

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Return of Private Foundation
or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter Social Security numbers on this form as it may be made public.

OMB No 1545-0052

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Information about Form 990-PF and its separate instructions is at www.irs.gov/form990pf.

Fo	or cal	<u>endar year 2013 or tax year beginn</u>					and ending			
1	Name	of foundation BLUE CROSS & BLU	JE SF	HIELI	OF LOUISIA	ANA		A	Employer identif	ication number
	FOUN	NDATION							72-123237	
	Numbe	er and street (or P O box number if mail is not o	telivered	to stree	et address)	•	Room/suite	В	•	er (see instructions)
									(22	5) 298-3107
	P.O.	BOX 98022								
_	City or	town, state or province, country, and ZIP or for	eign pos	stal code	•					
								С	If exemption application pending, check here	ation is
	BATO	ON ROUGE, LA 70898-9022							pending, check nere	
_		ck all that apply Initial return			Initial return of	of a former p	ublic charity	71.	4 5	tions about hara
~	0	Final return			Amended ret	•		<i>י</i> ן י	1 Foreign organiza 2 Foreign organiza	
		Address cha	nne	 	Name change				85% test, check I	nere and attach
ш	Che	ck type of organization X Section		c)/3) 4				_	computation .	
ï		ection 4947(a)(1) nonexempt charitable t		$\overline{}$	Other taxable pri		tion	E	•	n status was terminated
┸						sh X Acc		٦.	_	o)(1)(A), check here
•		l r		_	specify)	isii Acc	iluai	F		in a 60-month termination)(1)(B), check here
		of year (from Part II, col (c), line [> \$ 38,680,206.			n (d) must be on	coch basis		-	under section 507(b)(1)(b), crieck field .
						Casii Dasis j		_!		(d) Disbursements
Li	art i	Analysis of Revenue and Expense total of amounts in columns (b), (c), and			Revenue and	(b) Net inve	estment	(c)	Adjusted net	for charitable
		may not necessarily equal the amounts i		-	xpenses per books	incom	ne		ıncome	purposes
_		column (a) (see instructions))								(cash basis only)
	1	Contributions, gifts, grants, etc., received (attach scheding check XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	tule) .		10,361,621.					
	2	Check ► X attach Sch B			1 100		1 100			
	3	Interest on savings and temporary cash investi			1,100.		1,100.			-
	4	Dividends and interest from securities $\ \ .$			759,032.	/5	9,032.		·-·-	
	5 a	Gross rents								
	b	Net rental income or (loss)								, ,
e		Net gain or (loss) from sale of assets not on lin			902,268.					
en	Ь	Gross sales price for all 12, 936, assets on line 6a	445.							
Revenue	7	Capital gain net income (from Part IV, lin	e 2) .	_		69	1,676.			
œ	8	Net short-term capital gain								
	9	Income modifications · · · · · · ·								
		Gross sales less returns and allowances • • • •								
	b	Less Cost of goods sold								
	С	Gross profit or (loss) (attach schedule)								
	11	Other income (attach schedule)								
	12	Total. Add lines 1 through 11			12,024,021.	1,45	1,808.			
	13	Compensation of officers, directors, trustees, e			0					
t fo		Other employee salaries and wages								
Ses	15	Pension plans, employee benefits								
penses	16 a	Legal fees (attach schedule)				***				
ĒX						-				
ķ	C	Accounting fees (attach schedule) Other professional fees (attach schedule)	*		100,738.	10	0,738.			
ati	17	. 1	•••		<u>-</u> <u>-</u>					
sti	10	147	.2.		52,386.					!
Ē	18	Taxes (attach schedule) (see psin dipos) ATCH Depreoration (attach schedule) and deple						-		
Operating and Administrative	19	_	GUUII,							
ΥF	20	Occupancy GI	• • •		 -					
ă	21	Travel, conferences, and meetings	• • •	-						- -
ē	22	Printing and publications	• • •	-	373,312.		7,391.			365,921.
aţį	23	Other expenses (attach schedule) ATCH			3,3,312.		., 5511			303, 321
ĕ	24	Total operating and administrative expe			526,436.	1.0	8,129.			365 021
ŏ		Add lines 13 through 23				10	10,123.		 	365,921.
	25	Contributions, gifts, grants paid			4,359,850.	1.0	0 120			3,363,253.
_	26	Total expenses and disbursements Add lines 24	and 25		4,886,286.	10	8,129.			3,729,174.
	27	Subtract line 26 from line 12								
		Excess of revenue over expenses and disbursemen			7,137,735.		2 672			
	ь	Net investment income (if negative, enter	er -0-)			1,34	3,679.			ļ. <u></u>
	С	Adjusted net income (if negative, enter-	0-)							<u> </u>

JSA For Paperwork Reduction Act Notice, see instructions. 3E1410 1 000 6234BA 1546

*ATCH 1

Form 990-PF(2013)

Part	Attached schedules and amounts in the description column should be for end-of-year	Beginning of year	End	of year
raru	amounts only (See instructions)	(a) Book Value	(b) Book Value	(c) Fair Market Value
1	Cash - non-interest-bearing			
2	Savings and temporary cash investments	2,038,087.	1,849,263.	1,849,263.
3	Accounts receivable			
	Less allowance for doubtful accounts ▶			
4	Pledges receivable			
	Less allowance for doubtful accounts ▶			1
5	Grants receivable		10,000,000.	10,000,000.
6	Receivables due from officers, directors, trustees, and other			
	disqualified persons (attach schedule) (see instructions)			
7	Other notes and loans receivable (attach schedule)		<u></u>	
	Less allowance for doubtful accounts ▶			
8 13	Inventories for sale or use			
Assets	Prepaid expenses and deferred charges	CO E OO I	62,499	62,499.
ء 10 A	Investments - U S and state government obligations (attach schedule)			
	Investments - corporate stock (attach schedule) ATCH 4	27,177,738.	26,755,678	26,755,678.
	: Investments - corporate bonds (attach schedule)		·	
11`	Investments - land, buildings, and equipment basis Less accumulated depreciation (attach schedule)			
12	Investments - mortgage loans			
13	Investments - other (attach schedule)			
14	Land, buildings, and			
	equipment basis Less accumulated depreciation (attach schedule)			
15	Other assets (describe ATCH 5)		12,766	. 12,766
16	Total assets (to be completed by all filers - see the			
	instructions Also, see page 1, item I)	29,278,325.	38,680,206	. 38,680,206.
17	Accounts payable and accrued expenses	164,720.	619,204	
18	Grants payable]
	Deferred revenue		<u></u>	7
Liabilities 20 21 23	Loans from officers, directors, trustees, and other disqualified persons			1
를 21	Mortgages and other notes payable (attach schedule)		· <u> </u>	1
التا	Other liabilities (describe			٦ ,
	J. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.			1
23	Total liabilities (add lines 17 through 22)	164,720.	619,204	
	Foundations that follow SFAS 117, check here			1
,,	and complete lines 24 through 26 and lines 30 and 31.			
Balances 25	Unrestricted			
E 25	Temporarily restricted			1
	Permanently restricted		· · · · · · · · · · · · · · · · · · ·	†
or Fund	Foundations that do not follow SFAS 117, > X			7
교	check here and complete lines 27 through 31.			
ο ω 27	Capital stock, trust principal, or current funds			
Net Assets	Paid-in or capital surplus, or land, bldg , and equipment fund	·	· · · · · · · · · · · · · · · · · · ·	7
ASS 29	Retained earnings, accumulated income, endowment, or other funds	29,113,605.	38,061,002	7
5 30	Total net assets or fund balances (see instructions)	29,113,605.	38,061,002	_
Z 31	Total liabilities and net assets/fund balances (see			7
"	instructions)	29,278,325.	38,680,206	
Part	Analysis of Changes in Net Assets or Fund		3070007200	<u>-1</u>
	tal net assets or fund balances at beginning of year - Part		nust agree with	
	d-of-year figure reported on prior year's return).			29,113,605
				7,137,735
	ter amount from Part I, line 27a			1,809,662
	her increases not included in line 2 (itemize) ATCH 6		-	38,061,002
- D-	d lines 1, 2, and 3			33,001,002
5 DE	tal net assets or fund balances at end of year (line 4 minus	lino 5) Part II solume /h	i), line 30 6	38,061,002
0 10	tal liet assets of fully balances at end of year time 4 minus	ine oj - narcii, column (b	<u>,, </u>	30,001,002

|--|

• •	d describe the kind(s) of property sold (rick warehouse, or common stock, 200	_	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo , day, yr)	(d) Date sold (mo , day, yr)
a SEE PART IV SCHEI	DULE	<u> </u>		<u> </u>	
b					
С			-		<u> </u>
d			-	ļ	
<u>e</u>		(10)			
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		(h) Gain or (lo (e) plus (f) mini	
a					
b			<u> </u>		
<u> </u>	· · · · · · · · · · · · · · · · · · ·		 		
d			-		
9	(1)	d but the ferrodation on 10/24/60			
Complete only for assets	showing gain in column (h) and owne			Gains (Col (h) g (k), but not less	
(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j), if any		Losses (from co	
a			_		
b			 		
C			 		
d			1		
0			-		
Capital gain net income or	(net capital loss)	gain, also enter in Part I, line 7			601 676
. •	· · · · · · · · · · · · · · · · · · ·	(loss), enter -0- in Part I, line 7	2		691,676.
	n or (loss) as defined in sections 12 t I, line 8, column (c) (see inst	tructions) If (loss), enter -0- in			0
_					
			3		0
Part V Qualification l	Under Section 4940(e) for Records private foundations subject to the	duced Tax on Net Investment le section 4940(a) tax on net invest		ome)	
Part V Qualification Use optional use by domestic section 4940(d)(2) applies, Vas the foundation liable for	Under Section 4940(e) for Recommended private foundations subject to the leave this part blank the section 4942 tax on the distril	duced Tax on Net Investment I be section 4940(a) tax on net invest butable amount of any year in the b	tment inco		Yes X N
Part V Qualification Use of continuous proposed Qualification Use by domestic section 4940(d)(2) applies, Vas the foundation liable for "Yes," the foundation does	Under Section 4940(e) for Recommendations subject to the leave this part blank the section 4942 tax on the distribution qualify under section 4940(e)	butable amount of any year in the book on not complete this part	tment inco	od?	
Part V Qualification User optional use by domestic section 4940(d)(2) applies, Vas the foundation liable for "Yes," the foundation does Enter the appropriate am (a)	Under Section 4940(e) for Recognition of private foundations subject to the leave this part blank the section 4942 tax on the distribution of qualify under section 4940(e) ount in each column for each year	butable amount of any year in the bound to not complete this part	tment inco	od?	Yes X N
Part V Qualification of the property of the pr	Under Section 4940(e) for Recommendations subject to the leave this part blank the section 4942 tax on the distribution qualify under section 4940(e)	butable amount of any year in the book on not complete this part	tment inco	od?	Yes X N
Part V Qualification of the control	Under Section 4940(e) for Recommendations subject to the leave this part blank the section 4942 tax on the distribut qualify under section 4940(e) ount in each column for each year	butable amount of any year in the bound complete this part r, see the instructions before making (c)	tment inco	od? ries (d) Distribution r	Yes X N
Part V Qualification of the proposed section 4940(d)(2) applies, as the foundation liable for "Yes," the foundation does Enter the appropriate am (a) Base penod years	Under Section 4940(e) for Recognized private foundations subject to the leave this part blank the section 4942 tax on the distribution of qualify under section 4940(e) ount in each column for each year (b) Adjusted qualifying distributions	butable amount of any year in the bound complete this part r, see the instructions before makin (c) Net value of nonchantable-use assets	tment inco	od? ries (d) Distribution r	Yes X N
Part V Qualification of the proposed of the pr	Under Section 4940(e) for Recognized private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7,136,056.	butable amount of any year in the bound complete this part r, see the instructions before makin (c) Net value of nonchantable-use assets 32,282,324.	tment inco	od? ries (d) Distribution r	Yes X N
Part V Qualification of the proposed of the pr	Under Section 4940(e) for Recognized private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7,136,056. 2,004,076.	butable amount of any year in the butabl	tment inco	od? ries (d) Distribution r	Yes X N
Part V Qualification V For optional use by domestic section 4940(d)(2) applies, Vas the foundation liable for "Yes," the foundation does Enter the appropriate am (a) Base penod years Calendar year (or tax year beginning in) 2012 2011 2010	Under Section 4940(e) for Recommendations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710.	butable amount of any year in the butabl	tment inco	od? ries (d) Distribution r	Yes X N
Part V Qualification V For optional use by domestic section 4940(d)(2) applies, Vas the foundation liable for "Yes," the foundation does Enter the appropriate am (a) Base pend years Calendar year (or tax year beginning in) 2012 2011 2010 2009	Under Section 4940(e) for Recommendations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710.	butable amount of any year in the butabl	tment inco	od? ries (d) Distribution r	Yes X N Tatto y col (c)) 0.221051 0.068405 0.088994 0.393818
Part V Qualification Correction optional use by domestic section 4940(d)(2) applies, was the foundation liable for "Yes," the foundation does I Enter the appropriate am (a) Base pendy years Calendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d)	Jnder Section 4940(e) for Recommendations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116.	butable amount of any year in the butabl	tment inco	od? ries (d) Distribution r	Yes X N atio y col (c)) 0.221051 0.068405 0.088994
Part V Qualification Correction optional use by domestic section 4940(d)(2) applies, was the foundation liable for "Yes," the foundation does I Enter the appropriate am (a) Base pendy years Calendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d)	Jnder Section 4940(e) for Recommendations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116.	butable amount of any year in the butabl	pase perio	od? ries (d) Distribution r	Yes X N Tatto y col (c)) 0.221051 0.068405 0.088994 0.393818
Part V Qualification of the property of the pr	Jnder Section 4940(e) for Recommendations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116.	butable amount of any year in the butabl	pase period	od? ries (d) Distribution r	Yes X N Tatto y col (c)) 0.221051 0.068405 0.088994 0.393818
Part V Qualification of the property of the pr	Jnder Section 4940(e) for Recommendations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116.	butable amount of any year in the to Do not complete this part r, see the instructions before making (c) Net value of nonchantable-use assets 32, 282, 324. 29, 297, 019. 14, 199, 982. 1,005, 834.	pase period	od? ries (d) Distribution r	Yes X N Tatto y col (c)) 0.221051 0.068405 0.088994 0.393818 0.772268
Part V Qualification of the property of the foundation liable for "Yes," the foundation liable for "Yes," the foundation does Enter the appropriate am (a) Base penod years Calendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) Average distribution ratio number of years the foundation of the property o	Jnder Section 4940(e) for Recommendations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116.	butable amount of any year in the to Do not complete this part r, see the instructions before making (c) Net value of nonchantable-use assets 32, 282, 324. 29, 297, 019. 14, 199, 982. 1,005, 834. e the total on line 2 by 5, or by the s than 5 years	pase period	od? ries (d) Distribution r (col (b) divided b	Yes X N Tatto y col (c)) 0.221051 0.068405 0.088994 0.393818 0.772268
Part V Qualification of the property of the foundation liable for "Yes," the foundation liable for "Yes," the foundation does Enter the appropriate am (a) Base penod years Calendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) Average distribution ratio number of years the foundation of the property o	Jnder Section 4940(e) for Recognized to the private foundations subject to the leave this part blank the section 4942 tax on the distribution of qualify under section 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116.	butable amount of any year in the butabl	pase period	od? ries (d) Distribution r (col (b) divided b	Yes X N atto y col (c)) 0.221051 0.068405 0.088994 0.393818 0.772268 0.193067
Part V Qualification of the property of the part of th	Jnder Section 4940(e) for Recognized to the private foundations subject to the leave this part blank the section 4942 tax on the distribution of qualify under section 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116. for the 5-year base period - dividing dation has been in existence if less incharitable-use assets for 2013 from the control of the control o	butable amount of any year in the butabl	pase period	od? ries (d) Distribution r (col (b) divided b	Yes X N atto y col (c)) 0.221051 0.068405 0.088994 0.393818 0.772268 0.193067
Part V Qualification of the property of the part of th	Jnder Section 4940(e) for Recognized to the private foundations subject to the leave this part blank the section 4942 tax on the distribution of qualify under section 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116. for the 5-year base period - dividing dation has been in existence if less incharitable-use assets for 2013 from the control of the control o	butable amount of any year in the butabl	pase period	od? ries (d) Distribution r (col (b) divided b	Yes X No. Yes X No.
Part V Qualification of the property of the pr	Jnder Section 4940(e) for Recommendations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116. for the 5-year base period - divided dation has been in existence if less incharitable-use assets for 2013 from	butable amount of any year in the butabl	pase period g any ent	od? ries (d) Distribution r (col (b) divided b	Yes X N Talio (c)) 0.221051 0.068405 0.088994 0.393818 0.772268 0.193067 ,970,192.
Part V Qualification of the property of the pr	Jnder Section 4940(e) for Recommendations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116. for the 5-year base period - divided dation has been in existence if less incharitable-use assets for 2013 from	butable amount of any year in the butabl	pase period g any ent	od? ries (d) Distribution r (col (b) divided b	Yes X No. Yes X No. No. No. O.221051 O.068405 O.088994 O.393818 O.772268 O.193067 O.772268 O.772268 O.193067 O.772268 O.77226
Part V Qualification of the properties of the pr	Jnder Section 4940(e) for Recommendations subject to the private foundations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116. for the 5-year base period - dividing dation has been in existence if less incharitable-use assets for 2013 from the incommendation of Part I, line 27b).	butable amount of any year in the butabl	pase period g any ent	od? ries (d) Distribution r (col (b) divided b	Yes X No. Yes X No. No. No. O.221051 O.068405 O.088994 O.393818 O.772268 O.193067 O.772268 O.772268 O.193067 O.772268 O.77226
Part V Qualification of For optional use by domestic section 4940(d)(2) applies, was the foundation liable for "Yes," the foundation does I Enter the appropriate am (a) Base penod years Calendar year (or tax year beginning in) 2012 2011 2010 2009 2008 Total of line 1, column (d) Average distribution ration number of years the foundation in the foundation of the foundation in Multiply line 4 by line 3 Enter 1% of net investments	Jnder Section 4940(e) for Recommendations subject to the private foundations subject to the private foundations subject to the leave this part blank the section 4942 tax on the distribution 4940(e) ount in each column for each year (b) Adjusted qualifying distributions 7, 136, 056. 2, 004, 076. 1, 263, 710. 396, 116. for the 5-year base period - dividing dation has been in existence if less incharitable-use assets for 2013 from the incommendation of Part I, line 27b).	butable amount of any year in the butabl	pase period g any ent	od? ries (d) Distribution r (col (b) divided b	Yes X No. Tatio (c)) 0.221051 0.068405 0.088994 0.393818 0.772268 0.193067 ,970,192. ,593,188. 13,437.

	190-7- (2013) BLUE CROSS & BLUE SHEED OF LOOKINA 1040(a) or 1048 sooi		tions	NG T	
	Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948 - see in	15 ti ut	Juons	<u>')</u>	
1 a	Exempt operating foundations described in section 4940(d)(2), check here and enter "N/A" on line 1				
	Date of ruling or determination letter (attach copy of letter if necessary - see instructions)		26,8	7.4	
b Domestic foundations that meet the section 4940(e) requirements in Part V, check					
	here ▶ ☐ and enter 1% of Part I, line 27b			•	
С	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations enter 4% of $\mathcal J$ Part I, line 12, col. (b)		-		
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 2				
3	Add lines 1 and 2		26 <u>,</u> 8	74.	
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-) 4			0	
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0		26,8	74 <u>.</u>	
6	Credits/Payments			,	
а	2013 estimated tax payments and 2012 overpayment credited to 2013 6a 33,349.			•	
b	Exempt foreign organizations - tax withheld at source				
С	Tax paid with application for extension of time to file (Form 8868)				
d	Backup withholding erroneously withheld		22.2		
7	Total credits and payments Add lines 6a through 6d		33,3	49.	
8	Enter any penalty for underpayment of estimated tax. Check here if Form 2220 is attached				
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		<i>C</i> 1	76	
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid		6,4	75.	
11	Enter the amount of line 10 to be Credited to 2014 estimated tax ► 6, 475. Refunded ► 11				
	t VII-A Statements Regarding Activities		·	N -	
1 a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate		Yes	No X	
	or intervene in any political campaign?	1a			
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes (see Instructions for the	4.		Х	
	definition)?	1b			
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or				
	distributed by the foundation in connection with the activities	1c		х	
	Did the foundation file Form 1120-POL for this year? Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year	-'-			
a	(1) On the foundation \$\bigsec{0}{2}\$ On foundation managers \$\bigsec{0}{2}\$				
	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on				
•	foundation managers > \$0				
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X	
	If "Yes," attach a detailed description of the activities				
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation,		_		
•	or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes	3	Χ		
4 a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4a		X	
	If "Yes," has it filed a tax return on Form 990-T for this year?	4b		N/A	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		Х	
	If "Yes," attach the statement required by General Instruction T				
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either				
	By language in the governing instrument, or				
	• By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict				
	with the state law remain in the governing instrument?	6	X		
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col (c), and Part XV	7	_X		
8a	Enter the states to which the foundation reports or with which it is registered (see instructions)				
	LA,				
b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate)			-	
	of each state as required by General Instruction G? If "No," attach explanation	8b	X		
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or			-	
	4942(j)(5) for calendar year 2013 or the taxable year beginning in 2013 (see instructions for Part XIV)? If "Yes," complete				
	Part XIV	9		X	
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and				
	addresses	10		X	

or-	990-PF (2013) BLUE CROSS & BLUE SHIELD OF LOUISIANA 72-1232	379		age 5
	t VII-A Statements Regarding Activities (continued)			<u> </u>
	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the		<u> </u>	
11		11		Х
	meaning of section 512(b)(13)? If "Yes," attach schedule (see instructions).	''		
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified	12	l	Х
	person had advisory privileges? If "Yes," attach statement (see instructions)		X	^
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13		
	Website address N/A	218	a	-
14	The books are in care of ▶ ADAM SHORT Telephone no ▶ 225–295	-210	· -	
	Located at ▶5525 REITZ AVENUE BATON ROUGE, LA ZIP+4 ▶ 70809			\Box
15			•	
	and enter the amount of tax-exempt interest received or accrued during the year		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	
16		l	Yes	No
	over a bank, securities, or other financial account in a foreign country?	16_	<u>. </u>	<u> X</u>
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1 If "Yes," enter the name of			
	the foreign country			
Pai	t VII-B Statements Regarding Activities for Which Form 4720 May Be Required	····		
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1 a	During the year did the foundation (either directly or indirectly)			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person? Yes X No			1
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a			
	disqualified person?			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person? Yes X No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? Yes X No	ĺ		1
	(5) Transfer any income or assets to a disqualified person (or make any of either available for			ĺ
	the benefit or use of a disqualified person)?			
	(6) Agree to pay money or property to a government official? (Exception. Check "No" if the			
	foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days)	1		ł
t	olf any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations		*	ı
	section 53 4941(d)-3 or in a current notice regarding disaster assistance (see instructions)?	1b		X
	Organizations relying on a current notice regarding disaster assistance check here	ļ		
c	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that			-
	were not corrected before the first day of the tax year beginning in 2013?	1c	ļ .	X
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private			
	operating foundation defined in section 4942(j)(3) or 4942(j)(5))			l
a	At the end of tax year 2013, did the foundation have any undistributed income (lines 6d and			ĺ
	6e, Part XIII) for tax year(s) beginning before 2013?			
	If "Yes," list the years ▶,,,,			
t	Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2)	1		
	(relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to		-	_·,_
	all years listed, answer "No" and attach statement - see instructions)	2b	<u> </u>	N/A
c	: If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here			
	>			
3 a	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise			
	at any time during the year?			'
ŧ	of If "Yes," did it have excess business holdings in 2013 as a result of (1) any purchase by the foundation or			
	disqualified persons after May 26, 1969, (2) the lapse of the 5-year period (or longer period approved by the			
	Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or (3) the lapse of			
	the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the			
	foundation had excess business holdings in 2013)	3b	ļ	N/A
4 a	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	ļ	X
t	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its			-
	charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2013?	4b		X

Form **990-PF**(2013)

Form 990-PF (2013)

Form 990-PF (2013)

Total. Add lines 1 through 3.

Page 8 Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, Part X see instructions) Fair market value of assets not used (or held for use) directly in carrying out charitable, etc. purposes 1a 27,311,983. a Average monthly fair market value of securities 1b 2,099,379. **b** Average of monthly cash balances c Fair market value of all other assets (see instructions) 1c 29,411,362. d Total (add lines 1a, b, and c) Reduction claimed for blockage or other factors reported on lines 1a and Acquisition indebtedness applicable to line 1 assets 2 2 Subtract line 2 from line 1d 3 29,411,362. Cash deemed held for charitable activities Enter 1 1/2 % of line 3 (for greater amount, see 441,170. Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4. 5 28,970,192. Minimum investment return. Enter 5% of line 5 1,448,510. Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations Part XI and certain foreign organizations check here ▶ and do not complete this part) 1,448,510. 1 2a Tax on investment income for 2013 from Part VI, line 5 2a b Income tax for 2013 (This does not include the tax from Part VI) 2b c Add lines 2a and 2b 26,874. 1,421,636. Distributable amount before adjustments Subtract line 2c from line 1 3 3 Recoveries of amounts treated as qualifying distributions 1,421,636. Add lines 3 and 4 Deduction from distributable amount (see instructions) Distributable amount as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, 1,421,636. Part XII Qualifying Distributions (see instructions) Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes 3,729,174. Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26 1a Program-related investments - total from Part IX-B 1b 2 Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., 2 Amounts set aside for specific charitable projects that satisfy the 3 Suitability test (prior IRS approval required) 3a Cash distribution test (attach the required schedule) 3,729,174. Qualifying distributions. Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4. Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income 5 Enter 1% of Part I, line 27b (see instructions) 5

Note. The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation

Adjusted qualifying distributions. Subtract line 5 from line 4

qualifies for the section 4940(e) reduction of tax in those years

Form 990-PF (2013)

6

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Page 9 Form 990-PF (2013) Part XIII Undistributed Income (see instructions) (b) (c) Corpus Years prior to 2012 2012 Distributable amount for 2013 from Part XI, 1,421,636. Undistributed income, if any, as of the end of 2013 a Enter amount for 2012 only . . . **b** Total for pnor years 20 11 ,20 10 ,20 09 Excess distributions carryover, if any, to 2013 a From 2008 345,824. **b** From 2009 c From 2010 617,684. 676,132. **d** From 2011 5,542,242. e From 2012 7,181,882 f Total of lines 3a through e Qualifying distributions for 2013 from Part XII, line 4 ▶ \$ 3,729,174. a Applied to 2012, but not more than line 2a . . . b Applied to undistributed income of prior years (Election required - see instructions) c Treated as distributions out of corpus (Election required - see instructions) 1,421,636. d Applied to 2013 distributable amount 2,307,538. e Remaining amount distributed out of corpus . . Excess distributions carryover applied to 2013 (If an amount appears in column (d), the same amount must be shown in column (a)) Enter the net total of each column as indicated below: 9,489,420. a Corpus Add lines 3f, 4c, and 4e Subtract line 5 **b** Prior years' undistributed income Subtract line 4b from line 2b c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed d Subtract line 6c from line 6b Taxable f Undistributed income for 2013 Subtract lines 4d and 5 from line 1. This amount must be distributed in 2014 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (see instructions) Excess distributions carryover from 2008 not applied on line 5 or line 7 (see instructions) . . . Excess distributions carryover to 2014. 9,489,420 Subtract lines 7 and 8 from line 6a 10 Analysis of line 9 345,824. a Excess from 2009 . . . 617,684. b Excess from 2010 . . . 676,132. c Excess from 2011 . . . 5,542,242. d Excess from 2012 . . .

Form 990-PF (2013)

e Excess from 2013 . . .

2,307,538.

		eceived a fuling of (datarmination latter the		aurių į	
		_	determination letter tha enter the date of the ruling	-	▶	
	Check box to indicate wh				494	2(j)(3) or 4942
9 2	Enter the lesser of the ad-	Tax year		Prior 3 years		(e) Total
	justed net income from Part	(a) 2013	(b) 2012	(c) 2011	(d) 2010	
	or the minimum investment return from Part X for each					
	year listed					
	Qualifying distributions from Part					
-	XII, line 4 for each year listed					
u	Amounts included in line 2c not used directly for active conduct of exempt activities					
е	Qualifying distributions made directly for active conduct of exempt activities. Subtract line					
3	2d from line 2c					
	alternative test relied upon					
а	"Assets" alternative test - enter (1) Value of all assets					
	(2) Value of assets qualifying under section					
b	4942(j)(3)(B)(i) "Endowment" alternative test-			<u> </u>		
_	enter 2/3 of minimum invest-					
	ment return shown in Part X, line 6 for each year listed					
С	"Support" alternative test - enter					
	(1) Total support other than gross investment income					
	(interest, dividends, rents, payments on securities					
	loans (section 512(a)(5)), or royalties)					
	(2) Support from general public and 5 or more					
	exempt organizations as provided in section 4942					
	(j)(3)(B)(iii)					
	organization					
	(4) Gross areastricht alcomo	A 1 . 6	Complete this par	t only if the found	dation had \$5,00	00 or more in a
Pai	t XV Supplemer	itary information	(: : : : : : : : : : : : : : : : :			
	at any time	during the year -	see instructions.)			
1	at any time Information Regardin	during the year - g Foundation Manag	see instructions.) ers:			ceived by the found
1	at any time Information Regardin List any managers of before the close of any	e during the year - g Foundation Manag the foundation who	see instructions.) ers: have contributed mo	re than 2% of the tot	al contributions re-	
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1 a b	at any time Information Regardin List any managers of before the close of any NONE List any managers of ownership of a partner NONE Information Regardin Check here	g Foundation Manag the foundation who tax year (but only if the foundation who ship or other entity) of g Contribution, Gran he foundation only	see instructions.) ers: have contributed mothey have contributed own 10% or more of which the foundation it, Gift, Loan, Scholars makes contributions	re than 2% of the tot more than \$5,000) (S of the stock of a corp in has a 10% or greate hip, etc., Programs: to preselected chai	al contributions redee section 507(d)(2	ually large portion of
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1 a b	at any time Information Regardin List any managers of before the close of any NONE List any managers of ownership of a partner NONE Information Regardin Check here ▶ if tunsolicited requests foother conditions, comp The name, address, a ATCH 8 The form in which app	g Foundation Manag the foundation who tax year (but only if the foundation who ship or other entity) of g Contribution, Gran he foundation only or funds if the foun blete items 2a, b, c, a and telephone numbe	see instructions.) ers: have contributed mothey have contributed own 10% or more of which the foundation at, Gift, Loan, Scholars makes contributions dation makes gifts, grand d r or e-mail address of	re than 2% of the tot more than \$5,000) (So of the stock of a corp has a 10% or greate thip, etc., Programs: to preselected charants, etc (see instruction of the person to whom agon and materials they	al contributions receeses section 507(d)(2) coration (or an equination or an equination of the contributions) to individual opplications should be	ually large portion of the state of the stat
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Form 990-PF (2013)			<u></u>	Page 1
Part XV Supplementary Information	(continued)			
3 Grants and Contributions Paid Dur	ing the Year or Appl	roved for I	-uture Payment	
3 Grants and Contributions Paid Dur Recipient Name and address (home or business)	show any relationship to any foundation manager	status of	Purpose of grant or contribution	Amount
a Paid during the year	or substantial contributor	recipient		. <u>. </u>
a raid during the year		:		
ATCH 10		İ		
			1	
			1	
			1	
			İ	
			1	
		j		
		j	†	
Total	<u></u>		▶ 3a	3,363,253
b Approved for future payment				
ATCH 11				
		1		
Total	! ·		▶ 3b	2,531,731

Page **12**

art XVI-A Analysis of Income-Producter gross amounts unless otherwise indicated		ed business income	Excluded by se	ection 512, 513, or 514	(e)
•	(a) Business code	(b) Amount	(c)	(d) Amount	Related or exempt function income
Program service revenue	000	711104111	Exausion code		(See instructions)
a					
b	 				
c	l 		-		
d					
e	 	··			<u> </u>
f					
g Fees and contracts from government agencies	ļ - -				
Membership dues and assessments				1 100	
Interest on savings and temporary cash investments			14	1,100.	
Dividends and interest from securities	<u> </u>		14	759,032.	
Net rental income or (loss) from real estate	 				
a Debt-financed property			1		_
b Not debt-financed property					
Net rental income or (loss) from personal property .			_		
Other investment income	<u> </u>		1.	202 252	_
Gain or (loss) from sales of assets other than inventory	<u> </u>	 	18	902,268.	
Net income or (loss) from special events		<u></u>			
Gross profit or (loss) from sales of inventory					
Other revenue a					
b					
c		-			
d					
e					
Subtotal Add columns (b), (d), and (e)			1	1,662,400.	
Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calcart XVI-B Relationship of Activities	culations) s to the Acc	complishment of	Exempt Purpos	13ses	
Total. Add line 12, columns (b), (d), and (e)e worksheet in line 13 instructions to verify calc	culations) s to the Acc	complishment of	Exempt Purpos d in column (e)	ses of Part XVI-A contribu	ited importantly to
Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calcondard XVI-B Relationship of Activities ne No. Explain below how each activities	culations) s to the Acc	complishment of	Exempt Purpos d in column (e)	ses of Part XVI-A contribu	
Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calc int XVI-B Relationship of Activities ne No. Explain below how each activi	culations) s to the Acc	complishment of	Exempt Purpos d in column (e)	ses of Part XVI-A contribu	ited importantly to
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Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calc rt XVI-B Relationship of Activities ne No. Explain below how each activi	culations) s to the Acc	complishment of	Exempt Purpos d in column (e)	ses of Part XVI-A contribu	ited importantly to
Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calc rt XVI-B Relationship of Activities ne No. Explain below how each activi	culations) s to the Acc	complishment of	Exempt Purpos d in column (e)	ses of Part XVI-A contribu	ited importantly to
rotal. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calc rt XVI-B Relationship of Activities ne No. Explain below how each activi	culations) s to the Acc	complishment of	Exempt Purpos d in column (e)	ses of Part XVI-A contribu	ited importantly to
rotal. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calc rt XVI-B Relationship of Activities ne No. Explain below how each activi	culations) s to the Acc	complishment of	Exempt Purpos d in column (e)	ses of Part XVI-A contribu	ited importantly to
rotal. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calc rt XVI-B Relationship of Activities le No. Explain below how each activi	culations) s to the Acc	complishment of	Exempt Purpos d in column (e)	ses of Part XVI-A contribu	ited importantly to
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Total. Add line 12, columns (b), (d), and (e) e worksheet in line 13 instructions to verify calc rt XVI-B Relationship of Activities ne No. Explain below how each activi	culations) s to the Acc	complishment of	Exempt Purpos d in column (e)	ses of Part XVI-A contribu	ited importantly to
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Form 99				S & BLOE SHIELL				/2-123.			age 13
'Part	XVII	Information R Exempt Organ		sfers To and Tra	insactio	ns and	Kelations	nips with Non	cnarı	table	}
1 [old the	organization direct	tly or indirectly er	ngage in any of the fo	ollowing	with any	other organi	zation described		Yes	No
		on 501(c) of the Co	ode (other than se	ection 501(c)(3) orga	nızations)	or in sec	ction 527, re	lating to political			
	_		aa fawadatiaa ta a	noncharitable exemp	nt organiz	ation of					
		•	•	-					10/11	1	x
-	•								1a(1)		x
									1a(2)		
		ransactions									X
(1) Sak	es of assets to a no	incharitable exem	pt organization				• • • • • • • •	1b(1)		X
				le exempt organization					1b(2)		
(3) Rer	ntal of facilities, equi	ipment, or other a	ssets					1b(3)		X
									1b(4)		
									1b(5)		X
•	•			or fundraising solicita					1b(6)		X
				, other assets, or paid					1c	<u></u>	X
				" complete the follow							
				es given by the repor							
			1	ement, show in colum							
(a) Line	e no	(b) Amount involved	(c) Name of nor	ncharitable exempt organiza	ation		ption of transfer	s, transactions, and sha	nng arra	angeme	nts
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c	describ	ped in section 501(c) of the Code (oth	nated with, or related ner than section 501(c				_	Y	es 🛚] No
D_1	1 165	complete the follo, (a) Name of organizatio		(b) Type of organ	nization	ļ	le'	Description of relation	ship		
		(a) Nume of organization	-	(b) Type of organ	iizalioii	-		Boodinption of tolation			
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	corpec	t, and complete Declaration of	of preparer (other than tax	d this return, including accompayer) is based on all informatio	n of which pr	eparer has any	knowledge	the best of my knowled	ge and	Dellei, II	. 15 1146
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Here	Cont	XX			<u> </u>	Tillo	7007		reparer	7 6	below
	Sign	nature of officer of trustee		Date · /		IIIE	•	(see instructio	ns)?	Yes	X
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_ ` `	aror	KELLI H. ARCH						self-employed	P001		32
Preparer Firm's name ► ERNST & YOUNG U.S. LLP Firm's EIN ► 34-6						<u> 5655</u>	96				

Form **990-PF** (2013)

602-322-3000

Use Only Firm's address ▶ 2 NORTH CENTRAL AVENUE, STE 2300

PHOENIX, AZ 85004

Phone no

72-1232379

BLUE CROSS & BLUE SHIELD OF LOUISIANA 72-1232379
FORM 990-PF - PART IV
CAPITAL GAINS AND LOSSES FOR TAX ON INVESTMENT INCOME

Kind of P	roperty		S AND LOSSES FOR TAX ON INVEST Description			or D	Date acquired	Date sol
Gross sale	Depreciation	Cost or	FMV	Adj basis	Excess of	<u> </u>	Gain	
price less expenses of sale	allowed/ allowable	other basis	as of 12/31/69	as of 12/31/69	FMV over adj basis	\perp	or (loss)	
12026445		PUBLICLY TRA	ADED STOCK				VAR 691,676.	VAR
12936445.		12244769.					691,676.	
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OTAL GAIN(LO	SS)						691,676.	
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ATTACHMENT 1

PART I - OTHER PROFESSIONAL FEES FORM 990PF,

NET INVESTMENT <u>INCOME</u>	100,738.	100,738.
REVENUE AND EXPENSES PER BOOKS	100,738.	100,738.
DESCRIPTION	BANK/INVESTMENT EXPENSES	TOTALS

ATTACHMENT 2

FORM 990PF, PART I - TAXES

REVENUE

AND

EXPENSES

PER BOOKS

DESCRIPTION
EXCISE TAXES

52,386.

TOTALS

52,386.

FORM 990PF, PART I - OTHER EXPENSES

REVENUE	AND	EXPENSES	PER BOOKS	373,312
			DESCRIPTION	MGMT/ADMIN EXPENSES

NET	INVESTMENT	INCOME	7,391.	
AND	EXPENSES	PER BOOKS	373,312.	

373,312.

TOTALS

ENDING <u>FMV</u>	26,755,678.	26,755,678.
ENDING BOOK VALUE	26,755,678.	26,755,678.
BEGINNING BOOK VALUE	27,177,738.	27,177,738.
		TOTALS
DESCRIPTION	SEE ATTACHED STATEMENT	

ц)
THACHMENT	

FORM 990PF, PART II - OTHER ASSETS

DESCRIPTION

EXCISE TAX RECEIVABLE

ENDING BOOK VALUE

ENDING <u>FMV</u>

12,766.

TOTALS

12,766.

72-1232379

ATTACHMENT 6

FORM 990PF, PART III - OTHER INCREASES IN NET WORTH OR FUND BALANCES

DESCRIPTION

AMOUNT

UNREALIZED GAIN ON INVESTMENTS

1,809,662.

TOTAL

1,809,662.

ATTACHMENT 7

BLUE CROSS & BLUE SHIELD OF LOUISIANA

FORM 990PF, PART VIII

- LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

PEGGY B. SCOTT P.O. BOX 98022 BATON ROUGE, LA 70898-9022	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION 1.00 1.00 1.00 1.00 1.00 1.00	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS 0	EXPENSE ACCT AND OTHER ALLOWANCES 0
FRANCES T. HENRY P.O. BOX 98022 BATON ROUGE, LA 70898-9022	DIRECTOR 1.00	0	0	0
KEVIN MCCOTTER P.O. BOX 98022 BATON ROUGE, LA 70898-9022	DIRECTOR 1.00	0	0	0

ATTACHMENT 7 (CONT'D)

FORM 990PF, PART VIII - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

ATTACHMENT 7

NAME AND ADDRESS	TITLE AND AVERAGE HOURS PER WEEK DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES	
DAN BORNE P.O. BOX 98022 BATON ROUGE, LA 70898-9022	DIRECTOR 1.00	0	0	0	
JEROME GREIG P.O. BOX 98022 BATON ROUGE, LA 70898-9022	DIRECTOR 1.00	0	0	0	
	GRAND TOTALS	0	0	0	

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BLUE	CROSS	æ	BLUE	CHIFTLD	OF	LOUISIANA
	CKOOD	œ	מטעם	SHIFFD	O.F.	TOOTSTUND

AT	TA	CHMENT	8

FORM 990PF, PART XV - NAME, ADDRESS AND PHONE FOR APPLICATIONS

CHRISTY REEVES 5525 REITZ AVENUE BATON ROUGE, LA 70809 225-298-7051

6234BA 1546

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DIOL	CRUSS	Oκ	DLUG	SUTEPL	OF.	TOOTSTUNG

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990PF, PART XV - RESTRICTIONS OR LIMITATIONS ON AWARDS

LOUISIANA 501(C)(3) NONPROFITS IN GOOD STANDING WITH THE STATE; PROJECTS FUNDED ARE RELATED TO HEALTH AND EDUCATION.

FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

ATTACHMENT 10 (CONT.D)

BLUE CROSS & BLUE SHIELD OF LOUISIANA

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	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
BOSSIER HEALTHCARE FOUNDATION 105 MAGNOLIA CROSSING BOSSIER CITY, LA 71111	PC	BOSSIER SIGN UP SATURDAY	000'6
BOYS HOPE GIRLS HOPE OF GREATER NEW ORLEANS P.O BOX 19307 NEW ORLEANS, LA 70179	PC	"WHERE HOPE LIVES" PROGRAM	20,000
BREC FOUNDATION 6201 FLORIDA BOULEVARD BATON ROUGE, LA 70806	PC	CAPITAL AREA PATHWAYS PROJECT AND MOBILE PLAYGROUND	455, 583
CENTENNIAL CULTURAL CENTER, INC. PO BOX 896 OLLA, LA 71465	P.C.	LIVE LIVELY LASALLE'	68,250
CENTER FOR PLANNING EXCELLENCE 100 LAFAYETTE STREET BATON ROUGE, LA 70801	PC	2013 SMART GROWTH SUMMIT	7,500.
CENTRAL LOUISIANA COMMUNITY FOUNDATION P O BOX 66 ALEXANDRIA, LA 71301	PC	2014 CELEBRATION OF PHILANTHROPY	2,500

72-1232379

FORM 990PF. PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
CENTRAL LOUISIANA ECONOMIC DEVELOPMENT ALLIANCE PO BOX 465 ALEXANDRIA, LA 71309	PC .	CENTRAL LOUISIANA LOCAL FOODS INITIATIVE	120,750.
CHILDHOOD & FAMILY LEARNING FOUNDATION 1700 JOSEPHINE STREET, STE 200 NEW ORLEANS, LA 70113	PC	COORDINATED CARE FOR THE WHOLE CHILD	20,000
CHILDREN'S ADVOCACY CENTERS OF LOUISIANA 9654 BROOKLINE AVE SUITE 210 BATON ROUGE, LA 70809	PC	GEAUX BLUE FOR KIDS'	11,500.
CITY YEAR, INC - BATON ROUGE 111 N. 3RD ST BATON ROUGE, LA 70803	PC	WHOLE SCHOOL WHOLE CHILD	20,000.
COMMUNITY WORKS OF LOUISIANA, INC. 615 BARONNE ST STE 201 NEW ORLEANS, LA 70113	P.C.	CWLA SUMMER PROGRAM	20,000.
COVENANT HOUSE NEW ORLEANS 611 N RAMPART STREET NEW ORLEANS, LA 70112	PC	BEHAVIORAL HEALTH COUNSELOR FOR ROP & PSH YOUTH	16,000

FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
DOWN SYNDROME ASSOCIATION OF GREATER NEW ORLEANS PO BOX 23453 NEW ORLEANS, LA 70123	P.C.	ANGEL AWARD - PAULA LACOUR	20,000
ENVIRONMENT AND HEALTH COUNCIL OF LOUISIANA P O BOX 14911 BATON ROUGE, LA 70898	PC	THE DIABETES SUMMIT MEETING OUR CHALLENGE	2,500
EXCEL DANCE CO. "STRUCTURE PROGRAM" INC 9717 OLYMPIC AVE BATON ROUGE, LA 70814	No.	ANNUAL BACK TO SCHOOL SUPPLY GIVEAWAY	006'6
FAMILIES HELPING FAMILIES OF GREATER BATON ROUGE 2356 DRUSILLA LANE BATON ROUGE, LA 70809	S.	ANGEL AWARD - JAMIE TINDLE	20,000
FAMILIES HELPING FAMILIES OF GREATER BATON ROUGE 2356 DRUSILLA LANE BATON ROUGE, LA 70809	22	WINGS DONATION	.000
FAMILY & YOUTH COUNSELING AGENCY 220 LOUIE STREET LAKE CHARLES, LA 70601	PC	CONNECTIONS COUNT! PROFESSIONAL DEVELOPMENT CONFERENCE	7,500

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

ATTACHMENT 10 (CONT'D)

BLUE CROSS & BLUE SHIELD OF LOUISIANA

AMOUNT	20,000	20,000	5,000	5,000	20,000	20,000.
PURPOSE OF GRANT OR CONTRIBUTION	HIV COUNSELING, TESTING AND REFERRAL	FDDOC (FULLY DEVOTED DEVELOPER OF CHILDREN) - WINNERS' CIRCLE, INC. AFTERSCHOOL/SUMMER PROGRAM	ANGEL AWARD - JACOB ALLEN NICHOLS	BLUE ANGEL AWARD - CHARLES LANDRENEAU	ANGEL AWARD - PAM FREY	JA BIZTOWN
RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PC	PC	P.C.	24	PC	PC
RECIPIENT NAME AND ADDRESS	FAMILY SERVICE OF GREATER BATON ROUGE 4727 REVERE AVENUE BATON ROUGE, LA 70808	FDDOC WINNERS' CIRCLE P.O BOX 1701 SHREVEPORT, LA 71166	FRIENDS OF OPEN AIR MINISTRIES 5525 REITZ AVE BATON ROUGE, LA 70809	HEALING PLACE SERVE 19202 HIGHLAND ROAD BATON ROUGE, LA 70809	HEARTS OF HOPE P O BOX 53967 LAFAYETTE, LA 70505	JUNIOR ACHIEVEMENT OF GREATER NEW ORLEANS, INC 5100 ORLEANS AVENUE NEW ORLEANS, LA 70124

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ATTACHMENT 10 (CONT'D)

FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DUBING THE YEAR

ATTACHMENT 10 (CONT'D)

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
LOUISIANA LIBRARY FOUNDATION PO BOX 2583 BATON ROUGE, LA 70821	PC .	LOUISIANA BOOK FESTIVAL – PROMOTIONAL OUTREACH	5,000
LOUISIANA PUBLIC HEALTH INSTITUTE 1515 POYDRAS STREET, STE 1200 NEW ORLEANS, LA 70112	PC .	FIT NOLA PROJECT	344,293
LOUISIANA RECREATION & PARK ASSOCIATION 629 NORTH MAIN STREET HATTIESBURG, MS 39401	Dd.	ANNUAL CONFERENCE	2,500
LOUISIANA STATE MUSEUM FRIENDS 660 N. FOURTH ST BATON ROUGE, LA 70802	PC .	WINGS DONATION	1,000
MAMOU HEALTH RESOURCES, INC 300 SOUTH STREET MAMOU, LA 70554	PC	MAMOU COMMUNITY HEALTH CARE CLINIC	20,000
MANNERS OF THE HEART COMMUNITY FUND 215 ROYAL STREET BATON ROUGE, LA 70802	PC	WINGS DONATION	1,000

ATTACHMENT 10 (CONT'D).

BLUE CROSS & BLUE SHIELD OF LOUISIANA

FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

AMOUNT	342,882	1,000	20,000	20,000.	20,000.	OPLE'S 2,500
PURPOSE OF GRANT OR CONTRIBUTION	FRESH BEGINNINGS	WINGS DONATION	SIGN UP FRIDAY (TM)	ANGEL AMARD - BETH CLARK	MOVING 4 HEALTH	OPERA LOUISIANE'S EDUCATIONAL YOUNG PEOPLE'S OPERA
RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PC	DQ.	P.C.	PC	PC	SQ
RECIPIENT NAME AND ADDRESS	MAYOR'S HEALTHY CITY INITIATIVE 222 ST LOUIS STREET, STE 301 BATON ROUGE, LA 70802	MENTAL HEALTH ASSOCIATION FOR GREATER BATON ROUGE 544 COLONIAL DRIVE BATON ROUGE, LA 70806	METHODIST HEALTH SYSTEM FOUNDATION, INC 360 OAK HARBOR BLVD SLIDELL, LA 70458	MIGHTY MOMS 6984 HUNTER'S WAY DENHAM SPRINGS, LA 70726	NEW ORLEANS BALLET ASSOCIATION 935 GRAVIER STREET, STE 800 NEW ORLEANS, LA 70112	OPERA LOUISIANE PO BOX 4908

ATTACHMENT 10 (CONT'D)

FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

PURPOSE OF GRANT OR CONTRIBUTION AMOUNT	2013 CHILDHOOD OBESITY AND PUBLIC HEALTH INITIATIVE	TEEN WELLNESS PROGRAM FOR ABUSED AND NEGLECTED 10,000 YOUTH IN RAINTREE HOUSE	2014 RURAL FOOD ACCESS CONVENING 7,500	2014 RURAL FOOD ACCESS CONVENING 5,000	COOKING MATTERS	GROW LOCAL BATON ROUGE
RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	SQ.	PC .	P.	PC	2	S.
RECIPIENT NAME AND ADDRESS	PENNINGTON BIOMEDICAL RESEARCH FOUNDATION 6400 PERKINS ROAD BATON ROUGE, LA 70808	RAINTREE SERVICES INC 1233 EIGHTH STREET NEW ORLEANS, LA 70115	SECOND HARVEST FOOD BANK 700 EDWARDS AVENUE NEW ORLEANS, LA 70123	SECOND HARVEST FOOD BANK 700 EDWARDS AVENUE NEW ORLEANS, LA 70123	SECOND HARVEST FOOD BANK 700 EDWARDS AVENUE NEW ORLEANS, LA 70123	SLOW FOOD BATON ROUGE 1832 BLOUIN AVENUE

72-1232379

ATTACHMENT 10 (CONT'D)

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
SOUTHEASTERN DEVELOPMENT FOUNDATION FAYARD HALL, ROOM 307 HAMMOND, LA 70402	PC	PROJECT SIM A SUSTAINABLE INTERDISCIPLINARY MODEL FOR CLINICAL SIMULATION EDUCATION	5,100
SOUTHWEST LOUISIANA AREA HEALTH EDUCATION CENTER 103 INDEPENDENCE BLVD. LAFAYETTE, LA 70506	P.C.	DARE TO BE HEALTHY	263,843
TEACH FOR AMERICA, INC. P O BOX 65148 BATON ROUGE, LA 70896	PC	EARLY CHILDHOOD EDUCATION IN SOUTH LOUISIANA	20,000
THE BLOOD CENTER 2609 CANAL STREET NEW ORLEANS, LA 70119	PC	CAPACITY BUILDING LEAN PROJECT PHASE 2 BLOOD DONATION EFFICIENCY	20,000
THE CENTRE FOR THE ARTS 1104 WEST MAIN STREET NEW ROADS, LA 70760	PC	CHALLENGE GRANT FOR OPERATING EXPENSES	5,000.
THE CHILDREN'S HEALTH FUND 215 WEST 125TH STREET NEW YORK, NY 10027	PC	ANGEL AWARD - CARLOS A NARANJO	20,000

ATTACHMENT 10 (CONT'D)

FORM 990PE, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
THE CHILDREN'S HEALTH FUND 215 WEST 125TH STREET NEW YORK, NY 10027	PC	BATON ROUGE CHILDREN'S HEALTH PROJECT ANTI-OBESITY PROGRAMMING	20,000
THE COMMUNITY FOUNDATION OF NORTH LOUISIANA 401 EDWARDS STREET, STE 105 SHREVEPORT, LA 71101	PC	HEALTHY GREEN AND INTO THE OUTDOORS	264,552
THE GREATER NEW ORLEANS FOUNDATION 1055 ST CHARLES AVENUE, STE 100 NEW ORLEANS, LA 70130	PC	WHOLE KID NATION (FORMERLY GENERATION K)	321,856
THE JL FOUNDATION 21223 WATERFRONT EAST DR MAUREPAS, LA 70449	PC	WINGS DONATION	1,500.
THE JL FOUNDATION 21223 WATERFRONT EAST DR. MAUREPAS, LA 70449	PC	REIMBURSEMENT TO LEUKEMIA PATIENTS	5,000
THE SUNSHINE FOUNDATION INC P O BOX 84531 BATON ROUGE, LA 70884	PC	OPERATION SUNSHINE	10,000.

ATTACHMENT 10 (CONT.D)

FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR		
RECIPIENT NAME AND ADDRESS	AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
THE SUPRIYA JINDAL FDN FOR LA'S CHILDREN P O BOX 4391 BATON ROUGE, LA 70821	PC	PROVIDING ENRICHMENT TOOLS TO STUDENTS IN LOUISIANA	20,000.
UNITED METHODIST HOPE MINISTRIES 4643 WINBOURNE AVENUE BATON ROUGE, LA 70805	PC	ANGEL AWARD HONORARIUM	4,700
UNITED WAY OF ACADIANA, INC P O. BOX 52033 LAFAYETTE, LA 70505	PC	DOLLY PARTON'S IMAGINATION LIBRARY	20,000
WRBH RADIO FOR THE BLIND 3606 MAGAZINE STREET NEW ORLEANS, LA 70115	PC	HEALTH LITERACY PROGRAM	14,020
YMCA OF NORTHEAST LOUISIANA 1505 STUBBS AVENUE MONROE, LA 71201	PC	OUACHITA WELL	331, 524
YOUNG ASPIRATIONS/YOUNG ARTISTS, INC 338 BARONNE STREET NEW ORLEANS, LA 70112	PC	ANGEL AWARD - BABS JOHNSON	20,000

72-1232379

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ATTACHMENT 10 (CONT'D)

15,000.

YWCA PROJECT RISE HIV/AIDS EDUCATION, OUTREACH

AND TESTING

PURPOSE OF GRANT OR CONTRIBUTION

RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

FOUNDATION STATUS OF RECIPIENT

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BATON ROUGE CRISIS INTERVENTION CENTER

BATON ROUGE, LA 70808

4837 REVERE AVENUE

8281 GOODWOOD BOULEVARD, STE B1

BATON ROUGE, LA 70806

YWCA GREATER BATON ROUGE

RECIPIENT NAME AND ADDRESS

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EXCEL DANCE CO. "STRUCTURE PROGRAM" INC

BATON ROUGE, LA 70814

NKU FOUNDATION 3405 SENECA ST

9717 OLYMPIC AVE

1340 POYDRAS ST, SUITE 2120

CASA NEW ORLEANS

NEW ORLEANS, LA 70112

 PC

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SECOND HARVEST FOOD BANK OF GREATER NEW ORLEANS AN

NEW ORLEANS, LA 70123

700 EDWARDS AVENUE

BATON ROUGE, LA 70805

AMOUNT

20,000

TRANSITIONING FOSTER YOUTH

2,000

ANNUAL BACK TO SCHOOL SUPPLY GIVEAWAY

2,000

BLUE ANGEL DONATION

2,000

ENHANCE THE QUALITY OF EDUCATION AT NKU

7,500

2014 RURAL FOOD ACCESS CONVENING

60011531

ATTACHMENT 10

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FORM 990PF, PART XV - GRANTS AND CONTRIBUTIONS PAID DURING THE YEAR

RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

RECIPIENT NAME AND ADDRESS

YOUTH OASIS

FOUNDATION STATUS OF RECIPIENT

PURPOSE OF GRANT OR CONTRIBUTION

AMOUNT

ATTACHMENT_10 (CONT'D)

16,800.

PSYCHOLOGIST FOR YOUTH OASIS CHILDREN

BATON ROUGE, LA 70806

260 S ACADIAN THRUWAY

2

TOTAL CONTRIBUTIONS PAID

3, 363, 253

ATTACHMENT 10

72-1232379

ATTACHMENT, 11

EORM 990PE, PART XV - CONTRIBUTIONS APPROVED FOR FUTURE PAYMENT

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
BREC FOUNDATION 6201 FLORIDA BOULEVARD BATON ROUGE, LA 70806	DA .	CAPITAL AREA PATHWAYS PROJECT AND MOBILE PLAYGROUND	33, 333
CENTENNIAL CULTURAL CENTER, INC PO BOX 896 OLLA, LA 71465	PC	LIVE LIVELY LASALLE'	54,250
CENTRAL LOVISIANA ECONOMIC DEVELOPMENT ALLIANCE PO BOX 465 ALEXANDRIA, LA 71309	PC	CENTRAL LOUISIANA LOCAL FOODS INITIATIVE	115,550
FRIENDS OF OPEN AIR MINISTRIES 628 NORTH BLVD. BATON ROUGE, LA 70802	SQ.	ANGEL AWARD - JACOB ALLEN NICHOLS	20,000
HOPKINS STREET REVITALIZATION ASSOCIATION, INC P O BOX 9317 NEW IBERIA, LA 70562	D _d	WEST END HEALTH AND WELLINESS PROJECT	308,816
KIWANIS CLUB OF LAFAYETTE FOUNDATION 111 HEYMANN BLVD LAFAYETTE, LA 70503	PC	HEALTHY LIVING CLUB	243,000

ATTACHMENT 11 (CONT'D)

FORM 990PF, PART XV.

	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND		
RECIPIENT NAME AND ADDRESS	FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
KIWANIS CLUB OF LAFAYETTE FOUNDATION 400 E KALISTE SALOOM RD, STE 1100 LAFAYETTE, LA 70508	PC	HEALTHY LIVING CLUB	183, 366
LOUISIANA PUBLIC HEALTH INSTITUTE 1515 POYDRAS STREET, STE 1200 NEW ORLEANS, LA 70112	PC	FIT NOLA PROJECT	357,214
MAYOR'S HEALTHY CITY INITIATIVE 222 ST LOUIS STREET, STE 301 BATON ROUGE, LA 70802	PC	RECIRCULATING FARMS COALITION, INC	220, 669.
RECIRCULATING FARMS COALITION, INC 5208 MAGAZINE ST , #191 NEW ORLEANS, LA 70115	PC	GROWING LA	64,525.
SOUTHWEST LOUISIANA AREA HEALTH EDUCATION CENTER 103 INDEPENDENCE BLVD. LAFAYETTE, LA 70506	P.C.	DARE TO BE HEALTHY	242,474
THE GREATER NEW ORLEANS FOUNDATION 1055 ST CHARLES AVENUE, STE 100 NEW ORLEANS, LA 70130	PC .	WHOLE KID NATION (FORMERLY GENERATION K)	367,710.

BLUE CROSS & BLUE SHIELD OF LOUISIANA

RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR

FOUNDATION STATUS OF RECIPIENT

PURPOSE OF GRANT OR CONTRIBUTION

320,824.

AMOUNT

ATTACHMENT 11 (CONT.D)

YMCA OF NORTHEAST LOUISIANA 1505 STUBBS AVENUE MONROE, LA 71201

RECIPIENT NAME AND ADDRESS

2

OUACHITA WELL

TOTAL CONTRIBUTIONS APPROVED

2,531,731

ATTACHMENT 11

BYLAWS

Of

BLUE CROSS AND BLUE SHIELD OF LOUISIANA FOUNDATION

ARTICLE I

Name and Location

- Section 1. Name. The name of this Corporation is Blue Cross and Blue Shield of Louisiana Foundation.
- **Section 2.** Location. The principal and registered offices and place of business of the Corporation shall be located at 5525 Reitz Ave., Baton Rouge, Louisiana 70809-3802.

ARTICLE II

Members

- Section 1. Members. The member of the Corporation shall be Louisiana Health Service & Indemnity Company (d/b/a Blue Cross and Blue Shield of Louisiana).
- Section 2. Place of Meetings. All member meetings shall be held at the principal office of the Corporation unless the Board of Directors by a duly adopted resolution shall designate a different place for the holding of such meetings.
- Section 3. Annual Meeting. The annual meeting of the member for the election of directors shall normally be held during the last quarter of each year on a date and at an hour to be fixed by the Board of Directors.
- **Section 4.** Special Meetings. Special meetings of the member may be called at any time by the member, the president, the chairman or by the Board of Directors.
- Section 5. Election of Directors. At the annual meeting of the member, the member shall elect at least three but not more than ten directors who shall be natural persons of full age. The board may at any time increase or decrease the number of seats on the board by majority vote.
- Section 6. Delayed Election of Directors. If for any cause the member shall fail to elect directors at any annual meeting, the directors may call a special meeting for that purpose on some subsequent day. Failure to elect directors as provided herein shall not dissolve this Corporation, nor impair its corporate existence or management.

ARTICLE III

Directors

- Section 1. Management of Corporation. The business and affairs of the Corporation shall be managed by its Board of Directors and all powers of the Corporation except as otherwise provided by law or by these bylaws shall be exercised by the Board of Directors.
- Section 2. Term Limits. Directors shall serve a term of three (3) years and until their successors are duly chosen and qualified. Each director shall be eligible for reelection for three (3) additional terms, for a maximum of twelve (12) consecutive years on the Board. After service of twelve (12) consecutive years on the Board, a one year hiatus shall be required before the individual can be considered for election to a new term on the Board of Directors. Directors elected at the December 2013 annual meeting of the member shall start their initial three year term at that election.
- Section 3. Director Absences. Two (2) consecutive absences from regular meetings of the Board of Directors, unless excused by a resolution of the Board of Directors, shall automatically constitute removal from the Board, effective when notification of removal is dated and mailed by registered mail by the Secretary of the Board or his authorized designee to the removed director.
- Section 4. Vacancies. Any vacancy on the Board of Directors, including a vacancy resulting in an increase in the authorized number of directors, may be filled by a majority vote of the directors, provided that the member shall have the right to fill the vacancy at any special meeting called for that purpose prior to such action by the Board of Directors. The term of office of any such director so elected shall expire at the same time as the terms of the incumbent directors and such director shall be subject to election by the member at the next annual meeting of the member.
- Section 5. Annual Meeting. With or without notice, the Board of Directors shall hold an annual meeting immediately after the annual meeting of the member or after the last adjournment thereof.
- Section 6. Special Meetings. Special meetings of the Board of Directors may be called by the member, chairman, the president or upon the written request of two (2) or more directors. Each such special meeting shall be held at such time and place as shall be designated in the notice for such meeting. By unanimous consent of the directors, special meetings of the board may be held without notice at any time and at any place.
- Section 7. Notice of Meetings. Written notice of a special meeting, except those provided for in the last sentence of the preceding section of this article, shall be given by or at the direction of the person or persons calling such meeting as follows:
 - (a) Personally delivered notice: One (1) day prior to the day named for such meeting;

- (b) Facsimile transmission: Two (2) days prior to the day named for such meeting;
- (c) United States mail: Three (3) days prior to the day named for such meeting; or
- (d) Electronic mail: Two (2) days prior to the day named for such meeting.

Each notice shall specify the place, day, and hour of the meeting and, in the case of a special meeting, the general nature of the business to be transacted. A waiver of written notice in writing, signed by the person entitled to such notice, whether before or after the time stated herein, shall be deemed equivalent to the giving of such notice. Except in the case of a special meeting, neither the nature of the business to be transacted, nor the purpose of the meeting need be specified in the waiver of notice of such meeting. When a scheduled meeting is adjourned, it shall not be necessary to give notice of the adjourned meeting or of the business to be transacted at such meeting other than by announcement at the meeting at which such adjournment is taken.

Section 2. Quorum. Unless otherwise specified in the Articles of Incorporation or these Bylaws or in law, a majority of the directors present and voting shall constitute a quorum.

ARTICLE IV

Officers

- Section 1. Executive Officers. The officers of the Corporation shall be a chairman of the Board of Directors, a president, a treasurer, a secretary, and such other officers as may be designated by the Board of Directors in accordance with the provisions of this Article. Any two (2) or more offices may be held by the same person except the offices of chairman and secretary or of president and secretary.
- Section 2. Election, Term of Office, Removal, and Vacancies. The officers of the Corporation shall be elected by the Board of Directors at its annual meeting and shall hold office until their successors are chosen and qualified provided that any officer may be removed at any time by the Board of Directors without cause. The member may also remove a director from the Board without cause. In the event of any vacancy in any office, the same may be filled by the Board of Directors at any meeting called for such purpose and the person so chosen shall hold office only until the annual meeting of the Board of Directors and until his successor is chosen and qualified.
- **Section 3. Chairman.** The chairman of the Board of Directors, or in his absence, the president, shall preside over the annual or any special meeting of the member and meetings of the Board of Directors. He shall have and exercise such other duties and functions as the Board of Directors may from time to time determine.
- Section 4. President. The president shall be the chief executive officer of the Corporation. He may appoint standing and special staff committees to assist him in carrying out his executive duties. He shall have the authority to assign specific and general administrative duties and functions to the Corporation's officers and to determine the duties of its employees. He

shall have authority to delegate his executive duties to such committees and officers to the extent permissible under the laws of the State of Louisiana. He shall be ex officio a member of all standing committees appointed by the Board of Directors. He shall make reports of the Corporation's business to the Board of Directors and to the members at such times as the said board shall require. He shall sign, execute, and acknowledge in the name of the Corporation, debts, mortgages, bonds, contracts, and other instruments authorized by the board except in the cases where the signing and execution thereof shall be expressly delegated by the Board to some other officer or agent of the Corporation and he shall perform all the usual duties incident to the office of president and such other duties as from time to time may be assigned to him by the Board of Directors.

Section 5. Secretary. The secretary shall attend the meetings of the member and of the Board of Directors and keep minutes thereof in suitable books. Unless some other person is delegated to give such notice, the secretary shall send out notices of all meetings of members and of directors which may be called or held in accordance with the provisions of law and of these bylaws. He shall perform all the usual duties incident to the office of secretary and such other duties as may be assigned to him by the president or the Board of Directors.

Section 6. Treasurer. The treasurer shall receive all monies paid to the Corporation and keep, or cause to be kept, accurate accounts of all monies received or payments made in books kept for that purpose. He shall deposit all monies received by him in the name and to the credit of the Corporation in such bank or other place or places of deposit as the Board of Directors shall designate. As directed by the president or Board of Directors, he shall disburse monies of the Corporation by checks or vouchers and shall render to the Board of Directors and to the president, whenever they may require it, an account of his transactions as treasurer and of the financial condition of the Corporation. He shall perform all the usual duties incident to the office of treasurer and such other duties as may be assigned to him by the president or the Board of Directors.

ARTICLE V

Bonds

Section 1. Officers and Employees. All officers of the Corporation and such of the employed personnel as the Board of Directors shall from time to time determine shall give bond to the Corporation with sufficient corporate sureties to be approved by the Board of Directors conditioned for the faithful performance of their respective duties and with such other conditions as the Board of Directors shall from time to time determine.

Section 2. Premiums. The premiums of such bonds shall be paid by the Corporation.

ARTICLE VI

Directors' and Officers' Right to Indemnification

Section 1. The Corporation shall indemnify any person who was or is party or threatened to be made a party to an action, suit or proceeding, whether civil, criminal, administrative, or investigative (including any action by or in the right of the Corporation) by reason of the fact that he is or was a director, officer, employee or agent of the Corporation, or is or was serving at the request of the Corporation as a Director, officer, employee or agent of another business, foreign or nonprofit Corporation, partnership, joint venture other enterprise, against expenses (including attorney's fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by him in connection with such action, suit or proceeding if he acted in good faith, with due care, and in a manner he reasonably believed to be in or not opposed to the best interests of the Corporation, and, with respect to any criminal action or proceeding, had no reasonable cause to believe his conduct was unlawful; provided that in case of actions by or in the right of the Corporation, the indemnity shall be limited to expenses (including attorney's fees and amounts paid in settlement not exceeding, in the judgment of the Board of Directors, the estimated expense of litigating the action to conclusion) actually and reasonably incurred in connection with the defense or settlement of such action and no indemnification shall be made in respect of any claim, issue or matter to which such person shall have been adjudged to be liable for negligence or misconduct in the performance of his duty to the Corporation unless and only to the extent that the court shall determine upon application that, despite the adjudication of liability, but in view of all the circumstances of the case, he is fairly and reasonably entitled to indemnity for such expenses which the court shall deem proper. The termination of any action, suit or proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent, shall not, of itself, create a presumption that the person did not act in good faith or with due care, and in a manner which he reasonably believed to be in or not opposed to the best interests of the Corporation, and, with respect to any criminal action or proceeding, had reasonable cause to believe that this conduct was unlawful.

- Section 2. To the extent that a Director, officer, employee or agent of the Corporation has been successful on the merits or otherwise in defense of any such action, suit or proceeding, or in defense of any claim, issue or matter therein, he shall be indemnified against expenses (including attorneys' fees) actually and reasonably incurred by him in connection therewith.
- Section 3. The indemnification hereunder (unless ordered by the court) shall be made by the Corporation only as authorized in a specific case upon a determination that the applicable standard of conduct has been met. Such determination shall be made (1) by the Board of Directors by a vote of a quorum consisting of Directors who were not parties to such action, suit or proceedings, or (2) if such a quorum is not obtainable or a quorum of disinterested Directors so directs, by independent legal counsel, or (3) by the member.
- Section 4. The expenses incurred in defending such an action, suit or proceeding shall be paid by the Corporation in advance of the final disposition thereof if authorized by the Board of Directors in the manner in Paragraph (3) above, upon receipt of an undertaking by or on

behalf of the director, officer, employee or agent to repay such amount unless it shall ultimately be determined that he is entitled to be indemnified by the Corporation as authorized hereunder.

- Section 5. The indemnification provided hereunder shall not be deemed exclusive of any other rights to which one indemnified may be entitled, both as to action in his official capacity and as to action in another capacity while holding such office, and shall continue as to a person who has ceased to be a director, officer, employee or agent and shall inure to the benefit of his heirs and legal representative.
- Section 6. The Corporation shall procure insurance for any person who is or was A Director, officer, employee or agent of the Corporation, and may procure such insurance for any person who is or was serving at the request of the Corporation as a director, officer, employee or agent of another business, non-profit or foreign corporation, partnership, joint venture or other enterprise, against any liability asserted against or incurred by him in any such capacity, or arising out of his status as such, whether or not the Corporation would have the power to indemnify him against such liability under this Article VI.

ARTICLE VII

Borrowing; Deposits; Approval Authority

- Section 1. Borrowing. No officer, agent, or employee of the Corporation shall have any power or authority to borrow money on its behalf, to pledge its credit, or to mortgage or pledge its real property, except to the extent of the authority delegated to such officer, agent, or employee by a resolution of the Board of Directors.
- Section 2. Deposits. All funds of the Corporation shall be deposited each day to the credit of the Corporation in such banks, trust companies, or other depositories as the Board of Directors may approve or designate, and all such funds shall be withdrawn only by checks signed by such officer or officers, agent or agents, of the Corporation and in such manner as shall from time to time be determined by a resolution of the Board of Directors.

ARTICLE VIII

Notice; Waiver

Section 1. Nature of Notice. Whenever written notice is required to be given to any person, it may be given to such person either by delivering it to him personally, or by sending it by United States mail, electronic mail, or by facsimile transmission to his address appearing on the books of the Corporation or supplied by him to the Corporation for the purpose of notice. If the notice is sent by mail, it shall be deemed to have been given to the person entitled thereto when deposited in the United States mail. Such notice shall specify the place, day, and hour of the meeting, and, in the case of a special meeting, the general nature of the business to be transacted.

Section 2. Waiver in Writing. Whenever any notice, either written or by publication, is required to be given, a waiver thereof in writing, signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice.

Section 3. Waiver by Attendance. Attendance of a person either in person or by proxy at any meeting shall constitute a waiver of notice of such meeting, except where a person attends a meeting for the express purpose of objecting to the transaction of any business because the meeting was not lawfully called or convened and when he restricts his participation to the making of such objection.

ARTICLE IX

Unanimous Consent

Any action which may be taken at a meeting of the Board of Directors, or a committee thereof, may be taken by consent in writing signed by all the directors or by all members of the committee, as the case may be, and filed with the records of the proceeding of the Board or committee.

ARTICLE X

Fiscal Year

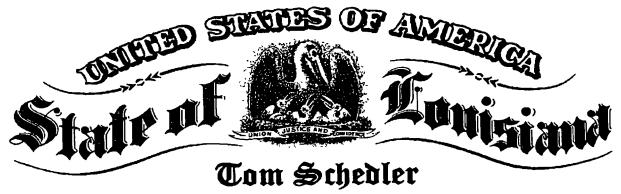
The fiscal year of the Corporation shall be the calendar year.

ARTICLE XI

Amendments to Bylaws

Any and all of the provisions of the bylaws of the Corporation may be amended, altered, or repealed by the Board of Directors or by the member, at any meeting duly convened after notice to the directors or member setting forth the nature of the change or changes to be made in such bylaws.

Amended 12/3/13



SECRETARY OF STATE

As Secretary of State of the State of Louisiana, I do hereby Certify that

a copy of Restated Articles of Incorporation of

BLUE CROSS AND BLUE SHIELD OF LOUISIANA FOUNDATION

Domiciled at BATON ROUGE, LOUISIANA,

Was filed and recorded in this Office on February 20, 2014.

In testimony whereof, I have hereunto set my hand and caused the Seal of my Office to be affixed at the City of Baton Rouge on,

Secretary of State

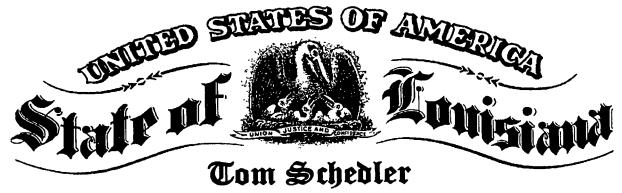
February 21, 2014

Certificate ID: 10464382#QKH62

To validate this certificate, visit the following web site, go to Commercial Division, Certificate Validation, then follow the instructions displayed.

www.sos.louisiana.gov

AL 34422849N



SECRETARY OF STATE

As Socretary of State of the State of Louisiana, I do horoby Cortify that

the attached document(s) of

BLUE CROSS AND BLUE SHIELD OF LOUISIANA FOUNDATION

are true and correct and are filed in the Louisiana Secretary of State's Office.
41436595 Restated Amendment 02/20/2014 8 pages

In testimony whereof, I have hereunto set my hand and caused the Seal of my Office to be affixed at the City of Baton Rouge on,

February 21, 2014

Secretary of State

AL 34422849N



Certificate ID: 10464383#YNJ62
To validate this certificate, visit the following web site, go to Commercial Division,
Certificate Validation, then follow the instructions displayed.
www.sos.louisiana.gov

AUTHENTIC ACT OF THIRD AMENDED AND RESTATED ARTICLES OF INCORPORATION OF BLUE CROSS AND BLUE SHIELD OF LOUISIANA FOUNDATION (Formerly known as LOUISIANA CHILD CARING FOUNDATION, INC)

STATE OF LOUISIANA PARISH OF EAST BATON ROUGE

BE IT KNOWN, that on the 3^{vd} day of December, 2013, before me, Notary Public, duly commissioned and qualified in and for the Parish and State aforesaid, and in the presence of the undersigned competent witnesses, personally came and appeared:

PEGGY SCOTT AND TODD SCHEXNAYDER

who, after being duly sworn, did declare unto me, Notary, and in the presence of the undersigned competent witnesses, that the former is the President and the latter is the Secretary of The Blue Cross and Blue Shield of Louisiana Foundation f/k/a Louisiana Child Caring Foundation, Inc. (the "Corporation") and that they have been duly authorized, pursuant to the action of the Member of the Corporation at a special meeting of said Member held on December 3, 2013, at the Corporation's headquarters and registered office in Baton Rouge, Louisiana, to execute this authentic act.

Appearers do further declare that the Member was given due and proper notice more than thirty (30) days in advance of the date of said meeting by a written notice to said Member duly authorized and validly existing, and by a vote of the sole Member in favor and in person, the Member adopted the amendments set forth in these Third Amended and Restated Articles of Incorporation of the Corporation set forth herein below:

ARTICLE II: The purpose of the Corporation is changed to read as follows: The purpose of the Corporation is to operate exclusively for charitable and educational purposes pursuant to IRC Section 501(c)(3). In furtherance of its exempt purpose, the Corporation may make donations to other organizations which operate exclusively for charitable or educational purposes and are exempt under IRC Section 501(c)(3) or the corresponding provision of any future U.S. Internal Revenue Code. Additionally, the Corporation may make charitable grants or donations to Louisiana citizens or organizations in fulfillment of its tax exempt charitable or educational purpose.

If, at any time, this Corporation is classified as a "private foundation" as that term is defined in Section 509 of the Internal Revenue Code (IRC):

a. The Corporation shall not be engaged in any act of self-dealing as defined in Section 4941(d) of the IRC or the corresponding provisions of any subsequent federal tax laws:

- b. The Corporation shall make distributions of such amounts for each taxable year at any time and in such manner as not to become subject to the tax imposed by Section 4942 of the IRC or the corresponding provisions of any subsequent federal tax laws;
- c. The Corporation shall not retain any excess business holdings as defined in Section 4943(c) of the IRC or the corresponding provisions of any subsequent federal tax laws:
- d. The Corporation shall not make any investments in such manner as to subject it to tax under Section 4944 of the IRC or the corresponding provisions of any subsequent federal tax laws;
- e. The Corporation shall not make any taxable expenditures defined in Section 4945(d) of the IRC or the corresponding provisions of any subsequent federal tax

ARTICLE VI: Revises the names and addresses of the Board of Directors.

ARTICLE VII: Provides that the Board elects the chairman, president, secretary and treasurer of the Corporation and such other officers as may be designated by the Board of Directors. Also adds term limits for Board of Directors and addresses attendance policy for directors.

ARTICLE VIII: Clarifies perpetual existence for Corporation.

Appearers further declare that a certified copy of the entire minutes of said meeting authorizing these actions is attached hereto as Exhibit "A." Said Appearers do hereby set forth the Third Amended and Restated Articles of Incorporation of Blue Cross and Blue Shield of Louisiana Foundation (f/k/a Louisiana Child Caring Foundation, Inc.) which Third Amended and Restated Articles accurately reflect the entire Articles of Incorporation and all amendments thereto in effect as of this date, and declare that said Third Amended and Restated Articles have been adopted and effected in conformity with the law, and the Articles of Incorporation of this Corporation, which Corporation was originally incorporated effective on November 30, 1992. Said Appearers do hereby set forth the Third Amended and Restated Articles of Incorporation of Blue Cross and Blue Shield of Louisiana Foundation (f/k/a Louisiana Child Caring Foundation, Inc.) effective December 3, 2013, as follows:

ARTICLE I

The name of the Corporation is Blue Cross and Blue Shield of Louisiana Foundation.

ARTICLE II

The purpose of the Corporation is to operate exclusively for charitable and educational purposes pursuant to IRC Section 501(c)(3). In furtherance of its exempt purpose, the Corporation may make donations to other organizations which operate exclusively for charitable or educational purposes and are exempt under IRC Section 501(c)(3) or the corresponding provision of any future U.S. Internal Revenue Code. Additionally, the Corporation may make charitable grants or donations to Louisiana citizens or organizations in fulfillment of its tax exempt charitable or educational purpose.

Dr. C. Richard Atkins. 5525 Reitz Avenue Baton Rouge, LA 70809

Sybil H. Morial 5525 Reitz Avenue Baton Rouge, LA 70809

J. Kevin McCotter 5525 Reitz Avenue Baton Rouge, LA 70809 Frances T. Henry 5525 Reitz Avenue Baton Rouge, LA 70809

Dan S. Borné 5525 Reitz Avenue Baton Rouge, LA 70809

Jerome K. Greig 5525 Reitz Avenue Baton Rouge, LA 70809

ARTICLE VII

The directors of this Corporation shall normally be elected by the Member at an Annual Meeting of the Member of the Corporation. Failure to elect directors as provided herein shall not dissolve this Corporation, nor impair its corporate existence or management, but the directors then in office shall remain in office until their successors shall have been duly elected and qualified. A director may be added, replaced and/or removed by the Member at any member meeting.

Qualifications, powers, and duties of the Board of Directors may be provided in the Bylaws of the Corporation. Further, term limits and an attendance policy for directors shall be detailed in the Bylaws of the Corporation.

The directors shall elect a chairman, president, treasurer and secretary of the Corporation and such other officers as may be designated by the Board of Directors at the Annual Meeting of the Board of Directors. Any two (2) or more offices may be held by the same person except the offices of chairman and secretary or of president and secretary.

ARTICLE VIII

This Corporation shall be a nonprofit corporation and shall have no capital stock. It shall be operated and maintained by such contributions as the membership shall make and from other sources as the Board of Directors shall determine to be necessary or acceptable for the proper functioning of the Corporation. Under no circumstances shall any of the net earnings or assets of the Corporation inure to be distributed to the benefit of its members, directors, officers, or other private persons, except that the Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article II.

Notwithstanding other provision of these articles, the Corporation shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1954, as amended, or the corresponding provision of any future U.S. Internal Revenue law, or (b) by a corporation

contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code of 1954, as amended, or the corresponding provision of any future U.S. Internal Revenue law.

The Corporation shall enjoy perpetual existence, unless sooner dissolved in accordance with law.

The member of the Corporation shall be Louisiana Health Service & Indemnity Company d/b/a Blue Cross and Blue Shield of Louisiana. The member shall have one vote and may not vote by proxy.

ARTICLE IX

The Incorporator, officers, and directors of this corporation claim the benefits of the limitation of liability of the provisions of La. R.S. 12:92 to the fullest extent allowed by law as fully and completely as though said provisions were recited herein in their entirety.

ARTICLE X

In the event of the dissolution of the Corporation, the Board of Directors shall, after paying or making provision for the payment of all of the liabilities of the Corporation, transfer all of the remaining assets of the Corporation to one or more organizations which themselves are exempt as organizations described in Sections 501(c)(3) and 170(c)(2) of the Internal Revenue Code of 1954, as amended, or the corresponding provision of any future U.S. Internal Revenue law.

THUS DONE AND SIGNED by the appearers at Baton Rouge, Louisiana, on the day and date first above written in the presence of the undersigned competent witnesses and me, Notary Public, after due reading of the whole.

Blue Cross and Blue Shield of Louisiana Foundation (f/k/a Louisiana Child Caring Foundation)

WITNESSES:

PEGGY B SCOTT President

David Lavergna

TODD SCHEXNAYDER, Secretary

NOTARY PUBLIC

Penny M. Martin, Notary Public Notary Number: 42067

Commissioned for East Baton Rouge Parish, LA Qualified to act in East Baton Rouge Parish, LA

My Commission is for Life

MINUTES

ANNUAL MEETING OF THE BOARD OF DIRECTORS BLUE CROSS AND BLUE SHIELD OF LOUISIANA FOUNDATION

December 3, 2013

The annual meeting of the Board of Directors of the Blue Cross and Blue Shield of Louisiana Foundation (Foundation) was held in the Executive Committee Room at 5525 Reitz Avenue, Baton Rouge, Louisiana on Tuesday, December 3, 2013. The meeting was convened, held, and conducted in the manner provided by the Bylaws of the Foundation.

BOARD MEMBERS PRESENT

Dr. C. Richard Atkins, Chairman

Mr. Dan Borné
Mr. Jerome K. Greig
Mrs. Peggy B. Scott
Mrs. Frances T. Henry
Mr. J. Kevin McCotter
Mr. Todd Schexnayder

ABSENT

Mrs. Sybil H. Morial

OTHERS PRESENT

Mrs. Angela Gauthier Ms. Penny Martin Mrs. Christy Reeves Mr. Adam Short

Attached as Exhibit "A" and made a part of these minutes is a copy of the notice of the meeting.

CALL TO ORDER

The meeting was called to order by Dr. Richard Atkins, Chair of the

Board.

ELECTION OF THE

SECRETARY OF THE BOARD

Dr. Atkins then called for nominations for the officers of the Board of Directors. Mr. Dan Borné nominated the following candidates

for officers of the Board:

Dr. Richard Atkins, Chairman Todd Schexnayder, Secretary

MOTION - Election of the Secretary of the Board

Mr. Kevin McCotter moved to elect the foregoing slate of candidates and Mr. Borné seconded the motion. Dr. Atkins called for a vote on the motion. Each Board member present voted in favor of the election of the foregoing slate of officers of the Board, and the

nominees were unanimously elected.

ELECTION OF THE OFFICERS OF THE FOUNDATION

Dr. Atkins then called for nominations for the officers of the Foundation. Mr. Schexnayder nominated the following slate of

candidates:

Peggy Scott, President

Todd Schexnayder, Secretary/Treasurer

C. Richard Atkins, D.D.S., Chairman/Vice President

Dan Borné, Vice President
Jerome Greig, Vice President
Frances Henry, Vice President
Kevin McCotter, Vice President
Sybil Morial, Vice President

MOTION: Election of the Officers of the Foundation

Mrs. Frances Henry moved to elect the foregoing slate of nominees and Mr. Borné seconded the motion. Dr. Atkins called for a vote on the motion. Each Board member voted in favor of the election of the foregoing slate of officers of the Foundation, and the nominees were unanimously elected.

MOTION - Adjourn

There was no further business to come before the Board, and on motion of Mr. McCotter, seconded by Mr. Borné, the meeting adjourned.

Respectfully submitted,

TODD SCHEXNAYDER, Secretary

Approved:

RICHARD ATKINS, D.D.S, Chair

CERTIFICATE BY THE SECRETARY OF THE BOARD OF DIRECTORS OF LOUISIANA CHILD CARING FOUNDATION, INC. NOW KNOWN AS BLUE CROSS AND BLUE SHIELD OF LOUISIANA FOUNDATION

I, Todd Schnexnayder, Secretary of the Board, do hereby certify that the foregoing is a true and correct copy of the minutes of the Annual Meeting of the Member of the Blue Cross and Blue Shield of Louisiana Foundation formerly known as Louisiana Child Caring Foundation, Inc., which was held on the 3rd day of December, 2013.

Witness my official signature at Baton Rouge, Louisiana, this 3 day of December 2013.

TODD SCHNEXNAYDER., Secretary

Subscribed and sworn before me, Penny M. Martin, a Notary Public for the Parish of East Baton Rouge, State of Louisiana, on the <u>3</u> day of <u>De Cember</u> 2013.

Penny M. Martin, Notary Public

State of Louisiana, Parish of East Baton Rouge

Notary No. 42067

Commission is for Life