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DLN: 93493316032124

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

OMB No 1545-0047

Open to Public Inspection

A Fo	r the 2	013 cal		g 01-01-2013 , 2013, and ending 12				
	eck if ap		C Name of organization Texas Health Resources	<u>, , , </u>		D Emplo	yer ider	ntification number
_	lress cha	_	Doing Business As			75-27	02388	3
	ne chan	-						
_	ıal returr		Number and street (or P O box if r 612 E Lamar Blvd	nail is not delivered to street address) Room/	[/] suite	E Telepho	one num	ber
	minated		Suite 600	710 6		(682)	236-7	900
	ended re	eturn pending	Arlington, TX 76011	ntry, and ZIP or foreign postal code				
г Арр	nication	pending	F Name and address of pri	nounal officer	1 > -			2,638,417,874
			Barclay Berdan	ncipal officer		s this a group ubordinates?	return	for
			612 E Lamar Blvd Arlıngton, TX 76011		шь			
			,			re all subordı ncluded?	nates	Γ Y es Γ No
I Tax	x-exemp	t status	▽ 501(c)(3) □ 501(c)() ◄	(insert no) 4947(a)(1) or 527	I	f "No," attach	a lıst	(see instructions)
J W	ebsite:	► tex	ashealth org		H(c)	Group exempt	ion nun	nber ►
K Forn	n of orga	anızatıon	Corporation Trust Association	on Cother ►	L Year	of formation 19	97 M	State of legal domicile TX
	rt I		ımary		ı			
			escribe the organization's missi					
	<u> </u>	hrough	ıts affiliates, THR operates an ı	ntegrated healthcare system with ser	vices and fa	acilities throug	ghout n	orth central texas
nce	_							
E								
Activities & Governance	2 C	heck tl	his box 析 if the organization d	scontinued its operations or dispose	d of more th	an 25% of its	net as	sets
ঠ ক	3 N	umber	of voting members of the govern	ning body (Part VI, line 1a)			3	17
es ?	l			of the governing body (Part VI, line 1			4	15
ĬĮ.	5 ⊺	otal nu	mber of individuals employed in	calendar year 2013 (Part V, line 2a)			5	3,079
ACI	6 ⊺	otal nu	mber of volunteers (estimate if i	necessary)			6	
-	l			eart VIII, column (C), line 12			7a	483,328
	b N	et unre	elated business taxable income	from Form 990-T, line 34			7b	-1,262,265
				413		Prior Year	- 1 2	Current Year
ā	8 9		butions and grants (Part VIII, I	•	2,796,		329,765	
Ravenue	10		am service revenue (Part VIII, l tment income (Part VIII, colum	84,338,		503,688,986 210,272,366		
3	11		revenue (Part VIII, column (A)	3,139,:	4,037,672			
	12			(must equal Part VIII, column (A), l	ıne	534.005.1	-16	
	12			IV solumn (A.) lings 1 2.)		524,885, <u>!</u> 587,6		718,328,789
	13 14			IX, column (A), lines 1-3)		507,0	0	519,625
	15			ee benefits (Part IX, column (A), lines			\dashv	
8		5-10				216,755,	747	223,442,988
Expenses	16a	Profes	ssional fundraising fees (Part IX	, column (A), line 11e)			0	0
표	b		ındraısıng expenses (Part IX, column (E	,				
	17			lines 11a-11d, 11f-24e)	—	224,176,7		208,644,688
	18 19			st equal Part IX, column (A), line 25;		441,520,0 83,365,4		432,607,301 285,721,488
<u>> 07</u>		Kevell	ac icas expenses subtract fille	TO HOM HIME IZ I I I I I		ning of Curre		
Not Assets or Fund Balances						Year		End of Year
Ass. Bal	20					3,011,378,8		3,778,224,317
end Grad	21					2,880,540,3		2,972,008,605
	22			line 21 from line 20		130,838,4	497	806,215,712
	t II		nature Block					
				amined this return, including accomp mplete Declaration of preparer (other				
			nowledge			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	I	L .				1		
C:-		**** Signa	*** ature of officer			2014-11-12 Date		
Sign Here		,	McWhorter Asst Secretary					
•			e or print name and title					
		, F	Print/Type preparer's name	Preparer's signature	Date	Check I if	PTIN	
Paic	t	-	Firm's name 🕨	1	l	self-employed Firm's EIN	<u> </u>	_
Pre	parei	r L						
Use	Only	√ F	Firm's address 🟲			Phone no		

May the IRS discuss this return with the preparer shown above? (see instructions)

┌Yes ┌No

Par		ent of Program Service and chedule O contains a response	Accomplishments e or note to any line in this Part II	п	
1	Briefly describe	the organization's mission			
		ATES, THR OPERATES AN IN H CENTRAL TEXAS	ITEGRATED HEALTHCARE SYS	TEM WITH SERVICES AND F	ACILITIES
2	the prior Form 99	0 or 990-EZ?	rogram services during the year		┌ Yes ┌ No
		e these new services on Sched			
3	services?			ducts, any program	┌ Yes ┌ No
	If "Yes," describe	e these changes on Schedule ()		
4	expenses Section		complishments for each of its thre anizations are required to report a program service reported		
4a	(Code) (Expenses \$ 43	32,607,301 including grants of \$	519,625) (Revenue \$	505,672,165)
	THR include informa development, insur- physicians who are Physicians Group (T	ation services, managed care contract ance, treasury, marketing, general ac members of the medical staff of THR THPG), a wholly owned affiliate of TH	es direction and oversight to its wholly-co ling, human resources ,revenue cycle, leg counting, and strategic planning THR als affiliated hospitals THR also operates, r R THPG is a network of primary and spe through an office setting or through a ho	gal, tax, compliance, supply chain, qi so operates professional office buildir manages and coordinates physician s scialty care physician practices provid	ualifying business ngs leased primarily to services through Texas Health
4b	(Code) (Expenses \$	including grants of \$) (Revenue \$)
4c	(Code) (Expenses \$	including grants of \$) (Revenue \$)
		-			
	Other program s	services (Describe in Schedule	.0)		
	(Expenses \$	ıncludın	g grants of \$) (Revenue \$)
4e	Total program s	ervice expenses ► 432	,607,301		

art IV	Checklist of	Required	Schedules

	•		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 📆	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
LO	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
l1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI.*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
C	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
L2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
L3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
l4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
L5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
L6	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
L7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
L8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		No
L9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
C	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	 35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

GII	Statements Regarding Other IRS Fillings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. J No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 505		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1 c	Yes	
1	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
ı	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
	2. 105, to the 50 of 55, and the organization metrorin 0000 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	5c		
1	Does the organization have annual gross receipts that are normally greater than $$100,000$, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		N
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		N
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		N
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		N
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		N
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Section 501(c)(12) organizations. Enter Gross income from members or shareholders			
	Gross income from members or snareholders			
	against amounts due or received from them)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. See the instructions for additional information the organization must report on Schedule O	13a		
)	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI							<u>.</u> ア

	ection A. Governing body and management					
					Yes	No
1 a	Enter the number of voting members of the governing body at the end of the tax year	1a	17			
	If there are material differences in voting rights among members of the governing			1		
	body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O					
b	Enter the number of voting members included in line 1a, above, who are independent	1b	15			
,	Did any officer, director, trustee, or key employee have a family relationship or a bus			1		
2	other officer, director, trustee, or key employee?		2	Yes		
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management con		3		Νo	
4	Did the organization make any significant changes to its governing documents since filed?	rıor Form 990 was	4		No	
5	Did the organization become aware during the year of a significant diversion of the oi	raanız	ation's assets?	5		No
6	Did the organization have members or stockholders?	J		6	Yes	
	Did the organization have members, stockholders, or other persons who had the pow	orto	elect or appoint one or	<u> </u>	103	
/a	more members of the governing body?		· · · · · ·	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approva or persons other than the governing body?	members, stockholders,	7b	Yes		
8	Did the organization contemporaneously document the meetings held or written action year by the following	ons ui	ndertaken during the			
а	The governing body?			8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes			
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Schedule			9		No
Se	ection B. Policies (This Section B requests information about policies not			eveni	ue Cod	e.)
	,					
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a	Yes	No No
	Did the organization have local chapters, branches, or affiliates?			10a	Yes	No No
b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization	ivitie on's e	s of such chapters, xempt purposes?	10b	Yes	
b	If "Yes," did the organization have written policies and procedures governing the act	ivitie on's e	s of such chapters, xempt purposes?	10b	Yes	
b 11a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization than the organization provided a complete copy of this Form 990 to all members of it	civitie on's e s gov	s of such chapters, xempt purposes? erning body before filing 	10b		
b 11a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization has the organization provided a complete copy of this Form 990 to all members of it the form?	civitie on's e s gov • •	s of such chapters, xempt purposes? erning body before filing 90	10b		
b 11a b 12a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FOId the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually	on's ess gov form s	s of such chapters, xempt purposes? erning body before filing	10b	Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this Fold the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with	civitie on's e s gov form 9	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b	Yes Yes Yes	
b 11a b 12a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done.	civitie on's e s gov form 9	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c	Yes Yes Yes	
b 11a b 12a b c	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy?	civitie on's es gov form 9 ly inte the p	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13	Yes Yes Yes Yes	
b 11a b 12a b c 13	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FD id the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy?	civitie on's e s gov form 9 ly inte the p	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c	Yes Yes Yes	
b 11a b 12a c 13 14	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revisited persons, comparability data, and contemporaneous substantiation of the	civitie on's e s gov form 9 ly inte the p lew ar e deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revisit independent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	civitie on's e s gov form 9 ly inte the p lew ar e deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revisited persons, comparability data, and contemporaneous substantiation of the	civitie on's e s gov form 9 ly inte the p lew ar e deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revisit independent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official	civitie on's e s gov form 9 ly inte the p lew ar e deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization	civitie on's e s gov form 9 ily inte the p iew ar e deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organication of the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	civitie on's e s gov form 9 ly inte the p lew are e deli	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this FD or the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annually rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done. Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official. Other officers or key employees of the organization. If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?	civitie on's e s gov	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	civitie on's e s gov	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b 16a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form?	civitie on's e s gov	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes	
b 11a b 12a c 13 14 15 a b	If "Yes," did the organization have written policies and procedures governing the act affiliates, and branches to ensure their operations are consistent with the organization. Has the organization provided a complete copy of this Form 990 to all members of it the form? Describe in Schedule O the process, if any, used by the organization to review this F Did the organization have a written conflict of interest policy? If "No," go to line 13. Were officers, directors, or trustees, and key employees required to disclose annuall rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a revindependent persons, comparability data, and contemporaneous substantiation of the The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization participation in joint venture arrangements under applicable federal tax law, and take organization's exempt status with respect to such arrangements?	ivitie on's e s gov	s of such chapters, xempt purposes? erning body before filing	10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes Yes	

- 18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply
 - Own website Another's website Upon request Other (explain in Schedule O)
- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►DAVID JACKSON 612 E LAMAR BLVD Arlington, TX 76011 (682) 236-7900

Form 990	(2013	
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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VIII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more t perso	tion (han c in is l	ne l both	oox, an d /trus	heck unless officer stee)		Repor comper from organiza	table nsation the tion (W-	(E) Reportable compensation from related organizations (W	/ -	(F) Estima amount of compens from t	ted fother ation he
		for related organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC)) c	organizati relate organiza	ed
												_		
1b c	Sub-Total	 sto Part VII S	 ection A		•			*						
d	Total (add lines 1b and 1c) .			` .	٠.	٠.		Þ		23,268,422	2,889,6	86		2,404,529
2	Total number of individuals (in \$100,000 of reportable compe						d abov	e) w	ho receive	d more th	an	'		
													Yes	No
3	Did the organization list any fo on line 1a? <i>If "Yes," complete S</i>	•				key •	emplo	yee, •	or highes	t compen	sated employee	3	Yes	
4	For any individual listed on line organization and related organ individual											4	Yes	
5	Did any person listed on line 1 services rendered to the organ								_	anızatıon • • •	or individual for	5		No
Se	ection B. Independent Co	ntractors												
1	Complete this table for your five compensation from the organizers												tay vear	
		(A)		4 (1011	101		archide	., y C	ar chang	THE TOT WI	(B)	10113	(C	

(A) Name and business address	(B) Description of services	(C) Compensation
One Southwest Media Group Inc, 2100 Ross Ave DALLAS TX 75201	Advertising	9,174,750
EPIC Systems Corporation, 1979 Milky Way VERONA WI 53593	Training & Consult	4,950,219
Commerce House, 110 Leslie Street 200 DALLAS TX 75207	Advertising	4,862,149
Healthways Inc, 701 Cool Spring Blvd FRANKLIN TX 37067	Consulting	4,510,494
Stewart Organization, 2300 Gateway Drive IRVING TX 75063	Copying Services	3,929,385

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►202

Part V	/ ##1	Statement o						
		Check If Sched	ule O contains a respoi	nse or note to any lu T				
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
(0	1a	Federated cam	paigns 1a					
Grants Amounts	ь	Membership du	ues 1b					
6ra	c	Fundraising ev						
Ę ĝ	d		zations 1d	329,765				
Giffs, iilar Au								
ns,	е	Government grant						
ıtio er (f	All other contribution similar amounts no	ons, gifts, grants, and 1f ot included above					
Contributions, Gifts, Grants and Other Similar Amounts	g	Noncash contributi 1a-1f \$	ons included in lines					
ont nd	h	Total. Add lines	s 1 a - 1 f		329,765			
<u> </u>	- "	Totali / Ga illie.			,			
Ę	2a	MANAGEMENT FEE	<u>.</u>	Business Code 541610	379,269,106	379,058,374	210,732	
Program Serwoe Revenue	b	JV ACTIVITY		541900	66,611,651	67,621,263	-1,009,612	
or GE	c	RENTAL FEE		341900	57,645,874	57,645,874	-1,009,012	
rwc	d	EDUCATION REVEN	 NUF		162,355	162,355		
S.	e				102,333	102,333		
Ē	f	All other progra	am service revenue					
ွိ								
	3		s 2a-2f		503,688,986			
			come (including dividen ar amounts)		48,812,915			48,812,915
	4	Income from inves	stment of tax-exempt bond	proceeds 🕨	0			
	5	Royalties .		🟲	74,574			74,573
		Cross rants	(ı) Real 1,382,564	(II) Personal				
	b	Gross rents Less rental	80,726					
		expenses Rental income	1,301,838	0				
	C	or (loss)		Ů	1 201 020			1 201 020
	d	Net rental inco	me or (loss) (1) Securities	► (II) O ther	1,301,838			1,301,838
	7a	Gross amount from sales of assets other	2,081,461,651	6,159				
	ь	than inventory Less cost or other basis and sales expenses	1,919,857,008	151,351				
	С	Gain or (loss)	161,604,643	-145,192				
	d	Net gain or (los	ss)		161,459,451			161,459,451
Other Revenue	8a		luding s reported on line 1c)					
er Re		See Part IV, lir	a					
돭	b		penses b (loss) from fundraising	events -	O			
J	9a	Gross income f	from gaming activities ne 19 a	events i i p				
	ь	Less directles	penses b					
	c		(loss) from gaming acti	vities	О			
	10a	Gross sales of returns and allo						
	ь	less costofa	oods sold b					
	c		(loss) from sales of inv	entory 🛌	0			
		Miscellaneou		Business Code				
	11a	TELECOMMUN	NICATIONS	519100	1,438,425	156,217	1,282,208	
	b	REBATE			649,824	649,824		
	С	VIDEO			300,537	300,537		
	d		ue		272,474	77,721		194,753
	е	Total. Add lines	s 11a-11d	🕨	2,661,260			
	12	Total revenue.	See Instructions .	· · · · •	718,328,789	505,672,165	483,328	211,843,530

Part IX Statement of Functional Expenses

ection 501(c)(3) and 501(c)(4) organizations must complete all	columns All other organizations must	complete column (A)
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	Check if Schedule O contains a response or note to any line in this of include amounts reported on lines 6b, p, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the United States See Part IV, line 21	519,625	519,625		F =300
2	Grants and other assistance to individuals in the United States See Part IV, line 22	0	313,023		
3	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4	Benefits paid to or for members	0			
5	Compensation of current officers, directors, trustees, and key employees	23,421,730	23,421,730		
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	162,319,463	162,319,463		
8	Pension plan accruals and contributions (include section $401(k)$ and $403(b)$ employer contributions)	7,704,055	7,704,055		
9	Other employee benefits	17,659,823	17,659,823		
10	Payroll taxes	12,337,917	12,337,917		
11	Fees for services (non-employees)				
а	Management	5,501,541	5,501,541		
b	Legal	1,554,010	1,554,010		
c	Accounting	2,097,166	2,097,166		
d	Lobbying	0			
e	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	8,307,947	8,307,947		
g	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	36,294,800	36,294,800		
12	Advertising and promotion	13,116,169	13,116,169		
13	Office expenses	11,383,928	11,383,928		
14	Information technology	46,972,000	46,972,000		
15	Royalties	10,372,000	40,372,000		
16	Occupancy	27,215,266	27,215,266		
17	Travel	1,662,488	1,662,488		
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	1,002,400		
19	Conferences, conventions, and meetings	2,115,077	2,115,077		
20	Interest	4,842,557	4,842,557		
21	Payments to affiliates	0	.,,		
22	Depreciation, depletion, and amortization	38,425,959	38,425,959		
23	Insurance	322,960	322,960		
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	RELEASED TAX ACCRUAL	-7,305,359	-7,305,359		
b	REPAIRS & MAINTENANCE	5,260,330	5,260,330		
С	MISC EXPENSES	2,626,810	2,626,810		
d	LICENSE/DUES	2,586,580	2,586,580		
e	All other expenses	5,664,459	5,664,459		
25	Total functional expenses. Add lines 1 through 24e	432,607,301	432,607,301	0	C
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Par	't X	Balance Sheet Check if Schedule O contains a response or note to any line	ın this	s Part X			· · · •		
					(A) Beginning of year		(B) End of year		
	1	Cash-non-interest-bearing			-1,847,284	1	19,169,864		
	2	Savings and temporary cash investments			349,515,002	2	254,832,140		
	3	Pledges and grants receivable, net			0	3	0		
	4	Accounts receivable, net			18,031,017	4	42,078,408		
	5	Loans and other receivables from current and former officer key employees, and highest compensated employees. Com Schedule L	plete P	art II of	5,785,383	5	7.801.425		
Assets	6	section $4958(f)(1)$), persons described in section $4958(c)$ employers and sponsoring organizations of section $501(c)(c)$	Loans and other receivables from other disqualified persons (as defined under section $4958(f)(1)$), persons described in section $4958(c)(3)(B)$, and contribute employers and sponsoring organizations of section $501(c)(9)$ voluntary employ beneficiary organizations (see instructions) Complete Part II of Schedule L						
% %	7	Notes and loans receivable, net			13,006,350	6 7	6,912,711		
ď	8	Inventories for sale or use			58,285	8	4,466,627		
	9	Prepaid expenses and deferred charges			28,015,016	9	37,401,837		
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	819,611,606	, ,		3,13,433		
	ь	Less accumulated depreciation	10b	396,334,905	328,827,006	10c	423,276,701		
	11	Investments—publicly traded securities	·		1,996,776,826	11	2,695,860,111		
	12	Investments—other securities See Part IV, line 11			0	12	0		
	13	Investments—program-related See Part IV, line 11			142,354,058	13	139,660,365		
	14	Intangible assets			19,066,146	14	67,760,549		
	15	Other assets See Part IV, line 11			111,791,033	15	79,003,579		
	16	Total assets. Add lines 1 through 15 (must equal line 34)			3,011,378,838	16	3,778,224,317		
	17	Accounts payable and accrued expenses			175,000,966	17	191,199,275		
	18	Grants payable			0	18	0		
	19	Deferred revenue			0	19	0		
	20	Tax-exempt bond liabilities			1,163,090,396	20	1,297,496,174		
S	21	Escrow or custodial account liability Complete Part IV of S	chedu	leD	0	21	0		
Liabilities	22	Loans and other payables to current and former officers, dir key employees, highest compensated employees, and disqu	ectors	, trustees,					
ge		persons Complete Part II of Schedule L			0	22	0		
	23	Secured mortgages and notes payable to unrelated third pa	rties		107,491,851	23	185,893,558		
	24	Unsecured notes and loans payable to unrelated third partic	es .		0	24	0		
	25	Other liabilities (including federal income tax, payables to and other liabilities not included on lines 17-24) Complete D			1,434,957,128	25	1,297,419,598		
	26	Total liabilities. Add lines 17 through 25			2,880,540,341	26	2,972,008,605		
-sex		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.							
ä	27	Unrestricted net assets			130,838,497	27	806,215,712		
- B	28	Temporarily restricted net assets			0	28	0		
둳	29	Permanently restricted net assets			0	29	0		
or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), checomplete lines 30 through 34.	k here	► 「 and					
8	30	Capital stock or trust principal, or current funds				30			
Assets	31	Paid-in or capital surplus, or land, building or equipment fur	nd .			31			
Ą	32	Retained earnings, endowment, accumulated income, or oth	er fund	ls		32			
Net	33	Total net assets or fund balances			130,838,497	33	806,215,712		
_	34	Total liabilities and net assets/fund balances		<u> </u>	3,011,378,838	34	3,778,224,317		
							Form 990 (2013)		

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
1	Total revenue (must equal Part VIII, column (A), line 12)	1		718:	328,789
2	Total expenses (must equal Part IX, column (A), line 25)	2			507,301
3	Revenue less expenses Subtract line 2 from line 1	3			721,488
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			338,497
5	Net unrealized gains (losses) on investments	5			228,124
6	Donated services and use of facilities	6			•
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		188,4	127,603
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		806,2	215,712
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. 🔽
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed o	r		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	☐ Separate basis ☐ Both consolidated and separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversign audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	1e 2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

Software ID: Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation Compensated Employees, and Ind				Tru	ste	es, I	Key	Employees, High	nest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th perso and a	ion (nan o n is b	ne b oth ctor/	ox, ι an o /trus	unless fficer stee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former	2,2033 11200,	2,2033 112007	related organizations
Bass Anne T	3 0	х						0		0
Chair Beavers Jay L DMin	3 0									
Trustee		Х						0		0
Bloemendal Lee C MD FACS Trustee	3 0	×						0		О
Ferguson III John R	3 0	х						940		0
Vice Chair Greene Richard E	3 0							0		0
Trustee		Х						0		0
Haggar III Joseph M Trustee	3 0	х						0		О
Hardesty Glenn David DO	3 0	х						73,350		0
Trustee Hunt Hunter L	3 0	×						0		0
Trustee Jarvıs Feliz	3 0	<u> </u>								
Trustee		Х						0		0
McDermott Grace Trustee	3 0	×						0		0
Roberts Leonard H	3 0	х						0		0
Immediate Past Chair Stripling W Dennis MD	3 0	Х						0		0
Trustee Tatum Stephen L	3 0	х						0		0
Trustee Turner Wesley R	3 0							620		0
Trustee Vigness Richard M MD	3 0	Х						628		0
Trustee		Х						32,053		0
Wilder Jr Charles John Trustee	3 0	х						0		0
Wynne James Y	3 0	х						0		0
Trustee HawthorneDouglas D	40 0			×				2,182,751		34,688
CHIEF EXECUTIVE OFFICER BerdanBarclay E	40 0									
EVP SR & COO THR LongRonald R	40.0			X				1,218,462		41,097
EVP RSRC DEVL & DEPLOY & CFO	40 0			х				1,024,492		39,676
AmparanOscar L EVP ZONE OPERATIONS LEADER	40 0			х				975,172		34,564
SchollJonathan Wade EVP CHIEF STRATEGY OFFICER	40 0			х				814,228		109,423
CanoseJeffrey L	40 0			Х				812,233		31,791
EVP ZONE OPERATIONS LEADER BellBonnie L	40 0						\vdash			
EVP PEOPLE & CULTURE BoesCharles	40 0			X				727,839		40,079
Secretary/EVP				Х				705,227		34,086

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest **Compensated Employees, and Independent Contractors** (D) (F) (A) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours per more than one box, unless compensation compensation of other week (list person is both an officer from the from related compensation any hours organization (Wand a director/trustee) organizations (Wfrom the for related 2/1099-MISC) 2/1099-MISC) organization and Highest employe Former Individual trustae or director organizations related nstitutional Trustee below organizations employee dotted line) t compensated ee BerenzweigHarold K 40 0 Х 676,759 36,657 EVP ZONE CLINICAL LEADER LesterMark C 40 0 Х 332,679 332,679 46,914 EVP ZONE CLINICAL LEADER 40 0 VargaDaniel W 40 0 Χ 656,770 59,248 EVP SR & CHIEF CLINICAL OFFICE RansomElizabeth 40 0 Х 646,002 53,311 EVP ZONE CLINICAL LEADER McClungBrett S 40 0 Х 261,037 360,480 142,690 EVP ZONE OPERATIONS LEADER 40 0 McWhorterRicky E 40.0 Х 417,738 64,613 Asst Secretary/SVP FINANCE HansonStephen C 40 0 Х 470,232 21,418 EVP ZONE OPERATIONS LEADER NguyenTrıcıa H 40 0 Χ 340,956 8,625 EVP Popltn Hlth Mgmt/Pres Inst KramerKenneth J 40 0 Χ 429,376 110,745 SVP ASSOC GEN COUNSEL MarxEdward 40 0 Χ 640,040 41,699 SVP CHIEF INFO OFFICER MimsKrystal 40 0 Х 639,117 121,896 SVP CARE CONTINUUM & COLLABORA VelascoFerdinand T 40 0 Х 595,432 137,820 SVP & CHIEF HLTH INFO OFFICER GaɪdaJohn B 40 0 Х 537,461 37,805 SVP SUPPLY CHAIN MGMT Shinkus ClarkJoan Frances 40 0 537,286 Χ 25,753 SVP CHIEF NURSING EXECUTIVE RoperJack R 40 0 Х 481,578 34,450 SVP FINANCE PearsonGeorge 40 0 Х 472,316 35,658 SVP MED STF AFFRS PHYS RLTNS JohnstonPatricia B 40 0 Х 456,742 32,857 VP INFORMATION SVCS THR TesmerDavid J 40 0 Х 453,695 38,580 SVP COMMUN ENGAG & ADVOCACY KırbyMıchelle Rıddle 40 0 Х 448,202 33,757 SVP CHIEF HR OFFICER AndersonSusan Elaine 40 0 448,027 Х 19,590 SVP & CHIEF COMPLIANCE OFFICER SaldanaLuis Eduardo 40 0 433,793 Х 36.995 CMIO HolmesKevin B 40 0 Х 414,316 45,483 SVP REAL ESTATE DEVL & DEPLOY JonesRobert Douglas 40 0 Х 410,209 38,950 SVP TREASURER/CHIEF INVEST OFF SchornickAmy C 40 0 370,150 64,778 Х

40 0

Х

357,397

40,338

VP PAYOR RLTNS & CONTRACTING

SVP BUSINESS DEVELOPMENT

MitchellJohn D

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	os thora os ersod Individual trustae m per director	ion (d ian o n is b	ne bo oth a ctor/	ox, u an of trust	nless ficer		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		lstee	Trustee		ē	pensated				
GerbigLinda Mary	40 0				Х			355,036		42,108
SVP PERF IMPROV & QUAL OUTCOME HarveyGayla Dawn	40 0									
SVP FINAN / CHIEF REV OFFICER	400				Х			329,956		13,263
Becklesse St John	40 0									
VP STRATEGIC MARKETING					Х			313,719		20,128
SullivanJon M	40 0									
VP REAL ESTATE OPS					Х			308,900		44,905
Menke-FleischerSusan Richelle	40 0					.,		227.422		
CNSLT FINAN/REVENUE CYCLE PRN						X		307,493		
SpearsPaula Jean	40 0					х		292,111		21,105
VP PROF PRAC RSRCH & MAGNET						^		232,111		21,103
LogsdonJames D	40 0					x		289,677		93,901
VP REVENUE CYCLE OPERATIONS						,		203,07.		
JacksonDavid W	40 0					×		289,264		24,336
VP CORPORATE CONTROLLER										
AuzenneDana S	40 0					×		287,581		59,341
VP REVENUE PLANNING & ANALYSIS								,		<u>, </u>
BerrettBritt R							х	0	827,484	304,488
Former EVP	40 0								,	
StoltzMichael L							х	0	578,568	25,006
Former PRESIDENT THOP	40 0								,	·
PetersonLisa Kaye							х	0	445,640	38,859
Former VP FINANCE THOP	40 0									_
ZiesmannThomas							х	0	344,835	21,055
Former SVP OPERATIONS THOP	40 0									_

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DLN: 93493316032124

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

			Employer identification n	umber	
rexas	Health	Resources	75-2702388		
Pai	τI				
		zation is not a private foundation because it is (For lines 1 through 11, check only one box			
1	Γ	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).		
2	Γ	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)			
3	Γ	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).		
4	Γ	A medical research organization operated in conjunction with a hospital described in section hospital's name, city, and state	on 170(b)(1)(A)(iii). Ente	r the	
5	Г	An organization operated for the benefit of a college or university owned or operated by a g	overnmental unit describe	ed in	_
	•	section 170(b)(1)(A)(iv). (Complete Part II)			
6	\Box	A federal, state, or local government or governmental unit described in section 170(b)(1)(a	A)(v).		
7	Γ	An organization that normally receives a substantial part of its support from a government	al unit or from the general	public	
8	Γ	described in section 170(b)(1)(A)(vi). (Complete Part II) A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)			
9	Γ	An organization that normally receives (1) more than 331/3% of its support from contribut	ions, membership fees, ar	ıd gros	S
		receipts from activities related to its exempt functions—subject to certain exceptions, and	l (2) no more than 331/3%	of	
		its support from gross investment income and unrelated business taxable income (less se	ction 511 tax) from busin	esses	
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part I	II)		
10	Γ	An organization organized and operated exclusively to test for public safety See section 5	09(a)(4).		
11	₹	An organization organized and operated exclusively for the benefit of, to perform the function one or more publicly supported organizations described in section 509(a)(1) or section 50 the box that describes the type of supporting organization and complete lines 11e through a Type I b Type II c Type III - Functionally integrated d Type	9(a)(2) See section 509(11h	a)(3).	Check
е	굣	By checking this box, I certify that the organization is not controlled directly or indirectly be other than foundation managers and other than one or more publicly supported organization section 509(a)(2)	•	•	
f		If the organization received a written determination from the IRS that it is a Type I check this box	I, or Type III supporting	organız	zation,
g		Since August 17, 2006, has the organization accepted any gift or contribution from any of following persons?	the		
		(i) A person who directly or indirectly controls, either alone or together with persons descr	ribed in (ii)	Yes	No
		and (III) below, the governing body of the supported organization?	11g(i)		Νο
		(ii) A family member of a person described in (i) above?	11g(ii)		Νο
		(iii) A 35% controlled entity of a person described in (i) or (ii) above?	11g(iii)		Νο
h		Provide the following information about the supported organization(s)			

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see	(iv) Is t organızatı col (i) lıst your gove docume	on in ed in rning	(v) Did you the organiz in col (i) o suppor	zation of your	(vi) Is t organizati col (i) orga in the U	on in anized	(vii) A mount of monetary support
		instructions))	Yes	No	Yes	No	Yes	No	
See Additional Data Table									
Total									367,571,579

Sch	edule A (Form 990 or 990-EZ) 2013						Page 2
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	Public support. Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)						
11	Total support (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is i	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and stop here. The organization qua 33 1/3% support test—2012. If the				and line 15 is 33	8 1/3% or more	
	box and stop here. The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	-2013. If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	-2012 . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	▶ □
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		▶ □
18	Private foundation. If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						<u> </u>
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6) ction B. Total Support						
	ndar year (or fiscal year beginning	() 2000	(1) 2010	() 2011	(1) 2012	() 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(b) 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	(b) 2010	(6) 2011	(4) 2012	(5,232	
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	(b) 2010	(6) 2011	(1) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization ic Support Performance (line 8, column (2 Schedule A, Paragraphic Performance) colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or 13, column (f)) ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or 13, column (f)) ge by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		formation. Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction					
	Facts And Circumstances Test						
Retu	ırn Reference	Explanation					
		Schodulo A / Form 000 o	000 E7) 201				

Schedule A (Form 990 or 990-EZ) 2013

Software ID: Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990, Sch A, Part I, Line 11h - Provide the following information about the supported organization(s).

101111111111111111111111111111111111111	, raiti, L	ine 11h - Provide the				ii abou	t tile st	appor te	d organization(s).
(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section)	Is organız (ı) lısted gove docur	v) the ation in d in your rning ment?	the orga in (i) c supp	notify nization of your port?	Is organız (ı) orga the l	ation in nized in JS?	(vii) A mount of support?
(A) TEXAS HEALTH ARLINGTON	750972805	03	Yes Yes	No	Yes Yes	No	Yes Yes	No	23541142
(A) TEXAS HEALTH HARRIS METHODIST FOUNDATION	752401033	04	Yes		Yes		Yes		398129
(B) TEXAS HEALTH ALLIANCE	451502252	03	Yes		Yes		Yes		5983841
(C) TEXAS HEALTH AZLE	751748586	03	Yes		Yes		Yes		3173631
(D) TEXAS HEALTH CLEBURNE	751977850	03	Yes		Yes		Yes		6933875
(E) TEXAS HEALTH FORT WORTH	756001743	03	Yes		Yes		Yes		76789138
(F) TEXAS HEALTH HEB	751438726	03	Yes		Yes		Yes		26360695
(G) TEXAS HEALTH SOUTHWEST	752678857	03	Yes		Yes		Yes		21665866
(H) TEXA HEALTH STEPHENVILLE	751752253	03	Yes		Yes		Yes		4518913
(I) TEXAS HEALTH PHYSICIANS GROUPS	752613493	04	Yes		Yes		Yes		55181785
(J) TEXAS HEALTH RESOURCES FOUNDATION	752022128	04	Yes		Yes		Yes		3785560
(K) TEXAS HEALTH ALLEN	752890358	03	Yes		Yes		Yes		8356027
(L) TEXAS HEALTH DALLAS	751047527	03	Yes		Yes		Yes		67674015
(M) TEXAS HEALTH DENTON	432008974	03	Yes		Yes		Yes		17713171
(N) TEXAS HEALTH KAUFMAN	752771437	03	Yes		Yes		Yes		4037181

Form 990, Sch A, Part I, Line 11h - Provide the following information about the supported organization(s).

(i) Name of Supported Organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section)	Is organız (ı) lısteo gove	governing document?		Is the organization in) listed in your governing		Is the organization in (i) listed in your governing		Is the organization in (i) listed in your governing		Is the organization in (i) listed in your governing		Is the organization in (i) listed in your governing		Is the organization in (i) listed in your governing document?		Is the organization in (i) listed in your governing document?		Is the organization in (i) listed in your governing document?		Is the organization in (i) listed in your governing document?		Is the organization in (i) listed in your governing document?		v) u notify inization of your port?	Is organız	vi) the ation in nized in J S ?	(vii) A mount of support?
			Yes	No	Yes	No	Yes	No																					
(P) TEXAS HEALTH PLANO	752770738	03	Yes		Yes		Yes		40074777																				
(A) TEXAS HEALTH RESEARCH & EDUCATION INSTITUTE	752562191	04	Yes		Yes		Yes		365589																				
(B) TEXAS HEALTH SPECIALTY HOSPITAL	751648589	03	Yes		Yes		Yes		1018244																				

DLN: 93493316032124

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

Na	Section 501(c)(4), (5), or (6) orga me of the organization			Employer id	ent if	fication number
Tex	as Health Resources			75-270238	3.8	
Par	t I-A Complete if the or	ganization is exempt under	section 501(d			organization.
1	Provide a description of the or	ganızatıon's dırect and ındırect politic	cal campaign acti	ivities in Part IV		
2	Political expenditures	gaa	. a sap a g a.s		\$	
3	Volunteer hours			·	4	
		ganization is exempt under				
1	•	e tax incurred by the organization und			\$	
2		e tax incurred by organization manage		n 4955 ►	\$	
3	If the organization incurred a s	section 4955 tax, did it file Form 472	O for this year?			┌ Yes ┌ No
4a	Was a correction made?					┌ Yes ┌ No
b	If "Yes," describe in Part IV					
Par		<u>ganization is exempt under :</u>			501	(c)(3).
1		ended by the filing organization for se			\$	
2	Enter the amount of the filing of exempt function activities	organization's funds contributed to otl	her organizations	for section 527	\$	
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	and on Form 112	0-POL, line 17b ►	\$	
4	Did the filing organization file I	Form 1120-POL for this year?				┌ Yes ┌ No
5	organization made payments l amount of political contribution	nd employer identification number (EI For each organization listed, enter the ns received that were promptly and di political action committee (PAC) If	e amount paid fro irectly delivered	m the filing organization to a separate political or	's fur 'ganı:	nds Also enter the zation, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid fron filing organization's funds If none, enter -(0 -	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter - 0 -
					+	

Sch	nedule C (Form 990 or 990-EZ) 2013					Page 2	
Pä	art II-A Complete if the organization	is exempt under	section 501(c)(3) and file	ed Form 5768		
_	under section 501(h)).		Link in Doub TV an	- h - 66:1: - h - d		a adduses FIN	
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		iist in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,	
3	Check ► ☐ If the filing organization checked bo		l" provisions app	ly			
	Limits on Lobbying E (The term "expenditures" means ar		l .)		(a) Filing organization's totals	(b) Affiliated group totals	
La	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)				
ь	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)				
c	Total lobbying expenditures (add lines 1a and 1	Total lobbying expenditures (add lines 1a and 1b)					
d	O ther exempt purpose expenditures	Γ					
e	Total exempt purpose expenditures (add lines 1	c and 1d)		Γ			
f	Lobbying nontaxable amount Enter the amount is columns	rom the following table	ın both				
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:				
	Not over \$500,000	20% of the amount on lir	ne 1e				
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00			
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000					
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000			
	Over \$17,000,000	\$1,000,000					
g	Grassroots nontaxable amount (enter 25% of lir	ue 1f)					
h	Subtract line 1g from line 1a If zero or less, ent	er-0-					
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -					
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No	
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	havè to con ough 2f on p		ne five	
	Lobbying Exp	enditures During	4-Year Avera ⊤	ging Period	1	1	
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total	
2a	Lobbying nontaxable amount						
b	Lobbying ceiling amount (150% of line 2a, column(e))						
c	Total lobbying expenditures						
d	Grassroots nontaxable amount						

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

Part II-B	Complete if the organization is exempt under section 501(c)(3) and has NOT
	filed Form 5768 (election under section 501(h)).

	filed Form 5768 (election under section 501(h)).	(;	a)		(b)	
For e activ	each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying rity.	Yes	No	-	mour	nt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of					
а	Volunteers?	Yes				
ь	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		1		
С	Media advertisements?		No	1		
d	Mailings to members, legislators, or the public?	Yes				5,047
е	Publications, or published or broadcast statements?		Νo			
f	Grants to other organizations for lobbying purposes?	Yes			11	14,668
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes			1,12	22,542
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Νo			
i	O ther activities?		Νo			
j	Total Add lines 1c through 1i				1,24	12,257
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Νo			
Ь	If "Yes," enter the amount of any tax incurred under section 4912			1		
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pai	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c)(5),	or se	ectio	n
	· · · · · · · · · · · · · · · · · · ·				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?		ſ	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3		
	till-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "line 3, is answered "Yes."	'No" C				
1	Dues, assessments and similar amounts from members	1				
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).					
а	Current year	2a				
Ь	Carryover from last year	2b				
С	Total	2c				
3	Aggregate amount reported in section $6033(e)(1)(A)$ notices of nondeductible section $162(e)$ dues	3				
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4				
5	Taxable amount of lobbying and political expenditures (see instructions)	5				
Р	art IV Supplemental Information					
	ovide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grort II-B, line 1 Also, complete this part for any additional information	up list),	Part I	I-A, I	ine 2,	and
	Return Reference Explanation					

Return Reference	Explanation
Part II-B	Texas Health Resources (THR) is the parent organization for a healthcare system consisting of hospitals and other related healthcare organizations. The amount of expenses paid, or incurred in connection with lobbying activities reported on this return represent the expenses incurred on behalf of THR and all its affiliates. Total expenses for the system were \$3,526,968,111 for the year ended December 31,2013. Of this amount \$1,242,257 (0352%) is used in connection with lobbying activities. Officers and/or Board members of THR may, to an insubstantial degree, make comments or statements concerning legislation that may affect either the healthcare industry or the health status of the communities that THR serves. In pursuing this activity, officers and/or Board members may engage in conversations and/or write letters to various federal, state, and local officials regarding such matters. A portion of the dues paid to the American Hospital Association and Texas Hospital Association are used by these organizations to support lobbying activites. The amount of time and money involved in the activities described above is negligible. In no case has either THR, or any person acting on behalf of THR, intervened in any political campaign.

201104410 3 (1 01111 3 3 0 01 3 3 0 12) 2 0 1 3		i age 4		
Part IV Supplemental Information	on <i>(continued)</i>			
Return Reference	Explanation			

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493316032124

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at $\underline{www.irs.gov/form990}$.

Open to Public Inspection

Name of the organization Texas Health Resources				Employer identification number				
ex	15 Health Resources	75-2702388						
Pa	organizations Maintaining Donor Advorganization answered "Yes" to Form 990		Funds	or Accounts. Complete if the				
	organization answered Tes to Form 990	(a) Donor advised funds		(b) Funds and other accounts				
	Total number at end of year							
	Aggregate contributions to (during year)							
	Aggregate grants from (during year)							
	Aggregate value at end of year							
	Did the organization inform all donors and donor advisor funds are the organization's property, subject to the or		nor advı	sed Yes N o				
	Did the organization inform all grantees, donors, and do used only for charitable purposes and not for the benef conferring impermissible private benefit?							
a	t II Conservation Easements. Complete if	the organization answered "Yes"	to Forn	n 990, Part IV, line 7.				
	Purpose(s) of conservation easements held by the org Preservation of land for public use (e.g., recreation Protection of natural habitat Preservation of open space Complete lines 2a through 2d if the organization held a	or education) Preservation of a	ı certifie	d historic structure				
	easement on the last day of the tax year							
				Held at the End of the Year				
l	Total number of conservation easements		2a					
	Total acreage restricted by conservation easements		2b					
	Number of conservation easements on a certified histor	, ,	2c					
	Number of conservation easements included in (c) acq historic structure listed in the National Register		2d					
	Number of conservation easements modified, transferr	ed, released, extinguished, or termina	ted by th	ne organization during				
	the tax year ►							
	Number of states where property subject to conservati	ion easement is located ►						
	Does the organization have a written policy regarding tenforcement of the conservation easements it holds?	the periodic monitoring, inspection, ha	ndling of	violations, and Yes No				
	Staff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation ease	ements d	luring the year				
	-							
	A mount of expenses incurred in monitoring, inspecting	, and enforcing conservation easemen	its during	g the year				
	- \$							
	Does each conservation easement reported on line 2 (or and section 170(h)(4)(B)(II)?	d) above satisfy the requirements of se	ection 17	70(h)(4)(B)(ι) Yes Γ N o				
	In Part XIII, describe how the organization reports corbalance sheet, and include, if applicable, the text of the the organization's accounting for conservation easeme	e footnote to the organization's financi						
Ti	Complete if the organization answered "Y		, or Otl	her Similar Assets.				
1	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asseservice, provide, in Part XIII, the text of the footnote to	ts held for public exhibition, education	, or rese	arch in furtherance of public				
)	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar asse service, provide the following amounts relating to thes	16 (ASC 958), to report in its revenue ts held for public exhibition, education	e statem	ent and balance sheet				
	(i) Revenues included in Form 990, Part VIII, line 1			► \$				
	(ii) Assets included in Form 990, Part X			► \$				
	If the organization received or held works of art, histor following amounts required to be reported under SFAS			· ·				
	Revenues included in Form 990, Part VIII, line 1			► \$				
)	Assets included in Form 990, Part X			<u></u>				
				· +				

Part	Organizations Maintaining Co	llections of Art, F	listor	ical Treas	sures, or Othe	r Similar Ass	ets (continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other records,	, check	any of the fo	ollowing that are a	a significant use o	of its
а	Public exhibition	•	d $ egthanking$	Loan or ex	change programs	5	
b	Scholarly research	•	е Г	Other			
c	Preservation for future generations						
4	Provide a description of the organization's co	ollections and explain	how the	y further the	e organızatıon's e	xempt purpose ın	
5	During the year, did the organization solicit of assets to be sold to raise funds rather than t						Yes No
Par	Escrow and Custodial Arrang Part IV, line 9, or reported an an	ements. Complete	ıf the	organızatı		es" to Form 99	90,
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?	•			s or other assets		Yes No
b	If "Yes," explain the arrangement in Part XII	I and complete the fol	lowing	table			
						Amo	ount
C	Beginning balance				1 c		
d	Additions during the year				1d		
e	Distributions during the year				1 e		
f	Ending balance				1f		
2a	Did the organization include an amount on Fo	orm 990, Part X, line 2	1?			Г	Yes No
b	If "Yes," explain the arrangement in Part XII	I Check here if the ex	(planat	ion has beer	n provided in Part	XIII	
Pai	t V Endowment Funds. Complete						
	·	(a)Current year	(b) Prior)Two years back (d		(e) Four years back
1a	Beginning of year balance						
b	Contributions						
C	Net investment earnings, gains, and losses						
d	Grants or scholarships						
e	Other expenditures for facilities and programs						
f	Administrative expenses						
g	End of year balance						
2	Provide the estimated percentage of the cur	rent year end balance	(lıne 1g	j, column (a))) held as		
а	Board designated or quasi-endowment ►						
b	Permanent endowment ►						
С	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%					
За	Are there endowment funds not in the posse	ssion of the organization	on that	are held and	d administered foi	the	
	organization by					- c	Yes No
	(i) unrelated organizations					3a(i	
b	(ii) related organizations		n Sche	 dule R2		3a(ii	'
4	Describe in Part XIII the intended uses of the						
Par	Land, Buildings, and Equipme 11a. See Form 990, Part X, line	ent. Complete if the			swered 'Yes' to	Form 990, Par	t IV, line
	Description of property			Cost or other (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
	and				58,636,941		58,636,941
1a					JU, JUJU, JTI		
					 	141.821 004	
b E	Buildings				215,739,081	141,821,004 47,489,344	73,918,077
b E c L					215,739,081 171,584,178	141,821,004 47,489,344 207,024,557	73,918,077 124,094,834
b E c L d E	Buildings				215,739,081	47,489,344 207,024,557	73,918,077

See Form 990, Part X, line 12. (a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)		Cost or end-of-year market value
(1)Financial derivatives (2)Closely-held equity interests		+
Other		
Tatal (Column (h) must equal form 000, Part V col (P) Inc. 12.)	F	+
Total. (Column (b) must equal Form 990, Part X, col (B) line 12) Part VIII Investments—Program Related. C		 on answered 'Yes' to Form 990 Part IV line 11c
See Form 990, Part X, line 13.		
(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
		oost or one or your market raise
		+
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	F	
Part IX Other Assets. Complete if the organization		
(a) Descri	приоп	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 3	15.)	
Part X Other Liabilities. Complete if the org		to Form 990, Part IV, line 11e or 11f. See
Form 990, Part X, line 25.		
() 5	(b) Book value	1
1 (a) Description of liability	(b) Book value	_
() 5	(b) Book value	
1 (a) Description of liability		
1 (a) Description of liability		
1 (a) Description of liability		
1 (a) Description of liability		
1 (a) Description of liability		
1 (a) Description of liability		
1 (a) Description of liability		
1 (a) Description of liability		
1 (a) Description of liability		
1 (a) Description of liability		
1 (a) Description of liability		
1 (a) Description of liability Federal income taxes		

Par		evenue per Audited Financial Stat vered 'Yes' to Form 990, Part IV, line 1		is with kevenue	per ĸ	eturn Complete i
1		r support per audited financial statements			1	
2	Amounts included on line 1 bu	it not on Form 990, Part VIII, line 12				
а	Net unrealized gains on invest	ments	2a			
b	Donated services and use of f	acılıtıes	2b			
c	Recoveries of prior year grant	s	2c			
d	Other (Describe in Part XIII)		2d			
е	Add lines 2a through 2d .		· · ·		2e	
	Subtract line ${f 2e}$ from line ${f 1}$.				3	
	Amounts included on Form 99	0, Part VIII, line 12, but not on line 1				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b .	4a			
b	Other (Describe in Part XIII)		4b			
С	Add lines 4a and 4b				4c	
	Total revenue Add lines 3 and	d 4c. (This must equal Form 990, Part I, line	12).		5	
art		xpenses per Audited Financial Sta		nts With Expense	s per	Return. Complet
		swered 'Yes' to Form 990, Part IV, line			1 .	T
	· ·	raudited financial statements			1	
		t not on Form 990, Part IX, line 25	1 -	I		
3		acilities	2a			
b			2b		_	
c			2c			
d	Other (Describe in Part XIII)		2d		4 _	
е	_				2e	
					3	
		0, Part IX, line 25, but not on line 1:	1	I		
а	·	uded on Form 990, Part VIII, line 7b				
b			4b		4	
3					4c	
		nd 4c. (This must equal Form 990, Part I, lin	e 18)		5	
	Supplemental Inf					
art		Part II, lines 3, 5, and 9, Part III, lines 1a, lines 2d and 4b, and Part XII, lines 2d and				de any addıtıonal
	Return Reference	Explanation				

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

Additional Data

Software ID: Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990, Schedule D, Part X, - Other Liabilities (a) Description of Liability (

1	(a) Description of Liability	(b) Book Value
SECURITY D	EPOSIT	32,610
TRUSTEE FU	NDS-SUPP RETIREMENT	2,860,540
TRUSTEE FU	NDS-CAA	487,991
POST RETIR	EMENT BENEFITS	5,568,016
UNAMORTIZ	ED RENT	2,799,303
OTHER LIAB	ILITIES	10,791,899
ASSET RETI	REMENT OBLIGATION	1,434,765
MALPRACTI	CE TRUST RESERVE	31,245,040
INTERCOMP	ANY PAYABLE	1,206,318,317
FMW SWAP A	GREEMENT	5,949,843
MINORITY I	NTEREST	29.931.274

DLN: 93493316032124

OMB No 1545-0047

SCHEDULE H (Form 990)

Department of the Treasury

Internal Revenue Service

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Name of the organization

Texas Health Resources

Employer identification number

75-2702388 Part I Financial Assistance and Certain Other Community Benefits at Cost

								Yes	No			
1a	Did the organization have	e a financial as	ssistance pol	icy during the tax year?	' If "No," skip to questi	on 6a	1a	Yes				
b	If "Yes," was it a written	policy?					1b	Yes				
2	If the organization had m financial assistance polic					oplication of the						
	Applied uniformly to all hospital facilities Generally tailored to individual hospital facilities											
3	Answer the following base organization's patients d			nce eligibility criteria th	at applied to the larges	t number of the						
а	Did the organization use If "Yes," indicate which o					providing <i>fre</i> e care?	За	Yes				
	┌ 100%	200%	ther		%							
b	Did the organization use which of the following was					"Yes," indicate	3b	Yes				
	□ 200% □ 250% □	300%	50% Г 400	0% 🔽 Other		0 %						
c	If the organization used for criteria for determining elused an asset test or oth discounted care	ligibility for fre	ee or discoun	ted care Include in the	description whether th	e organization						
4	Did the organization's fin provide for free or discou				t number of its patients	during the tax year	4	Yes				
5a	tance policy during	5a	Yes									
b	If "Yes," did the organiza	tion's financia	al assistance	expenses exceed the b	udgeted amount? .		5b	Yes				
С	If "Yes" to line 5b, as a r care to a patient who was				on unable to provide fre	e or discounted	5c		No			
6a	Did the organization prep	are a commur	nity benefit re	port during the tax year	r?		6a	Yes				
b	If "Yes," did the organiza	tion make it a	vailable to th	ne public?			6b	Yes				
	Complete the following ta worksheets with the Sche		worksheets p	provided in the Schedule	e H instructions Do not	submit these						
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st							
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community ben expense		(f) Percei cotal expe				
а	Financial Assistance at cost (from Worksheet 1)			4,549,775	2,299,767	2,250,	009	1 0	70 %			
b	Medicaid (from Worksheet 3, column a)			13,323,486	5,030,509	8,292,	977	3 9	40 %			
С	Costs of other means-tested government programs (from Worksheet 3, column b)			392,325	219,635	172,	691	0 0	80 %			
d	Total Financial Assistance and Means-Tested Government Programs .			18,265,586	7,549,911	10,715,	677	5 O	90 %			
	Other Benefits				· ,	,						
е	Community health improvement services and community benefit operations (from Worksheet 4)			2,036,764		2,036,	764	η ο	70 %			
f	Health professions education			2,030,704		2,030,	, J-	0 9	.0 /0			
g	(from Worksheet 5) Subsidized health services			72,225		72,	225	0 0	30 %			
h	(from Worksheet 6) Research (from Worksheet 7)			828,528		828,	528	0 3	90 %			
ı	Cash and in-kind contributions for community benefit (from Worksheet 8)			795,275		795,			80 %			
j	Total. Other Benefits			3,732,792		3,732,			70 %			
k	Total Add lines 7d and 71			21 998 378	7 549 911	14 448	469	6.8	60 %			

Pa	Community Building activities during the of the communities is	tax year, an									
	or the communices	(a) Number of activities or programs (optional)	activities or served (optional) building expense revenue building expense building expens								ent of pense
1	Physical improvements and housing										
2	Economic development										
3	Community support			87,216	5			87,	216	0	040 %
4	Environmental improvements										
5	Leadership development and training for community members										
-6 -7	Coalition building Community health improvement										
	advocacy										
	Workforce development			343,942	!			343,	942	0	160 %
10	Other Total			431,158				431,	158	0	200 %
Par	t III Bad Debt, Medicar	e, & Collec	tion Practic	· · · · · · · · · · · · · · · · · · ·	<u> </u>			1 431,	130	0	200 70
Sect	ion A. Bad Debt Expense							Г		Yes	No
1	Did the organization report backstatement No 15?	•	e in accordance	e with Heathcare Fina	ancıal Ma	anage •	ment A	ssociation	1	Yes	
2	Enter the amount of the organimethodology used by the orga		•	•		2		28,838,664			
3	Enter the estimated amount of patients eligible under the org the methodology used by the any, for including this portion of	anızatıon's fina organızatıon to	ancial assistan estimate this	ce policy Explain in amount and the ratio	Part VI nale, ıf	3					
4	Provide in Part VI the text of to or the page number on which t	the footnote to	the organization	on's financial statem	ı ents that	t desc	ribes b	ad debt expense			
Sect	ion B. Medicare										
5	Enter total revenue received f	rom Medicare	(ıncludıng DSH	and IME)		5		42,240,880			
6	Enter Medicare allowable cost	s of care relat	ing to payments	s on line 5		6		49,111,296			
7	Subtract line 6 from line 5 Th	•				7		-6,870,416			
8	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting method	ology or source								
	Cost accounting system	Γc。	st to charge ra	tio Г	Other						
Sect	ion C. Collection Practices										
9a	Did the organization have a wr								9a	Yes	
b	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part \	ection practice	s to be followe	d for patients who ar	e known	to qu	alify for	financial	9b	Yes	
Pa	tt IV Management Comp	anies and J	loint Ventur	es (owned 10% or more by	officers, dire	ctors, t	ustees, ke	y employees, and physicia	ans—se	ee instruct	ions)
	(a) Name of entity	(t	 D) Description of pi activity of entit 	, ,	c) Organız profit % or ownershi	stock	, e	I) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	e) Physic ofit % or ownershi	stock
1 Fk	ower Mound Hosp	Hospital			5	5 080	%			44 9	20 %
2 Gr	eenville Surg Ctr	Ambulatory Surg	gery Center		8	0 300	%			19 7	′00 %
3 Ph	ysıcıan Med Ctr	Hospital			ı	6 040	%			46 7	'30 %
4 Ro	ckwall Regional	Hospital			5	9 320	%			40 6	80 %
5 So	uthlake Specialty	Hospital			1	6 080	%			46 2	:00 %
6 Su	rg Caregivers FW	Ambulatory Surg	jery Center		5	1 000	%			49 0	000 %
7 T⊦	Flower Mound	Orthopedic Surg	ery Center		5	1 000	%			49 0	00 %
8 TH	IR-STT Rockwall ASC	Ambulatory Surg	gery Center		5	1 000	%			49 0	00 %
9 T⊦	IR-STT Southlake	Ambulatory Surg	gery Center		5	1 000	%			49 0	00 %
10 US	SMD Arlington	Hospital			5	1 000	%			49 0	000 %
11 US	SMD Fort Worth	Hospital			5	0 970	%			49 0	30 %
12 De	enton Surgery Ctr	Ambulatory Surg	gery Center		7	1 460	%			20 1	.70 %
13TH	l Craig Ranch	Ambulatory Sur	gery Center		6	6 000	%		1	24 0	00 %

Part V Facility Information										
Section A. Hospital Facilities		Gener	Children	Teaching	Critical	Research	ER-24	ER-ot		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?		General medical & surgical	en's hospital	ung hospital	al access hospital	arch facility	1 hours	other		
and state license number		2							Other (Describe)	Facility reporting group
See Additional Data Table										
	I	Ī	ı	I	I	I	ı	I		1

Schedule H (Form 990) 2013

Yes No

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Rockwall Regional Hospital

Name of hospital facility or facility reporting group

If reporting on Part V, Section B for a single hospital facility only: line number of	1
hoonital facility (from Cabadula U. Dart V. Castian A.)	1
hospital facility (from Schedule H, Part V, Section A)	

Con	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)	1		
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3	Yes	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital	٦	1.00	T
	facilities in Part VI	4	<u> </u>	Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	Hospital facility's website (list url) See Part V, Section C for complete URL			
	Other website (list url) www.texashealth.org/CHNA			
C	A vailable upon request from the hospital facility			
d	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply			
а	as of the end of the tax year) Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
Ь	Execution of the implementation strategy			
С	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
	Prioritization of health needs in its community			
	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI			
	which needs it has not addressed and the reasons why it has not addressed such needs	7	<u> </u>	Νo
	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section $501(r)(3)^{2}$	8a		No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	<u> </u>	<u> </u>
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$]	
	Schodulo U /Er			

P	art V Facility Information (continued)			
	ancial Assistance Policy		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>fre</i> e care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
c	Medical indigency			
d	▼ Insurance status			
e	▼ Uninsured discount			
f	Medicaid/Medicare			
q	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а				
ь	The policy was attached to billing invoices			
c				
d	The policy was posted in the hospital facility's admissions offices			
e	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g g				
	ling and Collections	<u> </u>		
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
_	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP Reporting to credit agency			
a L	Lawsuits			
D	· <u>_</u>			
С.	Liens on residences Body attachments			
d				
	Other similar actions (describe in Section C)			
1/	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
6	C Other similar actions (describe in Section C)	l		

If "Yes," explain in Part VI

			1 4	э,
Pä	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Section C)			
Ро	olicy Relating to Emergency Medical Care			
		-	Yes	ı
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of			
	— — — — — — — — — — — — — — — — — — —	9	Yes	H
	If "No," indicate why			l
	The hospital facility did not provide care for any emergency medical conditions			l
b	The hospital facility's policy was not in writing			l
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			l
d	Other (describe in Part VI)			l
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			l
	eligible individuals for emergency or other medically necessary care			l
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			l
b	▼ The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
_	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			l
				l
	Other (describe in Part VI)			l
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance			

22 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

21

22

Νo

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

P	h١	/5	10	ians	М	ed	ıca	l C	er	nte	r I	1	\mathcal{C}
_	111	v s	ı	ıaııs	111	eu	ıca	ı		ııe	ı	_ L	

Name of hospital facility or facility reporting group

	eporting on Part V, Section B for a single hospital facility only: line number of 2	_		
IIOS	inter racincy (from schedule fi, rate v, section A)		Yes	No
Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community	1		
	health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
Ь	Demographics of the community			
С	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	▼ The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	▼ The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA $$ 20 $\underline{13}$			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility	2	Yes	
4	Consulted	٦	1 65	
•	facilities in Part VI	4		Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	▼ Hospital facility's website (list url) http://www.thcds.com/about			
b	Other website (list url) www.texashealth.org/CHNA			
C	A vailable upon request from the hospital facility			
d	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
	Execution of the implementation strategy			
	Participation in the development of a community-wide plan			
	Participation in the execution of a community-wide plan			
е	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	▼ Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			ĺ
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		Νo
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			NI -
h	required by section 501(r)(3)?	8a 8b		Νo
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax? If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its	OD		<u> </u>
·	hospital facilities? \$			

P	art V Facility Information (continued)			
	ancial Assistance Policy		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>fre</i> e care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
c	Medical indigency			
d	▼ Insurance status			
e	▼ Uninsured discount			
f	Medicaid/Medicare			
q	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а				
ь	The policy was attached to billing invoices			
c				
d	The policy was posted in the hospital facility's admissions offices			
e	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g g				
	ling and Collections	<u> </u>		
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
_	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP Reporting to credit agency			
a L	Lawsuits			
D	· <u>_</u>			
С.	Liens on residences Body attachments			
d				
	Other similar actions (describe in Section C)			
1/	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
6	C Other similar actions (describe in Section C)	l		

If "Yes," explain in Part VI

			1 4	э,
Pä	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Section C)			
Ро	olicy Relating to Emergency Medical Care			
		-	Yes	ı
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of			
	— — — — — — — — — — — — — — — — — — —	9	Yes	H
	If "No," indicate why			l
	The hospital facility did not provide care for any emergency medical conditions			l
b	The hospital facility's policy was not in writing			l
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			l
d	Other (describe in Part VI)			l
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			l
	eligible individuals for emergency or other medically necessary care			l
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			l
b	▼ The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
_	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			l
				l
	Other (describe in Part VI)			l
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance			

22 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

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Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Southlake Specialty Hospital LLC

Name of hospital facility or facility reporting group

If reporting on Part V, Section B for a single hospital facility only: line number of	
	3
nospital facility (from Schedule H, Part V, Section A)	

			Yes	No
Con	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility	3	Yes	
4	consulted	ا_	165	\vdash
•	facilities in Part VI	4		Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) See Part V, Section C for complete URL			
b	Other website (list url) www.texashealth.org/CHNA			
c	A vailable upon request from the hospital facility			
d	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section $501(r)(3)$?	8a		No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		<u> </u>
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			
		<u> </u>		Щ_

P	art V Facility Information (continued)			
	ancial Assistance Policy		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>fre</i> e care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
c	Medical indigency			
d	▼ Insurance status			
e	▼ Uninsured discount			
f	Medicaid/Medicare			
q	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а				
ь	The policy was attached to billing invoices			
c				
d	The policy was posted in the hospital facility's admissions offices			
e	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g g				
	ling and Collections	<u> </u>		
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
_	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP Reporting to credit agency			
a L	Lawsuits			
D	· <u>_</u>			
С.	Liens on residences Body attachments			
d				
	Other similar actions (describe in Section C)			
1/	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
6	C Other similar actions (describe in Section C)	l		

If "Yes," explain in Part VI

			1 4	э,
Pä	art V Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills			
	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's			
	financial assistance policy			
е	Other (describe in Section C)			
Ро	olicy Relating to Emergency Medical Care			
		-	Yes	ı
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of			
	— — — — — — — — — — — — — — — — — — —	9	Yes	H
	If "No," indicate why			l
	The hospital facility did not provide care for any emergency medical conditions			l
b	The hospital facility's policy was not in writing			l
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			l
d	Other (describe in Part VI)			l
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-			l
	eligible individuals for emergency or other medically necessary care			l
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			l
b	▼ The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
_	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			l
				l
	Other (describe in Part VI)			l
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance			

22 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

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Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

	Flower Mouna	Hospital Partner
Name of hospital facility or facility reporting group		

	eporting on Part V, Section B for a single hospital facility only: line number of 4 Dital facility (from Schedule H, Part V, Section A)	_		
	The state of the s		Yes	No
Cor	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
e	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility	3	Yes	
1	consulted	۴	res	
•	facilities in Part VI	4		N
	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
_	I Learnte for all the /a was basts (leat well) was a toy as healthflower mound com/community	1		

- a ♥ Hospital facility's website (list url) www.texashealthflowermound.com/community
- **b** V Other website (list url) www.texashealth.org/CHNA
- c Available upon request from the hospital facility
- d Other (describe in Part VI)
- 6 If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)
 - a ▼ Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA
 - **b** Execution of the implementation strategy
 - c Participation in the development of a community-wide plan
 - d 🔽 Participation in the execution of a community-wide plan
 - e 🔽 Inclusion of a community benefit section in operational plans
- f 🗸 Adoption of a budget for provision of services that address the needs identified in the CHNA
- Prioritization of health needs in its community
- h 🔽 Prioritization of services that the hospital facility will undertake to meet health needs in its community
- i Other (describe in Part VI)

a	Did the organization incur an e	xcise	tax	und	ers	ecti	on ·	4959	for	the l	nospit	al fa	cılıt	y's	faılu	ıre t	to c	onc	luct	a	СН	NΑ	a
	required by section 501(r)(3)?	·																		•			

		,	` '` '		
b	If"Yes"	to line 8a,	did the organization	file Form 4720 to report the section 4959 excise tax?	

C	If "Yes"	to line 8b,	what is the total amou	nt of section 4959	excise tax t	he organization:	reported on Form	4720 for al	lofits
	hospital	facilities?	\$						

8b

Νo

				-9
	art V Facility Information (continued)		l	
	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that	_		
10	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 % If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care%			
12	If "No," explain in Part VI the criteria the hospital facility used Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)		103	
а	✓ Income level			
b	▼ Asset level			
c	Medical indigency			
d	▼ Insurance status			
e	▼ Uninsured discount			
f	Medicaid/Medicare			
	State regulation			
h				
	Other (describe in Part VI)			
	Explained the method for applying for financial assistance?	13	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
Ь	The policy was attached to billing invoices			
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
e	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
_	Other similar actions (describe in Section C)		1	

If "Yes," explain in Part VI

cn	edule H (Form 990) 2013		Рa	ge
Pä	art V Facility Information (continued)			_
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bill	s		
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
Ро	licy Relating to Emergency Medical Care			
			Yes	r
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20 a	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that			
u	can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance			

22 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

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Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

USMD Hospital at Arlington

Name of hospital facility or facility reporting group

	eporting on Part V, Section B for a single hospital facility only: line number of pital facility (from Schedule H, Part V, Section A)	_		
			Yes	No
	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)	4		ľ
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	▼ Demographics of the community			
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3	Yes	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital	ا ا	1163	\vdash
•	facilities in Part VI	4		Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) See Part V Section C for complete URL			
b	Other website (list url) www.texashealth.org/CHNA			
c	Available upon request from the hospital facility			
d	Other (describe in Part VI)			
	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
	Execution of the implementation strategy			
	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	▼ Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as			
_	required by section 501(r)(3)?	8a	₩	No
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b	 	├
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

P	art V Facility Information (continued)			
	ancial Assistance Policy		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>fre</i> e care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	▼ Asset level			
C	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
C	lacksquare The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	O ther (describe in Part VI)			
	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	15	Yes	
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	_ <u></u>	, 53	
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
_	Other similar actions (describe in Section C)	l	1	

If "Yes." explain in Part VI

Part V Facility Information (continued) 18 Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply) a V Notified individuals of the financial assistance policy on admission Notified individuals of the financial assistance policy prior to discharge c 🔽 Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills d ∇ Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy Other (describe in Section C) Policy Relating to Emergency Medical Care Yes No 19 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of **19** Yes their eligibility under the hospital facility's financial assistance policy? If "No," indicate why a The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) **d** Other (describe in Part VI) Charges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals) 20 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAPeligible individuals for emergency or other medically necessary care a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged **b** The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d ✓ Other (describe in Part VI) 21 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided

emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance

22 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

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Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

USMD Hospital at Fort Worth

	eporting on Part V, Section B for a single hospital facility only: line number of			
os	pital facility (from Schedule H, Part V, Section A)	-	Yes	N.
on	nmunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)		res	NO
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community			}
-	health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			ĺ
C	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	How data was obtained			ĺ
e	The health needs of the community			ĺ
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			ĺ
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			ĺ
j	O ther (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility			
	consulted	3	Yes	<u> </u>
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital			
_	facilities in Part VI	4	╟┦	Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) See Part V Section C for complete URL			ĺ
Ь	Other website (list url) www.texashealth.org/CHNA			
С	A vailable upon request from the hospital facility			ĺ
	Other (describe in Part VI)			ĺ
5	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
а	A doption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			ĺ
	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	8a		No
b	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		
	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its			

P	art V Facility Information (continued)			
	ancial Assistance Policy		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>fre</i> e care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 200 %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing <i>discounted</i> care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	▼ Asset level			
C	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
C	lacksquare The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	O ther (describe in Part VI)			
	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial	15	Yes	
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	_ <u></u>	, 53	
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
_	Other similar actions (describe in Section C)	l	1	

If "Yes." explain in Part VI

Part V Facility Information (continued) 18 Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply) a V Notified individuals of the financial assistance policy on admission Notified individuals of the financial assistance policy prior to discharge c 🔽 Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills d ∇ Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy Other (describe in Section C) Policy Relating to Emergency Medical Care Yes No 19 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of **19** Yes their eligibility under the hospital facility's financial assistance policy? If "No," indicate why a The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI) **d** Other (describe in Part VI) Charges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals) 20 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAPeligible individuals for emergency or other medically necessary care a The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged **b** The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged d ✓ Other (describe in Part VI) 21 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided

emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance

22 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any

21

22

Νo

Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Sherman Grayson Health System

Name of bosnital facility	v or facility reporting group	
Name of nospital racility	v or racijity reporting group	

	eporting on Part V, Section B for a single hospital facility only: line number of 7 pital facility (from Schedule H, Part V, Section A)	_		
	,, (Yes	No
on	imunity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
L	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community			
	health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	<u> </u>
	If "Yes," indicate what the CHNA report describes (check all that apply)			
	A definition of the community served by the hospital facility			
	Demographics of the community			
	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
	How data was obtained			
	▼ The health needs of the community			
	▼ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	▼ Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility			
_	consulted	3	Yes	-
7	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		Νo
5	Did the hospital facility make its CHNA report widely available to the public?	5	Yes	
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
	Hospital facility's website (list url) See Part V Section C for complete URL			
	Other website (list url) www texashealth org			
C	Available upon request from the hospital facility			
d	Other (describe in Part VI)			
5	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
b	Execution of the implementation strategy			
C	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
e	▼ Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the CHNA			
g	Prioritization of health needs in its community			
_	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI			
	which needs it has not addressed and the reasons why it has not addressed such needs	7		Νo
	required by section 501(r)(3)?	8a		Νo
	If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		<u> </u>
С	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

P	art V Facility Information (continued)			
	ancial Assistance Policy		Yes	No
	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care $\frac{200}{6}$ %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing discounted care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 300 % If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	▼ Asset level			
C	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
C	lacksquare The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	O ther (describe in Part VI)			
	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during		1 03	
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
е	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
	Other similar actions (describe in Section C)	l		

Ρċ	art V Facility Information (continued)						
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)						
а	Notified individuals of the financial assistance policy on admission						
b	Notified individuals of the financial assistance policy prior to discharge						
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bi	lls					
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy						
е	Other (describe in Section C)						
Po	licy Relating to Emergency Medical Care						
			Yes	No			
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes				
	If "No," indicate why						
а	The hospital facility did not provide care for any emergency medical conditions						
b	The hospital facility's policy was not in writing						
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)						
d	Other (describe in Part VI)						
Cha	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)						
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care						
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged						
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged						
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged						
d	Other (describe in Part VI)						
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	21		No			
	If "Yes," explain in Part VI						
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	22		No			

Schedule H (Form 990) 2013 Page 2 Part V Facility Information (continued) Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 1], 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation Part V Section B-3 - Facility #1 Texas Health Rockwall utilized Part V Section B - Facility #1 Texas vast amounts of qualitative and quantitative data to assess the Health Rockwall health needs of the persons in the communities in which we serve As a means to further understand the needs from those engaged in the community, Texas Health Rockwall conducted a series of community feedback sessions Participants of the community feedback interviews included but were not limited to political leaders, faith community representatives, public health officials, lay community members, physicians, school officials and city administration The information gathered from the community feedback sessions helped Texas Health Rockwall to understand the health needs from a community perspective and align this to the data analysis Part V Section 5a - Facility #1 Hospital's website complete URL where CHNA is located www texashealthrockwall com/community-health html Part V Section B-5d - Facility #1 Texas Health Rockwall produced executive summaries of the completed CHNAs along with other information that is of benefit to community members as well as a comparison between the health needs of the community and the State of Texas statistics This information is widely available throughout the facility and given out at various community coalition and partnership meetings in an effort to disseminate the information through various community-based outlets Part V Section B-7 - Facility #1 An extensive analysis of the health needs in the community revealed a vast number of community health issues. In order to aid the organization in determining which health needs should be addressed, Texas Health Rockwall categorized the community needs in alignment with the national objectives of Healthy People 2020 categories From there, Texas Health Rockwall was able to use a strategic prioritization method to determine the top needs within the community aligned with the ability to address said issues Texas Health Rockwall will not adopt new strategies for the following identified needs in the community for the reasons listed 1) Access Provider Supply resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 2) Injury and Violence - lack of expertise, low priority assigned, need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 3) Maternal, Infant & Child Health - need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 4) Mental Health - resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 5) Oral Health lack of expertise 6) Other Clinical/Preventive - the facility will continue to address the need at its current level of support 7) Social Determinants - resource constraints, low priority assigned, and lack of effective intervention 8) Substance Abuse - resource constraints and the facility will continue to address the need at its current level of support 9) Transportation - lack of expertise Part V Sec B-11 - Facility #1 Patients with family income at or below 200% of applicable FPG may be eligible for free care if the patient lacks sufficient funds and assets to pay the out-of-pocket portion of their hospital bill Patients with family income above 200% of applicable FPG who have unpaid medical bills exceeding a specified percentage of the patient's annual gross income, as determined on a sliding scale based on FPG, may be deemed medically indigent and eligible for charity care. The patient may be eligible for a charity adjustment up to 100% of the unpaid balance of their hospital bill in excess of a specified "patient responsible amount" if the patient has insufficient funds/assets to pay his hospital bill without incurring an undue financial hardship The patient responsible amount is based on a percentage of the patient's annual income in relation to FPG A determination as to whether or not a patient has insufficient funds and/or assets to pay for purposes of determining both financial and medical indigence is made at the time a patient's charity care application is reviewed Assets considered when determining eligibility include cash, stocks, bonds and other financial assets that can be readily converted to cash An additional process to screen for charity patients using publicly available financial information is also in place for patients not submitting a charity care application Part V SEC B-12I- FACILITY #1 SEE RESPONSE <u>TO PART I, LINE 3C AND PART V SEC B, LINE 11</u> Part V Section B-3 - Facility #2 Physicians Medical Center, LLC Part V Section B - Facility #2 utilized vast amounts of qualitative and quantitative data to Physicians Medical Center assess the health needs of the persons in the communities in which we serve As a means to further understand the needs from those engaged in the community, Physicians Medical Center, LLC conducted a series of community feedback sessions Participants of the community feedback interviews included but were not limited to faith community representatives, public health officials, lay community members, school officials, and others The information gathered from the community feedback sessions helped Physicians Medical Center, LLC to understand the health needs from a community perspective and align this to the data analysis Part V Section B-5d - Facility #2 Physicians Medical Center, LLC produced executive summaries of the completed CHNAs along with other information that is of benefit to community members as well as a comparison between the health needs of the community and the State of Texas statistics. This information is widely available throughout the facility and given out at various community coalition and partnership meetings in an effort to disseminate the information through various community-based outlets Part V Section B-7 - Facility #2 An extensive analysis of the health needs in the community revealed a vast number of community health issues In order to aid the organization in determining which health needs should be addressed, Physician Medical Center, LLC categorized the community needs in alignment with the national objectives of Healthy People 2020 categories From there, Physician Medical Center, LLC was able to use a strategic prioritization method to determine the top needs within the community aligned with the ability to address said issues Physician Medical Center, LLC will not adopt new strategies for the following identified needs in the community for the reasons listed 1) Access Provider Supply resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 2) Mental Health - resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 3) Nutrition, Physical activity and Obesity- need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 4) Oral Health lack of expertise 5) Other Clinical/Preventive - the facility will continue to address the need at its current level of support 6) Social Determinants- resource constraints, low priority assigned and lack of effective intervention 7) Transportation- lack of expertise Part V Sec B-11 - Facility #2 Patients with family income at or below 200% of applicable FPG may be eligible for free care if the patient lacks sufficient funds and assets to pay the out-of-pocket portion of their hospital bill Patients with family income above 200% of applicable FPG who have unpaid medical bills exceeding a specified percentage of the patient's annual gross income, as determined on a sliding scale based on FPG, may be deemed medically indigent and eligible for charity care The patient may be eligible for a charity adjustment up to 100% of the unpaid balance of their hospital bill in excess of a specified 'patient responsible amount" if the patient has insufficient funds/assets to pay his hospital bill without incurring an undue financial hardship. The patient responsible amount is based on a percentage of the patient's annual income in relation to FPG $\,$ A determination as to whether or not a patient has insufficient funds and/or assets to pay for purposes of determining both financial and medical indigence is made at the time a patient's charity care application is reviewed. Assets considered when determining eligibility include cash, stocks, bonds and other financial assets that can be readily converted to cash An additional process to screen for charity patients using publicly available financial information is also in place for patients not submitting a charity care application Part V SEC B-12I- FACILITY #2 SEE RESPONSE TO PART I, LINE 3C AND PART V SEC B, LINE 11 Part V Section B-3 - Facility #3 Health Southlake utilized vast Part V Section B - Facility #3 Texas amounts of qualitative and quantitative data to assess the health Health Southlake needs of the persons in the communities in which we serve As a means to further understand the needs from those engaged in the community, Texas Health Southlake conducted a series of community feedback sessions Participants of the community feedback interviews included but were not limited to faith community representatives, public health officials, lay community members, physicians, school officials, city administration and others The information gathered from the community feedback sessions helped Texas Health Southlake to understand the health needs from a community perspective and align this to the data analysis Part V Section B-5a - Facility #3 Hospital's website complete URL where CHNA is located www texashealthsouthlake info/thrinthecommunity php Part V Section B-5d - Facility #3 Texas Health Southlake produced executive summaries of the completed CHNAs along with other information that is of benefit to community members as well as a comparison between the health needs of the community and the State of Texas statistics This information is widely available throughout the facility and given out at various community coalition and partnership meetings in an effort to disseminate the information through various community-based outlets Part V Section B-7 - Facility #3 An extensive analysis of the health needs in the community revealed a vast number of community health issues In order to aid the organization in determining which health needs should be addressed. Texas Health Southlake categorized the community needs in alignment with the national objectives of Healthy People 2020 categories From there, Texas Health Southlake was able to use a strategic prioritization method to determine the top needs within the community aligned with the ability to address said issues Texas Health Southlake will not adopt new strategies for the following identified needs in the community for the reasons listed 1) Access Provider Supply resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 2) Injury and Violence - lack of expertise, low priority assigned, need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 3) Maternal, Infant & Child Health - need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 4) Mental Health - resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 5) Preventive/Wellness - need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 6) Social Determinants - resource constraints, low priority assigned and lack of effective intervention 7) Substance Abuse - resource constraints and the facility will continue to address the need at its current level of support 8) Transportation - lack of expertise Part V Sec B-11 - Facility #3 Patients with family income at or below 200% of applicable FPG may be eligible for free care if the patient lacks sufficient funds and assets to pay the out-of-pocket portion of their hospital bill Patients with family income above 200% of applicable FPG who have unpaid medical bills exceeding a specified percentage of the patient's annual gross income, as determined on a sliding scale based on FPG, may be deemed medically indigent and eligible for charity care. The patient may be eligible for a charity adjustment up to 100% of the unpaid balance of their hospital bill in excess of a specified "patient responsible amount" if the patient has insufficient funds/assets to pay his hospital bill without incurring an undue financial hardship The patient responsible amount is based on a percentage of the patient's annual income in relation to FPG A determination as to whether or not a patient has insufficient funds and/or assets to pay for purposes of determining both financial and medical indigence is made at the time a patient's charity care application is reviewed. Assets considered when determining eligibility include cash, stocks, bonds and other financial assets that can be readily converted to cash An additional process to screen for charity patients using publicly available financial information is also in place for patients not submitting a charity care application Part V SEC B-12I- FACILITY #3 SEE RESPONSE <u> FO PART I, LINE 3C AND PART V SEC B, LINE 11</u> Part V Section B-3 - Facility #4 Texas Health Flower Mound Part V Section B - Facility #4 Texas utilized vast amounts of qualitative and quantitative data to Health Flower Mound assess the health needs of the persons in the communities in which we serve As a means to further understand the needs from those engaged in the community, Texas Health Flower Mound conducted a series of community feedback sessions. Participants of the community feedback interviews included but were not limited to faith community representatives, public health officials, lay community members, physicians, school officials The information gathered from the community feedback sessions helped Texas Health Flower Mound to understand the health needs from a community perspective and align this to the data analysis Part V Section B-5d - Facility #4 Texas Health Flower Mound produced executive summaries of the completed CHNAs along with other information that is of benefit to community members as well as a comparison between the health needs of the community and the State of Texas statistics. This information is widely available throughout the facility and given out at various community coalition and partnership meetings in an effort to disseminate the information through various community-based outlets Part V Section B-7 - Facility #4 An extensive analysis of the health needs in the community revealed a vast number of community health issues In order to aid the organization in determining which health needs should be addressed, Texas Health Flower Mound categorized the community needs in alignment with the national objectives of Healthy People 2020 categories From there, Texas Health Flower Mound was able to use a strategic prioritization method to determine the top needs within the community aligned with the ability to address said issues Texas Health Flower Mound will not adopt new strategies for the following identified needs in the community for the reasons listed 1) Access Provider Supply - resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 2) Mental Health - resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 3) Nutrition, Physical Activity and Obesity - need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of upport 4) Reproductive and Sexual Health - need is curi being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 5) Social Determinants - resource constraints, low priority assigned, and lack of effective intervention Part V Sec B-11 - Facılıty #4 Patıents with famıly ıncome at or below 200% of applicable FPG may be eligible for free care if the patient lacks sufficient funds and assets to pay the out-of-pocket portion of their hospital bill Patients with family income above 200% of applicable FPG who have unpaid medical bills exceeding a specified percentage of the patient's annual gross income, as determined on a sliding scale based on FPG, may be deemed medically indigent and eligible for charity care. The patient may be eligible for a charity adjustment up to 100% of the unpaid balance of their hospital bill in excess of a specified "patient responsible amount" if the patient has insufficient funds/assets to pay his hospital bill without incurring an undue financial hardship The patient responsible amount is based on a percentage of the patient's annual income in relation to FPG A determination as to whether or not a patient has insufficient funds and/or assets to pay for purposes of determining both financial and medical indigence is made at the time a patient's charity care application is reviewed. Assets considered when determining eligibility include cash, stocks, bonds and other financial assets that can be readily converted to cash. An additional process to screen for charity patients using publicly available financial information is also in place for patients not submitting a charity care application Part V SEC B-12I- FACILITY #4 SEE RESPONSE TO PART I, LINE 3C AND PART V SEC B, LINE 11 Part V Section B-3 - Facility #5 USMD at Arlington utilized vast Part V Section B - Facility #5 USMD amounts of qualitative and quantitative data to assess the health at Arlington needs of the persons in the communities in which we serve As a means to further understand the needs from those engaged in the community, USMD at Arlington conducted a series of community feedback sessions Participants of the community feedback interviews included but were not limited to public health officials, lay community members, school officials and city administration The information gathered from the community feedback sessions helped USMD at Arlington to understand the health needs from a community perspective and align this to the data analysis Part V Section B-5a - Facility #5 Hospital's website complete URL where CHNA is located www.usmdarlington.com/patientsvisitors/locations-directions Part V Section B-5d - Facility #5 USMD at Arlington produced executive summaries of the completed CHNAs along with other information that is of benefit to community members as well as a comparison between the health needs of the community and the State of Texas statistics This information is widely available throughout the facility and given out at various community coalition and partnership meetings in an effort to disseminate the information through various community-based outlets Part V Section B-7 - Facility #5 An extensive analysis of the health needs in the community revealed a vast number of community health issues In order to aid the organization in determining which health needs should be addressed, USMD at Arlington categorized the community needs in alignment with the national objectives of Healthy People 2020 categories From there, USMD at Arlington was able to use a strategic prioritization method to determine the top needs within the community aligned with the ability to address said issues USMD at Arlington will not adopt new strategies for the following identified needs in the community for the reasons listed 1) Access Provider Supply - resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 2) Maternal, Infant & Child Health need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 3) Mental Health - resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 4) Oral Health lack of expertise 5) Other Clinical/Preventive - the facility will continue to address the need at its current level of support 6) Preventive/Wellness - need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 7) Social Determinants - resource constraints, low priority assigned, and lack of effective intervention 8) Substance Abuse - resource constraints and the facility will continue to address the need at its current level of support 9) Transportation - lack of expertise Part V Sec B-11 - Facility #5 Patients with family income at or below 200% of applicable FPG may be eligible for free care if the patient lacks sufficient funds and assets to pay the out-of-pocket portion of their hospital bill Patients with family income above 200% of applicable FPG who have unpaid medical bills exceeding a specified percentage of the patient's annual gross income, as determined on a sliding scale based on FPG, may be deemed medically indigent and eligible for charity care. The patient may be eligible for a charity adjustment up to 100% of the unpaid balance of their hospital bill in excess of a specified "patient responsible amount" if the patient has insufficient funds/assets to pay his hospital bill without incurring an undue financial hardship The patient responsible amount is based on a percentage of the patient's annual income in relation to FPG A determination as to whether or not a patient has insufficient funds and/or assets to pay for purposes of determining both financial and medical indigence is made at the time a patient's charity care application is reviewed Assets considered when determining eligibility include cash, stocks, bonds and other financial assets that can be readily converted to cash An additional process to screen for charity patients using publicly available financial information is also in place for patients not submitting a charity care application Part V SEC B-12I- FACILITY #5 SEE RESPONSE TO PART I, LINE 3C AND PART V SEC B, LINE 11 Part V Sec B-20d - Facility #5 The hospital provides at least a 35% discount to self-pay patients The 35% discount is approximately the average discount provided to a non-government third party payer Additionally, patients who qualify under the FAP may be eligible for a charity discount up to 100% of their hospital bill Part V Section B-3 - Facility #6 USMD at Fort Worth utilized Part V Section B - Facility #6 USMD vast amounts of qualitative and quantitative data to assess the at Fort Worth health needs of the persons in the communities in which we serve As a means to further understand the needs from those engaged in the community, USMD at Fort Worth conducted a series of community feedback sessions Participants of the community feedback interviews included but were not limited to public health officials, lay community members and school officials. The information gathered from the community feedback sessions helped USMD at Fort Worth to understand the health needs from a community perspective and align this to the data analysis Part V Section B-5a - Facility #6 Hospital's website complete URL where CHNA is located www usmdfortworth com/patientsvisitors/locations-directions Part V Section B-5d - Facility #6 USMD at Fort Worth produced executive summaries of the completed CHNAs along with other information that is of benefit to community members as well as a comparison between the health needs of the community and the State of Texas statistics This information is widely available throughout the facility and given out at various community coalition and partnership meetings in an effort to disseminate the information through various community-based outlets Part V Section B-7 - Facility #6 An extensive analysis of the health needs in the community revealed a vast number of community health issues In order to aid the organization in determining which health needs should be addressed, USMD at Fort Worth categorized the community needs in alignment with the national objectives of Healthy People 2020 categories From there, USMD at Fort Worth was able to use a strategic prioritization method to determine the top needs within the community aligned with the ability to address said issues USMD at Fort Worth will not adopt new strategies for the following identified needs in the community for the reasons listed 1) Access Provider Supply - resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 2) Cancer - need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 3) Injury and Violence - lack of expertise, low priority assigned, need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 4) Maternal, Infant & Child Health - need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support Mental Health - resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 5) Nutrition, Physical Activity and Obesity - need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 6) Oral Health lack of expertise 7) O ther Clinical/Preventive - the facility will continue to address the need at its current level of support 8) Social Determinants - resource constraints, low priority assigned, and lack of effective intervention 9) Tobacco - low priority assigned 10) Transportation - lack of expertise Part V Sec B-11 - Facility #6 Patients with family income at or below 200% of applicable FPG may be eligible for free care if the patient lacks sufficient funds and assets to pay the out-of-pocket portion of their hospital bill Patients with family income above 200% of applicable FPG who have unpaid medical bills exceeding a specified percentage of the patient's annual gross income, as determined on a sliding scale based on FPG, may be deemed medically indigent and eligible for charity care. The patient may be eligible for a charity adjustment up to 100% of the unpaid balance of their hospital bill in excess of a specified "patient responsible amount" if the patient has insufficient funds/assets to pay his hospital bill without incurring an undue financial hardship The patient responsible amount is based on a percentage of the patient's annual income in relation to FPG A determination as to whether or not a patient has insufficient funds and/or assets to pay for purposes of determining both financial and medical indigence is made at the time a patient's charity care application is reviewed Assets considered when determining eligibility include cash, stocks, bonds and other financial assets that can be readily converted to cash An additional process to screen for charity patients using publicly available financial information is also in place for patients not submitting a charity care application Part V SEC B-12I- FACILITY #6 SEE RESPONSE TO PART I, LINE 3C AND PART V SEC B, LINE 11 Part V Sec B-20d - Facility #6 The hospital provides at least a 35% discount to self-pay patients The 35% discount is approximately the average discount provided to a non-government third party payer Additionally, patients who qualify under the FAP may be eligible for a charity discount up to 100% of their hospital bill Part V Section B-3 - Facility #7 Sherman Grayson utilized vast Part V Section B - Facility #7 amounts of qualitative and quantitative data to assess the health Sherman Grayson Health System needs of the persons in the communities in which we serve As a means to further understand the needs from those engaged in the community, Sherman Grayson conducted a series of community feedback sessions Participants of the community feedback interviews included but were not limited to political leaders, lay community members, physicians, school officials and city administration The information gathered from the community feedback sessions helped Sherman Grayson to understand the health needs from a community perspective and align this to the data analysıs Part V Section B-5a - Facility #7 Hospital's website complete URL where CHNA is located http://www.wnj.org/index.php/about-us/community-information Part V Section B-5d - Facility #7 Sherman Grayson produced executive summaries of the completed CHNAs along with other information that is of benefit to community members as well as a comparison between the health needs of the community and the State of Texas statistics This information is widely available throughout the facility and given out at various community coalition and partnership meetings in an effort to disseminate the information through various community-based outlets Part V Section B-7 - Facility #7 An extensive analysis of the health needs in the community revealed a vast number of community health issues In order to aid the organization in determining which health needs should be addressed. Sherman Gravson categorized the community needs in alignment with the national objectives of Healthy People 2020 categories From there, Sherman Grayson was able to use a strategic prioritization method to determine the top needs within the community aligned with the ability to address said issues Sherman Grayson will not adopt new strategies for the following identified needs in the community for the reasons listed $\,$ 1) Access $\,$ Provider Supply \cdot resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 2) Cancer - need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 3) Injury and Violence - lack of expertise, low priority assigned, need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 4) Maternal, Infant & Child Health - need is currently being addressed by multiple organizations in the community and the facility will continue to address the need at its current level of support 5) Mental Health - resource constraints, lack of effective intervention and the facility will continue to address the need at its current level of support 6) Oral Health lack of expertise 7) Other Clinical/Preventive - the facility will continue to address the need at its current level of support 8) Social Determinants - resource constraints, low priority assigned and lack of effective intervention 9) Substance Abuse - resource constraints and the facility will continue to address the need at its current level of support 10) Tobacco - low priority assigned 11) Transportation - lack of expertise Part V Section B-11 -Facility #7 PATIENTS WITH FAMILY INCOME AT OR BELOW 200% OF APPLICABLE FPG MAY BE ELIGIBLE FOR FREE CARE IF THE PATIENT LACKS SUFFICIENT FUNDS AND ASSETS TO PAY THE OUT-OF-POCKET PORTION OF THEIR HOSPITAL BILL PATIENTS WITH FAMILY INCOME BETWEEN 200-300% OF APPLICABLE FPG WHO HAVE UNPAID MEDICAL BILLS EXCEEDING A SPECIFIED PERCENTAGE OF THE PATIENT'S ANNUAL GROSS INCOME MAY BE DEEMED MEDICALLY INDIGENT AND ELIGIBLE FOR CHARITY CARE THE PATIENT MAY BE ELIGIBLE FOR A CHARITY ADJUSTMENT UP TO 100% OF THE UNPAID BALANCE OF THEIR HOSPITAL BILL IN EXCESS OF A SPECIFIED PATIENT RESPONSIBLE AMOUNT IF THE PATIENT HAS INSUFFICIENT FUNDS/ASSETS TO PAY HIS HOSPITAL BILL WITHOUT INCURRING AN UNDUE FINANCIAL HARDSHIP THE PATIENT RESPONSIBLE AMOUNT IS BASED ON A PERCENTAGE OF THE PATIENT'S ANNUAL INCOME A DETERMINATION AS TO WHETHER OR NOT A PATIENT HAS INSUFFICIENT FUNDS AND/OR ASSETS TO PAY FOR PURPOSES OF DETERMINING BOTH FINANCIAL AND MEDICAL INDIGENCE IS MADE AT THE TIME A PATIENT'S CHARITY CARE APPLICATION IS REVIEWED ASSETS CONSIDERED WHEN DETERMINING ELIGIBILITY INCLUDE CASH, STOCKS, BONDS, LAND, SAVINGS AND HOUSING

Schedule H (Form 990) 2013

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

Hov	w many non-hospital health care facilities did the or	ganization operate during the tax year? 9	
Nar	me and address	Type of Facility (describe)	
1	Health Imaging Partners LLC 8610 Explorer Dr 300 Colorado Springs, CO 80920	Outpatient Diagnostic Imaging	
2	Surgical Caregivers of Fort Worth LP 3000 Riverchase Galleria 500 Birmingham, AL 35244	Ambulatory Surgery Center	
3	THR-STT Southlake ASC LLC 1545 E Southlake Blvd Southlake,TX 76092	Ambultory Surgery Center	
4	TX Health Flower Mound Orthopedic Surg 5000 Long Prairie Rd Flower Mound, TX 75028	Ambulatory Surgery Center	
5	THR-STT Rockwall ASC LLC 1545 E Southlake Blvd Southlake,TX 76092	Ambulatory Surgery Center	
6	Greenville Surgery Center LLC 3000 Riverchase Galleria 500 Birmingham, AL 35244	Ambulatory Surgery Center	
7	Denton Surgery Center LLC 3000 Riverchase Galleria Birmingham, AL 35244	Ambulatory Surgery Center	
8	TH Craig Ranch 8080 State Hwy 121 Ste 100 McKinney,TX 75070	Ambulatory Surgery Center	
9	Cleburne Surgery Center LLC 2010 W Katherine P Raines Blvd Ste Cleburne,TX 76033	Ambulatory Surgery Center	
10			

Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	e Explanation
Pt I, Ln 3c	The Schedule H for Texas Health Resources ("THR") is filed solely because it has an ownership interest in 7 taxable joint ventures operating as hospitals. THR is a functionally integrated supporting organization and does not operate its own hospital. THR supports a system of faith-based, non-profit hospitals, an employed physician organization and an organization for medical research and education. THR has adopted a charity care policy which covers all 14 non-profit hospitals it supports. Patients with family income above 200% of applicable FPG who have unpaid medical bills exceeding a specified percentage of the patient's annual gross income, as determined on a sliding scale based on FPG, may be deemed medically indigent and eligible for charity care. The patient may be eligible for a charity adjustment up to 100% of the unpaid balance of their hospital bill in excess of a specified "patient responsible amount" if the patient has insufficient funds/assets to pay his hospital bill without incurring an undue financial hardship. The patient responsible amount is based on a percentage of the patient's annual income in relation to FPG. A determination as to whether or not a patient has insufficient funds and/or assets to pay for purposes of determining both financial and medical indigence is made at the time a patient's charity care application is reviewed. Assets considered when determining eligibility include cash, stocks, bonds and other financial assets that can be readily converted to cash. An additional process to screen for charity patients using publicly available financial information is also in place for patients not submitting a charity care application.
Pt I, Ln 7	A cost to charge ratio is used in computing the amounts reported in Lines 7a-7c. The amounts reported on Lines 7e-7i were obtained using direct costs, as determined by a cash outlay or, in the case of reporting employee volunteer hours, by using an average national volunteer wage rate

	penents to rexast Each patient quantying for charity care as a charity patient is treated and no
	charges related to that patient are included in bad debt expense. The organization is the parent of a
	consolidated system of hospitals which operate under the name Texas Health Resources (THR)
	THR's annual audit is conducted on a system-wide basis with a single consolidated audit report
	issued for THR and its affiliates. The audited financial statements of THR, which includes the activity
	of the organization, contain a footnote regarding Accounts Receivable and Allowance for Doubtful
	Accounts, that reads as follows Patient accounts receivable are reported net of estimated
	allowances for doubtful accounts and contractual adjustments in the balance sheets. The allowance
	and resulting provision for bad debts is based upon a combination of the aging of receivables and
	management's assessment of historical and expected net collections considering business and
	economic conditions, trends in health care coverage and other collection indicators for each of its
	major payor sources of revenue Management assesses the adequacy of the allowance for doubtful
	accounts based upon historical write-off experience and payment trends by payor category. Patient
	accounts are also monitored and, if necessary, past due accounts are placed with collection agencies
	in accordance with guidelines established by management. For receivables associated with services
	provided to patients who have third-party coverage, the System analyzes contractually due amounts
	and provides an allowance for doubtful accounts and a provision for bad debts, if necessary (for
	example, for expected uncollectible deductibles and copayments, or for payors who are known to be
	having financial difficulties that make the realization of amounts due unlikely) For receivables
	associated with self-pay patients (which includes both patients without insurance and patients with
	deductible and copayment balances due for which third-party coverage exists for part of the bill), the
	System records a significant provision for bad debts in the period of service on the basis of its past
	experience, which indicates that many patients are unable or unwilling to pay the portion of their bill
	for which they are financially responsible. The difference between the billed rates and the amounts
	actually collected after all reasonable collection efforts have been exhausted is charged off against
	the allowance for doubtful accounts The System's allowance for doubtful accounts for self-pay
	patients (including allowances for charity care) increased from 94 2% of self-pay accounts
	receivable at December 31, 2012, to 96 0% of self-pay accounts receivable at December 31, 2013
	In addition, the System's self-pay write-offs for bad debts increased from approximately
	\$263,887,000 for fiscal year 2012 to approximately \$294,476,000 for fiscal year 2013 The
	increase in write offs was the result of shifts in payor mix and an overall increase in patient revenue in
	fiscal year 2013 The System does not maintain a material allowance for doubtful accounts from
	third-party payors, nor did it have significant write-offs from third-party payors eligibility include
	cash, stocks, bonds and other financial assets that can be readily converted to cash. An additional
	process to screen for charity patients using publicly available financial information is also in place for
	patients not submitting a charity care application
t III, Ln 8	The state of Texas treats any Medicare shortfall as a community benefit for meeting the state
•	statutory requirements for charity care & community benefit For state purposes, the shortfall is
	computed by comparing actual Medicare reimbursements with the estimated cost the hospital incurs
	In providing these services to Medicare patients. Cost is determined by applying a cost-to-charge
	ratio (with costs determined in accordance with generally accepted accounting principles) to billed
	charges

Explanation

Bad debt expense is not included as a community benefit for purposes of reporting community

benefits to Texas Each patient qualifying for charity care as a charity patient is treated and no

Form and Line Reference

Pt III, Lns 2 & 4

Form and Line Reference	Explanation			
Pt III, Ln 9b	During the year, standard collection procedures were in place and uniformly applicable to all patient accounts Except to the extent a patient receives a recovery from any third party or other source, no attempts are made to collect unpaid charges from patient accounts approved for adjustment under the Charity Care Program			
Pt VI, Ln 2	The organization is part of the Texas Health Resources (THR) healthcare system. In addition to the organization's Community Health Needs Assessment (CHNA), THR developed and implemented, as a healthcare system, a Community Benefit Framework (CBF), based on the Public Health Institute's best practices ASACB program. The CBF systematically integrates internal practices into the community to improve the efficiency and effectiveness of THR's community health improvement (CHI) strategy, to address disproportionate unmet health needs (DUHN), to address primary prevention and to improve community capacity. CBF provides a quantitative approach to parallel the CHNA in identifying key communities within THR's service area, and the means to align them with a THR entity. The CBF contains five phases assessment/profile, infrastructure, Community Health Council, programmatic review and strategy development. THR works with each entity community health representative to examine its structure and programs for gaps, needs, strengths, and alignment with the CBF, CHNA and ASACB standards. In 2013, the CBF was enhanced to include the implementation of a comprehensive CHNA across the THR system. The CHNA was conducted by analyzing primary and secondary data at the entity, zone and system. The identified needs were prioritized utilizing a decision matrix based on specific criteria, i.e. magnitude, agreement, severity, alignment with THR priorities, ability of THR to impact the issue and existing programs and services. The CHNA, the identified needs, decision matrix, strategic focus areas and implementation plans were evaluated and input gathered by various groups within the organization to determine key focus areas for the system to address over the next three year cycle. We will galvanize joint community health efforts to improve health, to reduce inequalities and to empower the greater community			

Form and Line Reference	Explanation			
Pt VI, Ln 4	Texas Health does not operate a hospital Therefore, there is no information to provide regarding a hospital service area			
Pt VI, Ln 5	Texas Health does not operate a hospital The Schedule H reflects Texas Health's ownership interest in its taxable joint ventures which operate hospitals			

Pt VI, Ln 6	The organization is the parent of the THR healthcare system THR is one of the largest faith-based,
	nonprofit healthcare delivery systems in the US and the largest in North TX in terms of patients
	served The system of 14 hospitals includes an organization for medical research and education. The
	system also includes a foundation that fosters philanthropic relationships which support the
	programs and services of the hospitals it supports. The mission of the hospitals in the THR system is
	to improve the health of the people in the communities we serve THR takes its responsibility to its
	communities seriously and invests charitable resources to promote good health and prevent disease
	Not only does THR provide health care to those who do not have the means to pay, its hospitals also
	conduct a variety of programs designed to improve health and prevent illness in the community. The
	community health strategies of THR and its affiliated healthcare organizations are driven by
	community health needs, are community-based and include confronting health problems at the
	source and emphasize health promotion, disease prevention, and early treatment of illness
Pt VI. Ln 7	The organization files a Texas Annual Statement of Community Benefit Standard Texas has
, ,	established a minimum level of charity care and community benefit that must be provided by nonprofit
	hospitals in order to retain their Texas tax-exempt status. The standard set by the state is met when
	charity care and community benefits are provided in a combined amount equal to at least five percent of the hospital's or hospital system's net patient revenue, provided that charity care and
	government-sponsored indigent health care are provided are at least four percent of net patient
	revenue THR is the parent company of a healthcare system filing the combined community benefit
	report in Texas THR reported other community benefit in this report. The data provided for Schedule
	H is THR's share of operations from its taxable joint ventures which operate hospitals in Texas. The
	taxable joint ventures are not required to file community benefit reports with the state of Texas
	Laxable joint ventures are not required to the community benefit reports with the state of rexas

Explanation

Form and Line Reference

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Part VI Ln 3	A description of both the Charity Care program and application are available on the THR website at www TexasHealth org in English and Spanish Signs alerting patients of charity care assistance and related contact information are posted in various areas of the hospital including admissions & registration, the emergency room and other outpatient departments. Additionally, financial assistance information is provided verbally and in writing to self-pay patients by financial counselors. As part of the financial counseling meeting, patients are screened for potential eligibility in other governmental assistance programs. If it is determined that the patient is potentially eligible for governmental assistance, the counselor will assist the patient in completing forms necessary to apply for the assistance. At the same time, patients are provided with a Charity Care application and information flyer. The patient is informed that the hospital is a non-profit organization offering financial assistance to patients deemed medically or financially indigent. A Plain Language Summary titled "Getting Help Paying Your Bill" is included on the back of our patient statements. The plain language summary informs the patients of how to qualify for charity, how to apply for help, necessary documentation, and informs the patients of how to qualify for charity, how to apply for help, necessary documentation, and informs of THR's collection activities. The onsite financial counselors may assist the patient in completing the application and obtain available verification information. Once the patient is discharged, the counselors will continue to contact the patient to ensure all forms and verifications needed to file an application for governmental assistance and Charity Care have been provided. In certain cases, self-pay patients who are discharged before seeing a financial counselor receive both a phone call and a letter to alert them to the existence of the financial assistance program. Each bill sent for hospital services also contai
Down II Community Building	Texas Health has a charity care program The organization participates in community building activities that aim to address the socio-
Part II Community Building	economic factors that influence the overall health of individuals in the communities served. As identified in the community health needs assessment, there are areas of need that are not in alignment with the operations of a hospital system. Our volunteerism, collaborations and partnerships with various aid organizations and various area coalitions aid in addressing the socioeconomic factors that are the backbone for many underlying health concerns. The organization also partners with local universities to increase promotion and training of diverse candidates into the healthcare workforce which in turns increases access to healthcare for many in the community.

Explanation

Form and Line Reference

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

(b) EIN

Schedule I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Texas Health Resources

(a) Name and address of

organization

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

DLN: 93493316032124

2013

Open to Public Inspection

(h) Purpose of grant

or assistance

Employer identification number

75-2702388

(g) Description of

non-cash assistance

(f) Method of

valuation

Pa	tle General Information on Grants and Assistance		
1	Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?	✓ Yes	Г
2	Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States		
Da	+ TI Crants and Other Assistance to Covernments and Organizations in the United States. Complete of the erganization answered "Ves" to		

(e) A mount of non-

cash

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

(d) Amount of cash

grant

(c) IRC Code section

ıf applıcable

organization or government		if applicable	grant	cash assistance	valuation (book, FMV, appraisal, other)	non-cash assistance	or assistance
(1) TX Health Resources Foundation 612 E Lamar Blvd Arlington, TX 76011	75-2022128	501(c)(3)	215,000				General Purpose
(2) March of Dimes Foundation 12661 Coit Rd Suite 200 Dallas,TX 75251	13-1846366	501(c)(3)	47,500				General Purpose
(3) The American Cancer Society 8901 Carpenter Freeway Dallas,TX 75247	74-1185665	501(c)(3)	30,000				General Purpose
(4) American Diabetes Association 4101 Alpha Road Dallas,TX 75244	13-1623888	501(c)(3)	27,000				General Purpose
(5) Boys & Girls Club of Collin County 702 S Church St McKinney,TX 75069	75-1296869	501(c)(3)	25,000				General Purpose
(6) Central Texas Conference of the United Methodist 465 Bailey Avenue Fort Worth,TX 76107	75-0851211	501(c)(3)	25,000				General Purpose
(7) North Texas Accountable Healthcare Partnership 141 E 12st Dallas,TX 75262	27-3651426	501(c)(3)	25,000				General Purpose
(8) Salesman Club 107 East Tenth Street Dallas,TX 75203	75-0717135	501(c)(3)	20,000				General Purpose
(9) North Texas Commission Foundation PO Box 610246 DFW Airport, TX 75262	75-2948710	501(c)(3)	15,000				General Purpose
(10) UT Health Science Center PO Box 20186 Houston,TX 76107	74-1761309	501(c)(3)	6,000				General Purpose
2 Enter total number of sect	ion 501(c)(3) and gov	ernment organizations liste	ed in the line 1 table .			🕨	10

Enter total number of other organizations listed in the line 1 table

	,	
Ш	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Pa	art IV, line 22.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Part IV Supplemental Inform	ation. Provide the inf	ormation required in Pa	rt I, line 2, Part III, col	umn (b), and any other a	dditional information.
		-			

Supplemental II	itorination: From the information required in rare 1, line 2, rare 111, column (b), and any other additional information.
Return Reference	Explanation
,	Texas Health Resources (THR) receives various requests from the community for assistance THR management reviews these requests to verify that they are benefiting the community and they are in agreement with THR's mission. The grants or assistance given by THR are generally to local organizations that have a longstanding record of benefiting the local community. Since the vast majority of the assistance given by THR is to local organizations, management is able to monitor the use of the funds using personal inspection. Many of the events are published in the local paper. Many are community wide events where THR employees attend, or work as volunteers or coordinators.

Additional Data

Software ID:

Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TX Health Resources Foundation 612 E Lamar Blvd Arlington,TX 76011	75-2022128	501(c)(3)	215,000				General Purpose

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
March of Dimes Foundation 12661 Coit Rd Suite 200 Dallas,TX 75251	13-1846366	501(c)(3)	47,500				General Purpose	

form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
The American Cancer Society 8901 Carpenter Freeway Dallas,TX 75247	74-1185665	501(c)(3)	30,000				General Purpose	

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
American Diabetes Association 4101 Alpha Road Dallas,TX 75244	13-1623888	501(c)(3)	27,000				General Purpose	

form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
Boys & Girls Club of Collin County 702 S Church St McKinney,TX 75069	75-1296869	501(c)(3)	25,000				General Purpose	

Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
Central Texas Conference of the United Methodist 465 Bailey Avenue Fort Worth,TX 76107	75-0851211	501(c)(3)	25,000				General Purpose	

Form 990,Schedule 1, Pa	rt II, Grants an	<u>a Otner Assistance</u>	to Governments	and Organizations	s in the United Sta	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
North Texas Accountable Healthcare Partnership 141 E 12st Dallas,TX 75262	27-3651426	501(c)(3)	25,000				General Purpose

Form 990,Schedule 1, Pa	rt II, Grants an	a Otner Assistance	to Governments	and Organizations	s in the United Sta	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
Salesman Club 107 East Tenth Street Dallas,TX 75203	75-0717135	501(c)(3)	20,000				General Purpose

Form 990,Schedule 1, Pa	rt 11, Grants an	a Otner Assistance	to Governments	Form 990, Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States													
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance										
North Texas Commission Foundation PO Box 610246 DFW Airport,TX 75262	75-2948710	501(c)(3)	15,000				General Purpose										

Form 990,Schedule 1, Pa	rt II, Grants an	<u>a Otner Assistance</u>	to Governments	and Organizations	s in the United Sta	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UT Health Science Center PO Box 20186 Houston,TX 76107	74-1761309	501(c)(3)	6,000				General Purpose

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493316032124

OMB No 1545-0047

Open to Public Inspection

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

Compensation Information For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions. ▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization Texas Health Resources

Employer identification number

В-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Overtions Describes Community		/5-2/02388			
Рā	rt I	Questions Regarding Compensation					
						Yes	No
1a		ck the appropiate box(es) if the organization provided , Part VII, Section A , line 1a Complete Part III to		ny of the following to or for a person listed in Form ride any relevant information regarding these items			
	굣	First-class or charter travel	\sqcap	Housing allowance or residence for personal use			
	•	Travel for companions	Γ	Payments for business use of personal residence			
		Tax idemnification and gross-up payments	<u> </u>				
	굣	Discretionary spending account	굣	Personal services (e g , maid, chauffeur, chef)			
b	rein	ny of the boxes in line 1a are checked, did the orga nbursement or provision of all of the expenses desc	rıbed	l above? If "No," complete Part III to explain	1b	Yes	
2		the organization require substantiation prior to reir ctors, trustees, officers, including the CEO/Execut			2	Yes	
3	orga	cate which, if any, of the following the filing organiz inization's CEO/Executive Director Check all that d by a related organization to establish compensati	appl				
	굣	Compensation committee	굣	Written employment contract			
	<u></u>	Independent compensation consultant	<u></u>	Compensation survey or study			
	\sqcap	Form 990 of other organizations		Approval by the board or compensation committee			
4		ing the year, did any person listed in Form 990, Pai related organization	rt VII	I, Section A, line 1a with respect to the filing organization			
а	Rec	eıve a severance payment or change-of-control pa	ymen	nt?	4a		No
b	Part	cicipate in, or receive payment from, a supplementa	ıl non	qualified retirement plan?	4b	Yes	
c	Par	cicipate in, or receive payment from, an equity-base	ed co	mpensation arrangement?	4c		No
	If"	es" to any of lines 4a-c, list the persons and provi	ide th	ne applicable amounts for each item in Part III			
_		y 501(c)(3) and 501(c)(4) organizations only must					
5		persons listed in Form 990, Part VII, Section A, lir ipensation contingent on the revenues of	ne 1a	, did the organization pay or accrue any			
а	The	organization?			5a		No
b	Any	related organization?			5b		No
	If"۱	es," to line 5a or 5b, describe in Part III					
6		persons listed in Form 990, Part VII, Section A, lir pensation contingent on the net earnings of	ne 1a	, did the organization pay or accrue any			
а	The	organization?			6a		No
ь	Any	related organization?			6b		No
	If"	es," to line 6a or 6b, describe in Part III					
7		persons listed in Form 990, Part VII, Section A, lir ments not described in lines 5 and 6? If "Yes," des			7		No
8	sub	e any amounts reported in Form 990, Part VII, paid ject to the initial contract exception described in R art III		occured pursuant to a contract that was stions section 53 4958-4(a)(3)? If "Yes," describe			N.a
•			- h+	oble presumption presedure described in Descriptions	8		No
9		res" to line 8, did the organization also follow the re tion 53 4958-6(c)?	eputt	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	(F) Compensation	
	(i) Base (ii) Bonus & incentive compensation		(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990	
See Additional Data Table								

Schedule J (Form 990) 2013

Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also	complete	thic	nart fo	ranv	additional	information

Return Reference	Explanation
Schedule J, Part I, Line 1a - First Class Travel	THE CEO uses first class travel infrequently, upgrading to first class when available and/or possible to specific destinations where flights are overbooked by the airlines and passengers with coach tickets are not guaranteed to be on the specific flight booked
Schedule J, Part I, Line 1a - Travel for Companions	The organization and/or related organizations allow spouses or guests to accompany an officer of the organization on business related travel. The value of the spouse/guest travel is included in the taxable compensation of the employee
Schedule J, Part I, Line 1a - Gross- up Payments	Certain imputed income is grossed-up to include the employment taxes paid on the listed person's behalf. The grossed up amount is included in the taxable compensation of the employee
Schedule J, Part I, Line 1a - Discretionary Spending Account	Each Executive at the vice president level and above receives a perk allowance which is included in the taxable compensation of the employee
Schedule J, Part I, Line 1a - Social Club Dues	The CEO is reimbursed for social club dues. The portion of the dues allocable to personal use is included in the taxable compensation of the employee
Schedule J, Part I, Line 1a - Personal Services	The CEO is provided financial planning and tax preparation services. These services are included in the taxable compensation of the CEO
Schedule J, Part I, Line 3 - CEO Compensation	Texas Health Resources (THR) uses the following methods to establish the compensation of the organization's CEO "THR has a compensation committee comprised of external Board Members that review compensation philosophy and design "THR Board hired independent compensation consultants" "THR & the independent compensation consultants utilize published third-party compensation surveys" Written employment contract "Approval by the board and compensation committee An independent third party compensation consultant is hired by the THR Board of Trustees (Board) to review base pay annually as compared to a peer group of employers similar in size and scope to THR. Every three years the independent compensation consultant reviews all aspects of executive compensation (base, incentives, benefits, etc.) which includes "Review and confirmation of the executive compensation philosophy." Market review of base and incentive pay for all positions. National, regional, and local data is reviewed when available. "Market review of benefits and perquisites," Interview of selected officers and members of the Governance Committee of the Board (Compensation Committee), and "Review of financial reports, job descriptions, organizational charts, current salaries, incentive opportunities, incentive payments, benefits, perquisites and plan documents. The independent third party compensation consultant meets directly with the executive compensation & benefits sub-committee which is made up of six independent Board members and the governance committee to report the results of the total compensation study. At the beginning of each year, the compensation committee reviews the results of the outside consultant's market analysis for base salaries, and makes recommendations to the Board and the Board approves the following for the CEO. "Base salary and benefits." Prior year executive annual incentive awards." Current year executive annual incentive plan targets, key performance indicators and potential payout amounts." Long-term incentive award if c
Schedule J, Part I, Line 4b - Nonqualified Retirment Plan	Participation in the plan is made available to a select group of management and highly compensated employees, as determined by the THR Board of Trustees, who are providing services to an employer in key positions of management and responsibility. Benefits are calculated for eligible employees when base pay and incentives exceed the IRS qualified plan compensation limit. SERP benefits vest while the participant is employed if the participant reaches age 65, becomes disabled, dies, or reaches the following years of service. 2 years - 25%, 3 years -50%, 4 years - 75%, and 5 or more - 100%. For Frozen Restoration Accounts (account balances prior to 1/1/2010), the participant or beneficiary shall be taxed on his or her vested SERP benefits upon the earliest of "Remaining employed by THR to age 68." Termination of employment for disability or death." Involuntary termination of employment without reasonable cause, or "Satisfying a 24 month non-compete period following his or her termination of employment. Payment is made following the before mentioned events, except in the case of involuntary separations for which the participant must wait until after 24 months to receive the previously.

before mentioned events, except in the case of involuntary separations for which the participant must wait until after 24 months to receive the previously taxed benefit For the Active Restoration Account (account balances after 12/31/2009) participants must be employed on Dec 1 to qualify for the current year's SERP amount unless separation is due to death, disability, retirement (age 65) or early retirement (separation from service at or after age 55 with 75 years of combined age and continuous service with the System) SERP amounts are calculated each Dec 1, vested balances are taxed, and the net balances can begin accruing earnings. Vested balances are paid in cash lump sums within the 90 day period commencing upon the earlier of death, disability, or separation from service. THR owns any investments purchased in connection with its obligations under the SERP Plan. If THR becomes insolvent, executives are unsecured creditors and will have no preferred claim to any assets. Contribution to the following employees were made during the year. The amounts below are included in the amount reported on Sch J, Part II, Column B(III) and Column (F). Stephen Hanson \$87,829 Jonathan. Scholl \$9,338 Mark Lester \$5,531 Joan Shinkus Clark \$5,511 Robert Jones \$1,289 Britt Berrett \$9,997 Michael Stoltz \$44,860 Lisa Peterson \$2,773 Thomas Ziesmann \$19,964

Software ID: Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990, Schedule J,	Part I	I - Officers, Direc	tors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees	;	
(A) Name			of W-2 and/or 1099-MIS		(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
HawthorneDouglas D CHIEF EXECUTIVE OFFICER	(I) (II)		832,170	290,327	19,125	15,563	2,217,439	337,256
BerdanBarclay E EVP SR & COO THR	(I) (II)		410,936	160,959	19,125	21,972	1,259,559	140,510
LongRonald R EVP RSRC DEVL & DEPLOY & CFO	(I) (II)		351,331	1 116,120	15,300	24,376	1,064,168	131,691
AmparanOscar L EVP ZONE OPERATIONS LEADER	(I) (II)		343,441	91,316	19,125	15,439	1,009,736	111,549
SchollJonathan Wade EVP CHIEF STRATEGY OFFICER	(I) (II))	213,231	1 88,930	87,919	21,504	923,651	36,604
CanoseJeffrey L EVP ZONE OPERATIONS LEADER	(I) (II))	210,500	103,424	15,300	16,491	. 844,024	66,475
BellBonnie L EVP PEOPLE & CULTURE	(I) (II))	250,7.50	104,526	19,125	20,954	767,918	84,440
BoesCharles Secretary/EVP	(I) (II))	250,575	91,687	19,125	14,961	. 739,313	89,186
BerenzweigHarold K EVP ZONE CLINICAL LEADER	(I) (II))	101,131	77,328	19,125	17,532	713,416	0
LesterMark C EVP ZONE CLINICAL LEADER	(I) (II)	212,150	73,211					·
VargaDaniel W EVP SR & CHIEF CLINICAL OFFICE	(ı) (ıı))	Š	95,219	40,034	19,214	716,018	0
RansomElizabeth EVP ZONE CLINICAL LEADER	(I) (II))		92,544	32,218	21,093	699,313	0
McClungBrett S EVP ZONE OPERATIONS LEADER	(I)	217,061	88,342	39,883 2 55,077		9,079 12,538		
McWhorterRicky E Asst Secretary/SVP FINANCE	(ı) (ıı))	07,002	65,214	56,627	7,986	482,351	9,354
HansonStephen C EVP ZONE OPERATIONS LEADER	(ı) (ıı))	133,000	153,446	15,300	6,118	491,650	0
NguyenTricia H EVP Popltn Hlth Mgmt/Pres Inst	(ı) (ıı))	200,000	21,921	0	8,625	349,581	0
KramerKenneth J SVP ASSOC GEN COUNSEL	(I) (II)		123,563	63,179	85,425	25,320	540,121	40,613
MarxEdward SVP CHIEFINFO OFFICER	(I) (II)		174,157	87,984	15,300	26,399	681,739	48,502
MimsKrystal SVP CARE CONTINUUM & COLLABORA	(I) (II)		206,622	2 67,726	92,946	28,950	761,013	54,568
VelascoFerdinand T SVP & CHIEF HLTH INFO OFFICER	(I) (II)		186,939	51,112	114,132	23,688	733,252	100,000

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (F) Compensation (A) Name (B) Breakdown of W-2 and/or 1099-MISC compensation (C) Deferred (D) Nontaxable (E) Total of columns reported in prior Form benefits compensation (B)(i)-(D)(ii) Bonus & 990 or Form 990-EZ (i) Base (iii) Other incentive Compensation compensation compensation GaidaJohn B SVP 306,240 153,893 77,328 19,125 18,680 575,266 50,611 SUPPLY CHAIN MGMT (II)Shinkus Clarkloan (1) 330.869 143,235 63,182 10,730 15,023 563,039 55,228 Frances SVP CHIEF (11) NURSING EXECUTIVE RoperJack R SVP 277.131 (ı) 139,370 65,077 19,125 15,325 516,028 47,019 FINANCE (11) PearsonGeorge SVP (1) 221,349 184,787 16,533 507,974 37,755 66,180 19,125 MED STF AFFRS PHYS (11) RLTNS JohnstonPatricia B VP (ı) 205,473 175,000 217,604 33,665 14,569 18,288 489,599 INFORMATION SVCS (11) THR TesmerDavid J SVP 285,951 (1) 116,915 50,829 24,925 13,655 492,275 35,266 **COMMUN ENGAG &** (III)ADVOCACY KırbyMıchelle Rıddle (1) 263,800 125,470 58,932 24.805 8,952 481,959 41.096 SVP CHIEF HR (II)OFFICER AndersonSusan Elaine (1) 264,738 38,282 114,920 68,369 19.125 465 467.617 SVP & CHIEF (II)COMPLIANCE OFFICER 432,943 SaldanaLuis Eduardo (1) 850 15,300 21,695 470.788 CMIO (11) HolmesKevin B SVP (1) 235,490 110,559 68,267 19,125 26,358 459,799 39,283 REAL ESTATE DEVL & (II)DEPLOY JonesRobert Douglas (ı) 292,823 1,289 73,562 43,824 14,116 24,834 449,159 SVP (II)TREASURER/CHIEF INVEST OFF SchornickAmy C VP 234,084 (1) 35,000 87,520 48,546 40,586 24,192 434,928 PAYOR RLTNS & (II)CONTRACTING MitchellJohn D SVP (1) 225,175 63,377 68,845 19,125 21,213 397,735 BUSINESS (11) DEVELOPMENT 231,721 GerbigLinda Mary SVP (1) 28,419 35,712 69,534 53,781 13,689 397,144 PERFIMPROV & QUAL (II)OUTCOME HarveyGayla Dawn 168,431 (1) 125,000 36,525 8,847 4,416 343,219 SVP FINAN / CHIEF (11) **REV OFFICER** BeckJesse St John VP 162,732 (i) 130,000 20,987 5,363 14,765 333,847 STRATEGIC (II)MARKETING SullivanJon M VP REAL (1) 220,979 48,585 39,336 18,831 26,074 353,805 0 ESTATE OPS (II)(1) BerrettBritt R Former (11) 513,799 207,463 106,222 282,639 21,849 1,131,972 40,604 StoltzMichael L Former (1) PRESIDENT THOP 244,374 (II)115,580 9,706 218,614 15,300 603,574 63,923 PetersonLisa Kaye (1) Former VP FINANCE (11) 307,235 91,580 46,825 14,970 23,889 484,499 2,773 THOP

Form 990, Schedule J, I	Part II	: - Officers, Direct	ors, Trustees, Ke	y Employees, and	Highest Compens	sated Employees		
(A) Name		(B) Breakdown of	FW-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
ZiesmannThomas Former SVP OPERATIONS THOP	(I) (II)	0 170,587	0 121,669	0 52,579	0 8,378	0 12,677	0 365,890	0
Menke-FleischerSusan Richelle CNSLT FINAN/REVENUE CYCLE PRN	(I) (II)	307,493					307,493	0
SpearsPaula Jean VP PROF PRAC RSRCH & MAGNET	(I) (II)	200,729	45,281	46,101	7,472	13,633	313,216	0
LogsdonJames D VP REVENUE CYCLE OPERATIONS	(I) (II)	201,762	45,278	42,637	71,194	22,707	383,578	0
JacksonDavid W VP CORPORATE CONTROLLER	(I) (II)	191,621	42,899	54,744	17,231	7,105	313,600	0
AuzenneDana S VP REVENUE PLANNING	(I) (II)	183,368	68,983	35,230	35,813	23,528	346,922	30,000

& ANALYSIS

DLN: 93493316032124

Open to Public

OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury

Texas Health Resources

Internal Revenue Service Name of the organization

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

Inspection

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

75-2702388

	Bond Issues
Part I	

	eller Bolla 188468											
(a) Issuer name		(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pool financing	
			1	<u> </u>	1		Yes	No	Yes	No	Yes	No
A	Tarrant Cnty Cultural Education Facility Fin Corp	04-3833551	87638TAS2	05-31-2007	620,367,416	Refund 10/30/97 Issue Bonds						
В	Tarrant Cnty Cultural Education Facility Fin Corp	04-3833551	87638TBE2	05-31-2007		Construction & Equip for Facility		х		х		х
c	Tarrant Cnty Cultural Education Facility Fin Corp	04-3833551	87638TCL5	10-30-2008	1 366 170 000 1	Refund 1/31/89 & Refund 5/14/03 Bo		х		х		х
D	Tarrant Cnty Cultural Education Facility Fin Corp	04-3833551	87638TEE9	11-23-2010		Redeem 10/30/08 Series D, F & G						
Pa	art III Proceeds											
					Α	В	С		D			
1	Amount of bonds retired			·		0 0		190,06	5,000			0

	· · · · · · · · · · · · · · · · · · ·	· -	•	-	_	l .	-	-	-	
1	A mount of bonds retired		0		0	1	90,065,000		0	
2	A mount of bonds legally defeased		0		0		0)		
3	Total proceeds of issue	6	20,432,581	1	09,908,750	3	66,264,054	1	51,950,525	
4	Gross proceeds in reserve funds		0		0		0		0	
5	Capitalized interest from proceeds		0		0		0		0	
6	Proceeds in refunding escrows	6	17,372,104		0	3	27,900,000	1	50,425,000	
7	Issuance costs from proceeds		3,060,477		529,732		1,868,320	1,525,52		
8	Credit enhancement from proceeds		0		0		0		0	
9	Working capital expenditures from proceeds		0	0			0		0	
10	Capital expenditures from proceeds		0	109,379,018			36,495,734	34		
11	O ther spent proceeds		0	0		5		0		
12	O ther unspent proceeds	0			0		0		0	
13	Y ear of substantial completion	2007		20	09	20	2009		10	
		Yes	No	Yes	No	Yes	No	Yes	No	
14	Were the bonds issued as part of a current refunding issue?		Х		Х	Х		Χ		
15	Were the bonds issued as part of an advance refunding issue?	Х			Х		Х		Х	

allocation of proceeds? Part IIII Private Business Use

16

			\	В		С		Ι)
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		Х		×		×		Х
2	Are there any lease arrangements that may result in private business use of bond- financed property?	X			X	Х		Х	
		· ·		· ·	•	· ·	•		· ·

Χ

Χ

Does the organization maintain adequate books and records to support the final

Has the final allocation of proceeds been made?

Χ

Χ

Χ

Χ

Χ

Χ

Schedule K (Form 990) 2013

Part III Private Business Use (Continued)

	TTI TITULE DUSINESS OSC (Continued)							T	
		Α			В	1	С	I	2
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	Х		Х		Х		Х	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	×		×		×		×	
С	Are there any research agreements that may result in private business use of bond-financed property?		Х		Х		Х		Х
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		1 500 %		0 540 %		0 570 %		1 010 %
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 010 %				0 030 %		0 030 %
6	Total of lines 4 and 5		1 510 %		0 540 %		0 600 %		1 040 %
7	Does the bond issue meet the private security or payment test?		Х		Х		Х		Х
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		х		Х
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of				_		_	_	_
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		х		×		Х		Х
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х		Х		X		x	

Part IV Arbitrage

		A B			С		D		
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		X		X		Х		Х
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?	Х						Х	
b	Exception to rebate?								
С	No rebate due?	Х		Х		Х			
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		Х		Х	Х			Х
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		x		X		X		Х
b	Name of provider	0		0		0			
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
				-			Scl	nedule K (Forn	1 990) 2013

period?

Par	t IV Arbitrage (Continued)								
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		X		Х		x
ь	Name of provider	0		0		0		0	
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary		Х		Х		Х		Х

Part V Procedures To Undertake Corrective Action

the requirements of section 148?

Has the organization established written procedures to monitor

Has the organization established written procedures to ensure
that violations of federal tax requirements are timely identified
and corrected through the voluntary closing agreement program if
self-remediation is not available under applicable regulations?

Α		В		C		D			
Yes	No	No Yes No		Yes	No	Yes	No		
х		х		х		х			

Χ

Χ

Potum Poforonce	Evaluation
Part VI Supplemental Info	prmation. Provide additional information for responses to questions on Schedule K (see instructions).

Х

1100 1111 1101 0101100	
Part IV, Line 2c, Column A & B	Rebate calculations for the 2007A and 2007B Series were completed 6/25/12

Rebate calculations for the the 2008 Series were completed 11/7/13 Part IV, Line 2c, Column C

Schedule K (Form 990) 2013

Χ

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DLN: 93493316032124

2013

OMB No 1545-0047

Schedule K (Form 990)

Supplemental Information on Tax Exempt Bonds ▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

Open to Public **Inspection**

Texas Health Resources

Department of the Treasury

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Internal Revenue Service Name of the organization

Employer identification number 75-2702388

	75-2702388														
Pa	Part I Bond Issues (h) On (i) David														
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	(f	f) Descriptio	n of purpose	(g) De	feased	(h) O n behalf of issuer			Pool ncing
										Yes	No	Yes	No	Yes	No
A	Tarrant Cnty Cultural Education Facility Fin Corp	04-3833551		11-30-2010	135,00			Construction & Equip Health Facili			x		×		х
В	Tarrant Cnty Cultural Education Facility Fin Corp	04-3833551	87638TEH2	10-04-2012	50,00	000,000		Construction & Equipment Health Fa			х		Х		х
Pa	rt III Proceeds	•		•						<u>'</u>					
						٩		В	1		С			D	
1	A mount of bonds retired						0		0						
2	A mount of bonds legally defea	ased					0		0						
3	Total proceeds of issue				1	35,000,	50,037,844								
4	Gross proceeds in reserve funds						0		0						
_5							0		0						
6	Proceeds in refunding escrows						0		0						
7	Issuance costs from proceed	S				444,	,565		0						
8	Credit enhancement from pro-	ceeds					0	0 0							
9	Working capital expenditures	from proceeds				0 0)						
10	Capital expenditures from pro	ceeds			1	34,555,	435 27,914,327			,					
11	Other spent proceeds						0		0						
12	Other unspent proceeds						0	2	22,123,517						
13	Year of substantial completio	n			20	13		20	14						
					Yes	No		Yes	No	Yes	<u> </u>	lo l	Yes		No
14	Were the bonds issued as part of a current refunding issue?					×			х						
15	Were the bonds issued as part of an advance refunding issue?					Х			Х						
16	Has the final allocation of proceeds been made?				Х				Х						
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?							Х							
Part IIII Private Business Use															
						A 		B			C .	.	D No.		
			Yes	No	<u> </u>	Yes	No	Yes	<u>_</u>	lo	Yes		No		

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Schedule K (Form 990) 2013

Part III Private Business Use (Continued)

4.	Filvate Busiliess Ose (Continued)								
			Α		В		С] [D
		Yes	No	Yes	No	Yes	No	Yes	No
За	Are there any management or service contracts that may result in private business use of bond-financed property?		х		х				
ь	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		×		Х				
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 330 %		0 %				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5		0 330 %						
7	Does the bond issue meet the private security or payment test?		Х		Х				
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х				
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of								
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		Х		×				
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х		Х					

Part IV Arbitrage

Par	t IV Arbitrage								
		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х		Х				
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?		Х		Х				
b	Exception to rebate?								
С	No rebate due?								
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	X		Х					
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		x		x				
b	Name of provider	0		0					
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
							Sc	hedule K (Forn	າ 990) 2013

-	Arbitrage (Continued)								
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		х		Х				
ь	Name of provider	0		0					
С	T erm of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х		Х				
7	Has the organization established written procedures to monitor the requirements of section 148?	х		х					
Pa	rt V Procedures To Undertake Corrective Action	•						,	
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
	Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified	,							

Return Reference			Explanation				
Part VI Supplemental Info	Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).						
			-				
and corrected through the volun self-remediation is not available	tary closing agreement program if	X	X				

Schedule K (Form 990) 2013

DLN: 93493316032124

Employer identification number

OMB No 1545-0047

Open to Public Inspection

Schedule L

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization Texas Health Resources

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Transactions with Interested Persons

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at

www.irs.gov/form990.

75-2702388 Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b (a) Name of disqualified person (b) Relationship between disqualified (c) Description of transaction (d) Corrected? person and organization Yes 2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22 (d) Loan to (a) Name of (b) (c) (e)Original (f)Balance (g) In (h) (i)Written ınterested Relationship Purpose of or from the principal due default? Approved agreement? organization? by person with loan amount organization board or committee? Τо From Yes No Yes No Yes No See Additional Data Table ۰ Total 7,801,425 Part III Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested (b) Relationship between (c) A mount of assistance (d) Type of assistance (e) Purpose of assistance interested person and the person organization

Part IV Business Transactions II	nvolving Interested	i Persons.			
Complete if the organization	<u>n answered "Yes" on F</u>	<u>Form 990, Part IV, lın</u>	e 28a, 28b, or 28c.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reveni	: zatıon's
				Yes	No

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Schedule L (Form 990 or 990-EZ) 2013

Software ID: Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990, Schedule L, Part II - Loans to and from Interested Persons
(a) Name of (b) Relationship (c) Purpose of (d) Loan to (e) Original (f)

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan			(f) Balance due	(g) In default?	(h) Approved by board or committee?	(i)Wr agreer	
			To From			Yes No	Yes No	Yes	No
(1) Amparan Oscar	O fficer	Split Dollar Life	Х	434, 920	384, 813	No	Yes	Yes	
(2) Anderson Elaine	Key Employee	Split Dollar Life	Х	146,729	132,286	No	Yes	Yes	
(3) Bell Bonnie	O fficer	Split Dollar Life	Х	348, 692	307,652	No	Yes	Yes	
(4) Berdan Barclay	O fficer	Split Dollar Life	Х	422,063	404,684	No	Yes	Yes	
(5) Boes Charles	O fficer	Split Dollar Life	Х	414, 123	339,212	No	Yes	Yes	
(6) Canose Jeffrey L MD	O fficer	Split Dollar Life	Х	228, 565	223, 232	No	Yes	Yes	
(7) Hawthorne Douglas	O fficer	Split Dollar Life	Х	1,021,860	665, 849	No	Yes	Yes	
(8) Holmes Kevin B	Key Employee	Split Dollar Life	Х	163,523	126,170	No	Yes	Yes	
(9) King James K	Key Employee	Split Dollar Life	Х	124,689	124, 303	No	Yes	Yes	
(10) Kırby Mıchelle R	Key Employee	Split Dollar Life	Х	61,753	56,423	No	Yes	Yes	
(11) Kramer Kenneth Jr	O fficer	Split Dollar Life	Х	175,999	146,031	No	Yes	Yes	
(12) Kretz Blake W	Key Employee	Split Dollar Life	Х	323, 197	305, 221	No	Yes	Yes	
(13) Leu Christopher T	Key Employee	Split Dollar Life	Х	245,075	233, 751	No	Yes	Yes	
(14) Long Ronald R	O fficer	Split Dollar Life	Х	554, 065	539, 903	No	Yes	Yes	
(15) Paganellı Deborah A	Key Employee	Split Dollar Life	Х	146,534	146,534	No	Yes	Yes	
(16) Pearson George L	Key Employee	Split Dollar Life	Х	361,302	314, 862	No	Yes	Yes	
(17) Roper Jack R	Key Employee	Split Dollar Life	Х	223,470	220,437	No	Yes	Yes	
(18) Tesmer David J	Key Employee	Split Dollar Life	Х	153,625	136,719	No	Yes	Yes	
(19) Young Patsy L	Key Employee	Split Dollar Life	Х	355,640	334, 285	No	Yes	Yes	
(20) Bourland Ron	Former Officer	Split Dollar Life	Х	288,402	278,061	No	Yes	Yes	
(21) Casey John	Former Officer	Split Dollar Life	Х	661,447	661,447	No	Yes	Yes	
(22) Deegan Mıchael	Former Officer	Split Dollar Life	Х	651,068	651,068	No	Yes	Yes	
(23) Gıada John	O fficer	Split Dollar Life	Х	383,459	326,830	No	Yes	Yes	
(24) McCabe John	Former Officer	Split Dollar Life	Х	158,651	158,651	Νο	Yes	Yes	
(25) McClung Brett	Key Employee	Split Dollar Life	Х	206, 940	171,365	Νο	Yes	Yes	
(26) McKinney Sheila	Former Officer	Split Dollar Life	Х	115,267	97,357	No	Yes	Yes	
(27) Merrill Mark	Former Officer	Split Dollar Life	Х	244,229	206, 868	No	Yes	Yes	
(28) Muntz David	Former Officer	Split Dollar Life	Х	107,411	107,411	No	Yes	Yes	

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SCHEDULE O

As Filed Data -

DLN: 93493316032124

OMB No 1545-0047

2013

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Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization Texas Health Resources

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Employer identification number

75-2702388

Return Reference	Explanation
Part VI, Section A, Line 2	Texas Health Resources (THR) and its related organizations included in the THR healthcare system encourage employees to become involved in philanthropic endeavors in their communities. As a result, THR healthcare system employees who are serving as officers, board members, or key employees may, from time to time, also serve on the boards of various community organizations such as church boards, United Way, etc. There may be a business relationship as a result of multiple THR employees serving on the same community boards. THR employees serve as the corporate officers of each subsidiary organization. As THR system employees, all officers have a business relationship within the organizations of the THR healthcare system. THR also appoints system officers to the boards of various controlled joint ventures. As THR system employees, various officers of the organization may have a business relationship through serving on THR controlled joint venture boards.

Return Reference	Explanation
B, Line 11b	A full copy of the Form 990 is provided to members of the governing board before filing. In addition, the Audit & Compliance Committee of the Texas Health Resources (THR) Board of trustees is given the opportunity to review, comment, and ask questions regarding the Form 990s filed for THR and each of its wholly controlled affiliates

Return Reference	Explanation
Part VI, Section B, Line 12c	Texas Health Resources (THR) has adopted a Conflict of Interest Policy that applies to THR and all of its wholly owned or wholly controlled affiliates. During the first quarter of each fiscal year, a Duality and Conflict Statement Form is distributed by the THR Chief Compliance Officer to all persons who are covered by this policy. All disclosed conflicts are reviewed by the THR Chief Compliance Officer. A report, listing each reported Duality of Interest or Conflict of Interest is given to both the Chair of the Governing body and the President of the Corporation with which the reporting person is affiliated. The THR Board of Trustees receives a report when the Annual Disclosure process is complete.

Return Reference	Explanation
Part VI, Section B, Line 15 a & b	An independent third party compensation consultant is hired by the THR Board of Trustees (Board) to review base pay annually as compared to a peer group of employers similar in size and scope to THR. In addition, every three years the independent compensation consultant reviews all aspects of executive compensation (base, incentives, benefits, etc.) At the beginning of each year, the executive compensation & benefits sub-committee and the governance committee review a detailed compensation report and the consultant's report for executive compensation. A summary of their findings are presented to the Board. A more in depth discussion of the executive compensation review can be found on Schedule J, Part.

Return Reference	Explanation
Part VI, Section C, Line 19	The organization does not make its governing documents or conflict of interest policy available to the public. The consolidated financial statements of Texas Health Resources (THR) are made available to the public on the wiebsite www dacbond com Consolidated financial statements are posted to this wiebsite quarterly and the audited financial statements are posted annually. The financial statements of the wiebsite of the wiebsite nor are they generally made available to the public in any other manner.

Return Reference	Explanation
Part XII, Line 2c	Texas Health Resources (THR) prepares consolidated financial statements with its related entities. The THR Board appoints an audit and compliance sub-committee that assumes responsibility for oversight of the consolidated audit for all related entities. The related entities do not have a separate audit committee, but abide by the THR committee's oversight. There has been no change during the year in the organizations oversight selection process.

Return Reference	Explanation
Part XI, Line 9	Transfers to a related IRC Section 501(c)(3) entity \$54,872,675 Controlled Joint Venture System Adjustment \$133,554,928 The change in fund balance is the result of a reallocation between fund balances and intercompany balances related to the taxpayer's investments in joint ventures. The reallocation is being made system wide to accurately state the balances as they relate to the joint ventures. This adjustment is between related tax exempt entities within the Texas Health Resources health care system, and has a zero net effect on a consolidated basis.

Return Reference	Explanation
Part VI, Section A, Line 7a - Members	Two Founding Members, Presbyterian Healthcare Resources (PHR) and Harris Methodist Health System (HMHS), and one Sponsoring Member, Texas Health Arlington Memorial Hospital (THAM), are members of Texas Health Resources (THR) The Founding members and Sponsoring member have the authority to approve the election of THR board

Return Reference	Explanation
Part VI, Section A, Line 7b - Governance Decisions	The following actions require the approval of the Founding Members, Presbyterian Healthcare Resources (PHR) and Harris Methodist Health System (HMHS) (a) Amendment, restatement or repeal of the Certificate or these Bylaws (b) Establishment of or change in the mission, vision or values of the Corporation (c) Any action by the Board of Trustees or the management of the Corporation which would adversely affect the religious or church practices or religious or church affiliation of the Corporation or an Affiliated Participant (d) Sale, exchange, lease or other transfer of all or substantially all of the assets of the Corporation (e) Merger or consolidation of the Corporation (f) Dissolution of the Corporation (g) Addition of a Founding Member of the Corporation (h) Any action related to the right to nominate a majority of the voting members (i) Transfer of a membership interest in the Corporation. The following actions, if they would eliminate or adversely affect the rights of the Sponsoring Member shall require the approval of the Sponsoring Member, Texas Health Arlington Memorial Hospital (THAM) when an amendment, restatement or repeal of certain section in the bylaws refer to (a) Items requiring the sponsoring member's approval (b) Events requiring termination of a member's rights (c) Effects of termination of a members interest (d) Distribution of remaining assets (e) Amendments to the bylaws

Return Reference	Explanation
· · · · · · · · · · · · · · · · · · ·	Mark Lester and Brent McClung were full time employees for related organizations at the beginning of the year. They both transferred to the taxpayer during the year.

Name, address, and EIN (if applicable) of disregarded entity

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

DLN: 93493316032124

2013

OMB No 1545-0047

Open to Public Inspection

Schedule R (Form 990) 2013

(f)

Direct controlling

entity

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Legal domicile (state

or foreign country)

ΤX

Total income

17,855,998

End-of-year assets

4,505,854 TH Resources

Department of the Treasury Internal Revenue Service

(1) Texas Health Partners LLC

612 E Lamar Blvd

Employer identification number Name of the organization Texas Health Resources 75-2702388 Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I

(b)

Primary activity

Mgmt Co

Arington, 1X 76011 02-0546958							
(2) Texas Health SingleSource Staffing LLC 612 E Lamar Blvd Arlington, TX 76011 27-0324828	Staffing	TX	2,241		TH Resources		
(3) THR-SCA Holdings LLC 612 E Lamar Blvd Arlington, TX 76011 46-1096461	Holding Co	TX	3,262,244	12,002,344	TH Resources		
Part II Identification of Related Tax-Exempt Organization or more related tax-exempt organizations during the	ations Complete ıf e tax year.	the organization a	nswered "Yes" o	n Form 990, Par	t IV, line 34 because it	had or	ne
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	Public charity sta (if section 501(c)	tus Direct controlling (3)) entity	Section (13) co en	ontrolle tity?
See Additional Data Table						Yes	No

Cat No 50135Y

75-2547668

Part III	Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34
	because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal Dir domicile contr	Primary activity Legal domicile (state or foreign	controlling ii entity	Legal Direct lomicile controlling state or entity foreign	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	ect Predominant olling income(related, unrelated, excluded from tax under sections 512-	(f) Share of total income	(g) Share of end-of-year assets			(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	mana part	ral or aging ner?	ownership
				,			Yes	No		Yes	No				
See Additional Data Table												_			
												1			
	+														
												1			
					1										
												1			
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Part IV
Identification of Related Organizations Taxable as a Corporation or Trust Complete If the organization answered "Yes" on Form 990, Part IV, line 34 because It had one or more related organizations treated as a corporation or trust during the tax year.

(a)
(b)
(c)
(d)
(e)
(f)
(q)
(h)
(i)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	Legal Direct controlling domicile entity (state or foreign		(e) Type of entity (C corp, S income corp, or trust)		(h) Percentage ownership	(i) Section (b)(13 control entity	n 512 13) olled
					1			Yes	No
(1) AMH Health Ventures Inc	Comp/Billing Svc	TX	N/A	C Corp					No
800 W Randol Mill Road Arlington, TX 76012 75-2141114									
(2) Fort Worth Surgical Care Givers Inc	Holding Co	TX	THR-SCA Holding	C Corp	492,462	0	100 000 %	Yes	
3000 Riverchase Galleria Ste 500 Birmingham, AL 35244 62-1204446									
(3) Greenville Surgery Center Inc	Holding Co	TX	THR-SCA Holding	C Corp	155,179	0	100 000 %	Yes	
3000 Riverchase Galleria Ste 500 Birmingham, AL 35244 75-2123689									
(4) Texas Health Biomedical Advancement Ctr	Research	TX	N/A	C Corp					No
612 E Lamar Blvd Arlıngton, TX 76011 75-2636884									
(5) Texas Health Resources Casualty Company	Insurance	VT	TH Resources	C Corp	249,333	308,157	100 000 %	Yes	
612 E Lamar Blvd Arlington, TX 76011 03-0310676									
(6) Chantable Remainder Trusts (4)	CR Trust	TX	TH Resources	Trust					No
612 E Lamar Blvd Arlington, TX 76011								<u> </u>	
(7) Huguley Medical Associates Inc	Physician Clinics	TX	N/A	c corp					No
11801 South Freeway Burleson, TX 76028									

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No			
1 D	ring the tax year, did the orgranization engage in any of the following transactions with one or more re	lated organizations li	sted in Parts II-IV?							
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Yes				
b	Gift, grant, or capital contribution to related organization(s) Gift, grant, or capital contribution from related organization(s) 1c Y									
c	Gift, grant, or capital contribution from related organization(s)									
d	Loans or loan guarantees to or for related organization(s)				1d	Yes				
е	Loans or loan guarantees by related organization(s)									
f	Dividends from related organization(s)				1f		No			
g	Sale of assets to related organization(s)				1g		No			
h	Purchase of assets from related organization(s)				1h		No			
i	Exchange of assets with related organization(s)				1i		No			
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No			
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No			
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes				
m	m Performance of services or membership or fundraising solicitations by related organization(s) 1m									
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		No			
o	Sharing of paid employees with related organization(s)				10		No			
р	Reimbursement paid to related organization(s) for expenses				1 p	Yes				
q	Reimbursement paid by related organization(s) for expenses				1q	Yes				
r	O ther transfer of cash or property to related organization(s)				1r	Yes				
s	Other transfer of cash or property from related organization(s)				1s	Yes				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete									
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount II	nvolved				
ee A	ditional Data Table									

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions i																			
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(e) Are all partners section 501(c)(3) organizations?		(e) Are all partners section 501(c)(3) organizations?		(f) Share of total Income	f) (g) Share of tal end-of-year assets	(g) Share of end-of-year assets (h) Disproprtiona allocations?		allocations?		(i) Code V?UBI amount in box 20 of Schedule K-1 (Form 1065)		managing partner?		(k) Percentage ownership	
			314)	Yes	No			Yes	No		Yes	No							
												1							
													_						
			<u> </u>				l					<u> </u>							

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

	mation for respections on conceuns in (see mediations)
Return Reference	Explanation
Transactions	Texas Health Resources (THR) is the parent organization in a large healthcare system made up of both wholly owned entities as well as related controlled joint ventures as listed on Schedule R. THR's role is to plan, manage and coordinate the activities of the affiliated healthcare system in order to maximize opportunities to deliver cost effective quality medical care to residents of north central Texas. THR provides direction and oversight to its wholly owned affiliates through centralized services. They also provide oversight for the controlled joint ventures. As an integral part of providing centralized services to the affiliates, THR maintains intercompany receivable/payable accounts, most of which do not fall within the scope of IRC. Section 512(b)(13). Transactions with related tax exempt organizations not falling within this scope are not listed on Schedule R, Part V, Line 2. Transactions with related joint ventures and for profit corporations are disclosed on Schedule R, Part V, Line 2.

Schedule R (Form 990) 2013

43-2008974

Software ID: Software Version:

EIN: 75-2702388

Name: Texas Health Resources

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations (d) (a) (b) (c) (e) (f) (g) Name, address, and EIN of related organization Primary activity Legal domicile Exempt Code Public charity Direct controlling Section 512 (state section status entity (b)(13)(ıf section 501(c) or foreign country) controlled entity? (3)) Yes No (1) Harris Methodist Health System Support Org ΤX 501(c)(3) 11 Type 1 NΑ Νo 612 E Lamar Blvd Arlıngton, TX 76011 75-1823547 (1) Johnson County Community Care Corp Support Org TΧ 501(c)(3) 11 Type 1 TH Cleburne Νo 612 E Lamar Blvd Arlington, TX 76011 45-2793120 (2) North Texas Healthy Communities TΧ 501(c)(3) TH Resources Comm Support Yes 612 E Lamar Blvd Arlington, TX 76012 46-4513182 (3) Presbyterian Healthcare Resources ΤX 501(c)(3) 11 III FI NΑ Νo Support Org 612 E Lamar Blvd Arlıngton, TX 76011 51-0190395 (4) Texas Health Arlington Memorial Hospital Hospital TΧ 501(c)(3) TH Resources Yes 800 West Randol Mill Rd Arlington, TX 76012 75-0972805 (5) Texas Health Harris Methodist Foundation Fundraising ΤX TH Resources 501(c)(3) Yes 612 E Lamar Blvd Arlıngton, TX 76011 75-2401033 (6) Texas Health Alliance Hospital ΤX 501(c)(3) TH Resources Yes 10864 Texas Health Trail Fort Worth, TX 76244 45-1502252 (7) Texas Health Azle Hospital ΤX 501(c)(3) TH Resources Yes 108 Denver Trail Azle, TX 76020 75-1748586 (8) Texas Health Cleburne ТΧ Hospital 501(c)(3) TH Resources Yes 201 Walls Dr Cleburne, TX 76033 75-1977850 (9) Texas Health Fort Worth Hospital ΤX 501(c)(3) TH Resources Yes 1301 Pennsylvania Ave Fort Worth, TX 76104 75-6001743 (10) Texas Health Hurst-Euless-Bedford Hospital ΤX 501(c)(3) 3 TH Resources Yes 1600 Hospital Parkway Bedford, TX 76022 75-1438726 TH Resources (11) Texas Health Southwest Fort Worth Hospital 501(c)(3) TX Yes 6100 Hospital Parkway Fort Worth, TX 76132 75-2678857 (12) Texas Health Stephenville TΧ 501(c)(3) TH Resources Hospital Yes 411 Belknap Stephenville, TX 76401 75-1752253 (13) Texas Health Huguley Inc Hospital FL 501(c)(3) TH Resources 111 North Orlando Ave Winter Park, FL 32789 45-2694620 (14) TX Health Outpatient Surg Ctr Alliance ΤX 501(c)(3) TH Alliance Hospital Νo 10840 Texas Health Trail Fort Worth, TX 76244 80-0800294 (15) Texas Health Physicians Group Phys Clinic TΧ 501(c)(3) TH Resources Yes 9229 IBJ Freeway Dallas, TX 75243 75-2613493 (16) Texas Health Resources Foundation Fundraising ΤX 501(c)(3) TH Resources Yes 612 E Lamar Blvd Arlington, TX 76011 75-2022128 (17) Texas Health Allen Hospital TΧ 501(c)(3) TH Resources Yes 1105 Central Expressway N Allen, TX 75013 75-2890358 (18) Texas Health Dallas Hospital TΧ 501(c)(3) TH Resources Yes 8200 Walnut Hıll Ln Dallas, TX 75231 75-1047527 (19) Texas Health Denton 501(c)(3) Hospital ΤX TH Resources Yes 3000 North Interstate 35 Denton, TX 76201

Form 990, Schedule R, Part II - Identification of Relate	ed Tax-Exempt Or	ganizations					
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Section (b)(:	(g) on 512 (13) crolled tity?
						Yes	No
(21) Texas Health Kaufman	Hospital	ТХ	501(c)(3)	3	TH Resources	Yes	
850 Ed Hall Drive Kaufman, TX 75142 75-2771437							
(1) Texas Health Plano	Hospital	ТХ	501(c)(3)	3	TH Resources	Yes	
6200 W Parker Rd Plano, TX 75093 75-2770738							
(2) TX Health Research & Education Institute	Edu& Research	ТХ	501(c)(3)	4	TH Resources	Yes	7
612 E Lamar Blvd Arlıngton, TX 76011 75-2562191							
(3) Texas Health Resources	Mgmt Supp Org	ТХ	501(c)(3)	11 III FI	NA		No
612 E Lamar Blvd Arlington, TX 76011 75-2702388							
(4) TX Health Resources Self-Insurance Trust	Insur Trust	TX	501(c)(3)	11 III FI	TH Resources	Yes	
612 E Lamar Blvd Arlington, TX 76011 75-6335901							
(5) TH Specialty Hospital Fort Worth	LT Hospital	TX	501(c)(3)	3	TH Resources	Yes	
1301 Pennsylvania Ave Fort Worth, TX 76104 75-1648589							
(6) WW Ward Endowment Fund Trust	Support Org	ТХ	501(c)(3)	11 Type 1	TH Ft Worth		No
612 E Lamar Blvd Arlington, TX 76011 75-6196065							
(7) Healthy Tarrant County Collaboration	Support Org	ТХ	501(c)(3)	11 Type 1	TH Resources		No
PO Box 8040 Fort Worth, TX 76124 43-2087946							
(8) Tarrant County Indigent Care Corporation	Support Org	ТХ	501(c)(3)	11 Type 1	NA		No
612 E Lamar Blvd Arlington, TX 76011 26-0648532							
(9) Dallas County Indigent Care Corporation	Support Org	ТХ	501(c)(3)	11 Type 1	NA		No
PO Box 655999 Dallas, TX 75203 26-0610562						!	

Form 990, Schedule R,	Part III - Ident	ificatio	n of Related	l Organizatio	ons Taxable as a	Partnership	1	1						
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total Income	(g) Share of end-of- year assets			Disproprtionate allocations?		(i) Code V-UBI amount in Box 20 of K-1 (Form 1065)	Ger Mana Part	j) ieral or aging iner?	(k) Percentage ownership
AMH Cath Labs LLC	Hospital	ΤX	NA	512-514)			Yes	No		Yes	No			
811 Wright St Arlington, TX 76012 20-3003947														
	Outpatient Diagno	ΤX	NA											
6301 Abrams Road Ste 131 Dallas, TX 75231 46-0767278														
Cleburne Surgical Center LLC	Amb Surg Ctr	ΤX	TH Resources	Related	-289,051	785,126		No	0	Yes		51 000 %		
2010 W Katherine P Raines Blvd St Cleburne, TX 76033 20-3742012														
Denton Surgery Center LLC	Amb Surg Ctr	ΤX	TH Resources	Related	2,962,782	3,410,092		No	0	Yes		71 460 %		
3000 Riverchase Galleria Ste 500 Birmingham, AL 35244 47-0926556														
	Hospital	ТX	TH Resources	Related	14,376,917	60,855,796		No			No	55 080 %		
612 E Lamar Blvd Ste 600 Arlıngton, TX 76011														
= :	Amb Surg Ctr	ΤX	TH Resources	Related	1,704,759	2,136,046		No	0	Yes		80 300 %		
LLC 3000 Riverchase Galleria Ste 500 Birmingham, AL 35244														
74-2411643 Health Imaging Partners	Outpatient Diagno	ΤX	TH Resources	Related	6,726,223	37,369,012		No	0		No	51 000 %		
LLC 8610 Explorer Dr Ste 300 Colorado Springs, CO 80920														
27-1385885 Physician Medical Center LLC	Hospital	TX	TH Plano	Related	1,590,311	2,004,659		No			No	6 003 %		
612 E Lamar Blvd 6th Flr Arlington, TX 76011 48-1281376														
Presbyterian Cancer Center-Dallas LLC	Medical Mgmt	ΤX	NA						0					
1220 Senlac Drive 2nd Flr Carrollton, TX 75006 26-0422749														
Rockwall Regional Hospital LLC	Hospital	ΤX	TH Resources	Related	10,064,939	41,909,309		No	0	Yes		59 320 %		
612 E Lamar Blvd 6th Flr Arlington, TX 76011 20-2848116														
	Hospital	TX	TH Resources	Related	-7,137,760	10,051,651		No	0		No	50 100 %		
2400 Dallas Pkwy Plano, TX 75093 27-2025497														
Southlake Specialty Hospital LLC	Hospital	ΤX	ТН НЕВ	Related	1,032,460	1,742,859		No		Yes		6 090 %		
612 E Lamar Blvd 6th Flr Arlington, TX 76011 02-0555370														
Surgical Caregivers of Fort Worth LLC	Amb Surg Ctr	TX	TH Resources	Related	2,941,344	3,961,360		No	0	Yes		51 000 %		
3000 Riverchase Galleria Ste 500 Birmingham, AL 35244 75-1925497														
	Amb Surg Ctr	ТX	TH Resources	Related	-476,392	3,445,717		No	0	Yes		66 000 %		
8080 State Hwy 121 Ste 100 McKinney, TX 75070														
38-3897811 Texas Health Flower Mound Orthopedic Sur	Amb Surg Ctr	TX	TH Resources	Related	-922,296	2,907,342		No	0	Yes		51 000 %		
5000 Long Prairie Road Flower Mound, TX 75028 80-0866449														

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a)	(b)	(c) Legal Domicile	(d) Direct	(e) Predominant income	(f) Share of total	(g) Share of end-of-		prtionate	(i) Code V-UBI	Ger	j) neral or	(k)
Name, address, and EIN of related organization	Primary activity	(State or Foreign Country)	Controlling Entity	(related, unrelated, excluded from tax under sections	income	year assets	allocat		amount in Box 20 of K-1 (Form 1065)	Part	aging ner?	Percentage ownership
				512-514)			Yes	No		Yes	No	
Texas Health MedSynergies LLC	Mgmt Services	TX	TH Resources	Related	514,494	17,463,640		No			No	
909 Hidden Ridge Ste 300 Irving, TX 75038 80-0272951												
Texas Institute for Surgery LLP	Hospital	ТХ	NA					No	0			
7715 Greenville Ave Ste 100 Dallas, TX 75231 77-0628004												
THR-STT Rockwall ASC LLC	Amb Surg Ctr	ТХ	TH Resources	Related	1,248,306	1,504,920		No	0	Yes		51 000 %
1545 E Southlake Blvd Southlake, TX 76092 26-2429878												
THR-STT Southlake ASC LLC	Amb Surg Ctr	ТХ	TH Resources	Related	2,256,800	6,355,372		No	0	Yes		51 000 %
1545 E Southlake Blvd Southlake, TX 76092 20-1728912												
USMD Hospital at Arlington LP	Hospital	TX	TH Resources	Related	10,177,399	40,108,419		No	0		No	51 000 %
801 I -20 West Arlıngton, TX 76017 73-1662763												
USMD Hospital at Fort Worth LP	Hospital	TX	TH Resources	Related	4,711,137	8,368,912		No			No	50 965 %
6333 North State Hwy 161 Ste 200 Irving, TX 75038 20-3571243												
Women's Specialty Surgery Center	Amb Surg Ctr	ТХ	NA									
8230 Walnut Hıll Ln Ste 101 Dallas, TX 75231 26-2310072												
		· '		· '				· '		•		

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) (d) Name of other organization Transaction Amount Involved Method of determining type(a-s) amount involved 238,259 Contract Health Imaging Partners LLC Women's Specialty Surgery Center 348,466 Contract а 22,425 Contract Rockwall Regional Hospital LLC а 80,904 Contract Texas Health Huguley Inc Texas Health Stephenville 93,009 Contract а 2,880,327 Contract Texas Health Fort Worth а 969,776 Contract Texas Health HEB а Texas Health Dallas 862,044 Contract а Texas Health Plano 2,134,121 Contract а Texas Health Research Foundation 168,686 Contract а Texas Health Harris Methodist Foundation 27,668 Contract а Texas Helath Allen 356,976 Contract а 31,220 Contract Texas Health Kaufman а 6,907,005 Contract Texas Health Physician Group а Texas Health Research & Education Inst 227,610 Contract а 232,878 Contract Texas Health Azle а Texas Health Denton 2,164,801 Contract а 769,798 Contract Texas Health Alliance а 721,488 Contract Texas Health Outpatient Surgery Ctr а Health Imaging Partners LLC 66,678 Contract m 573,267 Contract Health Imaging Partners LLC 1 80,418 Contract Denton Surgery Center LLC 1 Flower Mound Hospital Partners LLC 99,996 Contract 99,996 Contract I USMD Hospital at Arlington LP USMD Hospital at Fort Worth LP 99,996 Contract

Form 990, Schedule R, Part V - Transactions With Related Organizations (b) (c) (d) Name of other organization Transaction Amount Involved Method of determining type(a-s) amount involved THRSTT Southlake ASC LLC 99,996 Contract 1 142,748 Contract Surgical Caregivers of Fort Worth 1 70,567 Contract Greenville Surgery Center LLC 1 646,497 JV Agreement Cleburne Surgical Center LLC Health Imaging Partners LLC 2,473,503 JV Agreement r 1,320,000 JV Agreement Texas Health Craig Ranch Surgery Ctr LLC r 2,739,073 JV Agreement Denton Surgery Center LLC s Flower Mound Hospital Partners LLC 7,633,968 JV Agreement s Greenville Surgery Center LLC 314,575 JV Agreement s Health Imaging Partners LLC 6,400,500 JV Agreement s Physician Medical Center LLC 1,516,584 JV Agreement s Rockwall Regional Hospital LLC 5,608,978 JV Agreement s 1,070,269 JV Agreement Southlake Specialty Hospital LLC s Surgical Caregivers of Fort Worth LLC 2,029,438 JV Agreement s THRSTT Rockwall ASC LLC 1,321,340 JV Agreement s THRSTT Southlake ASC LLC 2,742,195 JV Agreement s 9,257,577 JV Agreement USMD Hospital at Arlington LP s 3,435,420 JV Agreement USMD Hospital at Fort Worth LP s 7,897,566 Contract Flower Mound Hospital Partners LLC 5,502,881 | Contract Physicians Medical Center LLC Rockwall Regional Hospital LLC 7,844,294 Contract 1 4,370,166 Contract Southlake Specialty Hospital LLC 1 Flower Mound Hospital Partners LLC 253,316 Contract Rockwall Regional Hospital LLC 842,585 Contract Flower Mound Hospital Partners LLC 261,443 Contract



Texas Health Resources

Consolidated Financial Statements

December 31, 2013 and 2012

(With Independent Auditors' Report Thereon)



KPMG LLP Suite 3100 717 North Harwood Street Dallas, TX 75201-6585

INDEPENDENT AUDITORS' REPORT

The Board of Trustees, Texas Health Resources

We have audited the accompanying consolidated financial statements of Texas Health Resources, a Texas non-profit corporation, which comprise the consolidated balance sheets as of December 31, 2013 and 2012, and the related consolidated statements of operations and changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with U S generally accepted accounting principles, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Texas Health Resources as of December 31, 2013 and 2012, and the results of its operations and its cash flows for the years then ended in accordance with U S generally accepted accounting principles

KPMG LLP

Dallas, Texas

April 14, 2014

TEXAS HEALTH RESOURCES CONSOLIDATED BALANCE SHEETS

December 31, 2013 and 2012 (Dollars in Thousands)

	2013	2012
Assets		
Current Assets		
Cash and cash equivalents	\$ 334,539	\$ 448,503
Short-term investments	1,436	1,526
Receivables -		
Patient, less allowance for doubtful accounts		
of \$117,898 in 2013 and \$103,280 in 2012	402,477	361,091
Other, net	131,665	92,162
Assets limited as to use	226,762	254,394
Other current assets	106,870_	95,495_
Total current assets	1,203,749	1,253,171
Assets Limited as to Use	2,778,059	2,050,969
Property and Equipment, net	1,781,225	1,696,318
Investments in Unconsolidated Affiliates	142,001	121,030
Goodwill and Intangible Assets, net	163,708	141,238
Other Assets, net	34,336_	38,891
Total assets	\$ 6,103,078	\$ 5,301,617
Liabilities and Net Assets		
Current Liabilities		
Current portion of long-term debt	\$ 214,839	\$ 209,634
Accounts payable	186,843	152,646
Estimated third-party payor settlements	39,790	38,412
Accrued salaries, wages, and employee benefits	225,313	213,180
Other accrued liabilities	163,985	161,970
Total current liabilities	830,770	775,842
Long-Term Debt, net of current portion	1,281,952	1,245,181
Other Noncurrent Liabilities	63,379_	67,482
Total liabilities	2,176,101	2,088,505
Net Assets		
Net Assets of THR		
Unrestricted	3,692,334	3,013,216
Temporanly restricted	94,454	82,427
Permanently restricted	63,398	56,559
Total net assets of THR	3,850,186	3,152,202
Non-controlling ownership interest in equity of		
consolidated affiliates - unrestricted	76,791	60,910
Total net assets	3,926,977	3,213,112
Total liabilities and net assets	\$ 6,103,078	\$ 5,301,617

See accompanying notes to consolidated financial statements

TEXAS HEALTH RESOURCES CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS

Years ended December 31, 2013 and 2012 (Dollars in Thousands)

	2013	2012
Operating Revenue		
Net patient service revenue before provision for bad debts	\$ 3,931,827	\$ 3,825,963
Less Provision for bad debts	288,512	278,616
Net patient service revenue	3,643,315	3,547,347
Equity in earnings of unconsolidated affiliates	42,130	6,255
Other operating revenue	160,802	171,156
Total operating revenue	3,846,247	3,724,758
Operating Expenses		
Salanes, wages, and employee benefits	1,901,588	1,821,461
Supplies	635,482	593,777
Other operating expenses	742,303	786,272
Depreciation and amortization	192,846	185,161
Interest expense	54,749	49,344
Total operating expenses	3,526,968	3,436,015
Operating Income	319,279	288,743
Nonoperating Gains (Losses)		
Net realized investment income and gains	207,375	83,757
Net unrealized gains on investments	241,752	115,824
Equity in earnings of unconsolidated affiliates,		
nonoperating	2,054	4,009
Other, net	6,561	1,174
Total nonoperating gains, net	457,742	204,764
Davanus and Carra In Everage of Everage and I carra		
Revenue and Gains In Excess of Expenses and Losses before Income Taxes	777,021	493,507
Less Income Tax Expense	9,293	10,170
Revenue and Gains In Excess of Expenses and Losses	767,728	483,337
Less Revenue and Gains in Excess of Expenses and		
Losses Attributable to Non-Controlling Interest	63,164	53,215
Revenue and Gains In Excess of Expenses and Losses		
from Continuing Operations Attributable to THR	704,564	430,122

(Continued)

See accompanying notes to consolidated financial statements

TEXAS HEALTH RESOURCES

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS, Continued

Years ended December 31, 2013 and 2012 (Dollars in Thousands)

	2013		 2012
Other Changes in Unrestricted Net Assets Net unrealized gains (losses) on investments, other			
than trading securities Net assets released from restrictions used for purchase	\$	(30,516)	\$ 3,801
of property and equipment		8,854	4,127
Change in fair value of interest rate swap agreements		3,222	42
Transfers to permanently restricted net assets		(200)	(200)
Other changes, net		(6,806)	 (3,394)
Increase in Unrestricted Net Assets		679,118	 434,498
Changes in Temporarily Restricted Net Assets			
Contributions received for purchase of property and			
equipment		3,674	12,264
Contributions received for operations		12,220	10,392
Net realized investment gain		6,319	3,176
Net unrealized gains on investments		8,061	2,053
Change in value of split-interest agreement		(240)	104
Net assets released from restrictions		(17,184)	(20,665)
Transfers to permanently restricted net assets		(823)	 (767)
Increase in Temporarily Restricted Net Assets		12,027	 6,557
Changes in Permanently Restricted Net Assets			
Contributions		4,728	2,136
Unrealized investment gains on beneficial interest			
ın perpetual trust, net		1,088	203
Transfers from unrestricted net assets		200	200
Transfers from temporanly restricted net assets		823	767
Increase in Permanently Restricted Net Assets		6,839	3,306
Increase in Net Assets of THR		697,984	444,361
Net Assets of THR, beginning of year		3,152,202	 2,707,841
Net Assets of THR, end of year	\$	3,850,186	\$ 3,152,202

TEXAS HEALTH RESOURCES CONSOLIDATED STATEMENTS OF CASH FLOWS

Years ended December 31, 2013 and 2012 (Dollars in Thousands)

		2013		2012
Cash Flows From Operating Activities				
Increase in net assets of THR	\$	697,984	\$	444,361
Adjustments to reconcile increase in net assets to net cash	Ψ	337,331	Ψ	111,001
prowded by operating activities, excluding the net effects				
of acquisitions -				
Net unrealized gains on investments		(220, 385)		(121,881)
Net realized gains on investments		(174,712)		(31,116)
Change in value of split-interest agreement		240		(104)
Provision for bad debts		289,204		279,185 [°]
Restricted contributions received for purchase of		,		,
property and equipment		(3,674)		(12, 264)
Depreciation and amortization		192,846		185,161
Amortization of bond premiums		(1,376)		(1,457)
Net (gains) losses on impairment and disposal of				
property and equipment		(725)		8,312
Gain on sale of Denton Surgery Center		_		(4,158)
Equity in earnings of unconsolidated affiliates		(42,130)		(6,255)
Distributions from unconsolidated affiliates		36,658		12,389
Equity in earnings of unconsolidated affiliates,				
nonoperating		(2,054)		(4,009)
Change in fair value of interest rate swap agreements		(3,222)		(42)
Revenue and gains in excess of expenses and losses				
attributable to non-controlling interest		63,164		53,215
Other changes in non-controlling interest of consolidated				
affiliates		-		(281)
(Increase) decrease in				
Receivables, patient, net		(329,898)		(296, 824)
Receivables, other, net		(40, 195)		(29,476)
Other assets, net		(8,043)		3,324
Increase (decrease) ın				
Accounts payable and accrued liabilities		46,155		52,596
Other noncurrent liabilities		5,172		(1,472)
Net cash provided by operating activities		505,009		529,204

(Continued)

See accompanying notes to consolidated financial statements

TEXAS HEALTH RESOURCES CONSOLIDATED STATEMENTS OF CASH FLOWS, Continued

Years ended December 31, 2013 and 2012 (Dollars in Thousands)

	2013	2012
Cash Flows From Investing Activities		
Purchases of property and equipment, net	\$ (267,519)	\$ (222,104)
Proceeds from disposal of property and equipment	6,600	2,633
Cash used to acquire physician practices and other	•	·
consolidated affiliates	(37,411)	(957)
Investment in unconsolidated affiliates, net	(13,445)	(31,470)
Cash used in deconsolidation of Denton Surgery Center	-	(1,226)
Purchases of short-term investments and assets limited		
as to use, net	(304,511)	(246,202)
Net cash used in investing activities	(616,286)	(499,326)
Cash Flows From Financing Activities		
Proceeds from issuance of long-term debt	74,638	206,985
Debt issuance costs	(395)	(1,797)
Principal payments on capital lease obligations	(1,256)	(1,396)
Principal payments on long-term debt, net	(30,030)	(34,459)
Contributions from non-contolling interest holders	1,877	2,352
Distributions to non-controlling interest holders	(51,195)	(42,666)
Proceeds from restricted contributions received for purchase		
of property and equipment	3,674	12,264
Net cash provided by (used in) financing activities	(2,687)	141,283_
Net Increase (Decrease) in Cash and Cash Equivalents	(113,964)	171,161
Cash and Cash Equivalents, beginning of year	448,503	277,342
Cash and Cash Equivalents, end of year	\$ 334,539	\$ 448,503
Supplemental Disclosure of Cash Flow Information		
Cash paid for interest	\$ 56,456	\$ 50,861
Cash paid for income taxes	4	
Cash paid for income taxes	\$ 4,077	\$ 3,876
Supplemental Schedule of Noncash Investing Activities		
Contributions of property and equipment and other assets		
to THR-SCA Holdings, LLC	<u>\$ -</u>	<u>\$ 14,435</u>
Supplemental Schedule of Noncash Financing Activities		
Property and equipment acquired through capital lease		
obligations	\$ -	\$ 381

See accompanying notes to consolidated financial statements

December 31, 2013 and 2012

1. Organization

Texas Health Resources (THR), a Texas non-profit corporation, operates through its controlled affiliates a health care system with services and facilities throughout north central Texas THR is organized and operated for the benefit of its tax-exempt controlled affiliates and has been recognized by the Internal Revenue Service (IRS) as exempt from federal income taxes under Section 501(a) of the Internal Revenue Code of 1986, as amended (the Code), as an organization described in Section 501(c)(3) THR's wholly-controlled facilities include 13 acute care hospitals and a 10-bed long-term care hospital. The following table provides the locations of THR's tax-exempt member hospitals (the Tax-Exempt Hospitals) as of December 31, 2013. The Tax-Exempt Hospitals have been recognized as exempt from federal income taxes under the Code as organizations described in Section 501(c)(3).

	Location
Tax-Exempt Hospital	(Texas)
Texas Health Arlington Memorial Hospital	Arlington
Texas Health Harris Methodist Hospital Alliance	Fort Worth
Texas Health Harris Methodist Hospital Azle	Azle
Texas Health Harris Methodist Hospital Cleburne	Cleburne
Texas Health Harris Methodist Hospital Fort Worth	Fort Worth
Texas Health Harris Methodist Hospital Hurst-Euless-Bedford	Bedford
Texas Health Harris Methodist Hospital Southwest Fort Worth	Fort Worth
Texas Health Harris Methodist Hospital Stephenville	Stephenville
Texas Health Presbyterian Hospital Allen	Allen
Texas Health Presbyterian Hospital Dallas	Dallas
Texas Health Presbyterian Hospital Denton	Denton
Texas Health Presbyterian Hospital Kaufman	Kaufman
Texas Health Presbyterian Hospital Plano	Plano
Texas Health Specialty Hospital Fort Worth (10-bed long-term	
care hospital)	Fort Worth

In addition, THR is the sole member or sole shareholder of certain other wholly-controlled affiliates engaged in health care related activities in support of its mission including Texas Health Physicians Group (THPG), a Texas 5 01(a) physician organization and recognized as exempt from federal income taxes under the Code as an organization described in Section 501(c)(3) that consists of approximately 825 employed physicians and mid level providers in over 230 locations throughout north central Texas

1. Organization, continued

THR and some of its controlled affiliates participate in joint ventures with physicians and non physicians to operate hospitals and other health related ventures. The following table provides the location of the joint venture hospitals along with THR's ownership interest in those hospitals at December 31, 2013.

Hospital	Location (Texas)	Ownership Interest
Consolidated:		
Texas Institute for Surgery, LLP (d/b/a Texas Institute for		
Surgery at Texas Health Presbyterian Hospital Dallas)	Dallas	50 0%
Physicians Medical Center, LLC (d/b/a Texas Health		
Center for Diagnostics & Surgery Plano)	Plano	53 4%
Southlake Specialty Hospital, L L C (d/b/a Texas Health		
Harris Methodist Hospital Southlake)	Southlake	53 7%
Rockwall Regional Hospital L L C (d/b/a Texas Health		
Presbyterian Hospital Rockwall)	Rockwall	59 3%
Flower Mound Hospital Partners, L L C (d/b/a Texas Health		
Presbyterian Hospital Flower Mound)	Flower Mound	55 1%
AMH Cath Labs, L L C (d/b/a Texas Health Heart &		
Vascular Hospital Arlington)	Arlington	55 4%
Unconsolidated:		
USMD Hospital of Arlington, L P	Arlington	51 0%
USMD Hospital of Fort Worth, L P	Fort Worth	51 0%
Texas Health Huguley, Inc. (d/b/a Texas Health Huguley	1 OIL VVOILII	31 070
Hospital Fort Worth South)	Fort Worth	51 0%
Sherman/Grayson Health System, L L C (d/b/a Texas	i oit wwoitii	31 070
Health Presbyterian Hospital - WNJ)	Sherman	50 1%
Texas Rehabilitation Hospital of Fort Worth, L L C	Fort Worth	30 0%
Texas Metiabilitation Flospital of Fort Worth, L.C.	i dit vvoitii	JU U /0

In addition to the hospitals listed above, there are numerous other non-hospital health related joint ventures included in THR's accompanying consolidated financial statements, including outpatient imaging and surgery centers

THR and its tax-exempt controlled affiliates received support from two foundations, Texas Health Harris Methodist Foundation and Texas Health Presbyterian Foundation Effective June 1, 2013, these foundations were merged to form a single new philanthropic organization, the Texas Health Resources Foundation These foundations (collectively, the Foundations) operate as non-private foundations exempt from federal income taxes under Section 501(a) of the Code as organizations described in Section 501(c)(3), and THR is the sole corporate member

The accompanying consolidated financial statements include the accounts of THR, the Foundations, its wholly controlled affiliates and its consolidated joint ventures (collectively, the System). All significant intercompany accounts and transactions have been eliminated in the accompanying consolidated financial statements.

2. Summary of Significant Accounting Policies

Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period Actual results could differ from those estimates

Cash and Cash Equivalents

Cash and cash equivalents include cash, money market funds, and governmental or other securities with original maturities of three months or less at time of purchase, excluding amounts limited as to use by board designation or other arrangements. THR's cash management system provides for daily investment of available balances and the funding of outstanding checks when presented for payment. Outstanding, but unpresented, checks totaling approximately \$20,432,000 at December 31, 2013, have been included in accounts payable in the accompanying consolidated balance sheets. Upon presentation for payment, these checks are funded through available cash or cash equivalent balances. The change in outstanding but unpresented checks is included in cash used in operating activities on the accompanying consolidated statements of cash flows.

Investments and Investment Income

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the consolidated balance sheets. Realized investment income or loss (including realized gains and losses on investments, interest, and dividends) is included in revenue and gains in excess of expenses and losses unless the income or loss is restricted by donor or law. Investments in mineral interests, which have limited marketability, are stated at fair value, as estimated based on a multiple of annual revenues. Investments in real estate are stated at fair value, as estimated by using private valuations. Investments in hedge funds are stated at fair value, as estimated by the general partner of the hedge fund and reviewed by management. Unrealized gains and losses on investments are excluded from revenue and gains in excess of expenses and losses unless the investments are trading securities Management reviews individual securities to determine whether a decline in fair value below the amortized cost basis is other than temporary. If the decline in fair value is judged to be other than temporary, the cost basis of the individual security is written down to fair value as a new cost basis and the amount of the write-down is included in realized investment gains or losses in the consolidated statements of operations and changes in net assets To determine whether a decline is other than temporary, management considers whether it has the ability and intent to hold the investment until a market price recovery, which may be maturity, and whether evidence indicating the cost of the investment is recoverable outweighs evidence to the contrary

The System invests in various securities. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility risks. Due to the level of risk associated with certain investment securities, it is reasonable to assume that changes in the values of investment securities will occur in the near term and that such changes could be material to the accompanying consolidated financial statements.

Split-Interest Agreements

The System has received as contributions various types of split-interest agreements, including charitable gift annuities, charitable remainder unitrusts and perpetual trusts held by a third party

2. Summary of Significant Accounting Policies, continued

Split-Interest Agreements, continued

Under charitable gift annuity arrangements for which the System is the trustee of the assets, the System records the assets at fair value and the liabilities to the beneficiaries at the present value of the estimated future payments to be distributed by the System to such beneficiaries. The amount of the contribution is the difference between the asset and the liability and is recorded as unrestricted revenue, unless otherwise restricted by the donor. Subsequent changes to the annuity liability are recorded as changes in value of split-interest agreements in the appropriate net asset class.

Under charitable remainder unitrust arrangements for which the System is the trustee of the assets, the System records as donor-restricted contributions the present value of the residual interest in the trust in the period in which the trust is established. The assets held in trust are recorded at fair value when received, and the liabilities to the beneficiaries are recorded at the present value of the estimated future payments to be distributed by the System to such beneficiaries. The amount of the contribution is the difference between the asset and the liability and is recorded as temporarily restricted or permanently restricted support. Subsequent changes in fair value for charitable remainder unitrusts are recorded as changes in value of split-interest agreements in the appropriate net asset class.

Under perpetual trusts held by a third-party arrangement, the System records contribution revenue and an asset when it is notified of the trust's existence. The fair value of the contribution is measured at the present value of the estimated future cash receipts from the trust's assets and that value may generally be measured by the fair value of the assets contributed to the trust, unless facts and circumstances indicate that the fair value of the assets contributed to the trust differs from the present value of the expected future cash flows Distributions from the trust are reported as investment income that increases the appropriate net asset class. Adjustments to the amount reported as an asset, based on periodic review, are recognized as unrealized investment gains or losses on beneficial interest in perpetual trust in the permanently restricted net asset class.

Under the charitable gift annuity arrangements and charitable remainder unitrust arrangements for which the System is not the trustee of the assets, the System records a receivable and contribution revenue at the present value of the estimated future distributions expected to be received by the System over the expected term of the agreement. However, if an unrelated third-party has variance power to redirect the benefits to another organization or if the System's rights to the benefits are conditional, the System does not recognize its potential for future distributions from the asset held by the trustee

The discount rates and actuarial assumptions used in calculating present values have been based on Internal Revenue Service guidelines and actuarial tables. For agreements in which the System is the trustee, the discount rates used are commensurate with the risks involved at the time the contributions are initially recognized and are not subsequently revised. For agreements in which the System is not the trustee, under Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958-30, Not-for-Profit Entities Split Interest Agreements, and the guidance as provided in the AICPA Audit and Accounting Guide, Not-for-Profit Organizations, split-interest agreements held by others net expected cash flows are revalued to fair value at each year-end using a current risk-free rate of return, which ranged from 1.75% to 3.96% and 0.72% to 2.95% for the years ended December 31, 2013 and 2012, respectively

2. Summary of Significant Accounting Policies, continued

Accounts Receivable and Allowance for Doubtful Accounts

Patient accounts receivable are reported net of estimated allowances for doubtful accounts and contractual adjustments in the balance sheets
The allowance and resulting provision for bad debts is based upon a combination of the aging of receivables and management's assessment of historical and expected net collections considering business and economic conditions, trends in health care coverage and other collection indicators for each of its major payor sources of revenue Management assesses the adequacy of the allowance for doubtful accounts based upon historical write-off experience and payment trends by payor category Patient accounts are also monitored and, if necessary, past due accounts are placed with collection agencies in accordance with guidelines established by management. For receivables associated with services provided to patients who have third-party coverage, the System analyzes contractually due amounts and provides an allowance for doubtful accounts and a provision for bad debts, if necessary (for example, for expected uncollectible deductibles and copayments, or for payors who are known to be having financial difficulties that make the realization of amounts due For receivables associated with self-pay patients (which includes both patients without insurance and patients with deductible and copayment balances due for which thirdparty coverage exists for part of the bill), the System records a significant provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible The difference between the billed rates and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts

The System's allowance for doubtful accounts for self-pay patients (including allowances for charity care) increased from 94 2% of self-pay accounts receivable at December 31, 2012, to 96 0% of self-pay accounts receivable at December 31, 2013. In addition, the System's self-pay write-offs for bad debts increased from approximately \$263,887,000 for fiscal year 2012 to approximately \$294,476,000 for fiscal year 2013. The increase in write offs was the result of shifts in payor mix and an overall increase in patient revenue in fiscal year 2013. The System does not maintain a material allowance for doubtful accounts from third-party payors, nor did it have significant write-offs from third-party payors.

Assets Limited as to Use

The System maintains certain assets that are limited as to use under board designation, indenture agreements, and other provisions, including self insurance trust agreements. Amounts required to fund current liabilities of the System have been classified as current assets in the consolidated balance sheets.

Property and Equipment

Property and equipment acquisitions are recorded at cost. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Equipment under capital lease obligations is amortized on the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment. Such amortization is included in depreciation and amortization in the consolidated statements of operations and changes in net assets. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

2. Summary of Significant Accounting Policies, continued

Property and Equipment, continued

Gifts of long-lived assets such as land, buildings, or equipment are reported as unrestricted support and are excluded from revenue and gains in excess of expenses and losses unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Goodwill and Intangible Assets

Goodwill represents the excess of costs over fair value of assets of businesses acquired Goodwill and intangible assets acquired in a purchase business combination and determined to have an indefinite useful life are not amortized. The System reviews goodwill annually or more frequently if circumstances warrant a more timely review, to determine if there has been an impairment FASB Accounting Standards Updates (ASU) 2011-08, Intangibles—Goodwill and Other (Topic 350): Testing Goodwill and Impairment and 2012-02, Intangibles—Testing Indefinite-Lived Assets for Impairment, provide an entity the option to first assess qualitative factors to determine whether the existence of events or circumstances indicates that it is more likely than not that the fair value of a reporting unit is less than its carrying amount or that indefinite-lived assets are impaired. If, after assessing the totality of events and circumstances, an entity determines it is not more likely than not that the fair value of the reporting unit is less than its carrying amount or that the indefinite-lived intangible asset is impaired, then the entity is not required to take further action. However, if an entity concludes otherwise, then it is required to perform the two-step goodwill impairment test described in Topic 350 or determine the fair value of the indefinite-lived intangible asset and perform a quantitative impairment test by comparing the fair value with the carrying amount. During fiscal years ended December 31, 2013 and 2012, the System prepared a qualitative assessment of goodwill and indefinite-lived intangible assets impairment for all reporting units that have assigned goodwill and indefinitelived intangible assets, and no impairments were identified

Goodwill activity for the years ended December 31, 2013 and 2012 is presented below (dollars in thousands)

	2013		2012
Balance at beginning of year Goodwill acquired from purchases of consolidated	\$	125,224	\$ 124,890
affiliates and/or physician practices		25,411	 334
Balance at end of year	\$	150,635	\$ 125,224

Asset Retirement Obligations

The fair value of a liability for a legal obligation associated with the retirement of long-lived assets is recognized in the period in which it is incurred if the fair value can be reasonably estimated. The fair value, which approximates the cost a third party would incur in performing the tasks necessary to retire such assets, is recognized at the present value of expected future cash flows and is added to the carrying value of the associated asset and depreciated over the asset's useful life. The liability is accreted over time and is reduced upon settlement of the obligation.

2. Summary of Significant Accounting Policies, continued

Impairment or Disposal of Long-Lived Assets

When events or changes in circumstances indicate that the carrying amount of long-lived assets, including property and equipment, or other long-lived assets, may not be recoverable, an evaluation of the recoverability of currently recorded costs is performed. When an evaluation is performed, the estimated value of undiscounted future net cash flows associated with the assets is compared to the assets' carrying value to determine if a write-down to fair value is required.

If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets Long-lived assets to be disposed of are reflected at the lower of either their carrying amounts or their fair value less costs to sell or close. In such circumstances, estimates of fair value are based on independent appraisals, established market prices for comparable assets, or internal calculations of estimated discounted future cash flows.

Derivative Instruments

Certain consolidated joint ventures, Rockwall Regional Hospital, LLC (Rockwall), Flower Mound Hospital Partners, LLC (Flower Mound) and AMH Cath Labs, LLC (ACL), use interest rate swap agreements to manage interest rate risk associated with their floating rate borrowings and account for derivative instruments utilized in connection with these activities in accordance with FASB ASC Topic 815, *Derivatives and Hedging*, which requires entities to recognize all derivative instruments as either assets or liabilities in the consolidated balance sheets at their respective fair values

These consolidated joint ventures designate and account for their interest rate swap agreements as cash flow hedges in accordance with FASB ASC Subtopic 815-30, Derivatives and Hedging - Cash Flow Hedges. For all hedging relationships, these consolidated joint ventures formally document the hedging relationship and its risk management objective and strategy for undertaking the hedge, the hedging instrument, the hedged item, the nature of the risk being hedged, how the hedging instrument's effectiveness in offsetting the hedged risk will be assessed prospectively and retrospectively, and a description of the method of measuring ineffectiveness. These consolidated joint ventures also formally assess, both at the hedge's inception and on an ongoing basis, whether the derivatives that are used in the hedging transactions are highly effective in offsetting cash flows of hedged items instruments that are designated and qualify as a cash flow hedge, the effective portion of the gain or loss on the derivative is reported as other changes in unrestricted net assets and reclassified into earnings in the same period or periods during which earnings are affected by the variability in cash flows of the designated hedged item. Gains and losses on the derivative representing either hedge ineffectiveness or hedge components excluded from the assessment of effectiveness are recognized in revenues and gains in excess of expenses and losses

These consolidated joint ventures discontinue hedge accounting prospectively when it is determined that the derivative is no longer effective in offsetting cash flows of the hedged item, the derivative expires or is sold, terminated, or exercised, or the derivative designation is removed

In all situations in which hedge accounting is discontinued and the derivative is retained and not redesignated as part of a new hedging relationship, these consolidated joint ventures continue to carry the derivative at its fair value in the consolidated balance sheets and recognize any subsequent changes in its fair value in revenues and gains in excess of expenses and losses. When it is probable that a forecasted transaction will not occur, these consolidated joint ventures discontinue hedge accounting and recognize immediately any gains and losses that were accumulated in other changes in unrestricted net assets.

2. Summary of Significant Accounting Policies, continued

Derivative Instruments, continued

By using derivative financial instruments to hedge exposures to changes in interest rates, the System exposes itself to credit risk and market risk. Credit risk is the failure of the counterparty to perform under the terms of the derivative contract. When the fair value of a derivative contract is positive, the counterparty owes the System, which creates credit risk for the System. When the fair value of a derivative contract is negative, the System owes the counterparty and, therefore, the System is not exposed to the counterparty's credit risk in these circumstances. The System minimizes counterparty credit risk in derivative instruments by entering into transactions with high-quality counterparties. The derivative instruments entered into by the System do not contain credit-risk-related contingent features.

Market risk is the adverse effect on the value of a derivative instrument that results from a change in interest rates. The market risk associated with interest-rate contracts is managed by establishing and monitoring parameters that limit the types and degree of market risk that may be undertaken.

The System does not enter into derivative instruments for any purpose other than cash flow hedging. The System does not speculate using derivative instruments.

Physician Income Guarantees

Consistent with its policy on physician relocation and recruitment, THR hospitals provide income guarantee agreements to certain non-employed physicians who agree to relocate to its communities to fill a need in the hospital's service area and commit to remain in practice there. Under such agreements, THR hospitals are required to make payments to the physicians in excess of the amounts they earn in their practice up to the amount of the income guarantee. The income guarantee periods are typically 12 months. Such payments are recoverable from the physicians if they do not fulfill their commitment period to the community, which is typically three years subsequent to the guarantee period. At December 31, 2013, the maximum potential amount of future payments under these guarantees was approximately \$2,587,000.

At December 31, 2013 and 2012, THR had a liability of approximately \$1,016,000 and \$3,136,000, respectively, for the fair value of new or modified guarantees entered into, with a corresponding asset recorded in other current assets in the consolidated balance sheets, which will be amortized over the commitment period

Donor-Restricted Gifts

Unconditional promises to give cash and other assets to THR and its tax-exempt controlled affiliates are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the accompanying consolidated statements of operations and changes in net assets as net assets released from restrictions and other operating revenue

Temporarily and Permanently Restricted Net Assets

Temporarily restricted net assets are those whose use by THR and its tax-exempt controlled affiliates have been limited by donors to a specific time period or purpose. Permanently restricted net assets have been restricted by donors to be maintained by THR and its tax-exempt controlled affiliates in perpetuity.

2. Summary of Significant Accounting Policies, continued

Revenue and Gains in Excess of Expenses and Losses

The consolidated statements of operations and changes in net assets include revenue and gains in excess of expenses and losses. Changes in unrestricted net assets which are excluded from revenue and gains in excess of expenses and losses, consistent with industry practice, include unrealized gains and losses on investments other than trading securities, permanent transfers of assets to and from affiliates for other than goods and services, contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets), and other items required by GAAP to be reported separately

Net Patient Service Revenue

Net patient service revenue is recognized as services are provided and reported at the estimated net realizable amounts from patients, third-party payors and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

Charity Care

The Tax-Exempt Hospitals provide care to patients who meet criteria established under THR's charity care policy without charge or at amounts less than their established rates. Because the Tax-Exempt Hospitals do not pursue collection of amounts determined to qualify as charity care, those amounts are not reported as net patient service revenue or patient receivables.

Electronic Health Record Incentive Payment Program

The American Recovery and Reinvestment Act of 2009 established incentive payments under the Medicare and Medicaid programs for hospitals that meaningfully use certified electronic health record (EHR) technology. In order to qualify for the Act's reporting period, a hospital is required to meet certain designated EHR meaningful use criteria from both mandatory and optionally selected requirements within the Act's reporting year. THR has elected to apply the grant accounting guidance in International Accounting Standards (IAS) 20 to these incentive payments. IAS 20 does not allow incentive payments to be recognized as income until there is reasonable assurance that the entity will successfully demonstrate compliance with the minimum number of meaningful use objectives. THR's management believes the relevant criteria were met for Years One through Three reporting and determined compliance was reasonably assured.

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2. Summary of Significant Accounting Policies, continued

Electronic Health Record Incentive Payment Program, continued

During 2013, THR's eligible hospitals received approximately \$8,214,000 of reimbursement payments under the Act's Year Two and Year Three reporting periods At December 31, 2013, approximately \$772,000 of these payments were recorded in the accompanying consolidated balance sheets for potential adjustments The remainder of the payments were recorded as other operating revenue in the accompanying consolidated statements of operations and changes in net assets for the years ended December 31, 2013 and 2012 depending on when the payments were earned During 2012, THR's eligible hospitals received approximately \$18,467,000 of reimbursement payments under the Act's Year Two and Year Three reporting periods At December 31, 2012, approximately \$3,749,000 of these payments were recorded in the accompanying consolidated balance sheets for potential adjustments. The remainder of the payments were recorded as other operating revenue in the accompanying consolidated statements of operations and changes in net assets for the year ended December 31, 2012 At December 31, 2013, THR's management has accrued EHR meaningful use payments of approximately \$9,948,000 for the Act's Year Three reporting period At December 31, 2012, THR's management had accrued EHR meaningful use payments of approximately \$5,910,000 and \$3,712,000 for the Act's Year Two and Year Three reporting periods, respectively These accruals are included in other receivables in the accompanying consolidated balance sheets and in other operating revenue in the accompanying consolidated statements of operations and changes in net assets

At December 31, 2013, THR's management did not believe adequate reliable information was available to make a determination of reasonable assurance that the hospitals would be able to successfully demonstrate compliance with the minimum number of meaningful use objectives for the Act's Year Four reporting period. Therefore, THR did not record an accrual as of December 31, 2013 in the accompanying consolidated financial statements for estimated EHR incentive payments under the Act's Year Four reporting period.

Self-Insurance

Under THR's self-insurance programs, claims are reflected as liabilities based upon actuarial estimation, including both reported, and incurred but not reported claims, taking into consideration the severity of the incidents and the expected timing of claim payments

Recent Accounting Pronouncements

In October 2012, the FASB issued ASU 2012-05, Statement of Cash Flows (Topic 230): Not-for-Profit Entities: Classification of the Sale Proceeds of Donated Financial Assets in the Statement of Cash Flows, which requires an entity to classify cash receipts from the sale of donated financial assets consistently with cash donations received in the statement of cash flows if those cash receipts were from the sale of donated financial assets that upon receipt were directed without any imposed limitations for sale and were converted nearly immediately into cash. Accordingly, the cash receipts from the sale of those financial assets should be classified as cash inflows from operating activities, unless the donor restricted the use of the contributed resources to long-term purposes, in which case those cash receipts should be classified as cash flows from financing activities. Otherwise, cash receipts from the sale of donated financial assets should be classified as cash flows from investing activities by the entity. The ASU is effective for THR beginning January 1, 2014 and is not expected to have a material impact on the consolidated financial statements.

2. Summary of Significant Accounting Policies, continued

Recent Accounting Pronouncements, continued

In February 2013, the FASB issued ASU 2013-04, Liabilities (Topic 405): Obligations Resulting from Joint and Several Liability Arrangements for Which the Total Amount of the Obligation Is Fixed at the Reporting Date, which provides guidance for the recognition, measurement, and disclosure of obligations resulting from joint and several liability arrangements for which the total amount of the obligation within the scope of this guidance is fixed at the reporting date, except for obligations addressed within existing guidance in US generally accepted accounting principles THR will adopt the provisions of this ASU effective January 1, 2014, and adoption is not expected to have a material impact on the consolidated financial statements

In April 2013, the FASB issued ASU 2013-06, *Not-for-Profit Entities (Topic 958): Services Received from Personnel of an Affiliate*, which requires contributed services be recognized at fair value if employees of separately governed affiliated entities regularly perform services (in other than an advisory capacity) for and under the direction of the donee. In addition, the guidance indicates those contributed services should be recognized only if they (1) create or enhance nonfinancial assets or (2) require specialized skills, are provided by individuals possessing those skills, and typically would need to be purchased if not provided by donation. The provisions of this ASU are effective for THR beginning January 1, 2015, and adoption is not expected to have a material impact on the consolidated financial statements

3. Net Patient Service Revenue

The System has agreements with third-party payors that provide for payments to the hospitals and THPG at amounts different from established rates. A summary of the payment arrangements with major third-party payors follows

Medicare. Inpatient acute care services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors inpatient non-acute services, outpatient services, and certain capital and medical education costs related to Medicare beneficiaries are paid based on a combination of prospective and cost reimbursement methodologies or fee schedule. The hospitals are reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the hospitals and audits thereof by the Medicare fiscal intermediary

Medicaid. Inpatient services rendered to Medicaid program beneficiaries are reimbursed under a prospectively determined system similar to Medicare. Most outpatient services are reimbursed by the Medicaid program under a cost reimbursement methodology or fee schedule. The hospitals are reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the hospitals and audits thereof by the Medicaid fiscal intermediary.

Medicare and Medicaid cost report settlements are estimated in the period services are provided to the program beneficiaries. These estimates are revised as needed until final settlement of the cost report. Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. Net patient service revenue increased approximately \$14,263,000 and \$18,934,000 in 2013 and 2012, respectively, due to reassessment of settlement issues and other changes in estimates related to final settlements. Additionally, in 2012, the System received approximately \$20,930,000 additional Medicare payments from The Rural Floor Provision Settlement that was signed on April 5, 2012. This settlement related to the improper calculation of the Medicare DRG rate for System facilities by the Centers for Medicare and Medicaid Services (CMS) for years 2004 to 2011.

3. Net Patient Service Revenue, continued

The System has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. The basis for payment to the hospitals and THPG under these arrangements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates. Items such as high cost drugs and implants are sometimes paid as an add-on to prospectively determined rates. All of these payment methods can occur independently or in combination for different commercial agreements.

Additionally, the Tax-Exempt Hospitals provide discounted pricing to uninsured patients. The pricing is calculated by applying a discount to charges for services received. The discount rate was 45% in 2012 and 2013. The consolidated and unconsolidated joint venture hospitals also provide similar discounted pricing to uninsured patients.

The System recognizes patient service revenue associated with services provided to patients who have third-party payor coverage on the basis of contractual rates for the services rendered. For uninsured patients that do not qualify for charity care, the System recognizes revenue on the basis of its standard rates for services provided (or on the basis of discounted rates, if negotiated or provided by policy). On the basis of historical experience, a significant portion of the System's uninsured patients will be unable or unwilling to pay for the services provided. Thus, the System records a significant provision for bad debts related to uninsured patients in the period the services are provided.

Patient service revenue, net of contractual allowances and discounts (but before the provision for bad debts), recognized in the years ended December 31, 2013 and 2012 from these major payor sources, is as follows (dollars in thousands)

		2013		2012
Medicare	\$	718,738	\$	740,746
Medicare Managed Care		373,173		306,026
Medicaid		138,158		162,935
Medicaid Managed Care		118,936		125,159
Managed Care	:	2,276,448		2,183,667
Commercial and Other		132,438		113,292
Private Pay		173,936		194,138
	\$	3,931,827	\$_	3,825,963

THR (through certain wholly controlled tax-exempt and joint venture hospitals), Baylor Health Care System, HCA North Texas Division, and Methodist Hospitals of Dallas have entered into Affiliation Agreements with Parkland Memorial Hospital and Healthcare System (Parkland), and John Peter Smith Hospital and Healthcare System (JPS), and have created Dallas County Indigent Care Corporation (DCICC), and Tarrant County Indigent Care Corporation (TCICC), both Texas non-profit corporations, to effectuate participation in the Texas Healthcare Transformation and Quality Improvement Program (1115 Waiver Program) DCICC has separately entered into a series of agreements with Parkland and the University of Texas Southwestern Medical Center of Dallas (UT Southwestern), and TCICC has separately entered into a series of agreements with JPS and various physician groups

In 2013, THR (through certain wholly controlled tax-exempt hospitals) began participating in similar 1115 Waiver Programs in other counties. These programs include the Johnson County Community Care Corporation (JCCCC), which has entered into contracts with physicians to pay for the care of indigent county residents, Collin County, which has entered into a contract with Paramed Physicians Association to pay for care of indigent county residents, and Denton County to provide hospital care for indigent county residents.

3. Net Patient Service Revenue, continued

During 2013 and 2012, THR, on behalf of its participating hospitals, recorded supplemental Medicaid revenue of approximately \$96,148,000 and \$133,154,000, respectively, under the 1115 Waiver Program At December 31, 2013 and 2012, THR had a receivable of approximately \$63,623,000 and \$44,665,000, respectively, related to the 1115 Waiver Program

During 2013 and 2012, THR, on behalf of its participating hospitals, recorded expense of approximately \$44,054,000 and \$79,229,000, respectively, representing disbursements made to the companies listed above through DCICC, TCICC, JCCCC, and Collin County for providing services to indigent patients in those respective counties

At December 31, 2013 and 2012, THR has deferred revenue of approximately \$12,964,000 and \$9,811,000, respectively included in other accrued liabilities on the consolidated balance sheets. The deferred revenue at December 31, 2013 represents approximately 10% of the payments that have been received or are expected under the waiver programs (all counties) relating to uncertainties surrounding the State of Texas capacity limits. The deferred revenue at December 31, 2012 is comprised of approximately \$15,454,000 representing 10% of the payments that have been received or are expected under the waiver programs (Dallas and Tarrant County) relating to uncertainties surrounding the State of Texas capacity limits, offset by approximately \$5,643,000 net receivable due from the other partners in DCICC and TCICC relating to indemnity agreement requirements

In addition to the uncompensated care revenue THR receives under the 1115 Waiver Program, THR also receives Delivery System Reform Incentive Program (DSRIP) revenue through TCICC and DCICC The program provides for incentive revenue to be earned by facilities for initiating programs that benefit the community and lower overall healthcare cost, and for reaching preset goals for those programs The DSRIP program will run through five years For year one, facilities who chose to participate received incentive revenue for submitting acceptable project plans that would span the five years of the program THR received approximately \$3,712,000 during 2013 for the first year of the DSRIP program, which is included in other operating revenue in the consolidated statements of operations and changes in net assets. During years two through five, providers earn revenue by meeting the program goals and reporting them to the State During 2013, THR recorded approximately \$18,136,000 in DSRIP year two revenue included in other operating revenue in the consolidated statements of operations and changes in net assets Of this amount, approximately \$3,137,000 was received in 2013, \$15,313,000 is recorded as other receivables in the consolidated balance sheets, and \$314,000 of the funds received are recorded in other accrued liabilities in the consolidated balance sheets representing a reserve for uncertainties surrounding the State of Texas capacity limits

4. Charity Care and Community Benefit

In accordance with its mission, the System commits substantial resources to sponsor a broad range of services for the indigent as well as the broader community. Community benefit provided to the indigent includes the cost of providing services to persons who cannot afford health care due to inadequate resources and/or to persons who are underinsured. This category of community benefit in accordance with Texas law includes the unreimbursed costs of traditional charity care as well as the estimated unreimbursed costs of care provided to beneficiaries of Medicaid and other indigent public programs. The System also benefits the communities it serves by providing facilities for the education and training of health care professionals and by participating in research activities that offer the potential of improving health care

4. Charity Care and Community Benefit, continued

The System also promotes access to health care services by providing support for indigent care clinics, promotes community health education and wellness programs, supports other local community based non-profit organizations through charitable donations, and sponsors a variety of health-related support groups and programs. These activities are classified as community benefits under Texas law

Finally, the System provides a significant amount of health care services to uninsured and underinsured individuals who do not pay for the services they receive. When the System does not have the information required to properly determine charity status, the amounts owed by these individuals are classified as bad debt expense.

The System provides care to patients who meet criteria established under its charity care policy without charge or at amounts less than their established rates. Because the System does not pursue collection of amounts determined to qualify as charity care, they are not reported as net patient service revenue. The System estimated costs associated with charity care based on the ratio of cost to gross charges and applying this ratio to charity care provided. The System estimates direct and indirect costs associated with providing charity care was approximately \$198,250,000 and \$183,650,000 for the years ended. December 31, 2013 and 2012, respectively. The System receives certain funds to offset or subsidize charity services provided from gifts or grants restricted for charity or indigent care. The amount of such funds recognized in unrestricted operations from such sources totaled approximately \$512,000 and \$621,000 for the years ended.

5. Investments

Short-Term Investments

Short-term investments at December 31, 2013 and 2012 totaling approximately \$1,436,000 and \$1,526,000, respectively, are comprised of fixed income securities

Assets Limited as to Use

Assets limited as to use that are required for obligations classified as current liabilities are included in current assets in the consolidated balance sheets. The composition of assets limited as to use at December 31, 2013 and 2012 is set forth in the following table (dollars in thousands)

	2013	2012
Internally designated		
Cash and cash equivalents	\$ 77	\$ 45
US government securities	1,160	1,151
Fixed income securities	826,708	694,536
Equity secunties	1,940,653	1,357,276
Mutual funds	536	-
Hedge funds	1,294	1,570
Donor-restricted special purpose and		
endowment funds		
Cash and cash equivalents	1,113	1,382
Mineral interests	5,693	4,330
Real estate	2,768	2,768
Fixed income securities	34,601	36,580
Equity securities	90,853	73,033
Beneficial interest in perpetual trust, held		
ın chantable remainder unitrusts, and		
held in charitable gift annuities		
Cash and cash equivalents	1,047	273
Mutual funds	3,852	276
Mineral interests	1,115	1,144
Real estate	842	842
Fixed income securities	3,207	3,974
Equity secunties	5,875	4,022
Other provisions		
Cash and cash equivalents	23,640	51,657
Fixed income securities	39,094	44,583
Equity securities	11,150_	13,330
	2,995,278	2,292,772
Less Assets limited as to use -	(226.762)	(254.204)
required for current liabilities	(226,762)	(254,394)
	\$ 2,768,516	\$ 2,038,378

Excluded from the above table are promises to give of approximately \$9,543,000 and \$12,591,000 at December 31, 2013 and 2012, respectively that are included in assets limited as to use in the accompanying consolidated balance sheets

5. Investments, continued

Assets Limited as to Use, continued

These promises to give are comprised of the following at December 31, 2013 and 2012 (dollars in thousands)

	2013		2012	
Unconditional promises to give before unamortized discount and allowance for uncollectibles Less Unamortized discount	\$	9,928 (81)	\$	13,396 (121)
Less Allowance for uncollectibles		9,847 (304)		13,275 (684)
Net unconditional promises to give	\$	9,543	\$	12,591
Schedule of future amounts due Less than one year One to five years Over five years	\$	4,026 4,288 1,614	\$	7,632 3,961 1,803
Total	\$	9,928	\$	13,396

Discount rates for these promises to give ranged from 0 22% to 4 66% and from 0 16% to 4 82% for the years ended December 31, 2013 and 2012, respectively

THR and its wholly-controlled affiliates participate with Presbyterian Healthcare Resources, a founding member of THR, in a pooled, long term investment fund administered by THR Amounts internally designated represent THR and its wholly-controlled affiliates pro rata share of the fund. These funds exist to provide liquidity for the System, to support its capital program, and to backstop short-term reserves as a buffer against interruption of business operations due to catastrophic events. The fund's asset allocation is a reflection of the System's investment objectives as stated in its investment policy statement. Prior to July 16, 2012, the fixed income securities in the pool, which are primarily U.S. government obligations, were designated as other-than-trading securities while the equity securities were designated as trading. As a result of modifications to THR's investment policy statement effective July 16, 2012, all purchases of fixed income securities in the pool after this date are designated as trading securities.

Management evaluates THR and its wholly-controlled affiliates' fixed income securities to determine whether any are deemed to be other-than-temporarily impaired due to credit worthiness of the bond issuers. There were no securities deemed to be other-than-temporarily impaired at December 31, 2013 or 2012.

At December 31, 2013, the fair value and gross unrealized losses on THR and its wholly-controlled affiliates' pro rata share of fixed income securities that are deemed not to be other-than-temporarily impaired and have been in a continuous unrealized loss position for twelve months or greater were approximately \$19,856,000 and \$1,253,000, respectively. Because THR has the ability and intent to hold these investments until a market price recovery, which may be maturity, these investments are not considered other-than-temporarily impaired. At December 31, 2013, the fair value and gross unrealized losses on THR and its wholly-controlled affiliates' pro rata share of fixed income securities that are deemed not to be other-than temporarily impaired and have been in a continuous unrealized loss position for less than twelve months were approximately \$237,910,000 and \$7,790,000, respectively

5. Investments, continued

Investment Income

Net realized investment income, included in revenue and gains in excess of expenses and losses in the consolidated statements of operations and changes in net assets, is comprised of the following for the years ended December 31, 2013 and 2012 (dollars in thousands)

	2013	2012	
Interest and dividends Realized gains, net	\$ 38,982 174,712	\$ 55,817 31,116	
Total net realized investment income	213,694	86,933	
Less Net realized investment gain related to restricted funds	(6,319)	(3,176)	
Net realized investment income, other than amount related to restricted funds	\$ 207,375	\$ 83,757	

6. Property and Equipment

A summary of property and equipment at December 31, 2013 and 2012 is as follows (dollars in thousands)

	2013	2012
Land	\$ 141,909	\$ 140,994
Buildings and improvements	1,939,730	1,904,294
Fixed equipment	343,548	318,165
Major movable equipment	945,463	840,159
Building and equipment under capital lease obligations	2,758	8,103
Less Accumulated depreciation and	3,373,408	3,211,715
amortization	(1,702,083)	(1,556,082)
	1,671,325	1,655,633
Construction and renovation in progress	109,900	40,685
F1-9		
	\$ 1,781,225	\$ 1,696,318

Depreciation and amortization expense related to property and equipment from continuing operations for the years ended December 31, 2013 and 2012 was approximately \$187,151,000 and \$178,999,000, respectively Included in the above table is the cost, approximately \$314,851,000 and \$322,321,000, and accumulated depreciation, approximately \$171,783,000 and \$168,088,000, of land, buildings, and equipment held out for lease at December 31, 2013 and 2012, respectively

6. Property and Equipment, continued

The System has several construction projects in progress, which include renovation and modernization of existing facilities and construction of new facilities. Total remaining estimated costs of these projects is approximately \$176,117,000, of which the System has outstanding commitments of approximately \$119,087,000 at December 31, 2013. Total interest capitalized during the years ended December 31, 2013 and 2012 was approximately \$1,985,000 and \$2,230,000, respectively.

The System recognizes a liability for the fair value of a conditional asset retirement obligation if the fair value of the liability can be reasonably estimated. Uncertainty about the timing and (or) method of settlement of a conditional asset retirement obligation should be factored into the measurement of the liability when sufficient information exists. This applies to legal obligations to perform an asset retirement activity in which the timing and (or) method of settlement are conditional on a future event that may or may not be within the control of the entity. The fair value of a liability for a legal obligation associated with the retirement of long-lived assets is recognized in the period in which it is incurred. The fair value, which approximates the cost a third party would incur in performing the tasks necessary to retire such assets, is recognized at the present value of expected future cash flows and is added to the carrying value of the associated asset and depreciated over the asset's useful life.

Asset retirement obligations related to asbestos removal are recorded as other non-current liabilities in the accompanying consolidated balance sheets and totaled approximately \$6,271,000 and \$6,894,000 at December 31, 2013 and 2012, respectively. As a result of changes in estimated costs to abate certain types of asbestos, the System recorded decreases to the liability and a reduction in asbestos abatement expenses of approximately \$200,000 and \$29,000 during the years ended December 31, 2013 and 2012, respectively. Depreciation expense related to the associated assets was approximately \$44,000 and \$46,000 in 2013 and 2012, respectively. Additional accretion costs were approximately \$329,000 and \$373,000 for the years ended December 31, 2013 and 2012, respectively.

7. Long-Term Debt

A summary of long-term debt at December 31, 2013 and 2012 is as follows (dollars in thousands)

	2013	 2012
System Revenue Bonds (Texas Health Resources), Series 2012A (Taxable), fixed interest rate of 4 366%, due through 2047 System Revenue Bonds (Texas Health Resources), Series 2012B, variable interest rates, due through 2047 (interest rates were	\$ 100,000	\$ 100,000
0 04% and 0 11% at December 31, 2013 and 2012, respectively)	50,000	50,000
System Revenue Bonds (Texas Health Resources), Series 2010, fixed interest rate of 5 00%, due through 2040	157,550	157,550
System Tax-Exempt Loan (Texas Health Resources), Series 2010 Bank of America Private Loan, variable interest rates, due through 2035, (interest rates were 0.76% and 0.78% at	07.500	22.222
December 31, 2013 and 2012, respectively) System Tax-Exempt Loan (Texas Health Resources), Series 2010	67,500	33,388
Compass Private Loan, variable interest rates, due through 2033, (interest rate was 1 17% at December 31, 2013 and 2012)	67,500	64,588

(Continued)

7. Long-Term Debt, continued

	2013	2012
System Revenue Bonds (Texas Health Resources), Series 2008A, 2008B, and 2008C, variable interest rates, due through 2047, (interest rates were 0 04% at December 31, 2013 and ranged from	n	
0 11% to 0 13% at December 31, 2012) System Revenue Bonds (Texas Health Resources), Series 2007A	176,055	176,055
and 2007B, fixed interest rate of 5 00%, due through 2047 Term and Revolving Loans (Rockwall Regional Hospital, L L C), variable interest rates, due through 2017, (interest rates ranging from 2 11% to 2 16% and 2 16% to 2 26% at December 31, 2013	657,120	671,005
and 2012, respectively) Term and Revolving Loans (Flower Mound Hospital Partners, L L C), variable interest rates, due through 2018, (interest rates ranging from 1 40% to 1 46% and 1 53% to 1 78% at December 31, 2013	43,129	47,086
and 2012, respectively) Term and Revolving Loans (AMH Cath Labs, L L C), variable interest rates, due through 2022, (interest rates ranging from 1 07% to 1 47% and 1 11% to 1 51% at December 31, 2013 and 2012,	87,841	93,809
respectively) Term Loan (Health Imaging Partners, LLC), fixed interest rate of	20,832	21,700
3 87%, due through 2021 Notes Payable (Health Imaging Partners, LLC), varying rates of interest, due through 2018, (interest rates ranging from 4 03% to 7 21% and 2 94% to 7 95% at December 31, 2013 and 2012,	28,500	-
respectively) Note Payable (THR-SCA Holdings, LLC), convertible to equity,	9,153	9,498
Interest rate of 4% fixed or 49% of available cash flow, due 2032 Capital Lease Obligations, at imputed interest rates ranging from	9,790	7,492
4 74% to 8 09% collateralized by leased equipment Other loans and notes payable, fixed and variable interest rates due through 2018 (interest rates ranging from 2 63% to 3 30% and	1,886	3,142
1 96% to 3 30% at December 31, 2013 and 2012, respectively)	10,807 1,487,663	8,998 1,444,311
Add Unamortized original issue premium/discount, net Less	9,128	10,504
Current portion of long-term debt	(214,839)	(209,634)
Long-term debt, net of current portion	\$ 1,281,952	\$ 1,245,181

In December, 2012, THR entered into credit agreements with Wells Fargo Bank N A and U S Bank N A for lines of credit of \$75,000,000 each (the Credit Agreements) Under the Credit Agreements, outstanding balances under the lines of credit generally bear interest at a variable rate calculated as a percentage of LIBOR plus a spread At December 31, 2013 and 2012, there were no outstanding balances under these Credit Agreements

7. Long-Term Debt, continued

THR issued Series 2012A (Series 2012A Bonds) and 2012B (Series 2012B Bonds) bonds (collectively the Series 2012 Bonds) through Tarrant County Cultural Education Facilities Finance Corporation (official statements dated September 27, 2012) in the amounts of \$100,000,000 and \$50,000,000, respectively. The proceeds of the Series 2012 Bonds will be used to (a) finance and reimburse THR for the costs of the acquisition, construction, renovation, remodeling and/or equipping of capital improvements and (b) pay certain costs incurred in connection with the issuance of the Series 2012 Bonds. The Series 2012A Bonds are tax-exempt variable rate demand bonds, and are as such subject to periodic tender and remarketing provisions. The interest rates at which the bonds are remarketed are determined in accordance with the remarketing agreement applicable to the Series 2012B Bonds. Liquidity for payment of the Series 2012B Bonds tendered for purchase and not remarketed is provided by THR under a self liquidity program. As a result, THR has classified the Series 2012B Bonds as a current liability in the current portion of long-term debt.

In November 2010, THR entered into tax-exempt loan agreements with Bank of America, N A and Compass Mortgage Corporation in the aggregate principal amount of \$135,000,000 (the Bank Loans). The proceeds of these Bank Loans were used (a) to pay costs of acquiring, constructing, renovating, remodeling and/or equipping capital improvements for certain THR tax-exempt health facilities, and (b) to pay certain costs incurred in connection with the Bank Loans. The Bank Loans bear interest at variable rates calculated as a percentage of LIBOR plus a spread. At December 31, 2013 and 2012, THR had drawn approximately \$67,500,000 and \$33,388,000, and \$67,500,000 and \$64,588,000 on the Bank of America and Compass Bank Loans, respectively.

THR issued Series 2010 bonds (the Series 2010 Bonds) through the Tarrant County Cultural Education Facilities Finance Corporation (official statement dated November 11, 2010) in the amount of \$157,550,000. The proceeds of the Series 2010 Bonds were used (a) to refund the Tarrant County Health Facilities Development Corporation Texas Health Resources System Revenue Bonds, Series 2008D, 2008F, and 2008G, and (b) to pay certain costs incurred in connection with the issuance of the Series 2010 Bonds and the provisions for payment of the refunded Series 2008D, 2008F, and 2008G Bonds

THR issued Series 2008A-G bonds (the Series 2008 Bonds) through the Tarrant County Cultural Education Facilities Finance Corporation (official statement dated October 27, 2008) in the amount of \$366,120,000 The proceeds of the Series 2008 Bonds were used (a) to refund the Tarrant County Health Facilities Development Corporation Texas Health Resources System Revenue Bonds, Series 2003 (the Series 2003 Bonds) (\$300,000,000) and the Plano Health Facilities Development Corporation Unit Priced Demand Adjustable Revenue Bonds (Children's and Presbyterian Healthcare Center of North Texas Project) Series 1989 (the Series 1989 Bonds) (\$27,900,000), (b) to finance or refinance the purchase, development, construction, reconstruction, renovation, rehabilitation and/or equipping of certain THR tax-exempt health facilities (\$35,900,000), and, (c) pay certain costs incurred in connection with the issuance of the Series 2008 Bonds and the provisions for payment of the refunded Series 2003 and Series 1989 Bonds As previously discussed, THR defeased all of the outstanding Series 2008D, 2008F, and 2008G Bonds in November 2010, with proceeds from the issuance of the Series In addition, THR redeemed all of the outstanding Series 2008E Bonds on November 22, 2010 at a purchase price equal to the principal amount (\$36,140,000) thereof plus interest accrued thereon to the redemption date THR used available cash to redeem the Series 2008E Bonds

7. Long-Term Debt, continued

The Series 2008 Bonds are variable rate demand bonds. Accordingly, the Series 2008 Bonds are subject to periodic tender and remarketing provisions. The interest rates at which the bonds are remarketed are determined in accordance with the remarketing agreement applicable to each series of the Series 2008 Bonds Liquidity for payment of the Series 2008A (\$65,000,000) and 2008B (\$50,285,000) Bonds tendered for purchase and not remarketed is provided by THR under a self liquidity program. As a result, THR has classified these two series as current liabilities in the current portion of long-term debt. Liquidity for payment of the Series 2008C Bonds tendered for purchase and not remarketed is provided by a Standby Bond Purchase Agreement (SBPA) with JPMorgan Chase Bank, NA With respect to the bonds supported by a SBPA, any principal balance that would require repayment within twelve months under the terms of the SBPA agreement is classified as current Based on the payment terms in the SBPA, at the end of any reporting period, THR could have up to three of twelve quarterly payments due within a one-year period of time, therefore, THR carries 3/12 of the outstanding principal amount on these bonds as a current liability in the current portion of long-term debt THR's management believes that the lending institution holding this SBPA has the ability to meet its obligation, if necessary The SBPA expires November 23, 2015 and may be renewed or replaced In the event the SBPA is not renewed and THR is unable to replace the liquidity facilities, the outstanding bonds become bank bonds under a mandatory tender provision. The SBPA also contains certain liquidity facility agreement special default provisions that would result in immediate termination of the agreement requiring THR to purchase any tendered bonds that are unable to be remarketed

In the event all of the Series 2008 and Series 2012B Bonds were tendered and the remarketing agents were unable to remarket the bonds, THR's required repayment of principal as compared to scheduled principal repayments are as follows (dollars in thousands)

Series 2008 and 2012B Bonds						
Year Ending December 31,	Scheduled Principal Payments		Year Ending Princip		ar	Self .iquidity nd SBPA rovisions
2014 2015 2016	\$	- - -	\$	180,478 20,257 20,257		
2017 Thereafter		- 226,055		5,063		
Total	\$	226,055	\$	226,055		

Concurrent with the issuance of the Series 1997 Bonds and amended in connection with the issuance of the Series 2008 and Series 2012 Bonds, THR entered into the Second Amended and Restated Master Trust Indenture (the Master Indenture) Among other requirements, THR granted a security interest in (a) certain of its revenue (as defined in the Master Indenture) and accounts receivable of the grantor, (b) all money and investments held or required to be held for the credit of the funds and accounts established by or under the Master Indenture, and (c) any and all property that may, from time to time, be subjected to the lien and security interest of the Master Indenture

7. Long-Term Debt, continued

In April and May 2007, at THR's request, Tarrant County Cultural Education Facilities Finance Corporation issued \$597,840,000 of Refunding Revenue Bonds and \$100,000,000 of Revenue Bonds, Series 2007A and 2007B, respectively The proceeds of the Series 2007A Bonds were used (a) to provide payment of principal, redemption premium, and interest to redemption or maturity on \$366,985,000 outstanding Series 1997A Bonds, \$157,090,000 outstanding Series 1997B Bonds, and \$68,745,000 outstanding Series 1997C Bonds, and (b) to pay certain costs incurred in connection with the issuance of the Series 2007A Bonds and the provisions for the refunded bonds. The proceeds of the sale of the Series 2007B Bonds will be used (a) to pay or reimburse. THR for the costs of acquiring, constructing, renovating, remodeling, and/or equipping capital improvements for THR and its tax-exempt controlled affiliates, and (b) to pay certain costs incurred in connection with the issuance of the Series 2007B Bonds.

On December 21, 2010, Rockwall entered into a Credit Agreement with JPMorgan Chase Bank N A (the Chase Agreement) The Chase Agreement provides Rockwall with a Real Estate Term Loan of \$42,000,000, an Equipment Term Loan of \$13,000,000, and a Revolving Loan of \$5,000,000 to be used as working capital. Under the Chase Agreement, outstanding balances bear interest based on a one-, two-, or three-month LIBOR rate plus 1 95%. The Real Estate Term Loan and Equipment Term Loan had outstanding balances of approximately \$35,700,000 and \$7,429,000, and \$37,800,000 and \$9,286,000 at December 31, 2013 and 2012, respectively. There were no amounts outstanding on the Revolving Loan as of December 31, 2013 and 2012.

On January 13, 2011, Rockwall entered into a forward-starting swap agreement with JPMorgan Chase with respect to the \$42,000,000 Real Estate Term Loan This swap is intended to reduce the financial risk related to rising LIBOR interest rates by executing a cash flow hedge that will convert the floating rate exposure to a fixed rate hedge instrument. The fixed rate on this hedge is 2 70%, with a start date of January 31, 2011 and ending date of December 31, 2017 The fair value of the swap was a liability of approximately \$1,935,000 at December 31, 2013, of which approximately \$871,000 is expected to be reclassified into earnings during the next twelve months and is included in other accrued liabilities with the remainder included in other noncurrent liabilities on the accompanying consolidated balance sheets. The fair value of the swap was a liability of approximately \$3,252,000 at December 31, 2012, and is included in other noncurrent liabilities on the accompanying consolidated balance sheets increase or decrease in the fair value for the years ended December 31, 2013 and 2012 is recorded in other changes in unrestricted net assets in the accompanying consolidated statement of operations and changes in net assets Realized gains and losses (settlements) on interest hedge derivatives are recorded as adjustments to interest expense in the statements of operations and are included in cash flows from operating activities in the statements of cash flows For the years ended December 31, 2013 and 2012, settlements totaled approximately \$941,000 and \$980,000, respectively

On February 28, 2008, Flower Mound entered into a Credit Agreement (the Agreement) with various lending institutions with JPMorgan Chase Bank, NA acting as agent for the lenders. The Agreement provides Flower Mound with an Advancing Term Loan Commitment of \$105,000,000 used for the construction of the hospital building and the acquisition of equipment and a Revolving Loan Commitment of \$20,000,000 to be used as working capital. During 2012, the Agreement was amended to reduce the Revolving Loan to \$5,000,000. Under the Agreement, outstanding balances for the Term and Revolving Loans bear interest based on one-, two-, three-, or six-month LIBOR rates, plus 1 43% for the Term Loan and 0 90% for the Revolving Loan. Prior to an amendment on December 20, 2013, the interest rate on the Term Loan was based on LIBOR rates plus 1 15%. The balance outstanding on the Term Loan as of December 31, 2013 and 2012 was approximately \$87,841,000 and \$93,809,000, respectively. There were no amounts outstanding on the Revolving Loan as of December 31, 2013 and 2012.

7. Long-Term Debt, continued

On March 10, 2008, Flower Mound also entered into a forward-starting interest swap agreement with JPMorgan Chase with respect to \$73,500,000 of the Advancing Term Loan This swap is intended to reduce the financial risk related to rising LIBOR interest rates by executing a cash flow hedge that will convert the floating rate exposure to a fixed rate hedge instrument. The fixed rate on the hedge is 4 76% with a start date of September 30, 2009 and an end date of February 28, 2018 The fair value of the swap was a liability of approximately \$7,583,000 at December 31, 2013, of which approximately \$2,698,000 is expected to be reclassified into earnings during the next twelve months and is included in other accrued liabilities with the remainder included in other noncurrent liabilities on the accompanying consolidated balance sheets The fair value of the swap was a liability of approximately \$11,137,000 at December 31, 2012, and is included in other noncurrent liabilities on the accompanying consolidated balance sheets All of the increase or decrease in the fair value for the years ended December 31, 2013 and 2012 is recorded in other changes in unrestricted net assets in the accompanying consolidated statement of operations and changes in net assets Realized gains and losses (settlements) on interest hedge derivatives are recorded as adjustments to interest expense in the statements of operations and are included in cash flows from operating activities in the statements of cash flows. For the years ended December 31, 2013 and 2012, settlements totaled approximately \$2,903,000 and \$2,982,000, respectively

On December 28, 2011, ACL entered into Loan Agreements with Bank of America, N A (the Agreements) The Agreements provide ACL with a ten year floating rate Service Line Term Loan of \$15,300,000, a seven year floating rate Equipment Term Loan of \$6,400,000 and a five year floating rate Revolving Line of Credit of \$10,000,000. The loans bear interest at LIBOR plus a credit spread of 1 3% for the Service Line Term Loan and 0 9% for the Equipment Term Loan and Revolving Line of Credit. Balances outstanding as of December 31, 2013 and 2012, respectively, were approximately \$14,688,000 and \$15,300,000 on the Service Line Term Loan and approximately \$6,144,000 and \$6,400,000 on the Equipment Term Loan. There was no outstanding balance on the Revolving Line of Credit as of December 31, 2013 and 2012.

On December 22, 2011, ACL entered into Interest Rate Swap Agreements with Bank of America N A with respect to the Service Line Term Loan and Equipment Term Loan These swaps are intended to reduce the financial risk related to rising LIBOR interest rates by executing a cash flow hedge that will convert the floating rate exposure to a fixed rate hedge instrument. The fixed rate on the Service Line Term Loan hedge is 2 0025%, with a start date of December 28, 2011 and ending date of January 1, 2022 The fixed rate on the Equipment Term Loan hedge is 1 6470%, with a start date of December 28, 2011 and ending date of January 1, 2019 The fair value of the swaps at December 31, 2013 was an asset of approximately \$379,000 and is included in other assets on the accompanying consolidated balance sheets The fair value of the swaps at December 31, 2012 was a liability of approximately \$835,000 and is included in other noncurrent liabilities on the accompanying consolidated balance sheets All of the increase or decrease in the fair value of the swaps for the years ended December 31, 2013 and 2012 is recorded in other changes in unrestricted net assets in the accompanying consolidated statements of operations and changes in net assets Realized gains and losses (settlements) on interest hedge derivatives are recorded as adjustments to interest expense in the statements of operations and are included in cash flows from operating activities in the statements of cash flows For the years ended December 31, 2013 and 2012, settlements totaled approximately \$362,000 and \$270,000, respectively

In December 2013, Health Imaging Partners entered into a Senior Secured Credit Facility with KeyBank National Association (the Credit Facility) The Credit Facility provides Health Imaging Partners with a seven year fixed rate Term Loan of \$28,500,000 and a two year fixed or floating rate Revolving Line of Credit of \$3,000,000 The Term Loan bears interest at 3 87% and the Revolving Line of Credit bears interest at either a floating rate advance or a LIBOR rate advance based on timing of when the advance is made. The balance outstanding on the Term Loan as of December 31, 2013 was \$28,500,000. There was no outstanding balance on the Revolving Line of Credit as of December 31, 2013.

7. Long-Term Debt, continued

Scheduled principal repayments on long-term debt are as follows (dollars in thousands)

	S	Scheduled		
Year Ending		Principal		
December 31,	P	Payments .		
2014	\$	34,361		
2015		34,311		
2016		41,874		
2017		69,859		
2018		91,702		
Thereafter		1,215,556		
Total	\$	1,487,663		

Unamortized bond and debt issuance costs at December 31, 2013 and 2012 were approximately \$6,213,000 and \$6,224,000, respectively, and are included in other assets in the accompanying consolidated balance sheets

The Master Indenture, SBPA, Bank Loans and Credit Agreements contain various covenants which require, among other things, the maintenance of certain financial ratios and certain other restrictions. Management believes THR is in compliance with its covenants as of December 31, 2013.

8. Net Assets

Temporarily Restricted Net Assets

Temporarily restricted net assets at December 31, 2013 and 2012 were restricted for the following purposes (dollars in thousands)

		2013		2012	
Capital improvements	\$	32,044	\$	36,007	
Education and training		23,683		18,204	
Patient care		12,946		10,654	
Research		9,332		6,786	
Community outreach		5,170		3,560	
Other restricted purposes		11,279		7,216	
	<u> \$ </u>	94,454	\$	82,427	

8. Net Assets, continued

Permanently Restricted Net Assets

Permanently restricted net assets at December 31, 2013 and 2012 were restricted by donors to be maintained by THR in perpetuity for the following purposes (dollars in thousands)

	 2013		2012	
Education and training	\$ 23,211	\$	22,378	
Research	12,181		11,945	
Patient care	8,326		7,968	
Capital improvements	3,590		3,526	
Community outreach	2,594		2,566	
Other restricted purposes	 13,496		8,176	
	\$ 63,398	\$	56,559	

9. Endowment

The System's endowments consist of donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. Net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Based on the interpretation of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) by the Board of Trustees, the guidance in FASB ASC 958-205, Not-for-Profit Entities Presentation of Financial Statements, and absent explicit donor stipulations to the contrary, the System classifies the original value of gifts donated to the permanent endowment as well as accumulations to the permanent endowment made at the direction of the donor or by policy as permanently restricted net assets. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the System in a manner consistent with the standard of prudence prescribed in UPMIFA

In accordance with UPMIFA, the System considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds

- (1) The duration and preservation of the fund
- (2) The purposes of the Foundations and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Foundations
- (7) The investment policies of the Foundations

9. Endowment, continued

Changes in the System's endowment net assets for the years ended December 31, 2013 and 2012 are as follows (dollars in thousands)

		Board						
	De	signated	Donor- Restricted					
	End	dowment		Endowme	unds	Total		
		Funds	Ten	nporarily	Permanently		Endowment	
	Uni	estricted	Re	stricted	Re	stricted		Funds
Balance at December 31, 2011	\$	42,995	\$	24,871	\$	46,064	\$	113,930
Contributions		-		_		2,221		2,221
Interest and dividends		827		1,883		-		2,710
Realized and unrealized gains, net		2,818		2,974		-		5,792
Transfers		-		(718)		1,267		549
Amounts appropriated for expenditure		(236)		(1,433)				(1,669)
Balance at December 31, 2012		46,404		27,577		49,552		123,533
Contributions		-		_		358		358
Interest and dividends		473		1,437		-		1,910
Realized and unrealized gains, net		6,631		12,396		-		19,027
Transfers		-		(823)		1,023		200
Amounts appropriated for expenditure		(164)		(1,304)				(1,468)
Balance at December 31, 2013	\$	53,344	\$	39,283	\$	50,933	\$	143,560

From time to time, the fair value of assets associated with an individual donor-restricted endowment fund may fall below the original value of the fund. In accordance with GAAP, deficiencies of this nature are reported in unrestricted net assets. There were no deficiencies of this nature as of December 31, 2013 and 2012.

The System has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, the endowment assets are invested in securities and other instruments which compliment or balance one another, thereby reducing risk without significantly reducing average returns

To satisfy its long-term rate-of-return objectives, the System relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The System targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

The System has spending policies that allow up to 4% of the endowment to be appropriated for expenditure unless otherwise stipulated in the donor agreement, calculated after the endowment principal has been increased by the annual Consumer Price Index. This is consistent with the System's objectives to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth.

10. Non-Controlling Interests

The System controls and therefore consolidates certain investees in its partnerships with physicians and non-physicians to operate hospitals and other health related ventures. The activity for non-controlling interests for the years ended December 31, 2013 and 2012 is summarized below (dollars in thousands)

	 2013	 2012
Non-controlling ownership interest in equity of consolidated		
affiliates, beginning of year	\$ 60,910	\$ 49,343
Revenue and gains in excess of expenses and losses		
attributable to non-controlling interest	63,164	53,215
Elimination and/or purchase of non-controlling interest	(829)	(1,053)
Non-controlling interest in change in fair value of interest rate		
swap agreements	2,864	(281)
Contributions from non-controlling interest holders	1,877	2,352
Distributions to non-controlling interest holders	(51,195)	(42,666)
Non-controlling ownership interest in equity of consolidated		
affiliates, end of year	\$ 76,791	\$ 60,910

11. Retirement Plans

The System has various plans, primarily defined contribution plans, which cover eligible full-time and part-time employees of the System Plan contributions, included in salaries, wages, and employee benefits in the consolidated statements of operations and changes in net assets, were approximately \$52,834,000 and \$49,165,000 for the years ended December 31, 2013 and 2012, respectively

12. Federal and State Income Taxes

The System has certain subsidiaries and operations such as partnership interests, retail pharmacies and outside laboratory services that are taxable for federal income tax purposes. The taxable activities of all includible entities have approximately \$747,000 and \$1,082,000 in net deferred tax assets, against which a 100% valuation allowance has been recorded, for the years ended December 31, 2013 and 2012, respectively. While the System expects to generate taxable income from certain activities in the future, the valuation allowance has been recorded because the System does not believe taxable income will be incurred by the entities that generated the net deferred tax assets. The Texas franchise tax applies to certain of the System's consolidated for-profit and joint venture interests. Under this law, tax is calculated on a margin base and is therefore reflected in the System's statements of operations and changes in net assets as income tax expense. Federal and state income tax expense of approximately \$9,293,000 and \$10,170,000 is included in the consolidated statements of operations and changes in net assets for the years ended December 31, 2013 and 2012, respectively

13. Concentrations of Credit Risk

Financial institutions that potentially subject the System to concentrations of credit risk consist of deposits in banks and investments in excess of the Federal Deposit Insurance Corporation, Securities Investor Protection Corporation and other privately insured limits The System has not experienced any credit losses on these financial instruments

13. Concentrations of Credit Risk, continued

The hospitals and physician practices grant credit without collateral to their patients, most of whom are local residents and are insured under third-party payor agreements. The mix of gross receivables from patients and third-party payors at December 31, 2013 and 2012 is as follows

	2013	2012
Medicare	22%	19%
Medicare Managed Care	9%	8%
Medicaid	2%	3%
Medicaid Managed Care	5%	6%
Managed care organizations	43%	45%
Other third-party payors	3%	3%
Patients	16%_	16%
	100%	100%

14. Commitments and Contingencies

Management evaluates contingencies based upon available evidence. In addition, allowances for losses are provided each year for disputed items which have continuing significance. Management believes that allowances for losses have been provided to the extent necessary and that its assessment of contingencies is reasonable. Due to the inherent uncertainties and subjectivity involved in accounting for contingencies, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term. To the extent that the resolution of contingencies results in amounts which vary from management's estimates, future operating results will be charged or credited. The principal commitments and contingencies are described below.

Professional and General Liability Insurance

The System has known professional and general liability claims and incidents that may result in the assertion of claims, as well as exposure from unknown incidents that may be asserted. In connection with these risks, THR maintains a self-insurance program for the professional and general liabilities of THR and its wholly-controlled hospital affiliates whereby undiscounted reserves are recorded based on actuarial estimates from an independent third-party actuary. The self-insurance program includes coverage for general liability exposure of THPG Professional liability exposure of THPG is purchased from commercial carriers and is not included in the self-insurance program. In connection with the self-insurance program, THR maintains trust funds, included in assets limited as to use in the consolidated balance sheets, which hold assets for the purpose of paying potential professional liability and general liability claims. The System also purchases insurance for professional liability and general liability claims in excess of THR's self-insurance retention level.

Workers' Compensation Insurance

The System purchases workers' compensation insurance from commercial carriers with per claim deductibles and aggregate limits. Accrued claims include estimates for known claims and incidents incurred but not reported at December 31, 2013 and 2012, respectively

14. Commitments and Contingencies, continued

Employee Health Insurance

THR maintains a self-insurance medical plan for the employees of THR and its wholly-controlled affiliates. Accrued claims include estimates for known claims and services incurred but not reported at December 31, 2013 and 2012, respectively. THR also purchases insurance to limit its losses on claims for medical expenses.

Guarantees of Indebtedness

The Tax-Exempt Hospitals guaranteed approximately \$20,542,000 and \$15,386,000 of patient notes purchased by banks at December 31, 2013 and 2012, respectively. The System recorded a contingent liability of approximately \$5,763,000 and \$7,470,000 at December 31, 2013 and 2012, respectively, for these guarantees based on historical default rates

THR had previously entered into a limited guaranty agreement with Bank of America whereby THR guaranteed its proportionate share of any indebtedness outstanding between Bank of America and USMD Hospital of Arlington, LP (USMD Arlington) In February, 2013, USMD Arlington refinanced their existing Bank of America debt with JPMorgan Chase Bank, NA (JPM), and THR entered into a limited guaranty agreement with JPM for 51% of any indebtedness outstanding between JPM and USMD Arlington THR also previously guaranteed 100% of USMD Hospital of Fort Worth, LP (USMD Fort Worth)'s Southwest Bank indebtedness and 51% of their Bank of Texas indebtedness for a fee In May, 2013, USMD Fort Worth paid off their Bank of Texas debt and renegotiated their existing debt with Southwest Bank, and THR entered into a limited guaranty agreement with Southwest Bank for 51% of any indebtedness outstanding between Southwest Bank and USMD Fort Worth up to a maximum guaranty amount of \$6,150,000 At December 31, 2013 and 2012, THR's share of principal on USMD Arlington's and USMD Fort Worth's outstanding indebtedness was approximately \$17,284,000 and \$6,150,000, and \$18,036,000 and \$8,557,000, respectively Payments are due from THR if USMD Arlington or USMD Fort Worth is unable to fulfill its obligations at the scheduled payment dates As of December 31, 2013, it is not probable that THR will be required to make significant payments under the limited guaranty agreements. No amounts have been recorded in the accompanying consolidated financial statements for these guarantees

Litigation

The System is a party to several legal actions arising in the ordinary course of its business. In management's opinion, the System has adequate legal defenses, insurance coverage, and (or) self insurance trust assets for each of these actions, and management estimates that these matters will be resolved without material adverse effect on the System's future financial position, results of operations, or cash flows

Regulatory Compliance

The health care industry is subject to numerous laws and regulations of federal, state, and local governments and compliance can be subject to future review and interpretation as well as the possible emergence of regulatory actions unknown or unasserted at this time. Management believes that the System is in substantial compliance with applicable government laws and regulations. Regulatory inquiries and voluntary reports may be made from time-to-time. It is management's policy to cooperate fully in resolving any such reports or inquiries.

14. Commitments and Contingencies, continued

Regulatory Compliance, continued

In May 2013, THR learned sheets of microfiche containing records for patients treated at Texas Health Harris Methodist Hospital Fort Worth from 1980-1990 were not securely handled by the outside vendor with which THR contracted for all of its document destruction. THR has made all legally required notifications of the incident, including letters to the patients involved, a notice posted on THR's public website, and a press release. THR does not anticipate a material financial impact due to this incident.

In December 2010, the Department of Justice (DOJ) issued a request for information pursuant to the False Claims Act to THR involving seven THR wholly controlled hospitals. The request involves information regarding Medicare claims submitted by the hospitals in connection with the implantation of implantable cardioverter defibrillators (ICDs) during the period 2003 to the date of the request. The government is seeking this information to determine if ICD implantation procedures were performed in accordance with Medicare coverage requirements. Management understands that the DOJ has submitted similar requests to other hospital systems as well. The System is cooperating with the government regarding its review, to date, the DOJ has not asserted any claim against THR hospitals.

THR's Corporate Compliance Department investigates all compliance matters reported through its compliance program. As of the date of this disclosure, there was no additional pending or, to the knowledge of System management, threatened litigation, including professional liability claims, or reported compliance issues which in the opinion of System management involves any substantial risk of material liability for the System, and where applicable, in excess of available reserves and insurance coverage. In management's opinion, the System does not expect the resolution of any known regulatory compliance matters to have a material adverse effect on the System's future financial position, results of operations, or cash flows

Operating Leases

The System leases various equipment and facilities under operating leases expiring at various dates through 2025. Total rental expense, included in other operating expenses in the consolidated statements of operations and changes in net assets, was approximately \$80,620,000 and \$87,220,000 for the years ended December 31, 2013 and 2012, respectively

The following is a five year schedule, by year, of future minimum lease payments under non-cancelable operating leases that have initial terms in excess of one year as of December 31, 2013 (dollars in thousands)

Year Ending	
December 31,	
2014	\$ 52,377
2015	41,899
2016	36,054
2017	32,614
2018	23,190

The System leases office space and land at fair market value to non-THPG physicians, health care related businesses, and others under operating leases expiring at various dates through 2072. Total rental income, included in other operating revenue and other non-operating gains in the consolidated statements of operations and changes in net assets, was approximately \$36,273,000 and \$36,810,000 for the years ended December 31, 2013 and 2012, respectively

14. Commitments and Contingencies, continued

Operating Leases, continued

The following is a five-year schedule, by year, of future minimum rental income payments under non-cancelable leases that have initial terms in excess of one year as of December 31, 2013 (dollars in thousands)

\$ 24,460
18,678
13,008
9,491
6,679
\$

15. Functional Operating Expenses

The System provides general and comprehensive health care services to residents within its geographic locations. Operating expenses related to providing these services for the years ended December 31, 2013 and 2012 were as follows (dollars in thousands).

	2013	2012
Patient care services	\$ 3,077,387	\$ 3,004,051
General and administrative	427,841	410,294
Research and physician education	15,746	15,254
Fundraising	5,994	6,416
	\$ 3,526,968	\$ 3,436,015

16. Fair Value Measurements

The System follows the provisions of FASB ASC 820, Fair Value Measurements and Disclosures, for its financial assets and liabilities that are measured and reported at fair value each reporting period. The financial assets recorded at fair value on a recurring basis primarily relate to investments, assets limited as to use, interest rate swap agreements, and contributions receivable from split-interest agreements. FASB ASC 820 establishes a fair value hierarchy that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Levels 1 and 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy)

16. Fair Value of Financial Instruments, continued

The following tables present information about the System's assets and liabilities (dollars in thousands) that are measured at fair value on a recurring basis as of December 31, 2013 and 2012, and indicates the fair value hierarchy of the valuation techniques utilized to determine such fair value. In general, fair values determined by Level 1 inputs utilize quoted prices (unadjusted) in active markets for identical assets or liabilities. Fair values determined by Level 2 inputs utilize data points that are observable, such as quoted prices, interest rates and yield curves. Fair values determined by Level 3 inputs are unobservable data points for the asset or liability, and include situations where there is little, if any, market activity for the asset or liability. The System's assets limited as to use that are categorized as Level 3, or valued using significant unobservable inputs, represent an investment in the Texas Methodist (formerly Central Texas Methodist) Foundation, contributions receivable from split-interest agreements and an endowment fund primarily holding mineral interests that are valued based on a multiple of annual revenues.

		2013	i M Ider	oted Prices in Active arkets for ntical Assets (Level 1)	Ob	gnificant Other servable Inputs _evel 2)	Unob Ir	nificant servable puts vel 3)
Cash and cash equivalents	\$	23,540	\$	22,830	\$	710	\$	_
Domestic equity securities	*	20,0 .0	•	,000	•		•	
Cash equivalents		23,704		23,704		_		_
Mutual funds		80,795		80,795		_		_
Common collective trust		233,021		233,021		_		_
Energy		127,300		126,883		417		_
Materials		64,432		64,432		717		_
Industrials		122,246		122,246				_
Consumer discretionary		240,133		239,778		355		_
Consumer staples		69,707		69,303		404		_
Health care		161,131		160,461		670		_
Financials		303,621		302,945		676		_
Information technology		299,975		299,899		76		_
Telecommunication services		27,987		27,752		235		_
Utilities		18,943		18,851		92		_
Other		16,745		12,680		4,065		_
International equity securities		10,110		12,000		1,000		
Mutual funds		128.208		128,208		_		_
Common collective trust		130,264		130,264		_		_
Fixed income securities		,		,				
Cash equivalents		97,031		_		97,031		_
U S Government		17,742		_		17,742		_
Corporate bonds		80,783		_		80,783		_
Agency mortgages		247,045		-		247,045		_
U S Agencies		421,256		-		421,256		_
Other		2,098		_		2,098		_
Common collective trust (blended securities)		40,610		40,610		· -		_
Mutual funds (blended securities)		5,525		536		4,989		-
Hedge funds		1,294		-		1,294		-
Texas Methodist Foundation		1,160		-		-		1,160
Real estate		3,610		-		3,592		18
Mineral interests		6,808		-		-		6,808
Contributions receivable from								
split-interest agreements		1,614						1,614
Total assets	\$	2,998,328	\$	2,105,198	\$	883,530	\$	9,600
Interest rate swap agreements	\$	(9,139)	\$	_	\$	(9,139)	\$	

16. Fair Value of Financial Instruments, continued

				Quoted Prices in Active Markets for dentical Assets (Level 1)		gnificant Other servable Inputs Level 2)	Significant Unobservable Inputs (Level 3)	
Cash and cash equivalents	\$	51,733	\$	50,502	\$	1,231	\$	-
Domestic equity securities								
Cash equivalents		23,961		23,961		-		-
Energy		91,964		91,585		379		-
Materials		69,540		69,540		-		-
Industrials		102,117		102,117		-		-
Consumer discretionary		229,656		229,179		477		-
Consumer staples		67,607		67,293		314		-
Health care		153,378		152,969		409		-
Financials		213,697		213,185		512		-
Information technology		202,800		202,743		57		=
Telecommunication services		30,815		30,601		214		-
Utilities		21,335		18,600		2,735		-
Other		21,009		21,002		7		-
International equity securities								
Mutual funds		110,189		110,189		-		-
Common collective trust		109,593		109,593		-		-
Fixed income securities								
Cash equivalents		26,204		-		26,204		=
US Government		13,732		-		13,732		-
Corporate bonds		3,328		-		3,328		-
Agency mortgages		208,430		-		208,430		-
U.S. Agencies		482,737		-		482,737		-
Other		2,186		-		2,186		-
Common collective trust		46,207		46,207		-		-
Mutual funds		276		-		276		-
Hedge funds		1,570		-		1,570		-
Central Texas Methodist Foundation		1,151		-				1,151
Real estate		3,610		-		3,592		18
Mineral interests		5,473		-		-		5,473
Contributions receivable from		4 000						4 000
split-interest agreements		1,803		-				1,803
Total assets	\$_	2,296,101		1,539,266		748,390		8,445
Interest rate swap agreements	\$	(15,225)	\$		\$	(15,225)	\$	

Included in assets limited as to use in the accompanying statements of financial position is approximately \$7,929,000 and \$10,788,000 at December 31, 2013 and 2012, respectively, of pledges receivable that have been excluded from the above tables

The System's policy is to recognize transfers between levels of the fair value hierarchy on the date of the event or change in circumstances that caused the transfer. There were no significant transfers into or out of level 1, level 2, or level 3 for the years ended December 31, 2013 and 2012.

16. Fair Value of Financial Instruments, continued

The change in the fair value of the System's assets limited as to use valued using significant unobservable inputs (Level 3) is shown below (dollars in thousands)

	2013	2012
Fair value recorded at beginning of year	\$ 8,445	\$ 8,919
Adjustment to record increase in estimated fair value due to realized investment gains Adjustment to record increase (decrease) in estimated	9	13
fair value due to unrealized gains (losses) Change in value of splilt-interest agreements	1,335 (189)	(549) <u>62</u>
Fair value recorded at end of year	\$ 9,600	\$ 8,445

The adjustment to record the increase (decrease) in estimated fair value due to realized and unrealized gains (losses) on the investments valued using significant unobservable inputs is included in changes in temporarily restricted net assets in the accompanying consolidated statements of operations and changes in net assets. The change in value of split-interest agreements on the investments valued using significant unobservable inputs is included in changes in unrestricted and temporarily restricted net assets in the accompanying consolidated statements of operations and changes in net assets. The increase in unrealized gains (losses) relating to assets still held at December 31, 2013 and 2012 is approximately \$1,335,000 and (\$549,000), respectively

The following methods and assumptions were used by the System in estimating the fair value of its financial instruments

Cash and Cash Equivalents

The carrying amounts, at face value or cost plus accrued interest, approximate fair value because of the short maturity of these instruments

Equity Securities

Equity securities held by THR or held in trust controlled by THR are measured using quoted market prices. Equity securities held in trust not controlled by THR are measured using the net asset value of the trust based on the fair value of underlying securities, which are measured using quoted market prices.

Fixed Income Securities

Fixed income securities are measured using quoted market prices, if available, or estimated using quoted market prices for similar assets

Common Collective Trusts

Investments in common collective trusts may be accessed at any time at the net asset value as reported by the manager on a daily basis. THR's interest in these trusts contains no other rights or obligations. As such, net asset value represents fair value for these investments. Each common collective trust invests in either equity or fixed income securities.

16. Fair Value of Financial Instruments, continued

Mutual Funds

Values of investments in mutual funds are based on quoted market prices for publicly traded funds and net asset values for funds that are not publicly traded. THR's interest in these funds contains no other rights or obligations. As such, net asset value represents fair value for these investments. Each fund invests in either equity or fixed income securities.

Hedge Funds

Values of investments in hedge funds are based on net asset value as estimated by the general partner of the hedge fund based on the underlying securities which are primarily level 1 and 2 financial instruments and reviewed by management of THR

Texas Methodist Foundation

The value of the investment in the Texas Methodist Foundation is estimated by the manager of the foundation based on the valuation of loans made by the foundation

Real Estate

Investments in real estate are measured by private valuations

Mineral Interests

Investments in mineral interests are estimated based on a multiple of annual revenues

Contributions Receivable from Split-Interest Agreements

The fair value of the contribution is measured at the present value of the estimated future cash receipts from the trust's assets

Long-Term Debt

Fair value of the System's long-term debt is estimated based on the quoted market prices for the same or similar issues or on the current rates offered to the System for debt of the same remaining maturities and is therefore classified as Level 2 under the fair value hierarchy. The carrying amounts and fair value of the System's long-term debt at December 31, 2013 and 2012 were as follows (dollars in thousands)

	 Book \	/alue		Estimated Fair Value				
	 2013		2012		2013		2012	
Fixed rate	\$ 952,298	\$	939,059	\$	943,380	\$	994,280	
Variable rate	522,647		494,118		522,647		494,118	
Other	 21,846		21,638		21,846		21,638	
	\$ 1,496,791	\$	1,454,815	\$ _	1,487,873	\$	1,510,036	

Interest Rate Swap Agreements

Current market pricing models were used to estimate fair values of interest rate swap agreements

16. Fair Value of Financial Instruments, continued

Other Financial Instruments

The carrying amount reported in the consolidated balance sheets for cash and cash equivalents, receivables, accounts payable, estimated third-party settlements, accrued salaries, wages, and employee benefits, and other accrued liabilities approximates its fair value due to the short-term nature of these financial instruments

17. Investments in Unconsolidated Affiliates

THR and its controlled affiliates participate with other organizations, physicians, and non-physicians to provide health care related services. At December 31, 2013, THR and its controlled affiliates own interests in Community Hospice of Texas (Hospice), a provider of hospice services, LHCG XXXIII, LLC (LHC Home Health), a provider of home health services, North Central Texas Services (d/b/a CareFlite) (CareFlite), a provider of helicopter, fixed wing and ground ambulance services, North Texas Health Care Laundry Cooperative Association (NTHC Laundry), a provider of laundry services, USMD Arlington and USMD Fort Worth, short-stay hospitals, Imaging Center Partnership, L L P (d/b/a Southwest Diagnostic Imaging Center) (SDIC), a provider of outpatient diagnostic imaging services, Sherman/Grayson Health System, L L C (d/b/a Texas Health Presbyterian Hospital – WNJ) (WNJ) and Texas Health Huguley, Inc (d/b/a Texas Health Huguley Hospital Fort Worth South) (Huguley), acute care hospitals, THR/STT Rockwall ASC, LLC (STT Rockwall), THR/STT Southlake ASC, LLC (STT Southlake), ambulatory surgery centers, MedSynergies, Inc (MSI), a provider of medical business services and technology to physicians and hospital systems, and other partnerships

Effective May 1, 2012, THR entered into an agreement with Adventist Health System to form a joint venture to own and manage Huguley Memorial Medical Center, a 213 bed hospital located in south Fort Worth Subsequent to the transaction, the facility name was changed to Texas Health Huguley Hospital Fort Worth South, and is managed by Adventist Health System

Effective June 1, 2012, THR purchased shares of THR/STT Rockwall ASC, LLC and THR/STT Southlake ASC, LLC, two existing ambulatory surgery centers located in Rockwall and Southlake, respectively

Effective July 1, 2012, Texas Health Presbyterian Hospital Dallas sold its Home Health service line to LHCG XXXIII, LLC In conjunction with the transaction, THR acquired a 20% ownership interest in that joint venture and recorded a gain on the sale of the service line of approximately \$3,787,000, which is included in other operating revenue in the accompanying consolidated statements of operations and changes in net assets

Effective October 1, 2012, THR entered into an agreement with Surgical Care Affiliates, LLC (SCA) to form a joint venture to acquire and develop ambulatory surgery centers (ASC's) in the Dallas Fort Worth Metroplex THR owns THR-SCA Holdings, LLC joint venture, and SCA manages the daily operations of the ASC's The ASC's included in the joint venture as of December 31, 2012 are Greenville Surgery Center (Greenville ASC), Texas Health Flower Mound Orthopedic Surgery Center, LLC (Flower Mound ASC), Surgical Caregivers of Fort Worth (Fort Worth ASC), and Denton Surgery Center (Denton ASC) During 2013, THR-SCA Holdings also acquired ownership interests in Texas Health Craig Ranch Surgery Center, LLC (Craig Ranch ASC), and Cleburne Surgical Center, LLC (Cleburne ASC) In 2012, THR contributed its existing ownership in Denton ASC to THR-SCA Holdings and received approximately \$1,360,000 cash from SCA to compensate THR for the difference between the fair value of Denton ASC versus the fair value of the ASC's contributed by SCA. As a result of this transaction, THR deconsolidated Denton ASC effective October 1, 2012, and recognized a gain of approximately \$5,518,000, which is included in other operating revenue in the accompanying consolidated statements of operations and changes in net assets

17. Investments in Unconsolidated Affiliates, continued

The ownership interests, carrying amounts, and equity in earnings of investments in unconsolidated affiliates at December 31, 2013 and 2012 were as follows (dollars in thousands)

	Ownershi	p Interest	Carryin	g Value	Equity in	Earnings	
	2013	2012	2013	2012	2013	2012	
Huguley	51 0%	51 0%	\$ 29,646	\$ 17,781	\$ 11,865	\$ 2,781	
USMD Arlington	51 0%	51 0%	26,295	25,008	10,265	7,468	
Hospice	50 0%	50 0%	17,794	15,577	2,218	2,612	
USMD Fort Worth	51 0%	51 0%	14,267	12,874	4,578	2,881	
MSI	13 0%	13 0%	10,040	10,040	-	-	
Denton ASC	71 5%	70 3%	9,000	8,829	3,001	527	
STT Southlake	51 0%	51 0%	6,065	6,058	2,748	1,467	
Fort Worth ASC	51 0%	51 0%	5,920	4,453	3,497	206	
CareFlite	50 0%	50 0%	5,690	5,544	(417)	1,382	
NTHC Laundry	48 3%	43 9%	4,046	3,257	795	1,118	
Cleburne ASC	51 0%	0 0%	3,487	-	117	-	
Greenville ASC	80 3%	86 3%	2,378	1,072	1,620	10	
STT Rockwall	51 0%	51 0%	2,015	2,009	1,327	757	
SDIC	50 0%	50 0%	1,943	1,860	4,656	4,565	
Flower Mound ASC	51 0%	51 0%	1,020	1,677	(657)	-	
Craig Ranch ASC	66 0%	0 0%	841	-	(479)	-	
LHC Home Health	20 0%	20 0%	781	1,056	(275)	(194)	
WNJ	50 1%	50 1%	-	-	(1,124)	(15,319)	
Others	1 2% - 51 0%	1 0% - 51 0%	773_	3,935_	449_	3	
			\$ 142,001	\$ 121,030	\$ 44,184	\$ 10,264	

The equity in earnings of unconsolidated affiliates providing services that the System does not provide as part of its routine services are included in nonoperating gains (losses) in the accompanying consolidated statements of operations and changes in net assets. All others are included in operating revenue.

18. Related-Party Transactions

THR incurred expenses for purchased services from NTHC Laundry of approximately \$8,420,000 and \$8,218,000 for the years ended December 31, 2013 and 2012, respectively, which is recorded in other operating expenses in the accompanying consolidated statements of operations and changes in net assets. Amounts due to NTHC Laundry, which total approximately \$1,008,000 and \$511,000 at December 31, 2013 and 2012, respectively, are reflected in current liabilities in the accompanying consolidated balance sheets. THPG received subsidies from WNJ totaling approximately \$3,960,000 and \$7,199,000 for the years ended December 31, 2013 and 2012, respectively, which is recorded in other operating revenue in the accompanying consolidated statements of operations and changes in net assets. Amounts due to (from) WNJ for this arrangement, which total approximately \$399,000 and \$(829,000) at December 31, 2013 and 2012, respectively, are reflected in other receivables in the accompanying consolidated balance sheets. Additionally, THR has various other immaterial transactions with certain of its nonconsolidated affiliates throughout the year

19. Subsequent Events

The System evaluated events subsequent to December 31, 2013 and through April 14, 2014, the date on which the financial statements were issued