	Is the organization an agent, trustee, custod	ian or other intermed	nary for	contribution	is or other ass	ets not i	nciuaea		7		
_	on Form 990, Part X?	and semilate the fe		A-LI				<u> </u>	Yes	☐ No	
U	If "Yes," explain the arrangement in Part XIII	and complete the lo	illowing	table:					<b>A</b>		
_	Paginning halanse						-	_	Amount		
	Additions during the year						1c				
	Additions during the year						1d				
•	Distributions during the year Ending balance						1e				
20	Did the organization include an amount on F	orm 000 Bort V line	212				1f		Yes	T 1	
	-				provided in D	last VIII			J 105	No	
Par	If "Yes," explain the arrangement in Part XIII. <b>t V</b> Endowment Funds. Complete						<u> </u>				
<u> </u>		(a) Current year		Prior year	(c) Two years			years back	(a) Four	years back	
12	Beginning of year balance	144,744.	(0) 1	noi yeai	(C) Two years	Dack (	uj iliice	years back	(e) rour	years back	
	Contributions					-					
	Net investment earnings, gains, and losses										
	d Grants or scholarships										
•	Other expenditures for facilities and programs	9,594.									
	Administrative expenses	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				_					
g	End of year balance	135,150.			<u> </u>						
2	Provide the estimated percentage of the cur		e (line 1	a column (s	I held as:						
	Board designated or quasi-endowment	rent year end balanc	%	g, column (c	ij) ricia as.						
	Permanent endowment	<del></del>	_′°								
		<del>0.0</del> 0 %									
•	The percentages in lines 2a, 2b, and 2c shou										
3а	Are there endowment funds not in the posse	•	ation tha	at are held a	nd administer	ed for th	e organi	zation			
	by						g		Į.	Yes No	
	(i) unrelated organizations								3a(i)	X	
	(ii) related organizations								3a(ii)	X	
b	If "Yes" to 3a(ii), are the related organization:	s listed as required o	n Sche	dule R?					3b		
4	Describe in Part XIII the intended uses of the	·									
Par	t VI Land, Buildings, and Equipn										
	Complete if the organization answere		, Part IV	/, line 11a S	ee Form 990,	Part X, Iı	ne 10.				
	Description of property	(a) Cost or o		<del></del>	or other		cumulat	ed T	(d) Book	value	
		basis (investr			(other)	٠,,	reciation		(-,		
	Land										
	b Buildings										
	Leasehold improvements						_				
	Equipment		-	7	6,197.		24,1	96.	52	,001.	
	Other				4,644.			28.	3	,716.	
	. Add lines 1a through 1e (Column (d) must e	equal Form 990, Part	X, colur	nn (B), line 1	10(c))			ightharpoonup	55	717.	

Schedule D (Form 990) 2013

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90-0698745 Page 3 Schedule D (Form 990) 2013 Part VII Investments - Other Securities. Complete if the organization answered "Yes" to Form 990, Part IV, line 11b See Form 990, Part X, line 12. (a) Description of security or category (including name of security) (c) Method of valuation Cost or end-of-year market value (b) Book value (1) Financial derivatives (2) Closely-held equity interests (3) Other (A) (B) (C) (D) (E) (F) (G) (H) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) Part VIII Investments - Program Related. Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (a) Description of investment (b) Book value (c) Method of valuation. Cost or end-of-year market value (1) (2)(3) (4) (5)(6)(7)(8) (9) Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15 (a) Description (b) Book value (1)(2)(3) (4)(5) (6)(7) (8) Total. (Column (b) must equal Form 990, Part X, col (B) line 15) Other Liabilities. Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25 (a) Description of liability (b) Book value (1) Federal income taxes (2) (3)(4) (5) (6)(7) (8) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

332053 09-25-13

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII L

Schedule D (Form 990) 2013

	dule D (Form 990) 2013 GOVERNANCE F						90-	0698745	Page 4
Par	t XI Reconciliation of Revenue per Aud	ted Financial	Statem	ents Wi	ith Re	venue per	Return	١.	
	Complete if the organization answered "Yes" to	o Form 990, Part I	V, line 12a	l <b>.</b>					
1	Total revenue, gains, and other support per audited fil	nancial statement	s				1	3,750	204.
2	Amounts included on line 1 but not on Form 990, Part	VIII, line 12							
а	Net unrealized gains on investments			2a					
b	Donated services and use of facilities			2b					
C	Recoveries of prior year grants			2c	_				
d	Other (Describe in Part XIII.)			2d					
е	Add lines 2a through 2d						2e		0.
3	Subtract line 2e from line 1						3	3,750	204.
4	Amounts included on Form 990, Part VIII, line 12, but	not on line 1:							
а	Investment expenses not included on Form 990, Part	VIII, line 7b		4a					
b	Other (Describe in Part XIII.)			4b	1,	329,524			
С	Add lines 4a and 4b						4c	1,329	524.
5	Total revenue. Add lines 3 and 4c. (This must equal Fo						5	5,079	728.
Par	t XII Reconciliation of Expenses per Aug	lited Financia	I Staten	nents W	/ith E	xpenses pe	er Retu	rn.	
	Complete if the organization answered "Yes" to	Form 990, Part I	V, line 12a						
1	Total expenses and losses per audited financial states	ments					1	3,750	204.
2	Amounts included on line 1 but not on Form 990, Part	IX, line 25							
а	Donated services and use of facilities			2a					
b	Prior year adjustments			2b					
C	Other losses			2c					
d	Other (Describe in Part XIII )			2d			_		
e	Add lines 2a through 2d						2e		0.
3	Subtract line 2e from line 1						3	3,750	204.
4	Amounts included on Form 990, Part IX, line 25, but n	ot on line 1:							
а	Investment expenses not included on Form 990, Part	VIII, line 7b		4a					
þ	Other (Describe in Part XIII)			4b			_]		
С	Add lines 4a and 4b						4c		0.
5	Total expenses Add lines 3 and 4c. (This must equal in	orm 990, Part I, I	ne 18)				5	3,750	204.
	t XIII Supplemental Information.						_		
Provi	de the descriptions required for Part II, lines 3, 5, and 9	; Part III, lines 1a	and 4; Par	t IV, lines	1b and	l 2b; Part V, lin	e 4; Part	X, line 2; Part 2	KI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete	this part to provi	de any ad	ditional inf	formatı	on.			
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DAE	M VI IINE AD OMUED ADIIIO	mwenma.							
PAR	T XI, LINE 4B - OTHER ADJUS	TMENTS:							
CON	NIEDGION EDOM TEDG C DEOUTDE	MENING OF	mur v	/ E/RTS/ 7 R	T 00	MDANTEG			
CON	VERSION FROM IFRS & REQUIRE	MENTS OF	THE P	LENIA	N CC	MPANIES			
א פייז	TO US GAAP							1,329	E24
ACI	10 05 GAAL					<u> </u>		1,349	344.
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### SCHEDULE F (Form 990)

### **Statement of Activities Outside the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

2013

Department of the Treasury Internal Revenue Service ▶ Attach to Form 990. ▶ See separate instructions.
 ▶ Information about Schedule F (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>

Open to Public Inspection

Name of the organization
PARTNERSHIP FOR AFRICAN SOCIAL AND
GOVERNANCE RESEARCH, INC. C/O KMA CENTRE

Employer identification number

90-0698745

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance,

	the grantees' eligibility for	or the grants or a	assistance, and	the selection criteria used to award the	e grants or assistance?	Yes INO
2	For grantmakers. Desc United States.	ribe in Part V the	e organization's	procedures for monitoring the use of it	s grants and other assistance c	outside the
3		he following Part	I. line 3 table ca	an be duplicated if additional space is	needed )	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
			ļ	PROGRAM SERVICES AND GRANTS TO RECIPIENTS LOCATED IN	RESEARCH, HIGHER EDUCATION AND POLICY	
SUB-	SAHARAN AFRICA	1	17	REGION	OUTREACH & TRAINING	3,719,704.
NOR!	TH AMERICA	0	0	GRANTS TO RECIPIENTS LOCATED IN REGION	COMMISSIONED STUDY RESEARCH LEADERSHIP	8,000.
		-	-			<del> </del>
3 a	Sub-total	1	17			3,727,704.
	Total from continuation sheets to Part I	0	0			0.
С	Totals (add lines 3a	1				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90-0698745

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed

Page 2

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN	mayaans Akasyaa	, d	λ. ζ. Π.	c	d / h	e /
		SUB-SAHARAN						
		MERLCA SUB-SAHARAN AFRICA	PROGRAM SUPPORT	18,000.CHECK	CHECK	0	4/N.0	N/A
		SUB-SAHARAN AFRICA	PROGRAM SUPPORT	18,000,CHECK	СНЕСК	0.0	0.N/A	N/A
		SUB-SAHARAN AFRICA	PROGRAM SUPPORT	18,000.CHECK	ЭНВСК	0	A/N.0	N/A
		SUB-SAHARAN AFRICA	PROGRAM SUPPORT	36,000,CHECK	ЭНВСК	0	.0.N/A	N/A
		SUB-SAHARAN AFRICA	PROGRAM SUPPORT	36,000,СИВСК	ЭНБСК	0.0	N/A	N/A
		SUB-SAHARAN AFRICA	PROGRAM SUPPORT	18,000,CHECK	ЭНЕСК	0	0.N/A	N/A
2 Enter total number of	recipient organizatio	ins listed above that are	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by	foreign country,	recognized as tax-ex	empt by		,

the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

Schedule F (Form 990) 2013

Enter total number of other organizations or entities က

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE PARTNERSHIP FOR AFRICAN SOCIAL AND

(i) Method of valuation (book, FMV, appraisal, other) Page 2 ¥\z K/K N/A A/A X/A N/A (h) Description of non-cash assistance 4/X A/A 0.N/A 0.N/A 0.N/A Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1) (g) Amount of 0 Ö o non-cash assistance 90-0698745 cash disbursement (f) Manner of 18,000.CHECK 22,500.CHECK 27,500.CHECK 22,500.CHECK 22,500.CHECK 22,500,CHECK of cash grant (e) Amount (d) Purpose of PROGRAM SUPPORT PROGRAM SUPPORT PROGRAM SUPPORT PROGRAM SUPPORT PROGRAM SUPPORT PROGRAM SUPPORT grant (c) Region SUB-SAHARAN SUB-SAHARAN SUB-SAHARAN SUB-SAHARAN SUB-SAHARAN SUB-SAHARAN AFRICA AFRICA AFRICA AFRICA AFRICA AFRICA (b) IRS code section and EIN (if applicable) (a) Name of organization Schedule F (Form 990) Part II

Schedule F (Form 990) 2013 GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90 – 0698745

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16

Part III can be duplicated if additional space is needed

(h) Method of valuation (book, FMV, appraisal, other)	N/A	N/A				
(g) Description of non-cash assistance	/A	N/A				
(f) Amount of non-cash assistance	0.N/A	N. 0				
(e) Manner of cash disbursement	CHECKS	CHECKS				
(d) Amount of cash grant	127,500. CHECKS	8,000.CHECKS	-			
(c) Number of (d) Amount of recipients cash grant	10	1				
(b) Region	SUB-SAHARAN AFRICA	NORTH AMERICA				
(a) Type of grant or assistance (b) Region	GRANT FOR CASE STUDIES FOR VARIOUS COUNTRIES IN AFRICA	GRANT FOR COMMISSIONED STUDY RESEARCH LEADERSHIP				

Schedule F (Form 990) 2013

## PARTNERSHIP FOR AFRICAN SOCIAL AND GOVERNANCE RESEARCH, INC. C/O KMA CENTI

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90-0698745 Schedule F (Form 990) 2013 Page 4 Part IV Foreign Forms Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Yes X No Corporation (see Instructions for Form 926) 2 Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A) 3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Yes X No Certain Foreign Corporations (see Instructions for Form 5471) 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund Yes X No (see Instructions for Form 8621) 5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Yes X No Foreign Partnerships (see Instructions for Form 8865)

Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions

Schedule F (Form 990) 2013

Yes X No

for Form 5713)

## PARTNERSHIP FOR AFRICAN SOCIAL AND GOVERNANCE RESEARCH, INC. C/O KMA CENTRE

Part V	Supplemer	stal in	formation	KESE.	ARCH,	INC.	<u> </u>	KMA	CENTRE	90-	0098/45	Page 5
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			on required by Pa									
			nditures per regio								art III, column (	(C)
	(esumated nui	nber or	recipients), as a	pplicable. A	iso complete	e uns pa	irt to pro	viue any	additional in	ormation.		
PART I.	LINE 3	3:										
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ACCRUAI	METHOL	OF	ACCOUNT	ING WA	S USED	FOR	EXP	ENDI	TURES			
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# SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Governments, and Individuals in the United States Complete if the organization answered "Yes" to Form 999, Part IV, line 21 or 22.

► Attach to Form 990.

2013	Open to Public Inspection
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Employer identification number

90-0698745

► Information about Schedule I (Form 990) and its instructions is at www irs gov/form 990. PARTNERSHIP FOR AFRICAN SOCIAL AND

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE

ž [ X Yes 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States General Information on Grants and Assistance critena used to award the grants or assistance? Part I c

Ŀ	ŀ							
7	Far II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any	Governments and	d Organizations in the	• United States. C	complete if the orga	nization answered "Y	es" to Form 990, Part IV	/, line 21, for any
	recipient that received more than \$5,000. Part II can be duplicated if additional space is needed  1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) or government cash grant	\$5,000. Part II can (b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
9 6	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table. Enter total number of other organizations listed in the line 1 table.	and government or	ganizations listed in the table	e line 1 table				
¥	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	, see the Instructi	ions for Form 990.					Schedule I (Form 990) (2013)

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE Schedule I (Form 990) (2013)

Page 2

90-0698745

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed Part III

(f) Description of non-cash assistance N/A (e) Method of valuation (book, FMV, appraisal, other) Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information 0.N/A (d) Amount of non-cash assistance 22,500. (c) Amount of cash grant (b) Number of recipients (a) Type of grant or assistance RESEARCH GRANT

332102 10-29-13

### **SCHEDULE J** (Form 990)

### **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

Information about Schedule J (Form 990) and its instructions is at www irs gov/form990.

Open to Public Inspection

OMB No 1545-0047

Name of the organization

Department of the Treasury Internal Revenue Service

PARTNERSHIP FOR AFRICAN SOCIAL AND

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE

Employer identification number 90-0698745

Pa	art I Questions Regarding Compensation			
			Yes	No
<b>t</b> a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel  Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e.g., maid, chauffeur, chef)			
ь	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1ь	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,	1		
	trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Х	
				<del> </del>
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	X Independent compensation consultant			
	Form 990 of other organizations  X Approval by the board or compensation committee			
	, , , , , , , , , , , , , , , , , , ,	ŀ		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.		İ	1
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b	L	X
	If "Yes" to line 6a or 6b, describe in Part III.			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments			
	not described in lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9	L	L

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2013

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE 90-0698745

Schedule J (Form 990) 2013

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(Q)-(I)(B)	reported as deferred In prior Form 990
(1) JOSEPH HOFFMAN	€	187,785.	0	78,440.	15,023.	43,061.	324,309.	0
SECRETARY/EXEC. DIRECTOR	<u> </u>			0		0		
(2) NICHOLAS AWORTWI	Ξ	107,76	k	71,520.	8,62	10,205.	198,114.	0.
RESEARCH PROGRAM DIRECTOR	Ξ	0.	0	0.	0	0.	0.	
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Schedule J (Form 990) 2013

332112 09-13-13

GOVERNANCE RESEARCH, INC. C/O KWA CENTRE

Schedule J (Form 990) 2013

| Part III | Supplemental Information |
Provide the Information, explanation, or

Page 3

90-0698745

Schedule J (Form 990) 2013
LISTED AS OTHER COMPENSATION ON SCHEDULE J PART II
THE ORGANIZATION. THIS IS REPORTED AS TAXABLE COMPENSATION TO HIM AND IS
ON SCHEDULE J PART II. NICHOLAS AWORTWI RECEIVES A HOUSING ALLOWANCE FROM
REPORTED AS TAXABLE COMPENSATION TO HIM AND IS LISTED AS OTHER COMPENSATION
COMPANIONS AS WELL AS A HOUSING ALLOWANCE FROM THE ORGANIZATION. THIS IS
JOSEPH HOFFMAN, EXECUTIVE DIRECTOR RECEIVES TRAVEL FOR
PART I, LINE 1A:
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

### SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

2013
Open to Public Inspection

Name of the organization

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www. rs. gov/form990
PARTNERSHIP FOR AFRICAN SOCIAL AND Employ

GOVERNANCE RESEARCH, INC. C/O KMA CENTRE

Employer identification number 90-0698745

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: RESEARCH THAT CAN INFORM SOCIAL POLICY AND GOVERNANCE FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: EXECUTION OF PUBLIC POLICIES IN SELECTED FIELDS THROUGH TIMELY RESEARCH INTO HIGH PRIORITY ISSUES AND DISSEMINATION OF RESEARCH FINDINGS AND RECOMMENDATIONS IN APPROPRIATE FORMATS TO VARIOUS AUDIENCES. FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: (II) GRADUATE LEVEL TEACHING STAFF IN AFRICAN UNIVERSITIES WHO ARE ACTIVELY ENGAGED IN RESEARCH. PASGR IS CURRENTLY EXPANDING ITS PROFESSIONAL DEVELOPMENT OFFERINGS TO INCLUDE NEW METHODOLOGIES, TOOLS AND PRACTICES, AND OFFERING "INFORMED RESEARCH CONSUMER" COURSES TO POLICY ACTORS FROM GOVERNMENTS, CIVIL SOCIETY, MEDIA, PARLIAMENTARIANS AND THINK TANKS. FORM 990, PART VI, SECTION B, LINE 11: ONCE THE FORM IS COMPLETED BY THE FINANCE DIRECTOR, IT SHALL BE SENT TO THE BOARD FINANCE AND AUDIT COMMITTEE FOR THEIR REVIEW. A RESPONSE TIME OF ONE WEEK WILL BE ALLOWED AFTER WHICH AN IMPLICIT APPROVAL IS ASSUMED IN THE ABSENCE OF WRITTEN FEEDBACK.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION HAS A CODE OF CONDUCT AND CONFLICT OF

INTEREST POLICY IN PLACE. EACH PASGR DIRECTOR, OFFICER AND EMPLOYEE IS

EXPECTED TO PROVIDE A WRITTEN ACKNOWLEDGEMENT CONFIRMING THEIR

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 332211 099-04-13

Schedule O (Form 990 or 990-EZ) (2013)

Employer identification number 90-0698745

OFFICERS DO THIS BY SIGNING THE CONFLICT OF INTEREST POLICY DOCUMENT,

EMPLOYEES BY INCLUSION IN ALL EMPLOYMENT CONTRACTS.

IN ADDITION, ALL SUPPLIER CONTRACTS INCLUDE AN ACKNOWLEDGEMENT OF THE

SUPPLIER COMMITMENT TO COMPLY WITH THE CODE APPLICABLE TO THEIR WORK. FOR

BENEFICIARIES, ALL GRANT LETTERS CONTAIN A STATEMENT OF COMMITMENT TO

COMPLIANCE WITH PASGR'S CODE OF CONDUCT AND CONFLICT OF INTEREST GUIDELINE.

DIRECTOR, OFFICERS AND EMPLOYEES WOULD IN THE NORMAL COURSE OF THEIR DUTIES

DECLARE POTENTIAL CONFLICT OF INTEREST IN PROCUREMENT AND OTHER SELECTION

PROCESSES E.G. RECRUITMENT. THE SAID DIRECTOR, OFFICERS AND EMPLOYEES WOULD

HENCE EXCLUDE THEMSELVES FROM THE PROCESS. THE DECLARATION COULD BE VERBAL

OR WRITTEN TO ANY MEMBER OF THE MANAGEMENT COMMITTEE. IN ADDITION, IN THE

PROCESS OF ANNUALLY RENEWING THE DIRECTORS' AND OFFICERS' LIABILITY

INSURANCE THE QUESTION OF ENGAGEMENT IN ANY POTENTIAL CONFLICT OF INTEREST

IS ADDRESSED AND PASGR DOES DECLARE IF ANY OF ITS DIRECTORS HAVE BEEN

ENGAGED IN ACTIVITIES THAT GIVE RISE TO POTENTIAL CONFLICT.

FORM 990, PART VI, SECTION B, LINE 15:

PASGR'S HAS A COMPENSATION POLICY THAT WAS APPROVED BY ITS-

BOARD OF DIRECTORS IN OCTOBER 2011. IN DEVELOPING THE BENEFITS AND

COMPENSATION PACKAGE, PASGR PLACED RELIANCE ON A REPORT CARRIED OUT BY

ERNST AND YOUNG FOR A COMPARATOR ORGANIZATION. THE POLICY WAS SUBSEQUENTLY

REVIEWED BY BOTH THE BRITISH COUNCIL AND DFID (PASGR'S MAJOR FUNDER) PRIOR

TO PRESENTATION TO AND APPROVAL BY THE BOARD OF DIRECTORS.

AS A RESULT THE PAY PACKAGE FOR ALL PASGR'S EMPLOYEES IS WITHIN THE OCTOBER 2011 APPROVED COMPENSATION POLICY.

FORM 990, PART VI, SECTION C, LINE 19:

332212 09-04-1

Schedule O (Form 990 or 990-EZ) (2013)

Schedule O (Form 990 or 990-EZ) (2013)	Page 2
Name of the organization PARTNERSHIP FOR AFRICAN SOCIAL AND GOVERNANCE RESEARCH, INC. C/O KMA CENTRE	Employer identification number 90-0698745
THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTER	REST
POLICY AND FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUES	ST
FORM 990, PART IX, LINE 24E, ALL OTHER FUNCTIONAL EXPENSE	S:
RESEARCH SUPPORT:	
PROGRAM SERVICE EXPENSES	69,631.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	69,631.
<del></del>	
POLICY OUTREACH & TRAINING SUPPORT:	
PROGRAM SERVICE EXPENSES	68,005.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	68,005.
BOARD AND PARTNERSHIP:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	60,180.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	60,180.
HIGHER EDUCATION SUPPORT:	
PROGRAM SERVICE EXPENSES	55,438.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	55,438.

Schedule O (Form 990 or 990-EZ) (2013)  Name of the organization PARTNERSHIP FOR AFRICAN SOCIAL AND GOVERNANCE RESEARCH, INC. C/O KMA	
COMMISSIONED STUDIES:	CENTRE 70-0030743
PROGRAM SERVICE EXPENSES	49,580.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	49,580.
COMMUNICATION COSTS:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	15,580.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	15,580.
KNOWLEDGE MANAGEMENT:	
PROGRAM SERVICE EXPENSES	13,082.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	13,082.
FINANCE & ADMIN SUPPORT:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	9,553.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	9,553.
BANK CHARGES:	
PROGRAM SERVICE EXPENSES	0.
MANAGEMENT AND GENERAL EXPENSES	2,607.
FUNDRAISING EXPENSES	0.
332212 09-04-13 39	Schedule O (Form 990 or 990-EZ) (2013)

EQUIPMENT & SOFTWARE MAINTENANCE:  PROGRAM SERVICE EXPENSES  MANAGEMENT AND GENERAL EXPENSES  TOTAL SING EXPENSES  TOTAL EXPENSES  TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL A 346,21  FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	Schedule O (Form 990 or 990-EZ) (2013)  Name of the organization PARTNERSHIP FOR AFRICAN SOCIAL AND  GOVERNANCE RESEARCH, INC. C/O KMA CENTRE	Page 2 Employer identification number 90-0698745
PROGRAM SERVICE EXPENSES  MANAGEMENT AND GENERAL EXPENSES  FUNDRAISING EXPENSES  TOTAL EXPENSES  2,55  TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL A 346,21  FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:  MERGER ADJUSTMENT  508,84  FORM 990, PART XII, LINE 2C	TOTAL EXPENSES	2,607.
MANAGEMENT AND GENERAL EXPENSES  FUNDRAISING EXPENSES  TOTAL EXPENSES  TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL A 346,21  FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:  MERGER ADJUSTMENT  508,84	EQUIPMENT & SOFTWARE MAINTENANCE:	
TOTAL EXPENSES 2,55  TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL A 346,21  FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:  MERGER ADJUSTMENT 508,84  FORM 990, PART XII, LINE 2C	PROGRAM SERVICE EXPENSES	0.
TOTAL EXPENSES 2,55  TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL A 346,21  FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:  MERGER ADJUSTMENT 508,84  FORM 990, PART XII, LINE 2C	MANAGEMENT AND GENERAL EXPENSES	2,555.
TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL A 346,21  FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:  MERGER ADJUSTMENT 508,84  FORM 990, PART XII, LINE 2C	FUNDRAISING EXPENSES	0.
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:  MERGER ADJUSTMENT 508,84  FORM 990, PART XII, LINE 2C	TOTAL EXPENSES	2,555.
MERGER ADJUSTMENT 508,84  FORM 990, PART XII, LINE 2C	TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL	A 346,211.
FORM 990, PART XII, LINE 2C	FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
	MERGER ADJUSTMENT	508,846.