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Form **990** 

Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

► Information about Form 990 and its instructions is at <u>www.IRS.gov/form990</u>

OMB No 1545-0047

2013

Open to Public Inspection

A Fo	r the 2	013 cal	endar year, or tax year beginning	01-01-2013 , 2013, and ending	12-31-2013			
<b>B</b> Che	eck if ap	plicable	C Name of organization AUGUSTA HEALTH CARE INC DBA AUG	GUSTA HEALTH		D Employ	er identif	ication number
Add	lress cha	ange				54-145	3954	
☐ Nar	ne chan	ige	Doing Business As AUGUSTA HEALTH					
☐ Init	ıal returr	n		all is not delivered to street address) Ro	oom/suite	E Telephon	e number	
☐ Ter	mınated		PO BOX 1000				32-468	
☐ Am	ended re	eturn	City or town, state or province, coun FISHERSVILLE, VA 22939	try, and ZIP or foreign postal code		(340)3	732-400	
☐ App	lication	pending	TISHERSVILLE, VA 22939			<b>G</b> Gross red	ceipts \$ 27	9,356,193
			F Name and address of prince	cıpal officer	<b>H(a)</b> Is t	hıs a group r	eturn for	·
			MARY MANNIX PO BOX 1000		sub	ordinates?		┌ Yes ┌ No
			FISHERSVILLE, VA 22939		<b>H(b)</b> Are	all subordin	ates	┌ Yes ┌ No
	x-exemr	pt status	▼ 501(c)(3)	nsert no )		uded? No " attach a	aliet (ee	ee instructions)
				1321(110)   4347(4)(1) 01   327				
			/W AUGUSTAHEALTH COM	_	H(c) Gro	oup exemption	n numbe	er <b>F</b> -
			Corporation Trust Association	Other 🕨	<b>L</b> Year of	formation 198	8 <b>M</b> Sta	te of legal domicile VA
Pa	rt I		mary					
			escribe the organization's missio ION OF FULL SERVICE HEALTH					
ě	_							
Ĕ	_							
Activities & Governance	<b>2</b> C	heck th	nis box 🛏 if the organization dis	continued its operations or dispo	sed of more than	25% of its r	net asset	ts
Ŝ			,					
<b>26</b>	1		of voting members of the governi				3	14
ĭĕ	1		of independent voting members o				4	10
兵	1		mber of individuals employed in c			· · ·	5	2,423
ă	1		mber of volunteers (estimate if ne related business revenue from Pa			· · ·	6 7a	372
	l		lated business taxable income fr			: : <b> </b>	7a   7b	3,379,329
		ice unic	Tated basiness taxable income in			ior Year	75	Current Year
	8	Contri	butions and grants (Part VIII, lin	ne 1h)		361,3	79	635,676
喜	9		ım service revenue (Part VIII, lir			261,280,3	14	261,205,503
Rayenue	10	Invest	ment income (Part VIII, column	(A), lines 3, 4, and 7d)		29,627,1	8 9	14,500,109
Ė	11	Other	revenue (Part VIII, column (A), l	lines 5, 6d, 8c, 9c, 10c, and 11e	)	2,997,0	38	2,542,789
	12		revenue—add lines 8 through 11	• • • • • • • • • • • • • • • • • • • •	**	294,265,9	70	278,884,077
	13		and similar amounts paid (Part :			515,5	_	314,250
	14		ts paid to or for members (Part I)				0	0
	15	Saları	es, other compensation, employe					
Expenses		5-10)				108,296,1	-	107,455,500
<u>₹</u>	16a		sional fundraising fees (Part IX,				0	0
五	b		ndraising expenses (Part IX, column (D)			122 556 24		120 210 122
	17 18		expenses (Part IX, column (A), l expenses Add lines 13–17 (mus	•		232,368,0	_	120,219,132
	19		ue less expenses Subtract line 1			61,897,9		50,895,195
* <del>2</del> 2						ng of Curren	_	
Net Assets or Fund Balances						Year		End of Year
2.00 2.00 3.00	20		assets (Part X, line 16)			462,555,5	_	530,311,493
100 P	21		liabilities (Part X, line 26)			71,066,6		62,006,683
	22 t III		sets or fund balances Subtract I ature Block	ine 21 from line 20	· · [	391,488,84	+ 6	468,304,810
Unde my kr	r penal nowled	lties of p ge and b	perjury, I declare that I have exa belief, it is true, correct, and com nowledge					
		****	**		Ι	2014-11-03		
Sign		Signa	ature of officer			Date		
Here			ERT W RILEY CFO					
		<u> </u>	or print name and title					
			rint/Type preparer's name MY BIBBY	Preparer's signature		IECK I II I	PTIN P00445891	1
Paid	1	F	irm's name FDIXON HUGHES GOODM	IAN LLP		m's EIN ► 56-	0747981	

Firm's address > 500 RIDGEFIELD COURT

ASHEVILLE, NC 28806

May the IRS discuss this return with the preparer shown above? (see instructions)

Preparer

**Use Only** 

Phone no (828) 254-2254

✓ Yes ☐ No

Par	t III	Statement of Program S Check if Schedule O contains			II	
1	Briefl	y describe the organization's mi	ssion			
			O PROMOTE THE	HEALTH AND WELL-B	EING OF OUR COMMUNITY THE	ROUGH ACCESS TO
EXC	ELLEN	Γ CARE				
	Did th	e organization undertake any si	anificant program c	orvices during the year	which were not listed on	
2	the pr	or Form 990 or 990-EZ?				┌ Yes ┌ No
		s," describe these new services				
3	servi	e organization cease conducting		_	nducts, any program · · · · · · · · ·	┌ Yes ┌ No
	If"Ye	s," describe these changes on S	chedule O			
4	expen		(c)(4) organization	s are required to report	ee largest program services, as m the amount of grants and allocation	
4a	(Code	e ) (Expenses \$	200,571,143	ıncludıng grants of \$	314,250 ) (Revenue \$	257,990,447 )
	LICEN CENT SERV. TREA RECO ORIEI EDUC COMN WIDE COMN FOLLO	ISED INPATIENT BEDS, AN EMERGENCY ER PROVIDING TAILOR-MADE COMPREI ING PATIENTS WHO WISH TO REMAIN A IMENT REGIMEN FOR CHRONIC NON-H VERING FROM ORTHOPEDIC SURGERY WITED SERVICES THE CAMPUS INCLUDIE ATIONAL SERVICES, A BRANCH OF A LC IUNITY ORGANIZATIONS, AND A BEHAN RANGE OF FACILITIES HELPS TO SUPP IUNITY SERVICES AUGUSTA HEALTH'S	DEPARTMENT TREATIN IENSIVE CARE INCLUDII. IT HOME DURING THEIR EALING WOUNDS, AND THE CAMPUS OF AUGUS STHE HOSPITAL PROPECAL COMMUNITY COLLIORAL HEALTH BUILDIN. ORT AUGUSTA HEALTH'S NET COMMUNITY BENEITY HEALTH SERVICES -	G APPROXIMATELY 59,000 COME MEDICAL ONCOLOGY AND TREATMENT OR FINAL DAYS A SKILLED NURSING UNIT PISTA HEALTH IS DESIGNED TO SER, A MAJOR FITNESS CENTE EGE, A COMMUNITY BUILDING FOR THE PROVISION OF OILS VISION OF PROVIDING THE FIT FOR 2013 IS ESTIMATED	ALTH THE ORGANIZATION INCLUDES A MIOMMUNITY MEMBERS PER YEAR, A STATE OF RADIATION ONCOLOGY, A HOME HEALTH OF A WOUND HEALING CLINIC PROVIDING ROVIDING COMPREHENSIVE REHABILITAT. OF PROVIDE NOT ONLY HOSPITAL SERVICES OF AN EDUCATIONAL BUILDING THAT HOUS GWITH LARGE CONFERENCE ROOMS AVAUTPATIENT PSYCHIATRIC AND SUBSTANC COMMUNITY WITH A FULL CONTINUUM OF TO BE \$11,795,578 THIS BENEFIT CAN ESIONAL EDUCATION - 151,753 SUBSIDIZEI	E OF THE ART CANCER I AND HOSPICE PROGRAM A COMPREHENSIVE ION FOR PATIENTS I BUT COMMUNITY JUSES AUGUSTA HEALTH JILABLE TO OTHER E ABUSE SERVICES THIS OF HEALTH AND JIE CATEGORIZED AS
4b	(Code	e ) (Expenses \$		including grants of \$	) (Revenue \$	)
4c	(Code	e ) (Expenses \$		including grants of \$	) (Revenue \$	)
4d		er program services (Describe ir				
		enses \$	including grants o		) (Revenue \$	)
4e	Tota	l program service expenses 🕨	200.571.143	}		

Part IV	Checklist of	Required	<b>Schedules</b>

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part $I^{\bullet}$	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part 1	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		No
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV.	9		No
.0	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		No
.1	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10?  If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		No
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	Yes	
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		No
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
.2a	Did the organization obtain separate, independent audited financial statements for the tax year?  If "Yes," complete Schedule D, Parts XI and XII	12a		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
.3	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule $E$	13		No
.4a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b	Yes	
.5	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> " <i>Yes," complete Schedule F, Parts III and IV</i>	16		No
.7	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and $11e^{2}$ If "Yes," complete Schedule G, Part I (see instructions)	17		No
.8	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		No
.9	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	Yes	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	Yes	

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		No
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J.</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part $I$	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule $M$ .	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		No
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Yes	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

4.1	Statements Regarding Other IRS Filings and Tax Compliance			_
	Check if Schedule O contains a response or note to any line in this Part V	•	Yes	. J No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable   1a   267		163	140
	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable  1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c	Yes	
l	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?  Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b	Yes	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Yes	
	If "Yes," enter the name of the foreign country •CJ			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
ı	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		N
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	<u> </u>		
	,	5c		
1	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		N
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		N
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year	<u> </u>		IN
	74			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter			
	Initiation fees and capital contributions included on Part VIII, line 12   10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
)	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them )			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?			
	Note. See the instructions for additional information the organization must report on Schedule O	13a		
)	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	Į l		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		N
	If "Yes " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule O	14h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Se	ction A. Governing Body and Management							
			Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year							
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O							
b	Enter the number of voting members included in line 1a, above, who are independent							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?							
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? .	3		No				
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Yes					
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No				
6	Did the organization have members or stockholders?	6		No				
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		No				
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No				
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following							
а	The governing body?	8a	Yes					
b	Each committee with authority to act on behalf of the governing body?	8b	Yes					
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No				
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ıe Cod	e.)				
			Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?	10a		Νo				
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,							
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b						
11a	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?  Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a	Yes					
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing		Yes					
b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?		Yes					
b 12a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a						
b 12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes					
b 12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b	Yes Yes					
b 12a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	11a 12a 12b	Yes Yes Yes					
b 12a b c	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?	11a 12a 12b 12c 13	Yes Yes Yes					
b 12a b c 13 14	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13	Yes Yes Yes					
b 12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	11a 12a 12b 12c 13	Yes Yes Yes Yes					
b 12a b c 13 14 15	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes					
b 12a b c 13 14 15 a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No				
b 12a b c 13 14 15 a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No				
b 12a b c 13 14 15 a b 16a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No				
b 12a b c 13 14 15 a b 16a b	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  Describe in Schedule O the process, if any, used by the organization to review this Form 990  Did the organization have a written conflict of interest policy? If "No," go to line 13  Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done  Did the organization have a written whistleblower policy?  Did the organization have a written document retention and destruction policy?  Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official  Other officers or key employees of the organization  If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions)  Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No				

(3)s only) available for public inspection Indicate how you made these available Check all that apply Own website Another's website Upon request Other (explain in Schedule O)

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►SARAH HASH-RODGERS 189 MEDICAL CENTER CIRCLE FISHERSVILLE, VA 22939 (540) 932-4685

# Part VIII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- ◆ List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter -0- in columns (D), (E), and (F) if no compensation was paid
  - List all of the organization's current key employees, if any See instructions for definition of "key employee"
- ◆ List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

<b>(A)</b> Name and Title	(B) A verage hours per week (list any hours for related organizations	more pers and	than on is a dir	one bot ecto	not box h ar or/tr	offic ustee	ess er e)	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization
	below dotted line)	Individual trustee or director	Institutional Trustee	ICEI	Ke) emplojee	Highest compensated employee	mer	,	,	and related organizations
(1) REV JOHN C PETERSON	1 00	×		х				0	0	0
CHAIRMAN (2) VICTOR M SANTOS	1.00									
(2) VICTOR M SANTOS  VICE CHAIRMAN	1 00	x		х				0	0	0
(3) MARY N MANNIX	38 00									
PRESIDENT & CEO	2.00	Х		Х				659,709	0	86,230
(4) ANN D MCPHERSON	2 00									
		х		Х				0	0	0
SECRETARY (5) WILLIAM L PFOST	1 00									
		х		Х				0	0	0
TREASURER (6) E STUART CROW	2 00									
	1 00	x						0	0	0
BOARD MEMBER	1 00									
(7) JOHN B DAVIS	1 00	l x						0	0	0
BOARD MEMBER	1 00									
(8) RICHARD P EVANS	1 00	l x						0	0	0
BOARD MEMBER								J .	7	
(9) WILLIAM FAULKENBERRY MD	1 00	,,								
BOARD MEMBER		X						0	0	0
(10) ROBERT G KNOWLES	1 00							_	_	
BOARD MEMBER	1 00	X						0	0	0
(11) LAUREL L LANDES	1 00									
BOARD MEMBER		X						0	0	0
(12) JOHN O MARSH MD	1 00									
DOADD MEMBED		х						0	0	0
BOARD MEMBER (13) BEVERLY S MORAN	1 00									
, ,		x						0	0	0
BOARD MEMBER (14) JOSEPH L RANZINI MD	1 00									
(14) JOSEPH E RANZINI MD	1 00	x						0	0	0
BOARD MEMBER										
(15) ARONA E RICHARD	1 00	l x						0	0	0
BOARD MEMBER								Ĭ		
(16) ROBERT W RILEY	39 00			×				91,468	0	9,740
CFO (BEGAN SEP)	1 00			Ĺ	L		L	91,400		9,740
(17) JOHN HEIDER	40 00							222 533		25.555
CFO (UNTIL AUG)				Х				332,322	0	25,658
										Form <b>990</b> (2013)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(18) FRED CASTELLO MD	(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more pers	than on is	one bot	not box h ar or/tr	c , ou employee	ess er	(D) Reportable compensation from the organization (W- 2/1099- MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	Estim amount comper from organi and re organiz	ated of other usation the zation
CHIEF REDICAL OFFICER  (19) KATHLEEN HEATWOLE  40 00  V OF PLANNING AND DEVELOP  (20) KAREN C CLARK  40 00  V OF PROFESSIONAL SERVICE  (21) JAMES WILSON  40 00  X 182,538  0 4,170  27,916  (22) LISA CLINE  40 00  X 182,538  0 4,170  (23) ROBERT MCWHIRT  40 00  X 199,160  CO  (23) ROBERT MCWHIRT  40 00  X 199,160  0 25,071  (24) BRUCE HALL  40 00  X 199,160  0 25,071  (25) WILLIAM WESLEY ADAMS JR  40 00  X 168,953  0 1,415  ADMINISTRATIVE OR REVENUE CYCLE  (26) DOUGLAS HOLROYD  40 00  X 150,001  0 12,210  DIRECTOR OF PHARMACY  (27) AIMEE KARNES  40 00  X 149,945  0 8,160  ADMIN DIR CLINICAL INFORMATICS  (28) BRANDY HOELL  40 00  X 128,594  0 977  10 10 10 12,303  10 17,315  10 30,583  2 Total number of individuals (including but not limited to those listed above) who received more than \$\$\frac{1}{2}\$ 100,000 of reportable compensation from the organization \$\rightarrow\$45	(18) FRED CASTELLO MD	40 00										
(19) KATHLEEN HEATWOLE	CHIEF MEDICAL OFFICER					Х			379,009	0		45,626
VP OF PIANNING AND DEVELOP		40 00										
VP OF PROFESSIONAL SERVICE   X	VP OF PLANNING AND DEVELOP					X			334,315	0		33,655
VP OF PROFESSIONAL SERVICE         40 00         X         182,538         0         4,170           ASST VP FACILITIES         X         356,476         0         40,260           COO         X         356,476         0         40,260           COO         X         190,160         0         25,071           CNO         X         190,160         0         25,071           CNO         X         212,236         0         9,495           CIO         X         212,236         0         9,495           CIO         X         168,953         0         1,415           ADMINISTRATIVE DIR REVENUE CYCLE         X         168,953         0         1,415           C26) DOUGLAS HOLROYD         40 00         X         150,001         0         12,210           DIRECTOR OF PHARMACY         X         149,945         0         8,160           (28) BRANDY HOELL         40 00         X         128,594         0         977           DIR OF CASE MANAGEMENT AND PATIENT ACCESS         X         128,594         0         33,534,958         0         330,583           2         Total number of individuals (including but not limited to those listed above) who received	(20) KAREN C CLARK	40 00				Ų			100 222			27.016
ASST VP FACILITIES	VP OF PROFESSIONAL SERVICE					×			199,232	U		27,916
ASST VP FACILITIES (22) LISA CLINE 40 00 X 356,476 0 40,260 (23) ROBERT MCWHIRT 40 00 X 190,160 0 25,071 CNO (24) BRUCE HALL 40 00 X 212,236 0 9,495 CIO (25) WILLIAM WESLEY ADAMS JR ADMINISTRATIVE DIR REVENUE CYCLE (26) DOUGLAS HOLROYD 40 00 X 150,001 0 12,210 DIRECTOR OF PHARMACY (27) ATMER KARNES 40 00 ADMIN DIR CLINICAL INFORMATICS (28) BRANDY HOELL 40 00 X 149,945 0 8,160 ADMIN DIR CLINICAL INFORMATICS (28) BRANDY HOELL 40 00 X 128,594 0 977 DIR OF CASE MANAGEMENT AND PATIENT ACCESS  1	(21) JAMES WILSON	40 00				V			182 538	0		4 170
X   356,476   0   40,260	ASST VP FACILITIES					L^			102,330			4,170
23) ROBERT MCWHIRT		40 00				х			356,476	0		40,260
CNO         (24) BRUCE HALL         40 00         X         212,236         0         9,495           CIO         (25) WILLIAM WESLEY ADAMS JR         40 00         X         168,953         0         1,415           ADMINISTRATIVE DIR REVENUE CYCLE         40 00         X         150,001         0         12,210           DIRECTOR OF PHARMACY         V         150,001         0         12,210           ADMIN DIR CLINICAL INFORMATICS         X         149,945         0         8,160           (28) BRANDY HOELL         40 00         X         128,594         0         977           DIR OF CASE MANAGEMENT AND PATIENT ACCESS         X         128,594         0         977           1b Sub-Total		40 00										
X   212,236   0   9,495	CNO					Х			190,160	0		25,071
CIO (25) WILLIAM WESLEY ADAMS JR ADMINISTRATIVE DIR REVENUE CYCLE (26) DOUGLAS HOLROYD DIRECTOR OF PHARMACY (27) AIMEE KARNES ADMIN DIR CLINICAL INFORMATICS (28) BRANDY HOELL DIR OF CASE MANAGEMENT AND PATIENT ACCESS  10  10  11  12,210  12,210  12,210  12,210  12,210  12,210  12,210  13,415  150,001 0 12,210 0 12,21	(24) BRUCE HALL	40 00					,,		242 226			0.405
ADMINISTRATIVE DIR REVENUE CYCLE  (26) DOUGLAS HOLROYD  DIRECTOR OF PHARMACY  (27) AIMEE KARNES  ADMIN DIR CLINICAL INFORMATICS  (28) BRANDY HOELL  DIR OF CASE MANAGEMENT AND PATIENT ACCESS  10 Total from continuation sheets to Part VII, Section A  Total (add lines 1b and 1c)  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 45	CIO								212,236	U		9,495
ADMINISTRATIVE DIR REVENUE CYCLE  (26) DOUGLAS HOLROYD  DIRECTOR OF PHARMACY  (27) AIMEE KARNES  ADMIN DIR CLINICAL INFORMATICS  (28) BRANDY HOELL  DIR OF CASE MANAGEMENT AND PATIENT ACCESS  10 Total from continuation sheets to Part VII, Section A  Total (add lines 1b and 1c)  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 45	(25) WILLIAM WESLEY ADAMS JR	40 00					v		160.052	0		1 415
DIRECTOR OF PHARMACY  (27) AIMEE KARNES  ADMIN DIR CLINICAL INFORMATICS  (28) BRANDY HOELL  DIR OF CASE MANAGEMENT AND PATIENT ACCESS  10 Total from continuation sheets to Part VII, Section A  Total (add lines 1b and 1c)  Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 45	ADMINISTRATIVE DIR REVENUE CYCLE								166,933	0		1,415
DIRECTOR OF PHARMACY  (27) AIMEE KARNES  ADMIN DIR CLINICAL INFORMATICS  (28) BRANDY HOELL  40 00  X  128,594  0  977  DIR OF CASE MANAGEMENT AND PATIENT ACCESS  1b Sub-Total	(26) DOUGLAS HOLROYD	40 00					×		150.001	0		12 210
ADMIN DIR CLINICAL INFORMATICS  (28) BRANDY HOELL  40 00  X  128,594  0  977  DIR OF CASE MANAGEMENT AND PATIENT ACCESS  1	DIRECTOR OF PHARMACY								130,001			12,210
1b   Sub-Total		40 00					х		149,945	0		8,160
DIR OF CASE MANAGEMENT AND PATIENT ACCESS    X		10.00										
1b Sub-Total	,	40 00					х		128,594	0		977
c Total from continuation sheets to Part VII, Section A	DIR OF CASE MANAGEMENT AND PATIENT ACCESS											
c Total from continuation sheets to Part VII, Section A												
c Total from continuation sheets to Part VII, Section A												
d Total (add lines 1b and 1c)	1b Sub-Total						•					
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►45	c Total from continuation sheets to Part	VII, Section A					▶□					
\$100,000 of reportable compensation from the organization \ 45	d Total (add lines 1b and 1c)		•		•		▶ _		3,534,958	0		330,583
					ed al	bove	e) who	rec	eived more than	·		
											1	

			res	NO
3	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee			1
	on line 1a? If "Yes," complete Schedule J for such individual	3		Νo
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	ındıvıdual	4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	5		Nο
		٠	)	<i>)</i>

### Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization Report compensation for the calendar year ending with or within the organization's tax year

(A)	(B)	(C)
Name and business address	Description of services	Compensation
WHITING-TURNER CONTRACTING PO BOX 17596 BALTIMORE MD 21297	CONSTRUCTION SERVICES	6,532,187
SODEXO INC & AFFILIATES PO BOX 536922 ATLANTA GA 30353	FOOD SERVICES MANAGEMENT	2,451,711
KJELLSTROM & LEE 1607 OWNBY LN RICHMOND VA 23220	CONSTRUCTION SERVICES	2,081,942
CREDIT SOLUTIONS LLC PO BOX 24710 LEXINGTON KY 40505	CREDIT AND COLLECTION SERVICES	1,171,426
BLUE RIDGE PATHOLOGISTS 70 MEDICAL CENTER CIRCLE SUITE 309 FISHERVILLE VA 22939	RADIOLOGY READING	1,023,905
3. Total number of independent contractors (including but not limited to these listed above)	who received more than	_

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶42

	Ē	25.	
•		?	

Form 99		•						Page <b>9</b>
Part V	<b>/ • • •</b>	Statement o	of Revenue ule O contains a respor	nse or note to any lu	ne in this Part VIII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
w 22	1a	Federated cam	paigns 1a					
Grants	b	Membership du	ies <b>1b</b>					
بة ش	С	Fundraising eve	ents <b>1c</b>					
Giffs, iilar A	d	Related organiz	zations 1d					
9 ∺	е	Government grant	s (contributions) <b>1e</b>					
Contributions, Gifts, Grants and Other Similar Amounts	f	All other contribution	ons, gifts, grants, and <b>1f</b> ot included above	635,676				
ntrib d Oth	g	1a-1f \$	ons included in lines	500,000		j		
<u>က</u> မာ	h	Total. Add lines	s 1 a - 1 f	•	635,676			
<u> </u>				Business Code				
۲eu	2a	NET PATIENT SERV	VICE REVENUE	621400	247,156,856	247,156,856		
22	b	DME ————————————————————————————————————		621400	5,139,024	4,916,279	222,745	
MCA	С	RETAIL PHARMACY	<u>′</u>	446110	4,456,612	2,705,079	1,751,533	
Š	d	FITNESS CENTER	AVMAENT	713940	2,085,557	844,779	1,240,778	
ra E	e f	All other progra	am service revenue	900099	1,811,886 555,568	1,811,886 555,568		
Program Serwoe Revenue	•				·	333,366		
	g		s 2a – 2f		261,205,503			
	3		ome (including dividen ar amounts)		14,546,016			14,546,016
	4	Income from inves	stment of tax-exempt bond	proceeds 🕨				
	5	Royalties		▶				
	6a	Gross rents	(ı) Real 1,087,059	(II) Personal				
	b	Less rental	426,209					
	_ c	expenses Rental income	660,850					
		or (loss)			660,850			660,850
	d	Net rental inco	me or (loss) (i) Securities	(II) O ther	000,030			000,030
	7a	Gross amount from sales of assets other	(1,7000011111111111111111111111111111111	(11) 2 31121				
	ь	than inventory Less cost or other basis and		45,907				
	c	sales expenses Gain or (loss)		-45,907				
	d	Net gain or (los	ss)		-45,907			-45,907
une	8a	Gross income fevents (not inc	=					
Other Revenue		of contributions See Part IV, lin	s reported on line 1c) ne 18 a					
ťħe	b		penses b					
0	C		(loss) from fundraising	events 🛌				
	9a	Gross income f See Part IV, lir	from gaming activities ne 19 a					
	ь	Less direct ex	penses b					
	С	Net income or (	(loss) from gamıng acti	vities				
	10a	Gross sales of returns and allo						
	ь	Less cost of a	oods sold <b>b</b>					
	С		(loss) from sales of inv	entory 🛌				
		Miscellaneous		Business Code				
	11a	CAFETERIA/V	ENDING	722210	1,066,336			1,066,336
	b	AFFILIATED R	REVENUES	900099	648,884			648,884
	С	TELEPHONE A	_	900099	96,713		96,713	
	d	All other reven			70,006		67,560	2,446
	е	Total. Add lines			1,881,939			
	12	Total revenue.	See Instructions .		278,884,077	257,990,447	3,379,329	16,878,625

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) .マ Check if Schedule O contains a response or note to any line in this Part IX (D) (B) (C) Do not include amounts reported on lines 6b, (A) Program service Management and Fundraising 7b. 8b. 9b. and 10b of Part VIII. Total expenses expenses general expenses expenses Grants and other assistance to governments and organizations in the United States See Part IV, line 21 314,250 314,250 Grants and other assistance to individuals in the United States See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and 3,042,554 3,042,554 key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . 213,546 213,546 Other salaries and wages 82,627,731 75,622,254 7,005,477 Pension plan accruals and contributions (include section 401(k) 3,817,961 3,360,243 457,718 and 403(b) employer contributions) . . . . Other employee benefits . . . . . 11,603,341 10,279,348 1,323,993 10 6,150,367 5,413,027 737,340 11 Fees for services (non-employees) Management . . . . 815,833 815,833 765,373 765,373 Legal . . . . . . . . Accounting . . . . . . . . . . . . 130,746 130,746 12,219 12,219 Professional fundraising services See Part IV, line 17 Investment management fees . . . . . Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on 26,067,857 18,519,078 7,548,779 Schedule O) . . . . . . . Advertising and promotion . . 1,291,113 467,392 12 823,721 13 Office expenses . . . . . 19,950,514 16,475,909 3,474,605 2,028,919 1,124,888 904,031 14 Information technology . . 15 Royalties . . 4,756,264 4,756,264 16 Occupancy . . . . . . **17** 467,217 457,460 9,757 Travel . . . . . . . . 18 Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . . 19 Conferences, conventions, and meetings . . . 381,487 173,277 208,210 20 1,047,654 1,047,654 Payments to affiliates . . . . . . 21 22 Depreciation, depletion, and amortization . 14,380,073 14,380,073 23 1,210,954 1,210,954 24 Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O) a BAD DEBTS 16,289,742 16,289,742 COST OF DRUGS SOLD 14,249,302 14,249,302 MEDICAL SUPPLIES 13,780,878 13,780,878 d COST OF FOOD 1,615,773 1,615,773 977,214 463,502 e All other expenses 513,712 Total functional expenses. Add lines 1 through 24e 25 227,988,882 200,571,143 27,417,739 0 Joint costs. Complete this line only if the organization 26 reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [ if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Pal	rt X	Check if Schedule O contains a response or note to any line in thi	s Part X			
				(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing		44,312,217	1	24,167,996
	2	Savings and temporary cash investments			2	
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net		22,939,101	4	30,225,772
sts	5	Loans and other receivables from current and former officers, dire employees, and highest compensated employees Complete Part Schedule L	II of		5	
	6	Loans and other receivables from other disqualified persons (as c 4958(f)(1)), persons described in section 4958(c)(3)(B), and colard sponsoring organizations of section $501(c)(9)$ voluntary emporganizations (see instructions) Complete Part II of Schedule L	ntributing employers		6	
Assets	7	Notes and loans receivable, net		49,879	7	12,390
⋖	8	Inventories for sale or use		4,893,080		5,131,782
	9	Prepaid expenses and deferred charges		1,606,780		1,618,124
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	204 040 504	1		. ,
	ь	Less accumulated depreciation 10	<b>b</b> 175,689,374	117,961,337	10c	125,327,217
	11	Investments—publicly traded securities		219,259,677	11	267,173,544
	12	Investments—other securities See Part IV, line 11		19,889,919	12	22,241,235
	13	Investments—program-related See Part IV, line 11		30,282,816	13	41,927,673
	14	Intangible assets		553,097	14	297,444
	15	Other assets See Part IV, line 11		807,615	15	12,188,316
	16	Total assets. Add lines 1 through 15 (must equal line 34)		462,555,518	16	530,311,493
	17	Accounts payable and accrued expenses		34,307,847	17	22,936,645
	18	Grants payable			18	
	19	Deferred revenue		139,677	19	150,711
	20	Tax-exempt bond liabilities		30,165,000	20	27,365,000
φ.	21	Escrow or custodial account liability Complete Part IV of Schedu	ule D		21	
Liabilities	22	Loans and other payables to current and former officers, directors key employees, highest compensated employees, and disqualified	s, trustees,			
qе		persons Complete Part II of Schedule L			22	
	23	Secured mortgages and notes payable to unrelated third parties			23	475,000
	24	Unsecured notes and loans payable to unrelated third parties .			24	
	25	Other liabilities (including federal income tax, payables to related and other liabilities not included on lines 17-24) Complete Part	X of Schedule	0.454.440		44 070 007
		D		6,454,148		11,079,327
	26	Total liabilities. Add lines 17 through 25		71,066,672	26	62,006,683
ř	27	lines 27 through 29, and lines 33 and 34. Unrestricted net assets		387,445,713	27	466,952,816
<u>ନ</u>				4,043,133		1,351,994
Fund Balances	28 29	Temporarily restricted net assets		4,045,155	28 29	1,551,554
ĭ	29	·			29	
ī		Organizations that do not follow SFAS 117 (ASC 958), check here complete lines 30 through 34.	er jand			
Assets or	30	Capital stock or trust principal, or current funds			30	
ž	31	Paid-in or capital surplus, or land, building or equipment fund .			31	_
Ass	32	Retained earnings, endowment, accumulated income, or other fun			32	
Net .	33	Total net assets or fund balances		391,488,846	33	468,304,810
Z	34	Total liabilities and net assets/fund balances		462,555,518	34	530,311,493
	1	,				Form 000 (2012)

Pai	TEXT Reconcilliation of Net Assets  Check if Schedule O contains a response or note to any line in this Part XI				৮
1	Total revenue (must equal Part VIII, column (A), line 12)	1		278,8	384,077
2	Total expenses (must equal Part IX, column (A), line 25)	2			988,882
3	Revenue less expenses Subtract line 2 from line 1	3			895,195
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			 488,846
5	Net unrealized gains (losses) on investments	5			386,565
6	Donated services and use of facilities	6			•
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		11,!	534,204
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10		468,3	304,810
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				. F
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or revie a separate basis, consolidated basis, or both	wed on			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	arate			
	☐ Separate basis ☐ Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	nt of the	e <b>2c</b>	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain i Schedule O	n			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in th Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b		

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As Filed Data -

DLN: 93493315004244

OMB No 1545-0047

### **SCHEDULE A**

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1)nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ► See separate instructions.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection** 

Name of	f the c	organizat	ion		
AUGUSTA	HEALTH	I CARE INC	DBA	<b>AUGUSTA</b>	HEALTH

**Employer identification number** 

							54-14539				
	rt I			blic Charity Sta						<u>nstructions</u>	
he o	organı:		· ·	e foundation becaus	•		-	•	-		
1	Г	A chur	ch, conventi	on of churches, or a	ssociation of	churches d	escribed in <b>s</b> e	ection 170(	b)(1)(A)(i).		
2	Г	A scho	ol described	in <b>section 170(b)(1</b>	l <b>)(A)(ii).</b> (At	tach Schedi	ule E)				
3	굣	A hosp	ıtal or a coo	perative hospital se	rvice organiz	atıon descr	ıbed ın <b>sectio</b>	n 170(b)(1)	)(A)(iii).		
4	Γ	A medi	cal researcl	n organization operat	ted ın conjun	ction with a	hospital des	cribed in <b>se</b>	ction 170(b)(	(1)(A)(iii). E	nter the
_	_			ty, and state							<del></del>
5	ı		•	erated for the benefi	_	or universi	ty owned or o	perated by	a governmen	tal unit desc	ribed in
	_	sect ion	170(b)(1)(	A)(iv). (Complete P	art II )						
6				local government or	-						
7	Г		An organization that normally receives a substantial part of its support from a governmental unit or from the general public								
8	Г			n 170(b)(1)(A)(vi). described in section			nplete Part II	)			
9	Г	An orga	anization tha	at normally receives	(1) more th	an 331/3% c	of its support	from contril	outions, mem	bership fees	, and gross
		_		ities related to its ex			7.7		· ·	-	-
		ıts sup	port from gr	oss investment inco	me and unrel	lated busine	ss taxable ın	come (less	section 511	tax) from bu	ısınesses
		acquire	ed by the org	janızatıon after June	30,1975 S	ee <b>section</b> !	<b>509(a)(2).</b> (C	omplete Pa	rt III )		
10	Г	An organization organized and operated exclusively to test for public safety. See <b>section 509(a)(4).</b>									
11	Ţ.	_		, ganized and operated			•			o carry out t	the purposes of
	•			y supported organiz							
				bes the type of supp							
		a	Type I	<b>b</b>	Type II	I - Function	ally integrate	d <b>d</b>	Type III - N	on-functiona	lly integrated
е	Г	•	_	ox, I certify that the	_		•		•	•	•
				on managers and ot	her than one	or more pub	olicly support	ed organiza	tions describ	ed in section	n 509(a)(1) or
f			1 509(a)(2)	received a written de	etermination	from the IR	Sthatitisa	Tyne I Tyn	e II or Tyne	III sunnorti	ing organization
•			this box	received a milecon a	e cerrimina crom	mom end in	o chache lo a	. , pc -, . , p	c 11, 0 , pc	тт зарроте	
g		Since A	ugust 17, 2	2006, has the organi	ızatıon accep	oted any gift	or contributi	on from any	of the		
			ng persons?								
				rectly or indirectly o	•		-	persons de	scribed in (ii)		Yes No
		•		governing body of th		_	n ?			11g	<del></del>
		` '	•	er of a person descri	` ,					11g	· · · · · · · · · · · · · · · · · · ·
				lled entity of a perso		., .,				11g(	(iii)
h		Provide	e the follown	ng information about	the supporte	ed organizat	ion(s)				
(	i) Nam	ne of	(ii) EIN	(iii) Type of	(iv) Is t	the	(v) Did you	notify	(vi) Is	the	(vii) A mount of
	suppor	rted		organization	organizati	on in	the organiz	zation	organizat	ion in	monetary
0	rganiza	ation		(described on	col (i) list		ın col (i) d		col (i) org		support
				lines 1 - 9 above	your gove docume	_	suppor	t?	in the U	S ?	
				or IRC section <b>(see</b>	docume	ntr					
				instructions))		T	.,		+	T	-
					Yes	No	Yes	No	Yes	No	
							ļ		<del> </del>		
					•		1		1		i

Sch	edule A (Form 990 or 990-EZ) 2013						Page <b>2</b>
Pa	(Complete only if you o	hecked the bo	x on line 5, 7,	or 8 of Part I o	r if the organiza	ation failed	to qualify under
_	Part III. If the organiza ection A. Public Support	tion fails to qu	alify under the	tests listed bel	low, please con	iplete Part .	.111.)
	endar year (or fiscal year beginning	(-) 2000	(1-) 2010	(-) 2011	(4) 2012	(-) 201	(5) T. I.
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 201:	3 (f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not include any "unusual						
	grants ")						
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
3	behalf The value of services or facilities						
3	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
	(f)						
6	<b>Public support.</b> Subtract line 5 from line 4						
S	ection B. Total Support	I	<u> </u>		I		I
	endar year (or fiscal year beginning	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(6) 2010	(6) 2011	(u) 2012	(e) 2013	(I) I otal
7	A mounts from line 4						
8	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
	business activities, whether or not the business is regularly carried						
	on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV )						
11	<b>Total support</b> (Add lines 7 through 10)						
12	Gross receipts from related activities	es, etc (see inst	ructions)	•		12	1
13	First five years. If the Form 990 is i	for the organizati	on's first, second	l, thırd, fourth, or	fifth tax year as a	501(c)(3) o	rganızatıon, check
	this box and stop here				<u> </u>	<u> </u>	<u></u>
	ection C. Computation of Pub			4.4 1 (5)			
14	Public support percentage for 2013			11, column (f))		14	
15	Public support percentage for 2012	· ·	•			15	_
16a	33 1/3% support test—2013. If the condition have				line 14 is 33 1/3%	or more, che	ck this box
b	and <b>stop here.</b> The organization qua <b>33</b> 1/3% <b>support test—2012.</b> If the				and line 15 is 33	8 1/3% or more	
	box and <b>stop here.</b> The organization				, 10 00	. 40.001111011	► F
17a	10%-facts-and-circumstances test-	<b>-2013.</b> If the org	anızatıon dıd not	check a box on lı			
	is 10% or more, and if the organizat						
	in Part IV how the organization mee	ts the "facts-and	d-circumstances'	test The organ	ızatıon qualıfıes a	s a publicly s	
Ь	organization 10%-facts-and-circumstances test-	<b>-2012</b> . If the ora	anization did not	check a hov on li	ne 13 16a 16b	or 17a and L	<b>▶</b> □
	15 is 10% or more, and if the organ						
	Explain in Part IV how the organizat						ublicly
	supported organization				4-71		<b>▶</b> □
18	<b>Private foundation.</b> If the organizat instructions	ion aid not check	k a box on line 13	, 16a, 16b, 1/a,	or 1/p, check thi	s pox and se	e ▶□
							г,

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6 ) ction B. Total Support						
	ndar year (or fiscal year beginning	( ) 2000	(1) 2010	( ) 2011	(1) 2012	( ) 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	<b>(b)</b> 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	( <b>B)</b> 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	<b>(B)</b> 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2012	(5,232	
9	in)  A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	<b>(b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	( <b>b)</b> 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	( <b>b)</b> 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	( <b>b)</b> 2010	(c) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (	on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here  ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization  ic Support Performance (line 8, column ( 2 Schedule A, Paragraphic Performance)  colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV ) Total support. (Add lines 9, 10c, 11, and 12 ) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the second of the secon	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or  13, column (f)) <b>ge</b> by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

<b>Part IV Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17b; and Part III, line 12. Also complete this part for any additional information. (See instruction							
	Facts And Circumstances Test						
Retu	ırn Reference	Explanation					
		Schodulo A / Form 000 o	000 E7) 201				

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493315004244

### OMB No 1545-0047

### **SCHEDULE C** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then ◆ Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C

- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

	e organization answered "Ye Section 501(c)(4), (5), or (6) orga	s" to Form 990, Part IV, Line 5 (Pro anizations Complete Part III	oxy Tax) or Forn	n 990-EZ, Part V, line 35c	(Proxy Tax), then
Na	me of the organization GUSTA HEALTH CARE INC DBA AUGUSTA	·			ntification number
Par	t I-A Complete if the or	ganization is exempt under	section 501(	54-1453954 c) or is a section <b>52</b> 7	
1		ganization's direct and indirect politi			
2	Political expenditures	gamzacion's unect and munect pontr	car campaign act	ivides in Fait IV	<b>#</b>
3	Volunteer hours			•	<b>&gt;</b>
	V Ordinecer modra				
Par	t I-B Complete if the or	ganization is exempt under	section 501(	c)(3).	
1	Enter the amount of any excise	e tax incurred by the organization un	der section 4955	5 <b>-</b>	\$
2	Enter the amount of any excise	\$			
3	If the organization incurred a s	☐ Yes ☐ No			
4a	Was a correction made?				☐ Yes ☐ No
b	If "Yes," describe in Part IV				
Par		ganization is exempt under			01(c)(3).
1		ended by the filing organization for se			\$
2	Enter the amount of the filing of exempt function activities	\$			
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here	and on Form 112	.0-POL, line 17b ►	\$
4	Did the filing organization file I	Form 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments l amount of political contribution	nd employer identification number (E For each organization listed, enter th ns received that were promptly and d political action committee (PAC) If	e amount paid fro irectly delivered	om the filing organization's to a separate political org	funds Also enter the anization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-
				1	+

Sch	nedule C (Form 990 or 990-EZ) 2013					Page <b>2</b>
Pä	art II-A Complete if the organization	is exempt under	section 501(	c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Doub TV an	- h - 66:1: - h - d		a adduces FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		iist in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		l" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l <b>.</b> )		(a) Filing organization's totals	( <b>b)</b> Affiliated group totals
La	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
ь	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	o)		Γ		
d	O ther exempt purpose expenditures			Γ		
e	Total exempt purpose expenditures (add lines 1	c and 1d)				
f	Lobbying nontaxable amount Enter the amount is columns	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lir	ue 1f)				
h	Subtract line 1g from line 1a If zero or less, ent	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	havè to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera ⊤	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	<b>(b)</b> 2011	<b>(c)</b> 2012	<b>(d)</b> 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

Pa	rt II-B Complete if the organiza filed Form 5768 (election	tion is exempt under section 501(c)(3) and has Nonumber section 501(h)).	ЮТ				age E
For o	-		( (	a)		(b)	
activ		w, provide in Part IV a detailed description of the lobbying	Yes	No	A	mour	nt
1		attempt to influence foreign, national, state or local nce public opinion on a legislative matter or referendum,					
а	Volunteers?			Νo			
b	Paid staff or management (include compe	nsation in expenses reported on lines 1c through 1i)?		Νo			
c	Media advertisements?			Νo			
d	Mailings to members, legislators, or the p	ublic?		Νo			
е	Publications, or published or broadcast st	atements?		Νo			
f	Grants to other organizations for lobbying	purposes?		Νo			
g	Direct contact with legislators, their staffs	s, government officials, or a legislative body?	Yes				1,955
h	Rallies, demonstrations, seminars, conve	ntions, speeches, lectures, or any similar means?		Νo			
i	O ther activities?		Yes			1	2,219
j	Total Add lines 1c through 1:					1	4,174
2a	Did the activities in line 1 cause the organ	nization to be not described in section 501(c)(3)?		Νo			
b	If "Yes," enter the amount of any tax ıncu	rred under section 4912					
c	If "Yes," enter the amount of any tax ıncu	rred by organization managers under section 4912					
d	If the filing organization incurred a section	1 4912 tax, did it file Form 4720 for this year?					
Par	rt III-A Complete if the organiza 501(c)(6).	tion is exempt under section 501(c)(4), section 5	01(c	)(5), c	r se	ctio	n
				_		Yes	No
1	Were substantially all (90% or more) dues			L	1		
2	Did the organization make only in-house l				2		
3		bbying and political expenditures from the prior year?			3		
Par		tion is exempt under section 501(c)(4), section 5 a) BOTH Part III-A, lines 1 and 2, are answered "					
1	Dues, assessments and similar amounts t		1				
2	Section 162(e) nondeductible lobbying an expenses for which the section 527(f) tax	d political expenditures (do not include amounts of political was paid).					
а	Current year		2a				
b	Carryover from last year		2b				
С	Total		2c				
3		33(e)(1)(A) notices of nondeductible section 162(e) dues	3				
4		e 2c exceeds the amount on line 3, what portion of the excess o the reasonable estimate of nondeductible lobbying and	4				
5	Taxable amount of lobbying and political e	vnenditures (see instructions)	5				
	art IV Supplemental Information						
Pro		line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated grou	p lıst),	Part II	-A, lı	ne 2,	and
	Return Reference	Explanation					
PAR	(VHHA) MEMBE LOBBYI LOBBYI STAFF	SPITAL IS A MEMBER OF THE VIRGINIA HOSPITAL & HEAL THE VHHA ROUTINELY ENGAGES IN LOBBYING EFFORTS OF THE VHHA ROUTINELY ENGAGES IN LOBBYING EFFORTS OF THE BODY, AND A PORTION OF EACH MEMBER'S DUES AND RESPONDITURES THE PORTION OF THE HOSPITAL'S DUITIONALLY, MEMBERS OF THE BOAR OF T	ON BEI RE ALL ES ALI D ANI	HALF O LOCATE LOCAT D THE E	F ITS D TO ED TO XEC	; O THO O UTIV	D S E

201104410 0 (101111 330 01 330 12) 2013		r age <del>-r</del>				
Part IV Supplemental Information						
Return Reference	Explanation					

Schedule D (Form 990) 2013

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DLN: 93493315004244

OMB No 1545-0047

**SCHEDULE D** (Form 990)

Department of the Treasury

**Supplemental Financial Statements** 

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ▶ Attach to Form 990. ▶ See separate instructions. ▶ Information about Schedule D (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

Open to Public

ntema	l Revenue Service	and its instruct	ions is at <u>www.irs.gov/form990</u> .		Inspection
	me of the organ	<b>ization</b> E INC DBA AUGUSTA HEALTH		Emp	loyer identification number
		E AND DENTHOUSEN HEALTH		54-1	1453954
Pa		izations Maintaining Donor Adv		unds (	or Accounts. Complete if the
	organi	zation answered "Yes" to Form 990	, Part IV, line 6.  (a) Donor advised funds	1	(b) Funds and other accounts
1	Total number a	at end of year	(a) Bonor advised funds	<u>'</u>	(b) I dilas alla otilei accounts
2		tributions to (during year)			
3		nts from (during year)			
4		ue at end of year			
5		zation inform all donors and donor adviso organization's property, subject to the or		or advı	sed Yes No
6	used only for c	zation inform all grantees, donors, and do haritable purposes and not for the benef ermissible private benefit?			
Pa		rvation Easements. Complete if	the organization answered "Yes" to	o Form	n 990, Part IV, line 7.
2	Preservation Preservation Complete lines	conservation easements held by the orgon of land for public use (e g , recreation of natural habitat on of open space s 2a through 2d if the organization held a he last day of the tax year	or education) Preservation of an Preservation of a c	ertified	d historic structure
	easement on t	ne last day of the tax year	[		Held at the End of the Year
а	Total number o	of conservation easements		2a	
b	Total acreage	restricted by conservation easements		2b	
c		servation easements on a certified histo	oric structure included in (a)	2c	
d		servation easements included in (c) acq ure listed in the National Register	uired after 8/17/06, and not on a	2d	
3	Number of con	servation easements modified, transferr	ed, released, extinguished, or terminate	d by th	e organization during
	the tax year ►	· <u> </u>			
4	Number of stat	tes where property subject to conservati	on easement is located 🛌		
5		nization have a written policy regarding t f the conservation easements it holds?	the periodic monitoring, inspection, hand	dling of	violations, and Yes No
6	Staff and volur	nteer hours devoted to monitoring, inspe	cting, and enforcing conservation easen	nents d	uring the year
7	•	enses incurred in monitoring, inspecting	, and enforcing conservation easements	s durıng	g the year
8	Does each cor	 nservation easement reported on line 2(o 70(h)(4)(B)(ii)?	d) above satisfy the requirements of sec	tion 17	70(h)(4)(B)(ı)
9	In Part XIII, d balance sheet	escribe how the organization reports cor , and include, if applicable, the text of the on's accounting for conservation easeme	e footnote to the organization's financial		se statement, and
Pai	t IIII Organ	izations Maintaining Collection ete if the organization answered "Y	s of Art, Historical Treasures,	or Oth	ner Similar Assets.
1a	If the organiza works of art, h	tion elected, as permitted under SFAS 1 istorical treasures, or other similar asse de, in Part XIII, the text of the footnote t	16 (ASC 958), not to report in its rever ts held for public exhibition, education,	or rese	arch in furtherance of public
b	works of art, h	tion elected, as permitted under SFAS 1 istorical treasures, or other similar asse de the following amounts relating to thes	ts held for public exhibition, education,		
	(i) Revenues i	ncluded in Form 990, Part VIII, line 1			<b>►</b> \$
	(ii) Assets inc	luded in Form 990, Part X			<b>▶</b> \$
2	If the organiza	tion received or held works of art, histori ints required to be reported under SFAS		r finan	'
а	Revenues incl	uded in Form 990, Part VIII, line 1			<b>►</b> \$
	ACTORIGES INCH	aasa iii i siiii sso, i dic viii, iiile i			F #

**b** Assets included in Form 990, Part X

Part	Organizations Maintaining Co	llections of Art,	Histo	orio	al Treas	ures, or Oth	er Similar A	ssets (continu	ued)
3	Using the organization's acquisition, access collection items (check all that apply)	on, and other record	ls, che	cka	•	_	_	e of its	
а	Public exhibition		d	Г	Loan or ex	change prograr	ns		
b	Scholarly research		e	Г	Other				
c	Preservation for future generations								
4	Provide a description of the organization's co Part XIII	ollections and explai	n how t	they	further the	e organızatıon's	exempt purpose	: In	
5	During the year, did the organization solicit						ımılar	□ Yes □ N	NI.
Dar	assets to be sold to raise funds rather than t <b>t IV</b> Escrow and Custodial Arrang	· ·					"Yes" to Form	, ,	. <b>NO</b>
	Part IV, line 9, or reported an an					on answered	163 10 101111		
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?	ian or other intermed	diary fo	orco	ontributions	or other asset	s not	┌ Yes ┌ N	No
b	If "Yes," explain the arrangement in Part XII	I and complete the f	followir	ng ta	able		•		
								mount	
с	Beginning balance					10			
d	Additions during the year					10			
e •	Distributions during the year					16			—
f	Ending balance	000	245			11	1		
2a	Did the organization include an amount on Fo							「Yes 「N	_ No
b	If "Yes," explain the arrangement in Part XII					-			
Pai	t V Endowment Funds. Complete	f the organization (a)Current year	answ (b)Pı				art IV, line 10 d)Three years back		nack
1a	Beginning of year balance	(a) can ent y can	(2).	,	<u> </u>	, ive years back (	a, mee years back	(c), our years be	- Caron
b	Contributions								
c	Net investment earnings, gains, and losses								
d	Grants or scholarships								
e	Other expenditures for facilities and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the curr	ent year end balanc	e (lıne	1g,	column (a)	) held as			
а	Board designated or quasi-endowment ►								
b	Permanent endowment ►								
c	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c show	uld equal 100%							
За	Are there endowment funds not in the posses	ssion of the organiza	tıon th	at a	re held and	administered f	or the		_
	organization by (i) unrelated organizations						3-	Yes No	<u> </u>
	(ii) related organizations			•			<b>—</b>	i(i)	_
b	If "Yes" to 3a(II), are the related organization		on Sc	hed	ule R?		· · · · · -	3b	_
4	Describe in Part XIII the intended uses of th	ie organization's end	lowmer	nt fu	nds				_
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line 1		he org	jani	zation an	swered 'Yes' t	o Form 990, P	Part IV, line	
	Description of property				Cost or other (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	d (d) Book valu	lue
1a l	and					5,838,29	8	5,838,	,298
b E	Buildings		. [			101,391,62	8 37,129,09	96 64,262,	,532
<b>c</b> l	easehold improvements		. [			10,286,03	7,650,04	48 2,635,	,989
d E	Equipment		. [			180,814,11	4 130,910,2	30 49,903,	,884
			<u>.  </u>			2,686,51		2,686,	
Total	. Add lines 1a through 1e (Column (d) must e	gual Form 000 Part V	allin	/-	11 1 10/-	),)		125,327,	

Part VII	Investments—Other Securities. Cor See Form 990, Part X, line 12.	nplete if the organization	answered 'Yes' to Form 990, Part IV, line 11b.
	(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financia	al derivatives		Cost of end-of-year market value
	-held equity interests		
Other			
<b>T-1-1</b> (C-1	(1)	<b>*</b>	
	nn (b) must equal Form 990, Part X, col (B) line 12)  Thy estments—Program Pelated (Co		
r di C VIII	See Form 990, Part X, line 13.		
	(a) Description of investment	(b) Book value	(c) Method of valuation Cost or end-of-year market value
(1) INVES	TMENT IN AMG	41,927,673	·
(1)1110 23	THENT IN APIG	41,527,673	
Part IX	mn (b) must equal Form 990, Part X, col (B) line 13 )	41,927,673	), Part IV, line 11d See Form 990, Part X, line 15
Turcix	(a) Descr		(b) Book value
Total. (Colu	ımn (b) must equal Form 990, Part X, col.(B) lıne 1	5.)	
Part X		anızatıon answered 'Yes' t	o Form 990, Part IV, line 11e or 11f. See
	Form 990, Part X, line 25.  (a) Description of liability	(b) Book value	
1		(b) Book value	
OTHER LIA		10,927,669	
	IZED BOND DISCOUNTS	151,658	
Total. (Colur	mn (b) must equal Form 990, Part X, col (B) line 25 )	11,079,327	
2	for uncortain tay positions In Dart VIII provide	the toyt of the feetnets to th	a organization's financial statements that

Part			evenue per Audited Financial Statements With Revenue povered 'Yes' to Form 990, Part IV, line 12a.	er R	<b>eturn</b> Complete ıf
1			r support per audited financial statements	1	288,633,282
2	A mou	nts included on line 1 bu	it not on Form 990, Part VIII, line 12		· ·
а			ments		
ь	Donat	ed services and use of fa	acilities		
c	Recov	eries of prior year grants	s		
d					
e	A dd Iı	nes <b>2a</b> through <b>2d</b> .		2e	14,386,565
3	Subtra	act line <b>2e</b> from line <b>1</b> .		3	274,246,717
4	A mou	nts included on Form 99	0, Part VIII, line 12, but not on line <b>1</b>		
a	Inves	tment expenses not incli	uded on Form 990, Part VIII, line 7b . 4a		
b	Other	(Describe in Part XIII )	4b 4,637,360		
c	A dd Iı	nes <b>4a</b> and <b>4b</b>		4c	4,637,360
5	Total	revenue Add lines <b>3</b> and	d <b>4c.</b> (This must equal Form 990, Part I, line 12)	5	278,884,077
Part			xpenses per Audited Financial Statements With Expenses swered 'Yes' to Form 990, Part IV, line 12a.	per	Return. Complete
1			r audited financial statements	1	211,806,797
2	A mou	nts included on line 1 bu	t not on Form 990, Part IX, line 25		
а	Donat	ed services and use of fa	acilities		
b	Priory	ear adjustments			
c	Other	losses			
d	Other	(Describe in Part XIII )			
e	A dd Iı	nes <b>2a</b> through <b>2d</b>		2e	0
3	Subtra	act line <b>2e</b> from line <b>1</b> .		3	211,806,797
4	A mou	nts included on Form 990	0, Part IX, line 25, but not on line <b>1:</b>		
а	Inves	tment expenses not inclu	uded on Form 990, Part VIII, line 7b   4a		
b	Other	(Describe in Part XIII )			
c	A dd Iı	nes <b>4a</b> and <b>4b</b>		<b>4</b> c	16,182,086
5	Total	expenses Add lines <b>3</b> ar	nd <b>4c.</b> (This must equal Form 990, Part I, line 18)	5	227,988,883
Part	IIIX	Supplemental Inf	formation		
Part	ide the V, line ' mation	descriptions required for 4, Part X, line 2, Part XI,	Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, , lines 2d and 4b, and Part XII, lines 2d and 4b. Also complete this part to $\mu$	provi	de any additional
	Re	turn Reference	Explanation		
PART	X, LINE	<b>:</b> 2	THE HOSPITAL, MEDICAL GROUP, AND FOUNDATION ARE EXEMPT F STATE INCOME TAXES ON INCOME DERIVED FROM ITS EXEMPT PUI ORGANIZATION UNDER THE PROVISIONS OF SECTION 501(C)(3) O REVENUE CODE, ACCORDINGLY, THE ACCOMPANYING CONSO	RPOS F TH TED	SE AS A NONPROFIT E INTERNAL FINANCIAL

Return Reference	Explanation
PART X, LINE 2	THE HOSPITAL, MEDICAL GROUP, AND FOUNDATION ARE EXEMPT FROM FEDERAL AND STATE INCOME TAXES ON INCOME DERIVED FROM ITS EXEMPT PURPOSE AS A NONPROFIT ORGANIZATION UNDER THE PROVISIONS OF SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE, ACCORDINGLY, THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS DO NOT REFLECT A PROVISION OR LIABILITY FOR FEDERAL AND STATE INCOME TAX THE COMPANY HAS DETERMINED THAT IT DOES NOT HAVE ANY MATERIAL UNRECOGNIZED TAX BENEFITS OR OBLIGATIONS AS OF DECEMBER 31, 2013 FISCAL YEARS ENDING ON OR AFTER DECEMBER 31, 2010, REMAIN SUBJECT TO EXAMINATION BY FEDERAL AND STATE AUTHORITIES
PART XI, LINE 4B - OTHER ADJUSTMENTS	BAD DEBT NET WITH REVENUE 16,289,742 TEMPORARILY RESTRICTED CONTRIBUTIONS 352,723 CONTRIBUTIONS EXPENSE NET WITH REVENUE 314,250 CHANGE IN FUNDING OF PENSION PLAN -11,883,792 SHENANDOAH HOUSE REVENUES -217,616 SHENANDOAH HOUSE SUBSIDY -217,947
PART XII, LINE 4B - OTHER ADJUSTMENTS	BAD DEBT NET WITH REVENUE 16,289,742 ADMINISTRATIVE FEES 13,657 CONTRIBUTIONS EXPENSE NET WITH REVENUE 314,250 SHENANDOAH HOUSE EXPENSES -435,563

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

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As Filed Data -

DLN: 93493315004244

SCHEDULE F (Form 990)

Department of the Treasury

Internal Revenue Service

### **Statement of Activities Outside the United States**

► Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.

▶ Attach to Form 990. ▶ See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

	3	Employer ident	Employer identification number					
Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.  1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection cnteria used to award the grants or assistance?								
Pa				ne United States. Co	omplete if the organiz	ation answered		
1	other assistance, the grantee	s' eligibility fo	r the grants o	r assistance, and the s	selection criteria used			
2			ganızatıon's pı	rocedures for monitori	ng the use of its gran	ts and other		
Part I  1 For other to a ssi a Acti  (1) CEN CAF (2) CEN CAF (3)  (4)  (5)  3a Sub to P	Activites per Region (The follow	ing Part I, line 3	table can be du	uplicated if additional spa	ice is needed )			
	<b>(a)</b> Region	offices in the	employees, agents, and independent contractors in	region (by type) (e g , fundraising, program services, investments, grants to recipients located in the	a program service, describe specific type of	for and investments		
(1)		0	0			2,180,929		
( 2)		0	0			896,225		
(3)								
(4)								
( 5)								
3a	Sub-total	0	0			3,077,154		
b		0	0			C		
_	Totals (add lines 3a and 3h)	l ο	l n	I	1	3 077 154		

Pa						<b>ited States.</b> Compl duplicated if additior			to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(:	1)								
( :	2)								
(:	3)								
( 4	4)								
2						ies by the foreign co (c)(3) equivalency l			
3	Enter total nur	nber of other or	ganızatıons or ent	rities					

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	ional space is ne	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	<b>(h)</b> Method of valuation (book, FMV, appraisal, other)
(1)							
( 2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
( 12)							
(13)							
(14)							
( 15)							
( 16)							
( 17)							
( 18)							
	1			l .			

# Part IV Foreign Forms

1	Was the organization a U S transferor of property to a foreign corporation during the tax year? If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	্ন	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	্ব	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	F	Yes	Г	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Г	Yes	্য	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	।	No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	<b>▽</b>	Νo

Schedule F (Form 990) 2013

### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 54-1453954

Name: AUGUSTA HEALTH CARE INC DBA AUGUSTA HEALTH

Schedule F (Form 990) 2013

Page **5** 

### Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

DLN: 93493315004244

OMB No 1545-0047

Inspection

**SCHEDULE H** (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

AUGUSTA HEALTH CARE INC DBA AUGUSTA HEALTH

► Complete if the organization answered "Yes" to Form 990, Part IV, question 20. ► Attach to Form 990. ► See separate instructions.

Hospitals

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

**Employer identification number** 

54-1453954

Pa	rt I Financial Ass	istance an	d Certain	Other Community I	Benefits at Cost				
								Yes	No
1a	Did the organization have	a financial as	ssistance pol	icy during the tax year?	If "No," skip to questi	on 6a	1a	Yes	
b	If "Yes," was it a written	policy?					1b	Yes	
2						oplication of the			
	_	-			nly to most hospital fac	cilities			
financial assistance policy to its various hospital facilities   Applied uniformly to all hospital facilities   Generally tailored to individual hospital facilities   Generally tailored to individual hospital facilities    3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year    a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing free car If Yes," indicate which of the following was the FPG family income limit for eligibility for free care    b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for providing discounted care?  c If the organization used factors other than FPG in determining eligibility, describe in Part VI the income based criteria of determining eligibility for free or discounted care include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care?  4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year?  b If "Yes," did the organization s financial assistance expenses exceed the budgeted amount?  c If "Yes," did the organization is financial assistance expenses exceed the budgeted amount?  c If "Yes," did the organization make it available to the public?			t number of the						
a	<del>-</del>					providing <i>fre</i> e care?	3a	Yes	
	┌ 100%	200% ┌ 0	ther		%		<u> </u>	103	
b	=				=	· ·	3b	Yes	
	┌ <sub>200%</sub> ┌ <sub>250%</sub> ┌	300%	50% <b>Г</b> 400	0%					
c	criteria for determining el used an asset test or oth	igibility for fre	e or discoun	ted care Include in the	description whether the	e organızatıon			
4							_		
5a	Did the organization budg	et amounts fo	r free or disc	ounted care provided ui			4	Yes	
h					udgeted amount?		5a	Yes	
	-			•	_		5b	Yes	
Č							5c		No
6a	Did the organization prep	are a commur	nty benefit re	port during the tax year	?		6a	Yes	
b	If "Yes," did the organiza	tion make it a	vailable to th	ne public?			6b		No
			worksheets p	provided in the Schedule	H instructions Do not	t submit these			
7	Financial Assistance	and Certain	Other Com	munity Benefits at Co	st				
	Means-Tested	activities or programs	served		` ,	(e) Net community ben expense		f) Percei otal expe	
a	(from Worksheet 1)			7,730,289		7,730,	289	3 6	50 %
b				16,821,558	13,097,682	3,723,	876	1 7	60 %
С	Costs of other means-tested government programs (from								
d	and Means-Tested			24,551,847	13,097,682	11,454,	165	5 4	10 %
е	Community health improvement services and community benefit operations						0.53	2 =	70.04
f	'			1,635,053		1,635,	U53	0.7	70 %
	(from Worksheet 5) Subsidized health services			,	·	151,			70 %
h	· ·			7,928,401	5,939,867	1,988,	534	0 9	40 %
	Cash and in-kind contributions for community			289,949		289,	949	0.1	40 %
J	<b>Total.</b> Other Benefits			10,026,745	5,961,456	4,065,	_		20 %
k	Total. Add lines 7d and 7i .			34,578,592	19.059.138	15.519.	454	7.3	30 %

activities		tax year, an		his table if the o Part VI how its o						uildin	
		(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	<b>(d)</b> D	rect off	_	(e) Net community building expense		(f) Perc total ex	
1 Physical improvement	s and housing										
2 Economic developmen	nt										
3 Community support		8	1,200	5,56	53			5	,563		0 %
4 Environmental improv	ements		,	,							
5 Leadership developme	ent and training										
for community memb  6 Coalition building	ers	6	340	5,83	20			5	,830		0 %
7 Community health im	provement	<u> </u>	340	5,0.	10			<u> </u>	,030		
advocacy     Workforce developme	nt	22	200	1,99					,996 150		0 %
9 Other		1	20	1.					130		0 %
l0 Total		37	1,760	13,53	39			13	,539		
		e, & Collec	tion Practic	es						1	
Section A. Bad Debt Ex	_	d daht avnans	n accordance	e with Heathcare Fi	nancial M	20200	mont A	ccociation		Yes	No
1 Did the organizat Statement No 1!		u debt expense		· · · · ·	· · ·	·			1	Yes	
				xplain in Part VI th	е						
methodology use  3 Enter the estimates				expense attributable	• •	2		4,921,375			
patients eligible	under the org	anızatıon's fina	ancial assistan	ce policy Explain i	n Part VI						
				amount and the rat nefit				3.060.400			
4 Provide in Part V	I the text of t	the footnote to	the organization	on's financial stater ne attached financia	nents tha		l :rıbes b	3,069,489 ad debt expense			
Section B. Medicare	er on which t	ills lootilote is	contained in ti	ie attached illiancia	ii Stateiii	ents					
	ue received f	rom Medicare	(ıncludına DSH	and IME)		5	I	74,632,559			
				s on line 5		6		77,272,020			
						. 7		-2,639,461			
	Part VI the c	osting method	ology or source	ed in line 7 should e used to determine							
Cost account	ıng system	Γc。	st to charge ra	tio 🔽	Other						
ection C. Collection Pr	act ices										
<b>b</b> If "Yes," did the contain provision	organization's is on the colle	s collection pol ection practice	licy that applied s to be followed	uring the tax year? d to the largest nur d for patients who a	nber of its re known	s patie to qu	alify for	financial	9a 9b	Yes	
Part IV Managem	ent Comp	anies and J	oint Ventur	<b>es</b> (owned 10% or more b	officers, dir	ectors, t	ustees, ke	ey employees, and physici	ans—se	ee instruct	ions)
(a) Name of e	ntity	(E	<ul> <li>Description of principle activity of entited</li> </ul>		(c) Organi profit % o ownersh	r stock	,	d) Officers, directors, trustees, or key employees' profit % r stock ownership %	pro	e) Physic ofit % or ownershi	stock
L											
2											
3							+				
<u> </u>		+		<del></del>					+		
5											
5											
7											
8		†					+		$\top$		
9											
10							+				
11		1									
12											
		1									

Part V Facility Information										
Section A. Hospital Facilities	Licen	General	Children'	Teaching	Critical	Research	ER-2:	.o-H3		
(list in order of size from largest to smallest—see instructions) How many hospital facilities did the organization operate during the tax year?	ensed hospital	ral medical & surgical	en's hospital	ning hospital	al access hospital	arch facility	ER-24 hours	other	Other (Describe)	Facility reporting group
See Additional Data Table										

Schedule H (Form 990) 2013

Yes No

### Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

AUGUSTA HEALTH
Name of hospital facility or facility reporting group

If reporting on Part V, Section B for a single hospital facility only: line number of	1
hospital facility (from Schedule H, Part V, Section A)	

Con	munity Health Needs Assessment (Lines 1 through 8c are optional for tax years begining on or before March 23, 2012)			
1	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 9	1	Yes	
	If "Yes," indicate what the CHNA report describes (check all that apply)			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d	▼ How data was obtained			
е	▼ The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a CHNA 20 13			
3	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Part VI how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	3	Yes	
4	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital			
_	facilities in Part VI	5	<del>                                     </del>	Νo
5			Yes	₩
	If "Yes," indicate how the CHNA report was made widely available (check all that apply)			
а	Hospital facility's website (list url) WWW AUGUSTAHEALTH COM			
b	O ther website (list url)			
С	A vailable upon request from the hospital facility			
d	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted CHNA, indicate how (check all that apply as of the end of the tax year)			
а	Adoption of an implementation strategy that addresses each of the community health needs identified through the CHNA			
ь	Execution of the implementation strategy			
c	Participation in the development of a community-wide plan			
d	Participation in the execution of a community-wide plan			
е	Inclusion of a community benefit section in operational plans			
f	A doption of a budget for provision of services that address the needs identified in the CHNA			
	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted CHNA? If "No," explain in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		No
8a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	8a		No
b	<b>b</b> If "Yes" to line 8a, did the organization file Form 4720 to report the section 4959 excise tax?			
C	If "Yes" to line 8b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			
	Schodulo H /Fo			

P	art V Facility Information (continued)			
	nancial Assistance Policy		Yes	No
9	Did the hospital facility have in place during the tax year a written financial assistance policy that			
	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted care?	9	Yes	
10	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care?	10	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for free care $\frac{150\ 000000000000}{\%}$ %			
	If "No," explain in Part VI the criteria the hospital facility used			
11	Used FPG to determine eligibility for providing discounted care?	11	Yes	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care 250 0000000000000% If "No," explain in Part VI the criteria the hospital facility used			
12	Explained the basis for calculating amounts charged to patients?	12	Yes	
	If "Yes," indicate the factors used in determining such amounts (check all that apply)			
а	▼ Income level			
b	Asset level			
C	Medical indigency			
d	Insurance status			
е	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Residency			
i	Other (describe in Part VI)			
13	Explained the method for applying for financial assistance?	13	Yes	
14	Included measures to publicize the policy within the community served by the hospital facility?	14	Yes	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply)			
а	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
C	lacksquare The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
е	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available upon request			
g	Other (describe in Part VI)			
Bil	ling and Collections			
15	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial		\ <sub>\ \ -</sub> -	
16	assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	15	Yes	
	the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP			
а	Reporting to credit agency			
b	☐ Lawsuits			
c	Liens on residences			
d	Body attachments			
e	Other similar actions (describe in Section C)			
17	Did the hospital facility or an authorized third party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	17		No
	If "Yes," check all actions in which the hospital facility or a third party engaged			
а	Reporting to credit agency			
b	Lawsuits			
c	Liens on residences			
d	Body attachments			
_	Other similar actions (describe in Section C)			

If "Yes," explain in Part VI

	art v Facility Information (continued)			
18	Indicate which efforts the hospital facility made before initiating any of the actions listed in line 17 (check all that apply)			
а	Notified individuals of the financial assistance policy on admission			
b	Notified individuals of the financial assistance policy prior to discharge			
C	Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bil	lls		
d	Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's financial assistance policy			
е	Other (describe in Section C)			
Po	licy Relating to Emergency Medical Care			
			Yes	No
19	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	19	Yes	
	If "No," indicate why			
	The hospital facility did not provide care for any emergency medical conditions			
b	<u>-</u>			
	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)			
d	Other (describe in Part VI)			
Ch	arges to Individuals Eligible for Assistance under the FAP (FAP-Eligible Individuals)			
20	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP- eligible individuals for emergency or other medically necessary care			
	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged			
b	▼ The hospital facility used the average of its three lowest negotiated commercial insurance rates when calculating the maximum amounts that can be charged			
C	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged			
d	Other (describe in Part VI)			
21	During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	21		Νo
	If "Yes," explain in Part VI			
22	During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	22		No

#### Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.**Provide descriptions required for Part V, Section B, lines 1<sub>1</sub>, 3, 4, 5d, 6i, 7, 10, 11, 12i, 14g, 16e, 17e, 18e, 19c, 19d, 20d, 21, and 22. If applicable, provide separate descriptions for each facility in a facility reporting group, designated by "Facility A," "Facility B," etc.

for each facility in a facility rep	porting group, designated by "Facility A," "Facility B," etc.
Form and Line Reference	Explanation
AUGUSTA HEALTH	PART V, SECTION B, LINE 3 THE HOSPITAL FACILITY
	CONDUCTED FOCUS GROUPS AND ALSO HELD A
_	COMMUNITY HEALTH SUMMIT  PART V, SECTION B, LINE 61 AUGUSTA HEALTH FORMED A
AUGUSTA HEALTH	COMMITTEE UNDER THE BOARD OF DIRECTORS TO
	OVERSEE THE CHNA PROCESS, THE APPROVAL OF
	COMMUNITY BENEFIT PROGRAMS, AND AN ENDOWMENT OF
	\$11 MILLION TO SUPPORT THESE PROGRAMS
AUGUSTA HEALTH	PART V, SECTION B, LINE 7 NO HOSPITAL CAN ADDRESS
	ALL OF THE HEALTH NEEDS PRESENT IN ITS COMMUNITY
	AUGUSTA HEALTH IS COMMITTED TO SERVING THE COMMUNITY BY ADHERING TO ITS MISSION, USING ITS
	SKILLS AND CAPABILITIES, AND REMAINING A STRONG
	ORGANIZATION SO THAT IT CAN CONTINUE TO PROVIDE
	A WIDE RANGE OF COMMUNITY BENEFITS THIS
	IMPLEMENTATION STRATEGY DOES NOT INCLUDE
	SPECIFIC PLANS TO ADDRESS THE FOLLOWING HEALTH
	PRIORITIES THAT WERE IDENTIFIED IN THE 2013 COMMUNITY HEALTH NEEDS ASSESSMENT HEALTH
	BEHAVIORS AND COMMUNITY HEALTH EDUCATION TAKE
	PERSONAL RESPONSIBILITY IN REGARD TO HEALTHY
	LIFESTYLE CHOICES (NUTRITION, PHYSICAL ACTIVITY)
	AUGUSTA WILL PROVIDE EDUCATIONAL OPPORTUNITIES
	REGARDING NUTRITION, PHYSICAL ACTIVITY, AND
	CHRONIC DISEASE MANAGEMENT HOWEVER, THE
	HOSPITAL WILL NOT MEET THE NEED FOR INCREASED PERSONAL RESPONSIBILITY DUE TO A LACK OF EVIDENCE-
	BASED INTERVENTIONS AND INSUFFICIENT RESOURCES
	TO MAKE A MEANINGFUL CHANGE IN THIS AREA ACCESS
	AND AFFORDABILITY AFFORDABLE HEALTH INSURANCE
	DIRECTLY OFFERING INSURANCE PRODUCTS IS BEYOND
	THE PURVIEW OF THE HOSPITAL OTHER RESOURCES IN
	THE COMMUNITY, INCLUDING THE HEALTH INSURANCE
	EXCHANGES IMPLEMENTED BY THE ACA ARE MEETING THIS NEED AUGUSTA WILL ENGAGE IN PROMOTION OF THE
	EXCHANGES AUGUSTA ALSO WILL CONTINUE TO PROVIDE
	ACCESS TO AFFORDABLE HEALTH CARE THROUGH ITS
	CHARITY CARE PROGRAM BEHAVIORAL HEALTH
	DEPRESSION, TEEN SUICIDE, SUBSTANCE ABUSE, ACCESS
	TO MENTAL HEALTH CARE AND SUBSTANCE ABUSE
	TREATMENT SERVICESSOCIOECONOMIC FACTORS LOW INCOME/POVERTY IN STAUNTON AND WAYNESBORO THE
	HOSPITAL DOES NOT HAVE THE EXPERTISE TO
	EFFECTIVELY IMPACT ECONOMIC DEVELOPMENT ISSUES
-	
-	

Page 2

Part V Facility Information (continue
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Section D.	Other F	lealth (	Care F	Facilities	<b>That Are</b>	Not Licensed	, Registered,	or Similarly	Recognized	asa
Hospital F	acility									

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?\_\_\_\_\_

Name and address	Tune of Facility (decembe)		
Name and address	Type of Facility (describe)		
1			
2			
3			
4			
5			
7			
8			
9			
10			

Schedule H (Form 990) 2013

Schedule H (Form 990) 2013 Page **2** 

#### Part VI Supplemental Information

Provide the following information

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7, Part II and Part III, lines 2, 3, 4, 8 and 9b

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.)
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report

Form and Line Reference	Explanation
PART I, LINE 7	FOR PURPOSES OF PART I, LINE 7(A) THE ORGANIZATION USED THE METHODS PROVIDED IN THE 2013 SCHEDULE H INSTRUCTIONS TO COMPUTE A COST-TO-CHARGES RATIO TO CONVERT CHARITY CARE WRITE-OFFS TO COST AMOUNTS REPORTED ON LINES 7(B) AND 7 (G) WERE DERIVED FROM THE ORGANIZATION'S INTERNAL COST ACCOUNTING SYSTEM
PART I, LINE 7G	INPATIENT AND OUTPATIENT BEHAVIORAL HEALTH SERVICES ACCOUNT FOR \$1,236,425 OF THE NET COMMUNITY BENEFIT OF SUBSIDIZED SERVICES THESE SERVICES PROVIDE SHORT-TERM PSYCHIATRIC CARE FOR ADULTS AND GERIATRIC PATIENTS IN A SUPPORTIVE ENVIRONMENT WITH 24-HOUR NURSING CARE HOME HEALTH SERVICES PROVIDED BY THE ORGANIZATION CONTRIBUTED \$752,109 IN NET COMMUNITY BENEFIT AUGUSTA HEALTH'S HOME HEALTH PROGRAM OFFERS SKILLED NURSING CARE, PHYSICAL THERAPY, OCCUPATIONAL THERAPY, SPEECH THERAPY, AND MEDICAL SOCIAL WORKERS

Form and Line Reference	Explanation				
PART I, LN 7 COL(F)	TOTAL EXPENSES REPORTED ON FORM 990, PART IX, LINE 25 INCLUDES BAD DEBT IN THE AMOUNT OF \$16,289,742 THIS AMOUNT FOR BAD DEBT HAS BEEN REMOVED FOR PURPOSES OF COMPUTING PERCENTAGE OF TOTAL EXPENSE ON SCHEDULE H, PART I, LINE				
PART II, COMMUNITY BUILDING ACTIVITIES	IN PRIOR YEARS, THE PROGRAMS OF AHC COMMUNITY HEALTH FOUNDATION ADDRESSED THE COMMUNITY HEALTH AND WELLNESS NEEDS BEGINNING IN 2012, THESE PROGRAMS WERE TAKEN OVER BY THE HOSPITAL'S COMMUNITY BENEFIT COMMITTEE IN 2001, THE BOARD OF AUGUSTA HEALTH RECOGNIZED THAT NO ONE ORGANIZATION ALONE COULD IMPACT THE COMMUNITY AND IMPROVE COMMUNITY HEALTH TO ADDRESS THE WIDE RANGE OF NEEDS, AUGUSTA HEALTH'S BOARD CREATED THE AHC COMMUNITY HEALTH FOUNDATION, NOW THE COMMUNITY BENEFIT COMMITTEE THE HOSPITAL BOARD AND THE COMMUNITY BENEFIT COMMUNITY PARTNERSHIPS TO ADDRESS SYSTEMS THAT WILL LEAD TO A HEALTHIER COMMUNITY THE COMMUNITY HEALTH FORUM, THE AUGUSTA REGIONAL DENTAL CLINIC AND AUGUSTA REGIONAL FREE CLINIC, THE WORKING ON WELLNESS PROGRAM (WOW), FIT FOR LIFE AND MENTORING THE NEXT GENERATION ARE ALL PROGRAMS THAT THE FOUNDATION AND THE HOSPITAL HAVE SUPPORTED OR INITIATED TO HELP CREATE AND SUSTAIN A HEALTHY COMMUNITY SPECIFICALLY FOR 2011, SENIOR LEADERS OF THE ORGANIZATION PARTICIPATED IN THE GREATER AUGUSTA CHAMBER OF COMMERCE AND IN VARIOUS COMMUNITY SERVICE ORGANIZATION BOARDS AND COMMITTEES THE ORGANIZATION ALSO HELD A MEETING WITH SCHOOL SYSTEM REPRESENTATIVES TO DISCUSS THE WORKING ON WELLNESS PROGRAM (WOW) WHICH PROVIDES NUTRITIONAL EDUCATION TO ELEMENTARY SCHOOL CHILDREN THROUGHOUT THE COMMUNITY				

PART III, LINE 4	EXCERPT FROM 2012 FINANCIAL AUDIT, NOTE 1 PATIENT ACCOUNTS
	RECEIVABLE "PATIENT RECEIVABLES ARE RECORDED AT ESTABLISHED BILLING RATES
	WHEN PATIENT SERVICES ARE RENDERED ALLOWANCE FOR DOUBTFUL ACCOUNTS AND
	CONTRACTUAL ADJUSTMENTS ARE RECORDED AS DEDUCTIONS FROM PATIENT ACCOUNTS
	RECEIVABLE TO REDUCE RECORDED AMOUNTS TO THEIR NET REALIZABLE VALUE
	CONTRACTUAL ADJUSTMENTS REPRESENT THE DIFFERENCE BETWEEN ESTABLISHED
	BILLING RATES AND AMOUNTS REIMBURSED THE COMPANY PROVIDES AN ALLOWANCE
	FOR DOUBTFUL ACCOUNTS FOR ESTIMATED LOSSES RESULTING FROM THE
	UNWILLINGNESS OR INABILITY OF PATIENTS TO MAKE PAYMENTS FOR SERVICES THE
	ALLOWANCE IS DETERMINED BY ANALYZING HISTORICAL DATA AND TRENDS PATIENT
	ACCOUNTS RECEIVABLE ARE CHARGED OFF AGAINST THE ALLOWANCE FOR DOUBTFUL
	ACCOUNTS WHEN MANAGEMENT DETERMINES THAT RECOVERY IS UNLIKELY AND THE
	COMPANY CEASES COLLECTION EFFORTS "THE BAD DEBT AMOUNT LISTED IN PART III
	SECTION A, NUMBER 2 WAS CALCULATED USING WORKSHEET A ON PAGE 4 OF THE 2013
	SCHEDULE H INSTRUCTIONS THE PORTION OF BAD DEBT ATTRIBUTABLE TO PATIENTS
	ELIGIBLE FOR FINANCIAL ASSISTANCE IS BASED ON DISCHARGES IN 2013 PATIENTS
	THAT WERE CLASSIFIED AS "SP" WERE UN-INSURED AND THEREFORE CONSIDERED
	WITHOUT RESOURCES THEIR ACCOUNT STATUS WAS "BD" MEANING THAT THE ACCOUNT
	WAS CONSIDERED UNCOLLECTABLE AT THE TIME OF THE REPORT
ART III, LINE 9B	ONCE A PATIENT HAS BEEN DETERMINED TO BE ELIGIBLE FOR FINANCIAL ASSISTANCE,
ART III, LINE 36	ALL COLLECTION EFFORTS CEASE FOR CURRENT AND PAST DUE BALANCES AND THE
	NECESSARY ADJUSTMENTS ARE TAKEN TO THE ACCOUNTS RECEIVABLE SHOULD THE
	PATIENT ONLY BE ELIGIBLE FOR A PORTION OF FINANCIAL ASSISTANCE (THROUGH OUR
	SLIDING SCALE), NO-INTEREST, LOW-PAYMENT, AND LONG TERM PAYMENT PLANS ARE
	AVAILABLE

Explanation

Form and Line Reference

PART VI, LINE 2	THE AUGUSTA HEALTH BOARD OF DIRECTORS RECOGNIZES THAT THE HEALTH OF THE
ANT VI, LINE 2	COMMUNITY IS MULTI-FACETED AUGUSTA HEALTH PARTICIPATES WITH OVER 110
	AGENCIES AND ORGANIZATIONS IN THE COMMUNITY HEALTH FORUM BY DONATING STAFF
	SUPPORT AND RESOURCES TO COORDINATE MEETINGS THE GOALS OF THE FORUM ARE TO
	DETERMINE THE NEEDS OF THE COMMUNITY, IDENTIFY GAPS AND DUPLICATION OF
	SERVICES AND COORDINATE EFFORTS AS WELL AS TO FACILITATE COMMUNICATION AND
	EDUCATION AMONG ALL FORUM PARTICIPANTS ABOUT COMMUNITY HEALTH NEEDS IN
	2009, THE AUGUSTA HEALTH FOUNDATION IN CONJUNCTION WITH AUGUSTA HEALTH AND
	THE COMMNUNITY FORUM CONDUCTED A NEEDS ASSESSMENT WHICH IDENTIFIED MENTAL
	HEALTH AND CHRONIC DISEASE MANAGEMENT AS TWO PRIORITIES FOR THE AREA IN 2012
	AND 2013, AUGUSTA HEALTH AND PARTNER ORGANIZATIONS DEVELOPED THIS MORE
	EXTENSIVE COMMUNITY HEALTH NEEDS ASSESSMENT PLANNING PROCESS THAT INCLUDED
	COMMUNITY SURVEYS, PHYSICIAN SURVEYS, FOCUS GROUPS WITH KEY COMMUNITY
	LEADERS AND TWO COMMUNITY SUMMITS WITH OVER 60 HEALTH AND COMMUNITY LEADERS
	PROVIDING INPUT THE LEADERSHIP OF AUGUSTA HEALTH AND THE COMMUNITY HEALTH
	FORUM SUPPORT JOINT PLANNING AND ASSESSMENT AND BELIEVE THESE CHNA'S HELP
	HEALTH CARE PROVIDERS BUILD STRONGER RELATIONSHIPS WITH THEIR COMMUNITIES
	IDENTIFY NEEDS AND DEDICATE FUNDING AND OTHER RESOURCES TOWARD PROGRAMS
	THAT CLEARLY BENEFIT LOCAL RESIDENTS AFTER CONSIDERATION OF ALL DATA SOURCES
	PRESENTED THE HEALTH PRIORITIES IDENTIFIED FOR AUGUSTA COUNTY WERE CHRONIC
	DISEASE MANAGEMENT, HEALTH BEHAVIORS AND COMMUNITY HEALTH EDUCATION,
	ACCESS AND AFFORDABILITY, BEHAVIORAL HEALTH, AND SOCIOECONOMIC FACTORS TO
	VIEW THE FULL COMMUNITY HEALTH NEEDS ASSESSMENT REPORT, GO
	TOHTTP //WWW.AUGUSTAHEALTH.COM/SITES/DEFAULT/FILES/COMMUNITY_OUTREACH/AH- CHNA-2013 PDF
ART VI. LINE 3	1) FINANCIAL ASSISTANCE APPLICATIONS ARE ATTACHED TO BILLING STATEMENTS 2)
ART VI, LINE 3	FINANCIAL ASSISTANCE APPLICATIONS, AND COMMUNICATION REGARDING THE
	HOSPITAL'S FINANCIAL ASSISTANCE PROGRAM IS AVAILABLE AT EACH REGISTRATION
	AREA AND IN THE EMERGENCY ROOM 3) FINANCIAL COUNSELORS ARE LOCATED IN KEY
	AREAS OF THE HOSPITAL AND DISCUSS FINANCIAL ASSISTANCE OPTIONS TO PATIENTS
	PRIOR TO TREATMENT 4) THE HOSPITAL IS CONTRACTED WITH A THIRD PARTY COMPANY
	TO SCREEN AND DETERMINE GOVERNMENT PROGRAM ELIGIBILITY FOR UN-INSURED AND
	UNDER-INSURED PATIENTS 5) FINANCIAL ASSISTANCE APPLICATIONS ARE MADE
	AVAILABLE ON THE HOSPITAL WEBSITE

Explanation

Form and Line Reference

	'
PART VI, LINE 4	IN ORDER TO DEFINE THE BOUNDARIES OF THE COMMUNITY TO BE ASSESSED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT PROCESS, AN EVALUATION WAS CONDUCTED TO DETERMINE THE EXTENT OF THE PRIMARY SERVICE AREA FOR AUGUSTA HEALTH AUGUSTA HEALTH IS LOCATED IN AUGUSTA COUNTY, VIRGINIA, A COUNTY THAT GEOGRAPHICALLY ENCOMPASSES THE INDEPENDENT CITIES OF STAUNTON AND WAYNESBORO THE AUGUSTA COUNTY, STAUNTON AND WAYNESBORO AREA COVERS OVER 970 SQUARE MILES AND IS THE SECOND LARGEST COUNTY IN VIRGINIA AUGUSTA HEALTH IS THE ONLY HOSPITAL IN THIS LARGE GEOGRAPHIC AREA, AND HAS RECEIVED DESIGNATIONS FROM CMS AS A SOLE COMMUNITY HOSPITAL AND A RURAL REFERRAL HOSPITAL THE POPULATION OF THE COMBINED SERVICE AREA IS APPROXIMATELY 120,000 A ZIP CODE ANALYSIS WAS CONDUCTED BASED ON CALENDAR YEAR 2012 TO DETERMINE PERCENTAGES OF INPATIENT ADMISSIONS BY ZIP CODE A SEEN IN THE TABLE ON THE FOLLOWING PAGE, ZIP CODES FOR AUGUSTA COUNTY, STAUNTON, AND WAYNESBORO ACCOUNTED FOR 81 1% OF ALL ADMISSIONS TO AUGUSTA HEALTH IN ADDITION, MARKET SHARE DATA FOR THE AUGUSTA COUNTY, STAUNTON AND WAYNESBORO AREA PROVIDED BY TRUVEN, ONE OF THE LARGEST DATA ANALYTIC FIRMS IN THE COUNTRY, SHOW THAT APPROXIMATELY 70% OF ALL PATIENTS IN THESE ZIP CODES USE AUGUSTA HEALTH AS THEIR PRIMARY HEALTH CARE PROVIDER THE OTHER 20% OF ADMISSIONS TO AUGUSTA HEALTH COME PRIMARILY FROM SURROUNDING COUNTIES, INCLUDING ROCKBRIDGE COUNTY, BATH AND HIGHLAND COUNTIES, AND PORTIONS OF ROCKINGHAM, NELSON AND ALBEMARLE COUNTIES AS WELL AS TRAVELERS AND VISITORS FROM ACROSS THE COUNTRY, BATH COUNTY, FOO COMMUNITY HEALTH NEEDS ASSESSMENTS FOR THOSE AREAS IN WHICH THEY HAVE THE DOMINANT SHARE OF THE MARKET FOR THOSE COUNTY; BATH COUNTY, NOCKINGHAM COUNTY AND ALBEMARLE COUNTY, AND ALL OF THESE HOSPITALS HAVE INITIATED COMMUNITY HEALTH NEEDS ASSESSMENTS FOR THOSE COUNTY SOF THESE REASONS, IT WAS DETERMINED THAT AUGUSTA COUNTY, INCLUSIVE OF THE CITIES OF STAUNTON AND WAYNESBORO ("AUGUSTA COUNTY, INCLUSIVE OF THE CITIES OF STAUNTON AND WAYNESBORO ("AUGUSTA COUNTY, STAUNTON, WAYNESBORO AREA" OR
PART VI, LINE 5	AUGUSTA HEALTH RECEIVED THE FOLLOWING AWARDS IN 2013 AMERCIA'S 100 BEST HOSPITALS BY HEALTHGRADES, 100 GREAT COMMUNITY HOSPITALS BY BECKERS, COMMUNITY VALUE 100 HOSPITAL BY CLEVERLEY & ASSOCIATES QUALITY AWARDS RECEIVED IN 2013 WERE AMERICAN HEART ASSOCIATION'S MISSION LIFELINE BRONZE AWARD, AMERICAN STROKE ASSOCIATION GET WITH THE GUIDELINES, SILVER PERFORMANCE ACHIEVEMENT AWARD, ALSO IN 2013, AUGUSTA HEALTH EARNED OR MAINTAINED THE FOLLOWING ACCREDITATIONS AMERICAN ACADEMY OF SLEEP MEDICINE ACCREDITED CENTER, AMERICAN COLLEGE OF SURGEONS, COMMISSION ON CANCER FOR AN OUTSTANDING CANCER PROGRAM, THE JOINT COMMISSION PRIMARY STROKE CENTER CERTIFICATION, THE NATIONAL ACCREDITATION FOR BREAST CENTERS, NUCLEAR MEDICINE ACCREDITED FACILITY BY THE AMERICAN COLLEGE OF RADIOLOGY, RADIATION ONCOLOGY ACCREDITED FACILITY BY THE AMERICAN COLLEGE OF

Explanation

Form and Line Reference

Form and Line Reference	Explanation
PART VI, LINE 6	THE ORGANIZATION IS NOT PART OF AN AFFILIATED HEALTH CARE SYSTEM

Schedule I

AUGUSTA HEALTH CARE INC DBA AUGUSTA HEALTH

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

## Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.

Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at <a href="https://www.irs.gov/form990">www.irs.gov/form990</a>.

OMB No 1545-0047

DLN: 93493315004244

2013

Open to Public

**Employer identification number** 

UGUSTA HEALTH CARE INC L	DBA AUGUSTA NE	ALIN				54-1453954	
Part I General Inform	ation on Grant	s and Assistance				<b>'</b>	
<ul><li>Does the organization main the selection criteria used</li><li>Describe in Part IV the org</li></ul>	to award the grants	orassistance?					✓ Yes
					es. Complete if the ouplicated if additional		d "Yes" to
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) AUGUSTA REGIONAL DENTAL CLINIC 342 MULE ACADEMY RD FISHERVILLE,VA 22939	20-2922988	501(C)(3)	20,000				OPERATIONAL SUPPORT - MULTI- YEAR GRANT
(2) AUGUSTA REGIONAL FREE CLINIC PO BOX 153 FISHERVILLE,VA 22939	54-1651896	501(C)(3)	20,000				OPERATIONAL SUPPORT - MULTI- YEAR GRANT
(3) BLUE RIDGE COMMUNITY COLLEGE PO BOX 80 WEYERS CAVE, VA 24486	54-1268283	501(C)(3)	30,000				FUNDS TO BE ALLOCATED TO THE NURSING PROGRAM
(4) BOYS & GIRLS CLUBS PO BOX 1121 WAYNESBORO,VA 22980	54-1848714	501(C)(3)	16,450				OPERATIONAL SUPPORT
(5) CENTRAL SHENANDOAH EMS COUNCIL PO BOX 256 FISHERVILLE, VA 22939	54-1906904	501(C)(3)	10,000				FUNDING FOR COMMUNITY TRAINING
(6) CROSSROADS TO BRAIN INJURY RECOVERY 601 UNVIERSITY BLVD STE 317 HARRISONBURG, VA 22807	20-4795567	501(C)(3)	6,000				O PERATIO NAL SUPPORT
(7) HIGHLAND MEDICAL CENTER PO BOX 490 MONTEREY, VA 24465	54-1652356	501(C)(3)	5,000				O PERATIO NAL SUPPORT
(8) ROCKBRIDGE AREA TRANSPORTATION PO BOX 1108 LEXINGTON, VA 244023152	04-3586915	501(C)(3)	8,662				O PERATIO NAL SUPPORT
(9) VALLEY COMMUNITY SERVICES BOARD 110 W JOHNSON ST STAUNTON, VA 24401	54-1049477	501(C)(3)	20,000				OPERATIONAL SUPPORT - MULTI- YEAR GRANT
(10) VALLEY HOPE COUNSELING CENTER 20 STONERIDGE DR STE 202 WAYNESBORO, VA 22980	54-1956722	501(C)(3)	12,000				O PERATIO NAL SUPPORT
(11) VALLEY MISSION 1513 W BEVERLY ST STAUNTON,VA 24401	54-0930419	501(C)(3)	15,000				O PERATIO NAL SUPPORT
(12) VALLEY PROGRAM FOR THE AGINING PO BOX 817 WAYNESBORO, VA 229800603	54-0958526	501(C)(3)	10,000				O PERATIO NAL SUPPORT

П	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV, line 22.
	Part III can be duplicated if additional space is needed.	

·						
(a)Type of grant or assistan		lumber of cipients	<b>(c)</b> A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
Part IV Supplemental 1	Information.	Provide the inf	ormation required in Pa	art I, line 2, Part III, col	umn (b), and any other a	dditional information.

Supplemental In	<b>iformation.</b> Provide the information required in Part 1, line 2, Part 111, column (b), and any other additional information.
Return Reference	Explanation
,	AUGUSTA HEALTH CONTRIBUTES TOWARD A STATE AND FEDERAL MATCHING GRANT TO VRTA CURRENTLY, AUGUSTA HEALTH SUBSIDIZES THE SHUTTLE OPERATION ALONG THE ROUTE 250 CORRIDOR BETWEEN WAYNESBORO AND STAUNTON THIS SERVICE IS VITAL TO THE RESIDENTS OF THE COMMUNITY, AS FOR SOME, THIS IS THEIR ONLY MODE OF TRANSPORTATION TO AND FROM THE AUGUSTA HEALTH CAMPUS

#### **Additional Data**

Software ID:

**Software Version:** 

**EIN:** 54-1453954

Name: AUGUSTA HEALTH CARE INC DBA AUGUSTA HEALTH

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AUGUSTA REGIONAL DENTAL CLINIC 342 MULE ACADEMY RD FISHERVILLE, VA 22939	20-2922988	501(C)(3)	20,000				OPERATIONAL SUPPORT - MULTI- YEAR GRANT

Form 990,Schedule I, Pa	<u>rt II, Grants an</u>	<u>id Other Assistance</u>	<u>s to Governments</u>	and Organization	s in the United Sta	ites	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AUGUSTA REGIONAL FREE CLINIC PO BOX 153 FISHERVILLE,VA 22939	54-1651896	501(C)(3)	20,000				OPERATIONAL SUPPORT - MULTI- YEAR GRANT

<u> Form 990,Schedule I, Pa</u>	<u>rt II, Grants an</u>	<u>id Other Assistance</u>	<u>e to Governments</u>	and Organization	<u>s in the United Sta</u>	ites	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BLUE RIDGE COMMUNITY COLLEGE PO BOX 80 WEYERS CAVE,VA 24486	54-1268283	501(C)(3)	30,000				FUNDS TO BE ALLOCATED TO THE NURSING PROGRAM

Form 990,Schedule I, Par	orm 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	cash	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
BOYS & GIRLS CLUBS PO BOX 1121 WAYNESBORO,VA 22980	54-1848714	501(C)(3)	16,450			1	OPERATIONAL SUPPORT		

Form 990,Schedule I, Pai	rt II, Grants an	<u>d Other Assistance</u>	<u>a to Governments</u>	and Organization	<u>s in the United Sta</u>	ites	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CENTRAL SHENANDOAH EMS COUNCIL PO BOX 256 FISHERVILLE,VA 22939	54-1906904	501(C)(3)	10,000				FUNDING FOR COMMUNITY TRAINING

Form 990,Schedule 1, Pai	Form 990,Schedule 1, Part 11, Grants and Other Assistance to Governments and Organizations in the United States								
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
CROSSROADS TO BRAIN INJURY RECOVERY 601 UNVIERSITY BLVD STE 317 HARRISONBURG, VA 22807	20-4795567	501(C)(3)	6,000				O PERATIO NA L SUPPORT		

Form 990,Schedule I, Pa	rt II, Grants an	<u>id Other Assistance</u>	<u>e to Governments</u>	and Organization	s in the United Sta	ites	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HIGHLAND MEDICAL CENTER PO BOX 490 MONTEREY,VA 24465	54-1652356	501(C)(3)	5,000				O PERATIO NA L SUPPORT

Form 990,Schedule 1, Pai	rt II, Grants an	a Otner Assistance	to Governments	and Organizations	s in the United Sta	tes	
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ROCKBRIDGE AREA TRANSPORTATION PO BOX 1108 LEXINGTON, VA 244023152	04-3586915	501(C)(3)	8,662				OPERATIONAL SUPPORT

Form 990,Schedule 1, Pai	rt II, Grants an	<u>d Otner Assistance</u>	e to Governments	and Organization	<u>s in the United Sta</u>	ites	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VALLEY COMMUNITY SERVICES BOARD 110 W JOHNSON ST STAUNTON,VA 24401	54-1049477	501(C)(3)	20,000				OPERATIONAL SUPPORT - MULTI- YEAR GRANT

Form 990,Schedule 1, Pai	rt II, Grants an	<u>a Otner Assistance</u>	to Governments	and Organizations	s in the United Sta	ites	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	cash	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VALLEY HOPE COUNSELING CENTER 20 STONERIDGE DR STE 202 WAYNESBORO,VA 22980	54-1956722	501(C)(3)	12,000				OPERATIONAL SUPPORT

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States												
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance					
VALLEY MISSION 1513 W BEVERLY ST STAUNTON,VA 24401	54-0930419	501(C)(3)	15,000				OPERATIONAL SUPPORT					

Form 990,Schedule I, Pai	rt II, Grants an	<u>d Other Assistance</u>	to Governments	and Organizations	s in the United Sta	tes	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC Code section if applicable	<b>(d)</b> A mount of cash grant	cash	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VALLEY PROGRAM FOR THE AGINING PO BOX 817 WAYNESBORO,VA 229800603	54-0958526	501(C)(3)	10,000				OPERATIONAL SUPPORT

DLN: 93493315004244

OMB No 1545-0047

Schedule J (Form 990)

Department of the Treasury

Internal Revenue Service

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** ► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Name of the organization AUGUSTA HEALTH CARE INC DBA AUGUSTA HEALTH **Employer identification number** 

54-1453954

Pa	rt I Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel  Housing allowance or residence for personal use			
	▼ Travel for companions			
	Tax idemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account  Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
		-	103	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	▼ Compensation committee			
	✓ Independent compensation consultant ✓ Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization	ion		
а	Receive a severance payment or change-of-control payment?	4a	Yes	
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes	
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
a	The organization?	5a		Νo
b	Any related organization?	5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a	Yes	
b	Any related organization?	6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		Νo
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section $534958-6(c)$ ?	9		

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title	<b>(B)</b> Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of	<b>(F)</b> Compensation
	(i) Base compensation	(ii) Bonus & ıncentıve compensatıon	(iii) Other reportable compensation	other deferred compensation	benefits	columns (B)(ı)-(D)	reported as deferred in prior Form 990
See Additional Data Table							

Schedule J (Form 990) 2013

### Part IIII Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II

Also complete this part for any additional information

Return Reference	Explanation Explanation
PART I, LINE 1A	ANNUALLY, AUGUSTA HEALTH HOLDS A LEADERSHIP RETREAT FOR BOARD MEMBERS, MEDICAL STAFF, AND SENIOR MANAGEMENT SPOUSES ARE INVITED TO ATTEND THE RETREAT AT THE EXPENSE OF THE ORGANIZATION THE VALUE PLACED ON THE HOTEL/MEALS FOR THE TWO DAY PERIOD IS \$245 PER PERSON
PART I, LINES 4A-B	THE FOLLOWING INDIVIDUAL RECEIVED COMPENSATION FROM A SEVERANCE AGREEMENT JOHN HEIDER \$ 42,000 THE FOLLOWING INDIVIDUALS PARTICIPATED IN A SUPPLEMENTAL NON-QUALIFIED RETIREMENT PLAN THE AMOUNTS ARE REPRESENTED IN PART II, COLUMN (C) MARY MANNIX \$ 53,879 FRED CASTELLO 14,800 KATHLEEN HEATWOLE 9,760 LISA CLINE 11,934 KAREN CLARK 3,894
PART I, LINE 6	THE TOP EXECUTIVES OF AUGUSTA HEALTH WERE REQUIRED TO SET ANNUAL PERFORMANCE GOALS THAT ALIGNED WITH THE ORGANIZATION'S COMMITMENT TO PERFORMANCE EXCELLENCE THE GOALS WERE ESTABLISHED WITH FOCUS ON THE FOLLOWING SIX AREAS QUALITY, SERVICE, PEOPLE, COMMUNITY, GROWTH, AND FINANCE EACH GOAL WAS REQUIRED TO HAVE MEASURABLE OUTCOMES AND WAS REVIEWED AND APPROVED BY THE EXECUTIVE COMPENSATION COMMITTEE OF THE BOARD TO ENSURE THAT IT SUPPORTED THE ORGANIZATION'S QUEST FOR SERVICE AND OPERATIONAL EXCELLENCE WHILE NET EARNINGS WERE A CONSIDERATION IN THE AREA OF FINANCE, THE GOALS WERE ALSO CENTERED AROUND QUALITY, SERVICE, PEOPLE, COMMUNITY, AND GROWTH EACH EXECUTIVE'S GOALS WERE WEIGHTED ACROSS THE PILLAR GOALS BASED ON THEIR AREA OF RESPONBILITY WHEN AWARDING INCENTIVE COMPENSATION COMMITTEE OF THE BOARD REVIEWED THE YEAR-END ACCOMPLISHMENTS OF THE TOP EXECUTIVES AND AWARDED INCENTIVE COMPENSATION BASED ON THEIR ACTUAL PERFORMANCE AS COMPARED TO THE ESTABLISHED PERFORMANCE BENCHMARKS THESE AMOUNTS WERE PAID TO THE INDIVIDUALS FOR THE CURRENT REPORTING YEAR AND ACCRUED IN THE PREVIOUS YEAR THE AMOUNTS ARE AS FOLLOWS MARY MANNIX \$130,200 FRED CASTELLO 41,728 JOHN HEIDER 55,524 KATHLEEN HEATWOLE 30.000 LISA CLINE 51.113 KAREN CLARK 35.600

Schedule J (Form 990) 2013

Software ID: Software Version:

**EIN:** 54-1453954

Name: AUGUSTA HEALTH CARE INC DBA AUGUSTA HEALTH

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Form 990, Schedule J, Par	<u>rt II</u>	<u> Officers, Direc</u> t	<u>.ors, Trustees, Ke</u>	<u>y Employees, and</u>	<u> Highest Compens</u>	<u>ated Employees</u>		
(A) Name	_	(B) Breakdown o	of W-2 and/or 1099-MIS	SC compensation	(C) Deferred compensation	( <b>D)</b> Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	reported in prior Form
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	Compensation	Dellents	(D)(I)-(D)	990 or Form 990-EZ
MARY N MANNIX PRESIDENT & CEO	(ı) (ıı)		130,200	17,000	77,754 0	8,476 0	745,939	147,200
JOHN HEIDER CFO (UNTIL AUG)	(I) (II)		55,524	89,383 0	20,474	5,184	357,980 0 0	72,169
FRED CASTELLO MD CHIEF MEDICAL OFFICER	(I) (II)	0	0	30,245	38,675	6,951	424,635	5 58,956 0 0
KATHLEEN HEATWOLE VP OF PLANNING AND DEVELOP	(I) (II)		30,000	109,377 0	32,391	1,264	367,970 0 0	46,570 0
KAREN C CLARK VP OF PROFESSIONAL SERVICE	(I) (II)		35,600	13,088	26,089	1,827	7 227,148 0 0	48,688 0
JAMES WILSON ASST VP FACILITIES	(I) (II)		13,496	28,126 0	, o	4,170	186,708	20,720
LISA CLINE COO	(I) (II)		51,113	16,365	35,809	4,451	396,736	67,478
ROBERT MCWHIRT CNO	(I) (II)		0	0	21,165	3,906	215,231	. 0
BRUCE HALL CIO	(I) (II)		15,360	0	1 ./	4,554	221,731	. 15,360 0
WILLIAM WESLEY ADAMS JR ADMINISTRATIVE DIR REVENUE CYCLE	(I) (II)		14,538	0 0	0	1,415 0	5 170,368 0 0	3 14,538 0 0
DOUGLAS HOLROYD DIRECTOR OF PHARMACY	(I) (II)		9,445	0 0	· 1	8,266	162,211	9,445
AIMEE KARNES ADMIN DIR CLINICAL INFORMATICS	(I) (II)		11,310	0	3,852	4,308	158,105	11,310

DLN: 93493315004244 OMB No 1545-0047

2013

Schedule K (Form 990)

Department of the Treasury

# **Supplemental Information on Tax Exempt Bonds**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public

	nal Revenue Service			( (1 Ollil 330) alia its	, mser <b>u</b> ccions	, 15 dt <u>17 17</u>	<u></u>	<u> </u>				Inspec		
	e of the organization GUSTA HEALTH CARE INC DBA A	AUCUSTA HEALTL			<del>_</del>				Er	nployer id	Jentifica	ation nun	ıber	
AUG	USTA HEALTH CARE INC DBA A	AUGUSIA NEALIF	1						5-	4-14539	<b>354</b>			
Pa	rt I Bond Issues					$\overline{}$								
	'								(-) [			) O n	(i)	Pool
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue	price	<b>(f)</b> Descri	ption of purpose	e (g)	efeased		nalf of suer		ncing
									Yes	No	Yes	No	Yes	No
	INDUSTRIAL DEVELOPMENT													
A	AUTHORITY OF THE COUNTY OF AUGUSTA VA	54-1311681	05112MCP8	12-17-2003	33,510,000 CURRENT REFUNDING		×		x		Х			
	01 4000514 VA													
Pa	Proceeds													
					<i>F</i>	Α		В		С			D	
1	A mount of bonds retired					6,145,0	00		ļ					
	A mount of bonds legally defeas				$\bot$									
3	Total proceeds of issue		:	38,526,3	70	<u> </u>								
4	<u> </u>	Gross proceeds in reserve funds							<u> </u>					
5	Capitalized interest from procee													
6	Proceeds in refunding escrows													
7	Issuance costs from proceeds					374,0	87							
8	Credit enhancement from proce	eeds												
9	Working capital expenditures fr	rom proceeds												
10	Capital expenditures from proce	eeds												
11	Other spent proceeds				;	33,483,180								
12	Other unspent proceeds													
13	Year of substantial completion				19	94								
					Yes	No	Yes	No	Yes	<u> </u>	No	Yes		No
14	Were the bonds issued as part o	of a current refundi	ng issue?		Х									
15	Were the bonds issued as part of	of an advance refun	ıdıng ıssue?			Х								
16	Has the final allocation of proce		Х											
17					х									
Par	allocation of proceeds?  rt IIII Private Business Use								<u> </u>					
FGI	art III Private Business Use					4	В			С		D		
					Yes	No	Yes	No	Yes	r	No	Yes		No
1	Was the organization a partner	in a partnership, or	a member of an LL	C, which owned										

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Sche	dule K (Form 990) 2013									Page <b>2</b>
Par	Private Business Use (Continued)				•				_	
						3		C		D
_	A	<u> </u>	Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private but of bond-financed property?	isiliess use								
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or ot outside counsel to review any management or service contracts relating to the property?									
С	Are there any research agreements that may result in private business use o financed property?	of bond-								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or ot outside counsel to review any research agreements relating to the financed p									
4	Enter the percentage of financed property used in a private business use by eother than a section $501(c)(3)$ organization or a state or local government	entities <b>F</b>								
5	Enter the percentage of financed property used in a private business use as a unrelated trade or business activity carried on by your organization, another \$501(c)(3) organization, or a state or local government									
6	Total of lines 4 and 5									
7	Does the bond issue meet the private security or payment test?									
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds issued?									
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or dis	sposed of								•
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations se 1 141-12 and 1 145-2?	ections								
9	Has the organization established written procedures to ensure that all nonquabonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?									
Par	t IV Arbitrage								•	•
		Α			В		С		D	
		Yes	No	Yes	No	Ye	es	No	Yes	No
1	Has the Issuer filed Form 8038-T?		Х							
2	If "No" to line 1, did the following apply?									
а	Rebate not due yet?		Х							
b	Exception to rebate?		Х							
С	No rebate due?	Χ								
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed									
3	Is the bond issue a variable rate issue?		Х							
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х							
b	Name of provider									
С	Term of hedge									
d	Was the hedge superintegrated?									
e	Was the hedge terminated?									

Par	<b>LIV Arbitrage</b> (Continuea)								
		А		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
b	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		х						
7	Has the organization established written procedures to monitor the requirements of section 148?	х							
						•	•	•	

#### Part V Procedures To Undertake Corrective Action

	_ ^				C		מ	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?		Х						

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).				
Return Reference	Explanation			
	ISSUER NAME INDUSTRIAL DEVELOPMENT AUTHORITY OF THE COUNTY OF AUGUSTA, VA DATE THE REBATE COMPUTATION WAS PERFORMED 08/31/2010			
	THE SERIES 2003 BONDS WERE ISSUED FOR THE PURPOSE OF 1) REFUNDING THE ISSUER'S PRIOR SERIES 1993 BONDS, 2) FUNDING A DEBT SERVICE RESERVE FUND FOR THE SERIES 2003 BONDS, AND 3) PAYING COST OF ISSUANCE EXPENSES			
SCHEDULE K, PART II, LINE 11, OTHER SPENT PROCEEDS	THE AMOUNTS PRESENT ON PART II, LINE 11 REPRESENT AMOUNTS USED TO CURRENTLY REFUND BONDS ISSUED IN 1993			
	THE SERIES 2003 BONDS WERE ISSUED ENTIRELY TO REFUND A PRIOR ISSUE DATED BEFORE JANUARY 1, 2003 AND WERE NOT USED TO ACQUIRE NEW PROPERTY, THEREFORE, SCHEDULE K, PART III IS NOT REQUIRED TO BE COMPLETED FOR THIS ISSUE			

DLN: 93493315004244

# **Transactions with Interested Persons**

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions. ▶Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

Open to Public Inspection

Department of the Treasury	
Internal Revenue Service	

Schedule L (Form 990 or 990-EZ)

Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).  Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b  1 (a) Name of disqualified person  (b) Relationship between disqualified persons during the year under section yes  Person and organization  (c) Description of transaction  (d) Cor  Yes  2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section  4958.  3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization.  Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22  (a) Name of (b) (c) (d) Loan to (g) Organization  From (c) Organization  To From (c) From (default)  To From (d) From (d) Galance (d) Galance (d) Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 26.  To From (d) From (d) Galance (d) Interested Persons (d) Galance (d) Type of assistance (e) Purpose of as interested person and the organization (d) Type of assistance (e) Purpose of as interested person and the organization (d) Type of assistance (e) Purpose of as interested person and the organization (e) Purpose of as interested person and the organization (e) Purpose of as interested person and the organization (e) Purpose of as interested person and the organization (e) Purpose of as interested person and the organization (e) Purpose of as interested person and the organization (e) Purpose of as interested person and the organization (e) Purpose of as interested person and the organization (e) Purpose of as interested person and the organization (e) P
Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b  (c) Description of transaction  (d) Corves  (e) Person and organization  2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section  4958  3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization  Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization person and organization  (a) Name of line and long from Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or if the organization organization or ganization principal amount on Form 990, Part X, line 5, 6, or 22  (a) Name of long long long long long long long long
1 (a) Name of disqualified person   (b) Relationship between disqualified person and organization   (c) Description of transaction   (d) Cor   Yes    2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section   4958      3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization              Complete if the organization answered "Yes" on Form 90 - Ez, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22    (a) Name of interested person
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958
2 Enter the amount of tax incurred by organization managers or disqualified persons during the year under section 4958 .
A Enter the amount of tax, if any, on line 2, above, reimbursed by the organization
### Senter the amount of tax, if any, on line 2, above, reimbursed by the organization
### Senter the amount of tax, if any, on line 2, above, reimbursed by the organization
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A 1958
### Senter the amount of tax, if any, on line 2, above, reimbursed by the organization
### Senter the amount of tax, if any, on line 2, above, reimbursed by the organization
### Senter the amount of tax, if any, on line 2, above, reimbursed by the organization
### Senter the amount of tax, if any, on line 2, above, reimbursed by the organization
A Enter the amount of tax, if any, on line 2, above, reimbursed by the organization
Loans to and/or From Interested Persons.  Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22  3) Name of nterested person  With organization  To From  To
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22  a) Name of nterested person  Relationship organization  Relationship organization  To From
Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a, or Form 990, Part IV, line 26, or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22  a) Name of nterested person  Relationship organization  Relationship organization  To From
organization reported an amount on Form 990, Part X, line 5, 6, or 22  a) Name of nterested person    Co
A) Name of Interested person with organization or Assistance Benefitting Interested Persons.  Complete if the organization answered Tyes" on Form 990, Part IV, line 27.  (e) Original principal amount of assistance (f) Balance (g) In default? Approved by board or committee?  Yes No Yes No Yes No Yes  No Yes  (a) Name of Interested Persons.  (b) Relationship between interested person and the organization or form 990, Part IV, line 27.
Relationship with organization?  To From  To Fro
person with organization organization? amount by board or committee?  To From Yes No Yes No Yes  To From Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (c) A mount of assistance (d) Type of assistance (e) Purpose of as interested person and the person interested person and the in
organization organization or committee?  To From Yes No Yes No Yes No Yes  To From Yes No Yes No Yes  To From Yes No Yes No Yes  To From Yes No Ye
To From Yes No Yes No Yes No Yes  To From Yes No Yes No Yes  To From Yes No Yes  To Fr
To From Yes No Yes No Yes  To From Yes No Yes No Yes  To From Yes No Yes  To Form Yes  To Form Yes No Yes  To Form Yes  To Form Yes  To Form Yes  To From Yes  To Form Yes  To For
tal \$  Interested Persons.  Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (a) Name of interested person and the interested person and the interested person and the person interested person and the
Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (b) Relationship between person interested person and the control of the organization and the control of the organization answered (c) Amount of assistance (d) Type of assistance (e) Purpose of as organization and the control of the organization and the control of the organization and the control of the organization answered "Yes" on Form 990, Part IV, line 27.
Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (b) Relationship between person interested person and the control of the organization and the control of the organization answered (c) Amount of assistance (d) Type of assistance (e) Purpose of as organization and the control of the organization and the control of the organization and the control of the organization answered "Yes" on Form 990, Part IV, line 27.
Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (b) Relationship between person interested person and the continuous of assistance interested person and the continuous descriptions.
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (b) Relationship between person interested person and the (c) Amount of assistance (d) Type of assistance (e) Purpose of as
Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (b) Relationship between person interested person and the control of the organization and the control of the organization answered (c) Amount of assistance (d) Type of assistance (e) Purpose of as organization and the control of the organization answered "Yes" on Form 990, Part IV, line 27.
Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (b) Relationship between person interested person and the control of the organization and the control of the organization answered (c) Amount of assistance (d) Type of assistance (e) Purpose of as organization and the control of the organization answered "Yes" on Form 990, Part IV, line 27.
Grants or Assistance Benefitting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (a) Name of interested person   (b) Relationship between person   (c) Amount of assistance   (d) Type of assistance   (e) Purpose of assistance   (e) Purpose of assistance   (e) Purpose of assistance   (f) Type of assistance   (f) Type of assistance   (f) Purpose of assistance   (f) Type of assista
Complete if the organization answered "Yes" on Form 990, Part IV, line 27.  (a) Name of interested person and the (c) Amount of assistance person (d) Type of assistance (e) Purpose of as
(a) Name of interested person and the (b) Relationship between interested person and the (c) A mount of assistance (d) Type of assistance (e) Purpose of as
person Interested person and the
Organization

Part IV Business Transactions Involving Interested Persons.

Complete if the organizations			e 28a, 28b, or 28c.		
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	(e) Sh of organiz reveni	: zation's
				Yes	No
(1) HEATHER SMITH	FAMILY RELATIONSHIP WITH BOARD MEMBER E STUART CROW	,	COMPENSATION AS EMPLOYEE OF AUGUSTA HEALTH CARE, INC		No
(2) BRENDA CASTELLO	FAMILY RELATIONSHIP WITH KEY EMPLOYEE FRED CASTELLO, MD	,	COMPENSATION AS EMPLOYEE OF AUGUSTA HEALTH CARE, INC		Νo
(3) JOANNE DAY	FAMILY RELATIONSHIP WITH BOARD MEMBER ANN MCPHERSON	· · · · · · · · · · · · · · · · · · ·	COMPENSATION AS EMPLOYEE OF AUGUSTA HEALTH CARE, INC		No
(4) PATTI KANNEY	FAMILY RELATIONSHIP WITH BOARD MEMBER WILLIAM PFOST	,	COMPENSATION AS EMPLOYEE OF AUGUSTA MEDICAL GROUP, A RELATED ORGANIZATION THE BOARD OF DIRECTORS OF AUGUSTA HEALTH CARE, INC SETS THE COMPENSATION LEVELS FOR AUGUSTA MEDICAL GROUP THIS COST IS NOT REFLECTED IN AUGUSTA HEALTH CARE'S TOTAL EXPENSE		No

### Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions)

Return Reference Explanation
------------------------------

DLN: 93493315004244

OMB No 1545-0047

**SCHEDULE M** (Form 990)

### **Noncash Contributions**

▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

**Inspection** 

Department of the Treasury Internal Revenue Service Name of the organization

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

**Employer identification number** 

	ISTA HEALTH CARE INC DBA AUGUSTA HEALTH				5.4.4.5305.4		bc.	
Pa	rt I Types of Property				54-1453954			
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contributio amounts reported o Form 990, Part VII line 1g	n Method of n noncash contr			ınts
	Art—Works of art							
_	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7								
	Intellectual property							
9	Securities—Publicly traded .							
10	Securities—Closely held stock .							
	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
	Qualified conservation contribution—Historic structures							
14	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—Other							
18	Collectibles					,		
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ► (	Х	1	500,0	00 FMV			
ΕQι	JIPMENT AND )	_						
26	O ther ►()							
27	O ther ►()							
28	O ther ► ()							
29	Number of Forms 8283 received by the for which the organization completed				29			
	for which the organization completed	1 01111 0203,	rait IV, Dollee Acknowled	ugement			Yes	No
30a	During the year, did the organization	receive hy	contribution any property r	reported in Part I lines	: 1 through 28 that		163	140
	it must hold for at least three years f							
	for exempt purposes for the entire ho				ned to be used	200		N.
L	If "Yes," describe the arrangement in					30a		No
31	Does the organization have a gift acc		licy that requires the revie	w of any non-standard	contributions?	31		No
32a								
JZa		iu parties oi	<del>-</del>		noncusii	'		
		·		· ·	·	32a		No
	If "Yes," describe in Part II  If the organization did not report an a	amount in co	lump (c) for a type of area	erty for which column	(a) is chacked			
33	describe in Part II	amount III CC	numm (c) for a type of prop	ercy for willen column	(a) is checked,			

Part II

Supplemental Information. Provide the information required by Part I, lines 30b,

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference Explanation

Schedule M (Form 990) (2013)

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As Filed Data -

DLN: 93493315004244

**SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

# Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047 2013 Open to Public Inspection

Employer identification number Name of the organization AUGUSTA HEALTH CARE INC DBA AUGUSTA HEALTH 54-1453954

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 1	THE EXECUTIVE COMMITTEE SHALL CONSIST OF THE CHAIR, THE VICE-CHAIR, THE PRESIDENT, THE SECRETARY, AND THE TREASURER AND TWO OTHER MEMBERS OF THE BOARD THE CHAIR OF THE BOARD SHALL BE THE CHAIR OF THE EXECUTIVE COMMITTEE. IT SHALL BE THE DUTY OF THE EXECUTIVE COMMITTEE TO REVIEW AND ORGANIZE MATTERS TO BE CONSIDERED BY THE BOARD, TO DELIBERATE MATTERS OF A SIGNIFICANT STRATEGIC OR ADMINISTRATIVE NATURE, AND TO ADVISE THE BOARD AND ADMINISTRATION ON SUCH MATTERS. THE EXECUTIVE COMMITTEE MAY ACT ON BEHALF OF THE BOARD BUT ONLY WHEN SPECIFICALLY AUTHORIZED BY THE BOARD TO DO SO THE EXECUTIVE COMMITTEE SHALL HANDLE ALL MATTERS RELATED TO EXECUTIVE COMPENSATION WHEN EXECUTIVE COMPENSATION MATTERS ARE BEING DELIBERATED, ANY COMMITTEE MEMBER WHO MAY BE DEEMED TO HAVE A DISQUALIFYING BUSINESS, PERSONAL OR PROFESSIONAL RELATIONSHIP WITH THE CORPORATION WILL BE EXCUSED, INCLUDING BUT NOT LIMITED TO THE PRESIDENT AND PRACTICING PHY SICIANS. THE PRESIDENT MAY PRESENT INFORMATION, MAKE RECOMMENDATIONS AND ANSWER QUESTIONS ON MATTERS OF COMPENSATION BUT MAY NOT BE A VOTING MEMBER ON THESE MATTERS EXECUTIVE COMPENSATION MATTERS SHALL BE REVIEWED AT LEAST ANNUALLY TO EVALUATE THE PERFORMANCE OF THE PRESIDENT AND TO OVERSEE THE ADMINISTRATION OF THE EXECUTIVE COMPENSATION SYSTEM AND APPROVE COMPENSATION PROVIDED UNDER THAT SYSTEM ON BEHALF OF THE BOARD THE EXECUTIVE COMMITTEE SHALL ADMINISTER THE CORPORATE CONTRACT POLICY AS APPROVED BY THE BOARD AND, ON BEHALF OF THE BOARD THE COMMITTEE SHALL PROVIDE FOR REVIEW OF ALL CONTRACTS WITH PHY SICIANS AND CONTRACTS FOR TRANSACTIONS OUTSIDE THE NORMAL COURSE OF BUSINESS. THE CONTRACTS WITH PHY SICIANS AND CONTRACTS FOR TRANSACTIONS OUTSIDE THE NORMAL COURSE OF BUSINESS. THE CONTRACTS WITH PHY SICIANS AND CONTRACTS FOR TRANSACTIONS ANY EXECUTIVE COMMITTEE MEMBER WHO MAY HAVE A DISQUALIFY ING BUSINESS, PERSONAL OR PROFESSIONAL RELATIONSHIP WITH THE CORPORATION OR ANY BNTITY WHICH HAS OR MAY HAVE A COMPETING INTEREST WITH THE CORPORATION WILL BE EXCUSED FROM DELIBERATING ON ANY MATTERS RE

Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 4	THE POSITION OF VICE PRESIDENT WAS REMOVED AS AN OFFICER

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11	THE DIRECTOR OF ACCOUNTING WILL MAKE COPIES OF THE FORM 990 AVAILABLE TO THE CFO AND CEO FOR REVIEW THE FINAL VERSION OF THE RETURN WILL BE POSTED ON THE ORGANIZATION'S INTERNAL WEBSITE WITH ACCESS RESTRICTED TO THE BOARD AND KEY ADMINISTRATIVE PERSONNEL FOR REVIEW ALL QUESTIONS WILL BE RESOLVED AND ANSWERED BY THE CEO, CFO OR DIRECTOR OF ACCOUNTING

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 12C	THE GOVERNANCE COMMITTEE IS CHARGED WITH REVIEWING THE CONFLICT OF INTEREST STATEMENTS EACH YEAR THE REVIEW IS CONDUCTED AFTER THE ANNUAL BOARD MEETING IN APRIL CONFLICT OF INTEREST REVIEWS OCCUR AT THE BEGINNING OF EACH BOARD AND COMMITTEE MEETING IN CONNECTION WITH ANY ACTUAL OR POSSIBLE CONFLICT OF INTEREST, AN INTERESTED PERSON MUST DISCLOSE THE EXISTENCE OF THE FINANCIAL INTEREST AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL MATERIAL FACTS TO THE DIRECTORS AND MEMBERS OF THE COMMITTEES WITH BOARD DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT THOSE FOUND TO BE IN A CONFLICT OF INTEREST MUST ABSTAIN FROM VOTING AND MAY BE ASKED TO LEAVE THE MEETING DEPENDING ON THE TOPIC AND THEIR DEGREE OF CONFLICT

Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 15	AUGUSTA HEALTH UTILIZES THE SERVICES OF INTEGRATED HEALTHCARE STRATEGIES, 901 MARQUETTE AVENUE SOUTH SUITE 2100 MINNEAPOLIS, MINNESOTA TO DETERMINE COMPETITIVE WAGE RANGES, VARIABLE COMPENSATION AND PREQUISITES FOR EXECUTIVE POSITIONS IT IS THE GOAL OF THE AUGUSTA HEALTH BOARD TO SATISFY THE FOLLOWING OBJECTIVES 1) COMPETITIVENESS THE PROCESS MUST FRODUCE COMPENSATION AND BENEFIT LEVELS. THAT ENABLE THE BOARD TO ATTRACT AND RETAIN THE MANAGEMENT LEADERSHIP ESSENTIAL TO CARRY ING OUT ITS MISSION 2) STRATEGIC ALIGNMENT THE PROCESS MUST ALIGN EXECUTIVE COMPENSATION WITH THE INSTITUTION'S STRATEGIC GOALS IT MUST REWARD MANAGEMENT FOR ACCOMPLISHING THESE GOALS 3) REGULATORY COMPLIANCE. THE PROCESS MUST ASSURE THAT THE INSTITUTION MEETS ITS CHARITABLE PURPOSE OBLIGATIONS TO REMAIN TAX-EXEMPT AND THEREFORE WILL REVIEW AND APPROVE ALL FORMS OF EXECUTIVE COMPENSATION AND BENEFITS IN A MANNER NECESSARY TO QUALIFY FOR THE "REBUTTABLE PRESUMPTION OF REASONABLENESS" UNDER THE INTERMEDIATE SANCTIONS RULES OF SECTION 4958 OF THE IRC SO AS TO AVOID THE IMPOSITION OF INTERMEDIATE SANCTIONS IN THE FORM OF EXCISE TAXES PENALTIES ON ITS TRUSTEES AND EXECUTIVES 4) PUBLIC TRUST BOARD MEMBERS ARE INVESTED WITH A PUBLIC TRUST TO SHEPHERD INSTITUTIONAL ASSETS AS RESPONSIBLE FIDUCIARIES AND REPRESENTATIVES THEREFORE, THE PROCESS MUST ASSURE THAT COMPENSATION AND BENEFIT LEVELS ARE REASONABLE, NOT EXCESSIVE, AND DEPENSIBLE IF AND WHEN SUBJECTED TO PUBLIC SCRUTINY THE BASE SALARY BENCHMARKS USED ARE 50TH OR 60TH PERCENTILE OF SIMILAR POSITIONS IN PER INSTITUTIONS FOR EXPERIENCED PROFESSIONALS SENIOR EXECUTIVES AND WARRABLE COMPENSATION. INDIVIDUAL PERFORMANCE AND COMPENSATION WILL NOT BE MORE THAN THE 75TH PERCENTILE COMPENSATION, INDIVIDUAL PERFORMANCE AND COMPENSATION WILL NOT BE MORE THAN THE 75TH PERCENTILE COMPENSATION. FOR EXECUTIVE COMMITTEE ON THE FOULL COMPENSATION PROGRAM AT AUGUSTA HEALTH IN AN EXECUTIVE SESSION OF THE BOARD CONFLICTED MEMBERS WERE EXCUSED FROM THE MEETING AMTERIAL COVERED NUCLED THE DESIGN OF THE COMPENSATION

Return Reference	Explanation
FORM 990, PART VI, SECTION C, LINE 18	PHOTOCOPIES OF THE FORM 990 ARE AVAILABLE UPON REQUEST AT THE ORGANIZATION'S ACCOUNTING OFFICE. IN ADDITION, RECENT FILINGS OF THE FORM 990 ARE AVAILABLE ONLINE AT WWW. GUIDESTAR ORG

Return Reference	Explanation
'	COPIES OF THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND AUDITED FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST AT THE ORGANIZATION'S ACCOUNTING OFFICE PLEASE DIRECT ALL REQUESTS TO AUGUSTA HEALTH CARE, INC ATTN DIRECTOR OF ACCOUNTING PO BOX 1000 FISHERSVILLE, VA 22939-1000

Return Reference	Explanation
FORM 990, PART VI, LINE 16B, JOINT VENTURES POLICY	WHILE THERE IS NOT A WRITTEN POLICY IN PLACE REFERENCING JOINT VENTURES SPECIFICALLY, THE BOARD PRIORITIZES COMPLIANCE ISSUES AND HAS TWO BOARD STANDING COMMITTEES THAT CONTINUOUSLY SURVEY THE HEALTH SYSTEM'S ACTIVITIES AS IT RELATES TO SAFE GUARDING THE ORGANIZATIONS TAX EXEMPT STATUS THE TWO COMMITTEES ARE THE COMPLIANCE COMMITTEE AND THE GOVERNANCE COMMITTEE ADDITIONALLY, CORPORATE COUNSEL FREQUENTLY ATTENDS BOARD MEETINGS AND EXECUTIVE COMMITTEE MEETINGS TO ASSURE ALL BUSINESS OF THE HEALTH SYSTEM IS CONDUCTED TO SAFE GUARD TAX EXEMPT STATUS EVIDENCE OF SUCH CAN BE FOUND IN MINUTES OF THE BOARD AND COMMITTEE MEETINGS

Return Reference	Explanation
FORM 990, PART IX, LINE 11G	PHY SICIAN FEES PROGRAM SERVICE EXPENSES 6,409,594 MANAGEMENT AND GENERAL EXPENSES 0 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 6,409,594 PURCHASED SERVICES PROGRAM SERVICE EXPENSES 6,900,803 MANAGEMENT AND GENERAL EXPENSES 3,378,336 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 10,279,139 MAINTENANCE CONTRACTS PROGRAM SERVICE EXPENSES 3,529,499 MANAGEMENT AND GENERAL EXPENSES 1,283,635 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 4,813,134 CONSULTANTS PROGRAM SERVICE EXPENSES 1,679,182 MANAGEMENT AND GENERAL EXPENSES 1,428,786 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 3,107,968 OTHER FEES PROGRAM SERVICE EXPENSES 0 MANAGEMENT AND GENERAL EXPENSES 1,458,022 FUNDRAISING EXPENSES 0 TOTAL EXPENSES 0 TOTAL EXPENSES 1,458,022

Return Reference	Explanation
FORM 990, PART XI, LINE 9	SHENANDOAH HOUSE ACTIVITY -228,469 CHANGE IN FUNDED STATUS OF PENSION PLAN 11,883,792 TEMPORARILY RESTRICTED CONTRIBUTIONS -352,723 ADMINISTRATIVE FEES 13,657 SHENANDOAH HOUSE SUBSIDY 217,947

	Return Reference	Explanation
FORM	M 990, PART XII, LINE 2C	THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR

Return Reference	Explanation
STATEMENT PURSUANT TO SECTION 1 351-3(A)	AUGUSTA HEALTH CARE, INC TRANSFERRED CASH WITH AN AGGREGATE FAIR MARKET VALUE AND A BASIS OF \$896,225 TO VIRGINIA SOLUTION SPC, LTD (FEIN 98-0507760) ON VARIOUS DATES THROUGHOUT THE YEAR DETAILS ARE AVAILABLE UPON REQUEST NO PRIVATE LETTER RULINGS WERE ISSUED BY THE INTERNAL REVENUE SERVICE IN CONNECTION WITH THE SECTION 351 EXCHANGE

DLN: 93493315004244

2013

OMB No 1545-0047

Open to Public . Inspection

# **Related Organizations and Unrelated Partnerships**

**SCHEDULE R** (Form 990)

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990. ► See separate instructions. ► Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization AUGUSTA HEALTH CARE INC DBA AUGUSTA HEALTH **Employer identification number** 

54-1453954

Part I Identification of Disregarded Entities Con						(6)		
(a) Name, address, and EIN (If applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	End-of-y	e) ear assets	<b>(f)</b> Direct controlling entity		
Part II Identification of Related Tax-Exempt Org or more related tax-exempt organizations duri		ne organization an	swered "Yes"	' on Forr	m 990, Part I	V, line 34 because it	had or	ne
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code s	ection P	<b>(e)</b> Public charity statu f section 501(c)(3		Section (13) co en	ntrolle tity?
(1) AHC COMMUNITY HEALTH FOUNDATION	SUPPORTING ORGANIZATION	VA	501(C)(3)		NE 11A, I	AUGUSTA HEALTH CARE	Yes Yes	No
PO BOX 1000						INC		
FISHERSVILLE, VA 22939 54-2042365								
(2) AUGUSTA MEDICAL GROUP	HEALTHCARE	VA	501(C)(3)	LIN	NE 9	AUGUSTA HEALTH CARE	Yes	
PO BOX 1000								
FISHERSVILLE, VA 22939 26-2559916								

Part III	II Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line because it had one or more related organizations treated as a partnership during the tax year.								ne 34	ļ				
	(a) Name, address, and EIN of related organization		<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	e controlling or entity i	(e) Predominant income(related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-yea assets	(h) Disproprtionat r allocations?		te Code V-UBI amount in bo 20 of Schedule K-1 (Form 1065)	managing partner?		<b>(k)</b> Percentage ownership
						,			Yes	No		Yes	No	
													$\sqcup$	
													igwdap	
													$\vdash \vdash$	
Part IV	line 34 because it had one or mo	ore related organiza	ations treated as		poration or (d)	trust during (e)	the tax ye	ar.	(g)	<del></del>	(h)	(i	i)	IV,
N	ame, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)		Dırect controllı entity	ng Type of entit (C corp, S corp, or trust)		e of	e of end- -year ssets		ercentage wnership	(b)( contr ent	rolled tity?	
												Yes		No
													-	
													ļ	

Part V	<b>Transactions With Related Organizations</b> Complete if the organizations	atıon answered "Y	es" on Forr	m 990, Part IV, line	34, 35b, or 36.			
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule						Yes	No
<b>1</b> During	g the tax year, did the orgranization engage in any of the following transactions with or	ne or more related org	ganızatıons l	isted in Parts II-IV?				
<b>a</b> Red	ceipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity					1a	Yes	
<b>b</b> Gift	t, grant, or capital contribution to related organization(s)					1b		No
<b>c</b> Gıft	t, grant, or capital contribution from related organization(s)					1c		No
<b>d</b> Loa	ans or loan guarantees to or for related organization(s)					1d		No
<b>e</b> Loa	ans or loan guarantees by related organization(s)					1e		No
<b>f</b> Div	idends from related organization(s)					1f		No
<b>g</b> Sal	e of assets to related organization(s)					<b>1</b> g		No
<b>h</b> Pur	rchase of assets from related organization(s)					1h		No
i Exc	hange of assets with related organization(s)					1i		No
<b>j</b> Lea	se of facilities, equipment, or other assets to related organization(s)					1j	Yes	
<b>k</b> Lea	ase of facilities, equipment, or other assets from related organization(s)					1k		No
	formance of services or membership or fundraising solicitations for related organization	on(s)				11		No
	formance of services or membership or fundraising solicitations by related organization					1m	Yes	
	ring of facilities, equipment, mailing lists, or other assets with related organization(s)					1n	Yes	
	aring of paid employees with related organization(s)					10	Yes	
<b>p</b> Rei	mbursement paid to related organization(s) for expenses					1p		No
<b>q</b> Rei	mbursement paid by related organization(s) for expenses					1q	Yes	
<b>r</b> Oth	ner transfer of cash or property to related organization(s)					1r		No
<b>s</b> Oth	ner transfer of cash or property from related organization(s)					1s		No
<b>2</b> If th	he answer to any of the above is "Yes," see the instructions for information on who mu	ıst complete thıs lıne	, including c	overed relationships a	and transaction thresholds			
	(a) Name of related organization		(b) nsaction pe (a-s)	(c) Amount involved	(d) Method of determining an	ount i	nvolved	1
(1) AHC CC	OMMUNITY HEALTH FOUNDATION	R		217,947	ВООК			
(2) AUGUS	TA MEDICAL GROUP	М		2,796,657				
(3) AUGUS	TA MEDICAL GROUP	Q		41,927,673	INTERCO A/R			
(4) AUGUS	TA MEDICAL GROUP	A		552,342				

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions													
<b>(a)</b> Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	( <b>h)</b> Disproprtiona allocations <sup>7</sup>	_	(i) Code V <sup>2</sup> UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
		·					<u> </u>						

Schedule R (Form 990) 2013

# Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013



# TY 2013 Earnings and Profits Other Adjustments Statement

Name: AUGUSTA HEALTH CARE INC DBA AUGUSTA HEALTH

**EIN:** 54-1453954

Description	Amount
RELATED PARTY PREMIUMS	-6,931,719
RELATED PARTY UNDERWRITING EXP	892,956

Consolidated Financial Statements

Years Ended December 31, 2013 and 2012 with Independent Auditors' Report



# Officers

The Rev John C Peterson Chairman

Victor M Santos Vice Chairman

Mary N Mannix President/CEO

Ann D McPherson Secretary

William L Pfost Treasurer

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# **Independent Auditors' Report**

Board of Directors Augusta Health Care, Inc. and Affiliates Fishersville, Virginia

We have audited the accompanying consolidated financial statements of Augusta Health Care. Inc. and Affiliates (the "Company"), which comprise the consolidated balance sheets as of December 31, 2013 and 2012, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended and the related notes to the consolidated financial statements

# Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error

# Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion

# **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2013 and 2012, and the results of its operations and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America



Board of Directors Augusta Health Care, Inc. and Affiliates

#### Other Matters

Reports on Consolidating Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements of the Company as a whole. The 2013 consolidating balance sheets, consolidating statements of operations, and consolidating changes in net assets on pages 29 through 31 are presented for purposes of additional analysis of the 2013 consolidated financial statements rather than to present the financial position and results of operations of the individual organizations and are not a required part of the consolidated financial statements. These schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the consolidated financial statements. The 2013 consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole

Dixon Hughes Goodman LLP March 17, 2014

Richmond, Virginia

# Consolidated Balance Sheets

# December 31, 2013 and 2012

<u>Assets</u>		2013		2012
Current assets				
Cash	\$	25,074,290	\$	44,876,164
Current portion of assets whose use is limited	Ψ	3,455,989	Ψ	3,272,988
Patient accounts receivable, net of allowance for doubtful accounts of approximately \$11,536,000 and \$11,873,000		3,120,707		3.272.700
in 2013 and 2012, respectively		27,304,965		21,057,354
Other receivables		4,015,385		2,775,538
Inventories		5,159,572		4,910,969
Prepaid expenses		1,657,788		1,637,311
Total current assets		66,667,989		78,530,324
Assets whose use is limited - net of current portion		293,331,792		231,554,493
Property and equipment, net		126,093,120		118,831,029
Other assets		6,655,950		7,226,019
Total assets	\$	492,748,851	\$	436,141,865
Liabilities and Net Assets				
Current liabilities				
Current portion of long-term debt	\$	3,025,000	\$	2,800,000
Accounts payable	Ψ	11,662,073	Ψ	9,862,618
Accrued salaries and related expenses		11,823,701		12,938,667
Other accrued expenses		11,517,527		6,890,889
Total current liabilities		38,028,301		32,492,174
Long-term debt, less current portion		24,966,658		27,545,992
Accrued pension and other postretirement benefits		1,334,539		12,821,892
Total liabilities		64,329,498		72,860,058
Net assets				
Unrestricted		427,031,175		359,238,674
Temporarily restricted		1,388,178		4,043,133
Total net assets		428,419,353		363,281,807
Total liabilities and net assets		492,748,851		436,141,865

# Consolidated Statements of Operations

# For Years ended December 31, 2013 and 2012

	2013	2012
Unrestricted revenues, gains, and other support		
Net patient service revenue	\$ 259,820,882	\$ 259,395,395
Other operating revenue	3,561,099	4,226,172
Net assets released from restrictions used for operations	839,416	131,445
Total revenues, gains, and other support	264,221,397	263,753,012
Expenses		
Salaries and wages	107,886,510	102,570,847
Employee benefits	24,885,285	27,089,484
Physicians and related fees	7,539,868	7,320,618
Food, drugs, and supplies	45,277,953	53,356,670
Outside services and rentals	30,394,353	29,303,463
Utilities and telephone	3,538,387	3,553,051
Depreciation and amortization	14,871,589	13,980,998
Interest	1,047,654	1,117,525
General and administrative	5,206,656	4,527,279
Total expenses	240,648,255	242,819,935
Operating income	23,573,142	20,933,077
Nonoperating income		
Unrestricted contributions	500,900	48,701
Investment income	14,743,744	29,446,646
Rental revenue, net of expenses of approximately \$426,000		
and \$434,000 in 2013 and 2012, respectively	236,762	361,035
Other	276,807	1,081,707
Net nonoperating income	15,758,213	30,938,089
Excess of revenues, gains, and other support over expenses	39,331,355	51,871,166
Other changes in unrestricted net assets		
Net unrealized gains (losses) on investments	14,386,565	(3,761,570)
Changes in funded status of pension plan	11,883,792	2,631,914
Net assets released from restrictions used for capital		
improvements	2,190,789	
Increase in unrestricted net assets	\$ 67,792,501	\$ 50,741,510

# Consolidated Statements of Changes in Net Assets

# For Years ended December 31, 2013 and 2012

	2013	2012
Unrestricted net assets		
Excess of revenues over expenses	\$ 39,331,355	\$ 51,871,166
Changes in net unrealized gains (losses) on investments	14,386,565	(3,761,570)
Changes in the funded status of the pension plan	11,883,792	2,631,914
Net assets released from restrictions used for capital		
improvements	2,190,789	
Increase in unrestricted net assets	67,792,501	50,741,510
Temporarily restricted net assets		
Contributions	388,907	366,626
Investment income	-	423,645
Administrative fees	(13,657)	(193,757)
Change in net unrealized losses on investments	-	(145,527)
Net assets released from restrictions	(3,030,205)	(131,445)
(Decrease) increase in temporarily restricted net assets	(2,654,955)	319,542
Change in net assets	65,137,546	51,061,052
Net assets, beginning of year	363,281,807	312,220,755
Net assets, end of year	\$ 428,419,353	\$ 363,281,807

# Consolidated Statements of Cash Flows

# For Years ended December 31, 2013 and 2012

	2013		2012		
Operating activities					
Change in net assets	\$	65,137,546	\$	51,061,052	
Adjustments to reconcile change in net assets to net					
cash provided by operating activities					
Net realized and unrealized gains on investments		(27,735,573)		(23,670,171)	
Net realized and unrealized losses on restricted investments		-		145.527	
Change in funded status of the benefit plans		(11,883,792)		(2,631,914)	
Net periodic pension benefit cost		1.146,440		3,114,954	
Depreciation and amortization		14,871,589		13,980,998	
Provision for bad debts		17.207.957		15,669,890	
Equity earnings on investments in affiliates		(77.139)		(1.358.356)	
Net loss (gain) on sale of property and equipment		57,926		(145.381)	
Net changes in operating assets and liabilities					
Patient accounts receivable		(23,455,568)		(12,073,034)	
Other receivables		(1,239,847)		(590,854)	
Inventories		(248,603)		468,599	
Prepaid expenses		(20,477)		(10,366)	
Other		31,820		(235,125)	
Accounts pavable		675,437		(6,349,778)	
Accrued salaries and related expenses		(1,114,966)		(777.256)	
Other accrued expenses		4,626,638		3,560,975	
Accrued pension and other postretirement benefits		(750,001)		(3,198,573)	
Net cash provided by operating activities		37,229,387		36,961,187	
•					
Investing activities		(20,0%), 112.		(30,000,300)	
Purchases of property and equipment		(20,064,412)		(29,888,290)	
Proceeds from sale of property and equipment		180,440		877.761	
Dividends received		474,183		5,300,393	
Net change in assets whose use is limited		(34,224,727)		(40,336)	
Capital contributions in equity investments		(571.745)		(1.464.122)	
Net cash used in investing activities		(54,206,261)		(25,214,594)	
Financing activities					
Principal payments on long-term debt		(2.825,000)		(2,575,000)	
Net (decrease) increase in cash and cash equivalents		(19.801.874)		9.171.593	
Cash and cash equivalents, beginning of vear		44.876.164		35,704,571	
Cash and cash equivalents, end of year	\$	25,074,290	\$	44,876,164	
C 1 1 1 - O 1 - 1					
Supplemental cash flow disclosure information  Cash paid for interest	\$	1.089.653	\$	1,157,388	
cast para for interest	47	110071050	4′	1110/1000	
Property and equipment purchases included in accounts payable	\$	1,124,018	\$	2,739,596	
Reduction in accounts payable to SSHS in lieu of dividend payment	\$	-	\$	2,574,935	
•					

#### Notes to Consolidated Financial Statements

December 31, 2013 and 2012

# NOTE 1. Description of Organization and Summary of Significant Accounting Policies

# **Organization and Affiliates**

Augusta Health Care. Inc (the "Hospital"), located in Fishersville, Virginia, is a not-for-profit entity established to meet the health care needs of the citizens of Augusta County, Virginia, including the cities of Staunton and Waynesboro. The Hospital provides inpatient, outpatient, emergency, and physician services through its acute care and specialty care facilities. Admitting physicians are primarily practitioners in the local area.

Augusta Medical Group. Inc (the "Medical Group"), an affiliate of the Hospital, is a Virginia non-stock corporation that is organized and operated to support the charitable purposes of the Hospital. The Medical Group is comprised of community physician practices offering services in family medicine, internal medicine, convenient care clinics, urgent care clinics, and specialty practices.

The AHC Community Health Foundation (the "Foundation") is a not-for-profit single member corporation with the purpose and mission of supporting the Hospital in making available appropriate hospital and medical care in the Hospital's service area. The Foundation is operated exclusively for not-for-profit, charitable, scientific, and educational purposes

# **Principles of Consolidation**

The accompanying consolidated financial statements include the financial statements of the Hospital, the Medical Group, and the Foundation (collectively, the "Company") and have been consolidated to provide a more meaningful presentation. All significant intercompany accounts have been eliminated

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Such estimates also affect the reported amounts of revenues and expenses during the reporting period. Actual results could vary from the estimates and assumptions that were used. Adjustments to estimates are recorded, as appropriate, in the periods in which they are determined.

## Cash

The Company's operating cash is placed with a high credit quality institution. The funds are in excess of federally insured amounts as deposits and are swept, on a daily basis, into mutual funds that have U.S. Treasury and government agencies as underlying assets

#### **Patient Accounts Receivable**

Patient receivables are recorded at established billing rates when patient services are rendered Allowance for doubtful accounts and contractual adjustments are recorded as deductions from patient accounts receivable to reduce recorded amounts to their net realizable value. Contractual adjustments represent the difference between established billing rates and amounts reimbursed. The Company provides an allowance for doubtful accounts for estimated losses resulting from the unwillingness or inability of patients to make payments for services. The allowance is determined by analyzing historical data and trends. Patient accounts receivable are charged off against the allowance for doubtful accounts when management determines that recovery is unlikely and the Company ceases collection efforts.

#### **Inventories**

Inventories consist primarily of drugs and medical supplies which are managed on a first-in, first-out basis and are stated at average cost

#### **Investments**

Investments in equity securities with readily determinable fair values and all investments in debt securities are measured at fair value in the consolidated balance sheets. Investment income (including realized gains on investments, interest, and dividends) is included in the excess of revenues, gains, and other support over expenses unless the income is restricted by donor or law. Unrealized gains and losses on investments are excluded from the excess of revenues, gains, and other support over expenses to the extent they are considered temporary. Alternative investments are valued based on the net asset value and other financial information provided by management of each underlying investee fund. Investments held by these funds are valued at prices which approximate fair value.

# **Assets Whose Use Is Limited**

Assets whose use is limited include assets set aside by the Board of Directors (the "Board") for future operations and capital improvements over which the Board retains control and may at its discretion subsequently use for other purposes, assets held by a trustee under a bond indenture agreement, and assets restricted by donors for special purposes. Amounts required to meet current liabilities of the Company have been reclassified in the consolidated balance sheets as current assets

Investments in marketable debt and equity securities are carried at fair value. The fair value of hedge funds are determined in good faith by external investment managers or other independent sources and reviewed by management. Because these alternative investments are not readily marketable, their estimated value is subject to additional uncertainty and, therefore, value realized upon disposition may vary significantly from currently reported values.

Investment securities are exposed to several risks, such as interest rate, currency, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term, and such changes could materially affect the amounts reported in the Company's consolidated financial statements

#### **Donor-Restricted Gifts**

Unconditional promises to give cash and other assets to the Company are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the gift is received. The gifts are reported as either temporarily or permanently restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified as unrestricted net assets and reported in the consolidated statements of operations as net assets released from restrictions. Donor-restricted contributions whose restrictions are met within the same year received are reported as unrestricted contributions in the accompanying consolidated financial statements.

# **Property and Equipment**

Property and equipment acquisitions are recorded at cost. Depreciation is provided over the estimated useful life of each class of depreciable asset and is computed using the straight-line method. Equipment under capital lease obligations is amortized on the straight-line method over the shorter period of the lease term or the estimated useful life of the equipment. Such amortization is included in depreciation and amortization in the consolidated financial statements. Interest cost incurred on borrowed funds during the period of construction of capital assets is capitalized as a component of the cost of acquiring those assets.

Gifts of long-lived assets such as land, buildings, or equipment are reported as unrestricted support and are excluded from the excess of revenues, gains, and other support over expenses, unless explicit donor stipulations specify how the donated assets must be used Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as restricted support. Absent explicit donor stipulations about how long those long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

#### **Unamortized Bond Issuance Costs**

Costs incurred in connection with the issuance of long-term debt are deferred and amortized over the term of the related debt using the straight-line method. Unamortized bond issuance costs are recorded in other assets in the consolidated balance sheets.

#### **Equity Method Investments**

The equity method of accounting is used for investments in affiliates for which the Company has the ability to exercise significant influence over the operating and financial policies of the investee, but does not have a controlling financial interest via majority voting rights, sole corporate membership, or by other means. The investments are carried at cost, adjusted for the Company's proportionate share of their undistributed earnings or losses. Equity method investments are recorded in other assets in the consolidated balance sheets.

#### **Contributions**

Unrestricted contributions are reported as a component of nonoperating income (loss) in the accompanying consolidated statement of operations. Contributions restricted by donors are reported as additions to temporarily restricted net assets

# **Temporarily Restricted Net Assets**

Temporarily restricted net assets are those whose use by the Hospital has been restricted by donors to a specific time period or purpose

# Mission Statement and Excess of Revenues, Gains, and Other Support over Expenses

The Company's mission is to promote the health and well-being of the community through access to excellent care. Only those activities directly associated with the furtherance of this purpose are considered to be operating activities.

The consolidated statements of operations includes excess of revenues, gains, and other support over expenses. Changes in unrestricted net assets which are excluded from excess of revenues, gains, and other support over expenses, consistent with industry practice, include unrealized gains and losses on investments unless the investments are trading securities (except for other-than-temporary impairment losses), permanent transfers of assets to and from affiliates for other than goods and services, benefit plan adjustments, and contributions of long-lived assets (including assets acquired using contributions which by donor restriction were to be used for the purposes of acquiring such assets)

# **Net Patient Service Revenue**

The Company has agreements with third-party payors that provide for payments to the Hospital at amounts different from its established rates. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments, under reimbursement agreements with third-party payors. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined.

# **Charity Care**

The Company accepts all patients regardless of their ability to pay. A patient is classified as a charity patient by reference to certain established policies of the Company. These policies define charity services as those services for which no payment is anticipated. In assessing a patient's inability to pay, the Company utilizes the generally recognized poverty income levels but also includes certain cases where incurred charges are significant when compared to income. Because the Company does not pursue collection of amounts determined to qualify as charity care, they are not reported as revenue, however, expenses incurred in providing these services are included in the Company's operating expenses.

# HITECH Incentive Funding for Meaningful Use of Electronic Health Records (EHR)

The Company recognizes revenues for incentives earned under the Medicare program in the period in which it is reasonably assured that it will comply with the applicable EHR meaningful use requirements. Incentive revenues are recognized ratably over the applicable meaningful use demonstration period. Incentive payments received under the Medicare program include a discharge-related portion, which is calculated by Centers for Medicare & Medicard Services based on the Company's most recently filed cost report. Such amounts are subject to adjustment at the time of settling the 12-month cost report for the Company's fiscal year that begins after the beginning of the payment year. During 2013 and 2012, the Company determined it had achieved compliance with the meaningful use requirements under the Medicare program and, accordingly recognized other revenues of approximately \$2,009,000 and \$2,292,000, in the accompanying consolidated statements of operations for the years ended December 31, 2013, and 2012, respectively. The Company's attestations regarding the meaningful use of EHR technology are subject to audit by the federal government or its designee. Revisions to estimates are recorded in the period such revisions become known.

# **Income Taxes**

The Company is exempt from federal and state income taxes on income derived from its exempt purpose as a not-for-profit organization under the provisions of Section 501(c)(3) of the Internal Revenue Code, accordingly, the accompanying consolidated financial statements do not reflect a provision or liability for federal and state income tax. The Company has determined that it does not have any material unrecognized tax benefits or obligations as of December 31, 2013. Fiscal years ending on or after December 31, 2010, remain subject to examination by federal and state authorities.

# **Subsequent Events**

The Company evaluated the effect subsequent events would have on the consolidated financial statements through March 17, 2014, which is the date the consolidated financial statements were available to be issued

#### **NOTE 2. Net Patient Service Revenue**

The Company has agreements with third-party payors that provide for reimbursement to the Company at amounts different from its established rates. A summary of the payment arrangements with major third-party payors is as follows

# Medicare

Inpatient acute care services, defined capital costs, and certain outpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Inpatient non-acute services and certain outpatient services, related to Medicare beneficiaries, are paid based on predetermined reimbursement methodologies. The Hospital is reimbursed for cost reimbursable items at a tentative rate with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicare fiscal intermediary. The Hospital's Medicare cost reports have been audited and final settled by the Medicare fiscal intermediary through December 31, 2009.

# **NOTE 2. Net Patient Service Revenue (Continued)**

#### Medicaid

Inpatient services rendered to Medicaid program beneficiaries are reimbursed under a diagnostic-related group ("DRG") Inpatient services are paid at a tentative rate with final adjustments to DRG reimbursement subsequent to year-end. Outpatient services are reimbursed at a percentage of cost. The Hospital is reimbursed for outpatient services at a tentative rate with final settlement determined after submission of annual cost reports by the Hospital and audits thereof by the Medicaid fiscal intermediary. The Hospital's Medicaid cost reports have been final settled by the Medicaid fiscal intermediary through December 31, 2012.

#### Anthem

Inpatient and outpatient services rendered to Anthem subscribers are reimbursed at prospectively determined rates. The prospectively determined rates are not subject to retroactive adjustment

#### Other

The Company has entered into payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations. Payments to the Company are based on fixed rate schedules and discounts from established charges

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is at least a possibility that recorded estimates could change by a material amount in the future. Management believes that it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing that would have a material effect on the Company's consolidated financial statements. Compliance with such laws and regulations can be subject to future government review and interpretation as well as significant regulatory action including fines, penalties, and exclusion from the Medicare and Medicaid programs.

Revenue from the Medicare and Medicaid programs accounted for approximately 51% and 50% of the Hospital's net patient service revenue for the years ended December 31, 2013 and 2012, respectively

The composition of net patient service revenue for the years ended December 31 is summarized as follows

	<u>2013</u>	<u> 2012</u>
Medicare and Medicaid programs	\$ 131,896,519	\$ 128,823,062
Other third-party payors	131,235,488	132,551,871
Self-pay	13,896,832	13,690,352
Patient service revenue (net of contractual allowances and discounts)	277,028,839	275,065,285
Provision for bad debts	(17,207,957)	(15,669,890)
Net patient service revenue	<u>\$ 259,820,882</u>	<u>\$ 259,395,395</u>

# **NOTE 3. Charity Care and Community Services**

The Company also provides medical care without charge or at reduced costs to residents of its community through the provision of charity care Included in the Company's definition of charity care are (a) services provided at no charge to the uninsured or underinsured who meet certain income guidelines and (b) services provided to patients expressing a willingness to pay but who are determined to be unable to pay because of socio-economic factors. In addition, the Company provides services to Medicaid beneficiaries at payments that do not cover costs

The amount of charges foregone for services and supplies furnished under the Company's charity care policy amounted to approximately \$27,268,000 and \$24,461,000 in 2013 and 2012, respectively. The estimated costs of providing such services amounted to approximately \$9,723,000 in 2013 and \$9,670,000 in 2012 which are based on a calculation that applies a ratio of costs to gross charges to the gross uncompensated charges associated with providing charity to patients. The ratio of cost to charges is calculated based on the Hospital's total expenses divided by gross patient service revenue.

The Company provides a wide variety of benefits to the community including various community-based social service programs such as support of the free clinic, health screenings, trauma services, training for emergency service personnel, social service and support counseling for patients and families, pastoral care, crisis intervention, and transportation to and from the hospital campuses. Additionally, a large number of health-related educational programs are provided for the benefit of the community, including health enhancements and wellness, classes on specific conditions, unreimbursed costs of medical education, telephone information services, and costs related to programs designed to improve the general standards of the health of the community.

# **NOTE 4. Concentration of Credit Risk**

The Company grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payor agreements. The mix of accounts receivable from patients and third-party payors is as follows at December 31

		2012
Medicare	41%	37%
Medicaid	10	9
Anthem	14	17
Other third-party payors	17	16
Patients (self-pay)	18	21
	100%	<u>100%</u>

# **NOTE 5. Assets Whose Use Is Limited**

Assets whose use is limited are summarized as follows as of December 31

	2013	2012
Internally designated by the Board of Directors for capital		
acquisition and operations		
Cash and cash equivalents	\$ 401.582	\$ 560,259
Equities	171,955,798	121,575,775
Fixed income	71,234,421	66,486,136
Alternative strategies – hedge funds	18,079,972	15,567,804
Alternative strategies – other	29,235,280	22,084,302
	290,907,053	226,274,276
Externally restricted under temporary donor restriction		
Cash and cash equivalents	717,225	2,932,527
Equities		13,506
	717,225	2,946,033
Externally restricted under bond indenture agreement - held by trustee		
Cash and cash equivalents	1,475,481	1,477,577
Fixed income	3,688,022	4,129,595
	5,163,503	<u>5,607,172</u>
Total assets whose use is limited	296,787,781	234,827,481
Less portion required for current liabilities	(3,455,989)	(3,272,988)
Asset whose use is limited – net of current portion	<u>\$293,331,792</u>	<u>\$231,554,493</u>

The following schedule summarizes investment income (loss) for the years ended December 31

	2013	2012
Included in other operating revenue Interest income	<u>\$ (12,777)</u>	<u>\$ (26,650)</u>
Included in nonoperating income		
Dividends and interest less fees	\$ 1,394,736	\$ 2,014,905
Net realized gains on sale of impaired securities	-	1,288,983
Net realized gains on sale of securities	13,349,008	<u>26,142,758</u>
Total investment income	<u>\$ 14,743,744</u>	\$ 29,446,646
Other changes in unrestricted net assets		
Net unrealized gains (losses) on investments	<u>\$ 14,386,565</u>	<u>\$ (3,761,570)</u>

# NOTE 5. Assets Whose Use Is Limited (Continued)

Investments are carried at fair value. The fair values of marketable equity and debt securities and other investments are based on quoted market prices. Realized gains and losses on the sale of investments are determined based on the cost of the specific investment sold.

Other-than-temporary does not mean a permanent impairment. In addition, guidance requires certain disclosures about unrealized losses that have not been recognized as other-than-temporary impairments. At December 31, 2013 and 2012, the Company recorded no losses for other-than-temporary declines in fair value of investments.

#### NOTE 6. Fair Value of Financial Assets

Fair value as defined under generally accepted accounting principles is an exit price, representing the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date Generally accepted accounting principles establish a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include

- Level 1 Observable inputs such as quoted prices in active markets
- Level 2 Inputs other than quoted prices in active markets that are either directly or indirectly observable
- Level 3 Unobservable inputs about which little or no market data exists, therefore requiring an entity to develop its own assumptions

Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Hospital's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of fair value assets and liabilities and their placement within the fair value hierarchy levels.

Prices for certain money market funds, fixed income, mutual funds, equity securities, and managed futures that are readily available in the active markets in which those securities are traded and the resulting fair values are categorized as Level 1 Prices for certain common/collective trust funds, institutional limited (LLCs), and other alternative strategies are determined on a recurring basis based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets and are categorized as Level 2 Prices for certain hedge funds are determined on a recurring basis based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets and are categorized as Level 3

# **NOTE 6. Fair Value of Financial Assets (Continued)**

The following tables set forth by level within the fair value hierarchy the Hospital's assets accounted for at fair value on a recurring basis as of December 31, 2013 and 2012. The fair value hierarchy for investments held in the Hospital's defined benefit plan is included in Note 10.

	Assets at Fair Value at December 31, 2013								
	Level 1			Level 2		Level 3		 Total	
Money market funds	\$	1,825,605	\$	-	\$	-	\$	1.825,605	
Fixed income									
Institutional limited (LLCs)		-		40,279,950		-		40,279,950	
Mutual funds		27,314,565		-		-		27,314,565	
Other fixed income		7.327.928		-		-		7.327.928	
Alternative strategies									
Hedge funds		-		-		18,079,972		18,079,972	
Institutional limited (LLCs)		-		5,175,666		-		5,175,666	
Other		-		24.059.614		-		24.059.614	
Equities									
Common/collective trust funds		-		7.764.187		-		7.764.187	
Institutional limited (LLCs)		-		87,328,589		-		87.328.589	
Exchange-traded funds		35,304,506		_		-		35,304,506	
Mutual funds		35,499,309		_		-		35,499,309	
US large CAP companies		6,059,207						6,059,207	
Total assets	\$	113,331,120	\$	164,608,006	\$	18,079,972	\$	296,019,098	
					-				
	Assets at Fair Value at December 31, 2012								
		Level 1		Level 2		Level 3		Total	
Money market funds	\$	3,635,179	\$	_	\$	-	\$	3,635,179	
Fixed income									
Institutional limited (LLCs)		-		37,930,988		-		37,930,988	
Mutual funds		21,817,650		_		-		21,817,650	
Other fixed income		10.867.093		-		-		10.867.093	
Alternative strategies									
Hedge funds		-		_		15,567,804		15,567,804	
Other		-		22,084,302		-		22,084,302	
Equities									
Common/collective trust funds		-		6,526,436		-		6,526,436	
Institutional limited (LLCs)		-		50,609,069		-		50,609,069	
International companies		12,060,513		_		-		12,060,513	
Mutual funds		28,101,458		-		-		28,101,458	
Public limited company		-		11.333,509		-		11.333,509	
Stocks		11.847.957		-		=		11.847.957	
Technology		13.505		-		-		13,505	
US large CAP companies		1,096,834	_				_	1,096,834	
Total assets	<u>\$</u>	89,440,189	<u>\$</u>	128,484,304	<u>\$</u>	15,567,804	<u>\$</u>	233,492,297	

#### **NOTE 6. Fair Value of Financial Assets (Continued)**

The Company has \$768,683 and \$1,335,184 of cash balances included in assets limited as to use as of December 31, 2013 and 2012, respectively, which is not required to be classified into a level as prescribed within the guidance

The determination of fair value above incorporates various factors required under the guidance. These factors include not only the credit standing of the counterparties involved and the impact of credit enhancements but also the impact of the Hospital's nonperformance risk on its liabilities.

A reconciliation of changes in beginning and ending balances for assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the years ended December 31 is as follows

Fair value at December 31, 2011 Purchases	\$ 11.263.412 3.882.822
Net unrealized gains	421,570
Fair value at December 31, 2012	15,567,804
Purchases	1,895,000
Sales	(350,228)
Net realized losses	(31,815)
Net unrealized gains	999,211
Fair value at December 31, 2013	<u>\$ 18,079,972</u>

In relation to the above level 3 investment asset classes, the following information is presented regarding the nature of the investments and related commitments. Information has been presented by tiers within the class according to lock-up periods. The fair value of the investments in each of these classes has been estimated using the net asset value per share of the investments. Redemption of these investments is restricted as indicated below.

	_Dolla	ars Committed	Unfunded Commitments		Redemption Frequency	Lock-up Period	
Hedge funds:							
	\$	5,000,000	\$	-	60 days	n/a	
	\$	5,400,000	\$	-	60 days	n/a	
	\$	4,445,273	\$	-	Quarterly	n/a	

This class includes multiple hedge funds investing in market neutral, multi-strategy, and macro-strategy funds. The majority of the securities are directly traded in separately managed accounts via underlying funds.

# **NOTE 7. Property and Equipment**

A summary of property and equipment at December 31 follows

	Depreciable		
	Lives	2013	2012
Land and land improvements	2 - 25 yrs	\$ 14,581,143	\$ 12,950,044
Buildings and improvements	5 - 40 yrs	102,937,602	82,593,865
Fixed building equipment	5 - 40 yrs	57,245,161	47,267,640
Fixed and moveable equipment	2 - 20 yrs	125,875,390	<u>116,433,971</u>
		300,639,296	259,245,520
Less accumulated depreciation		(177,232,690)	(164,228,494)
		123,406,606	95,017,026
Construction in progress		2,686,514	23,814,003
		\$ 126,093,120	<u>\$ 118,831,029</u>

All depreciation incurred is directly or indirectly in relation to the provision of health care services Depreciation expense was approximately \$14,454,000 and \$13,839,000 for 2013 and 2012, respectively The Company has active construction projects as of December 31, 2013. The projects include facility upgrades and renovations. As of December 31, 2013, the Company has spent approximately \$2,633,000 towards these upgrades and renovations with an estimated \$7,292,000 in remaining committed funds

#### **NOTE 8. Investment in Affiliates**

Shenandoah Shared Hospital Services ("SSHS") is a cooperative hospital service organization consisting of voting and nonvoting members. Prior to June 7, 2011, the Hospital was a 50% voting member and shared in earnings and losses of SSHS based on allocations made by its Board of Directors.

Effective June 7, 2011, the Board of Directors of SSHS voted to liquidate SSHS due to changing conditions in the health care industry. The terms of the plan of liquidation called for SSHS to transfer the majority of its operations, related equipment, and other operating assets to its voting members at the current book value in 2011. The value of these assets then reduced the equity of the respective members. The Hospital's investment in SSHS was approximately \$0 and \$200,000 at December 31, 2013 and 2012, respectively, and is included in other assets in the consolidated balance sheet. The Hospital received a final distribution during 2013 of \$167.412.

VaLiance Health, LLC ("VaLiance") was a regional alliance of independent, community-focused health care providers with similar missions and values relative to the Hospital Prior to July 14, 2011, the Hospital was a 33% voting member and shared in earnings and losses of VaLiance based on allocations made by its Board of Directors

# **NOTE 8. Investment in Affiliates (Continued)**

Effective July 14, 2011, the Board of Directors of VaLiance voted to liquidate VaLiance due to the sale in March 2011 of the radiation oncology therapy business to the Hospital. Under the terms of the agreement, VaLiance and the Hospital agreed to jointly submit to arbitration to determine the amount of money owed to VaLiance as a result of the termination of the Service Agreement. The arbitration agreement was finalized in December 2012. As anticipated, the amount paid by the Hospital to VaLiance was approximately \$2,500,000. This amount was paid to VaLiance and subsequently distributed in equal shares to the other owners. The Hospital's investment in VaLiance was approximately \$0 and \$323,000 at December 31, 2013 and 2012, respectively, and is included in other assets in the consolidated balance sheet. The Hospital received a final distribution during 2013 of \$214,320.

During 2012, the Company concluded that it has the ability to exercise significant influence over the operating and financial policies of Virginia Solutions, which is a captive insurance company. Therefore, the Company has changed its accounting for this investment from the cost method to the equity method. The carrying value of Virginia Solutions was approximately \$2,181,000 and \$1,483,000 at December 31, 2013 and 2012, respectively.

# **NOTE 9. Long-Term Debt**

Long-term debt	consists of	of the	following	at Dec	ember 31

	2013	2012
Revenue bond payable to the Industrial Development Authority of the County of Augusta. Virginia, who in 2003 issued tax-exempt Hospital Revenue Bonds, due in installments ranging from \$2,800,000 in September 2013 to \$4,025,000 in September 2021 Interest is payable semiannually at annual rates ranging from 4 00% to 4 75%	\$ 27.365.000	\$ 30,165,000
Noninterest bearing note payable to Sodexo Operations, LLC due in September 2018	475,000	
Unamortized premium	27,840,000 <u>151,658</u> 27,991,658	30,165,000 180,992 30,345,992
Less current portion	(3,025,000)	(2,800,000)
Long-term debt. less current portion	<u>\$ 24,966,658</u>	<u>\$ 27,545,992</u>

Under the terms of the revenue bonds indentures, the Hospital is required to maintain certain deposits with a bond trustee. Such deposits are included with assets whose use is limited in the consolidated balance sheets. The indenture agreements contain restrictive covenants, the more significant of which place limits on the incurrence of additional borrowings and require that the Hospital satisfy certain measures of financial performance as long as the bonds are outstanding. The Hospital is in compliance with the covenants at December 31, 2013.

The fair value of the Hospital's long-term debt was approximately \$29,675,000 and \$33,358,000 as of December 31, 2013 and 2012, respectively

# **NOTE 9. Long-Term Debt (Continued)**

The revenue bond indentures create a security interest in all gross receipts of the Hospital. The security interest excludes gross receipts derived from certain properties. Such exempt assets include certain real estate rental properties and 106 acres of the 126-acre tract of land adjacent to the site of the Hospital facilities.

The maturities on long-term debt (including the current portion of long-term debt) are as follows

Year ending December 31.	Amount
2014	\$ 3.025,000
2015	3.140.000
2016	3,265,000
2017	3,405,000
2018	3,525,000
Thereafter	11,480,000
	<u>\$ 27,840,000</u>

#### **NOTE 10. Benefit Plans**

#### Pension

The Hospital sponsors a defined benefit pension plan (the "Plan") covering substantially all employees. The Plan calls for benefits to be paid to eligible employees at retirement based on years of service and compensation rates during employment. The Hospital's funding policy is to contribute amounts sufficient to meet the minimum funding requirements of the Employee Retirement Income Security. Act of 1974 plus such additional amounts as the Hospital may determine to be appropriate from time to time. During 2013, and 2012, the Hospital made contributions of approximately \$750,000 and \$3,200,000, respectively, to the Plan. The Hospital anticipates making contributions of approximately \$2,100,000 to the Plan in 2014.

On January 1, 2008, the Hospital converted the Plan to a cash balance plan known as the Augusta Medical Center Account Balance Retirement Plan and amended the Plan effective December 31, 2009, to freeze all further benefit accruals under the Plan. The cash balance plan provides for lump sum distributions that are anticipated to increase expected future benefit payments. During 2013 and 2012, \$4,036,636 and \$5,059,316, respectively, was paid in lump sum distributions to plan participants and is included in total benefit payments for the year. Because of the significance of the lump sum distributions paid in 2013 and 2012, a settlement loss of \$1,217,788 and \$2,019,980, respectively, was required to be recognized and is included in net periodic pension cost.

Subsequent to year end, the Board voted to initiate the process to terminate the Plan

# Other Post-Employment Benefits

The Hospital also provides health care and life insurance benefits for certain eligible active and retired employees and accrues the estimated costs for such benefits during the years that the employees render services to the Hospital During 2010, this plan was amended to only include participants that have attained the age of 60 and have accumulated 25 years of service as of January 31, 2010. The consolidated financial statements reflect the curtailment resulting from this change. Curtailment accounting is required because of this amendment. Adjustments included under the curtailment accounting include reductions to the projected benefit obligation and the immediate recognition of any outstanding prior service cost/credit bases established in the past.

The following table summarizes the benefit obligations, the fair value of assets, and the funded status of the Plans for the years ended December 31

	2013			2012					
			Post-					Post-	
	_	Pension I	<u>Employment</u>	<u>Total</u>	_	Pension	En	<u> ployment</u>	Total
Accumulated benefit obligation:	<u>\$</u>	81,179,900 \$	113,735 \$	81,293,635	<u>\$</u>	90,902,037	<u>s</u>	161,822 \$	91,063,859
Change in projected benefit									
obligation: Projected benefit obligation at									
beginning of year	S	90.902.037 \$	161.822 \$	91.063.859	\$	88.080.608	œ.	224.622 \$	88,305,230
Interest cost	J	3.395.484	5.500	3.400.984	Ð	3.752.981	Ð	8.471	3,761,452
Participant contributions		-	55.431	55.431		5.752.761		55,370	55.370
Actuarial loss (gain)		(6,185,995)	(36,888)	(6,222,883)		6.864.489		(90,870)	6,773,619
Benetits paid		(6,931,626)	(72,130)	(7,003,756)		(7,796,041)	)	(35,771)	(7,831,812)
Projected benefit obligation at									
end of year	\$	81,179,900 \$	113,735 \$	81,293,635	<u>\$</u>	90,902,037	\$	161,822 \$	91,063,859
C9									
Change in plan assets: Fair value of plan assets at									
beginning of year	\$	78.241.967 \$	- \$	78.241.967	S	72,767,805	œ.	- \$	72,767,805
Actual return on plan assets	D	7.898.755	- J	7.898.755	J	10.072.122	Э	- J	10.072.122
Employer contributions		750.000	16.699	766,699		3.198.081		(19,599)	3.178.482
Participant contributions		730,000	55,431	55,431		5,176,001		55.370	55,370
Benefits paid		(6,931,626)	(72,130)	(7,003,756)		(7,796,041)	,	(35,771)	(7,831,812)
Fair value of plan assets at	_	(0,731,020)	(72,150)	(1,003,130)	_	(1,170,041)		(33,771)	(7,031,012)
end of year	S	79,959,096 \$	- S	79,959,096	\$	78,241,967	\$	- S	78,241,967
	_	<u> </u>			-				
Components of net periodic									
benefit cost:									
Interest cost	\$	3,395,484 \$	5,500 \$	3,400,984	\$	3.752.981	\$	8.471 \$	3,761,452
Expected return on plan assets		(6.158.606)	-	(6.158.606)		(5,725,522)		-	(5.725.522)
Recognized net losses (gains)		2.658.910	(29.301)	2.629.609		2.998.615		3.764	3.002.379
Settlement loss		1.217.788	=	1.217.788		2.019.980		-	2.019.980
Amortization of prior service cost	_	56,665		56,665	_	56,665		<del></del>	<u> 56,665</u>
Net periodic benefit cost	\$	1.170.241 \$	(23,801)\$	1,146,440	S	3,102,719	\$	12,235 \$	3,114,954
The political content con	<u>w</u>	1,170,211	( <u>20.001)</u> <u>u</u>	1,110,140	<u>v</u>	J,1 V &, / 1 /	<u>v</u>	12,233	2,111,727
Amounts recognized in the									
balance sheets at December 31:									
Unfunded pension liability	\$	(1,220,804)\$	(113,735)\$	(1,334,539)	\$	(12,660,070)	<u>\$</u>	(161,822) \$	(12,821,892)

Assumptions used in the determination of net periodic benefit cost are as follows

	Pension Benefits		Post-Emp Bene	•
	2013	2012	2013	2012
Discount rate	3 90	4 50	3 90	4 50
Expected return on plan assets	8 25	8 25	N/A	N/A
Rate of compensation increase	N/A	N/A	N/A	N/A

For other post-employment benefits measurement purposes, a 7.3% annual rate of increase in the per capita cost of covered health care benefits was assumed in 2013. The rate is assumed to decrease each year, ultimately, to a rate of 4.5% in 2028.

The asset allocation for the Plan at the end of 2013 and 2012 and the target allocation for 2014 by asset category are as follows

	Target <u>Allocation</u>	Percentage of Plan Assets a Year-End		
	2014	2013	2012	
Fixed income	54%	54%	30%	
Equities	40	34	55	
Alternative strategies	-	5	6	
Real assets	6_	7	9	
Total	100%	100%	100%	

The Hospital's policy is to move along a pre-determined glide-path based on the Plan's funded status by more closely matching assets and liabilities so as to reduce the level of risk to the Plan. The assets will be reallocated periodically to meet the above target allocations. The investment policy is reviewed periodically, under the advisement of a certified investment advisor, to determine if the policy should be changed.

The expected long-term rate of return for the Plan's total assets is based on the expected return of each of the above categories, weighted based on the median of the target allocation for each class. Fixed income is expected to return 4% to 6% over the long-term, while common stocks are expected to return between 10% and 11%

As disclosed in Note 6, generally accepted accounting principles establish a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. Prices for common collective trusts are determined on a recurring basis based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets and are categorized as Level 2. Prices for certain hedge funds are determined on a recurring basis based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets and are categorized as Level 3.

The following table sets forth by level the fair value hierarchy the Plan's financial assets accounted for at fair value as of December 31, 2013 and 2012. Investments are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. The Hospital's assessment of the significance of a particular input to the fair value measurement for Plan assets requires judgment and may affect the valuation of fair value of Plan investments and their placement within the fair value hierarchy levels.

	Assets at Fair Value at December 31, 2013							
		Level 1	_	Level 2	Level 3		Total	
Common collective trust funds Equities Fixed income Alternative strategies	\$	- -	\$	31,587,011 42,838,197	\$	-	\$	31.587.011 42.838.197
Hedge funds			_		-	5,280,767		5,280,767
Total assets	<u>\$</u>		<u>\$</u>	74,425,208	<u>\$</u>	5,280,767	<u>\$</u>	79,705,975
	Assets at Fair Value at December 31, 2012							
		Level 1	_	Level 2		Level 3		Total
Common collective trust funds								
Equities	\$	-	\$	17,852,245	\$	-	\$	17,852,245
Real estate		-		2,796,580		-		2,796,580
International		-		24,949,251		-		24,949,251
Fixed income		-		28,451,710		-		28,451,710
Commodities			_	3,910,541			_	3,910,541
Total assets	<u>\$</u>		<u>\$</u>	77,960,327	\$		<u>\$</u>	77,960,327

The above tables do not include cash and a receivable of \$253,121 and \$281,640 as of December 31, 2013 and 2012, respectively, which are included with the assets of the Plan

A reconciliation of changes in beginning and ending balances for assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the years ended December 31 is as follows

Fair value at December 31, 2012	-
Transfers to Level 3	5,240,000
Net unrealized gains	 40,767
Fair value at December 31, 2013	\$ 5.280.767

In relation to the above level 3 investment asset classes, the following information is presented regarding the nature of the investments and related commitments. Information has been presented by tiers within the class according to lock-up periods. The fair value of the investments in each of these classes has been estimated using the net asset value per share of the investments. Redemption of these investments is restricted as indicated below.

	Dollars	Committed	Unfund Commite		Redemption Frequency	Lock-up Period
Hedge funds:	\$	5,240,000	\$	-	Quarterly	n/a

This class includes multiple hedge funds investing in market neutral, multi-strategy, and macro-strategy funds. The majority of the securities are directly traded in separately managed accounts via underlying funds.

The expected future benefit payments are as follows

	<u>Pension</u>	Post-Employment		
2014	\$ 6.672.178	\$	51,878	
2015	7,416,720		48,137	
2016	6,059,860		20,547	
2017	6,382,134		-	
2018	6,115,961		-	
2019-2023	29,203,191		-	

The effect of a one-percentage point increase and decrease in the assumed health care cost trend rate on the service and interest cost components of net periodic postretirement benefit cost and accumulated postretirement benefit obligation for the year ended December 31, 2013, is as follows

	1%	<u>Increase</u>	1% Decrease	
Service and interest cost	\$	70	\$	(69)
Accumulated benefit obligation		1,829		(1.810)

#### Other Retirement Plans

In 1998, the Hospital established a defined contribution plan (the "401(k) Plan") covering substantially all employees. A participant may defer up to an annual maximum of the lesser of 75% of eligible compensation or \$17.500 in 2013. The Hospital matches 50% of the first 5% of employee contributions. The Hospital may also make discretionary contributions as determined by the Board of Directors. The 401(k) Plan can be terminated at the discretion of the Board. If the 401(k) Plan is terminated, the Hospital will not be required to make any further contributions to the 401(k) Plan and participants will become 100% vested in their account balance. The 401(k) Plan expense recognized by the Hospital was approximately \$1.186.000 and \$1.144.000 in 2013 and 2012, respectively

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# **NOTE 10. Benefit Plans (Continued)**

The Hospital has a 403(b) retirement plan whereby employees can contribute to the plan The Hospital does not make contributions to this plan

In 2010, the Hospital established a 401(a) plan whereby it will contribute 2% to 3% of annual salary for eligible employees based on years of service and age. The Hospital contributed approximately \$2,074,000 and \$1,903,000 for the years ended December 31, 2013 and 2012, respectively

In 1997, the Hospital established a Supplemental Executive Retirement Plan ("SERP") for key executives, which was replaced in 2000 with an Executive Option Plan (the "Option Plan") The Option Plan provides for options to purchase specified marketable securities to be granted to key executives. The options can be exercised at any time following the date which is 12 months after the date of grant, provided they are vested, and up to the date which is 15 years following the date of grant. The effect of this change was to provide certain amounts based on prior service previously accrued over the employment life of those key executives. In 2002, the Option Plan was frozen and replaced with the Augusta Health Care 457(b) and 457(f) plans. The total amount of retirement benefit expense recognized in the consolidated statements of operations under the 457 plans for the years ended December 31, 2013 and 2012, was approximately \$243,000 and \$235,000, respectively

#### Health Insurance

Effective January 1, 2009, the Hospital became self-insured for amounts up to a specified level for health and medical benefits for its employees. The estimated health and medical benefits liability is the total estimated amount to be paid for all known claims or incidents and a reserve for incurred but not reported claims. The medical programs represented include medical, vision, stop loss, and prescription drug programs. The Hospital paid approximately \$10,758,000 and \$11,295,000 in claims and expenses for the years ended December 31, 2013 and 2012, respectively. As of December 31, 2013 and 2012, the Hospital had recorded a liability of approximately \$1,087,000 and \$1,656,000, respectively, related to claims incurred but not reported.

# **NOTE 11. Temporarily Restricted Net Assets**

Temporarily restricted net assets consist of the following at December 31

		2013			
Health care services		_			
Plant replacement	\$	-	\$	2,190,789	
Indigent care		268,221		705,668	
Health education		174,480		138,432	
Supplies and equipment		945,477		1,008,244	
	<u>\$</u>	1,388,178	<u>\$</u>	4,043,133	

# **NOTE 12. Functional Expenses**

The Company provides general health care services to residents within its geographical location Expenses related to providing these services included in the consolidated statements of operations for the years ended December 31 are as follows

	2013	2012
Health care services	\$ 207.368.886	
General and administrative	33,279,369	<u>31,408,685</u>
	<u>\$ 240,648,255</u>	\$ 242,819,935

# **NOTE 13. Commitments and Contingencies**

# **Malpractice Insurance**

Effective July 15, 2004, the Company placed its professional and general liability coverage with Virginia Solution SPC. Ltd., an offshore captive comprised of four area regional hospitals of which the Company is a member. The policy with Virginia Solution SPC. Ltd. includes full prior-acts coverage with a retroactive date of January 1, 1976, and provides \$2,100,000 of coverage for each incident and an annual aggregate limit of \$6,300,000. The Hospital's professional liability policy is on a claims-made basis. The coverage under the existing policy extends to June 1, 2014. Under existing Virginia statutes, medical malpractice claims are capped at \$2,100,000. Beginning July 1, 2012, the amount of the cap increases by \$50,000 each year for 20 years until the cap reaches \$3,000,000. The hospital's professional liability limits will increase commensurate with increases in the cap such that the primary coverage limit equals the cap limit in any given year. There is also a policy that provides excess coverage in the amount of \$15,000,000 that would respond in the event of a claim exceeding the \$2,100,000 of primary coverage.

The Company also carries other normal and customary insurance including commercial property, automobile liability, pollution liability, workers' compensation, employer's liability, fiduciary liability, cyber liability, and directors' and officers' liability, and indemnification coverage Company management is of the opinion that its financial position would not be materially affected by the ultimate costs related to unasserted claims at December 31, 2013

#### **Lease Commitments**

The Company has entered into noncancelable operating lease agreements for office space and equipment with initial lease terms in excess of one year. The Company's future cash flows are not materially impacted by its ability to extend or renew agreements related to its operating lease agreements. Future minimum lease rental payments are as follows.

Year ending December 31.	Amount
2014	\$ 973,375
2015	521,914
2016	341,337
2017	92,812
	<u>\$ 1,929,438</u>

# **NOTE 13. Commitments and Contingencies (Continued)**

# **Lease Commitments (Continued)**

Many of the operating leases contain renewal provisions at the option of the Company, purchase options, escalation clauses, and provisions for payment by the Company of certain insurance, taxes, and maintenance costs. Rental expense on all operating leases for the years ended December 31, 2013 and 2012, was approximately \$575,000 and \$604,000, respectively, and is reported as a component of outside services and rentals in the accompanying consolidated statements of operations and expenses

The Company leases office space to tenants under noncancelable operating leases, which renew annually Rental income on all operating leases for the years ended December 31, 2013 and 2012, was approximately \$442,000 and \$437,000, respectively, and is reported as a component of nonoperating income in the accompanying consolidated statements of operations. Estimated rental income on the remaining terms of the leases are as follows

Year ending December 31.	_ Amount	Amount				
2014	\$ 457.52	27				
2015	465,30	<b>)</b> 5				
2016	473,2	15				
2017	481,2:	59				
2018	489,44	<u>41</u>				
	\$ 2,366,74	<u>47</u>				

#### **Other Industry Risks**

The health care industry is subject to numerous laws and regulations of federal, state, and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse. Recently, government activity has increased with respect to investigations and allegations concerning possible violations and fraud and abuse statutes and regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs together with the imposition of significant fines and penalties, as well as significant repayments for patient services billed. The Company believes it is in compliance with all applicable laws and regulations and is not aware of any pending or threatened investigations involving allegations of potential wrongdoing that would have a material impact on its financial position or results of operations.

In recent years, legislative and regulatory changes have resulted in limitations on and, in some cases, reductions in levels of payments to health care providers for certain services under the Medicare program. The Budget Control Act of 2011 (BCA) provides for deficit reduction. These reductions will be in addition to the Health Reform Law, which provides for material reductions in the growth of Medicare program spending, including reductions in Medicare market basket updates and Medicare disproportionate share hospital (DSH) funding. From time to time, CMS revises the reimbursement systems used to reimburse health care providers, which may include additional changes to the MS-DRG system and other payment systems. These changes may result in reduced Medicare payments.

# **NOTE 13. Commitments and Contingencies (Continued)**

# **Other Industry Risks (Continued)**

The Commonwealth of Virginia must operate with balanced budgets and since the Medicaid program is one of the state's largest programs, it is possible that Virginia will enact or consider enacting legislation designed to reduce its Medicaid expenditures

The 2010 Affordable Care Act requires states to at least maintain Medicaid eligibility standards established prior to the enactment of the law for adults until January 1, 2014, and for children until October 1, 2019 The Health Reform Law provides for significant expansions to the Medicaid program, but these changes are not required until 2014. In addition, the Health Reform Law will result in increased state legislative and regulatory changes in order for states to comply with new federal mandates, such as the requirement to establish exchanges, and to participate in grants and other incentive opportunities. The Health Reform Law also provides for reductions to Medicaid DSH funding. The Company is unable at this time to predict what impact these legislative and regulatory changes will have on its consolidated financial position, results of operations, or cash flows.

\* \* \* \* \*

Augusta Health Care, Inc., and Affiliates

Consolidating Supplemental Schedules

December 31, 2013

# AUGUSTA HEALTH CARE, INC and AFFILIATES

# Consolidating Balance Sheets

# December 31 2013

	0		Augusta Medical AHC Community Group Health Foundation		Eliminating Entries		Consolidated			
Assets										
Current assets										
Cash	\$	24 167 996	\$	880 419	\$	25 875	\$	-	\$	25 074 290
Current portion of assets whose use is limited		3 455 989		-		-		-		3 455 989
Patient accounts receivable net of allowance for doubtful										
accounts of approximately \$11 536 000 in 2013		26 278 536		1 026 429		-		-		27 304 965
Other receivables		3 982 311		10 417		22 657		-		4 015 385
Inventories		5 131 782		27 790		-		-		5 159 572
Prepaid expenses		1 618 124		37 455		2 209		=		1 657 788
Due from related party		41 927 673				-		(41 927 673)		-
Total current assets		106 562 411		1 982 510		50 741		(41 927 673)		66 667 989
Assets whose use is limited - net of current portion		293 331 792		-		-		-		293 331 792
Property and equipment net		125 000 414		1 080 206		12 500		-		126 093 120
Other assets		6 655 950								6 655 950
Total assets	\$	531 550 567	<u>s</u>	3 062 716	<u>\$</u>	63 241	\$	(41 927 673)	\$	492 748 851
Liabilities and Net Assets										
Current liabilities										
Current portion of long-term debt	\$	3 025 000	\$	-	\$	-	\$	-	\$	3 025 000
Accounts payable		10 193 729		1 467 668		676				11 662 073
Accrued salaries and related expenses		10 979 578		837 618		6 505		-		11 823 701
Other accrued expenses		11 509 369		8 158		-		-		11 517 527
Due to related party				41 752 292		175 381		(41 927 673)		
Total current liabilities		35 707 676		44 065 736		182 562		(41 927 673)		38 028 301
Long-term debt less current portion		24 966 658		-		-		_		24 966 658
Accrued pension and other postretirement benefits		1 334 539	_	-		-		-		1 334 539
Total liabilities		62 008 873		44 065 736		182 562		(41 927 673)		64 329 498
Net assets										
Unrestricted		468 189 700		(41 003 020)		(155 505)		-		427 031 175
Temporardy restricted		1 351 994		<u>-</u>		36 184				1 388 178
Total net assets		469 541 694		(41 003 020)		(119 321)				428 419 353
Total liabilities and net assets	\$	531 550 567	<u>\$</u>	3 062 716	\$	63 241	\$	(41 927 673)	<u>\$</u>	492 748 851

# AUGUSTA HEALTH CARE, INC and AFFILIATES

Consolidating Statements of Operations

For the Year Ended December 31 2013

	Augusta Health Care	Augusta Medical Group	AHC Community Health Foundation	Eliminating Entries	Consolidated	
Unrestricted revenues gains and other support						
Net patient service revenue	\$ 242 712 580	\$ 20 532 127	\$ -	\$ (3 423 825)	\$ 259 820 882	
Other operating revenue	3 154 681	631 802	30 271	(255 655)	3 561 099	
Net assets released from restrictions used for operations	839 416				839 416	
Total revenues gains and other support	246 706 677	21 163 929	30 271	(3 679 480)	264 221 397	
Expenses						
Salaries and wages	86 294 051	21 463 193	129 266	=	107 886 510	
Employee benefits	21 530 538	3 332 811	21 936	=	24 885 285	
Physicians and related fees	7 337 458	3 881 890	=	(3 679 480)	7 539 868	
Food drugs and supplies	44 490 061	782 272	5 620	-	45 277 953	
Outside services and ientals	28 920 411	1 964 345	19 598	(510 001)	30 394 353	
Utilities and telephone	3 450 681	97 670	-	(9 964)	3 538 387	
Depreciation and amortization	14 525 005	200 522	2 500	143 562	14 871 589	
Interest	1 047 654	-	-	-	1 047 654	
General and administrative	4 210 938	998 826	6 856	(9 964)	5 206 656	
Total expenses	211 806 797	32 721 529	185 776	(4 065 847)	240 648 255	
Operating income (loss)	34 899 880	(11 557 600)	(155 505)	386 367	23 573 142	
Other income (loss)						
Unrestricted contributions	500 900	-	-	-	500 900	
Investment income	14 743 744	-	-	-	14 743 744	
Rental revenue net of expenses of approximately						
\$426 000 in 2013	623 129	-	-	(386 367)	236 762	
Other	288 825	(12 018)			276 807	
Net nonoperating income (loss)	16 156 598	(12 018)		(386 367)	15 758 213	
Excess (deficit) of revenues over expenses	51 056 478	(11 569 618)	(155 505)	-	39 331 355	
Other changes in unrestricted net assets						
Net unrealized gains on investments	14 386 565	-	-	-	14 386 565	
Changes in funded status of pension plan	11 883 792				11 883 792	
Net assets released from restrictions used for capital improvments	2 190 789	-	_	_	2 190 789	
•						
Increase (decrease) in unrestricted net assets	\$ 79 517 624	\$ (11 569 618)	\$ (155 505)	<u>s</u> -	\$ 67 792 501	

# ${\bf AUGUSTA\; HEALTH\; CARE,\; INC\;\; and\; AFFILIATES}$

# Consolidating Statement of Changes in Net Assets

For the Year Ended December 31 2013

	Augusta Health Care		Augusta Medical Group		AHC Community Health Foundation		Eliminating Entries		Consolidated	
Unrestricted net assets										
Excess (deficit) of revenues over expenses	\$	51 056 478	\$	(11 569 618)	\$	(155 505)	\$	-	\$	39 331 355
Changes in net unrealized gains on investments		14 386 565		-		-		-		14 386 565
Changes in funded status of pension plan		11 883 792								11 883 792
Net assets released from restrictions used for capital										
improvments		2 190 789								2 190 789
Increase (decrease) in unrestricted net assets		79 517 624		(11 569 618)		(155 505)				67 792 501
Temporarily restricted net assets										
Contributions		352 723		-		36 184		-		388 907
Administrative fees		(13 657)		-		-		-		(13 657)
Net assets released from restrictions		(3 030 205)		-		-				(3 030 205)
(Decrease) increase in temporarily restricted net assets		(2 691 139)				36 184				(2 654 955)
Change in net assets		76 826 485		(11 569 618)		(119 321)		-		65 137 546
Net assets beginning of vear		392 715 209		(29 433 402)						363 281 807
Net assets end of year	_\$	469 541 694	\$	(41 003 020)	\$	(119 321)	\$		\$	428 419 353