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Form **990**

Department of the Treasury
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

▶ Information about Form 990 and its instructions is at *www.IRS.gov/form990*

OMB No 1545-0047

2013

Open to Public Inspection

A For the 2013 calendar year, or tax year beginning 01-01-2013 , 2013, and ending 12-31-2013

B Check if applicable
- Address change
- Name change
- Initial return
- Terminated
- Amended return
- Application pending

C Name of organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Doing Business As

Number and street (or P O box if mail is not delivered to street address) Room/suite
625 SLATERS LANE
Suite 300

City or town, state or province, country, and ZIP or foreign postal code
ALEXANDRIA, VA 22314

D Employer identification number
54-1610317

E Telephone number
(703) 706-0560

G Gross receipts $ 11,263,510

F Name and address of principal officer
ARTHUR T DEAN
625 SLATERS LANE STE 300
ALEXANDRIA, VA 22315

H(a) Is this a group return for subordinates? ☐ Yes ☑ No

H(b) Are all subordinates included? ☐ Yes ☐ No
If "No," attach a list (see instructions)

I Tax-exempt status ☑ 501(c)(3) ☐ 501(c) ( ) ◀ (insert no) ☐ 4947(a)(1) or ☐ 527

J Website: ▶ WWW CADCA ORG

H(c) Group exemption number ▶

K Form of organization ☑ Corporation ☐ Trust ☐ Association ☐ Other ▶

L Year of formation 1992

M State of legal domicile VA

Part I Summary

Activities & Governance

1 Briefly describe the organization's mission or most significant activities
SEE ATTACHMENT 1

2 Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets

3	Number of voting members of the governing body (Part VI, line 1a)	3	21
4	Number of independent voting members of the governing body (Part VI, line 1b)	4	20
5	Total number of individuals employed in calendar year 2013 (Part V, line 2a)	5	54
6	Total number of volunteers (estimate if necessary)	6	0
7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b	Net unrelated business taxable income from Form 990-T, line 34	7b	

			Prior Year	Current Year
Revenue	8	Contributions and grants (Part VIII, line 1h)	8,820,992	8,820,271
	9	Program service revenue (Part VIII, line 2g)	2,396,043	2,373,208
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	2,657	92
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-42,160	-75,473
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	11,177,532	11,118,098
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	134,659	539,869
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0	0
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	4,396,585	5,115,230
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	7,688	0
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶485,632		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	5,595,892	5,486,885
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	10,134,824	11,141,984
	19	Revenue less expenses Subtract line 18 from line 12	1,042,708	-23,886

			Beginning of Current Year	End of Year
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	4,314,610	4,767,122
	21	Total liabilities (Part X, line 26)	2,508,971	2,984,436
	22	Net assets or fund balances Subtract line 21 from line 20	1,805,639	1,782,686

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

Sign Here

****** 2014-11-13
Signature of officer Date

Keith Poulsen CFO
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name	Preparer's signature	Date	Check ☐ if self-employed	PTIN
DANIEL D O'SHEA				P00957510

Firm's name ▶ WATKINS MEEGAN LLC
Firm's EIN ▶

Firm's address ▶ 6720B ROCKLEDGE DRIVE SUITE 750
BETHESDA, MD 20817
Phone no (703) 706-0560

May the IRS discuss this return with the preparer shown above? (see instructions) ☑ Yes ☐ No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III . . . . ☑

1 Briefly describe the organization's mission

CADCA is the only national membership organization representing community coalitions CADCA's mission is to build and strengthen the capacity of community coalitions to create and maintain safe, healthy, and drug-free communities globally by providing technical assistance and training, public policy advocacy, media strategies and marketing programs, conferences, and special events

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? . . . . ☐ Yes ☑ No

If "Yes," describe these new services on Schedule O

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? . . . . ☐ Yes ☑ No

If "Yes," describe these changes on Schedule O

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported

4a (Code) (Expenses $ 4,162,968 including grants of $ 539,869) (Revenue $)

TRAINING U S Department of State - International Demand Reduction Program CADCA's International Demand Reduction Program continued to expand during 2013 These international activities are in complete alignment with CADCA's mission to help create healthy, safe drug free communities In 2013, CADCA began the first year of a three-year grant with the U S Department of State, Bureau of International Narcotics and Law Enforcement ("INL") This work included the provision of training, technical assistance and ongoing support to local communities, non-governmental organizations, local governments and other important groups in selected foreign countries to help them develop effective anti-drug community coalitions capable of achieving population level reductions in substance abuse rates and associated problems During 2013, CADCA's International Programs group also entered into two additional contracts One is with the government of Italy to provide training and technical assistance in the cities of Bologna and Naples The second contract is through the Colombo Plan, which is funded through the U S Department of State INL office in Baghdad for work in Iraq Under this contract, CADCA's work focused in the city of Erbil in the northern Kurdistan region In 2013, CADCA worked in the following regions and countries Latn Amrica Brazil, Bolivia, Colombia, Costa Rica, Guatemala, Hait, Honduras and Mxico Africa Cape Verde, Senegal, Ghana, Kenya and South Africa Central Asia Kyrgyzstan, and Tajikistan East Asia the Philippines Europe Italy Middle East Iraq CADCA's International Program staff also participated in the 55th session of the United Nations Commission on Narcotic Drugs in Vienna, Austria CADCA is a non-governmental organization (NGO) in Special Consultative Status with the Economic and Social Commission of the United Nations During 2013, CADCA's International Programs group established 29 new international community coalitions The number of active International community coalitions worldwide is approximately 117 National Youth Leadership Initiative (NYLI) Through the National Youth Leadership Initiative ("NYLI"), CADCA is engaging hundreds of teens each year and teaching them to become effective leaders and community problem solvers Using a youth-led, team-teaching approach, the NYLI equips youth and their adult advisors with the essential knowledge and skills needed to prevent and reduce substance abuse in their community An independent evaluation conducted by Michigan State University found that participants trained by the NYLI experienced an increase in leadership competencies, community organizing, problem-solving abilities, current and future civic activism, and civic and political engagement In 2013, CADCA's NYLI trained more than 1,200 teens and young adults from across the country Among the NYLI trainings conducted in 2013 was a customized training in partnership with the District of Columbia's Department of Behavioral Health Addiction Prevention and Recovery Administration (APRA) to train 300 youth across the city through the NYLI experience The project consisted of a series of one-day NYLI trainings and a Training of Trainers component to enhance D C youth's ability to sustain substance abuse prevention efforts as they move forward In addition, in the spring of 2013, Khiree Smith, NYLI Lead Youth Trainer, joined CADCA's delegation at the 55th Session of the United Nations Commission on Narcotic Drugs ("CND") in Vienna, Austria and presented the NYLI training model during a special side event He gave a first-hand account to delegates from around the world on how the NYLI nurtures and empowers youth-led community change VETCORPS - CADCA Helps Returning Vets Access Key Services through VetCorps Program As members of the military return from the wars in Iraq and Afghanistan in record numbers, many suffer from mental, physical and substance use disorders and/or experience a tough time finding jobs or adequate housing That's why in November 2011 CADCA launched the VetCorps program in partnership with the National Guard Bureau and the Corporation for National and Community Service ("CNCS") VetCorps taps into the valuable skills of veterans and the unique role that community coalitions play in their communities by pairing a military service member from the AmeriCorps and VISTA program with a coalition Together they ensure that medical care, substance abuse and mental health treatment, and housing and employment services are available to the military community, especially to Reserve and National Guard members In 2013, CADCA placed 56 members in 77 coalitions to help our military heroes get the critical services and support they need to thrive in their communities VetCorps was put in the national spotlight when it was featured in President Obama's 2013 National Drug Control Strategy as an effective way to help veterans and military families access the help they need to thrive in their communities

4b (Code) (Expenses $ 2,504,922 including grants of $) (Revenue $)

MEETINGS AND EVENTS National Leadership Forum CADCA's annual National Leadership Forum is the nation's largest training conference for community anti-drug coalitions and other substance abuse professionals and volunteers It also serves as CADCA's signature training, advocacy, and networking event Over 2,500 substance abuse prevention and treatment specialists from throughout the country attended CADCA's 23rd annual National Leadership Forum, held Feb 4-7, 2013 at the Gaylord National Hotel and Convention Center in Maryland, with individuals coming from 50 states, the District of Columbia, one U S territory and four countries The 2013 Forum had a theme of "Coalitions Science, Strategies & Solutions," and featured 96 workshops, plenary sessions and special events on a wide range of topics-from prescription drug abuse prevention to effective treatment strategies for diverse communities The Forum also provided participants an opportunity to meet with their U S Senators and Members of Congress during Capitol Hill Day In addition, several hundred youth participated in CADCA's signature youth leadership development program, the National Youth Leadership Initiative Among the speakers were Dorie Clark, author and marketing strategist, R Gil Kerlikowske, Director for the White House Office of National Drug Control Policy ("ONDCP"), Marilyn Quagliotti, Deputy Director for Supply Reduction, ONDCP, David Mineta, Deputy Director for Demand Reduction, ONDCP, Pam Hyde, Administrator, Substance Abuse & Mental Health Services Administration ("SAMHSA"), Kana Enomoto, Principal Deputy Administrator, SAMHSA, Michele Leonhart, Administrator, Drug Enforcement Administration, Jack Stein, PhD, Director of Science Policy, National Institute on Drug Abuse, Dr Kenneth Warren, Acting Director, National Institute on Alcohol Abuse and Alcoholism ("NIAAA"), and Michael Brown, Director, Office of Impaired Driving and Occupant Protection, National Highway Traffic Safety Administration ("NHTSA") Mid-Year Training Institute CADCA's annual Mid-Year Training Institute is the only intensive, four-day training designed specifically for community coalitions The 2013 Mid-Year, held in Austin, Texas attracted over 1600 attendees Included in the participants were more than 300 youth who attended CADCA's signature National Youth Leadership Initiative There were also 49 attendees from 17 other countries and three territories including a delegation from the country of Mexico The Mid-Year offered interactive half-day, 1-day and 2-day courses on everything from how to run a community anti-drug coalition to how to implement environmental strategies Key speakers included CADCA's Chairman and CEO Gen Arthur T Dean, CADCA's Public Policy Consultant Sue Thau, Texas Assistant Commissioner for Mental Health and Substance Abuse, Texas Commissioner David Lakey, MD, at the Texas Department of State Health Services, Pam Hyde, JD, the Administrator of the Substance Abuse and Mental Health Services Administration and keynote speaker Pennie Foster-Fishman, PhD, professor at Michigan State University Other Meetings & Events In addition to the Forum and Mid-Year, CADCA managed numerous events throughout the year including regional trainings, board meetings, and advisory meetings

4c (Code) (Expenses $ 2,035,859 including grants of $) (Revenue $)

NATIONAL COALITION INSTITUTE The National Coalition Institute, ("NCI") is a federally funded project to increase the effectiveness of community anti-drug coalitions throughout the United States and its territories The Institute provides training and technical assistance, support for coalition evaluation and research, and develops and disseminates information to promote evidence based programs, policies and practices CADCA administers the Institute with a grant through the Drug-Free Communities Support Act Key federal partners are ONDCP and SAMHSA Training and Technical Assistance The Institute's Training and Technical Assistance department conducts several distinct types of face-to-face training in different locations and venues throughout the United States The length and content varies By providing a number of options, individual coalitions can seek the type and location of training that best meets their needs The face-to-face training delivery system has been carefully developed to provide high quality and relevant training to a maximum number of coalitions in all areas of the country Trainings can be tailored to meet the specific needs of coalitions in rural, frontier, and urban communities Trainings Offered - the Institute has offered several different types of face-to-face trainings These are the National Coalition Academy, state-level trainings, regional trainings and training at the New Grantee Meeting for year 1, year 6 and mentoring Drug-Free Community ("DFC") grantees Training is designed to be particularly relevant for coalitions with Drug Free Communities Act and the Sober Truth on Preventing Underage Drinking ("STOP") Act grants The Institute staff creates and distributes all training and workshop content (workbooks, PowerPoint's, etc) for Institute-sponsored trainings In addition, the Institute determines workshop content for the Forum and designs and develops training framework and content for the Mid-Year Institute The National Coalition Academy - a comprehensive training program developed by CADCA's National Coalition Institute and offered without charge through a partnership with the National Guard Bureau at facilities in Pennsylvania, Iowa, Mississippi and Washington State Coalitions participating in the Academy learn about creating and maintaining partnerships, sustainability, cultural competence, assessment, prevention planning and implementation, and evaluation Participation in the National Coalition Academy ("NCA") is required for all Year 1 grantees The NCA combines three weeks of classroom training plus distance learning and access to a web-based workstation The NCA curriculum is based on the Strategic Prevention Framework utilizing a community oriented problem solving process It provides intensive on-site and web-based training and technical assistance to community coalitions to enhance coalition development, operation and efficacy Since 2007, CADCA has trained over 3,000 coalition members representing 633 coalitions as part of the NCA, and has trained nearly 62,000 people in community-level prevention Technical Assistance Delivery System - Historically, the Institute operated a responsive telephone technical assistance system Any coalition or project officer may (at no cost) refer to the technical assistance manager via the Technical Assistance ("TA") Hotline Today, technical assistance is received in multiple ways phone, email, referrals, face-to-face and through the Online TA Request System NCI Staff ensure assessment of the requests and appropriate triage for resolution Also, technical assistance is delivered using various methods based upon the preference of the requestor or the most efficient method for delivery Recognizing the integral role technical assistance plays in enhancing training transfer and ensuring higher degrees of competence among trained coalition leaders, we are establishing a Technical Assistance Cadre in order to expand the scope of its offerings to include the following -Proactive Technical Assistance Initiative -Individualized Coalition Assistance (formerly Personal Coaching) -Site-based Technical Assistance (as a part of our fee-for-service offerings) The TA manager conducts a preliminary diagnosis of the problem(s) being presented A "ticket" is opened and individualized telephone TA is provided by one or more Institute staff or consultants A Web-based TA tracking system records the TA referral and outcome feeding the information into a data base that provides data and monthly reports by compiling each instance of TA provided The report tallies numbers, type of TA provided, referral source, location of coalition and a variety of other useful planning data This data provides an "ongoing needs assessment" that helps staff plan for types of training to be offered and plan for the development of additional courses Innovation and Outreach (previously Dissemination and Coalition Relations) The former 'Dissemination and Coalition Relations' department has undergone a name change to more accurately reflect the Institute's emphasis on meeting the needs of increasingly more sophisticated coalitions The newly named Innovation and Outreach department demonstrates the Institute's commitment by dedicating time and staff to developing the next generation of products, services, resources and support opportunities, and providing an advanced learning path to ensure NCA Graduates are engaged and utilizing science-based tactics and strategies in their communities This department ensures that the Institute products and services are relevant to meeting the current needs of community coalitions and employs multiple modalities to ensure that innovations are diffused to the field The Institute maintains and updates content on the CADCA website The CADCA website, which was redesigned in 2009, is more responsive to user needs and better incorporates web 2 0 technologies Institute staff is currently engaged in the 2013/2014 web redesign task force as key contributors to the next website upgrade The Institute also conducts webinars and distance learning using Blackboard distance learning technology for coalitions The Institute maintains Connected Communities (a peer-to-peer network specifically for coalitions), a coalition blog and has a presence on Facebook and Twitter The Institute produces and distributes high quality training materials for all trainings including workbooks and PowerPoint presentations In addition, up to three publications are written or revised each year Print copies are made available at no cost Additionally, all publications may be downloaded and copied in unlimited quantities from the website During this time period, more than 20,396 publications (Primers and Beyond the Basics series) were mailed to coalitions or distributed at trainings The Institute carries out an annual plan to market trainings, publications and technical assistance through a variety of distribution channels to reach the widest possible range of coalitions Activities include weekly contributions to Coalitions Online, production of web content, e-blasts for upcoming Institute trainings and postings on Connected Communities, Facebook, Twitter and other traditional and social media outlets Evaluation and Research Evaluation and Research Department responsibilities include building the local data collection and evaluation capacity of community coalitions, bridging the research to practice divide, managing the Institute's internal and external evaluation efforts, and tracking and reporting on the Institute's Government Performance and Results Act ("GPRA") measures In addition, the Evaluation and Research Department manages the annual 'CADCA GOT OUTCOMES!' Coalition of Excellence Awards process, which identifies coalitions of excellence for the substance abuse prevention field The following includes highlights from 2013 related to the above responsibilities GPRA Measures For the ninth year in a row, the Institute met or exceeded all of its GPRA measures and the output targets set as part of the Institute grant Careful evaluation of all trainings one day or more in length and all Forum and Mid-Year evaluations are also part of this effort Bridging the Research to Practice Divide In 2013, the Institute continued to partner with federal agencies to support researcher-community partnerships and coalition involvement in Community-Based Participatory Research ("CBPR") The Institute continues to collaborate with Wake Forest University to carry out an NIAAA-funded research study to assess the efficacy of strategies to prevent underage drinking parties In addition, the Institute is in its second year of collaboration with NHTS to identify and disseminate evidence-based practices to address impaired driving locally The Institute's External Evaluation The independent evaluation of the Institute has indicated that coalitions that receive training and technical assis

(Code) (Expenses $ 824,973 including grants of $) (Revenue $)
COMMUNICATIONS

(Code) (Expenses $ 546,461 including grants of $) (Revenue $)
PUBLIC POLICY

(Code) (Expenses $ 280,925 including grants of $) (Revenue $)
MEMBERSHIP

4d Other program services (Describe in Schedule O)
(Expenses $ 1,652,359 including grants of $) (Revenue $)

4e **Total program service expenses** ▶ 10,356,108

Part IV **Checklist of Required Schedules**

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? *If "Yes," complete Schedule A*	1	Yes	
2	Is the organization required to complete *Schedule B, Schedule of Contributors* (see instructions)?	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? *If "Yes," complete Schedule C, Part I*	3		No
4	**Section 501(c)(3) organizations.** Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? *If "Yes," complete Schedule C, Part II*	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? *If "Yes," complete Schedule C, Part III*	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? *If "Yes," complete Schedule D, Part I*	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? *If "Yes," complete Schedule D, Part II*	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? *If "Yes," complete Schedule D, Part III*	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? *If "Yes," complete Schedule D, Part IV*	9		No
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? *If "Yes," complete Schedule D, Part V*	10		No
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? *If "Yes," complete Schedule D, Part VI.*	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VII*	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part VIII*	11c		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? *If "Yes," complete Schedule D, Part IX*	11d	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? *If "Yes," complete Schedule D, Part X*	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? *If "Yes," complete Schedule D, Part X*	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? *If "Yes," complete Schedule D, Parts XI and XII*	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? *If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional*	12b		No
13	Is the organization a school described in section 170(b)(1)(A)(ii)? *If "Yes," complete Schedule E*	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than $10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at $100,000 or more? *If "Yes," complete Schedule F, Parts I and IV*	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than $5,000 of grants or other assistance to or for any foreign organization? *If "Yes," complete Schedule F, Parts II and IV*	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $5,000 of aggregate grants or other assistance to or for foreign individuals? *If "Yes," complete Schedule F, Parts III and IV*	16		No
17	Did the organization report a total of more than $15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? *If "Yes," complete Schedule G, Part I (see instructions)*	17		No
18	Did the organization report more than $15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? *If "Yes," complete Schedule G, Part II*	18	Yes	
19	Did the organization report more than $15,000 of gross income from gaming activities on Part VIII, line 9a? *If "Yes," complete Schedule G, Part III*	19		No
20a	Did the organization operate one or more hospital facilities? *If "Yes," complete Schedule H*	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Part IV Checklist of Required Schedules *(continued)*

			Yes	No
21	Did the organization report more than $5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? *If "Yes," complete Schedule I, Parts I and II*	21		No
22	Did the organization report more than $5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? *If "Yes," complete Schedule I, Parts I and III*	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? *If "Yes," complete Schedule J*	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than $100,000 as of the last day of the year, that was issued after December 31, 2002? *If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a*	24a		No
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	**Section 501(c)(3) and 501(c)(4) organizations.** Did the organization engage in an excess benefit transaction with a disqualified person during the year? *If "Yes," complete Schedule L, Part I*	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? *If "Yes," complete Schedule L, Part I*	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? *If so, complete Schedule L, Part II*	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? *If "Yes," complete Schedule L, Part III*	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? *If "Yes," complete Schedule L, Part IV*	28b		No
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? *If "Yes," complete Schedule L, Part IV*	28c		No
29	Did the organization receive more than $25,000 in non-cash contributions? *If "Yes," complete Schedule M*	29		No
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? *If "Yes," complete Schedule M*	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? *If "Yes," complete Schedule N, Part I*	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? *If "Yes," complete Schedule N, Part II*	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? *If "Yes," complete Schedule R, Part I*	33		No
34	Was the organization related to any tax-exempt or taxable entity? *If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1*	34		No
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		No
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? *If "Yes," complete Schedule R, Part V, line 2*	35b		
36	**Section 501(c)(3) organizations.** Did the organization make any transfers to an exempt non-charitable related organization? *If "Yes," complete Schedule R, Part V, line 2*	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? *If "Yes," complete Schedule R, Part VI*	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? **Note.** All Form 990 filers are required to complete Schedule O	38	Yes	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V . . . . ☐

					Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0- if not applicable	1a	53			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable	1b	0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?			1c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	54			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note.** If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			2b	Yes	
3a	Did the organization have unrelated business gross income of $1,000 or more during the year?			3a		No
b	If "Yes," has it filed a Form 990-T for this year? *If "No" to line 3b, provide an explanation in Schedule O*			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			4a		No
b	If "Yes," enter the name of the foreign country ▶ See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts					
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			5b		No
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than $100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?			6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?			6b		
7	**Organizations that may receive deductible contributions under section 170(c).**					
a	Did the organization receive a payment in excess of $75 made partly as a contribution and partly for goods and services provided to the payor?			7a	Yes	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b	Yes	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?			7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?			7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?			7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?			7h		
8	**Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.** Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			8		
9	**Sponsoring organizations maintaining donor advised funds.**					
a	Did the organization make any taxable distributions under section 4966?			9a		
b	Did the organization make a distribution to a donor, donor advisor, or related person?			9b		
10	**Section 501(c)(7) organizations.** Enter					
a	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	**Section 501(c)(12) organizations.** Enter					
a	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	11b				
12a	**Section 4947(a)(1) non-exempt charitable trusts.** Is the organization filing Form 990 in lieu of Form 1041?			12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	**Section 501(c)(29) qualified nonprofit health insurance issuers.**					
a	Is the organization licensed to issue qualified health plans in more than one state? **Note.** See the instructions for additional information the organization must report on Schedule O			13a		
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand	13c				
14a	Did the organization receive any payments for indoor tanning services during the tax year?			14a		No
b	If "Yes," has it filed a Form 720 to report these payments? *If "No," provide an explanation in Schedule O*			14b		

Part VI **Governance, Management, and Disclosure** *For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.*

Check if Schedule O contains a response or note to any line in this Part VI . . . . ☑

Section A. Governing Body and Management

				Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year **1a** 21				
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O				
b	Enter the number of voting members included in line 1a, above, who are independent **1b** 20				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		**2**		No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .		**3**		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		**4**		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .		**5**		No
6	Did the organization have members or stockholders?		**6**		No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		**7a**		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		**7b**		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following				
a	The governing body?		**8a**	Yes	
b	Each committee with authority to act on behalf of the governing body?		**8b**	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? *If "Yes," provide the names and addresses in Schedule O*		**9**		No

Section B. Policies (*This Section B requests information about policies not required by the Internal Revenue Code.*)

			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	**10a**		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	**10b**		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	**11a**	Yes	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990			
12a	Did the organization have a written conflict of interest policy? *If "No," go to line 13*	**12a**	Yes	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	**12b**	Yes	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? *If "Yes," describe in Schedule O how this was done*	**12c**	Yes	
13	Did the organization have a written whistleblower policy?	**13**	Yes	
14	Did the organization have a written document retention and destruction policy?	**14**	Yes	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official	**15a**	Yes	
b	Other officers or key employees of the organization	**15b**	Yes	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	**16a**		No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	**16b**		

Section C. Disclosure

17 List the States with which a copy of this Form 990 is required to be filed▶VA

18 Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection Indicate how you made these available Check all that apply

☐ Own website ☐ Another's website ☑ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization
▶KEITH POULSEN 625 SLATERS LANE STE 300
ALEXANDRIA, VA 22314 (703)706-0560

Part VII **Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII . . . . ☑

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than $100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than $100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than $10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position: Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) Arthur T Dean Chair and CEO	40 0 0 0	X		X				442,652	0	160,863
(2) Neil Austrian Vice Chair	1 0	X		X				0	0	0
(3) Jerilyn Simpson-Jordan Vice Chair, Coalition Affairs	1 0	X		X				0	0	0
(4) Mary Bono Director	1 0	X						0	0	0
(5) Michael A Braun Director	1 0	X						0	0	0
(6) Robert J Dickey Director	1 0	X						0	0	0
(7) Karen Drexler Director	1 0	X						0	0	0
(8) Fran Flener Director	1 0	X						0	0	0
(9) Frank J Grass Director	1 0	X						0	0	0
(10) Curtis Hougland Director	1 0	X						0	0	0
(11) Douglas Hughes Secretary	1 0	X		X				0	0	0
(12) Dale E Jones Director	1 0	X						0	0	0
(13) Michael J Kramer Treasurer	1 0	X		X				0	0	0
(14) Christopher Kennedy Lawford Director	1 0	X						0	0	0
(15) Alan I Leshner Director	1 0	X						0	0	0
(16) Willie A Mitchell Director	1 0	X						0	0	0
(17) Thomas J Reddin Director	1 0	X						0	0	0

Part VII **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** *(continued)*

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
(18) Nathaniel J Sutton Director	1 0	X						0	0	0
(19) Donald K Truslow Director	1 0	X						0	0	0
(20) Kevin M Warren Director	1 0	X						0	0	0
(21) Kenneth W Dobbins Director	1 0	X						0	0	0
(22) WILLIAM CROUCH DIRECTOR	1 0	X						0	0	0
(23) Mitchell Anderson Chief Finance Officer	40 0			X				143,009	0	19,561
(24) Kareemah Abdullah Dir of the Natl Coalition Ins	40 0					X		166,085	0	27,757
(25) Elizabeth Gwynn Breckenridge VP MEETINGS AND SPECIAL EVENTS	40 0					X		124,513	0	18,239
(26) Eduardo Hernandez VP of International Programs	40 0					X		146,854	0	13,465
(27) Suzanne Young VP of Development	40 0					X		118,283	0	19,239
(28) MARY ELIZABETH ELLIOTT VP, COMMUNICATIONS, MEM , IT	40 0					X		124,915	0	23,776

		(D)	(E)	(F)
1b	**Sub-Total** . . . . ►			
c	**Total from continuation sheets to Part VII, Section A** . . . . ►			
d	**Total (add lines 1b and 1c)** . . . . ►	1,266,311	0	282,900

2 Total number of individuals (including but not limited to those listed above) who received more than $100,000 of reportable compensation from the organization ►9

			Yes	No
3	Did the organization list any **former** officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*	**3**		No
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than $150,000? *If "Yes," complete Schedule J for such individual*	**4**	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*	**5**		No

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than $100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A) Name and business address	(B) Description of services	(C) Compensation
SUSAN R THAU, 6217 29th St NW WASHINGTON DC 20015	PUB POLICY CONSULT	216,728
DAVE SHAVEL, 4605 NE 24th Avenue PORTLAND OR 97211	TRAINING SERVICES	110,259

2 Total number of independent contractors (including but not limited to those listed above) who received more than $100,000 of compensation from the organization ►2

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII . . . . ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a	Federated campaigns . .	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c 430,566				
	d	Related organizations . . .	1d				
	e	Government grants (contributions)	1e 7,215,928				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f 1,173,777				
	g	Noncash contributions included in lines 1a-1f $					
	h	**Total.** Add lines 1a-1f . . . . ▶		8,820,271			
Program Service Revenue			Business Code				
	2a	REGISTRATION FEES	900099	1,844,811	1,844,811		
	b	MEMBERSHIP DUES	900099	354,795	354,795		
	c	TRAINING TO MEMBER COALITIONS	900099	173,602	173,602		
	d						
	e						
	f	All other program service revenue					
	g	**Total.** Add lines 2a–2f . . . . ▶		2,373,208			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts) . . . . ▶		92			92
	4	Income from investment of tax-exempt bond proceeds . . ▶		0			
	5	Royalties . . . . ▶		0			
			(i) Real / (ii) Personal				
	6a	Gross rents					
	b	Less rental expenses					
	c	Rental income or (loss)	(i) 0 / (ii) 0				
	d	Net rental income or (loss) . . . . ▶		0			
			(i) Securities / (ii) Other				
	7a	Gross amount from sales of assets other than inventory					
	b	Less cost or other basis and sales expenses					
	c	Gain or (loss)					
	d	Net gain or (loss) . . . . ▶		0			
	8a	Gross income from fundraising events (not including $ 430,566 of contributions reported on line 1c) See Part IV, line 18 . .	a 55,350				
	b	Less direct expenses . . .	b 145,412				
	c	Net income or (loss) from fundraising events . . ▶		-90,062			
	9a	Gross income from gaming activities See Part IV, line 19 . . .	a				
	b	Less direct expenses . . .	b				
	c	Net income or (loss) from gaming activities . . ▶		0			
	10a	Gross sales of inventory, less returns and allowances .	a				
	b	Less cost of goods sold . .	b				
	c	Net income or (loss) from sales of inventory . . ▶		0			
		Miscellaneous Revenue	Business Code				
	11a	MISCELLANEOUS	900099	14,589			14,589
	b						
	c						
	d	All other revenue					
	e	**Total.** Add lines 11a–11d . . . . ▶		14,589			
	12	**Total revenue.** See Instructions . . . . . ▶		11,118,098	2,373,208		14,681

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

Check if Schedule O contains a response or note to any line in this Part IX . . . . ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States See Part IV, line 21	0			
2 Grants and other assistance to individuals in the United States See Part IV, line 22	539,869	539,869		
3 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	0			
4 Benefits paid to or for members	0			
5 Compensation of current officers, directors, trustees, and key employees	766,086	154,588	595,978	15,520
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7 Other salaries and wages	3,458,239	2,341,825	873,381	243,033
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	156,352	98,233	55,239	2,880
9 Other employee benefits	464,343	345,792	80,605	37,946
10 Payroll taxes	270,210	162,134	90,311	17,765
11 Fees for services (non-employees)				
a Management	0			
b Legal	3,620		3,620	
c Accounting	47,674		47,674	
d Lobbying	0			
e Professional fundraising services See Part IV, line 17	0			
f Investment management fees	0			
g Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,320,214	1,222,475	96,989	750
12 Advertising and promotion	0			
13 Office expenses	583,837	348,605	234,398	834
14 Information technology	143,992	22,788	121,204	
15 Royalties . .	0			
16 Occupancy	499,717		499,717	
17 Travel	1,198,574	1,129,639	63,426	5,509
18 Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19 Conferences, conventions, and meetings	1,409,939	1,374,966	33,403	1,570
20 Interest	18,866		18,866	
21 Payments to affiliates	0			
22 Depreciation, depletion, and amortization	84,977		84,977	
23 Insurance	28,948	1,500	27,448	
24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
a OVERHEAD & FRINGE ALLOCATION	0	2,518,825	-2,678,340	159,515
b DUES AND SUBSCRIPTIONS	56,455	49,539	6,851	65
c OTHER PERSONNEL EXPENSES	16,331	4,747	11,339	245
d DIRECT PROGRAM EXPENSES	24,383	24,383		
e All other expenses	49,358	16,200	33,158	
25 **Total functional expenses.** Add lines 1 through 24e	11,141,984	10,356,108	300,244	485,632
26 **Joint costs.** Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X . . . . ☐

				(A) Beginning of year		(B) End of year
Assets	1	Cash–non-interest-bearing		193,590	1	87,698
	2	Savings and temporary cash investments		2,478	2	21,472
	3	Pledges and grants receivable, net		2,420,834	3	3,059,164
	4	Accounts receivable, net		952,201	4	510,362
	5	Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees Complete Part II of Schedule L		0	5	128,000
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) Complete Part II of Schedule L		0	6	0
	7	Notes and loans receivable, net		0	7	0
	8	Inventories for sale or use		0	8	0
	9	Prepaid expenses and deferred charges		165,719	9	190,159
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a 931,384			
	b	Less accumulated depreciation	10b 665,261	186,756	10c	266,123
	11	Investments—publicly traded securities		232,541	11	0
	12	Investments—other securities See Part IV, line 11		0	12	0
	13	Investments—program-related See Part IV, line 11		0	13	0
	14	Intangible assets		0	14	0
	15	Other assets See Part IV, line 11		160,491	15	504,144
	16	**Total assets.** Add lines 1 through 15 (must equal line 34)		4,314,610	16	4,767,122
Liabilities	17	Accounts payable and accrued expenses		691,716	17	663,998
	18	Grants payable		0	18	0
	19	Deferred revenue		851,020	19	1,265,925
	20	Tax-exempt bond liabilities		0	20	0
	21	Escrow or custodial account liability Complete Part IV of Schedule D		0	21	0
	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons Complete Part II of Schedule L		0	22	0
	23	Secured mortgages and notes payable to unrelated third parties		526,796	23	250,000
	24	Unsecured notes and loans payable to unrelated third parties		0	24	0
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24) Complete Part X of Schedule D		439,439	25	804,513
	26	**Total liabilities.** Add lines 17 through 25		2,508,971	26	2,984,436
Net Assets or Fund Balances		**Organizations that follow SFAS 117 (ASC 958), check here ▶ ☑ and complete lines 27 through 29, and lines 33 and 34.**				
	27	Unrestricted net assets		-616,129	27	-1,112,112
	28	Temporarily restricted net assets		2,421,768	28	2,894,798
	29	Permanently restricted net assets		0	29	0
		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 30 through 34.				
	30	Capital stock or trust principal, or current funds			30	
	31	Paid-in or capital surplus, or land, building or equipment fund			31	
	32	Retained earnings, endowment, accumulated income, or other funds			32	
	33	Total net assets or fund balances		1,805,639	33	1,782,686
	34	Total liabilities and net assets/fund balances		4,314,610	34	4,767,122

Part XI Reconcilliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI . . . . ☐

1	Total revenue (must equal Part VIII, column (A), line 12)	1	11,118,098
2	Total expenses (must equal Part IX, column (A), line 25)	2	11,141,984
3	Revenue less expenses Subtract line 2 from line 1	3	-23,886
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,805,639
5	Net unrealized gains (losses) on investments	5	933
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	1,782,686

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII . . . . ☐

			Yes	No
1	Accounting method used to prepare the Form 990 ☐ Cash ☑ Accrual ☐ Other ____________ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?	2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
b	Were the organization's financial statements audited by an independent accountant?	2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both ☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis			
c	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?	2c	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	3b	Yes	

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SCHEDULE A
(Form 990 or 990EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.
▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number
54-1610317

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is (For lines 1 through 11, check only one box)

1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**

2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E)

3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**

4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state ____________

5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II)

6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**

7 ☑ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II)

8 ☐ A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II)

9 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III)

10 ☐ An organization organized and operated exclusively to test for public safety See **section 509(a)(4).**

11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h

a ☐ Type I **b** ☐ Type II **c** ☐ Type III - Functionally integrated **d** ☐ Type III - Non-functionally integrated

e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)

f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐

g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

		Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?	**11g(i)**		
(ii) A family member of a person described in (i) above?	**11g(ii)**		
(iii) A 35% controlled entity of a person described in (i) or (ii) above?	**11g(iii)**		

h Provide the following information about the supported organization(s)

(i) Name of supported organization	**(ii)** EIN	**(iii)** Type of organization (described on lines 1- 9 above or IRC section **(see instructions)**)	**(iv)** Is the organization in col **(i)** listed in your governing document?		**(v)** Did you notify the organization in col **(i)** of your support?		**(vi)** Is the organization in col **(i)** organized in the U S ?		**(vii)** Amount of monetary support
			Yes	**No**	**Yes**	**No**	**Yes**	**No**	
Total									

Part II **Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)** (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants ")	6,218,230	5,784,946	7,410,136	8,820,992	8,820,271	37,054,575
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 **Total.** Add lines 1 through 3	6,218,230	5,784,946	7,410,136	8,820,992	8,820,271	37,054,575
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0
6 **Public support.** Subtract line 5 from line 4						37,054,575

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4	6,218,230	5,784,946	7,410,136	8,820,992	8,820,271	37,054,575
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	58,894	56,850	418	203	92	116,457
9 Net income from unrelated business activities, whether or not the business is regularly carried on						0
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	11,264	42,064	32,181	32,655	14,589	132,753
11 **Total support** (Add lines 7 through 10)						37,303,785

12 Gross receipts from related activities, etc (see instructions) | 12 | 11,078,072

13 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** . . . . ▶☐

Section C. Computation of Public Support Percentage

14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f)) | 14 | 99 332 %

15 Public support percentage for 2012 Schedule A, Part II, line 14 | 15 | 99 060 %

16a **33 1/3% support test—2013.** If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☑

b **33 1/3% support test—2012.** If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

17a **10%-facts-and-circumstances test—2013.** If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶☐

b **10%-facts-and-circumstances test—2012.** If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test The organization qualifies as a publicly supported organization ▶☐

18 **Private foundation.** If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶☐

Part III **Support Schedule for Organizations Described in Section 509(a)(2)**
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 **Total.** Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of $5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 **Public support** (Subtract line 7c from line 6)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
13 **Total support.** (Add lines 9, 10c, 11, and 12)						

14 **First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and **stop here** ▶☐

Section C. Computation of Public Support Percentage

15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage

17 Investment income percentage for **2013** (line 10c, column (f) divided by line 13, column (f))	17	
18 Investment income percentage from **2012** Schedule A, Part III, line 17	18	

19a **33 1/3% support tests—2013.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

b **33 1/3% support tests—2012.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization ▶☐

20 **Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶☐

Part IV **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Facts And Circumstances Test

Return Reference	Explanation

SCHEDULE C
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.
▶ See separate instructions. ▶ Information about Schedule C (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.

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2013

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

If the organization answered "Yes" to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization	Employer identification number
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA	54-1610317

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

1 Provide a description of the organization's direct and indirect political campaign activities in Part IV

2 Political expenditures ▶ $

3 Volunteer hours

Part I-B Complete if the organization is exempt under section 501(c)(3).

1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ $

2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ $

3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No

4a Was a correction made? ☐ Yes ☐ No

b If "Yes," describe in Part IV

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ $

2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ $

3 Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b ▶ $

4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No

5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization's funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV

(a) Name	**(b)** Address	**(c)** EIN	**(d)** Amount paid from filing organization's funds If none, enter -0-	**(e)** Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A Check ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures)

B Check ▶ ☐ if the filing organization checked box A and "limited control" provisions apply

	Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
1a	Total lobbying expenditures to influence public opinion (grass roots lobbying)	3,268	
b	Total lobbying expenditures to influence a legislative body (direct lobbying)	13,004	
c	Total lobbying expenditures (add lines 1a and 1b)	16,272	
d	Other exempt purpose expenditures	11,125,712	
e	Total exempt purpose expenditures (add lines 1c and 1d)	11,141,984	
f	Lobbying nontaxable amount Enter the amount from the following table in both columns	707,099	

If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:
Not over $500,000	20% of the amount on line 1e
Over $500,000 but not over $1,000,000	$100,000 plus 15% of the excess over $500,000
Over $1,000,000 but not over $1,500,000	$175,000 plus 10% of the excess over $1,000,000
Over $1,500,000 but not over $17,000,000	$225,000 plus 5% of the excess over $1,500,000
Over $17,000,000	$1,000,000

		(a)	(b)
g	Grassroots nontaxable amount (enter 25% of line 1f)	176,775	
h	Subtract line 1g from line 1a If zero or less, enter -0-		
i	Subtract line 1f from line 1c If zero or less, enter -0-		

j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? ☐ Yes ☐ No

4-Year Averaging Period Under Section 501(h)
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period

	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a	Lobbying nontaxable amount	600,761	596,585	656,741	707,099	2,561,186
b	Lobbying ceiling amount (150% of line 2a, column(e))					3,841,779
c	Total lobbying expenditures	17,749	11,595	18,142	16,272	63,758
d	Grassroots nontaxable amount	150,190	149,146	164,185	176,775	640,296
e	Grassroots ceiling amount (150% of line 2d, column (e))					960,444
f	Grassroots lobbying expenditures	6,682	2,190	4,060	3,268	16,200

Part II-B **Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

For each "Yes" response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		(a) Yes	(a) No	(b) Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
a	Volunteers?			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c	Media advertisements?			
d	Mailings to members, legislators, or the public?			
e	Publications, or published or broadcast statements?			
f	Grants to other organizations for lobbying purposes?			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?			
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i	Other activities?			
j	Total Add lines 1c through 1i			
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of $2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?	3		

Part III-B **Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."**

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures **(do not include amounts of political expenses for which the section 527(f) tax was paid).**		
a	Current year	2a	
b	Carryover from last year	2b	
c	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV **Supplemental Information**

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation

Part IV **Supplemental Information** ***(continued)***

Return Reference	Explanation

SCHEDULE D (Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b
▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047
2013
Open to Public Inspection

Name of the organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number
54-1610317

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year)		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ☐ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply)
- ☐ Preservation of land for public use (e g , recreation or education)
- ☐ Preservation of an historically important land area
- ☐ Protection of natural habitat
- ☐ Preservation of a certified historic structure
- ☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

			Held at the End of the Year
a	Total number of conservation easements	2a	
b	Total acreage restricted by conservation easements	2b	
c	Number of conservation easements on a certified historic structure included in (a)	2c	
d	Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d	

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶__________

4 Number of states where property subject to conservation easement is located ▶__________

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year
▶__________

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year
▶ $ __________

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? ☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i) Revenues included in Form 990, Part VIII, line 1 ▶ $ __________

(ii) Assets included in Form 990, Part X ▶ $ __________

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items

a Revenues included in Form 990, Part VIII, line 1 ▶ $ __________

b Assets included in Form 990, Part X ▶ $ __________

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets *(continued)*

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply)

a ☐ Public exhibition
d ☐ Loan or exchange programs
b ☐ Scholarly research
e ☐ Other
c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII

5 During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table

			Amount
c	Beginning balance	1c	
d	Additions during the year	1d	
e	Distributions during the year	1e	
f	Ending balance	1f	

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII Check here if the explanation has been provided in Part XIII . . . . ☐

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

		(a) Current year	(b) Prior year	b (c) Two years back	(d) Three years back	(e) Four years back
1a	Beginning of year balance					
b	Contributions					
c	Net investment earnings, gains, and losses					
d	Grants or scholarships					
e	Other expenditures for facilities and programs					
f	Administrative expenses					
g	End of year balance					

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as

a Board designated or quasi-endowment ▶

b Permanent endowment ▶

c Temporarily restricted endowment ▶

The percentages in lines 2a, 2b, and 2c should equal 100%

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by

			Yes	No
	(i) unrelated organizations	3a(i)		
	(ii) related organizations	3a(ii)		
b	If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?	3b		

4 Describe in Part XIII the intended uses of the organization's endowment funds

Part VI Land, Buildings, and Equipment. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		83,640	30,045	53,595
d Equipment		608,823	471,955	136,868
e Other		238,921	163,261	75,660
Total. Add lines 1a through 1e *(Column (d) must equal Form 990, Part X, column (B), line 10(c).)* ▶				266,123

Part VII Investments—Other Securities. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
Other		
Total. *(Column (b) must equal Form 990, Part X, col (B) line 12)* ▶		

Part VIII Investments—Program Related. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. *(Column (b) must equal Form 990, Part X, col (B) line 13)* ▶		

Part IX Other Assets. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11d See Form 990, Part X, line 15

(a) Description	(b) Book value
(1) DEFERRED COMPENSATION ASSETS	487,552
(2) SECURITY DEPOSITS	16,592
Total. *(Column (b) must equal Form 990, Part X, col.(B) line 15.)* . . . . ▶	504,144

Part X Other Liabilities. Complete if the organization answered 'Yes' to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1 (a) Description of liability	(b) Book value
Federal income taxes	0
DEFERRED RENT	113,363
CAPITAL LEASE OBLIGATION	22,002
DEFERRED LEASE INCENTIVE	53,596
DEFERRED COMPENSATION	615,552
Total. *(Column (b) must equal Form 990, Part X, col (B) line 25)* ▶	804,513

2. Liability for uncertain tax positions In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740) Check here if the text of the footnote has been provided in Part XIII ☑

Part XI **Reconciliation of Revenue per Audited Financial Statements With Revenue per Return** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements			1	11,268,468
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12				
a	Net unrealized gains on investments	2a	933		
b	Donated services and use of facilities	2b	4,025		
c	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII)	2d			
e	Add lines **2a** through **2d**			2e	4,958
3	Subtract line **2e** from line **1**			3	11,263,510
4	Amounts included on Form 990, Part VIII, line 12, but not on line **1**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b	-145,412		
c	Add lines **4a** and **4b**			4c	-145,412
5	Total revenue Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12)			5	11,118,098

Part XII **Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.** Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements			1	11,291,421
2	Amounts included on line 1 but not on Form 990, Part IX, line 25				
a	Donated services and use of facilities	2a	4,025		
b	Prior year adjustments	2b			
c	Other losses	2c			
d	Other (Describe in Part XIII)	2d	145,412		
e	Add lines **2a** through **2d**			2e	149,437
3	Subtract line **2e** from line **1**			3	11,141,984
4	Amounts included on Form 990, Part IX, line 25, but not on line **1:**				
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII)	4b			
c	Add lines **4a** and **4b**			4c	
5	Total expenses Add lines **3** and **4c.** (This must equal Form 990, Part I, line 18)			5	11,141,984

Part XIII **Supplemental Information**

Provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, line 2, Part XI, lines 2d and 4b, and Part XII, lines 2d and 4b Also complete this part to provide any additional information

Return Reference	Explanation
FIN 48 FOOTNOTE	FORM 990, PART X, LINE 2 CADCA is exempt from income taxes, except for tax on unrelated business income, under Section 501(c)(3) of the Internal Revenue Code and is considered to be other than a private foundation Unrelated business income pertaining to activities not directly related to its nonprofit purpose is subject to income taxes There was no taxable unrelated business income during the years December 31, 2013 and 2012 CADCA recognizes interest expense and penalties related to income taxes on uncertain tax positions in management and general services expenses on the statements of activities and change in net assets There is no provision in these financial statements for penalties and interest related to income taxes on uncertain tax positions for the years ended December 31, 2013 and 2012 Tax years prior to 2010 are no longer subject to examination by the IRS or the tax jurisdiction of the Commonwealth of Virginia
OTHER ADJUSTMENTS - REVENUE	FORM 990, SCHEDULE D, PART XI, LINE 4B SPECIAL EVENT EXPENSE (145,412)
OTHER ADJUSTMENTS - EXPENSE	FORM 990, SCHEDULE D, PART XII, LINE 2D SPECIAL EVENT EXPENSE 145,412

Part XIII Supplemental Information ***(continued)***

Return Reference	Explanation

SCHEDULE F
(Form 990)

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.
▶ Attach to Form 990. ▶ See separate instructions.
▶ Information about Schedule F (Form 990) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number
54-1610317

Part I General Information on Activities Outside the United States.
Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1 **For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . . . ☐ **Yes** ☑ **No**

2 **For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activites per Region (The following Part I, line 3 table can be duplicated if additional space is needed)

(a) Region	**(b)** Number of offices in the region	**(c)** Number of employees, agents, and independent contractors in region	**(d)** Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	**(e)** If activity listed in (d) is a program service, describe specific type of service(s) in region	**(f)** Total expenditures for and investments in region
(1) See Add'l Data					
(2)					
(3)					
(4)					
(5)					
3a Sub-total		37			1,677,055
b Total from continuation sheets to Part I					
c Totals (add lines 3a and 3b)		37			1,677,055

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than $5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)								
(2)								
(3)								
(4)								

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . . ▶

3 Enter total number of other organizations or entities . . . . ▶

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Part IV Foreign Forms

1 Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ☐ Yes ☑ No

2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)* ☐ Yes ☑ No

3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)* ☐ Yes ☑ No

4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* ☐ Yes ☑ No

5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)* ☐ Yes ☑ No

6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).* ☐ Yes ☑ No

Additional Data

Software ID:
Software Version:
EIN: 54-1610317
Name: COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Central America and the Caribbean		8	Program Services	TRAINING SERVICES	259,865
East Asia and the Pacific		2	Program Services	TRAINING SERVICES	72,006
North America		4	Program Services	TRAINING SERVICES	180,405

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Russia and the Newly Independent States		2	Program Services	TRAINING SERVICES	234,696
South America		7	Program Services	TRAINING SERVICES	252,628
Sub-Saharan Africa		10	Program Services	TRAINING SERVICES	430,011

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Middle East and North Africa		1	Program Services	TRAINING SERVICES	178,892
Europe (Including Iceland and Greenland)		3	Program Services	TRAINING SERVICES	68,552

SCHEDULE G
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than $15,000 on Form 990-EZ, line 6a.
▶Attach to Form 990 or Form 990-EZ. ▶See separate instructions.
▶Information about Schedule G (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number
54-1610317

Part I **Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities Check all that apply

a ☐ Mail solicitations
b ☐ Internet and email solicitations
c ☐ Phone solicitations
d ☐ In-person solicitations
e ☐ Solicitation of non-government grants
f ☐ Solicitation of government grants
g ☐ Special fundraising events

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ **Yes** ☐ **No**

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least $5,000 by the organization

(i) Name and address of individual or entity (fundraiser)	**(ii)** Activity	**(iii)** Did fundraiser have custody or control of contributions? Yes	No	**(iv)** Gross receipts from activity	**(v)** Amount paid to (or retained by) fundraiser listed in col **(i)**	**(vi)** Amount paid to (or retained by) organization
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total . . . . ▶						

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

Part II **Fundraising Events.** Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than $15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than $5,000.

			(a) Event #1 Drug-Free Kids (event type)	(b) Event #2 (event type)	(c) Other events 0 (total number)	(d) Total events (add col (a) through col (c))
Revenue	1	Gross receipts	485,916			485,916
	2	Less Contributions	430,566			430,566
	3	Gross income (line 1 minus line 2)	55,350			55,350
Direct Expenses	4	Cash prizes	0			0
	5	Noncash prizes	0			0
	6	Rent/facility costs	3,966			3,966
	7	Food and beverages	101,307			101,307
	8	Entertainment	2,000			2,000
	9	Other direct expenses	38,139			38,139
	10	Direct expense summary Add lines 4 through 9 in column (d) ▶				(145,412)
	11	Net income summary Subtract line 10 from line 3, column (d) ▶				-90,062

Part III **Gaming.** Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than $15,000 on Form 990-EZ, line 6a.

			(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
Revenue	1	Gross revenue				
Direct Expenses	2	Cash prizes				
	3	Non-cash prizes				
	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	☐ Yes ______ % ☐ No	☐ Yes ______ % ☐ No	☐ Yes ______ % ☐ No	
	7	Direct expense summary Add lines 2 through 5 in column (d) ▶				
	8	Net gaming income summary Subtract line 7 from line 1, column (d) ▶				

9 Enter the state(s) in which the organization operates gaming activities ____________

a Is the organization licensed to operate gaming activities in each of these states? ☐ **Yes** ☐ **No**

b If "No," explain ____________

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ **Yes** ☐ **No**

b If "Yes," explain ____________

11 Does the organization operate gaming activities with nonmembers? . . . . Yes No

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . . Yes No

13 Indicate the percentage of gaming activity operated in

a	The organization's facility	13a	%
b	An outside facility	13b	%

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶

Address ▶

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . Yes No

b If "Yes," enter the amount of gaming revenue received by the organization ▶ $ ____________ and the amount of gaming revenue retained by the third party ▶ $ ____________

c If "Yes," enter name and address of the third party

Name ▶

Address ▶

16 Gaming manager information

Name ▶

Gaming manager compensation ▶ $

Description of services provided ▶

Director/officer Employee Independent contractor

17 Mandatory distributions

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . . Yes No

b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ $

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference	Explanation

Schedule I (Form 990)

Department of the Treasury
Internal Revenue Service

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990
▶ Information about Schedule I (Form 990) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number
54-1610317

Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . ☐ Yes ☑ No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II Grants and Other Assistance to Governments and Organizations in the United States.

Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than $5,000. Part II can be duplicated if additional space is needed.

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table . . . . ▶

3 Enter total number of other organizations listed in the line 1 table . . . . ▶

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	**(b)** Number of recipients	**(c)** Amount of cash grant	**(d)** Amount of non-cash assistance	**(e)** Method of valuation (book, FMV, appraisal, other)	**(f)** Description of non-cash assistance
(1) VetCorps VISTA	75	483,383			
(2) VETCORPS AMERICORP	8	56,486			

Part IV **Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference	**Explanation**
PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS	FORM 990, SCHEDULE I, PART 1, LINE 2 THE ORGANIZATION DOES NOT MONITOR THE USE OF GRANT FUNDS

Schedule J (Form 990)

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.
▶ Attach to Form 990. ▶ See separate instructions.
▶ Information about Schedule J (Form 990) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number
54-1610317

Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropiate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items ☐ First-class or charter travel ☐ Housing allowance or residence for personal use ☐ Travel for companions ☐ Payments for business use of personal residence ☐ Tax idemnification and gross-up payments ☑ Health or social club dues or initiation fees ☐ Discretionary spending account ☐ Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	**1b**	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	**2**	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III ☑ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ☑ Compensation survey or study ☐ Form 990 of other organizations ☑ Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
a	Receive a severance payment or change-of-control payment?	**4a**		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	**4b**	Yes	
c	Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III	**4c**		No
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	**5a**		No
b	Any related organization? If "Yes," to line 5a or 5b, describe in Part III	**5b**		No
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
a	The organization?	**6a**		No
b	Any related organization? If "Yes," to line 6a or 6b, describe in Part III	**6b**		No
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	**7**		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe in Part III	**8**		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	**9**		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1)Arthur T Dean Chair and CEO	(i)	442,652	0	0	118,793	42,070	603,515	0
	(ii)	0	0	0	0	0	0	0
(2)Mitchell Anderson Chief Finance Officer	(i)	137,009	6,000	0	9,615	9,946	162,570	0
	(ii)	0	0	0	0	0	0	0
(3)Kareemah Abdullah Dir of the Natl Coalition Ins	(i)	160,085	6,000	0	11,538	16,219	193,842	0
	(ii)	0	0	0	0	0	0	0
(4)Eduardo Hernandez VP of International Programs	(i)	140,854	6,000	0	9,765	3,700	160,319	0
	(ii)	0	0	0	0	0	0	0

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II
Also complete this part for any additional information

Return Reference	Explanation
HEALTH CLUB DUES	SCHEDULE J, PART I, LINE 1A THE ORGANIZATION PAID FOR A FULL YEAR GYM MEMBERSHIP FOR THE CEO, GENERAL ARTHUR T DEAN, AND A PARTIAL YEAR GYM MEMBERSHIP FOR THE CFO, MITCHELL ANDERSON
PARTICIPATION IN NONQUALIFIED RETIREMENT PLAN	PART I, LINE 4B THE ORGANIZATION HAS A 457(B) AND 457(F) DEFERRED COMPENSATION AGREEMENT THAT COVERS ARTHUR T DEAN, CHAIRMAN & CEO FOR 2013, THE AMOUNT FUNDED FOR THE 457(B) AND 457(F) PLANS IS $17,500 AND $83,793, RESPECTIVELY

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Schedule L (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.
▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at *www.irs.gov/form990*.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number
54-1610317

Part I **Excess Benefit Transactions** (section 501(c)(3) and section 501(c)(4) organizations only).
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1 (a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected? Yes	No

2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 . . . ▶ $

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . ▶ $

Part II **Loans to and/or From Interested Persons.**
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization? To	From	(e) Original principal amount	(f) Balance due	(g) In default? Yes	No	(h) Approved by board or committee? Yes	No	(i) Written agreement? Yes	No
(1) ARTHUR T DEAN	CEO	HOME REFINANCE		X	128,000	128,000		No	Yes		Yes	
Total		▶ $				128,000						

Part III **Grants or Assistance Benefitting Interested Persons.**
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance

Part IV **Business Transactions Involving Interested Persons.**
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	**(b)** Relationship between interested person and the organization	**(c)** Amount of transaction	**(d)** Description of transaction	**(e)** Sharing of organization's revenues?	
				Yes	**No**

Part V **Supplemental Information**
Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference	**Explanation**

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.
► Attach to Form 990 or 990-EZ.
► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

Name of the organization
COMMUNITY ANTI-DRUG COALITIONS OF AMERICA

Employer identification number
54-1610317

Return Reference	Explanation
Monitor and Compliance of Conflict of Interest Policy	Part VI, Section B, Line 12C Cadca is a small non-profit organization that promotes open communication between all employees regardless of position within the company and strives to uphold a strong and solid reputation within our field and among our professional colleagues Cadca's conflict of interest policy outlines situations that may arise during the course of business with others and what actions are to be taken in the event of a conflict Employees are expected to report any situation that may be viewed as a conflict of interest to their direct supervisor Conflicts of interest have been defined as the employment of immediate family, acceptance of gifts, fees, or honoraria, and creating a conflict of interest for others It is understood that within our field employees may be recognized as experts and given a financial stipend to speak. Cadca has capped the receipt of gifts at $250 00 Employees are on the honor system to uphold Cadca's values in their everyday line of work If given reason to suspect or indicate anything less than cadca's values, employees will be questioned by the "CFO" and "CEO" to determine if a breach of conduct has occurred and what action to take Employees failing to adhere to the policy may be terminated Money received is processed by the office manager, given to the "CFO" or "DFO" for financial approval and processed by the AR associate Through these checks and balances, any financial amount received that would compromise cadca's integrity would be subject to further examination and questioning Money received that has been deemed questionable by the "CFO" is presented to the "CEO" The monies are returned with a polite letter explaining Cadca's Policy

Return Reference	Explanation
REVIEW PROCESS OF COMPENSATION FOR CEO AND OTHERS	PART VI, SECTION B, LINES 15(A) & 15(B) THE COMPENSATION COMMITTEE OF CADCA'S BOARD IS RESPONSIBLE FOR ANNUALLY (LAST REVIEW WAS CONDUCTED IN 2013) REVIEWING AND APPROVING THE COMPENSATION OF THE "CEO" AND SENIOR STAFF OF THE ORGANIZATION THIS PROCESS INCLUDES USING COMPARABILITY DATA AND THE SERVICES OF AN INDEPENDENT COMPENSATION CONSULTANT TO DETERMINE APPROPRIATE COMPENSATION LEVELS FOR EACH SENIOR STAFF PERSON

Return Reference	Explanation
PUBLIC AVAILABILITY OF GOVERNING DOCUMENTS, POLICIES AND FINANCIALS	PART VI, SECTION C, LINE 19 CADCA'S FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST OR BY VARIOUS OUTLETS SUCH AS GUIDESTAR THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE UPON REQUEST

Return Reference	Explanation
REVIEW PROCESS OF FORM 990	PART VI, SECTION B, LINE 11B THE VP OF FINANCE & ADMINISTRATION/CFO IS RESPONSIBLE FOR ENSURING CADCA'S ANNUAL FORM 990 IS COMPLETED ACCURATELY AND TIMELY THE "CFO" WORKS WITH THE ACCOUNTING FIRM TO ENSURE THIS IS DONE ONCE THE FORM 990 IS COMPLETED, IT IS REVIEWED BY CADCA'S EXECUTIVE STAFF AND "CEO" IF THERE ARE NO CHANGES, THE "CEO" THEN FORWARDS THE FORM 990 TO CADCA'S BOARD OF DIRECTORS FOR REVIEW AND APPROVAL

Return Reference	Explanation
EXECUTIVE COMMITTEE	PART VI, SECTION A, LINE 1 THE EXECUTIVE COMMITTEE CONSISTED OF THE OFFICERS OF THE CORPORATION AND GIVEN MEMBERS-AT-LARGE (DIRECTORS) THE COMMITTEE SHALL HAVE AND EXERCISE ALL THE POWERS OF THE BOARD OF DIRECTORS SUBJECT TO SUCH LIMITATIONS AS THE LAWS OF THE STATE OF VIRGINIA FOR RESOLUTIONS THE BOARD OF DIRECTORS MAY IMPOSE, AND SHALL HAVE THE POWER TO AFFIX THE SEAL OF CADCA TO ALL PAPERS WHICH IT MAY DEEM TO REQUIRE IT THE EXECUTIVE COMMITTEE SHALL HAVE POWER TO MAKE RULES AND REGULATIONS FOR THE CONDUCT OF ITS BUSINESS, AND SHALL KEEP REGULAR MINUTES OF ITS PROCEEDINGS AND REPORT SAME TO THE BOARD OF DIRECTORS

Return Reference	Explanation	
	OTHER PROGRAM SERVICES	FORM 990, PART III - PROGRAM SERVICE, LINE 4D COMMUNICATIONS CADCA Continues CDC Initiativ e to Promote Tobacco-Free Living Strategies In 2013, CADCA continued its efforts to promo te tobacco-free living strategies as part of the Community Transformation Grant aw arded in 2011 from the Centers for Disease Control and Prevention ("CDC") This five-year grant ha s allow ed CADCA to increase its tobacco use prevention resources for coalitions and develo p greater opportunities for training on tobacco-related issues As a dissemination grantee , CADCA continues to increase the number and types of messages our coalitions and national partners receive about tobacco-free living strategies Both our in-house tobacco experts/ project manager and our consultant on the grant, the Smoking Cessation Leadership Center ("SCLC"), provided subject matter expertise during three w ebinars, the 2013 National Leader ship Forum and the 2013 Mid-Y ear Training Institute Our portfolio of training on tobacco prevention and control included a total of seven in-depth w orkshops during the 2013 Nation al Leadership Forum and the 2013 Mid-Year Training Institute and four quarterly 90-minute w ebinars CADCA also disseminated key tobacco-free living messaging through social media c hannels, such as Facebook, Tw itter, LinkedIn and Instagram, and hosted a Tw itter chat on t obacco-free living strategies to observe the Great American Smokeout on Nov 21, 2013 CAD CA Hosts Successful Campaign to Raise Aw areness of the Dangers of Medicine Abuse In an ef fort to educate parents and other caregivers of the dangers of prescription and over-the-c ounter medicine abuse, in July 2013 CADCA launched its 5th annual CADCA 50 Challenge A to tal of 56 coalitions from 31 states registered for the CADCA 50 Challenge, w hich urged coa litions to host educational events in their community during National Medicine Abuse Aw are ness Month in October Events took on a variety of different forms Some coalitions held p arent luncheons w here they presented CADCA's Pow erPoint presentation on medicine abuse and gave out brochures available on CADCA's PreventRxAbuse org w ebsite Others held tow n hall meetings w ith the entire community w here they discussed the key issues around medicine ab use and potential solutions In addition, several coalitions combined an educational event w ith a prescription take back event, w ith many holding events on the DEA's National Take Back Day in October The CADCA 50 Challenge w as supported by longtime CADCA partner, the C onsumer Healthcare Products Association ("CHPA"), w hich represents the leading makers of o ver-the-counter ("OTC") medicines The Challenge w as part of an annual campaign that CADCA launches every year w ith CHPA for National Medicine Abuse Aw areness Month New Video and Publication Developed to Help Coalitions Address Binge Drinking on College Campuses To ma rk Alcohol Aw areness Month, in April 2013 CADCA unveiled a new discussion guide, entitled College and Drinking A Risky Curriculum This new resource is a companion piece to a shor t video CADCA developed in partnership w ith the National Institute on Alcohol Abuse and Al coholism ("NIAAA") that highlights research about excessive and binge drinking among colle ge students The publication is meant to stimulate discussion and to help coalitions plan their strategies to prevent dangerous drinking behavior CADCA Co-Sponsors Three Tow n Hall Meetings on Prescription Drug Abuse Prevention In the fall of 2013, CADCA organized thre e tow n hall meetings on prescription drug abuse The tow n halls w ere held in Cincinnati, O hio, Revere, Massachusetts, and Denver, Ohio CADCA identified and selected tw o CADCA-memb er coalitions and a CADCA partner organization to serve as local hosts for the tow n hall m eetings Working in partnership w ith CADCA, each of the selected organizations held three rich and informative tow n hall meetings that explored the prescription drug abuse epidemic and shared national and local solutions to the problem The tow n halls, w hich w ere conduc ted w ith a grant from Pfizer, achieved the desired goals, w hich w ere to attract the attent ion of local and national elected officials, garner media attention and increase aw areness of tamper-resistant formulations and the impact of prescription drug abuse on local commu nities CADCA Was Aw arded A Five-Year Grant from CDC's Consortium of National Netw orks to Impact Populations Experiencing Tobacco-Related and Cancer Health Disparities In 2013, CA DCA w as one of 8 national organizations aw arded a cooperative agreement under the CDC's Co nsortium of National Netw orks to Impact Populations Experiencing Tobacco Related and Cance r Health Disparities program The goal of CADCA's five-year project is to help reduce toba cco use rates and cancer incidences in geographic areas facing health disparities For exa mple, rural and frontier communities are faced w ith geographic, resource, and cultural cha llenges and often represent vulnerable and/or mino

Return Reference	Explanation	
	OTHER PROGRAM SERVICES	rity populations According to the 2006 National Health Interview Survey, the tobacco smoking rate of those in rural areas was 25 percent, compared to the national average of 21 percent for those over the age of 18 Cancer rates are also disproportionately higher in rural and frontier communities because of lack of access to cancer specialists and medical treatment CADCA will bring to this new network cancer disparities expertise from the Wake Forest University School of Medicine, media outreach and marketing insight from GTM Central, Inc and program, research and evaluation expertise from Michigan State University ("MSU") 2013 Season of CADCA TV Addresses Rise in Heroin Use and other Key issues CADCA's web, cable and satellite broadcast initiative-CADCA TV-is one of CADCA's primary vehicles for educating the public on key substance abuse-related issues In 2013, the CADCA TV series touched on a number of important issues, including the nexus between mental health and drug use, substance abuse issues facing members of the military, and the rise in heroin use in America Since 1997, CADCA, the National Guard Bureau ("NGB") and the Multijurisdictional Counterdrug Task Force Training Program ("MCTFT") have co-sponsored more than 80 broadcasts on varied topics related to substance abuse prevention, intervention and treatment The average program reaches over 7 million households and thousands of coalitions each year PUBLIC POLICY CADCA represents the interests of its members by ensuring their voices are heard on Capitol Hill with respect to substance abuse prevention, treatment and research funding, as well as other relevant legislation CADCA has a strong grassroots base, which it activates at critical points throughout the legislative process through its CapWiz system Through this system, coalition leaders are able to contact their members of Congress with the click of a button The powerful combination of committed coalitions and the online faxing system contributed to a number of successes in 2013 CADCA mobilized the field repeatedly in 2013, and issued 4 legislative alerts The field responded in force by sending 2530 faxes to Congress via CADCA's CapWiz system CADCA's work, coupled with the advocacy of the field, resulted in tremendous success for FY 2014 funding o The Drug Free Communities ("DFC") program was funded at $92 million, including $2 million for the National Community Anti-Drug Coalition Institute This is an increase of $4 6 million compared to the FY 13 enacted level, after sequestration The President's FY 14 Budget Request only included $85 7 million for the program o The State Department's International Narcotics Control and Law Enforcement Demand Reduction program was funded at a level of $12 5 million In order for our message to continue to resonate with members of Congress, it is critical that they understand that they must deal with drugs and underage drinking at the local level and that the efforts of community anti-drug coalitions and other substance abuse prevention, treatment and research programs contribute to the decline in youth drug use throughout the country To ensure that Congress is fully aware of the work and positive results that the field is achieving, CADCA acts as a clearinghouse for prevention outcomes, utilizing this data to educate Congress In 2013, CADCA delivered packets of information detailing the impressive outcomes achieved by the DFC program to members of Congress, and delivered briefings to Hill staffers about the effectiveness of the Drug Free Communities program In addition, CADCA worked with key members of Congress to circulate a dear colleague and sign on letter in both the House and Senate A total of 59 representatives and 25 senators signed these letters, which were delivered to the House and Senate Financial Services and General Government Subcommittees on Appropriations CADCA also briefed key Hill staffers on the importance of funding the Center for Sub

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION CONSULTANTS TOTAL FEES 1309514

Return Reference	Explanation
FORM 990 PART IX LINE 11G	DESCRIPTION RETIREMENT PLAN FEES TOTAL FEES 10700