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DLN: 93493321091844

Form **990** 

Department of the Treasury Internal Revenue Service

# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A Fo	r the	2013 ca	lendar year, or tax year beginning	01-01-2013 , 2013, and end	ling 12-3:	L-2013				
<b>B</b> Ch	eck if a	applicable	C Name of organization CHILDRENS HOSPITAL INC				D Emplo	yer id	entification number	
Add	ress c	hange					72-0	46750	)3	
┌ Na	me cha	ange	Doing Business As							
┌ Init	ıal retu	um	Number and street (or P O box if ma	all is not delivered to street address)	Room/sui	te .				
<b>Г</b> Теі	mınate	ed	200 Henry Clay Avenue	in is not delivered to street address;	Koom jan		E Teleph	one nui	nber	
		return	City or town, state or province, count	rv, and ZIP or foreign postal code			(504)	896-	9581	
		n pending	New Orleans, LA 701185720	.,, a <u></u>					+ c44 cc0 00c	
ו יי	Jilcatio	ii pending	<b>F</b> Name and address of princ						\$ 641,669,936	
			Mary Perrin	cipai officer			this a group bordinates?		n for ┌ Yes	
			200 Henry Clay Avenue	•		54.	orallia cos		, 105, 110	
			New Orleans, LA 70118572	0			e all subord	ınates	┌ Yes ┌ No	
——— т Та	x-exer	npt status		sert no.)	527		:luded? 'No " attack	n a list	(see instructions)	
				13CT (10)   4347(a)(1) 01   3	,27		No, attaci	1 4 1150	(See matructions)	
J W	ebsit	e:► WV	WW CHNOLA ORG			<b>H(c)</b> Gr	oup exemp	tion ni	ımber ►	
K Form of organization   Corporation   Trust   Association   Other   L Year							formation 19	949	M State of legal domicile LA	
Pa	rt I	Sum	nmary						_	
	1	Briefly d	lescribe the organization's mission	n or most significant activities	5					
			ide comprehensive pediatric healt	,	•			gh exc	ellence and the	
e e		continuo	ous improvement of patient care, e	education, research, child adv	ocacy, a	nd manage	ment			
≧										
Ĕ										
Governance	2	Check t	his box 🛏 if the organization dis	continued its operations or dis	sposed o	f more than	n 25% of its	s net a	ssets	
			,							
Activities &	3	Number	of voting members of the governing	ng body (Part VI, line 1a) .				3	22	
ĕ	4	Number	of independent voting members o	f the governing body (Part VI,	, lıne 1b)			4	18	
₹	5	Total nu	ımber of ındıvıduals employed ın c		5	1,807				
æ	6	Total nu	ımber of volunteers (estımate ıf ne		6	720				
	7a	Total un	related business revenue from Pa	rt VIII, column (C), line 12				7a	0	
	ь	Net unre	elated business taxable income fro	om Form 990-T, line 34 .				7b	0	
						Р	rior Year		Current Year	
	8	Contr	ibutions and grants (Part VIII, lin	e1h)			44,938,	668	11,314,429	
Revenue	9 Program service revenue (Part VIII, line			e 2g)			203,853,	.222	387,235,476	
ē.	10	Inves	tment income (Part VIII, column	(A), lines 3, 4, and 7d)			24,223,	880,	40,251,695	
ď	11	Other	revenue (Part VIII, column (A), l	ines 5, 6d, 8c, 9c, 10c, and 1	1e)		956,	820	979,422	
	12		revenue—add lines 8 through 11 (				272.071	272 074 700		
							273,971,		439,781,022	
	13		s and similar amounts paid (Part I				2,302,	-	27,826	
	14		its paid to or for members (Part IX					0	0	
82	15	Saları 5–10	es, other compensation, employee	e benefits (Part IX, column (A	), lines		112,904,	115,788,102		
Expenses	16a		, ssional fundraising fees (Part IX, c	column (A ), line 11e)			<u>, , , , , , , , , , , , , , , , , , , </u>	0		
÷	ь		undraising expenses (Part IX, column (D),							
Ω	17		expenses (Part IX, column (A), li				136,906,	489	117 580 176	
	18		expenses (Part IX, Column (A), II				252,113,		117,580,176 233,396,104	
	19		expenses Add lines 13–17 (mus nue less expenses Subtract line 1		•		21,857,		206,384,918	
- 47	1-5	Vevel	ine leas expelises Subtract lille 1	O HOTH HITCIZ	• •		ing of Curre			
Net Assets or Fand Balances						Deginn	Year		End of Year	
ege Fege	20	Total	assets (Part X, line 16)				908,150,	231	1,185,400,579	
AB.	21		liabilities (Part X, line 26)				19,576,	$\overline{}$	56,274,687	
žĒ	22		ssets or fund balances Subtract I				888,574,		1,129,125,892	
Pai	t II		nature Block						·	
my k	nowle arer h	dge and as any k	perjury, I declare that I have example to the lief, it is true, correct, and composite to the lief that I have example							
Her		Courtney Garrett CFO								
		Type or print name and title								
		·	Print/Type preparer's name	Preparer's signature	Di		Check I If	PTIN		
Paid	t	ļ.	Firm's name 🕨				elf-employed irm's EIN 🟲	1		
Pre	pare						min S LIN F			
Use	•		Firm's address 📂			F	hone no			

May the IRS discuss this return with the preparer shown above? (see instructions)  $\,$  .

┌Yes ┌No

Form	990 (2	2013)						Page
Par	t III	Statement of Prog Check if Schedule O co				s Part III		
1	Briefl	y describe the organizat	tion's mission					
		omprehensive pediatric t of patient care, educa					, through excellence	and the continuous
	Did th	e organization undertak	o any cianifican	t program co	ryicos durina t	ho voar which w	are not listed on	
2		ior Form 990 or 990-EZ				· · · ·		
	If"Ye	s," describe these news	services on Sch	edule O				
3		e organization cease co es?				ow it conducts, a	iny program	
		s," describe these chan						.   Tes   No
4		' ibe the organization's pi			ents for each	of its three large	st program services,	as measured by
	expen	ses Section 501(c)(3) tal expenses, and reven	and 501(c)(4) c	rganizations	are required t	o report the amo		
4a	(Code	) (Ex	xpenses \$	11,687,993	ıncludıng grants	of \$	0) (Revenue \$	4,735,958 )
443	RESIC under training otolar addition of the second of the	BENT TEACHING & GRADUATE graduate and graduate educate graduate and graduate and graduate and graduate for the state of	E MEDICAL EDUCATI ation Approximately , residents in Anestral al Medicine and Reh ology, Cardiology, E serve advanced subse in the LSU Health So times a week when blem solving and cli inergency Medicine, I tology, Hematology Pediatric Board Revie In addition all division acilitated by the stu students The Evide is are case based and at answers the clinic approve upon profess ing in groups of 4-5 dents present intere- y other Wednesday for the Accreditation tesidency training pi	ON PROGRAMS  7 80 trainees in nesiology, Emer abilitation, Plas indocrinology, C pecialty training ciences Center e an interesting incal reasoning Forensic Medicir (Oncology, Crit ew is held once ons conduct spe dent clerkship of enced-based Med d involve a clim cologies in resid in resid in resid in residents with string cases follo morning to fore of post-MD me orgram This Pro	Children's Hospital Pediatrics and ingency Medicine, Citic Surgery, Psychologists or unique case is Noon conference in Hospitalist Medical Care, Pulmonia month and covicial ty conferences in the pediatric Psychologist Medical Care, Pulmonia month and covicial ty conferences in the Professionalism dents' careers. The faculty supervision wed by a thorough mally present a toedical training propagram received furning propagram received for the professional faculty supervision wed by a thorough mally present a toedical training propagram received furning propagram received furning propagram received.	Il has become an in- the combined International Surgery, Nei atry, Radiology and Hematology/ Oncolo- spital The majority spital The majority sents participate in a presented and disci- s are held on weeke licine, Nephrology, I ology, Endocrine, Ne- ers all aspects of pe- for students and re- cts the residents on b is conducted mon- resident outlines the Forums are held qui- e Clinical Reasoning in Clinical Case Con- h review of the liter prams within the Un-	creasingly important teach al Medicine/Pediatric progurology, Neurosurgery, Or Urology also receive traingy, Infectious Disease, Nof medical students, residance assed, allowing residents lays with specialists from Psychiatry, Psychology, Ireonatology, Gastroenterole diatrics for preparation of sidents rotating on those various teaching tools and they by the upper level rearch method, the artical where faculty men Skills sessions are conducted. States are held once a rature on this topic Facultipecialty. The Accreditation ited States. Children's Hose in India and the services are held of five yee highest level of five yee.	ning center for both rams obtain most of their thopaedics, Ophthalmology, ning at Children's Hospital In eonatal Intensive Care, ents and fellows rotating tivities The chief residents and students to observe the Ambulatory, Adolescent fectious Disease, Radiology, ogy and several surgical the American Board of services The "Resident as d methods to improve their sidents under the direction of aicles that were relevant and inbers meet in small groups to ted quarterly with the first yea week and attended by attendicy members present Grand or Council for Graduate Medical spital is the primary training ars following the ACGME site v
	of Truccommon the common the patient as were estable clinics whose satelling service in exception of the common teleph such a children referred common teleph such a children referred common the comm	stees has been charged with unity-education programs, winited to, the following Childrick who relocated to the Batorikly basis The clinic is fully stished in Lafayette in order to provide care with the same of families lost their incomes a second of the clinic for pediatric specialistes at no cost to children who led by the hospital, at establices of government payments en's Hospital had to write-off unity resource program provinge optimal child developments and solvice line, 895-KIDS, 3 is lunch bag seminars for working the throughout the New Orlean and incommunity resources for center has clinics in New Orlean and evaluation consists of a deing agency. In addition, the plans have testified in and heliunity action and professional indicare workers. They also signard and Plaquemines parisial support from the Audrey Freater New Orleans Immunization records. Str. of the programs immunization information and a constudents and administered grater. The programs immunization information and a constudents and administered grater. The programs immunization information and a constudents and administered grater. The programs immunization information and a constudents and administered grater. The programs immunization and assessments and monitor participation in the establishing assessments and monitor parti	developing and moveliness programs, ren's Hospital Outpa in Rouge area. Clinic taffed to meet the needs of guidelines as the hose a result of Hurrica ts who see patients se family income is shed charges, was a for services providing support and ecent, and to enhance and the enial parents, and the earlie Parenting Ceration that is partially of unintentional children who are eans, Baton Rouge etailed forensic interphysicians are frequely in the proposition of the endical and legal generation need the proposition of the state of an immunizate the proposition of the state of the proposition of the state of the proposition with the pole to all inpatients a coring via physician coment and revision of the state of Louisians all intervention for the state of Louisians all inte	enitoring all servesearch activities tient Center of a space was pui needs of the growthose patients in the Metaine too high to qua approximately sed to Medicaid 532,037 of patients of the well being the Center to off off weekly televinter, which also y supported by the dood injuries of all ages were the medicain of all ages were the the state of the State	sees and benefits and special pro Baton Rouge was rechased in order for bying pediatric po who relocated to a sever turned as a hospital loses aparea. The Children lifty for Medicaid bit, 7,094,874 for the beneficiaries of alent care charges the care time with other is of the family as a fer time with other is offers classes, stochildren's Hospita the number one had office that train meet eligibility ren At Risk Evalual abuse, physical and buse, physical and the caretak in to testify in cour and admired to soft worder fundamental office that train to meet eligibility ren At Risk Evalual abuse, physical and the caretak in to testify in cour and admired to soft worder fundamental as program focusing the state's systeminister immunization unit and admirection registry, LA Irization records are administered 28,523 s Department and through the Committional education and formula policiervices. The Venticated assisted. The Fine staff provides	provided to the comprams for the handing immediately estable in Children's Hospita pulation in Baton Rothe area following Hoyay Doctors at these proximately \$37,00 mis Healthcare Assistiut whose lack of relie year-end December 19 mis Healthcare 1	imunity The hospital also capped and medically undished following Hurricane I's pediatric specialists and unge Children's Hospital Elurricane Katrina Both the locations continue to see the locations and continue the location of the location o	erserved These include, but at Katrina in order to reach out to depend the process of pediatricians to see patients of gradin Riehl Clinic was a Baton Rouge and Lafayette e a large number of patients ics. The Metairie Center is a see physician and hospital to quality healthcare. Free care the indigent also include charging cember 31, 2013. In additional Parenting Center is a impetence in parents, to entit training classes, 2) a free community outreach program extended to suburban New entilibrary. SAFE KIDS AFE KIDS Worldwide, it is the Bus is a community service orleans area to provide routine de to The Tooth Bus from forensic medical evaluations at 2, 1,460 patients were seen. The paration of a report to the extra that are prosecuted. Both in child abuse and neglect to be students, high school students ervices for Orleans, Jefferson, win training. The center receivales, CA and Hackensack, N. 1 through the age of 18 years tion, and a mobile immunization and adolescents through the funities. They receive ge In 2013, SKIP immunized in providers of immunizations orgram provides and monitors during the workweek and as rvices and diagnoses include the providers of immunizations orgram provides and monitors during the workweek and as rvices and diagnoses include the providers of immunizations and interdisciplinary is and CQI activities, and case management for Medical attornal and respiratory.
40	(Code	\ /5	xpenses \$	161 373 079	including grants	of \$	0 ) (Revenue \$	377,279,452 )
<b>4</b> c	Patier Patier medic Emerg on the held a	It Care, General/Other In 20 It visits totaled 162,581 Inclu al visits and 5,581 inpatient a Jency Services at the hospital It first weekend in June Book	on 13 Children's Hospit aded in these visits of admissions or 40,45 I The drive raised \$ at the Zoo, an annu- venings of October 1 andees over the thre	were 90,227 ph 0 patient care o 898,592 The 2 Ial joint fundrais 8, 19, 25 and 2 e-night event	e to children from  Nysician clinic visits  Nysician clinic visits  Nysician CMN  The proceed  The annual CMN  The 200 tl  The event was  The 31th Annual S	all 64 parishes in Lo , 55,967 emergence s from the annual fi elethon netted a to lat provides a safe to a sellout three of t	ouisiana, from 37 other st y room visits, 7,369 outpa und drive, in 2013, were o tal of \$1,362,889 in revel crick-or-treat environment the four nights and netted	ates and 6 foreign countries atient surgical visits, 3,437 dedicated to supporting nue The broadcast took place for children up to age 12, wa \$103,545 for each organizatio

(Code ) (Expenses \$ 5,932,365 including grants of \$ 0 ) (Revenue \$ 1,170,904 )

Medical Research, General/Other The Research Institute for Children is in collaboration with Children's Hospital and Louisiana State University Health Sciences Center (LSUHSC) The institute also has a formal affiliation with the University of New Orleans (UNO) Researchers from Allergy/Immunology, Endocrinology, Oncology, Nephrology, gene therapies and microbiology comprise the majority of the group. The total number of research personnel is 41 comprised of 14 administrative and support professionals, 3 postdoctoral researchers, 13 LSUHSC faculty members, 2 LSUHSC staff members, 2 UNO faculty members, 1 Helis foundation employee and 6 students. Medical Researchers \_41\_\_\_\_\_\_\_ Notes. CTC, RA, RIS & Vivarium staff was included in the administrative & support professional's category.

**d** Other program services (Describe in Schedule O )

(Expenses \$ 5,932,365 including grants of \$ 0 ) (Revenue \$ 1,170,904 )

**4e** Total program service expenses ► 206,326,344

## Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		No
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		No
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		No
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		No
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than $$25,000$ in non-cash contributions? If "Yes," complete Schedule M	29		Νo
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Νo
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	Yes	

GI I	Statements Regarding Other 1RS Fillings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	• •	Yes	.) No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   211		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable  1b  0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable	1		
	gaming (gambling) winnings to prize winners?	1c		
ı	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		N
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
ı	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		N
	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			
		5c		
	Does the organization have annual gross receipts that are normally greater than $$100,000$ , and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	ı	
	Organizations that may receive deductible contributions under section 170(c).		1 .	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Yes	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year	<del>- /c</del>		IV
	11 Yes, indicate the number of Forms 8282 med during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8	111111111111111111111111111111111111111	
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. See the instructions for additional information the organization must report on Schedule O	13a		L
)	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes" has it filed a Form 720 to report these payments? If "No" provide an explanation in Schedule O	14h		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ection A. Governing Body and Management			
			Yes	No
<b>1</b> a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O			
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6	Yes	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	Yes	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	Yes	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
	organization's maining address, it res, provide the manies and addresses in schedule 0	•		140
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	_	ıe Cod	
Se		_	ue Cod <b>Yes</b>	
		_		e.)
10a	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu		e.) No
10a b	Did the organization have local chapters, branches, or affiliates?	evenu 10a		e.) No
10a b 11a	Did the organization have local chapters, branches, or affiliates?	10a	Yes	e.) No
10a b 11a b	Did the organization have local chapters, branches, or affiliates?	10a	Yes	e.) No
10a b 11a b 12a	Did the organization have local chapters, branches, or affiliates?	10a 10b	Yes	e.) No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a	Yes Yes	e.) No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes	e.) No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b	Yes Yes Yes Yes	e.) No
10a b 11a b 12a b	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	e.) No
10a b 11a b 12a b c	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13	Yes Yes Yes Yes Yes Yes	e.) No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	e.) No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	e.) No
10a b 11a b 12a b c 13 14 15	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	10a 10b 11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes Yes	e.) No
10a b 11a b 12a b c 13 14 15 a b	Did the organization have local chapters, branches, or affiliates?  If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	10a 10b 11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes Yes	e.) No No

- 17 List the States with which a copy of this Form 990 is required to be filed▶
- Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you made these available.

Own website Another's website Upon request Other (explain in Schedule O)

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►Jessica Cahill Controller 200 Henry Clay Ave
  New Orleans, LA 701185720 (504)896-9581

Form 990	(2013	
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#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . . .

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) Average hours per week (list any hours	more t	(C) Position (do not check nore than one box, unless person is both an officer and a director/trustee)						table nsation the tion (W-	from related W- organizations (W		(F) Estima amount o compens from t	ted f other ation he
		for related organizations below dotted line)		Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC	)   0	rganizati relate organiza	ed
1b	Sub-Total			•				Þ						
С	Total from continuation sheet	s to Part VII, S	ection A	٠.			•	<b>F</b>						
d	Total (add lines 1b and 1c) .							- \	<u> </u>	6,414,890		28		1,013,182
2	Total number of individuals (in \$100,000 of reportable compe						u aDOV	e)W	no receive	u more th	all			
													Yes	No
3	Did the organization list any <b>fo</b> on line 1a? <i>If "Yes," complete S</i>				tee,	key •	emplo	yee,	, or highes	t compen	sated employee	3	1.65	No
4	For any individual listed on line organization and related organ individual											4	Yes	
5	Did any person listed on line 1 services rendered to the organ									anızatıon	or individual for	5	103	N o
													1	
	ction B. Independent Co					٠						3 - 4		
1	Complete this table for your five compensation from the organization												tax year	
	N	( <b>A</b> ) lame and business	address							Des	(B) cription of services		(C Comper	

(A) Name and business address	(B) Description of services	<b>(C)</b> Compensation
Van Metter MD and Associates 1816 Industrial Blvd Harvey LA 70058	Emergency Room Services	2,532,878
Pediatric Radiology Services 200 Henry Clay Avenue New Orleans LA 70118	Radiology Services	2,049,027
Siemens Medical Solutions PO Box 120001 Dallas TX 753120733	System Support service	1,730,502
Metro Aviation Inc PO Box 7008 Shreveport LA 71137	Helicopter Services	1,570,445
INO Therapeutics Inc PO Box 642509 Pittsburg PA 152642509	Respiratory Services	1,567,344

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►61

art VI	Ī	Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII									
		Check if Sched	uie O contains a respo		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514			
	1a	Federated cam	paıgns 1a	0							
Other Similar Amounts	b	Membership du	ies <b>1b</b>	0							
	c	Fundraising ev	ents <b>1c</b>	200,523							
ŝ₹l				· ·							
ollis, illar Al	d		zations 1d								
<u> </u>	е			6,972,915							
	f	All other contribute similar amounts no		4,140,991							
<b>∄</b> ∰	g		ons included in lines	0	i	l					
Conumbutions, and Other Sim		1a-1f \$			11 214 420						
3 6	h	Total. Add lines	s 1a-1f	· · · · •	11,314,429						
<u>a</u>				Business Code							
e I	2a	Patient Care Servi	-	622000	51,098,129	51,098,129	0	(			
<u>&amp;</u>	b	Medicare/Medicaid	<del> </del>	900099	318,428,731	318,428,731	0	(			
92	С	Ambulatory & Prim (Community Supp		621000	7,752,592	7,752,592	0	(			
že	d	(Community Support) d									
Program Serwce Revenue	e		_								
Gra	f	All other progra	am service revenue		9,956,024	9,956,024	0	C			
<u>&amp;</u>		Tatal Addiss	s 2a-2f		207 225 476						
	<u>g</u> 3		ome (including dividen		387,235,476						
			ar amounts)		14,284,184	14,284,184	0	C			
	4	Income from inves	stment of tax-exempt bond	proceeds	0	0	0	(			
	5	Royalties .		🕨	0	0	0	(			
			(ı) Real	(II) Personal							
	6a	Gross rents	1,193,986	0							
	b	Less rental expenses	228,469	0							
	С	Rental income or (loss)	965,517	0							
	d		me or (loss)		965,517	О	0	965,517			
			(ı) Securities	(II) O ther							
	7a	Gross amount from sales of assets other than inventory	227,573,761	0							
	b	Less cost or other basis and	201,484,370	121,880							
		sales expenses									
	c	Gain or (loss)	26,089,391	-121,880	25 067 511	25 067 511	0				
	d o-		ss)		25,967,511	25,967,511	0	(			
omer nevenue	8a	events (not inc \$	5.523 s reported on line 1c)								
<u>.</u>		,	a	68,100							
ן ש	b	Less direct ex	penses b	54,195							
)	C		(loss) from fundraising	events 🛌	13,905		0	13,905			
	9a		rom gaming activities ne 19 a	0							
	b	Less direct ex	penses <b>b</b>	0							
	c	Net income or	(loss) from gamıng actı	vities	0	0	0	(			
1	10a	Gross sales of returns and allo		0							
	ь	Less costofa	oods sold <b>b</b>	0							
			(loss) from sales of inv		o	О	0	C			
		Miscellaneou		Business Code							
1	11a										
	b										
	С										
	d	All other reven	ue								
	e		s 11a-11d	🕨							
	12		See Instructions .	_	0						
'		. J. a. ievellue.	Sectionactions :	· · · · •	439,781,022	427,487,171	0	979,422			

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) .マ Check if Schedule O contains a response or note to any line in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fund raising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 27,826 27,826 Grants and other assistance to individuals in the United States See Part IV, line 22 0 0 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 0 0 Benefits paid to or for members 0 0 Compensation of current officers, directors, trustees, and 2,699,174 650,112 2,049,062 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 0 Other salaries and wages 89,146,354 78,604,727 9,737,506 804,121 Pension plan accruals and contributions (include section 401(k) 4,934,523 4,541,636 346,819 46,068 and 403(b) employer contributions) . . . . 12,877,275 10,564,194 2,205,923 Other employee benefits . . . . 107,158 10 6,130,776 5,281,480 793,335 55,961 11 Fees for services (non-employees) O n n 0 Management . . . . 509,797 0 509,797 0 Legal . . . . . . . 115,255 0 115,255 0 0 0 0 0 0 Professional fundraising services See Part IV, line 17 Investment management fees . . . . . 1,091,616 0 1,091,616 0 Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 32,317,985 29,912,232 2,394,402 Schedule O) . . . . . . . 11,351 Advertising and promotion . . 120,846 14,062 12 76,662 30,122 13 Office expenses . . . 9,392,661 7,291,186 1,921,788 179,687 2,701,974 1,496,673 1,172,139 14 Information technology . . 33,162 15 0 0 Royalties . . 3,793,685 3,432,265 339,900 21,520 16 Occupancy . . . . . . **17** 437,625 345,125 64,378 28,122 Travel . . . . 18 Payments of travel or entertainment expenses for any federal, 0 state, or local public officials . . . . . 0 0 0 70,057 19 Conferences, conventions, and meetings . 68,228 1,829 0 20 Interest . . . . . . . . . . . . 0 0 0 Payments to affiliates . . . . . . 0 0 0 0 21 13,178,605 1,158,886 22 Depreciation, depletion, and amortization . 11,922,786 96,933 23 3,984,290 3,895,440 84,392 4,458 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a Medical and Dietary Food Supplies 44,565,084 44,565,084 0 0 Special Purpose Fund 3,084,676 3,084,676 0 0 LCMC Management Fees 1,195,839 1,195,839 d Dues, Subs, Books, Periodicals 721,330 363,725 355,384 2,221 e All other expenses 298,851 202,287 95,919 645 Total functional expenses. Add lines 1 through 24e 25 233,396,104 206,326,344 25,648,231 1,421,529 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		Check if Schedule O contains a response or note to any line	ın uns Part	^		· ·	
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing			8,717,258		206,078,878
	2	Savings and temporary cash investments			0	2	0
	3	Pledges and grants receivable, net			1,189,279		200,793
	4	Accounts receivable, net			34,612,676		31,208,935
	5	Loans and other receivables from current and former officers key employees, and highest compensated employees Comp	, dırectors, lete Part II	trustees, of			· · ·
ts	6	Loans and other receivables from other disqualified persons section 4958(f)(1)), persons described in section 4958(c)(3) employers and sponsoring organizations of section 501(c)(9) beneficiary organizations (see instructions) Complete Part I	ontributing employees'	0		0	
Assets	_	Niches and large grouphly not			0	6 7	0
Ą	8	Notes and loans receivable, net			6,932,348	8	7,080,384
	_				8,979,851	9	6,699,567
	9 10a	Prepaid expenses and deferred charges Land, buildings, and equipment cost or other basis	 I I	•	6,979,631	9	0,099,507
		Complete Part VI of Schedule D	10a	301,977,703			
	Ь		10b	177,018,665	, ,	10c	124,959,038
	11	Investments—publicly traded securities			702,391,202	11	758,190,250
	12	Investments—other securities See Part IV, line 11		0	12	0	
	13	Investments—program-related See Part IV, line 11		0	13	0	
	14	Intangible assets			0	14	0
	15	Other assets See Part IV, line 11			45,290,802	15	50,982,734
	16	Total assets. Add lines 1 through 15 (must equal line 34)			908, 150, 231	16	1,185,400,579
	17	Accounts payable and accrued expenses			19,576,024	17	56,274,687
	18	Grants payable	0	18	0		
	19	Deferred revenue		0	19	0	
	20	Tax-exempt bond liabilities		0	20	0	
Ø.	21	Escrow or custodial account liability Complete Part IV of So		0	21	0	
Liabilitie	22	Loans and other payables to current and former officers, direkey employees, highest compensated employees, and disqu					
gej		persons Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelated third par	ties		0	23	0
	24	Unsecured notes and loans payable to unrelated third partie	s	•	0	24	0
	25	Other liabilities (including federal income tax, payables to reand other liabilities not included on lines 17-24) Complete	Part X of Sc	hedule			
		D			0	25	50.071.007
	26	Total liabilities. Add lines 17 through 25			19,576,024	26	56,274,687
Š		Organizations that follow SFAS 117 (ASC 958), check here lines 27 through 29, and lines 33 and 34.	+  ▼ and co	mplete			
aŭ	27	Unrestricted net assets			885,601,406	27	1,126,951,891
<u>ရ</u>	28	Temporarily restricted net assets			2,786,788	28	1,987,988
Ξ	29	Permanently restricted net assets			186,013	29	186,013
Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.	k here ► ┌	and			
ŏ	30	Capital stock or trust principal, or current funds				30	
ets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
Assets or	32	Retained earnings, endowment, accumulated income, or other				32	
	33	Total net assets or fund balances			888,574,207	33	1,129,125,892
Net						-	
	34	Total liabilities and net assets/fund balances		•	908,150,231	34	1,185,400,579

Par	t XI Reconcilliation of Net Assets			<u>'</u>	age ==
	Check if Schedule O contains a response or note to any line in this Part XI				. F
1	Total revenue (must equal Part VIII, column (A), line 12)				
-	Total revenue (mast equal rate viii, column (A), mie 12)	1		439,7	81,022
2	Total expenses (must equal Part IX, column (A), line 25)	2		233,3	396,104
3	Revenue less expenses Subtract line 2 from line 1	3		206.3	884,918
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			
5	Net unrealized gains (losses) on investments				
6	Donated services and use of facilities	5		34,1	67,044
		6			0
7	Investment expenses	7			0
8	Prior period adjustments	8			0
9	Other changes in net assets or fund balances (explain in Schedule O)	9			-277
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		1,129,1	.25,892
Par	t XII Financial Statements and Reporting	I_			•
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Νo
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	ırate			
	☐ Separate basis				
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of th	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a	Yes	
ь	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b	Yes	
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits				

**Software ID:** 13000241 **Software Version:** v1.00

**EIN:** 72-0467503

Name: CHILDRENS HOSPITAL INC

Form 990, Part VII - Compensation of Officers, Directors,Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors										
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th person and a	ion (i nan o n is b	ne b oth ctor/	ox, u an of /trus	inless fficer tee)		(D)  Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	<b>(F)</b> Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2,1033 111307	2/1033 11130/	related organizations
A Whitfield Huguley IV	1	х						0	0	0
Chairman Mrs Julie Livaudais George	1									
Vice Chairman		X						0	0	0
William L Mimeles	1	×						0	0	0
Treasurer										
Mrs Katie Andry Crosby	1	х						0	0	0
Secretary Mrs George Villere	1									
Past-Chairman		X						0	0	0
Kenneth H Beer	1	×						0	0	0
Board Member										
Allan Bissinger	1	х						0	0	0
Board Member Ralph O Brennan	1	-								
Board Member		X						0	0	0
Elwood F Cahill Jr	1	х						0	0	0
Board Member								Ů	0	
Philip deV Claverie	1	X						0	0	0
Board Member  Kyle France	1									
Board Member		Х						0	0	0
Stephen Hales MD Board Member	1	х						0	0	0
Mrs E Douglas Johnson Jr	1	х						0	0	0
Board Member Mrs Francis Lauricella	1									
Board Member John Y Pearce	1	X						0	0	0
Board Member	· ·	x						0	0	О
Anthony Recasner PhD Board Member	1	х						0	0	0
Elliot C Roberts Sr Board Member	1	х						0	0	0
Mrs Norman C Sullivan Jr	1									
Board Member		Х						0	0	0
Armand LeGardeur  Board Honorary Life Member	1	х						0	0	0
Steve Worley	32	x		х				1,149,543	1,404,997	420,629
Board Member/President & CEO	23							1,149,545	1,404,997	420,629
Alan Robson Sr MD Board Member/Sr VP Med Dir	53 2	x		x				650,726	0	30,489
Joseph Nadell MD	54	х			х			162,512	0	12,723
Board Member/Physician George P Koclanes MD	1							0	ADE 115	35.024
Board Member	0	Х						0	425,115	25,934
Gregory Feirn	32			х				323,636	395,556	35,653
Sr VP & CFO Ricardo Guevara	23 33									
VP Legal Affairs	22				×			115,226	268,860	65,624
				•	•	-		•	•	

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week (list any hours	Posit more th persoi and a	ion (d nan o n is b	ne b	ox, u an of	ınless fficer	<b>S</b>	( <b>D</b> )  Reportable  compensation  from the  organization (W-	(E) Reportable compensation from related organizations (W-	(F) Estimated amount of other compensation from the
	for related organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099-MISC)	2/1099-MISC)	organization and related organizations
Tamela Reites	55				х			299,163	0	81,527
VP Patient Financial Services	0							233,200	,	
Brian Landry	55				x			277,689	0	63,241
VP Marketing	0				_^			277,005	Ū	03,241
Mary Perrin  VP Hospital Operations	55 0				х			310,177	0	65,467
Diane Michel	55				x			371,457	0	63,026
VP Nursing	0							371,137	Ů	03,020
Clarence S Greene MD  Physician	55 0					x		629,126	0	32,516
Valerie P Evans MD	55					х		564,765	0	25,530
Physician Stephen D Heinrich MD	0 55					Х		554,379	0	33,109
Physician	0							,		·
Lori A McBride MD	55					x		524,607	0	25,530
Physician	0						-			
Joseph A Gonzales Jr MD	55					х		481,884	0	32,184
Physician	0			<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>		

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### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

Name of the organization CHILDRENS HOSPITAL INC

Employer identification number

72-0467503

Pa	rt I	Reas	on for Pu	blic Charity Stat	<b>tus</b> (All org	ganızatıons	must comp	olete this p	oart.) See i	nstructions	S.
The	rganı	zatıon ıs	not a privat	e foundation becaus	eıtıs (Forl	ınes 1 throu	igh 11, check	only one be	ox)		
1	Γ	A churc	ch, conventi	on of churches, or as	ssociation of	churches d	escribed in <b>s</b> e	ection 170(l	b)(1)(A)(i).		
2	Γ	A scho	ol described	in <b>section 170(b)(1</b>	. <b>)(A)(ii).</b> (At	tach Schedu	ule E)				
3		A hosp	ıtal or a coo	perative hospital se	rvice organiz	atıon descri	ıbed ın <b>sectio</b>	n 170(b)(1)	(A)(iii).		
4	Γ			n organization operat	ed ın conjun	ction with a	hospital desc	cribed in <b>sec</b>	ction 170(b)	(1)(A)(iii).	Enter the
5	_	hospita	l's name, ci	ty, and state erated for the benefit	t of a colloge	or universit	ty owned or o	naratad bu	n dowernmen	tal unit dae	arihad in
3	,			A)(iv). (Complete P		: Of utiliversit	ty owned or o	perated by a	a governmen	tai uiiit ues	cribed iii
6	$\vdash$			local government or	•	al unit desc	ribed in <b>secti</b>	on 170(b)(1	I)(A)(v).		
7	,			at normally receives	_					rom the aer	neral public
-	•	_		n 170(b)(1)(A)(vi).		•	опрести поли	a go . c			. с. а. разс
8	Γ	A comr	nunity trust	described in <b>section</b>	170(b)(1)(	<b>A)(vi)</b> (Con	nplete Part II	)			
9	Γ	An orga	anızatıon tha	at normally receives	(1) more th	an 331/3% o	f its support	from contrib	outions, mem	bership fee	s, and gross
		receipt	s from actıv	ities related to its ex	xempt function	ons—subjec	t to certain e	xceptions, a	and (2) no mo	ore than 33	1/3 <b>% of</b>
		ıts sup	oort from gr	oss investment inco	me and unrel	lated busine	ss taxable ın	come (less	section 511	tax) from b	usinesses
		acquire	d by the org	janızatıon after June	30,1975 S	ee <b>section</b> 5	<b>509(a)(2).</b> (C	omplete Pai	rt III )		
10	Γ	An orga	anızatıon orç	ganized and operated	dexclusively	to test for p	oublic safety	See <b>section</b>	n 509(a)(4).		
11	ļ	one or the box	more public that descri	ganized and operated y supported organiza bes the type of supp <b>b</b> Type II <b>c</b>	ations descr o <u>rti</u> ng organ	ıbed ın secti ızatıon and d	ion 509(a)(1) complete line	) or section s 11e th <u>ro</u> u	509(a)(2) S gh 11h	ee <b>section</b>	<b>509(a)(3).</b> Check
e f	Γ	other th	nan foundatı 509(a)(2)	ox, I certify that the on managers and other received a written de	ner than one	or more pub	olicly support	ed organızat	tions describ	ed in section	on 509(a)(1) or
•			:his box	received a written at	cermination	nom the riv	o chac ic is a	1 9 0 1 , 1 9 0	c ii, or rypc	TIT Suppor	
g		followin	g persons?	2006, has the organi	•					١	Yes No
		. , .		governing body of th	•		5	persons de.	seribed iii (ii		g(i)
		,	•	er of a person descri		_	•				g(ii)
			•	lled entity of a perso			above?				(iii)
h				ng information about							,, <u> </u>
9	) Nam suppoi ganiz	rted	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see	(iv) Is to organization col (i) listo your gove docume	on in ted in rning	(v) Did you the organiz in col (i) o suppor	zation f your	(vi) Is organizat col (i) org in the U	ion in janized	(vii) A mount of monetary support
				instructions))	Yes	No	Yes	No	Yes	No	
Tota											

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is t	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> □
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						<u> </u>
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f))  ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the state of the sta	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		<b>formation.</b> Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction								
		Facts And Circumstances Test								
Retu	Return Reference Explanation									
	Schodulo A (Form 000 or 000 F7) 2013									

Schedule A (Form 990 or 990-EZ) 2013

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### DLN: 93493321091844

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public Inspection

	f the organization NS HOSPITAL INC		Employer identification number				
HILLDKE	AS LIGSTINE TING		72-0467503				
art I							
	organization answered "Yes" to Form 990	, Part IV, line 6.  (a) Donor advised funds	(b) Funds and other accounts				
Tot:	al number at end of year	(a) Donor advised funds	(b) Fullus and other accounts				
	regate contributions to (during year)		<del> </del>				
	regate grants from (during year)						
	regate value at end of year						
	the organization inform all donors and donor advisors are the organization's property, subject to the or		or advised <b>Yes No</b>				
use	the organization inform all grantees, donors, and deed only for charitable purposes and not for the benefulering impermissible private benefit?						
rt II	Conservation Easements. Complete if	the organization answered "Yes" to	Form 990, Part IV, line 7.				
	Prose(s) of conservation easements held by the org Preservation of land for public use (e g , recreation Protection of natural habitat Preservation of open space	or education) Preservation of an Preservation of a c	historically important land area				
	mplete lines 2a through 2d if the organization held a ement on the last day of the tax year	a qualified conservation contribution in t					
T - L		-	Held at the End of the Year				
	al number of conservation easements	-	2a				
	al acreage restricted by conservation easements mber of conservation easements on a certified histo	oric structure included in (a)	2b				
Nur	mber of conservation easements on a certified fistor mber of conservation easements included in (c) acq toric structure listed in the National Register	` `	2c   2d				
	mber of conservation easements modified, transferr	ے ed.released.extinguished.orterminate	d by the organization during				
	tax year 🛌	,	,				
	·						
	mber of states where property subject to conservati						
enf	es the organization have a written policy regarding to orcement of the conservation easements it holds?		☐ Yes ☐ No				
Sta ►	ff and volunteer hours devoted to monitoring, inspe	cting, and enforcing conservation easem	nents during the year				
A m	ount of expenses incurred in monitoring, inspecting	, and enforcing conservation easements	during the year				
<b>►</b> \$							
	es each conservation easement reported on line 2(o I section 170(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	tion 170(h)(4)(B)(i) Yes No				
bala	Part XIII, describe how the organization reports con ance sheet, and include, if applicable, the text of the organization's accounting for conservation easeme	e footnote to the organization's financial					
rt II	Organizations Maintaining Collection Complete if the organization answered "Y		or Other Similar Assets.				
wor	he organization elected, as permitted under SFAS 1 ks of art, historical treasures, or other similar asse vice, provide, in Part XIII, the text of the footnote t	ts held for public exhibition, education, o	or research in furtherance of public				
wor	he organization elected, as permitted under SFAS 1 ks of art, historical treasures, or other similar asse vice, provide the following amounts relating to thes	ts held for public exhibition, education, o					
(i)	Revenues included in Form 990, Part VIII, line 1		<b>-</b> \$				
(ii)	Assets included in Form 990, Part X		<b>▶</b> \$				
Iftl	he organization received or held works of art, histor owing amounts required to be reported under SFAS		· ·				
Rev	enues included in Form 990, Part VIII, line 1		<b>►</b> \$				
۸۰۰	sets included in Form 990 Part Y		<b></b> ¢				

Part	•••• Organizations Maintaining Co	llections of Art	t, His	<u>storic</u>	<u>al Tr</u>	eası	<u>ures, or Ot</u>	<u>the</u>	<u>r Similar As</u>	sets (c	ontinued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other recor	ds, cl	heck ar	ny of tl	he fol	lowing that a	re a	significant use	of its	
а	Public exhibition		d	Γ	Loan c	rexo	hange progra	ams			
b	Scholarly research		e	Γ	Other						
c	Preservation for future generations										
4	Provide a description of the organization's co Part XIII	llections and expla	ain ho	w they	furthe	r the	organızatıon'	sex	empt purpose ı	n	
5	During the year, did the organization solicit of										
Do	assets to be sold to raise funds rather than t									Yes	☐ No
Раг	Escrow and Custodial Arrang Part IV, line 9, or reported an an						n answered	ı Y	es to form s	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?						or other ass	ets r		Yes	
b	If "Yes," explain the arrangement in Part XII	I and complete the	follo	wing ta	ble						
									An	ount	
C	Beginning balance							1c			
d	Additions during the year							1d			
е	Distributions during the year						<del>-</del>	1e			
f	Ending balance							1f			
2a	Did the organization include an amount on Fo	rm 990, Part X, lin	e 217	>						Yes	┌ No
b	If "Yes," explain the arrangement in Part XII	I Check here if the	e expl	anatıoı	n has b	oeen	provided in P	art )	KIII		Г
Pa	rt V Endowment Funds. Complete										
		(a)Current year 180,013	(b	Prior ye	ar 80,013	<b>b (c)</b> ⊺	wo years back 180,013	(d) <sup>1</sup>	Three years back 180,013	(e)Four	years back 180,013
1a	Beginning of year balance	180,013		10	0,013		180,013		180,013		180,013
b	Contributions	U U			0		0		0		
С	Net investment earnings, gains, and losses	0			0		0		0		0
d	Grants or scholarships	0			0		0		0		0
e	Other expenditures for facilities and programs	0			0		0		0		0
f	Administrative expenses	0			0		0		0		0
a	End of year balance	180,013		18	30,013		180,013		180,013		180,013
2	Provide the estimated percentage of the curi	ent vear end balan	ce (lir	ne 1 a a	olumr	n (a))	held as		1		
a	Board designated or quasi-endowment	0 %	CC (III	10 19,	zorann	· (u))	nera as				
b	Permanent endowment • 100 %										
	remailent endowment p	%									
С	Temporarily restricted endowment From The percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2b, and 2c shows the percentages in lines 2a, 2b, and 2c shows the percentages in lines 2b, and 2c shows the percentages are percentages and a percentage and a per										
За	Are there endowment funds not in the posses		ation	that ar	e held	and	admınıstered	for	the		
	organization by									Yes	No
	(i) unrelated organizations					•		•	3a(		No
	(ii) related organizations								3a(		No
ь 4	Describe in Part XIII the intended uses of the	·				•		•	3t	<u> </u>	<u> </u>
	t VI Land, Buildings, and Equipme					ans	wered 'Yes'	to	Form 990. Pa	rt IV. l	ine
	11a. See Form 990, Part X, line										
	Description of property				ost or o investm		( <b>b)</b> Cost or oth basis (other)	er	(c) Accumulated depreciation	(d) B	ook value
1a	_and					0	37,097,	198			37,097,198
b i	Buildings					0	114,173,	794	68,661,774	ļ.	45,512,020
c I	_easehold improvements					0		0	(		0
d I	Equipment					0	142,744,	779	103,845,744		38,899,035
	Other					0	7,961,		4,511,147		3,450,785
	<b>I.</b> Add lines 1a through 1e <i>(Column (d) must e</i>		X, colu	umn (B)	), line I	10(c).	)		🕨	1	24,959,038
									Schedule D	(Form	990) 2013

See Form 990, Part X, line 12.  (a) Description of security or category	(b)Book value	(c) Method of valuation
(including name of security)	(2)2001. Turus	Cost or end-of-year market value
(1) Financial derivatives		
(2)Closely-held equity interests Other		
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	<b>F</b>	
Part VIII Investments—Program Related. C	omplete ıf the organızatı	ion answered 'Yes' to Form 990, Part IV, line 11c.
See Form 990, Part X, line 13.  (a) Description of investment	(b) Book value	(c) Method of valuation
(a) Description of investment	(b) Book value	Cost or end-of-year market value
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	<b>+</b>	
Part IX Other Assets. Complete if the organization		
(a) Descr	ription	(b) Book value
Total. (Column (b) must equal Form 990, Part X, col.(B) line 1		
<b>Part X Other Liabilities.</b> Complete if the organization of the organization of the property	anization answered 'Yes'	to Form 990, Part IV, line 11e or 11f. See
1 (a) Description of liability	(b) Book value	
Federal income taxes		
		-
	1	4
	+	-
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	<u> </u>	†
Total (Column (b) mast equal form 330, fart A, coll b) mic 23 /		

cne	dule D (Form 990) 2013					Page <b>4</b>
Par		evenue per Audited Financial Stavered 'Yes' to Form 990, Part IV, line 1		nts With Revenue լ	er R	eturn Complete if
1	Total revenue, gains, and othe	r support per audited financial statements			1	480,365,028
2	Amounts included on line 1 bu	t not on Form 990, Part VIII, line 12				
а	Net unrealized gains on invest	ments	2a	34,167,044		
b	Donated services and use of fa	acılıtıes	2b	0		
c	Recoveries of prior year grants	5	2c	0		
d	Other (Describe in Part XIII )		2d	19,913,428		
e	Add lines <b>2a</b> through <b>2d .</b>				2e	54,080,472
3	Subtract line ${f 2e}$ from line ${f 1}$ .				3	426,284,556
4	Amounts included on Form 99	0, Part VIII, line 12, but not on line <b>1</b>				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b .	4a	1,094,344		
b	Other (Describe in Part XIII )		4b	12,402,122		
C	Add lines <b>4a</b> and <b>4b</b>		·		4c	13,496,466
5	Total revenue Add lines 3 and	<b>4c.</b> (This must equal Form 990, Part I, line	12)		5	439,781,022
Par		xpenses per Audited Financial Stasswered 'Yes' to Form 990, Part IV, line			per	Return. Complete
1		r audited financial statements			1	245,966,51
2	Amounts included on line 1 bu	t not on Form 990, Part IX, line 25				
а	Donated services and use of fa	acilities	2a	0		
b	Prior year adjustments		2b	0	1	
c	Other losses		2c	0	1	
d	Other (Describe in Part XIII )		2d	27,233,084		
e	Add lines 2a through 2d				2e	27,233,084
3	Subtract line <b>2e</b> from line <b>1</b> .				3	218,733,43
4	Amounts included on Form 99	0, Part IX, line 25, but not on line <b>1:</b>				
а	Investment expenses not incl	uded on Form 990, Part VIII, line 7b	4a	1,094,344		
b	Other (Describe in Part XIII )		4b	13,568,327	1	
C	Add lines <b>4a</b> and <b>4b</b>		-		4c	14,662,67
5	Total expenses Add lines 3 ar	nd <b>4c.</b> (This must equal Form 990, Part I, lin	ne 18)		5	233,396,104
Par	t XIII Supplemental Inf	ormation				
Part		Part II, lines 3, 5, and 9, Part III, lines 1a , lines 2d and 4b, and Part XII, lines 2d and				le any additional
	Return Reference	Explanation				
Sche	dule D, Part V , Line 4	1) In 1981 "The Beatrice and Harold Forgestablished and donated to Children's Hosbe fully invested and only the income be a the will of Leon S. Mann, a sum of \$5,000 and parents. The sum to be deposited in a used on the twenty-first day of July of eac Investment earnings or losses are comminated 720467503	spital vailabl was do separ h year	The gift resolution states e for used as requested nated to Children's Hos ate, interest bearing acc to purchase presents foi	s that t by the pital in ount, a r the cl	the funds are to always donor 2) As stated in memory of his sister and the interest to be mildren in the hospital
Sche	dule D, Part XI, Line 2d	Revenues related to Children's Hospital M				

Return Reference	Explanation
Schedule D, Part V, Line 4	1) In 1981 "The Beatrice and Harold Forgotston Philanthropic Fund of Children's Hospital" was established and donated to Children's Hospital. The gift resolution states that the funds are to always be fully invested and only the income be available for used as requested by the donor. 2) As stated in the will of Leon S. Mann, a sum of \$5,000 was donated to Children's Hospital in memory of his sister and parents. The sum to be deposited in a separate, interest bearing account, and the interest to be used on the twenty-first day of July of each year to purchase presents for the children in the hospital Investment earnings or losses are commingled with all other investments for Children's Hospital EIN 720467503
Schedule D, Part XI, Line 2d	Revenues related to Children's Hospital Medical Practice Corporation, as reported on Form 990, (72-1318421), Sch D, Part XII, Line 5 \$16,420,996, Revenues related to Children's Hospital Anesthesia Corporation, as reported on Form 990 (06-1587311) Sch D, Part XII, Line 5 \$3,492,425, Revenues related to Children's Hospital Health Plan Inc, as reported on Form 990 (45-2341500) Sch D, Part XII, Line 5 \$7
Schedule D, Part XI, Line 4b	Revenues related to Community Support \$13,687,805, Contributions reported on the 2013 990 but not released in 2013 as Revenue on Audited Financials \$(798,778), Provider Based Revenue \$(119,478), Rental Income Expense \$(228,469), Loss on sale of assets \$(121,880), Loss on sale of assets related to subsidiaries \$(17,078)
Schedule D, Part XII, Line 2d	Expense related to Children's Hospital Anesthesia Corporation, as reported on Form 990 (06-1587311) \$8,729,881, Expense related to Children's Hospital Medical Practice Corporation, as reported on Form 990, (72-1318421), Sch D, Part XII, Line 5 \$18,133,048, Expense related to Children's Hospital Health Plan, as reported on Form 990, (45-2341500), Sch D, Part XII, Line 5 \$2,728, Rental Income Expense \$228,469, Loss on sale of assets \$121,880, Loss on sale of assets related to subsidiaries \$17,078
Schedule D, Part XII, Line 4b	Revenue related to Community Support \$13,687,805, Provider Based Revenue \$ (119,478)

•	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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DLN: 93493321091844

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

**SCHEDULE G** 

**Supplemental Information Regarding Fundraising or Gaming Activities** Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the

organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

ame of the organization	Employer identification number					
HILDRENS HOSPITAL INC	72-0467503					
Part I Fundraising Activities. Complete if the organization answered "Yes" to Form Form 990-EZ filers are not required to complete this part.	990, Part IV, line 17.					
1 Indicate whether the organization raised funds through any of the following activities Check all th	nat apply					
a Mail solicitations e Solicitation of non-governi	ment grants					
<b>b</b> $\lceil$ Internet and email solicitations <b>f</b> $\lceil$ Solicitation of government	: grants					
c  Phone solicitations	;					
d In-person solicitations						
Did the organization have a written or oral agreement with any individual (including officers, direct or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising						
<b>b</b> If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements und to be compensated at least \$5,000 by the organization	ler which the fundraiser is					
individual fundraiser have from activity (or received from activity) or entity (fundraiser) custody or fundraiser on trol of contributions?	mount paid to retained by) alser listed in col (i)  (vi) A mount paid to (or retained by) organization					
Yes No						
2						
3						
4						
5						
7						
8						
9						
10						
otal						
List all states in which the organization is registered or licensed to solicit contributions or has bee registration or licensing	en notified it is exempt from					

Part II		Fundraising Events. Com more than \$15,000 of fundra events with gross receipts g	aising event contributi	on answered "Yes" to ons and gross income	Form 990, Part IV, line on Form 990-EZ, line	e 18, or reported es 1 and 6b. List
		<u> </u>	(a) Event #1 Sugar Plum Ball 2013	(b) Event #2	(c) O ther events	(d) Total events (add col (a) through col (c))
Φ	_		(event type)	(event type)	(total number)	260.622
Revenue	1	Gross receipts	268,623			268,623
<b>₩</b>	3	Less Contributions Gross income (line 1	200,523	3		200,523
	_	minus line 2)	68,100			68,100
	4	Cash prizes	C	)		0
မွာ	5	Noncash prizes	C	)		0
Expenses	6	Rent/facility costs	14,979			14,979
ă	7	Food and beverages .	4,818	3	0	4,818
Direct	8	Entertainment	4,025	5	0	4,025
ā	9	Other direct expenses .	30,373	3		30,373
	10	Direct expense summary Add lin	es 4 through 9 in column	(d)		(54,195)
	11	Net income summary Subtract li				13,905
Par	t III	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	
Revenue	1	Gross revenue	(a) Bingo	<b>(b)</b> Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Expenses		Cash prizes				
Direct Exp		Rent/facility costs				
<u>ā</u>	5	Other direct expenses				
	6	Volunteer labor	<ul><li>Γ Yes</li></ul>	<ul><li>✓ Yes</li></ul>		
		Direct expense summary Add lines			<b>.</b>	
9 a b	Ist	er the state(s) in which the organizate organization licensed to operate No," explain	gaming activities in each	n of these states?		
10a b		re any of the organization's gaming l Yes," explain	ıcenses revoked, susper	ided or terminated during	the tax year?	

						1:
Does	s the organization operate gaming activi	ties with nonmember	rs?		T Yes T No	
12	Is the organization a grantor, beneficia					
	formed to administer charitable gaming	g <sup>,</sup>			· Fyes [	– No
13	Indicate the percentage of gaming act	ıvıty operated ın				
а	The organization's facility			<del></del>		%
b	An outside facility			13b		%
14	Enter the name and address of the per	son who prepares the	e organization's gaming/special e	vents books and reco	ords	
	Name <b>▶</b>					
	Address 🟲					
15a b	Does the organization have a contract revenue?	evenue received by t	the organization 🟲 \$		· · 「Yes「	– No
	amount of gaming revenue retained by	the third party 🟲 \$ _				
C	If "Yes," enter name and address of th	e thırd party				
	Name ▶					
	Address ►					
16	Gaming manager information					
	Name 🕨					
	Gaming manager compensation ► \$					
	Description of services provided					
	Director/officer	<b>T</b> Employee	☐ Independent cor	ntractor		
17	Mandatory distributions					
а	Is the organization required under stat	e law to make charit	able distributions from the gaming	g proceeds to		
	retain the state gaming license?				┌ Yes 「	— No
b	Enter the amount of distributions requi	red under state law (	distributed to other exempt organi	ızatıons or spent		
	ın the organızatıon's own exempt actıv	ities during the tax y	∕ear <b>⊳</b> \$			
Pai		5b, 15c, 16, and 1	xplanations required by Part I 7b, as applicable. Also compl			and
	Return Reference		Explanat	ıon		
		<u> </u>	<u> </u>		rm 990 or 990-	7) 2012

Part I Financial Assistance and Certain Other Community Benefits at Cost

DLN: 93493321091844

OMB No 1545-0047

**SCHEDULE H** (Form 990)

Internal Revenue Service

Department of the Treasury

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization CHILDRENS HOSPITAL INC

**Employer identification number** 

72-0467503

								Yes	No		
1a	Did the organization have	a financial as	ssistance po	licy during the tax year?	P If "No," skip to questi	on 6a [	1a	Yes			
b	If "Yes," was it a written	policy?				[	1b	Yes			
2	If the organization had m financial assistance police					oplication of the					
	Applied uniformly to a Generally tailored to				mly to most hospital fac	cilities					
3	Answer the following base organization's patients de			nce eligibility criteria th	at applied to the larges	t number of the					
а	Did the organization use If "Yes," indicate which o					providing <i>free</i> care?	3a	Yes			
		200% <b>F</b> 0	ther		350 %						
b	Did the organization use which of the following was						3b	Yes			
	□ 200%    □ 250%    □	300%	50% <b>Г</b> 40	0% 🔽 Other		350 %					
c	If the organization used for criteria for determining elused an asset test or oth discounted care	igibility for fre	ee or discoun	ted care Include in the	description whether th	e organızatıon					
4	Did the organization's fin- provide for free or discou				t number of its patients		4	Yes			
5a	Did the organization budg the tax year?						5a	Yes			
b	If "Yes," did the organiza	Yes," did the organization's financial assistance expenses exceed the budgeted amount?									
С	c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligibile for free or discounted care?										
6a	Did the organization prep	are a commur	nity benefit re	eport during the tax yea	r?		6a	Yes			
<b>b</b> If "Yes," did the organization make it available to the public?											
	Complete the following ta worksheets with the Sche		worksheets ¡	provided in the Schedule	e H instructions Do no	t submit these					
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	ost						
	ancial Assistance and Means-Tested overnment Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benderated expense		<b>(f)</b> Percei total expe			
а	Financial Assistance at cost (from Worksheet 1)			5,793,482	0	5,793,4	182		2 %		
b	Medicaid (from Worksheet 3, column a)			140,974,462	296,773,044	-155,798,		ı	67 %		
С	Costs of other means-tested government programs (from Worksheet 3, column b)			0	0		0 0		0 %		
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs .	0	0	146,767,944	296,773,044	-150,005,:	100		69 %		
e	Other Benefits Community health										
	improvement services and community benefit operations (from Worksheet 4)			873,941	83,321	790,6	520		0 %		
f	Health professions education (from Worksheet 5)			13,432,787	2,018,278	11,414,	509		5 %		
g	Subsidized health services (from Worksheet 6)			1,157,146	511,765	645,3	381		0 %		
h	Research (from Worksheet 7)			5,932,365	1,170,904	4,761,4	_		2 %		
ı	Cash and in-kind contributions for community benefit (from Worksheet 8)			4,858,784	0	4,858,	_		2 %		
J L	<b>Total</b> . Other Benefits	0	0	26,255,023	3,784,268	22,470,7	_		9 %		
k	Total. Add lines 7d and 7j .	0	0	173,022,967	300,557,312	-127,534,3	345		78 %		

Pa	rt II Community Building activities during the of the communities in	tax year, an											
	or the communities I	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total communit building expense								<b>(f)</b> Perc total ex	
1	Physical improvements and housing												
2	Economic development												
3	Community support												
4	Environmental improvements												
5	Leadership development and training for community members												
	Coalition building  Community health improvement												
	advocacy												
9	Workforce development Other												
<u> </u>	Total								+				
aı	t IIII Bad Debt, Medicar	e, & Collec	tion Practic	es			<u> </u>		l				
	ion A. Bad Debt Expense									Yes	No		
1	Did the organization report bac				inancial M	anagem	ent As	sociation	1	Yes			
2	Statement No 15? Enter the amount of the organi				he	ıii				163			
	methodology used by the orga		•	•		2		3,253,921					
3	Enter the estimated amount of patients eligible under the org the methodology used by the any, for including this portion	anızatıon's fina organızatıon to	ancıal assıstan estımate thıs	ce policy Explain amount and the ra	ın Part VI tıonale, ıf	3		0					
4	Provide in Part VI the text of to the page number on which t	he footnote to	the organization	on's financial state	ements tha	t descri	bes ba						
ect	ion B. Medicare												
5	Enter total revenue received fi	rom Medicare	(ıncludıng DSH	and IME)		5		1,756,572					
5	Enter Medicare allowable cost	s of care relat	ing to payment	s on line 5		6		1,756,572					
7	Subtract line 6 from line 5 Th					7		0					
В	Describe in Part VI the extent Also describe in Part VI the c Check the box that describes	osting method the method us	ology or source ed	e used to determır	e the amo								
	Cost accounting system	Гсο	st to charge ra	tio	<b>▽</b> Other								
ect	ion C. Collection Practices												
9a	Did the organization have a wr	itten debt coll	ection policy di	uring the tax year	· • •				9a	Yes			
	If "Yes," did the organization's contain provisions on the colle assistance? Describe in Part v rt IV Management Comp	ection practice	s to be followe	d for patients who	are known	to quali	fy for f	inancial	9b	Yes			
Pa													
	(a) Name of entity	(E	<ul> <li>Description of p activity of entit</li> </ul>		(c) Organia profit % o ownersh	r stock	er	) Officers, directors, trustees, or key nployees' profit % stock ownership %	pro	e) Physic fit % or wnershi	stock		
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Part V Facility Information													
Section A. Hospital Facilities	Licen	General	Children'	Teaching	Critical	Research	ER-2:	-0-H3					
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?	ensed hospital	ral medical & surgical	en's hospital	ning hospital	al access hospital	arch facility	ER-24 hours	other	Other (Describe)	Facility reporting group			
See Additional Data Table													

Schedule H (Form 990) 2013

Yes No

# Part V Facility Information (continued) Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A) Children's Hospital

Name of hospital facility or facility reporting group	Name o	of ho	spital	facility	or facility	reporting	aroup
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If reporting on Part V, Section B for a single hospital facility only: line number of
hospital facility (from Schedule H, Part V, Section A)

				l
he	uring the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community alth needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
Ιf	"Yes," indicate what the CHNA report describes (check all that apply)			
a [✓	A definition of the community served by the hospital facility			
ь 🔽	Demographics of the community			
•	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d [✓	How data was obtained			
e 🔽	The health needs of the community			
-	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g 🔽	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h 🔽	The process for consulting with persons representing the community's interests			
i 🔽	Information gaps that limit the hospital facility's ability to assess the community's health needs			
iГ	Other (describe in Part VI)			
	dicate the tax year the hospital facility last conducted a CHNA 20 <u>13</u>			
In int he co	conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad terests of the community served by the hospital facility, including those with special knowledge of or expertise in public alth? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the immunity, and identify the persons the hospital facility insulted.	3	Yes	
	as the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital cilities in Part VI	4		No
	d the hospital facility make its CHNA report widely available to the public?	5	Yes	
Ιf	"Yes," indicate how the CHNA report was made widely available (check all that apply)			
a  ▽	Hospital facility's website (list url) http://www.chnola.org/PageDisplay.asp?p1=7287			
ьГ	Other website (list url)			
c Ī⊽	A vailable upon request from the hospital facility			
аĖ	Other (describe in Part VI)			
If	the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply of the end of the tax year)			
	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
ь Г	Execution of the implementation strategy			
ᇰᅜ	Participation in the development of a community-wide plan			
a [▽	Participation in the execution of a community-wide plan			
e 🔽	Inclusion of a community benefit section in operational plans			
f V	Adoption of a budget for provision of services that address the needs identified in the CHNA			
	Prioritization of health needs in its community			
	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
	d the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI			
	nich needs it has not addressed and the reasons why it has not addressed such needs	7	Yes	
	d the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as quired by section 501(r)(3)?	8a		Νc
	"Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?	8b		
<b>b</b> If				-

Pa	art V Facility Information (continued)			
Fin	ancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing free care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care 350%			
11	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing discounted care?	11		No
	If "Yes," indicate the FPG family income limit for eligibility for discounted care% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	Income level			
ь	Asset level			
c	Medical indigency			
d	Insurance status			
e	Uninsured discount			
f	Medicaid/Medicare			
а	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b				
- C	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
ď	The policy was posted in the hospital facility's admissions offices			
_	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
'	Other (describe in Part VI)			
	ling and Collections			
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial			
	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
16	Check all of the following actions against an individual that were permitted under the hospital facility's policies during			
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
a	Reporting to credit agency			
Ь	Lawsuits			
C	Liens on residences			
d				
	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		Νo
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
C	Liens on residences			
d	Body attachments			
_	Other similar actions (describe in Section C)	l		1

Schedule H (Form 990) 2013	edule H (Form 990	)2013
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If "Yes," explain in Part VI

4	art v Facility information (continued)			
<b>L8</b>	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
c	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bil	lls		
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
o	licy Relating to Emergency Medical Care			
			Yes	No
L9	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Ch	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	21		No
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any	22		No.

Part V Facility Information (continued)

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines

1], 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc. Form and Line Reference Explanation In 2012, CHNOLA joined with eleven members of the Schedule H, Part V, Section B, Line Metropolitan Hospital Council of New Orleans (MHCNO), a non-3-Children's Hospital profit, regional membership and service organization representing hospitals and healthcare organizations in the Greater New Orleans Metropolitan Area to initiate the process of conducting a comprehensive regional Community Health Needs Assessment (CHNA) The collaborative study laid the foundation for individual hospital CHNA's (Individual-level CHNA reports required by the IRS), such as CHNOLA's CHNA Specifically, the collaborative effort played an important role with obtaining input through conducting over 100 key stakeholder calls in the Greater New Orleans region and facilitating 14 focus groups with over 200 residents A series of approximately 18 interviews were completed with key stakeholders in the Greater New Orleans metropolitan area as follows 1 Methodist Health Foundation, Rick Henault, Executive Vice President, 2 Baptist Community Ministries, Liz Scheer, Health Grants Program Director, 3 Agenda For Children, Dr Anthony Recasner, CEO, 4 Acadian Ambulance, Steve Kuiper, VP - Operations, 5 LSUHSC, Dr Ricardo Sorenson, Chair - Dept of Pediatrics, 6 Children's Special Health Services, Dr Susan Berry, Director, 7 Blue Cross Blue Shield, Shannon Taylor, Director - Network Development, 8 St Bernard Schools, Dorıs Voltıer, Superıntendent, 9 VOA - New Orleans, Jım LeBlanc, President/CEO, 10 United Way for the GNO Area, Gary Ostroske, President, 11 Catholic Charities, Gordon Wadge, CEO/President, 12 Executive Director, Stacy Horn Koch, Covenant House New Orleans, 13 President & CEO, Natalie Jayroe, Second Harvest Food Bank, 14 LA Chapter - AAP, Ashley Politz, LMSW, Director, 15A City of New Orleans, Lucas Diaz, Director - Office of Neighborhood Engagement, 15B City of New Orleans, Dr Karen DıSalvo, Health Commissioner, 16 Kingsley House, Keith Leiderman, PhD CEO, 17 Urban League of GNO, Nolan Rollins, President/CEO, 18 Delgado-Charity School of Nursing, Cheryl E Myers, Ph D, R N , Executive Dean & Dean of Nursing Needs identified include (not listed in any specific order) 1) Access to healthcare and medical services (i e , primary, preventive, and mental) 2) ACcess to community/support services to sustain a healthy and safe environment, and 3) Promotion of healthy lifestyles and behaviors (specific focu<u>s on chronic disease)</u> Childrens Hospitals Patient Care - Over the past several years, Schedule H, Part V, Section B, Line Childrens Hospital has, thanks to effective administration, careful 7-Children's Hospital recruitment of highly skilled physicians, and an aggressive physician outreach program, become the major provider of pediatric healthcare in the Gulf South The overwhelming majority of our young patients are from South Louisiana and the Mississippi Gulf Coast In 2012, Childrens Hospital recorded more than 200,000 patient visits, with children coming to us from 63 of the 64 parishes in Louisiana, 37 states and 5 foreign countries In all, 48,245 children received care from the hospital in 2012 These children are coming to Childrens Hospital because of our reputation for providing the best available care for our young patients and because of the team of highly specialized caregivers we have assembled For years we have devoted our resources to attracting highly respected pediatric physicians, therapists, nurses, and other care givers. The overwhelming majority of the hospitals operating income, nearly 90 percent, comes from patient revenue The remaining funding comes from contributions, grants, and other fundraising efforts Pediatric Services Available at Childrens Hospital - Childrens Hospital continues to implement the many breakthroughs being made in pediatric medicine and surgery through the combined efforts of the private pediatric community and Louisiana State University Health Sciences Center The cooperative efforts of the hospital and LSU School of Medicine have brought about the development of many specialty programs for pediatric care in the areas of Allergy/Immunology, Anesthesiology, Cardiology, Cardiovascular Surgery, Dermatology, Otolaryngology, Endocrinology, Gastroenterology/Nutrition, Genetics, Infectious Disease, Pediatric Intensive Care, Nephrology, Neonatology, Neurology, Neurosurgery, Hematology/Oncology, Ophthalmology, Orthopedics, Pathology, Pediatrics, Plastic Surgery, Psychiatry, Psychology, Pulmonology, Radiology, Rheumatology, Pediatric Surgery and Urology Physicians and consumers have become increasingly aware of the unique nature of pediatric services. As a result, the goals of Childrens Hospital are to provide the best possible pediatric healthcare services and to add to the available knowledge of pediatric medicine through medical research and education are now being met Inpatient acute and critical care, inpatient and outpatient rehabilitation services, and a vigorous preventive medicine outreach program combine to form a comprehensive system of pediatric health services available to all children in Louisiana and the Gulf South Needs Assessment -The following needs assessment was completed with the assistance of Tripp Umbach and in conjunction with multiple community stakeholders. The service area for the needs assessment included 33 zip codes in Jefferson and Orleans parishes which captures the majority of CHNOLAs inpatient discharges Along with CHNOLA, the following organizations participated in the community health needs analysis Catholic Charities, Kingsley House, Delgado Charity School of Nursing, Blue Cross Blue Shield, Acadian Ambulance, United Way for the Greater New Orleans Area, Covenant House New Orleans, Baptist Community Ministries, LSU Health Science Center Dept of Pediatrics, Allied Health, Nursing, and School of Medicine, VOA New Orleans, Second Harvest Food Bank, Delgado Community College, Tulane University School of Medicine, Xavier University New Orleans, New Orleans Health Department and Families Helping Families Network The needs assessment was conducted through community health assessment planning, secondary data collection, interviews with key community stakeholders, and focus groups made up of community residents Following a review of the needs assessment survey results, CHNOLA conducted an internal and external inventory to review the current health offerings in the community that address the specified needs. The three high level priority needs that were identified were 1) Access to healthcare and medical services primary, preventative and mental 2) Access to community support services to sustain a healthy and safe environment 3) Promotion of healthy lifestyles and behaviors specific focus on chronic needs Community Programs Designed to Meet Health Needs Funded and Resourced by Childrens Hospital - Kids First, Mobile Dental, Ambulatory Care and Nutritional Support, Rapid Treatment Program, Autism Center, Adolescent Behavioral Health, Audrey Hepburn CARE Center, Parenting Center, Childrens Healthcare Assistance Program CHAP, Miracle League In Partnership with Childrens Hospital Greater New Orleans Immunization Network, Safe Kids, Orleans Parish School Board Teacher at Childrens, Louisiana State University Health Sciences Center School of Medicine Other Community Health Resources Catholic Charities-Metairie, Catholic Charities Archdiocese of New Orleans, Daughters of Charity-Metairie, Daughters of Charity-Carrollton, City of New Orleans Health Department School Based Dental Van, Cohen School Based Health Center, LSU HSCD School Based Health Center At Science and Math, Daughters of Charity/St Cecilia, Family Service of Greater New Orleans Westbank, Louisiana Medicaid-Jefferson Parish, Plaquemines Parish, St Charles Parish, St John Parish, Kingsley House, Covenant House, LSU HSCD School Based Health Center at Eleanor McMain, Mercy Family Center, Jewish Family Services, Celebration Hope Center, The Guidance Center, Jefferson Parish Human Services Authority, Family Services of Greater New Orleans, Metropolitan Human Services District, Enhanced Destiny Services Inc , Integrated Behavioral Health, LLC, Families Helping Families, Covenant House, March of Dimes, American Cancer Society New Orleans Office, Boys and Girls Club of Southeast Louisiana, Baptist Community Ministries, One Bunch Hookup LLC, Cheatam Medical Transit, Happy Day Transportation Service, A-One Transportation LLC, Punctual Transportation LLC, New Orleans Regional Transit Authority, Crawford Transit Service, Birds Transportation LLC, Just Around the City, Green Light Transportation, YMCA East Jefferson, YMCA Westbank at Federal City, Patrick F Taylor Hope Lodge-New Orleans, Hope House, Ronald McDonald House-New Orleans, Childrens Special Health Services Family Resource Center DHH Office of Public Health, NO/AIDS Task Force All patients with no insurance and do NOT qualify for CHAP, will Schedule H, Part V, Section B, Line receive a self pay discount of 62 5% 11-Children's Hospital Hospital uses a uniform pricing for all services offered and for all Schedule H, Part V, Section B, Line patients. This pricing is captured in a charge master file which is 12-Children's Hospital designed with consideration for optimizing insurance reimbursement opportunities and covering operating costs Refer to note for Schedule H, Part III, Section C, Line 9b Schedule H, Part V, Section B, Line 14-Children's Hospital None of a - d or anything similar, but if eligible for other funding, Schedule H, Part V, Section B, Line we ask the families to apply for such funding 16-Children's Hospital Refer to note for Schedule H, Part III, Section C, Line 9b Schedule H, Part V, Section B, Line 18-Children's Hospital Individuals eligible for FAP (Charity Care) are not required to pay Schedule H, Part V, Section B, Line and are not billed Reference Supplemental Information Schedule 20-Children's Hospital H, Part VI, Line 3

Schedule H (Form 990) 2
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Part V	Facility	Information	(continued)

Section D.	Other Health	<b>Care Facilities</b>	That Are I	Not Licensed,	Registered,	or Similarly	Recognized	as a
Hospital Fa	acility							

(list in order of size, from largest to smallest)

Hov	How many non-hospital health care facilities did the organization operate during the tax year?				
<u>Nar</u>	ne and address	Type of Facility (describe)			
1	Metairie Center	O utpatient Clinic			
	3040 33rd Street				
	Metairie, LA 70001				
2	Baton Rouge Clinic	O utpatient Clinic			
	720 Connell Place				
	Baton Rouge, LA 70809				
3	Lafayette Clinic	O utpatient Clinic			
	1121 Coolidge Street				
	Lafayette,LA 70505				
4					
5					
6					
7					
8					
9					
10					

Schedule H (Form 990) 2013

#### Part VI Supplemental Information

Provide the following information

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
Schedule H, Part I, Line 6a	A report is prepared by Children's Hospital and presented to the board but is not made available to the public
Schedule H, Part I, Line 7	The Hospital's community benefit expense includes activities and programs to support the metropolitan community. These activities are sponsored with the knowledge that they are not self-supporting or financially viable, and include financial assistance programs to increase health care to the indigent and uninsured for pediatric primary care services. Programs include. Mobile Dental Program, Inpatient Behavioral Health Program, Parenting Center, Autism Center, Ventilator Assisted Care Program, Safe Kids Coalition, Greater New Orleans Immunization Network, Ambulatory Clinical and Nutritional Support Services and the Miracle League. Line 7a, b, g, & h direct costs are identified on the general ledger using separate accounts, indirect costs are allocated using Medicare cost reporting methodology. Line 7b & f Medicare/Medicaid cost reporting methodology. In specific reference to Line 7b col(d), Children's Hospital and other health care providers in Louisiana have collaborated with the State and units of local government in Louisiana, to more fully fund the Medicaid program and ensure the availability of quality healthcare services for the low income and needy residents in the community population. The provision for this care directly to low income and needy patients will result in the alleviation of the expense of public funds the governmental entities previously expended on such care, thereby allowing the governmental entities to increase support for the state Medicaid program up to federal Medicaid Upper Payment Limits (UPL). Each State's UPL methodology must comply with its State plan and be approved by the Centers for Medicare & Medicaid Services (CMS). Federal matching funds are not available for Medicaid payments that exceed UPLs. In Tax Year 2013 Children's Hospital received UPL payments of approximately \$204 million which is included in "Direct offsetting revenue" on Part I, Line 7b. To ensure continued access to uninsured, underinsured and Medicaid patients, the State of Louisiana made significant payments

Schedule H, Part I, Line 7b	Children's and other health care providers in Louisiana have collaborated with the State and units of local government in Louisiana, to more fully fund the Medicaid program and ensure the availability of quality healthcare services for the low income and needy residents in the community population. The provision for this care directly to low income and needy patients will result in the alleviation of the expense of public funds the governmental entities previously expended on such care, thereby allowing the governmental entities to increase support for the state Medicaid program up to federal Medicaid Upper Payment Limits (UPL). Each state's UPL methodology must comply with its State plan and be approved by the Centers for Medicare & Medicaid Services (CMS). Federal matching funds are not available for Medicaid payments that exceed UPLs. In Tax Year 2013, Children's received UPL payments of approximately \$204.0 million, which are included in "Direct offsetting revenue" on Part I, Line 7b.
Schedule H, Part I, Line 71	Effective July 1, 2012, the system entered into multiple contracts with LSUHSC. Tulane University School of Medicine, and Van Meter and Associates to cover costs of providing physician services to low income and needy patients at LSU-IH.

Explanation

Form and Line Reference

Form and Line Reference	Explanation
Schedule H, Part III, Section A, Line 4	Total patient account balances written off to Bad Debt were \$3,253,921 Bad debt expense is not included in the amounts reported as community benefit in other sections of Schedule H
Schedule H, Part III, Section B, Line 8	The Medicare cost report was used to determine allowable cost

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chedule H, Part III, Section C, Line	The collection departments do not take extraordinary collection actions against an individual without first making reasonable efforts to determine if the patients/families are eligible for assistance Financial assistance information is provided to families in the registration areas on patient statements. The department of Social Services works with patients and families to help obtain insurance coverage where applicable. Information about CHAP is provided in the registration areas Documented Physician Billing Operating Policies/Procedures include the following. Follow-Up, Self Pay Discount (50641), Statement of Physician Billing follow-up/Collection Activity, Statement of Patient Accounts Follow-Up/Collection Activity, Accounts Receivable Follow-Up and Collection Activity, and Collection by Suit
Schedule H, Part VI, Line 2	The Hospitals support to the community includes activities and programs to support the metropolitan community. These activities are sponsored with the knowledge that they are not self supporting or financially viable, and include financial assistance programs to increase health care to the indigent and uninsured for pediatric primary care services. Programs include Mobile Dental Program, Inpatient Behavioral Health Program, Parenting Center, Autism Center, Ventilator Assisted Care Program, Safe Kids Coalition, Greater New Orleans Immunization Network, Ambulatory Clinical and Nutritional Support Services and the Miracle League.

Explanation

Form and Line Reference

Form and Line Reference	Explanation
Schedule H, Part VI, Line 3	The Children's Healthcare Assistance Plan (CHAP) is a comprehensive program funded by Children's Hospital to provide quality healthcare to underserved children in our region. Determination of eligibility is conditioned upon the information provided in the application at the time of registration. Based on proof of income provided by parents, patients will qualify for the program or be deemed ineligible if over-scaled relative to set program income guidelines. If the information provided is not accurate, or should the circumstances supporting the determination of eligibility change, Children's Hospital may rescind determination of eligibility. Furthermore, Children's Hospital reserves the unilateral right to change, modify, or terminate CHAP eligibility at any time. Patients who fall into income categories that qualify them for Medicaid coverage will be provided a LACHIP application and instructions on submitting the completed form. The LACHIP program will cover that day's emergency visit charges. Patients who do not meet the Medicaid age requirements will not be required to apply for Medicaid Parents will also be given the opportunity to enroll all children in their household in CHAP for one year. They will be given instructions on how to complete the CHAP application, along with a return envelope, and will be notified by return mail when their application has been reviewed and if they qualify for CHAP. Patients who arrive to the Hospital for same-day surgery or a scheduled admission and have no funding will be provided CHAP information by the Admitting office. If the parents are interested in applying, they will be asked to submit proof of income to the CHAP department. A CHAP representative will review the documentation to determine eligibility and which program will best fulfill the patient's needs. If requested, the Social Services department will prepare a financial work-up on patients who have no funding to determine if they qualify for any other available programs. Parents having insurance coverage under
	cases will be considered on an individual basis. A complete and thorough explanation will be required to evaluate the reasons for hardship coverage and is subject to approval of the CHAP Director. CHAP representatives engage in Outreach Programs throughout the community to help the community understand the provisions of the program and the rules governing eligibility. Information about the CHAP program can be found in the Hospital lobbies and on the CHNOLA website.
Schedule H, Part VI, Line 4	Children's Hospital is a regional center for children and its mission is to provide comprehensive pediatric healthcare which recognizes the special needs of children through excellence and continuous improvement of patient care, education, research, child advocacy and management Children's Hospital is Louisiana's only full-service hospital exclusively for children, offering a full range of inpatient and outpatient care. A not-for-profit facility, it is governed by an independent board of trustees made up of community volunteers. The hospital has no stockholders and no dividends to pay Revenue generated is used to operate the hospital and to expand and advance services. Critical care is provided in the hospital's 36-bed Neonatal Intensive Care Unit (NICU), and the 24-bed Pediatric Intensive Care Unit (PICU). Construction of a new 20-bed Cardiac Intensive Care Unit (CICU) and a new 18-bed PICU was completed in 2011. The hospital's Jack M. Weiss Emergency. Care Center, one of the area's busiest emergency rooms, is staffed around the clock by board-certified pediatricians, with the availability of a full range of pediatric specialists. The Emergency Department has a total of 37 exam rooms and is supported by a nursing staff specially trained to handle pediatric emergencies. Outpatient appointments with pediatric specialists are offered Monday through Friday at the Ambulatory Care Center on the hospital campus and at the hospital's satellite locations. The Metairie Center, Children's Hospital Outpatient Center of Baton Rouge and Children's Hospital Burdin Riehl Clinic in Lafayette, La. The CHAP Program provided financial assistance to 10,931 patients in 2013 for a total cost of \$4.9 million compared to 12,556 patients in 2012 and a total cost of \$5.6 million. The inpatient psychiatric unit is the only adolescent and child mental health inpatient unit in the Greater New Orleans Metro Area. The outpatient psychology program had 2,633 visits during 2013. The dental care program had 7,050 visits during 2013. The cochlea

Form and Line Reference	Explanation
Schedule H, Part VI, Line 5	In March of 1998, the Board of Trustees recognized that Children's Hospital, with its richness of talent and programs and its financial resources, was well positioned to identify and address obstacles to the welfare of the community's children. An ad hoc committee of the Board, later established as a standing committee, was charged with developing and monitoring all components of the plan. To that end, the following represents the Community Benefit Plan of Children's Hospital. The mission of the Community Benefit Plan's programs is to eliminate barriers to the health and well-being of infants, children, and adolescents in the community, particularly the unserved or underserved, by evaluating, developing, implementing, and/or partnering on initiatives in the areas of health care, health education, health research and child and family health advocacy. The goals of Children's Hospital's Community Benefit Plan are to provide children with access to primary, secondary, and tertiary health care services needed to achieve optimal health status, foster healthy parent/child relationships through health education and child health advocacy, and educate families to enhance child safety and encourage injury-prevention to improve the health and well-being of children. The Plan provides for establishment of advocacy programs to support the needs of at-risk children and support pediatric research in order to expand medical knowledge and treatment options. It periodically assesses available community programs and determines gaps in service for potential new program development. Children's Hospital defines community broadly as it serves a large geographic region Particular emphasis is placed on services for the New Orleans Metropolitan statistical area. A large percentage of the patients who utilize hospital services reside in this area and are the most likely beneficiaries of programs established. Any program that significantly and measurably contributes to the physical and psychological well-being of infants, children, adolesc
Schedule H, Part VI, Line 6	well as Part VI, Line 6  Louisiana Children's Medical Center ("LCMC") was organized in the State of Louisiana on February 4, 2009, as a non-stock, non-profit corporation, in connection with a proposed affiliation (the "Transaction") between Children's Hospital ("Children's") and Touro Infirmary ("Touro"), both Louisiana non-profit, tax-exempt, publicly supported corporations, and their respective subsidiaries and affiliates (together with Children's and Touro, the "System Entities", and together with LCMC, the "System") In 2013, the affiliation also included University Medical Center Management Corporation ("UMCMC"), a LA non-profit, tax-exempt, publicly supported corporation as a "System Entity" LCMC is a support organization which spends 100% of its time performing specific functions of, and carrying out the purposes of the System Entities, including increasing the management and operational efficiency of the System Entities, including increasing the management and operational efficiency of the System Entities, including increasing the management and operational efficiency of the System Entities, including increasing the management and operational efficiency of the System Entities, including increasing the management and operational efficiency of the System Entities, including increasing the management and operational efficiency of the System Entities, including increasing the management and operational efficiency of the System Entities, including increasing the management and operational efficiency of the System Entities, including increasing the management and operational management in the services of children through excellence and continuous improvement of patient care, education, research, and research Touro, founded in 1852, serves the Greater New Orleans community as a premier, diverse, multi-specialty hospital, caring for the sick regardless of race, color, creed, religious affiliation, or ability to pay In tax year 2013, following state budget reductions that caused severe cuts to the Louisiana publi

Form and Line Reference	Explanation
Schedule H, Part VI, Lille /	No community benefit reports are mailed to any states by this organization or any related organizations

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Part I General Information on Grants and Assistance

the selection criteria used to award the grants or assistance? . . . . . . . . . . . .

Schedule I (Form 990)

# **Grants and Other Assistance to Organizations,** Governments and Individuals in the United States

DLN: 93493321091844 OMB No 1545-0047

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

CHILDRENS HOSPITAL INC

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and

Employer identification number

72-0467503

a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gra or assistance
Greater New Orleans facle League O Henry Clay Avenue w Orleans, LA 1185720	81-0635899		27,826		General Ledger expense comprised of 25 percent of the MLs expenses		A greement to contribute 25% of t annual expenses incurred by the Greater New Orlean Miracle League Reference the filed 990EZ for EIN 81-0635899 where Children's Hospital listed as a contribut on Schedule B

	,	
Ш	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Pa	art IV, line 22.
	Part III can be duplicated if additional space is needed.	

(a)Type of grant or assistance	<b>(b)</b> Number of recipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Part IV Supplemental Informa	ation. Provide the info	ormation required in Pa	rt I, line 2, Part III, col	lumn (b), and any other a	dditional information.

# Return Reference Explanation Children's Hospital maintains the general ledger accounts for the Greater New Orleans Miracle League (EIN 810635899, and holds all the contributions in its operating bank account as well as handles the payroll and accounts payable for the Miracle League expenses In addition, the hospital maintains an expense account on its General Ledger to account for an agreement to fund 25 percent of the Miracle Leagues' payroll and nonpayroll expenses as the hospital's annual contribution to the Miracle League The amount reported as the domestic contribution is the total expenses in the expense account on Children's general ledger

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DLN: 93493321091844

OMB No 1545-0047

# Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

**Compensation Information** 

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization CHILDRENS HOSPITAL INC

**Employer identification number** 

72-0467503

Pai	rt I Questions Regarding Compensation					
					Yes	No
1a	Check the appropriate box(es) if the organization prov 990, Part VII, Section A, line 1a Complete Part III					
	First-class or charter travel	Γ	Housing allowance or residence for personal use			
	Travel for companions	Γ	Payments for business use of personal residence			
	Tax idemnification and gross-up payments		Health or social club dues or initiation fees			
	Discretionary spending account	Г	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the org reimbursement or provision of all of the expenses des			1b		
2	Did the organization require substantiation prior to redirectors, trustees, officers, including the CEO/Execu			2		
3	Indicate which, if any, of the following the filing organ organization's CEO/Executive Director Check all the used by a related organization to establish compensa	at apply	y Do not check any boxes for methods			
	✓ Compensation committee	<b>▽</b>	Written employment contract			
	✓ Independent compensation consultant	~	Compensation survey or study			
	Form 990 of other organizations	<u>~</u>	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, P or a related organization	art VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-control p	aymen	t?	4a		No
b	Participate in, or receive payment from, a supplement	tal non	qualified retirement plan?	4b		No
c Participate in, or receive payment from, an equity-based compensation arrangement?				4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and pro	vide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only mus	st comp	olete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, compensation contingent on the revenues of					
а	The organization?			5a	Yes	
	Any related organization?			5b		No
	If "Yes," to line 5a or 5b, describe in Part III					110
6	For persons listed in Form 990, Part VII, Section A, compensation contingent on the net earnings of	lıne 1a	, did the organization pay or accrue any			
а	The organization?			6a	Yes	
b	Any related organization?			6b		Νο
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A, payments not described in lines 5 and 6? If "Yes," de			7		No
8	Were any amounts reported in Form 990, Part VII, pa					
	subject to the initial contract exception described in					
	ın Part III			8		Νo
9	If "Yes" to line 8, did the organization also follow the section 53 $4958\text{-}6(c)\text{?}$	rebutta	able presumption procedure described in Regulations	9		

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	ent and <b>(D)</b> Nontaxable	<b>(E)</b> Total of	(F) Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

Schedule J, Part I, Line 5 Schedule J, Part I, Line 6

# Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Reference Sch J, Part I, Line 3

Reference Sch J, Part I, Line 3

Return Reference	Explanation
· ,	Base compensation, incentive compensation and all other reportable and non-reportable compensation is reviewed annually by the Executive Committee of the Board of Trustees The Executive Committee is a 10 voting-member subset of the Board of Trustees Decision made by the Executive committee are documented and reported in summary to the full Board of Trustees In addition to board review, third-party consultants periodically review compensation and incentive amounts to ensure market reasonableness and competitiveness Third-party prepared compensation and incentive review is presented to the Executive Committee Incentive bonuses are based on Revenue Growth, Operating Income, and Board discretion based on overall performance, quality initiatives, and accreditation, etc. VPs are based on Quality scores, and CEO Discretionary

Schedule J (Form 990) 2013

**Software ID:** 13000241

**Software Version:** v1.00

**EIN:** 72-0467503

Name: CHILDRENS HOSPITAL INC

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Pa	<u>art 11</u>	<u>i - Officers, Direct</u>	<u>.ors, Trustees, Ke</u>	y Employees, and	Highest Compens	ated Employees		
(A) Name		<b>(B)</b> Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Deferred	(D) Nontaxable	(E) Total of columns	<b>(F)</b> Compensation reported in prior Form
		(i) Base Compensation	(ii) Bonus & Incentive compensation	(iii) O ther compensation	compensation	benefits	(B)(ı)-(D)	990 or Form 990-EZ
Steve Worley Board Member/President & CEO	(I) (II)	477,586	890,639			33,643 41,119		0
Alan Robson Sr MD Board Member/Sr VP Med Dır	(I) (II)	0	0	40,500	21,675 0	10,344 0	682,745 0	0 0
Gregory Feirn Sr VP & CFO	(ı) (ıı)	252,118	116,295			•		
Joseph Nadell MD Board Member/Physician	(I) (II)	0	ō	22,495 0	13,658 0	7,903 0	184,072 0	0
Ricardo Guevara VP Legal Affairs	(ı) (ıı)					3,672 8,568		0 0
Diane Michel VP Nursing	(ı) (ıı)		144,563 0	40,500 0	58,608 0	5,417 0	435,482 0	0 0
Mary Perrin VP Hospital Operations	(I) (II)		17,063 0	44,414 0	54,783 0	12,443 0	377,403 0	0
Tamela Reites VP Patient Financial Services	(I) (II)		60,263 0	42,831 0	67,343 0	15,258 0	381,764 0	0
Brian Landry VP Marketing	(I) (II)		17,063 0	40,500	53,927 0	10,476 0	342,092 0	0
Clarence S Greene MD Physician	(I) (II)		0	40,500 0	21,675 0	12,695 0	663,496 0	0
Valerie P Evans MD Physician	(I) (II)		0	35,000 0	21,500	5,305 0	591,570 0	0
Stephen D Heinrich MD Physician	(I) (II)		0	23,000	21,675 0	12,434 0	588,488 0	0
Lorı A McBride MD Physician	(I) (II)		0	17,500 0	21,500 0	5,455 0	551,562 0	0
Joseph A Gonzales Jr MD Physician	(I) (II)		0	17,500 0	I	13,096 0	516,480 0	0

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DLN: 93493321091844

OMB No 1545-0047

2013

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization CHILDRENS HOSPITAL INC

Employer identification number

72-0467503

Return Reference	Explanation						
Form 990, Part VI, Section A, Line 6	The organization is a non-stock not-for-profit corporation						

Return Reference	Explanation
Form 990, Part VI, Sectio Line 7a	A, The board elects the CEO who then becomes the President of the Board The CEO appoints the Medical Director who then becomes a Member of the Board

Return Reference	Explanation
Form 990, Part VI, Section A, Line 7b	On July 13, 2009, as part of the acquisition of Touro Infirmary, Louisiana Children's Medical Center (LCMC), a 501(c)3 corporation, became the sole member of Children's Hospital, Inc. and Touro Infirmary, Inc. LCMC, through various reserve powers, has the ability to approve, disapprove and ratify decisions made by the Board of Trustee's of both Children's Hospital and Touro Infirmary. The Board of Trustee's of LCMC, through a majority vote approves the annual operating budgets and capital expenditures of the two organizations. LCMC also approves the appointment of new members of the Board of Trustee's of both organizations.

Return Reference	Explanation
Section B, Line	The form 990s are prepared and reviewed in detail by the organization's Controller and the respective accounting staff. The CFO reviews the 990 in final draft format, including supporting work papers and reconciliations. The CFO then reviews the completed 990 with the organization's CEO, Chairperson of the Board of Trustees and chairperson of the Finance/Audit committee of the Board of Trustees. The 990s are then distributed to the full board for review and comment.

Return Reference	Explanation
Form 990, Part VI, Section B, Line 12c	An annual survey is sent to the Board Members, and it requires them to disclose conflicts of interest. If conflicts exist, they are resolved by the governing body, and the resolution could include removal of the board member.

Return Reference	Explanation
Form 990, Part VI, Section B, Line 15	Base compensation, incentive compensation and all other reportable and non-reportable compensation is reviewed annually by the Executive Committee of the Board of Trustees. The Executive Committee is a 10 voting-member subset of the Board of Trustees. Decisions made by the Executive committee are documented and reported in summary to the full board of Trustees. In addition to board review, third-party consultants periodically review compensation and incentive amounts to ensure market reasonableness and competitiveness. Third-party prepared compensation and incentive review is presented to the Executive Committee. Incentive bonuses are based on 25% Revenue Growth, 30% Operating Income, and 45% Board discretion based on overall performance, quality initiatives, and accreditation, etc. VPs are based on 1/3 Operating Income, 1/3 Quality scores, and 1/3 CEO Discretionary.

Return Reference	Explanation						
Form 990, Part VI, Section C, Line 19	Documents are made available upon request						

Return Reference	Explanation
Form 990, Part IX, Line 11g	Medical Professional Fees comprise 72% of the total in 11g for Other Fees for Service \$23,361,263 10 01%, Helicopter Services \$1,749,134 0 75%, INO Therapeutics for Respiratory \$1,454,542 0 62%, NOAH Campus Facility Costs \$1,023,667 0 44%, Housekeeping Contractual Services \$733,723 0 31%, Operating Room Contractual Services (Stryker Orthopaedics) \$485,790 0 21%, Laundry and Linen Contractual Services \$418,661 0 18%, Medical Records Contractual Services (Various) \$328,790 0 14%, Dialysis Patio Drugs Contractual Services \$272,424 0 12%, Research Global Professional Agreement \$214,373 0 09%, Billing Collection Services \$157,193 0 07%, All Other Purchased Services (Various Departments) \$2,118,425 0 91%, Total Other Fees for Service \$32,317,985 13 8%

Return Reference	Explanation
Form 990, Part XI, Line 9	Change in contributions reported on the 990 but not released in 2013 as revenue (\$25,043), and transfer of remaining cash back to Children's Hospital due to liquidation of Children's Hospital "Health Plan EIN 45-2341500, \$24,766"

SCHEDULE R (Form 990)

Name of the organization

CHILDRENS HOSPITAL INC

Department of the Treasury Internal Revenue Service

# **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 Attach to Form 990.
 See separate instructions.
 Information about Schedule R (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047

**Employer identification number** 

DLN: 93493321091844

2013

Open to Public Inspection

				72-0467	7503			
Part I Identification of Disregarded Entities Comp	lete if the organization a	nswered "Yes" on	Form 990, Pa	rt IV, line 33.				
<b>(a)</b> Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	<b>(e)</b> End-of-year assets	I	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Organ or more related tax-exempt organizations during		ne organization an	swered "Yes"	on Form 990,	Part IV,	line 34 because it	had or	e
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code sec	tion Public chari (if section 5	ty status	(f) Direct controlling entity	Section (13) co	
(1) Childrens Hospital Medical Practice Corporation	Pediatric Primary Care	rediatric Primary Care LA 501(c)(3) Line 9			Children's Hospital EIN	<b>Yes</b> Yes	No	
298 Henry Clay Avenue	Physician Services					72-046-7503		
New Orleans, LA 701185720 72-1318421								
(2) Childrens Hospital Anesthesia Corporation	Provides, in conjunction with	LA	501(c)(3)	Line 9		Children's Hospital EIN	Yes	
200 Henry Clay Avenue	Childrens Hospital, cost- effective, comprehensive anesthesia services					72-046-7503		
New Orleans, LA 701185720 06-1587311	direstriesia services							
(3) Louisiana Childrens Medical Center	Provide support for the affiliates of LCMC	LA	501(c)(3)	Line 11d			1	N <sub>1</sub>
200 Henry Clay Avenue	diffiaces of Leffe					N/A		
New Orleans, LA 701185720 94-3480131								
(4) Touro Infirmary	Community based, not-for- profit, faith-based hospital	LA	501(c)(3)	3		Louisiana Children's Medical Center EIN 94-		N
1401 Foucher St						3480131		
New Orleans, LA 70115 72-0423659								
(5) Children's Hospital Health Plan	Objective was to serve as a Health Maintenance	LA	501(c)(3)	9		Children's Hospital EIN 72-0467503	Yes	
200 Henry Clay Avenue	Organization							
New Orleans, LA 70118 45-2341500								
(6) University Medical Center Management Corporation	Hospital	LA	501(c)(3)	Line 9		Louisiana Children's Medical Center EIN 94-		N
2021 Perdido Street						3480131		
New Orleans, LA 70112 25-1925187								

<b>(a)</b> Name, address, and EII related organization	(a)  Name, address, and EIN of related organization			(d Dire contro enti	ect olling	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	ed, total income	(g) Share of end-of-year assets	(h) Disproprtionate ar allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1	managing partner?		(k) Percentag ownership
							-				(Form 1065)	)		
									Yes	No		Yes	No	
Identification of Related (Ine 34 because it had one or (a)  Name, address, and EIN of related organization			s a cor I lle oreign		on or Direct	trust durin (d) controlling T	g the tax y (e)		Share	(g) e of end- year assets	(h	) itage	S	(i) Section 512 (b)(13) controlled entity?
Childrens Healthcare	Negotiate contractual	LA			N/A	C					0 %		L	Yes No
twork 5 Calhoun Street w Orleans, LA 70118 -1337515	agreements with Managed Care companies on behalf of physicians													
														l

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule					Yes	No
<b>1</b> D	iring the tax year, did the orgranization engage in any of the following transactions with one or more related	ed organizations lis	sted in Parts II-IV?				
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a		No
b	Gift, grant, or capital contribution to related organization(s)				1b		No
c	Gift, grant, or capital contribution from related organization(s)				<b>1</b> c		No
d	Loans or loan guarantees to or for related organization(s)				1d		No
e	Loans or loan guarantees by related organization(s)				1e		No
f	Dividends from related organization(s)				1f		No
g	Sale of assets to related organization(s)				1g		No
h	Purchase of assets from related organization(s)				1h		No
i	Exchange of assets with related organization(s)				1i		No
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		No
ı	Performance of services or membership or fundraising solicitations for related organization(s)				11	Yes	
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes	
0	Sharing of paid employees with related organization(s)				10	Yes	
р	Reimbursement paid to related organization(s) for expenses				<b>1</b> p		No
q	Reimbursement paid by related organization(s) for expenses				1q	Yes	
r	Other transfer of cash or property to related organization(s)				1r	Yes	
s	Other transfer of cash or property from related organization(s)				1s	Yes	
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this	1					
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	<b>(d)</b> Method of determining amo	ount ir	nvolved	
ee A	ditional Data Table						

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations <sup>7</sup>	_	(i) Code V <sup>2</sup> UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
													_
			<u> </u>				l					<u> </u>	

# Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference	Explanation					
	Children's Hospital Anesthesia Corporation is a wholly owned subsidiary of Children's Hospital EIN 720467503. The purpose of this corporation is to complement and support the tax-exempt purposes of Children's Hospital with a separate corporation formed solely to maximize reimbursement from various providers, by allowing the separation of anesthesia physician billing under a separate ID number. The two corporations have the same President of the board. Audited financial statements are consolidated and all fund activities between both organizations are eliminated. The activities of Children's Hospital Anesthesia Corporation are carried on in the facilities of Children's Hospital, and the services offered by Children's Hospital processes the payables and the payroll for Anesthesia using its own funds. Anesthesia collects patient receivables in its checking account and money is periodically transferred to Children's Hospital to offset the payments made by Children's Hospital on the account of Anesthesia. Children's Hospital provides administrative services to Anesthesia including legal, human resources, IT, accounting and tax return preparation without a cash reimbursement from Anesthesia.					

Schedule R (Form 990) 2013

# **Additional Data**

**Software ID:** 13000241

**Software Version:** v1.00

**EIN:** 72-0467503

Name: CHILDRENS HOSPITAL INC

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

Form 990, Schedule R, Part II - Identification of Rela	ated Tax-Exempt Orga	inizations					
(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c) (3))	(f) Direct controlling entity	Sectio (b)(i contr enti	n 512 13) olled
						Yes	No
(1) Childrens Hospital Medical Practice Corporation  298 Henry Clay Avenue New Orleans, LA 701185720 72-1318421	Pediatric Primary Care Physician Services	LA	501(c)(3)	Line 9	Children's Hospital EIN 72-046-7503	Yes	
(1) Childrens Hospital Anesthesia Corporation  200 Henry Clay Avenue New Orleans, LA 701185720 06-1587311	Provides, in conjunction with Childrens Hospital, cost-effective, comprehensive anesthesia services	LA	501(c)(3)	Line 9	Children's Hospital EIN 72-046-7503	Yes	
(2) Louisiana Childrens Medical Center 200 Henry Clay Avenue New Orleans, LA 701185720 94-3480131	Provide support for the affiliates of LCMC	LA	501(c)(3)	Line 11d	N/A		No
(3) Touro Infirmary  1401 Foucher St New Orleans, LA 70115 72-0423659	Community based, not- for-profit, faith-based hospital	LA	501(c)(3)	3	Louisiana Children's Medical Center EIN 94-3480131		No
(4) Children's Hospital Health Plan  200 Henry Clay Avenue New Orleans, LA 70118 45-2341500	O bjective was to serve as a Health Maintenance Organization	LA	501(c)(3)	9	Children's Hospital EIN 72-0467503	Yes	
(5) University Medical Center Management Corporation  2021 Perdido Street  New Orleans, LA 70112 25-1925187	Hospital	LA	501(c)(3)	Line 9	Louisiana Children's Medical Center EIN 94-3480131		No

Form 990, Schedule R, Part V - Transactions With Related Organizations			
(a) Name of other organization	<b>(b)</b> Transaction type(a-s)	(c) A mount Involved	<b>(d)</b> Method of determining amount involved
Childrens Hospital Medical Practice Corporation	0	11,817,300	Total Salaries, Part IX, Lines 5-10, Children's Hospital Medical Practice Corporation EIN 72- 1318421
Childrens Hospital Medical Practice Corporation	q	11,003,754	Sum of all cash transfer entries from Children's Hospital Medical Practice EIN 72-1318421 to Children's Hospital for the fiscal year 2013 as documented in the general ledger and on the balance sheet
Childrens Hospital Anesthesia Corporation	o	8,178,619	Total Salaries, Part IX, Lines 5-10, Children's Hospital Anesthesia Corporation EIN 06- 1587311
Childrens Hospital Anesthesia Corporation	n	0	See Schedule R Supplemental Information
Childrens Hospital Anesthesia Corporation	q	3,457,814	Sum of all cash transfer entries from Children's Hospital Anesthesia Corporation EIN 06-1587311 to Children's Hospital for the fiscal year 2013 as documented in the general ledger and on the balance sheet
Children's Hospital Health Plan	S	24,766	Closure transfer of startup cash from Children's Hospital Health Plan EIN 45- 2341500 back to Children's Hospital
Childrens Hospital Medical Practice Corporation	I	0	

# **TY 2013 Reasonable Cause Explanation**

Name: CHILDRENS HOSPITAL INC

**EIN:** 72-0467503

**Software ID:** 13000241

**Software Version:** v1.00

**Explanation:** Request for automatic 3 month extension was approved and

granted by the IRS. Additional 3 month extension until November

15, 2014 was also granted by the IRS.

# LOUISIANA CHILDREN'S MEDICAL CENTER

Consolidated Financial Statements

December 31, 2013 and 2012



Independent Auditor's Report	1 - 3
Consolidated Financial Statements	
Consolidated Balance Sheets	4 - 5
Consolidated Statements of Operations	6
Consolidated Statements of Changes in Net Assets	7
Consolidated Statements of Cash Flows	8
Notes to Consolidated Financial Statements	9 - 53
Supplementary Information	
Balance Sheets - Louisiana Children's Medical Center (Parent Only)	55
Statements of Operations - Louisiana Children's Medical Center (Parent Only)	56
Consolidated Balance Sheets - Touro Infirmary and Subsidiaries	57 - 58
Consolidated Statements of Operations - Touro Infirmary and Subsidiaries	59
Consolidated Statements of Changes in Net Assets - Touro Infirmary and Subsidiaries	60
Consolidated Statements of Cash Flows - Touro Infirmary and Subsidiaries	61
Balance Sheets - Children's Hospital	62 - 63
Statements of Operations - Children's Hospital	64
Statements of Changes in Net Assets - Children's Hospital	65
Statements of Cash Flows - Children's Hospital	66
Balance Sheet - University Medical Center Management Corporation	67
Statement of Operations - University Medical Center Management Corporation	68
Statement of Changes in Net Assets - University Medical Center Management Corporation	69
Statement of Cash Flows - University Medical Center Management Corporation	70
Consolidating Balance Sheets - Louisiana Children's Medical Center	71 - 74
Consolidating Statements of Operations - Louisiana Children's Medical Center	75 - 76
Consolidating Statements of Changes in Net Assets - Louisiana Children's Medical Center	77 - 78

# **Contents (Continued)**

# As to Touro Infirmary Only: Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financials Statements Performed in Accordance with Government Auditing Standards 79 - 80 Schedule of Findings and Responses 81 82 Summary Schedule of Prior Year Audit Findings As to Children's Hospital Only: Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financials Statements Performed in Accordance with Government Auditing Standards 83 - 84 Independent Auditor's Report on Compliance For Each Major Federal Program and on Internal Control Over Compliance Required by OMB Circular A-133 85 - 87 Schedule of Expenditures of Federal Awards 88 - 89 Notes to Schedule of Expenditures of Federal Awards 90 91 Schedule of Findings and Questioned Costs Summary Schedule of Prior Year Audit Findings 92 As to University Medical Center Management Corporation Only: Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financials Statements Performed in Accordance with Government Auditing Standards 93 - 94 Independent Auditor's Report on Compliance For Each Major Federal Program and on Internal Control Over Compliance Required by OMB Circular A-133 95 - 97 Schedule of Expenditures of Federal Awards 98 Notes to Schedule of Expenditures of Federal Awards 99 Schedule of Findings and Questioned Costs 100 Summary Schedule of Prior Year Audit Findings 101



LaPorte, APAC 111 Veterans Blvd | Suite 600 Metanie, LA 70005 504 835,5522 | Fax 504 835 5535 LaPorte.com

### **Independent Auditor's Report**

To the Governing Board of Trustees Louisiana Children's Medical Center

### **Report on the Financial Statements**

We have audited the accompanying consolidated financial statements of Louisiana Children's Medical Center (LCMC) (the System) which comprise the consolidated balance sheets as of December 31, 2013 and 2012, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended and the related notes to the consolidated financial statements

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of LCMC as of December 31, 2013 and 2012, and the results of operations, changes in net assets and cash flows for the years then ended, in accordance with accounting principles generally accepted in the United States of America

### **Other Matters**

### Other Information

Our audits were conducted for the purposes of forming an opinion on the consolidated financial statements taken as a whole. The accompanying schedules of expenditures of federal awards as required by Office of Management and Budget Circular A-33, Audits of States, Local Governments, and Non-Profit Organizations, are presented for Children's Hospital and University Medical Center Management Corporation, subsidiaries of LCMC, for the purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole

Our audits were conducted for the purposes of forming an opinion on the consolidated financial statements taken as a whole. The supplemental balance sheets, statements of operations, changes in net assets and cash flows, and consolidating schedules as of and for the years ended December 31, 2013 and 2012 are presented for the purposes of additional analysis and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole

## Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our reports dated April 22, 2014, on our consideration of Touro Infirmary, Children's Hospital and University Medical Center Management Corporation's, subsidiaries of LCMC, internal control over financial reporting and on our tests of their compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of those reports is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. These reports are an integral part of an audit performed in accordance with *Government Auditing Standards* in considering each subsidiary's internal control over financial reporting and compliance

A Professional Accounting Corporation

Metairie, LA April 22, 2014

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidated Balance Sheets December 31, 2013 and 2012 (in Thousands)

	2013	2012
Assets		
Current Assets		
Cash and Cash Equivalents	\$ 330,044	\$ 47,101
Assets Limited as to Use	1,617	2,219
Patient Accounts Receivable, Net of Allowance for		
Doubtful Accounts of \$39,027 and \$17,238, in		
2013 and 2012, Respectively	106,571	66,478
Other Receivables	249	12,408
Inventories	19,685	12,255
Prepaid Expenses	 9,739	5,299
Total Current Assets	 467,905	145,760
Assets Limited as to Use		
Designated for Capital Projects and Specific Programs	802,270	746,936
Restricted by Bond Indenture, Debt Service Reserve	10,144	10,113
Donor-Restricted Long-Term Investments	13,734	13,466
Restricted Other	3,375	627
Less Amount Required for Current Obligations	 (1,617)	(2,219)
Assets Limited as to Use, Net	827,906	768,923
Property, Plant, and Equipment, Net	275,786	237,662
Other Assets	 257,295	3,511
Total Assets	\$ 1,828,892	\$ 1,155,856

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidated Balance Sheets (Continued) December 31, 2013 and 2012 (in Thousands)

	2013			2012	
Liabilities and Net Assets					
Current Liabilities					
Trade Accounts Payable	\$	72,327	\$	27,778	
Accrued Salaries and Wages		31,180		20,792	
Current Maturities of Bonds Payable		2,110		1,985	
Current Portion of Estimated Employee Health and					
Workers' Compensation Claims		6,714		4,608	
Current Portion of Estimated Professional Liabilities Claims		3,903		3,725	
Estimated Third-Party Payor Settlements, Net		15,578		17,585	
Deferred Revene		91,593		-	
Other		6,778		12,189	
Total Current Liabilities		230,183		88,662	
Bonds Payable, Net of Current Portion		70,514		72,608	
Notes Payable		253,000		, <u>-</u>	
Estimated Workers' Compensation Claims, Net of					
Current Portion		1,725		1,880	
Estimated Professional Liabilities Claims, Net of Current Portion		6,762		5,828	
Employee Benefits, Net of Current Portion		14,589		20,397	
Total Liabilities		576,773		189,375	
Minority Interest		683		761	
Net Assets					
Unrestricted		1,235,192		949,703	
Temporarily Restricted		8,407		8,180	
Permanently Restricted		7,837		7,837	
Total Net Assets		1,251,436		965,720	
Total Liabilities and Net Assets	\$	1,828,892	\$ ^	1,155,856	

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidated Statements of Operations For the Years Ended December 31, 2013 and 2012 (in Thousands)

	2013		2012
Unrestricted Revenues, Gains			
and Other Support			
Net Patient Service Revenues	\$	918,419	\$ 512,063
Provision for Doubtful Accounts		30,965	16,122
Net Patient Service Revenues Less Provision for			
Doubtful Accounts		887,454	495,941
Other Operating Revenues		39,000	28,711
Total Operating Revenues		926,454	524,652
Operating Expenses			
Employee Compensation and Benefits		319,703	243,636
Purchased Services		99,615	83,245
Professional Fees		87,508	21,033
Supplies and Other Expenses		158,619	97,631
Depreciation and Amortization		29,865	27,864
Impairment Loss		2	42
Interest		2,028	2,237
Total Operating Expenses		697,340	475,688
Income from Operations		229,114	48,964
Investment Income		77,198	82,501
Other Nonoperating Income		535	91
Community Support, Net		(26,693)	(36,108)
Excess of Revenues over Expenses		280,154	\$ 95,448

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidated Statements of Changes in Net Assets For the Years Ended December 31, 2013 and 2012 (in Thousands)

	2013			2012	
Unrestricted Net Assets					
Excess Revenues over Expenses	\$	280,154	\$	95,448	
Noncontrolling Interests in Income of					
Consolidated Subsidiaries		(49)		(261)	
Adjustment to Additional Minimum					
Pension Liability		5,385		1,184	
Ownership Revisions		(2)			
Increase in Unrestricted Net Assets		285,488		96,371	
Temporarily Restricted Net Assets					
Contributions and Grants		2,991		5,505	
Investment Income		1,526		1,199	
Net Assets Released from Restriction		(4,290)		(5,395)	
Increase in Temporarily Restricted Net Assets		227		1,309	
Change in Permanently Restricted Net Assets		-		(80)	
Increase in Net Assets		285,715		97,600	
Net Assets, Beginning of Year		965,721		868,120	
Net Assets, End of Year	\$	1,251,436	\$	965,720	

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidated Statements of Cash Flows For the Years Ended December 31, 2013 and 2012 (in Thousands)

		2013		2012
Cash Flows from Operating Activities				
Increase in Net Assets	\$	285,715	\$	97,600
Adjustments to Reconcile Increase in Net Assets				
to Net Cash Provided by Operating Activities				
Adjustment to Pension Liability		(5,385)		(1,184)
Ownership Revisions		2		-
Noncontrolling Interest in Income of Consolidated				
Subsidiaries		49		261
Depreciation and Amortization		31,435		29,509
Net Loss (Gain) on Disposal/Sale of Assets		139		(1,043)
Impairment Losses		2		42
Provision for Doubtful Accounts		30,965		16,122
Change in Operating Assets and Liabilities				
Increase in Patient Accounts Receivable		(71,059)		(29,318)
Decrease (Increase) in Other Receivables		37,967		(26,613)
Increase in Inventories		(7,429)		(1,629)
Decrease (Increase) in Other Current Assets		655		(304)
Increase in Other Assets		(258,935)		(502)
Increase in Trade Accounts Payable		44,440		1,370
Increase in Accrued Salaries and Wages		12,803		1,054
(Decrease) Increase in Third-Party Payor Settlements		(2,007)		5,592
Increase in Deferred Revenue		91,593		_
(Decrease) Increase in Other Liabilities		(30,897)		28,112
Net Cash Provided by Operating Activities		160,053		119,069
Cash Flows from Investing Activities				
Capital Expenditures		(69,626)		(31,062)
Change in Assets Limited as to Use		(58,382)		(48,210)
Proceeds from Sale of Assets		-		642
Net Cash Used in Investing Activities		(128,008)		(78,630)
Cash Flows from Financing Activities				
Proceeds from Issuance of Debt		253,000		-
Payments on Capital Lease Obligations		-		(1,139)
Repayments of Bonds Payable		(1,985)		(1,905)
Distributions Paid to Noncontrolling Interests		(117)		(122)
Net Cash Provided by (Used in) Financing Activities		250,898		(3,166)
Net Increase in Cash and Cash Equivalents		282,943		37,273
Cash and Cash Equivalents, Beginning of Year		47,101		9,828
Cash and Cash Equivalents, End of Year	\$	330,044	\$	47,101
Supplemental Disclosures of Cash Flow Information				
Cash Paid for Interest	\$	5,942	\$	4,494
Property, Plant and Equipment Purchases in Accounts Payable	\$	4,746	\$	1,753
,,	_		_	

The accompanying notes are an integral part of these consolidated financial statements

# **Notes to Consolidated Financial Statements**

# Note 1. Organization

Louisiana Children's Medical Center (LCMC) is a Louisiana non-stock, not-for-profit corporation that was incorporated in 2009. Through a Health Care System Agreement (System Agreement) between LCMC, Children's Hospital (Children's), Touro Infirmary and its subsidiaries (Touro), and University Medical Center Management Corporation (UMCMC), these parties have determined that together they can provide a multi-hospital, not-for-profit community-based, system that will provide a continuum of care to the families of the Gulf South region

Children's is Louisiana's only community-based, not-for-profit, full-service hospital operated exclusively for children. Children's together with its two affiliates, the Children's Hospital Medical Practice Corporation (CHMPC) and the Children's Hospital Anesthesia Corporation, are tax-exempt under Section 501(c)(3) of the Internal Revenue Code (the Code). Located in New Orleans, Louisiana, Children's includes a 247-bed medical center providing care for infants, children and adolescents from birth to 21 years of age. It provides inpatient services in all pediatric, medical, surgical, and psychiatric subspecialties with a staff of more than 440 physicians. Outpatient services are provided in 58 subspecialties.

Children's provides a large array of community benefit and wellness programs including research activities, and special programs for the handicapped and medically underserved CHMPC was incorporated to manage pediatric physician practices in a high-quality, cost-effective manner. Kids First, a division of CHMPC, provides pediatric care in medically underserved geographical areas. Children's Hospital Anesthesia Corporation was incorporated to provide high-quality, comprehensive, anesthesia services.

Touro Infirmary, and its 280 staffed beds, is New Orleans' only community based, not-for-profit, faith-based hospital, It is exempt from taxation under the Code Touro Infirmary, is the sole member of Woldenberg Village, Inc (Woldenberg), and Touro Infirmary Foundation (Foundation), both of which are non-stock, not-for-profit and tax exempt corporations Touro Infirmary is the sole stockholder of Crescent City Physicians, Inc., a for-profit corporation, and holds a majority interest, together with Woldenberg, in TIJV, LLC, a for-profit limited liability company

In 2013, the Articles of Incorporation of a corporation originally incorporated as Earl K Long Medical Foundation, Inc were restated, elements of which included changing the corporate name to University Medical Center Management Corporation, stipulating that the sole corporate member of UMCMC is LCMC

# Note 1. Organization (Continued)

UMCMC's purpose is to operate as a corporation affiliated with LSU as defined in LA R S 17 3390, principally supporting the programs, facilities and research and educational opportunities offered by LSU, and supporting research and educational opportunities, including, without limitation, medical training programs offered by the Administrators of the Tulane Educational Fund, including, without limitation (i) operating the hospital currently known as Interim Louisiana Hospital in New Orleans (ILH) and upon its completion the new University Medical Center in New Orleans (UMC), (ii) operating in a manner consistent with the best practices of private, nonprofit institutions, (iii) being a provider of charity care for the uninsured and playing a pivotal role as a statewide referral center for patients in need of higher levels of care, (iv) providing medical and allied health training, and, (v) being recognized nationally as a leader in research, training, and excellence in transparent clinical and financial outcomes

In May 2013, UMCMC and LCMC, entered into a Cooperative Endeavor Agreement (CEA) with the Board of Supervisors of Louisiana State University (LSU), the Louisiana Division of Administration, the State of Louisiana, through its Division of Administration (DOA), and the State of Louisiana Department of Health and Hospitals (DHH), collectively referred to as the Parties, to address the provisions of healthcare in and through ILH and UMC and to address the stability and preservation of academic medicine in Louisiana, especially New Orleans

The Parties entered into the CEA for the public purpose of creating an academic medical center in which the parties continuously work in collaboration and are committed and aligned in their actions and activities, in a manner consistent with a sustainable business model and adequate funding levels, to serve the State and its citizens (i) as a premier site for graduate medical education, capable of competing in the health care marketplace, comparable among its peers, with the goal of attracting the best faculty, residents and students, to enrich the State's health care workforce and their training experience, (ii) in fulfilling the State's historical mission of assuring access to Safety Net Services to all citizens of the State, including its medically indigent, high risk Medicaid and State inmate populations, and (iii) by focusing on and supporting the Core Services and Key Service Lines, as defined and agreed by the Parties, necessary to assure high quality GME programs and access to Safety Net Services

The CEA provides that UMCMC will enter into academic affiliation agreements with LSU, Tulane, Xavier University, Dillard University, University of New Orleans, Delgado Community College and other academic institutions to strengthen and enhance medical education in the collaborative academic medical centers (the AMC) and the health care workforce in Louisiana

# Note 1. Organization (Continued)

The CEA also provides (i) the terms and conditions with which UMCMC will assume responsibility for operating ILH, (ii) that LSU will lease ILH and UMC and certain furniture, fixtures and equipment used in connection with operating ILH to UMCMC, (iii) UMCMC will purchase certain consumable inventory and minor equipment, (iv) that LSU and the State of Louisiana will grant to UMCMC a right of use of the land upon which UMC is being constructed and will be operated and certain land improvements surrounding UMC pursuant to a Right of Use agreement, (v) that LSU will assist in transitioning ILH operations from LSU to UMCMC, and, (vi) that UMCMC and LCMC will commit to supporting the academic, clinical and research of the AMC, as defined within the CEA. Terms of the leases that result from the CEA are discussed further within these footnotes

Lastly, the CEA promulgates reimbursement rules providing total funding obligations that will be paid to UMCMC or LCMC Affiliates, defined in the CEA as Required Program Funding Failure to pay, or a reduction in the amount of funding, could constitute a Potential Elective Withdrawal Event, as defined, providing LCMC an option to initiate a Pre-Withdrawal Process, as defined, and, if applicable, effect a Member Withdrawal, as defined

The CEA became effective June 24, 2013, at which time the System assumed operations of ILH and began incorporating the results of those operations into the consolidated financial statements

LCMC functions as the System Parent and sole member of Children's, Touro Infirmary and any subsidiary of Touro Infirmary of which Touro Infirmary is the sole member, and UMCMC, with reserve powers to be exercised to promote the best interests of the system and its affiliates LCMC, Children's, Touro and UMCMC are hereinafter collectively referred to as the System All corporate powers of the System are vested in the Board of Trustees of LCMC

### Note 2. Summary of Significant Accounting Policies

#### Basis of Presentation

The accompanying consolidated financial statements of the System include the activities of LCMC, Children's, Touro, and UMCMC All significant intercompany transactions have been eliminated in consolidation

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenses during the reporting period

### **Use of Estimates (Continued)**

The System considers critical accounting policies to be those that require more significant judgments and estimates in the preparation of its consolidated financial statements, including the following recognition of net patient revenue, which includes contractual allowances, discounts, provisions for bad debts and charity care, losses and expenses related to the self-insured workers' compensation, professional liabilities and employee health claims, and risks and assumptions for measurement of pension and other postretirement liabilities. Management bases its estimates on historical experience and various other assumptions that it believes are reasonable under the particular facts and circumstances. Actual results could differ from those estimates

#### Cash and Cash Equivalents

Cash and cash equivalents include certain investments in highly liquid debt instruments with a remaining maturity of three months or less when purchased, excluding assets whose use is limited or restricted

#### **Inventories**

Inventory policies are unique to the entities within the System Inventories are stated at either the lower of first-in, first-out cost or market, or at its market value at the date of the consolidated balance sheets

### **Assets Limited as to Use**

Assets whose use is limited primarily include assets held by trustees indenture agreements, investments restricted by donors, and designated assets set aside by the Board of Trustees (Board) for future capital improvements and commitments, over which the Board retains control and may, at its discretion, subsequently use for other purposes

Restricted other assets consist of certificates of deposit held by the Workers' Compensation Fund as collateral against the self-insured portion of claims and cash held in trust for residents at Woldenberg See Notes 4 and 10 for further details

# Property, Plant and Equipment

Property, plant, and equipment are stated at cost, except for assets donated to the System Donated assets are recorded at their estimated fair value at the date of donation

Depreciation and amortization, which includes amortization of assets under capital lease, are computed on the straight-line basis over the estimated useful lives, or shorter of useful life or lease term for capital leases, as follows

Land Improvements	10 - 20 Years
Buildings	15 - 40 Years
Fixed Equipment	10 - 20 Years
Major Moveable Equipment	3 -10 Years

### Impairment of Long-Lived Assets

The System reviews its long-lived assets, including property and equipment and other intangibles, for impairment and determines whether an event or change in facts and circumstances indicates that their carrying amount may not be recoverable

The System determines recoverability of the assets by comparing their carrying amount to the net future undiscounted cash flows that the asset is expected to generate or estimated fair values in the case of nonrevenue generating assets. The impairment loss recognized is the amount by which the carrying amount exceeds the fair market value of the asset. Impairment losses of approximately \$2,000 and \$42,000 were recognized for the years ended December 31, 2013 and 2012, respectively

# Prepaid Rent, Long-Term

In accordance with the CEA described in Notes 1 and 18, advance rent payments, in the amount of \$253,000,000, were made on the UMC lease. Of this total, \$110,000,000 represents a prepayment of a portion of the future UMC facility, with the exception of its Ambulatory Care Center and its Garage, while \$143,000,000 represents all future rent payments for the Ambulatory Care Building and Garage. Due to the notes payable, described in Note 8, being directly related to funding the advance rent payments, interest of \$1,560,388, that was paid through December 31, 2013, is being deferred and is included with the advance rent payments classified as other assets on the consolidated balance sheets. These advance payments together with the deferral of interest payments will be applied to the annual rental requirements of UMC as further described in Note 18.

#### **Deferred Financing Costs**

Deferred financing costs, which are included in other assets, are amortized over the period the obligation is outstanding, using a method that approximates the interest method. Deferred financing costs total approximately \$2,500,000 at December 31, 2013 and 2012, and are presented net of accumulated amortization of approximately \$1,301,000 and \$1,225,000, respectively

# Estimated Workers' Compensation, Professional Liability, and Employee Health

The System records the provisions for estimated medical, professional and general liability and workers' compensation claims based upon actual claims incurred, combined with an estimate of claims incurred but not reported based upon past experience. Claims expense is reduced by amounts recoverable through stop-loss insurance purchased by the System. Estimates recorded for these self-insured liabilities incorporate the System's past experience, as well as other considerations including the nature of claims, industry data, relevant trends and/or the use of actuarial information.

The System follows ASU 2010-24, *Health Care Entities (Topic 954): Presentation of Insurance Claims and Related Insurance Recoveries*, which clarifies that a health care entity should not net insurance recoveries against a related claim liability

#### **Deferred Revenue**

In accordance with the CEA described in Note 1, Required Program Funding, as defined, was received in advance of services associated with the Required Program Funding being provided in full by December 31, 2013. As such, the balance attributable to services to be provided in the year ended December 31, 2014 is deferred and will be recognized as revenue ratably throughout the year ended December 31, 2014. See Note 3 and the details for UMCMC for the revenue recognized in the year ended December 31, 2013.

#### Fair Value of Financial Instruments

The carrying amounts reported in the consolidated balance sheets for cash and cash equivalents, accounts receivable, accounts payable, and accrued liabilities approximate fair value due to their short-term. The fair value of assets limited as to use, pension plan assets, swap agreements and debt are disclosed within their respective notes.

#### **Derivatives and Financial Instruments**

The System uses interest rate swap and basis swap agreements to manage interest costs and the risk associated with changing interest rates. While the System's primary objective for the use of these instruments is to manage its cash flow requirements, unrealized gains and losses in the fair value of such instruments are reflected in investment income or loss in the consolidated statement of operations in accordance with the Accounting for Derivative Instruments and Hedging Activities Topic of the FASB ASC

### **Net Patient Service Revenues and Related Receivables**

Net patient service revenues and receivables are reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. The System provides care to patients even if they lack adequate insurance coverage or are covered by contractual payment arrangements that do not pay full charges. The payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations are based on per diem rates or discounts from established charges.

Patient accounts receivables are reduced by an allowance for doubtful accounts. In establishing its estimate of collectability of accounts receivable, each entity within the System analyzes its past history and collection patterns of its major payor sources of revenue. These allowances are adjusted monthly for volume and service mix, and annually for rate increases

### Net Patient Service Revenues and Related Receivables (Continued)

For receivables associated with self-pay patients (which includes patients without insurance who are not covered by the charity care program of each entity within the System and patients with deductible and copayment balances due for which third-party coverage exists for part of the bill), the System records a provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. The difference between the standard rates (or the discounted rates if negotiated or provided by policy) and the amounts actually collected after all reasonable collection efforts have been exhausted are charged off against the allowance for doubtful accounts.

The provision for bad debts, at the System level, increased to a total of approximately \$30,965,000 for the year ended December 31, 2013, from a total of approximately \$16,122,000 for the year ended December 31, 2012. The overall increase is attributable to the increased volume of self-pay patients through the addition of the ILH operations effective June 24, 2013.

# Advertising Expenses

The System expenses advertising costs as incurred. Advertising expense was approximately \$2,198,000 and \$855,000, for the years ended December 31, 2013 and 2012, respectively

#### Grants, Contributions and Donor-Restricted Gifts

From time to time, the System receives grants from individuals or private and public entities. Revenues from grants (including contributions of capital assets) are recognized when all of the eligibility requirements, including time requirements, are met, and when there is reasonable assurance that the grants will be received. Grants may be restricted for either specific operating purposes or for capital purposes. Amounts are recorded as either operating or non-operating revenue based upon the nature of its cash flow. Cash flows that do not meet the reporting criteria for investing or financing within the consolidated statements of cash flows are reported as operating activities, and their associated revenue reported as operating revenue within the consolidated statements of operations.

The System records contributions in accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic, Accounting for Contributions Received and Contributions Made, which requires the System to distinguish between contributions received for each net asset category in accordance with or without donor-imposed restrictions. Unconditional promises to give cash and other assets are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the condition is met or the gift is received. Gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When an externally-imposed restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statements of operations as net assets released from restrictions.

### Grants, Contributions and Donor-Restricted Gifts (Continued)

Temporarily restricted net assets are those whose use is limited by donors to a specific time period or purpose. Temporarily restricted net assets are released from donor restrictions by incurring expenses satisfying the restricted purposes or by the occurrence of other events specified by donors. Permanently restricted net assets have been restricted by donors to be maintained by the System in perpetuity.

Temporarily restricted gifts greater than \$100,000 used to purchase a depreciable asset are reclassified as unrestricted net assets over the same period of time that the related asset is being depreciated. In accordance with the Louisiana Uniform Prudent Management of Institutional Funds Act (UPMIFA), permanently restricted gifts are reclassified as either unrestricted or temporarily restricted if (i) the value of the gift does not exceed \$100,000, (ii) twenty or more years have elapsed since the gift was received, and (iii) the purpose of the restriction is unlawful, impracticable, impossible, or wasteful

Contributions for which the restrictions are met in the same period in which the unconditional promise to give is received are recorded as unrestricted revenue in the accompanying consolidated financial statements

## **Excess Revenues over Expenses**

Excess of revenues over expenses includes all changes in unrestricted net assets except for the effect of changes in accounting principles, net assets released from restrictions used for purchase of property and equipment, change in funded status of pension obligations, change in the non-controlling interest in health-related activities, change in accumulated unrealized derivative gains and losses, and funds donated from unconsolidated sources for purchases of property and equipment

### **Community Benefit**

In the furtherance of its charitable purpose, the System provides a wide variety of benefits to the community which it serves. Such benefits include health screenings, inhome caregiver services, and seminars on a variety of health topics such as healthy eating, diabetes management, healthy aging, cancer support and survivorship programs, sexual abuse awareness and smoking cessation. The System has a robust trauma prevention program including but not limited to, tourniquet training, Sudden Impact (targeting high school sophomores), safety belt programs and baby carrier programs. The System offers counseling for patients and families, pastoral care, the donation of space for use by community groups, health enhancement and wellness programs, classes on specific medical conditions, and telephone information services. Clinical training for allied health programs is provided for various metropolitan colleges, together with rehabilitative therapy training to students from colleges across the country, and training in other specialties for medical students, including post-graduate. The System participated in providing dental care for the indigent during the National Dental Association meeting held in New Orleans.

### Community Benefit (Continued)

The System's Governing Board and management work closely with local civic leaders and other healthcare providers to address the health care needs of the community and provide specialty care, including federally qualified health centers. The System's staff supports area nonprofits and community groups in offering health information and health screenings at community events.

The System provides a broad range of clinical services to economically disadvantaged patients, both inpatient and outpatient. A significant amount of care is provided to patients from whom no collections are expected. One such vehicle is the Children's Healthcare Assistance Plan (CHAP). These costs are not included in the System's operating income, but rather as community support on the consolidated statements of operations. See Note 19

During the years ended December 31, 2013 and 2012, estimated costs associated with charity care services provided, throughout the System, were approximately \$60,084,000 and \$10,897,000, respectively. The entities within the System have their unique charity care policy which includes either determining costs by assigning direct costs to charity care programs and by complementing those direct costs with estimates determined from Medicare and Medicaid cost reporting methodologies or by calculating a ratio of cost to usual and customary charges and applying that ratio to the usual and customary uncompensated charges associated with providing care to patients that qualify for charity care

#### **New Accounting Pronouncements**

Effective January 1, 2012, the System adopted the provisions of Accounting Standards Update (ASU) 2011-07, *Presentation and Disclosure of Patient Service Revenue, Provisions for Bad Debts and the Allowance for Doubtful Accounts for Certain Health Care Entities* ASU 2011-07 requires the presentation of the provision for doubtful accounts related to patient service revenue as a deduction from patient service revenue and enhancing the disclosures of the System's policies related to uncollectible accounts. The provision for doubtful accounts for the subsidiaries is included within the total allowance for doubtful accounts.

Effective January 1, 2012, the Hospital adopted ASU 2010-24, *Health Care Entities* (*Topic 954*): *Presentation of Insurance Claims and Related Insurance Recoveries*, which clarifies that a health care entity should not net insurance recoveries against a related claim liability. The adoption of ASU 2010-24 did not have a material impact on the 2013 and 2012 consolidated financial statements.

Effective January 1, 2012, the Hospital adopted ASU 2011-04, Fair Value Measurement (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs, which result in common fair value measurement and disclosure requirements in U.S. GAAP and IFRSs. The adoption of ASU 2011-04 did not have a material impact on the 2013 and 2012 consolidated financial statements

#### **Income Taxes**

LCMC, Children's, UMCMC, Touro Infirmary and certain of its subsidiaries are not-for-profit entities under Section 501(c)(3) of the Internal Revenue Code and are exempt from federal income taxation. One subsidiary of Touro Infirmary is a for-profit entity. The operations of the for-profit subsidiary have resulted in cumulative net operating losses for federal income tax purposes at December 31, 2013, of approximately \$30,000,000. These net operating loss carryforwards expire in varying amounts beginning in 2018 through 2033. No tax benefits related to these operating losses have been recognized in the accompanying consolidated financial statements.

### **Subsequent Events**

The System has evaluated subsequent events occurring between December 31, 2013 and April 22, 2014, the date the financial statements were available to be issued See Note 22

#### Note 3. Net Patient Service Revenues

The System has arrangements with third-party payors that provide for payments to the System at amounts different from its established rates. A summary of the payment arrangements with major third-party payors follows

#### Medicare and Medicaid

#### Touro:

Touro is reimbursed under the Medicare Prospective Payment System (PPS) for acute care inpatient services provided to Medicare beneficiaries and is paid a predetermined amount for these services based, for the most part, on the Diagnosis Related Group (DRG) assigned to the patient. In addition, Touro is paid prospectively for Medicare inpatient capital costs based on the federal specific rate.

Touro qualifies as a disproportionate share provider and a teaching hospital under the Medicare regulations. As such, Touro receives an additional payment for Medicare inpatients served. Except for Medicare disproportionate share and medical education reimbursement and Medicare bad debts, there is no retroactive settlement for inpatient costs under the Medicare inpatient prospective payment methodology.

In the context of healthcare reform, effective February 1, 2012, Louisiana Medicaid introduced Bayou Health, a state-wide managed care Medicaid initiative Medicaid recipients enroll in one of five available Bayou Health plans. The plans are all accountable to the Department of Health and Hospitals and to the State of Louisiana (State). There are differences between these plans, including their provider networks, referral policies, health management programs, services and incentives offered to participants. Medicaid recipients can choose which Bayou Health plan to enroll into

# Note 3. Net Patient Service Revenues (Continued)

### Medicare and Medicaid (Continued)

### Touro (Continued):

Touro's reimbursements from the Bayou Health plans follow the same methodology as Medicaid, that is, DHH's objective is to continue collecting all Medicaid hospital program services and costs through the annual cost report uniformly, whether the service is covered by traditional Medicaid fee for service, a Sharing Savings Plan, or a Prepaid Plan

Medicare inpatient rehabilitation services are paid through the Inpatient Rehabilitation Facility Prospective Payment Home health services rendered to Medicare program beneficiaries are reimbursed under a per-episode prospective payment system Outpatient services rendered to Medicare program beneficiaries are reimbursed by the Outpatient Prospective Payment System (OPPS), which establishes a number of Ambulatory Payment Classifications (APC) for outpatient procedures in which Touro is paid a predetermined amount for these procedures. Medicare and Medicaid outpatient clinical lab, physical rehab services, and Medicaid ambulatory surgery services are reimbursed based upon the respective fee schedules.

Retroactive cost settlements based upon annual cost reports are estimated for those programs subject to retroactive settlement and recorded in the consolidated financial statements. Final determination of retroactive cost settlements to be received under the Medicare and Medicaid regulations is subject to review by program representatives. The difference between a final settlement and an estimated settlement in any year is reported as an adjustment of net patient service revenue in the year the final settlement is made. Touro's Medicare cost reports have been audited by the Medicare fiscal intermediary through December 31, 2009. Touro's Medicaid cost reports have been audited by the Medicaid fiscal intermediary through December 31, 2006.

Net revenues from government health care programs included in net patient service revenues approximated \$171,838,000 and \$142,100,000, in the years ended December 31, 2013 and 2012, respectively

Laws and regulations governing the Medicare and Medicaid programs are extremely complex and subject to interpretation. As a result, there is a possibility that recorded estimates will change by a material amount in the near term

Net patient service revenue increased in 2013 and 2012 by approximately \$2,430,000 and \$3,383,000, respectively, due to changes in estimates resulting from the removal of allowances previously estimated that are no longer necessary as a result of final settlements, years that are no longer subject to audits, reviews, and investigations, revision of allowance estimates recorded in prior years relating to expected retroactive adjustments, and revisions based on updated information from the fiscal intermediary

During 2013 and 2012, the Hospital received approximately \$499,000 and \$431,000, respectively, from the State of Louisiana in the form of a Graduate Medical Education Supplement Payment

# Note 3. Net Patient Service Revenues (Continued)

# **Medicare and Medicaid (Continued)**

#### Children's:

Children's participates primarily in the Medicaid program as a provider of medical services to program beneficiaries. Approximately 71% and 66% of Children's gross patient service revenues were derived from program beneficiaries for the years ended December 31, 2013 and 2012, respectively. Certain inpatient services rendered to Medicaid patients are paid based on a prospective per diem system. Other inpatient services paid at an interim per diem with final settlement determined after submission of annual costs reports and audits thereof performed by the Medicaid fiscal intermediary.

Outpatient services rendered to Medicaid patients are reimbursed under a cost reimbursement methodology subject to certain limitations. Children's is reimbursed for outpatient services at a tentative rate with final settlement determined after submission of annual cost reports by Children's and audits thereof performed by the Medicaid fiscal intermediary.

In the context of healthcare reform, effective February 1, 2012, Louisiana Medicaid introduced Bayou Health, a state-wide managed care Medicaid initiative. In Bayou Health, Medicaid recipients enroll in one of five available plans - Amerigroup, Community Health Solutions, LaCare, Louisiana Healthcare Connections or United Healthcare Community Plan (collectively, Bayou Health Plans). These plans are all accountable to the Department of Health and Hospitals and to the State of Louisiana (State). There are differences between these plans, including their provider networks, referral policies, health management programs, services and incentives offered to participants. Medicaid recipients can choose which Bayou Health Plan to enroll into

Children's reimbursements from Bayou Health Plans follow the same methodology as Medicaid for the year ended December 2013 Children's reimbursements from Bayou Health Plans followed the same methodology as Medicaid for the year ended December 2012, with the exception of Louisiana Healthcare Connections, whose contractual arrangements included prospective reimbursements

Since July 1, 1988, Children's has qualified as a disproportionate share provider in accordance with the State of Louisiana's Medicaid regulations and, as such, is entitled to additional payments

The Medicaid disproportionate share regulations are established by the Louisiana Department of Health and Hospitals and are subject to review and approval by the Centers for Medicare and Medicaid Services Children's has included approximately \$232,000 for Medicaid disproportionate share revenues in net patient service revenues, for the year ended December 31, 2012 Effective January 1, 2013, Children's has discontinued to be a part of this program

The Medicaid cost reports for the years 2004 through 2013 have not been final audited by the Medicaid fiscal intermediary

#### **Notes to Consolidated Financial Statements**

# Note 3. Net Patient Service Revenues (Continued)

# **Medicare and Medicaid (Continued)**

# Children's (Continued):

Management regularly evaluates the adequacy of the recorded settlements and does not anticipate significant adverse adjustments to the recorded settlements for these cost report years. Any changes in the estimated settlements are reported as adjustments to net patient service revenues in the year the final settlements are determined. For the year ended December 31, 2013 changes in the estimates resulted in an increase to net patient service revenue of approximately \$600,000. No such significant changes in estimates were recorded in 2012.

#### UMCMC:

UMCMC participates primarily in the Medicaid and Medicare programs as a provider of medical services to program beneficiaries. Approximately 53% of UMCMC's gross patient service revenues were derived from program beneficiaries for the year ended December 31, 2013.

UMCMC is reimbursed under the Medicare Prospective Payment System (PPS) for acute care inpatient services provided to Medicare beneficiaries and is paid a predetermined amount for these services based, for the most part, on the Diagnosis Related Group (DRG) assigned to the patient. In addition, UMCMC is paid prospectively for Medicare inpatient capital costs based on the federal specific rate.

Inpatient services rendered to Medicaid patients are paid on an interim basis on a prospective per diem system. Outpatient services rendered to Medicaid patients are reimbursed under a cost reimbursement methodology subject to certain limitations. Final settlement of UMCMC's reimbursement is determined after submission of its annual cost reports and audits thereof performed by the Medicaid fiscal intermediary.

UMCMC qualifies as a disproportionate share provider in accordance with the State of Louisiana's Medicaid regulations and, as such, is entitled to additional payments

The Medicaid disproportionate share regulations are established by the Louisiana Department of Health and Hospitals and are subject to review and approval by the Centers for Medicare and Medicaid Services UMCMC has included \$77,443,000 for Medicaid disproportionate share revenues in net patient service revenues, for the year ended December 31, 2013 This represents the portion of revenues earned in relation to that portion of revenue that is deferred and described in Note 2

The Medicaid cost reports for the year 2013 has not been final audited by the Medicaid fiscal intermediary. Management regularly evaluates the adequacy of the recorded settlements and does not anticipate significant adverse adjustments to the recorded settlements for these cost report years. Any changes in the estimated settlements are reported as adjustments to net patient service revenues in the year the final settlements are determined.

# Note 3. Net Patient Service Revenues (Continued)

# **Medicare and Medicaid (Continued)**

# The System:

### **Managed Care**

The System has also entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations Inpatient and outpatient services rendered to managed care subscribers are reimbursed at prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates

#### Note 4. Assets Limited as to Use

At December 31, 2013 and 2012, assets limited as to use consist of the following (in thousands)

	2013			2012
Cash	\$	-	\$	75
U S Government Securities		1,685		1,709
Marketable Equity Securities		499,333		437,473
Other Fixed Income Securities		284,523		291,600
Mortgage-Backed Securities		2,226		3,019
State of Israel Bonds		500		500
Money Market Funds, Certificates of				
Deposit, and Commercial Paper		41,256		36,766
	\$	829,523	\$	771,142

Fair value estimates are made at a specific point in time, based on market conditions and information about the investments. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and, therefore, cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

The investments in marketable alternative investments are valued by management at their equity in the net assets of the investment, which approximates fair value, utilizing the net asset valuation provided by the underlying investment companies, unless management determines some other valuation is more appropriate. Such fair value estimates do not reflect early redemption penalties or redemption restrictions as the System does not intend to sell such investments before the expiration of the early redemption periods

# Note 4. Assets Limited as to Use (Continued)

The System has no future commitments to current or additional marketable alternative (hedge fund) managers. Some marketable alternative managers have withdrawal restrictions established upon entering their funds which limit an investor's ability to withdraw amounts as a protection for their investments. There also may be fees associated with early withdrawal that generally lapse over defined time periods. These restrictions generally allow for quarterly withdrawals, however, in no case does the withdrawal limitation extend beyond one year.

Investment income at December 31, 2013 and 2012, including both unrestricted and restricted activity, comprises the following (in thousands)

	2013	2012		
Interest and Dividend Income	\$ 14,558	\$	20,216	
Net Gains				
Realized Gains on Securities	28,287		4,835	
Unrealized Gains on Securities	 35,879		58,649	
	\$ 78,724	\$	83,700	

Investment income is reported net of investment fees on the consolidated statement of operations. Investment fees were approximately \$1,189,000 and \$1,175,000, for the years ended December 31, 2013 and 2012, respectively

### Note 5. Derivative Instruments

At December 31, 2013, derivative instruments consist of the following interest rate and basis swap agreements entered into by Touro

		Notional		Derivative
Trade Date	Maturity	Amount	Hedged Rate	Rate
August 15, 2005 (and amended September 29, 2011)	January 1, 2015	\$ 27,970,000	6 125%	Variable rate based on SIFMA Index
September 29, 2011	January 1, 2015	\$ 19,167,200	5 625%	Variable rate based on SIFMA Index
September 30, 2011	January 1, 2015	\$ 20,200,000	82% of LIBOR	0 692%
September 30, 2011	January 1, 2015	\$ 26,760,000	82% of LIBOR	0 625%

### **Notes to Consolidated Financial Statements**

# Note 5. Derivative Instruments (Continued)

In relation to the swap agreements, Touro's investment income included an unrealized (loss) gain of approximately (\$989,000) and \$3,306,000 in 2013 and 2012, respectively Interest expense associated with the debt instruments was reduced by the realized gains and interest earnings from the swaps' effectiveness by approximately \$2,327,000 and \$2,240,000 in 2013 and 2012, respectively. At December 31, 2013, these agreements had a carrying value (which approximates fair value) of approximately (\$760,000) and were recorded in other current liabilities. At December 31, 2012, these agreements had a carrying value of approximately \$229,000 and were recorded in other receivables.

The System purchases and sells interest rate options to enhance the overall return on its investment portfolio. Interest rate options grant the purchaser, for a premium payment, the right to either purchase or sell to the writer a specified financial instrument under agreed-upon terms. The premium compensates the seller for bearing the risk of unfavorable interest rate changes. The System's options on Eurodollar futures, U.S. Treasury bond futures and U.S. Treasury notes settle in cash and generally expire within one year of inception.

Futures contracts are sold or purchased to provide incremental value and to hedge or reduce market price risks. Interest rate futures contracts are commitments to either purchase or sell designated financial instruments at a future date for a specified price and may either be settled in cash or through delivery. Futures contracts have little credit risk due to daily cash settlement of the net change of open contracts.

Futures on U S Treasury notes, U S Treasury bonds, and Eurodollar deposits are used due to their liquidity and credit risk advantages. Investments held by the System in the amount of \$1,000,000 are pledged as collateral to secure the initial margins on futures contracts purchased.

With respect to the derivative instruments held at December 31, 2013 and 2012, the System's exposure to credit-related losses in the event of nonperformance by counterparties is minimized because investment managers for the System deal almost exclusively in exchange-traded futures and options. These securities are extremely liquid, are subject to rigorous exchange and government regulation, involve limited counterparty risk, have no hidden embedded risks, and have daily available public prices.

All derivative instruments are subject to market risk, which is the risk that future changes in market conditions may make an instrument less valuable or more onerous. Exposure to market risk is managed in accordance with risk limits set by the finance committee of the LCMC Board of Trustees and by monitoring performance by investment managers in accordance with specified investment guidelines.

# Note 6. Property, Plant and Equipment

At December 31<sup>st</sup>, property, plant and equipment consisted of the following (in thousands)

	2013	2012		
Land and Land Improvements	\$ 61,255	\$	37,609	
Leasehold Improvements	471		144	
Buildings	324,122		307,327	
Fixed Equipment	146,172		143,508	
Major Moveable Equipment	252,178		230,911	
	784,198		719,499	
Less Accumulated Depreciation	(515,378)		(486,843)	
Construction in Progress	 6,966		5,006	
Property, Plant and Equipment, Net	\$ 275,786	\$	237,662	

Depreciation expense on depreciable assets was \$29,793,000 and \$29,442,000 for the years ended December 31, 2013 and 2012, respectively

All lease payments and buyout options were completed on all capital leases during the year ended December 31, 2013, and the assets are fully owned at December 31, 2013. The net book value of assets under capital lease arrangements was approximately \$2,634,000 at December 31, 2012. Depreciation expense related to these assets was approximately \$1,054,000 for the year ended December 31, 2012.

### Note 7. Bonds Payable

At December 31<sup>st</sup>, bonds payable consist of the following tax-exempt revenue and refunding bonds issued by the Louisiana Public Facilities Authority on behalf of Touro (in thousands)

	2013		2012	
Series 1993, Issued September 1993, due				
ın Sınkıng Fund Installments through 2023,				
Annual Interest Rates of 6 125%	\$	27,960	\$	29,945
Series 1999, Issued May 1999, due in				
Sinking Fund Installments through 2029,				
Annual Interest Rates of 5 625%		45,295		45,295
		73,255		75,240
Less Current Maturities		(2,110)		(1,985)
Less Unamortized Original Issue Discount		(631)		(647)
Non-Current Portion of Bonds Payable	\$	70,514	\$	72,608

# Note 7. Bonds Payable (Continued)

The Series 1993 bonds were issued in order to advance refund and redeem previously issued bonds, and to finance capital expenditures of Touro

The Series 1999 bonds were issued in order to provide funds to finance the cost of the construction, furnishing, and equipping of a 120-bed nursing home and a 60-bed assisted living facility at Woldenberg, the addition of a private-room floor at Touro, and for the funding of routine capital improvements and equipment

In July 2005, Touro distributed, to bondholders, notices of intent to engage in a Tender Offer and Redemption of \$35,245,000 of Series 1993 bonds, which was the long-term portion of the \$44,785,000 Series 1993 bonds outstanding. As interest rates declined significantly since the issuance of the bonds, this transaction was structured to reduce the borrowing cost of the existing fixed rate of approximately 6.1%. On August 15, 2005, there was a call for full redemption of the bonds (at 100%) remaining outstanding that were not tendered to Touro by August 1 (at 101%). This call for redemption resulted in \$1,190,000 of the bonds being redeemed with the balance of \$34,055,000 being tendered. The tendered bonds were concurrently placed with Merrill Lynch in exchange for an interest rate swap agreement, maturing January 1, 2015. See Note 5 for further details on the swap.

On September 28, 2011, Touro engaged in a tender offer of \$56,040,000 of Series 1999 bonds which resulted in \$3,385,000 of the bonds being tendered (at 100%). As discussed in Note 5, \$20,200,000 of the remaining Series 1999 bonds were placed with Merrill Lynch in exchange for various interest rate and basis swap agreements, maturing January 1, 2015. On November 5, 2011, Touro called and repurchased \$6,355,000 of these outstanding Series 1999 bonds.

Terms of the interest rate swap agreements obligate Touro to put aside collateral in favor of Merrill Lynch based on a predetermined formula. As of December 31, 2013 and 2012, the collateral account totaled approximately \$573,000 and \$543,000, respectively, and such amounts are included in assets limited as to use-restricted by bond indenture on the consolidated balance sheets. Children's is unconditionally guaranteeing the prompt payment of all liabilities associated with the interest rate swap agreements.

At December 31, 2013, scheduled repayments of principal and sinking fund installments to retire the bonds are as follows (in thousands)

2014	\$ 2,110
2015	2,240
2016	2,375
2017	2,520
2018	2,675
Thereafter	 61,335
Total	\$ 73,255

### **Notes to Consolidated Financial Statements**

# Note 7. Bonds Payable (Continued)

The Series 1993 and 1999 bonds are general obligations of Touro, and future revenues are pledged to repayment of the bonds. Additionally, as mentioned above, under the terms of the indenture agreement, Touro is required to maintain certain deposits with a trustee. The related debt agreements also place limits on the incurrence of additional borrowings and require that Touro satisfy certain measures of financial performance as long as the bonds are outstanding. In 2013, Touro met all measures of financial performance as defined in the loan agreements.

# Note 8. Notes Payable

On June 3, 2013, UMCMC entered into a trust indenture with the Bank of New York Mellon Trust Company relating to the issuance of the Series 2013 Notes \$253,000,000 with a variable interest rate per annum equal to the index rate. In order to induce the purchase of these notes, a Guaranty Agreement was established with Children's Hospital, named as the Guarantor of the Series 2013 Notes. The Series 2013 Notes were scheduled to mature March 2014, but were converted into long-term notes that mature April 1, 2024, and are, therefore, classified as non-current on the consolidated balance sheets. See Note 22

# Note 9. Employee Retirement Plans

# **Defined Contribution Plans**

Children's sponsors a Section 403(b) defined contribution employee benefit plan, which covers substantially all employees who meet age and length of service requirements. The plan allows for participating employees to make contributions ranging up to 7% of their before-tax annual compensation and provides for retirement and death benefits

Children's makes matching contributions equal to 50 cents per dollar for the participating employee's annual contribution up to 7% of the before-tax employee contribution. In addition, Children's makes a core contribution equal to 5% of the participant's annual compensation. Employees of CHMPC participate in the plan and are eligible to receive a core contribution of 1.5% made by Children's. The match for the CHMPC participating employees equals 50 cents per dollar of employee's annual contributions up to 7% of the before-tax employee contribution.

In addition, Children's may elect to make an additional 3% discretionary contribution. No such discretionary contribution was made in 2013. Contributions by Children's to this plan during the years ended December 31, 2013 and 2012, were approximately \$5,984,000 and \$6,408,000, respectively. To comply with tax law changes, effective January 1, 2002, an employee becomes 100% vested in matching contributions after three full years of continuous service. Non-matching contributions and matching contributions made prior to January 1, 2002, will continue to vest after five full years of service.

### **Notes to Consolidated Financial Statements**

# Note 9. Employee Retirement Plans (Continued)

### **Defined Contribution Plans (Continued)**

Touro and Woldenberg each sponsor a Section 403(b) defined contribution employee benefit plan. Employees who are at least 21 years of age and have completed 1,000 hours of service during a 12-month period are eligible to participate.

Employees of Touro who participate may make tax-deferred contributions up to the applicable IRS limitations. Touro will make qualified matching contributions of 50% of employee contributions up to 4% of the employee's eligible earnings. An employee of Touro wishing to contribute more may do so up to applicable Internal Revenue Service (IRS) limitations, however, Touro does not match any portion of these additional contributions. Participants fully vest in Touro's matched contributions immediately During the years ended December 31, 2013 and 2012, Touro's matching contributions approximated \$687,700 and \$638,500, respectively

Employees of Woldenberg who participate may make tax-deferred contributions up to the applicable IRS limitations Woldenberg does not match any portion of their participants' contributions, therefore, there was no expense recorded for either 2013 or 2012

CCPI sponsors a Section 401(k) defined contribution employee benefit plan Employees who have completed thirty days of service are eligible to join the plan Employees of CCPI may contribute to the plan through salary deferrals up to applicable IRS limitations

Beginning in 2012, CCPI is making qualified matching contributions of 100% of salary deferral contributions up to 3% of pay, plus 50% of salary deferral contributions in excess of 4% of pay up to 5% of pay CCPI recognized expense of approximately \$442,000 in 2013 and \$430,000 in 2012

UMCMC sponsors a Section 403(b) defined contribution employee benefit plan, which covers substantially all employees who meet age and length of service requirements. The plan allows for participating employees to make contributions up to the applicable IRS limitations. UMCMC makes matching contributions equal to 100% of an employee's annual contribution up to 3% of the employee's eligible earnings. In addition, UMCMC will also make a matching contribution of 50% of the next 2% of employee annual earnings. UMCMC makes a core contribution equal to 2% of the participant's annual compensation. Contributions by UMCMC to this plan during the year ended December 31, 2013, were approximately \$2,230,000.

### **Defined Benefit Pension Plan**

Touro's defined benefit pension plan covers substantially all full-time employees. The plan is noncontributory and provides benefits that are based on the participants' years of service and level of compensation. Each participant is entitled to an account balance that grows each year with pay, transition, employer match, and interest credits. Touro's funding policy is based on the minimum contributions required under the Employee Retirement Income Security Act of 1974 as determined by its consulting actuaries. Touro contributed approximately \$1,650,000 and \$1,000,000, to the plan in 2013 and 2012, respectively

The following table sets forth the plan's components of net periodic pension cost, change in projected benefit obligation, change in plan assets, funded status, and pension expense recognized by Touro as of and for the years ended December 31, 2013 and 2012, using the projected unit credit method with salary progression (in thousands)

	2013			2012
Change in Benefit Obligation				
Benefit Obligation at Beginning of Year	\$	41,517	\$	39,152
Service Cost		2,787		2,878
Interest Cost		1,568		1,623
Actuarial (Gain) Loss		(5,199)		465
Benefits Paid		(2,437)		(2,600)
Benefit Obligation at End of Year		38,237		41,518
Change in Plan Assets				
Fair Value of Plan Assets at Beginning of Year		28,857		27,705
Actual Return on Plan Assets		1,467		2,753
Benefits Paid		(2,437)		(2,600)
Employer Contributions		1,650		1,000
Fair Value of Plan Assets at End of Year		29,537		28,857
Funded Status (Underfunded)	\$	(8,700)	\$	(12,661)
Net Periodic Pension Cost				
Service Cost	\$	2,787	\$	2,878
Interest Cost	•	1,568	,	1,623
Actuarial Gain on Plan Assets		(1,467)		(2,753)
Net Amortization		187		1,649
Net Periodic Cost	\$	3,075	\$	3,397

### **Notes to Consolidated Financial Statements**

# Note 9. Employee Retirement Plans (Continued)

### **Defined Benefit Pension Plan (Continued)**

Included in net assets at December 31<sup>st</sup>, are the following amounts that have not yet been recognized in net periodic postretirement benefit cost but are expected to be amortized into net periodic postretirement cost during 2014 (in thousands)

	2	2012		
Unrecognized Net Actuarial Loss Unrecognized Prior Service Cost	<b>\$</b>	7,257 (220)	\$	12,794 (371)
Total Accrued Benefit Cost	\$	7,037	\$	12,423

Weighted-average assumptions used to determine projected benefit obligations at December 31<sup>st</sup> were as follows

	2013	2012
Discount Rate, Obligation	4.80%	3.90%
Discount Rate, Periodic Cost	3.90%	4.30%
Expected Return on Plan Assets	7.00%	7.00%
Rate of Compensation Increase	2.30%	3.00%
Cash Balance Interest Credit Rate	4.00%	4.00%

The defined benefit pension plan asset allocation as of the measurement date (January 1<sup>st</sup>) and the target asset allocation, presented as a percentage of total plan assets, were as follows

			Target
	2013	2012	Allocation
Equity Securities	45%	45%	50% - 60%
Debt Securities	53%	52%	35% - 50%
Cash and Cash Equivalents	2%	3%	0% - 5%

The plan invests in a diversified mix of traditional asset classes, including equities, government and corporate fixed income debt securities, and cash and cash equivalents. The plan's overall allocation is based on mean variance optimization modeling using certain assumptions regarding expected return, risk, and correlations among various asset classes. Asset allocation analysis considers various potential outcomes and probabilities of returns given current capital markets assumptions.

# **Defined Benefit Pension Plan (Continued)**

As mentioned in Note 16, the System uses a fair value hierarchy for valuation inputs. The following is a description of the valuation methodologies used for plan assets measured at fair value.

Level 1 - the fair values of the mutual funds and corporate stocks are based at quoted closing process of securities on the last business day of the Plan year

Level 2 - the fair values of corporate bonds, US government agency securities, and foreign bonds are based on inputs other than quoted prices that are observable for securities, either directly or indirectly. Examples of these inputs are values based on yields currently available on comparable securities of issuers with similar credit ratings, inputs derived from observable market data by correlation or other means.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Plan believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date

The following table sets forth by level, within the fair value hierarchy, the Plan's investments at fair value as of December 31, 2013 (in thousands)

December 31, 2013	L	_evel 1	L	evel 2	Total		
Cash	\$	587	\$	-	\$ 587		
Mutual Funds							
Diversified Emerging Markets		1,459		-	1,459		
Large Blend		6,015		-	6,015		
Large Growth		-		-	-		
Natural Resources		1,472		-	1,472		
Corporate Stocks							
Foreign Large Blend		1,478		-	1,478		
Foreign Large Growth		2,971		-	2,971		
Corporate Bonds		-		12,301	12,301		
U S Government Agency Securities		-		1,191	1,191		
Foreign Bonds		-		2,063	2,063		
Total	\$	13,982	\$	15,555	\$ 29,537		

### **Defined Benefit Pension Plan (Continued)**

The following table sets forth by level, within the fair value hierarchy, the Plan's investments at fair value as of December 31, 2012 (in thousands)

December 31, 2012	I	_evel 1	L	evel 2		Total		
Cash	\$	820	\$	- 9	\$	820		
Mutual Funds								
Diversified Emerging Markets		930		-		930		
Large Blend		4,060		-		4,060		
Large Growth		2,277		-		2,277		
Natural Resources		1,268		-		1,268		
Corporate Stocks								
Foreign Large Blend		2,325		-		2,325		
Foreign Large Growth		2,129		-		2,129		
Corporate Bonds		-		11,781		11,781		
U S Government Agency Securities		-		1,352		1,352		
Foreign Bonds				1,915		1,915		
<b>-</b>	•	40.000	•	45.040		00.057		
Total	<u>\$</u>	13,809	\$	15,048	5	28,857		

In general, equity securities (both value and growth and active and passive) are utilized to provide expected returns above those of fixed income securities. Fixed income securities are utilized to provide a more stable and less volatile series of returns. The fixed income portfolio contains only securities considered investment grade by maintaining a rating of at least BAA/BBB by Moody's or Standard and Poor's rating agencies.

Professional money managers are delegated the day-to-day responsibility of managing individual portfolios within the context of certain diversification guidelines and to certain performance benchmark standards

The plan's investment consultant provides quarterly performance reports to evaluate the achievement of overall return expectations of total investments as well as each manager's contribution, both on the basis of absolute and relative performance standards

The plan's overall asset allocation is reviewed periodically to conform to current market conditions and expectations with regard to overall capital markets assumptions. Historical return patterns and correlations, expected return risk premium, and other multifactor considerations are utilized in the development of overall capital markets assumptions for the purpose of the plan's asset allocation determinations.

### **Defined Benefit Pension Plan (Continued)**

Touro expects to make contributions of approximately \$2,040,000 to the defined benefit pension plan in 2014

At December 31, 2013 and 2012, Touro's plan had accumulated benefit obligations of approximately \$36,307,000 and \$39,248,000, respectively

Future benefit payments expected to be paid in each of the next five fiscal years and in the aggregate for the following five years as of December 31, 2013, are as follows (in thousands)

2014	\$ 1,110
2015	1,150
2016	1,280
2017	1,340
2018	1,420
2019 - 2023	 8,930
Total	\$ 15,230

#### Supplemental Executive Retirement Plan

Touro has a supplemental executive retirement plan with a former Chief Executive Officer (CEO) in which an annual payment is made over ten years and investment return is credited to the base amount due each year. In addition, Touro has a deferred compensation plan with this former CEO under an employment contract. Amounts payable under these plans totaled approximately \$936,000 and \$1,643,000, at December 31, 2013 and 2012, respectively. An additional deferred compensation trust exists, which has been recorded with an offsetting asset and liability in the amount of approximately \$944,000 and \$1,033,000, as of December 31, 2013 and 2012, respectively.

### **Executive Benefit Plan**

Children's sponsors an Executive Benefit Plan benefiting members of senior management, some of whom dedicate their time to the System. This plan includes a flexible benefit allowance account and an executive employment retention plan. These plans define specific vesting dates and provide the executive with tax deferral opportunities. Expenses related to the Executive Benefit Plan during the years ended December 31, 2013 and 2012, for all participants totaled approximately \$1,294,000 and \$1,218,000, respectively. In addition, in 2002, Children's established a 457(b) investment account that can be utilized by senior management. As of December 31, 2013 and 2012, the Hospital's total liability for these plans is \$2,776,000 and \$2,459,000, respectively, and is included in accrued compensation on the consolidated balance sheets. Related assets of \$2,776,000 and \$2,459,000, at December 31, 2013 and 2012, respectively, are recorded to fully settle these plan liabilities.

### **Notes to Consolidated Financial Statements**

### Note 10. Insurance Programs

# **Medical Professional Liability**

The state of Louisiana enacted legislation that created a statutory limit of \$500,000 for each medical professional liability claim and established the Louisiana Patient Compensation Fund (State Insurance Fund) to provide professional liability insurance to participating health care providers

The System participates in the State Insurance Fund, which provides up to \$400,000 coverage for settlement amounts in excess of \$100,000 per claim excluding litigation fees and expenses. The System is self-insured with respect to the first \$100,000.

# Workers' Compensation

Children's is self-insured for workers' compensation claims up to \$750,000 in effect for fiscal periods beginning January 1, 2013. The loss limit for workers' compensation claims was \$300,000 for fiscal periods starting January 1, 2000 through January 1, 2002, \$350,000 for fiscal periods starting January 1, 2003 through January 1, 2004, \$500,000 for fiscal periods beginning January 1, 2015 through January 1, 2012, and \$600,000 for fiscal periods beginning January 1, 2012 through January 1, 2013. In addition, Children's maintains excess workers' compensation coverage on an occurrence basis up to a specific limit of \$25,000,000 through an insurance carrier.

Touro is self-insured for workers' compensation claims up to \$750,000 in effect for periods beginning February 1, 2009. The self-insured retention or loss limit for workers' compensation claims was \$250,000 for fiscal periods starting January 1, 2002 through December 31, 2002, and \$500,000 for periods starting January 1, 2003 through January 31, 2009. Insurance coverage exceeding these amounts is provided by a commercial carrier for claims up to a specific limit of \$25,000,000 per occurrence. Touro accrues for self-insured claims, claims administration costs, and legal fees based on an actuarial study. The estimated liability for workers' compensation claims in the consolidated balance sheets, which was discounted at 6%, was approximately \$1,963,500 and \$1,918,000, at December 31, 2013 and 2012, respectively

UMCMC is self-insured for workers' compensation claims up to \$1,500,000 for the period beginning August 31, 2013 UMCMC's per occurrence retention was unlimited for claims occurring June 24, 2013 to August 30, 2013 In addition, UMCMC maintains excess workers' compensation coverage on an occurrence basis for statutory limits through an insurance carrier

As mentioned in Note 2, certificates of deposit secure the self-insured portion

### **Notes to Consolidated Financial Statements**

# Note 10. Insurance Programs (Continued)

#### **Health Insurance**

The System offers subsidized health insurance to its employees through an employer-sponsored health plan. The self-insured plan obligates System to pay the first \$300,000 per claim. Insurance coverage exceeding these amounts is provided by a commercial carrier for claims up to \$2,000,000 per occurrence. The health insurance reserves were approximately \$5,431,000 and \$3,509,000 at December 31, 2013 and 2012, respectively. The estimated reserve for employee health care claims is based on actual claims history and includes estimates for administrative costs.

#### In General

Children's has purchased additional umbrella coverage on a claims-made basis of \$10,000,000 from an insurance carrier through July 31, 2010. Effective August 1, 2010, there is a claims-made policy for the System with a \$20,000,000 annual aggregate limit from an insurance carrier. Hospital management believes all asserted claims are covered and will be settled within the limits of the Hospital's coverage. The recorded liability, based upon an actuarial study, totaled \$3,741,000 and \$3,342,000, discounted at 6%, at December 31, 2013 and 2012, respectively, for known claims and possible losses attributable to any workers' compensation, general, or professional liability incidents that may have occurred but that have not been identified under Children's incident reporting system.

Touro has excess insurance coverage with an annual aggregate limit of \$30,000,000 that covers any settlement amounts that are in excess of \$1,000,000 through July 31, 2010 and a System occurrence basis policy with a \$20,000,000 annual aggregate limit from an insurance carrier effective August 1, 2010 Touro's management believes that all asserted claims are covered and will be settled within the limits of the Touro's coverage. Touro accrues for self-insured claims, claims administration costs, and legal fees based on an actuarial study and an additional internal assessment. The estimated liability for professional liability claims in the consolidated balance sheets, which was discounted at 6%, was approximately \$6,349,000 and \$7,272,000, at December 31, 2013 and 2012, respectively

Through the System, UMCMC has purchased additional umbrella coverage on a claims-made basis of \$25,000,000 from an insurance carrier. Hospital management believes all asserted claims are covered and will be settled within the limits of the Hospital's coverage. The estimated liability included in the consolidated balance sheets, which was discounted at 6%, totaled \$1,619,000 at December 31, 2013, for known claims and possible losses attributable to any workers' compensation, general, or professional liability incidents that may have occurred but that have not been identified under UMCMC's incident reporting system.

The System has reflected its estimate of the ultimate liability for known and incurred but not reported claims in the accompanying consolidated financial statements

#### **Notes to Consolidated Financial Statements**

### Note 11. Concentrations of Credit Risk

Patient accounts receivable are stated at estimated net realizable value. The System grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements.

The mix of receivables from patients and third-party payors at December 31<sup>st</sup>, was as follows

	2013	2012
Medicare	18 %	8 %
Medicaid	34	33
Managed Care	41	50
Patients	6	8
Workers' Compensation	1	11
Total	100 %	100 %

Receivables from government-related programs (i.e., Medicare and Medicaid) represent the only concentrated group of credit risk for the System, and management does not believe that there are any credit risks associated with these government programs. Commercial and managed care receivables consist of receivables from various payors involved in diverse activities and subject to differing economic conditions and do not represent any concentrated credit risks to the System

The System maintains allowances for uncollectible accounts for estimated losses resulting from a payor's inability to make payments on accounts. The System uses a balance sheet approach to value the allowance account based on historical write-offs and the aging of the accounts. Accounts are written off when collection efforts have been exhausted. Management continually monitors and adjusts its allowances associated with its receivables.

The System periodically maintains cash in bank accounts in excess of insured limits. The System has not experienced any losses and does not believe that significant credit risk exists as a result of this practice.

Note 12. Temporarily Restricted Net Assets

Temporarily restricted net assets at December 31<sup>st</sup>, are available for the following purposes (in thousands)

	2013			2012
Specific Purpose Funds				
Research and Education	\$	1,988	\$	2,787
Patient Care (Including Elder Care)		1,907		1,319
Gumbel Building		1,480		1,272
Charity		1,214		934
Other		536		451
Nursing Education		547		447
Lectures and Medical Staff		381		348
Plant Funds				
Miscellaneous Renovation Projects		354		622
Total	<u>\$</u>	8,407	\$	8,180

# Note 13. Permanently Restricted Net Assets (Endowment Funds)

The State of Louisiana enacted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) effective August 15, 2010, the provisions of which apply to endowment funds existing on or established after that date. The Board has determined that the majority of the System's permanently restricted net assets meet the definition of endowment funds under UPMIFA.

The System holds donor-restricted endowment funds established primarily to fund specified activities for and within the System and the medical community as a whole. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

The Board has interpreted the State of Louisiana's UPMIFA as requiring the preservation of the fair value at the original gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of the interpretation, the System classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the System in a manner consistent with the standard of prudence prescribed in UPMIFA.

# Note 13. Permanently Restricted Net Assets (Endowment Funds) (Continued)

In accordance with UPMIFA, the System considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds (1) the duration and preservation of the various funds, (2) the purpose of the donor-restricted endowment funds, (3) general economic conditions, (4) the possible effect of inflation and deflation, (5) the expected total return from income and the appreciation of investments, (6) other resources of the System, and (7) the System's investment policies

Endowment Investment and Spending Policies - The System has adopted investment and spending policies for endowment assets to achieve a disciplined, consistent management philosophy that accommodates reasonable and probable events Preservation of capital and return on investment are of primary importance. The primary investment objective is to preserve financial assets generated through donor gifts, so that the proceeds may be distributed for the purposes intended by the donors and to the benefit of the System, at a level of risk deemed acceptable by the LCMC Board of Trustees. To satisfy its long-term rate-of-return objectives, the System relies on a strategy outlined by its investment managers and includes purchases of bonds, stocks, and cash and cash equivalents. The System will consider adjusting the amounts of funds that each manager has to manage on an ongoing basis.

The System's Endowment Net Asset Composition by fund type as of December 31, 2013, is as follows (in thousands)

			Tem	porarily	Peri	manently	
	Unrestricted Restricted		Re	stricted	Total		
Donor-Restricted Endowment Funds	\$	_	\$	-	\$	7,651	\$ 7,651
Undesignated Funds		-		121		-	121
Total	\$	-	\$	121	\$	7,651	\$ 7,772

A summary of the changes in the System's Endowment Net Assets for the year ended December 31, 2013, is as follows (in thousands)

			Tem	porarily	Per	manently	
	Unrestricted		Res	tricted	Re	stricted	Total
Net Assets, Beginning of Year	\$	-	\$	109	\$	7,651	\$ 7,760
Investment Return							
Investment Income		-		116		-	116
Net Appreciation (Realized and Unrealized)		-		796		-	796
Total Investment Return		-		912		-	912
Appropriation of Endowment Net Assets for							
Expenditure		-		(900)		-	(900)
Net Assets, End of Year	\$	-	\$	121	\$	7,651	\$ 7,772

# Note 13. Permanently Restricted Net Assets (Endowment Funds) (Continued)

The System's Endowment Net Asset Composition by fund type as of December 31, 2012, is as follows (in thousands)

			Tem	porarily	Peri	manently	
	Unre	Unrestricted Restricted		tricted	Re	stricted	Total
Donor-Restricted Endowment Funds	\$	-	\$	-	\$	7,651	\$ 7,651
Undesignated Funds		-		109		-	109
Total	\$	_	\$	109	\$	7,651	\$ 7,760

A summary of the changes in the System's Endowment Net Assets for the year ended December 31, 2012, is as follows (in thousands)

			Tem	porarily	Peri	manently	
	Unre	stricted	Res	tricted	Re	stricted	Total
Net Assets, Beginning of Year	\$	-	\$	-	\$	7,731	\$ 7,731
Investment Return							
Investment Income		-		181		-	181
Net Appreciation (Realized and Unrealized)		-		644		-	644
Total Investment Return		-		825		-	825
Change of Donor Intent		-		-		(80)	(80)
Appropriation of Endowment Net Assets for							
Expenditure		-		(716)		-	(716)
Net Assets, End of Year	\$	-	\$	109	\$	7,651	\$ 7,760

Permanently restricted net assets (endowment funds) at December 31<sup>st</sup>, are invested in perpetuity, the income from which is expendable to support the following purposes (in thousands)

	2013		2012	
Nursing Education	\$	1,444	\$	1,444
Charitable Care		2,186		2,186
General Education and Purpose		923		923
Patient Care		374		374
Lectures and Medical Staff		301		301
Research		299		299
Elder Care		2,000		2,000
Other		125		125
Total	\$	7,651	\$	7,651

### Note 14. Assets Held in Trust

Children's has been named the income beneficiary of a separate trust. Because the assets of the trust are not controlled by Children's and Children's does not have an irrevocable right to receive the income earned on the trust's assets, they are not included in Children's financial statements. The assets had a market value of approximately \$4,362,000 and \$4,223,000 at December 31, 2013 and 2012, respectively. Distributions of income are made at the discretion of the trustee. For the years ended December 31, 2013 and 2012, Children's recorded contribution income of approximately \$92,000 and \$101,000, respectively, received from the trust.

### Note 15. Functional Expenses

The System provides general health care services, both inpatient and outpatient, to patients in the Gulf South region. For the years ended December 31, 2013 and 2012, expenses related to providing these services are as follows (in thousands)

	2013		2012	
Health Care Services	\$ 554,261	\$	359,146	
Fiscal and Administrative Services	 147,938		116,542	
Total	\$ 702,199	\$	475,688	

### Note 16. Fair Value of Financial Instruments

The System accounts for certain assets and liabilities at fair value or on a basis that approximates fair value. A fair value hierarchy for valuation inputs prioritizes the inputs into three levels based on the extent to which inputs used in measuring fair value are observable in the market. Each fair value measurement is reported in one of the three levels and is determined by the lowest level input that is significant to the fair value measurement in its entirety. These levels are

Level 1 - Quoted prices are available in active markets for identical assets or liabilities as of the measurement date Financial assets in this category primarily include listed equities

Level 2 - Pricing inputs are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and for which all significant inputs are observable, either directly or indirectly, as of the measurement date. Financial assets and liabilities in this category generally include asset-backed securities, corporate bonds and loans, municipal bonds and interest rate swaps.

## Note 16. Fair Value of Financial Instruments (Continued)

Level 3 - Pricing inputs are generally unobservable and include situations where there is little, if any, market activity for the investment. The inputs into the determination of fair value require management's judgment or estimation of assumptions that market participants would use in pricing the assets or liabilities. Financial assets in this category generally include alternative investments.

Assets and liabilities measured at fair value on a recurring basis at December 31, 2013, are summarized below (in thousands)

Assets	Level 1	Level 2	Level 3	F	Total air Value
Cash	\$ -	\$ -	\$ -	\$	-
U S Government Securities	1,594	91	-		1,685
Marketable Equity Securities	328,853	147,930	22,550		499,333
Other Fixed Income Securities	24,625	259,770	128		284,523
Mortgage-Backed Securities	-	2,226	-		2,226
Money Market Funds	11,479	29,777	-		41,256
Other	 -	500	-		500
Total	\$ 366,551	\$ 440,294	\$ 22,678	\$	829,523
					Total
Liabilities	Level 1	Level 2	Level 3	F	air Value
Interest Rate and Basis Swaps	\$ -	\$ 760	\$ -	\$	760
Total	\$ _	\$ 760	\$ _	\$	760

The changes in investments measured at fair value for which the System has used Level 3 inputs to determine fair value for the year ended December 31, 2013, are as follows (in thousands)

	Be E	evel 3 ginning salance nuary 1, 2013	Un	ilized and irealized s (Losses)	Sa	chases, les and tlements	Transfers In d/or (Out) of Level 3	E De	Level 3 Ending Balance ecember 1, 2013
Marketable Equity Securities	\$	21,912	\$	2,668	\$	-	\$ (2,030)	\$	22,550
Other Fixed Income Securities		147		(2)		12	(29)		128
Total	\$	22,059	\$	2,666	\$	12	\$ (2,059)	\$	22,678

## LOUISIANA CHILDREN'S MEDICAL CENTER

## **Notes to Consolidated Financial Statements**

# Note 16. Fair Value of Financial Instruments (Continued)

Assets and liabilities measured at fair value on a recurring basis at December 31, 2012, are summarized below (in thousands)

Assets	Level 1	Level 2	Level 3	F	Total air Value
Cash	\$ 75	\$ -	\$ -	\$	75
U S Government Securities	1,592	117	-		1,709
Marketable Equity Securities	307,227	108,334	21,912		437,473
Other Fixed Income Securities	45,835	245,618	147		291,600
Mortgage-Backed Securities	-	3,019	-		3,019
Money Market Funds	20,715	16,051	-		36,766
Other	-	500	-		500
Interest Rate and Basis Swaps	 -	229	-		229
Total	\$ 375,444	\$ 373,868	\$ 22,059	\$	771,371

Liabilities	Le	vel 1	Le	evel 2	Le	vel 3	otal Value
None	\$	-	\$	-	\$	-	\$ 
Total	\$	-	\$	-	\$	-	\$ 

The changes in investments measured at fair value for which the System has used Level 3 inputs to determine fair value for the year ended December 31, 2012, are as follows (in thousands)

	Level 3 Beginning Balance January 1, 2012		Un	ilized and irealized s (Losses)	S	irchases, ales and ttlements	In a	t Transfers Ind/or (Out) If Level 3	Level 3 Ending Balance December 31, 2012		
Marketable Equity Securities	\$	19,902	\$	1,745	\$	(3,573)	\$	3,838	\$	21,912	
Other Fixed Income Securities		3,716		3		2		(3,574)		147	
Total	\$	23,618	\$	1,748	\$	(3,571)	\$	264	\$	22,059	

## Note 16. Fair Value of Financial Instruments (Continued)

The System's measurements of fair value are made on a recurring basis and their valuation techniques for assets and liabilities recorded at fair value are as follows

Investments - The fair value of investment securities is the market value based on quoted market prices, when available, or market prices provided by recognized broker dealers. If listed prices or quotes are not available, fair value is based upon externally developed models that use unobservable inputs due to the limited market activity of the investment.

Interest Rate and Basis Swap Agreements - The fair values of these agreements represent the estimated amount the System would pay to terminate these agreements at the reporting date, taking into account current interest rates and credit worthiness of the counterparty and the System

#### Note 17. Net Assets Released from Restrictions

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors (in thousands)

	2	013	2012
Purpose Restrictions Accomplished			
Research and Education	\$	3,515	\$ 4,967
Other		201	176
Gumbel Building		140	-
Cancer		138	-
Elder Care		109	25
Funding of Nursing Educators		71	142
OBGYN		70	25
Charity Care		21	13
Pastoral Care		11	10
Surgery		7	10
Rehabilitation		5	24
Cardiology		2	3
Total Restrictions Released	\$	4,290	\$ 5,395

Net assets released from restrictions are included as other operating revenue or other non-operating income, depending upon the nature of the restriction, within unrestricted revenue on the consolidated statements of operations

## Note 18. Commitments and Contingencies

The System has certain pending and threatened litigation and claims incurred in the ordinary course of business, however, management believes that the probable resolution of such contingencies will not exceed the System's recorded reserves or insurance coverage, and will not materially affect the consolidated financial position, results of operations, changes in net assets, or cash flows of the System

The health care industry is subject to numerous laws and regulations of federal, state and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, and reimbursement for patient services. Government activity has continued with respect to investigations and allegations concerning possible violations of fraud and abuse statutes and regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Management believes that the System is in compliance with fraud and abuse, as well as other applicable government, laws and regulations. Compliance with such laws and regulations can be subject to future government review and interpretation as well as regulatory actions unknown or unasserted at this time.

To ensure accurate payments to providers, the Tax Relief and Healthcare Act of 2006 mandated the Centers for Medicare & Medicaid Services (CMS) to implement a so-called Recovery Audit Contractor (RAC) and Medicaid Integrity Contractor (MIC) programs on a permanent and nationwide basis. The programs use RACs and MICs to search for potentially improper Medicare and Medicaid payments that may have been made to health care providers that were not detected through existing CMS program integrity efforts, on payments that have occurred at least one year ago but not longer than three years ago. Once a RAC or MIC identifies a claim it believes to be improper, it notifies the Hospital to formally begin an assessment process. Upon completion of the assessment and appeal process, it makes a deduction from the provider's Medicare and Medicaid reimbursement in an amount estimated to equal the overpayment.

The Hospital will deduct from revenue amounts assessed under the RAC and MIC audits after the assessment and appeals process is complete until such time that estimates of net amounts due can be reasonably estimated RAC and MIC assessments against the Hospital are anticipated, however, the outcome of such assessments are unknown and cannot be reasonably estimated Management has determined RAC and MIC assessments to be insignificant to date

In March 2010, the Patient Protection and Affordable Care Act (PPACA) was signed into law. The PPACA is creating sweeping changes across the healthcare industry, including how care is provided and paid for. A primary goal of this comprehensive reform legislation is to extend health coverage to uninsured legal U.S. residents through a combination of public program expansion and private sector health insurance reforms.

To fund the expansion of insurance coverage, the legislation contains measures designed to promote quality and cost efficiency in health care delivery and to generate budgetary savings in the Medicare and Medicaid programs. Management of the System is studying and evaluating the anticipated effects and developing strategies needed to prepare for implementation, and is preparing to work cooperatively with other consultants to optimize available reimbursement.

## Settlement of Certain Claims by the Government Related to Dr. Palazzo

In April of 2008, Touro signed an agreement with the United States Department of Justice acting on behalf of the Office of Inspector General (OIG) of the Health and Human Services (HHS) agreeing to settle certain false claims related to charges submitted to the government by Dr Carmen Palazzo. The terms of the settlement included a payment to the government of \$1,750,000 in addition to reopening several prior year cost reports to ensure that all unallowed costs have been removed.

At the same time, Touro also entered into a five-year Corporate Integrity Agreement (CIA) with the HHS OIG. This agreement obligated Touro to strengthen the current compliance program, and implement certain management practices and initiatives to ensure greater oversight of Touro's operations.

Additional terms of this agreement included engaging an independent third party to act as an Independent Review Organization, enhancing the contract management policies and procedures, and expanding employee education. Touro has also implemented further internal controls with respect to Medicare and Medicaid billing, reporting, and claims submission processes.

During the year ended December 31, 2013, Touro completed its fifth year under the CIA and it filed its compliance report. The OIG responded with a favorable evaluation of Touro's report and concluded the agreement, thus, releasing Touro from the CIA.

## **Electronic Health Records (EHR) Incentive Payments**

The American Recovery and Reinvestment Act of 2009 established incentive payments under the Medicare and Medicaid programs for certain professionals and hospitals that adopt and meaningfully use certified EHR technology. These incentive payments are determined based on a formula, including inputs such as charity charges and total discharges. The revenue associated with EHR incentive payments is recognized by the System when management can provide reasonable assurance that the System will be able to demonstrate compliance with the meaningful use objectives for that reporting period and that the incentive payments will be received by the System. Because these incentive payments are based on management's best estimate, the amounts recognized are subject to change. Any changes resulting from a change in estimate would be recognized within operations in the period in which they occur. In addition, these payments and the related attestation of compliance with meaningful use objectives are subject to audit by the federal government or its designee.

#### Electronic Health Records (EHR) Incentive Payments (Continued)

For the year ended December 31, 2013, the System recognized approximately \$3,942,000 and \$3,270,000 of revenue related to Medicare and Medicaid incentive payments for EHR, respectively. For the year ended December 31, 2012, the System recognized \$2,319,000 of revenue related to Medicare incentive payments for EHR. These amounts were recognized in full at the date of attestation and are included within other operating revenues on the consolidated statements of operations.

#### Leases with ILH and UMC

As mentioned in Note 1, UMCMC entered into a Cooperative Endeavor Agreement, from which multiple lease agreements were agreed to

Effective May 29, 2013, UMCMC entered into a Master Hospital Lease Agreement with LSU for the leasing of ILH and UMC. For the term of leasing ILH, UMCMC shall pay an annual rent of \$24,101,208, payable in quarterly installments of \$6,025,302. Upon the completion of the construction of UMC and UMCMC taking occupancy of UMC, UMCMC is obligated to minimum annual rental payments of \$69,409,750, payable in quarterly installments of \$17,352,437.

The term of the ILH lease is not expected to exceed two years. The term of the UMC lease will be forty years with options to extend for three fifteen-year periods. The quarterly rent payments for leasing both ILH and UMC are subject to increase annually, however, that increase is limited to no more than 5% than the rent in the previous year. The quarterly rent payments for UMC will be reviewed and adjusted to the Fair Market Rental Value, as defined, every twenty years.

The Master Lease Agreement required UMCMC to make advance lease payments towards it facility rental. Of this total, \$110,000,000 is a prepayment of a portion of the future UMC rent payments, excluding the UMC's Ambulatory Care building and its Garage. UMCMC will receive an annual credit of approximately \$5,500,000 against its quarterly rent obligation for UMC, for each of the first twenty years of the UMC lease term. The remaining \$143,000,000 represents all future rent payments for UMC's Ambulatory Care building and its Garage. This will be amortized over the forty year term of the UMC lease.

These advance payments are included within other assets on the consolidated balance sheets and are classified as non-current. These payments were funded by the Series 2013 Notes mentioned in Note 8

LCMC is guaranteeing the future rent payments prescribed by the Master Lease agreement

#### Leases with ILH and UMC (Continued)

In relation to the Master Lease agreement, UMCMC entered into a Right of Use, Possession and Occupancy agreement whereby UMCMC is granted the right to use and occupy the land and surface improvements for allowing the leased buildings and future buildings and other improvements to be located on the land, together with vehicular and pedestrian access to and from the leased buildings and future improvements, parking and related uses. This agreement commences on the date that the UMC facility lease commences and shall only terminate and expire when the UMC facility lease expires.

Effective May 29, 2013, UMCMC also entered into an Equipment Lease for an initial term of ten years with two separate and successive options to renew for a period of five years. The annual consideration for this lease shall be \$9,878,000 and shall be paid quarterly. UMCMC is responsible for lost and stolen equipment that is being leased and the cost associated with either replacing that equipment or reimbursing the lessor for the fair market value of that equipment. UMCMC has substantial reporting requirements to the Louisiana Property Assistance Agency and the State of Louisiana's Legislative Auditor under this equipment lease.

Rent expense under the above Master Lease and Equipment Lease totaled approximately \$17,460,000 for the year ended December 31, 2013

In projecting minimum annual lease payments, a growth factor of 3% of its annual rents was used in calculating rent for the UMC lease for only the first twenty years of its lease due to the provision of that rent being reviewed and adjusted to the Fair Market Rental Value. The projected annual rents were then offset by the application of the advance lease payment mentioned above. Minimum annual lease payments as of December 31, 2013 for the above mentioned leases are projected as follows (in thousands)

2014	\$ 35,148
2015	54,885
2016	74,743
2017	76,343
2018	78,337
Thereafter	 1,521,495
Total	\$ 1,840,951

#### Other Leases

Rent expense for the System not related to the leases with ILH and UMC, which relates primarily to operating leases for medical and office equipment, was approximately \$4,884,000 and \$5,372,000 for the years ended December 31, 2013 and 2012, respectively. The future minimum rentals under these leases for the next five years range from approximately \$2,376,000 to \$4,044,000 per year.

Gross rental income earned in the System's operation of medical office buildings in 2013 and 2012, was approximately \$3,187,000 and \$4,429,000, respectively. The future minimum rental payments to be received by the System on non-cancelable operating lease agreements for the next five years range from approximately \$291,000 to \$4,206,000 per year.

### Note 19. Community Support

During the year ended December 31, 2012, the System collaborated with other healthcare providers (the Hospitals) to ensure the availability of, and to more cost effectively provide, quality healthcare services to low income and needy residents in the community. In order to best address the needs in the community, the collaborative Hospitals became members of four non-profit organizations, Louisiana Clinical Services, Inc (LCS), Southern Louisiana Clinical Services, Inc (SLCS), Eastern Louisiana Clinical Services, Inc (ELCS), and Natchitoches Clinical Services, Inc (NCS), (collectively, the Non-Profits)

The Hospitals contributed funds to the Non-Profits, which were then used to support the provisions of the hospital and clinical physician services, physician in-training services, physician assistant/nurse practitioner services, specialty physician services and other healthcare services. The System officially withdrew from these collaborative agreements July 27, 2012

Effective November 1, 2011, the System entered into a contract with Louisiana Health Sciences Center (LSUHSC) to cover costs of providing physician services to low income and needy patients at the LSU Interim Hospital in New Orleans (LSU-IH) This contract terminated June 30, 2012

Effective July 1, 2012, the System entered into multiple contracts with LSUHSC, Tulane University School of Medicine, and Van Meter and Associates to cover costs of providing physician services to low income and needy patients at LSU-IH

For the years ended December 31, 2013 and 2012, the System contributed approximately \$9,716,000 and \$18,868,000, respectively, to provide healthcare services to low income and needy residents in the community. These expenses are included within the community support line item on the consolidated statements of operations.

#### LOUISIANA CHILDREN'S MEDICAL CENTER

#### **Notes to Consolidated Financial Statements**

## Note 19. Community Support (Continued)

There is support and participation in numerous activities and programs that benefit the community. These activities are sponsored with the knowledge that they will not be self-supporting or financially viable.

One such program is CHAP, as mentioned in Note 2. CHAP is designed to assist families with income too high to qualify for Medicaid, but whose lack of resources limit their access to quality health care. Through CHAP, Children's provides health care services without charge to patients whose family income is between 200% (Medicaid Limit) and 350% of the Federal Poverty Income Guidelines. In addition to CHAP, CHMPC increases the accessibility of health care to the indigent and underinsured through its Kids First pediatric primary care physician practices.

Supporting the advancement of medical knowledge through research is a continual focus. Children's Hospital's Research Institute for Children has completed its seventeenth year of operation in 2013.

Additionally, there is support for the following programs Mobile Dental Program, Children At Risk Evaluation ("CARE") Center, Inpatient Behavioral Health Program, Limited Intervention Program, the Parenting Center, Ventilator Assisted Care Program, Safe Kids Coalition, Greater New Orleans Immunization Network, Ambulatory Clinical and Nutritional Support Services, the Miracle League, Cochlear Implant Program, and Autism Center

The revenues and expenses associated with these programs for the years ended December 31, 2013, are detailed as follows (in thousands)

				20	13						
	Re	search		N	/lobile		CARE	В	ehavioral		
	lr	stitute	CHAP		Dental	-	Center		Health	Other	Total
Patient Revenues	\$	-	\$ 15,955	\$	1,808	\$	1,254	\$	30,953	\$ 13,246	\$ 63,216
Revenue Deductions		-	(15,955)		(1,562)		(1,008)		(24,159)	(8,930)	(51,614)
Other Revenues	_	1,171	-		5		87		-	1,376	2,639
Total Revenues		1,171	-		251		333		6,794	5,692	14,241
Total Expenses		5,932	4,867		1,568		1,741		8,281	13,686	36,075
Community Support, Net	\$	(4,761)	\$ (4,867)	\$	(1,317)	\$	(1,408)	\$	(1,487)	\$ (7,994)	\$ (21,834)

#### LOUISIANA CHILDREN'S MEDICAL CENTER

## **Notes to Consolidated Financial Statements**

## Note 19. Community Support (Continued)

The revenues and expenses associated with these programs for the years ended December 31, 2012, are detailed as follows (in thousands)

				20	12					
	Re	search		N	/lobile	CARE	В	ehavioral		
	In	stitute	CHAP		Dental	Center		Health	Other	Total
Patient Revenues Revenue Deductions Other Revenues	\$	- - 1,488	\$ 18,273 (18,273)	\$	2,092 (1,825)	\$ 948 (703) 285	\$	28,883 (22,307)	\$ 13,815 (10,449) 1,275	\$ 64,011 (53,557)
Total Revenues		1,488	<u>-</u>		267	530		6.576	4.641	3,048 13,503
Total Expenses		7,617	5,557		1,570	1,240		6,864	17,329	40,177
Community Support, Net	\$	(6,128)	\$ (5,557)	\$	(1,303)	\$ (710)	\$	(288)	\$ (12,688)	\$ (26,674)

For the years ended December 31, 2013 and 2012, expenses of the community support programs included direct expenses and an allocation of indirect expenses as follows (in thousands)

	2013	2012
Direct Expenses	\$ 22,253	\$ 28,011
Indirect Expenses	 13,822	12,165
Total Expenses	\$ 36,075	\$ 40,177

Indirect expenses represent estimates of patient care cost and allocated overhead using Medicare cost reporting methodologies

These net revenues and expenses are included within the community support line item on the consolidated statements of operations

In addition to the above community support activities, Children's provides further benefits to Medicaid patients in the form of uncompensated patient care costs. Children's also emphasizes the importance of higher education and funds the teaching of students and health professionals through a comprehensive graduate medical education program. See Note 1 for further information on charity care costs.

## Note 20. Accounting for Uncertainty in Taxes

The System follows the provisions of the *Accounting for Uncertainty in Income Taxes* Topic of the FASB ASC. The System recognizes a threshold and measurement process for financial statement recognition of uncertain tax positions taken or expected to be taken in a tax return. The interpretation also provides guidance on recognition, derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. The System's tax filings are subject to audit by various taxing authorities. The System's open audit periods are 2010 through 2012. There are currently no returns under examination. Management evaluated the System's tax positions and considered that the System had taken no uncertain tax positions that require adjustments to the financial statements to comply with the provisions of this guidance.

## Note 21. Upper Payment Limit Program

The System and other health care providers have collaborated with the State and units of local government in Louisiana, to more fully fund the Medicaid program and ensure the availability of quality healthcare services for the low income and needy residents in the community population. The provision for this care directly to low income and needy patients will result in the alleviation of the expense of public funds the governmental entities previously expended on such care, thereby allowing the governmental entities to increase support for the state Medicaid program up to federal Medicaid Upper Payment Limits (UPL). Each State's UPL methodology must comply with its State plan and be approved by the Centers for Medicaid payments that exceed (CMS). Federal matching funds are not available for Medicaid payments that exceed UPLs. As of December 31, 2013 and 2012, the System has received UPL payments of approximately \$284,044,000 and \$66,126,000, respectively, which are recognized in net patient service revenue on the consolidated statements of operations.

## Note 22. Subsequent Events

On February 20, 2014, Children's signed an act of cash sale on property, "the NOAH property", that was evidenced by a lease purchase agreement that Children's signed in 2013. This property was appropriately capitalized in 2013 on the consolidated balance sheets.

On April 1, 2014, LCMC and Children's Hospital entered into a Master Trust Indenture in which they are named as the members of the Obligated Group—Under this Master Trust Indenture, the obligations and all other payment obligations under this Indenture are the joint and several obligations of the Obligated Group—These obligations shall be secured by the general credit of the Obligated Group together with a lien on the Pledged revenues, as defined, of the Obligated Group

#### LOUISIANA CHILDREN'S MEDICAL CENTER

#### **Notes to Consolidated Financial Statements**

### Note 22. Subsequent Events (Continued)

In connection with the Master Trust Indenture, the Obligated Group is a party to a First Supplemental Indenture that further provides multiple Ancillary Obligation Agreements, collectively the Authorized Ancillary Obligations. One of those Ancillary Obligations, UMCMC 2014-A Series Notes TRS Ancillary Obligation, relates to the further described UMCMC Series 2014-A Notes

Pursuant to a Trust Indenture dated April 2, 2014, UMCMC authorized the issuance of \$253,000,000 aggregate principal amount of notes. The notes are being issued in two series. (i) Series 2014-A1 Notes in the principal amount of \$125,000,000 and (ii) Series 2014-A2 Notes in the principal amount of \$128,000,000. These notes are the general obligations of UMCMC and shall be secured by the Trust Estate, as defined below.

The issuance of these notes, together with the payment of interest accrued on its Series 2013 Notes, cancels any and all obligations of the Series 2013 Notes

The Series 2014-A Notes mature on April 1, 2024 and bear interest at a rate of 7 25%. Interest only is payable on these Notes on April 1 and October 1, beginning October 1, 2014. UMCMC will establish a Debt Service Fund (the Indenture Funds) for holding funds sufficient to support the Debt Service on the Notes.

As security for payment of these Notes, UMCMC pledges and assigns (i) a security interest in their Indenture Funds mentioned above, (ii) Pledged Revenues that includes all receipts, income, rents, royalties, benefits and other revenue from the operation of UMCMC's facilities, exclusive of revenue from donors that have a restriction as to the use of the revenue and exclusive of revenues where applicable law precludes the granting of a security interest in those revenues, and (iii) any and all property of every kind that may be subjected to the lien of the Indenture Collectively, these three elements define the Trust Estate

On April 8, 2014, a cooperative endeavor agreement has been entered into between Parish Hospital Service District for Parish of Orleans (the District), Louisiana Children's Medical Center and Touro Infirmary Louisiana Children's Medical Center and Touro are collectively referred to as LCMC throughout the CEA. The CEA provides that LCMC will manage and be responsible for the day-to-day operations of an 80 bed public hospital and emergency department currently under construction in Eastern New Orleans (Hospital). Touro will serve in the primary role of managing and being responsible for the day-to-day operations of the Hospital and to provide supplemental operational support for the Hospital to support and enhance the continuity and viability of Hospital operations for the citizens of Eastern New Orleans

#### LOUISIANA CHILDREN'S MEDICAL CENTER

## **Notes to Consolidated Financial Statements**

## Note 22. Subsequent Events (Continued)

Under the CEA, LCMC is obligated for employing or contracting with those required to operate the Hospital, providing comprehensive administrative, professional, operational, revenue cycle and financial management of the Hospital, obtaining and maintaining the appropriate licenses, software and hardware and corresponding support services related to those technology systems, and assisting the Hospital in recruiting medical staff. The term of the agreement shall commence on the Effective Date, as defined, and will expire June 30, 2029, with an option to renew for up to 10 years. The District shall pay to LCMC a Fee that is comprised of annual management, revenue cycle management, and direct and indirect operating components. The District and LCMC have agreed that Operating Revenues of the Hospital shall be the only source of funds for paying the Fee

#### Note 23. Reclassifications

Certain amounts in prior year financial statements have been reclassified for comparative purposes to conform to the presentation in the current year financial statements

**SUPPLEMENTARY INFORMATION** 

# LOUISIANA CHILDREN'S MEDICAL CENTER (PARENT ONLY) Balance Sheets December 31, 2013 and 2012 (in Thousands)

	2013	2012
Assets		
Current Assets		
Due From Related Parties	 1,211	\$ 5,727
Total Assets	\$ 1,211	\$ 5,727
Liabilities and Net Assets		
Current Liabilities		
Trade Accounts Payable	\$ 110	\$ 3,306
Accrued Salaries and Wages	211	-
Due to	 770	2,421
Total Current Liabilities	1,091	5,727
Employee Benefits, Net of Current Portion	 120	
Total Liabilities	1,211	5,727
Net Assets	 -	
Total Liabilites and Net Assets	\$ 1,211	\$ 5,727

# LOUISIANA CHILDREN'S MEDICAL CENTER (PARENT ONLY) Statements of Operations For the Year Ended December 31, 2013 and 2012 (in Thousands)

	2013	2012
Unrestricted Revenues, Gains and Other Support		
Management Fee Revenue	\$ 13,737	\$ 18,304
Total Operating Revenues	 13,737	18,304
Operating Expenses		
Employee Compensation and Benefits	2,272	-
Purchased Services	10,830	18,304
Professional Fees	569	-
Supplies and Other Expenses	 66	
Total Operating Expenses	 13,737	18,304
Income from Operations	 	-
Excess Revenues over Expenses	\$ -	\$ 

# TOURO INFIRMARY AND SUBSIDIARIES Consolidated Balance Sheets December 31, 2013 and 2012 (in Thousands)

		2013		2012
Assets				
Current Assets	_			
Cash and Cash Equivalents	\$	77,469	\$	38,032
Assets Limited as to Use		1,617		2,219
Patient Accounts Receivable, Net of Allowance for				
Doubtful Accounts of \$11,166 and \$9,567				
ın 2013 and 2012, Respectively		31,606		30,769
Other Receivables		3,064		2,951
Inventories		5,467		5,323
Prepaid Expenses		1,820		2,150
Total Current Assets		121,043		81,444
Assets Limited as to Use				
Designated for Capital Projects and Specific Programs		46,254		47,518
Restricted by Bond Indenture, Debt Service Reserve		10,144		10,113
Donor-Restricted Long-Term Investments		11,560		10,493
Restricted Other		625		627
Less Amount Required for Current Obligations		(1,617)		(2,219)
Assets Limited as to Use, Net		66,966		66,532
Property, Plant, and Equipment, Net		145,903		137,032
Other Assets		2,735		3,511
Total Assets	\$	336,647	\$	288,519

# TOURO INFIRMARY AND SUBSIDIARIES Consolidated Balance Sheets (Continued) December 31, 2013 and 2012 (in Thousands)

	2013		2012	
Liabilities and Net Assets				
Current Liabilities				
Trade Accounts Payable	\$	17,541	\$	14,214
Accrued Salaries and Wages		10,505		9,457
Current Maturities of Bonds Payable		2,110		1,985
Current Portion of Estimated Employee Health and				
Workers' Compensation Claims		2,448		2,948
Current Portion of Estimated Professional Liabilities Claims		2,661		2,870
Estimated Third-Party Payor Settlements, Net		3,147		4,298
Other		5,248		34,357
Total Current Liabilities		43,660		70,129
Bonds Payable, Net of Current Portion		70,514		72,608
Estimated Employee Health and Workers'				
Compensation Claims, Net of Current Portion		1,143		1,229
Estimated Professional Liabilities Claims, Net of				
Current Portion		3,688		4,401
Employee Benefits		10,668		15,924
Total Liabilities		129,673		164,292
Noncontrolling Interest		683		761
Net Assets				
Unrestricted		192,221		110,422
Temporanly Restricted		6,419		5,393
Permanently Restricted		7,651		7,651
Total Net Assets		206,291		123,466
Total Liabilities and Net Assets	\$	336,647	\$	288,519

## TOURO INFIRMARY AND SUBSIDIARIES Consolidated Statements of Operations For the Years Ended December 31, 2013 and 2012 (in Thousands)

	2013		2012
Unrestricted Revenues, Gains and Other Support			
Net Patient Service Revenues	\$	341,754	\$ 302,114
Provision for Doubtful Accounts		7,261	9,707
Net Patient Service Revenues Less Provision			_
for Doubtful Accounts		334,493	292,407
Other Operating Revenues		14,215	13,682
Net Assets Released from Restrictions, Operating		250	105
Total Operating Revenues		348,958	306,194
Operating Expenses			
Employee Compensation and Benefits		136,459	132,219
Purchased Services		62,392	92,925
Supplies and Other		53,246	47,695
Depreciation and Amortization		17,794	16,379
Impairment Losses		2	42
Interest		2,028	2,237
Total Operating Expenses		271,921	291,497
Income from Operations		77,037	14,697
Investment Income		3,752	7,958
Other Nonoperating Income		10	16,125
Community Support, Net		(4,859)	(9,434)
Net Assets Released from Restrictions, Nonoperating		525	585
Excess of Revenues over Expenses	\$	76,465	\$ 29,931

## TOURO INFIRMARY AND SUBSIDIARIES Consolidated Statements of Changes in Net Assets For the Years Ended December 31, 2013 and 2012 (in Thousands)

	2013		2012	
Unrestricted Net Assets				
Excess of Revenues over Expenses	\$ 76,465	\$	29,931	
Noncontrolling Interest in Income of				
Consolidated Subsidiaries	(49)		(261)	
Adjustment to Pension Liability	5,385		1,184	
Ownership Revisions for Noncontrolling Interest				
ın TIJV	 (2)		-	
Increase in Unrestricted Net Assets	 81,799		30,854	
Temporarily Restricted Net Assets				
Contributions	275		519	
Investment Income	1,526		1,199	
Net Assets Released from Restrictions	 (775)		(690)	
Increase in Temporarily Restricted				
Restricted Net Assets	 1,026		1,028	
Change in Permanently Restricted Net Assets	 		(80)	
Increase in Net Assets	82,825		31,802	
Net Assets, Beginning of Year	 123,466		91,664	
Net Assets, End of Year	\$ 206,291	\$	123,466	

# TOURO INFIRMARY AND SUBSIDIARIES Consolidated Statements of Cash Flows For the Years Ended December 31, 2013 and 2012 (in Thousands)

		2013	2012
Cash Flows from Operating Activities			
Increase in Net Assets	\$	82,825	\$ 31,802
Adjustments to Reconcile Increase in Net Assets			
to Net Cash Provided by Operating Activities			
Adjustment to Pension Liability		(5,386)	(1,184)
Ownership Revisions for Noncontrolling Interest in TIJV		2	-
Noncontrolling Interest in Income of			
Consolidated Subsidiaries		49	261
Depreciation and Amortization		17,794	16,379
Gain on Sale of Assets		-	(1,085)
Impairment Losses		2	42
Provision for Doubtful Accounts		7,261	9,707
Change in Operating Assets and Liabilities		(0.000)	(45.700)
Increase in Patient Accounts Receivable		(8,099)	(15,793)
Increase in Other Receivables		(113)	(474)
Increase in Inventories		(143)	(1,104)
Decrease in Prepaid Expenses		330 718	66 (502)
Decrease (Increase) in Other Assets		3,327	(502)
Increase (Decrease) in Trade Accounts Payable Increase in Accrued Salaries and Wages		3,3 <i>21</i> 1,048	(817) 739
(Decrease) Increase in Third-Party Payor Settlements		(1,151)	1,495
(Decrease) Increase in Other Liabilities		(30,500)	27,133
(Decircuse) morease in Outer Elabilities		(50,500)	27,100
Net Cash Provided by Operating Activities		67,966	66,665
Cash Flows from Investing Activities			
Capital Expenditures		(26,594)	(21,698)
Change in Assets Limited as to Use		167	(6,811)
Proceeds from Sale of Asset		-	642
Net Cash Used in Investing Activities		(26,427)	(27,867)
One In Flores from Figure day Australia			
Cash Flows from Financing Activities			(1.120)
Payments on Capital Lease Obligations Repayments of Bonds Payable		(1,985)	(1,139) (1,905)
Distributions Paid to Noncontrolling Interests		(1,905)	(1,903)
Distributions Paid to Noncontrolling interests		(117)	(122)
Net Cash Used in Financing Activities		(2,102)	(3,166)
Net Increase in Cash and Cash Equivalents		39,437	35,632
Cash and Cash Equivalents, Beginning of Year		38,032	2,400
Cash and Cash Equivalents, End of Year	\$	77,469	\$ 38,032
Supplemental Disclosures of Cash Flow Information			
Cash Paid for Interest	\$	4,382	\$ 4,494
Property, Plant and Equipment Purchases in Accounts Payable	<u>\$</u>	4,163	\$ 1,170

# CHILDREN'S HOSPITAL Balance Sheets December 31, 2013 and 2012 (in Thousands)

		2013	2012
Assets			
Current Assets			
Cash and Cash Equivalents	\$	206,127	\$ 9,069
Patient Accounts Receivable, Net of Allowance for			
Doubtful Accounts of \$8,120 and \$7,671 in			
2013 and 2012, Respectively		31,894	35,709
Other Receivables		5,518	34,054
Inventories		7,080	6,932
Prepaid Expenses and Other Assets		2,824	3,149
Total Current Assets		253,443	88,913
Assets Limited as to Use			
Designated for Capital Projects and Specific Programs		756,016	699,418
Donor-Restricted Long-Term Investments		2,174	2,973
Total Assets Limited as to Use		758,190	702,391
Property, Plant and Equipment, Net		125,719	100,630
Total Assets	<u>\$</u>	1,137,352	\$ 891,934

# CHILDREN'S HOSPITAL Balance Sheets (Continued) December 31, 2013 and 2012 (in Thousands)

	2013		2012	
Liabilities and Net Assets				
Current Liabilities				
Trade Accounts Payable	\$	15,791	\$	13,564
Accrued Salaries and Wages		12,691		11,335
Current Portion of Estimated Employee Health and				
Workers' Compensation Claims		1,638		1,660
Current Portion of Estimated Professional Liabilities Claims		1,242		855
Estimated Third Party Payor Settlements, Net		20,943		13,287
Other		3,355		2,428
Total Current Liabilities		55,660		43,129
Estimated Employee Health and Workers'				
Compensation Claims, Net of Current Portion		582		651
Estimated Professional Liabilities Claims, Net of				
Current Portion		1,455		1,427
Employee Benefits		3,801		4,473
Total Liabilities		61,498		49,680
Net Assets				
Unrestricted		1,073,680		839,281
Temporarily Restricted		1,988		2,787
Permanently Restricted		186		186
Total Net Assets		1,075,854		842,254
Total Liabilities and Net Assets	\$	1,137,352	\$	891,934

# CHILDREN'S HOSPITAL Statements of Operations For the Years Ended December 31, 2013 and 2012 (in Thousands)

		2013	2012
Unrestricted Revenues, Gains and Other Support			
Net Patient Service Revenues	\$	394,502	\$ 213,934
Provision for Doubtful Accounts		3,743	6,415
Net Patient Service Revenues Less Provision			
for Doubtful Accounts		390,759	207,519
Other Operating Revenues		16,159	44,255
Total Operating Revenues		406,918	251,774
Operating Expenses			
Employee Compensation and Benefits		117,814	115,159
Purchased Services		23,217	21,264
Professional Fees		18,924	21,033
Supplies and Other Expenses		52,379	49,185
Depreciation and Amortization		11,797	11,485
Total Operating Expenses		224,131	218,126
Income from Operations		182,787	33,648
Investment Income		73,446	74,543
Other Nonoperating Loss		-	(16,000)
Community Support, Net		(21,834)	(26,674)
Excess Revenues over Expenses	<u>   \$                                 </u>	234,399	\$ 65,517

# CHILDREN'S HOSPITAL Statements of Changes in Net Assets For the Years Ended December 31, 2013 and 2012 (in Thousands)

		2013	2012
Unrestricted Net Assets			_
Excess of Revenues over Expenses	_\$_	234,399	\$ 65,517
Temporarily Restricted Net Assets			
Contributions		2,716	4,986
Net Assets Released from Restrictions		(3,515)	(4,705)
(Decrease) Increase in Temporarily Restricted Net Assets		(799)	281
Change in Permanently Restricted Net Assets		-	
Increase in Net Assets		233,600	65,798
Net Assets, Beginning of Year		842,254	776,456
Net Assets, End of Year	\$	1,075,854	\$ 842,254

# CHILDREN'S HOSPITAL Statements of Cash Flows For the Years Ended December 31, 2013 and 2012 (in Thousands)

		2013		2012
Cash Flows from Operating Activities				
Increase in Net Assets	\$	233,600	\$	65,798
Adjustments to Reconcile Change in Net Assets				
to Net Cash Provided by Operating Activities				
Depreciation and Amortization		13,367		13,130
Net Loss on Disposal/Sale of Assets		139		42
Provision for Doubtful Accounts		3,743		6,415
Change in Operating Assets and Liabilities				
Decrease (Increase) in Patient Accounts Receivable		72		(13,525)
Decrease (Increase) in Other Receivables		28,536		(26,139)
Increase in Inventory		(148)		(525)
Decrease (Increase) in Other Current Assets		325		(370)
Increase in Trade Accounts Payable		2,227		2,187
Increase in Accrued Salaries and Wages		1,356		315
Increase in Third-Party Payor Settlements		7,656		4,097
Increase in Other Liabilities		579		979
Net Cash Provided by Operating Activities		291,452		52,404
Cash Flows from Investing Activities				
Capital Expenditures		(38,595)		(9,364)
Change in Assets Limited as to Use		(55,799)		(41,399)
Net Cash Used in Investing Activities		(94,394)		(50,763)
Net Increase in Cash and Cash Equivalents		197,058		1,641
Cash and Cash Equivalents, Beginning of Year		9,069		7,428
	_		Φ.	
Cash and Cash Equivalents, End of Year	<u>\$</u>	206,127	\$	9,069
Supplemental Disclosures of Cash Flow Information				
Cash Paid for Interest	\$	_	\$	-
Property, Plant and Equipment Purchases in Accounts Payable	\$	583	\$	583

# UNIVERSITY MEDICAL CENTER MANAGEMENT CORPORATION Balance Sheet December 31, 2013 (in Thousands)

Assets	
Current Assets	
Cash	\$ 46,448
Patient Accounts Receivable, Net of Allowance for	
Doubtful Accounts of \$19,741	43,071
Inventories	7,138
Prepaid Expenses	 5,095
Total Current Assets	101,752
Assets Limited as to Use	
Restricted Other	2,750
Property, Plant and Equipment, Net	4,164
Other Assets	 254,560
Total Assets	\$ 363,226
Liabilities and Net Assets	
Current Liabilities	
Trade Accounts Payable	\$ 38,885
Accrued Salaries and Benefits	7,773
Current Portion of Estimated Employee Health abd	
Workers' Compentation Claims	2,628
Estimated Third-Party Payor Settlements, Net Deferred Revenue	(8,512)
Due to Related Party	91,593 1,980
Other Current Liabilities	 4,969
Total Current Liabilities	139,316
Notes Payable	253,000
Estimated Professional Liabilities Claims, Net of	
Current Portion	 1,619
Total Liabilities	393,935
Net Assets	
Unrestricted	 (30,709)
Total Liabilities and Net Assets	\$ 363,226

# UNIVERSITY MEDICAL CENTER MANAGEMENT CORPORATION Statement of Operations For the Year Ended December 31, 2013 (in Thousands)

Unrestricted Revenues, Gains and Other Support	
Net Patient Service Revenues	\$ 187,236
Provision for Doubtful Accounts	19,961
Net Patient Service Revenues less Provision for	
Doubtful Accounts	167,275
Other Revenues	8,907
Total Operating Revenues	176,182
Operating Expenses	
Employee Compensation and Benefits	67,487
Purchased Services	26,479
Professional Fees	53,610
Supplies and Other Expenses	59,042
Depreciation and Amortization	274
Total Operating Expenses	206,892
Loss from Operations	(30,710)
Excess of Revenues over Expenses	_\$ (30,710)

# UNIVERSITY MEDICAL CENTER MANAGEMENT CORPORATION Statement of Changes in Net Assets For the Year Ended December 31, 2013 (in Thousands)

Unrestricted Net Assets Excess of Expenses over Revenues	\$ (30,710)
Decrease in Net Assets	(30,710)
Net Assets, Beginning of Year	1_
Net Assets, End of Year	\$ (30,709)

# UNIVERSITY MEDICAL CENTER MANAGEMENT CORPORATION Statement of Cash Flows For the Year Ended December 31, 2013 (in Thousands)

Cash Flows from Operating Activities	
Decrease in Net Assets	\$ (30,710)
Adjustments to Reconcile Decrease in Net Assets	
to Net Cash Used in Operating Activities	
Depreciation	274
Provision for Doubtful Accounts	19,961
Changes in Operating Assets and Liabilities	
Increase in Patients Accounts Receivable	(63,032)
Increase in Inventories	(7,138)
Increase in Estimated Third-Party Payor Settlements	(8,512)
Increase in Prepaid Expenses	(5,095)
Increase in Other Assets	(254,560)
Increase in Accounts Payable	38,885
Increase in Accrued Expenses	7,772
Increase in Due to Related Party	1,980
Increase in Deferred Revenue	91,593
Increase in Other Current Liability	4,969
Increase Estimated Insurance Claims	 4,247
Net Cash Used in Operating Activities	(199,366)
Cash Flows from Investing Activities	
Capital Expenditures	(4,437)
Chage in Assets Limited as to Use	(2,750)
•	<u> </u>
Net Cash Used in Investing Activities	 (7,187)
Cash Flows from Financing Activities	
Proceeds from Issuance of Debt	253,000
Net Cash Provided by Investing Activities	 253,000
Net Change in Cash	46,447
Cash, Beginning of Year	1_
Cash, End of Year	\$ 46,448
Complemental Displacement of Cook Flow left and the	
Supplemental Disclosures of Cash Flow Information Cash Paid for Interest	\$ 1,560

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidating Balance Sheets December 31, 2013 (in Thousands)

		LCMC		Touro		Children's		имсмс		Eliminations	Co	nsolidated
Assets Current Assets												
Cash and Cash Equivalents	\$	_	\$	77,469	\$	206,127	\$	46,448	\$	_	\$	330,044
Assets Limited as to Use	Ψ	_	Ψ	1,617	Ψ	-	Ψ	-	Ψ	<del>-</del>	Ψ	1,617
Patient Accounts Receivable, Net of Allowance		_		31,606		31,894		43,071		_		106,571
Other Receivables		_		3.064		5,518		-		(8,333)		249
Inventories		_		5,467		7.080		7,138		-		19,685
Prepaid Expenses		_		1,820		2,824		5,095		_		9,739
Due From Related Parties		1,211				·-		<u>-</u>		(1,211)		
Total Current Assets		1,211		121,043		253,443		101,752		(9,544)		467,905
Assets Limited as to Use												
Designated for Capital Projects and Specific Programs		-		46,254		756,016		-		-		802,270
Restricted by Bond Indenture, Debt Service Reserve		-		10,144		-		-		-		10,144
Donor-Restricted Long-Term Investments		-		11,560		2,174		-		-		13,734
Restricted Other		-		625		_		2,750		-		3,375
Less Investments Whose Use is Limited Required for												
Current Obligations		-		(1,617)		_				-		(1,617)
Assets Limited as to Use, Net		-		66,966		758,190		2,750		-		827,906
Property, Plant, and Equipment, Net		-		145,903		125,719		4,164		-		275,786
Other Assets		-		2,735		-		254,560		-		257,295
Total Assets	\$	1,211	\$	336,647	\$	1,137,352	\$	363,226	\$	(9,544)	\$	1,828,892

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidating Balance Sheets (Continued) December 31, 2013 (in Thousands)

	LCMC	Touro	Children's	UMCMC	Eliminations	Cons	solidated
Liabilities and Net Assets							
Current Liabilities							
Trade Accounts Payable	\$ 110 \$	17,541	\$ 15,791	\$ 38,885	\$ - ;	\$	72,327
Accrued Salaries and Wages	211	10,505	12,691	7,773	-		31,180
Current Maturities of Bonds Payable	-	2,110	-	-	-		2,110
Current Portion of Estimated Employee Health and							
Workers' Compensation Claims	-	2,448	1,638	2,628	-		6,714
Current Portion of Estimated Professional Liabilities Claims	-	2,661	1,242	-	-		3,903
Estimated Third-Party Payor Settlements, Net	-	3,147	20,943	(8,512)	-		15,578
Due To Related Parties	770	-	· <del>-</del>	1,980	(2,750)		-
Deferred Revenue	-	-	-	91,593	-		91,593
Other	 	5,248	3,355	4,969	(6,794)		6,778
Total Current Liabilities	1,091	43,660	55,660	139,316	(9,544)		230,183
Bonds Payable, Net of Current Portion	-	70,514	-	_	-		70,514
Notes Payable	-	-	-	253,000	-		253,000
Estimated Employee Health Workers' Compensation Claims,							
Net of Current Portion	-	1,143	582	-	-		1,725
Estimated Professional Liability Claims, Net of Current Portion	-	3,688	1,455	1,619			6,762
Employee Benefits, Net of Current Portion	 120	10,668	3,801	-	<u>-</u>		14,589
Total Liabilities	1,211	129,673	61,498	393,935	(9,544)		576,773
Minority Interest	-	683	-	-	-		683
Net Assets							
Unrestricted	-	192,221	1,073,680	(30,709)	-		1,235,192
Temporarily Restricted	-	6,419	1,988	` - '	-		8,407
Permanently Restricted	-	7,651	186	-	-		7,837
Total Net Assets	 -	206,291	1,075,854	(30,709)	-		1,251,436
Total Liabilities and Net Assets	\$ 1,211 \$	336,647	\$ 1,137,352	\$ 363,226	\$ (9,544)	6	1,828,892

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidating Balance Sheets December 31, 2012 (in Thousands)

	LCMC	Touro	Children's	Eliminations	Consc	olidated
Assets Current Assets						
Cash and Cash Equivalents	\$ -	\$ 38,032	\$ 9,069	\$ -	\$	47,101
Assets Limited as to Use	-	2,219	-	-		2,219
Patient Accounts Receivable, Net of Allowance	-	30,769	35,709	-		66,478
Other Receivables	-	2,951	34,054	(24,597)		12,408
Inventories	-	5,323	6,932	-		12,255
Prepaid Expenses	-	2,150	3,149	-		5,299
Due From Related Parties	 5,727	-	-	(5,727)		
Total Current Assets	5,727	81,444	88,913	(30,324)		145,760
Assets Limited as to Use						
Designated for Capital Projects and Specific Programs	-	47,518	699,418	-		746,936
Restricted by Bond Indenture, Debt Service Reserve	-	10,113	-	-		10,113
Donor-Restricted Long-Term Investments	-	10,493	2,973	-		13,466
Restricted Other	=	627	-	=		627
Less Investments Whose Use is Limited Required for						
Current Obligations	 -	(2,219)	-	-		(2,219)
Assets Limited as to Use, Net	-	66,532	702,391	-		768,923
Property, Plant, and Equipment, Net	-	137,032	100,630	-		237,662
Other Assets	-	3,511	-	<u>-</u>		3,511
Total Assets	\$ 5,727	\$ 288,519	\$ 891,934	\$ (30,324)	\$	1,155,856

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidating Balance Sheets (Continued) December 31, 2012 (in Thousands)

	LCMC	Touro	Children's	Eliminations	Co	nsolidated
Liabilities and Net Assets						
Current Liabilities						
Trade Accounts Payable	\$ 3,306	\$ 14,214	\$ 13,564	\$ (3,306)	\$	27,778
Accrued Salaries and Wages	-	9,457	11,335	-		20,792
Current Maturities of Long-Term Debt	-	1,985	-	-		1,985
Current Portion of Estimated Employee Health and						
Workers' Compensation Claims	-	2,948	1,660	-		4,608
Current Portion of Estimated Professional Liabilities Claims	-	2,870	855	-		3,725
Estimated Third-Party Payor Settlements, Net	-	4,298	13,287	-		17,585
Due To Related Parties	2,421	-	-	(2,421)		-
Other	-	34,358	2,428	(24,597)		12,189
Total Current Liabilities	5,727	70,130	43,129	(30,324)		88,662
Long-Term Debt, Net of Current Portion	-	72,608	-	-		72,608
Estimated Workers' Compensation Claims, Net of						
Current Portion	-	1,229	651	-		1,880
Estimated Professional Liability Claims, Net of Current Portion	-	4,401	1,427	-		5,828
Employee Benefits, Net of Current Portion	-	15,924	4,473	-		20,397
Total Liabilities	 5,727	164,292	49,680	(30,324)		189,375
Minority Interest	 -	761	-	-		761
Net Assets						
Unrestricted	_	110,422	839,281	_		949,703
Temporarily Restricted	_	5,393	2,787	_		8,180
Permanently Restricted	 -	7,651	186	-		7,837
Total Net Assets	 -	123,466	842,254	-		965,720
Total Liabilities and Net Assets	\$ 5,727	\$ 288,519	\$ 891,934	\$ (30,324)	\$	1,155,856

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidating Statements of Operations For the Year Ended December 31, 2013 (in Thousands)

	LCMC	Touro	Children's	UMCMC	EI	iminations	Consolidated
Unrestricted Revenues, Gains							
and Other Support							
Net Patient Service Revenues	\$ -	\$ 341,754	\$ 394,502	\$ 187,236	\$	(5,073) \$	918,419
Provisions for Doubtful Accounts	 -	7,261	3,743	19,961		-	30,965
Net Patient Service Revenues Less Provision							
for Doubtful Accounts	-	334,493	390,759	167,275		(5,073)	887,454
Other Operating Revenues	-	14,215	16,159	8,907		(281)	39,000
Management Fee Revenue	13,737	-	-	-		(13,737)	-
Net Assets Released from Restriction,							
Operating	 -	250	-	-		(250)	_
Total Operating Revenues	 13,737	348,958	406,918	176,182		(19,341)	926,454
Operating Expenses							
Employee Compensation and Benefits	2,272	136,459	117,814	67,487		(4,329)	319,703
Purchased Services	10,830	46,521	23,217	26,479		(7,432)	99,615
Professional Fees	569	15,871	18,924	53,610		(1, <del>4</del> 66)	87,508
Supplies and Other Expenses	66	53,246	52,379	59,042		(6,114)	158,619
Depreciation and Amortization	=	17,794	11,797	274		-	29,865
Impairment Loss	-	2	-	-		-	2
Interest	 -	2,028	-	-		-	2,028
Total Operating Expenses	13,737	271,921	224,131	206,892		(19,341)	697,340
Income (Loss) from Operations	-	77,037	182,787	(30,710)		-	229,114
Investment Income	-	3,752	73,446	-		-	77,198
Other Nonoperating Income	-	10	-	-		525	535
Community Support, Net Net Assets Released from Restrictions.	-	(4,859)	(21,834)	-		-	(26,693)
Nonoperating	 -	525	-	-		(525)	
Excess of Revenues over Expenses	\$ -	\$ 76,465	\$ 234,399	\$ (30,710)	\$	- \$	280,154

# LOUISIANA CHILDREN'S MEDICAL CENTER Consolidating Statements of Operations For the Year Ended December 31, 2012 (in Thousands)

		LCMC	Touro	Children's	<b>Eliminations</b>	Consolidated
Unrestricted Revenues, Gains						
and Other Support						
Net Patient Service Revenues	\$	- \$	302,114	\$ 213,934	\$ (3,985)	\$ 512,063
Provision for Doubtful Accounts		-	9,707	6,415	-	16,122
Net Patient Service Revenues Less Provision						
for Doubtful Accounts		-	292,407	207,519	(3,985)	495,941
Other Operating Revenues		-	13,682	44,255	(29,226)	28,711
Management Fee Revenue		18,304	-	-	(18,304)	-
Net Assets Released from Restriction,						
Operating		-	105	-	(105)	-
Total Operating Revenues		18,304	306,194	251,774	(51,620)	524,652
Operating Expenses						
Employee Compensation and Benefits		-	132,219	115,159	(3,742)	243,636
Purchased Services		18,304	92,925	21,264	(49,248)	83,245
Professional Fees		-	· <del>-</del>	21,033	· -	21,033
Supplies and Other Expenses		-	47,695	49,185	751	97,631
Depreciation and Amortization		-	16,379	11,485	-	27,864
Impairment Loss		-	42	-	-	42
Interest		-	2,237	-	-	2,237
Total Operating Expenses		18,304	291,497	218,126	(52,239)	475,688
Income from Operations		-	14,697	33,648	619	48,964
Investment Income (Loss)		_	7,958	74,543	_	82,501
Other Nonoperating Income (Loss)		_	16,125	(16,000)	(34)	91
Community Support, Net		-	(9,434)	(26,674)	- '	(36,108)
Net Assets Released from Restrictions, Nonoperating		-	585	<del>-</del>	(585)	-
Excess of Revenues over Expenses	_ \$	- \$	29,931	\$ 65,517	\$ - :	\$ 95,448

#### LOUISIANA CHILDREN'S MEDICAL CENTER Consolidating Statements of Changes in Net Assets For the Year Ended December 31, 2013 (in Thousands)

	LCMC	Touro	Children's	UMCMC	Eliminations	Co	nsolidated
Unrestricted Net Assets							
Excess of Revenues over Expenses	\$ -	\$ 76,465	\$ 234,399	\$ (30,710) \$	-	\$	280,154
Noncontrolling Interests in Income of							
Consolidated Subsidiaries	-	(49)	-	-	-		(49)
Adjustment to Additional Minimum							
Pension Liability	-	5,385	=	=	=		5,385
Ownership Revisions	 -	(2)		-			(2)
Increase (Deacrease) in Unrestricted Net Assets	 _	81,799	234,399	(30,710)	-		285,488
Temporarily Restricted Net Assets							
Contributions and Grants	-	275	2,716	_	_		2,991
Investment Income	-	1,526	-	_	_		1,526
Net Assets Released from Restriction	 _	(775)	(3,515)				(4,290)
Increase (Decrease) in Temporarily							
Restricted Net Assets	 -	1,026	(799)	-	-		227
Change in Permanently Restricted Net Assets	 -	-	-	-	-		<del>-</del>
Increase (Decrease) in Net Assets	-	82,825	233,600	(30,710)	-		285,715
Net Assets, Beginning of Year	_	123,466	842,254	1	-		965,721
Net Assets, End of Year	\$ 	\$ 206,291	\$ 1,075,854	\$ (30,709) \$		\$	1,251,436

#### LOUISIANA CHILDREN'S MEDICAL CENTER Consolidating Statements of Changes in Net Assets For the Year Ended December 31, 2012 (in Thousands)

	 .CMC	Touro	Children	s	Eliminations	Co	nsolidated
Unrestricted Net Assets							
Excess of Revenues over Expenses	\$ -	\$ 29,931	\$ 6	5,517	-	\$	95,448
Noncontrolling Interests in Income of							
Consolidated Subsidiaries	-	(261)		-	=		(261)
Adjustment to Additional Minimum Pension Liability	 -	1,184		-	-		1,184
Increase in Unrestricted Net Assets	 -	30,854	6	5,517	-		96,371
Temporarily Restricted Net Assets							
Contributions and Grants	-	519		4,986	=		5,505
Investment Income	-	1,199		-	-		1,199
Net Assets Released from Restriction	 -	(690)	(	4,705)	-		(5,395)
Increase in Temporarily Restricted							
Net Assets	 -	1,028		281	-		1,309
Change in Permanently Restricted Net Assets	 -	(80)		-	-		(80)
Increase in Net Assets	-	31,802	6	5,798	-		97,600
Net Assets, Beginning of Year	 -	91,664	77	6,456	-		868,120
Net Assets, End of Year	\$ _	\$ 123,466	\$ 84	2,254 \$	-	\$	965,720



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# Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Governing Board of Directors Touro Infirmary and Subsidiaries

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the consolidated financial statements of Touro Infirmary and subsidiaries (Touro) which comprise the consolidated balance sheet as of December 31, 2013, and the related consolidated statements of operations, changes in net assets, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated April 22, 2014

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the consolidated financial statements, we considered Touro's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Touro's internal control Accordingly, we do not express an opinion on the effectiveness of Touro's internal control

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Touro's consolidated financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Touro's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Touro's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information of the Board of Directors, management, the Legislative Auditor of the State of Louisiana and federal awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties. Under Louisiana Revised Statute 24 513, this report is distributed by the Legislative Auditor as a public document.

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#### **TOURO INFIRMARY**

#### Schedule of Findings and Responses For the Year Ended December 31, 2013

#### Part I - Summary of Auditor's Results

#### **Financial Statement Section**

Type of Auditor's Report Issued Unmodified

Internal Control over Financial Reporting

Material Weakness(es) Identified?

Significant Deficiency(ies) Identified not Considered

to be Material Weaknesses?

Noncompliance Material to Financial Statements Noted?

Federal Awards Section - Not applicable

Part II - Financial Statement Findings Section

No findings were noted

No

#### **TOURO INFIRMARY**

## Summary Schedule of Prior Year Audit Findings For the Year Ended December 31, 2013

None



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# Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Board of Directors Children's Hospital New Orleans, Louisiana

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Children's Hospital (the Hospital) which comprise the balance sheet as of December 31, 2013, and the related statements of operations, changes in net assets, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated April 22, 2014

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Hospital's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Hospital's internal control. Accordingly, we do not express an opinion on the effectiveness of the Hospital's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Hospital's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Hospital's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Hospital's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information of the Board of Directors, management, the Legislative Auditor of the State of Louisiana and federal awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties. Under Louisiana Revised Statute 24 513, this report is distributed by the Legislative Auditor as a public document

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### Independent Auditor's Report on Compliance for Each Major Federal Program and on Internal Control over Compliance Required by OMB Circular A-133

To the Board of Directors Children's Hospital New Orleans, Louisiana

#### Report on Compliance for Each Major Federal Program

We have audited Children's Hospital's (the Hospital) compliance with the types of compliance requirements described in *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the Hospital's major federal programs for the year ended December 31, 2013 The Hospital's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to each of its major federal programs

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of the Hospital's major programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Hospital's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Hospital's compliance

#### Opinion on Each Major Federal Program

In our opinion, the Hospital complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2013

#### Report on Internal Control Over Compliance

Management of the Hospital is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Hospital's internal control over compliance with the types of requirements that could have a direct and material effect on a major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Hospital's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses may exist that have not been identified

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 Accordingly, this report is not suitable for any other purpose

This report is intended solely for the information and use of the Board of Directors, management, the Legislative Auditor of the State of Louisiana and federal awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties. Under Louisiana Revised Statute 24 513, this report is distributed by the Legislative Auditor as a public document.

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## Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2013

Federal Grantor/Pass-Through Grantor Program Title	Federal CFDA Number	Pass-Through Entity No.	Federal Revenue/ Expenditures Recognized	
U.S. Department of Health and Human Services				
Research and Development Cluster				
National Institutes of Health direct programs				
Microbial Correlates of Bacterial Vaginosis Treatment	00.055		•	050 450
Failure and Recurrence in H	93 855		\$	258,456
Synthetic Glycopeptide Vaccines that Enhance Resistance	00.055	400041407500.04		0.4.000
to Candidasis	93 855	1R03AI107536-01		34,622
Impact of Biological Variation in A1c on Mortality,				
Cardiovascular Event and Hypoglycemia in the	00.007			4.45.445
ACCORD Study	93 837			145,445
ARRA - Atypical G Protein Signaling in Cryptococcus Neoformans	93 701			227
Pass-through programs from The University of Texas Health Science Center at				
Houston- Safety and Effect of L Reuteri on				
Biomarkers of Inflammation in Healthy Infants	93 213	5R34AT006727		24,421
Louisiana State University Agricultural and Mechanical College on behalf of Louisiana State University Health Sciences Center - Minority-Based Community				
Clinical Oncology Program	93 395	5U10CA063845		68,901
The Administrator of the Tulane Education Funds d/b/a Tulane University Health Sciences Center - Potential of Urinary AGT as a Novel Biomarker intrarenal RAS				
activity in T1DM	93 847	R21DK094006-02		25,831
The Board of Supervisors of Louisiana State University and Agricultural and Mechanical College - Louisiana Clinical	00.050			100 500
and Translational Sciences Center	93 859	GM104940-50346-S6		100,590
University of Kansas Medical Center - A Randomized		0.0004.400.0		
Controlled Trial of Amitriptyline for Chronic Oral Food	02.065	QD851460, Q		1 100
Refusal	93 865	QD851461		1,120
Louisiana State University Health Sciences Center - Host Defense Against HIV-Related Pulmonary Infections	93 838	2P01HL076100-07A1		21 170
Deteribe Against Tilv-Neidteu Fullifolidiy Illiectiofis	93 030	2FUTHLU/0100-0/AT		21,170
Total Research and Development Cluster				680,783

## Schedule of Expenditures of Federal Awards (Continued) For the Year Ended December 31, 2013

Federal Grantor/Pass-Through Grantor Program Title	Federal CFDA Number	Pass-Through Entity No.	Federal Revenue/ Expenditures Recognized
Health Resources and Services Administration direct			
programs			
Ryan White Title IV Program	93 153		1,039,618
Pass-through programs from			
City of New Orleans			
Ryan White Medical Case Management	93 914	K12-466	66,283
Ryan White Mental Health Therapy	93 914	K12-466	25,590
Ryan White Medical Transportation	93 914	K12-466	521
Ryan White Non Medical Case Management	93 914	K12-466	14,868
State of Louisiana			
HHS Emergency Preparedness	93 889		19,811
Community Based Family Resources Support Grant	93 590	705945	7,891
Louisiana State University Health Sciences Center-New Orleans			·
Enhancing Cancer Registries for Early Case Capture			
of Pediatric and Young Adults	93 283	5U58DP003805-02	3,671
Louisiana Public Health Institute			
Crescent City Beacon Community Qi Funding Subaward	93 727	90BC0014	258,456
Total U.S. Department of Health and Human Services			2,117,492
U.S. Department of Education			
Passed through from Louisiana Department of Education			
Children's Hospital, Ventilator Assisted Care Project	84 027A	714496	177,597
U.S. Department of Justice			
Passed through from Louisiana Commission on Law			
Enforcement			
New Orleans Children's Advocacy Center	16 575	C12-9-006	62,038
U.S. Department of Homeland Security:			
Federal Emergency Management Assistance	97 036		493,107
Total Expenditures of Federal Awards			\$ 2,850,234

Notes to Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2013

#### Note 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Children's Hospital and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations.

#### **Schedule of Findings and Questioned Costs** For the Year Ended December 31, 2013

#### Part I - Summary of Auditor's Results

#### **Financial Statement Section**

Type of Auditor's Report Issued	Unmodified
Internal Control over Financial Reporting	
Material Weakness(es) Identified?	No
Significant Deficiency(ies) Identified not Considered	
to be Material Weakness?	No
Noncompliance Material to Financial Statements Noted?	No

#### Endoral Awards Contina

Federal Awards Section	
Internal Control over Major Programs  Material weakness(es) identified?  Significant Deficiency(ies) Identified not Considered	No
to be Material Weakness?	No
Type of Auditor's Report Issued on Compliance for Major Programs	Unmodified
Any Audit Findings Disclosed that are Required to be Reported in Accordance with Circular A-133 (section 510(a))?	No

Identification of Major Programs

Title	CFDA Number	
Ryan White Title IV Program	93.153	
Crescent City Beacon Community QI Funding Subaward	93.727	
Dollar Threshold used to Determine Type A Programs		\$300,000
Auditee Qualified as Low-Risk Auditee?		Yes

#### Part II - Schedule of Financial Statement Findings Section

No findings were noted

#### Part III - Federal Awards Findings and Questioned Costs Section

No findings were noted

#### Summary Schedule of Prior Year Audit Findings For the Year Ended December 31, 2013

#### **Financial Statement Findings**

None

#### **Federal Award Findings and Questioned Costs**

None



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# Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

To the Board of Directors
University Medical Center Management Corporation
New Orleans, Louisiana

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of University Medical Center Management Corporation (the Corporation) which comprise the balance sheet as of December 31, 2013, and the related statements of operations, changes in net assets, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated April 22, 2014

#### **Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Corporation's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Corporation's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies, or material weaknesses. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Corporation's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Corporation's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Corporation's internal control and compliance. Accordingly, this communication is not suitable for any other purpose

This report is intended solely for the information of the Board of Directors, management, the Legislative Auditor of the State of Louisiana and federal awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties. Under Louisiana Revised Statute 24 513, this report is distributed by the Legislative Auditor as a public document

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### Independent Auditor's Report on Compliance for Each Major Federal Program and on Internal Control over Compliance Required by OMB Circular A-133

To the Board of Directors
University Medical Center Management Corporation
New Orleans, Louisiana

#### Report on Compliance For Each Major Federal Program

We have audited University Medical Center Management Corporation's (the Corporation) compliance with the types of compliance requirements described in *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on each of the Corporation's major federal programs for the year ended December 31, 2013. The Corporation's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

#### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its major federal programs

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on compliance for each of the Corporation's major programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Corporation's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Corporation's compliance

#### **Opinion on Each Major Federal Program**

In our opinion, the Corporation complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2013

#### Report on Internal Control Over Compliance

Management of the Corporation is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Corporation's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Corporation's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses may exist that have not been identified

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133 Accordingly, this report is not suitable for any other purpose

This report is intended solely for the information and use of the Board of Directors, management, the Legislative Auditor of the State of Louisiana and federal awarding agencies, and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties. Under Louisiana Revised Statute 24 513, this report is distributed by the Legislative Auditor as a public document

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### Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2013

Federal CFDA Number	Pass-Through Entity No.	Reve Expend	Federal Revenue/ Expenditures Recognized	
20 205	726640	\$	30,500	
		•	23,234	
20 00 1	721101		20,20	
20 602	722673		44,789	
20 607			5,509	
		1	04,032	
93 918		3	22,859	
		-	,	
93 914	K13-894	6	96,410	
			<u> </u>	
		1,0	19,269	
		\$ 1,1	23,301	
	20 205 20 601 20 602 20 607	CFDA Number         Pass-Through Entity No.           20 205         726640           20 601         721404           20 602         722673           20 607         726664	Federal CFDA Number         Pass-Through Entity No.         Rever Expense Recognition           20 205 726640 20 601 721404         \$           20 602 722673 20 607 726664	

Notes to Schedule of Expenditures of Federal Awards For the Year Ended December 31, 2013

#### Note 1. Basis of Presentation

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the Corporation and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations.

Noncompliance Material to Financial Statements Noted?

### Schedule of Findings and Questioned Costs For the Year Ended December 31, 2013

#### Part I - Summary of Auditor's Results

#### **Financial Statement Section**

Type of Auditor's Report Issued

Internal Control Over Financial Reporting	
Material Weakness(es) Identified?	No
Significant Deficiency(ies) Identified not Considered	
to be Material Weaknesses?	No

#### **Federal Awards Section**

Internal Control Over Major Programs	
Material Weaknesses Identified?	No
Significant Deficiencies Identified not Considered	
to be Material Weaknesses?	No

Type of Auditor's Report on Compliance for Major Programs	Unmodified
---	------------

Any Audit Findings Disclosed that are Required to be Reported in Accordance with OMB Circular A-133 (Section 510(a))?

Identification of Major Programs

Title	CFDA Number	
HIV Emergency Relief Project	93.914	
Grants to Provide Outpatient Early Intervention Services with Respect to HIV Disease	93.918	
Dollar Threshold Used to Determine Type A Programs		\$300,000
Auditee Qualified as Low-Risk Auditee?		No

#### Part II - Financial Statement Findings Section

None noted

#### Part III - Federal Awards Findings and Questioned Costs

None noted

Unmodified

No

Summary Schedule of Prior Year Audit Findings For the Year Ended December 31, 2013

#### **Financial Statement Findings**

2012-1 - Drafting of Financial Statements and Related Notes

Criteria

The definition of internal control over financial reporting includes ensuring that policies and procedures exist that pertain to an entity's ability to initiate, record, process, and report financial data consistent with the assertion embodied in the annual financial statements, which for the Corporation, is that financial statements are prepared in accordance with generally accepted accounting principles (GAAP) Internal control over financial reporting should also include policies and procedures that ensure that controls over the accounting function are segregated to serve as a check and balance

Condition

As part of the audit process, we assisted management in drafting the financial statements and related note disclosures required for the year-end financial reporting. The fact that our role is a key part of the preparation of the financial statements in accordance with generally accepted accounting principles (GAAP) is an indication that the internal control over year-end GAAP financial statements by Corporation personnel is not sufficient. We also noted that one person was responsible for issuing the checks and compiling the financial information. This is a repeat finding from the prior year.

Current Status

Resolved

#### **Federal Award Findings and Questioned Costs**

None